



# Parks, Recreation and Community Services Department Annual Report 2008-09





## Parks, Recreation, and Community Services Department

We are pleased to present to you the 2008-2009 Annual Report for the Redwood City Parks, Recreation, and Community Services Department. In this report, you will find that the hard work of staff, volunteers, and commissioners are evident in the results of what has been achieved for our Community. The City's Mission of "Building a Great Community Together" resonates loudly in the Department's Outcome Areas of:

- Strengthening community image and sense of place
- Strengthening safety and security
- Fostering human development
- Protecting environmental resources
- Facilitating community problem solving
- Supporting economic development
- Promoting health and wellness
- Increasing cultural unity
- Providing recreational experiences

### **A Better Place to Live.**

Through a statewide survey conducted by the California Park and Recreation Society (CPRS) and findings from the recent Redwood City Neighborhood Survey, people see parks and recreation as making a community a better place to live because it provides:

- Access to the serenity and awe of nature
- Outdoor spaces for play and exercise, especially for children
- Facilities for group sports
- Positive alternatives for juveniles, which serves to help lower crime and mischief

Redwood City is a better place to live because of the great community spaces (parks and facilities) and recreation programs that are provided for everyone.

### **What We Are Proud Of.**

By working in partnership with our various boards, commissions, and committees, as well as community organizations and volunteers, the Department was able to achieve its objectives. We are especially proud of:

- Completing the Park and Facilities Needs Assessment
- Adoption of a No Smoking in Parks Ordinance
- Delivering over 130 events in Downtown to support economic development
- Improving the academic skills, life skills, and health and wellness to over 1,000 children a day through our after school programs
- Community building efforts and improvement in our parks, such as Mezes and Hoover Parks
- Obtaining grant funds to provide direct services for our homeless population

### **The Future.**

We know that we face difficult economic times ahead. The Department will continue to manage budget reductions while still maintaining core services that are identified throughout this report; however, we operate from the perspective that "Crisis Creates Opportunity". The Department is focused on enhancing partnerships to deliver services the community, aggressively seeking more grant opportunities, maintaining safe and clean spaces for the public to enjoy, continuing to foster youth and senior programs, and continuing to provide the safety net of services our community needs.

*Parks Make Life Better.*

A handwritten signature in black ink, appearing to read "Chris Beth".

**Chris Beth**, Director, PRCS  
[cbeth@redwoodcity.org](mailto:cbeth@redwoodcity.org)

A handwritten signature in black ink, appearing to read "Shawn White".

**Shawn White**, Chair 2008-2009, PRCS Commission  
[shawn@shawnwhite.org](mailto:shawn@shawnwhite.org)

## **Acknowledgments**

### **City Council**

Rosanne Foust, Mayor  
Diane Howard, Vice Mayor  
Alicia C. Aguirre  
Ian Bain  
Jim Hartnett  
Jeff Ira  
Barbara Pierce

### **Parks, Recreation & Community Services Commission**

Shawn White, Chairperson  
Alex Wright, Vice Chairperson  
Jeri Joseph-Hover  
Michael Lynch  
Robert Slusser  
Susan Swope  
Pauline Truscelli

### **Department Management Team**

Corinne Centeno, Director  
Gary Hover, Parks & Facilities Superintendent  
Chris Beth, Recreation & Community Services Superintendent

Denise Monroe, Administrative Assistant  
Linda Griffith/Bruce Utecht, Community Services Manager  
Talitha Braun, Custodial Services Supervisor  
Daniel Burton, Facilities Services Manager  
Teri Chin, Human Services Manager  
Valerie Matonis, Landscape Services Manager  
Janet Hansen, Park & Facilities Projects Manager  
Jordana Freeman, Special Interest & Marketing Manager  
Eric Newby, Sports & Aquatics Manager  
Adilah Haqq, Youth & Teen Services Manager

We welcome any comments or questions regarding this report.  
Please direct them to our Administrative Offices located at:

**Community Activities Building**  
**1400 Roosevelt Avenue**  
**Redwood City, CA 94061**  
**(650) 780-7250 or via**  
**[cccenteno@redwoodcity.org](mailto:ccenteno@redwoodcity.org)**

**Compiled 10/2009**

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# Redwood City Parks, Recreation and Community Services Department Strategic Framework

## MISSION

*To build a great community together through people, parks and programs.*

## CORE VALUES

- |   |   |   |  |
|---|---|---|--|
| <b>CREATIVITY</b><br><i>Freedom to imagine and the courage to act</i> | <b>EXCELLENCE</b><br><i>Passion to do our best in each moment</i> | <b>INTEGRITY</b><br><i>Do the right thing, not the easy thing</i> | <b>SERVICE</b><br><i>We care and it makes a difference</i> |
|---|---|---|--|

## VISION

We partner with the community to provide innovative and high-value parks, facilities, programs and services that promote an engaged and healthy community.

## COMMUNITY OUTCOMES

- |   |  |  |
|---|--|--|
| <ul style="list-style-type: none"> <li>• Community image and sense of place</li> <li>• Economic development</li> <li>• Safety and security</li> </ul> | <ul style="list-style-type: none"> <li>• Health and wellness</li> <li>• Human development</li> <li>• Cultural unity</li> </ul> | <ul style="list-style-type: none"> <li>• Environmental resource protection</li> <li>• Community problem solving</li> <li>• Recreation experiences</li> </ul> |
|---|--|--|

## GOALS AND OBJECTIVES

| PARKS  | RECREATION PROGRAMS   | COMMUNITY SERVICES   | COMMUNITY FACILITIES   | ORGANIZATION  |
|--|---|--|--|---|
| <i>Provide safe clean, attractive parks and facilities in adequate numbers distributed throughout the community.</i> | <i>Offer high quality recreation programs to all age groups and interests.</i>        | <i>Meet community needs by directly providing or facilitating the delivery of a wide range of support, educational and informational services.</i> | <i>Provide places for community activities and manage City facilities.</i>     | <i>Create a dynamic organization committed to an ongoing process of innovation.</i> |
| A1. Partner with the community to develop a plan for future parks.   | B1. Increase program utilization rates.   | C1. Increase community service program participation rates for target populations.   | D1. Expand facility capacity to match growth in population and program trends. | E1. Maintain and increase staff engagement.   |
| A2. Develop policy for developer contribution.   | B2. Develop programs that will increase participation in targeted age groups by 2006. | C2. Increase funding stability.  | D2. Maintain facility maintenance and operation levels.                        | E2. Develop performance measures for all program elements.                          |
| A3. Improve scheduling and allocation of park areas.   | B3. Increase program participation rates for underserved Redwood City neighborhoods.  | C3. Increase participant satisfaction.   | D3. Ensure safety and security.  | E3. Take full advantage of non-City funding alternatives.                           |
| A4. Increase park safety rating.   | B4. Increase program cost recovery.   |  | D4. Support facility delivery process.   | E4. Improve productivity and organizational effectiveness.                          |
| A5. Make all parks accessible.   | B5. Increase participant satisfaction.  |  |  | E5. Enhance Commission and Advisory Group operations.                               |
| A6. Provide amenity package for parks.   | B6. Support ongoing cultural activities.  |  |  |   |
| A7. Develop park design guidelines.  | B7. Promote volunteer support of recreation programs.                                 |  |  |   |
| A8. Develop use policies.  |   |  |  |   |
| A9. Implement Environmental Conservation Methods.  |   |  |  |   |
| A10. Maintain current park maintenance levels.   |   |  |  |   |

October, 2009

Dear Reader,

Redwood City established its first Park and Recreation Commission in 1937, at a time when “it was tough to make ends meet financially”. They were tasked to help plan for the City’s future recreation facilities and while they needed to look for practical ways to accomplish their goals, they were not afraid to dream of a City with the Peninsula’s best recreation facilities. In 1946, the Commission turned their dream into a twenty year plan to achieve their goals. I believe that today our values and vision for the future are very similar to those of our first commissioners.

We believe that it is our job to understand community needs and that our community deserves the very best our resources will allow. As was the case with former commissioners, we also agree that to be a successful Parks, Recreation and Community Services Department we must plan the work, work the plan and then evaluate progress to create the new plan. The Park and Recreation Commission took on the task of creating a new Strategic Plan in 2003-04. However, simple it was not. We went from not having enough data to being drowned in it, and from holding three, “you come to us” community input meetings, to visits to more than 20 different community organizations to share what we do and ask how we can do it better. With the help of MIG Inc., staff was able to develop the framework on the previous page that ties our mission, vision values and the outcome areas we think we can positively impact with the work of the Department.

At the time we completed the Strategic Plan 2004 and Beyond, we also committed to an annual review process that begins with the staff developing an annual report. These annual reports detail how we have worked the plan and insures that, no less than once per year, we evaluate our progress, update our City Council, Board and Commission Volunteers, the City Manager and Department Staff. We are committed to this process because we find it helps us tie it all together; to see where we fit in terms of the larger City structure and the larger community. It allows us to make sure that big picture items get completed despite the day to day frenzy. While saying you need to plan your work, work your plan and evaluate your work against the plan is easy, it is not easily accomplished. I am proud to say that we have kept at it and continuously tried to improve ourselves via this process over the past five years and find ourselves ready to define the next set of dreams for Redwood City Parks, Recreation and Community Services. In fact, a sub-committee of the Parks, Recreation and Community Services Commission is working along with staff on an update of the existing Strategic Plan with a targeted completion date of 2010.

It turns out that we were not alone in looking for tools that would help focus the work of the City and the resources it brings to bear for the benefit of the community. The City Council, at its budget planning session in February 2009, directed staff to prepare a Strategic Plan for the entire organization to improve the alignment of resources with Council’s Strategic Initiatives. It will be important to make sure that our work at the Department level can be easily folded into this larger document.

The 2008-2009 Annual Report will be the last based on the framework. We have high hopes that the new plan as integrated into a City-wide Strategic Plan will bring even better results for all those who live, work and play in Redwood City.

Sincerely,

*Corinne Centeno*

Corinne Centeno  
Parks, Recreation and Community Services Director

| COMMUNITY OUTCOMES                 |                     |                                    |
|------------------------------------|---------------------|------------------------------------|
| Community Image and Sense of Place | Health and Wellness | Environmental Resources Protection |
| Economic Development               | Human Development   | Community Problem Solving          |
| Safety and Security                | Cultural Unity      | Recreation Experiences             |

| CITY COUNCIL STRATEGIC INITIATIVES |                      |                       |
|------------------------------------|----------------------|-----------------------|
| Community Building                 | Economic Development | Government Operations |
| Public Safety                      | Transportation       | Youth                 |

It is crucial that we never lose focus on the Community Outcomes we are trying to achieve and the ways in which we can support the City Council’s Strategic Initiatives in our work. Equally important is understanding that “how” we accomplish a job is as important as the end result.

### LOOKING BACK OVER 2008-09

- The Parks, Recreation and Community Services (PRCS) Commission along with staff and consultants completed work on the **Park and Facilities Needs Assessment** in October 2008. It will help us better focus our limited resources (**government operations**) particularly with respect to fields, facilities and services for **youth**. The report was shared with the consultant team preparing the 2030 **City General Plan**.
- The PRCS Commission brought a **No Smoking in the Parks** ordinance forward which was approved by City Council unanimously.
- The **Hoover School Field and Park Renovation Project** supported **community building and communications** by insuring input and support from neighbors, the Boys and Girls Club, the Redwood City Police Department along with youth and adult sports groups. The result is a park that supports **economic development** by attracting **youth** and **adult** teams into the City, and improves **public safety** with improved lighting and drive through access for police.
- The first Redwood City **KABOOM Project** supported **community building** by providing more than **300 volunteers** the opportunity to replace playground equipment and make other improvements to Mezes Park.
- **Community building, sense of place and economic development** were supported via a second season of **Downtown events** which drew substantial crowds out to support local businesses despite the difficult economic times. The work was recognized with the **California Park and Recreation Society’s highest annual award in March of 2009**.
- **Economic development and recreational experiences** were supported through the return of several soccer as well as women’s softball tournaments.
- PRCS and Library Youth and Teen Services Supervisors, Librarians and Coordinators jointly participated in the Community Network for **Youth Development** Training Program to further the “Our City’s Youth” service goal.

- Lighting Energy Retrofit Project completed expected to save \$46,000 annually, in support of **Environmental Resource Protection and Council's Government Operations initiatives.**
- More than **\$50,000 for direct services for our homeless population** was brought to Redwood City through the Human Services Division along with the service of the Homeless Outreach Team in support of **Community Problem Solving.**
- The Senior Affairs Commission led the effort to draft a feasibility study for a new Veterans Memorial Center.

### 2008-09 Capital Improvement Projects

Parks and Facilities, such as the renovations to Hoover Park (pictured below) are essential tools in achieving **OUTCOMES** for the residents of Redwood City because they are the space where we come together as a community - "**OUR SPACE**". Capital Project funding is crucial to our being able to maintain the public backyards, patios and living rooms of our community. Major capital projects completed in 2008-09 include:

- Hoover Field and Play Area Renovation
- Stulsaft Lower Restroom Replacement (Morris Stulsaft Foundation Grant)
- Marlin and Sandpiper Fields converted to Synthetic Turf



### LOOKING AHEAD TO 2009-10

#### We expect to:

- Finalize new Youth Sports Field Policies
- Finalize new Tennis Court Reservation Policies
- Complete Senior Center Scoping Study
- Complete Department Strategic Plan in support of new City General Plan
- Complete staff reconfiguration for a Customer Service Center

#### We will work with the Building, Infrastructure and Transportation Department on the following 2009-10 expected Capital Improvement Projects:

- Hawes Field Renovation including conversion to synthetic turf
- Replacement of all HVAC equipment and controls at the Main Library in concert with the second floor renovation
- Play Equipment Replacement at Dove Beeger Park, Westwood Park and Fair Oaks Infant Care
- Completion of Commercial Nexus Study for Park Development Fee
- Red Morton Park Covered Picnic Area Renovation
- Relamping of Jefferson Garage



## PARKS GOAL

### Provide safe clean, attractive parks and facilities in adequate numbers distributed throughout the community.

| <b>OBJECTIVES</b>   | <b>STATUS</b>   |
|---|---|
| A.1 Partner with the community to develop a plan for future parks | A park and recreation facilities needs assessment was completed (10/08/09) and approved by the PRCS Commission for inclusion in the Redwood City General Plan Update.   |
| A.2 Develop policy for developer contribution                     | The Park Standard and In-Lieu Fee Ordinances for residential development were approved by Council in December of 2007. A Commercial Nexus Study (completed in 2009) which included visits to parks to determine resident vs. other traffic was completed. We propose the Council Finance Committee vet the fee in concept and approve a proposed fee community outreach plan in the 2010 Fiscal Year. |
| A.3 Improve scheduling and allocation of park areas               | Picnic reservations are now available on line and bounce houses are permitted in designated sites.  |
| A.4 Increase park safety rating                                   | The renovation of Hoover Park included the removal of the handball courts, allowance for police vehicle circulation and improvements to lighting. Both the park and field renovation were completed this year.  |
| A.5 Make all parks accessible                                     | All parks are currently accessible, however, with each remodel accessibility levels are improved where possible.  |
| A.6 Provide amenity package for parks                             | The Park and Facilities Needs Assessment identifies required amenities.   |
| A.7 Develop park design guidelines                                | Completed in Parks and Facilities Needs Assessment.   |
| A.8 Develop use policies  | The PRCS Commission completed a revamp of park rules ordinance in 2007-08 which was adopted by City Council. In 2008-09, added No Smoking in Parks to ordinance.  |
| A.9 Implement environmental conservation methods                  | Bottle and can recycling containers are available in all City parks and all green waste is recycled.  |
| A.10 Maintain current park maintenance levels                     | Reductions in staff and the elimination of casual support have required changes in maintenance schedules.   |

| <b>Landscape Services, Valerie Matonis, Manager, vmatonis@redwoodcity.org, and Janet Hansen, Manager, jhansen@redwoodcity.org</b> |                 |                 |                 |                 |                 |                 |
|---|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|
| <b>Fiscal Year</b>  | 2003-04         | 2004-05         | 2005-06         | 2006-07         | 2007-08         | 2008-09         |
| <b>Budget</b>   | \$3,596,338     | \$3,595,600     | \$3,969,544     | \$4,163,770     | \$4,451,445     | \$5,043,304     |
| <b>Employees(1)</b>   | 31              | 30.35           | 30.35           | 29.40           | 30.00           | 30.00           |
| <b>Parks by Type / # of Acres</b>   |                 |                 |                 |                 |                 |                 |
| <b>Mini</b>   | 8.48            | 8.48            | 8.48            | 8.48            | 8.48            | 8.48            |
| <b>Neighborhood</b>   | 26.44           | 26.74           | 26.74           | 26.74           | 26.74           | 26.74           |
| <b>Community</b>  | 94.68           | 94.68           | 94.68           | 94.68           | 94.68           | 94.68           |
| <b>Special Use</b>  | 52.50           | 52.50           | 52.50           | 52.50           | 52.50           | 52.50           |
| <b>Park Acres</b>   | <b>182.10</b>   | <b>182.40</b>   | <b>182.40</b>   | <b>182.40</b>   | <b>182.40</b>   | <b>182.40</b>   |
| <b>Lndsc. Areas</b>   | 23.40           | 23.40           | 23.40           | 23.40           | 23.40           | 26.80           |
| <b>Medians</b>  | 28.70           | 28.70           | 28.70           | 28.70           | 28.70           | 28.70           |
| <b>Total Landscape Areas</b>  | 234.20          | 234.50          | 234.50          | 234.50          | 234.50          | 237.90 (2)      |
| <b>Landscape Potable H2O Units (3)</b>  | 118,274 (4)     | 122,422         | 110,970         | 93,351          | 91,437          | 89,784          |
| <b>Landscape Recycled H2O</b>   | 5,484           | 5,588           | 3,475           | 4,018           | 16,673          | 19,314          |
| <b>% Recycled</b>   | 4.4%            | 4.4%            | 3.0%            | 4.1%            | 15.4%           | 17.7%           |
| <b>Recycled H2O</b>   | 24.00 acres (5) | 24.00 acres     | 24.00 acres     | 27.47 acres (6) | 27.47 acres     | 42.70 acres (7) |
| <b>Artificial Turf</b>  | 3.9 acres       | 3.9 acres       | 3.9 acres       | 8.9 acres       | 15.7 acres      | 16.3 acres      |
| <b>Internal Customer Survey</b>   | 3.35/4.00<br>B+ | 3.53/4.00<br>B+ | 3.41/4.00<br>B+ | n/a             | 3.62/4.00<br>B+ | 3.60/4.00<br>B+ |

Total landscape areas have increased by 3.4 acres.

Internal customer satisfaction has remained steady despite decreases in staffing.

17.7% of the total water consumed in our landscaped areas is recycled water. In addition, 16.3 acres of artificial turf is saving over 11,500,000 gallons or 15,000 units of potable water annually.

Notes:

1. Includes 1.0 FTE funded by CIP
2. Addition of Courthouse Plaza, Theater Way and Redwood Shores Library
3. Water tracked by calendar year, e.g. 2003-04 = 2003
4. One unit = 100 cubic feet or 748.05 gallons
5. Lido Landscape District, Recycled Water Phase 1
6. Shearwater and Marine Parkway, Phase 1
7. Shell Parkway, Bridge Parkway, Redwood Shores Parkway, Davit Park and Fire Station 20

## RECREATION PROGRAM GOAL

### Offer high quality recreation programs to all age groups and interests

| OBJECTIVES   | STATUS   |
|--|--|
| B.1 Increase program utilization rate  | Improvements to the brochure and website continue including a weekly REC e-news.   |
| B.2 Develop programs that will increase participation in targeted age groups by 2006 | Programs for toddlers and preschoolers continue, as do wellness programs and pre-retirement programs. Teen programs expanded to include trips, band jams and Teen Nights on Courthouse Square.   |
| B.3 Increase program participation rates for underserved Redwood City neighborhoods  | Two examples of outreach to underserved areas include: a \$10,000 grant received for a mobile recreation van to go out to the youth in the East Redwood City/North Fair Oaks Area with recreation activities; and the more than 1,000 children per day we serve in After School Sites on seven school sites. |
| B.4 Increase program cost recovery   | Earned revenues have increased from \$1,583,224 in 2003-04 to \$1,722,541 in 2008-09.  |
| B.5 Increase participant satisfaction  | In person and on-line survey tools have been employed for all recreation classes (participant and instructor) and generally demonstrate a high degree of satisfaction with services.   |
| B.6 Support ongoing cultural activities  | Numerous cultural activities were sponsored including: Day of the Dead Celebration, Target Days, concerts, the Elementary School Art and Essay Contest with Redwood City Education Foundation, Fiestas Patrias, Learn to Dance Program, Art on the Square and the Art Walk Program.                          |
| B.7 Promote volunteer support of recreation programs.                                | During the summer of 2009, 37 Leaders-in-Training (13-15 years) supported summer camp programs and 26 Junior Lifeguards (13-15 years) helped in the aquatics program. We are continuing to seek adult volunteer coaches for PAL Sports.  |

**Special Interest Program/Marketing, Jordana Freeman, Manager, jfreeman@redwoodcity.org**

| Fiscal Year                              | 2003-04   | 2004-05      | 2005-06      | 2006-07      | 2007-08      | 2008-09      |
|--|-----------|--------------|--------------|--------------|--------------|--------------|
| <b>Budget</b>                            | \$927,159 | \$1,096,151  | \$1,125,117  | \$1,278,125  | \$1,352,155  | \$1,406,839  |
| <b>Employees</b>                         | 3.00      | 3.00         | 3.00         | 3.00         | 3.00         | 3.83         |
| <b>Online Enrollment/<br/>% of total</b> | 4,246     | 5,461<br>34% | 6,351<br>31% | 7,176<br>36% | 8,459<br>38% | 8,240<br>34% |
| <b>Enrollments</b>                       |           | 16,181       | 20,253       | 19,803       | 22,537       | 24,385       |
| <b>Facility Visits,<br/>Sandpiper</b>    | 28,866    | 51,267       | 63,069       | 64,623       | 53,572       | 51,665       |
| <b>Picnic Reservations Processed</b>     |           |              |              |              | 964          | 887 (1)      |
| <b>Youth Club Attendees</b>              |           |              |              | 90           | 110          | 115          |

In addition to managing over 150 contract instructors for our fee-based recreation programs, this division produces attractive quarterly Activity Guides (mailed out to 27,000 residential addresses); creates and distributes marketing materials; develops survey tools and analyzes customer feedback; updates and manages the Department website; is responsible for creating e-news and entertainment e-blasts; supports economic development in the Downtown via programming and publicity; and manages the Sandpiper Community Center and Sandpiper Youth Club operations. After school, preschool and PAL are not included in the enrollment numbers above so as not to double count. Those numbers can be found in Sports and Aquatics and the Youth and Teen Sections.

(1) The total reservations issued decreased by 77 reservations from 964 to 887 for the 2009 season (March through October). Reservations were not taken at Marlin and Shorebird Parks after July 2009 as a result of staff reductions. In addition, the picnic areas at Hoover Park were unavailable for most of the season due to renovation.

**One survey respondent opinion** *"The concerts on the Square are just phenomenal--huge fun, great music, a wonderful "block party" of all kinds of people just out to have good clean fun and dance in the open air. The overall program has completely revitalized downtown RWC and made it, for my wife and me, an exciting "date night destination" rather than going to Palo Alto or SF. I really commend and thank everyone who is responsible for the broad and amazing array of entertainment--and I think it's continuing to have the desired effect of drawing people, like my wife and me, to look at downtown RWC as a scintillating place to go to have fun and dine well. Good work, keep it up!"*

**Downtown/Redevelopment, Lucas Wilder, Coordinator, lwilder@redwoodcity.org**

| Fiscal Year                    | 2003-04                 | 2004-05 | 2005-06 | 2006-07   | 2007-08   | 2008-09   |
|--------------------------------|-------------------------|---------|---------|-----------|-----------|-----------|
| <b>Budget</b>                  |                         |         |         | \$100,000 | \$325,509 | \$432,160 |
| <b>Employees</b>               | Redevelopment Employees |         |         | 1.0       | 1.5       | 1.5       |
| <b>Lunch Events</b>            |                         |         |         | 20        | 80        | 34        |
| <b>Evening Events</b>          |                         |         |         | 13        | 78        | 99        |
| <b>Attendance</b>              |                         |         |         | 41,950    | 78,090    | 99,010    |
| <b>Surveys Received</b>        |                         |         |         |           |           | 217       |
| <b>Good /Excellent Surveys</b> |                         |         |         |           |           | 91%       |

| <b>Sports and Aquatics, Eric Newby, Manager, <a href="mailto:enewby@redwoodcity.org">enewby@redwoodcity.org</a></b>  |             |             |             |             |             |             |
|--|-------------|-------------|-------------|-------------|-------------|-------------|
| <b>Fiscal Year</b>   | 2003-04     | 2004-05     | 2005-06     | 2006-07     | 2007-08     | 2008-09     |
| <b>Budget</b>  | \$1,650,577 | \$1,339,682 | \$1,393,559 | \$1,420,131 | \$1,544,092 | \$1,673,372 |
| <b>Employees</b>   | 6.75        | 5.50        | 5.50        | 5.50        | 5.50        | 8.39        |
| <b>Youth Sports</b>  |             |             |             |             |             |             |
| <b>Youth Sport Registrations</b>   |             |             |             | 1,913       | 2139        | 2,387       |
| <b>Flag Football</b>   |             |             |             | 149         | 158         | 160         |
| <b>Street Hockey</b>   |             |             |             | 72          | 84          | 108         |
| <b>Girls Volleyball</b>  |             |             |             | 276         | 372         | 420         |
| <b>4th/5th Basketball</b>  |             |             |             | 350         | 348         | 332         |
| <b>6th, 7th &amp; 8th Basketball</b>   |             |             |             | 370         | 440         | 498         |
| <b>Junior Dribblers</b>  |             |             |             | 72          | 42          | 72          |
| <b>Soccer</b>  |             |             |             | 540         | 540         | 611         |
| <b>Junior Giants</b>   |             |             |             | 84          | 105         | 75          |
| <b>Indoor Soccer</b>   |             |             |             |             | 50          | 105         |
| <b>Off Road PAL</b>  |             |             |             |             |             | 6           |
| <b>Field Permits Issued (Fall)</b>   |             |             |             | 80          | 80          | 85          |
| <b>Field Permits Issued (Spring)</b>   |             |             |             | 71          | 73          | 76          |
| <b>Aquatics</b>  |             |             |             |             |             |             |
| <b>Drop In Swim</b>  |             |             |             | 10,916      | 12,803      | 5,872       |
| <b>Herkner Pool</b>  |             |             |             | 7,021       | 8,398       | 5,872       |
| <b>Hoover Pool</b>   |             |             |             | 3,895       | 4,405       | 0           |
| <b>Swim Lessons</b>  |             |             |             | 1,135       | 1,041       | 1,086       |
| <b>Recommend lessons to others?</b>  |             |             |             |             |             | 99%         |
| <b>Adult Sports</b>  |             |             |             |             |             |             |
| <b>Adult Sport Teams</b>   | 235         | 372         | 336         | 187         | 270         | 307         |
| <b>RMCC Visits</b>   | 104,000     | 131,771     | 128,511     | 139,276     | 130,170     | 128,722     |
| <p>This unit coordinates the use of fields throughout the City for both youth and adult groups and oversees the joint PAL/PRCS Youth Sports Coordinator position. The Manager has worked with sport providers and a Commission subcommittee to consider new ways to appropriately distribute field usage. Oversight for two swimming pools and coordination with a non-profit swim team. The closure of Hoover Pool is reflected in total drop-in swim but lessons remained steady. Hosts many special events including: City Little League Baseball Tournament, 4th of July Fun Run, and CCS Girls Softball Playoffs.</p> |             |             |             |             |             |             |

| <b>Youth &amp; Teen Services, Adilah Haqq, Manager, asmith@redwoodcity.org</b>  |             |             |                       |                       |                       |                       |
|---|-------------|-------------|-----------------------|-----------------------|-----------------------|-----------------------|
| <b>Fiscal Year</b>  | 2003-04     | 2004-05     | 2005-06               | 2006-07               | 2007-08               | 2008-09               |
| <b>Budget</b>   | \$2,389,089 | \$1,781,500 | \$1,778,509           | \$2,170,218           | \$2,320,425           | \$2,372,679           |
| <b>Employees</b>  | 17          | 11.41       | 11.00                 | 13.75                 | 14.00                 | 23.93 (1)             |
| <b>Seasonal Staff</b>   | 60-100      | 60-100      | 60-100                | 60-100                | 60-100                | 40.0 0(1)             |
| <b>Preschool (Ages 2.7-5)</b>   |             |             |                       |                       |                       |                       |
| <b>Lil Learners Pre-School</b>  |             |             |                       |                       |                       | 40 students           |
| <b>Summer Pre-School Camps (4)</b>  |             |             |                       |                       |                       | 419                   |
| <b>Youth (Ages 6-12)</b>  |             |             |                       |                       |                       |                       |
| <b>After School Programs (Number of Students/Day, 180 day sessions)</b>   |             |             |                       |                       |                       |                       |
| <b>Fair Oaks</b>  | 60          | 90          | 90                    | 136                   | 162                   | 162                   |
| <b>Garfield</b>   |             |             |                       | 80                    | 112                   | 112                   |
| <b>Hawes</b>  | 60          | 90          | 90                    | 136                   | 162                   | 162                   |
| <b>Hoover</b>   | 60          | 60          | 90                    | 90                    | 90                    | 90                    |
| <b>John Gill</b>  | 60          | 60          | 90                    | 136                   | 136                   | 136                   |
| <b>Selby Lane</b>   | 60          | 60          | 90                    | 136                   | 136                   | 136                   |
| <b>Taft</b>   | 60          | 60          | 90                    | 90                    | 90                    | 114                   |
| <b>Kennedy &amp; Roosevelt</b>  | 222         | 222         |                       |                       |                       |                       |
| <b>After School # Enrollees</b>   | 582         | 642         | 540                   | 804                   | 888                   | 912                   |
| <b>Summer Youth Camps (4)</b>   |             |             |                       |                       |                       | 1,099                 |
| <b>Teens (Ages 13+)</b>   |             |             |                       |                       |                       |                       |
| <b>Leaders in Training</b>  |             |             |                       |                       |                       | 37                    |
| <b>Teen Adventure Camp</b>  |             |             |                       |                       |                       | 145                   |
| <b>Total Camp Enrollees</b>   |             |             | 1,526                 | 1,615                 | 1,835                 | 1,700                 |
| <b>Camp Satisfaction</b>  |             |             | 90% Good or Excellent | 90% Good or Excellent | 95% Good or Excellent | 98% Good or Excellent |
| <p>This work group is charged with creating positive programs and services for Redwood City youth from pre-school to teens. They operate After School Programs at seven schools sites; manage the Youth and Teen Advisory Boards, and support numerous special events for youth including middle school dances, Halloween Spooktacular and the Leader-in-Training Program. Ten former Leaders-in-Training are working for us as hourly staff. New this year is a Teen After School program at Sequoia High School funded with Federal 21st Century Funds in collaboration with Redwood City 2020, where teen staff bring classes and programs (salsa dancing, baseball, etc.) to youth on campus.</p> <p>(1) Change in employee count reflects the change from casual to permanent part time status. No additional staff was added, instead the total seasonal employee figure was reduced.</p> |             |             |                       |                       |                       |                       |

## COMMUNITY SERVICES GOAL

**Meet community needs by directly providing or facilitating the delivery of support, educational and information services.**

| OBJECTIVES  | STATUS   |
|---|--|
| C.1 Increase community service program participation rates for target populations | The Veterans Memorial Senior Center staff has completed the Accreditation process and formed a new non-profit organization with a goal of targeting “younger” seniors to the facility. |
| C.2 Increase funding  | Human Services Staff has secured \$50,000 in new grants to support early entry shelter, emergency services and a stipend for a full-time Americorp volunteer through Public Allies.    |
| C.3 Increase participant satisfaction   | The Veterans Memorial Senior Center staff created and completed what will become an annual participant satisfaction survey.  |

| <b>Child Care Coordination, Kristen Anderson, Coordinator, kmanderson@redwoodcity.org</b>   |         |         |         |         |         |         |
|---|---------|---------|---------|---------|---------|---------|
| Fiscal Year   | 2003-04 | 2004-05 | 2005-06 | 2006-07 | 2007-08 | 2008-09 |
| <b>Budget</b>   |         |         |         |         |         | 105,174 |
| <b>Employees</b>  | 1.0     | .50*    | .50*    | .75*    | 1.00    | 1.00    |
| <p>Sponsored 15th Annual Pre-School Preview Night in partnership with Redwood City Mothers Club, Bay Area Parent Magazine and Child Care Coordinating Council. The event attracted 170 families, 85% of which were from Redwood City. Others came from as far north as San Francisco and south to Mountain View.</p> <p>Hosted two child care provider meetings for input to the General Plan and provided child care data, policy and program ideas to the General Plan and Environmental Impact Review (EIR) consultants, as well as for the Sustainability Report. Worked with consultant for Supplemental EIR for Stanford Outpatient Center Project and The Stanford in Redwood City Project. Worked with GIS staff with new child care data layer for Redwood City.</p> <p>Provided information and assistance to Belmont-Redwood Shores School District for needs and selection of operator for new school site; participated in Redwood City School District and Redwood City 2020 Kindergarten Readiness, and Transition to Kindergarten activities.</p> <p>Responded to over 130 requests for assistance from parents, current/potential center and home operators, Redwood City and other City and County staff; employers; developers and realtors.</p> |         |         |         |         |         |         |
| <p>*Represents City General Fund contribution. Additional contract work supplemented the position.</p>  |         |         |         |         |         |         |

**Community Services, Bruce Utecht, Manager, butecht@redwoodcity.org**

| <b>Fiscal Year</b>       | 2003-04     | 2004-05     | 2005-06     | 2006-07     | 2007-08     | 2008-09     |
|--------------------------|-------------|-------------|-------------|-------------|-------------|-------------|
| <b>Budget</b>            | \$1,151,962 | \$1,148,907 | \$1,206,823 | \$1,399,216 | \$1,414,404 | \$1,507,283 |
| <b>Employees</b>         | 15          | 13.5        | 13.5        | 13.5        | 13.5        | 12.69       |
| <b>Volunteers</b>        | 465         | 472         | 497         | 377         | 244         | 254         |
| <b>Volunteer Hours</b>   | 48,464      | 45,077      | 48,626      | 26,095      | 22,603      | 22,311      |
| <b>Vets Bldg. Visits</b> | 138,083     | 154,389     | 152,000     | 100,543     | 111,749     | 96,000 (1)  |
| <b>Lunches Served</b>    |             |             |             |             |             | 9,325       |
| <b>Van Trips</b>         |             |             |             |             |             | 3,268       |

This work group provides inclusive programs for seniors that focus on health and wellness through social events, expressive arts, nutrition, fitness education, and recreation programs, in addition to providing social service support and volunteer opportunities. The Friends of the Veterans Memorial Senior Center continue to partner with the City on providing support for services through activities that take place onsite. We are also very excited to have established a new partnership with the Ombudsman Program of San Mateo County, which is an advocate group for seniors. They have supported us with Information and Referral services. Large event programs included the Volunteer Appreciation Celebration, Memorial Day Event, Walk for the Health of It, and a number of dances and club events. We also hired a new Senior Center Manager, Bruce Utecht.

(1) Staff has been reduced significantly which results in fewer programs. The existing user population (volunteers, club members, and program participants) is declining and new users are not attracted to the current site.

**Human Services, Teri Chin, Manager, tchin@redwoodcity.org**

| <b>Fiscal Year</b>   | 2003-04     | 2004-05   | 2005-06     | 2006-07     | 2007-08          | 2008-09          |
|--|-------------|-----------|-------------|-------------|------------------|------------------|
| <b>Budget</b>  | \$1,145,473 | \$922,723 | \$1,194,651 | \$1,320,800 | \$1,426,053      | \$1,514,452      |
| <b>Employees</b>   | 6.88        | 7.08      | 7.08        | 7.80        | 7.80             | 7.72             |
| <b>Americorp Hours</b>                                     |             |           |             | 1,700       | 1,700            | 1,500            |
| <b>Fair Oaks Visits</b>                                    | 115,795     | 105,000   | 100,000     | 100,000     | 100,000          | 100,000          |
| <b>Information and Referral/Emergency Services Program</b> |             |           |             |             |                  |                  |
| <b>Households Served</b>                                   | 2,620       | 2,534     | 2,323       | 2,109       | 2,439            | 2,563            |
| <b>Service Visits</b>                                      | 5,475       | 5,044     | 4,877       | 4,812       | 5,965            | 6,609            |
| <b>Satisfaction Excellent/Good</b>                         | 97%         | 98%       | 91%         | 100%        | Not administered | Not administered |

Human Services range from legal services to housing assistance to counseling services and recreation provided by a variety of non-profit agencies. The center is home to a fully operating subsidized childcare for 86 children (ages 1-5) operated by Redwood City Child Development Center, and a Senior Center operated by Family Service Agency. The Senior Center served 13,969 meals and distributed 4,900 grocery bags to low income seniors and provided other services including case management, and a variety of health and wellness programs. In the last year, homeless services were further enhanced by the continuation of the Early Entry Shelter Program for single homeless adults, and the launching of the Redwood City Homeless Outreach Team. Staff also played a leadership role in organizing the Redwood City portion of the bi-annual homeless street count conducted in January 2009. Other special programs include: a monthly family food distribution, the Annual Holiday Toy and Book Program, the Trees of Joy, the Bi-National Health Fair, Mexican Mobile Consulate, and the Annual North Fair Oaks Clean-up. Lastly, the Human Services Financial Assistance Program which provides funds to local non-profits that serve over 10,000 unduplicated households, was managed through this work group.



**COMMUNITY FACILITIES GOAL**  
**Provide places for community activities and manage  
 City facilities.**

| <b>OBJECTIVES</b>   | <b>STATUS</b>   |
|---|---|
| D.1 Expand facility capacity to match growth in population and program trends | The Veterans Memorial Senior Center is the next building identified for replacement. A feasibility study has been funded in the 08-09 Capital Improvement Program budget. |
| D.2 Maintain facility maintenance and operations levels                       | Staff continues to receive B+ grades from customers within the City and continues to make greater use of the Computerized Maintenance Management System.                  |
| D.3 Ensure safety and security  | New keyless systems are being implemented across all City facilities to provide for better management of building security and access.                                    |
| D.4 Support facility delivery process   | The duties of one of the Park Manager positions was adjusted to insure better coordination between our Department and Community Development Services.                     |

| <b>Custodial Services, Talitha Braun, Supervisor, tbraun@redwoodcity.org</b>  |             |             |             |             |             |             |
|---|-------------|-------------|-------------|-------------|-------------|-------------|
| <b>Fiscal Year</b>  | 2003-04     | 2004-05     | 2005-06     | 2006-07     | 2007-08     | 2008-09     |
| <b>Budget</b>   | \$1,151,962 | \$1,228,854 | \$1,307,604 | \$1,359,655 | \$1,412,589 | \$1,604,925 |
| <b>Employees</b>  | 15.00       | 13.60       | 13.60       | 13.60       | 14.00       | 15.62       |
| <b>Square Feet/<br/>FTE Cleaned</b>   | 20,222      | 21,447      | 21,596      | 21,903      | 23,726      | 22,462      |
| <b>Customer<br/>Survey</b>  | 3.02<br>B   | 3.27<br>B   | 3.18<br>B   | n/a         | 3.34<br>B+  | 2.90<br>B-  |
| Custodial Services Staff clean approximately 312,000 square feet of buildings including: 4 child care facilities, 5 community centers, 4 libraries (Redwood Shores Library new in 2008-09), 2 swimming pools, Fire Administration, Municipal Services Center, Redwood Shores Maintenance Facility, Police Facility and City Hall. |             |             |             |             |             |             |
| The staff has moved to a "green" operation with all cleaning products being "green seal" for environmentally friendly items.  |             |             |             |             |             |             |

| <b>Facilities Services, Daniel Burton, Manager, dburton@redwoodcity.org</b>   |             |             |             |             |             |             |
|---|-------------|-------------|-------------|-------------|-------------|-------------|
| <b>Fiscal Year</b>  | 2003-04     | 2004-05     | 2005-06     | 2006-07     | 2007-08     | 2008-09     |
| <b>Budget</b>   | \$1,408,040 | \$1,225,694 | \$1,235,805 | \$1,259,776 | \$1,434,779 | \$1,515,593 |
| <b>Employees</b>  | 9.35        | 8.61        | 8.61        | 6.61        | 7.78        | 8.08        |
| <b>Customer<br/>Survey</b>  | 3.43<br>B+  | 3.36<br>B+  | 3.42<br>B+  | n/a         | 3.61<br>B+  | 3.60<br>B+  |
| <b>Work Orders</b>  | 2,689       | 2,730       | 2,782       | 2,841       | 3,338       | 3,299       |
| <b>Total Square<br/>Footage</b>   | 504,641     | 504,641     | 505,416 (1) | 505,416     | 719,986 (2) | 769,486 (3) |
| <b>Total Square<br/>Footage /FTE</b>  | 53,972      | 58,610      | 58,701      | 76,462      | 92,543      | 95,233      |
| Building Maintenance is responsible for 769,486 square feet or 95,233 square feet per FTE up from 92,543 in 07-08. This division is responsible for maintenance of the following facilities, parks and their equipment: City Hall, Police Facility, 5 fire stations, 5 community centers, 2 swimming pools, 3 libraries, Municipal Services Center, Redwood Shores Maintenance Facility, 2 downtown parking facilities, elevators, all park playground equipment, fencing, barbeques, signage, lighting, water play features and 13 park restrooms. |             |             |             |             |             |             |
| Notes:  |             |             |             |             |             |             |
| 1. 775 additional square feet, reallocation of City Hall space  |             |             |             |             |             |             |
| 2. 214,570 additional square feet, Jefferson Garage   |             |             |             |             |             |             |
| 3. 49,500 additional square feet, Courthouse Square and Redwood Shores Library  |             |             |             |             |             |             |

**ORGANIZATION GOAL**  
**Create a dynamic organization committed to an ongoing process of innovation**

**OBJECTIVES**

- E.1 Maintain and increase staff engagement
- E.2 Develop performance measures for all program elements
- E.3 Take full advantage of non-City funding alternatives
- E.4 Improve productivity and organizational effectiveness
- E.5 Enhance Commission and Advisory Group operations

| <b>STRENGTHS</b>   | <b>WEAKNESSES</b>  |
|--|--|
| High levels of job satisfaction  | Plan for passing on historical information to the next generation of leaders in the department |
| Knowledgeable, competent and caring staff  | Need to consider ways to expand use of volunteers  |
| Staff reflective of the community  | No staff dedicated to new resource development   |
| Can do attitude combined with a sense of humor   | Can do attitude (taking on too much) in a world of dwindling resources                         |
| Support of active City Council appointed Commissions focused on making informed policy recommendations |  |

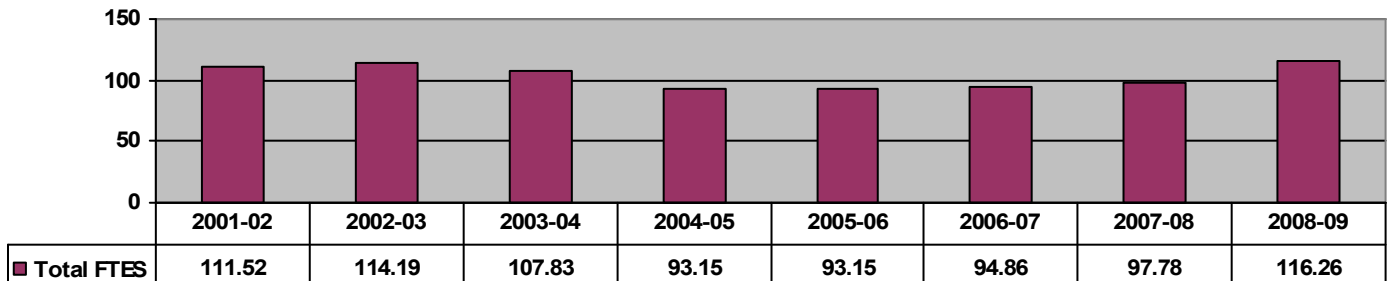
| <b>OPPORTUNITIES</b>   | <b>THREATS</b>   |
|--|--|
| New Friends of the Veterans Memorial Senior Center Board           | Retention of employees in light of the expected large number of public sector openings |
| Expanded partnerships with public, non-profit and private agencies | Impacts of the economic recession on staffing levels                                   |

## ORGANIZATION STATUS UPDATES

### E.1 Maintain and increase staff engagement

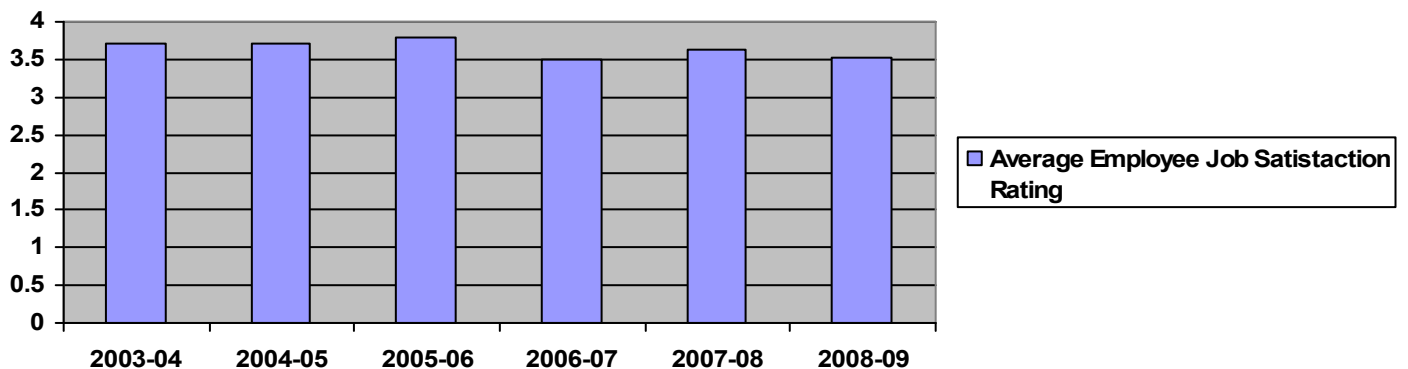
#### Employee Count

The full time equivalent position count rose by 18.48 positions. This increase was the result of labor negotiations which moved hourly staff to permanent part time status.



#### Employee Satisfaction

Department-wide recognition events are held twice a year in June and December. In January or February of each year, all employees are invited to attend one of three “Meetings with the Director” designed to highlight staff accomplishments over the past year, along with our goals and challenges for the new year. During these sessions, a simple survey asks staff to rate their level of employment satisfaction from 0 = Very Dissatisfied to 4 = Very Satisfied. The following table shows the average score for participants moved down slightly from 3.6 to 3.53.



#### Training Opportunities

Our staff is offered growth opportunities through their participation in Citywide training efforts, the Redwood City/San Mateo County Chamber Leadership Program, and the Coaching and Mentoring Programs, as well as through their participation in professional organizations such as the California Park and Recreation Society. Three of our department staff, Cynthia Aguilera, Anna Carlos, and Erin Niemeyer, attended this year’s Redwood City Supervisor Academy.



**PRCS Employee Appreciation Event, December 2008**

**Congratulations on Service Awards**

**10 Year**

|                   |  |
|-------------------|--|
| Daniel Yee        | Senior Building Maintenance Worker         |
| Dominique Herbert | Lead Landscape Gardener                    |
| Mark Yasuda       | Recreation & Community Services Supervisor |
| Chris Beth        | PRCS Superintendent                        |
| Brian Aizawa      | Landscape Gardener                         |

**15 Year**

|                 |                    |
|-----------------|--------------------|
| Alissa Pimentel | Landscape Gardener |
|-----------------|--------------------|

**20 Year**

|               |                            |
|---------------|----------------------------|
| Saia Silatolu | Lead Maintenance Custodian |
|---------------|----------------------------|

**25 Year**

|             |                         |
|-------------|-------------------------|
| Mike Hollis | Lead Landscape Gardener |
|-------------|-------------------------|

**30 Year**

|                |                       |
|----------------|-----------------------|
| Albert Johnson | Maintenance Custodian |
|----------------|-----------------------|

**Welcome our New Hires**

|               |                                |
|---------------|--------------------------------|
| Talitha Braun | Custodial Services Supervisor  |
| Janet Hansen  | PRCS Manager, Capital Projects |

**Best Wishes on Promotions**

|                   |  |
|-------------------|--|
| Jon Solbeck       | Facility Leader, Sandpiper                   |
| Stephanie Douglas | Recreation and Community Services Supervisor |
| Bruce Utecht      | PRCS Manager, Community Services             |

**Retirements**

|                |                                  |
|----------------|----------------------------------|
| Linda Griffith | PRCS Manager, Community Services |
|----------------|----------------------------------|

**Workplace Safety**

| PRCS        | 2002-03 | 2003-04 | 2004-05 | 2005-06 | 2006-07 | 2007-08 | 2008-09   |
|-------------|---------|---------|---------|---------|---------|---------|-----------|
| # of Claims | 25      | 21      | 20      | 22      | 13      | 8       | 13        |
| Hours Lost  | 2,683   | 368     | 482     | 1,115   | 142     | 0       | 983.8 (1) |

(1) A concerted effort has been made, particularly in the Parks and Facilities Division, to reduce injuries and accidents. We were unfortunately not able to maintain our zero hours lost in 07-08. Instead the number of claims rose from 8 to 13 and just under 1,000 hours lost. 559 hours are attributable to one accident claim.



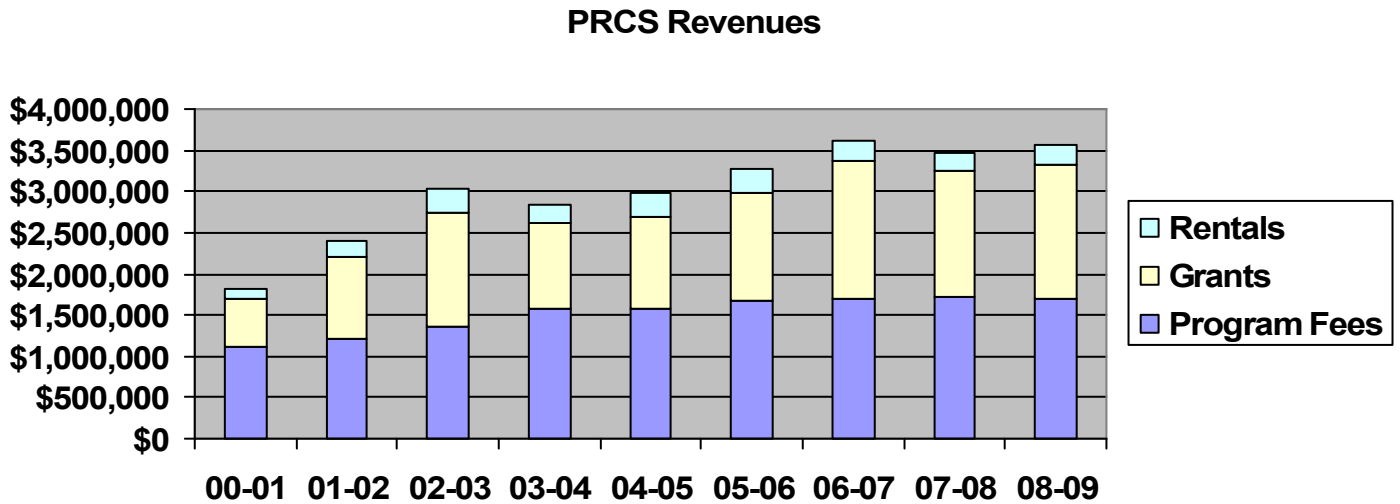
**Never underestimate the power of play!**

**E.2 Develop performance measures for all program elements**

We have **not been** successful in developing specific performance measures for each work group. You will see the beginnings of a more robust program in each of the goal sections. Each work unit is developing their dashboards for what they need to keep track of over time, which will result in the development of performance measures that are measurable and controllable by staff.

### E.3 Take full advantage of non-City general fund alternatives

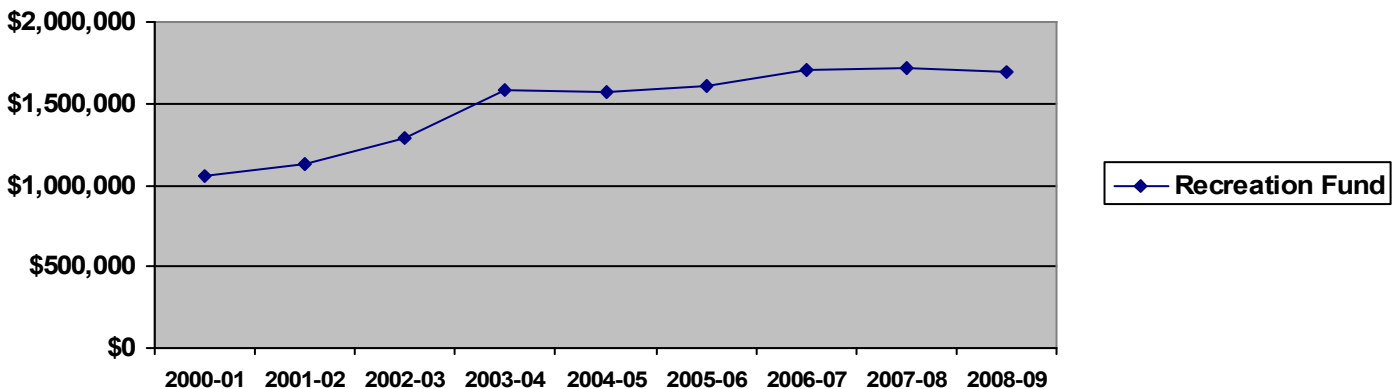
The **earned income** (program fees, rentals and grants) for Redwood City PRCS is depicted in the chart below. It has remained over the \$3 million dollar mark since the 2002-03 fiscal year.



#### Revenue Sources Detail

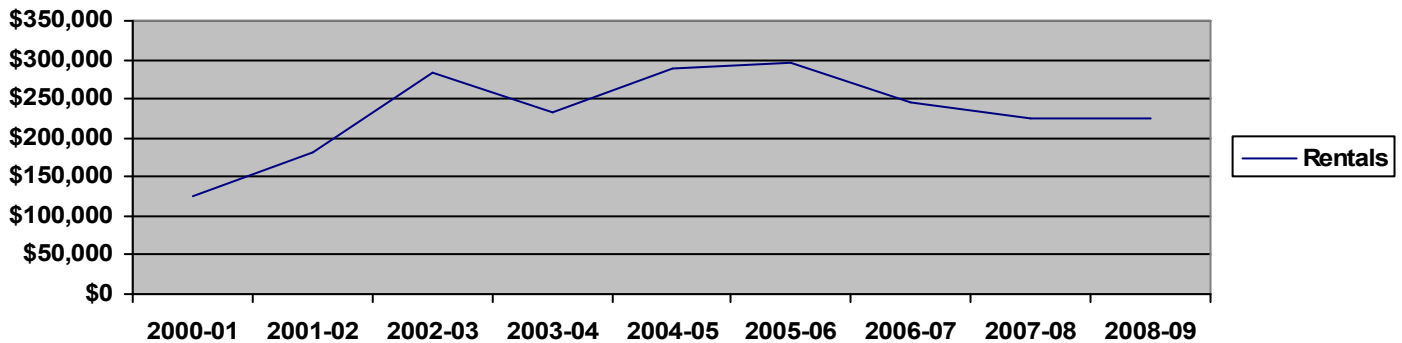
##### Fees

Fees for classes and programs generated by the Department have **decreased 1.5%** from **\$1,722,541** in the 07-08 fiscal year to **\$1,697,241** in 08-09. Given the economic recession, we are pleased that these numbers have remained relatively strong.



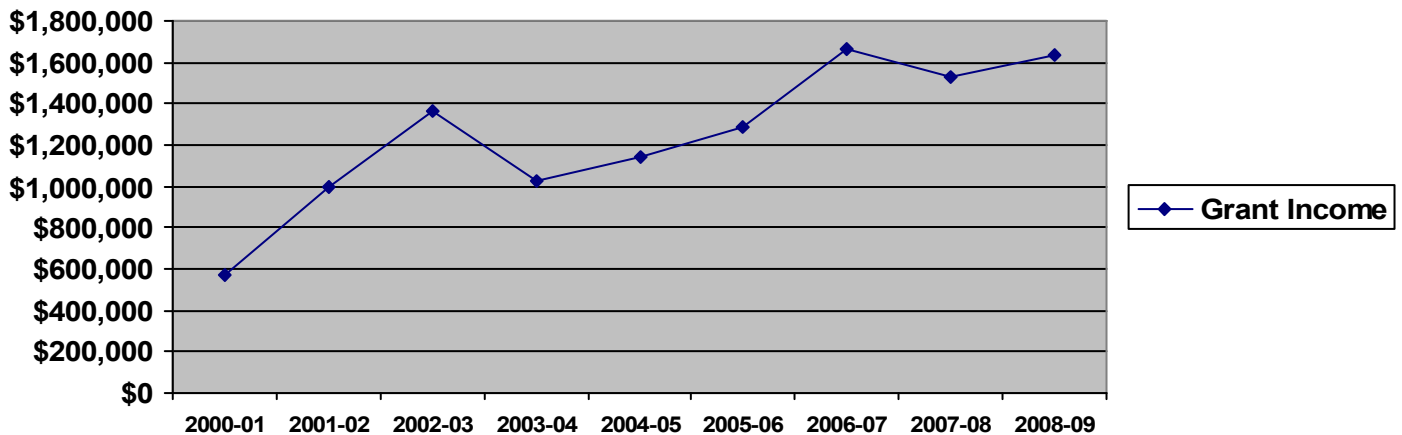
### Rentals

Rental fees for private parties were revised for the first time in more than 10 years in the 2004-05 fiscal year. In 2007-08, we lost a standing Sunday rental at the Sandpiper Community Center. Rentals remained flat for 08-09.



### Grants

After School Grants coming through contracts with the Redwood City School District remain the largest single source of grant income. The slight increase in overall grant income is attributable to increased grant for homeless services and outreach.

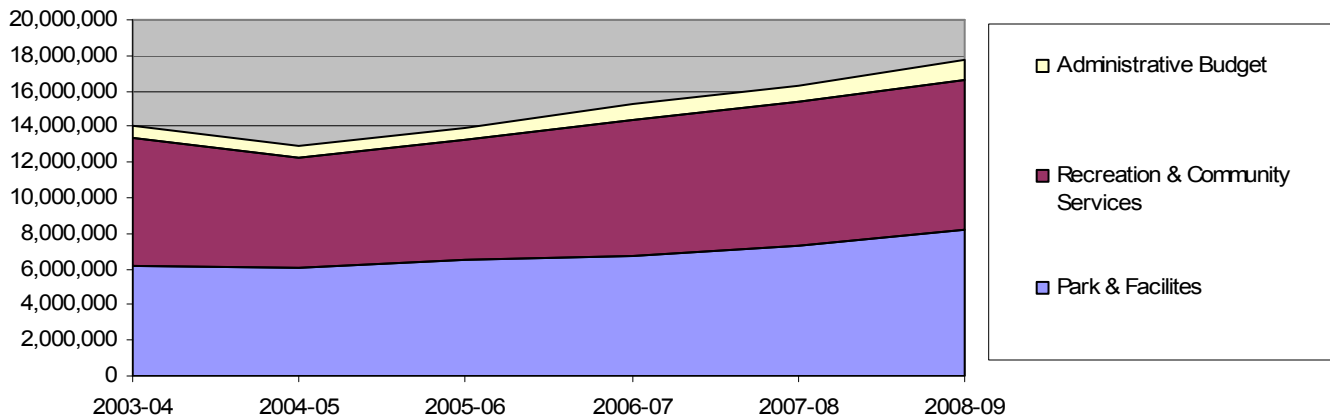




### E.4 Productivity and Organizational Effectiveness

| <b>Resource Management</b>   |                |                |                |                |                |
|--|----------------|----------------|----------------|----------------|----------------|
| <b>Fiscal Year</b>   | <b>2004-05</b> | <b>2005-06</b> | <b>2006-07</b> | <b>2007-08</b> | <b>2008-09</b> |
| <b>Total Budget</b>  | \$12,914,014   | \$13,907,509   | \$15,238,900   | \$16,269,906   | \$17,701,987   |
| <b>Δ from prior</b>  | -1,166,867     | +993,495       | +1,331,391     | +1,031,006     | +1,432,081     |
| <b>%, +/-</b>  | -8.3%          | +7.7%          | +9.6%          | +6.8%          | +8.8%          |
| <b>Total Staff</b>   | 95.35          | 94.94          | 94.86          | 97.78          | 116.26 (1)     |
| <b>Δ from prior</b>  | -12.98         | 0.34           | -0.33          | 2.92           | 18.48          |
| 1. Represents transfer of hourly employees to permanent part-time status |                |                |                |                |                |

The Department budget is divided into three major areas: Parks and Facilities, Recreation and Community Services, and Administration. The breakdown of expenses and employees for each of these divisions is indicated below.

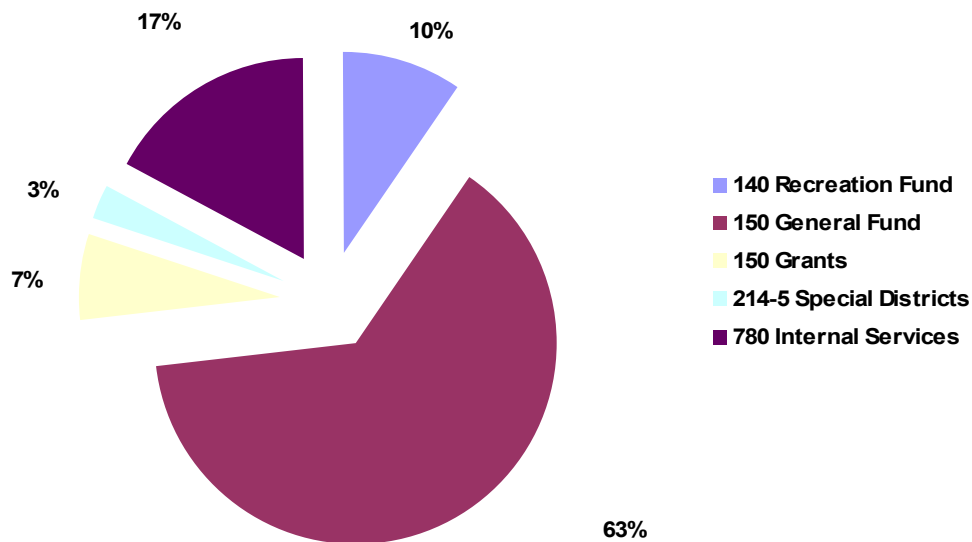


| <b>Fiscal Year</b>  | <b>2004-05</b> | <b>2005-06</b> | <b>2006-07</b> | <b>2007-08</b> | <b>2008-09</b> |
|---|----------------|----------------|----------------|----------------|----------------|
| <b>Parks and Facilities Division, Gary Hover, Superintendent</b>              |                |                |                |                |                |
| <b>Budget</b>   | 6,050,148      | 6,512,953      | 6,783,201      | 7,298,813      | 8,163,822      |
| <b>Employees</b>  | 52.56          | 52.56          | 49.61          | 51.78          | 53.70          |
| <b>Recreation and Community Services Division, Chris Beth, Superintendent</b> |                |                |                |                |                |
| <b>Budget</b>   | 6,192,305      | 6,698,659      | 7,588,490      | 8,057,129      | 8,474,625      |
| <b>Employees</b>  | 37.99          | 37.58          | 40.45          | 41.20          | 56.76          |
| <b>Administration, Denise Monroe, Administrative Assistant</b>                |                |                |                |                |                |
| <b>Budget</b>   | 671,561        | 695,897        | 867,209        | 913,964        | 1,063,540      |
| <b>Employees</b>  | 4.80           | 4.80           | 4.80           | 4.80           | 5.80           |

Across all funding sources, the Department expended 100% of its total budget.

| Budget Fund                 | 08-09 Budget | 08-09 Expenditures | Balance        | % of Budget | Revenue or Offset | Balance        |
|-----------------------------|--------------|--------------------|----------------|-------------|-------------------|----------------|
| <b>140 Recreation Fund</b>  | \$1,672,570  | \$1,751,760.57     | (\$79,190.57)  | 104.73%     | \$1,697,411       | (\$54,349.57)  |
| <b>150 General Fund</b>     | \$12,481,531 | \$12,108,963.29    | \$372,567.71   | 97.02%      | n/a               | \$372,567.71   |
| <b>214 Lido Landscape</b>   | \$270,936    | \$272,677.01       | (\$1,741.01)   | 100.64%     | n/a               | (\$1,741.01)   |
| <b>215 Seaport District</b> | \$156,432    | \$164,209.50       | (\$7,777.50)   | 104.97%     | n/a               | (\$7,777.50)   |
| <b>780 Internal Service</b> | \$3,120,518  | \$3,376,647.94     | (\$252,572.40) | 108.83%     | n/a               | (\$275,390.94) |
| <b>All Funds Total</b>      | \$17,701,987 | \$17,674,258.31    | \$27,728.69    |             |                   | (\$454.41)     |

The graph below depicts the five different sources of revenue for the Parks, Recreation and Community Services Department budget. A total of 17% of the budget, or \$2,789,435, comes from earned income and grants, and another 17% comes from charges to ourselves and other City departments for Building Maintenance and Custodial Services.



**E.5 Enhance Commission and Advisory Group Operations**

|  |                               |
|--|-------------------------------|
| <b>Civic Cultural Commission</b>   |                               |
| <b>New Members 08-09</b>   | <b>Outgoing Members 08-09</b> |
| <b>None</b>  | <b>None</b>                   |
| <p>In the 08-09 Fiscal Year, the Civic Cultural Commission provided \$45,980 in grants of \$1,000 or more to 13 organizations and small grants of less than \$1,000 to 9 groups. Grants supported the PAL Blues Festival, the Redwood City Education Foundation (RCEF) Music for Learning Program, the Latino Film Festival, the Historic Resources Advisory Committee’s Path of History Project, inaugural Fiestas Patrias event, Hometown Holidays and weekly entertainment at the Farmers Market.</p> <p>The annual art contest was done in conjunction with RCEF Essay Contest, “What I Want to Be When I Grow Up” and a total of 4,643 entries were received. The Commission-sponsored summer concerts at Courthouse Plaza (19), Stafford Park (8), Marlin Park (4), and at the Port of Redwood City (1). The Commission added to the City’s Public Art Inventory with the installation of the “Ray of Light” adjacent to the Redwood Shores Library, funded by the G.R. Cress Birdbath Fund.</p> |                               |
| <b>Housing and Human Concerns Committee</b>  |                               |
| <b>New Members 08-09</b>   | <b>Outgoing Members 08-09</b> |
| <b>Craig Robinson</b>  | <b>John Dempsey</b>           |
| <p>The Committee has played a key role in creating the new General Plan Housing and Building Community Elements. In addition, a consultant has been selected to prepare the Consolidated Plan for the use of federal dollars received by the City for 2010 through 2015.</p>   |                               |
| <b>Parks, Recreation and Community Services Commission</b>   |                               |
| <b>New Members 08-09</b>   | <b>Outgoing Members 08-09</b> |
| <b>None</b>  | <b>None</b>                   |
| <p>Commissioners approved the Park Needs Assessment Study for inclusion in the new General Plan Building Community Element, supported the renovation of Hoover School Park and Fields, sponsored the annual Pet Parade, revised the rates and terms for picnic area rentals, and continue to work on a revision of the field and tennis court reservation policies. The Commission brought forward a No Smoking in Parks policy which was approved by City Council unanimously.</p>  |                               |
| <b>Senior Affairs Commission</b>   |                               |
| <b>New Members 08-09</b>   | <b>Outgoing Members 08-09</b> |
| <b>None</b>  | <b>Jodi Paley</b>             |
| <p>The Scoping Study for the replacement of the Veterans Memorial Senior Center, encouraging more seniors to visit the Downtown, and developing ways to engage more of the senior population in community affairs were among the important activities of the Commission in 2008-09.</p>  |                               |

**Youth Advisory Board (YAB) and Teen Advisory Board (TAB)****Supporting Community Events**

Our Youth and Teen Advisory Boards have spent a great deal of time giving back to the community, helping with such events as the Salsa Festival, the Halloween Spooktakular, Hometown Holidays, the KABOOM Build at Mezes Park, the PAL Gift Wrapping evening, the Pride and Beautification Committee Clean-Up and the Pet Parade.

**Bringing Youth Together for Good**

Redwood City Youth and Teen Advisory Boards hosted a Youth Advisory Council Social at our Veterans Memorial Senior Center where youth advisory boards/councils from other cities were invited to come to dinner and share information about their groups. Our YAB and TAB members participated in reviewing the Community Youth Development Strategic Plan for Redwood City 2020 which included feedback on goals, discussed examples and made suggestions on the wording of the document.

Lastly, the TAB implemented the S.T.O.R.I.E.S. (Students Teaching Others Reading In Elementary Schools) program at Hawes School from January 2009 to March 2009. Eight volunteers from the TAB read to 25 first and second graders on a weekly basis. The students drew pictures of the chapters that were read to them and received a chapter book. They were also invited to attend a movie night with their families at the Veterans Memorial Senior Center at the end of the program.

## VISION

We partner with the community to provide innovative and high-value parks, facilities, programs and services that promote an engaged and healthy community.

The Department, and ultimately our residents, continue to reap the benefits of our partnerships with almost 314 different organizations in the community.

### Art and Historical Organizations (24)

- |   |  |
|---|--|
| <ol style="list-style-type: none"> <li>1. Ballet America</li> <li>2. Casa de Cultura Quetzacoatl</li> <li>3. Historic Resources Advisory Committee</li> <li>4. Historic Union Cemetery Association</li> <li>5. Latino Leadership Council</li> <li>6. Miss Redwood City Program</li> <li>7. Music for Minors</li> <li>8. Northern California Bluegrass Society</li> <li>9. Peninsula Arts Council</li> <li>10. Peninsula Symphony</li> <li>11. Peninsula Youth Orchestra</li> <li>12. Redwood City Art Center</li> </ol> | <ol style="list-style-type: none"> <li>13. Redwood City Community Theater</li> <li>14. Redwood City Education Foundation</li> <li>15. Redwood City Heritage Association</li> <li>16. Redwood Symphony</li> <li>17. San Jose Jazz Society</li> <li>18. San Mateo Comm. Colleges Foundation</li> <li>19. San Mateo County Historical Association</li> <li>20. Sequoia Art Group</li> <li>21. Sequoia High School Alumni Association</li> <li>22. Sequoia Veterans Memorial Committee</li> <li>23. Society of Western Artists</li> <li>24. West Bay Community Band</li> </ol> |
|---|--|

### Business Community (25)

- |   |  |
|---|--|
| <ol style="list-style-type: none"> <li>1. Allied Waste</li> <li>2. All Phase Builders</li> <li>3. Amgen</li> <li>4. Astound!</li> <li>5. Bay Area Parent Magazine</li> <li>6. BeasWa Productions</li> <li>7. Chipotle</li> <li>8. Downtown Business Group</li> <li>9. First National Bank</li> <li>10. Harry's Hofbrau</li> <li>11. Labadie Productions</li> <li>12. Nor Cal Waste</li> <li>13. Oracle Corporation</li> </ol> | <ol style="list-style-type: none"> <li>14. Port of Redwood City</li> <li>15. San Mateo County Board of Realtors</li> <li>16. Provident Credit Union</li> <li>17. Redwood City/San Mateo County Chamber of Commerce</li> <li>18. San Bruno Garbage</li> <li>19. San Mateo Credit Union</li> <li>20. Seaport Industrial Association</li> <li>21. Target Stores</li> <li>22. Verde!</li> <li>23. Wegman's Nursery</li> <li>24. Whole Foods</li> <li>25. Zip Realty</li> </ol> |
|---|--|

## Environmental/Horticultural (7)

- |                               |   |
|-------------------------------|---|
| 1. ACTERRA                    | 5. Peninsula Rose Society                         |
| 2. City Trees                 | 6. Pesticide Applicators Professional Association |
| 3. Peninsula Camellia Society | 7. V-O-Cal, Volunteers for Outdoor California     |
| 4. Peninsula Orchid Society   |   |

## Faith Based Groups (15)

- |                                   |  |
|-----------------------------------|--|
| 1. Fully Alive Church             | 9. Redeemer Lutheran Church              |
| 2. Jewish Literacy Coalition      | 10. Shinnyo-En Buddhist Temple           |
| 3. Menlo Park Presbyterian Church | 11. St. Pius Church                      |
| 4. Our Lady of Mt. Carmel Church  | 12. St. Vincent De Paul Society          |
| 5. Peninsula Covenant Church      | 13. Sure Way Ministries                  |
| 6. Peninsula Clergy Network       | 14. Woodside Road Methodist Church       |
| 7. Peninsula Christian Center     | 15. Unitarian Fellowship of Redwood City |
| 8. Peninsula Interfaith Action    |  |

## Health Care Organizations (22)

- |  |   |
|--|---|
| 1. AIDS Community Research Consortium      | 13. Northern California Kidney Foundation |
| 2. American Cancer Society, Relay for Life | 14. Peninsula Center for the Blind        |
| 3. American Heart Association              | 15. Planned Parenthood                    |
| 4. American Red Cross, Bay Area            | 16. Self Help for the Hard of Hearing     |
| 5. El Concilio of San Mateo County         | 17. Sequoia Health Care District          |
| 6. Five-A-Day Program, UC Berkeley         | 18. Sequoia Hospital                      |
| 7. Golden Gate Regional Center (GGRC)      | 19. Sequoia Wellness Center               |
| 8. Home Instead Senior Care                | 20. Stanford Hospital and Clinics         |
| 9. Nuestro Canto de Salud                  | 21. Stanford/VA Alzheimer's Research      |
| 10. Kaiser Hospital                        | 22. Veterans Hospital, Palo Alto          |
| 11. Lucille Packard Children's Hospital    |   |
| 12. Mills Hospital                         |   |

## Neighborhood/Community Organizations (20)

- |  |  |
|--|--|
| 1. The Book Group                                | 11. Pride and Beautification Committee       |
| 2. Farm Hill Neighborhood Association            | 12. Redwood Budgie Hobbyists                 |
| 3. Home Schooling Program                        | 13. Redwood City International               |
| 4. Inter-Service Club Coordinating Council       | 14. Redwood City Mother's Club               |
| 5. Kentfield Commons Homeowners Association      | 15. Redwood Shores Comm. Association         |
| 6. League of Women Voters                        | 16. Redwood Village Neighborhood Association |
| 7. Martin Luther King, Jr. Celebration Committee | 17. Sequoia Gem & Mineral Society            |
| 8. Mid-Peninsula Parents of Multiples            | 18. Sequoia Stamp Club                       |
| 9. Notre Dame Americorp                          | 19. Shore Dogs Club                          |
| 10. Peninsula Celebration Association            | 20. Tuesday Night Quilters                   |

## Non-Profit Agencies (55)

- |  |   |
|--|---|
| 1. Alanon  | 31. Narcotics Anonymous                                     |
| 2. American Civil Liberties Union                      | 32. Overeaters Anonymous                                    |
| 3. Bay Area Gardeners Foundation                       | 33. Peninsula Conflict Resolution Center                    |
| 4. Casa de Redwood                                     | 34. Peninsula Volunteers, Rosener House                     |
| 5. Catholic Worker House                               | 35. Peninsula Volunteers, Meals on Wheels                   |
| 6. Center for the Independence of the Disabled         | 36. Public Allies, Silicon Valley                           |
| 7. Child Care Coordinating Council of San Mateo County | 37. Redwood City Child Development Center                   |
| 8. Cleo Eulau Center                                   | 38. Redwood City Education Foundation                       |
| 9. Community Education Center                          | 39. Riekes Center   |
| 10. Community Network for Youth Development            | 40. Salvation Army  |
| 11. CORA (Community Overcoming Relationship Abuse)     | 41. Samaritan House, Free Clinic and Safe Harbor Shelter    |
| 12. El Centro de Libertad                              | 42. San Mateo County Volunteer Center                       |
| 13. Ellipse, Peninsula AIDS Program                    | 43. Season of Sharing - Chronicle                           |
| 14. Family Connections Pre-School                      | 44. Second Harvest Food Bank                                |
| 15. Family Service Agency                              | 45. Service League of San Mateo County                      |
| 16. Habitat for Humanity                               | 46. Shelter Network   |
| 17. Hands On Bay Area                                  | 47. Silicon Valley Community Foundation                     |
| 18. Housing Industry Foundation                        | 48. Spanish Literacy Program                                |
| 19. Human Investment Program                           | 49. Stanford University Legal Clinic                        |
| 20. International Institute                            | 50. St. Anthony's Dining Room                               |
| 21. John Gardner Center at Stanford                    | 51. St. Francis Center                                      |
| 22. KABOOM   | 52. Tax-Aid   |
| 23. Kainos Home & Training Center                      | 53. Teen Pregnancy Coalition of San Mateo County            |
| 24. KARA, Grief Support                                | 54. Thrive, The Alliance of Non-Profits of San Mateo County |
| 25. La Raza Centro Legal                               | 55. Women's Action to Gain Economic Security (WAGES)        |
| 26. Legal Aid Society                                  |   |
| 27. Mental Health Association                          |   |
| 28. Mid-Peninsula Citizens for Fair Housing            |   |
| 29. Mission Hospice                                    |   |
| 30. Neurotics Anonymous                                |   |

## Pet Care and Animal Rescue Organizations (10)

- |  |  |
|--|--|
| 1. Afghan Hound Rescue                           | 8. Nor Cal Golden Retriever Rescue     |
| 2. Golden Gate Basset Rescue                     | 9. Northern California Ferret Alliance |
| 3. Group Education to Protect and Defend Animals | 10. Nine Lives Foundations             |
| 4. Homeless Cat Network                          |  |
| 5. Humananimal Connections                       |  |
| 6. Peninsula Humane Society                      |  |
| 7. San Mateo K-9 Social Club                     |  |

## Professional Organizations (14)

- |  |  |
|--|--|
| 1. Amateur Softball Association                  | 10. Pesticide Applicators Professional Association                       |
| 2. Bay Area Gardeners Association                | 11. Redwood City Teachers Association                                    |
| 3. Bay Area Pool Operators                       | 12. Retired Public Employees Association                                 |
| 4. California Parks & Recreation Society         | 13. SANCRA, Sport Association of Northern California Recreation Agencies |
| 5. Communication Workers of America              | 14. San Mateo County Retired Public Employees                            |
| 6. International Facility Management Association |  |
| 7. Landscape Supervisors Forum                   |  |
| 8. National Active & Retired Federal Employees   |  |
| 9. National Recreation & Park Association        |  |

## Public Agencies (26)

- |   |  |
|---|--|
| 1. Belmont-Redwood Shores School District             | 8. Notre Dame de Namur University                          |
| 2. Cañada College                                     | 9. San Mateo Countywide Water Pollution Prevention Program |
| 3. Child Care Partnership Council of San Mateo County | 10. Police Activities League                               |
| 4. Consulate of El Salvador                           | 11. Peninsula Congestion Relief Alliance                   |
| 5. Consulate of Guatemala                             | 12. Redwood City 2020                                      |
| 6. Consulate of Mexico                                | 13. Project Read, Redwood City Library                     |
| 7. County of San Mateo                                | 14. Redwood City Family Centers                            |
| • Adult Probation                                     | 15. Redwood City School District                           |
| • Aging & Adult Services                              | 16. SAM TRANS  |
| • Court Worker Program                                | 17. SAM TRANS, Senior Mobility Action Plan                 |
| • Election Polling Spaces & Officer Training          | 18. San Mateo County Office of Education                   |
| • Environmental Management, Composting Program        | 19. San Francisco Public Utilities Commission              |
| • Health  | 20. Sequoia Union High School District                     |
| • Housing Department                                  | 21. Adult School   |
| • Housing Authority                                   | 22. Sequoia High School                                    |
| • Human Resources                                     | 23. Woodside High School                                   |
| • Human Services                                      | 24. State of California, Golden Gate Regional Center       |
| • Juvenile Probation                                  | 25. USMC, 7th Marine Regiment                              |
| • Office of Emergency Services                        | 26. U.S. Postal Service                                    |
| • Parks   |  |
| • Sheriff's Office                                    |  |

## Senior Groups (15)

- |   |  |
|---|--|
| 1. AARP #746                                      | 11. Rosener House, Adult Day Care  |
| 2. AARP #3137                                     | 12. San Mateo County Para-Transit  |
| 3. AARP Driver Safety Program                     | 13. Senior Forum   |
| 4. AARP Tax Preparation                           | 14. Senior Care Facilities: Bonnie Brae, Devonshire Oaks, Gordon Manor, Woodside Terrace |
| 5. Adult Abuse Collaborative                      | 15. Veterans Memorial Senior Center Card Players   |
| 6. Family Caregiver Alliance                      |  |
| 7. Friends of the Veterans Memorial Senior Center |  |
| 8. Fun After Fifty Club                           |  |
| 9. Ombudsman Program of SMC                       |  |
| 10. Retired Senior Volunteer Program              |  |



## Service and Fraternal Groups (16)

- |  |                                    |
|--|------------------------------------|
| 1. American Legion, Post #828                                | 9. Redwood City Sunrise Lions      |
| 2. Disabled American Veterans #16                            | 10. Redwood City Woman's Club      |
| 3. Interservice Coordinating Council                         | 11. Rotary Club of Redwood City    |
| 4. National Sicilian American Foundation                     | 12. Sons of Italy                  |
| 5. Native Daughters of the Golden West,<br>Bonita Parlor #10 | 13. Veterans of Foreign Wars #2315 |
| 6. Optimist Club of Redwood City                             | 14. Toastmasters                   |
| 7. Peninsula Hills Women's Club                              | 15. Woodside Octagon Club          |
| 8. Redwood City Kiwanis                                      | 16. Woodside Terrace AM Kiwanis    |

## Sports Organizations (40)

- |  |   |
|--|---|
| 1. American Legion Baseball                | 21. Pop Warner Football                           |
| 2. Belmont /Redwood Shores AYSO            | 22. RC American Little League                     |
| 3. Belmont/Redwood Shores Baseball         | 23. RC AYSO                                       |
| 4. Bocce Ball Players Group                | 24. RC Highlanders Little League                  |
| 5. Central Coast Section HS Federation     | 25. RC National Little League                     |
| 6. Club Arsenal                            | 26. RC Girls Fast Pitch                           |
| 7. Dai Ichi Tennis Club                    | 27. RC Renegades Basketball                       |
| 8. Juventus Sport Club/CYSA                | 28. RC Senior Softball                            |
| 9. Madera Roja Soccer                      | 29. RC Youth Sports League (PAL)                  |
| 10. Mid-Peninsula Soccer                   | 30. Red Morton Raider Tennis                      |
| 11. Mid-Peninsula Strikers                 | 31. Redeemer Lutheran School                      |
| 12. Mt. Carmel & St. Pius Baseball         | 32. Redwood Shores Tennis Club                    |
| 13. Nativity School                        | 33. SANCRA  |
| 14. Nor Cal Special Olympics               | 34. SAY Baseball                                  |
| 15. Nor Cal Sting Baseball Club            | 35. SAYSO Soccer                                  |
| 16. PAPY Adult Soccer                      | 36. Sequoia High School Baseball and Tennis Teams |
| 17. Police Activities League               | 37. Sheriff's Activities League (SAL)             |
| 18. Peninsula Juniors Volleyball Club      | 38. Spanish Soccer League                         |
| 19. Peninsula Sports Officials Association | 39. Summit Prep High School                       |
| 20. Pony Colt Baseball League              | 40. Woodside Hills Christian Academy              |

## Youth Service Providers (25)

- |   |  |
|---|--|
| 1. BAWSI Girls  | 13. Menlo School                         |
| 2. Boys and Girls Club of the Peninsula                       | 14. Peninsula Covenant Community Center  |
| 3. Boy Scouts of America                                      | 15. Power Play                           |
| 4. Children's Creative Learning Center                        | 16. SCORE                                |
| 5. Community Network for Youth Development                    | 17. Sequoia Teen Resource Center         |
| 6. Fresh Lines for Youth                                      | 18. Sequoia YMCA                         |
| 7. Friends for Youth  | 19. Sparks                               |
| 8. Girl Scouts of America                                     | 20. Sports for Kids                      |
| 9. Hidden Villa   | 21. Team Up for Youth                    |
| 10. Institute for Human and Social Development, Head<br>Start | 22. Tutor Works                          |
| 11. Kids in Partnership                                       | 23. Wildlife Association                 |
| 12. Marine Science Institute                                  | 24. Youth Adelante                       |
|   | 25. Youth and Family Enrichment Services |

# Facilities & Parks



Community Activities Building  
1400 Roosevelt Avenue  
Redwood City, CA 94061



Fair Oaks Community Center  
2600 Middlefield Road  
Redwood City, CA 94063



Red Morton Community Center  
1120 Roosevelt Avenue  
Redwood City, CA 94061



Sandpiper Community Center  
797 Redwood Shores Parkway  
Redwood City, CA 94065



Veterans Memorial Senior Center  
1455 Madison Avenue  
Redwood City, CA 94061

|  |       |  |
|--|-------|--|
| <u>Andrew Spinas Park</u><br>2nd Ave. & Bay Road               | 1.46  |  |
| <u>Dolphin Park</u><br>Turkshead & Quay Lane                   | 2.36  |  |
| <u>Dove Beeger Park</u><br>Whipple Ave. & Circle Road          | 1.00  |  |
| <u>Fleishman Park</u><br>Locust St. & McEvoy St.               | 0.63  |  |
| <u>Garrett Park</u><br>3600 block Glenwood Ave.                | 6.9   |  |
| <u>Hawes Park</u><br>Hudson St. & Oak Ave.                     | 1.59  |  |
| <u>Hoover Park</u><br>Woodside Rd. & Spring St.                | 10.18 |  |
| <u>Jardin de Niños</u><br>Middlefield Rd. & Chestnut St.       | 0.31  |  |
| <u>Linden Park</u><br>Linden St. & Park St.                    | 0.22  |  |
| <u>Maddux Park</u><br>Maddux Dr. & Kensington Rd.              | 0.62  |  |
| <u>Mariner Park</u><br>Tiller Lane & Bridge Parkway            | 6.25  |  |
| <u>Marlin Park</u><br>Neptune Dr. & Cringle Dr.                | 11.15 |  |
| <u>Mezes Park</u><br>Warren St. & Standish St.                 | 1.67  |  |
| <u>Palm Park</u><br>Hudson St. & Palm Ave.                     | 0.90  |  |
| <u>Red Morton Community Park</u><br>1120 Roosevelt Ave.        | 31.74 |  |
| <u>Sandpiper Park</u><br>Redwood Shores Pkwy. & Egret Lane     | 11.07 |  |
| <u>Shannon Park</u><br>Davitt Lane & Shannon Way               | 1.87  |  |
| <u>Shore Dogs Park</u><br>1300 block Radio Rd.                 | .69   | <br><a href="http://www.shoredogs.org">www.shoredogs.org</a> |
| <u>Shorebird Park</u><br>Marine Pkwy. & Island Dr.             | 3.68  |  |
| <u>Stafford Park</u><br>King St. & Hopkins Ave.                | 1.62  |  |
| <u>Stulsaft Park</u><br>3700 block Farm Hill Blvd.             | 42.06 |  |
| <u>Wellesley Crescent Park</u><br>Edgewood Rd. & Arlington Rd. | 0.75  |  |
| <u>Westwood Park</u><br>Westwood St. & Briarfield Ave.         | 0.25  |  |