Stanford Advanced Project Management Certificate

Executing Complex Programs (XAPM221)
Sample Agenda

Primary Instructors

John Warren, Behnam Tabrizi, Raymond Levitt

Day 1

7:00–8:00	Registration and Continental Breakfast
8:00–9:45	Introduction and Overview
9:45-10:00	Break
10:00–12:00	Program Initiation – The Art of the *GreatStart*
12:00–1:00	Lunch
1:00–2:45	Cross-Functional Teams
2:45–3:00	Break
3:00–5:00	Cross-Functional Teams, *continue*
5:30	Reception—Stanford University Campus

Day 2

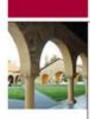|	
7:30–8:00	Continental Breakfast
8:00–10:00	Understanding Program Interdependencies
10:00–10:15	Break
10:15–12:00	Managing Complex Program Interfaces and Interdependencies
12:00–1:00	Lunch
1:00–3:00	Predictable vs. Uncertain Programs
3:00–2:45	Break
3:15–5:00	Agile Management of an Organization Change Program

Day 3

     7:30–8:00 **Continental Breakfast**

     8:00–9:45 **High Reliability Organizations (HRO)**

    9:45–10:00 **Break**

  10:00–12:00 **Mars Rover Project**