Return of Organization Exempt From Income Tax

OMB No. 1545-0047

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

Open to Public Inspection

Department of the Treasury Internal Revenue Service

▶ The organization may have to use a copy of this return to satisfy state reporting requirements.

\ F	or the	e 2011 calendar year, or tax year beginning 09/01, 2011, and en	nding		0.8	3/31 , 20 12							
,		C Name of organization STANFORD UNIVERSITY BOARD OF TRUSTEES	S	D Employer ide	ntifi	cation number		-					
⊅ Ch	neck if ap	OF THE LELAND STANFORD JUNIOR UNIVERSITY		94-1156	36	5							
	Addres												
\Box	7 .	change Number and street (or P.O. box if mail is not delivered to street address) Room/su	E Telephone nu	E Telephone number									
	Initial	return 3145 PORTER DRIVE		(650) 725	5-1	1732							
	Termi	200				-							
┢	4												
<u> </u>	return Applic				_	1763719 um for Yes	XN						
L	pendir	ny		H(a) is this a grou affiliates?			-						
_	T-11 -111	BUILDING 10, STANFORD, CA 94305	T-0-	H(b) Are all affiliat		st. (see Instructions)	N	0					
		empt status: X 501(c)(3) 501(c) () ◀ (insert no.) 4947(a)(1) or	527										
		e: NWW.STANFORD.EDU		H(c) Group exemp				_					
	District Committee		ear of fo	rmation: 1885 M	State	of legal domicile	: CA	7					
۲a	rt I	Summary			-			_					
		Briefly describe the organization's mission or most significant activities:						_					
0		STANFORD UNIVERSITY IS ONE OF A SELECT GROUP OF AMERIC	CAN U	UNIVERSITIES				_					
au		THAT HAVE ACHIEVED EMINENCE IN BOTH UNDERGRADUATE AND	GRAD	UATE				_					
Ĕ.		EDUCATION AND IN A BROAD RANGE OF ACADEMIC DISCIPLINES	S.CON	T'D SCH O.				_					
Activities & Governance	2	Check this box Fig. if the organization discontinued its operations or disposed of mor	re than	25% of its net assets	j								
ම මේ	3	Number of voting members of the governing body (Part VI, line 1a)			3		35						
es		Number of independent voting members of the governing body (Part VI, line 1b)			4		25	-					
₹		Total number of individuals employed in calendar year 2011 (Part V, line 2a)			5	32	2,130						
팅		Total number of volunteers (estimate if necessary)			6		-	0					
٩	72	Total unrelated business revenue from Part VIII, column (C), line 12			7a	22,179	074	_					
						-48,309		_					
-	D	Net unrelated business taxable income from Form 990-T, line 34	· · · ·	Prior Year	70	Current \		÷					
Revenue			H					-					
		Contributions and grants (Part VIII, line 1h)	· · · ⊢	1,573,066,59				_					
9		Program service revenue (Part VIII, line 2g)	–	1,745,319,54	_			_					
8		Investment income (Part VIII, column (A), lines 3, 4, and 7d)		997,644,99				-					
	11	Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)		65,296,22	$\overline{}$			_					
_	12	Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)	'	4,381,327,36	1.	4,908,621	,713	•					
	13	Grants and similar amounts paid (Part IX, column (A), lines 1-3)		353,407,06	3.	377,365	,552	÷					
	14	Benefits paid to or for members (Part IX, column (A), line 4)	[0			0					
S		Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)		2,173,648,85	3.	2,334,359	,124						
Expenses		Professional fundraising fees (Part IX, column (A), line 11e)			0			0					
9	ь	Total fundraising expenses (Part IX, column (D), line 25) ▶80,507,527.			-	E HAVE T	475						
ш		Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)		1,277,736,36	4.	1,383,585	.171						
		Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)		3,804,792,28		-		_					
			–	576,535,08	_			_					
S	13	Revenue less expenses. Subtract line 18 from line 12		Seginning of Current		End of Ye		÷					
Fund Balances	20	Total consts (Dart V. line 46)	۲	2769752728									
Sala	20	Total assets (Part X, line 16)	···⊦			2898177		_					
g	21	Total liabilities (Part X, line 26)	⊢	5,142,733,43				_					
	-	Net assets or fund balances. Subtract line 21 from line 20		2255479385	5.	2350542	0167	<u>.</u>					
-	rt II	Signature Block			12700			_					
Und	der pen	alties of perjury, i deciare that i have examined this return, inciuding accompanying schedules and state Id complete. Declaration of preparer (other than officer) is based on all information of which preparer ha	ements, a	and to the best of my k	nowi	edge and beilef, i	t is true,						
00.1	root, ar	Charles a policia and in property (exiter state of the state of a	us uny ki		12-1			-					
h ?		Il suganne Calandia			0	-2013							
ig		Signature of officer		Date		. (-							
leı	re	M. SUZanne Calandra, Jemor Associat	te V	ice Preside	u	t for to	na	n					
		Type or print name and title						-0					
		Print/Type preparer's name Preparer's Date	e	Check	if	PTIN		-0.0					
ald	1	GWEN SPENCER	7/3/1	3 self-employ	' '	P00641	463						
rep	parer				_	-4008324	100	-					
Jse	Only				_)						
A	, 4h = 11	Firm's address 125 HIGH STREET BOSTON, MA 02110	_	Phone no.	OT	7-530-5000		-					
ıay	tne II	RS discuss this return with the preparer shown above? (see instructions)				. X Yes	N	0					

FOITH 0000	(Hev. 1-2012)					Page Z			
• If you a	are filing for an Additional (Not Automatic) 3-Mo	onth Exten	sion, complete only Pa	art II and check thi	s box .	▶ ☑			
Note. On	nly complete Part II if you have already been gran	nted an aut	omatic 3-month extensi	on on a previously	filed Form	n 8868.			
• If you a	are filing for an Automatic 3-Month Extension, o	complete o	only Part I (on page 1).						
Part II	Additional (Not Automatic) 3-Month E	xtension	of Time. Only file the	original (no copie	es neede	ed).			
			En	ter filer's identifying	number,	see instructions			
Type or	Name of exempt organization or other filer, see in	structions.		Employer identifi	ication nun	nber (EIN) or			
print	Board of Trustees of the Leland Stanford Junio	or Universit	y		94-115636	5			
•	Number, street, and room or suite no. If a P.O. bo	ox, see instri	uctions.	Social security n	umber (SS	N)			
File by the due date for	3145 Porter Drive, Palo Alto CA	3145 Porter Drive, Palo Alto CA							
filing your	City, town or post office state and ZIP code For	r a foreign a							
return. See instructions									
Enter the	Return code for the return that this application i	s for (file a	separate application for	r each return) .		0 1			
Applica		Return	Application			Return			
Is For	14011	Code	Is For			Code			
Form 99	20		15 (0)			0000			
Form 99		01	Form 4044 A			- 00			
Form 99		02	Form 1041-A			80			
		01	Form 4720			09			
Form 99	The state of the s	04	Form 5227			10			
	90-T (sec. 401(a) or 408(a) trust)	05	Form 6069			11			
Form 99	90-T (trust other than above)	06	Form 8870			12			
• If the or • If this is for the willist with t 4 Ir 5 Fc 6 If 7 St	coks are in the care of Christopher Canellos one No. 650-725-1732 rganization does not have an office or place of b is for a Group Return, enter the organization's four thole group, check this box	usiness in ur digit Gro it is for par n is for. until general september of the september o	the United States, check up Exemption Number (t of the group, check thi July 15 tember 1 , 20 11 , eck reason:	k this box	■ an	If this is ad attach a			
	this application is for Form 990-BL, 990-PF, 990 onrefundable credits. See Instructions.	0-T, 4720,	or 6069, enter the tenta	tive tax, less any	8a \$	N/A			
b If	this application is for Form 990-PF, 990-T,	4720. or 6	6069, enter any refund	able credits and					
es	stimated tax payments made. Include any price	or vear ove	erpayment allowed as	a credit and anv					
	mount paid previously with Form 8868.	•			8b \$	N/A			
c B	alance due. Subtract line 8b from line 8a. include ye Electronic Federal Tax Payment System). See instruc		t with this form, if require	d, by using EFTPS	8c \$	N/A			
	Signature and Verifica		t be completed for F	Part II only.	00	1971			
	naities of perjury, I declare that I have examined the and belief, it is true, correct, and complete, and that			edules and stateme	nts, and to	o the best of my			
Signature >	Susan S. Schmill	Title▶	CONTROLL	L. R. Da	ate > 3	14/13			
	/				Form 8	3868 (Rev. 1-2012)			

Form **8868**

(Rev. January 2012)

Department of the Treasury internal Revenue Service

Application for Extension of Time To File an Exempt Organization Return

File a separate application for each return.

OMB No. 1545-1709

THORNE HOVEHOL	0 00,410				- 1		
	filing for an Automatic 3-Month Extension, filing for an Additional (Not Automatic) 3-N		_				. ▶ ✓
-	nplete Part II unless you have already been					•	8868.
a corporation 8868 to reconstruction Return for	filing (e-file). You can electronically file Form on required to file Form 990-T), or an addition quest an extension of time to file any of the Transfers Associated With Certain Person b). For more details on the electronic filing of	nal (not auto forms liste al Benefit (omatic) 3-month extens d in Part I or Part II wit Contracts, which must	ion of time. You ca h the exception of be sent to the IF	an ele f Forr RS in	ectronical n 8870, l paper f	lly file Form Information format (see
Part I	Automatic 3-Month Extension of Tim						
	ion required to file Form 990-T and requ				s box	x and co	omplete
	· · · · · · · · · · · · · · · · · · ·	_					. ▶ 🗆
All other co	rporations (including 1120-C filers), partners	hips, REMIC	Os, and trusts must use	Form 7004 to requ	uest a	ın extens	sion of time
to file incon	ne tax returns.						
			Er	nter filer's identifying			
Type or	Name of exempt organization or other filer, see			Employer identif			(EIN) or
print	Board of Trustees of the Leland Stanford Jur		<u> </u>	<u> </u>		56365	
File by the	Number, street, and room or suite no. If a P.O. 3145 Porter Drive, Palo Alto CA	box, see instr	uctions.	Social security n	umpe	r (55N)	
due date for fillng your	City, town or post office, state, and ZIP code. F	or a foreign a	ddress see instructions	<u> </u>			
return. See Instructions.	Palo Alto, CA 94304	or a toloight a	duross, see matruotions.				
Enter the Ro	eturn code for the return that this application	is for (file a	separate application fo	r each return) .			0 1
Applicatio	n	Return	Application				Return
is For		Code	Is For				Code
Form 990		01	Form 990-T (corporati	on)			07
Form 990-		02	Form 1041-A				08
Form 990-		01	Form 4720				09
Form 990-	The state of the s	04	Form 5227				10
	T (sec. 401(a) or 408(a) trust)	05	Form 6069				11
Form 990-	T (trust other than above)	06	Form 8870				12
Telephone If the orga If this is for the whole a list with the until for the	e No. ► 650-725-1732 anization does not have an office or place of or a Group Return, enter the organization's for le group, check this box ► □ . I le group, check this box ► □ . I le group, check this of all members the extenduest an automatic 3-month (6 months for a legal of the organization's return for: calendar year 20 or tax year beginning September 1	business in bur digit Gro if it is for par ision is for. corporation empt organi	the United States, checup Exemption Number of the group, check the group, check the group of the	(GEN) is box D-T) extension of ti anization named a	▶ [me bove.	If thi	is is tach
	e tax year entered in line 1 is for less than 12					,	
C	hange in accounting period						
	s application is for Form 990-BL, 990-PF, 9	90-T, 4720,	or 6069, enter the tenta	tive tax, less any		_	
	refundable credits. See instructions.				За	\$	N/A
	is application is for Form 990-PF, 990-T,						
	mated tax payments made. Include any prior		-		3b	\$	N/A
EFTI	ance due. Subtract line 3b from line 3a. Inclu PS (Electronic Federal Tax Payment System)	. See instru	ctions.			\$	N/A
Caution. If you	ou are going to make an electronic fund withdraw	al with this Fo	rm 8868, see Form 8453-E	O and Form 8879-E	O for p		
:	And and Denominals Deducation And Matter				_	0020	4 m 4 mm

Form 990 (2011) Page **2**

P	art III	Statement of Program Service Accomplishments Check if Schedule O contains a response to any question in this Part III
1	Briefly	describe the organization's mission:
	STANF	ORD UNIVERSITY IS ONE OF A SELECT GROUP OF AMERICAN UNIVERSITIES
		HAVE ACHIEVED EMINENCE IN BOTH UNDERGRADUATE AND GRADUATE
	EDUCA O.	TION AND IN A BROAD RANGE OF ACADEMIC DISCIPLINES. CONT'D SCH
_		organization undertake any significant program services during the year which were not listed on the
_	prior F	orm 990 or 990-EZ? ' describe these new services on Schedule O.
3		e organization cease conducting, or make significant changes in how it conducts, any program
4	Describ	describe these changes on Schedule O. be the organization's program service accomplishments for each of its three largest program services, as measured by es. Section 501(c)(3) and 501(c)(4) organizations and section 4947(a)(1) trusts are required to report the amount of and allocations to others, the total expenses, and revenue, if any, for each program service reported.
4a	(Code:)(Expenses \$_1,240,457,659. including grants of \$42,778,045.](Revenue \$1,008,735,700.] UCTION AND DEPARTMENTAL RESEARCH - SEE SCHEDULE O.
_	(0 1	
4b)(Expenses \$1,017,081,412. including grants of \$23,561,681.)(Revenue \$197,268,489.) IZED RESEARCH - REVENUE AMOUNT REPORTED ON LINE 4B DOES NOT DE \$1,036,973,100 IN FEDERAL RESEARCH SUPPORT. CONT'D SCH O.
		DE \$1,030,973,100 IN FEDERAL RESEARCH SUPPORT. CONT D SCH O.
4 c	(Code:) (Expenses \$
4d		program services (Describe in Schedule O.)
4 e	(Expen	ses\$ 602,398,795 including grants of \$ 304,357,882) (Revenue \$) rogram service expenses ▶ 3,606,722,314.

JSA 1E1020 1.000 Form 990 (2011)
Part IV Page 3

endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable. a Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI b Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII c Did the organization report an amount for investments-program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII d Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX e Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X f Did the organization's isability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X 12a Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts X, XIII, and XIII b Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization aschool described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E 14a Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV 15 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the United			
complete Schedule A Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? 3 Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I. 4 Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(th) election in effect during the tax year? If "Yes," complete Schedule C, Part II. 5 Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III. 6 Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part II. 7 Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part III. 8 Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III. 9 Did the organization report an amount in Part X, line 21; serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV. 10 Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part VI. 11 If the organization report an amount for investments—other securities in Part X, line 10 Part X		Yes	No
 2 Is the organization required to complete Schedule 6, Schedule of Contributors (see instructions)? 3 Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I. 4 Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(f) election in effect during the tax year? If "Yes," complete Schedule C, Part II. 5 Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III. 6 Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part II. 7 Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historical land areas, or historic structures? If "Yes," complete Schedule D, Part III. 8 Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III. 9 Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part IV. 10 Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V. 10 Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VII. 10 Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part	.		
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 candidates for public office? If "Yes," complete Schedule C, Part I. 4 Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II. 5 Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III. 6 Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part II. 7 Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part III. 8 Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III. 9 Did the organization report an amount in Part X, line 21; serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part V 10 Did the organization (directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V 11 If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Part V II. 12 If the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part V II. 13 Did the organization report an amount for investments-program related in Part X, line 19. Part X III. 14 Did the organization report an amount fo	2	X	
 Section 501(c)3 organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II. Is the organization a section 501(c)(4), 501(c)(6), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III. Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part II. Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II. Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III. Did the organization report an amount in Part X, line 21; serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV. Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V. If the organization is answer to any of the following questions is "Yes," then complete Schedule D, Part V. If the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VII. Did the organization report an amount for investments—other securities in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII. Did the organization report an amount for other la	.		
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f Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11d		X
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 b Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI, XII, and XIII is optional			
the organization answered "No" to line 12a, then completing Schedule D, Parts XI, XII, and XIII is optional	12a	X	
 Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	405	v	
 Did the organization maintain an office, employees, or agents outside of the United States?	12b 13	X	
 b Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV 15 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the United States? If "Yes," complete Schedule F, Parts II and IV 16 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance 	14a	X	
fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? <i>If "Yes," complete Schedule F, Parts I and IV</i>	174		
foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	.		
 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the United States? <i>If "Yes," complete Schedule F, Parts II and IV</i> Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance 	14b	Х	
organization or entity located outside the United States? <i>If "Yes," complete Schedule F, Parts II and IV</i> 16 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance			
	15	X	
to individuals located outside the United States? If "Yes " complete Schedule F. Parts III and IV			
to marriage reacted extends the entired exaces. In 1885, complete constant 1,7 and marriage 11111111111	16	Х	
17 Did the organization report a total of more than \$15,000 of expenses for professional fundraising services	,		
on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)	17		X
18 Did the organization report more than \$15,000 total of fundraising event gross income and contributions on			
Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18	Х	
19 Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a?	10		v
If "Yes," complete Schedule G, Part III	19 20a		$\frac{X}{X}$
b If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20a		- 25

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Part	V Checklist of Required Schedules (continued)			
			Yes	No
21	Did the organization report more than \$5,000 of grants and other assistance to any government or organization			
	in the United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II.	21	X	
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States			
	on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	X	
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the			
	organization's current and former officers, directors, trustees, key employees, and highest compensated			
	employees? If "Yes," complete Schedule J	23	Х	
24 a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than			
2 T U	\$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b			
	through 24d and complete Schedule K. If "No," go to line 25	24a	Х	
h	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		Х
b		240		- 21
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year	240		х
	to defease any tax-exempt bonds?	24c		X
	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25 a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction			3.7
	with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		X
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior			
	year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ?			
	If "Yes," complete Schedule L, Part I	25b		Х
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or			
	disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II .	26	X	
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee,			
	substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled			
	entity or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		X
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L,			
	Part IV instructions for applicable filing thresholds, conditions, and exceptions):			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a	X	
	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete			
	Schedule L, Part IV	28b		Х
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof)			
	was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c	X	
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29	Х	
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified			
	conservation contributions? If "Yes," complete Schedule M	30	Х	
31	Did the organization liquidate, terminate, or dissolve and cease operations? <i>If "Yes," complete Schedule N,</i>			
٠.	Part I	31		Х
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes,"			
٥-	complete Schedule N, Part II	32		Х
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			
33	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33	Х	
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Parts II, III,	33	- 21	
34	IV, and V, line 1	34	Х	
25.0	Did the organization have a controlled entity within the meaning of section 512(b)(13)?		X	
35 a		35a		
b	Did the organization receive any payment from or engage in any transaction with a controlled entity within the		37	
	meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b	X	
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable			
	related organization? If "Yes," complete Schedule R, Part V, line 2	36		X
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R,			
	Part VI	37		X
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and			
	19? Note. All Form 990 filers are required to complete Schedule O	38	X	

Form **990** (2011)

Form 990 (2011)
Page 5

Statements Regarding Other IRS Filings and Tay Compliance

Par				37
	Check if Schedule O contains a response to any question in this Part V			. X
	5		Yes	No
	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable 1a 28,333 Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable 1b 0			
	Effect the number of Forms W 20 included in line 1a. Effect of infort applicable			
С	Did the organization comply with backup withholding rules for reportable payments to vendors and	4 -	77	
_	reportable gaming (gambling) winnings to prize winners?	1c	X	
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax			
	Statements, filed for the calendar year ending with or within the year covered by this return . 2a 32,130	01-	77	
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b	X	
•	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to <i>e-file</i> (see instructions)	2-	Х	
	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a	X	
	If "Yes," has it filed a Form 990-T for this year? <i>If "No," provide an explanation in Schedule</i> O	3b		
	At any time during the calendar year, did the organization have an interest in, or a signature or other authority			
	over, a financial account in a foreign country (such as a bank account, securities account, or other financial	4.0	Х	
	account)?	4a	Λ	
b	If "Yes," enter the name of the foreign country: ►			
5 a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		Х
	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		X
	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	5c		
	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the			
	organization solicit any contributions that were not tax deductible?	6a		Х
	If "Yes," did the organization include with every solicitation an express statement that such contributions or			
	gifts were not tax deductible?	6b		
7	Organizations that may receive deductible contributions under section 170(c).			
	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods			
	and services provided to the payor?	7a	Х	
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b	Х	
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was			
	required to file Form 8282?	7c	Х	
d	If "Yes," indicate the number of Forms 8282 filed during the year			
е	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		Х
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		X
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
8	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting			
	organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring			
	organization, have excess business holdings at any time during the year?	8		X
	Sponsoring organizations maintaining donor advised funds.			37
	Did the organization make any taxable distributions under section 4966?	9a		X
	Did the organization make a distribution to a donor, donor advisor, or related person?	9b		X
	Section 501(c)(7) organizations. Enter: Initiation fees and capital contributions included on Part VIII, line 12			
	Initiation fees and capital contributions included on Part VIII, line 12 10a Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b			
	Section 501(c)(12) organizations. Enter:			
	Gross income from members or shareholders			
	Gross income from other sources (Do not net amounts due or paid to other sources			
-	against amounts due or received from them.)			
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
	If "Yes," enter the amount of tax-exempt interest received or accrued during the year [12b]			
	Section 501(c)(29) qualified nonprofit health insurance issuers.			
	Is the organization licensed to issue qualified health plans in more than one state?	13a		
	Note. See the instructions for additional information the organization must report on Schedule O.			
b	Enter the amount of reserves the organization is required to maintain by the states in which			
	the organization is licensed to issue qualified health plans			
	Enter the amount of reserves on hand			
	Did the organization receive any payments for indoor tanning services during the tax year?	14a		X
h	If "Ves " has it filed a Form 720 to report these payments? If "No " provide an explanation in Schedule O	11h		1

JSA 1E1040 1.000

Page 6 Part VI Governance Management and Disclosure For each "Ves" response to lines 2 through 7h below and for a

all	"No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or change O. See instructions.		Sch	edule
	Check if Schedule O contains a response to any question in this Part VI			X
Sect	tion A. Governing Body and Management			
	g ,		Yes	No
1.	Enter the number of voting members of the governing body at the end of the tay year. If there are			
ıa	Effici the number of voting members of the governing body at the end of the tax year. If there are			
	material differences in voting rights among members of the governing body, or if the governing body			
	delegated broad authority to an executive committee or similar committee, explain in Schedule O. Enter the number of voting members included in line 1a, above, who are independent			
b	Enter the number of voting members included in line 1a, above, who are independent 1.1.1.1.			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with	_	3.7	
	any other officer, director, trustee, or key employee?	2	X	
3	Did the organization delegate control over management duties customarily performed by or under the direct			
	supervision of officers, directors, or trustees, or key employees to a management company or other person?	3		X
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		Х
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5		X
6	Did the organization have members or stockholders?	6		Х
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint			
	one or more members of the governing body?	7a		X
b	Are any governance decisions of the organization reserved to (or subject to approval by) members,			
	stockholders, or persons other than the governing body?	7b		X
8	Did the organization contemporaneously document the meetings held or written actions undertaken during			
0				
_	the year by the following:	8a	Х	
a	The governing body?	8b	X	
b	Each committee with authority to act on behalf of the governing body?	OD		
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at			Х
Socti	the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9 Codo	. 1	Δ
Secu	on B. Policies (This Section B requests information about policies not required by the Internal Revenue	Code	·/ Yes	No
		40.	163	
	Did the organization have local chapters, branches, or affiliates?	10a		X
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters,			
	affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10b		
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a		X
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990.			
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	X	
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give			
	rise to conflicts?	12b	X	
С	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes,"			
	describe in Schedule O how this was done	12c	X	
13	Did the organization have a written whistleblower policy?	13	Х	
14	Did the organization have a written document retention and destruction policy?	14	Х	
15	Did the process for determining compensation of the following persons include a review and approval by			
	independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
а	The organization's CEO, Executive Director, or top management official	15a	Х	
b	Other officers or key employees of the organization	15b	Х	
b	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions.)			
16a				
ıva	with a taxable entity during the year?	16a		Х
J.	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its	ıva		
b				
	participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?	4.01-		
S00*	ion C. Disclosure	מטו		
17	List the states with which a copy of this Form 990 is required to be filed \(\bullet \subseteq \text{CA}_{\text{\chi}} \)			
18	Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section 5	01(c)(3)s o	nly)
	available for public inspection. Indicate how you made these available. Check all that apply.			
	X Own website Another's website X Upon request			
19	Describe in Schedule O whether (and if so, how), the organization made its governing documents, conflict or	f inter	est p	olicy,
	and financial statements available to the public during the tax year.			
20	State the name, physical address, and telephone number of the person who possesses the books and records of the	ne		

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^{1E1042} 1.000 6558EF 7377

organization: ▶ CHRISTOPHER CANELLOS 3145 PORTER DRIVE, PALO ALTO, CA 94304

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Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

(A) Name and Title	(B) Average hours per week (describe hours for	box,	unle	Pos heck ss pe	erson	e than o	an	(D) Reportable compensation from the organization	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the
	related organizations in Schedule O)		Institutional trustee	Officer	Key employee	Highest compensated employee	Former	(W-2/1099-MISC)		organization and related organizations
(1) JOHN HENNESSY PRESIDENT/TRUSTEE	50.00	Х		Х				734,678.	0	346,446.
(2) ROBERT M. BASS TRUSTEE	2.00	X						C	0	0
(3) WILLIAM R. BRODY	2.00								0	
TRUSTEE	2.00	Х						0	0	0
(4) BROOK H. BYERS										
TRUSTEE, APPOINTED 04/01/12	2.00	X						0	0	0
(5) MARIANN BYERWALTER		37						0	0	0
TRUSTEE (6) JAMES E. CANALES	2.00	X						U	0	0
TRUSTEE	2.00	X						0	0	0
(7) JAMES G. COULTER										
TRUSTEE	2.00	Х						0	0	0
(8) DEBORAH A. DECOTIS										
TRUSTEE	2.00	Х						C	0	0
(9) STEVEN A. DENNING										
TRUSTEE	2.00	X						0	0	0
(10) BRUCE W. DUNLEVIE										
TRUSTEE	2.00	X						О	0	0
(11) ARMANDO GARZA	1							_		_
TRUSTEE	2.00	Х						О	0	0
(12) JOHN A. GUNN TRUSTEE	2.00	Х						C	0	0
_(13) CHRISTINE U. HAZY TRUSTEE	2.00	X						C	0	0
(14) PETE HIGGINS TRUSTEE	2.00	Х						C	0	0

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Part VII Section A. Officers, Directors, Tru	ustees, Ke	y En	nplo	ye	es,	and I	Hig	hest Compensat	ed Employees (co	ontinue	d)	
(A) Name and title	(B) Average hours per	(do i	not c	Pos	C) sition	e than o	one	(D) Reportable compensation	(E) Reportable compensation from	Esti	(F) imated ount of	
	week (describe hours for related organizations in Schedule O)	box,	unle	ss pe	erson	both stor/trust Highest compensated employee	an	from the organization (W-2/1099-MISC)	related organizations (W-2/1099-MISC)	o comp fro orga and	ther ensation m the nization related nization	on n
15) LESLIE P. HUME												
TRUSTEE	2.00	X						С	0			0
16) RONALD B. JOHNSON TRUSTEE	2.00	X										0
17) ANN H. LAMONT	2.00								0			
TRUSTEE	2.00	X										0
18) FRANK D. LEE	2.00											
TRUSTEE	2.00	Х										0
19) GOODWIN LIU												
TRUSTEE	2.00	Х										0
20) SUSAN R. MCCAW												
TRUSTEE	2.00	Х						C	o			0
21) HAMID R. MOGHADAM												
TRUSTEE	2.00	X						C	0			0
22) WENDY MUNGER												
TRUSTEE	2.00	Х						C	0			0
23) PAUL A. ORMOND												
TRUSTEE	2.00	X						C	0			0
24) RUTH M. PORAT												_
TRUSTEE	2.00	Х						С	0			0
25) PENNY S. PRITZKER	2 00	3.7										_
TRUSTEE	2.00	X						724 670	0	2./	16,4	1.5
1b Sub-total								734,678. 14,630,666.	0			
c Total from continuation sheets to Part VII, S	-			• •	• •			15,365,344.	0	2,70		
d Total (add lines 1b and 1c)					<u></u>	a) wb.	<u> </u>		-	3,05	£9,0	<u>UI.</u>
reportable compensation from the organization		4118		ua	DOV	e) wiii	0 16	ceived more man	\$100,000 01			
											Yes	No
3 Did the organization list any former office employee on line 1a? If "Yes," complete Sched.										3	Х	
4 For any individual listed on line 1a, is the organization and related organizations graindividual	eater than	\$15	0,0	00?	· 11	f "Yes	s,"	complete Schedu	le J for such	4	Х	
individual										4	Λ	
5 Did any person listed on line 1a receive or for services rendered to the organization? <i>If "You Section B. Independent Contractors</i>										5		Х

Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation
ATTACHMENT 1		

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 in compensation from the organization ▶ 550

Part VII Section A. Officers, Directors, T		y ⊏n	ıpıo			and F	ııgı			·
(A) Name and title	(B) Average hours per week (describe hours for	box,	unles er and	ss per	ition more rson irect	e than o is both or/trust	an ee)	(D) Reportable compensation from the organization	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the
	related organizations in Schedule O)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	(W-2/1099-MISC)	(W-2/1033-WISC)	organization and related organizations
26) JEFFREY S. RAIKES	0.00									
TRUSTEE, APPOINTED 06/01/12	2.00	X						C	0	(
27) MIRIAM RIVERA	2 00	37								,
TRUSTEE	2.00	Х						С	U	C
28) VICTORIA B. ROGERS TRUSTEE	2.00	Х							0	
29) RICHARD A. SAPP	2.00	Λ							0	
TRUSTEE	2.00	Х							0	
30) KAVITARK RAM SHRIRAM	2.00									
TRUSTEE	2.00	Х							0	
31) RONALD P. SPOGLI										
TRUSTEE	2.00	Х							0	
32) ISAAC STEIN										
TRUSTEE	2.00	Х							0	
3) THOMAS F. STEYER										
TRUSTEE	2.00	Х						C	0	C
34) VAUGHN C. WILLIAMS										
TRUSTEE	2.00	X						0	0	(
35) JERRY YANG										
TRUSTEE	2.00	Х						0	0	(
6) JOHN ETCHEMENDY										
PROVOST	50.00			Х				540,011.	0	283,801.
1b Sub-total							\blacktriangleright			
c Total from continuation sheets to Part VII,	•						ightharpoons			
d Total (add lines 1b and 1c)							>			
2 Total number of individuals (including but no				d ab	OOV	e) who	re	ceived more than	\$100,000 of	
reportable compensation from the organizati	on 🕨	4118	3							126 1 20
										Yes No
3 Did the organization list any former off employee on line 1a? If "Yes," complete Sche										3 X
4 For any individual listed on line 1a, is the organization and related organizations gindividual	reater than	\$15	50,0	00?	lf	"Yes	,"	complete Schedu	le J for such	4 X
										7 11
for services rendered to the organization? If "										5 X
Section B. Independent Contractors										,
 Complete this table for your five highest co compensation from the organization. Report 										

year.

(A) Name and business address	(B) Description of services	(C) Compensation

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 in compensation from the organization ►

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Part VII Section A. Officers, Directors, Tru		y En	ipio			and H	ıgı		1	
(A)	(B)			(C				(D)	(E)	(F)
Name and title	Average	(40.00		Pos		. 46	_	Reportable	Reportable	Estimated
	hours per week	,				e than or is both a		compensation from	compensation from related	amount of other
	(describe	office	er and	lad		or/truste	e)	the	organizations	compensation
	hours for	Ind or c	Inst	Officer	Key	Highest employe	Forme	organization	(W-2/1099-MISC)	from the
	related organizations	ividu direc	l ituti	cer	em,	hest	mer	(W-2/1099-MISC)		organization and related
	in Schedule	lời t	ona		Key employee	ee				organizations
	O)	Individual trustee or director	Institutional trustee		ee	st compensated /ee				
		ě	stee			nsat				
						ed				
37) RANDALL LIVINGSTON										
VP BUS AFF/CFO	50.00			Χ				507,129.	0	130,708
38) MARTIN SHELL										
VP DEVELOPMENT	50.00			Χ				532,531.	0	111,669
39) DEBRA ZUMWALT										
VP GENERAL COUNSEL	50.00			Х				529,060.	0	187,856
40) ROBERT C. REIDY										
VP REAL ESTATE	50.00			Х				665,022.	0	247,569
41) DAVID DEMAREST										
VP PUBLIC AFFAIRS	50.00			Х				330,934.	0	107,838
42) HOWARD WOLF										
PRES. OF STANFORD ALUM. ASSOC.	50.00			Х				351,531.	0	54,277
43) WILLIAM MADIA										
VP SLAC NAL	38.00			Х				442,175.	0	21,026
44) DAVID JONES										
VP HUMAN RESOURCES	50.00			Х				286,388.	0	44,157
45) JOHN POWERS										
PRESIDENT, STANFORD MGNT CO.	50.00				X			2,349,889.	0	482,564
46) PHILIP A. PIZZO										
DEAN, SCHOOL OF MEDICINE	50.00				X			637,592.	0	532,745
47) RICHARD SALLER										
DEAN SCHOOL OF HUM & SCIENCES	50.00				X			531,416.	0	30,684
1h Cub total							<u> </u>	•		•
c Total from continuation sheets to Part VII, S							•			
d Total (add lines 1b and 1c)	_			_			, 			
2 Total number of individuals (including but not							re	ceived more than	\$100.000 of	
reportable compensation from the organization		4118				o,o			Ψ. σσ,σσσ σ.	
										Yes No
3 Did the organization list any former office	or directo	ır or	tru	cto	^	kov o	mn	lovee or highes	t componented	100 110
employee on line 1a? If "Yes," complete Sched										3 X
										0 22
4 For any individual listed on line 1a, is the organization and related organizations groups.										
oroanization and related organizations of	ealer than		ou,ut	JU!	IT	res,				
										1 A X
individual										4 X

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation

² Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 in compensation from the organization ▶

Part VII Section A. Officers, Directors, Tru	ıstees, Ke	y En	plc	ye	es,	and I	lig	hest Compensat	ed Employees (d	ontinu	ed)	
(A) Name and title	(B) Average hours per week (describe hours for related organizations in Schedule O)	box,	unles	Pos heck ss pe	erson	e that or/trust employee	an	(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	ar com fi org an	(F) stimated mount of other npensatio rom the ganization d related janizations	on n
48) FRANK HANLEY												
CHIEF, PED CARDIOTHORACIC	50.00					Х		2,664,369.	0	2	249,5	41.
49) GARY STEINBERG												
CHAIR, NEUROSURGERY	50.00					Х		1,218,311.	0		43,7	<u>89.</u>
50) THOMAS KRUMMEL												
CHAIR, SURGERY	50.00					X		1,006,079.	0		51,2	44.
51) MICHAEL EDWARDS								000 504			20.0	2.0
CHIEF, PED NEUROSURGERY	50.00					Х		983,524.	0		39,2	<u> 39.</u>
52) WILLIAM J. MALONEY	F0 00					3,7		020 060			60.0	٥٦
PROFESSOR, ORTHO SURGERY	50.00					Х		939,269.	0		68,2	<u> 25.</u>
53) DIANE PECK							3.5	115 426			1 - 6	00
FORMER VP - HR	0						X	115,436.	0		15,6	23.
Sub-total C Total from continuation sheets to Part VII, S d Total (add lines 1b and 1c) Total number of individuals (including but not reportable compensation from the organization)	ection A limited to t		liste				b b o re	eceived more than	\$100,000 of			
	.										Yes	No
3 Did the organization list any former office employee on line 1a? If "Yes," complete Schedu										3	X	
For any individual listed on line 1a, is the organization and related organizations graindividual	sum of repeater than	ortab \$15	ole o 50,0	om 00?	per	satio	n a	nd other compens	sation from the	4	X	
5 Did any person listed on line 1a receive or for services rendered to the organization? If "Yo	accrue co	mpen	sati	on 1	fron	n any	un			5		Х
Section B. Independent Contractors	,					22.0.1	,					
Complete this table for your five highest com- compensation from the organization. Report of year.												

(A) Name and business address	(B) Description of services	(C) Compensation

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 in compensation from the organization ►

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Part		Statement of Revenue					
				(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512, 513, or 514
nts	1 a	Federated campaigns 1a					
Contributions, Gifts, Grants and Other Similar Amounts	b	Membership dues					
Am Am	С	Fundraising events 1c	722,886.				
ila il	d	Related organizations 1d					
Sim,	е	Government grants (contributions) 1e	1,036,973,100.				
er (f	All other contributions, gifts, grants,					
를 돌		and similar amounts not included above . 1f	926,398,863.				
ng pu	g	Noncash contributions included in lines 1a-1f: \$	467,598,407.				
I	h	Total. Add lines 1a-1f	<u> </u>	1,964,094,849.			
Program Service Revenue			Business Code				
eve	2a	STUDENT INCOME	900099	721,153,562.	721,153,562.		
e R	b	NONGOVERNMENT RESEARCH	900099	197,268,489.	197,268,489.		
<u> </u>	С	PATIENT CARE	900099	544,948,516.	544,948,516.		
Se	d	SPECIAL PROGRAMS	900099	422,503,967.	422,503,967.		
a	е	DRIVING RANGE	713910	617,194.		617,194.	
ogr	f	All other program service revenue		340,051.		340,051.	
4	g	Total. Add lines 2a-2f	<u> ▶</u>	1,886,831,779.			
	3	Investment income (including dividends, inter	est, and				
		other similar amounts)		282,309,762.		2,676,583.	279,633,179.
	4	Income from investment of tax-exempt bond p	oroceeds	170.			170.
	5	Royalties	(ii) Dansaral	8,492,647.			8,492,647.
		(i) Real	(ii) Personal				
	6a	Gross rents					
	b	Less: rental expenses 55,264,752.					
	С	Rental income or (loss)					
	d	Net rental income or (loss) (i) Securities	(ii) Other	77,241,334.			77,241,334.
	7a	Gross amount from sales of					
		assets other than inventory 13,354,224,911.	3,516,882.				
	b	Less: cost or other basis					
		and sales expenses 12,666,649,485.	4,174,464.				
	C	Gain or (loss)					
_	d	Net gain or (loss)		686,917,844.		18,545,246.	668,372,598.
Jue	8a	Gross income from fundraising					
Ver		events (not including \$722,886.					
₽ Be		of contributions reported on line 1c).	176,687.				
ē		See Part IV, line 18					
Other Revenue		Less: direct expenses b Net income or (loss) from fundraising events		-291,681.			-291,681.
		Gross income from gaming activities.		251,001.			231,001.
	b	See Part IV, line 19 a Less: direct expenses b	1				
		Net income or (loss) from gaming activities		0			
1		Gross sales of inventory, less returns and allowances					
	b	Less: cost of goods sold b					
		Net income or (loss) from sales of inventory.	ATCH 2 ▶	3,025,009.			3,025,009.
		Miscellaneous Revenue	Business Code				
1	11a						
	b						
	С						
	d	All other revenue					
		Total. Add lines 11a-11d		0			
1	12	Total revenue. See instructions	<u> </u>	4,908,621,713.	1,885,874,534.		1,036,473,256.

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D).

109	Check if Schedule O contains a res	ponse to any question	in this Part IX		
Do	not include amounts reported on lines 6b,				(D)
	, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	Fundraising expenses
	· · ·		ехрепзез	general expenses	ехрепзез
'	Grants and other assistance to governments and organizations in the United States. See Part IV, line 21 .	8,525,250.	8,525,250.		
_		0,323,230.	0,323,230.		
2	Grants and other assistance to individuals in the United States. See Part IV, line 22	362,260,448.	362,260,448.		
3	Grants and other assistance to governments,				
	organizations, and individuals outside the				
	United States. See Part IV, lines 15 and 16	6,579,854.	6,579,854.		
4	Benefits paid to or for members	0			
5	Compensation of current officers, directors, trustees, and key employees	7,138,874.	1,839,910.	4,503,223.	795,741.
		7,130,0711	1/035/5101	1,303,223.	7,75,7,111.
6	Compensation not included above, to disqualified				
	persons (as defined under section 4958(f)(1)) and	0			
_	persons described in section 4958(c)(3)(B)			100 000 105	42 004 004
7	Other salaries and wages	1,875,736,370.	1,/02,042,201.	129,900,105.	42,994,004.
8	Pension plan accruals and contributions (include section	110 444 200	06 461 500	10 720 100	2 250 625
	401(k) and 403(b) employer contributions)	110,444,386.	96,461,582.	10,732,109.	3,250,695.
9	Other employee benefits	235,945,741.	205,820,487.	23,163,658.	6,961,596.
10	Payroll taxes	105,093,753.	91,597,847.	10,377,130.	3,118,776.
11	Fees for services (non-employees):				
а	Management	230,620.		230,620.	
b	Legal	9,810,446.		9,810,446.	
	Accounting	1,557,715.		1,557,715.	
d	Lobbying	61,183.		61,183.	
е	Professional fundraising services. See Part IV, line 17	0			
f	Investment management fees	34,649,296.		34,649,296.	
g	Other	185,267,655.	152,806,815.	26,187,562.	6,273,278.
12	Advertising and promotion	211,144.		165,781.	45,363.
13	Office expenses	264,446,187.	191,689,342.	67,137,602.	5,619,243.
14	Information technology	16,837,386.	9,115,296.	7,389,549.	332,541.
15	Royalties	7,466,494.	1,956,303.	5,510,034.	157.
16	Occupancy	167,143,540.	144,637,703.	20,206,726.	2,299,111.
17	Travel	61,941,517.	57,459,017.	2,721,773.	1,760,727.
18	Payments of travel or entertainment expenses				
	for any federal, state, or local public officials	1,003.		1,003.	
19	Conferences, conventions, and meetings	9,363,007.	8,934,787.	330,366.	97,854.
20	Interest	71,778,808.	70,906,465.	451,091.	421,252.
21	Payments to affiliates	0			
22	Depreciation, depletion, and amortization	277,478,729.	234,768,948.	40,463,933.	2,245,848.
23	Insurance	6,252,319.	1,518,302.	4,723,542.	10,475.
24	Other expenses. Itemize expenses not covered				
	above (List miscellaneous expenses in line 24e. If				
	line 24e amount exceeds 10% of line 25, column				
	(A) amount, list line 24e expenses on Schedule O.)				
а	EQUIPMENT RENTAL & MAINTENAN	6,112,682.	5,050,082.	819,882.	242,718.
-	PRINTING & PUBLICATION	10,010,149.	7,975,391.	1,218,792.	815,966.
	SLAC NON-SALARY EXPENSE	140,665,413.	140,581,150.	84,263.	·
	RESEARCH SUBAWARDS	63,929,961.	63,929,961.	·	
	All other expenses	48,369,917.	39,465,113.	5,682,622.	3,222,182.
25	Total functional expenses. Add lines 1 through 24e	4,095,309,847.		408,080,006.	80,507,527.
26	Joint costs. Complete this line only if the	, , , , , , , , , , , , , , , , , , , ,	, , , , , ,	. ,	. , ,
	organization reported in column (B) joint costs				
	from a combined educational campaign and fundraising solicitation. Check here ▶ if				
	following SOP 98-2 (ASC 958-720)	0			
JSA			<u>. </u>		Form 990 (2011)

JSA 1E1052 1.000

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	rt X	Balance Sheet					
					(A) Beginning of year		(B) End of year
_	1	Cash - non-interest-bearing			210,884.	1	189,657.
	2	Savings and temporary cash investments			1,186,045,821.	2	1,139,898,720.
	3	Pledges and grants receivable, net			729,253,245.	3	707,377,611.
	4	Accounts receivable, net			313,887,477.	4	444,590,629.
	5	Receivables from current and former officers,	direc	ctors, trustees, kev		-	
		employees, and highest compensated employee					
		Schedule L		•	4,639,292.	5	5,501,528.
	6	Receivables from other disqualified persons (a					
		4958(f)(1)), persons described in section 4958(of employers and sponsoring organizations of section 4958(f)(1)).	c)(3)(E	B), and contributing			
		employees' beneficiary organizations (see instructions)			0	6	0
ets	7	Notes and loans receivable, net			536,426,700.	7	529,793,653.
Assets	8	Inventories for sale or use			6,121,197.	8	5,809,589.
_	9	Prepaid expenses and deferred charges			57,072,649.	9	75,525,835.
	10a	Land, buildings, and equipment: cost or					
		other basis. Complete Part VI of Schedule D	10a	6937406896.			
	b	Less: accumulated depreciation		3111020122.	3,674,383,171.	10c	3,826,386,774.
	11	Investments - publicly traded securities			4,446,400,555.	11	4,580,667,353.
	12	Investments - other securities. See Part IV, line 11			16743086298.	12	17666032541.
	13	Investments - program-related. See Part IV, line 11			0	13	0
	14	Intangible assets			0	14	0
	15	Other assets. See Part IV, line 11			0	15	0
	16	Total assets. Add lines 1 through 15 (must equal			27697527289.	16	28981773890.
	17	Accounts payable and accrued expenses			1,244,029,604.	17	1,648,901,274.
	18	Grants payable			0	18	0
	19	Deferred revenue			548,362,744.	19	556,727,769.
	20	Tax-exempt bond liabilities			1,349,831,594.	20	1,140,179,875.
es	21	Escrow or custodial account liability. Complete			0	21	0
≣	22	Payables to current and former officers,		-			
Liabilities		employees, highest compensated employees, a					_
_		Complete Part II of Schedule L				22	0
	23	Secured mortgages and notes payable to unrelate			1,376,774,970.	_	1,568,525,771.
	24	Unsecured notes and loans payable to unrelated to			0	24	0
	25	Other liabilities (including federal income tax, pays					
		parties, and other liabilities not included on lines 1	,	•	623,734,522.	25	562,019,034.
	26	of Schedule D			5,142,733,434.	25 26	5,476,353,723.
	20	Organizations that follow SFAS 117, check here		Y and complete	5,142,755,454.	20	3,470,333,723.
S		lines 27 through 29, and lines 33 and 34.		and complete			
ű	27	Unrestricted net assets			11235459051.	27	12086362475.
ala	28	Temporarily restricted net assets			6,243,177,502.	28	6,032,515,369.
Fund Balances	29	Permanently restricted net assets			5,076,157,302.	29	5,386,542,323.
۾		Organizations that do not follow SFAS 117, che			37373723773321		0,000,012,020.
7		complete lines 30 through 34.	OIX 1101				
ts (30	Capital stock or trust principal, or current funds				30	
Net Assets or	31	Paid-in or capital surplus, or land, building, or equ				31	
Ą	32	Retained earnings, endowment, accumulated inco				32	
Net	33	Total net assets or fund balances			22554793855.	33	23505420167.
_	34	Total liabilities and net assets/fund balances	<u></u>		27697527289.	34	28981773890.
_	34	Total liabilities and net assets/fund balances			27697527289.	34	28981773890

Form **990** (2011)

 1	Total revenue (must equal Part VIII, column (A), line 12)	1	4,9	08,6	21,7	713.
2	Total expenses (must equal Part IX, column (A), line 25)	2	4,0	95,3	09,8	847.
3	Revenue less expenses. Subtract line 2 from line 1	3	8	13,3	11,8	366.
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4	22,5	54,7	93,8	55.
5	Other changes in net assets or fund balances (explain in Schedule O)	5	1	37,3	14,4	146.
6	Net assets or fund balances at end of year. Combine lines 3, 4, and 5 (must equal Part X, line 33,					
•	column (B))	6	23,5	05,4	20,1	67.
Pa	Financial Statements and Reporting Check if Schedule O contains a response to any question in this Part XII					
1	Accounting method used to prepare the Form 990: Cash X Accrual Other If the organization changed its method of accounting from a prior year or checked "Other," ex	plair	n in		Yes	No
2a	Schedule O. Were the organization's financial statements compiled or reviewed by an independent accountant?			2a		Х
b		• •		2b	Х	
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for of the audit, review, or compilation of its financial statements and selection of an independent accountain	vers	sight	2c	Х	
	If the organization changed either its oversight process or selection process during the tax year, e Schedule O.		n in			

X Both consolidated and separate basis

d If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were

3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the

required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits

issued on a separate basis, consolidated basis, or both:

Consolidated basis

Separate basis

3b X Form **990** (2011)

3a | X

SCHEDULE A (Form 990 or 990-EZ)

Public Charity Status and Public Support

OMB No. 1545-0047
2011
Open to Public

Department of the Treasury Internal Revenue Service

Name of the organization STANFORD UNIVERSITY BOARD OF TRUSTEES

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

ons. Inspection
Employer identification number

ion is not a private foundation because it is: (For lines 1 through 11, check only one box) incline is not a private foundation because it is: (For lines 1 through 11, check only one box) inclined in section 170(b)(1)(A)(ii). Sopidal or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). Sopidal or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). Sopidal or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). Sopidal or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). Sopidal or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). Sopidal or a cooperative hospital service organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II.) deral, state, or local government or governmental unit described in section 170(b)(1)(A)(v). (Complete Part II.) organization that normally receives a substantial part of its support from a governmental unit or from the general public cribed in section 170(b)(1)(A)(vi). (Complete Part II.) organization that normally receives: (1) more than 331/3% of its support from contributions, membership fees, and gross sipts from activities related to its exempt functions - subject to certain exceptions, and (2) no more than 331/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses urited by the organization after June 30, 1975. See section 509(a)(2). (Complete Part III.) organization organized and operated exclusively to test for public safety. See section 509(a)(2). organization and operated exclusively to test for public safety. See section 509(a)(2). organization organized and operated exclusively to repeat the foreign section 509(a)(2). See sect
harch, convention of churches, or association of churches described in section 170(b)(1)(A)(ii). (Attach Schedule E.) sopital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). Enter the pital's name, city, and state: organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the pital's name, city, and state: organization operated for the benefit of a college or university owned or operated by a governmental unit described in ton 170(b)(1)(A)(iv). (Complete Part II.) (Complete Part II.) (Complete Part II.) (Indicated in the complex of the
pspital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). Inedical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Inedical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Indicated the pital's name, city, and state: Organization operated for the benefit of a college or university owned or operated by a governmental unit described in the tion 170(b)(1)(A)(iv). (Complete Part II.) Indicated in section 170(b)(1)(A)(vi). (Complete Part III.) Indicated in section 170(b)(1)(A)(vi). (Complete Part III.) Organization that normally receives a substantial part of its support from a governmental unit or from the general public cribed in section 170(b)(1)(A)(vi). (Complete Part III.) Organization that normally receives: (1) more than 331/3% of its support from contributions, membership fees, and gross sipts from activities related to its exempt functions - subject to certain exceptions, and (2) no more than 331/3% of its port from gross investment income and unrelated business taxable income (less section 511 tax) from businesses uired by the organization after June 30, 1975. See section 509(a)(2). (Complete Part III.) Organization organized and operated exclusively to test for public safety. See section 509(a)(4). Organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the coses of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section (a)(3). Check the box that describes the type of supporting organization and complete lines 11e through 11h. Type I b Type II c Type III - Functionally integrated d Type III - Other checking this box, I certify that the organization is not controlled directly or indirectly by one or more disqualified sons other than foundation managers and other than one or more publicly supported organizations described in (i) above? A perso
pospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). Enter the pital's name, city, and state: organization operated for the benefit of a college or university owned or operated by a governmental unit described in tion 170(b)(1)(A)(iv). (Complete Part II.) deral, state, or local government or governmental unit described in section 170(b)(1)(A)(v). (Complete Part III.) deral, state, or local government or governmental unit described in section 170(b)(1)(A)(vi). (Complete Part III.) organization that normally receives a substantial part of its support from a governmental unit or from the general public cribed in section 170(b)(1)(A)(vi). (Complete Part III.) organization that normally receives: (1) more than 331/3% of its support from contributions, membership fees, and gross apits from activities related to its exempt functions - subject to certain exceptions, and (2) no more than 331/3% of its port from gross investment income and unrelated business taxable income (less section 511 tax) from businesses uired by the organization after June 30, 1975. See section 509(a)(2). (Complete Part III.) organization organized and operated exclusively to test for public safety. See section 509(a)(4). organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the boses of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section (a)(3). Check the box that describes the type of supporting organization and complete lines 11e through 11h. Type II b Type II c Type III - Functionally integrated d Type III - Other checking this box, I certify that the organization is not controlled directly or indirectly by one or more disqualified sons other than foundation managers and other than one or more publicly supported organizations described in (ii) and (iii) below, the governing body of the supported organization? A person who directly or indirectly controls, either alone or together wit
nedical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the pital's name, city, and state: organization operated for the benefit of a college or university owned or operated by a governmental unit described in ton 170(b)(1)(A)(iv). (Complete Part II.) deral, state, or local government or governmental unit described in section 170(b)(1)(A)(v). organization that normally receives a substantial part of its support from a governmental unit or from the general public oribed in section 170(b)(1)(A)(vi). (Complete Part II.) organization that normally receives: (1) more than 331/3% of its support from contributions, membership fees, and gross apits from activities related to its exempt functions - subject to certain exceptions, and (2) no more than 331/3% of its port from gross investment income and unrelated business taxable income (less section 511 tax) from businesses uired by the organization after June 30, 1975. See section 509(a)(2). (Complete Part III.) organization organized and operated exclusively to test for public safety. See section 509(a)(4). organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the boses of one or more publicly supported organizations described in section 509(a)(2). See section (a)(3). Check the box that describes the type of supporting organization and complete lines 11e through 11h. Type I b Type II c Type III - Functionally integrated d Type III - Other checking this box, I certify that the organization is not controlled directly or indirectly bo one or more disqualified sons other than foundation managers and other than one or more publicly supported organizations described in section (a)(1) or section 509(a)(2). The responsibility of a person described in (i) above? A person who directly or indirectly controls, either alone or together with persons described in (ii) above? A family member of a person described in (i) above? A family member of a person described
pital's name, city, and state: organization operated for the benefit of a college or university owned or operated by a governmental unit described in tion 170(b)(1)(A)(iv). (Complete Part II.) deral, state, or local government or governmental unit described in section 170(b)(1)(A)(v). organization that normally receives a substantial part of its support from a governmental unit or from the general public cribed in section 170(b)(1)(A)(v). (Complete Part II.) organization that normally receives: (1) more than 331/3% of its support from contributions, membership fees, and gross pits from activities related to its exempt functions - subject to certain exceptions, and (2) no more than 331/3% of its port from gross investment income and unrelated business taxable income (less section 511 tax) from businesses urited by the organization after June 30, 1975. See section 509(a)(2). (Complete Part III.) organization organized and operated exclusively to test for public safety. See section 509(a)(4). organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the coses of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section (a)(3). Check the box that describes the type of supporting organization and complete lines 11e through 11h. Type I b Type II c Type III c Type III - Functionally integrated d Type III - Other checking this box, I certify that the organization is not controlled directly or indirectly by one or more disqualified sons other than foundation managers and other than one or more publicly supported organizations described in section 509(a)(2). The organization received a written determination from the IRS that it is a Type I, Type II, or Type III supporting anization, check this box. Carry of the proper organization organization organization organization organization about the supported organization organization organization organization about the supported organization organization organizat
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progranization that normally receives: (1) more than 331/3% of its support from contributions, membership fees, and gross parts from activities related to its exempt functions - subject to certain exceptions, and (2) no more than 331/3% of its port from gross investment income and unrelated business taxable income (less section 511 tax) from businesses uired by the organization after June 30, 1975. See section 509(a)(2). (Complete Part III.) organization organized and operated exclusively to test for public safety. See section 509(a)(4). Organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the boses of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section (a)(3). Check the box that describes the type of supporting organization and complete lines 11e through 11h. Type I b Type II c Type III - Functionally integrated d Type III - Other checking this box, I certify that the organization is not controlled directly or indirectly by one or more disqualified sons other than foundation managers and other than one or more publicly supported organizations described in section (a)(1) or section 509(a)(2). The organization received a written determination from the IRS that it is a Type I, Type II, or Type III supporting anization, check this box. A person who directly or indirectly controls, either alone or together with persons described in (ii) and (iii) below, the governing body of the supported organization? A person who directly or indirectly controls, either alone or together with persons described in (iii) and (iii) below, the governing body of the supported organization? A person who directly or indirectly controls, either alone or together with persons described in (ii) and (iii) progenization in col. (i) isten organization in col. (i) organization in the U.S.?
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Schedule A (Form 990 or 990-EZ) 2011 Page 2

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi) (Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.) Section A. Public Support (a) 2007 **(b)** 2008 (d) 2010 (c) 2009 (e) 2011 (f) Total Calendar year (or fiscal year beginning in) grants, contributions, membership fees received. (Do not include any "unusual grants.") Tax revenues levied for the organization's benefit and either paid to or expended on its behalf The value of services or facilities furnished by a governmental unit to the organization without charge Total. Add lines 1 through 3 The portion of total contributions by each person (other than governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f) Public support. Subtract line 5 from line 4. Section B. Total Support (a) 2007 (b) 2008 (c) 2009 (d) 2010 (e) 2011 (f) Total Calendar year (or fiscal year beginning in) Amounts from line 4 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Net income from unrelated business activities, whether or not the business is regularly carried on 10 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV.) 11 Total support. Add lines 7 through 10 . . 12 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here Section C. Computation of Public Support Percentage Public support percentage for 2011 (line 6, column (f) divided by line 11, column (f)) % % 16a 331/3% support test - 2011. If the organization did not check the box on line 13, and line 14 is 331/3% or more, check b 331/3% support test - 2010. If the organization did not check a box on line 13 or 16a, and line 15 is 331/3% or more, 17a 10%-facts-and-circumstances test - 2011. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part IV how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported b 10%-facts-and-circumstances test - 2010. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part IV how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see

Schedule A (Form 990 or 990-EZ) 2011 Page **3**

Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

	·			, ,	•	,	
	tion A. Public Support	(-) 0007	4-> 0000	(-) 0000	(4) 0040	(-) 0044	(0 T-4-I
	ndar year (or fiscal year beginning in)	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total
1	Gifts, grants, contributions, and membership fees						
_	received. (Do not include any "unusual grants.")						
2	Gross receipts from admissions, merchandise						
	sold or services performed, or facilities						
	furnished in any activity that is related to the						
	organization's tax-exempt purpose						
3	Gross receipts from activities that are not an						
	unrelated trade or business under section 513						
4	Tax revenues levied for the						
	organization's benefit and either paid						
	to or expended on its behalf						
5	The value of services or facilities						
	furnished by a governmental unit to the						
	organization without charge						
6	Total. Add lines 1 through 5						
	Amounts included on lines 1, 2, and 3						
, u	received from disqualified persons						
b	Amounts included on lines 2 and 3						
	received from other than disqualified						
	persons that exceed the greater of \$5,000						
	or 1% of the amount on line 13 for the year						
_	Add lines 7a and 7b						
8	Public support (Subtract line 7c from						
<u> </u>	line 6.)						
	tion B. Total Support		#10000	4) 0000	() 0 0 1 0	() 0044	(D. T.)
Cale	ndar year (or fiscal year beginning in)	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total
9	Amounts from line 6						
10a	Gross income from interest, dividends, payments received on securities loans,						
	rents, royalties and income from similar						
	sources						
b	Unrelated business taxable income (less						
	section 511 taxes) from businesses						
	acquired after June 30, 1975						
С	Add lines 10a and 10b						
11	Net income from unrelated business						
	activities not included in line 10b,						
	whether or not the business is regularly						
12	Other income. Do not include gain or						
12	loss from the sale of capital assets						
	(Explain in Part IV.)						
13	Total support. (Add lines 9, 10c, 11,						
. •	and 12.)						
14	First five years. If the Form 990 is for	the organization	un's first second	third fourth or	fifth tax year	os a saction 501	(0)(3)
	organization, check this box and stop here .	-			•		
500	tion C. Computation of Public Sup						
15	Public support percentage for 2011 (line 8,			mn (f))		4.5	0/
						15	%
16	Public support percentage from 2010 Sche					16	%
	tion D. Computation of Investmer			10 1 (7)		11	
17	Investment income percentage for 2011 (lin					17	%
18	Investment income percentage from 2010					18	%
19a	331/3% support tests - 2011. If the org	ganization did n	ot check the box	x on line 14, and	d line 15 is mo	re than 331/3%, a	and line
	17 is not more than 331/3 %, check this	is box and sto	p here . The org	anization qualifie	s as a publicly	supported organi	zation 🕨 🔃
b	331/3% support tests - 2010. If the orga	inization did not	check a box on	line 14 or line 19	9a, and line 16 i	s more than 331/3	3 %, and
	line 18 is not more than 331/3%, check	this box and s	top here. The or	ganization qualifi	es as a publicly	supported organi	zation 🕨
20	Private foundation. If the organization	did not check	a box on line	14, 19a, or 19b	o, check this b	ox and see instr	uctions >

Schedule A (Form 990 or 990-EZ) 2011 Page 4

Part IV Supplemental Information. Complete this part to provide the explanations required by Part II, line 10; Part II, line 17a or 17b; and Part III, line 12. Also complete this part for any additional information. (See

SCHEDULE C (Form 990 or 990-EZ)

Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under section 501(c) and section 527

OMB No. 1545-0047

2011

Open to Public Inspection

Employer identification number

Department of the Treasury Internal Revenue Service

► See separate instructions.

the organization answered "Yes" to Form 990	, Part IV, line 3, or Form 990-EZ,	Z, Part V, line 46 (Political Campaign Activities), ther
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- Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C.
- Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B.
- Section 527 organizations: Complete Part I-A only.

If the organization answered "Yes" to Form 990, Part IV, line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B.
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)): Complete Part II-B. Do not complete Part II-A.

If the organization answered "Yes" to Form 990, Part IV, line 5 (Proxy Tax) or Form 990-EZ, Part V, line 35c (Proxy Tax), then

Section 501(c)(4), (5), or (6) organizations: Complete Part III.

Name of organization STANFORD UNIVERSITY BOARD OF TRUSTEES

OF	THE LELAND STANFORD	JUNIOR UNIVERSITY		94-11	56365					
Pa	rt I-A Complete if the o	rganization is exempt under s	section 501(c) or i	s a section 527 orgar	nization.					
1										
2										
3	Volunteer hours									
Pai		rganization is exempt under s								
1		cise tax incurred by the organizatio								
2										
3		a section 4955 tax, did it file Form								
	If "Yes," describe in Part IV.									
Pa	-	rganization is exempt under).					
1	•	xpended by the filing organization		•						
•										
2		ng organization's funds contributed	_							
3	Total exempt function expe	es	ter here and on Fo	vrm 1120-PΩI						
Ū										
4	Did the filing organization file	e Form 1120-POL for this year?			Yes No					
5		and employer identification numb								
		s. For each organization listed, en								
	the amount of political contributions received that were promptly and directly delivered to a separate political organization, such as a separate segregated fund or a political action committee (PAC). If additional space is needed, provide information in Part IV.									
	(a) Name	(b) Address	(c) EIN	(d) Amount paid from filing organization's	(e) Amount of political contributions received and					
				funds. If none, enter -0	promptly and directly					
					delivered to a separate political organization. If					
					none, enter -0					
(1)										
(2)										
(2)										
(3)										
(4)										
(5)										
(6)										
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For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule C (Form 990 or 990-EZ) 2011

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Page	

Sch	nedule C (Form 990 or 990-EZ) 2011	STANFO	KD ONIVE	ERSITY BOARD O	F TRUSTEES	94-1	LISO3OS Page Z
P	art II-A Complete if the constitution section 501(h)).	organizati	on is exer	npt under section	n 501(c)(3) and	filed Form 5768 (ele	ection under
Α	name, address	s, EIN, exp	enses, and	share of excess I	obbying expend		group member's
В	Check ▶ if the filing or	ganization	checked l	box A and "limited	control" provisi	ons apply.	
	Lim	its on Lobb	ying Expen	ditures		(a) Filing	(b) Affiliated
	(The term "expen	ditures" m	eans amou	nts paid or incurred	.)	organization's totals	group totals
1 a	Total lobbying expenditures t	o influence	public opin	ion (grass roots lob	oying)		
	Total lobbying expenditures t						
С	T						
d							
е	T	ditures (add	l lines 1c ar	nd 1d)			
f							
	columns.						
	If the amount on line 1e, column	(a) or (b) is:	The lobbyir	ng nontaxable amount	is:		
	Not over \$500,000		20% of the	amount on line 1e.			
	Over \$500,000 but not over \$1,0	000,000	\$100,000 p	lus 15% of the excess	over \$500,000.		
	Over \$1,000,000 but not over \$1	,500,000	\$175,000 p	lus 10% of the excess	over \$1,000,000.		
	Over \$1,500,000 but not over \$1	17,000,000	\$225,000 p	lus 5% of the excess of	over \$1,500,000.		
	Over \$17,000,000		\$1,000,000				
g	Grassroots nontaxable amou	int (enter 25	% of line 1f)			
h	Subtract line 1g from line 1a.	If zero or le	ess, enter -0				
i							
j							
_	reporting section 4911 tax fo	r this year?					Yes No
		ations that lumns belo	made a seew. See the	instructions for lir	on do not have to nes 2a through 2		ve
_		Lobi	bying Expe	nditures During 4-Y	ear Averaging Pe	eriod	T
	Calendar year (or fiscal year beginning in)	(a) 2	2008	(b) 2009	(c) 2010	(d) 2011	(e) Total
2 a	Lobbying nontaxable amount						
b	Lobbying ceiling amount (150% of line 2a, column (e))						
c	: Total lobbying expenditures						
d	Grassroots nontaxable amount						
е	Grassroots ceiling amount (150% of line 2d, column (e))						
f	Grassroots lobbying expenditures						

Schedule C (Form 990 or 990-EZ) 2011

	rt II-B Complete if the organization is exempt under section 501(c)(3) and has NO (election under section 501(h)).	T file	d For	m 5768		Page 3
Eor	each "Yes" response to lines 1a through 1i below, provide in Part IV a detailed description	(8	a)		(b)	
	of the lobbying activity.				Amount	
1	During the year, did the filing organization attempt to influence foreign, national, state or local					
	legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of:					
а	Volunteers?	Х				
b	Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?	Х				
С	Media advertisements?	Х				2,698
d	Mailings to members, legislators, or the public?	X				4,797
е	Publications, or published or broadcast statements?	X				9,993
f	Grants to other organizations for lobbying purposes?	X				8,832
g	Direct contact with legislators, their staffs, government officials, or a legislative body?	X				6,863
h i	Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means? Other activities?	_ X	Х		9	9,516
j	Other activities? Total. Add lines 1c through 1i		Λ		7.8	2,699
ј 2 а	Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?		Х		70	2,099
b	If "Yes," enter the amount of any tax incurred under section 4912					
С	If "Yes," enter the amount of any tax incurred by organization managers under section 4912					
d	If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?					
Ра	rt III-A Complete if the organization is exempt under section 501(c)(4), section 501 501(c)(6).	(c)(5)	, or s	ection		
1 2 3	Were substantially all (90% or more) dues received nondeductible by members? Did the organization make only in-house lobbying expenditures of \$2,000 or less? Did the organization agree to carry over lobbying and political expenditures from the prior year?			I .	1 2 3	s No
Pa	rt III-B Complete if the organization is exempt under section 501(c)(4), section 501 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No" answered "Yes."	(c)(5)	, or s	ection	ne 3, is	S
1	Dues, assessments and similar amounts from members			1		
2	Section 162(e) nondeductible lobbying and political expenditures (do not include amou political expenses for which the section 527(f) tax was paid).	ınts (of			
•				2a		
a b	Current year Carryover from last year			2b		
C	Total			2c		
3	Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) due	es		3		
4	If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion	_				
	excess does the organization agree to carryover to the reasonable estimate of nondeductible lo	bbyir	ng			
	and political expenditure next year?			4		
5	Taxable amount of lobbying and political expenditures (see instructions)			5		
Pa	rt IV Supplemental Information					
	nplete this part to provide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line Iso, complete this part for any additional information.	5; Pa	ırt II-A	; and Pa	t II-B, lii	ne
SE	E PAGE 4					

Schedule C (Form 990 or 990-EZ) 2011 Page **4**

Part IV Supplemental Information (continued)

PART II-B - LOBBYING ACTIVITY EXPLANATION

AN INSUBSTANTIAL PORTION OF STANFORD UNIVERSITY'S TOTAL ACTIVITIES

INVOLVED LEGISLATIVE AND REGULATORY MATTERS OF DIRECT CONCERN TO HIGHER

EDUCATION OR OF COMPELLING IMPORTANCE TO STANFORD IN PARTICULAR.

INSTITUTIONAL EFFORTS TO INFLUENCE LEGISLATION AND REGULATION ARE

DIRECTED BY THE OFFICE OF GOVERNMENT AND COMMUNITY RELATIONS.

DURING FISCAL YEAR 2011-2012, THE OFFICE CONSISTED OF FIVE PROFESSIONAL STAFF MEMBERS, ONE INTERN, AND TWO SUPPORT PERSONS. THE UNIVERSITY DOES NOT HAVE A LOBBYING OFFICE IN EITHER WASHINGTON, DC OR SACRAMENTO, CA. DURING THIS PERIOD, THE UNIVERSITY HIRED AN OUTSIDE REGISTERED LOBBYIST IN SACRAMENTO FOR PART-TIME WORK ON STATE ISSUES. ACTIVITIES OF GOVERNMENT AND COMMUNITY RELATIONS STAFF INCLUDE CONTACTS BY LETTERS, PHONE CALLS AND MEETINGS WITH LEGISLATORS, MEMBERS OF THEIR STAFFS, OR OTHER GOVERNMENT OFFICIALS, AND MEETINGS WITH LOCAL CITIZENS REGARDING STANFORD ISSUES WITH LOCAL GOVERNMENTS.

DURING FISCAL YEAR 2011-2012, LEGISLATIVE, EXECUTIVE, AND LOCAL REGULATORY ISSUES HANDLED BY THE UNIVERSITY INCLUDED THE FOLLOWING:

LOCAL ISSUES: ZONING AND LAND USES RELATED TO PROPERTY OWNED BY THE UNIVERSITY AND CONTIGUOUS TO THE UNIVERSITY'S ACADEMIC CAMPUS.

STATE ISSUES: PROFESSIONAL FIDUCIARIES ACT; CLEAN ENERGY INNOVATION

PROGRAM; PUBLIC GOODS CHARGE; BUDGET (CAL GRANT); CAP & TRADE FEE POLICY;

STUDENT ATHLETE BILL OF RIGHTS; AND GENETIC INFORMATION PRIVACY ACT.

Schedule C (Form 990 or 990-EZ) 2011

Part IV Supplemental Information (continued)

FEDERAL ISSUES: STUDENT AID; TAXATION; REIMBURSEMENT OF FEDERAL RESEARCH COSTS; FUNDING LEVELS OF RESEARCH (E.G. NIH, DOE, NASA, DOD, NSF); FUNDING FOR SLAC NATIONAL ACCELERATOR LABORATORY; MEDICARE FUNDING FOR TEACHING HOSPITALS; RESEARCH POLICY; INTELLECTUAL PROPERTY; AND IMMIGRATION POLICY.

THE TOTAL BUDGET EXPENDED BY THE OFFICE OF GOVERNMENT AND COMMUNITY

RELATIONS WAS \$1,384,327. THE ESTIMATED TOTAL EXPENSES FOR LOBBYING ARE

AS FOLLOWS:

SALARIES AND BENEFITS	\$556,313
GENERAL OFFICE OVERHEAD	\$139,812
PAID CONSULTANT COALITION DUES	\$61,183
GRANTS TO OTHER ORGANIZATIONS	\$7,254
TRAVEL	\$18,137

TOTAL \$782,699

AMOUNTS APPEARING ON PART II-B ARE REASONABLE ESTIMATED ALLOCATIONS OF THE ABOVE EXPENSES.

OCCASIONALLY STANFORD UNIVERSITY EMPLOYEES OUTSIDE THE GOVERNMENT AND

COMMUNITY RELATIONS OFFICE MAY ENGAGE IN LOBBYING ACTIVITIES ON BEHALF OF

THE UNIVERSITY. INCLUDING SUCH CONTACT, THE TOTAL AMOUNT SPENT BY

Schedule C (Form 990 or 990-EZ) 2011

Part IV Supplemental Information (continued)

STANFORD IN LOBBYING REPRESENTS AN INSIGNIFICANT PART OF THE UNIVERSITY'S TOTAL EXPENDITURES.

SCHEDULE D (Form 990)

Supplemental Financial Statements

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

Inspection

► Attach to Form 990. ► See separate instructions. Name of the organization STANFORD UNIVERSITY BOARD OF TRUSTEES Employer identification number

OF	THE LELAND STANFORD JUNIOR UNIVERSI	TY		94-1156365
Pa	Organizations Maintaining Donor Advious organization answered "Yes" to Form 9		Similar Funds or	Accounts. Complete if the
		(a) Donor adv	ised funds	(b) Funds and other accounts
1	Total number at end of year	.,	32.	
2	Aggregate contributions to (during year)		54,628,673.	
3	Aggregate grants from (during year)		8,525,250.	
4	Aggregate value at end of year		51,019,181.	
5	Did the organization inform all donors and donor a			donor advised
5	funds are the organization's property, subject to the	_		
6	Did the organization inform all grantees, donors, an		_	
•	only for charitable purposes and not for the benefit			
	conferring impermissible private benefit?			
Pa	rt II Conservation Easements. Complete if	the organization an	swered "Yes" to Fo	
1	Purpose(s) of conservation easements held by the			
	Preservation of land for public use (e.g., recre	= :		of an historically important land area
	Protection of natural habitat	ation of caddation)		of a certified historic structure
	Preservation of open space		i recervation e	or a continea motorio strastare
2	Complete lines 2a through 2d if the organization he	eld a qualified conserv	ration contribution in	the form of a conservation
_	easement on the last day of the tax year.			
	•			Held at the End of the Tax Year
а	Total number of conservation easements			2a
b	Total acreage restricted by conservation easements			2b
С	Number of conservation easements on a certified h			2c
d	Number of conservation easements included in (c)		` '	
	historic structure listed in the National Register			2d
3	Number of conservation easements modified, trans			
	tax year ▶		,	, , ,
4	Number of states where property subject to conse	rvation easement is loc	ated ▶	
5	Does the organization have a written policy regardi			
	violations, and enforcement of the conservation ea			
6	Staff and volunteer hours devoted to monitoring, in	specting, and enforci	ng conservation eas	ements during the year
	>			
7	Amount of expenses incurred in monitoring, inspec	ting, and enforcing co	nservation easeme	nts during the year
	> \$			
8	Does each conservation easement reported on line	e 2(d) above satisfy the	e requirements of se	ection 170(h)(4)(B)
	(i) and section 170(h)(4)(B)(ii)?			Yes No
9	In Part XIV, describe how the organization reports	conservation easeme	nts in its revenue and	d expense statement, and
	balance sheet, and include, if applicable, the text o		rganization's financ	ial statements that describes the
	organization's accounting for conservation easement			
Pa	organizations Maintaining Collections	of Art, Historical T	reasures, or Othe	r Similar Assets.
	Complete if the organization answered			
1a	If the organization elected, as permitted under SF works of art, historical treasures, or other similar	AS 116 (ASC 958), i	not to report in its	revenue statement and balance sheet
	public service, provide, in Part XIV, the text of the fo	otnote to its financial	statements that des	scribes these items.
b	If the organization elected, as permitted under S			
	works of art, historical treasures, or other simila public service, provide the following amounts relating	r assets held for pung to these items:	blic exhibition, edu	cation, or research in furtherance of
	(i) Revenues included in Form 990, Part VIII, line 1			
	(ii) Assets included in Form 990, Part X			
2	If the organization received or held works of ar	t, historical treasures	, or other similar	assets for financial gain, provide the
	following amounts required to be reported under SI			
а	Revenues included in Form 990, Part VIII, line 1			▶\$
b	Assets included in Form 990, Part X			

Schedule D (Form 990) 2011 Page **2**

Par	t III Organizations Maintain	ing Collections of	Art, His	torical Tre	easure	s, or	Other	Similar Asse	ets (C	ontinue	d)	
3	Using the organization's acquisition		other rec	ords, chec	k any c	of the	follow	ing that are a	ı sign	ificant us	se of	its
	collection items (check all that app	oly):	_									
а	X Public exhibition		d		an or ex	chan	ge prog	grams				
b	X Scholarly research		е	Oth	ner 							
С	X Preservation for future ge											
4	Provide a description of the orga	nization's collections	s and ex	plain how	they fu	rther	the or	ganization's ex	cempt	purpose	in F	art
_	XIV.											
5	During the year, did the organization								Г	٦		
_	assets to be sold to raise funds rath			<u> </u>						Yes		No
Par	t IV Escrow and Custodial A line 9, or reported an ar				nization	n ans	wered	"Yes" to For	m 99	0, Part I	V,	
	line 9, or reported arrai	Hount on Form 99	U, Fait A	K, IIIIE Z I .								
1.	Is the organization an agent trusts	o custodian or otho	r intormo	diany for o	ntributi	one d	or otho	r accete not				
ıa	Is the organization an agent, truste included on Form 990, Part X?								Г	Yes		No
h	If "Yes," explain the arrangement in								• ∟	163		NO
D	ii res, explain the arrangement ii	Trait XIV and Comp	iete tile i	ollowing tal	oie.			Amou	ınt			
c	Beginning balance					1 c		711101				
	Additions during the year					1d						
e	Distributions during the year					1e						
f	Ending balance					_						
2a	Did the organization include an am									Yes		No
b	If "Yes," explain the arrangement in	n Part XIV.										
Par	t V Endowment Funds. Cor	nplete if the orgar	nization	answered	"Yes" t	o Fo	rm 99	0, Part IV, line	€ 10.			
		(a) Current year		rior year			s back	(d) Three years		(e) Four y	ears ba	ack
	Beginning of year balance	16502606000.		115000.			1000.					
	Contributions	403,858,000.	673,4	40,000.	517,0	078,	000.	155,359,0	00.			
С	Net investment earnings, gains,											
	and losses	1000446000.		3132000.			3000.					
	Grants or scholarships	196,918,322.	182,4	21,410.	203,0	694,	898.	209,983,1	18.			
е	Other expenditures for facilities .	674 107 670	600 6		650	0 - 0	100	10600110	,			
	and programs	674,187,678.	602,6	59,590.	650,9	950,	102.	10698118	82.			
	End of year balance	17035804000.	16502	2606000	1385	1115	5000	126190940	00			
g 2	Provide the estimated percentage								00.			
	Board designated or quasi-endowr	-		ice (iiile ig	Coluitii	i (a))	riciu as	•				
	Permanent endowment ► 29.0		,_ /0									
	Temporarily restricted endowment											
	The percentages in lines 2a, 2b, a		00%.									
3a	Are there endowment funds not in	·		ization that	are hel	d and	d admir	nistered for the				
	organization by:									Y	es	No
	(i) unrelated organizations									3a(i)		X
	(ii) related organizations									3a(ii)		X
b	If "Yes" to 3a(ii), are the related org	ganizations listed as	required	on Schedule	e R? .					3b		X
4	Describe in Part XIV the intended u											
Par	t VI Land, Buildings, and Eq	uipment. See Forr	m 990, F	Part X, line	10.							
	Description of property		other basis tment)		or other ba other)	asis		cumulated reciation	(d	l) Book valu	е	
1 a	Land			98,	525,06	57.				98,52	5,06	57.
b	Buildings			4760	08105	57.	1789	535295.	2,9	971,27		
С	Leasehold improvements				358,39			81,432.		12,97		
d	Equipment				36505		1180	103395.		398,54		
	Other			_	062,30		(-) ·			345,062		
ıota	 Add lines 1a through 1e. (Column 	ı (a) must eaual Forr	n 990. Pa	iπ X. columi	n (B). IIr	ıe 10	(C).)	▶	3.8	326,386	o , 77	4.

Schedule D (Form 990) 2011 Page 3

Part VII	Investments - Other Securities. See Fo	orm 990, Part X, line	e 12.	Ū
	(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valua Cost or end-of-year mar	
(1) Financi	al derivatives			
	-held equity interests			
(3) Other_				
	PAGE 5	17666032541.		
(B)				
(C)				
(D)				
(E)				
(F)				
(G)				
(H)				
(I)	on /b) much an all Farms CCC. Bout V. and /D) line 42.)	17666032541.		
Part VIII	Investments - Program Related. See F		 a 13	
I alt VIII	(a) Description of investment type	(b) Book value	(c) Method of valua	tion:
	(a) Description of investment type	(b) Book value	Cost or end-of-year mark	
(1)				
(2)				
(3)				
<u>(4)</u> (5)				
(6)				
(7)				
(8)				
(9)				
(10)				
	nn (b) must equal Form 990, Part X, col. (B) line 13.)			
Part IX	Other Assets. See Form 990, Part X, li	ne 15.		
		Description		(b) Book value
(1)				
(2)				
(3)				
(4)				
(5)				
(6)				
(7)				
(8)				
(9)				
(10)	to /b) much actual Farma CCC. Bort V. and /D) line 45.			
Part X	on (b) must equal Form 990, Part X, col. (B) line 15.) Other Liabilities. See Form 990, Part X			
1.	(a) Description of liability	(b) Book value	9	
	ral income taxes	(4)		
(2) SEE		562,019,0	34.	
(3)				
(4)				
(5)				
(6)				
(7)				
(8)				
(9)				
(10)				
(11)				
Total. (Colui	mn (b) must equal Form 990, Part X, col. (B) line 25.)	▶ 562,019,0	134.	

JSA 1E1270 1.000

^{2.} FIN 48 (ASC 740) Footnote. In Part XIV, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740).

Schedule D (Form 990) 2011 Page 4

Conoda	C 2 (1 mm 350) 2011			rage 4
Part				4 000 601 712
1	Total revenue (Form 990, Part VIII, column (A), line 12)	1		4,908,621,713.
2	Total expenses (Form 990, Part IX, column (A), line 25)	2		4,095,309,847.
3	Excess or (deficit) for the year. Subtract line 2 from line 1	3		813,311,866.
4	Net unrealized gains (losses) on investments	4		287,590,097.
5	Donated services and use of facilities	5		
6	Investment expenses	6		
7	Prior period adjustments	7		
8	Other (Describe in Part XIV.)	8		-150,275,651.
9	Total adjustments (net). Add lines 4 through 8	9		137,314,446.
10	Excess or (deficit) for the year per audited financial statements. Combine lines 3 and 9	10		950,626,312.
Part				
1	Total revenue, gains, and other support per audited financial statements	L	1	4716935000.
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:			
а	Net unrealized gains on investments 2a 287,590,09	7.		
b	Donated services and use of facilities 2b			
С	Recoveries of prior year grants 2c			
d	Other (Describe in Part XIV.) 2d -481,760,24	2.		
е	Add lines 2a through 2d		2e	-194,170,145.
3	Subtract line 2e from line 1		3	4911105145.
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:	· ·		
а	Investment expenses not included on Form 990, Part VIII, line 7b			
b	Other (Describe in Part XIV.) 4b -2,483,43	2		
C	Andrilling and American Alle		4c	-2,483,432.
5	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.)		5	4908621713.
	XIII Reconciliation of Expenses per Audited Financial Statements With Expenses per R		_	1700021713.
1	Total expenses and losses per audited financial statements	Clui	1	3766310000.
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:	• • -	-	3700310000.
	Denoted convigee and use of facilities			
a		-		
b	Prior year adjustments 2b	-		
С.	Other losses 2c	$\overline{}$		
d	Other (Describe in Part XIV.) 2d 2,484,74		_	0 404 540
е	Add lines 2a through 2d	🖹	2e	2,484,748.
3	Subtract line 2e from line 1	٠ - 📙	3	3763825252.
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:			
а	Investment expenses not included on Form 990, Part VIII, line 7b 4a 90,835,52			
b	Other (Describe in Part XIV.) 4b 240,649,06	9.		
С	Add lines 4a and 4b	🗠	4 c	331,484,595.
_5	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)		5	4095309847.
Part	XIV Supplemental Information			
Part V	lete this part to provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Pa , line 4; Part X, line 2; Part XI, line 8; Part XII, lines 2d and 4b; and Part XIII, lines 2d and 4b. Also comp Iditional information.	art IV, lete t	line his p	s 1b and 2b; part to provide
SEE	PAGE 5			

SCHEDULE D, PART III, LINE 1A

WORKS OF ART AND SPECIAL COLLECTIONS

WORKS OF ART, HISTORICAL TREASURES, LITERARY WORKS, AND ARTIFACTS, WHICH ARE PRESERVED AND PROTECTED FOR EDUCATIONAL, RESEARCH AND PUBLIC EXHIBITION PURPOSES, ARE NOT CAPITALIZED. PURCHASES OF SUCH COLLECTIONS ARE RECORDED AS OPERATING EXPENSES IN THE PERIOD IN WHICH THEY ARE ACQUIRED.

SCHEDULE D, PART III, LINE 4

THE CANTOR ARTS CENTER AT STANFORD UNIVERSITY IS A MUSEUM COMMITTED TO INTELLECTUAL EXPLORATION AND THE PURSUIT OF KNOWLEDGE, FOSTERING A SENSE OF DISCOVERY THROUGH DIRECT EXPERIENCES WITH WORKS OF ART. THE CENTER COLLECTS, PRESERVES, AND STUDIES ART FROM ALL CULTURES AND PERIODS, SERVING THE UNIVERSITY AND THE PUBLIC THROUGH EXHIBITIONS AND PROGRAMS THAT INSPIRE THE UNDERSTANDING AND ENJOYMENT OF ART.

SCHEDULE D, PART V, LINES 1B & 1E

"CONTRIBUTIONS" (LINE 1B) INCLUDE CERTAIN INVESTMENT INCOME, CURRENT YEAR GIFTS TO ENDOWMENT, MATURED LIVING TRUSTS DIRECTED TO ENDOWMENT, AND CERTAIN OTHER FUNDS TRANSFERRED INTO THE ENDOWMENT.

INCLUDED IN "OTHER EXPENDITURES FOR FACILITIES AND PROGRAMS" (LINE 1E)

ARE FUNDS DISTRIBUTED ANNUALLY FROM ENDOWMENT PRINCIPAL TO SUPPORT SUCH

FACILITIES AND PROGRAMS. PLEASE SEE FURTHER DISCUSSION BELOW IN "INTENDED

USES OF THE ENDOWMENT FUNDS".

SCHEDULE D, PART V, LINE 2

BOARD DESIGNATED OR QUASI ENDOWMENT FUNDS ARE UNIVERSITY RESOURCES

DESIGNATED BY THE BOARD AS ENDOWMENT AND ARE INVESTED FOR LONG-TERM

APPRECIATION AND CURRENT INCOME. THESE ASSETS, HOWEVER, REMAIN AVAILABLE

AND MAY BE SPENT AT THE BOARD'S DISCRETION.

THE UNIVERSITY CLASSIFIES AS PERMANENT ENDOWMENT A) THE ORIGINAL VALUE OF GIFTS DONATED TO THE PERMANENT ENDOWMENT AND B) ACCUMULATIONS TO THE PERMANENT ENDOWMENT MADE IN ACCORDANCE WITH THE DIRECTION OF THE APPLICABLE DONOR GIFT INSTRUMENT AT THE TIME THE ACCUMULATION IS ADDED TO THE FUND. THE REMAINING PORTION OF THE DONOR-RESTRICTED ENDOWMENT FUND THAT IS NOT CLASSIFIED IN PERMANENT ENDOWMENT IS CLASSIFIED AS TEMPORARILY RESTRICTED ENDOWMENT UNTIL THOSE AMOUNTS ARE AUTHORIZED FOR EXPENDITURE. IN THE ABSENCE OF DONOR STIPULATIONS OR LAW TO THE CONTRARY, NET UNREALIZED LOSSES ON PERMANENTLY RESTRICTED ENDOWMENT FUNDS FIRST REDUCE RELATED APPRECIATION ON TEMPORARILY RESTRICTED NET ASSETS AND THEN ON UNRESTRICTED NET ASSETS, AS NEEDED, UNTIL SUCH TIME AS THE FAIR VALUE OF THE FUND EQUALS OR EXCEEDS HISTORIC VALUE.

SCHEDULE D, PART V, LINE 3A(II) AND LINE 3B

INCLUDED IN THE ENDOWMENT BALANCE ON LINE 1G ARE THE ASSETS OF THE

FREIDENRICH SUPPORT FOUNDATION, AND SHR HOLDINGS, INC., RELATED

ORGANIZATIONS.

SCHEDULE D, PART V, LINE 4

INTENDED USES OF THE ENDOWMENT FUNDS

IN 1885, LELAND AND JANE LATHROP STANFORD SAID OF THEIR FOUNDING GRANT "IT SHALL CONSTITUTE THE FOUNDATION AND ENDOWMENT FOR THE UNIVERSITY HEREIN PROVIDED, AND UPON THE TRUST THAT THE PRINCIPAL THEREOF SHALL FOREVER REMAIN INTACT, AND THAT THE RENTS, ISSUES, AND PROFITS THEREOF SHALL BE DEVOTED TO THE FOUNDATION AND MAINTENANCE OF THE UNIVERSITY HEREBY FOUNDED AND ENDOWED, AND THE USES AND PURPOSES HEREIN MENTIONED." TODAY, STANFORD'S ENDOWMENT CONSISTS OF THOUSANDS OF INDIVIDUAL FUNDS, MANY OF WHICH ARE RESTRICTED TO PARTICULAR USES (E.G., SCHOLARSHIP FUNDS FOR UNDERGRADUATES, FELLOWSHIP FUNDS TO SUPPORT GRADUATE STUDENTS, RESEARCH FUNDS DIRECTED TO MANY DIFFERENT AREAS, PROGRAM SUPPORT FUNDS. FUNDS TO SUPPORT PROFESSORS, FUNDS TO SUPPORT LECTURES, FUNDS TO PROVIDE BUILDING AND GROUND MAINTENANCE, FUNDS TO SUPPORT THE UNIVERSITY'S MUSEUM, FUNDS TO SUPPORT THE ACQUISITION OF LIBRARY MATERIALS). THE FUNDS ARE INVESTED IN PERPETUITY FOR LONG TERM GROWTH AND THE PAYOUT IS USED FOR THE PURPOSE SET FORTH IN THE GIFT DOCUMENT. SOME ENDOWMENT FUNDS DO NOT HAVE PURPOSE RESTRICTIONS AND THE PAYOUT FROM THESE FUNDS IS USED TO SUPPORT THE GENERAL OPERATIONS AND INFRASTRUCTURE OF THE UNIVERSITY AS WELL AS MANY OTHER PARTS OF THE UNIVERSITY.

ENDOWMENT PAYOUT IS A RELIABLE SOURCE OF CONTINUING SUPPORT AND IS

CRUCIAL TO THE FUNDING OF THE MANY LONG TERM COMMITMENTS THAT THE

UNIVERSITY MUST MAKE. THE ENDOWMENT MAKES STANFORD LESS DEPENDENT ON

OTHER MORE VARIABLE SOURCES OF INCOME. THE ENDOWMENT PAYOUT COVERS

APPROXIMATELY 23% OF STANFORD'S TOTAL EXPENSES.

STANFORD IS CURRENTLY DIRECTING CONSIDERABLE RESEARCH AND EDUCATION

EFFORTS TOWARD ADDRESSING THE CHALLENGES CRUCIAL TO THE WORLD. IN

PARTICULAR, IT IS SEEKING SOLUTIONS TO SOME OF THE MOST CHALLENGING

PROBLEMS IN HUMAN HEALTH, INTERNATIONAL PEACE AND SECURITY AND THE

ENVIRONMENT AND SUSTAINABILITY. STANFORD CONTINUES TO BE ONE OF FEW

PRIVATE INSTITUTIONS THAT ENROLL AND ADMIT THE VERY BEST APPLICANTS,

REGARDLESS OF THEIR FAMILIES' INCOME AND PROVIDE SUFFICIENT FINANCIAL AID

FOR ALL ADMITTED STUDENTS TO ATTEND THE UNIVERSITY. ENDOWMENT SUPPORT

CONTRIBUTES GREATLY TO THE SUCCESS OF THESE EFFORTS.

IN PART, AS A RESULT OF ENDOWMENT SUPPORT OF STUDENT AID, STANFORD IS
ABLE TO WAIVE THE TOTAL COST OF TUITION FOR STUDENTS FROM MOST FAMILIES
WITH INCOMES LESS THAN \$100,000. STUDENTS FROM MOST FAMILIES MAKING LESS
THAN \$60,000 WILL HAVE THE FULL COST OF ATTENDANCE (PRINCIPALLY TUITION,
ROOM & BOARD, AND BOOKS) COVERED.

FOR THE YEAR ENDED AUGUST 31, 2012, ENDOWMENT PAYOUT SUPPORT INCLUDED THE FOLLOWING BROAD FUNCTIONS OF THE UNIVERSITY:

INSTRUCTION AND RESEARCH \$251,833,885

STUDENT FINANCIAL AID \$196,918,322

LIBRARIES \$16,599,551

SCHEDULE D, PART VI

BALANCES AS REPORTED ON THE UNIVERSITY FINANCIAL STATEMENTS HAVE BEEN

RECLASSIFIED TO COMPLY WITH 990 REPORTING REQUIREMENTS.

SCHEDULE D, PART VII, INVESTMENTS - OTHER SECURIT	TIES
CASH & CASH EQUIVALENTS	\$993,908,182
COLLATERAL HELD FOR SECURITIES LOANED	\$106,581,023
DERIVATIVES	(\$12,999,881)
FIXED INCOME	\$916,857,383
REAL ESTATE	\$4,988,397,173
NATURAL RESOURCES	\$1,688,277,608
PRIVATE EQUITIES	\$5,196,382,789
ABSOLUTE RETURN	\$5,157,652,177
ASSETS HELD BY OTHER TRUSTEES	\$154,463,434
OTHER	\$205,501,634
	\$19,395,021,522
LESS HOSPITAL FUNDS INVESTED	
IN THE UNIVERSITY MERGED POOL	(\$1,728,988,981)
	\$17,666,032,541
SCHEDULE D, PART X, LINE 1	
DEPOSITS PAYABLE: COLLATERAL	
FOR SECURITIES LOANED	\$141,198,722
US GOVERNMENT REFUNDABLE LOAN FUNDS	\$53,783,482
INCOME BENEFICIARY SHARE OF SPLIT	
INTEREST AGREEMENTS	\$367,036,830

Page 5

Part XIV Supplemental Information (continued)

\$562,019,034

SCHEDULE D, PART X, LINE 2

STANFORD DID NOT REPORT A FIN 48 LIABILITY.

SCHEDULE D, PART XI, LINE 8

INCREASE IN PROVISION FOR POST RETIREMENT BENEFITS (\$106,716,000)

PAYMENTS TO LIVING TRUST BENEFICIARIES (\$35,762,001)

OTHER - PRINCIPALLY RECEIPTS FROM AFFILIATES NET

OF LOSSES ON DERIVATIVE TRANSACTIONS (\$7,797,650)

(\$150,275,651)

SCHEDULE D, PART XII, LINE 2D

FINANCIAL AID (\$240,649,069)

INCREASE IN PROVISION FOR POST RETIREMENT BENEFITS (\$106,716,000)

PAYMENTS TO LIVING TRUST BENEFICIARIES (\$35,762,001)

OTHER - PRINCIPALLY RECEIPTS FROM AFFILIATES NET

OF LOSSES ON DERIVATIVE TRANSACTIONS (\$7,797,650)

INVESTMENT EXPENSE (\$90,835,526)

FINANCIAL STATEMENT ROUNDING \$4

(\$481,760,242)

Page 5

SCHEDULE D, PART XII, LINE 4B

EXPENSES OF SPECIAL EVENTS FROM 990, PART VIII, LINE 8B (\$468,369)

(\$2,015,768) COST OF GOODS SOLD FROM 990 PART VIII, LINE 10B

FINANCIAL STATEMENT ROUNDING \$705

(\$2,483,432)

SCHEDULE D, PART XIII LINE 2D

EXPENSES OF SPECIAL EVENTS FROM 990, PART VIII, LINE 8B \$468,369

COST OF GOODS SOLD FROM 990 PART VIII LINE 10B \$2,015,768

FINANCIAL STATEMENT ROUNDING \$611

\$2,484,748

SCHEDULE D, PART XIII LINE 4B

FINANCIAL AID \$240,649,069

SCHEDULE E (Form 990 or 990-EZ)

Schools

Complete if the organization answered "Yes" to Form 990, Part IV, line 13, or Form 990-EZ, Part VI, line 48.

Open to Public Inspection

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

► Attach to Form 990 or Form 990-EZ. Name of the organization STANFORD UNIVERSITY BOARD OF TRUSTEES

Employer identification number 94-1156365

OF THE LELAND STANFORD JUNIOR UNIVERSITY Part I YES NO Does the organization have a racially nondiscriminatory policy toward students by statement in its charter, bylaws, other governing instrument, or in a resolution of its governing body? X Does the organization include a statement of its racially nondiscriminatory policy toward students in all its brochures, catalogues, and other written communications with the public dealing with student admissions, programs, and scholarships? Χ Has the organization publicized its racially nondiscriminatory policy through newspaper or broadcast media during the period of solicitation for students, or during the registration period if it has no solicitation program, in a way that makes the policy known to all parts of the general community it serves? If "Yes," please Χ SEE SUPPLEMENTAL PAGE Does the organization maintain the following? Records indicating the racial composition of the student body, faculty, and administrative staff? Χ Records documenting that scholarships and other financial assistance are awarded on a racially nondiscriminatory basis? 4b Χ c Copies of all catalogues, brochures, announcements, and other written communications to the public dealing with student admissions, programs, and scholarships? 4 c X Copies of all material used by the organization or on its behalf to solicit contributions? 4d Х If you answered "No" to any of the above, please explain. If you need more space, use Part II. Does the organization discriminate by race in any way with respect to: Students' rights or privileges? Χ 5a Admissions policies? 5b Χ Employment of faculty or administrative staff? Χ 5 c Scholarships or other financial assistance? Χ 5d Educational policies? Χ 5e Χ Athletic programs? Χ 5g h Other extracurricular activities? Χ 5h If you answered "Yes" to any of the above, please explain. If you need more space, use Part II. Does the organization receive any financial aid or assistance from a governmental agency? Χ 6a b Has the organization's right to such aid ever been revoked or suspended? Χ 6b If you answered "Yes" to either line 6a or line 6b, explain on Part II. Does the organization certify that it has complied with the applicable requirements of sections 4.01 through

4.05 of Rev. Proc. 75-50, 1975-2 C.B. 587, covering racial nondiscrimination? If "No," explain on Part II.

Supplemental Information. Complete this part to provide the explanations required by Part I, lines 3, 4d, 5h, 6b, and 7, as applicable. Also complete this part to provide any other additional information (see instructions).

Page 2

SCHEDULE E, LINE 3

Part II

STANFORD MEETS THE CRITERIA OF SECTION 4.03.2(B) OF REV. PROC. 75-50

THROUGH ADMISSION AND FINANCIAL AID OFFICES OUTREACH PROGRAMS WHICH

PUBLICIZE STANFORD UNIVERSITY'S ACADEMIC OPPORTUNITIES AT SECONDARY AND

POST-SECONDARY SCHOOLS THROUGHOUT THE UNITED STATES.

SCHEDULE E, LINE 6A

STANFORD UNIVERSITY RECEIVED RESEARCH AND INSTRUCTIONAL GRANTS AND CONTRACTS, FELLOWSHIP AND STUDENT AID AWARDS, LIBRARY GRANTS AND CONSTRUCTION GRANTS, AND CONTRACTS FROM VARIOUS FEDERAL AGENCIES.

Statement of Activities Outside the United States

► Complete if the organization answered "Yes" to Form 990, Part IV, line 14b, 15, or 16.

► Attach to Form 990. ► See separate instructions.

General Information on Activities Outside the United States. Complete if the organization answered "Yes" to

OMB No. 1545-0047

2011

Open to Public Inspection

Department of the Treasury Internal Revenue Service Name of the organization

Part I

STANFORD UNIVERSITY BOARD OF TRUSTEES

OF THE LELAND STANFORD JUNIOR UNIVERSITY

	Form 990, Part IV, line 14	łb.		·	· ·	
1	For grantmakers. Does the orga	nization mainta	in records to s	ubstantiate the amount of	fits grants and other	
	assistance, the grantees' eligibili	ty for the grant	s or assistance	e, and the selection criteri	a used to award the	
	grants or assistance?					X Yes No
2	For grantmakers. Describe in	Part V the or	ganization's pr	ocedures for monitoring	the use of its grants a	and other
	assistance outside the United Sta	ates.				
_						
3	Activities per Region. (The follow		1			
	(a) Region	(b) Number of offices in the region	(c) Number of employees, agents, and independent contractors in region	(d) Activities conducted in region (by type) (e.g., fundraising, program services, investments, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for and investments in region
(1)	EAST ASIA AND THE PACIFIC			PROGRAM SERVICES	STUDY ABROAD	4,132,298.
(2)	EUROPE			PROGRAM SERVICES	STUDY ABROAD	7,683,934.
(3)	RUSSIA/INDEPENDENT STATES			PROGRAM SERVICES	STUDY ABROAD	174,206.
(4)	SOUTH AMERICA			PROGRAM SERVICES	STUDY ABROAD	1,052,602.
(5)						
(5)	SUB-SAHARAN AFRICA			PROGRAM SERVICES	STUDY ABROAD	910,830.
(6)				DDOGDAY GDDYFGDG		0 550 050
(0)	EAST ASIA AND THE PACIFIC			PROGRAM SERVICES	INTERDISCIPLINARY CTR	2,778,970.
(7)	EAST ASIA AND THE PACIFIC			PROGRAM SERVICES	EDUCATION: EXECUTIVE	35,805.
(-,	EAST ASIA AND THE FACIFIC			PROGRAM DERVICED	EDUCATION: EXECUTIVE	33,003.
(8)	EUROPE			PROGRAM SERVICES	EDUCATION: EXECUTIVE	36,924.
						51,72
(9)	SOUTH AMERICA			PROGRAM SERVICES	EDUCATION: EXECUTIVE	4,608.
(10)	SOUTH ASIA			PROGRAM SERVICES	EDUCATION: EXECUTIVE	34,153.
(11)	EUROPE			PROGRAM SERVICES	EDUCATION: TRAVEL STUD	961,069.
(12)	MIDDLE EAST AND NORTH AFRICA			PROGRAM SERVICES	EDUCATION: TRAVEL STUD	547,733.
(13)	NORTH AMERICA			PROGRAM SERVICES	EDUCATION: TRAVEL STUD	284,260.
(14)	SUB-SAHARAN AFRICA			PROGRAM SERVICES	EDUCATION: TRAVEL STUD	122,567.
>						
(15)	CENTRAL AMERICA/CARIBBEAN			PROGRAM SERVICES	RESEARCH	88,563.
(46)						
(10)	EAST ASIA AND THE PACIFIC			PROGRAM SERVICES	RESEARCH	679,164.
(17)						
	EUROPE Sub-total			PROGRAM SERVICES	RESEARCH	125,733.
	Sub-total Total from continuation					19,653,419.
b	sheets to Part I	1.0	220			0 2/1 522 0/1
r	Totals (add lines 3a and 3b)	10.	238.			9,341,533,941. 9,361,187,360.
		1 .	200.			~,~~±,±0/,~000.

Statement of Activities Outside the United States

► Complete if the organization answered "Yes" to Form 990, Part IV, line 14b, 15, or 16.

► Attach to Form 990. ► See separate instructions.

OMB No. 1545-0047

2011

Open to Public Inspection

Department of the Treasury Internal Revenue Service Name of the organization

STANFORD UNIVERSITY BOARD OF TRUSTEES

OF THE LELAND STANFORD JUNIOR UNIVERSITY

Par	General Information Form 990, Part IV, line 1		Outside the l	Jnited States. Complete	if the organization answe	red "Yes" to
1	For grantmakers. Does the organisation assistance, the grantees' eligibit grants or assistance?				a used to award the	X Yes No
2	For grantmakers. Describe in assistance outside the United S		ganization's p	rocedures for monitoring	the use of its grants a	and other
3	Activities per Region. (The follo	wing Part I, line	3 table can be	e duplicated if additional sp	pace is needed.)	
	(a) Region	(b) Number of offices in the region	(c) Number of employees, agents, and independent contractors in region	(d) Activities conducted in region (by type) (e.g., fundraising, program services, investments, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for and investments in region
(1)	MIDDLE EAST AND NORTH AFRICA			PROGRAM SERVICES	RESEARCH	11,975.
(2)	SOUTH AMERICA			PROGRAM SERVICES	RESEARCH	35,937.
(3)	SOUTH ASIA			PROGRAM SERVICES	RESEARCH	70,505.
(4)	SUB-SAHARAN AFRICA			PROGRAM SERVICES	RESEARCH	308,475.
(5)	EAST ASIA AND THE PACIFIC			PROGRAM SERVICES	RESEARCH SUBAWARD CONT	625,907.
(6)	EUROPE			PROGRAM SERVICES	RESEARCH SUBAWARD CONT	1,935,373.
(7)	NORTH AMERICA			PROGRAM SERVICES	RESEARCH SUBAWARD CONT	939,736.
(8)	CENTRAL AMERICA/CARIBBEAN			PROGRAM SERVICES	FOREIGN TRAVEL:ACADEMI	2,431.
(9)	EAST ASIA AND THE PACIFIC			PROGRAM SERVICES	FOREIGN TRAVEL:ACADEMI	152,042.
(10)	EUROPE			PROGRAM SERVICES	FOREIGN TRAVEL:ACADEMI	433,432.
(11)	MIDDLE EAST AND NORTH AFRICA			PROGRAM SERVICES	FOREIGN TRAVEL:ACADEMI	14,197.
(12)	NORTH AMERICA			PROGRAM SERVICES	FOREIGN TRAVEL:ACADEMI	138,194.
(13)	RUSSIA/INDEPENDENT STATES			PROGRAM SERVICES	FOREIGN TRAVEL:ACADEMI	6,684.
(14)	SOUTH AMERICA			PROGRAM SERVICES	FOREIGN TRAVEL:ACADEMI	11,952.
(15)	SOUTH ASIA			PROGRAM SERVICES	FOREIGN TRAVEL:ACADEMI	1,788.
(16)	SUB-SAHARAN AFRICA			PROGRAM SERVICES	FOREIGN TRAVEL:ACADEMI	5,278.
	CENTRAL AMERICA/CARIBBEAN			PROGRAM SERVICES	FOREIGN TRAVEL: EDUCAT	568,389.
3a b						
c	sheets to Part I Totals (add lines 3a and 3b)					

Statement of Activities Outside the United States

► Complete if the organization answered "Yes" to Form 990, Part IV, line 14b, 15, or 16.

► Attach to Form 990. ► See separate instructions.

General Information on Activities Outside the United States. Complete if the organization answered "Yes" to

OMB No. 1545-0047

2011

Open to Public Inspection

Department of the Treasury Internal Revenue Service Name of the organization

Part I

STANFORD UNIVERSITY BOARD OF TRUSTEES

OF THE LELAND STANFORD JUNIOR UNIVERSITY

	Form 990, Part IV, line 14	lb.				
1	For grantmakers. Does the orga assistance, the grantees' eligibility grants or assistance?	ty for the grant	ts or assistance	e, and the selection criteri	a used to award the	X Yes No
2	For grantmakers. Describe in assistance outside the United Sta		ganization's pr	rocedures for monitoring	the use of its grants a	nd other
3	Activities per Region. (The follow	ing Part I, line	3 table can be	e duplicated if additional sp	ace is needed.)	
	(a) Region	(b) Number of offices in the region	(c) Number of employees, agents, and independent contractors in region	(d) Activities conducted in region (by type) (e.g., fundraising, program services, investments, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for and investments in region
(1)	EAST ASIA AND THE PACIFIC			PROGRAM SERVICES	FOREIGN TRAVEL: EDUCAT	4,052,921.
(2)	EUROPE			PROGRAM SERVICES	FOREIGN TRAVEL: EDUCAT	5,343,539.
(3)	MIDDLE EAST AND NORTH AFRICA			PROGRAM SERVICES	FOREIGN TRAVEL: EDUCAT	764,175.
(4)	NORTH AMERICA			PROGRAM SERVICES	FOREIGN TRAVEL: EDUCAT	715,551.
(5)	RUSSIA/INDEPENDENT STATES			PROGRAM SERVICES	FOREIGN TRAVEL: EDUCAT	202,468.
(6)	SOUTH AMERICA			PROGRAM SERVICES	FOREIGN TRAVEL: EDUCAT	916,593.
(7)	SOUTH ASIA			PROGRAM SERVICES	FOREIGN TRAVEL: EDUCAT	956,292.
(8)	SUB-SAHARAN AFRICA			PROGRAM SERVICES	FOREIGN TRAVEL: EDUCAT	935,208.
(9)	EAST ASIA AND THE PACIFIC			PROGRAM SERVICES	FOREIGN TRAVEL: LIBRAR	85,092.
(10)	CENTRAL AMERICA/CARIBBEAN			PROGRAM SERVICES	FOREIGN TRAVEL: LIBRAR	39,441.
(11)	EUROPE			PROGRAM SERVICES	FOREIGN TRAVEL: LIBRAR	283,378.
(12)	MIDDLE EAST AND NORTH AFRICA			PROGRAM SERVICES	FOREIGN TRAVEL: LIBRAR	432.
(13)	NORTH AMERICA			PROGRAM SERVICES	FOREIGN TRAVEL: LIBRAR	34,455.
(14)	RUSSIA/INDEPENDENT STATES			PROGRAM SERVICES	FOREIGN TRAVEL: LIBRAR	4,831.
(15)	SUB-SAHARAN AFRICA			PROGRAM SERVICES	FOREIGN TRAVEL: LIBRAR	4,701.
(16)	CENTRAL AMERICA/CARIBBEAN			PROGRAM SERVICES	FOREIGN TRAVEL: RESEAR	323,227.
	EAST ASIA AND THE PACIFIC Sub-total			PROGRAM SERVICES	FOREIGN TRAVEL: RESEAR	1,583,531.
b	Total from continuation sheets to Part I					
C	Totals (add lines 3a and 3h)					

Statement of Activities Outside the United States

► Complete if the organization answered "Yes" to Form 990, Part IV, line 14b, 15, or 16.

► Attach to Form 990. ► See separate instructions.

General Information on Activities Outside the United States. Complete if the organization answered "Yes" to

OMB No. 1545-0047

2011

Open to Public Inspection

Department of the Treasury Internal Revenue Service Name of the organization

Part I

STANFORD UNIVERSITY BOARD OF TRUSTEES

OF THE LELAND STANFORD JUNIOR UNIVERSITY

	Form 990, Part IV, line 14	łb.				
1	For grantmakers. Does the orga assistance, the grantees' eligibili grants or assistance?	ty for the grant	s or assistance		a used to award the	X Yes No
2	For grantmakers. Describe in assistance outside the United Sta	`	ganization's pr	rocedures for monitoring	the use of its grants a	nd other
3	Activities per Region. (The follow	ing Part I, line	3 table can be	e duplicated if additional sp	pace is needed.)	
	(a) Region	(b) Number of offices in the region	(c) Number of employees, agents, and independent contractors in region	(d) Activities conducted in region (by type) (e.g., fundraising, program services, investments, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for and investments in region
(1)	EUROPE			PROGRAM SERVICES	FOREIGN TRAVEL: RESEAR	2,991,291.
(2)	MIDDLE EAST AND NORTH AFRICA			PROGRAM SERVICES	FOREIGN TRAVEL: RESEAR	97,808.
(3)	NORTH AMERICA			PROGRAM SERVICES	FOREIGN TRAVEL: RESEAR	374,692.
(4)	RUSSIA/INDEPENDENT STATES			PROGRAM SERVICES	FOREIGN TRAVEL: RESEAR	64,266.
(5)	SOUTH AMERICA			PROGRAM SERVICES	FOREIGN TRAVEL: RESEAR	167,896.
(6)	SOUTH ASIA			PROGRAM SERVICES	FOREIGN TRAVEL: RESEAR	182,852.
(7)	SUB-SAHARAN AFRICA			PROGRAM SERVICES	FOREIGN TRAVEL: RESEAR	302,836.
(8)	CENTRAL AMERICA/CARIBBEAN			PROGRAM SERVICES	FOREIGN TRAVEL: CLINIC	3,654.
(9)	EAST ASIA AND THE PACIFIC			PROGRAM SERVICES	FOREIGN TRAVEL: CLINIC	56,891.
(10)	EUROPE			PROGRAM SERVICES	FOREIGN TRAVEL: CLINIC	90,570.
(11)	MIDDLE EAST AND NORTH AFRICA			PROGRAM SERVICES	FOREIGN TRAVEL: CLINIC	8,682.
(12)	NORTH AMERICA			PROGRAM SERVICES	FOREIGN TRAVEL: CLINIC	7,696.
(13)	RUSSIA/INDEPENDENT STATES			PROGRAM SERVICES	FOREIGN TRAVEL: CLINIC	3,513.
(14)	SOUTH AMERICA			PROGRAM SERVICES	FOREIGN TRAVEL: CLINIC	10,999.
(15)	SOUTH ASIA			PROGRAM SERVICES	FOREIGN TRAVEL: CLINIC	2,367.
(16)	SUB-SAHARAN AFRICA			PROGRAM SERVICES	FOREIGN TRAVEL: CLINIC	10,216.
	CENTRAL AMERICA/CARIBBEAN Sub-total Total from continuation			PROGRAM SERVICES	FOREIGN TRAVEL: EXTERN	26,611.
	sheets to Part I					

Statement of Activities Outside the United States

► Complete if the organization answered "Yes" to Form 990, Part IV, line 14b, 15, or 16.

► Attach to Form 990. ► See separate instructions.

OMB No. 1545-0047

2011

Open to Public Inspection

Department of the Treasury Internal Revenue Service Name of the organization

STANFORD UNIVERSITY BOARD OF TRUSTEES

OF THE LELAND STANFORD JUNIOR UNIVERSITY

Par	General Information Form 990, Part IV, line 1		Outside the l	Jnited States. Complete	if the organization answe	red "Yes" to
1	For grantmakers. Does the organssistance, the grantees' eligibility grants or assistance?				ia used to award the	X Yes No
2	For grantmakers. Describe in assistance outside the United St		ganization's p	rocedures for monitoring	the use of its grants a	and other
3	Activities per Region. (The follow	wing Part I, line	3 table can be	e duplicated if additional sp	pace is needed.)	
	(a) Region	(b) Number of offices in the region	(c) Number of employees, agents, and independent contractors in region	(d) Activities conducted in region (by type) (e.g., fundraising, program services, investments, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for and investments in region
(1)	EAST ASIA AND THE PACIFIC			PROGRAM SERVICES	FOREIGN TRAVEL: EXTERN	249,679.
(2)	EUROPE			PROGRAM SERVICES	FOREIGN TRAVEL: EXTERN	152,782.
(3)	MIDDLE EAST AND NORTH AFRICA			PROGRAM SERVICES	FOREIGN TRAVEL: EXTERN	20,046.
(4)	NORTH AMERICA			PROGRAM SERVICES	FOREIGN TRAVEL: EXTERN	21,853.
(5)	RUSSIA/INDEPENDENT STATES			PROGRAM SERVICES	FOREIGN TRAVEL: EXTERN	1,665.
(6)	SOUTH AMERICA			PROGRAM SERVICES	FOREIGN TRAVEL: EXTERN	70,349.
(7)	SOUTH ASIA			PROGRAM SERVICES	FOREIGN TRAVEL: EXTERN	24,792.
(8)	SUB-SAHARAN AFRICA			PROGRAM SERVICES	FOREIGN TRAVEL: EXTERN	12,965.
(9)	CENTRAL AMERICA/CARIBBEAN			PROGRAM SERVICES	FOREIGN TRAVEL:RECRUIT	68,458.
(10)	EAST ASIA AND THE PACIFIC			PROGRAM SERVICES	FOREIGN TRAVEL:RECRUIT	4,842.
(11)	EUROPE			PROGRAM SERVICES	FOREIGN TRAVEL:RECRUIT	227,260.
(12)	MIDDLE EAST AND NORTH AFRICA			PROGRAM SERVICES	FOREIGN TRAVEL:RECRUIT	1,318.
(13)	NORTH AMERICA			PROGRAM SERVICES	FOREIGN TRAVEL:RECRUIT	41,447.
(14)	SOUTH AMERICA			PROGRAM SERVICES	FOREIGN TRAVEL:RECRUIT	1,271.
(15)	SOUTH ASIA			PROGRAM SERVICES	FOREIGN TRAVEL:RECRUIT	23,736.
(16)	EAST ASIA AND THE PACIFIC			PROGRAM SERVICES	FOREIGN TRAVEL: ADMIN	316,779.
	EUROPE			PROGRAM SERVICES	FOREIGN TRAVEL: ADMIN	165,993.
3a b	Sub-total Total from continuation sheets to Part I					
c	Totals (add lines 3a and 3b)					

Statement of Activities Outside the United States

► Complete if the organization answered "Yes" to Form 990, Part IV, line 14b, 15, or 16.

► Attach to Form 990. ► See separate instructions.

OMB No. 1545-0047

2011

Open to Public Inspection

Department of the Treasury Internal Revenue Service Name of the organization

STANFORD UNIVERSITY BOARD OF TRUSTEES

OF THE LELAND STANFORD JUNIOR UNIVERSITY

Par	General Information Form 990, Part IV, line 1		Outside the l	Jnited States. Complete	if the organization answe	ered "Yes" to
1 2 3 (1) (2) (3) (4) (5) (6) (7) (8) (9) (10)	For grantmakers. Does the organistance, the grantees' eligibit grants or assistance?				a used to award the	X Yes No
2	For grantmakers. Describe in assistance outside the United St		ganization's pi	rocedures for monitoring	the use of its grants a	and other
3	Activities per Region. (The follo	wing Part I, line	3 table can be	e duplicated if additional sp	pace is needed.)	
	(a) Region	(b) Number of offices in the region	(c) Number of employees, agents, and independent contractors in region	(d) Activities conducted in region (by type) (e.g., fundraising, program services, investments, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for and investments in region
(1)	MIDDLE EAST AND NORTH AFRICA			PROGRAM SERVICES	FOREIGN TRAVEL: ADMIN	9,633.
(2)	NORTH AMERICA			PROGRAM SERVICES	FOREIGN TRAVEL: ADMIN	27,784.
(3)	RUSSIA/INDEPENDENT STATES			PROGRAM SERVICES	FOREIGN TRAVEL: ADMIN	19,550.
(4)	SOUTH AMERICA			PROGRAM SERVICES	FOREIGN TRAVEL: ADMIN	144,607.
(5)	SOUTH ASIA			PROGRAM SERVICES	FOREIGN TRAVEL: ADMIN	4,751.
(6)	SUB-SAHARAN AFRICA			PROGRAM SERVICES	FOREIGN TRAVEL: ADMIN	233.
(7)	EAST ASIA AND THE PACIFIC			PROGRAM SERVICES	FOREIGN TRAVEL: ACADEM	361,981.
(8)	EUROPE			PROGRAM SERVICES	FOREIGN TRAVEL: ACADEM	204,033.
(9)	MIDDLE EAST AND NORTH AFRICA			PROGRAM SERVICES	FOREIGN TRAVEL: ACADEM	12,175.
(10)	NORTH AMERICA			PROGRAM SERVICES	FOREIGN TRAVEL: ACADEM	237,160.
(11)	RUSSIA/INDEPENDENT STATES			PROGRAM SERVICES	FOREIGN TRAVEL: ACADEM	1,492.
(12)	SOUTH AMERICA			PROGRAM SERVICES	FOREIGN TRAVEL: ACADEM	10,838.
(13)	SOUTH ASIA			PROGRAM SERVICES	FOREIGN TRAVEL: ACADEM	69,518.
(14)	SUB-SAHARAN AFRICA			PROGRAM SERVICES	FOREIGN TRAVEL: ACADEM	47,999.
(15)	CENTRAL AMERICA/CARIBBEAN			INVESTMENTS	FOREIGN TRAVEL: MANAGE	1,828.
(16)	EAST ASIA AND THE PACIFIC			INVESTMENTS	FOREIGN TRAVEL: MANAGE	308,929.
	EUROPE Sub total			INVESTMENTS	FOREIGN TRAVEL: MANAGE	441,916.
3a b	Sub-total Total from continuation sheets to Part I					
С	Totals (add lines 3a and 3b)					

Statement of Activities Outside the United States

► Complete if the organization answered "Yes" to Form 990, Part IV, line 14b, 15, or 16.

► Attach to Form 990. ► See separate instructions.

OMB No. 1545-0047

2011

Open to Public Inspection

Department of the Treasury Internal Revenue Service Name of the organization

STANFORD UNIVERSITY BOARD OF TRUSTEES

OF THE LELAND STANFORD JUNIOR UNIVERSITY

Par	General Information Form 990, Part IV, line		Outside the l	Jnited States. Complete	if the organization answe	ered "Yes" to
1 2 3 (1) (2) (3) (4) (5) (6) (7)	For grantmakers. Does the org assistance, the grantees' eligible grants or assistance?				ia used to award the	X Yes No
2	For grantmakers. Describe in assistance outside the United S		ganization's pi	rocedures for monitoring	the use of its grants a	and other
3	Activities per Region. (The follo	wing Part I, line	3 table can be	e duplicated if additional sp	pace is needed.)	
	(a) Region	(b) Number of offices in the region	(c) Number of employees, agents, and independent contractors in region	(d) Activities conducted in region (by type) (e.g., fundraising, program services, investments, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for and investments in region
(1)	NORTH AMERICA			INVESTMENTS	FOREIGN TRAVEL: MANAGE	36,334.
(2)	SOUTH AMERICA			INVESTMENTS	FOREIGN TRAVEL: MANAGE	89,696.
(3)	EAST ASIA AND THE PACIFIC			FUNDRAISING	FOREIGN TRAVEL	255,150.
(4)	EUROPE			FUNDRAISING	FOREIGN TRAVEL	57,639.
(5)	NORTH AMERICA			FUNDRAISING	FOREIGN TRAVEL	1,669.
(6)	SOUTH ASIA			FUNDRAISING	FOREIGN TRAVEL	12,560.
(7)	EUROPE			FUNDRAISING	FUNDRAISING ADMIN	145,295.
(8)	EAST ASIA AND THE PACIFIC			GRANTMAKING	GRANT-FUNDED SUBAWARDS	1,418,433.
(9)	EUROPE			GRANTMAKING	GRANT-FUNDED SUBAWARDS	2,986,869.
(10)	MIDDLE EAST AND NORTH AFRICA			GRANTMAKING	GRANT-FUNDED SUBAWARDS	180,845.
(11)	NORTH AMERICA			GRANTMAKING	GRANT-FUNDED SUBAWARDS	479,989.
(12)	SOUTH AMERICA			GRANTMAKING	GRANT-FUNDED SUBAWARDS	20,000.
(13)	SOUTH ASIA			GRANTMAKING	GRANT-FUNDED SUBAWARDS	312,483.
(14)	SUB-SAHARAN AFRICA			GRANTMAKING	GRANT-FUNDED SUBAWARDS	93,985.
(15)	EUROPE			GRANTMAKING	INTERNSHIP STIPENDS	98,741.
(16)	EAST ASIA AND THE PACIFIC			GRANTMAKING	STIPENDS	103,700.
	EAST ASIA AND THE PACIFIC			GRANTMAKING	LOAN FORGIVENESS	7,500.
3a b	Sub-total Total from continuation sheets to Part I					
c	Totals (add lines 3a and 3b)					

Statement of Activities Outside the United States

► Complete if the organization answered "Yes" to Form 990, Part IV, line 14b, 15, or 16.

► Attach to Form 990. ► See separate instructions.

OMB No. 1545-0047

2011

Open to Public Inspection

Department of the Treasury Internal Revenue Service Name of the organization

STANFORD UNIVERSITY BOARD OF TRUSTEES

OF THE LELAND STANFORD JUNIOR UNIVERSITY

Par	General Information of Form 990, Part IV, line 14		Outside the U	Jnited States. Complete	if the organization answe	red "Yes" to				
1	For grantmakers. Does the organization maintain records to substantiate the amount of its grants and other assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? X Yes No									
2	For grantmakers. Describe in Part V the organization's procedures for monitoring the use of its grants and other assistance outside the United States.									
3	Activities per Region. (The follow	ving Part I, line	3 table can be	e duplicated if additional sp	pace is needed.)					
	(a) Region	(b) Number of offices in the region	(c) Number of employees, agents, and independent contractors in region	(d) Activities conducted in region (by type) (e.g., fundraising, program services, investments, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for and investments in region				
(1)	NORTH AMERICA			GRANTMAKING	LOAN FORGIVENESS	7,500.				
(2)	RUSSIA/INDEPENDENT STATES			GRANTMAKING	LOAN FORGIVENESS	5,030.				
(3)	SOUTH AMERICA			GRANTMAKING	LOAN FORGIVENESS	10,226.				
(4)	SOUTH ASIA			GRANTMAKING	LOAN FORGIVENESS	11,653.				
(5)	CENTRAL AMERICA/CARIBBEAN			GRANTMAKING	RESEARCH GRANTS/FELLOW	18,100.				
(6)	EAST ASIA AND THE PACIFIC			GRANTMAKING	RESEARCH GRANTS/FELLOW	35,700.				
(7)	EUROPE			GRANTMAKING	RESEARCH GRANTS/FELLOW	23,600.				
(8)	MIDDLE EAST AND NORTH AFRICA			GRANTMAKING	RESEARCH GRANTS/FELLOW	12,500.				
(9)	SOUTH AMERICA			GRANTMAKING	RESEARCH GRANTS/FELLOW	28,500.				
(10)	SOUTH ASIA			GRANTMAKING	RESEARCH GRANTS/FELLOW	46,100.				
(11)	SUB-SAHARAN AFRICA			GRANTMAKING	RESEARCH GRANTS/FELLOW	55,400.				
(12)	CENTRAL AMERICA/CARIBBEAN			GRANTMAKING	UNDERGRAD RESEARCH	6,000.				
(13)	EAST ASIA AND THE PACIFIC			GRANTMAKING	UNDERGRAD RESEARCH	48,000.				
(14)	EUROPE			GRANTMAKING	UNDERGRAD RESEARCH	144,000.				
(15)	SOUTH AMERICA			GRANTMAKING	UNDERGRAD RESEARCH	36,000.				
(16)	SOUTH ASIA			GRANTMAKING	UNDERGRAD RESEARCH	12,000.				
	SUB-SAHARAN AFRICA			GRANTMAKING	UNDERGRAD RESEARCH	42,000.				
3a b										
С										

Statement of Activities Outside the United States

► Complete if the organization answered "Yes" to Form 990, Part IV, line 14b, 15, or 16.

► Attach to Form 990. ► See separate instructions.

OMB No. 1545-0047 **Open to Public** Inspection

Department of the Treasury Internal Revenue Service

STANFORD UNIVERSITY BOARD OF TRUSTEES

Name of the organization	STANFORD UNIVERSITY BOARD OF TRUSTEES	Employer identification number
OF THE LELAND	STANFORD JUNIOR UNIVERSITY	94-1156365

Part I General Information on Activities Outside the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 14b. For grantmakers. Does the organization maintain records to substantiate the amount of its grants and other assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the X Yes grants or assistance? 2 For grantmakers. Describe in Part V the organization's procedures for monitoring the use of its grants and other assistance outside the United States. Activities per Region. (The following Part I, line 3 table can be duplicated if additional space is needed.) (b) Number of (c) Number of (d) Activities conducted in (e) If activity listed in (d) is (f) Total region (by type) (e.g., a program service, offices in the émployees, expenditures for describe specific type of fundraising, program services, region agents, and and investments investments, grants to recipients independent service(s) in region in region contractors in region located in the region) (1) EAST ASIA AND THE PACIFIC GRANTMAKING SERVICE LEARNING 335,000. (2) CENTRAL AMERICA/CARIBBEAN INVESTMENT 6,936,869,155. (3) EAST ASIA AND THE PACIFIC 517,027,317. INVESTMENT (4) EUROPE INVESTMENT 1,252,887,294. (5) MIDDLE EAST AND NORTH AFRICA INVESTMENT 9,810,876. (6) NORTH AMERICA 280,063,799. INVESTMENT (7) RUSSIA/INDEPENDENT STATES INVESTMENT -97,530. (8) SOUTH AMERICA 19,546,905. INVESTMENT (9) SOUTH ASIA 72,383,228. INVESTMENT (10) SUB-SAHARAN AFRICA INVESTMENT 195,688,923. (11) CENTRAL AMERICA/CARIBBEAN INVESTMENT MANAGEMENT EXP 16,467,212. (12) EUROPE INVESTMENT MANAGEMENT EXP 1,270,550. (13) NORTH AMERICA 1,397,816. INVESTMENT MANAGEMENT EXP (14) SUB-SAHARAN AFRICA 1,819,567. INVESTMENT MANAGEMENT EXP (15) CENTRAL AMERICA/CARIBBEAN PROGRAM SERVICES EDUCATION/RESEAR (16) EAST ASIA AND THE PACIFIC 2 40. PROGRAM SERVICES EDUCATION/RESEAR (17) EUROPE 121 PROGRAM SERVICES EDUCATION/RESEAR 5 from continuation sheets to Part I Totals (add lines 3a and 3b)

Statement of Activities Outside the United States

► Complete if the organization answered "Yes" to Form 990, Part IV, line 14b, 15, or 16.

► Attach to Form 990. ► See separate instructions.

OMB No. 1545-0047

2011

Open to Public Inspection

Department of the Treasury Internal Revenue Service Name of the organization

STANFORD UNIVERSITY BOARD OF TRUSTEES

OF THE LELAND STANFORD JUNIOR UNIVERSITY

Employer identification number

94-1156365

Par	General Information of Form 990, Part IV, line 14		Outside the U	Jnited States. Complete	if the organization answe	ered "Yes" to				
1	For grantmakers. Does the organization maintain records to substantiate the amount of its grants and other assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? X Yes No									
2	For grantmakers. Describe in assistance outside the United Sta	Part V the orgates.	ganization's pı	rocedures for monitoring	the use of its grants a	and other				
3	Activities per Region. (The follow (a) Region	ring Part I, line (b) Number of offices in the region	3 table can be (c) Number of employees, agents, and independent contractors in region	e duplicated if additional sp (d) Activities conducted in region (by type) (e.g., fundraising, program services, investments, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for and investments in region				
(1)	MIDDLE EAST AND NORTH AFRICA		16.	PROGRAM SERVICES	EDUCATION/RESEAR					
(2)	NORTH AMERICA		24.	PROGRAM SERVICES	EDUCATION/RESEAR					
(3)	RUSSIA/INDEPENDENT STATES	1.	8.	PROGRAM SERVICES	EDUCATION/RESEAR					
(4)	SOUTH AMERICA		9.	PROGRAM SERVICES	EDUCATION/RESEAR					
(5)	SOUTH ASIA	1.	1.	PROGRAM SERVICES	EDUCATION/RESEAR					
(6)	SUB-SAHARAN AFRICA	1.	14.	PROGRAM SERVICES	EDUCATION/RESEAR					
(7)										
(8)										
(9)										
(10)										
(11)										
(12)										
(13)										
(14)										
(15)										
(16)										
(17)										
3a b										

94-1156365

1	(a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method valuation (book, FM) appraisal other)
1)			EAST ASIA/PACIFIC	RESEARCH SUB	1,098,255.	CHECK/WIRE			
2)			EAST ASIA/PACIFIC	RESEARCH SUB	10,132.	CHECK			
3)			EAST ASIA/PACIFIC	RESEARCH SUB	50,000.	WIRE			
4)			EAST ASIA/PACIFIC	RESEARCH SUB	69,588.	WIRE			
5)			EAST ASIA/PACIFIC	RESEARCH SUB	61,287.	WIRE			
6)			EAST ASIA/PACIFIC	RESEARCH SUB	88,000.	WIRE			
<u>') </u>			EAST ASIA/PACIFIC	RESEARCH SUB	30,156.	CHECK			
3)			EAST ASIA/PACIFIC	RESEARCH SUB	11,015.	CHECK/WIRE			
9)			EUROPE/ICELAND/GREENLAND	RESEARCH SUB	63,120.	CHECK			
10)			EUROPE/ICELAND/GREENLAND	RESEARCH SUB	416,402.	CHECK			
11)			EUROPE/ICELAND/GREENLAND	RESEARCH SUB	381,993.	CHECK			
12)			EUROPE/ICELAND/GREENLAND	RESEARCH SUB	113,788.	CHECK			
13)			EUROPE/ICELAND/GREENLAND	RESEARCH SUB	190,311.	WIRE			
14)			EUROPE/ICELAND/GREENLAND	RESEARCH SUB	869,174.	WIRE			
15)			EUROPE/ICELAND/GREENLAND	RESEARCH SUB	48,668.	CHECK			
16)			EUROPE/ICELAND/GREENLAND	RESEARCH SUB	27,075.	CHECK			

94-1156365

1	(a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
(1)			EUROPE/ICELAND/GREENLAND	RESEARCH SUB	594,562.	WIRE			
(2)			EUROPE/ICELAND/GREENLAND	RESEARCH SUB	20,000.	CHECK			
(3)			EUROPE/ICELAND/GREENLAND	RESEARCH SUB	137,817.	WIRE			
(4)			EUROPE/ICELAND/GREENLAND	RESEARCH SUB	123,959.	CHECK			
(5)			NORTH AMERICA	RESEARCH SUB	15,000.	WIRE			
(6)			NORTH AMERICA	RESEARCH SUB	10,614.	CHECK			
(7)			NORTH AMERICA	RESEARCH SUB	104,066.	CHECK			
(8)			NORTH AMERICA	RESEARCH SUB	39,520.	CHECK			
(9)			NORTH AMERICA	RESEARCH SUB	110,231.	CHECK			
(10)			NORTH AMERICA	RESEARCH SUB	181,993.	CHECK			
(11)			NORTH AMERICA	RESEARCH SUB	18,566.	CHECK			
(12)			MIDDLE EAST/NORTH AFRICA	RESEARCH SUB	14,950.	CHECK			
(13)			MIDDLE EAST/NORTH AFRICA	RESEARCH SUB	29,886.	CHECK			
(14)			MIDDLE EAST/NORTH AFRICA	RESEARCH SUB	136,009.	CHECK			
(15)			SOUTH AMERICA	RESEARCH SUB	20,000.	CHECK			
(16)			SOUTH ASIA	RESEARCH SUB	213,631.	WIRE			

94-1156365

Part II	Grants and Other Assist Part IV, line 15, for any re Part II can be duplicated if	ecipient who rece	ived more than \$5,000						
1	(a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
(1)			SOUTH ASIA	RESEARCH SUB	98,852.	WIRE			
(2)			SUB-SAHARAN AFRICA	RESEARCH SUB	10,985.	WIRE			
			SUB-SANARAN AFRICA						
(3)			SUB-SAHARAN AFRICA	RESEARCH SUB	47,000.	WIRE			
(4)			SUB-SAHARAN AFRICA	RESEARCH SUB	36,000.	WIRE			
(5)									
(6)									
(7)									
(8)									
(9)									
(10)									
(11)									
(12)									
(13)									
(14)									
(15)									
(16)									
	r total number of recipient orga	unizations listed above	ve that are recognized as	charities by the	foreign country, reco	nanized as tay-a			
by th	e IRS, or for which the grantee	or counsel has pro	vided a section 501(c)(3)	equivalency letter			▶		28.
3 Ente	r total number of other organiza	ations or entities		<u> </u>			▶	Cahadula F	12.

Part III Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 16. Part III can be duplicated if additional space is needed.

(a) Type of grant or assistance	(b) Region	(c) Number of recipients	(d) Amount of cash grant	(e) Manner of cash disbursement	(f) Amount of non-cash assistance	(g) Description of non-cash assistance	(h) Method of valuation (book, FMV, appraisal, other)
(1) RESEARCH GRANTS-UNDERGRADUATE	CENT. AMERICA/CARIBBEAN	1.	6,000.	EFT			
(2) RESEARCH GRANTS-UNDERGRADUATE	EAST ASIA/PACIFIC	8.	48,000.	EFT			
(3) RESEARCH GRANTS-UNDERGRADUATE	EUROPE/ICELAND/GREENLAND	24.	144,000.	EFT			
(4) RESEARCH GRANTS-UNDERGRADUATE	SOUTH AMERICA	6.	36,000.	EFT			
(5) RESEARCH GRANTS-UNDERGRADUATE	SOUTH ASIA	2.	12,000.	EFT			
(6) RESEARCH GRANTS-UNDERGRADUATE	SUB-SAHARAN AFRICA	7.	42,000.	EFT			
(7) SERVICE LEARNING FELLOWSHIPS	CENT. AMERICA/CARIBBEAN	3.	18,100.	EFT			
(8) SERVICE LEARNING FELLOWSHIPS	EAST ASIA/PACIFIC	5.	35,700.	EFT			
(9) SERVICE LEARNING FELLOWSHIPS	EUROPE/ICELAND/GREENLAND	4.	23,600.	EFT			
(10) SERVICE LEARNING FELLOWSHIPS	MIDDLE EAST/NORTH AFRICA	2.	12,500.	EFT			
(11) SERVICE LEARNING FELLOWSHIPS	SOUTH AMERICA	5.	28,500.	EFT			
(12) SERVICE LEARNING FELLOWSHIPS	SOUTH ASIA	7.	46,100.	EFT			
(13) SERVICE LEARNING FELLOWSHIPS	SUB-SAHARAN AFRICA	9.	55,400.	EFT			
(14) SCHOLARSHIPS	EAST ASIA/PACIFIC	32.	335,000.	EFT			
(15) INTERNSHIPS STIPENDS	EAST ASIA/PACIFIC	29.	103,700.	CHECK/EFT			
(16) INTERNSHIPS STIPENDS	EUROPE/ICELAND/GREENLAND	33.	98,741.	CHECK/EFT			
(17) LOAN FORGIVENESS	EAST ASIA/PACIFIC	1.	7,500.	CHECK			
(18) LOAN FORGIVENESS	NORTH AMERICA	1.	7,500.	CHECK			

Part III Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 16. Part III can be duplicated if additional space is needed.

(a) Type of grant or assistance	(b) Region	(c) Number of recipients	(d) Amount of cash grant	(e) Manner of cash disbursement	(f) Amount of non-cash assistance	(g) Description of non-cash assistance	(h) Method of valuation (book, FMV, appraisal, other)
(1) LOAN FORGIVENESS	RUSSIA	1.	5,030.	CHECK			
(2) LOAN FORGIVENESS	SOUTH AMERICA	2.	10,226.	CHECK			
(3) LOAN FORGIVENESS	SOUTH ASIA	3.	11,653.	CHECK			
_(4)							
_(5)							
_(6)							
_(7)							
(8)							
(9)							
(10)							
(11)							
(12)							
(13)							
(14)							
(15)							
(16)							
(17)							
(18)							

Schedule F (Form 990) 2011 Page 4
Part IV Foreign Forms

1	Was the organization a U.S. transferor of property to a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926)	X	Yes	☐ No
2	Did the organization have an interest in a foreign trust during the tax year? If "Yes," the organization may be required to file Form 3520, Annual Return to Report Transactions with Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A)	X	Yes	☐ No
3	Did the organization have an ownership interest in a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons With Respect To Certain Foreign Corporations. (see Instructions for Form 5471)	X	Yes	No
4	Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund. (see Instructions for Form 8621)	X	Yes	☐ No
5	Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons With Respect To Certain Foreign Partnerships. (see Instructions for Form 8865).	X	Yes	No
6	Did the organization have any operations in or related to any boycotting countries during the tax year? If "Yes," the organization may be required to file Form 5713, International Boycott Report (see Instructions for Form 5713)	X	Yes	☐ No

Part V Supplemental Information

Complete this part to provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information (see instructions).

PART I: GENERAL INFORMATION ON ACTIVITIES OUTSIDE OF THE US

PART I, LINE 2: DESCRIBE IN THE ORGANIZATION'S PROCEDURES FOR MONITORING

THE USE OF GRANT FUNDS OUTSIDE OF THE UNITED STATES.

STANFORD UNIVERSITY IS NOT A "GRANTMAKER" PER SE IN THAT ITS FUNDAMENTAL MISSION, AND PURPOSE FOR TAX-EXEMPTION, RELATES TO TEACHING, RESEARCH AND PATIENT CARE ACTIVITIES. HOWEVER, IN THE COURSE OF THESE MISSION-BASED ACTIVITIES, THE UNIVERSITY DOES MAKE PAYMENTS THAT MEET THE CRITERIA FOR 'GRANTMAKING' AS DEFINED BY THE INSTRUCTIONS TO IRS 990 SCHEDULE F.

PROCEDURES FOR MONITORING USE OF GRANT FUNDS OUTSIDE OF THE U.S. ARE PRINCIPALLY GOVERNED BY THE PURPOSE FOR WHICH THE FUNDS WERE GRANTED:

FINANCIAL AID: SCHOLARSHIPS, STIPENDS AND FELLOWSHIPS

FOR MOST U.S. INSTITUTIONS OF HIGHER EDUCATION, PROVISION OF FINANCIAL

AID TO STUDENTS IS AN IMPORTANT ACTIVITY ENABLING QUALIFIED STUDENTS TO

OBTAIN A COLLEGE EDUCATION AT THE UNDERGRADUATE, GRADUATE OR POSTDOCTORAL

LEVEL. STANFORD IS COMMITTED TO A "NEED-BLIND" ADMISSION POLICY FOR U.S.

CITIZENS AND PERMANENT RESIDENTS; IT ADMITS QUALIFIED STUDENTS WITHOUT

REGARD TO THEIR ABILITY TO PAY, AND PROVIDES A COMPREHENSIVE FINANCIAL

AID PROGRAM FOR ALL ADMITTED STUDENTS WHO HAVE UNIVERSITY-COMPUTED NEED,

AND WHO MEET STATED FINANCIAL AID ELIGIBILITY REQUIREMENTS.

FOR THE FISCAL YEAR, ENDED AUGUST 31, 2012, 80% (5,657) OF UNDERGRADUATE AND 85% (7,499) OF GRADUATE STUDENTS RECEIVED SOME FORM OF FINANCIAL AID,

Page 5 Schedule F (Form 990) 2011

Supplemental Information Part V

> Complete this part to provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information (see instructions).

WITH A TOTAL OF \$363,343,545 OF FINANCIAL AID DISBURSED TO ALL STANFORD STUDENTS. APPROXIMATELY 66% OF THIS AID TOOK THE FORM OF TRANSFERS FROM INTERNAL UNIVERSITY FUNDS TO OFFSET TUITION AND OTHER UNIVERSITY CHARGES THAT WOULD OTHERWISE HAVE BEEN RECEIVED BY THE UNIVERSITY. THE BALANCE OF \$122,694,476 REPRESENTS DISBURSEMENTS, PRIMARILY TO GRADUATE STUDENTS, FOR STIPENDS, FELLOWSHIPS AND OTHER STUDENT AID, IN SUPPORT OF ACADEMIC EFFORT. FOR THE VAST MAJORITY OF ENROLLED STUDENTS, THESE AMOUNTS ARE PAID BY DIRECT DEPOSIT TO STUDENT BANK ACCOUNTS IN THE UNITED STATES. AT THE TIME OF CONSTRUCTIVE RECEIPT OF THESE FUNDS IN THE U.S., IT IS POSSIBLE THAT STUDENTS (PARTICULARLY DOCTORAL STUDENTS) MIGHT BE TRAVELING, OR "LIVING", OUTSIDE OF THE U.S. DURING THE COURSE OF THEIR ACADEMIC WORK, OR EVEN FOR PERSONAL PURPOSES. STANFORD REQUIRES THAT STUDENTS WHO ARE RECEIVING FINANCIAL AID MAINTAIN THEIR REGISTRATION STATUS, AND BE ENROLLED FOR ACADEMIC CREDIT IN UNIVERSITY-APPROVED PROGRAMS. THE UNIVERSITY DOES NOT BROADLY CONSIDER FINANCIAL AID DISBURSEMENTS IN THE UNITED STATES TO ENROLLED STUDENTS AS "GRANTS TO FOREIGN INDIVIDUALS", AND HAS ACCORDINGLY REPORTED ON SCHEDULE F THOSE GRANTS PAID OUTSIDE OF THE UNITED STATES, OR GRANTS FOR USE OUTSIDE THE UNITED STATES FOR PROGRAMS WHICH HAVE A READILY IDENTIFIABLE FOREIGN COMPONENT THAT IS SEPARATELY TRACKED.

THE FOLLOWING CATEGORIES OF AID ARE PAID DIRECTLY TO STUDENTS OR SCHOLARS OUTSIDE OF THE UNITED STATES, OR FOR INTENDED USE OUTSIDE THE U.S., AND ARE REPORTED ON SCHEDULE F, PART III.

Schedule F (Form 990) 2011 Page **5**

Part V Supplemental Information

Complete this part to provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information (see instructions).

1. RESEARCH GRANTS:

THE UNIVERSITY FUNDS A SUMMER INDEPENDENT RESEARCH GRANT PROGRAM

AVAILABLE ON A COMPETITIVE BASIS TO UNDERGRADUATES. AS WITH MOST

FINANCIAL AID, THESE GRANTS ARE DISBURSED IN THE UNITED STATES TO

ENROLLED STUDENTS. OPPORTUNITIES TO FORMALLY PRESENT RESULTING ACADEMIC

RESEARCH FINDINGS ARE PROVIDED, WHICH CONTRIBUTES TO THE ASSURANCE THAT

MONIES ARE USED FOR THE INTENDED PURPOSE. THOSE AWARDS EXCEEDING \$5,000,

WHERE THE INTENDED USE OF THE RESEARCH GRANT IS OUTSIDE OF THE U.S., ARE

REPORTED IN PART III.

2. SERVICE LEARNING FELLOWSHIPS:

STANFORD'S HAAS CENTER FOR PUBLIC SERVICE MANAGES A PROGRAM TO ENGAGE
STANFORD STUDENTS IN SERVICE LEARNING OPPORTUNITIES. THESE PLACEMENTS ARE
CLOSELY MONITORED BY PROGRAM OFFICERS PRIOR TO AND AFTER THEY OCCUR, TO
ASSURE MAXIMUM BENEFIT OF THE LEARNING EXPERIENCE. FELLOWSHIPS PLACEMENTS
OUTSIDE OF THE U.S. FOR WHICH STUDENTS RECEIVED SUPPORT IN EXCESS OF
\$5,000 ARE REPORTED IN PART III.

3. SCHOLARSHIPS:

STANFORD MANAGES A CONSORTIUM LANGUAGE PROGRAM LOCATED IN THE EAST

ASIA/PACIFIC REGION ON BEHALF OF SEVERAL U.S. UNIVERSITIES. SCHOLARSHIPS

TO ATTEND THIS PROGRAM ARE AWARDED BY THE CONSORTIUM, AND ARE DISBURSED

FROM STANFORD DIRECTLY TO THE IN-COUNTRY CONSORTIUM PROGRAM OFFICE. THESE

Schedule F (Form 990) 2011 Page **5**

Part V Supplemental Information

Complete this part to provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information (see instructions).

AMOUNTS ARE REPORTED IN PART III.

4. OVERSEAS STUDIES PROGRAM-INTERNSHIP STIPENDS:

AS PART OF ITS UNDERGRADUATE OVERSEAS STUDY PROGRAM, THE UNIVERSITY IS

ABLE TO PLACE ELIGIBLE STANFORD STUDENTS IN LOCAL INTERNSHIPS FOR 3-6

MONTHS. STUDENTS ARE PAID A STIPEND TO COVER THEIR HOUSING, FOOD AND

LIVING EXPENSES. UNIVERSITY PROGRAM MANAGERS IN THESE COUNTRIES WORK WITH

RECIPIENT ORGANIZATIONS TO MONITOR STUDENT PERFORMANCE AND PROVIDE

FEEDBACK. THESE AMOUNTS ARE REPORTED IN PART III AS GRANTS TO

INDIVIDUALS, LIVING OUTSIDE OF THE U.S.

THE IN-COUNTRY EXPENDITURES RELATING TO EACH OF THE OVERSEAS STUDIES

CENTERS ARE REPORTED IN PART I, LINE 3 AS A PROGRAM ACTIVITY. A VERY

SMALL PROPORTION OF THOSE EXPENSES ARE REPRESENTED BY CASH PAYMENTS TO

STUDENTS FOR PER DIEM MEAL ALLOWANCES. THESE HAVE BEEN INCLUDED AS

PROGRAM ACTIVITY EXPENSES, NOT AS GRANTS TO INDIVIDUALS.

5. LOAN FORGIVENESS:

THE AMOUNT REPORTED IN PART III INCLUDES PAYMENTS MADE UNDER STANFORD'S GRADUATE SCHOOL OF BUSINESS (GSB) INTERNATIONAL PUBLIC SERVICE OR NON-PROFIT LOAN FORGIVENESS PROGRAMS. THESE PROGRAMS ARE PART OF THE GSB'S BROADER GOAL TO HAVE GREATER INTERNATIONAL IMPACT AND TO INCREASE ACCESS TO GLOBAL OPPORTUNITIES. ELIGIBILITY FOR BOTH PROGRAMS IS MONITORED BY THE GSB FINANCIAL AID OFFICE, AND SINCE THE PROGRAMS ARE

Page 5 Schedule F (Form 990) 2011

Supplemental Information Part V

Complete this part to provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information (see instructions).

GIFT-FUNDED, THE UNIVERSITY IS REQUIRED TO DEMONSTRATE THAT IT HAS USED THE FUNDS IN ACCORDANCE WITH DONOR RESTRICTIONS.

6. TRAVEL STIPENDS:

DEPARTMENTS OF THE UNIVERSITY AWARD TRAVEL STIPENDS TO UNDERGRADUATE, GRADUATE AND POSTDOCTORAL STUDENTS WHERE IT IS DEEMED THAT FOREIGN ACADEMIC EXPERIENCE OR RESEARCH IS OF VALUE TO THE STUDENTS' INDIVIDUAL ACADEMIC ACHIEVEMENT. THESE STIPENDS ARE NOT SYSTEMATICALLY TRACKED GEOGRAPHICALLY IN THE ACCOUNTING SYSTEM, BUT HAVE BEEN IDENTIFIED VIA SELF-REPORTING OF STUDENT TRAVEL. STIPENDS IDENTIFIED BY THIS MECHANISM IN EXCESS OF \$5,000 ARE REPORTED IN PART III.

SUB-AWARDS ARE PAYMENTS TO THIRD PARTY RECIPIENTS FOR PERFORMING A PORTION OF A STANFORD RESEARCH PROGRAM, MOST OFTEN A SPONSORED-RESEARCH PROJECT. MANY SUB-AWARDS ARE AGREEMENTS FOR CONTRACTUALLY DEFINED DELIVERABLES, USUALLY REQUIRING HIGHLY SPECIFIC EXPERTISE. AS SUCH THEY COULD BE DESCRIBED AS RESEARCH CONTRACTS. HOWEVER, CERTAIN SUB-AWARDS MIGHT ALSO BE CATEGORIZED AS GRANTS, DEPENDING ON THE NATURE OF THE ORIGINATING PRIME FUNDING SOURCE, SINCE THE TERMS AND CONDITIONS OF THE ORIGINATING FUNDING SOURCE GENERALLY FLOW THROUGH TO THE SUB-AWARD. ACCORDINGLY, GRANT-FUNDED SUB-AWARDS ARE REPORTED IN PART II.

CONTRACT-FUNDED SUB-AWARDS TO FOREIGN RECIPIENTS ARE REPORTED IN PART I. LINE 3 AS RESEARCH PROGRAM ACTIVITIES.

Page 5 Schedule F (Form 990) 2011

Supplemental Information Part V

> Complete this part to provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information (see instructions).

THE PROCEDURES FOR MONITORING BOTH TYPES OF SUB-AWARDS ARE ESSENTIALLY IDENTICAL. AN INITIAL RISK ASSESSMENT OF THE RECIPIENT IS CONDUCTED PRIOR TO THE GRANTING OF THE SUB-AWARD. THIS, TOGETHER WITH AN AUDIT/FINANCIALS REVIEW, PROVIDES INSIGHT ON WHETHER IT IS APPROPRIATE AND REASONABLE TO ENTER INTO THE SUB-AWARD, OR WHETHER ADDITIONAL TERMS MUST BE ADDED TO THE SUB-AWARD AGREEMENT FOR GREATER ASSURANCE OF ITS SAFE-HANDLING. IN ACCORDANCE WITH U.S. OMB CIRCULAR A-133 REQUIREMENTS, THE SUB-RECIPIENT IS REQUIRED TO ANNUALLY COMPLETE A QUESTIONNAIRE DESIGNED TO ASSESS CERTAIN ASPECTS OF THE ENTITY'S INTERNAL CONTROLS AND FINANCIAL STATUS. THIS INFORMATION IS COLLECTED AND REVIEWED BY SPONSORED RESEARCH SPECIALISTS. INVOICES SUBMITTED BY THE SUB-RECIPIENT TO THE UNIVERSITY ARE REVIEWED TO ENSURE THAT CHARGED EXPENSES MEET BOTH INTERNAL ACCOUNTING POLICIES, AS WELL AS STANDARDS ESTABLISHED BY U.S. OMB CIRCULAR A-21. AWARDS ARE MONITORED ON AN ONGOING BASIS BY MEETING. REPORT OR COMMUNICATION, BY BOTH THE AWARD PRINCIPAL INVESTIGATOR AND THE UNIVERSITY'S SUB-RECIPIENT MONITORING OFFICER TO ENSURE THAT PROGRESS IS BEING MADE AS AGREED.

PART I, LINE 3: ENTER THE DETAILS FOR EACH TYPE OF ACTIVITY CONDUCTED AT ANY TIME DURING THE TAX YEAR IN EACH REGION.

DESCRIBE THE METHOD USED TO ACCOUNT FOR EXPENDITURES ON PART I, COLUMN (F), LINE 3

Schedule 1 (1 oilli 990) 20

Part V Supplemental Information

Complete this part to provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information (see instructions).

AS A LEADING RESEARCH INSTITUTION, STANFORD UNIVERSITY CONDUCTS

ACTIVITIES ALL OVER THE WORLD IN PURSUIT OF ITS ACADEMIC MISSION OF

INSTRUCTION, RESEARCH AND PATIENT CARE. ITS STUDENT, FACULTY AND ALUMNI

COMMUNITIES ARE SIMILARLY INTERNATIONAL IN CHARACTER, AND SEEK TO

COLLABORATE IN AN INTERDEPENDENT WORLD TO UNDERSTAND AND SOLVE GLOBAL

CHALLENGES.

IN ACCORDANCE WITH THE FORM 990 INSTRUCTIONS, THE UNIVERSITY HAS REPORTED ON SCHEDULE F EXPENDITURES RELATING TO FOREIGN ACTIVITIES WHICH ARE SEPARATELY TRACKED IN THE ACCOUNTING SYSTEM. ALL UNIVERSITY EXPENDITURES ARE TRACKED AND REPORTED IN THE ACCOUNTING SYSTEM; HOWEVER, THERE HAS PREVIOUSLY BEEN NO BUSINESS PURPOSE TO WARRANT THE CATEGORIZATION OF EXPENDITURES GEOGRAPHICALLY. SYSTEMS ARE CURRENTLY BEING UPGRADED TO FACILITATE CAPTURE OF RELATED GEOGRAPHIC INFORMATION.

GRANTMAKING:

GRANTS REPORTED ON SCHEDULE F ARE SEPARATELY TRACKED IN THE ACCOUNTING

SYSTEM, CATEGORIZED FOR FINANCIAL STATEMENT PURPOSES BY ACTIVITY AND

EXPENDITURE TYPE. IT IS CURRENTLY NOT POSSIBLE TO EXHAUSTIVELY REPORT ALL

GRANTS WHERE THE INTENDED PURPOSE IS FOR USE OUTSIDE THE U.S. BECAUSE THE

PURPOSE OF THE INDIVIDUAL AWARDS IS NOT TRACKED IN THE ACCOUNTING

SYSTEM.

PROGRAM SERVICES:

Schedule F (Form 990) 2011 Page 5

Part V Supplemental Information

Complete this part to provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information (see instructions).

PROGRAM SERVICES INCLUDE ACTIVITIES RELATING TO THE CORE INSTITUTIONAL MISSION OF TEACHING, RESEARCH AND PATIENT CARE. FOR FINANCIAL STATEMENT PURPOSES, EXPENDITURES ARE REPORTED IN ACCORDANCE WITH GENERALLY ACCEPTED ACCOUNTING PRINCIPLES. THE STATEMENT OF ACTIVITIES REPORTS BY COST OBJECT (SALARIES & BENEFITS, DEPRECIATION AND OTHER OPERATING EXPENSES), WITH ADDITIONAL DISCLOSURE AS TO FUNCTIONAL BASIS OF EXPENDITURES.

STUDY ABROAD:

INCLUDES EXPENSES DIRECTLY INCURRED IN REGIONS; AND, CONSISTENT WITH FINANCIAL STATEMENT TREATMENT, WHERE SALARIES ARE INCURRED, A COST ALLOCATION FOR FRINGE BENEFITS IS ALSO REPORTED.

EDUCATION-EXECUTIVE:

STANFORD'S GRADUATE SCHOOLS OFFER EXECUTIVE EDUCATION PROGRAMS TO FACILITATE LIFE-LONG PROFESSIONAL LEARNING, AND DISSEMINATION OF CURRENT RESEARCH FINDINGS.

EDUCATION-TRAVEL/STUDY PROGRAM:

INCLUDES EXPENSES DIRECTLY INCURRED IN REGIONS FOR ALUMNI ASSOCIATION-SPONSORED TRAVEL STUDY TRIPS.

RESEARCH:

INCLUDES DIRECT COSTS INCURRED FOR FACULTY RESEARCH PROJECTS IN A SPECIFIC REGION, INCLUDING PAYMENTS FOR PROFESSIONAL SERVICES ENGAGED TO

Schedule F (Form 990) 2011 Page **5**

Part V Supplemental Information

Complete this part to provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information (see instructions).

FURTHER THE RESEARCH PURPOSE.

RESEARCH SUB-AWARDS:

REPRESENT PAYMENT TO FOREIGN SUB-RECIPIENTS FOR CONTRACT-FUNDED SUB-AWARDS THAT RETAIN THEIR PRIME-SPONSOR TERMS AND CONDITIONS AS CONTRACTS.

INTERDISCIPLINARY CENTER:

REPRESENT EXPENSES INCURRED FOR THE OPERATION, SUPPORT, MAINTENANCE, AND MANAGEMENT OF A FACILITY IN THE EAST ASIA/PACIFIC REGION TO HOUSE STANFORD FACULTY, STAFF AND STUDENTS ENGAGED IN ACADEMIC ACTIVITIES IN THAT REGION.

FOREIGN TRAVEL:

IS CATEGORIZED SEPARATELY IN THE ACCOUNTING SYSTEM TO MEET COST PRINCIPLES OF OMB A21.

FUNDRAISING:

INCLUDE THOSE EXPENSES DIRECTLY INCURRED IN THE REGION FOR FUNDRAISING ACTIVITIES.

INVESTMENTS:

IN THE INTERESTS OF PRUDENT STEWARDSHIP OF ITS ENDOWMENT FUNDS, THE UNIVERSITY SEEKS TO MAINTAIN A DIVERSIFIED INVESTMENT PORTFOLIO OF

Page 5 Schedule F (Form 990) 2011

Supplemental Information Part V

> Complete this part to provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information (see instructions).

ACTIVELY MANAGED FINANCIAL AND REAL ESTATE ASSETS LOCATED THROUGHOUT THE WORLD. DIVERSIFICATION AIMS TO ENSURE THAT THE ENDOWMENT GENERATES RETURNS THAT BOTH MEETS CURRENT OPERATING INCOME NEEDS AND PROVIDES FOR SUPPORT OF FUTURE STUDENTS AND PROGRAMS. THE PORTFOLIO IS CONSTRUCTED ON A FOUNDATION OF MODERN PORTFOLIO THEORY AND STRATEGIC ALLOCATION, SEEKING TO OPTIMIZE LONG-TERM RETURNS, CREATE CONSISTENT ANNUAL PAYOUTS TO THE UNIVERSITY'S OPERATING BUDGET AND PRESERVE PURCHASING POWER FOR FUTURE GENERATIONS OF STANFORD FACULTY AND STUDENTS. THE STANFORD MANAGEMENT COMPANY, A DIVISION OF THE UNIVERSITY, ACTIVELY MANAGES THE ENDOWMENT, SEEKING TO IDENTIFY AND INVEST WITH THE BEST THIRD-PARTY INVESTMENT MANAGERS TO DEPLOY ITS CAPITAL WORLDWIDE AND, IN ITS FIDUCIARY CAPACITY, CONDUCTS FURTHER APPROPRIATE DUE DILIGENCE. THE GEOGRAPHIC ALLOCATION OF THE UNIVERSITY'S INVESTMENTS, AS SHOWN IN SCHEDULE F, IS A RESULT OF THESE FACTORS.

PER IRS INSTRUCTIONS, INVESTMENT MANAGEMENT EXPENSES ARE REPORTED ACCORDING TO THE DOMICILE OF THE FIRST TIER INVESTMENT. INVESTMENT ACTIVITIES OF SUCH FIRMS MAY OCCUR IN OTHER REGIONS OF THE WORLD.

THE UNIVERSITY REPORTS IN PART I ITS REGIONAL NET BOOK VALUE INVESTMENT AMOUNTS, CONSISTENT WITH THE IRS 2011 INSTRUCTIONS FOR SCHEDULE F. ALSO REPORTED IN PART I ARE THE FOREIGN TRAVEL EXPENSES DIRECTLY RELATED TO THE REQUISITE DUE DILIGENCE AND MANAGEMENT OF THE ENDOWMENT PORTFOLIO, AS WELL AS DIRECT COMPENSATION TO THIRD-PARTY MANAGERS.

Page 5 Schedule F (Form 990) 2011

Supplemental Information Part V

Complete this part to provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information (see instructions).

INCLUDED IN TOTAL EXPENDITURES REPORTED ON PART I, (COLUMN (F), LINE 3C OF \$9,361,187,360 IS \$9,306,013,813 OF INVESTMENTS AND \$55,173,547 OF OTHER EXPENDITURES.

ASSISTANCE ON PART II SUB AWARDS ARE SEPARATELY TRACKED IN THE ACCOUNTING SYSTEM WITH THE IDENTIFICATION OF THE FUNDING SOURCE OF THE SUB AWARD (I.E. GRANT VS. CONTRACT) SEPARATELY TRACKED IN THE UNIVERSITY'S SPONSORED RESEARCH SYSTEM.

DESCRIBE THE METHOD USED TO ACCOUNT FOR CASH GRANTS AND NON CASH

DESCRIBE THE METHOD USED TO ACCOUNT FOR CASH GRANTS AND NON CASH ASSISTANCE ON PART III

PAYMENTS TO INDIVIDUALS OUTSIDE OF THE UNITED STATES ARE TRACKED IN THE PAYABLES SUB-LEDGER OF THE ACCOUNTING SYSTEM. GRANT DISBURSEMENTS TO STUDENTS AND FACULTY ARE TRACKED AT A SUMMARY LEVEL IN THE ACCOUNTING THE AWARDING OF INDIVIDUAL GRANT FUNDS IS A DECENTRALIZED SYSTEM. ACADEMIC PROGRAM LEVEL RESPONSIBILITY. HOWEVER, THE GEOGRAPHIC LOCATION OF THE INTENDED USE OF THE FUNDS IS NOT CURRENTLY SYSTEMATICALLY TRACKED, AND THEREFORE CANNOT READILY BE IDENTIFIED OUTSIDE OF LARGE UNDERGRADUATE PROGRAMS WHICH MAKE SUCH AWARDS. CONSEQUENTLY, THE NUMBER OF RECIPIENTS REPORTED IN PART III REFLECT ACTUAL RECIPIENTS OF THOSE PROGRAMS, OR OTHER SELF-IDENTIFIED STUDENT RECIPIENTS.

 Schedule F (Form 990) 2011
 Page 5

Part V Supplem

Supplemental Information
Complete this part to provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information (see instructions).

SCHEDULE G (Form 990 or 990-EZ)

Supplemental Information Regarding Fundraising or Gaming Activities Complete if the organization answered "Yes" to Form 990, Part IV, lines 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

Inspection

iaiiie	of the organization STANFORD UNITY	ERSIII BUARD	OF IRUS	OTEED		Linployer identification	ni number
F T	THE LELAND STANFORD JUNIOR	UNIVERSITY				94-1156365)
	Fundraising Activities. Com	plete if the organ	nization a	nswered	"Yes" to Form 9	90, Part IV, line	17.
Part	Form 990-EZ filers are not	required to compl	lete this p	oart.			
1	Indicate whether the organization rais	sed funds through a	any of the	following	activities. Check a	all that apply.	
а	Mail solicitations	e	_	_	non-government g		
b	Internet and email solicitations	f			government grants		
	Phone solicitations				ising events	,	
C		g	Spec	Jai Tullula	ising events		
d	In-person solicitations						
2a	Did the organization have a written of or key employees listed in Form 990.						Yes No
b	If "Yes," list the ten highest paid indicompensated at least \$5,000 by the		(fundraise	rs) pursua	ant to agreements	under which the	fundraiser is to be
		_				(v) Amount paid to	
	(i) Name and address of individual or entity (fundraiser)	(ii) Activity	custody o	draiser have or control of outions?	(iv) Gross receipts from activity	(or retained by) fundraiser listed in col. (i)	(vi) Amount paid to (or retained by) organization
			Yes	No			
1							
2							
_							
3							
4							
5							
6							
7							
8							
9							
9							
10							
otal				▶			
3	List all states in which the organization or licensing.	tion is registered o	r licensed	l to solicit	contributions or	has been notified	it is exempt from

Schedule G (Form 990 or 990-EZ) 2011 Page 2

Part II	Fundraising Events. Complete if the organization answered "Yes" to Form 990, Part IV, line 18, or reported more
	than \$15,000 of fundraising event contributions and gross income on Form 990-EZ, lines 1 and 6b. List events with
	gross receipts greater than \$5,000.

		grood receipte greater than we,et	00.			
			(a) Event #1	(b) Event #2	(c) Other Events	(d) Total events
			UNDER ONE LUNCH	TAILGATES	<u>4</u> .	(add col. (a) through col. (c))
4			(event type)	(event type)	(total number)	COI. (C)
Revenue	1	Gross receipts	747,258.	68,281.	84,034.	899,573
Re		Less: Charitable		·	·	
		contributions	722,886.			722,886
	3	Gross income (line 1 minus				
		line 2)	24,372.	68,281.	84,034.	176,687
	4	Cash prizes				
	5	Noncash prizes				
S						
Jse	6	Rent/facility costs	1,500.		12,944.	14,444
Direct Expenses						
ш	7	Food and beverages				
ect						
₫	8	Entertainment				
	9	Other direct expenses	168,239.	144,709.	140,976.	453,924.
						, , , , , , , , ,
	10	Direct expense summary. Add lines 4	through 9 in column (d))		(468,368.)
		Net income summary. Combine line 3				-291,681
Pa	rt I	Gaming. Complete if the orgathan \$15,000 on Form 990-E		es" to Form 990, Par	t IV, line 19, or repo	rted more
		than \$15,000 on Form 990-E	.Z, III e oa.			T
ne			(a) Bingo	(b) Pull tabs/instant bingo/progressive bingo	(c) Other gaming	(d) Total gaming (add col. (a) through col. (c))
Revenue				zgo/progressive zgo		
Re	4	Cross rovenus				
_		Gross revenue				
w	2	Cash prizes				
se	_	Cash phizes				
Direct Expenses	3	Noncash prizes				
Ж	3	Noncasti prizes				
ect	4	Rent/facility costs				
Ë	·	Trongraduity docto				
	5	Other direct expenses				
	Ť	Cancel amost expenses [] [] [] []	Yes %	Yes %	Yes %	
	6	Volunteer labor	No No	No	No 70	
	_					
	7	Direct expense summary. Add lines 2	through 5 in column (d))	•	()
			,			
	8	Net gaming income summary. Comb	ine line 1, column d, and	d line 7		
					·	
9		nter the state(s) in which the organizat				
a	ıls	the organization licensed to operate g	gaming activities in each	of these states?		Yes No
		"No " embeins				· — — —
	_					
	_					
		ere any of the organization's gaming I	icenses revoked, suspe	ended or terminated durir	ng the tax year?	Yes No
k) If	"Yes," explain:				
	_					

Sched	ule G (Form 990 or 990-EZ) 2011		Page 3
11	Does the organization operate gaming activities with nonmembers?	Yes	No
12	Does the organization operate gaming activities with nonmembers? Is the organization a grantor, beneficiary or trustee of a trust or a member of a partnership or other entity		
	formed to administer charitable gaming?	Yes	No
13	Indicate the percentage of gaming activity operated in:		
а	The organization's facility		%
b	An outside facility		%
14	Enter the name and address of the person who prepares the organization's gaming/special events books and records:		
	Name ▶		
	Address ▶		
15 a	Does the organization have a contract with a third party from whom the organization receives gaming		
	revenue?	Yes	No
b	If "Yes," enter the amount of gaming revenue received by the organization ▶ \$ and the		
	amount of gaming revenue retained by the third party ▶ \$		
С	If "Yes," enter name and address of the third party:		
	Name ▶		
	Address ►		
16	Gaming manager information:		
	Name ►		
	Gaming manager compensation ▶ \$		
	Description of services provided ▶		
	Director/officer Employee Independent contractor		
17	Mandatory distributions:		
а	Is the organization required under state law to make charitable distributions from the gaming proceeds to		
	retain the state gaming license?	Yes	No
b	Enter the amount of distributions required under state law to be distributed to other exempt organizations or spent in the organization's own exempt activities during the tax year ▶ \$		
Par			his

Grants and Other Assistance to Organizations, Governments, and Individuals in the United States

Complete if the organization answered "Yes" to Form 990, Part IV, line 21 or 22.

► Attach to Form 990.

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury
Internal Revenue Service
Name of the organization

STANFORD UNIVERSITY BOARD OF TRUSTEES

OF THE LELAND STANFORD JUNIOR UNIV	ERSITY					94-115636	5
Part I General Information on Grants and	Assistance)				•	
1 Does the organization maintain records to sul	bstantiate the	e amount of the	grants or assistan	ce, the grantees'	eligibility for the grants	s or assistance, and	
the selection criteria used to award the grants	or assistance	e?					X Yes No
2 Describe in Part IV the organization's procedu							
Part II Grants and Other Assistance to G to Form 990, Part IV, line 21, for an Part II can be duplicated if additional	ny recipient	that received	ations in the Unit I more than \$5,00	ed States. Com 00. Check this bo	plete if the organiz ox if no one recipie	ation answered "Y nt received more t	es" han \$5,000.
1 (a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
(1) SPIRIT OF AMERICA WORLDWIDE							
FILE 50315, LOS ANGELES, CA 90074-0315	20-1687786	501(C)(3)	10,000.				GENERAL GRANT
(2) SCIENCE AND ENVIRONMENTAL POLICY PROJECT							
1600 S. EADS ST. S. ARLINGTON, VA 22202	54-1645372	501(C)(3)	10,000.				GENERAL GRANT
(3) TRUSTEES FOR HARVARD UNIVERSITY							
124 MT. AUBURN ST. CAMBRIDGE, MA 02138	53-0199180	501(C)(3)	200,000.				GENERAL GRANT
_(4) NATIONAL DANCE INSTITUTE OF NEW MEXICO, INC							
1140 ALTO ST. SANTA FE, NM 87501-2596	85-0431846	501(C)(3)	10,000.				GENERAL GRANT
(5) NEW MEXICO SCHOOL FOR THE ARTS							
275 EAST ALAMEDA SANTA FE, NM 87501	26-4764395	501(C)(3)	15,000.				GENERAL GRANT
(6) THE SANTA FE OPERA							
P. O. BOX 2408 SANTA FE, NM 87504	85-0131810	501(C)(3)	25,000.				GENERAL GRANT
(7) CHABAD JEWISH CENTER OF SANTA FE							
242 W SAN MATEO RD SANTA FE, NM 87505	85-0446049	501(C)(3)	90,000.				GENERAL GRANT
(8) ST. JOHN'S COLLEGE IN SANTA FE							
1160 CAM DE CRUZ BLANCA SANTA FE, NM 87505	85-0162247	501(C)(3)	125,000.				VARIOUS
(9) EDUCATE NEW MEXICO							
P. O. BOX 794 ALBUQUERQUE, NM 87103	85-0467810	501(C)(3)	10,000.				GENERAL GRANT
(10) ALLIANCE FOR SCHOOL CHOICE							
1660 L ST NW, STE 1000 WASHINGTON, DC 20036	52-2111508	501(C)(3)	50,000.				GENERAL GRANT
(11) MAKING WAVES EDUCATION PROGRAM							
200 24TH ST. RICHMOND, CA 94804	94-3267851	501(C)(3)	500,000.				GENERAL GRANT
(12) THE INTL RESEARCH FDN (TIRF)							
177 WEBSTER ST, PO BOX 220 MONTERY,CA 93940	54-1939288	501(C)(3)	20,000.				GENERAL GRANT
2 Enter total number of section 501(c)(3) and g	overnment o	rganizations list	ted in the line 1 tabl	le		-	
3 Enter total number of other organizations liste	ed in the line	1 table					

SCHEDULE I (Form 990)

Grants and Other Assistance to Organizations, Governments, and Individuals in the United States

Complete if the organization answered "Yes" to Form 990, Part IV, line 21 or 22.

► Attach to Form 990.

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury
Internal Revenue Service
Name of the organization

STANFORD UNIVERSITY BOARD OF TRUSTEES

Employer identification number

OF THE LELAND STANFORD JUNIOR UNIV	ERSITY					94-115636	5
Part I General Information on Grants and	Assistance)				•	
1 Does the organization maintain records to sul	bstantiate the	e amount of the	grants or assistan	ce, the grantees'	eligibility for the grants	or assistance, and	
the selection criteria used to award the grants	or assistance	e?					X Yes No
2 Describe in Part IV the organization's procedu							
Part II Grants and Other Assistance to G to Form 990, Part IV, line 21, for ar Part II can be duplicated if additional	ny recipient	that received					
1 (a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
(1) SANTA BARBARA CENTER FOR PERFORMING ARTS							
1330 STATE ST. SANTA BARBARA, CA 93101	95-3847102	501(C)(3)	20,000.				GENERAL GRANT
(2) UCSB INSTITUTE FOR ENERGY EFFICIENCY							
UCSB SANTA BARBARA, CA 93106-1130	23-7314834	501(C)(3)	150,000.				VARIOUS
(3) CALIFORNIA ACADEMY OF SCIENCES							
55 MUSIC CONC. DR SAN FRANCISCO, CA 94118	94-1156258	501(C)(3)	500,000.				GENERAL GRANT
(4) SECOND HARVEST FOOD BANK							
750 CURTNER AVE. SAN JOSE, CA 95125	94-2614101	501(C)(3)	10,000.				GENERAL GRANT
(5) SCHWAB CHARITABLE FUND							
211 MAIN ST SAN FRANCISCO, CA 94105	31-1640316	501(C)(3)	1,433,500.				VARIOUS
(6) YMCA SILICON VALLEY							
1922 THE ALAMEDA SAN JOSE, CA 95126	94-1156318	501(C)(3)	10,000.				GENERAL GRANT
(7) PORTLAND STATE UNIVERSITY							
PO BOX 751-DEV PORTLAND, OR 97207	93-0619733	501(C)(3)	75,000.				SUPPORT AN ENDOWMEN
(8) OAKLAND CHILDREN'S FAIRYLAND							
699 BELLEVUE AVE. OAKLAND, CA 94610	94-3209054	501(C)(3)	25,000.				GENERAL GRANT
(9) GIRLS INCORPORATED OF ALAMEDA COUNTY							
13666 E 14TH ST SAN LEANDRO, CA 94578	94-1558073	501(C)(3)	25,000.				GENERAL GRANT
(10) MILLS COLLEGE							
5000 MACARTHUR BLVD. OAKLAND, CA 94613-1301	94-1156566	501(C)(3)	35,000.				VARIOUS
(11) AMERICAN COMM. FOR THE WEIZMANN INST. OF SC							
1166 AVE OF AMERICAS, NEW YORK, NY 10036	13-1623886	501(C)(3)	4,000,000.				GENERAL GRANT
(12) BOY SCOUTS OF AMERICA							
PO BOX 7338, LONG BEACH, CA 90807	95-1643981	501(C)(3)	25,000.				GENERAL GRANT
 Enter total number of section 501(c)(3) and g Enter total number of other organizations liste 		-					

SCHEDULE I (Form 990)

Grants and Other Assistance to Organizations, Governments, and Individuals in the United States

Complete if the organization answered "Yes" to Form 990, Part IV, line 21 or 22.

► Attach to Form 990.

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury
Internal Revenue Service
Name of the organization

STANFORD UNIVERSITY BOARD OF TRUSTEES

Employer identification number

OF THE LELAND STANFORD JUNIOR UNIV	VERSITY					94-1156365	5
Part I General Information on Grants and	l Assistance)				•	
Does the organization maintain records to su the selection criteria used to award the grants	s or assistance	e?					X Yes No
2 Describe in Part IV the organization's proced	ures for mon	itoring the use o	of grant funds in the	United States.			
Part II Grants and Other Assistance to G to Form 990, Part IV, line 21, for a Part II can be duplicated if additiona	ny recipient	that received	more than \$5,00	00. Check this be	plete if the organiza ox if no one recipier	nt received more th	es" nan \$5,000. ▶ □
1 (a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
(1) CONTRA COSTA JEWISH DAY SCHOOL							
3836 MT DIABLO BLVD, LAFAYETTE, CA 94549	94-3375313	501(C)(3)	250,000.				GENERAL GRANT
(2) GRINNELL COLLEGE THE PIONEER FUND							
733 BROAD ST., GRINNELL, IA 50112-1690	42-0680387	501(C)(3)	50,000.				GENERAL GRANT
(3) HEARTLAND INSTITUTE							
19 SOUTH LASALLE ST., CHICAGO, IL 60603	36-3309812	501(C)(3)	10,000.				GENERAL GRANT
_(4) LUMMI ISLAND HERITAGE TRUST							
PO BOX 158 LUMMI ISLAND, WA 98262	91-1785342	501(C)(3)	25,000.				GENERAL GRANT
(5) MAMA'S KITCHEN, INC.							
1220 CLEVELAND AVE, SAN DIEGO, CA 92103	33-0434246	501(C)(3)	100,000.				GENERAL GRANT
(6) OPERATION GRATITUDE							
16444 REFUGIO RD, ENCINO, CA 91436-3740	20-0103575	501(C)(3)	25,000.				GENERAL GRANT
_(7) ST. VINCENT HOSPITAL FOUNDATION							
455 ST. MICHAELS DR., SANTA FE, MN 87505	85-0106941	501(C)(3)	50,000.				GENERAL GRANT
(8) NATIONAL FOOTBALL FOUNDATION							
433 E LAS COLINAS BLVD IRVING, TX 75039	22-1508812	501(C)(3)	20,000.				SUPPORT AN ENDOWMEN
(9) TEACH WITH AFRICA, INC.							
1748 CLEMENT ST., SAN FRANCISCO, CA 94121	26-1649233	501(C)(3)	7,000.				GENERAL GRANT
(10) THE LAND TRUST FOR SANTA BARBARA COUNTY							
PO BOX 91830, SANTA BARBARA, CA 93190-1830	95-3797404	501(C)(3)	100,000.				GENERAL GRANT
(11) THE PACHAMAMA ALLIANCE							
PO BOX 29191 SAN FRANCISCO, CA 94129	94-3249793	501(C)(3)	10,000.				GENERAL GRANT
(12) TIPPING POINT COMMUNITY							
220 MONTGOMERY ST, SAN FRANCISCO, CA 94104	20-2121739	501(C)(3)	400,000.				GENERAL GRANT
2 Enter total number of section 501(c)(3) and g	government o	rganizations lis	ted in the line 1 tabl	le			

SCHEDULE I (Form 990)

Grants and Other Assistance to Organizations, Governments, and Individuals in the United States

Complete if the organization answered "Yes" to Form 990, Part IV, line 21 or 22.

► Attach to Form 990.

OMB No. 1545-0047 2011

Open to Public Inspection

Department of the Treasury Internal Revenue Service Name of the organization

OF THE LELAND STANFORD JUNIOR UNIVERSITY

STANFORD UNIVERSITY BOARD OF TRUSTEES

Employer identification number

94-1156365

Part I General Information on Grants and	d Assistance)				•	
1 Does the organization maintain records to se			•	•			
the selection criteria used to award the grant	s or assistance	e?					X Yes No
2 Describe in Part IV the organization's proced			<u> </u>				
Part II Grants and Other Assistance to C to Form 990, Part IV, line 21, for a Part II can be duplicated if additional	ny recipient	that received	more than \$5,00	00. Check this bo	plete if the organiza ox if no one recipie	nt received more th	nan \$5,000.
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
(1) UNION COLLEGE							
807 UNION STREET, SCHENECTADY, NY 12308	14-1338580	501(C)(3)	30,000.				GENERAL GRANT
(2) WOMENONE LTD.							
19 E. 88TH ST., NEW YORK, NY 10128	26-3679243	501(C)(3)	20,000.				GENERAL GRANT
_(3)	1						
_(4)							
_(7)							
_(8)							
(10)							
(11)							
(12)							
2 Enter total number of section 501(c)(3) and	government o	rganizations lis	ted in the line 1 tabl	e			38.
3 Enter total number of other organizations list							

Schedule I (Form 990) (2011)

Part III Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 22. Part III can be duplicated if additional space is needed.

(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non-cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of non-cash assistance
1 scholarships for students	13,156.	362,260,448.			
2					
3					
4					
5					
6					
7					

Part IV Supplemental Information. Complete this part to provide the information required in Part I, line 2, and any other additional information.

GRANTS AND ASSISTANCE

PART I, LINE 2

GRANTS AND ALLOCATIONS REFLECT NON-COMPENSATORY SUPPORT PROVIDED TO

STUDENTS IN VARIOUS FORMS. STANFORD IS COMMITTED TO A NEED-BLIND

ADMISSIONS POLICY, ADMITTING QUALIFIED UNDERGRADUATES WITHOUT REGARD TO

THEIR ABILITY TO PAY AND PROVIDING A COMPREHENSIVE FINANCIAL AID PROGRAM

FOR ALL ADMITTED UNDERGRADUATES WHO HAVE NEED AS DETERMINED BY THE

UNIVERSITY AND WHO MEET OTHER REQUISITE CONDITIONS FOR FINANCIAL AID.

MORE THAN 80% OF UNDERGRADUATES RECEIVED SOME FORM OF FINANCIAL

ASSISTANCE DURING THE TAX YEAR AS WELL AS 85% OF ALL GRADUATE STUDENTS

Schedule I (Form 990) (2011)

Page 2

Part III	Grants and Other Assistance to Individuals in the United States.	Complete if the organization	answered "Yes" or	Form 990, Part IV, line 22.
	Part III can be duplicated if additional space is needed.			

(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non-cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of non-cash assistance
1					
_2					
_3					
_4					
_5					
_6					
7					

Part IV Supplemental Information. Complete this part to provide the information required in Part I, line 2, and any other additional information.

FROM STANFORD AND OTHER SOURCES. THE TOTAL FINANCIAL AID INCLUDES \$240,649,069 IN MERIT AND NEED-BASED SCHOLARSHIPS AND FELLOWSHIPS. AN ADDITIONAL \$121,607,226 REFLECTS AMOUNTS PAID FOR ADDITIONAL FINANCIAL SUPPORT TO STUDENTS, INCLUDING PAYMENTS FOR HEALTH INSURANCE, LIVING EXPENSES, AND SUPPORT OF POSTDOCTORAL FELLOWS.

GRANT RECOMMENDATIONS FROM DONOR ADVISED FUNDS, AS LISTED IN PART II, ARE REVIEWED AND APPROVED BY SENIOR OFFICIALS IN THE OFFICE OF DEVELOPMENT AND THE CONTROLLER'S OFFICE PRIOR TO PAYMENT.

Schedule I (Form 990) (2011)

Part III Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 22. Part III can be duplicated if additional space is needed.

(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non-cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of non-cash assistance
_1					
2					
3					
4					
5					
6					
7					

Part IV Supplemental Information. Complete this part to provide the information required in Part I, line 2, and any other additional information.

SUB-GRANTS

STANFORD OCCASIONALLY RECEIVES GRANT SUPPORT THAT IS DISBURSED TO OTHER INDIVIDUALS OR ENTITIES PER THE TERMS OF THE AWARD. IN MOST CASES, PRIOR TO THE GRANT TO STANFORD, THE UNIVERSITY WILL PROVIDE THE GRANTING ENTITY WITH A LIST OF SUCH CONTEMPLATED RECIPIENTS. GENERALLY, AS WORK ON THE GRANT PROGRESSES, CHANGES TO THESE RECIPIENTS MUST BE APPROVED BY THE GRANTING AGENCY. DUE TO THESE REVIEW REQUIREMENTS OF THE GRANTING AGENCY, STANFORD DOES NOT REPORT SUCH PAYMENTS ON FORM 990, SCHEDULE I.

SCHEDULE J (Form 990)

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

▶ Complete if the organization answered "Yes" to Form 990,

Part IV, line 23. ► Attach to Form 990. ► See separate instructions. Open to Public Inspection

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service Name of the organization

STANFORD UNIVERSITY BOARD OF TRUSTEES

OF THE LELAND STANFORD JUNIOR UNIVERSITY

Employer identification number 94-1156365

Part	Questions Regarding Compensation			
			Yes	No
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form	1		
	990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.			
	X First-class or charter travel X Housing allowance or residence for personal use			
	X Travel for companions Payments for business use of personal residence			
	Tax indemnification and gross-up payments Health or social club dues or initiation fees			
	Discretionary spending account X Personal services (e.g., maid, chauffeur, chef)			
b	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payme	.nt		
D	or reimbursement or provision of all of the expenses described above? If "No," complete Part III	to		
	explain	. 1b	X	
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all officer			
	directors, trustees, and the CEO/Executive Director, regarding the items checked in line 1a?	. 2	X	
•				
3	Indicate which, if any, of the following the filing organization used to establish the compensation of the			
	organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director. Explain in Part III.			
	X Compensation committee Written employment contract X Independent compensation consultant X Compensation survey or study			
	X Independent compensation consultant X Compensation survey or study X Form 990 of other organizations X Approval by the board or compensation committee			
4	During the year, did any person listed in Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization:			
а	Receive a severance payment or change-of-control payment?	4a		Х
b	Participate in, or receive payment from, a supplemental nonqualified retirement plan?	4b	Х	
C	Participate in, or receive payment from, an equity-based compensation arrangement?	4c		Х
·	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.			
	Only section 501(c)(3) and 501(c)(4) organizations must complete lines 5-9.			
5	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any			
	compensation contingent on the revenues of:			
а	The organization?	. 5a		X
b	Any related organization?	5b		Х
	If "Yes" to line 5a or 5b, describe in Part III.			
6	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any			
	compensation contingent on the net earnings of:			
а	The organization?	. 6a		Х
b	Any related organization?	. 6b		Х
	If "Yes" to line 6a or 6b, describe in Part III.			
7	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed			
	payments not described in lines 5 and 6? If "Yes," describe in Part III		X	-
8	Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the state of t	I		
	to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," described in Regulations section 53.4958-4(a)(3)?			
_	in Part III		X	
9	If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described	I	37	
	Regulations section 53.4958-6(c)?	. 9	X	1

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2011

Schedule J (Form 990) 2011

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

Note. The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

		(B) Breakdown	of W-2 and/or 1099-MIS	C compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation
(A) Name		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(B)(i)-(D)	reported as deferred in prior Form 990
	(i)	734,678.	C	0	207,685.	138,761.	1,081,124.	0
1 JOHN HENNESSY	(ii)	0	(0	0	0	C	0
	(i)	539,811.	C	200.	218,862.	64,939.	823,812.	0
2 JOHN ETCHEMENDY	(ii)	0	(0	0	0	C	0
	(i)	506,929.	C	200.	84,434.	46,274.	637,837.	0
3 RANDALL LIVINGSTON	(ii)	0	(0	0	0	C	0
	(i)	523,710.		8,821.	75,010.	36,659.	644,200.	0
4 MARTIN SHELL	(ii)	0	C	0	0	0	C	0
	(i)	529,060.		0	164,051.	23,805.	716,916.	0
5 DEBRA ZUMWALT	(ii)	0	C	0	0	0	C	0
	(i)	365,022.	300,000.	0	225,470.	22,099.	912,591.	0
6 ROBERT C. REIDY	(ii)	0	C	0	0	0	C	0
	(i)	315,643.	15,000.	291.	79,889.	27,949.	438,772.	0
7 DAVID DEMAREST	(ii)	0	C	0	0	0	C	0
	(i)	304,381.	46,950.	200.	23,890.	30,387.	405,808.	0
8 HOWARD WOLF	(ii)	0	C	0	0	0	C	0
	(i)	339,375.	67,000.	35,800.	19,181.	1,845.	463,201.	0
9 WILLIAM MADIA	(ii)	0	C	0	0	0	С	0
	(i)	261,388.	25,000.	ļ <u>0</u>	20,689.	23,468.	330,545.	0
10 DAVID JONES	(ii)	0	C	0	0	0	С	0
	(i)	780,968.	492,160.	1,076,761.	459,213.	23,351.	2,832,453.	931,407.
11 JOHN POWERS	(ii)	0	C	0	0	0	C	0
	(i)	620,862.		16,730.	507,937.	24,808.	1,170,337.	0
12 PHILIP A. PIZZO	(ii)	0	(0	0	0	С	0
	(i)	460,770.	25,000.	45,646.	20,723.	9,961.	562,100.	0
13 RICHARD SALLER	(ii)	0	(0	0	0	C	0
	(i)	444,810.	1,088,542.	1,131,017.	230,543.	18,998.	2,913,910.	1,000,000.
14 FRANK HANLEY	(ii)	0	(21.22	0	0	0	0.50.55	0
	(i)	584,061.	634,250.	J	23,833.	19,956.	1,262,100.	<u>0</u>
15 GARY STEINBERG	(ii)	510.000	105.500	0	0.4.500	0 5 5 1 1	1 055 000	0
	(i)	518,370.	487,709.	$\frac{1}{2}$	24,500.	26,744.	1,057,323.	<u>0</u>
16 THOMAS KRUMMEL	(ii)	0	(0	0	0	<u>C</u>	0

Schedule J (Form 990) 2011

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

Note. The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

		(B) Breakdown	of W-2 and/or 1099-MIS	C compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation
(A) Name		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(B)(i)-(D)	reported as deferred in prior Form 990
	(i)	423,841.	559,683.	0	20,184.	19,055.	1,022,763.	0
1 MICHAEL EDWARDS	(ii)	0	C	0	d	0	(0
	(i)	476,487.	446,917.	15,865.	24,500.	43,725.	1,007,494.	0
2 WILLIAM J. MALONEY	(ii)	0	C	0	0	0	C	0
	(i)	73,548.	C	41,888.	11,623.	4,000.	131,059.	0
3 DIANE PECK	(ii)	0	C	0	0	0	C	0
	(i)							
4	(ii)							
	(i)							
5	(ii)							
	(i)							
_ 6	(ii)							
	(i)							
_7	(ii)							
	(i)							
_8	(ii)							
	(i)							
9	(ii)							
	(i)							
10	(ii)							
	(i)							
	(ii)							
	(i)							
12	(ii)							
	(i)							
13	(ii)							
	(i)							<u> </u>
14	(ii)							
4.5	(i)							
15	(ii)							
40	(i)							
16	(ii)							

Schedule J (Form 990) 2011

Part | Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

PART I, LINE 1A

TRAVEL POLICY

STANFORD UNIVERSITY TRAVEL POLICY GENERALLY REQUIRES ALL EMPLOYEES TO USE
THE MOST ECONOMICAL MODE OF TRANSPORTATION AVAILABLE CONSISTENT WITH THE
AUTHORIZED BUSINESS PURPOSE OF THE TRAVEL. IN ORDER TO BE REIMBURSED ON A
TAX-FREE BASIS EMPLOYEES ARE REQUIRED TO COMPLY WITH THE ACCOUNTABLE PLAN
RULES UNDER I.R.C. SECTION 62. UNIVERSITY OFFICERS AND OTHER INDIVIDUALS
ENUMERATED IN SCHEDULE J ARE FULLY SUBJECT TO THE SAME POLICIES AND
PROCEDURES AS ANY OTHER EMPLOYEE OF THE UNIVERSITY. ON RARE OCCASIONS,
FIRST CLASS TRAVEL WILL BE AUTHORIZED BASED ON MEDICAL NEED OR OTHER
EXIGENCY APPROVED BY THE PROVOST. SIMILARLY, REIMBURSEMENT OF TRAVEL FOR
COMPANIONS IS SUBJECT TO THE PRE-APPROVAL OF THE PROVOST AND MUST
DIRECTLY SUPPORT THE AUTHORIZED BUSINESS PURPOSE OF THE TRAVEL IN ORDER
TO BE TREATED AS NON-TAXABLE.

PRESIDENT AND PROVOST HOUSING

AS A CONDITION OF HIS EMPLOYMENT AS PRESIDENT OF THE UNIVERSITY,

PRESIDENT HENNESSY IS REQUIRED TO LIVE IN THE PRESIDENT'S HOME ON THE

CAMPUS OF THE UNIVERSITY. THE RESIDENCE IS USED FREQUENTLY FOR UNIVERSITY

Schedule J (Form 990) 2011

Part | Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

BUSINESS INCLUDING OFFICIAL GATHERINGS OF FACULTY, STAFF, STUDENTS,
ALUMNI, DONORS AND THEIR FAMILIES. AS PART OF A PROGRAM OF APPROPRIATE
AND REGULAR MAINTENANCE OF THIS HOUSE, THE UNIVERSITY PROVIDED CLEANING
SERVICE FOR THE PUBLIC AND PRIVATE AREAS. THE UNIVERSITY HAS INCLUDED AS
NONTAXABLE COMPENSATION IN COLUMN D THE ESTIMATED RENTAL VALUE OF THE
HOUSING FOR THE AREAS OF THIS RESIDENCE, RESERVED FOR THE PERSONAL USE OF
THE EMPLOYEE, BASED UPON THE PREVAILING RENTAL RATES IN PALO ALTO AND
ACTUAL COSTS OF RELATED SERVICES, INCLUDING MAINTENANCE, CLEANING AND
UTILITIES.

AS A CONDITION OF HIS EMPLOYMENT AS PROVOST OF THE UNIVERSITY, PROVOST ETCHEMENDY IS REQUIRED TO LIVE ON THE CAMPUS OF THE UNIVERSITY. THE RESIDENCE IS USED FREQUENTLY FOR UNIVERSITY BUSINESS INCLUDING OFFICIAL GATHERINGS OF FACULTY, STAFF, STUDENTS, ALUMNI, DONORS AND THEIR FAMILIES. AS PART OF A PROGRAM OF APPROPRIATE AND REGULAR MAINTENANCE OF THIS HOUSE, THE UNIVERSITY PROVIDED CLEANING SERVICE FOR THE PUBLIC AND PRIVATE AREAS. THE UNIVERSITY HAS INCLUDED AS NONTAXABLE COMPENSATION IN COLUMN D THE ESTIMATED RENTAL VALUE OF THE HOUSING FOR THE AREAS OF THIS

Schedule J (Form 990) 2011

Part | Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

RESIDENCE, RESERVED FOR THE PERSONAL USE OF THE EMPLOYEE, BASED UPON THE PREVAILING RENTAL RATES IN PALO ALTO AND ACTUAL COSTS OF RELATED SERVICES, INCLUDING MAINTENANCE, CLEANING AND UTILITIES.

CERTAIN LISTED INDIVIDUALS RECEIVED TAXABLE HOUSING BENEFITS. THESE AMOUNTS ARE INCLUDED IN SCHEDULE J, PART II, COLUMN (B)(III).

PART I, LINE 4B

DEFERRED COMPENSATION PLAN PROVISIONS

CERTAIN OFFICERS AND OTHERS LISTED IN SCHEDULE J, PART II PARTICIPATE IN A DEFERRED COMPENSATION PLAN. ANNUALLY, AMOUNTS ARE CREDITED TO THE PLAN BASED ON PERFORMANCE AND CERTAIN OTHER FACTORS. THESE AMOUNTS APPEAR IN SCHEDULE J, PART II, COLUMN (C). PLAN BALANCES ARE SUBJECT TO FORFEITURE AND/OR PAYMENT ONLY IF CERTAIN CONDITIONS ARE MET.

CERTAIN BONUS AMOUNTS MAY BE DEFERRED AND PAID IN A LATER YEAR SUBJECT TO IRC SECTION 457(F). SUCH AMOUNTS ARE REPORTED IN SCHEDULE J, PART II, COLUMN (C) IN THE YEAR OF DEFERRAL AND REPORTED IN SCHEDULE J, PART II,

Schedule J (Form 990) 2011

Part | Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

COLUMN (B)(III) AND COLUMN (F) IN THE YEAR OF PAYMENT, IF APPLICABLE.

INCLUDED IN JOHN POWERS' COMPENSATION REPORTED IN COLUMN (B)(III) IS A PAYMENT FROM HIS DEFERRED COMPENSATION ACCOUNT OF \$1,076,554.

INCLUDED IN FRANK HANLEY'S COMPENSATION REPORTED IN COLUMN (B)(III) IS A PAYMENT FROM HIS DEFERRED COMPENSATION ACCOUNT OF \$1,129,778.

SUPPLEMENTAL EXECUTIVE RETIREMENT PLAN (SERP)

THE UNIVERSITY PROVIDES THE PRESIDENT WITH A SUPPLEMENTAL EXECUTIVE RETIREMENT PLAN (SERP) TO SUPPLEMENT HIS SOCIAL SECURITY AND 403(B) RETIREMENT BENEFITS. THE SERP IS EARNED GRADUALLY THROUGH HIS TERM OF SERVICE AS AN OFFICER. HAVING SERVED IN HIS POSITION THROUGH AUGUST 31, 2012, HE IS ELIGIBLE TO RECEIVE A BENEFIT APPROXIMATELY EQUAL TO AN ANNUAL PAYMENT FOR LIFE OF 35.5% OF HIS HIGHEST THREE YEAR AVERAGE BASE PAY (2.0 PERCENTAGE POINTS OF WHICH WAS EARNED IN FY 2012), OFFSET BY THE ANNUITY EQUIVALENT OF HIS ANTICIPATED SOCIAL SECURITY BENEFIT AND AMOUNTS CONTRIBUTED BY THE UNIVERSITY DIRECTLY TO HIS 403(B) DEFINED CONTRIBUTION

Schedule J (Form 990) 2011

Part | Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

RETIREMENT PLAN WHILE HE IS AN OFFICER. THE SERP BENEFIT IS SUBJECT TO FORFEITURE IF CERTAIN CONDITIONS ARE NOT MET. FOR THE YEAR ENDED AUGUST 31, 2012, THE VALUE OF THE ANNUAL ACCRUAL OF THIS BENEFIT WAS \$183,185 AND IS INCLUDED ON SCHEDULE J COLUMN (C) AS DEFERRED COMPENSATION.

PRESIDENT HENNESSY WILL RECEIVE AN ADDITIONAL ANNUAL LIFETIME SERP

BENEFIT EQUAL TO 2% OF THE AVERAGE OF HIS THREE HIGHEST YEARS' SALARY AS

PRESIDENT TIMES THE NUMBER OF FISCAL YEARS OF SERVICE COMPLETED AS

PRESIDENT FROM SEPTEMBER 1, 2012 THROUGH AUGUST 31, 2018.

THE UNIVERSITY ALSO PROVIDES THE PROVOST WITH A SUPPLEMENTAL EXECUTIVE RETIREMENT PLAN (SERP) TO SUPPLEMENT HIS SOCIAL SECURITY AND 403(B) RETIREMENT BENEFITS. THE SERP IS EARNED GRADUALLY THROUGH HIS TERM OF SERVICE AS PROVOST. IF THE PROVOST REMAINS IN HIS POSITION THROUGH AUGUST 31, 2015, HE WILL BE ELIGIBLE TO RECEIVE A BENEFIT APPROXIMATELY EQUAL TO AN ANNUAL PAYMENT FOR LIFE OF 33% OF HIS HIGHEST THREE YEAR AVERAGE BASE PAY (3.0 PERCENTAGE POINTS OF WHICH WAS EARNED IN FY 2012), OFFSET BY THE ANNUITY EQUIVALENT OF HIS ANTICIPATED SOCIAL SECURITY BENEFIT AND AMOUNTS

Schedule J (Form 990) 2011

Part | Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

CONTRIBUTED BY THE UNIVERSITY DIRECTLY TO HIS 403(B) DEFINED CONTRIBUTION RETIREMENT PLAN WHILE HE IS AN OFFICER. THE SERP BENEFIT IS SUBJECT TO FORFEITURE IF CERTAIN CONDITIONS ARE NOT MET. FOR THE YEAR ENDED AUGUST 31, 2012, THE VALUE OF THE ANNUAL ACCRUAL OF THIS BENEFIT WAS \$194,362 AND IS INCLUDED ON SCHEDULE J COLUMN (C) AS DEFERRED COMPENSATION.

PART I, LINE 7 AND PART II, COLUMN (B) (II)

COMPENSATION OF FACULTY IN THE STANFORD SCHOOL OF MEDICINE

TOTAL COMPENSATION FOR FACULTY IN THE SCHOOL OF MEDICINE IS MADE UP OF

THE FOLLOWING INTEGRAL COMPONENTS: SALARY AND BENEFITS, ADMINISTRATIVE

SUPPLEMENTS, AND BONUSES AWARDED UNDER DEPARTMENTAL PLANS. BASE SALARY IS

BASED ON ACADEMIC RANK (E.G., PROFESSOR, ASSISTANT PROFESSOR). A VARIABLE

COMPONENT OF SALARY IS DETERMINED PRIMARILY BY THE CONTRIBUTION OF THE

INDIVIDUAL TO THE DEPARTMENT/DIVISION AND SECONDARILY BY THE CLINICAL

SPECIALTY OF THE FACULTY MEMBER. OTHER SALARY SUPPLEMENTS ARE

OCCASIONALLY USED TO PROVIDE FOR COMPENSATION GIVEN UP BY A FACULTY

MEMBER WHEN ASSUMING A POSITION AT STANFORD. ADMINISTRATIVE SUPPLEMENTS

ARE PAID TO FACULTY WHO TAKE ON DUTIES WHICH ARE OUTSIDE THEIR USUAL

FACULTY RESPONSIBILITIES AND OUTSIDE NORMAL COMMITTEE WORK. INCENTIVE

Schedule J (Form 990) 2011

Part | Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

BONUSES ARE CONSIDERED A FUNDAMENTAL COMPONENT OF TOTAL COMPENSATION.

THEY ARE PAID OUT BY THE DEPARTMENTS BASED ON THE DEPARTMENT'S INCENTIVE

BONUS PLAN MEASURING THE FACULTY'S EFFORTS IN RESEARCH, TEACHING,

CLINICAL, AND/OR ADMINISTRATIVE LEADERSHIP AREAS AS DEFINED BY THE PLAN.

IN ADDITION, THE DEAN HAS A BONUS PLAN FOR CLINICAL CHAIRS BASED ON

ACHIEVEMENT OF LEADERSHIP GOALS. SOME DEPARTMENTS HAVE "ON-CALL" AND

"COVERAGE" BONUSES TO PROVIDE COMPENSATION FOR A FACULTY MEMBER'S

PROVIDING OFF-HOURS COVERAGE.

VARIABLE COMPENSATION OF INVESTMENT PROFESSIONALS

A PORTION OF THE COMPENSATION PAID TO LISTED INVESTMENT PROFESSIONAL EMPLOYEES IS BASED ON A COMBINATION OF THREE FACTORS: THREE YEAR ANNUALIZED PERFORMANCE VERSUS THE RELEVANT POLICY PORTFOLIO BENCHMARK RETURN FOR THAT PERIOD, THREE YEAR ANNUALIZED PERFORMANCE VERSUS THE PERFORMANCE OF THE NINETEEN LARGEST COLLEGE AND ENDOWMENT INVESTMENT POOLS IN THE UNITED STATES, AND INDIVIDUAL PERFORMANCE.

VARIABLE COMPENSATION OF OFFICERS AND OTHERS

Schedule J (Form 990) 2011

Part | Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

OFFICERS AND OTHERS ARE ELIGIBLE TO RECEIVE BONUSES AND INCENTIVE COMPENSATION BASED ON PERFORMANCE.

CURRENT YEAR BONUS AMOUNTS ARE REPORTED IN SCHEDULE J, PART II, COLUMN B(II). CERTAIN BONUS AMOUNTS MAY BE DEFERRED AND PAID IN A LATER YEAR SUBJECT TO IRC SECTION 457(F). SUCH AMOUNTS ARE REPORTED IN SCHEDULE J, PART II, COLUMN (C) IN THE YEAR OF DEFERRAL AND REPORTED IN SCHEDULE J, PART II, COLUMN (B)(III) AND COLUMN (F) IN THE YEAR OF PAYMENT, IF APPLICABLE.

PART I, LINE 8

CERTAIN OFFICERS ARE SERVING UNDER THE PROVISIONS OF THEIR INITIAL CONTRACTS TO SERVE AS OFFICERS OF THE UNIVERSITY, WHICH PRINCIPALLY ESTABLISHES THEIR COMPENSATION, RESPONSIBILITIES, AND DUTIES.

PART II, COLUMN (B) (III)

HOUSING ASSISTANCE

OTHER REPORTABLE COMPENSATION IN PART II, COLUMN (B)(III) INCLUDES

HOUSING ASSISTANCE AND OTHER MISCELLANEOUS COMPENSATION. IN ADDITION,

Schedule J (Form 990) 2011

Part | Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

STANFORD HAS PROVIDED VARIOUS ITEMS OF "LISTED PROPERTY" (E.G., COMPUTERS AND PERIPHERALS) TO THE ABOVE LISTED EMPLOYEES PRINCIPALLY FOR THEIR BUSINESS USE.

PART II, COLUMNS (C) AND (D)

STANFORD OFFICERS ACCRUE FUTURE BENEFITS THAT ARE AVAILABLE TO ALL
STANFORD EMPLOYEES, SUCH AS POST-RETIREMENT MEDICAL INSURANCE AND TUITION
BENEFITS, AND LISTED PERSONS WHO ARE ALSO FACULTY ACCRUE FUTURE FACULTY
BENEFITS SUCH AS SABBATICAL AND TENURE BUYOUT PROVISIONS. THESE BENEFITS
ARE SUBJECT TO CERTAIN ELIGIBILITY REQUIREMENTS SUCH AS AGE, YEARS OF
SERVICE, AND EMPLOYEE CLASSIFICATION. FOR SOME BENEFIT PLANS, THE
UNIVERSITY RESERVES THE RIGHT TO CHANGE ELIGIBILITY REQUIREMENTS AND/OR
THE NATURE AND EXTENT OF THE BENEFIT BEING PROMISED. THE VALUE OF THESE
BENEFITS IS REPORTED FOR EACH OFFICER IN THE YEAR, IF ANY, SUCH BENEFITS
ARE RECEIVED.

SCHEDULE J, PART II, COLUMN (F)

AMOUNTS APPEARING IN COLUMN (F) ARE DEFERRED COMPENSATION PAYMENTS

Schedule J (Form 990) 2011

Part || Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

REPORTED IN COLUMN (C) IN PRIOR YEARS AND THAT ARE REPORTED (A SECOND

TIME) IN COLUMN (B)(III) IN THE CURRENT YEAR.

SCHEDULE K (Form 990)

Supplemental Information on Tax-Exempt Bonds

► Complete if the organization answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Part VI.

► Attach to Form 990.

► See separate instructions.

OMB No. 1545-0047

Open to Public
Inspection

Department of the Treasury
Internal Revenue Service
Name of the organization

STANFORD UNIVERSITY BOARD OF TRUSTEES

Employer identification number

OF THE LELAND STANFORD JUNIOR UNIVERSITY 94-1156365 **Bond Issues** (i) Pooled (h) On (a) Issuer name (b) Issuer EIN (c) CUSIP # (d) Date issued (e) Issue price (f) Description of purpose (q) Defeased behalf of financing issuer Yes Nο Yes Nο Yes No A CALIFORNIA EDUCATIONAL FACILITIES AUTHORITY CP 52-1705592 13018AAA8 05/22/2008 300,000,000. SEE SCHEDULE O Х Х **B** CALIFORNIA EDUCATIONAL FACILITIES AUTHORITY S 52-1705592 130175P89 06/24/2004 181,200,000. SEE SCHEDULE O C CALIFORNIA EDUCATIONAL FACILITIES AUTHORITY T-1&3 52-1705592 130178JD9 09/06/2007 153,277,097. SEE SCHEDULE O Х D CALIFORNIA EDUCATIONAL FACILITIES AUTHORITY T-4 52-1705592 130178NH5 05/15/2008 188,501,621. SEE SCHEDULE O **Proceeds** Α R C D 188,507,302. 300,218,010. 182,432,950 156,107,242 1,851,659. 1,198,734. 595,440 6 Proceeds in refunding escrows...... 661,216 992,205 951,621. 9 Working capital expenditures from proceeds 90,830,341. 147,794,061 64,355,560 90,495,026 218,010. 32,447,950 187,555,681. 2010 2006 2009 2009 Yes No Yes No Yes No Yes No X X Χ Χ Χ Χ Χ Х 15 Were the bonds issued as part of an advance refunding issue?.......... Х Χ Χ Χ Χ X Χ Χ 17 Does the organization maintain adequate books and records to support the final allocation of proceeds? Part | Private Business Use В С D Α

Yes Yes Yes 1 Was the organization a partner in a partnership, or a member of an LLC, which owned Yes No No No No property financed by tax-exempt bonds? Х Χ Х 2 Are there any lease arrangements that may result in private business use of bond-financed property? Χ Χ

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule K (Form 990) 2011

SCHEDULE K (Form 990)

Supplemental Information on Tax-Exempt Bonds

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service

► Complete if the organization answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Part VI. ► Attach to Form 990.

► See separate instructions.

STANFORD UNIVERSITY BOARD OF TRUSTEES Name of the organization

Employer identification number

OF THE LELAND STANFORD JUNIOR UNIVERS	SITY								9	4-11	L5636	55		
Part I Bond Issues														
(a) Issuer name	(b) Issuer EIN	(c) CUSIP #	(d) Date issued	d (e) Is	sue price	(f) De	escription of pu	rpose	(g) De	feased	(h) C behal issu	If of	(i) Poo financi	
									Yes	No	Yes	No	Yes	No
A CALIFORNIA EDUCATIONAL FACILITIES AUTHORITY T-5	52-1705592	130178TQ9	08/04/200	9 59	9,147,724.	SEE SCHEDUL	E O			Х		Х		Х
B CALIFORNIA EDUCATIONAL FACILITIES AUTHORITY U-1	52-1705592	130178VU7	05/06/201	0 251	,631,228.	SEE SCHEDUL	E O			Х		Х		Х
C CALIFORNIA EDUCATIONAL FACILITIES AUTHORITY U-2	52-1705592	130178M86	04/17/201	2 99	9,193,766.	SEE SCHEDUL	E 0			Х		Х		Х
_														
D Dracedo														_
Part II Proceeds					Α		В	(D		_
1 Amount of hands ratinal					Α		ь		,					_
1 Amount of bonds retired														_
3 Total proceeds of issue				59	148,032	251.8	76,962.	99 1	94,46	57				_
4 Gross proceeds in reserve funds				57,-	10,032	. 231,0	770,502.	,,,		,,,				_
5 Capitalized interest from proceeds						1 2	252,425.							_
6 Proceeds in refunding escrows						1,2	152,125.							_
7 Issuance costs from proceeds					1,644	1.6	31,228.		72,64	16				_
8 Credit enhancement from proceeds					1,011		31,220.		,,,,,,					_
9 Working capital expenditures from proceeds														_
10 Capital expenditures from proceeds						107.4	47,928.							_
11 Other spent proceeds				59.	146,388		45,735.	98.6	21,82	21.				_
12 Other unspent proceeds				0,7,5			199,646.	2070						_
13 Year of substantial completion				200)3	201		200	3					_
To Total of Substantial Completion 1111111111				Yes	No	Yes	No	Yes	No	,	Yes	3	No	_
14 Were the bonds issued as part of a current refund	ling issue?				X	X		X						_
15 Were the bonds issued as part of an advance refu				X			Х		Х					_
16 Has the final allocation of proceeds been made?				X			Х	X						
17 Does the organization maintain adequate books and records to				Х		X		X						
Part III Private Business Use	•	•	•		•	•								
					Α		В	()			D		
1 Was the organization a partner in a partnership,	or a member of a	n LLC, which	n owned	Yes	No	Yes	No X	Yes	No)	Yes	_	No	_
property financed by tax-exempt bonds? 2 Are there any lease arrangements that may result in pri	voto businoss usa s	f band finance	nd property?			X	Λ					+		
Are there any lease arrangements that may result in pr	vate business use o	i bond-imance	eu property?			Λ								

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule K (Form 990) 2011

Part III Private Business Use (Continued)	Y FYFMI	T BONDS						Page 2
Filvate business use (Continued)	1	A BONDS		В		С		D
3a Are there any management or service contracts that may result in private business	Yes	No	Yes	No	Yes	No	Yes	No
use of bond-financed property?	100	X		X	100	Х	100	
b If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts relating to the financed property?								
c Are there any research agreements that may result in private business use of bond-financed property?	Х		Х		Х			
d If "Yes" to line 3c, does the organization routinely engage bond counsel or other outside counsel to review any research agreements relating to the financed property?	Х		Х		Х			
4 Enter the percentage of financed property used in a private business use by entities other than a section 501(c)(3) organization or a state or local government ▶		%		%		%		9
5 Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 501(c)(3) organization, or a state or local government		%		%		%		9
6 Total of lines 4 and 5		%		%		%		9
7 Has the organization adopted management practices and procedures to ensure the post-issuance compliance of its tax-exempt bond liabilities?	X		Х		X			
Part IV Arbitrage					1			
		Α		В		С		D
1 Has a Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Lieu of Arbitrage Rebate, been filed with respect to the bond issue?	Yes	No X	Yes	No X	Yes	No X	Yes	No X
2 Is the bond issue a variable rate issue?	Х		X			X		X
3a Has the organization or the governmental issuer entered into a qualified hedge with respect to the bond issue?		X		X		X		X
b Name of provider								
c Term of hedge								
d Was the hedge superintegrated?								
e Was the hedge terminated?								
4a Were gross proceeds invested in a guaranteed investment contract (GIC)?		X		X		X		X
b Name of provider								
c Term of GIC								
d Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?								
5 Were any gross proceeds invested beyond an available temporary period?		Х		Х		Х		Х
6 Did the bond issue qualify for an exception to rebate?		Х		Х		Х		Х
Part V Procedures To Undertake Corrective Action								
Check the box if the organization established written procedures to ensure that violations of for	deral tav	requirements	are time	ly identified	and corre	cted through	the volunts	
closing agreement program if self-remediation is not available under applicable regulations						[X Yes	No
Part VI Supplemental Information. Complete this part to provide additional information.	nauon 101	responses	to questi	ons on Sc	nedule K	(see instruc	Juoris).	

Part III Private Business Use (Continued)	TAX EXEM	OT BONDS						Page 2
Filvate Business Use (Continued)	TAX EXEME	A DONDS		В		С		
3a Are there any management or service contracts that may result in private busine	Yes Yes	No	Yes	No	Yes	No	Yes	No
use of bond-financed property?		1.0		X				110
b If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside cour to review any management or service contracts relating to the financed property?	nsel							
c Are there any research agreements that may result in private business use of bo financed property?	nd-		Х					
d If "Yes" to line 3c, does the organization routinely engage bond counsel or ot outside counsel to review any research agreements relating to the financed property?	her		X					
4 Enter the percentage of financed property used in a private business use by entity other than a section 501(c)(3) organization or a state or local government		%		%		%		%
5 Enter the percentage of financed property used in a private business use as result of unrelated trade or business activity carried on by your organization another section 501(c)(3) organization, or a state or local government	on, . ▶	%		%		%		%
6 Total of lines 4 and 5		%		%		%		%
7 Has the organization adopted management practices and procedures to ensure the post-issuance compliance of its tax-exempt bond liabilities?			X					
Part IV Arbitrage								
		Α		В	С		D	
1 Has a Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Lieu Arbitrage Rebate, been filed with respect to the bond issue?		No X	Yes	No X	Yes	No X	Yes	No
2 Is the bond issue a variable rate issue?		Х		X		X		
3a Has the organization or the governmental issuer entered into a qualified hedge was respect to the bond issue?	vith	X		X		X		
b Name of provider								
c Term of hedge								
d Was the hedge superintegrated?								
e Was the hedge terminated?								
4a Were gross proceeds invested in a guaranteed investment contract (GIC)?		Х		Х		Х		
b Name of provider		·						
c Term of GIC								
d Was the regulatory safe harbor for establishing the fair market value of the GIC satisfic								
5 Were any gross proceeds invested beyond an available temporary period?		Х		Х		Х		
6 Did the bond issue qualify for an exception to rebate?		Х		Х		Х		
Part V Procedures To Undertake Corrective Action								
Check the box if the organization established written procedures to ensure that violations closing agreement program if self-remediation is not available under applicable regulations						[Yes	ary No
Part VI Supplemental Information. Complete this part to provide additional in	itormation fo	r responses	to questi	ons on Scl	hedule K	(see instrud	ctions).	

SCHEDULE L (Form 990 or 990-EZ)

Transactions With Interested Persons

► Complete if the organization answered "Yes" on Form 990, Part IV, line 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V, line 38a or 40b.

OMB No. 1545-0047

2011

Open To Public Inspection

Department of the Treasury Internal Revenue Service

Name of the organization

Part I

► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

STANFORD UNIVERSITY BOARD OF TRUSTEES Em

Employer identification number 94-1156365

OF THE LELAND STANFORD JUNIOR UNIVERSITY

Excess Benefit Transactions (section 501(c)(3) and section 501(c)(4) organizations only). Complete if the organization answered "Yes" on Form 990, Part IV, line 25a or 25b, or Form 990-EZ, Part V, line 40b.

	· -									
1	(a) Name of disqualified person	(b) Description of transaction								
	(a) Name of disqualified person									
(1)										
(2)										
(3)										
(4)										
(5)										
(6)										
2	2 Enter the amount of tax imposed on the organization managers or disqualified persons during the year									
	under section 4958									
3	Enter the amount of tax, if any, on line 2, above, reimbursed by the organization									

Part II Loans to and/or From Interested Persons.

Complete if the organization answered "Yes" on Form 990, Part IV, line 26, or Form 990-EZ, Part V, line 38a.

	<u> </u>	1			,	<u> </u>					
	(a) Name of interested person and purpose	(b) Loan to or from the organization?		(c) Original principal amount	(d) Balance due	(e) In default?		(f) Approved by board or committee?		(g) Written agreement?	
		То	From			Yes	No	Yes	No	Yes	No
(1)	PHILIP PIZZO HOUSING		Х	1,211,800.	1,185,513.		Х	Х		Х	
(2)	PHILIP PIZZO HOUSING		X	1,500,000.	1,500,000.		X	Х		X	
(3)	PHILIP PIZZO HOUSING		X	125,000.	12,500.		Х	X		X	
(4)	RICHARD SALLER HOUSING		X	600,000.	103,515.		Х	X		Х	
(5)	RICHARD SALLER HOUSING		X	300,000.	300,000.		X	Х		X	
(6)	RICHARD SALLER HOUSING		X	300,000.	150,000.		X	Х		X	
(7)	RICHARD SALLER HOUSING		X	25,000.	25,000.		X	Х		X	
(8)	THOMAS KRUMMEL HOUSING		X	500,000.	500,000.		X	Х		X	
(9)	WILLIAM MALONEY HOUSING		X	400,000.	400,000.		Х	X		Х	
(10)	WILLIAM MALONEY HOUSING		Х	325,000.	325,000.		Х	Х		Х	
Total				▶\$	5,501,528.						

Part III Grants or Assistance Benefiting Interested Persons.

Complete if the organization answered "Yes" on Form 990, Part IV, line 27.

(a) Name of interested person	(b) Relationship between interested person and the organization	(c) Amount and type of assistance
(1)		
(2)		
(3)		
(4)		
(5)		
(6)		
(7)		
(8)		
9)		<u> </u>
0)		·

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule L (Form 990 or 990-EZ) 2011

SCHEDULE L (Form 990 or 990-EZ)

Transactions With Interested Persons

► Complete if the organization answered
"Yes" on Form 990, Part IV, line 25a, 25b, 26, 27, 28a, 28b, or 28c,
or Form 990-EZ, Part V, line 38a or 40b.

OMB No. 1545-0047

2011

Open To Public Inspection

Department of the Treasury Internal Revenue Service

Name of the organization

► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

STANFORD UNIVERSITY BOARD OF TRUSTEES Em

Employer identification number 94-1156365

OF THE LELAND STANFORD JUNIOR UNIVERSITY

Part I Excess Benefit Transactions (section 501(c)(3) and section 501(c)(4) organizations only).

1	(a) Name of disqualified person				(b) Description of transaction									ted?
•	(a) Name of disqualified person				(i	o) Descripti	on or train	isaction				Ye	es N	10
(1)														
(2)														
(3)														
(4)														
(5)														
(6)														
2 En	ter the amount of tax imposed on the or	rganiza	ation	mana	gers or disqualified	l persons o	during the	year						
un	der section 4958								🕨	\$				
	ter the amount of tax, if any, on line 2, a													
Part II	Loans to and/or From Interested	l Perso	ons.	i										
	Complete if the organization answere	ed "Yes	s" or	Form	990, Part IV, line 2	26, or Forn	n 990-EZ	, Part	V, line	38a.				
	(a) Name of interested person and purpose		(b) Loan to or		(c) Original	(d) Bala	nce due	(e) In c	lefault?	? (f) Approved		(g) Writte		n
· ·	(L) Tham of miles ested person and perpose		the organization?		principal amount	` '				by board or		agreemen		
										committee?				
			То	From				Yes	No	Yes	No	Yes	No	o
(1) MAF	RTIN SHELL HOUSING			Х	1,000,000.	1,00	0,000.		X	Х		Х		
(2)														
(3)														
(4)														
(5)														
(6)														
(7)														
(8)														
(9)														
(10)														
Γotal .														
Part III														
	Complete if the organization answere	ed "Yes	s" or	Form	990, Part IV, line 2	7.								
	(a) Name of interested person	(b) F	Relati	onship l	between interested person	n and the	(c)	Amour	nt and	type c	of assis	stance		
					organization									
(1)														
(2)														
(3)														
(4)														
(5)														
(6)														

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule L (Form 990 or 990-EZ) 2011

(7) (8) (9) (10) Schedule L (Form 990 or 990-EZ) 2011

Part IV Business Transactions Involving Interested Persons.

Complete if the organization answered "Yes" on Form 990, Part IV, line 28a, 28b, or 28c.

(a) Name of interested person	(b) Relationship between interested person and the organization	(c) Amount of transaction	(d) Description of transaction	organi	aring of zation's nues?
				Yes	No
(1) SEE SCHEDULE O					
(2)					
(3)					
(4)					
(5)					
(6)					
(7)					
(8)					
(9)					
(10)					

Part V Supplemental Information

Complete this part to provide additional information for responses to questions on Schedule L (see instructions).

PLEASE SEE SCHEDULE O FOR A COMPLETE DISCLOSURE OF THE UNIVERSITY'S CONFLICT OF INTEREST POLICIES AND DISCLOSURES OF TRANSACTIONS WITH INTERESTED PERSONS.

SCHEDULE M (Form 990)

Noncash Contributions

► Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30.

► Attach to Form 990.

OMB No. 1545-0047

2011

Open To Public
Inspection

Department of the Treasury Internal Revenue Service

Name of the organization STANFORD UNIVERSITY BOARD OF TRUSTEES

Employer identification number

OF THE LELAND STANFORD JUNIOR UNIVERSITY

94-1156365

	rt I Types of Property	(a) Check if applicable	(b) Number of contributions or items contributed	(c) Noncash contribution amounts reported or Form 990, Part VIII, line	1	Method o			•
1	Art - Works of art	Х	54.		0	N/A			
2	Art - Historical treasures								
3	Art - Fractional interests								
4	Books and publications								
5	Clothing and household								
	goods								
6	Cars and other vehicles								
7	Boats and planes								
8	Intellectual property								
9	Securities - Publicly traded	X	1,538.	330,733,38	4.	FAIR MAR	KET	VALU	E
0	Securities - Closely held stock	X	25.	73,878,61	0.	FAIR VAL	UE		
1	Securities - Partnership, LLC,								
	or trust interests	X	2.	59,437,00	0.	FAIR MAR	KET	VALU	E
2	Securities - Miscellaneous								
3	Qualified conservation								
	contribution - Historic								
	structures								
4	Qualified conservation								
	contribution - Other								
5	Real estate - Residential	X	4.	1,596,07	3.	APPRAISA	L		
6	Real estate - Commercial	X	9.	1,923,80	9.	APPRAISA	L		
7	Real estate - Other								
8	Collectibles	X	107.		0	N/A			
9	Food inventory								
0	Drugs and medical supplies								
21	Taxidermy								
22	Historical artifacts	X	2.		0	N/A			
3	Scientific specimens								
4	Archeological artifacts								
5	Other ►(HORSES)	X	2.			N/A			
6	Other ►(EQUIPMENT)	X	1.	29,53	1.	RETAIL			
27	Other ►()								
8	Other ►()								
9	Number of Forms 8283 received	by the orga	anization during the tax ye	ar for contributions fo	or				
	which the organization completed F	orm 8283,	Part IV, Donee Acknowledg	jement		29			28
								Yes	N
0 a	During the year, did the organizat								
	it must hold for at least three year								
	used for exempt purposes for the en		g period?				30a		Σ
b	If "Yes," describe the arrangement in								
1	Does the organization have a				-				
	contributions? 31 X								
2 a	2a Does the organization hire or use third parties or related organizations to solicit, process, or sell noncash								
	contributions?						32a		Σ
b	If "Yes," describe in Part II.								
3	If the organization did not report an	amount in	column (c) for a type of pro	perty for which colum	n (a)) is checked,			
-	describe in Part II.								

Schedule M (Form 990) (2011) Page **2**

Supplemental Information. Complete this part to provide the information required by Part I, lines 30b, 32b, and 33. Also complete this part for any additional information.

PART I, COLUMN (B)

IN COLUMN B, STANFORD IS REPORTING THE NUMBER OF CONTRIBUTIONS.

PART I, LINE 33

NON-CASH CONTRIBUTIONS - GENERAL EXPLANATION

STANFORD DOES NOT INCLUDE IN GIFT REVENUE TOTALS THE FOLLOWING TYPES OF

NON-CASH CONTRIBUTIONS:

- ART
- HISTORICAL ARTIFACTS
- BOOKS AND PUBLICATIONS
- COLLECTIBLES
- HORSES

IN MANY CASES, VALUES OF SUCH ITEMS ARE DIFFICULT AND EXPENSIVE TO

ASCERTAIN AND CONFIRM FOR FINANCIAL STATEMENT PURPOSES AND THEREFORE ARE

EXCLUDED FROM THE FINANCIAL STATEMENTS.

Schedule M (Form 990) (2011)

SCHEDULE 0

(Form 990 or 990-EZ)

Supplemental Information to Form 990 or 990-EZ

OMB No. 1545-0047 Open to Public Inspection

Department of the Treasury Internal Revenue Service

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information. ► Attach to Form 990 or 990-EZ.

Name of the organization STANFORD UNIVERSITY BOARD OF TRUSTEES Employer identification number

OF THE LELAND STANFORD JUNIOR UNIVERSITY

94-1156365

INDEX OF RESPONSES APPEARING IN SCHEDULE ()
FORM REFERENCE	DESCRIPTION
==========	========
FORM 990, PAGE 1, LINE K	FORM OF ORGANIZATION
FORM 990, PARTS I AND III, LINE 1	ORGANIZATION'S MISSION
FORM 990, PART I, LINE 6	VOLUNTEERS
FORM 990, PART III, LINE 4A-D	STATEMENT OF PROGRAM
	ACCOMPLISHMENTS
FORM 990, PART IV, LINE 12A-12B	HOW THE FINANCIAL STATEMENTS
	WERE AUDITED
FORM 990, PART V, LINE 4B	COUNTRIES OF FOREIGN BANK
	ACCOUNTS
FORM 990, PART VI, SECTION A, LINE 2;	
SECTION B, LINE 12C; AND SCHEDULE L,	
PART IV	CONFLICT OF INTEREST
FORM 990, PART VI, SECTION B, LINE 11A&B	PREPARATION AND REVIEW OF
	THE FORM 990
FORM 990, PART VI, SECTION B, LINE 15	COMPENSATION
	DETERMINATION
FORM 990, PART VI, SECTION C, LINE 19	HOW STANFORD MAKES ITS
	GOVERNING DOCUMENTS AVAILABLE
	TO THE PUBLIC
FORM 990, PART VII, SECTION B	INDEPENDENT CONTRACTORS
FORM 990, PART XI, LINE 5	OTHER CHANGES IN NET ASSETS

Employer identification number

94-1156365

OF FUND BALANCES

SCHEDULE K TAX EXEMPT BONDS

SCHEDULE K, PART I, COLUMN C CUSIP NUMBER

SCHEDULE K, PART I, COLUMN F DESCRIPTION OF PURPOSE FOR

TAX-EXEMPT BONDS

SCHEDULE K, PART II COMMERCIAL PAPER DEBT

SCHEDULE K, PART II, LINE 3 TOTAL PROCEEDS

SCHEDULE K, PART III REFINANCING

SCHEUDLE K, PART III, LINES 4-5 PRIVATE BUSINESS USE

SCHEUDLE K, PART IV FORM 8038-T

SCHEDULE L, PART II LOANS TO/FROM INTERESTED

PERSONS

FORM 990, PAGE 1, LINE K

FORM OF ORGANIZATION

THE LELAND STANFORD JUNIOR UNIVERSITY WAS FOUNDED BY SENATOR AND MRS.

LELAND STANFORD ON NOVEMBER 11, 1885, IN MEMORY OF THEIR ONLY CHILD,

LELAND, JR. THE FOUNDING WAS ACCOMPLISHED BY A GRANT OF ENDOWMENT, KNOWN

AS THE FOUNDING GRANT, WHICH CONVEYED IN TRUST TO A BOARD OF TRUSTEES

CERTAIN PROPERTIES, DIRECTED THAT A UNIVERSITY BE ESTABLISHED AND

OUTLINED THE OBJECTIVES AND GOVERNMENT OF THE UNIVERSITY. SUBSEQUENT

LEGISLATION IN THE STATE OF CALIFORNIA GRANTED THE UNIVERSITY CORPORATE

POWERS EFFECTIVE 1901. ACCORDINGLY, STANFORD HAS ELECTED TO BE TREATED AS

A CORPORATION FOR THE PURPOSES OF THE ADMINISTRATION OF FEDERAL AND STATE

INCOME TAX LAW.

Employer identification number

OF THE LELAND STANFORD JUNIOR UNIVERSITY

FORM 990, PARTS I AND III, LINE 1

ORGANIZATION'S MISSION - CONTINUED FROM PART I, LINE 1 & PART III, LINE 1 STANFORD IS INTERNATIONALLY RECOGNIZED FOR THE QUALITY OF ITS TEACHING AND RESEARCH, ITS DISTINGUISHED FACULTY, AND ITS OUTSTANDING STUDENT BODY. IN THE YEARS SINCE ITS FOUNDING IN 1885, STANFORD HAS GROWN TO OVER 1900 FACULTY MEMBERS AND AN ENROLLMENT OF APPROXIMATELY 7000 UNDERGRADUATE AND 8900 GRADUATE STUDENTS.

THE OBJECTIVE AND PURPOSES OF STANFORD UNIVERSITY, JANE AND LELAND STANFORD WROTE IN THEIR FOUNDING GRANT IN 1885, ARE "TO QUALIFY ITS STUDENTS FOR PERSONAL SUCCESS, AND DIRECT USEFULNESS IN LIFE; ... TO PROMOTE THE PUBLIC WELFARE BY EXERCISING AN INFLUENCE IN BEHALF OF HUMANITY AND CIVILIZATION, TEACHING THE BLESSINGS OF LIBERTY REGULATED BY LAW, AND INCULCATING LOVE AND REVERENCE FOR THE GREAT PRINCIPLES OF GOVERNMENT AS DERIVED FROM THE INALIENABLE RIGHTS OF MAN TO LIFE, LIBERTY, AND THE PURSUIT OF HAPPINESS."

FORM 990, PART I, LINE 6

VOLUNTEERS

THERE ARE THOUSANDS OF ALUMNI AND FRIENDS OF STANFORD UNIVERSITY WHO

VOLUNTEERED THEIR SERVICES TO STANFORD OVER THE COURSE OF THE YEAR. THESE

SERVICES RANGE FROM SERVING AS A MEMBER OF THE BOARD OF TRUSTEES OF THE

UNIVERSITY TO BEING ON A FUNDRAISING COMMITTEE TO BEING ON AN ADVISORY

BOARD OF AN INSTITUTE.

FORM 990, PART III, LINE 4A

STATEMENT OF PROGRAM SERVICE ACCOMPLISHMENTS, CONTINUED FROM PAGE 3
(EXPENSES \$1,240,457,659 INCLUDING GRANTS OF \$42,778,045, REVENUE \$1,008,735,700)

INSTRUCTION AND DEPARTMENTAL RESEARCH: INCLUDES THE SALARIES, FRINGE
BENEFITS AND SUPPLIES NECESSARY TO TEACH ABOUT 15,870 STUDENTS, INCLUDING
6,999 UNDERGRADUATE AND 8,871 GRADUATE AND PROFESSIONAL SCHOOL STUDENTS.

STANFORD'S 1,934 -PERSON FACULTY INCLUDES 19 NOBEL PRIZE WINNERS AND FIVE
PULITZER PRIZE WINNERS. STANFORD HAS SEVEN SCHOOLS: BUSINESS, EARTH
SCIENCES, EDUCATION, ENGINEERING, HUMANITIES AND SCIENCES, LAW, AND
MEDICINE. UNDERGRADUATES CHOOSE AMONG 60 MAJORS AND ARE ENCOURAGED TO
LEARN CRITICAL THINKING SKILLS THROUGH RESEARCH. STANFORD STRIVES FOR
CLOSE INTERACTION WITH FACULTY TO PREPARE STUDENTS TO BE TOMORROW'S
LEADERS.

FORM 990, PART III, LINE 4B

(EXPENSES \$1,017,081,412 INCLUDING GRANTS OF \$23,561,681, REVENUE "NON PUBLIC" ONLY \$197,268,489)

ORGANIZED RESEARCH: RESEARCH IS INTEGRAL TO THE EDUCATIONAL MISSION OF
STANFORD AND INVOLVES FACULTY, GRADUATE STUDENTS, AND UNDERGRADUATES WHO
SEEK NEW KNOWLEDGE IN SERVICE TO HUMANITY. STANFORD FACULTY MEMBERS HAVE
CONTRIBUTED TO ADVANCEMENTS IN HIGH TECHNOLOGY, INCLUDING THE CREATION OF
DIGITAL SUBSCRIBER LINES, IDENTITY-BASED ENCRYPTION, GLOBAL POSITIONING
SYSTEMS AND THE REDUCED INSTRUCTION SET COMPUTER, AMONG OTHER

DISCOVERIES; DISEASE IDENTIFICATION AND MANAGEMENT, INCLUDING PROGRAMS

USED BY MORE THAN 500 ORGANIZATIONS WORLDWIDE CONCERNED WITH CHRONIC

HEALTH PROBLEMS SUCH AS ARTHRITIS AND HIV/AIDS; AND GENOME SEQUENCING,

INCLUDING DISCOVERIES THAT CREATED THE FIELD OF GENETIC ENGINEERING.

TODAY'S STANFORD FACULTY MEMBERS ARE LEADERS IN NEUROSCIENCE, ENERGY,

STEM CELL RESEARCH, NANOTECHNOLOGY, BIOENGINEERING, COMPUTING TECHNOLOGY,

REFORM OF OUR NATION'S SCHOOLS AND ENVIRONMENTAL SUSTAINABILITY. THROUGH

BOTH BASIC AND APPLIED RESEARCH, STANFORD IS COMMITTED TO PROVIDING NEW

KNOWLEDGE THAT FUELS OUR NATIONAL ECONOMY AND TO TRAINING GRADUATE

STUDENTS WHO WILL BECOME TOMORROW'S TEACHERS AND RESEARCHERS.

ENTREPRENEURIAL STANFORD FACULTY MEMBERS ARE KNOWN FOR THEIR ABILITY TO

CROSS INTERDISCIPLINARY BOUNDARIES TO CREATE TEAMS OF RESEARCHERS ABLE TO

PROVIDE NEW INSIGHTS TO COMPLEX, WORLDWIDE PROBLEMS.

FORM 990, PART III, LINE 4C

(EXPENSES \$746,784,448 INCLUDING GRANTS OF \$1,171,187, REVENUE

\$680,827,590)

UNIVERSITY AUXILIARY ACTIVITIES: INCLUDES AMONG OTHERS PATIENT CARE,

STUDENT RESIDENCE AND DINING (R&DE), AND INTER-COLLEGIATE ATHLETIC

PROGRAMS.

RESIDENTIAL & DINING ENTERPRISES (R&DE) GENERATES REVENUES PRIMARILY

THROUGH STUDENT ROOM AND BOARD, CONFERENCE FEES, AND OTHER ENTERPRISES.

R&DE HOUSES 6,394 UNDERGRADUATE RESIDENTS (96% OF TOTAL UNDERGRADUATE

STUDENTS, EXCLUDING OVERSEAS) AND 4,950 GRADUATE RESIDENTS (56% OF TOTAL GRADUATE STUDENTS) AND SERVES ABOUT 12,000 MEALS PER DAY (4,047 UNDERGRADUATE STUDENTS ON MEAL PLAN), WHILE PROVIDING STEWARDSHIP FOR 5 MILLION SQ FT OF PHYSICAL PLANT (OVER 1/3 OF CAMPUS). THE UNIVERSITY AND R&DE HAVE BEEN INVESTING IN THE RESIDENTIAL EDUCATION PROGRAM TO FOSTER AN ENVIRONMENT OF INTELLECTUAL, EDUCATIONAL, AND COMMUNITY-BUILDING ACTIVITIES IN STUDENT RESIDENCES.

FORM 990, PART III, LINE 4D

OTHER PROGRAM SERVICES

(EXPENSES \$602,398,795 INCLUDING GRANTS OF \$304,357,882)

ACADEMIC SUPPORT AND PUBLIC SERVICE \$320,956,564

STUDENT FINANCIAL AID \$240,649,069

SLAC CONSTRUCTION AND OTHER \$40,793,162

TOTAL OTHER PROGRAM SERVICE EXPENSES \$602,398,795

ACADEMIC SUPPORT AND PUBLIC SERVICE: STANFORD'S 17 MAIN AND BRANCH
LIBRARIES INCLUDE MORE THAN 9.1 MILLION VOLUMES, 2.3 MILLION AUDIOVISUAL
MATERIALS, 83,000 CURRENT SERIALS, THOUSANDS OF DIGITAL RESOURCES, AND
5.7 MILLION MICROFORM HOLDINGS. SPECIAL COLLECTIONS INCLUDE ABOUT 290,000
RARE BOOKS AND MORE THAN 59 MILLION PAGES OF MATERIALS. STANFORD
UNIVERSITY PRESS PUBLISHES ABOUT 130 BOOKS PER YEAR, TWO-THIRDS OF WHICH
ARE SCHOLARLY MONOGRAPHS AND TEXTBOOKS IN THE HUMANITIES AND THE SOCIAL

94-1156365

SCIENCES. HIGHWIRE PRESS IS AN ELECTRONIC JOURNAL DEVELOPING AND HOSTING SERVICE THAT PRODUCES THE ONLINE VERSIONS OF 1,708 PEER-REVIEWED JOURNALS AND OTHER SCHOLARLY CONTENT. THE STANFORD UNIVERSITY NETWORK INCLUDES MORE THAN 150,000 COMPUTERS WITH ASSIGNED INTERNET PROTOCOL ADDRESSES. MORE THAN 9.5 TERABYTES OF DATA FLOW BETWEEN SUNET AND THE INTERNET EACH DAY. STUDENT SERVICES INCLUDE, AMONG OTHERS, THE DEAN OF STUDENTS OFFICE, THE REGISTRAR, THE ADMISSIONS OFFICE, THE FINANCIAL AID OFFICE, AND THE OFFICE FOR RELIGIOUS LIFE.

STUDENT FINANCIAL AID: INCLUDES MERIT AND NEED-BASED SCHOLARSHIPS AND FELLOWSHIPS.

SLAC CONSTRUCTION AND OTHER: THE UNIVERSITY MANAGES AND OPERATES THE SLAC NATIONAL ACCELERATOR LABORATORY FOR THE DEPARTMENT OF ENERGY ("DOE") UNDER A MANAGEMENT AND OPERATING CONTRACT. REVENUES AND EXPENDITURES ARE INCLUDED IN STANFORD'S FINANCIAL STATEMENTS; ASSETS AND LIABILITIES ARE CARRIED ON DOE'S BOOKS. ACCORDINGLY, CONSTRUCTION EXPENDITURES ARE RECORDED AS EXPENDITURES HEREIN.

FORM 990 PART IV, LINES 12A AND 12B

HOW THE FINANCIAL STATEMENTS WERE AUDITED

STANFORD'S CONSOLIDATED FINANCIAL STATEMENTS AS OF AND FOR THE YEARS ENDED AUGUST 31, 2012 AND AUGUST 31, 2011 WERE AUDITED BY THE ACCOUNTING FIRM OF PRICEWATERHOUSECOOPERS ("PWC"). AS REQUIRED BY GENERALLY ACCEPTED ACCOUNTING PRINCIPLES, THE UNIVERSITY'S FINANCIAL STATEMENTS ARE PREPARED OF THE LELAND STANFORD JUNIOR UNIVERSITY

ON A CONSOLIDATED BASIS AND INCLUDE THE UNIVERSITY ACCOUNTS AND THOSE OF STANFORD HOSPITAL AND CLINICS AND THE LUCILE SALTER PACKARD CHILDREN'S HOSPITAL AT STANFORD ("THE HOSPITALS"). THE FINANCIAL STATEMENTS DISCLOSE SEPARATELY THE ACCOUNTS OF THE UNIVERSITY FROM THOSE OF THE HOSPITALS. UNDER SEPARATE COVER, THE HOSPITALS PROVIDE AUDITED FINANCIAL STATEMENTS OF THEIR OWN ACCOUNTS. PWC UTILIZES SEPARATE AUDIT TEAMS TO CONDUCT THE AUDIT ENGAGEMENTS OF STANFORD AND THE HOSPITALS. EACH AUDIT IS CONDUCTED BY OUALIFIED PROFESSIONAL ACCOUNTANTS WITH AUDIT PLANS DESIGNED FROM THE SEPARATE ACCOUNTS FOR THE RESPECTIVE ENTITIES, IN ACCORDANCE WITH GENERALLY ACCEPTED AUDITING STANDARDS. STANFORD'S FORM 990 REPRESENTS THE ACCOUNTS OF THE UNIVERSITY. THE HOSPITALS FILE THEIR OWN SEPARATE 990

FORM 990, PART V, LINE 4B

COUNTRIES OF FOREIGN BANK ACCOUNTS

STANFORD HAS AN INTEREST IN OR SIGNATURE AUTHORITY OVER BANK AND

INVESTMENT ACCOUNTS IN THE FOLLOWING COUNTRIES:

AUSTRALIA

AUSTRIA

FORMS.

BELGIUM

BERMUDA

BRAZIL

BRITISH VIRGIN ISLANDS

CAMBODIA

CANADA

CAYMAN ISLANDS

Schedule O (Form 990 or 990-EZ) 2011 Page **2**

Name of the organization STANFORD UNIVERSITY BOARD OF TRUSTEES

Employer identification number

OF THE LELAND STANFORD JUNIOR UNIVERSITY

94-1156365

CHANNEL ISLANDS

CHILE

CHINA

CZECH REPUBLIC

DENMARK

EGYPT

FINLAND

FRANCE

GABON

GERMANY

GREECE

HONG KONG

INDIA

INDONESIA

IRELAND

ISRAEL

ITALY

IVORY COAST

JAPAN

KENYA

LUXEMBOURG

MALAYSIA

MARSHALL ISLANDS

MAURITIUS

MEXICO

Schedule O (Form 990 or 990-EZ) 2011 Page **2**

Name of the organization STANFORD UNIVERSITY BOARD OF TRUSTEES Employer identification number
OF THE LELAND STANFORD JUNIOR UNIVERSITY 94-1156365

NETHERLANDS

NEW ZEALAND

NIGERIA

NORWAY

OMAN

PERU

PHILIPPINES

POLAND

PORTUGAL

QATAR

ROMANIA

SINGAPORE

SOUTH AFRICA

SOUTH KOREA

SRI LANKA

SPAIN

SWEDEN

SWITZERLAND

TAIWAN

THAILAND

TUNISIA

TURKEY

UNITED ARAB EMIRATES

UNITED KINGDOM

VENEZUELA

FORM 990, PART VI, SECTION A, LINE 2; SECTION B, LINE 12C; AND SCHEDULE L, PART IV

CONFLICT OF INTEREST

MEMBERS OF THE UNIVERSITY'S BOARD OF TRUSTEES ("TRUSTEES"), OFFICERS AND FACULTY MAY, FROM TIME TO TIME, BE ASSOCIATED, EITHER DIRECTLY OR INDIRECTLY, WITH ENTITIES DOING BUSINESS WITH THE UNIVERSITY. THE UNIVERSITY HAS CONFLICT OF INTEREST POLICIES THAT ARE STRICTLY ENFORCED TO ENSURE THAT ALL TRANSACTIONS WITH THESE PARTIES ARE ARM'S LENGTH, AND THERE IS NO FAVORABLE TREATMENT AS A RESULT OF THESE RELATIONSHIPS.

CONFLICTS OF INTEREST ARE REGULARLY MONITORED, AND THE WRITTEN CONFLICT OF INTEREST POLICY IS CONSISTENTLY ENFORCED. UNIVERSITY-WIDE COMPLIANCE INITIATIVES INCLUDE TRAINING AND DOCUMENTATION, REQUIRED ANNUAL DISCLOSURE AND FOLLOW-UP; MANAGEMENT CONTROLS; ENTERPRISE RISK MANAGEMENT; REGULAR INTERNAL AND EXTERNAL AUDITS; WHISTLE-BLOWER PROVISIONS; SUPERVISION; AND REVIEW. PERCEIVED VIOLATIONS WOULD BE INVESTIGATED AND ADDRESSED THROUGH VARIOUS SANCTIONS, INCLUDING FINANCIAL PENALTIES AND TERMINATION, DEPENDING UPON THE NATURE AND DEGREE OF THE CONFLICT.

FOR OFFICERS, THE UNIVERSITY REQUIRES ANNUAL DISCLOSURE OF SIGNIFICANT FINANCIAL INTERESTS IN EMPLOYMENT OR CONSULTING RELATIONSHIPS WITH ENTITIES DOING BUSINESS WITH THE UNIVERSITY. THESE ANNUAL DISCLOSURES COVER BOTH OFFICERS AND THEIR IMMEDIATE FAMILY. WHEN SUCH ASSOCIATIONS EXIST, MEASURES ARE TAKEN TO APPROPRIATELY MANAGE, IN THE BEST INTERESTS

Employer identification number 94-1156365

OF THE UNIVERSITY, ANY ACTUAL OR PERCEIVED CONFLICT.

FACULTY MUST COMPLY WITH THE FACULTY CONFLICT OF INTEREST POLICY, WHICH REQUIRES ANNUAL CERTIFICATION OF COMPLIANCE WITH THE POLICY AND DISCLOSURE OF INTERESTS IN OUTSIDE ENTITIES THAT ARE SPONSORS OF THEIR TEACHING OR RESEARCH OR OTHER TRANSACTIONS WITH THE UNIVERSITY IN WHICH THEY ARE INVOLVED. ALL PERSONAL FINANCIAL INTERESTS RELATED TO STANFORD ACTIVITIES MUST BE REPORTED, REGARDLESS OF DOLLAR AMOUNT.

FOR TRUSTEES, THE UNIVERSITY HAS A WRITTEN CONFLICT OF INTEREST POLICY
THAT REQUIRES, AMONG OTHER THINGS, THAT NO MEMBER OF THE BOARD OF
TRUSTEES IS PERMITTED TO PARTICIPATE IN ANY DECISION RELATING TO AN
ENTITY IN WHICH HE OR SHE (OR AN IMMEDIATE FAMILY MEMBER) HAS A MATERIAL
FINANCIAL INTEREST. THE CONFLICT OF INTEREST POLICY ALSO PRECLUDES THE
UNIVERSITY FROM ENTERING INTO CERTAIN TRANSACTIONS WITH AN ENTITY IN
WHICH A TRUSTEE HAS A MATERIAL FINANCIAL INTEREST UNLESS MEASURES ARE
TAKEN TO MITIGATE ANY ACTUAL OR PERCEIVED CONFLICT. NAMELY, THE POLICY
REQUIRES THAT SUCH TRANSACTIONS ARE CONDUCTED AT ARM'S LENGTH, FOR GOOD
AND SUFFICIENT CONSIDERATION, BASED ON TERMS THAT ARE FAIR AND REASONABLE
TO AND FOR THE BENEFIT OF THE UNIVERSITY, AND OTHERWISE IN ACCORDANCE
WITH SOUND CONFLICT MANAGEMENT PRACTICES. THE CONFLICT OF INTEREST
POLICY ON AN ANNUAL BASIS.

STANFORD MANAGEMENT COMPANY ("SMC") WAS ESTABLISHED BY THE UNIVERSITY'S

BOARD OF TRUSTEES AS AN UNINCORPORATED DIVISION OF THE UNIVERSITY. SMC IS
GOVERNED BY A "BOARD OF DIRECTORS" THAT IS DELEGATED AUTHORITY BY, AND IS
SUBJECT TO THE DIRECTION AND CONTROL OF, THE UNIVERSITY'S BOARD OF
TRUSTEES. THE PRIMARY PURPOSE OF SMC IS TO PROVIDE INVESTMENT MANAGEMENT
SERVICES FOR THE UNIVERSITY'S ENDOWMENT AND CERTAIN OTHER UNIVERSITY
ASSETS. CURRENTLY THERE ARE 11 MEMBERS OF SMC'S BOARD OF DIRECTORS, OF
WHICH FOUR ARE TRUSTEES OF THE UNIVERSITY. MEMBERS OF THE BOARD OF
DIRECTORS OF SMC ARE SUBJECT TO SMC'S WRITTEN CONFLICT OF INTEREST
POLICY, PURSUANT TO WHICH SMC BOARD MEMBERS ARE GENERALLY PROHIBITED FROM
ENGAGING IN AN INVESTMENT TRANSACTION WITH THE UNIVERSITY.

SUBJECT TO THE POLICIES AND PROVISIONS OUTLINED ABOVE, AND WITHIN A
WELL-DIVERSIFIED PORTFOLIO OF OVER 600 INDIVIDUAL ALTERNATIVE INVESTMENTS
THAT SPAN MOST REGIONS OF THE WORLD AND MOST OF THE APPROPRIATE ASSET
CLASSES FOR INVESTMENTS OF THIS NATURE, STANFORD MAY FROM TIME TO TIME
INVEST ASSETS IN CERTAIN PARTNERSHIPS IN WHICH A TRUSTEE HAS A DIRECT OR
INDIRECT GENERAL PARTNERSHIP INTEREST. SUCH INVESTMENTS ARE MADE BASED ON
COMPELLING HISTORICAL PERFORMANCE AND TRACK RECORDS OF THE MANAGERS. THE
INVESTMENT STRATEGIES OF THESE MANAGERS WERE ALSO ADDITIVE TO THE
EXISTING PORTFOLIO AT THE TIME OF THE INVESTMENTS. IN ACCORDANCE WITH ITS
CONTRACTUAL ARRANGEMENTS AS A GENERAL OR LIMITED PARTNER, WHICH ARE
SIMILAR TO THOSE OF ALL OTHER INVESTORS IN SUCH ENTITIES, STANFORD IS
REQUIRED, FROM TIME TO TIME, TO MAKE ADDITIONAL INVESTMENTS IN SUCH
PARTNERSHIPS AND RECEIVES CASH DISTRIBUTIONS FROM REDEMPTION OR OTHER
DISTRIBUTION OF PRINCIPAL, AS WELL AS ITS PRO-RATA SHARE OF EARNINGS AND

OTHER GAINS GENERATED BY THE PARTNERSHIP, NET OF ANY FEES OR CARRIED INTEREST DILUTION OF THE GENERAL PARTNER.

IN THE YEAR ENDED AUGUST 31, 2012, TRANSACTIONS WITH THE FOLLOWING TRUSTEES ROSE TO THE LEVEL OF DISCLOSURE REQUIRED BY THE IRS:

WITH RESPECT TO STANFORD INVESTMENTS WHERE ROBERT BASS, A TRUSTEE, HAD A DIRECT OR INDIRECT INTEREST AS A PARTNER, THE UNIVERSITY INVESTED \$11,120,853 (0.08% OF TOTAL INVESTMENTS MADE DURING THE YEAR ENDED AUGUST 31, 2012) AND RECEIVED DISTRIBUTIONS OF \$12,259,637. WITH RESPECT TO STANFORD INVESTMENTS WHERE THOMAS STEYER, A TRUSTEE, HAD A DIRECT OR INDIRECT INTEREST AS A GENERAL PARTNER, THE UNIVERSITY INVESTED \$19,936,506 (0.15% OF TOTAL INVESTMENTS DURING THE YEAR ENDED AUGUST 31, 2012) AND RECEIVED DISTRIBUTIONS OF \$16,886,309. WITH RESPECT TO STANFORD INVESTMENTS WHERE STEVEN DENNING, A TRUSTEE, HAD A DIRECT OR INDIRECT FINANCIAL INTEREST AS A GENERAL PARTNER, THE UNIVERSITY INVESTED \$20,462,117 (0.14% OF TOTAL INVESTMENTS DURING THE YEAR ENDED AUGUST 31, 2012) AND RECEIVED DISTRIBUTIONS OF \$40,798,997. WITH RESPECT TO STANFORD INVESTMENTS WHERE BROOK BYERS, A TRUSTEE, HAD A DIRECT OR INDIRECT FINANCIAL INTEREST AS A GENERAL PARTNER, THE UNIVERSITY INVESTED \$15,322,380 (0.12% OF TOTAL INVESTMENTS DURING THE YEAR ENDED AUGUST 31, 2012) AND RECEIVED DISTRIBUTIONS OF \$4,288,213. WITH RESPECT TO STANFORD INVESTMENTS WHERE ANN LAMONT, A TRUSTEE, HAD A DIRECT OR INDIRECT FINANCIAL INTEREST AS A GENERAL PARTNER, THE UNIVERSITY RECEIVED DISTRIBUTIONS OF \$4,067,519. IN AGGREGATE, REPORTABLE TRANSACTIONS

RELATING TO ALL SUCH INVESTMENT RELATIONSHIPS WITH TRUSTEES AMOUNTED TO AN INVESTMENT BY STANFORD OF \$66,841,856 (0.49% OF TOTAL INVESTMENTS DURING THE YEAR ENDED AUGUST 31, 2012) AND A DISTRIBUTION TO STANFORD OF \$78,300,675. IN CONNECTION WITH THE MANAGEMENT OF CERTAIN INVESTMENTS REFERRED TO ABOVE, STANFORD PAID FEES AND REIMBURSED EXPENSES OF \$2,571,441 TO AN ENTITY WHERE TRUSTEE DENNING IS AN OFFICER.

PARTNERSHIPS IN WHICH MR. BASS OWNS A DIRECT OR INDIRECT PARTNERSHIP

INTEREST RENTED FACILITIES DIRECTLY OR INDIRECTLY OWNED BY STANFORD

UNIVERSITY AND PAID RENT AT FAIR MARKET RATES TO STANFORD IN THE AMOUNT

OF \$4,394,524 DURING THE YEAR ENDED 8/31/2012.

JOHN HENNESSY, PRESIDENT AND A TRUSTEE, IS A MEMBER OF THE BOARD OF
DIRECTORS OF CISCO SYSTEMS, INC. (CISCO) AND GOOGLE INC. (GOOGLE). THE
UNIVERSITY PURCHASES GOODS AND SERVICES FROM CISCO AND GOOGLE IN THE
NORMAL COURSE OF BUSINESS AND ALL PURCHASES ARE MADE, AT ARM'S LENGTH, IN
ACCORDANCE WITH STANFORD PROCUREMENT POLICIES AND PROCEDURES. MR.
HENNESSY DOES NOT PARTICIPATE IN ANY DECISIONS WITH RESPECT TO THESE
COMPANIES. DURING THE YEAR ENDED AUGUST 31, 2012, STANFORD PURCHASES FROM
CISCO AND GOOGLE AMOUNTED TO \$4,457,801 AND \$540,404 RESPECTIVELY:
KAVITARK RAM SHRIRAM, A TRUSTEE, IS ALSO A DIRECTOR AT GOOGLE; JERRY
YANG, A TRUSTEE, IS ALSO A DIRECTOR OF CISCO. CONSISTENT WITH THE
UNIVERSITY MISSION OF SHARING AND DISSEMINATING KNOWLEDGE, STANFORD
PROVIDED BOOKS TO THE GOOGLE BOOK SEARCH PROJECT, WHICH IS CURRENTLY THE
SUBJECT OF LITIGATION. OVER THE PAST SEVEN YEARS GOOGLE HAS SCANNED ABOUT
3 MILLION BOOKS OWNED BY STANFORD AT NO COST TO STANFORD. PRESIDENT

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HENNESSY HAS NOT BEEN INVOLVED IN ANY OF THE NEGOTIATIONS OR DECISIONS INVOLVING THE GOOGLE BOOK SEARCH PROJECT.

RANDALL LIVINGSTON, AN OFFICER, IS A DIRECTOR FOR PACIFIC BIOSCIENCES, INC. STANFORD PURCHASED \$176,542 OF GOODS AND SERVICES FROM PACIFIC BIOSCIENCES. CONSISTENT WITH POLICY, MR. LIVINGSTON RECUSED HIMSELF WITH RESPECT TO THESE TRANSACTIONS.

RUTH PORAT, A TRUSTEE, SERVES AS AN OFFICER OF MORGAN STANLEY. UNDER A CONTRACT EXECUTED PRIOR TO THE COMMENCEMENT OF HER TRUSTEE SERVICE, MORGAN STANLEY ACTS AS REMARKETING AGENT AND BROKER DEALER FOR CERTAIN OF STANFORD'S TAX-EXEMPT SECURITIES. TOTAL FEES OF \$348,000 PAID BY STANFORD TO MORGAN STANLEY COMPRISE AN INSIGNIFICANT AMOUNT OF THE TOTAL REVENUES OF MORGAN STANLEY AND THE EXPENSES OF THE UNIVERSITY.

PENNY PRITZKER, A TRUSTEE, WAS A BENEFICIARY OF A TRUST THAT HAD AN INTEREST IN VI (FORMERLY KNOWN AS CLASSIC RESIDENCE BY HYATT) AND UNTIL DECEMBER 31, 2011 WAS THE CHAIRMAN OF VI. UNDER A CONTRACT EXECUTED PRIOR TO THE COMMENCEMENT OF MS. PRITZKER'S SERVICE AS A STANFORD TRUSTEE, VI PAID THE UNIVERSITY \$7,329,863 IN RENT DURING THE YEAR ENDED AUGUST 31, 2012.

ISAAC STEIN, A TRUSTEE, IS A DIRECTOR OF THE NON-PROFIT IRVINE FOUNDATION, WHERE JAMES CANALES, A TRUSTEE, SERVES AS CHIEF EXECUTIVE OFFICER.

ALL RELATIONSHIPS DESCRIBED ABOVE ARE IN FULL COMPLIANCE WITH THE CONTROLLING POLICIES.

THESE DISCLOSURES DO NOT INCLUDE TRANSACTIONS IN WHICH A TRUSTEE, OFFICER OR FAMILY MEMBER THEREOF PAYS TUITION, ROOM AND/OR BOARD COSTS OR RECEIVES FINANCIAL AID OR WORK/STUDY ASSISTANCE FOR A STUDENT AT THE UNIVERSITY, AS SUCH AMOUNTS WOULD BE IN ACCORDANCE WITH FINANCIAL AID PRACTICES.

THE UNIVERSITY PAYS REASONABLE COMPENSATION AND REIMBURSEMENT OF EXPENSES

FOR EMPLOYEES OF THE UNIVERSITY AND REASONABLE REIMBURSEMENT OF EXPENSES

(AND NO COMPENSATION) FOR TRUSTEES.

FORM 990, PART VI, SECTION B, LINES 11A & B

PREPARATION AND REVIEW OF THE FORM 990

EACH YEAR, THE UNIVERSITY HAS ITS FINANCIAL STATEMENTS AUDITED BY THE

INDEPENDENT ACCOUNTING FIRM OF PRICEWATERHOUSECOOPERS (PWC). DATA FOR THE

990 IS EXTRACTED FROM THE AUDITED FINANCIAL STATEMENTS AND SUPPLEMENTAL

INFORMATION. COMPENSATION DATA REPORTED ON SCHEDULE J IS EXTRACTED FROM

PAYROLL RECORDS, AND IN EACH CASE CONFIRMED BY THE REPORTED INDIVIDUAL.

THIS RETURN IS PREPARED BY THE TAX DEPARTMENT AND REVIEWED BY EXTERNAL

ACCOUNTANTS (PWC) AND SENIOR MANAGEMENT. THE BOARD OF TRUSTEES OF THE

UNIVERSITY IS PROVIDED A COMPLETE COPY OF THIS FORM 990 BEFORE IT IS

FILED, WITH THE EXCEPTION OF THE NAME OF ONE DONOR LISTED IN SCHEDULE B

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THAT ASKED TO REMAIN ANONYMOUS. THE FINAL VERSION WAS THEN SIGNED BY THE SENIOR ASSOCIATE VICE PRESIDENT FOR FINANCE AND PWC AS PAID PREPARER.

FORM 990, PART VI, SECTION B, LINE 15

COMPENSATION DETERMINATION

THE ANNUAL PROCESS FOR DETERMINING COMPENSATION OF BOTH THE TOP

MANAGEMENT OFFICIAL (PRESIDENT OF THE UNIVERSITY) AND OF OTHER

OFFICERS/KEY EMPLOYEES INCLUDES REVIEW AND APPROVAL BY INDEPENDENT

PERSONS, USE OF COMPARABILITY DATA AND CREATION OF CONTEMPORANEOUS

SUBSTANTIATION OF THE DELIBERATION AND DECISION.

IN THE CASE OF THE UNIVERSITY'S PRESIDENT, THE VICE PRESIDENT OF HUMAN RESOURCES, AT A PRELIMINARY MEETING WITH A SUBCOMMITTEE OF THE COMMITTEE ON COMPENSATION, PRESENTS AN ANALYSIS OF CURRENT RELEVANT MARKET DATA OBTAINED FROM AN INDEPENDENT HUMAN RESOURCE CONSULTING FIRM. THE SAME MATERIALS ARE SENT TO THE FULL COMMITTEE. AT THE MEETING OF THE FULL COMMITTEE AND IN THE ABSENCE OF THE PRESIDENT, DISCUSSION OCCURS PRIOR TO A VOTE. MINUTES OF BOTH MEETINGS ARE ON FILE IN THE OFFICE OF THE VICE PRESIDENT OF HUMAN RESOURCES.

IN THE CASE OF OTHER OFFICERS/KEY EMPLOYEES, PER GUIDELINES IN THE

COMMITTEE'S EXECUTIVE COMPENSATION POLICY AND PROCEDURES DOCUMENT, EACH

YEAR THE VICE PRESIDENT OF HUMAN RESOURCES PROVIDES CURRENT RELEVANT

MARKET DATA AND THE HISTORICAL PAY INFORMATION RELATING TO THESE PERSONS

TO THE PRESIDENT OR TO THE PROVOST BASED ON THE REPORTING STRUCTURE. THE

PRESIDENT AND PROVOST PROPOSE CHANGES IN COMPENSATION BASED ON EACH

INDIVIDUAL'S PERFORMANCE AND ON THE MARKET DATA. THE COMMITTEE ON COMPENSATION REVIEWS THE RECOMMENDATIONS AND, FOLLOWING DISCUSSION, APPROVES THE RECOMMENDATIONS AS SUBMITTED OR WITH MODIFICATIONS. MINUTES OF THE MEETING ARE ON FILE IN THE OFFICE OF THE VICE PRESIDENT OF HUMAN RESOURCES. SEE ADDITIONAL DISCLOSURE FOR SCHEDULE L, PART II, BELOW.

FORM 990, PART VI, SECTION C, LINE 19

HOW STANFORD MAKES ITS GOVERNING DOCUMENTS AVAILABLE TO THE PUBLIC STANFORD UNIVERSITY MAKES ITS GOVERNING DOCUMENTS, CONFLICT OF INTEREST POLICY, AND FINANCIAL STATEMENTS AVAILABLE TO THE GENERAL PUBLIC ON STANFORD'S WEBSITE.

FORM 990, PART VII, SECTION B

INDEPENDENT CONTRACTORS

IN THE PRESENTATION OF THE DATA APPEARING IN FORM 990, PART VII, SECTION B, STANFORD REPORTS DIRECT CASH COMPENSATION PAID TO PROFESSIONAL INDEPENDENT CONTRACTORS. COMMISSIONS, DISCOUNTS, AND MANAGEMENT FEES EMBEDDED IN AND/OR DEDUCTED FROM INVESTMENT RETURNS AND AMOUNTS PROVIDED TO VENTURE CAPITAL, PRIVATE EQUITY, AND HEDGE FUND GENERAL PARTNERS DUE TO THEIR "CARRIED INTEREST" IN PARTNERSHIPS WHICH STANFORD PARTICIPATES ARE NOT CONSIDERED IN THIS REPORTING.

FORM 990, PART XI, LINE 5

OTHER CHANGES IN NET ASSETS OF FUND BALANCES

NET UNREALIZED GAINS (LOSSES) ON INVESTMENTS

\$287,590,097

SCHEDULE K, TAX-EXEMPT BONDS

FOR MORE THAN 30 YEARS, STANFORD AND THE MANY COMMUNITIES AND

CONSTITUENCIES IT SERVES HAVE BENEFITED FROM TAX-EXEMPT BORROWING THROUGH

THE CALIFORNIA EDUCATIONAL FACILITIES AUTHORITY. THE UNIVERSITY USES

GENEROUS DONOR GIFTS, UNIVERSITY RESERVES AND TAXABLE DEBT, IN ADDITION

TO PROCEEDS FROM TAX EXEMPT BORROWING, TO FUND THE CONSTRUCTION OF

ACADEMIC BUILDINGS, RESEARCH SUPPORT FACILITIES, RESIDENCES AND OTHER

CAMPUS HOUSING, ROADS AND INFRASTRUCTURE.

THESE FACILITIES HAVE, IN TURN, ENABLED THE UNIVERSITY TO ATTRACT

OUTSTANDING FACULTY AND STUDENTS AND TO MORE EFFECTIVELY PERFORM

INTERDISCIPLINARY RESEARCH DESIGNED TO ADDRESS FUNDAMENTAL WORLD PROBLEMS

IN HUMAN HEALTH, SUSTAINABILITY, SECURITY AND K-12 EDUCATION. THE NEW

FACILITIES PROVIDE THE STANFORD COMMUNITY WITH THE MOST ADVANCED

TECHNOLOGY AND ENVIRONMENT FOR TEACHING, LEARNING AND RESEARCH. THE

FUNDING ALSO HAS PLAYED A KEY ROLE IN ENABLING STANFORD TO MEET SEISMIC

AND OTHER FEDERAL AND STATE BUILDING REQUIREMENTS. THE FOLLOWING ARE

EXAMPLES OF BUILDINGS FUNDED IN PART THROUGH TAX-EXEMPT DEBT:

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A. THE YANG YAMAZAKI ENVIRONMENTAL AND ENERGY BUILDING IS THE HUB OF

STANFORD'S ENVIRONMENTAL SUSTAINABILITY TEACHING AND RESEARCH. IT IS A

MODEL FOR SUSTAINABILITY BUILDING STANDARDS, USING 56 PERCENT LESS ENERGY

AND 90 PERCENT LESS POTABLE WATER THAN A TRADITIONALLY CONSTRUCTED

BUILDING OF ITS SIZE.

B. THE LI KA SHING CENTER FOR LEARNING AND KNOWLEDGE BRINGS TOGETHER

CUTTING-EDGE MEDICINE, MODERN EDUCATION AND ADVANCED TECHNOLOGY TO TRAIN

THE PHYSICIANS OF TOMORROW. MEDICAL STUDENTS PRACTICE LIFE-SAVING SKILLS

IN REALISTIC SIMULATIONS AND LEARN TO APPLY RESEARCH TO BEDSIDE

TREATMENTS. THE CENTER IS A GATHERING PLACE FOR MEDICAL EXPERTS TO SHARE

RESEARCH AND HEALTH CARE INSIGHTS AND TO BRING THEIR COMBINED EXPERTISE

TO BEAR ON THE WORLD'S GREATEST HEALTH CHALLENGES.

C. THE CENTER FOR NANOSCALE SCIENCE AND TECHNOLOGY FOSTERS COLLABORATIVE

DEVELOPMENT IN THIS BURGEONING NEW SCIENCE. SCIENTISTS AT THE CENTER ARE

STUDYING HOW TO CREATE MATERIALS AND DEVICES NO BIGGER THAN ONE-BILLIONTH

OF A METER, WITH DIRECT AND ECONOMICALLY VIABLE APPLICATIONS TO MEDICINE,

ENERGY AND COMMUNICATIONS.

D. THE HUANG ENGINEERING CENTER HOUSES THE SCHOOL OF ENGINEERING, WHOSE

TIES TO THE HIGH-TECHNOLOGY INDUSTRY CONTINUE TO FUEL THE GROWTH AND

ECONOMY OF SILICON VALLEY AND NORTHERN CALIFORNIA. THE SCHOOL OF

ENGINEERING IS WORLD RENOWNED FOR PUSHING THE FRONTIERS OF MODERN SCIENCE

AND ENGINEERING, ESPECIALLY IN THE FIELDS OF COMPUTER SCIENCE, BIOENGINEERING AND ENVIRONMENTAL SUSTAINABILITY.

E. THE LORRY I. LOKEY STEM CELL RESEARCH BUILDING OPENED IN 2010 AND IS
THE LARGEST DEDICATED STEM CELL RESEARCH BUILDING IN THE COUNTRY. THE
BUILDING HOUSES THE STANFORD STEM CELL BIOLOGY AND REGENERATIVE MEDICINE
INSTITUTE, WHICH INTEGRATES RESEARCHERS FROM CANCER, NEUROSCIENCE,
CARDIOVASCULAR MEDICINE, TRANSPLANTATION, IMMUNOLOGY, BIOENGINEERING AND
DEVELOPMENTAL BIOLOGY. ALL ARE FOCUSED ON MAKING DISCOVERIES IN STEM CELL
RESEARCH AND QUICKLY TRANSLATING THEM INTO PRECLINICAL APPLICATIONS,
INNOVATIVE THERAPIES AND TREATMENTS.

FORM 990, SCHEDULE K, PART I, COLUMN C

CUSIP NUMBER

CEFA TAX EXEMPT COMMERCIAL PAPER ("TECP") DATED 5/22/08 WAS ASSIGNED A UNIQUE BLOCK OF 900 CUSIP NUMBERS UPON ISSUANCE. A NEW CUSIP NUMBER IS ASSIGNED TO EACH TRANCHE OF TECP THAT IS ISSUED. THE CUSIP NUMBER LISTED IS THE FIRST CUSIP NUMBER IN THE SERIES AND WAS ASSIGNED AT THE ORIGINAL ISSUANCE DATE, 5/22/08.

FORM 990, SCHEDULE K, PART I, COLUMN F
DESCRIPTION OF PURPOSE FOR TAX-EXEMPT BONDS

A. CALIFORNIA EDUCATIONAL FACILITIES AUTHORITY CP - CAPITAL EXPENDITURES

FOR EDUCATIONAL FACILITIES. REFUND PRIOR COMMERCIAL PAPER NOTES ISSUED

5/2/2008 AND 3/24/2008 THAT WERE PART OF THE SAME PROGRAM. COSTS OF

ISSUANCE.

- B. CALIFORNIA EDUCATIONAL FACILITIES AUTHORITY S CAPITAL EXPENDITURES

 FOR EDUCATIONAL FACILITIES. REFUND CEFA SERIES L-8 ISSUED 10/30/2000,

 REFUND CEFA SERIES L-9 ISSUED 10/31/2001, REFUND CEFA TAX EXEMPT

 COMMERCIAL PAPER REVENUE NOTES ISSUED 3/18/03. COSTS OF ISSUANCE.
- C. CALIFORNIA EDUCATIONAL FACILITIES AUTHORITY T-1 AND T-3 CAPITAL EXPENDITURES FOR EDUCATIONAL FACILITIES, CAPITAL EQUIPMENT, LAND IMPROVEMENTS, UTILITIES AND SYSTEMS. REFUND CEFA TAX EXEMPT COMMERCIAL PAPER NOTES ISSUED ON VARIOUS DATES. COSTS OF ISSUANCE.
- D. CALIFORNIA EDUCATIONAL FACILITIES AUTHORITY T-4 REFUND PRIOR

 COMMERCIAL PAPER NOTES ISSUED ON OR ABOUT MARCH 3, 2008 AND MARCH 6,

 2008. COSTS OF ISSUANCE.
- E. CALIFORNIA EDUCATIONAL FACILITIES AUTHORITY T-5 REFUND \$59,180,000

 OF CEFA SERIES P REVENUE BONDS ISSUED MARCH 30, 1999.
- F. CALIFORNIA EDUCATIONAL FACILITES AUTHORITY U-1 CAPITAL EXPENDITURES

 FOR EDUCATIONAL FACILITIES, CAPITAL EQUIPMENT, LAND IMPROVEMENTS,

 UTILITIES, AND SYSTEMS. REFUND CEFA TAX EXEMPT COMMERCIAL PAPER NOTES

 ISSUED ON VARIOUS DATES. COSTS OF ISSUANCE.
- G. CALIFORNIA EDUCATIONAL FACILITIES AUTHORITY U-2 REFUND TAXABLE

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COMMERCIAL PAPER NOTES ISSUED ON VARIOUS DATES THAT WERE USED TO REFUND CEFA SERIES Q ISSUED ON 5/3/2001. COSTS OF ISSUANCE.

SCHEDULE K, PART II

COMMERCIAL PAPER DEBT

FOR CEFA CP, PART II, LINE 3 IS THE MAXIMUM AMOUNT OF COMMERCIAL PAPER
THAT IS AUTHORIZED UNDER THAT ISSUE. AT AUGUST 31, 2012, COMMERCIAL
PAPER DEBT OUTSTANDING WAS \$92,682,000. ADDITIONAL AMOUNTS SPENT
REPRESENT INVESTMENT EARNINGS.

SCHEDULE K, PART II, LINE 3

TOTAL PROCEEDS

THE DIFFERENCE BETWEEN LINE 3 AND SCHEDULE K, PART I, COLUMN (E) AMOUNTS REPRESENTS INVESTMENT EARNINGS.

SCHEDULE K, PART III

REFINANCING

CEFA SERIES T-4, T-5, AND U-2 PROCEEDS WERE USED TO REFINANCE DEBT ISSUED PRIOR TO JANUARY 1, 2003. ACCORDINGLY, PART III IS NOT COMPLETED FOR THESE ISSUES.

SCHEDULE K, PART III, LINES 4-5

PRIVATE BUSINESS USE

STANFORD UNIVERSITY FINANCES ITS FACILITIES WITH A COMBINATION OF TAX-EXEMPT DEBT, TAXABLE DEBT, GIFTS AND OTHER UNIVERSITY FUNDS.

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OCCASIONALLY, SOME OF THESE FACILITIES WILL HOUSE ACTIVITIES THAT MAY

CONSTITUTE "PRIVATE BUSINESS USE", AS DEFINED IN IRC SECTION 141. FOR

INSTANCE, STANFORD MAY RENT A SMALL PORTION OF A FACILITY TO A FOR-PROFIT

OPERATOR OF CAFETERIAS (PRIMARILY FOR THE CONVENIENCE OF FACULTY, STAFF,

STUDENTS AND THEIR GUESTS). IN OTHER SITUATIONS, STANFORD MAY RECEIVE A

GENEROUS CORPORATE GIFT TO FUND A PORTION OF A BUILDING AND MAY CHOOSE TO

ACKNOWLEDGE SUCH GENEROSITY BY NAMING A CLASSROOM, LIBRARY OR AUDITORIUM

IN HONOR OF THE CORPORATE DONOR. IN SUCH CASES, STANFORD ELECTS THE

"UNDIVIDED PORTION ALLOCATION METHOD" DESCRIBED IN PROPOSED TREASURY

REGULATION SECTION 1.141-D(6), AND THUS ALLOCATES SUCH "PRIVATE BUSINESS

USE" FIRST TO THAT PORTION OF THE FACILITY FUNDED BY TAXABLE DEBT, GIFTS

OR OTHER UNIVERSITY FUNDS. ACCORDINGLY, STANFORD REPORTS 0% AS THE

PERCENTAGE OF FINANCED PROPERTY USED IN PRIVATE BUSINESS USE (PART III,

QUESTION 4).

IN ADDITION TO THE CONSTRUCTION COST OF BUILDINGS, TAX-EXEMPT DEBT ALSO
FUNDED A SIGNIFICANT PORTION OF THE UNIVERSITY'S INFRASTRUCTURE,
INCLUDING ROADS AND UNDERGROUND UTILITIES. THE PORTION OF THE FUNDING OF
THESE IMPROVEMENTS BY SOURCES OTHER THAN TAX-EXEMPT DEBT AS A PERCENTAGE
OF TOTAL FUNDING WAS WELL IN EXCESS OF THE MEASURED AMOUNT OF PRIVATE
BUSINESS USE TO TOTAL USE.

ACCORDINGLY, THE AMOUNTS REPORTED ON PART III, LINES 4 AND 5, FOR THE PERCENTAGE OF FINANCED PROPERTY USED IN PRIVATE BUSINESS USE BY OTHER ENTITIES AND AS A RESULT OF AN UNRELATED TRADE OR BUSINESS ACTIVITY,

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RESPECTIVELY, ARE ZERO.

BOND ISSUANCE COSTS (BIC) AS A PERCENTAGE OF THE TOTAL PROCEEDS BY BOND

ISSUE ARE:

ISSUE: BIC%

CEFA CP 0.0000%

CEFA SERIES S 0.5476%

CEFA SERIES T-1 0.4314%

CEFA SERIES T-4 0.5048%

CEFA SERIES T-5 0.0028%

CEFA SERIES U-1 0.6483%

CEFA SERIES U-2 0.5773%

SCHEDULE K, PART IV

FORM 8038-T

DURING THE PERIODS SINCE THESE BONDS WERE ISSUED, THE INTEREST RATE ON THE BONDS HAS EXCEEDED THE INVESTMENT RETURN ON ANY UNSPENT PROCEEDS.

ACCORDINGLY, NO FORM 8038-T HAS BEEN ISSUED.

FORM 990, SCHEDULE L, PART II

LOANS TO/FROM INTERESTED PERSONS

LOANS TO INTERESTED PERSONS ARE DISCLOSED IN SCHEDULE L, PART II. IN EACH CASE THE LOAN IS MADE FROM STANFORD TO THE INDIVIDUAL (COLUMN B). NONE OF THESE LOANS ARE IN DEFAULT (COLUMN E). ALL LOANS HAVE BEEN APPROVED BY THE BOARD OF TRUSTEES (COLUMN F) AND FOR EACH LOAN ISSUED, THERE EXISTS A

WRITTEN AGREEMENT BETWEEN STANFORD AND THE BORROWER (COLUMN G).

PURSUANT TO PROGRAMS INTENDED TO FACILITATE HOUSING FOR EMPLOYEES, THE UNIVERSITY HOLDS MORTGAGES AND LEASEHOLDS ON CERTAIN HOUSES ON OR NEAR CAMPUS OWNED AND OCCUPIED BY EMPLOYEES AND THEIR FAMILIES, WHICH, FROM TIME TO TIME, COULD INCLUDE OFFICERS AND KEY EMPLOYEES OF THE UNIVERSITY. MORTGAGE TERMS GOVERN THE CALCULATION AND PAYMENT OF INTEREST WHICH APPROXIMATE MARKET RATES.

ATTACHMENT 1

990, PART VII-	COMPENSATION	OF	THE	FIVE	HIGHEST	PAID	IND.	CONTRACTORS	

NAME AND ADDRESS	DESCRIPTION OF SERVICES	COMPENSATION
TURNER CONSTRUCTION CO 1625 CLAY STREET OAKLAND, CA 94612	CONSTRUCTION	84,320,070.
VANCE BROWN INC 3197 PARK BOULEVARD PALO ALTO, CA 94306	CONSTRUCTION	29,277,239.
THE WHITING-TURNER CONTRACTING CO PO BOX 17596 BALTIMORE, MD 21297	CONSTRUCTION	15,301,336.
DOME CONSTRUCTION CORPORATION 393 E GRAND AVE SOUTH SAN FRANCISCO, CA 94080	CONSTRUCTION	14,856,520.
CEPHEI CAPITAL MANAGEMENT COMPANY LMTD	INVESTMENT MGMT.	12,700,744.

Schedule O (Form 990 or 990-EZ) 2011 Page **2**

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ATTACHMENT 1 (CONT'D)

990, PART VII- COMPENSATION OF THE FIVE HIGHEST PAID IND. CONTRACTORS

NAME AND ADDRESS DESCRIPTION OF SERVICES COMPENSATION

PO BOX 309GT

UGLAND HOUSE, SOUTH CHURCH ST

GEORGE TOWN, GRAND CAYMAN

CAYMAN ISLANDS

TOTAL COMPENSATION

156,455,909.

	ATTACHMENT 2
FORM 990, PART VIII - GROSS SALES AND COST OF GOODS SOLD	
GROSS SALES LESS RETURNS AND ALLOWANCES	5,040,777.
INVENTORY AT BEGINNING OF YEAR	1,807,532.
PURCHASES	1,730,226.
SALARIES AND WAGES	
OTHER COSTS	
SUBTOTAL	3,537,758.
MINUS ENDING INVENTORY	1,521,990.
COST OF GOODS SOLD	2,015,768.

SCHEDULE R (Form 990)

Related Organizations and Unrelated Partnerships

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service ► Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37.

Attach to Form 990.

See separate instructions.

Open to Public Inspection

Name of the organization STA

STANFORD UNIVERSITY BOARD OF TRUSTEES

OF THE LELAND STANFORD JUNIOR UNIVERSITY

Employer identification number 94-1156365

Part I Identification of Disregarded Entities (Complete if the organization answered "Yes" to Form 990, Part IV, line 33.)

(a) Name, address, and EIN of disregarded entity			(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity
(1) OTL, LLC	94-1156	6365					
3145 PORTER DRIVE	PALO ALTO, CA 94304		TECHNOLOGY	CA	1,348.	46,844.	STANFORD
(2) SU ACQUISITION, LLC	94-1156	6365					
3145 PORTER DRIVE	PALO ALTO, CA 94304		REAL ESTATE	DE	757,895.	1,714,385.	STANFORD
(3) SAA SIERRA PROGRAMS, LLC	94-1156	6365					
3145 PORTER DRIVE	PALO ALTO, CA 94304		ALUM RELATION	CA	5,585,185.	8,947,468.	STANFORD
(4) ANTS AT WORK, LLC	94-1156	6365					
3145 PORTER DRIVE	PALO ALTO, CA 94304		RESEARCH	NM	0	55,000.	STANFORD
(5) SHR HOTEL, LLC	41-227	7925					
3145 PORTER DRIVE	PALO ALTO, CA 94304		REAL ESTATE	CA	42,126,167.	136544767.	STANFORD
(6) SPECIALTY EVENTS LLC	27-3665	5473	<u> </u>				
3145 PORTER DRIVE	PALO ALTO, CA 94304		GEN. BUS. OPS	CA	0	0	STANFORD

Part II Identification of Related Tax-Exempt Organizations (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.)

(a) Name, address, and EIN of related organization		(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	Section 5	g) 512(b)(13) rolled ity?
							Yes	No
(1) STANFORD HOSPITAL AND CLINICS	94-6174066							
300 PASTEUR DRIVE MC 5555	STANFORD, CA 94304	HEALTHCARE	CA	501(C)(3)	3	STANFORD	X	
(2) LUCILE SALTER PACKARD CHILDRENS HOS	77-0003859							
	PALO ALTO, CA 94304	HEALTHCARE	CA	501(C)(3)	3	STANFORD	X	
(3) THE FREIDENRICH SUPPORT FOUNDATION	30-0519583							
3145 PORTER DRIVE	PALO ALTO, CA 94304	EDUCATIONAL	CA	501(C)(3)	11, TYPE 1	STANFORD	X	
(4) PACIFIC-12 CONFERENCE	94-1459048							
	WALNUT CREEK, CA 94597	EDUCATIONAL	CA	501(C)(3)	11, TYPE 1	N/A		Х
(5) SHR HOLDINGS, INC.	94-3187167							
	PALO ALTO, CA 94304	REAL ESTATE	CA	501(C)(25)	N/A	STANFORD	X	
(6) STANFORD UNIV TRUST POST RET/EMPYNT	BEN 94-3246199							
	PALO ALTO, CA 94304	BENEFITS	CA	501(C)(9)	N/A	STANFORD	X	
(7) UNIVERSITY HEALTHCARE ALLIANCE	94-3192446							
	MENLO PARK, CA 94205	HEALTHCARE	CA	501(C)(3)	3	SHC	X	

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

SCHEDULE R (Form 990)

Related Organizations and Unrelated Partnerships

OMB No. 1545-0047

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37.

Attach to Form 990.

See separate instructions.

Open to Public Inspection

Name of the organization

OF THE LELAND STANFORD JUNIOR UNIVERSITY

Department of the Treasury

Internal Revenue Service

STANFORD UNIVERSITY BOARD OF TRUSTEES

Employer identification number

94-1156365

Identification of Disregarded Entities (Complete if the organization answered "Yes" to Form 990, Part IV, line 33.) Part I

(a) Name, address, and EIN of disregarded entity			(d) Total income	(e) End-of-year assets	(f) Direct controlling entity
45-4672921					
TO, CA 94304	REAL ESTATE	CA	12,861.	6,123,495.	STANFORD
94-1156365					
TO, CA 94304	HOLDING COMP.	CA	0	249,848.	STANFORD
D, CA 94305	INVESTMENT	DE	-3,596.	-67,547.	STANFORD
D, CA 94305	INVESTMENT	DE	-338,103.	-1,021,683.	STANFORD
91-2116398					
D, CA 94305	INVESTMENT	DE	46.	28,939.	STANFORD
D, CA 94305	INVESTMENT	DE	0	29,398,011.	STANFORD
2 - 2 - 2 - 2	45-4672921 TO, CA 94304 94-1156365 TO, CA 94304 RD, CA 94305 RD, CA 94305 91-2116398 RD, CA 94305 RD, CA 94305	45-4672921 TO, CA 94304 94-1156365 TO, CA 94304 HOLDING COMP. RD, CA 94305 INVESTMENT 91-2116398 RD, CA 94305 INVESTMENT 1NVESTMENT 1NVESTMENT 1NVESTMENT 1NVESTMENT 1NVESTMENT 1NVESTMENT	d5-4672921 REAL ESTATE CA 94-1156365 HOLDING COMP. CA CA 94304 HOLDING COMP. CA CA CA CA CA CA CA C	A5-4672921 REAL ESTATE CA 12,861.	A5-4672921 REAL ESTATE CA 12,861. 6,123,495.

Identification of Related Tax-Exempt Organizations (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.) Part II

(a) Name, address, and EIN of related organization		(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	Section 5	g) 512(b)(13) rolled ity?
							Yes	No
(1) THE DUDLEY E CHAMBERS FOUNDATION	38-6841793							
JP MORGAN CHASE, PO BOX 3038	MILWAUKEE, WI 53201	SUPPORT	WI	501(C)(3)	11, TYPE III	N/A		X
(2) STANFORD UNIVERSITY BOOK STORE	94-0894150							
BLDG 60, MAIN QUAD, NO. 105	STANFORD, CA 94305	SUPPORT	CA	501(C)(3)	11, TYPE I	STANFORD	X	
(3) STANFORD SCHOOLS CORPORATION	20-2699147							
475 POPE STREET	MENLO PARK, CA 94025	EDUCATIONAL	CA	501(C)(3)	2	STANFORD	X	
(4) PACKARD CHILDREN'S HEALTH ALLIANCE	32-0359189							
725 WELCH ROAD, MC5551	PALO ALTO, CA 94304	HEALTHCARE	CA	501(C)(3)	3	N/A	X	
<u>(5)</u>								
<u>(6)</u>								
_(7)								

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

SCHEDULE R (Form 990)

Related Organizations and Unrelated Partnerships

OMB No. 1545-0047

Open to Public

Inspection

Department of the Treasury Internal Revenue Service ► Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37.

Attach to Form 990.

See separate instructions.

Employer identification number 94-1156365

Name of the organization STANFORD

STANFORD UNIVERSITY BOARD OF TRUSTEES

OF THE LELAND STANFORD JUNIOR UNIVERSITY

Part I Identification of Disregarded Entities (Complete if the organization answered "Yes" to Form 990, Part IV, line 33.)

(a Name, address, and El	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity	
(1) SAND HILL INVESTMENTS GP L	LC 41-2262027					
C/O SMC, 635 KNIGHT WAY	STANFORD, CA 94305	INVESTMENT	DE	0	0	STANFORD
(2) SMC DE, LLC						
C/O SMC, 635 KNIGHT WAY	STANFORD, CA 94305	INVESTMENT	DE	185,743.	5,448,227.	STANFORD
(3) SAND HILL INVESTMENTS, LP	37-1557441					
C/O SMC, 635 KNIGHT WAY	STANFORD, CA 94305	INVESTMENT	DE	4,347,776.	28,740,357.	STANFORD
(4) ALTIRA TECHNOLOGY FUND IV I	DIRECT INVEST					
C/O SMC, 635 KNIGHT WAY	STANFORD, CA 94305	INVESTMENT	DE	-357,693.	11,346,957.	STANFORD
(5) CYPRESS MARINA PARTNERS LLC	C 95-4890334					
C/O SMC, 635 KNIGHT WAY	STANFORD, CA 94305	REAL ESTATE	CA	-298,506.	33,483,701.	STANFORD
(6) ARCOLA RESIDENTIAL DEVELOP	MENT CORP. 80-0804754					
C/O SMC, 635 KNIGHT WAY	STANFORD, CA 94305	INVESTMENT	DE	1,702,000.	46,544,093.	STANFORD
Identification of Polated To	v Evennt Organizations (Complete	if the organization o	nowared "Vee" to I	Form OOO Bort IV	/ line 24 heady	o it had

Part II Identification of Related Tax-Exempt Organizations (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.)

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	cont	g) 512(b)(13) rolled ity?
						Yes	No
_(1)	-						
(2)							
_(3)							
<u>(4)</u>							
_(5)							
_(6)							
_(7)							

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Attach to Form 990.

Identification of Disregarded Entities (Complete if the organization answered "Yes" to Form 990, Part IV, line 33.)

SCHEDULE R (Form 990)

Related Organizations and Unrelated Partnerships

OMB No. 1545-0047

Open to Public

Inspection

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37.

➤ See separate instructions.

Department of the Treasury Internal Revenue Service

Part I

STANFORD UNIVERSITY BOARD OF TRUSTEES

Name of the organization OF THE LELAND STANFORD JUNIOR UNIVERSITY Employer identification number

94-1156365

Name, address, and	(a) EIN of disregarded entity		Pi	(b) rimary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	Direct co	ntrolling
(1) STANFORD UNIVERSITY GLOBA	L LLC 9	4-1156365							
3145 PORTER DRIVE	PALO ALTO, CA 943		HOLI	DING COMP.	CA	0	249,848.	STANFO	RD
(2) SNOWCREEK VII, LLC	9	5-4890334							
C/O SMC, 635 KNIGHT WAY	STANFORD, CA 9430)5	REAI	L ESTATE	CA	2,447,496.	8,463,397.	STANFO	RD
(3) GRE PROPERTIES, LLC	9	4-1156365							
3145 PORTER DRIVE	PALO ALTO, CA 943	304	REAI	L ESTATE	AZ	0	32,203.	STANFO	RD
_(4)			_						
_(5)									
Part II Identification of Related T one or more related tax-ex	ax-Exempt Organizations empt organizations during t	(Complete if the tax year.)	the or	ganization an	swered "Yes" to F	Form 990, Part I\	/, line 34 becaus	e it had	
(a) Name, address, and EIN of rela	ted organization	(b) Primary activ	(b) Primary activity		(d) Exempt Code section y)	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	Section cont	(g) 512(b)(13) trolled tity?
								Yes	No
_(1)									
_(2)									
_(3)									
_(4)									
_(5)									
<u></u>									
(7)									

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule R (Form 990) 2011 Page 2

Part III Identification of Related Organizations Taxable as a Partnership (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.)

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Predominant income (related, unrelated, excluded from tax under sections 512-514)	(f) Share of total income	(g) Share of end-of-year assets	f end-of-year Disproportions allocations?		(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?		(k) Percentage ownership
							Yes	No		Yes	No	
(1) ARCOLA, LP 20-4222260												
C/O ARCOLOA GP LLC, 1 EMBARCAD	REAL ESTATE D	DE	STANFORD	UNRELATED	-35,531.	71,458,509.		Х	-35,529.		Х	91.7400
(2) ATWATER 12, LP 75-2944481												
2001 ROSS AVENUE, SUITE 1600	REAL ESTATE I	DE	STANFORD	EXCLUDED	1,663,727.	20,728,373.		Х			Х	70.0000
(3) AVENUE ASIA CAPITAL PARTNERS,												
399 PARK AVENUE, 6TH FLOOR	FOREIGN INV.	DE	STANFORD	EXCLUDED	769,122.	8,781,697.		Х			Х	79.5500
(4) JER R. E. QUALIFIED PARTNERS E												
C/O J.E. ROBERT COS., 1650 TYS	REAL ESTATE I	DE	STANFORD	EXCLUDED	-2,773,986.	548,534.		Х			Х	99.0000
(5) KEB INVESTORS II, LP												
WASHINGTON MALL, STE 304, 7 RE	FOREIGN INV.	BD	STANFORD	EXCLUDED	6,393,195.	57,917,488.		Х			Х	63.8200
(6) LINCOLN COMMERCE PARK II, LTD												
WASHINGTON MALL, STE 304, 7 RE	REAL ESTATE D	DE	STANFORD	EXCLUDED	845,170.	18,009,345.		Х			Х	70.0000
(7) PALO ALTO, LP												
WHITELEY CHAMBERS, DON STREET	FOREIGN INV.	JE	STANFORD	EXCLUDED	-3,037,246.	107,427,132.		Х			Х	99.9000

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership
(1) MARINER VOYAGER INTERNATIONAL, LTD							
C/O STUARTS CORP SVCS, PO BOX 2510 GEORGE TOWN, CJ	INVESTMENTS	CJ	STANFORD	C CORP	1,580,109.	9,526,872.	65.5400
(2) STANFORD SG/GS EUROPE, INC 13-1684331							
UGLAND HOUSE, S CHURCH ST PO BOX 309GT, GEORGE TOWN, CJ	INVESTMENTS	CJ	STANFORD	C CORP	4,431,147.	57,255,929.	100.0000
(3) BLACK RIVER EMEA INVESTORS FUND LTD 98-0428006							
UGLAND HOUSE, S CHURCH ST GEORGE TOWN, CJ	INVESTMENTS	CJ	STANFORD	C CORP	1,722,496.	111,384,033.	81.9190
(4) EAST SAIL							
C/O INT'L FS, INC., IFS COURT TWENTYEIGHT, CYBERCITY, EBE	INVESTMENTS	MP	STANFORD	C CORP	3,982,723.	73,905,967.	100.0000
(5) GAVEA INVESTMENT FUND II-C LP 98-0537952							
PO BOX 896GT, HARBOUR CENTRE GEORGE TOWN, CJ	INVESTMENTS	CJ	STANFORD	C CORP	-67,019.	55,529,296.	53.1900
(6) JER_ALBERTA, LP 98-0423557							
C/O JE ROBERT COS., 1650 TYSON BLVD MCLEAN, VA 22102	INVESTMENTS	CA	STANFORD	C CORP	-2,578,995.	9,865,196.	100.0000
(7) JER_ALBERTA_III, LP98-0493425							
C/O JE ROBERT COS., 1650 TYSON BLVD MCLEAN, VA 22102	INVESTMENTS	CA	STANFORD	C CORP	-1,532,164.	9,652,003.	100.0000

Part III Identification of Related Organizations Taxable as a Partnership (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.)

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Predominant income (related, unrelated, excluded from tax under sections 512-514)	(f) Share of total income	(g) Share of end-of-year assets	(h) Disproportionate allocations?		Disproportionate		(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?		(k) Percentage ownership
							Yes	No		Yes	No			
(1) PARMENTER REALTY FUND II, LP 2														
1111 BRICKELL AVENUE, SUITE 29	REAL ESTATE I	DE	STANFORD	EXCLUDED	1,955,400.	-1,817,377.		Х			Х	75.4100		
(2) REGENT OFFICE CENTER, LP 91-21														
C/O BENTALL KENNEDY (US) LP, 1	REAL ESTATE I	TX	CARDINAL REGENT	EXCLUDED	46.	28,939.		Х			х	89.9000		
(3) SANDPIPER FUND, LP 26-0341626														
2100 MCKINNEY AVENUE, SUITE 17	INV. IN SECUR	TX	STANFORD	EXCLUDED	2,104,990.	68,149,423.		Х			Х	96.4100		
(4) SAROFIM MULTIFAMILY PARTNERS,														
8115 PRESTON ROAD, SUITE 400	REAL ESTATE D	DE	STANFORD	EXCLUDED	-1,417,662.	84,616,394.		Х	-319,688.		Х	63.7500		
(5) SKY HARBOR ASSOCIATES, LP 20-5														
P.O. BOX 1920 DALLAS, TX 75221	COMM. PROP. I	DE	STANFORD	EXCLUDED	-165,836.	6,770,278.		Х			Х	70.0000		
(6) SNOWCREEK VI PARTNERS, LLC 86-														
C/O SMC, 2770 SAND HILL RD	REAL ESTATE D	CA	STANFORD	UNRELATED	-202,377.	707,803.		Х	-202,377.		Х	98.9700		
(7) STERLING STAMOS REAL ASSETS FU														
250 PARK AVENUE, 29TH FLOOR	REAL ESTATE I	DE	STANFORD	EXCLUDED	2,754,522.	28,195,270.		Х	118,951.		Х	62.6400		

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership
(1) MARBLETON PROPERTY FUND (ALBERTA) LP 98-0531893							
C/O J.E. ROBERT COMPANIES, 1650 TYSON BL MCLEAN, VA 22102	REAL ESTATE I	CA	STANFORD	C CORP	-77,625.	569,466.	63.8690
(2) CLAT (16)	_						
	CHARITABLE TR	CA	STANFORD	TRUST			
(3) CRT (501)	_						
	CHARITABLE TR	CA	STANFORD	TRUST			
(4) OTHER (11)							
	CHARITABLE TR	CA	STANFORD	TRUST			
(5) PIF (89)	_						
	CHARITABLE TR	CA	STANFORD	TRUST			
(6) MIDPOINT TECHNOLOGY PARK 94-3287254							
3145 PORTER DR. PALO ALTO, CA 94304	REAL ESTATE	CA	STANFORD	C CORP	699,231.	397,263.	100.0000
(7) NORTHWEST CAMPUS MIDPOINT 20-1627958							
3145 PORTER DR. PALO ALTO, CA 94304	REAL ESTATE	CA	STANFORD	C CORP	204,040.	0	100.0000

Part III Identification of Related Organizations Taxable as a Partnership (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.)

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Predominant income (related, unrelated, excluded from tax under sections 512-514)	(f) Share of total income	(g) Share of end-of-year assets	(h Dispropi alloca	ortionate	(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	Gene man	j) eral or aging ner?	(k) Percentage ownership
		,,,		,			Yes	No		Yes	No	
(1) DEK PORTFOLIO, LLC 04-3446765												
C/O SPAULDING & SLYE INV., 1 P	REAL ESTATE I	DE	STANFORD	EXCLUDED	-11,014,506.	4,750,407.		Х			Х	97.3100
(2) BROWN BARK I, LP 72-1604614												
P.O. BOX 1068	NOTES REC. IN	DE	STANFORD	EXCLUDED	1,263,571.	6,778,029.		Х			х	99.0000
(3) BROWN BARK II, LP 20-8727391												
P.O. BOX 1068	NOTES REC. IN	DE	STANFORD	EXCLUDED	2,719,854.	3,803,704.		Х			Х	99.0000
(4) BROWN BARK III, LP 26-1780743												
P.O. BOX 1068	NOTES REC. IN	DE	STANFORD	EXCLUDED	2,857,304.	4,304,118.		Х			Х	66.0000
(5) FORTRESS IW COINVESTMENT (FUND												
1345 AVE OF THE AMERICAS, 23RD	TRAVEL INV	CJ	STANFORD	EXCLUDED	302,244.	1,004,659.		Х			Х	71.6400
(6) JER REAL ESTATE PARTNERS EUROP												
CLARGES HOUSE, 6-12 CLARGES ST	REAL ESTATE I	UK	JER ALBERTA, LP	EXCLUDED	-2,578,995.	9,865,196.		Х			Х	60.8200
(7) STANFORD PET-CT, LLC 61-142341												
300 PASTEUR DRIVE, M/C 5555	MED. DIAGNOSI	CA	SHC					Х				

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership
(1) STANFORD PROGRAMME (CAPE TOWN)							
WAVERLY BUSINESS PARK, BUILDING 11, CAPE TOWN, SF	EDUCATION	SF	STANFORD	C CORP	579,442.	226,295.	100.0000
(2) THE HONG KONG/SU CHARITABLE TRUST							
1401 CAROLINE CENTER 28 PING ROAD, CAUSEWAY HK	EDUCATION	HK	STANFORD	TRUST	2,970,226.	136,164.	100.0000
(3) THE STANFORD TRUST (UK) 65 HIGH STREET OXFORD, OX1 46L, UK	EDUCATION	UK	STANFORD	TRUST	486,080.	4,106.	100.0000
(4)	EDUCATION	AU	STANFORD	TRUST	400,000.	4,100.	100.0000
<u>(5)</u>							
<u>(6)</u>							
<u>(7)</u>							

Part III Identification of Related Organizations Taxable as a Partnership (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.)

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Predominant income (related, unrelated, excluded from tax under sections 512-514)	(f) Share of total income	(g) Share of end-of-year assets			(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	partner?		(k) Percentage ownership
		• • • • • • • • • • • • • • • • • • • •					Yes	No	,	Yes	No	
(1) CYPRESS MARINA HEIGHTS, LP 95-												
2716 COEAN PARK BLVD. SUITE 30	REAL ESTATE I	CA	CYPRESS MARINA	UNRELATED	-298,506.	33,483,701.		Х	-298,506.		Х	97.2000
(2) CEE EQUITY HOLDINGS LP												
ELIZABETH HOUSE, 9 CASTLE ST.	INVESTMENTS	JE	STANFORD	EXCLUDED	5,629.	18,950,766.		х			Х	100.0000
(3) LSF V DHB HOLDINGS LP 27-28586												
2711 NORTH HASKELL AVENUE, SUI	INVESTMENTS I	DE	STANFORD	EXCLUDED	542,378.	15,200,484.		х			Х	61.8800
(4) SIC SNOWCREEK VIII LLC 27-5431												
635 KNIGHT WAY	REAL ESTATE D	CA	STANFORD	UNRELATED	-541,623.	16,231,910.		Х	-578,606.		Х	99.8700
(5) SHI, LLC 26-3934706												
1400 PAGE MILL ROAD MC5713	HOLDING COMPANY	DE	SHC									
<u>(6)</u>												
<u>(7)</u>												

(a) (b) (c) (d) (e) (f) (g) (h)											
(a) Name, address, and EIN of related organization	Primary activity	Legal domicile (state or foreign country)	Direct controlling entity	Type of entity (C corp, S corp, or trust)	Share of total income	Share of end-of-year assets	(h) Percentage ownership				
<u>(1)</u>											
(2)											
(3)											
(4)											
<u>(5)</u>											
(6)											
(7)											

Part V Transactions With Related Organizations (Complete if the organization answered "Yes" to Form 990, Part IV, line 34, 35, 35a, or 36.)

No	te. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.		Yes	No
1	During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II–IV?			
а	Receipt of (i) interest (ii) annuities (iii) royalties or (iv) rent from a controlled entity	1a		Х
b	Gift, grant, or capital contribution to related organization(s)	1b	Х	
С	Gift, grant, or capital contribution from related organization(s)	1 c	Х	
d		1d		X
е		1e		X
f	Sale of assets to related organization(s)	1f		X
g	Purchase of assets from related organization(s)	1g		Х
h	Exchange of assets with related organization(s)	1h		Х
i	Lease of facilities, equipment, or other assets to related organization(s)	1i	Х	
j	Lease of facilities, equipment, or other assets from related organization(s)	1j	Х	
k	Performance of services or membership or fundraising solicitations for related organization(s)	1k	Х	
Ţ	Performance of services or membership or fundraising solicitations by related organization(s)	11	Х	
m	Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)	1 m	Х	
n		1n	Х	
0	Reimbursement paid to related organization(s) for expenses	10	Х	
р		1 p		Х
q	Other transfer of cash or property to related organization(s)	1q	Х	
r		1r	Х	

	(a) Name of other organization	(b) Transaction type (a-r)	(c) Amount involved	(d) Method of determining amount involved
(1)	ARCOLA LP	В	1,661,360.	BANK RECORDS
(2)	ATWATER 12 LP	В	277,575.	BANK RECORDS
(3)	ATWATER 12 LP	R	1,701,000.	BANK RECORDS
(4)	AVENUE ASIA CAPITAL PARTNERS, LP	R	7,159,935.	BANK RECORDS
<u>(5)</u>	BLACK RIVER EMEA INVESTORS FUND LTD	R	15,000,000.	BANK RECORDS
<u>(6)</u>	BROWN BARK I, LP	R	2,078,938.	BANK RECORDS

Part V Transactions With Related Organizations (Complete if the organization answered "Yes" to Form 990, Part IV, line 34, 35, 35a, or 36.)

Note	2. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.		Yes	No
	During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?			
а	Receipt of (i) interest (ii) annuities (iii) royalties or (iv) rent from a controlled entity	1a		
b	Gift, grant, or capital contribution to related organization(s)	1b		
C	Gift, grant, or capital contribution from related organization(s)	1 c		
d	Loans or loan guarantees to or for related organization(s)	1d		
e	Loans or loan guarantees by related organization(s)	1e		
t :	Sale of assets to related organization(s)	1f	$\vdash\vdash$	<u> </u>
g	Purchase of assets from related organization(s)	1g	$\vdash\vdash$	<u> </u>
h i	Exchange of assets with related organization(s)	1h	$\vdash\vdash$	<u> </u>
1	Lease of facilities, equipment, or other assets to related organization(s)	1i	\vdash	
	Lease of facilities, equipment, or other assets from related organization(s)	1j		
k	Performance of services or membership or fundraising solicitations for related organization(s)	1k	\vdash	
ı	Performance of services or membership or fundraising solicitations by related organization(s)	11		
m :	Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)	1 m		
n :	Sharing of paid employees with related organization(s)	1n		
0	Reimbursement paid to related organization(s) for expenses	10	\sqcup	<u> </u>
р	Reimbursement paid by related organization(s) for expenses	1р		
a	Other transfer of cash or property to related organization(s)	10		
-	Other transfer of cash or property to related organization(s) Other transfer of cash or property from related organization(s)	1q 1r	\vdash	

	(a) Name of other organization	(b) Transaction type (a-r)	(c) Amount involved	(d) Method of determining amount involved
(1)	BROWN BARK II, LP	R	3,613,500.	BANK RECORDS
(2)	BROWN BARK III, LP	R	2,097,264.	BANK RECORDS
<u>(3)</u>	EAST SAIL	В	2,011,702.	BANK RECORDS
<u>(4)</u>	GAVEA INVESTMENT FUND II-C LP	R	13,758,545.	BANK RECORDS
<u>(5)</u>	JER REAL ESTATE QUALIFIED PARTNERS EUROPE, LP	R	419,909.	BANK RECORDS
<u>(6)</u>	KEB INVESTORS II, LP	R	33,773,557.	BANK RECORDS

Part V Transactions With Related Organizations (Complete if the organization answered "Yes" to Form 990, Part IV, line 34, 35, 35a, or 36.)

Not	e. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.		Yes	No
1	During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II–IV?			
а	Receipt of (i) interest (ii) annuities (iii) royalties or (iv) rent from a controlled entity	1a		<u></u>
b	Gift, grant, or capital contribution to related organization(s)	1b		<u></u>
С	Gift, grant, or capital contribution from related organization(s)	1 c		
d	Loans or loan guarantees to or for related organization(s)	1d		<u></u>
е	Loans or loan guarantees by related organization(s)	1e		<u></u>
f	Sale of assets to related organization(s)	1f		<u></u>
g	Purchase of assets from related organization(s)	1g		Ш.
h	Exchange of assets with related organization(s)	1h		
i	Lease of facilities, equipment, or other assets to related organization(s)	1i		
j	Lease of facilities, equipment, or other assets from related organization(s)	1j		
k	Performance of services or membership or fundraising solicitations for related organization(s)	1k		
ı	Performance of services or membership or fundraising solicitations by related organization(s)	11		
m	Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)	1 m		
n	Sharing of paid employees with related organization(s)	1n		
0	Reimbursement paid to related organization(s) for expenses	10		<u></u>
р	Reimbursement paid by related organization(s) for expenses	1р		
q	Other transfer of cash or property to related organization(s)	1q		
r	Other transfer of cash or property from related organization(s)	1r		

	(a) Name of other organization	(b) Transaction type (a-r)	(c) Amount involved	(d) Method of determining amount involved
(1)	LINCOLN COMMERCE PARK II LTD	В	139,081.	BANK RECORDS
(2)	LINCOLN COMMERCE PARK II LTD	R	14,158,046.	BANK RECORDS
<u>(3)</u>	LSF V DHB HOLDINGS LP	R	18,581,734.	BANK RECORDS
<u>(4)</u>	MARBLETON PROPERTY FUND (ALBERTA) LP	R	616,112.	BANK RECORDS
<u>(5)</u>	NWQ CONCENTRATED FUND LTD	R	70,453,496.	BANK RECORDS
<u>(6)</u>	PARMENTER REALTY FUND II LP	R	1,004,783.	BANK RECORDS

Part V Transactions With Related Organizations (Complete if the organization answered "Yes" to Form 990, Part IV, line 34, 35, 35a, or 36.)

Not	e. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.		Yes	No
1	During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II–IV?			
а	Receipt of (i) interest (ii) annuities (iii) royalties or (iv) rent from a controlled entity	1a		
b		1b		
С	Gift, grant, or capital contribution from related organization(s)	1 c		
d	Loans or loan guarantees to or for related organization(s)	1d		
е	Loans or loan guarantees by related organization(s)	1 e		
f	Sale of assets to related organization(s)	1f		
g		1g		
h		1h		
i	Lease of facilities, equipment, or other assets to related organization(s)	1i		
j	Lease of facilities, equipment, or other assets from related organization(s)	1j		
k	Performance of services or membership or fundraising solicitations for related organization(s)	1k		
I	Performance of services or membership or fundraising solicitations by related organization(s)	11		
m	Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)	1 m		
n	Sharing of paid employees with related organization(s)	1n		
0	Reimbursement paid to related organization(s) for expenses	10		
р		1р		
q		1q		
r	Other transfer of cash or property from related organization(s)	1r		l l

	(a) Name of other organization	(b) Transaction type (a–r)	(c) Amount involved	(d) Method of determining amount involved
(1)	PARMENTER REALTY FUND II LP	В	240,252.	BANK RECORDS
<u>(2)</u>	SANDPIPER FUND LP	В	15,000,000.	BANK RECORDS
<u>(3)</u>	SANDPIPER FUND LP	R	10,000,000.	BANK RECORDS
<u>(4)</u>	SAROFIM MULTIFAMILY PARTNERS LP	R	6,375,000.	BANK RECORDS
<u>(5)</u>	SKY HARBOR ASSOCIATES LP	R	104,000.	BANK RECORDS
<u>(6)</u>	SNOWCREEK VI PARTNERS, LLC	R	950,112.	BANK RECORDS

Part V Transactions With Related Organizations (Complete if the organization answered "Yes" to Form 990, Part IV, line 34, 35, 35a, or 36.)

Not	te. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.		Yes	No
1	During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?			
а	Receipt of (i) interest (ii) annuities (iii) royalties or (iv) rent from a controlled entity	1a		
b	Gift, grant, or capital contribution to related organization(s)	1b		
С	Gift, grant, or capital contribution from related organization(s)	1 c		
d	Loans or loan guarantees to or for related organization(s)	1d		
е	Loans or loan guarantees by related organization(s)	1 e		
f	Sale of assets to related organization(s)	1f		
g	Purchase of assets from related organization(s)	1g		
h	Exchange of assets with related organization(s)	1h		
i	Lease of facilities, equipment, or other assets to related organization(s)	1i		
j	Lease of facilities, equipment, or other assets from related organization(s)	1j		
k	Performance of services or membership or fundraising solicitations for related organization(s)	1k		
I	Performance of services or membership or fundraising solicitations by related organization(s)	11		
m	Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)	1 m		
n	Sharing of paid employees with related organization(s)	1n		
0	Reimbursement paid to related organization(s) for expenses	10		
р	Reimbursement paid by related organization(s) for expenses	1p		Щ
q	Other transfer of cash or property to related organization(s)	1q		↓
r	Other transfer of cash or property from related organization(s)	1r		

	(a) Name of other organization	(b) Transaction type (a-r)	(c) Amount involved	(d) Method of determining amount involved
<u>(1)</u>	STERLING STAMOS REAL ASSETS FUND (A) LP	R	1,918,796.	BANK RECORDS
(2)	STERLING STAMOS REAL ASSETS FUND (A) LP	В	219,169.	BANK RECORDS
<u>(3)</u>	LUCILE SALTER PACKARD CHILDRENS HOSPITAL	С	1,219,000.	воок
<u>(4)</u>	LUCILE SALTER PACKARD CHILDRENS HOSPITAL	С	5,621,550.	воок
<u>(5)</u>	LUCILE SALTER PACKARD CHILDRENS HOSPITAL	I	1,112,215.	воок
<u>(6)</u>	LUCILE SALTER PACKARD CHILDRENS HOSPITAL	J	893,231.	BOOK

Part V Transactions With Related Organizations (Complete if the organization answered "Yes" to Form 990, Part IV, line 34, 35, 35a, or 36.)

Not	e. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.		Yes	No
1	During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II–IV?			
а	Receipt of (i) interest (ii) annuities (iii) royalties or (iv) rent from a controlled entity	1a		
b	Gift, grant, or capital contribution to related organization(s)	1b		
С	Gift, grant, or capital contribution from related organization(s)	1 c		
d	Loans or loan guarantees to or for related organization(s)	1 d		
е	Loans or loan guarantees by related organization(s)	1e		
f	Sale of assets to related organization(s)	1f		
g	Purchase of assets from related organization(s)	1g		
h	Exchange of assets with related organization(s)	1h		
i	Lease of facilities, equipment, or other assets to related organization(s)	1i		_
j	Lease of facilities, equipment, or other assets from related organization(s)	1j		
k		1k		
I	Performance of services or membership or fundraising solicitations by related organization(s)	11		
m		1 m		
n	Sharing of paid employees with related organization(s)	1n	\rightarrow	_
		10	\rightarrow	
р	Reimbursement paid by related organization(s) for expenses	1p	\rightarrow	
q		1q	\longrightarrow	
r	Other transfer of cash or property from related organization(s)	1r		

	(a) Name of other organization	(b) Transaction type (a-r)	(c) Amount involved	(d) Method of determining amount involved
(1)	LUCILE SALTER PACKARD CHILDRENS HOSPITAL	К	124,818,801.	BOOK
<u>(2)</u>	LUCILE SALTER PACKARD CHILDRENS HOSPITAL	L	1,390,163.	BOOK
(3)	LUCILE SALTER PACKARD CHILDRENS HOSPITAL	R	28,060,930.	воок
<u>(4)</u>	STANFORD HOSPITAL AND CLINICS	С	9,450,969.	BOOK
<u>(5)</u>	STANFORD HOSPITAL AND CLINICS	С	921,928.	BOOK
<u>(6)</u>	STANFORD HOSPITAL AND CLINICS	I	3,476,032.	воок

Part V Transactions With Related Organizations (Complete if the organization answered "Yes" to Form 990, Part IV, line 34, 35, 35a, or 36.)

Not	te. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.		Yes	No
1	During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II–IV?			
а	Receipt of (i) interest (ii) annuities (iii) royalties or (iv) rent from a controlled entity	1a		
b		1b		
С	Gift, grant, or capital contribution from related organization(s)	1c		
d	Loans or loan guarantees to or for related organization(s)	1d		
е		1e	_	<u> </u>
_	Sale of accepts to related erganization(a)	1f		
ا ~			-+	
g h		1g 1h	\rightarrow	
ï	Exchange of assets with related organization(s) Lease of facilities, equipment, or other assets to related organization(s)	1i		
-	20000 01 10011110011, 01 011101 010010 10 1011010 01901111011111111			
j	Lease of facilities, equipment, or other assets from related organization(s)	1j		
k		1k		
I	Performance of services or membership or fundraising solicitations by related organization(s)	11		
m	Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)	1 m		
n		1n	_	
_	Deignburgement neid to valeted experimetion(e) for expenses	4.0		
0	' ' ' ' ' ' ' ' ' ' ' ' ' ' ' ' ' ' '	10	\rightarrow	
р	Reimbursement paid by related organization(s) for expenses	1p		
q	Other transfer of cash or property to related organization(s)	1q		
r		1r		

	(a) Name of other organization	(b) Transaction type (a-r)	(c) Amount involved	(d) Method of determining amount involved
<u>(1)</u>	STANFORD HOSPITAL AND CLINICS	J	6,368,394.	воок
(2)	STANFORD HOSPITAL AND CLINICS	K	315,067,302.	воок
<u>(3)</u>	STANFORD HOSPITAL AND CLINICS	L	33,658,663.	воок
<u>(4)</u>	STANFORD HOSPITAL AND CLINICS	R	89,705,103.	воок
<u>(5)</u>	FREIDENRICH SUPPORT FOUNDATION	Q	6,750,000.	воок
<u>(6)</u>	STANFORD UNIVERSITY TRUST FOR POSTRETIREMENT	Q	31,451,270.	BOOK

3

Sched	ule R (Form 990) 2011					Page
Pa	Transactions With Related Organizations (Complete if the organization answered "Y	es" to Form 990, Pa	rt IV, line 34, 35, 35a, or 3	36.)		
Not	e. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.				Yes	No
1	During the tax year, did the organization engage in any of the following transactions with one or more re-	elated organizations list	ted in Parts II–IV?			
а	Receipt of (i) interest (ii) annuities (iii) royalties or (iv) rent from a controlled entity				1a	
b	Gift, grant, or capital contribution to related organization(s)				1b	
С	Gift, grant, or capital contribution from related organization(s)				1c	
d	Loans or loan guarantees to or for related organization(s)				1d	
e	Loans or loan guarantees by related organization(s)				1e	
	25a.15 61 15a.1 gaa.1a.11555 5) 15tatou 51.ga.112a.15t.1(5),				. •	
f	Sale of assets to related organization(s)				1f	
g g	Purchase of assets from related organization(s)				1g	
9 h	Exchange of assets with related organization(s)				1h	
	Lease of facilities, equipment, or other assets to related organization(s)				1i	
•	Lease of facilities, equipment, of other assets to related organization(s)				11	
	Loggo of facilities, equipment, or other access from related organization(s)				1j	
J k	Lease of facilities, equipment, or other assets from related organization(s) Performance of services or membership or fundraising solicitations for related organization(s)				1k	
ı	Performance of services or membership or fundraising solicitations by related organization(s)				11	
ı 	Performance of services or membership or fundraising solicitations by related organization(s) Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)					
m	Sharing of racinities, equipment, maining lists, or other assets with related organization(s)				1 m	
n	Sharing of paid employees with related organization(s)				1n	
	Daireh was as at a sid to relate degree size time/a) for a manage				4.5	
0	Reimbursement paid to related organization(s) for expenses				10	
р	Reimbursement paid by related organization(s) for expenses				1p	
q	Other transfer of cash or property to related organization(s)				1q	_
<u>_r</u>	Other transfer of cash or property from related organization(s)				1r	
2	If the answer to any of the above is "Yes," see the instructions for information on who must complete the	nis line, including cove	· ·	iction thres	nolas. (d)	
	Name of other organization	Transaction	(c) Amount involved	Method o	of determini	ing
		type (a-r)		amou	nt involved	
(4)	ROCKY HILL PROPERTIES LLC	E	63,621.	воок		
<u>(1)</u>	ROCKI HILL PROPERITES LLC	<u> </u>	03,021.	DOOK		
(2)						
(2)						
(2)						
<u>(3)</u>						
(4)						
(4)						
(5)						

(6) JSA

Schedule R (Form 990) 2011 Page 4

Part VI Unrelated Organizations Taxable as a Partnership (Complete if the organization answered "Yes" on Form 990, Part IV, line 37.)

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

(a) Name, address, and EIN of entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Predominant income (related, unrelated, excluded from tax under	Are all sec	partners etion (c)(3) eations?	(f)	(g) Share of end-of-year assets	Disprop	h) ortionate ations?	(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	Gene man	i) eral or aging ner?	(k) Percentage ownership
			section 512-514)	Yes	No			Yes	No	(1 01111 1003)	Yes	No	
(1)													
(2)													
(3)													
(4)													
(5)													
(6)													
(7)													
(8)													
(9)													
(10)													
(11)													
(12)													
(13)													
(14)													
(15)													
(16)													

Schedule R (Form 990) 2011 Page **5**

Part VII Supplemental Information

Complete this part to provide additional information for responses to questions on Schedule R (see instructions).

SCHEDULE R, PART IV, LINE (3)

CHARITABLE LEAD ANNUITY TRUSTS ARE PRINCIPALLY DOMICILED IN CALIFORNIA.

SCHEDULE R, PART IV, LINE (4)

CHARITABLE REMAINDER TRUSTS ARE PRINCIPALLY DOMICILED IN CALIFORNIA.

SCHEDULE R, PART IV, LINE (5)

OTHER TRUSTS ARE PRINCIPALLY DOMICILED IN CALIFORNIA.

SCHEDULE R, PART IV, LINE (6)

POOLED INVESTMENT FUNDS ARE PRINCIPALLY DOMICILED IN CALIFORNIA.