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# RECOMMENDED BUDGET AND RESOURCE ALLOCATION PLAN

Fiscal Year 2008/2009  
Twenty-Year Financial Plan

*VOLUME I Summary*

*City Manager's Letter of Transmittal, Budget Summary,  
Spending Limit, Financial Plans, Revenues, User Fees,  
Community Condition Indicators, and Budget Supplements*



**City Manager's  
Letter of Transmittal**



**Recommended 2008/2009 Budget  
and  
Twenty-Year Resource Allocation Plan**

**City Manager's  
Letter of Transmittal**

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*Honorable Mayor and Members of the City Council:*

## **CITY MANAGER'S MESSAGE**

### **EXECUTIVE SUMMARY**

I am pleased to present for your review and consideration the recommended FY 2008/2009 Budget and accompanying Twenty-Year Resource Allocation Plan (RAP). This will be the last budget that I present as City Manager, and I am very proud of what we have accomplished. This recommended Budget represents the culmination of our efforts to bring the City back to long-term financial sustainability and provide resources for the service priorities that have been identified by Council. In addition, several important fiscal initiatives have been accomplished or are well under way.

In keeping with Council policy, each fund is balanced to the twentieth year and all reserve requirements have been met.

FY 2008/2009 is the first year of the two-year operating budget cycle and the second year of the projects budget cycle. The two-year cycle for operating programs was established to recognize the fact that service levels typically change only modestly from year to year, and that resource requirements can be effectively planned over a two-year time frame. This year, therefore, staff has concentrated on the operating budget, and presents for Council consideration a two-year budget for all operating programs. This approach allows staff to focus more attention on operating programs or capital and special projects in the year that the extensive review is targeted. Regardless, major revenue sources, personnel costs and enterprise activities are reviewed each year in order to ensure the accuracy of our long-term projections. Since FY 2008/2009 is the second year of a two-year capital and special projects budget, project scope or cost was updated as necessary and a small number of new projects were proposed.

The process utilized in preparing the recommended FY 2008/2009 Budget is discussed in more detail later in Appendix A of this Transmittal Letter.

### **Recommended FY 2008/2009 Budget**

The recommended FY 2008/2009 Budget of \$304.9 million for all City funds continues to acknowledge Sunnyvale's new fiscal reality. Core City services are provided at a level and quality that meets Council priorities and approximately \$2.2 million in operating and project budget supplements have been recommended for funding. Assumptions for the City's major revenue sources reflect their specific business cycles. This means that the recommended Budget is projecting slowing revenue growth to reflect the downturn in the economic cycle. On the expenditure side, the recommended Budget assumes salaries and the cost of goods and services will increase modestly. Certain operating expenditure items, such as gasoline and construction materials, reflect the ever increasing cost of doing business. Likewise,

purchased water, costs at the Water Pollution Control Plant, and services at the SMaRT Station reflect increases higher than inflation in response to contractual requirements from the service providers or changing regulatory requirements.

Sunnyvale's new fiscal reality is most clearly felt in our General Fund. This fund accounts for our basic city services and is the one that is most affected by economic conditions. The recommended FY 2008/2009 Budget for the General Fund is \$148,031,994. This represents a 9.15% increase over the FY 2007/2008 Revised Budget. With the recommended FY 2008/2009 Budget and Long Term Financial Plan for the General Fund, the City's goal of fiscal stability has been realized.

### **Status of Key Initiatives**

An important element of Sunnyvale's culture is its emphasis on continuous improvement. Staff is constantly looking for ways to focus on important, high-priority efforts identified by the Council while at the same time focusing on effective ways to deliver high-quality, cost-effective day-to-day services.

During the FY 2007/2008 budget process, several key initiatives were identified that staff proposed to address during the year. Considerable progress was made on these issues, as discussed below, and some will be continuing through FY 2008/2009.

#### Neighborhood Parks Planning

As mentioned in last year's Transmittal Letter, one of the most significant challenges facing the parks and recreation profession in urban environments today is that of trying to satisfy a seemingly unlimited demand for a very limited amount of open space. This has been at the heart of several controversial policy issues in Sunnyvale, including cricket play at Ortega Park, a park use and capacity study issue, dogs on/off leash, and turf wars among and between youth sports groups for fields. As the City's population increases and demographics change, additional open spaces and/or changes to existing open spaces may be necessary. To address this issue and ensure that the City is maximizing its resources for community benefit, a project to review all parks and open space assets was established in the FY 2007/2008 Budget to provide specialized resources to assist staff in gathering appropriate data and community outreach to complete the review and develop a strategic direction.

This project, known as the "Parks of the Future" study, will be presented to Council in late summer/early fall 2008. The project will provide the City with an analysis and recommendations concerning current and future park issues such as park and amenity distribution throughout the City, regional parks vs. neighborhood parks, recreation services, and financial strategies to implement the recommendations.

#### Optimal Staffing Studies

In order to ensure that the City is using its staff resources in the most cost efficient manner, we embarked on a program of optimal staffing studies beginning in 2004. The first Department was Public Safety (DPS). The final report was issued in December 2005 and Public Safety has submitted an implementation plan to the City Manager. DPS is working with the Public Safety Officers Association to explore



alternative staffing models as recommended in the study. Thus far, the patrol schedule has been changed from six to five squads per patrol team. This resulted in gaining six officers and two lieutenants that were assigned to other high-priority duties.

An optimal staffing study was also completed for Human Resources in 2005. As a result, a complete reorganization of the department was done to provide better support in employee training, performance evaluation, and recruitment. The following study was of the Department of Public Works (DPW). This was completed in early 2007 and a response and implementation plan has been submitted to the City Manager. It is anticipated that the implementation of the DPW study recommendations will begin during FY 2008/2009.

In 2008, staff completed an optimal staffing study of the Information Technology Department (ITD). It is undergoing the same process of review as the previous studies, and an implementation plan is currently being developed. As part of the review, ITD undertook a complete budget restructure of its programs and measures. This new structure, which more closely aligns services with results, has been incorporated into the recommended FY 2008/2009 Budget.

Studies of the Finance Department and the Facilities Division of the Department of Parks and Recreation also commenced in 2008, and are currently underway. In the future, the plan is to perform these studies on every City department, and a new project has been developed to indicate an implementation schedule.

#### Affordable Housing Strategy

Staff is currently finalizing an Affordable Housing Strategy that was started last fiscal year. This strategy will provide an updated analysis of the current housing challenges facing Sunnyvale. Included will be current demographic and income data, population projections, housing tenure, overcrowding, overpaying, current housing conditions and current market rate costs to obtain ownership and rental housing. The strategy also provides a projection of available funding sources from 2008 over the next twenty years. It will recommend modifications to many of the existing affordable housing programs, identify areas for further review, and propose future activities that may be considered and studied over time as revenues increase. It is anticipated that the Affordable Housing Strategy will be presented to Council around August 2008.

#### Going “Green” and Sustainability

In FY 2006/2007, City Council held a study session at the Sunnyvale Senior Center to review and explore the City’s efforts toward a “green” and “sustainable” community.

For the purposes of the study session, staff defined “sustainability” as meeting the needs of the present without compromising the ability of future generations to meet their needs—that is, living and behaving in a manner which is *sustainable* into the future. The term “green” is being used more and more to symbolize the natural environment’s role in sustainability, acknowledging that humankind is entirely dependent on the natural environment, not just to sustain its current quality of life, but for its very existence.

By way of introduction, staff indicated that while there has been a recent increase in the public's interest in "green" and "sustainable" buildings (given the downtown redevelopment project and other high-profile projects), the City has been addressing issues related to environmental protection and creating a sustainable community for decades. And those efforts go well beyond the specific concept of green buildings, encompassing a much broader range of environmental issues. During the study session, each Department presented to City Council a summary of where it has been in this regard, where it is today, and the future issues it faces.

Following the staff presentation, Council was asked to express its interest in exploring future "green" issues. Several interests, listed below, were explored and reported on throughout FY 2007/2008, and a budget supplement to consider the addition of a part-time staff position ("Sustainability Coordinator") is included in this budget recommendation.

- Explore the possible use of solar power at City parks and/or fire stations
- Encourage collaborative, synergistic efforts among staff in Sunnyvale, Palo Alto, San Jose, and other local communities to develop sound environmental practices. A specific request was made for staff to work with agencies regarding watershed management
- Consider participation in "Solar American Initiative" through the Department of Energy
- Consider establishment of a central "green" toolkit to publicize related issues and to educate the public as to available programs
- Consider establishing an ongoing Pharmaceutical waste drop-off program
- Clarify Sunnyvale's CO<sub>2</sub> emissions reduction commitment and communicate that to the public
- Explore strategies to reduce the amount of time it takes to use public transportation from the north end of town
- Consider installation of ceiling fans in public buildings to improve efficient climate control in rooms with high ceilings
- Consider the provision of additional document-shredding opportunities
- Consider branding "SUNNY"vale as a good place for solar firms to locate and to market their businesses
- Consider the establishment of convenient drop-off centers for batteries and other hazardous wastes
- Explore requiring LEED Certification for all Public Buildings as a study issue
- Explore parking lot shade requirements (% required and timelines for implementing requirements) as a study issue
- Consider lobbying the PUC to provide financial incentives for those who install solar roof panels
- Research the pros and cons of a plastic carryout bag recycling program

Council and/or the public can access an up-to-date listing of "green" issues and/or the current status of those issues by visiting [green.insunnyvale.com](http://green.insunnyvale.com) at any time.

As further confirmation of Sunnyvale's long standing commitment to environmental sustainability, *Popular Science* magazine recognized the City as one of "America's 50 Greenest Cities" in 2008. Sunnyvale was ranked number 13 of those cities that are "leading the way" on environmental issues.

### Intensive Budget Clinic

In August, 2007, staff and I held a "Budget Clinic" to systematically review each of our budgetary processes and identify strategic changes that may add value. We spent one week concentrating on virtually every aspect of our budgetary systems, polishing those that work well and focusing on those that needed to be updated or refined. The results of this work include documentation of revenue forecasting methodologies, a formalized training plan for operating budget development, scheduling of a streamlined master budget calendar, identification of budgetary roles and responsibilities, and clarification of operating budget restructure and recasting guidelines. The results of this work have been documented and incorporated into this current budget preparation cycle.

During the budget clinic we also began development of the budget prioritization process which was recently adopted and utilized by Council. More discussion of the prioritization tool is included in Appendix A of this Transmittal Letter.

During the coming year, staff will be focusing on any outstanding issues regarding the project budget process.

### Strategic Planning for Public Facilities

Sunnyvale has significant planned expenditures in the next twenty years and beyond in order to maintain its real property assets. In order to ensure that these funds are spent wisely, a strategic plan that identifies our current inventory, its condition, and our future needs is necessary. Although a space needs study was completed in 2000, it did not include an overall review of the types of buildings that would be needed into the future nor a cost-benefit analysis of repair versus replacement of various facilities. Staff has now begun a project that will provide a strategic context for the repair or replacement of the various administrative facilities that will be needed by Sunnyvale into the future. Results of the study will be available in FY 2008/2009 and will be utilized for a complete review of our non-park building infrastructure expenditures during the capital budget cycle.

### Mathilda/237 Area Transportation Improvement/Mary Avenue Extension

The Mary Avenue Extension is a project to improve access to the Moffett Industrial Park north of State Route 237 and provide relief for the Mathilda Avenue access to Moffett Industrial Park. The project extends Mary Avenue from its current terminus at Almanor Avenue over US 101 and State Route 237 and would connect to the roadway network in the western part of the industrial park. The project has been in the planning stages since the late 1980's and was first included in the General Plan in 1972. The project is a major element of the City's long-range Transportation Strategic Program.

In 2004 the City and the Santa Clara Valley Transportation Authority (VTA) completed an operations analysis of the Mathilda Avenue/US 101/Route 237 area, including an

updated examination of the Mary Avenue Extension. This study identified a Mathilda/237/101 freeway interchange reconfiguration project and the Mary Avenue Extension as viable mid to long-range improvements to serve the City's north-south travel corridors and to support project growth in the Moffett Industrial Park. As a result, these projects were included as priorities for outside funding in the Valley Transportation Plan 2030 regional plan for Santa Clara County. To continue transportation and land use planning and to facilitate future outside funding for these projects, the FY 2005/2006 Budget included a project to conduct conceptual engineering, environmental work, and Caltrans-required studies for these improvements. The intended outcome is consideration of formal project approval by the City Council, environmental clearance, and initial Caltrans approval of these projects.

The City is partnering with the VTA to complete the current phase of work in order to take advantage of VTA's experience with major roadway projects affecting State highway systems. In FY 2007/2008, Caltrans-required studies for the Mary Avenue Extension were drafted and underwent review, a significant community outreach effort was conducted, and a Draft Environmental Impact Report was completed and circulated. Finalization and certification of the Mary Avenue Extension Environmental Impact Report and approval by Caltrans of technical studies is anticipated in FY 2008/2009, as well as initiation of engineering and environmental studies for the Mathilda/237/101 interchange reconfiguration project. If this project does not move forward, significant work will be required to review and modify the City's General Plan and specifically the zoning allowed in Moffett Industrial Park and other areas north of U.S. 101. In addition, a significant funding commitment has been made by the VTA to the Mary Avenue project in preliminary design and environmental review. It is likely that this support will continue as the project progresses. However, any change of direction by the City may put that funding and support at risk.

The preliminary environmental work completed so far has generated significant and sometimes heated public input and staff is currently preparing the response to comments to bring the final EIR to the City Council by the end of this calendar year. Large projects of this nature often make the policy decisions that are necessary very difficult. It will be necessary for the City Council to weigh short term and localized impacts against long-term, Citywide benefits.

#### Downtown Revitalization

Revitalization of the City's downtown area is, at last, well underway. Not only will this effort provide vitality to our City's center and a gathering place for our community, but it will also add substantially to our economic base.

Staff continues to work very collaboratively with Downtown Sunnyvale Mixed Use, LLC, on the Town Center project. City staff and the developer have placed high priority on this project with the goal of having a substantial portion of the project completed by mid-2009. The Town Center project is progressing according to schedule with significant completion of the minimum project by June 2009. Structures under construction in these two blocks consist of the underground and above ground parking structures, two of the mixed use office buildings, and three of the mixed used residential buildings. Additionally, the developer is proceeding to construct the

Redwood Square block, bounded by Washington, Taafe, McKinley, and Murphy. This block includes a large amount of the retail and restaurant square footage. In the coming months, considerable work will proceed on the street and utility improvements on Washington, Mathilda and Iowa Avenues. This will require traffic lane closures for short or extended periods. Staff will ensure that the public and downtown businesses are fully informed of these impacts on traffic flow. The required environmental remediation work is also progressing with the close involvement of the Regional Water Quality Control Board.

Construction plans are actively being developed for the other blocks of the project. Target may begin demolishing their existing store in fall 2008 with planned completion of a new upgraded and expanded store by October 2009. Construction plans are also being prepared for the movie theater complex, on the block bounded by Iowa, Murphy, McKinley, and Sunnyvale. Finally, preliminary development plans have been submitted for the block bounded by Washington, Murphy, McKinley, and Sunnyvale. This block, which includes a boutique-style hotel, parking structure, and additional retail space, is the remaining portion of the project that needs Planning Commission approval of a Site Development Permit for site and architectural design.

When completed, the new Town Center project will generate approximately \$2 million per year in new Sales Tax for the General Fund. It is also estimated that future costs for increased service demands related to the development may total about \$1 million. These services have not yet been identified, and so for purposes of our long-term planning we have included \$1 million in Sales Tax net of the new costs when the project is fully open.

Other major private and public projects are also under various stages of design development. With the recent demolition of the Town and Country shopping center, the developer is proposing a transit-oriented mixed-used development with four levels of residential units, additional downtown retail space, and structured parking. Planned public improvements will also significantly enhance the downtown environment, including the second phase of the Plaza de Sol improvements and streetscape enhancements to Murphy Avenue, which has received several state grants to assist with design and construction costs.

### **New Initiatives for FY 2008/2009**

In addition to continuing work as needed on the issues begun in FY 2007/2008, staff will be undertaking some new initiatives during FY 2008/2009.

#### Economic Development Strategy

The proposed operating budget for the Economic Development program essentially remains unchanged from this year in the recommended FY 2008/2009 Budget, with just minor adjustments. No changes in staff hours or activities are proposed at this time, and the vacant Economic Development Manager position continues to be funded. This is an interim budget for the program which will be modified upon completion of an Economic Development Strategy.

The strategy is currently being prepared by staff with the assistance of an economic consultant. It will be presented to the City Council for review and approval in the first quarter of FY 2008/2009. A comprehensive evaluation of the City's existing program activities, economic opportunities, and business climate is currently underway. Through this analysis, the strategy will articulate a five-year economic development program for the City, with specific goals, priorities, action items, and expected outcomes. Additionally, a restructured program budget to support the strategy will be presented to the City Council as a budget modification. The restructured budget is expected to define new and modified program measures, service delivery plans, and activities. The allocation of staff hours to implement the strategy will also be defined.

### Library Facility Needs

In FY 2005/2006, Council approved a study issue to examine the services and facility needs of the Library currently and into the future. The Sunnyvale Library of the Future Study and Strategy was approved by the Council in FY 2006/2007. Findings of the study indicated that the Library was already considerably short of space and would need to grow from its current 60,800 square feet to over 143,000 square feet to meet the needs of the community through the year 2030. Furthermore, the study found that a new building would cost \$108 million and that expanding and retrofitting the current library building would cost even more.

The study also included information about a joint-use branch library at Columbia Middle School as a prototype to establish guidelines on size, location, staffing, a service model, etc., for the optimum and most beneficial branch to Sunnyvale. Council's preference was to reexamine the idea of a branch library after the new main library had been established.

A ballot measure in the November 2007 local election, Measure B, was put before the voters for approval of a \$108 million general obligation bond to build a "green" environmentally sustainable new main library to the LEED Platinum certification level. Although the measure achieved a solid majority, 59% approval, it did not pass since a two-thirds majority was required.

Through the study issue process, Council subsequently directed staff to reexamine the possibility of a branch library and consider a leased facility instead of a building that would be owned by the City. The study issue is due for completion by the end of 2008. A branch library will not address the substantial need for a replacement/expansion of the existing main library although it may slightly reduce the size requirement for a new main library. The study will include the fiscal impact of increased operating costs on the General Fund and funding options for the main library in terms of facility improvements and operating costs.

### Review of Construction-Related Fees

The City provides planning, building, engineering, and other development-related services through the Community Development, Public Works, and Public Safety departments and charges a variety of fees for these services. In order to ensure that these fees are aligned with the total cost of providing such services and that there is cost recovery in all areas (unless a subsidy is specifically directed by Council), staff is undertaking a thorough User Fee and Cost of Service Study for all services related to

development. The project will include identification of all direct and indirect costs, recommendation of a new fee structure or validation of the existing structure, and clear identification of the revenue impacts of any proposed fee changes on end users. It is expected that this study will be completed in Fall 2008. Results of the study and recommendations will be brought to Council and incorporated into next year's fee setting process as appropriate.

### 10-year Trend Information

During the November 2007 general election, the City passed Measure J which amended Section 1302 of the Charter. This amendment makes formal the City's budgetary practices detailed in the Fiscal Sub-element by including a requirement for a "minimum of 10 years long-range financial planning" and "financial efficiency and effectiveness measures." In addition, the amendment also requires "historical trend data regarding past financial performances at the program budget level" and "graphs and charts as appropriate to communicate both short-term and long-term impacts of the proposed budget."

As a matter of course, the City keeps extensive historical information on financial and operating performance. However, historical data by program is currently difficult because the restructure of the entire operating budget in FY 2006/2007 set a new base for performance measures for most programs. At this point only one year of historical data exists and this information is included for each program. Staff will be developing ways of displaying historical information by program beginning with the FY 2009/2010 budget.

In addition, the City has a comprehensive data set that provides a basis upon which Council sets both the operating and capital budgets. It is the Community Condition Indicators (CCI) and has been presented as an integral part of the City's budget for many years. Data is included as available for the 1990 census, the 2002 census, and each year following. The CCI is a measurement tool used to evaluate the General Plan by presenting the community conditions that require some form of direct or indirect service provided by the City. On May 8, 2007, the CCI report was modified to support and address the issue of growth and its potential effect on the economic vitality and quality of life in Sunnyvale. The underlying data was not modified, merely the manner in which the data is presented. In prior years, the CCIs were included in each General Plan Element of the budget; for the recommended FY 2008/2009 Budget they are included in a separate section of *Volume I* of the document.

A new element of the CCI data is the Balanced Growth Index (BGI), which was developed to monitor the City's growth and measure if that growth is being achieved in a balanced manner. Currently, the BGI presents the first five years, or 25%, of the 20-year planning horizon. The index's profile will be extended each year by adding the annual incremental growth from the preceding year. The profile is based on the assumption that Sunnyvale was in a balanced state in 2005. This assumption is supported by the high level of satisfaction expressed in the 2005 Resident Satisfaction Survey. Data show responses indicating adequate functioning of utilities, a satisfactory level of service in traffic operations, and a lack of severe overcrowding in the schools.

The BGI, itself, is presented as a bar graph. For analysis purposes, if all elements grow in a balanced manner, all bars in the profile are equal length every year and extend exactly to the current year. This scenario would present optimal balanced growth. Optimal balanced growth will not always be the case and it is important to remember an imbalance in a single year does not signify a problem. An imbalance over multiple years, however, should be noted by the Council so modifications of development policy can be considered to bring the City back into a balanced growth state. As the Sunnyvale Community Vision is updated in the future, or as functional element updates result in different projected goals for 2025, the BGI will be recalibrated to reflect the revisions.

## **Conclusion**

After weathering the financial downturn that began several years ago, we are finally in a stable and sustainable state. The recommended FY 2008/2009 Budget and Twenty-Year Resource Allocation Plan is balanced. Our fiscal condition is sound and we are able to offer high-quality services that are important to our citizens. We should be thankful that Sunnyvale's planning and financial management systems provide the foundation on which we have built the solutions to the City's long-term financial stability. Without this foundation, the City would find itself unprepared to respond to changing fiscal circumstances. These systems have given us the time and the process for dealing with fiscal challenges in a measured and thoughtful way.

Although our long term financial condition appears sound, the job is not over. Our economic condition can change very rapidly, and we will need to continue to pay close attention and make course corrections as necessary. A number of challenges have been identified that will need to be addressed in the coming years, including a number of unfunded capital projects. Most of all, we will need to focus on our central mission and remain responsive to changing community needs. We need to continue to be vigilant and make decisions that are best for the entire community and not a vocal few. It takes courage and strong leadership to not do "spot budgeting" and keep a prudent eye on our long term fiscal health.

I am particularly gratified that the final budget proposed by me as City Manager is a sustainable plan which is balanced over the twenty-year time frame. The City's emphasis on results-oriented service delivery and long-range financial planning has enabled us to maintain stable services while many others have not been able to do so, particularly given the financial turmoil that governments in California and the rest of the country have experienced over the last several years. This is a remarkable achievement largely as a result of Council's strong leadership and staff's hard work. Most recently, with the continuing rising costs in our day-to-day necessities and the impending recession, even cities and counties in our area are proposing budget cuts in order to balance their budgets. Again, I am very pleased to be able to present a twenty-year balanced budget.

This year's operating budget proposed by departments is very modest and reflects their understanding of budget challenges and their prudent fiscal management. In preparing the recommended FY 2008/2009 Budget and Twenty-Year Resource Allocation Plan, I am fortunate to have had the support and assistance of exceptional



staff that continually go beyond the call of duty.

The budget would not have been prepared without the talented and dedicated finance staff led by Mary Bradley, Director of Finance and Grace Leung, Finance Manager. These team members, including Drew Corbett, Ann Durkes, Tim Kirby, Kurtis Mock, and Mike Pizano have all done a yeoman's job in putting the budget together and I deeply appreciate their dedication. Last but not least, all the Department Directors and their staff must be recognized for their support in the preparation of the proposed budget.

Finally, I would like to thank the City Council for your leadership and commitment in long range financial planning. Your belief in Sunnyvale's Planning and Management System sets the tone for where we need to go as a community and an organization. As a result, Sunnyvale is able to continue delivering the highest quality service at the lowest possible cost, ensuring the quality of life that the community has enjoyed and continues to expect.

Respectfully Submitted,

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Amy Chan  
City Manager

May 9, 2008

## FISCAL YEAR 2008/2009 BUDGET

### OVERVIEW

I am pleased to present a balanced budget for this upcoming fiscal year and the Twenty-Year Resource Allocation Plan. Table I, below, is a summary of the recommended expenditures for all City funds. This table provides a comparison of the recommended FY 2008/2009 Budget with the revised FY 2007/2008 Budget and the actual expenditures for FY 2006/2007. Proposed expenditures for FY 2009/2010 are also included in keeping with our two-year operating budget cycle.

<b>Table I Recommended Expenditures – Citywide(1)</b>						
<b>Expenditure</b>	<b>2006/2007 Actual</b>	<b>2007/2008 Revised Budget</b>	<b>2008/2009 Recomm. Budget</b>	<b>% Growth 2008/2009 over 2007/2008</b>	<b>2009/2010 Proposed Budget</b>	<b>% Growth 2009/2010 over 2008/2009</b>
Operating	172,986,194	176,743,057	187,055,736	5.83%	193,874,367	3.65%
Budget Supplements	0	0	2,169,573		245,106	
Projects(2)	20,434,729	72,031,594	73,669,794	2.27%	39,498,517	-46.38%
Project Administration	1,580,807	1,590,483	1,643,350	3.32%	1,703,643	3.67%
Equipment	686,750	839,350	1,102,137	31.31%	672,818	
Lease Payments(3)	1,856,327	1,860,098	1,873,961	0.75%	1,896,545	1.21%
SMaRT Station Expenses(4)	19,869,724	22,435,234	22,976,673	2.41%	23,320,980	1.50%
Debt	6,925,213	6,969,644	7,465,253	7.11%	6,917,270	-7.34%
Payment to Town Center Developer(5)	357,338	375,867	582,946	55.09%	3,475,528	496.20%
Service Level Set- Aside	129,644	494,548			342,504	
<b>SUBTOTAL</b>	<b>224,826,726</b>	<b>283,339,875</b>	<b>298,539,423</b>	<b>5.36%</b>	<b>271,947,278</b>	<b>-8.91%</b>
Employment Development Grant Programs	10,189,917	7,590,209	6,374,376	-16.02%	422,807	-93.37%
<b>TOTAL</b>	<b>235,016,643</b>	<b>290,930,084</b>	<b>304,913,799</b>	<b>4.81%</b>	<b>272,370,085</b>	<b>-10.67%</b>

(1) This table excludes internal service funds, which are reflected as rental and additive rates in the Operating expenditure line.

(2) Projects excludes General Services projects but includes Project Administration costs

(3) Lease Payments include the Parking Lease, SMaRT Station Long Term Lease and WPCP Rent.

(4) The SMaRT Station Expenses represent Mountain View and Palo Alto's shares of SMaRT Station expenses. Sunnyvale's share of expenses is represented in the Operating expenditure line.

(5) There is no net impact to the General Fund resulting from this payment. This is a payment from the RDA to the Town Center Developer, per the ARDDOPA, that passes through the General Fund.

The overall recommended FY 2008/2009 Budget is 4.81% above the revised FY 2007/2008 Budget, which was virtually unchanged from the Adopted Budget. The recommended FY 2008/2009 Budget for operating-related expenditures is 5.83% higher than the revised FY 2007/2008 Budget. The individual components of the increases vary for each fund and will be discussed in the *Detailed Fund Reviews* section of this Transmittal Letter.

The recommended FY 2008/2009 Budget for projects is approximately \$73.7 million, or 2.27% higher than the revised FY 2007/2008 Budget, which includes carryover funds from FY 2006/2007. Each year, the City carries over funds for projects that were budgeted in earlier years but not yet completed because projects are often multi-year in nature. The projects budget in FY 2008/2009 is particularly high due to several significant capital and infrastructure projects. For example, \$29 million is dedicated to the Mathilda Avenue Railroad Overpass Improvements.

It is important to note that the City also has unfunded capital improvement projects totaling \$437 million over twenty years. Strategies to fund these projects continue to be considered as part of each budget process. Details of changes in projects are included in discussion of the individual funds and information on individual projects is included in *Volume IV Projects Budget* of the budget document.

Expenditures for equipment in the recommended FY 2008/2009 Budget reflect a 31% increase over prior years, due to the fluctuations in the equipment replacement schedule at the City's Water Pollution Control Plant.

A significant change in the level of grant funding for the Employment Development Department (NOVA) is reflected beginning in the revised FY 2007/2008 Budget, which shows a 25% reduction. It is estimated that the funding will be reduced an additional 16% beginning in FY 2008/2009. In keeping with our adopted policy, we only include one year of grant funding, so the FY 2009/2009 budgetary numbers show only the carryforward grants for the NOVA program.

After taking out the effects of the Employment Development Grant program, the Citywide budget is expected to increase 5.36% in FY 2008/2009 and reduce 8.91% in FY 2009/2010. The decrease in the second year is primarily attributable to a reduced project level compared to FY 2008/2009. Elements of the change in FY 2008/2009 will be discussed in more detail later in this Transmittal Letter.

### **Budget Supplements**

For the recommended FY 2008/2009 Budget, nineteen budget supplements are presented for Council consideration, totaling \$2.2 million. There are two general types of requests: service level enhancements and one-time expenditures. The first type reflects supplements that will result in an increase (or decrease) to services provided directly by the City. The second type represents projects or services that will not be ongoing.

The table on the following page presents each supplement by fund and the City Manager's recommendation regarding funding.

**FY 2008/2009 Budget Supplements**

<b>Budget Supp. No.</b>	<b>Description</b>	<b>Fund</b>	<b>One-Time</b>	<b>On-Going</b>	<b>20-Year Impact</b>	<b>City Manager's Recommendation</b>
1.	Environmental Sustainability	General	X	X	\$1,639,995	Yes
2.	Online Posting of FPPC Forms	General		X	\$439,038	Yes
3.	Community Event Funding Support	General	X		\$30,000	Yes
4.	Building and Planning Fee Incentives for Solar Panels and Green Buildings	General		X	\$832,672	No
5.	Automated Materials Handling System for Returned Library Materials	General	X	X	(\$2,533,023)	Yes
6.	Elimination of Library's Reserve Fee	General		X	\$333,069	Yes
7.	Care Management Program at the Sunnyvale Senior Center	General		X	\$1,847,071	Yes
8.	Funding for Additional Law Enforcement Efforts	General	X		\$50,000	No
9.	Marketing Campaign to Encourage Bicycling	Capital Projects	X		\$85,000	No
10.	Greenhouse Gas Emissions Reduction Projects	General, General Services, Wastewater	X	X	(\$491,160)	Yes
11.	Mathilda/Caltrain Bridge Parking Lot Access	Gas Tax	X		\$50,000	Yes
12.	Landscape/Sidewalk Improvements South Side of Hendy Avenue	Gas Tax	X		\$150,000	No
13.	Comprehensive Bridge and Levee Report	Gas Tax, Wastewater	X		\$200,000	Yes
14.	Complete Sidewalk Repairs and Install Curb Ramps	General		X	\$16,041,103	No
15.	Outside Group Funding Request from Silicon Valley Leadership	General	X		\$8,000	Yes
16.	Council Meeting Minutes	General		X	\$204,506	Yes
17.	Purchase, Implementation and Maintenance of Electronic Records Management System	General	X	X	\$2,346,908	Yes
18.	Junior Achievement of Silicon Valley for K-12 Work Readiness and Economics Education	General	X		\$10,740	No
19.	Santa Clara Valley Blind Center Funding Request	General	X		\$45,000	No

Details of the budget supplements are found in the *Budget Supplements* section of *Volume 1, Budget Summary* of the budget document.

In making my funding recommendations, I utilized the priority setting tool recently developed and approved by Council. All operating activities and projects in the lowest category (“5” ranking) were compared with the proposed supplements and decisions were made based on Council priorities. It should be noted that during the prioritization process, all unfunded projects were assumed to have a ranking of “5.” As the process unfolded, we became aware that certain capital projects with funding contingent upon outside contributions were identified as “funded”, whereas others with potential outside grants or other contributions were identified as “unfunded.” During next year’s project budget process, it is staff’s intent to better capture these types of funding sources in one category.

## OVERVIEW OF GENERAL FUND AND GAS TAX FUND

Table II below outlines the recommended expenditures and transfers for the General Fund and Gas Tax Fund combined. Although these are separate funds, they are added together in Table II to better represent the proposed changes from one year to the next. It is in the interest of the City to expend Gas Tax Funds for eligible projects and operating activities before utilizing General Fund money. This results in increases and decreases from year-to-year regarding the amount of road maintenance operations that are funded by the Gas Tax Fund and General Fund respectively. By combining the two funds, a clearer picture results as to the year-to-year changes.

<b>Table II Recommended Total Requirements – General Fund and Gas Tax Fund Combined</b>						
<b>Expenditure Character</b>	<b>2006/2007 Actual</b>	<b>2007/2008 Revised</b>	<b>2008/2009 Recomm. Budget</b>	<b>% Growth 2008/2009 over 2007/2008</b>	<b>2009/2010 Proposed Budget</b>	<b>% Growth 2009/2010 over 2008/2009</b>
Operating	111,333,671	114,901,879	120,319,646	4.72%	124,593,158	3.55%
Budget Supplements			2,119,573		245,106	-88.44%
Project Operating			10,000		86,175	761.75%
Projects	4,946,539	8,878,429	5,497,460	-38.08%	2,410,899	-56.15%
Transfers to Projects Funds <sup>(1)</sup>	1,410,644	9,659,905	4,149,201	-57.05%	1,465,537	-64.68%
Transfers to Other Funds	5,792,309	6,250,446	16,717,824	167.47%	6,561,658	-60.75%
Debt	412,778	408,969	179,010	-56.23%	177,270	-0.97%
Lease Payments	1,212,920	1,213,805	1,208,280	-0.46%	1,210,893	0.22%
Payment to Town Center Developer	357,338	375,867	582,946	55.09%	3,475,528	496.20%
Service Level Set-Aside	129,644	494,548			342,504	
Equipment	23,700	176,300				
<b>TOTAL</b>	<b>125,619,543</b>	<b>142,360,148</b>	<b>150,783,940</b>	<b>5.92%</b>	<b>140,568,728</b>	<b>-6.77%</b>

(1) Includes transfers to the Capital Projects Fund and the Infrastructure Fund

As Table II indicates, the overall combined recommended expenditures and transfers of the General Fund and Gas Tax Fund for FY 2008/2009 are 5.92% above the revised FY 2007/2008 Budget. The proposed Budget for FY 2009/2010 reflects a decrease of 6.77%.

Because certain aspects of the budget can change dramatically from year-to-year, notably capital, infrastructure and special projects, a more precise understanding of the comparative budget is in the operating area. The operating portion of the recommended FY 2008/2009 Budget is 4.72% above the revised FY 2007/2008 Budget, which is virtually unchanged from the Adopted Budget. The proposed FY 2009/2010 Budget for operations anticipates an increase of 3.55%.

The major components of changes in the General Fund and Gas Tax Fund operating budgets will be discussed in the *Detailed Fund Reviews* section of the Transmittal Letter.

## **CITY BUDGET CHALLENGES AND OPPORTUNITIES**

Staff has identified a number of challenges that are currently facing the City as well as some opportunities that might be able to assist us in strengthening our financial situation. These challenges and opportunities are discussed below.

### **BUDGET CHALLENGES**

#### **Petroleum-Related Costs**

Costs for petroleum-based products have continued to rise significantly over the past year, as seen most clearly in the price of gasoline. These increases affect a number of costs in the City's operating and projects budgets. Fuel costs in the City's Fleet Services program for FY 2007/2008 are expected to be 29% higher than originally budgeted, and the budgeted fuel expenditures for Fleet Services in FY 2008/2009 reflect a 64% increase over FY 2004/2005 actual expenditures. The overall cost of fuel has also had a significant impact on the cost of automotive parts and supplies, due to manufacturing and transportation costs.

Impacts in the rise of petroleum costs can also be seen in the street operations area and in capital projects related to street repair and reconstruction, which depend heavily on oil-related commodities. Almost all of the materials used by the City for street construction and repair are petroleum-based, except for rock and concrete. Because of the increase in the cost of petroleum-based materials, the amount of pavement preventive maintenance (chip seal and slurry seal) that is done each year grows smaller as the amount budgeted remains constant. Between FY 2004/2005 and FY 2007/2008 the increase in oil and asphalt materials is about 70%.

The result of these increasing costs is reflected in the City's street surface pavement condition index (PCI). Sunnyvale has for many years had one of the highest PCI ratings in the South Bay. The "3-year Moving Average" PCI number for Sunnyvale has been slowly going down from 2003 (84) to 2006 (80). In 2007, the 1-year PCI index dropped to 76. While this remains very respectable, and among the highest in the Bay Area, it is still cause for concern because when pavement deteriorates beyond a certain point, substantially more costly reconstruction is eventually required.

The increase in petroleum-related costs that we have been experiencing over the last several years is not a temporary situation, but a new reality for our operating costs. Accordingly, the twenty-year financial plan has been adjusted to reflect these increases or lower the targeted service levels as necessary.

#### **Unfunded Capital Projects**

Over the last several years staff has made a concerted effort to identify all of the unfunded capital projects that pose a significant liability in the long term. This year, the recommended FY 2008/2009 Budget includes 45 unfunded projects totaling about \$437 million over the next twenty years. Although this is an off year for the Capital Budget, information on each of these projects is contained in the various sections of *Volume IV, Capital Budget*.

Unfunded projects fall into several categories, with many having potential funding sources that can be pursued. Approximately eight projects totaling \$91 million are included in the Valley Transportation Plan (VTP) 2030, which is the long-range regional transportation plan for Santa Clara County. Federal, state and regional transportation funding flows through the levels of government in several different ways, but essentially lies with regional agencies. In Santa Clara County, that agency is the VTA, and the VTP 2030 captures projects of regional significance with respect to air quality or transportation system capacity enhancement (a requirement for State and Federal funding) as well as other significant projects utilizing regional or local funding sources. The VTP 2030 contains the eight Sunnyvale projects which are considered eligible priorities for projected federal, state, and regional funding for Santa Clara County within the lifetime of the Plan. As the funding projections become reality over the life of the plan, project-specific allocations would be made and the City would realize funding for construction of the projects. If the City wishes to have any of these projects constructed sooner than grant funding is available, it will be necessary to identify a source of local revenues.

An additional eight projects totaling \$7.9 million are eligible to be funded from the City's Park Dedication Fees, including the Morse Avenue Park. Recommendations for funding have been held pending completion of the Parks and Open Space of the Future project that is scheduled for completion shortly. Upon presentation of the study, available funding capacity will be compared to priorities and it is likely a number of these projects may move forward. The recommended FY 2008/2009 Budget anticipates that the Park Dedication Fund will end next fiscal year with a Reserve balance of about \$4 million. These monies would be available for unfunded parks projects as Council directs or for other Park Dedication Fee-eligible projects. In addition to sources of initial project funding, decisions in this area will take into consideration the ability of the General Fund to provide on-going operating costs for the new facilities.

A fourth category of unfunded projects relates to enhancements to our Downtown area. Six projects totaling \$20 million are included in this group and will be reevaluated upon completion of the Town Center redevelopment and other improvements in the area. The largest of these projects relate to Downtown Specific Plan Transportation Improvements, the construction of a Downtown Parking Structure, and implementation of a Downtown Parking Management System. If any of these downtown projects are to move forward in the future, a new funding source such as the General Fund would need to be identified as the Redevelopment Agency does not have sufficient funds to support these improvements.

By far the largest and most problematic of the unfunded projects are those that involve our aging City buildings. Improvements to our library facility and our general administrative buildings, including the City Hall complex, the Corporation Yard, and the Public Safety Headquarters are reflected here for a total of \$265 million. Strategic review of facility needs and management is currently being undertaken, and it is anticipated that the result of this review will address the needs and potential funding sources.



Finally, a number of unfunded capital projects, both large and small, relate to other traffic and transportation issues. These include future traffic calming projects, the Bicycle Capital Improvement Program, Moffett Park Bicycle and Pedestrian Trails, and expansion of the adaptive traffic signal control system, among others.

### **Infrastructure Renovation and Replacement**

Sunnyvale has traditionally provided funding in its operating budgets for optimizing maintenance of City infrastructure. Staff believes this to be the most cost-effective, long-term way to approach asset management.

Nonetheless, even with this proactive maintenance approach, eventually every infrastructure element reaches a point where maintenance is no longer a cost-effective strategy, and significant renovation and replacement is required. Funding of the renovation and replacement of the City's estimated \$1 billion in infrastructure assets is an enormous challenge, but it is critical to the long-term quality of life and financial condition of the City. The City has taken action on several fronts to deal with this challenge.

The City began development of a Long Range Infrastructure Plan (LRIP) several years ago. The intent of this plan is to fully fund the renovation or replacement of all existing facilities in the City. This differs from traditional capital projects whose purpose is to provide funding for new facilities related to new programs. Phase I of the LRIP established the Infrastructure Renovation and Replacement Fund and incorporated full funding for non-utility fund assets. In subsequent years the City has undertaken a review and update of the scope, cost and original assumptions included in Phase I. Additionally, a preliminary version of Phase II of the LRIP has also been completed; Phase II addresses the fixed assets within the utility funds. These utility-related fixed assets have been identified and inventoried and the recommended FY 2008/2009 Budget includes best estimates for replacement costs and schedules. Future capital budgets will refine the costs and schedules for the various utility and non-utility related infrastructure projects. In particular, the Water and Wastewater Funds have a large number of varied assets, including water mains, water valves, reservoirs, sewer collection systems, storm drains and the Water Pollution Control Plant (WPCP). A Strategic Infrastructure Plan (SIP) for the WPCP was begun in FY 2007/2008 and a Water Utility Master Plan project is proposed in the Projects Budget for FY 2008/2009.

### **FINANCIAL OPPORTUNITIES**

Over the past several years the City has been pursuing a number of fiscal strategies to improve its financial position over the long term. These strategies, which are outlined in the following section, have included continuous improvements within the organization, expenditure reductions, and revenue enhancements.

Sunnyvale's performance based budget approach has allowed us to focus successfully on the expenditure portion of our budget. By having a clear picture of the cost of providing each service, we are able to identify ways of enhancing their efficiency and effectiveness. This budgetary approach will also allow us to benchmark our services and explore alternative service delivery methods including contracting out. The

optimal staffing study of the Public Works Department, for example, identified some outsourcing opportunities for consideration.

Council Policy 7.3.6 *Managing for Competitiveness* sets policy and provides guidelines for the development and implementation of a managing for competitiveness effort which should be used as we explore alternative delivery methods.

In recent years we have also identified a number of opportunities to improve our ongoing revenue base. These include the recent successful ballot measures to increase our Transient Occupancy Tax and Business License Tax rates to be more in line with surrounding areas and our ongoing work to ensure that all fees appropriately cover full cost of service, including revenue audits and efforts to protect our telecommunications UUT. There remain several other opportunities that may potentially be explored in the coming years. These include an Emergency 911 Access Fee, the Real Property Transfer Tax, and an adjustment to our Utility Users Tax.

### **Emergency 911 Access Fee**

In June 2004, the City Council approved in concept an Emergency 911 Access Fee to recover the substantial costs of operating the City's Emergency 911 dispatch center. The fee was not adopted, pending resolution of legal issues and challenges faced by a number of jurisdictions who established 911 fees.

Two municipalities, Stockton and Union City enacted such ordinances in FY 2003/2004 and are currently involved in lawsuits sponsored by telecommunications providers. The lawsuits essentially allege that the fee is a tax and therefore subject to the voter approval requirements of Proposition 218. In January 2006, Union City's fee was declared a special tax requiring two-thirds voter approval. Union City appealed the decision, but in April 2008 the appeals court upheld the January 2006 ruling and published an opinion which invalidates the fee.

On the other hand, the County of Santa Cruz and the City of Watsonville also enacted 911 fees, which were *unsuccessfully* challenged by citizen initiatives in 2004 to invalidate the fees. Additionally, the County of Santa Cruz prevailed in a lawsuit where the court decided that their 911 fee was an allowable cost recovery mechanism, not a tax subject to the voter approval requirements of Proposition 218.

In January 2005, the City of San Jose began collecting a 911 Fee and has not had any legal challenges to date. San Jose's fee is scheduled to sunset on June 30, 2009, unless action is taken by their City Council to extend the fee. Additionally, the County of Santa Clara adopted a 911 Fee in January 2008 but will not currently implement it in light of the Union City appellate court ruling. Both San Jose and the County are considering pursuing November 2008 ballot measures for fee ratification or adoption. It should also be noted that the City and County of San Francisco was the first California jurisdiction to adopt a 911 fee in the early 1990s, and has continued to assess the fee without successful legal challenge.

Based on the uncertainty and on the timing and outcome of the existing lawsuits, staff has not brought the 911 fee forward for further Council consideration. Given the differing legal decisions to date, it is likely that the issue will be appealed to the

California Supreme Court for final adjudication. When and if a clear conclusion is reached, staff will bring forward a recommendation to Council on whether to move forward with implementation of this cost recovery fee, which is projected to recover approximately \$2.8 million in dispatching costs. It should be noted that the 911 fee will likely remain a target of litigation by the telecommunications industry, which will continue to seek court decisions that declare the fee a special tax requiring voter approval.

### **Real Property Transfer Tax and Utility Users Tax**

Two of the City's general taxes currently have rates significantly lower than countywide or statewide averages. These are the Real Property Transfer Tax (sometimes referred to as the Documentary Transfer Tax) and the Utility Users Tax.

The Real Property Transfer Tax is an excise tax imposed on the transfer of real estate. Counties are authorized to levy a tax at the rate of 55 cents per \$500 of the property value. Once a county has enacted the tax, which Santa Clara and all other counties have done, then a city may levy a tax and share in the county rate. Sunnyvale adopted its tax in 1967 and receives 27.5 cents per \$500 value, with Santa Clara County receiving a like amount.

State law further provides that a Charter City may also levy its own documentary transfer tax at a different rate; in these cases, the County keeps the entire 55 cents and the City receives the full proceeds of its own levy. In Santa Clara County, the cities of Palo Alto, Mountain View, and San Jose have all enacted documentary transfer taxes of \$3.30 per \$1,000 value. Of course enacting this tax would require a ballot measure and, as a general tax, would need approval by 50% plus one of the voters.

Sunnyvale's Utility Users Tax (UUT) is substantially lower than our surrounding cities and also applies to fewer utilities than most. We currently charge 2% on the usage of electricity, natural gas, and intrastate telephone. The average rate for Santa Clara County is 3.7%, and the average rates in other nearby counties are even higher. UUT rates in Alameda County, for example, average 6.9% and in San Mateo County the average is 5.8%. Sunnyvale could also apply the UUT to water, sewer, and cable television as well as expanding it to interstate telephone calls. Again, increasing the rate or expanding the base of the UUT would require a ballot measure and approval by 50% plus one of the voters.

## FISCAL STRATEGIES

One of the most powerful aspects of multi-year budgeting and forecasting is the ability to plan for the future. Small changes made now can avert large problems later. A number of fiscal strategies have been identified in the past several years to well position the City so that quality services can be sustained in the years to come. These items generally fall into two categories: General Philosophies and Strategies. The General Philosophies reflected are as follows:

- **Provide the highest quality services at the lowest possible cost**
- **Ensure that we are good stewards of the City's infrastructure assets**
- **Don't sacrifice safety or quality of life**
- **Support diversity in all areas of the community**
- **Build and emphasize the connection between the community and business**
- **Support a quality work force**
- **Emphasize and build on the unique culture of Sunnyvale**
- **Stick to the knitting, focusing on issues that can make a difference**

To support these philosophies, a number of strategies and action items have been adopted and have had a positive impact on the City's financial condition. These strategies are worthy of reemphasizing.

**Don't Make Matters Worse:** This strategy speaks to our emphasis on Demand Management and Long-Term Planning. Action items in this area include:

- Pay close attention to the financial impact of policy decisions made throughout the year
- Think strategically by emphasizing the multi-year effects of key decisions
- Manage the City's "Life Style" so that we can live within our means
- Consider long-term implications of the decision, particularly those that add to on-going operating needs (don't do "spot budgeting")

**Continue to Emphasize Efficiency of Operations:** This strategy speaks to Sunnyvale's long established emphasis on continuous improvement. Action items for this strategy are:

- Use cost-effective technologies to increase productivity, enhance customer service and/or reduce the cost of service
- Leverage and partner with community groups, non-profit organizations, and where appropriate the private sector to maintain services and lower costs
- Work with employee associations to identify ways to more effectively utilize City resources
- Evaluate most effective and efficient organization structure to deliver services
- Manage/contain personnel costs
- Continue optimal staffing studies

**Investigate new and increased revenue sources:** This strategy includes the City's existing taxes and fees and any opportunities for new taxes and fees to add to our ongoing revenue base. Action items in this area include:

- Review existing fees to ensure that full cost of the service is being recovered where appropriate or feasible
- Evaluate the current level of the City's existing taxes for opportunities where our taxes are at or below the area norm
- Identify any new taxes or fees that might be appropriate to consider implementing

**Reduce or eliminate services or modify service levels:** This strategy focuses on adjusting the City's services and service levels to preserve essential core service but establish the most appropriate level for our fiscal circumstances.

It is recommended that Council and staff continue to focus on these policies and strategies that will help the City maintain its fiscal health and become a more effective, high-performing organization. Additionally, a budget priority setting tool was developed and utilized this year to prioritize all city services and special and capital projects. This tool can assist Council in determining relative funding priorities by balancing lower priority services/projects with new service demands on a citywide basis, rather than within a specific department or program. It also provides the framework to evaluate current services and service levels in conjunction with the changing demands/needs of the community, while maintaining fiscal sustainability. I am also recommending that Council continue to make use of this budget priority setting tool each year as part of the budget process.

## **BUDGETARY ASSUMPTIONS**

Sunnyvale's twenty year financial plan includes a number of assumptions regarding the future growth of costs and revenues.

### **CURRENT ECONOMIC CONDITIONS**

Overall, the near-term economic outlook has weakened at both the national and state levels. Although economists do not agree as to whether or not we are currently experiencing a recession, it is clear that the economy has definitely slowed. Gross domestic product (GDP) is not expected to grow much, if at all, over the first half of 2008. However, economic activity is expected to strengthen in the second half of the year, partly because of the economic stimulus package adopted by the federal government and changes in fiscal policies. For 2009, growth is expected to be at or a little above its sustainable pace, which is defined to be the core level of economic activity over the long-term.

Inflation has increased as a result of sharp price increases in crude oil, agricultural products, and other globally traded commodities. Consumer spending has been impacted considerably from last year because weaker employment conditions, higher prices for energy and food, declining home values, and tighter credit conditions are leaving less available disposable income for optional purchases.

The City is expected to be somewhat insulated from the weakness shown in the national and state economies. The insulation results from the area's volume of international sales and the expected continuation of strong demand from abroad. Also, the tech sector, of which there is a high concentration in the area, continues to expand. These conditions have been reflected in our twenty-year financial plan.

### **EFFECT OF STATE BUDGET ON SUNNYVALE**

Provisions of the Governor's proposed FY 2008/2009 State Budget as presented in January have been included in the City's recommended budget. In summary, the Governor proposed 10% cuts across all programs. This effects Sunnyvale in the Supplemental Law Enforcement Grant, certain Library grants and reimbursements, and in the Jail Booking Fee that we are charged. Since January, a number of other proposals have surfaced which differ from the Governor's plan. Most notable of these proposals is one prepared by the State Legislative Analyst Office (LAO) which would cause a reduction of about \$1.8 million in funds available to Sunnyvale for public safety. This equates to about 2.5% of the recommended FY 2008/2009 operating budget for Public Safety and about 1.5% of the total General Fund operating budget.

In mid-May the Governor's May Budget Revision ("May Revise") will be released. This document will update the State's economic condition based upon taxes received in April and reflect any changes or agreements made since the original January Budget. In most cases, the May Revise is not the final budget plan as adopted by the

Legislature. Staff will be monitoring actions at the State level and reporting to Council on how this would impact the City's recommended FY 2008/2009 Budget.

## **BUDGETARY INFLATION FACTORS**

Inflation of purchased goods and services for the recommended Twenty-Year Resource Allocation Plan is assumed to be 0% for FY 2007/2008, 1.5% for FY 2008/2009, 2% per year for the remainder of the first ten years, and 3% for the second ten years. Certain selected budget components, such as purchased water, gasoline, or electricity are increased (or decreased) according to their individual cost characteristics.

Salary increases are based on current memoranda of understanding (MOUs) with employee associations, which provide for annual review of each respective salary formula. The Public Safety Officers Association (PSOA) and Communication Officers Association have contracts in place until 2010. Their respective salary formulas follow the Bay Area labor market for similar positions. Because these increases are dependent on labor market conditions, they do not follow any predictable inflationary pattern. Due to a very tight labor market for Public Safety positions, these increases have generally been higher than the cost of living.

The MOUs for two of the City's labor associations, the Sunnyvale Employees Association (SEA) and the Service Employees International Union (SEIU) will expire at the end of FY 2007/2008 and are currently being negotiated. In addition, the Sunnyvale Management Association (SMA) was formed in January 2008 and it is anticipated negotiation on an initial MOU will begin in the near future. The budget assumes modest cost of living increases in relations to the surrounding Bay Area labor market. However, the cost of medical benefit increases for both active and retired employees continues to greatly exceed the general cost of living. The recommended FY 2008/2009 Budget includes full funding for the City's retiree medical liability, as discussed in the *Employee Benefits and Insurance Fund* section of this Transmittal Letter.

Projections for major revenues are based on detailed analyses of their unique characteristics and therefore they do not necessarily reflect a simple inflation pattern. The assumptions for each major revenue source will be detailed in the discussions of each appropriate fund.

As part of the budget process, staff makes adjustments to the City's Fee Schedule as necessary to ensure that all fees and charges are aligned with the cost of service, except for those fees that are legally limited, market based, or subsidized by Council policy. Some fees are adjusted by cost factors specific to the particular service. The remainder of the fees have been adjusted by an assumed Budgetary Inflation Factor of 3% to reflect the year-over-year increase in personnel and materials costs.

The budgetary inflation assumptions mentioned above are particularly significant since the City utilizes multi-year financial planning over a twenty-year period. Small changes can have a significant long-term effect. For example, a \$1 million loss in revenue or a \$1 million increase in operating expenses in an assumed 3% inflation

environment amounts to a cumulative \$26.87 million change in position over the entire 20-year planning period.

It should be noted that there is some concern among economists about the effect on inflation of the recent spike in the prices of crude oil and agricultural prices coupled with the decline in the foreign value of the dollar and the sub-prime housing crisis. Because of the long-term effect of inflation assumptions noted above, staff reviews inflation factors carefully each year and makes appropriate adjustments.

It should also be noted that the budget assumptions are all based on the existing service levels approved by Council. This means that the Twenty-Year Resource Allocation Plan includes no resources to reflect business or population growth. To put it simply, increased demand for services due to a larger service population would have to be absorbed through increased operating efficiencies. Although to some extent economic growth will also increase revenues, in large part this growth has already been anticipated in our budgetary projections.



## **BUDGETARY CHANGES**

### **PROGRAM CHANGES**

During FY 2005/2006 all City operating programs underwent a complete restructuring to an updated performance based budget format. This massive effort was focused on creating a more direct linkage between stated goals and the actual services provided. Following Council approval, the new structures were incorporated into the FY 2006/2007 and FY 2007/2008 operating budgets.

Staff has now had almost two years to work with the new structures, and we used this experience in preparing the recommended FY 2008/2009 and FY 2009/2010 Budget. Since many of the products and performance measures included in the restructure were new, the budgets for these were based on best staff estimates. Therefore, in preparing the new two-year budget we started with the actual expenditures for FY 2006/2007 as our baseline and adjusted for current circumstances. In general, the resources for most programs remained at the same level or had modest increases.

In most cases, programs, service delivery plans and activities stayed the same, with some adjustments made to the wording if needed. *Program Notes* sections have been added to each program to provide clarification or noteworthy information.

There were three areas that had significant program changes. The first change was in the Risk Management program. This program was included in the Office of the City Attorney during FY 2006/2007. Review during this year's operating budget preparation process indicated that additional technical resources were required, and the decision was made to return the program to the Human Resources Department. This change was based on the fact that there was synergy between certain functions in HRD, such as safety, with risk management activities. The *City Liability and Property, Safety Services, and Workers' Compensation Benefits Administration* Program has been established in the recommended FY 2008/2009 Budget, managed by HRD.

A second significant change occurred in the Information Technology Department (ITD), which completed a restructure of all IT programs to better identify services provided and align them with desired results. More detail on this restructure is contained in the *General Services Fund* section of this Transmittal Letter.

Finally, two changes should be noted in the Community Development Department. First, the Economic Development Program has been prepared on a "status quo" basis for FY 2008/2009 with no changes in hours or activities. This is serving as an interim budget pending completion of the Economic Development Strategy. After Council review and approval, a restructured program budget to support the strategy will be presented as a budget modification. A second change involves how we are budgeting staff in construction-related activities to accommodate the ups and downs of the business cycle. We have identified the staff resources which will support our projected base level of development review services; this base is included in the *Construction Permitting* and *Land Use Planning* programs. Resources that are anticipated to be needed for the higher level of development activities that we project for FY 2008/2009

are included in a special project. We also used this same methodology for the Project Administration development-related budget in Public Works.

During the budget preparation process, certain format changes were also made to enhance the reader's understanding. Activity and product names were clarified, if needed. Performance measure wording was tightened up and data points were added for information. In addition, the wording on several Citywide measures was standardized. For example, the customer satisfaction survey performance measures were made consistent as to how satisfaction is measured and data points identifying number of survey respondents were added. The performance measure on adherence to budget was changed from actual dollars spent to a percent of budget expended so that the results could be automatically derived from the financial system.

Two new Citywide performance measures were added to each department management program. The first measures the timeliness of submission of Reports to Council to the Office of the City Manager. The second measures the percent of study issues that are completed by the projected due date.

## **BUDGET DOCUMENT CHANGES**

The recommended FY 2008/2009 Budget Workbook has several changes in format that should be noted. First, the Community Condition Indicators, which used to be included with each General Plan Element are now located in one tab in *Volume I*. A new report, *Summary of Budgeted Program Expenditures by Type*, has been included with each program. An additional section of *Volume I* includes the results of the Council's priority setting process in a tab entitled *Service/Projects Priority Rankings*.

The program information in the Workbook also includes some additional historical data that has not been presented previously. We have now included FY 2006/2007 Budget and FY 2006/2007 Actual columns for each activity and performance measure along with FY 2007/2008 Budget.

## **OUTSIDE GROUP FUNDING**

### **Human Services Outside Group Funding**

Although the primary support of individuals and families who cannot fully support themselves comes directly from the federal and state governments, Sunnyvale has for decades provided supplemental support to its needy residents through funding of local human services agencies. The principal source of this funding has been Federal Community Development Block Grant (CDBG); by statute, up to 15% of the annual CDBG entitlement plus program income from the prior year may be utilized for such purposes. Program income fluctuates widely from year-to-year depending upon loan repayments, and is therefore not a stable portion of the available funds for programming to human services. The base CDBG grant has ranged from a high of \$1.5 million in FY 2003/2004 to the \$1.2 million entitlement for FY 2008/2009. This equates to approximately \$50,000 less in the grant available for human services.

FY 2008/2009 is the second year of a two-year funding cycle to provide funding to human service agencies. This is the first funding cycle under the Human Services Policy adopted by City Council on April 11, 2006. The policy makes a distinction between human service agencies which qualify for CDBG funding, and all other outside groups seeking City support. The former are funded by City Council in May, in accordance with the CDBG schedule for adoption of the Annual Action Plan, after receiving recommendations from the Housing and Human Services Commission. The latter are funded by City Council as part of the regular City Budget adoption process in June. The policy provides that an agency which receives CDBG funding may also receive supplemental support from the City's General Fund.

The policy also establishes a procedure for soliciting and evaluating proposals from human service agencies, beginning with the adoption by City Council of priority human service needs and/or identified gaps in services. On December 19, 2006, Council took such action, confirming priorities in the Consolidated Plan and identifying the following gaps in services: after school programs for "at-risk" youth, transportation services for seniors, and mental health services for households. Agencies were encouraged to submit proposals to fill these gaps in service, as well as to address priority human service needs as set forth in the Consolidated Plan.

The recommended Budget includes the estimated amount of CDBG funding available for support of human services agencies in FY 2008/2009. Following Council approval of the FY 2008/2009 Action Plan for CDBG funds, the approved amounts will be included in the Adopted Budget. As the second year of the two-year funding cycle, the FY 2008/2009 amount is allocated to all agencies who received an allocation last year in the same proportionate share.

In recent years, the City has also supplemented federal funding with some General Fund support.

### **General Fund Outside Group Funding**

In FY 2007/2008, Council allocated \$100,000 in General Fund monies which was specifically budgeted for outside group funding support. Although this methodology was useful in defining the City's contribution towards outside groups, it limited Council's flexibility and did not allow for a full evaluation of the request against all of the City services provided and funding requests made during the budget adoption process. As a result, at the Study Issues/Budget Issues Workshop on February 1, 2008, Council rolled the \$100,000 into the General Fund Service Level Set-Aside starting FY 2008/2009. All budget requests, including outside group funding support requests, would be considered together.

For FY 2008/2009, outside groups made funding requests to the specific City Departments where their services would reside during the time the operating budget was developed. Staff considered these requests along with their budget submittals and made one of the following recommendations:

1. Fund the request within the existing budget by reducing or eliminating another service;
2. Fund the request using the General Fund Service Level Set-Aside funds;

3. Do not recommend funding the request.

For items 2 and 3, the requests are presented to Council as a budget supplement and are detailed in the *Budget Supplements* section. Because the City's financial position could change, the outside group funding requests are for one year only and requests for future year funding would need to be made annually.

It should be noted there is no General Fund support proposed for CDBG eligible outside groups. Assuming all of the budget supplements are approved as recommended, there are no *General Fund Service Level Set-Aside* funds available for FY 2008/2009. As a result, if Council wishes to provide support to CDBG eligible outside groups, Council would need to reevaluate the budget supplements recommended for funding and/or review those City services and projects ranked lowest in the prioritization process to secure funding.

## **DETAILED FUND REVIEWS**

While it is useful to understand the City's overall budget, it is important to underscore that the City's budget is comprised of multiple funds, with the real short-term and long-term position of the City contained in the respective position of each of these funds. This Transmittal Letter will discuss each fund in detail, but places emphasis on the General Fund.

The following review will provide strategic long-term, as well as important short-term, financial highlights for each individual fund.

### **GENERAL FUND**

The General Fund is used by the City to account for all financial resources except those required by law or practice to be accounted for in another fund. It supports many of the most visible and essential City services, such as police, fire, road maintenance, libraries, and parks and open space maintenance. General government support functions are also included in this fund, and their costs are apportioned through the use of in-lieu fees to other City funds. Because the General Fund receives the preponderance of its revenue from taxes, it has been the most affected by voter-approved initiatives and State legislative actions. As a result of such action over the past decade, revenues to the General Fund are significantly less than they would have otherwise been. Additionally, the state of the regional economy has a direct effect on the General Fund.

The General Fund has a very close relationship with several other funds. Those funds are the Community Recreation Fund, the Youth and Neighborhood Services Fund, the Gas Tax Fund, the Internal Service Funds, the Capital Projects Fund, the Infrastructure Renovation and Replacement Fund, and the Redevelopment Agency Fund. In each case, the condition of these funds has a direct bearing on the General Fund due either to contractual relationships or because the General Fund is a primary or significant source of financial support. The relationship between these various funds, where appropriate, will be discussed as a part of the General Fund, as well as in the review of each of these individual funds.

#### ***General Fund Revenues***

##### Revenue Estimation Methodology

All revenue assumptions and projections are reviewed and revised each fiscal year. Further, considerable analysis is undertaken to identify the key elements that impact our major revenue sources so that the projection methodology is reliable over the long-term. Historical data underscores the fact that a significant swing in revenues can occur due to economic cycles. From a low in 1990 to the high in 2000, the economy has produced very different revenue yields to the City in a number of major categories. Projecting revenues based on the high point of the economic cycle could overstate the City's financial position significantly for future years and could result in spending patterns that cannot be sustained. Conversely, projecting revenues from the lowest point of the economic cycle could understate the long-term financial position of the

City and cause unnecessary service reductions.

Each revenue source has its unique characteristics that have been used to make projections. In general, estimates of actual revenue and trend data for each major source are used to calculate projections for the next two years. For the balance of the financial plan, however, projections are based on a defined business cycle for each revenue modified for present circumstances. Because these projections are based on historic trends and assumed business cycles, they will need to be closely monitored and corrected to reflect any change in patterns or circumstances.

### **General Fund Major Revenue Sources**

Five key sources generate about 80% of the City's General Fund revenues. They are: Sales Tax, Property Tax, Transient Occupancy Tax, Utility Users Tax/Franchise Fees, and Construction-related taxes and fees. The FY 2007/2008 Budget projected that revenues from these sources would increase over the next few years as the economy began a measured rebound. Receipts in Property Tax, Transient Occupancy Tax, and Construction-related revenues have all increased more than initially expected during FY 2007/2008. In particular, revenues related to construction have increased substantially more than originally forecast because of the high level of commercial and residential development occurring in the City at this time.

Our current projections for FY 2008/2009 and beyond reflect increases over the next few years in each of the five major categories except Construction-related taxes and fees. Staff believes that the City is at a peak of the current building cycle and that revenues will trend downward over the next several years before beginning a slow rebound in FY 2014/2015. Additionally, the turmoil in the economy due to rising interest rates and the slowdown of the residential housing market caused by the sub-prime mortgage situation will cause the growth in our other major revenue sources to slow considerably.

Table III, below, reflects projected sources of General Fund revenues for FY 2008/2009 and compares those sources with the FY 2007/2008 revised projections. Actual revenues for FY 2006/2007 are also included. Overall, our FY 2008/2009 revenues are forecast to be about 5.3% lower than estimated FY 2007/2008 revenues and 3% higher than what was projected for FY 2008/2009 in last year's financial plan.

**Table III Recommended Revenues – General Fund**

<b>Revenue Character</b>	<b>2006/2007 Actual</b>	<b>2007/2008 Revised Projection</b>	<b>% Growth 2007/2008 over 2006/2007</b>	<b>2008/2009 Proposed Projection</b>	<b>% Growth 2008/2009 over 2007/2008</b>
Property Tax	27,022,415	29,139,321	7.83%	29,930,392	2.71%
Property Tax in Lieu of VLF	8,793,518	9,602,930	9.20%	10,092,063	5.09%
Sales Tax	30,852,313	31,393,880	1.76%	31,698,822	0.97%
Utility Users Tax	6,479,038	6,989,035	7.87%	7,097,321	1.55%
Franchises	5,713,842	5,877,729	2.87%	6,086,169	3.55%
Transient Occupancy Tax	6,479,842	7,381,136	13.91%	7,466,938	1.16%
Permits and Licenses	7,041,600	9,014,078	28.01%	7,032,776	-21.98%
Inter-Fund Revenues	6,947,090	5,399,588	-22.28%	7,324,402	35.65%
Repayment from Town Center Developer	357,338	375,867	5.19%	582,946	55.09%
State Shared	1,802,630	1,443,132	-19.94%	1,100,833	-23.72%
Service Fees	4,674,981	5,982,183	27.96%	4,804,543	-19.69%
Interest	3,271,725	3,935,579	20.29%	3,303,965	-16.05%
Other Taxes	3,115,481	4,380,637	40.61%	3,205,966	-26.82%
Business License Tax	686,604	1,100,000	60.21%	1,133,000	3.00%
Miscellaneous	708,753	873,118	23.19%	228,672	-73.81%
Rents and Concessions	2,224,304	2,271,006	2.10%	2,453,281	8.03%
Prop. 172 Sales Tax	1,200,982	1,207,714	0.56%	1,231,868	2.00%
Fines and Forfeitures	1,336,627	1,111,456	-16.85%	1,154,916	3.91%
Federal and Intergovernmental	710,440	913,357	28.56%	154,807	-83.05%
Real Property Sale	3,483,130	4,700,000	34.94%	0	-100.00%
<b>TOTAL</b>	<b>122,902,653</b>	<b>133,091,746</b>	<b>8.29%</b>	<b>126,083,680</b>	<b>-5.27%</b>

*Property Tax and Sales Tax values do not include the impact of the Triple Flip*

In the following section are detailed discussions of the City's five major revenue sources: Property Tax, Sales and Use Tax, Utility Users Tax/Franchise Fees, Transient Occupancy Tax, and Construction-related revenues. This information will include explanations of the revenue forecasts for FY 2008/2009 and beyond. Following that section will be discussions of several other revenue sources of particular note.

### **Property Tax**

Property Tax now represents the largest source of General Fund revenue, estimated to be about 32% of all General Fund revenues in FY 2008/2009. For each dollar of Property Tax paid by property owners outside of the RDA, approximately \$0.16 is now

allocated to the City of Sunnyvale. This percent is up from the previous \$0.13 which the City received prior to the implementation of the VLF Swap discussed below. The allocation of RDA Property Tax is different and is discussed in more detail in the review of the Redevelopment Agency Fund.

The City's Property Tax revenue consists of several categories. Secured Tax, which represents the vast majority of the overall Property Tax, is the tax on real property and the structures on that real property. Unsecured Tax represents the tax on appurtenances such as furniture, machinery, and equipment. Supplemental Tax is the result of reassessing the value of real property when there is a change of ownership or new construction is completed after the official lien date. Other sources of Property Tax revenue come from Unitary Tax, which is assessed by the State Board of Equalization on property such as utilities or railroad lines, and Tax Delinquencies.

Property Tax has also been the revenue most affected by voter initiatives and legislative actions. With approval of Proposition 13 in 1978, Property Tax revenues were reduced by two-thirds and thereafter limited to 2% annual increases or the CPI, whichever is less. In the early 1990s, the State legislature shifted a larger portion of the Property Tax to schools. This shift was made to the State's Educational Revenue Augmentation Fund (ERAF) to backfill a portion of the State's obligation for school funding. This original "ERAF shift" represented an annual loss to the City of Sunnyvale of approximately \$7.2 million in FY 2006/2007.

In FY 2004/2005 and FY 2005/2006 the State shifted an additional \$4.1 million over the two years from Sunnyvale Property Tax to the ERAF as part of a solution to its ongoing budget crisis (ERAF III). Also included in the State Budget deal with local governments in FY 2004/2005 was a permanent redistribution of two of the City's revenue sources. Under this agreement, the Vehicle License Fee (VLF) rate was permanently reduced from 2% to .65%. For FY 2004/2005, the VLF that the City would have gotten at the 2% rate was calculated and this amount was added to our Property Tax base through transfers from the ERAF. In FY 2005/2006, the City began to receive our portion of VLF revenues at the now-permanent low rate. Meanwhile, our Property Tax base reflects the new, permanent base. This Property Tax base grows in the future according to current economic conditions.

It should be noted that the VLF/Property Tax shift results in a cash flow and earnings loss to the City because Property Tax is paid twice a year while VLF is paid monthly. However, it should also be noted that the Property Tax has been growing at a faster pace than that experienced by the VLF. With the swap now in place, Property Tax has become the City's largest General Fund revenue source.

Overall FY 2008/2009 Property Tax revenues are expected to be up approximately 3% when compared to FY 2007/2008, including an estimated 5% Secured Property Tax growth. This growth in the Secured segment represents more modest growth in both the residential and commercial markets as compared to that experienced in FY 2007/2008.

To project Property Tax revenue, staff uses a model which identifies each component and the various ways that they react to economic conditions. For Secured Property Tax, the assessed valuations for both residential and commercial/industrial were



isolated, as each segment represents different stages of the economic cycle. As noted above, revenue from Secured Property Tax is projected to increase by approximately 5% in FY 2008/2009. Valuation growth and turnover in the residential market is not expected to be as robust as it has been over the past several years because the housing market has slowed due to the current sub-prime mortgage crisis. Since revenues from Property Tax lag the economic cycle by at least one year because of the timing of the assessment and collection process, staff expects the impact of the residential slowdown to hit in FY 2008/2009, with a more moderate rate of growth continuing throughout the financial plan. Growth in the commercial segment is projected to also slow to 5% in FY 2008/2009 and follow the economic cycle throughout the twenty-year planning period.

In FY 2009/2010 we anticipate 4% growth in the residential segment and 3% growth in the commercial and industrial sectors. This slowing in the commercial and industrial area reflects the fact that the high level of office and retail development that has been occurring over the last several years will taper off. Residential growth for the remainder of the first ten years of the Long Term Financial Plan is estimated at 4% annually. Commercial and industrial growth is projected to range from 1.5% to 5% per year throughout the twenty-year plan in keeping with the economic cycle.

Two other important elements of Property Tax revenue are the Unsecured Property Tax and Supplemental Property Tax rolls. Unsecured Property Tax grew significantly during the height of the economic boom and has slowly reduced to about \$2 million in FY 2007/2008. Staff expects Unsecured Tax to remain flat in FY 2008/2009 and then increase minimally during the remainder of the Long Term Financial Plan. As commercial properties are increasingly used for office space as opposed to manufacturing space, staff does not expect Unsecured Property Tax revenues to return to the levels seen during the economic boom.

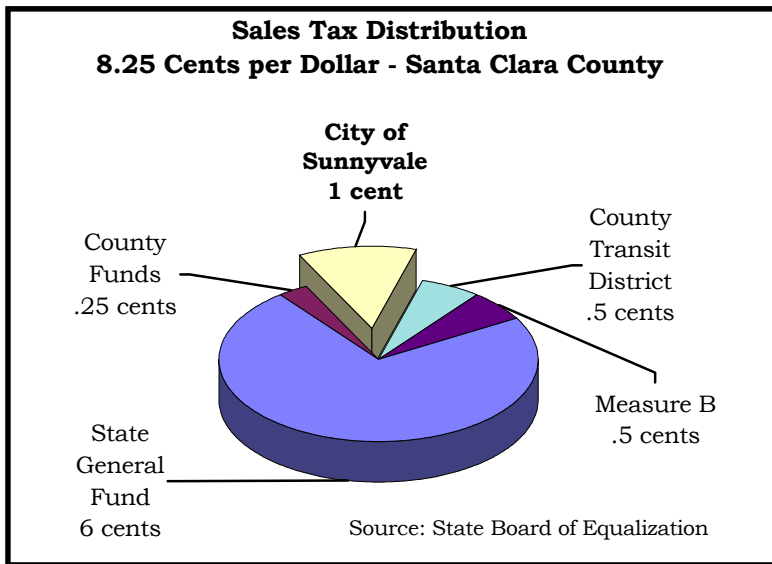
The Supplemental Property Tax roll reflects properties that are sold or transferred after the official lien date. Supplemental assessments pick up the higher value on the property immediately by using a floating lien date, and the added assessed value is placed on a separate Property Tax bill. Revenue from the supplemental roll is dependent strictly upon timing of sales and thus is difficult to forecast. The City experienced a sharp rise in Supplemental Property Tax revenue in FY 2005/2006 due to the strong residential real estate market during that time. Projections for FY 2007/2008 for Supplemental Property Tax are \$1.265 million. Because the housing market is currently slowing, projections for the Supplemental Roll starting in FY 2008/2009 reflect a decrease to \$1 million, thereafter utilizing the economic cycle mentioned above.

### **Sales and Use Tax**

Sales and Use Tax represents the second largest source of revenue to the General Fund. Sales Tax is expected to make up 25% of budgeted revenues in FY 2008/2009. In FY 2000/2001 Sales Tax represented the largest revenue source and constituted 32% of total revenue at \$36.3 million. In the following two years, Sales Tax revenue fell at a dramatic rate of 41%, or over \$13.5 million less in revenue. However, in FY 2003/2004 Sales Tax revenues increased slightly from the prior year, marking the first time the City had seen a year-to-year increase since the peak of the technology

boom in FY 2000/2001. This trend of moderate recovery continued in FY 2004/2005, and Sales Tax revenues have continued to recover strongly since that time. Currently, we are projecting that Sales Tax revenues will equal about \$31.4 million in FY 2007/2008 and increase by about 1% for FY 2008/2009.

The graph below shows how Sales Tax dollars are distributed within Santa Clara County. The State receives the largest share of the eight and one quarter cents per dollar of sales, while cities receive only one cent of the rate.



Sales and Use Tax is composed of two different types - general retail sales and business-to-business sales. In Sunnyvale, as well as some other Silicon Valley cities, an unusually high proportion of overall Sales Tax has traditionally been business-to-business in nature; this sector currently constitutes about 40% of our aggregate as opposed to the statewide average of approximately 17%. This makes our Sales Tax much more complicated and difficult to predict because it is often

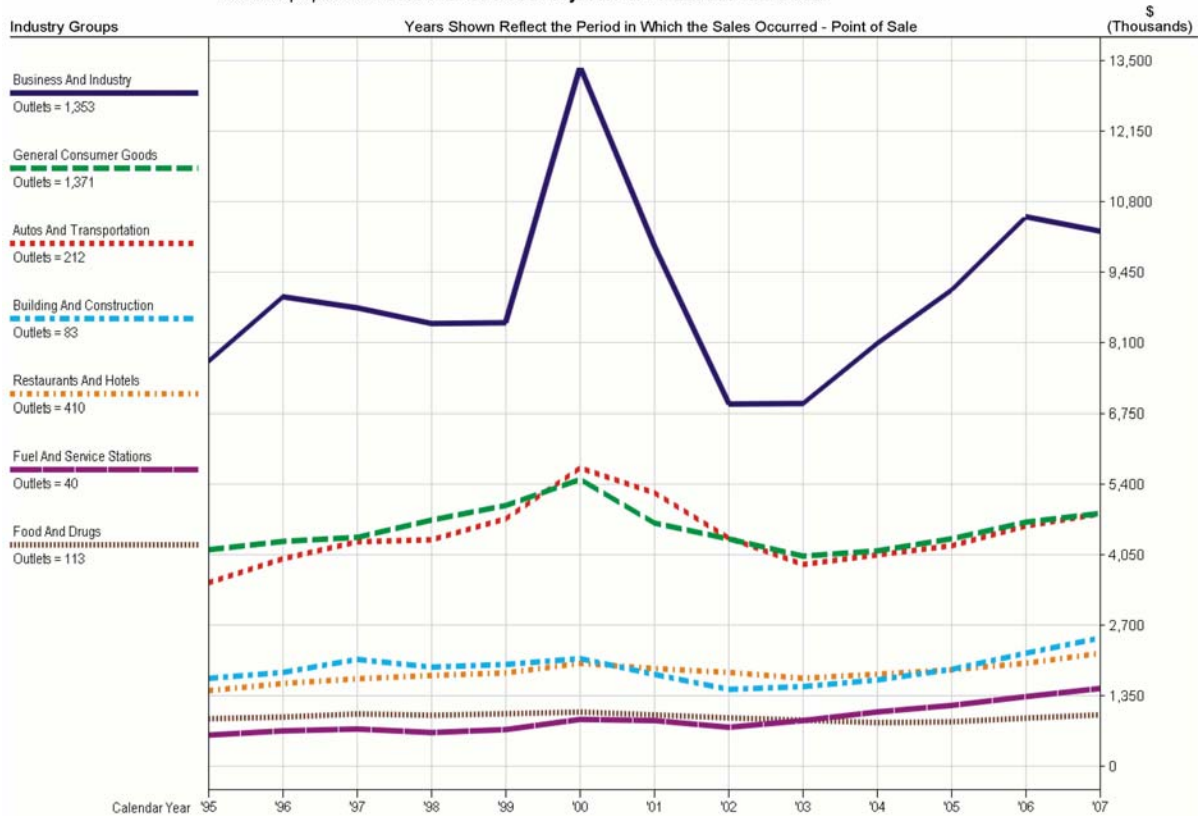
one-time in nature.

Our revised Sales Tax estimate for FY 2007/2008 is \$31.4 million. This is up approximately 1.8%, or \$541,000, compared to our actual receipts for FY 2006/2007. Staff believes that the growth in Sales Tax revenue that occurred during FY 2005/2006 and FY 2006/2007 brought this revenue up to its sustainable baseline, and current and future receipts will now be more moderate.

Specific year-over-year growth projections are developed by dividing Sales Tax receipts into four major categories that have similar economic characteristics: Business and Industry, General Consumer Goods, Autos and Transportation, and Other. The Other category includes Restaurants and Hotels, Building and Construction, Fuel and Service Stations, and Food and Drugs. As can be seen from the following graph listing Sunnyvale's sales tax receipts by sector between 1995 and 2007, each category has a unique pattern:

## City of Sunnyvale Sales Tax Receipts by Major Sector (Calendar Year 1995 – 2007)

*Chart Description: This chart compares sales tax for the Major Industry Groups. The prior 12 calendar years are shown graphically for historical reference purposes. Allocations have been adjusted to reflect economic data.*



While the majority of the sectors are relatively stable and experience swings within a narrow band, the business and industry sector, by its very nature, is highly volatile as can be seen above. This makes revenues in this area very unpredictable and forecasting future revenues very challenging.

In forecasting our Sales Tax revenues for the next two years and the balance of the financial plan, staff developed individual projections for each sector, and then aggregated the numbers into a single weighted forecast of growth. Review of the historical data indicated that the Sales Tax had a seven-year economic cycle, which is reflected in our projections over the entire Long Term Financial Plan.

Additionally, staff also took into account known factors that are likely to impact Sales Tax revenues. Specifically, the redevelopment of the Town Center Mall and the Town and Country area is expected to negatively impact revenues in FY 2008/2009 and 2009/2010 during construction, as several significant Sales Tax contributors such as Macy's and Target are expected to be closed or operating at reduced capacity for a portion of that time. Staff has adjusted the revenue projections for the next two years to reflect the expected Sales Tax loss from Town Center and Town and Country retailers.

Following completion of the Town Center project, it is anticipated that additional Sales Tax revenue of approximately \$1 million per year, net of any additional operating costs, will be generated. We have included these funds beginning halfway through FY 2009/2010.

Projections for FY 2008/2009 are that the City's Sales Tax revenue will increase by 2% above this current year, to \$31.7 million. This is slightly lower than the \$32.1 million projected for FY 2008/2009 last year. Our projection for FY 2008/2009 reflects growth slightly lower than inflation in all areas. Growth in the following years reflects the current seven-year economic cycle, with Sales Tax growth estimates ranging from 2.5% to 4% in those years. The remainder of the Long Term Financial Plan projects Sales Tax growth in accordance with the established economic cycle.

In summary, Sales Tax revenues have experienced wild swings over the last several years. Sunnyvale experienced unprecedented growth of about 20% per year in Sales Tax receipts in FY 1999/2000 and FY 2000/2001 due to a "boom" in high technology business. Unfortunately, this level of revenue was not sustainable and our Sales Tax receipts plummeted in the next two years by 41%. Beginning in FY 2003/2004 we experienced a measured recovery and our Sales Tax revenue grew by an average of 10% per year through FY 2006/2007 before moderating to about 3% in FY 2007/2008. Staff believes that during FY 2007/2008 our sustainable Sales Tax base has stabilized and we are now expecting no real growth in Sales Tax in FY 2008/2009 because we are starting a slight downturn in the economic cycle. Further, we will begin receiving about \$1 million in net additional revenue from the Town Center development (after an estimated \$1 million in anticipated increased operating costs) in FY 2009/2010 which will contribute to the Sales Tax base.

### The Triple Flip

In FY 2004/2005 the State issued "Economic Recovery Bonds" as part of the solution to its record budget deficit. These bonds are secured by a mechanism called the "Triple Flip" which swaps local Sales Tax for Property Tax while the bonds are outstanding. In short, the State moves money from cities and counties to the State by raising the State Sales Tax rate by ¼ cent and reducing the local Sales Tax rate by an equal amount. So that cities and counties aren't hurt, an equal amount of Property Tax is taken from the schools (the Educational Revenue Augmentation Fund or ERAF) and given to the cities and counties. The State then makes up this loss by giving the schools an equal amount of money from the State's general fund.

When all of the flips are completed, everyone has the same amount of money as before, but a substantial amount of the State's money will now be in a special fund to pay debt service on the bonds instead of in the State's general fund.

The actual Triple Flip began in July 2004. The exchange mechanism will be in place as long as the Bonds are outstanding, and it unwinds automatically when the Bonds are paid off. Although the final maturity of the Bonds is 2023, the State Legislative Analyst Office (LAO) projects that they will actually be fully repaid somewhere around FY 2012/2013 because of certain provisions in the bond covenants and in the Proposition that authorized them.

The recommended FY 2008/2009 Budget for the General Fund assumes that the Triple Flip mechanism will be in place through FY 2012/2013. Staff has reduced our Sales Tax projections each year by one-fourth and reflected it as a separate line on the General Fund Long Term Financial Plan called "*Triple Flip - Sales Tax Reduction*." This same amount is then added to the Property Tax projections in a separate line entitled "*Triple Flip - Property Tax Increase*." In the Triple Flip, the Sales Tax/Property Tax swap is dollar for dollar based on the actual Sales Tax revenue collected and it does not actually increase the City's Property Tax base. The Triple Flip has no net fiscal impact to the City. The major effect of this mechanism on the City lies in the fact that Property Tax is essentially remitted to us twice a year while Sales Tax is remitted monthly; this causes a reduction in our interest earnings and a potential cash flow problem. We have taken this effect into consideration in our interest earnings projections for the General Fund.

### **Utility Users Tax and Franchise Fees**

Utility Users Tax (UUT) and Franchise Fees combined represent the third largest source of General Fund revenue, generating about 11% of the total for FY 2008/2009. Historically, these two revenue categories have been combined because one of the primary sources of revenue for both is sale of electricity and gas. The City's UUT rate is 2% on electricity, gas, and intrastate telephone providers. As noted before, our rate is lower than the countywide average of 3.7% and significantly lower than the statewide average of 6%.

Approximately 58% of UUT revenue is derived from the sale of electricity, 28% is related to intrastate telephone usage, and 14% is derived from the sale of gas.

Total receipts from UUT for FY 2007/2008 are expected to be up by 7.87% compared to last year's receipts. The single largest component of UUT revenues is the electric rates charged by PG&E. Staff is projecting approximately 3% growth in FY 2008/2009 for UUT revenues related to sale of electricity by PG&E. This growth is based on an expected increase in the number of users due to development activities within the City. PG&E's current General Rate Case does not include any increase in rates for the next two years. In the following years, revenues will increase by the City's budgetary inflation factor.

The City also receives approximately \$1.9 million annually from UUT on intrastate telephone usage. Although the various providers have changed year over year, overall receipts have been fairly stable. While staff expects continued growth in the telecommunications industry, projections have been tempered somewhat as concerns linger about potential legislation impacting the City's ability to collect UUT revenues from telecom providers. The telephone UUT is expected to grow by 2% annually in the first ten years of the plan and 2% annually in the second ten years of the plan.

The City receives a one-time franchise payment from PG&E each year which represents approximately 40% of all Franchise Fee revenue. The PG&E franchise rate is 1% of gross receipts; statewide, franchise rates range from .5% to 2%. The City's other main franchise agreements are with our cable television providers and Specialty Garbage. Franchise revenues are expected to be slightly lower than original budget

projections for FY 2007/2008. For FY 2008/2009 Franchise Fees are projected to increase by 3.6% over the current FY 2007/2008 projection. Much of this increase is related to the expected increase in the total number of PG&E electric users. Future year projections include moderate year-over-year increases for this aggregate revenue source.

For the cable franchise revenues, which are 5% of the providers' gross receipts, projections include a slight increase in FY 2008/2009 and FY 2009/2010 because of new digital television service. At that point, revenues are held flat and decreased modestly to reflect the likelihood of eroding revenues for traditional cable television services due to increased competition.

### **Transient Occupancy Tax**

Transient Occupancy Tax (TOT) represents the fourth largest revenue source of the General Fund, constituting about 5% of the total for FY 2008/2009.

TOT revenue is expected to be approximately \$7.4 million in FY 2007/2008. This is a growth of about 14% over FY 2006/2007. This strong growth is related to several factors, which include increased occupancy and room rates, as well as the increase in the TOT rate to 9.5% that will go into effect January 1, 2009. In November 2005, Sunnyvale voter approved a two step increase in the TOT rate, from 8.5% to 9% in January 2007 and an additional increase to 9.5% in January 2009.

Projections for FY 2008/2009 and FY 2009/2010 call for 1.2% and 2.8% increases in TOT revenues, respectively, in spite of the softening market. These increases are primarily due to the implementation of the 9.5% tax rate beginning January 2009. Future projections include two new hotels in FY 2010/2011, one at the site of the former Four Points Sheraton and the other in downtown. These two new hotels are expected to significantly increase overall TOT revenues, adding nearly \$1.5 million in revenue to the baseline projection once the hotels are fully on-line. For the remainder of the twenty-year planning period, TOT revenues are expected to fluctuate with the assumed seven year business cycle.

While overall projections for TOT revenue are respectable due to the increased TOT rate and the expectation of two new hotels, the one potential threat to this revenue source, outside of the uncertainty regarding general economic conditions, is the age of the Sunnyvale hotel stock. Many of Sunnyvale's hotels and motels are older and in need of renovation to maintain competitiveness. Without such renovation, it is expected that the occupancy and room rates of these hotels and motels will decline over the years.

### **Construction-Related Revenue**

Construction-related revenues represent about 8% of General Fund revenues in FY 2008/2009 although they are expected to be almost 10% in FY 2007/2008 at the peak of the current development cycle. This category includes Construction Tax as well as receipts from the issuance of building, electrical and other permits. Plan Check Fees are also reflected here. The economic downturn that caused the levels of construction-related revenue to trend downward significantly in FY 2001/2002 and FY 2002/2003 has given way to several years of Construction-related revenue growth. FY

2007/2008 marks the fifth consecutive year of growth for Construction-related revenue, with FY 2007/2008 projections exceeding FY 2006/2007 actuals by over 32%. This growth has been fueled by several large scale commercial projects, including the Moffett Park towers and Town Center, as well as the very hot residential development market.

Future years' projections are based on a rolling seven-year economic cycle, with FY 2007/2008 serving as the height of the current cycle. The forecast for FY 2008/2009 is for construction-related revenue to drop slightly to approximately \$10 million, including Construction Tax. Included in this forecast is the remaining fee revenue from Downtown projects including redevelopment of the Town Center and other large developments that are underway. FY 2009/2010 and FY 2010/2011 are expected to see significant revenue declines as a result of the shift in the development cycle that creates a slowdown in development-related activity. This decline in revenue is exacerbated by the artificially high peak of the cycle created by several one-time development projects that created an unsustainable revenue base. Revenues decline until FY 2013/2014 and rebound again at what is considered to be a more sustainable level. The remainder of the Long Term Financial Plan follows the rolling seven-year economic cycle.

### **Other Revenue Highlights**

The recommended FY 2008/2009 Budget includes certain other revenue sources which warrant some discussion.

### **Interfund Revenues**

Interfund Revenues include repayment to the General Fund of various loans made to other funds. Also included here is the repayment by the Redevelopment Agency of the General Fund advance. Revenues for FY 2008/2009 are projected to be up by 36% over FY 2007/2008. This change is primarily attributable to a decrease in the loan repayment from the Redevelopment Agency this current year. Revised revenues for FY 2007/2008 are down considerably from the \$7.2 million that was originally projected. The RDA has a large capital project for soil remediation at the Town Center site which will reduce the cash available in FY 2007/2008 for repayment of the General Fund loan. In addition, Interfund Revenues are lower by \$1.65 million than what was projected for FY 2008/2009 last year. Again, this is due to the RDA capital project.

The recommended FY 2008/2009 Budget also includes a revenue line to reflect increased repayment by the RDA to the General Fund due to the redevelopment of Town Center. The background of this repayment is discussed in detail in the *Redevelopment Agency Fund* section later in this Transmittal Letter. For FY 2008/2009 this amount is projected to be \$582,946. It should be noted that a corresponding expenditure is also included to reflect the Payment to the Mall developer of this increased tax increment generated by the project.

Currently, the RDA receives 100% of the Property Tax revenues in the project area, minus the "frozen base" established at the time the project was created. This is referred to as "Tax Increment." As noted later in the RDA discussion, following final repayment of the RDA loan to the General Fund, Tax Increment ceases to flow to the

RDA. At that point, the City begins to receive the underlying Property Tax rate of about \$0.16, or about \$2.8 million annually. Unfortunately, this is substantially less than the annual \$10 million received from the RDA loan repayment at that time. This sharp drop in revenue is beyond our 20-year planning horizon, but will need to be addressed when it comes closer in the planning period.

### **Interest Income**

This revenue source is calculated based upon assumptions of interest rates on allowable investments and on the projected cash balances for the fund. In recent years, since the establishment of the Triple Flip and the Motor Vehicle License Fee/Property Tax Swap, interest income has been down significantly. There are two major reasons for the reduction in interest income. First, interest rates have continued to decline over this period. Second is the effect of the Triple Flip and Motor Vehicle Fee/Property Tax Swap. Whereas Sales Tax and Motor Vehicle Fee revenues were remitted to us on a monthly basis, Property Tax is paid only twice a year. The first installment of Property Tax is sent by the County toward the end of December and the second installment is sent toward the end of April. This schedule results in our major revenue source not earning interest for the bulk of the fiscal year.

Interest rates on investments are assumed to be 4% for FY 2008/2009, 5% for the next nine years, and 6% in the last ten years of the Twenty Year Financial Plan.

### **Business License Tax**

In November 2005 Sunnyvale voters approved a gradual increase to the City's Business License Tax rates to take place over a two-year period from FY 2006/2007 to FY 2007/2008. The tax rate ranges from \$50 to \$4,250 for rental properties and is based on the number of employees or rental units, whichever is greater. The tax rate for general businesses ranges from \$30 to \$9,500 and is based on the number of employees.

Business License Tax is now at full implementation, and is expected to generate approximately \$1.1 million this year. Future year projections assume a 3% growth on the new \$1.1 million base because the tax grows annually by the Consumer Price Index. These additional revenues are reflected in our projections for Business License Tax in the Long Term Financial Plan.



## General Fund Expenditures

Table IV outlines the recommended expenditures and current requirements for the General Fund for FY 2008/2009 and FY 2009/2010.

<b>Table IV Recommended Total Requirements – General Fund</b>						
<b>Expenditure Character</b>	<b>2006/2007 Actual</b>	<b>2007/2008 Revised Budget</b>	<b>2008/2009 Recomm. Budget</b>	<b>% Growth 2008/2009 over 2007/2008</b>	<b>2009/2010 Proposed Budget</b>	<b>% Growth 2009/2010 over 2008/2009</b>
Operating	109,335,179	113,401,879	119,319,646	5.22%	123,593,158	3.58%
Budget Supplements			1,919,573		245,106	-87.23%
Project Operating			10,000		86,175	761.75%
Projects	4,616,307	8,534,272	5,253,349	-38.44%	2,260,985	-56.96%
Transfers to Projects Funds <sup>(1)</sup>	1,040,240	4,769,410	2,841,366	-40.43%	375,000	-86.80%
Transfers to Other Funds	5,776,953	6,245,628	16,717,824	167.67%	6,561,658	-60.75%
Debt	412,778	408,969	179,010	-56.23%	177,270	-0.97%
Lease Payments	1,212,920	1,213,805	1,208,280	-0.46%	1,210,893	0.22%
Payment to Town Center Developer	357,338	375,867	582,946	55.09%	3,475,528	496.20%
Service-Level Set Aside	129,644	494,548		0.00%	342,504	
Equipment	23,700	176,300				
<b>TOTAL</b>	<b>122,905,059</b>	<b>135,620,678</b>	<b>148,031,994</b>	<b>9.15%</b>	<b>138,328,277</b>	<b>-6.56%</b>

(1) Includes transfers to the Capital Projects Fund and the Infrastructure Fund

General Fund recommended expenditures and other requirements for FY 2008/2009, including budget supplements, projects, debt service, equipment, and transfers total \$148 million. This is 9.15% above the revised FY 2007/2008 Budget. Total requirements for FY 2009/2010 are projected to decrease by 6.56% to \$138.3 million. The largest increases for FY 2008/2009 are in *Operating expenditures*, *Budget Supplements*, and *Transfers to Other Funds*. Proposed expenditures for Projects for FY 2008/2009 are 38% lower, reflecting the fact that FY 2007/2008 is higher because of funds carried over from the prior year.

General Fund operating expenditures for FY 2008/2009 are forecast to be \$119.3 million, an increase of 5.22% above the revised FY 2007/2008 Budget, which is virtually the same as the Adopted Budget. The change is primarily due to escalating personnel costs, especially in the areas of medical insurance, retirement costs, and expected salary increases. Personnel costs represent approximately 80% of the total General Fund operating expenditures.

It is important to note that each year a portion of the Public Works Pavement Operations program, which is accounted for in the General Fund, is supported by the Gas Tax Fund and the Transportation Congestion Relief Program Fund. The amount that is used for this purpose varies depending upon funds available and project requirements. In FY 2007/2008 the support amounted to \$2.4 million. For FY 2008/2009 this level of support remains the same.

*Transfers to Other Funds* reflects an increase of 168%. The principal reason for this increase is a \$10.2 million transfer to the Employee Benefits and Insurance Fund to deal with the City's unfunded liability for retiree medical costs. Offsetting this is a reduction in the *Transfer to Projects Funds* of 40%. In FY 2007/2008, transfers of \$2.7 million to the Infrastructure Fund were made to cover a variety of infrastructure rehabilitation projects. These transfers are not needed in the first part of the Twenty-Year planning period due to the current level of reserves in the Infrastructure Fund. However, it is likely that the studies of the City's parks and administrative buildings now being undertaken will identify additional renovation, rehabilitation, or replacement that will be needed for the City's facilities.

### **General Fund Budget Supplements**

Ten budget supplements totaling \$1.9 million are recommended for funding in the General Fund for FY 2008/2009. Each budget supplement is briefly summarized below:

- *Environmental Sustainability:* This supplement would fund a part-time Environmental Coordinator position to build and implement a formal structure for coordinating sustainability efforts citywide. The initial start-up costs are \$74,933 in FY 2008/2009 and \$68,933 in FY 2009/2010. On-going costs for the position would be \$67,556 in FY 2010/2011, with a 20-year operating budget impact of approximately \$1.5 million.
- *Online Posting of FPPC Forms:* This supplement would permit the City to prepare, file and track Fair Political Practices Commission disclosure forms in electronic format and would enable public searching/viewing online. Operating costs of \$18,500 would be required annually, for a 20-year cost of \$439,000.
- *Community Event Funding Support:* This supplement would provide one-time FY 2008/2009 funding in the amount of \$30,000 to support citywide community-initiated special events such as parades, fairs, block parties and public dances.
- *Automated Materials Handling System for Returned Library Materials:* This supplement would implement an automated materials handling system for returned library materials, which would result in substantial savings to the City over time. Project costs are estimated to be \$928,723, but the City is expected to save approximately \$3.4 million in operating expenses for staffing and related costs over the long term financial plan.
- *Elimination of the Library's Reserve Fee:* This supplement proposes elimination of the Library's reserve fee (a \$0.50 fee charged to patrons to place

an item on reserve) to be consistent with all other public libraries in Silicon Valley. The annual estimated revenue loss would be approximately \$12,000.

- *Care Management Program at the Sunnyvale Senior Center:* This supplement would establish a part-time case management program for Sunnyvale seniors to assist with social, health, legal and mental services, and to help maintain independence. The annual cost to the General Fund would be approximately \$63,753, which would be augmented by an annual \$10,000 grant from the non-profit Council on Aging Silicon Valley. The total operating impact over 20 years would be \$1.8 million
- *Greenhouse Gas Emissions Reduction Projects:* This supplement proposes various actions to reduce greenhouse gas emissions which result from City operations. Project costs over the long term financial plan, estimated to be \$100,534, would produce approximately \$319,649 in savings over 20 years that would be reflected in the General Services Fund.
- *Outside Group Funding Request from Silicon Valley Leadership for Leadership Sunnyvale Program:* This supplement would provide one-time funding in FY 2008/2009 of \$8,000 to Silicon Valley Leadership (SVL), an independent non-profit community organization that provides leadership and public affairs training to Sunnyvale community members. SVL has received supplemental funding from the City through the Outside Group Funding Program since FY 2003/2004.
- *Council Meeting Minutes:* This supplement would fund 300 additional clerical staff hours in the Office of the City Clerk to provide summary Council meeting minutes in a timely manner. Annual costs are estimated to be \$7,368, with an operating impact over 20 years of \$204,000.
- *Purchase, Implementation and Maintenance of Electronic Records Management System:* This supplement would fund the purchase, implementation and ongoing maintenance of a citywide Electronic Records Management System to archive and retrieve current and future records. One-time project cost is approximately \$730,000 and the 20-year operating cost is estimated to be \$1.6 million.

### **General Fund Projects**

This is the second year of the two-year budgeting cycle for projects. Therefore, staff efforts were limited to review of newly proposed projects and those that had changed significantly in scope or cost. By and large, the General Fund projects contained in last year's Resource Allocation Plan have experienced few changes in timing, cost, or scope. This Transmittal Letter focuses on newly developed or significantly revised projects. There are two helpful indexes of all the City's projects, one by project name and the other by project number.

The recommended FY 2008/2009 Budget for the General Fund includes \$55,272 in Capital Projects. The only change from last year is the extension of the Downtown Area Maintenance project for Murphy Avenue enhanced maintenance for one additional year. (\$35,000)

Special Projects in the amount of \$4.7 million have been proposed for FY 2008/2009. Three continuing projects for recruitment and training for sworn public safety officers contain a total of \$3.25 million. There are seven new special projects proposed. Three of these are the result of 2008 Study Issues: Peery Park Specific Plan (\$300,000); Lawrence Station Transit Village (\$300,000); and New Residential Heritage Districts (\$98,500). Two small ongoing projects have been established to identify the costs of archiving building permit records related to construction permitting (\$30,000) and land use planning (\$10,000). Finally, two projects were created to set aside funds for the anticipated costs of supplemental staffing beyond the base level for Planning (\$24,479) and Construction (\$220,640) permitting activities. These projects are one-time in FY 2008/2009 and will be utilized to provide additional staff as needed for higher than normal development construction activity in the City. Funds in the amount of \$465,400 are also included for Project Administration.

Additionally, General Fund-related projects are found in several other places in the budget: the Gas Tax Fund, the Capital Project Fund, and the Infrastructure Renovation and Replacement Fund. These latter categories are considered to be related to the General Fund because it is the ultimate source of financial support through contributions or transfers. The recommended FY 2008/2009 Budget includes \$2.8 million in transfers from the General Fund to the Capital Projects Fund.

*Volume IV, Projects Budget* contains details on all projects included in the General, Gas Tax, Infrastructure, and Capital Projects Funds in the recommended FY 2008/2009 Budget.

### **General Fund Reserves and Set-Asides**

One of the most powerful aspects of multi-year financial planning is its capability to recognize trends over time and begin at an early point to consider the necessary steps to alter the long-term forecasted position of a particular fund should that appear necessary. The reserves and set-asides contained in the General Fund's Long-Term Financial Plan play a pivotal role in the City's multi-year planning strategy.

The City has established reserves in the General Fund that are restricted by prior policy or legal requirements to specific uses. Most of the City's reserves are established in accordance with policies adopted in the Fiscal Sub-element of the General Plan.

The General Fund currently has four reserves that are contained in the General Fund's Long Term Financial Plan under the sub-heading, *Reserves*.

The first is the *Contingencies Reserve*. By Fiscal Policy, this reserve shall be equal to 20% of the operating budget each year to cover emergency or disaster. It is not intended for normal unanticipated expenditures. This reserve changes each year as operations of the General Fund either increase or decrease.

A second reserve in the General Fund mandated by Fiscal Policy is entitled the *20-Year Resource Allocation Plan (RAP) Reserve*. This reserve functions to levelize

economic cycles from year to year. By letting this reserve vary each year, the fund can absorb the cyclical effects of the economy and specifically plan for project-related expenditures. In essence, this reserve grows during periods of economic growth and is drawn down during the low points of economic cycles to maintain stable service levels. The *20-Year RAP Reserve* functions very effectively to prevent us from adding services at the top of the economic cycle that cannot be sustained while allowing us to maintain Council-approved services levels during economic downturns.

The function of the *20-Year RAP Reserve* and its strength was particularly apparent when the City struggled with the rapid economic downturn resulting from the technology bust. In prior years when the City was experiencing the height of the economic cycle, the City was prudently adding to the reserve, which built up over time to the \$61 million level reached in FY 2002/2003. Then, as the effects of the economic downturn began to be fully felt, the reserve was available to provide a “cushion” to maintain City services while dealing in a systematic way with the City’s new fiscal reality. In the recommended FY 2003/2004 Budget, a structural imbalance between revenues and expenditures of \$15 million was identified, and a plan consisting of a combination of service level/expenditure reductions and fee increases was implemented to bring the General Fund into balance over the twenty-year planning period.

The recommended FY 2008/2009 Long-Term Financial Plan projects that the *20-Year RAP Reserve* will increase by about \$1.7 million by the end of FY 2007/2008. In FY 2008/2009 the *20-Year Rap Reserve* will be drawn down by about \$15 million. There are two main reasons for the drawdown. First, staff is proposing to make a one-time contribution of \$10 million to the Employee Benefits Fund for the City’s liability for retiree medical costs. Second, revenues in FY 2008/2009 are projected to be lower than the prior year because of lower Construction-related activity. Following FY 2008/2009, the *20-Year Rap Reserve* continues to grow through FY 2012/2013 and then change with the economic cycle.

The third reserve in the General Fund is the *Reserve for Capital Improvement Projects*. Originally entitled the *Land Acquisition Reserve*, it was established in FY 1994/1995 for the purpose of purchasing land or property in the downtown area with an emphasis on future income generation through economic development. In the past, it was used to purchase key parcels in the downtown area. In FY 2006/2007 the reserve name was changed to *Reserve for Capital Improvement Projects* to reflect its expanded purpose. At the end of FY 2007/2008, it is projected that the balance in this reserve will be \$6.9 million. This reflects the addition of proceeds from the sale of land to the Town and Country developer totaling \$8.5 million and appropriations from this reserve to fund certain downtown capital improvement projects. The reserve increases throughout the Long Term Financial Plan as several of the City’s land assets are sold.

The final reserve is the *Set Aside for the Historical Museum* in the amount of \$20,000. When Council approved an appropriation for construction of the Sunnyvale Historical Museum, an allocation of \$20,000 was also approved to help defray operating expenses in the first five years. This money has been set aside pending actual construction and opening of the Museum.

Total Reserves in the General Fund increase or decrease depending upon the

relationship between *Total Current Resources* and *Total Current Requirements* in the Long Term Financial Plan. Put simply, when revenues and resources are greater than expenditures and transfers, money is put into the reserves, and when expenses are higher money is taken out. The relationship between these can be seen at the bottom of the Plan in the rows marked *Total Current Resources*, *Total Current Requirements*, and *Difference*. It should be noted that Sunnyvale's Reserves are actual funds rather than estimated surpluses as is the case in the State Budget and some other local jurisdictions. The advantage of funded reserves includes the substantial interest earnings that are generated and added to annual revenues.

In addition to the reserves mentioned above, the General Fund also has an on-going *Service Level Set-Aside* which is included in the *Current Requirements* section of the Long Term Financial Plan. This set-aside represents funds that are available to increase service levels or add new services. At the beginning of the current year, the set-aside balance was \$494,548. \$473,395 of the set-aside has been spent year-to-date, the majority of which was to cover the expenses of several study issues that were prioritized in FY 2007/2008. All of the expenditures from the service level set-aside were one-time expenditures. Therefore, there are no ongoing commitments from the FY 2007/2008 set-aside that impact the beginning balance of the FY 2008/2009 set-aside. Assuming that no more expenditures are made, the savings that remain from the FY 2007/2008 allotment has been rolled forward into the twenty-year plan. This means that the beginning balance for FY 2008/2009 is \$610,351. This beginning balance includes \$100,000 in budgeted expenditures that had originally been earmarked for Outside Group Funding Projects. These funds have now been added to the balance of the set-aside.

The entire balance of the FY 2008/2009 *Service Level Set-aside* is committed in the recommended Budget to fund ten budget supplements and the photovoltaic panels at Fire Station #2. In fact, the grand total of recommended expenditures for the set-aside for FY 2008/2009 is \$1,234,896, leaving the set-aside overdrawn by \$524,545. The most significant expenditures included are the \$730,000 in project costs for the electronic records management budget supplement and the \$142,660 for the photovoltaic panels at Fire Station #2. Due to the fact that the majority of the FY 2008/2009 set-aside expenditures are one-time in nature, the \$524,545 needed above and beyond the beginning balance has been "loaned" to the set-aside from the General Fund. This loan is amortized over the twenty-year planning period, with the annual payment netted out of the set-aside's annual beginning balance. This action leaves the balance of the set-aside at \$0 for FY 2008/2009 and \$342,504 for FY 2009/2010. The beginning balance in FY 2009/2010 represents the original beginning balance minus the ongoing expenses from the ten budget supplements from FY 2008/2009 and the FY 2009/2010 repayment of the "loan" from the General Fund.

There is one budget supplement that impacts the General Fund that is not funded from the set-aside. This supplement proposes a project to implement Radio Frequency Identification technology at the Library. Because the initial one-time investment results in substantial operational savings, staff is proposing that the supplement be funded by the General Fund, with the ongoing operational costs and operational savings incorporated into the Library's budget going forward. The savings resulting from this supplement have a net positive impact on the General Fund *20-Year RAP Reserve*.

## **General Fund Financial Position**

The City has returned to long term financial stability during this past year, due to a number of strategic actions taken over the last several years to manage our resources and the continued expansion of our economic base.

In addition to the cost saving strategies that were implemented beginning in FY 2004/2005 to address the structural gap that developed due to the economic downturn, Council successfully pursued two tax increases. In November 2005, Sunnyvale voters approved increases to the City's Transient Occupancy Tax and Business License Tax rates, which were lower than those of most of our surrounding communities. These two revenue increases provided additional resources to address our ongoing fiscal challenges. Additionally, revitalization of the City's Downtown is underway, which is expected to yield an additional \$1 million in net new annual revenue beginning in the second half of FY 2009/2010.

As a result of these efforts and the improving economic climate, the recommended FY 2008/2009 Budget reflects a sustainable state in service delivery. While there is always more that is desired or can be done, staff is pleased that the important priority services are being delivered, and delivered well, to the community.

The recommended FY 2008/2009 Long Term Financial Plan is balanced over the full twenty years. The *Service Level Set-Aside* has been funded at approximately \$350,000 beginning in FY 2009/2010 after accounting for budget supplements.

In spite of this greatly improved economic picture, Sunnyvale does face a number of challenges to its long term financial stability in the upcoming years. The federal and state economies are currently experiencing a marked slowdown, with turmoil in the financial markets. While the Bay Area is faring better than most other regions, these conditions will have an impact on our revenue outlook over the next several years.

An additional challenge to the General Fund's long term fiscal health is the unfunded capital and infrastructure projects that have been identified. Of particular concern is the state of the Civic Center facilities, which are suffering from functional obsolescence and significant maintenance and repair costs, and the capacity issue at our Library facility. The strategic review of all public facilities that is now underway will serve to identify what is needed to support the City's mission over the long term.

The cost for employees, both in salaries and benefits, also continues to be a major fiscal vulnerability. The Long Term Financial Plan assumes that personnel costs will increase moderately, at about the pace of inflation. However, historically we know that our salary costs as well as certain benefit costs such as medical insurance and retirement have increased at a pace well in excess of inflation. It will be imperative for us to manage to our new fiscal reality and maintain control over personnel costs, which make up by far the largest portion of our expenses, as approximately 80% of operating costs are personnel-related.

Further, we are experiencing a number of retirements as baby boomers age and leave the work place. As this occurs, it will be important that we attract the best candidates in order to continue to deliver the highest quality service in the most cost-effective

manner. We will also need to invest in our human resources, providing opportunities for learning, encouraging skills and professional development, and providing the tools necessary to function at optimum levels.

The City's current Information Technology condition and future requirements also pose a fiscal challenge that must be addressed. The recent optimal staffing study of the Information Technology Department identified the need for a number of additional positions, and our network infrastructure is almost at full capacity. A plan to address these issues is currently being developed, and significant resources may be needed to bring the City up to current standards.

One other issue, while not in the current 20-year planning horizon, is worth repeating. With the upcoming revitalization of Sunnyvale's downtown area, the repayment by the Redevelopment Agency of its General Fund loan has become a significant revenue source to the General Fund. When the Downtown Redevelopment Project ceases in FY 2028/2029, this payment will no longer be made and the Tax Increment will revert to the various taxing entities. The amount that reverts back to the City at this time will be about \$7 million less than the annual payment received on the loan at that time. Fortunately, our long term planning strategy gives us time to deal with this reduction in revenues.

## **SPECIAL REVENUE FUNDS**

Special Revenue Funds are used to account for the proceeds of specific revenue sources that are legally restricted or earmarked for particular functions or activities of government. In many cases, a Special Revenue Fund has been set up in response to legal requirements established by a granting agency or another level of government.

### **Housing Fund**

The Housing Fund is comprised primarily of revenues from housing mitigation funds and Below-Market-Rate ("BMR") fees and fines. Expenditures are for operating activities related to developing affordable housing and managing the City's below-market-rate housing program and for capital and special projects targeted to achieve the goals of the City's Housing and Community Revitalization Sub-Element of the General Plan and the 2005-2010 Consolidated Plan. The Consolidated Plan is a five-year comprehensive planning document submitted to the federal government. It identifies a jurisdiction's overall needs for affordable housing and non-housing community development. The federal government requires the City to submit annual updates during the intervening years of the Consolidated Plan, and this is generally done in May of each year. The Housing Fund contains two sub-funds.

### **Housing Mitigation Sub-Fund**

Housing Mitigation fees are paid by high-intensity industrial developers to mitigate development impacts on the City's jobs/housing balance. These funds are used to support the provision of affordable housing within the City. Housing mitigation funds, including accrued interest, are maintained in a separate sub-fund of the Housing Fund.



During the first ten years of the Long Term Financial Plan, Housing Mitigation fees in the amount of \$10.6 million are projected to be received from high-intensity developments. During the second ten years, an additional \$13.2 is projected.

Housing loan repayment revenues in the Housing Fund/Housing Mitigation Sub-Fund reflect payment, with interest for two types of loans — those to non-profit organizations to develop affordable housing and those made under *Project 823560 – Housing for City/Public School/Child Care Employees*. Loans made to non-profit organizations are generally deferred, simple interest is computed annually, and one lump-sum payment is made at maturity of the loan. Loans made to individuals are deferred for five years, then amortized over a fixed period, generally 25 years.

For FY 2008/2009, total loan payments of \$667,196 are expected in the Housing Fund/Housing Mitigation Sub-Fund. Of that total, \$625,500 will be from Mid Peninsula Housing Coalition for the property at 1059 Reed Avenue; \$33,550 will be an installment payment from EHC Lifebuilders for the property at 183 Acalanes Lane; and the remaining \$8,146 will be in installment loans from individuals.

Real property sales of \$674,000 are programmed in FY 2010/2011 to reflect the sale of the property located at 388 Charles Street in downtown Sunnyvale. In keeping with Council policy, this property and the others owned by the General Fund in downtown will be sold following development of the Sunnyvale Town Center. Rental income from the property until the sale is reflected on the Long Term Financial Plan through FY 2009/2010.

Interest income on the reserve balances in this sub-fund continues to accrue and is available for programming of future housing projects.

Project expenditures totaling \$6,372,057 for FY 2008/2009 are for six special projects: Housing for City/Public School/Child Care Employees (\$250,000); maintenance of the City Owned affordable housing unit at 388 Charles St. (\$4,725); contribution to a county-wide homeless count (\$7,332); participation in development of affordable senior housing at Fair Oaks and Garland (\$5 million); First-time homebuyers assistance (\$1 million); and Individual Development Accounts (\$110,000.)

The Housing for Public School Employees, City Employees and Child Care Teachers Program consists of a loan of up to \$50,000 at an interest rate of 5.5%, which is fully amortized with payments deferred until the fifth year. The term of the loan is 30 years and there is an equity-share component built into the program should the buyer sell or refinance the home prior to the 30-year period. Since its inception, eight loans have been issued totaling \$373,269. Expenditures for the Housing for City/Public School/Child Care Employees Housing project continue annually throughout the 20-year plan at \$200,000 plus inflation.

The first-time homebuyers program provides down payment assistance in the form of a loan up to \$50,000 at three percent (3%) simple interest. Payments are deferred during the first five years and then reviewed every five years to determine the borrower's capacity to repay the loan. The loan may be deferred up to a maximum of 30 years. Since inception, 24 loans have been issued totaling \$1.2 million.

The Individual Development Accounts (IDAs) program assists low-income Sunnyvale residents to save funds towards the purchase of a home in Sunnyvale. IDA Savers learn the skill of saving and managing their finances to achieve their goal of homeownership. They must participate in the program for a minimum of 18 to 36 months. The City matches the Saver's deposits of \$5,000 with \$10,000 (the maximum City match fund, a 2:1 ratio) to be used for down payment and closing costs to purchase a Below Market Rate home in Sunnyvale. There are a total of 25 participants in the program. One candidate has completed the program and purchased a BMR unit; six candidates have completed the program and are in the process of purchasing a BMR unit; sixteen candidates are actively saving funds; and two candidates have dropped out of the program.

Beginning in FY 2022/2023, the Housing Mitigation Sub-Fund will be required to make transfers to the BMR Housing Sub-Fund annually to support ongoing efforts to develop and maintain BMR units and ensure their proper use. It is estimated that the amount that is transferred will vary between \$165,000 to \$280,000.

By the end of FY 2008/2009 the Housing Mitigation Sub-Fund is projected to have a Housing Mitigation Reserve balance of approximately \$11 million. These funds are available to be loaned to non-profit agencies for affordable housing projects in the City as they are identified. A placeholder entitled *Future Housing Projects* is included in the Long Term Financial Plan for projects that are not as yet developed.

#### Below Market Rate (BMR) Housing Sub-Fund

The Housing Fund has a second sub-fund that contains Below-Market-Rate housing activities.

The City's BMR Program requires developers to dedicate a portion of new housing development for ownership and rental to very low, low and moderate income households. Presently, the BMR Program has an inventory consisting of 279 ownership units and 235 rental units. It is anticipated that in FY 2008/2009 and 2009/2010, 106 new additional ownership units and 137 rental units will become available to the BMR Program. The increase over the next two fiscal years represents a 38% increase in BMR ownership units and a 58% increase in rental units from the current FY 2007/2008 inventory. Both the ownership and rental programs have specific eligibility requirements for participation.

The ownership program targets households at 70% to 120% of area median income. City staff manages the BMR home ownership program wait list, verifies program eligibility, and facilitates the purchase transaction for each buyer. There are 747 households on the current BMR wait list.

The rental program targets households at seventy percent or less of area median income. The management of the wait list and verification of eligibility is managed by the property manager/owner of each development. To participate in the rental program, households must meet the live/work criteria (an exception can be made to this rule if there is no current wait list), meet income eligibility, must not exceed asset requirements and must certify their eligibility to participate in the program each year. To ensure program compliance, staff annually audits the tenant files at each complex.

Revenues in the BMR Sub-Fund include BMR processing fees, revenues from BMR code violations, housing loan repayments, and interest earnings. Expenditures are operating costs associated with maintenance and monitoring of the BMR program. This project provides for the auditing of BMR participants to ensure compliance with program regulations.

In future years of the planning period, BMR revenues are no longer sufficient to support activities necessary to develop and maintain BMR units, and a transfer from the Housing Mitigation Sub-Fund, as discussed above, is required beginning in FY 2022/2023.

The BMR Housing Sub-Fund maintains two reserves. The first is the BMR In-Lieu Reserve which is to be used for BMR related activities. The second is the 20-year Resource Allocation Plan Reserve which is used here as in other funds to levelize spending or provide funds for capital expenditures.

### **HOME Grant Fund**

HOME grants from the federal government may be used to fund the provision of affordable housing units. Eligible activities for HOME grant funds include: acquisition, new construction, rehabilitation and down payment assistance. The activities must benefit low and moderate income households, at or below 80% of area median income.

The City has been notified that its allocation of HOME monies for FY 2008/2009 totals \$679,168. Along with the unspent funds from previous grants, these funds are being recommended for Operations (\$67,917), and two special projects. The first project provides a total of \$200,000 in HOME funds for transitional housing acquisition. The second project provides \$958,410 for a land lease for the Fair Oaks/Garland senior housing site. Finally the balance of unspent HOME funds is being reflected as spent in FY 2009/2010 for future HOME projects. As specific projects are identified, they will be brought to Council for approval.

The HOME Fund also reflects a small revenue beginning in FY 2009/2010 from housing loan repayments. Housing loan repayment revenues in the HOME Fund reflect payment, with interest, for loans made to non-profit organizations to develop affordable housing for seniors and individuals with low and very low incomes. Currently, the loan portfolio for this fund contains 14 active loans. All loans in this fund are deferred. The portfolio includes several loans with deferral for 20 years followed by a lump sum payment due at the end of the term, while the majority are deferred for 10 years followed by 20 years of amortized annual payments.

No revenues are expected in FY 2008/2009. One lump sum payment is expected in FY 2009/2010 of \$26,573 for a pre-development loan made to Catholic Charities. In the second ten years of the plan, approximately \$2.5 million in loan payments are expected. Expenditures of these repayments will be from future HOME projects, to be identified and approved by Council.

### **Community Development Block Grant (CDBG) Fund**

The Community Development Block Grant (CDBG) program is a federal program which allocates annual grants to larger cities and urban counties to develop viable communities by providing decent housing, a suitable living environment, and needed public services, principally for low and moderate income persons. The City receives an annual appropriation from the U.S. Department of Housing and Urban Development (HUD) based on a formula derived by community need.

The Community Development Block Grant Fund consists of two sub-funds which account for revenues from Community Development Block Grants and the repayment of commercial and residential loans. Primary expenditures are for operations, housing opportunities, capital projects, and most of the City's outside group funding efforts.

### **Community Development Block Grant (CDBG) Sub-Fund**

This sub-fund accounts for Community Development Block Grants from the federal government. The Federal Government has notified the City that its FY 2008/2009 entitlement will be \$1,223,626. Similar to the long-standing strategy used with all federally financed programs, future grant receipts are not shown beyond the fiscal year in which the entitlement amount is known.

The FY 2008/2009 grant amount represents another 3.5% decrease in funding. Over the past years, the City's entitlement has varied from a high of \$1.5 million to the current amount. The history of these funds is shown in the table below.

<b><i>CDBG Entitlement Ten Year History</i></b>		
<b>Fiscal Year</b>	<b>Grant Amount</b>	<b>Percent Reduction/Increase</b>
2008/2009	\$1,223,636	-3.5%
2007/2008	\$1,268,078	-0.3%
2006/2007	\$1,271,752	-10.4%
2005/2006	\$1,418,817	-5.7%
2004/2005	\$1,504,000	-2.8%
2003/2004	\$1,548,000	13.5%
2002/2003	\$1,364,000	-1.8%
2001/2002	\$1,389,000	3.2%
2000/2001	\$1,346,000	-0.1
1999/2000	\$1,347,000	

Traditionally, CDBG funds are used primarily to address the City's affordable housing strategy. This includes support of housing agencies; rehabilitation and retrofitting of

the existing housing stock; and the acquisition, rehabilitation, and construction of affordable housing by non-profit developers. As in the Housing Fund, capital and special projects are targeted to achieve the goals of the City's Housing and Community Revitalization Sub-Element of the General Plan and the 2005-2010 Consolidated Plan.

Additionally, by regulation, up to 15% of the annual CDBG allocation plus prior year program income may be used for human services and public services programs. Unfortunately, program income varies widely from year-to-year because it is dependent upon loan repayment, and this creates uncertainty for those agencies which apply for funding. In fact, based on the CDBG entitlement amount, the swing in the 15% funds available for human services from the high to the low has been about \$48,000.

The recommended FY 2008/2009 Budget includes \$225,163 for Outside Group Funding of eighteen local agencies. Special projects are proposed in the amount of \$120,000 for activities that include the Home Access, Paint and Emergency Repair Program (\$100,000) and Fair Housing Services (\$20,000).

CDBG funds may also be used for projects that benefit groups with special needs such as senior and handicapped citizens or for targeted geographical areas that meet certain income requirements. Two capital projects are proposed for FY 2008/2009 utilizing CDBG funds. The first project continues the City's contribution to a project to facilitate the expansion of the Columbia Neighborhood Center in cooperation with the Sunnyvale School District. The second project supports the City's ADA Curb Retrofit project (\$100,000).

Details of the Special and Capital projects are included in *Volume IV, Projects Budget*.

In addition to grant revenues, the CDBG Sub-Fund receives repayments of loans made to individuals and non-profit organizations. No repayments are expected during the twenty-year planning period. Only one housing loan is financed by the CDBG Sub-Fund. A \$50,000 loan was made in FY 2005/2006 to EHC Lifebuilders for the property located at 480 South Third Street in San Jose. The terms of this loan require a lump sum repayment of \$81,000 in FY 2060/2061.

#### CDBG Revolving Loan Sub-Fund

The Revolving Loan Sub-Fund was established by Council action in 2001 and separated for accounting purposes in FY 2003/2004. This revolving fund was created to provide a practical budgetary management tool to deal with program income from housing loans made with CDBG funds and to provide greater flexibility in the management of the City's housing assistance programs.

The Revolving Loan Sub-Fund has one source of revenue, housing loan repayments. These reflect payment with interest for loans made to non-profit organizations to develop affordable housing and loans made to individuals for housing repairs. The total outstanding portfolio includes 189 loans totaling \$9,815,698. A total of \$209,777 in revenue from loan repayments is projected for FY 2008/2009.

Of the total loans outstanding, 94 are single-family monthly payment loans. The terms include deferral for five years then amortized annual payments for 25 years. In FY 2008/2009 \$87,876 in repayment revenue is expected.

The total portfolio also contains 30 deferred loans made to non-profit organizations. For FY 2008/2009, seven loan payments are expected totaling \$83,542. Of those loans, six are amortized annual payments and expected to generate \$66,923 and one lump-sum payment of \$16,619.

Finally, the portfolio includes 65 deferred loans, the terms of which are due upon sale, death, or transfer. The current portfolio value of these 65 loans is \$1,047,331. Payments of \$38,359 are expected in FY 2008/2009.

The recommended FY 2008/2009 Budget contains two special projects for the Revolving Loan Sub-Fund. The first is Housing Rehabilitation Loans which are provided to existing rental properties that serve low-income households (\$400,000) and rehabilitation by the Bill Wilson Center of a group home in Sunnyvale (\$100,000). The second special project is for Housing Acquisition projects by non-profit developers to maintain the City's stock of affordable housing units (\$200,000).

### **Park Dedication Fund**

The Park Dedication Fund was established to meet statutory requirements regarding the accounting for park dedication monies. In general, the City collects park in-lieu fees for multi-family residential projects that do not dedicate land for use as parks or open space. This fee is now calculated on an average fair market value per square foot as determined by the Community Development Department annually. These revenues are recognized in the Park Dedication Fund, and then available resources are appropriated here or transferred to the Capital Projects Fund or the Infrastructure Fund for designated and approved park-related projects.

Authorizing language in the State Quimby Act indicates that fees may be used to pay for "developing new or rehabilitating existing neighborhood or community park or recreational facilities." Certain legal cases have clarified that park in-lieu fees may be used for parks or recreational facilities that are adjacent to the subdivision or multi-family development from which they are collected but may also be used for larger community parks and regional facilities that are reasonably available for use by the residents of the subdivision or development. Park Dedication Fees may not be used for operating or routine maintenance.

Park in-lieu fees must be committed or spent within a five year period, and certain of these fees are subject to the Fee Mitigation Act, which requires specific review and findings every five years. The City conforms with both of these requirements.

It is estimated that approximately \$2.4 million in Park Dedication Fees will have been received during FY 2007/2008. Staff from the Community Development Department project that residential development subject to the Park Dedication Fee will be high again for FY 2008/2009, with Park Dedication Fees estimated to be \$4.3 million. Beginning in FY 2009/2010, it is projected that development will moderate

significantly and move up and down through the remainder of the planning cycle in keeping with the construction development cycle that the City has utilized to forecast its building-related revenues.

We are forecasting that the City will receive \$11.8 million during the first ten years of the planning period, and \$10.5 million in the second ten years. It should be noted that staff is not proposing an increase in the Park Dedication Fee, currently at \$96 per square foot, for FY 2008/2009.

The Park Dedication Fund also receives rental income from six houses that the City purchased in anticipation of expanding Murphy Park and Orchard Gardens Park. Current plans are that these two parks would be kept in their current configurations as neighborhood parks. Instead, the houses would be sold and be available for other needed park facilities. The Long Term Financial Plan projects that the rental revenue will end in FY 2009/2010 when the houses are sold. In FY 2010/2011 the Fund would realize proceeds from the sale of \$3.6 million. Following the overall review of our parks system that is currently being completed, capital projects be will be developed as appropriate in keeping with the Citywide open space strategy identified.

The Park Dedication Fund is responsible for all Parks-related capital and infrastructure projects. A total of \$23.2 million in transfers to the Infrastructure Rehabilitation and Replacement Fund is programmed throughout the Long Term Financial Plan to ensure that our park facilities are in good working condition to meet increased public use. Transfers to the Infrastructure Fund in FY 2008/2009 total \$492,100 for parks-related rehabilitation projects.

The recommended FY 2008/2009 Projects Budget also reflects capital projects of approximately \$5.9 million which are programmed directly in the Park Dedication Fund and a transfer of \$2 million to the Capital Projects Fund over the planning period.

To date, the largest single appropriation of Park Dedication Funds has been for the design and construction of the Plaza del Sol. The recommended FY 2008/2009 Budget includes an additional \$4 million for Plaza del Sol, Phase II. Design is currently taking place, with construction anticipated to begin in FY 2008/2009. In keeping with previous Council action, the project also includes funds for a memorial dedicated to Sunnyvale residents and employees who have given their lives in service of the City and country.

Finally, it should be noted that the Long Term Financial Plan for the Park Dedication Fund reflects approximately \$13.6 million in future park projects which may be available to implement the City's parks and open space strategy over the next twenty years. Of course this amount is dependent upon Park Dedication Fee revenue being realized from future residential development.

Details of the special and capital projects to be funded by the Park Dedication Fund are included in *Volume IV, Projects Budget*.

### **Asset Forfeiture Fund**

The Asset Forfeiture Fund was established to account for monies received through drug and other law enforcement activities as allowed under Federal and State asset forfeiture guidelines. The purposes for which asset forfeiture can be used are limited, and funds are drawn down for new one-time expenses targeted for law enforcement services. As this is done, caution should be used to assure that these expenses are ones that fit into the City's priorities and that don't lead to unnecessary future liabilities.

It is expected that the Asset Forfeiture Fund will end FY 2007/2008 with about \$1.3 million in reserves and it is not anticipated that any further funds will be received over the Long Term Financial Plan. The Fund does earn interest revenue on its unexpended balance. For FY 2008/2009 this is projected to be about \$47,000.

The recommended FY 2008/2009 Budget includes a continuing transfer to the General Fund to support juvenile diversion activities within Police Services. The City currently has an agreement with the County of Santa Clara to pay for the direct salary, not including benefits, of one Deputy Probation Officer. For FY 2008/2009 this amount is \$92,182. This transfer is reflected through FY 2016/2017 when the available funds are depleted. At that time, the Public Safety Department will need to evaluate the juvenile diversion activities in relationship to other departmental priorities to determine whether to continue funding the program within the City's General Fund.

The recommended FY 2008/2009 Budget includes \$48,000 for one capital project to be funded from the Asset Forfeiture Fund. This project, Police Services Equipment Acquisition, supports the cost of specialized cellular phones. When Asset Forfeiture Funds are projected to run out in FY 2019/2020, a transfer from the General Fund is programmed to maintain the cellular phone system. If further Asset Forfeiture Funds are received, they will be used to replace the General Fund transfer for the phone system.

### **Police Services Augmentation Fund**

The Police Services Augmentation Fund accounts for two grant programs that provide monies for law enforcement purposes. The first is the Supplemental Law Enforcement Services (SLES) program established by the State, and the second is a small Federal Local Law Enforcement Block Grant (LLEBG) from the Bureau of Justice Administration (BJA).

The State SLES monies constitute the major portion of this Fund. The City first received the SLES grant in FY 1996/1997. Over the years, the amounts of both grants have decreased or varied significantly. BJA has decreased from a high of \$70,158 to the current \$10,807. Although SLES was reduced over 35% from a high of \$297,886 to \$192,027 in FY 2005/2006, funding was increased beginning in FY 2006/2007 to about \$260,000. Based on the Governor's State Budget proposed in January 2008, staff is projecting that SLES funding will be reduced by approximately 10% for FY 2008/2009.



Initially the Police Service Augmentation Fund monies were used to fund a full-time Domestic Violence Investigator, a Patrol Watch Commander, and participation in the State Bureau of Narcotic Enforcement's Bay Area Regional Narcotics Task Force. Beginning in FY 1999/2000 Council approved use of the SLES and BJA revenue to fund the Patrol Watch Commander and two Internal Affairs Investigators. Due to the continual decline of funding and increased personnel costs, by FY 2003/2004 the grants were no longer able to support the three positions and funds were allocated to support a Patrol Watch Commander position and a portion of an Internal Affairs Investigator. Beginning with the adopted FY 2004/2005 Budget only a Patrol Watch Commander position has been supported with SLES/BJA funds. The Internal Affairs Investigator hours were moved to the General Fund operations of the Department of Public Safety. The recommended FY 2008/2009 Budget continues the grant funds for the Patrol Watch Commander position, the Long Term Financial Plan reflects a transfer in from the General Fund in the amount of \$34,205 to make up the difference.

The financial plan for the Police Services Augmentation Fund reflects revenue only for FY 2008/2009 because the grants are speculative in nature.

If the grant funds go away or are reduced significantly, it is important to note that this Patrol Watch Commander position would be vulnerable to reduction. At that time, staff would review priorities within the department to ensure that all critical functions are funded with ongoing resources.

### **Employment Development Fund**

The City of Sunnyvale, as administrative entity for the North Valley (NOVA) Job Training Consortium, is required by legislation and regulations to account for the use of various federal and state funds and program revenues for the workforce development activities that are conducted for the consortium. The City has established the Employment Development Fund to fulfill this obligation.

NOVA, formed in 1983, serves the cities of Cupertino, Los Altos, Milpitas, Mountain View, Palo Alto, Santa Clara and Sunnyvale. The City of Sunnyvale, through its Department of Employment Development, administers NOVA's programs on behalf of the consortium cities. NOVA has a wide variety of programs funded through various sources, with baseline funding originating from the federal government and passing through the state of California. A significant amount of additional grant money is received through competitive grants from federal and state sources. Since July 1, 2000, the primary funding source for the Department of Employment Development/NOVA has been federal Workforce Investment Act (WIA) appropriations and competitive grants.

In FY 2007/2008, NOVA's WIA appropriations were reduced by 9% from FY 2006/2007, which had already reflected a reduction of 17% over the prior year. NOVA's allocated and competitive grant funding for dislocated workers, which makes up the largest portion of its budget, was reduced by 27% over FY 2006/2007. This is due primarily to a reduction in funds to the State of California from the federal government. These funding resources traditionally had been available and directed at

special projects, an area where NOVA has historically been competitive in securing additional grants. The funding reductions were further exacerbated by a law signed in December 2007 that rescinded almost \$300 million in national appropriations that had already been allocated to the states and local areas. In response to the anticipated impact, NOVA implemented a temporary, partial closure of services for one day a week to achieve cost savings. The reductions in federal funding coupled with the state budget deficit resulted in fewer bid opportunities that in the past had been available for local programming. The reality of a continued trend in declining funding from the federal and state government resulted in an April 2008 budget modification to reduce revenues and expenditures, including a permanent reduction in staff that will take effect in June 2008.

The WIA allocated funds for NOVA for FY 2008/2009 show a modest 2% increase over FY 2007/2008; however, NOVA's total budget for FY 2008/2009 reflects a reduction of 15% over the prior year due to the anticipated decrease in non-allocated funds and reduced carry-in funds from FY 2007/2008. This budget is based on a conservative estimate of grant resources for the year. In addition, NOVA's new staffing level is based on an approach that budgets staffing only for its most stable funding resources - NOVA's allocated funding and its longest-funded competitive WIA grant, titled Skills, Testing, Assessment, and Re-employment (STAR). NOVA has a long history of being very competitive for additional federal and state resources and intends to submit several grant applications during the year. Any additional revenues and expenditures as a result of new grants obtained, including the need to budget casual staff for those short-term projects, will be reflected in an adjusted budget during the fiscal year.

For the purposes of the City's recommended FY 2008/2009 Budget, we have taken the total funds that were available in FY 2007/2008 and used these as a starting point for NOVA's FY 2008/2009 programs and service levels. It is important to note that, as different grants come and go, various programs and activities operated by NOVA often have a short lifespan relative to programs operated by other City departments. Therefore, the current listings of programs that have been operated by NOVA during the last several years are not included in this recommended Budget. Rather, a base funding level will be carried into the new fiscal year and the City Budget will be modified for planned activities, outcomes and expenditures during the course of the year as new funding is secured and new contract goals and obligations are agreed upon.

Based on an approved indirect cost plan, NOVA programs have been charged an indirect cost rate of 1.215% of expenditures beginning with the FY 2007/2008 budget. This rate will increase to 3.51% for FY 2008/2009. This is due to the fact that the original calculation of indirect costs did not account for the services NOVA receives from the Human Resources Department.

*Volumes II and III, Operating Budget*, contains descriptions of significant NOVA programs and a summary table of the expenditures and budgets for these programs. As in the past and in keeping with the City policy for grant-funded programs, the Employment Development Long-Term Financial Plan reflects grant revenues only for the immediate planning period.

## **Parking District Fund**

The Parking District Fund is a small fund that provides for the ongoing landscape and maintenance of downtown parking lots. The Downtown Parking District includes all public parking in the downtown area with the exception of the parking provided by the Sunnyvale Town Center.

The approval of Proposition 218 had a significant effect on the methodologies utilized to raise assessments to fund maintenance and operations within the Parking District. Proposition 218 not only deals with the approach and methodologies to be used for benefit assessments, but also the approval process. Essentially, after a method has been selected, a vote occurs by those who would be assessed, with votes weighted according to the amount of assessment. If this weighted majority does not approve the assessment, then it does not go forward.

This Financial Plan assumes that the District will approve two-year term assessments on an ongoing basis. Increases in assessments required will range from 6% to 8% in the later years of the Long Term Financial Plan. The Plan also includes a continuing special project to pay for costs of calculating and implementing the assessments. Since the assessment is assumed to be a two-year process, the special project for FY 2008/2009 contains \$15,500 for the assessment engineer and the County charges. This alternating pattern continues for the remainder of the financial plan.

In the near future, the various new developments now occurring or planned in the downtown area, particularly the rebuilding of the Town Center and the Town and Country Shopping Center, will change the character of the parking assessment district. Once these two major efforts are completed, staff will undertake a review of parking in the downtown area, including overall need, location, and how maintenance and operation should be funded. Based on this review, the Parking District may be reconfigured considerably.

It should be noted that the lot located on the corner of Charles Street and Evelyn Avenue is not included in the maintenance assessment and is not maintained with Parking District Funds. Costs of maintaining this lot are currently reflected in the Public Parking Lot Maintenance operating program. Although this lot was acquired with parking district bonds, it was not effectively serving the properties within the parking district. Parking District property owners expressed concern that it was primarily used by CalTrain riders, and in FY 2001/2002 the costs of maintaining it were removed from the Parking Maintenance District Assessment.

Two issues regarding the Parking District Fund must be stressed. First, the level of service in this area is set by the property owners, not by the City. Depending upon their desire for various services and their willingness to pay, the Parking District members can have more or less services included in their assessment. The second important issue concerning the Downtown Parking District is the continuing threat that the voters will not approve the assessments at some point in time. If the assessment is not approved any time in the future, funds will not be available for continued operation of the District and it would be necessary for staff to explore other potential revenue raising possibilities.

## **Gas Tax Fund**

The Gas Tax Fund is required by State law to account for Gas Taxes collected and allocated by the State. The State Gasoline Tax, which was originally levied for the express purpose of supporting our highway and road systems, has been systematically eroding over the years due to the fact that it is a flat rate per gallon rather than a percentage of the price of gasoline. These taxes are levied on gasoline and other motor fuels as a flat eighteen cents per gallon and are then distributed to the State, cities and counties on a formula primarily based on population.

Additionally the share of Gas Taxes that Sunnyvale is allocated has declined slightly as population growth in other areas of the state outpace our growth rate. Citizens in California also pay federal gasoline taxes, but we are a “net donor state” in that we receive less in transportation funding than we pay in as gasoline taxes.

To reflect the eroding effects of inflation, Gas Tax revenues have been projected at approximately \$2.4 million each year throughout the twenty-year plan.

In accordance with state law, the Gas Tax Fund receives interest earnings on any unspent cash balances. Gas Tax funds are spent on maintenance and capital related to public streets and highways. As noted in the previous discussion of the General Fund, the Gas Tax Fund works in tandem with the General Fund. Essentially, a level of Gas Tax funding for operations is established, with remaining funds used to cover Gas Tax-eligible capital projects.

Operating expenses programmed for street maintenance in this fund are \$1 million for FY 2008/2009 and the remainder of the first ten years. Operating expenses covered by the Gas Tax Fund are \$500,000 in the second ten years. This is lower than what was included in last year’s Long Term Financial Plan. However, transfers to the Capital Projects Fund and Infrastructure Fund for Gas Tax-related assets have increased during the twenty-year planning period.

The recommended FY 2008/2009 Budget for the Gas Tax Fund has a transfer to the Capital Projects Fund of \$346,852 and a transfer to the Infrastructure Fund of \$960,983. Projects to be funded by these transfers are discussed in the *Capital Projects Fund* and *Infrastructure Rehabilitation and Renovation Fund* sections of the *Detailed Fund Reviews*.

Two budget supplements are recommended for funding in the Gas Tax Fund for FY 2008/2009. The first is the Mathilda/Caltrain Bridge Parking Lot Access project. In summary, this project would construct a driveway from Angel Avenue to a City-owned parking lot underneath the north side of the Mathilda Avenue/Caltrain overhead bridge. The estimated cost of the project is \$50,000. The second is the Comprehensive Bridge and Levee Report. This project, which would complete a structural analysis of all bridges and levees in the City, would be funded by \$150,000 from the Gas Tax Fund and \$50,000 from the Wastewater Fund.

The project administration expenditure in the Gas Tax Fund represents the in-lieu charge for Engineering Services that are expected to be utilized in supporting capital projects that are funded directly from the Gas Tax Fund.

### **Traffic Congestion Relief Program Fund**

The State Traffic Congestion Relief Program (TCRP), which provides funding for streets and road systems, is held and accounted for in a separate fund as required by State law.

The TCRP was passed as AB 2928 in FY 2000/2001. Under this legislation, approximately \$1 billion from the State portion of Sales Tax on gasoline sales was slated to go directly to cities and counties for preservation, maintenance and rehabilitation of local street and road systems for the period FY 2000/2001 through FY 2005/2006. These new funds were allocated on a per capita formula. A total of \$1.6 million was received during FY 1999/2000 through FY 2002/2003 and spent for a variety of traffic signals and other traffic improvements. Due to the ongoing State budget crisis, Traffic Congestion Relief Fund payments to cities were suspended beginning in FY 2003/2004 and again in FY 2004/2005. A TCRP allocation for FY 2005/2006 in the amount of \$597,345 was received by the City and used for pavement maintenance. All suspended payments were subsequently repaid plus interest, for a total of \$991,694.

In March 2002, a constitutional amendment that permanently shifted the Sales Tax on gasoline from the State General Fund to the Transportation Investment Fund created by AB 2928 was approved by the voters as Proposition 42. The effect of this action was to indefinitely extend the allocation of Traffic Congestion Relief Program funds to cities, counties, and transit agencies beginning in FY 2008/2009.

In November 2006 the voters approved Proposition 1A, which was sponsored by the League of California Cities as a constitutional amendment to protect Proposition 42 revenues from being borrowed by the State. While the Proposition does not prevent the State from borrowing these funds entirely, it does put restrictions on when and how often the funds can be borrowed and requires that the funds must be paid back. In short, the funds can be borrowed no more than twice in ten years, must be repaid with interest within three years, and can not be borrowed in two consecutive years. These provisions give the City more security going forward in planning to utilize these funds for transportation and traffic purposes.

Funds for local streets and roads are scheduled to begin flowing to cities and counties in FY 2008/2009. Based on estimates from the League of California Cities, Sunnyvale will receive approximately \$1.3 million in FY 2008/2009, increasing to \$1.36 million in FY 2009/2010 and \$1.45 million in FY 2010/2011. Allocations are made by population, based on estimated collection of Sales Tax on gasoline by the State. Projections for future years reflect the assumptions that staff has used in forecasting general Sales Tax.

All funds projected to be received from this source have been programmed to support Street reconstruction and resurfacing activities included in the General Fund Pavement Operations program over the twenty-year planning period.

### **Transportation Development Act (TDA) Fund**

In FY 2003/2004 a new, small special revenue fund was established to account for activities related to Transportation Development Act (TDA) funds. These funds were created by State legislation which annually returns to each region in the State  $\frac{1}{4}$  of 1% of State Sales Tax revenues to be used for transportation projects. These funds are restricted for pedestrian and bicycle facilities and bicycle safety education programs and must be segregated for those purposes. The TDA, in accordance with Public Utilities Code Section 99245, must submit a report of a fiscal and compliance audit made by an independent auditor at the end of each fiscal year. In order to facilitate the audit and the issuance of the fiscal and compliance report, the City has segregated this fund into its own special revenue fund.

The recommended FY 2008/2009 Budget includes revenues of \$86,213 from TDA funds based on prior historical receipts. In prior years, TDA grant revenues were included each year for the entire 20-year period, increased by inflation. For the recommended FY 2008/2009 Budget, the approach has been changed to show only one year of revenues and expenditures in keeping with the way that the City plans for other grant funds. Funds to be received in FY 2008/2009 have been previously earmarked as a contribution to the Mary Avenue Route 280 Bicycle Footbridge project being constructed by the City of Cupertino. With these funds, the City's total contribution to the project will be \$190,000.

### **Youth and Neighborhood Services Fund**

The Youth and Neighborhood Services Fund accounts for the revenues and ongoing operating program expenditures associated with the management and maintenance of the Columbia Neighborhood Center (CNC). On May 10, 1994 Council approved development of a neighborhood service center at Columbia Middle School to meet the health, social, recreational, and educational needs of North Sunnyvale residents (with an emphasis on serving disadvantaged youth) through a coordinated network of services. Advanced Micro Devices contributed \$1 million to the Columbia Neighborhood Center project, one-half of which Council used to establish the Youth Opportunity Fund (now renamed the Youth and Neighborhood Services Fund) to generate interest to help offset ongoing operating program expenditures. Subsequently included in the ongoing fund balance were contributions made to the City in the amount of \$6,658 on behalf of former employees that bring the current endowment total to \$506,658.

When the Youth and Neighborhood Fund was established in FY 1996/1997, activities that supported youth and neighborhood services that were being provided by the Department of Public Safety (General Fund) and the Department of Parks and Recreation (Community Recreation Fund) were repositioned into the new Youth and Neighborhood Services Fund. In FY 1996/1997, the operating program budget for the new youth and neighborhood services was approximately \$420,000. Of this amount,

\$131,000 was existing recreation services that were being provided through the recreation program, and \$13,000 was existing public safety programs. This resulted in a new baseline funding level established for youth and neighborhood services of \$276,000. In the FY 2008/2009 Budget, the total operating cost for this program is \$717,000, of which \$429,000 is attributable to the new services established when the program started and \$288,000 is attributable to repositioned services. Thus, over the past twelve years, overall program costs have increased nearly 71%. Factoring in standard inflation, real program costs have increased \$118,000, or 20%, in this time period, necessitating an increase of the subsidy from the General Fund over standard inflation.

At this time, only the operating program expenditures and Columbia Neighborhood Center related projects are in this fund along with the associated program revenues. As outlined in the partnership agreement, the City is reimbursed by the Sunnyvale School District for a portion of the cost of services provided at the Columbia Neighborhood Center. For FY 2008/2009 this reimbursement is projected at \$130,786. Other revenues to the Fund are Recreation Fees, Rental fees for the facilities, interest earnings on the endowment, and an annual subsidy from the General Fund.

Expenses included in this fund are for the direct services provided at the CNC, including CNC operations which are managed by the Office of the City Manager, recreation programs provided by the Parks and Recreation Department, and neighborhood safety services provided by Public Safety staff. All services are directed and managed by the CNC site manager.

For FY 2007/2008, the General Fund subsidy was approximately \$334,000. For FY 2008/2009, the subsidy is set at \$422,936, with the Center drawing down on the 20-Year Resource Allocation Reserve by \$101,149. In the next year of the plan, FY 2009/2010, the base subsidy is set at approximately \$537,000. Increases in budgeted expenditures, flat revenues, and a draw-down of the 20-Year RAP Reserve have contributed to the increase in the subsidy from the General Fund. It should be noted, however, that to the extent that budgeted expenditures in a given year are unspent, the unused funds drop into the 20-Year RAP Reserve. As funds are available in the 20-Year RAP Reserve, the subsidy is adjusted downward accordingly.

Of note although not included in the Youth and Neighborhood Services Fund is a capital project to expand the Columbia Neighborhood Center in partnership with the Sunnyvale School District. The purpose of this project, which began in FY 2006/2007, is to expand the amount of space available at CNC for local agencies. The additional space will increase the number of hours of in-kind education, recreation, social, and health services provided at CNC. The project anticipates contributing about \$1.5 million in Community Development Block Grant revenues to the construction, which will be managed by the District. Following completion of the project in FY 2010/2011, additional operating costs of \$32,627 will be incurred, which will be partially offset by increased reimbursement from the District.

## **Redevelopment Agency Fund**

The Redevelopment Agency is a separate governmental and legal entity from the City. However, the Agency is a component unit of the City for which the City is financially responsible. Further, due to certain agreements between the Redevelopment Agency and the City, the General Fund of the City is inextricably tied to the financial condition of the Redevelopment Agency.

At the close of FY 2006/2007 the Redevelopment Agency had two outstanding loans due to the City General Fund totaling approximately \$56.6 million. This is largely the result of the Redevelopment Agency's inability to raise sufficient tax increment revenue to repay the City for annual lease payments made by the City for the downtown parking structure. The Agency entered into a First Amended Repayment Contract with the General Fund in 1977 to repay the debt associated with initial improvements to the Project Area and its inability to make payments on the parking structure. This Contract constitutes the "1977 loan". In 1986 certain State legislation imposed more stringent requirements on funds advanced by the General Fund to the Redevelopment Agency and a separate loan was created to account for costs subject to these restrictions. This loan is referred to as the "1986 loan."

Since the inception of the Redevelopment Project, the State has enacted several laws that placed revenue restrictions on redevelopment agencies. These include capping the time period for collection of tax increment for each redevelopment project area. The original termination date was November 2025. In FY 2004/2005, the plan was extended by one year per SB1044 in compensation for the RDA's ERAF payment in FY 2003/2004. The plan was extended for another two years in FY 2005/2006 per SB1096 for compensation of the RDA's ERAF payments made in FY 2004/2005 and FY 2005/2006. For Sunnyvale's project area, the termination date is now November 2028.

More important was the establishment of revenue limits for redevelopment agencies, referred to as Property Tax increment caps. The revenue limit/increment cap for the Sunnyvale Redevelopment Agency as originally established was \$118 million. In FY 2005/2006 the Agency amended its Redevelopment Plan to increase the tax increment cap to \$600 million. Increasing the cap will allow the Agency to receive an estimated \$379 million by the end of the Financial Plan.

It should be noted that when Property Tax increment received by the Agency reaches the original \$118 million cap, certain pass through payments to other taxing entities will be required. These pass throughs, which are taken directly from the tax increment before we receive it, will begin in FY 2013/2014 and are shown in the Long Term Financial Plan as *Pass Through to Taxing Agencies*.

An actual deposit to the RDA Low and Moderate Income Housing Fund will also be required when the 1977 General Fund loan is paid off as estimated in FY 2012/2013. Starting in FY 2012/2013, the Long Term Financial Plan reflects the 20% Low and Moderate Income Housing set-aside as a separate revenue line, with a corresponding expenditure for housing projects.

When tax increment revenues from the downtown area as it originally existed were



projected, the Agency reached its \$118 million increment limit just before the time limit was reached in 2025. However, major developments in the downtown area will cause the original tax increment limit to be reached earlier.

The first development is the 460,000 square foot Mathilda Place office project at Mathilda and Washington. The buildings were sold in 2007 by the original developer, Mozart Development, to J.P. Morgan and we are projecting increased tax increment in the amount of \$156 million due to this transaction.

The recommended FY 2008/2009 Budget for the Redevelopment Agency also includes the redevelopment of the Sunnyvale Town Center by RREEF/Sand Hill Properties. As part of the Amended and Restated Disposition, Development, and Owner Participation Agreement (ARDDOPA) signed with the Town Center developer in February 2007, the Agency has agreed to return to the developer up to \$4.5 million per year of Tax Increment plus 50% of any receipts above this amount, in return for construction by the developer of public streets and underground parking. This agreement reflects on the RDA Long Term Financial Plan as *Repayment to City – Town Center Developer*, since the mechanism for making the payments will be repayment of the General Fund loan. On the General Fund Long Term Financial Plan, a corresponding revenue is shown and an expense item that shows *Payment to Town Center Developer*. The tax increment agreement ends in FY 2025/2026.

The primary source of revenues to the Redevelopment Agency is Property Tax increment, which is expected to total about \$6.4 million in FY 2008/2009. When the project is completed, Property Tax increment for the redeveloped Town Center will add about \$4.6 million to this source of revenue beginning in FY 2010/2011. To facilitate an understanding of the development deal with RREEF/Sand Hill Properties, the Property Tax increment projected to be generated by the Town Center has been identified separately from the base Property Tax increment on the Long Term Financial Plan.

The other major revenue source for this fund is a lease payment from the General Fund for the Mathilda Avenue Parking Structure in the amount of \$1.2 million annually.

Administration of the Redevelopment Agency, which is managed by the Community Development Department, is reflected in the RDA Fund in the amount of \$339,584 for FY 2008/2009.

Included in current requirements are debt service payments totaling \$1.7 million for the Central Core Redevelopment Project Tax Allocation Bonds (TABs) and the Parking Facility Certificates of Participation. It is now projected that the Parking Facility COPs will be repaid by FY 2013/2014 and the Central Core TABs will be repaid in FY 2022/2023.

The Long Term Financial Plan also includes a repayment to the City for its outstanding loans (as discussed above) in the amount of \$5.8 million in FY 2008/2009. The Plan includes a total of \$98 million in repayment to the General Fund, not including the repayment related to the Town Center developer, over the first ten years and \$123 million in the second ten years. The RDA Long Term Financial

Plan assumes that funds available after paying debt service, projects and operating costs are used to pay the existing loan advanced by the City General Fund.

Even with all available funds, it is anticipated the RDA will not be able to fully repay the General Fund its principal and interest by 2028 when the tax increment revenues end. This is the case because all new expenditures by the General Fund on behalf of the RDA, including payments to the Town Center developer, are added to the 1986 loan balance in order to ensure that Tax Increment continues to flow to the City. The new loan amounts from the General Fund are shown in the *Current Resources* section of the Long Term Financial Plan as *General Fund Loan – Addition to 1986 Loan*. These loans provide about \$78 million over the twenty year period. At the end of the redevelopment project life, it is estimated that the 1977 Loan will be paid off and the balance on the 1986 loan will be approximately \$44 million.

The RDA has one continuing capital project that started in FY 2007/2008. This project, titled *Town Center Site Investigation/Remediation of Hazmat*, now provides a total of \$9 million for the investigation of the soil conditions at the Town Center projects and remediation as necessary. The Town Center Amended and Restated Disposition and Development and Owner Participation Agreement (ARDDOPA) requires a tiered cost sharing arrangement with the developer, which is reflected in this amount. These increased costs require a substantial loan from the General Fund to provide the required initial funds for the project.

The recommended FY 2007/2008 Budget includes a transfer to the Capital Projects Fund in the amount of \$1.5 million for various downtown improvements. These projects included Downtown Wayfinding System, Murphy Avenue Enhancements, and Downtown Block 2 Completion.

One final ongoing expenditure is programmed in the Redevelopment Agency Fund to pay the General Fund for the services of the Agency's Treasurer and related support costs. These services are not charged directly to the RDA Fund, but rather are included in the General Fund and are shown as General Fund In-Lieu payments.

The Redevelopment Agency Fund maintains one reserve that reflects Debt Service Reserve Funds held by the trustees for the two outstanding bond issues mentioned above.

Finally, it should be noted that the Redevelopment Agency is currently unable to make payments of 20% of its tax increment revenues to the Low and Moderate Income Housing Fund because of preexisting debt obligations. Each year, the Agency calculates the contribution that should have been made and books it as a liability in its financial statements. It is currently estimated that when the tax increment cap is reached, the liability will total approximately \$19.8 million. State law allows the Agency to continue collecting tax increment after the Project expires and increment limits are reached to fund its housing liability. Repayments of the Housing liability are anticipated to begin in FY 2028/2029 and be completed in FY 2029/2030.

When the redevelopment project ceases in FY 2027/2028, the Tax Increment formerly collected by the RDA will go entirely to the Housing liability repayment for two years. In FY 2029/2030, all Property Tax revenues associated with the RDA will be returned

to the various taxing entities in Santa Clara County that normally receive a share of Property Tax. These entities include the school districts, the County, and of course the City. Assuming that Sunnyvale's share of the non-RDA Property Tax dollar is about 16%, the General Fund would begin to receive about \$2.8 million in additional Property Tax revenue each year. Unfortunately, this is about \$10 million less than what had been received annually from the loan repayment. This revenue gap in the General Fund will have to be addressed as it comes closer in our planning period.

## **CAPITAL PROJECTS FUNDS**

Capital Projects Funds are used for major capital acquisition, construction activities, and renovation or replacement of General City fixed assets. The City currently operates two of these funds: the Capital Projects Fund and the Infrastructure Renovation and Replacement Fund.

Capital and Infrastructure projects related to the Utility Enterprise Funds are budgeted and accounted for within each individual utility fund.

### **Capital Projects Fund**

The Capital Projects Fund was established in FY 1997/1998 to account for financial resources to be used for the acquisition or construction of major capital facilities that are funded by the General Fund and other governmental funds or that are funded by multiple sources. In general the Capital Projects Fund deals with new or substantially enhanced assets or major rehabilitation that is financed by outside sources. Revenues into the Capital Projects Fund include federal and state grants, developer contributions, mitigation fees, and transfers from various City governmental funds.

In many cases, grant funds are available for capital projects. For those projects that are potentially eligible for grant funding, it is in the City's best interest strategically to not show existing funding support, as that may impact the City's ability to receive grant funding.

The Capital Projects Fund is divided into distinct sub-funds that receive direct transfers from the funds that are responsible for the particular projects. Each sub-fund records revenues, interest earnings, transfers and expenses separately.

The recommended FY 2008/2009 Budget includes six sub-funds of the Capital Projects Fund: the General Sub-Fund, the Gas Tax Sub-Fund, the Traffic Mitigation Sub-Fund, the Traffic Impact Sub-Fund, the Sense of Place Sub-Fund, and the State Infrastructure Bond Sub-Fund. The latter two sub-funds are new in FY 2008/2009 and are discussed in more detail below.

Major project efforts included in the Capital Projects Fund are discussed throughout this Transmittal Letter under their applicable funding source.

The table below is an overview of capital and special project appropriations by sub-fund for FY 2008/2009.

<b>Capital Projects Fund - Project Expenditures by Sub-Fund</b>	
<b>Sub-Fund</b>	<b>FY 2008/2009 Recommended Budget</b>
General Fund Assets	\$9,512,964
Gas Tax	29,455,809
Traffic Mitigation	560,000
Traffic Impact	0
Sense of Place	0
State Infrastructure Bonds	0
<b>TOTAL</b>	<b>\$39,528,773</b>

### General Sub-Fund

The FY 2008/2009 appropriations for the General Fund Sub-Fund are for nine capital projects totaling \$9.5 million. The first provides funds to make repairs at the Fair Oaks Industrial Complex that are necessary to keep the facilities operating over the next several years (\$90,000). The Downtown Wayfinding and Gateways project includes \$175,000 for the second year of a three-year project to complete signage and markers in the downtown area. The Downtown Murphy Avenue Streetscape Revitalization project provides an additional \$3 million to supplement the funding established in FY 2007/2008. The Animal Field and Shelter Services project contains an additional \$120,000 to complete the City's total \$1 million contribution to the new animal shelter being constructed by the Humane Society of Silicon Valley. The Digital Marquee project includes \$196,680 to construct a marquee for promoting City activities at Butcher's Corner. The Fair Oaks Avenue Overhead Bridge project reflects \$940,000 in FY 2008/2009 (and \$7.3 million in FY 2009/2010) from a Highway Bridge Program grant to repair the bridge which has become structurally deficient. The Sunnyvale Skatepark Lighting project is for installing a lighting system at the existing Sunnyvale Skatepark, contingent upon funding from a community group (\$75,000). \$1.2 million is recommended from federal transportation funds for Roadway Rehabilitation on various streets. Finally, \$3.7 million is proposed for undergrounding the overhead utilities on Fair Oaks from Evelyn to El Camino Real.

The General Fund sub-fund also includes one special project for Downtown-Related Construction Mitigation (\$30,000).

### Gas Tax Sub-Fund

The appropriations for the Gas Tax Sub-fund consist of three projects. The first contains the second year of funding for the Signing and Safety Enhancements for Roadway System project (\$50,000). The Mathilda Avenue Railroad Overpass Improvements project, which is programmed over several years, is also contained in this Sub-Fund. \$29.3 million is appropriated for this project in FY 2008/2009, largely supported by a federal grant. Finally, a multi-year project to install in-pavement

crosswalk warning lights will begin in FY 2008/2009 with an appropriation of \$110,000.

#### Traffic Mitigation and Traffic Impact Fees Sub-Funds

The Cumulative Traffic Mitigation funds and Traffic Impact Fees are accounted for in individual sub-funds of the Capital Projects Fund.

The City Council adopted a Transportation Strategic Program (TSP) in November 2003 which established a comprehensive funding program of revenue sources for major transportation necessary to support the City's land use plans.

Prior to the adoption of the Transportation Strategic Program, an interim funding mechanism was implemented for transportation mitigation of major land development. Known as Cumulative Traffic Mitigation funds, this mechanism mitigated project-specific cumulative impacts of major approved land developments as they related to the Land Use and Transportation Element of the General Plan. Implementing this interim funding measure offset the potential revenue loss that would have resulted if the City waited until the Transportation Strategic Program was completed before implementing a fee or assessment. Cumulative Traffic Mitigation funds are applied to capital projects that improve traffic capacity or alternative transportation facilities. Funds are allocated to projects of local or regional significance, depending upon the nature of traffic impacts identified in association with the land development. It is estimated that the Traffic Mitigation Fund will have a balance of approximately \$3 million at the end of FY 2007/2008.

When the City Council adopted the Transportation Strategic Program, a new Traffic Impact Fee was instituted to be applied to traffic-generating development citywide. This Traffic Impact Fee replaced the interim Cumulative Traffic Mitigation. The City began collecting Traffic Impact Fees on new developments in January 2004. Traffic Impact Fees are to be applied to a specific list of roadway capacity improvement projects that were identified using a citywide transportation model. The Transportation Strategic Program consists of 13 projects totaling \$96 million. These projects are largely unfunded and will move into the City's 20-Year Projects Budget as funds are received and improvements are needed.

It is currently estimated that approximately \$5.6 million in Traffic Impact Fees will be collected in FY 2007/2008. An additional \$10.2 million in Traffic Impact Fees is projected to be collected in the ten years beginning FY 2008/2009 and \$11.1 million in the second ten years.

The Traffic Mitigation Sub-Fund contains funds for two projects in FY 2008/2009. The first is the Future Traffic Signal Construction/Modification project, which has an appropriation of \$400,000 to address traffic signal needs as they are warranted. The second project, Transportation Grant Matching Funds, provides annual funding in the amount of \$160,000 to meet the local match requirements of transportation grants as they become available.

There are no appropriations from the Traffic Impact Sub-Fund in FY 2008/2009. However, beginning in FY 2009/2010 funds have been set aside in a Future

Transportation Strategic Plan Projects expenditure line item to reflect the fact that the purpose of these funds is to accumulate and be used for major roadway projects as identified in the Transportation Strategic Program.

#### Sense of Place Sub-Fund

A new sub-fund has been established in the Capital Projects Fund in FY 2008/2009 to formally account for projects funded by Sense of Place fees. Sense of Place fees have been collected in the City for several years as conditions of approval in certain areas. This year, the fees have been added to the Fee Schedule and future revenues from this source have been projected.

The *Tasman/Fair Oaks Area Pedestrian and Bicycle Circulation Plan* was approved by City Council in 2004. The goals of the plan were twofold. The first goal was to enhance the quality of life for residents within the area through improved pedestrian access to parks and open space, schools, retail amenities, and public transportation. The second goal was to encourage increased pedestrian, bicycle, and transit use through streetscape improvements, land use planning, and architectural design.

The Plan outlines a number of enhancements to the area and indicates that the plan would be implemented primarily through a combination of the private development approval process and grant funded public improvement projects. As a condition of approval on projects considered after adoption of the plan, a \$1,000 per dwelling unit Sense of Place fee was imposed.

In February 2007 the Council approved the East Sunnyvale Industrial-To-Residential (ITR) land use area and required a follow-up action to prepare a plan to determine appropriately located public parks, public streets, and other neighborhood amenities. The area allows approximately 1,600 new residential dwelling units within approximately 80 acres. The East Sunnyvale ITR area has had two projects approved by City Council, both of which had a \$1,000 per dwelling unit Sense of Place fee imposed as a condition of approval.

Sense of Place fees of approximately \$186,000 have been collected to date and used as a match for Transportation for Livable Communities Grant.

Staff believes that Sense of Place fees will become more widespread in coming years. The fees would be required in areas where desired public improvements exceed the requirements of other areas of the city. Developers are normally responsible for frontage improvements; sense of place fees would help pay for other amenities that are not project specific and benefit the entire area (e.g. special signage, area entry treatments, aesthetic enhancements, etc.). Sense of Place fees could also be required in areas with special land use or public improvement plans (Specific Plans, Precise Plans, Pedestrian and Bicycle area plans, etc.).

The Long Term Financial Plan for the Sense of Place Sub-Fund reflects projected Sense of Place fees in the amount of \$173,000 in FY 2008/2009 and \$108,000 for FY 2009/2010. Revenues in future years range from \$71,000 to \$101,000. Since specific projects for these monies have not yet been identified, future expenditures are shown as *Future Sense of Place Projects* in the Financial Plan.

### State Infrastructure Bond Sub-Fund

One new revenue source reflected in the Capital Project Fund for the first time this year is the State Infrastructure Bond passed by the voters in November 2006. A sub-fund of the Capital Projects Fund has been established in FY 2008/2009 to account for receipt and expenditures of these monies.

Estimates from the League of California Cities are that Sunnyvale will receive approximately \$4.2 million from this Bond. One half of these funds, in the amount of \$2.1 million, were made available in FY 2007/2008 and were appropriated to the Wolfe Road CalTrain Overcrossing capital project through a budget modification.

The schedule for release of the remainder of these funds has not yet been determined by the State, and staff has been told that the timing will be dependent upon how well cities are able to spend the first allocation. The additional funds of \$2.1 have been shown as being available in one lump sum in three years, with a corresponding capital expenditure for street reconstruction and rehabilitation at that time. I am recommending that the second installment of Infrastructure Bonds be allocated to assist in catching up with our deferred sidewalk repairs.

### **Infrastructure Renovation and Replacement Fund**

The Infrastructure Renovation and Replacement Fund was introduced with the FY 1996/1997 Budget and Resource Allocation Plan. Its purpose was to account for revenues and expenditures associated with the Long Range Infrastructure Plan which has been established to fully fund the rehabilitation of the City's extensive physical infrastructure. All infrastructure projects are accounted for in this fund except for utility assets and those that are funded principally from outside grant sources.

Similar to the Capital Projects Fund, this fund is divided into distinct sub-funds that receive direct transfers from the funds that are responsible for the particular infrastructure projects. Each sub-fund records revenues, interest earnings, transfers and expenses separately. Currently the sub-funds are General, Community Recreation, and Multi-funded Assets. As mentioned, infrastructure projects for the City's three utilities are budgeted and accounted for in each utility fund in accordance with governmental accounting principles.

The following table contains project expenditures by sub-fund for FY 2008/2009.

<b><i>Infrastructure Fund – Project Expenditures by Sub-Fund</i></b>	
<b>Sub-Fund</b>	<b>FY 2008/2009 Recommended Budget</b>
General Fund Assets	\$1,330,213
Community Recreation	\$387,300
Multi-Funded Assets	\$0
<b>TOTAL</b>	<b>\$1,717,513</b>

There are 15 projects in the sub-funds recommended for funding in FY 2008/2009. The projects consist of such items as traffic signal controller replacement, traffic signal underground replacement, pavement rehabilitation, street light conduit replacement, and improvements to the Caribbean Drive Bridge. It should be noted that many building and parks projects have been deferred to future years in anticipation of the results of the studies currently being conducted on the Parks of the Future and on City administrative facilities.

Information on each of the infrastructure projects is available in the *Volume IV, Projects Budget*.

**ENTERPRISE FUNDS**

The Enterprise Funds of the City incorporate programs and activities that are either fully self-supporting by way of user charges and fees or partially self-supporting. Those that are partially self-supporting require some level of transfer from the City’s General Fund.

The City has three utilities that are fully self-supporting: the Water Supply and Distribution Fund, the Solid Waste Management Fund, and the Wastewater Management Fund. Additionally, the SMaRT Station® Fund has been established to account for operations at the Sunnyvale Materials Recovery and Transfer Station, which is a partnership among the three cities of Sunnyvale, Mountain View and Palo Alto. This fund consists of two sub-funds, one used to account for SMaRT Station operations and the other used to account for equipment replacement needs.

There is one enterprise fund that requires an annual transfer from the General Fund for operations because it is not fully self-supporting. The Community Recreation Fund incorporates Leisure Services activities including golf, tennis, and recreation programs.

**Utility Enterprise Funds Rate Process**

The following across the board changes to rates for FY 2008/2009 for the Wastewater and Water utility enterprises are being recommended for Council approval for FY 2008/2009:

<b>Utility</b>	<b>Rate Change</b>
Wastewater	8.5%
Water	10%

Each increase and the factors contributing to the need for such increases are discussed in detail below. The major reasons for the required increases in rates are sharply rising costs of purchased water and major wastewater infrastructure needs, particularly at the City’s Water Pollution Control Plant.



As a result of these increases, monthly costs associated with water and wastewater services for an average residential customer will increase by \$4.74 per month. It is important to note that even with these rate changes, Sunnyvale residents enjoy water rates that are just below the average of surrounding communities.

Changes for rates associated with the Solid Waste Management Fund are not being recommended at this time pending the implementation of a new solid waste collection system called ChoiceCollect. This collection system, which incorporates volume-based pricing, is scheduled to be implemented in October 2008. Staff will return to Council with details of the implementation and a recommendation for solid waste rates to be effective with the start of the new collection program.

Sunnyvale continues to comply with the noticing provision for utility rates as required by Proposition 218. The notice for the wastewater and water rates which are being proposed for FY 2008/2009 went out in April 2008, with the public hearing on the rates set for June 3, 2008. As indicated, solid waste rate changes will be proposed in connection with the implementation of the ChoiceCollect program and notices will be given separately, with the public hearing to be held prior to roll out of the program.

### **Water Supply and Distribution Fund**

The Water Supply and Distribution Fund (Water Fund) accounts for all revenues and expenses related to the City-operated water utility. Expenses include costs for wholesale water, capital and infrastructure project-related costs, debt service, and other operating costs. Revenues consist of service fees for water and recycled water, water-related public works and construction fees, and interest income. Once expenditure levels are developed, then water rates must be set to collect enough revenue to maintain the fund in a sustainable financial position. The fact that Sunnyvale utilizes long-range financial planning and sets and projects twenty years of utility rates every year helps minimize wild rate swings.

Over the past three years, the combination of both abnormally wet years and an abnormally dry year has lowered the city's overall average water use. This was further impacted by a request in FY 2006/2007 by the City's wholesalers for a voluntary 10% reduction in water use due to the dry weather. The total water use trend city-wide over the last five years has been downward and that has been reflected in a new base for the 20- year forecast. The most recent hydrological condition reports indicate that the region continues to experience overall dry conditions and the wholesalers continue to encourage voluntary conservation.

### **Purchased Water Sources**

Sunnyvale currently receives water from four different sources. For FY 2008/2009, approximately 43% is projected to come from the Hetch-Hetchy system operated by the San Francisco Public Utilities Commission (SFPUC), 40% from the Santa Clara Valley Water District (SCVWD), 10% from well water, and the remaining 7% from recycled water.

A significant portion of the Water Fund's direct expenditure budget is the cost of purchased water (currently 73% and projected to peak at 85% within ten years). Currently for FY 2007/2008 the City is paying the SFPUC \$566 per acre foot plus

meter charges of \$267,000. Current charges for SCVWD purchased water are \$475 per acre foot plus a \$100 per acre foot groundwater charge, for a total of \$575 per acre foot. The forecast anticipates costs for FY 2008/2009 of \$614 per acre foot plus meter charges for SFPUC water. This represents an 8.3% increase over last year's cost. The forecast for SCVWD is \$520 per acre foot plus groundwater charge of \$100, for a total of \$620 per acre foot. This represents an increase of 7.8%.

The City also receives charges from the SCVWD for pumping ground water from City wells. The unit cost for well water is also influenced by the power costs associated with running the pumps. The projected well water total unit cost (tax plus power) for FY 2008/2009 is \$598 per acre foot, an increase of 7.8% over last year's unit cost of \$555.

Considering all sources of potable water, the City's total purchased water costs for FY 2008/2009 are projected to be 8.2% higher than FY 2007/2008.

Finally, the City's Water Pollution Control Plant provides recycled water, which is wastewater that has been treated to very high standards. Recycled water is currently sold at 90% of water rates to encourage its use. The City also currently receives a \$115 per acre foot rebate from the SCVWD to encourage use of recycled water. Although this rebate is not guaranteed long term, the Financial Plan for the Water Fund includes the presumption that we will continue to receive the rebate or some other form of recycled water incentive throughout the full twenty years.

#### Forecasting Water Purchase Expenses

The first step in setting rates for the Water Fund is completion of a Twenty-Year Water Production Forecast. This analysis looks at the total amount of water that will be needed for the next twenty years, taking into account demand trends, water conservation, growth and projections of population. Staff then obtains projections from each of the City's water wholesalers for next year and future rates. Available future rates generally range from zero to nine additional years, depending upon the wholesaler.

For purposes of the FY 2008/2009 proposed water rates, for water purchased from the SFPUC staff has assumed an increase of 8.3% to the overall per acre foot rate when factored with the projected purchase quantity and the fixed meter charges. The SFPUC has not provided concrete multiyear projections for several years now. As Council is aware, the SFPUC is undertaking a massive infrastructure renovation project on their regional water system. The total project costs are more than \$4 billion. The SFPUC must issue debt to fund a project of this size, and therefore must maintain a revenue base sufficient to cover their considerable debt service. SFPUC staff does provide projections to the Bay Area Water Supply and Conservation Agency (BAWSCA) on how much revenue they will require from the BAWSCA users to maintain the needed coverage for their debt service over the next four years. Staff has estimated their corresponding projected rate increases based on the debt service coverage requirements as follows:

<b>Projected Rate Increases</b>	
<b>Fiscal Year</b>	<b>Projected SFPUC Increase in Revenue Requirement (Rate Increase)</b>
2009/2010	5.4%
2010/2011	29.9%
2011/2012	23.9%
2012/2013	27.9%

Staff's recommended rate increases for the next four years use these projected changes in SFPUC revenue requirements, applied to the new FY 2008/2009 base rates. Staff also has adjusted the annual meter charges upwards by 20% every five years to reflect the SFPUC's historical practices.

The projected rates for SFPUC water subsequent to FY 2012/2013 are based on assumptions given by SFPUC in prior years. Beginning in the eighth year, staff is recommending a very modest growth in SFPUC's cost ranging from 1.4% to 1.7% per year. This slowing of the rates is based on the assumption that at that point all revenue bonds for repair of the system infrastructure will have been issued and SFPUC's expenses will then include the total debt service on these bonds.

The cost of wholesale water purchased from SCVWD is projected to rise 7.8% for FY 2008/2009. This amounts to a total acre foot cost of \$620 for FY 2008/2009, slightly lower than the increase projected last year.

Last year, the SCVWD gave City staff three separate scenarios for rates that run through FY 2015/2016. The higher end of the range represents a substantial increase in rates in order to fully fund what district staff believe are needed operations and capital costs. For purposes of setting the FY 2008/2009 water rates, staff has used the increase in SCVWD wholesale water recommended by District staff for the current year, and reflected an increase from the current district rate to their fully-funded rate scenario in FY 2009/2010.

#### Operations and Capital Expenses

The remaining 26% of direct operating costs of the Water Fund are related to City activities involved in operating and maintaining a water supply and distribution system. The recommended FY 2008/2009 Budget includes a very modest 0.35% increase from FY 2006/2007 actual expenditures for operations.

The Water Fund contains annual debt service of approximately \$1.2 million through FY 2018/2019 for Water and Wastewater Revenue Bonds. Debt service also includes the Water Fund's portion of the Certificates of Participation issued in 2001 for purchase of the 505 West Olive Government Center property. This debt service, in the amount of about \$86,000, continues through the Twenty-Year Financial Plan.

Over the past few years, Sunnyvale staff has been working to identify and scope projects to improve the City's water supply and distribution system. \$30 million in capital, special and infrastructure projects are included in the first ten years of the FY 2008/2009 Long Term Financial Plan, and \$20.6 million in fully-identified water infrastructure and capital projects are included in the second ten years of the plan.

The capital and infrastructure projects recommended for funding in FY 2008/2009 are included in *Volume IV, Projects Budget*.

Engineering costs associated with management of the capital and infrastructure projects are reflected as Project Administration charges on the Long Term Financial Plan.

The Water Fund carries a loan that was advanced from the General Fund in FY 2002/2003 in the amount of \$1.6 million to purchase property located at 239 Commercial Street to provide additional space for the Public Works Corporation Yard. The recommended FY 2008/2009 Budget reflects repayment of the interfund loan through FY 2014/2015.

The Fiscal Sub-Element of the City's General Plan calls for the Water Fund to maintain a Contingency Reserve of 25% of operations. This Contingency Reserve is to be used only in the event of disasters or other emergencies. The Water Fund also maintains a Rate Stabilization Reserve to smooth utility rates from year to year, normalize economic cycles and plan for project-related expenditures.

The rate increase proposed for water utility services for FY 2008/2009 is 10%, one percent higher than anticipated last year. The projected rate increases anticipated over the remainder of the 20 years are shown at the bottom of the Water Supply and Distribution Fund Long Term Financial Plan.

### **Wastewater Management Fund**

The Wastewater Management Fund accounts for the revenues and expenses related to the City-operated wastewater collection and Water Pollution Control Plant services.

The City owns and operates an extensive system for management of wastewater within City limits and in a small area in northern Cupertino. The system includes approximately 327 miles of sewer pipes, a storm drainage system, and a 29.5 million gallon per day (MGD) Grade V Water Pollution Control Plant. (WPCP). Operations include the transport of sewage to the treatment plant, wastewater treatment, recycled water production, industrial discharge inspection and enforcement, and many other services related to wastewater.

Projected FY 2008/2009 Operations costs for the Wastewater Management Fund are approximately 11% higher than FY 2007/2008 budget. This increase is due to increases in the cost of chemicals used in treatment, higher costs for the purchase of natural gas used in the Power Generation Facility (PGF), increased costs due to changes in regulatory requirements, and personnel costs.

Two budget supplements are recommended for funding in the Wastewater Management Fund for FY 2008/2009, briefly summarized as follows:

- *Greenhouse Gas Emissions Reduction Projects:* This supplement proposes various actions to reduce greenhouse gas emissions which result from City

operations. Project costs of \$24,680 in FY 2008/2009 would replace lighting fixtures with energy efficient alternatives, which should produce estimated savings of \$285,459 over the long term financial plan and expected revenue (rebate) of approximately \$10,652.

- *Comprehensive Bridge and Levee Report:* This supplement would include inspection, evaluation and reporting on approximately 100 bridges, several miles of levees, and appurtenant works in the City in order to identify any key risks and needed repairs to stop deterioration and avoid hazardous conditions. Total project cost is estimated to be \$200,000, with \$50,000 coming from the Wastewater Fund and the remaining \$150,000 funded from the Gas Tax Fund.

The Wastewater Management Fund has two interfund loans that were advanced from the General Fund. The first loan was to finance the remodel of the primary facilities of the wastewater treatment plant, expanding the capacity from 22.5 million gallons per day to 29.5 million gallons per day. The loan was made by the General Fund in FY 1980/1981 for a total of \$10.7 million at 7% interest. The original term was for 20 years. Payment of the loan began in FY 2004/2005.

The second loan from the General Fund was made to assist the Wastewater Management Fund with cash flow issues by providing needed cash to stabilize rates. The loan was advanced in FY 1995/1996 for a total of \$2.4 million at 7% interest. The term was for 20 years with ongoing payments on the loan deferred until FY 2004/2005.

The recommended FY 2008/2009 Wastewater Management Fund Long Term Financial Plan continues a loan payoff schedule started last year. Under this schedule, loan repayment was accelerated, with both repaid by FY 2012/2013. These changes were made to shorten the liability to the General Fund and free up Wastewater Fund rate revenue for anticipated large infrastructure needs associated with construction of a new Water Pollution Control Plant.

The Wastewater Management Fund pays debt service in the amount of \$1.5 million annually for its share of the Water and Wastewater Revenue Bonds issued in 1992. These Bonds were refunded in 2001 to reduce debt service costs; at that time, additional funds of \$12.5 million were borrowed to pay for needed capital and infrastructure projects. The original portion of the Bonds is repaid in FY 2018/2019 and only the new money portion continues throughout the 20-year plan with the final payment on the debt coming in October of FY 2027/2028.

Infrastructure maintenance and replacement has been and remains the largest issue for the Wastewater Management Fund. In the FY 2007/2008 Long Term Financial Plan, the need for a new Water Pollution Control Plant was identified. Due to the age of the WPCP, replacement or renovation is currently needed. During the current year staff began work on the WPCP Strategic Infrastructure Plan. The intent of this work is to develop an infrastructure plan that will set the future direction of the WPCP for the next thirty years. The original components of the plant were constructed in 1956, with subsequent additions continuing through the early to mid-1980s. Many of the components of the plant have met or exceeded their useful life. Given the cost and

long term impact of renovations, staff has identified the need to consider the costs and benefits of two options: (1) Replace the existing facility with a new wastewater treatment facility, or (2) Renovate and optimize the existing plant. Results of this comprehensive review will be included in the Long Range Infrastructure Plan when completed.

Pending this review, staff has included estimated costs for a new WPCP. While approximate, these costs are known to be large enough that funding through revenue bonds would be required in order to spread the financial impact over the life of the asset. The FY 2008/2009 Long Term Financial Plan for the Wastewater Management Fund therefore reflects debt service for the construction of the new Water Pollution Control Plant. Bonded debt is estimated to gradually increase as the plant is built, reaching full debt service in FY 2021/2022.

In the meantime, staff is recommending that certain critical projects continue to be funded (for example the replacement of the digester lids at the WPCP) in order to keep the WPCP operational.

Infrastructure and capital projects included in the recommended FY 2008/2009 Budget are discussed in *Volume IV, Projects Budget*.

In 1997 the City completed construction of the WPCP Power Generation Facility (PGF). The PGF was built to take advantage of existing waste gases from the decomposition of garbage and digestion of sewage. The PGF burns naturally occurring methane from these processes to produce energy to operate the WPCP. The PGF allows the WPCP to operate almost exclusively without having to purchase electricity from PG&E.

In order to build the facility, the General Fund loaned the Wastewater Management Fund the necessary capital. In return, the Wastewater Management Fund makes a transfer to the General Fund each year as payment for a portion of the savings from the project. The amount for FY 2008/2009 is \$782,864.

The Wastewater Management Fund also pays rent to the General Fund for use of the land that the Water Pollution Control Plant occupies. The payment for FY 2008/2009 is \$311,763.

The Wastewater Management Fund by policy maintains a Contingency Reserve of 25% of operations and a Rate Stabilization Reserve to normalize rates and provide for the effect of economic cycles.

The rate increase proposed for Wastewater services for FY 2008/2009 is 8.5%, the same as last year's projection. Annual rate increases for the remainder of the planning period are shown at the bottom of the Long Term Financial Plan.

### **Solid Waste Management Fund**

The Solid Waste Management Fund accounts for the revenues and expenses related to collection, recycling, and disposal of solid waste generated within the City of Sunnyvale. A private company, Bay Counties Waste Services, doing business in

Sunnyvale as Specialty Solid Waste & Recycling (Specialty), has been issued an exclusive franchise for collection of solid waste and recyclable materials through 2018, and these contract costs are reflected here. Operations of the Sunnyvale Materials Recovery and Transfer (SMaRT) Station and disposal of refuse at the Kirby Canyon Landfill are included in a separate fund, but the City's share of these activities is reflected in the Solid Waste Management Fund.

As Council is aware, the City of Sunnyvale is party to a Memorandum of Understanding (MOU) with the cities of Palo Alto and Mountain View for the operation of the SMaRT Station. Sunnyvale and Mountain View are required to deliver all of their garbage and residential recyclables, including yard trimmings, to SMaRT. Palo Alto continues to operate its own landfill, and facilities for yard trimmings and compost and recycling, and therefore that City is required to deliver only specific amounts of garbage that vary from year to year.

The three cities that participate in the SMaRT Station have individual agreements with Kirby Canyon for landfill services that require the payment for disposal of a minimum quantity of solid waste each year. This provision is commonly referred to as a "put or pay" requirement. In October 2011, the cities will be able to modify the level of put or pay required, and it is Sunnyvale's intention to lower its solid waste allocation quantity by the maximum allowable 10%. This modification is reflected in the tonnage projections beginning in FY 2011/2012.

As mentioned earlier, the City contracts with Specialty for the collection of solid waste and recyclables throughout the City. Specialty is paid on a monthly basis, but their payment is determined for a year based largely on formulas that take necessary and actual expenses in the last completed fiscal year and adjust them for inflation. Therefore, the contractor payment for the following fiscal year is driven primarily by actual expenditures from the last full fiscal year, adjusted by various indexes as identified in the contract.

The projected FY 2008/2009 contractor payment is \$16.8 million, an increase of about \$1.2 million from the current FY 2007/2008 contractor payment. The increase is due to increases in fuel cost, labor cost and depreciation expense, as the company's truck fleet transitions to the more expensive engine systems required to comply with increasingly strict state air quality regulations.

Offsetting the factors increasing costs is a \$269,000 savings resulting from the "ChoiceCollect" changes to be implemented in fall 2008. These changes, directed by Council in December 2006 for 2008 implementation, include providing carts to residents currently using 32-gallon cans and switching to an on-call system for bulky/extra goods collection. The \$269,000 represents an annual savings, so it is used to reduce the contractor payment through the end of the 20-year planning period.

Operations costs in the Solid Waste Fund reflect costs of City personnel, materials and services, and equipment required to manage the solid waste collection contract, the recycling program and other services provided by the City. Operations costs overall are up modestly, with the primary change an increase in household hazardous waste

disposal cost driven by regulatory changes that ban landfill disposal of items such as household batteries, fluorescent tubes and bulbs, and electronic waste.

An additional cost reflected in the Solid Waste Fund Long Term Financial Plan is a charge for rent for use of the City land that the SMaRT Station occupies. This payment is reflected for the full term of the plan, adjusted for inflation.

The current Long Term Financial Plan for the Solid Waste Management Fund includes the City's share of ongoing debt service for bonds issued to construct the SMaRT Station. These bonds will be paid off in 2018. The Plan also includes the City's share of the debt service for the new Materials Recovery Facility equipment project, which is discussed in detail in the SMaRT Station section below.

The Solid Waste Management Fund Long Term Financial Plan reflects two interfund loans that were advanced from the General Fund. The first loan provided \$3.68 million during 1985, 1988, and 1989 to construct a system to convert methane gas to a marketable form of energy. An additional \$10.5 million was advanced to stabilize solid waste rates between FY 1994/1995 and FY 1998/1999. Both loans bear interest of 7%. The loans have since been combined. The original terms were to have them both paid off over 29 years. The recommended FY 2007/2008 Budget reflected an accelerated repayment of the combined loan to FY 2019/2020. No change is proposed to this schedule.

By fiscal policy, the Solid Waste Fund maintains a Contingency Reserve of 10% of operations. This is less than the 25% required for the other two utility enterprises to reflect that fact that this operation has less risk for damage or disaster. The Fund also maintains a Rate Stabilization Reserve similar to the other utilities.

The increase in the total revenue required to operate the Solid Waste Management Fund for FY 2008/2009 is 5.5%, the same increase planned last year. However, staff is not recommending that refuse collection rates be increased until the new ChoiceCollect system is in place. Implementation of ChoiceCollect will require a new volume-based rate structure, with some rates increasing and others decreasing from current. The projected increases in revenue requirement for the remainder of the planning period are reflected at the bottom of the Solid Waste Management Fund Long Term Financial Plan.

Overall, costs to Solid Waste have remained stable over the 20- year planning period. As mentioned earlier, collection costs have been reduced by about \$7 million as a result of the ChoiceCollect changes. Budgetary changes resulting from the new SMaRT operating contract were largely reflected in the previous FY 2007/2008 financial plan. In the proposed financial plan, Sunnyvale's share of SMaRT Station and landfill costs drops by \$2.7 million compared to the prior year estimates, due to updated tonnage assumptions. Changes in costs at SMaRT will be discussed in more detail below.

### **Sunnyvale Materials Recovery and Transfer (SMaRT) Station**

The Sunnyvale Materials Recovery and Transfer (SMaRT) Station began operations in October 1993. The costs of building and operating the SMaRT Station are shared by



the cities of Sunnyvale, Mountain View and Palo Alto as specified by a Memorandum of Understanding (MOU) among the cities. At current garbage delivery rates, Sunnyvale is responsible for about half of the SMaRT Station operating expenditures and receives about half of the revenues earned by the cities from recyclables removed from the garbage. The capital cost of the SMaRT Station was financed by the sale of revenue bonds by Sunnyvale. The debt service on the bonds is shared among the three cities as specified in the MOU.

The SMaRT Fund was established to account for operations at the facility. It receives its revenue from charges to the cities of Sunnyvale (Solid Waste Management Fund), Mountain View, and Palo Alto and from the sale of recyclables. Major operating cost components include the contract with the SMaRT Station operator and disposal fees and taxes collected by the Kirby Canyon Landfill. The fund is designed so that annual revenues and expenditures are in balance and that no fund balance is carried forward to the next year. Operating costs and revenues from the sale of recyclables are charged to or distributed to the cities based on the numbers of tons of solid waste each community brings to the SMaRT Station for materials recovery, transfer, and disposal.

The SMaRT Station Fund consists of two sub-funds, which account for operations and equipment replacement, respectively.

The SMaRT Station is operated by a private company under contract with the City. To date, the City has issued seven-year agreements. On February 13, 2007, the City Council awarded a seven-year contract for operation of the SMaRT Station to Bay Counties Waste Services.

The substantial net financial impact of the new contract was incorporated into the FY 2007/2008 financial plan. Overall, the contract increased the net annual operating costs of the SMaRT Station materials recovery, transfer, and disposal system, after accounting for increased revenues from increased diversion of recyclables. Increases in costs over the current operating costs reflect the City's new requirements for the wages to be paid to contractor personnel working at the SMaRT Station and the updated market pricing that resulted from the competitive procurement process used to select the new contractor.

The table below reconciles the past and future costs of the SMaRT Station operations and landfill disposal that Sunnyvale coordinates for the three participating cities. The table reconciles FY 2009/2010 with FY 2006/2007 because costs and revenues in the intervening years are affected by one-time factors. These factors are: (1) the Materials Recovery Facility (MRF) construction project which shut down MRF operations for portions of FY 2007/2008 and FY 2008/2009 and (2) the change of contractors which happened in the middle of FY 2007/2008. FY 2009/2010 is the next complete fiscal year free of these effects.

The total increase in expenditures in the SMaRT Station Fund between FY 2006/2007 and FY 2009/2010 is \$5,975,342. This number includes the disbursement of increased revenue from SMaRT Station recycling efforts, the increase in landfill costs over three years, the change in the cost of the contract as a result of the bidding process, inflationary and tonnage driven increases in Host Fees and operating

expenses, and the impact of the new labor standards approved by City Council as part of the RFP Process.

<b>Summary of Change in SMaRT Station Expense</b>	
	<b>Change from 2006/2007 to 2009/2010</b>
Increased Revenue Distributions to the Three Cities <sup>(1)</sup>	\$1,733,009
Inflation Increase in Disposal fees (3 yrs)	\$615,653
Change in Contract Costs resulting from Competitive RFP process	\$1,001,322
Inflation and Tonnage Increase in Host Fees (3 yrs)	\$91,484
Inflation Increase in other Operating Expenses (3 yrs)	\$988,236
New Contract Labor Standards Approved by City Council (2006 dollars)	\$1,545,638
<b>Total Change</b>	<b>\$5,975,342</b>

*(1)The new contract requires more diversion of recyclables. The disbursement of this revenue is recorded in the SMaRT Station Fund as an expenditure, but the net effect is an increase in revenue to the partner cities.*

The SMaRT Station Replacement Sub-Fund provides for the replacement of City-owned SMaRT Station equipment. The three participating cities contribute to these replacement efforts and to payment of debt service based on fixed percentages established by the SMaRT Station Memorandum of Understanding (MOU) among the cities.

The FY 2007/2008 Budget includes the funding for a major capital project, currently underway, to replace the SMaRT Station Materials Recovery Facility (MRF) equipment. After years of heavy usage, key components of the MRF equipment were showing excessive wear and were in need of replacement. The new equipment will provide increased mechanized separation, thereby reducing the number of personnel required to sort materials manually. These savings are reflected in the agreement with the new SMaRT operator, Bay Counties Waste Services.

The new MRF equipment project is scheduled to be completed in late 2008. It is projected that the new equipment will facilitate increased recovery of materials from the waste stream; this will decrease solid waste delivered to the landfill and increase revenues from sale of recycled materials. In order to provide funding for the MRF project, Solid Waste Revenue Bonds were issued for the Sunnyvale and Palo Alto portions of the project. The estimated debt service payments are included in the Long Term Financial Plan.

The recommended FY 2008/2009 SMaRT Station Long Term Financial Plan reflects debt service for the original cost of the facility through FY 2017/2018.

Debt service for the debt-funded portion of the MRF equipment currently being installed is shown through FY 2021/2022. Staff projects that while most of this new MRF equipment can be maintained in good working order through the term of the MOU, there will come a point when it will again need replacement. In order to allow for the cost impact of this eventuality, staff has projected funding for a new materials

recovery system in FY 2022/2023, with annual debt service of \$1.9 million beginning that year. The size and goals of that new system and, thus, its technical nature, will be determined by inter-jurisdictional discussions to take place prior to the expiration of the MOU in FY 2020/2021. At the present time, it is assumed that the 2022 materials recovery installation will be a like-kind replacement for the system currently being installed.

### **Community Recreation Fund**

The Community Recreation Fund, which was created in FY 1991/1992, contains the recreation activities of the City, including the two City-operated golf courses, the tennis center, and recreation programs and services. Prior to the initiation of the Fund, recreation services were part of the General Fund. The creation of the Community Recreation Fund included the merger of the City's golf and Tennis Center operations with the remainder of all other recreation service activities, as well as the adoption of new, entrepreneurial approaches to service delivery. This approach resulted in a significant reduction in the need for General Fund monies that would have been required to support recreation services in future years. It also provided and continues to provide the autonomy and flexibility for staff to do market-based programming.

The recommended FY 2008/2009 Budget provides about \$12.5 million worth of diverse recreation programs and services to the community with a total cost to the General Fund of \$4.3 million. Approximately \$1 million of this is returned to the General Fund to cover administrative in-lieu costs. The remaining cost of recreation programming will be paid primarily by the direct beneficiaries of the programs in the form of user fees.

The range of recreation programs and services offered in Sunnyvale compares favorably with our neighboring cities. Recreation expenditures per capita are \$116 in Palo Alto \$87 in Cupertino, \$84 in Campbell, \$61 in Sunnyvale, \$45 in Mountain View, and \$42 in Santa Clara. These recreation expenditures do not include golf operations. Each city has a different way of accounting for revenues which may help to defray their recreation programs. For example, in Mountain View all golf revenues are returned to the General Fund, which then support recreation programs. This is the same in Palo Alto, which also has a special Utility Users Tax dedicated to offset a portion of their recreation offerings. In Sunnyvale, all golf operations are included in the Community Recreation Fund.

The Fiscal Sub-element of the General Plan includes a number of policies related to the Community Recreation Fund. First, the amount contributed for recreation services from the General Fund is fixed at the FY 2006/2007 level, growing by inflation over the Twenty-Year Long Term Financial Plan. Any increase in service levels approved by Council, including those provided to other organizations, that is not covered by revenues requires approval of additional support from the General Fund. Further, any action by Council to decrease revenues not covered by a decrease in operating costs results in a corresponding increase in monies from the General Fund. Finally, the Community Recreation Fund is allowed to retain any fund balance generated from cost

savings, revenue initiatives, etc., to assist in keeping service levels stable during slower economic periods.

The City's fiscal policies also provide that the infrastructure rehabilitation and replacement of all facilities on park land, including the golf courses and tennis center, will be funded first through the Park Dedication Fund if funds are available. Currently all such costs are funded fully by Park Dedication Fees. If not, the cost would need to be borne by the General Fund, as the Community Recreation Fund does not have the financial stability necessary to fund its infrastructure rehabilitation costs.

#### Decline in Revenues from Golf Operations

Golf Operations continue to be the greatest single source of revenue for this Fund. The revenues from golf operations are projected to provide over \$1.1 million of direct net profit to the Fund in FY 2008/2009 to support other subsidized recreation services. However, only direct operating costs are covered; golf fees do not cover the cost of infrastructure repairs or capital improvements to the golf facilities. These are funded either by the Park Dedication Fund or the General Fund.

In recent years, golf play (and associated revenues) on both the local and nationwide level has continued to decline since reaching a peak in FY 2000/2001. During this fiscal year, 98,900 rounds were played at Sunnyvale Golf Course and 91,855 rounds were played at Sunken Gardens Golf Course. While year-to-year comparisons are difficult and often greatly affected by weather, rounds of golf at public facilities nationwide are up 3.2% from the previous year but down 7.6% in the western region for the first quarter of 2008.

In Sunnyvale, golf play statistics through the first six periods of FY 2007/2008 were mixed with increased play at Sunnyvale Golf Course (+489 Rounds) and decreased play at Sunken Gardens Golf Course (-2,954 Rounds) as compared with the previous fiscal year. This information led staff to anticipate a slow to moderate increase in 18-Hole golf play and the possibility that rounds of 9-Hole golf play are stretched to their upper limits. This suggests that golf rounds and revenues for FY 2007/2008 will finish below planned amounts. The Long Term Financial Plan estimates for golf play and associated revenues have been adjusted lower for FY 2008/2009 to reflect the total rounds of play planned at Sunnyvale and Sunken Gardens. Moderate improvements are estimated for FY 2009/2010 through FY 2017/2018. Even with this gradual increase, the Twenty-Year Plan provides nearly \$6 million less revenue from green fees than previously planned. It is currently estimated that golf green fee revenue will provide a total of \$39 million over the first ten years and \$54 million in the second ten years of the planning period.

While the number of rounds played at Sunnyvale courses has continued to decline since the peak in FY 2000/2001, there are a number of current initiatives that may provide a positive impact to golf play in the future. Two of the major initiatives include a project to renovate the tee areas at both courses and a project to provide continuous cart paths at Sunnyvale Golf Course, which will allow for more rounds to be played during the wet season. Additionally, the new residential developments and increased occupancy at the commercial buildings should increase the overall pool of potential customers.

There are continuing challenges ahead as the supply of available tee times exceeds the demand for golf play in the region. With many “High-End” courses competing for Sunnyvale customers through specials and discounted fees and golfers becoming more discerning and demanding, Council's continued support of market-based golf fees remains a critical factor in maintaining this important revenue stream.

In establishing fees, staff completes a Market Survey of Golf Fees that provides an overview of basic weekday and weekend fees and a comparison with the Sunnyvale fees for each course. It is important to target the golf fees to match our planned market positions for each course. Market Range designations are a clear way of determining where golf courses fit within the market in terms of location, yardage, course condition, practice facilities, etc. For example, Market Range III represents country club or destination style golf courses. Sunnyvale Golf Courses fall into Market Range II and the City’s fees compare well with Market Average for Market Range II. The proposed fees for April 1, 2009 through March 31, 2010 have been adjusted taking the market positions into account.

#### Other Fiscal Considerations

For FY 2008/2009 I am recommending that interest earned on the Swirsky Youth Opportunity Fund endowment in the amount of \$22,076 be transferred to the Community Recreation Fund to supplement the Mobile Recreation Program. This use of these funds was approved by the Council in FY 2006/2007 and has been reflected throughout the 20-year planning period.

The recommended FY 2008/2009 Budget and Long Term Financial Plan includes no new capital or special projects in the Community Recreation Fund. In keeping with the policy adopted last year, all capital and infrastructure projects related to Community Recreation assets will be supported by Park Dedication fees.

The Community Recreation Fund contains two reserves. The first, *Co-op Sports Reserve*, reflects requirements of a contract that the City has with the Sunnyvale School District to administer the after school intramural sport league programs at Sunnyvale Middle School and Columbia Middle School. This small reserve carries over funds for the Sunnyvale Middle School program, which generally brings in more revenue from participant fees than is needed to cover direct program costs. The reserve funds are used to purchase equipment and uniforms as needed by the school.

The second reserve is the *20-Year Resource Allocation Plan (RAP) Reserve*, which functions here as in other funds, to levelize expenses and revenues over the planning period. We expect the 20-Year RAP Reserve to end FY 2007/2008 with \$963,000. As noted earlier, the Fund will be allowed to keep any revenues above projections and savings from service level efficiencies in a given year to help stabilize economic cycles and maintain service levels.

## **INTERNAL SERVICE FUNDS**

The City utilizes internal service funds to account for the financing of goods and services provided by one department or agency to other departments or agencies of the City. There are two such funds that operate on a cost reimbursement basis: the General Services Fund and the Employee Benefits and Insurance Fund. Both of these funds play an important role in the overall ability of the City to conduct business. Sunnyvale's full cost accounting methodology results in all of the costs of these funds being charged back to user activities on a rental rate or additive rate basis. Therefore, the total expenditures of these two funds are not added to the overall budget.

The City also has two additional internal service funds. One of the funds accounts for activities associated with the Sunnyvale Office Center and the other fund was created to separate property and liability insurance costs from the Employee Benefits and Insurance Fund.

### **General Services Fund**

#### **Fleet, Facilities, and Technology Services**

The General Services Fund has three Sub-funds that provide a wide range of important support services to programs within the City. These are: Fleet, Facilities, and Technology Services. Funding for these services is recovered through rental rates charged to benefiting program operating budgets. The rental rates may include not only the cost of operations, but also the cost of replacement for depreciable equipment. This assures the availability of funds to replace equipment at the most cost-effective time.

Aggregate rental rate increases for these combined General Services Fund activities are projected at 4% for FY 2008/2009. This is an increase from the 3.5% for FY 2008/2009 that was projected last year. Rental rate increases are projected to average 3.4% over the remaining first ten years of the General Service Long Term Financial Plan. This is a slight decrease from the average 3.5% projected last year.

Rental rate increases are projected to be 2.6% to 2.7% in the second ten years of the Plan. However, it is important to note that the second ten years of the Long Term Financial Plan for the General Services Fund is considered by staff to be understated in terms of requirements. The reason for this is that staff is expecting some Capital and Special Project requirements during those years that are not yet well identified. This situation increases the chance that rental rates in those years will need to be increased over their current expected levels.

In order to stabilize rental rates and avoid large year-over-year increases, the combined General Services Fund is projected to experience a small negative reserve balance in FY 2008/2009 and FY 2009/2010. This negative balance is attributable to the Facilities Management Sub-fund, as discussed below.

Below is a discussion of each of the three sub-funds that make up the combined General Services Fund. Included in each section is a brief description of major items that affect the current resources, current requirements, or reserves of each plan.

### ***Fleet Services Sub-Fund***

The Fleet Services program reflects the cost of ownership of City vehicles and equipment. A primary objective of Fleet Services is to provide rental rates that are competitive with those offered in the private sector.

The main source of funding within this sub-fund is derived from Fleet Services rentals to other programs. Fleet Services rental rates are scheduled to increase by 3.0% for FY 2008/2009 and the remainder of the first ten years of the Long-Term Financial Plan. These increases are the same as were projected last year. Rate increases will be slightly higher in the second ten years, amounting to 3.6% annually. These increases are higher than the 2.8% which was projected last year.

The Sale of Property line item of the Financial Plan represents the sale of surplus or replaced vehicles or pieces of equipment. The projection is based on historical averages for the surplus of vehicles and equipment.

The Intrafund Loan Repayment represents scheduled payments from the Facilities Services Sub-fund. This loan was initially made in FY 1999/2000 to alleviate cash flow issues experienced by the Building Services Sub-fund. The initial terms of the loan were for a principal amount of \$1.6 million to be repaid over 10 years with final payment scheduled for FY 2015/2016. In FY 2005/2006 a large payment was made against the principal, and the Financial Plan calls for repayments beginning in FY 2012/2013 through FY 2017/2018. There has been no change to this repayment schedule.

The multiple transfer line items found within the Current Resources section of the financial plan in FY 2008/2009 through FY 2011/2012 represent the funding mechanisms for the Upgrading the City's Fuel Stations capital project.

The two major current requirements deal with equipment replacement and operation of the Fleet Services program. The equipment replacement costs are different each year as various items of equipment reach the end of their useful life and must be replaced. It should be noted that this year an estimated ongoing equipment replacement savings has been programmed to account for savings that occur through lengthening of useful life or other cost containment.

The operations line in FY 2008/2009 is roughly the same as the operations expense for FY 2007/2008. The actual expenditures projected for this year include an additional \$270,000 in fuel costs attributable to the marked increase in gasoline prices that have been experienced.

One capital project is proposed for FY 2008/2009. This project includes \$850,000 over the next few years for replacement of the City's underground fuel tanks. Transfers

to the Infrastructure Fund are also programmed for the Fleet Services contribution to various improvements at the Corporation Yard.

The Equipment Replacement Reserve represents the accumulation of annual rental rates received from City programs, net of replacements purchased during the current fiscal year, for future replacement of vehicles and equipment. This reserve works in tandem with the *Equipment Replacement* line item under the *Current Requirements* section of the Sub-fund. For example, when a large value item is scheduled to be replaced such as a street sweeper or a fire apparatus, the equipment replacement reserve will be drawn down as the accumulated annual replacements fund within the reserve will be used to purchase the vehicle or apparatus.

The *20-Year RAP Reserve* functions in this fund, as in other funds, to levelize rates and plan for capital projects.

### **Facilities Services Sub-Fund**

The Facilities Services Program reflects the cost of maintaining City facilities, including costs for electricity and water, free standing furniture, modular furniture, and building equipment.

The Facilities Services Sub-fund has two rental rate revenue items, one relating to space rental and the other relating to equipment. The space for Facilities rental is based upon the total square footage of building space throughout the City. This square footage is then divided amongst the various City programs. The equipment rental accounts for replacement costs associated with modular and freestanding furniture, carpet and blinds, and building maintenance equipment.

The aggregate rental rate for Facilities Services is scheduled to increase by approximately 3.6% for FY 2008/2009 and the remaining first ten years of the financial plan. This is less than the 4% increases projected last year. Increases will be 3% annually in the second ten years of the plan, up from 2% anticipated last year.

The major current requirements deal with equipment replacement and operation of the Facilities Services Program. Equipment replacement costs have been established based on the asset depreciation schedules. The small decrease in planned operating costs for FY 2008/2009 is primarily attributable to a decline in outside maintenance and repair services.

The Transfer to Sunnyvale Office Center line item in the Financial Plan represents a transfer of rental rate revenues received from City programs currently housed at the 505 W. Olive Sunnyvale Office Center. These funds are collected in this Sub-Fund and then transferred to the Sunnyvale Office Center Sub-fund to partially fund the facility management costs associated with that facility. Transfers to the Infrastructure Fund are also programmed for the Facilities Services contribution to various improvements at the Corporation Yard.

The Interfund Loan line item in the financial plan represents loan payments to the Fleet Services Sub-Fund. As was mentioned in the *Fleet Services* section, this loan



was made to alleviate cash flow constraints of the Facilities Services Sub-fund in FY 1999/2000.

One budget supplement is recommended for funding in the Facilities Services Sub-fund for FY 2008/2009, briefly summarized as follows:

- *Greenhouse Gas Emissions Reduction Projects:* This supplement proposes various improvements to City facilities to reduce greenhouse gas emissions. Project costs over the long term financial plan, estimated to be \$100,534, would be funded from the General Fund, but would produce approximately \$319,649 in operating budget savings over 20 years that would be reflected in facilities rental rates.

The *Equipment Reserve* represents the accumulation of annual equipment rental rates received from City programs, net of replacements purchased during the current fiscal year, for future replacement of office furniture, carpets and blinds, and building maintenance equipment. The *Operations/Other Reserve* functions in this fund to identify resources available to levelize operations over the long term. It should be noted that the combined reserves are negative through FY 2009/2010.

### ***Technology and Communications Services Sub-Fund***

The Technology and Communications Services Sub-fund reflects the cost to operate and maintain the City's technology and communications program and infrastructure. This includes technology (hardware and software), communications, and office equipment. The FY 2008/2009 operating budget for the Information Technology Department reflects a major restructuring of its operating programs. The department undertook a critical evaluation of its operations and the best way to structure its programs to support its operational objectives. The result of this is a program structure that allocates resources by service type: applications (software), infrastructure (hardware, network, voice, data), business support, and print/mail. The ITD Director believes that this new restructure better aligns services provided with results expected and is a better and more efficient service delivery model.

The aggregate rental rate for Technology and Communications Services is scheduled to increase by approximately 4.6% for FY 2008/2009. This is higher than the 3.5% projected last year. The increase for the remainder of the first ten years of the financial plan is 3.5%, which is unchanged from last year. Proposed increases remain at 2% annually in the second ten years of the plan.

The Miscellaneous Revenue line item in the financial plan accounts for royalty revenue received from the City's SUNGIS software application, as well as revenues received for a cost sharing agreement with Comcast for cable television franchise reviews that occur every five years.

Transfers in for FY 2010/2011 and FY 2011/2012 are for the planned replacement of the City's messaging and collaboration software. The on-going transfer from the General Fund represents funding for costs associated with management of the City's cable franchise agreement.

A new revenue line appears in FY 2008/2009 as a result of the Comcast Cable franchise that was recently renegotiated. This revenue, titled *Cable PEG Channel Grant*, reflects funds that are available for use for public or educational cable services. Because the City has not yet identified the future use of these funds, they are reflected as accumulating in a *Restricted KSUN Equipment Reserve*.

The major current requirements of the Technology and Communications Services Sub-fund deal with equipment replacement and operation of the Technology and Communication Services Programs. Expenditures for operations are 7% higher than those projected for the current fiscal year, primarily due to an additional management position added as a result of the Optimal Staffing study conducted last year.

Equipment replacement for technology and communications and office assets reflect the depreciation schedules for each. Additionally, it should be noted that an estimated ongoing equipment replacement savings of \$100,000 is programmed to account for anticipated cost savings resulting from extending useful lives beyond any extensions identified in the inventory project and other potential cost savings, such as reduced unit cost for equipment.

Transfers to the Infrastructure Fund are also programmed for the Technology and Communications Services contribution to various improvements at the City Hall Annex.

The General Fund Loan Repayment line item of the Financial Plan represents the repayment schedule of a \$2 million loan made to the former Technology Services Sub-Fund in FY 1999/2000. This loan was made to fund a number of information technology initiatives including the City's geographical information system (GIS). Loan repayments continue through FY 2012/2013.

The *Equipment Replacement Reserve* represents the accumulation of annual rental rates received from City programs, net of replacements purchased during the current fiscal year, for future replacement and maintenance of network infrastructure, central computer maintenance, desktop maintenance, training, development of equipment specifications and/or applications, administrative and support services, technology equipment replacement costs, communication equipment, office equipment, mail services, and print shop services.

The *20-Year RAP Reserve* functions in this fund, as in other funds, to levelize rates and provide for planned capital improvements.

#### Equipment Replacement Funds

In addition to the combined General Services Sub-Funds, in prior years the General Services Fund contained three other sub-funds that serve to collect funds from specific departments for equipment replacement. The three departments that had equipment replacement sub-funds in the General Services Fund were the Department of Public Safety, the Department of Public Works (Wastewater), and the Department of Parks and Recreation. These sub-funds were not included in the combined sub-fund with Fleet, Facilities, and Technology because their scope was not City-wide.

For the recommended FY 2008/2009 Budget the equipment replacement sub-funds for wastewater and recreation have been eliminated and the respective equipment expenditures have been incorporated into the enterprise funds.

### ***Public Safety Equipment Sub-Fund***

The Public Safety Department has responsibility for the General Services program that manages all fire and police service equipment. This equipment includes items such as guns, fire hose, and fire Self-Contained Breathing Apparatus (SCBA) units. Other equipment, such as fleet, radio, and computer equipment, is all handled through the respective City-wide General Services program. All rental rates are applied exclusively to Public Safety programs within the General Fund. For FY 2008/2009 the rental rate is scheduled to increase by 3% in comparison to FY 2007/2008. The rental rates increase by 2.5% annually for the remainder of the first ten years. In FY 2018/2019, the rental rate drops 50% from the FY 2017/2018 level. This is due to the fact that a portion of the rental rate that is collected is used to pay back a loan to this Sub-fund from the General Fund, which is explained further below. Once the loan is paid off and the Sub-fund is carrying an appropriate equipment reserve, the ongoing rental rates do not need to be as high as the previously were. Therefore, the rental rate is dropped 50% in FY 2018/2019 and then increased 3% annually for the remainder of the final ten years.

The General Fund Loan repayment line item of the Long-Term Financial Plan represents the repayment schedule of a \$450,000 loan made in FY 2000/2001. This loan was made to help alleviate cash flow issues experienced by the Public Safety Equipment Sub-Fund at that time; specifically, these funds were used for replacement purchases of SCBA units. Loan terms include payments ending in FY 2014/2015.

### ***Project Management Sub-Fund***

The Project Management Sub-fund represents project management services provided by staff within the Department of Public Works Engineering Services Program. These services are associated with the various capital and infrastructure projects currently incorporated within the City's Projects budget. The transfers into this fund represent the proportionate share of the current schedule of projects budgeted for a given year.

The Project Administration Program is responsible for administrative oversight efforts on all City projects that require project management and design expertise. Budgeting for project management administration is based upon recent and historical experience of administering capital projects. This is generally accepted in the industry to be about 20% of the total project cost. The staffing study for Public Works indicated the combined cost for design and construction should vary between 13.7% and 27.4%, depending on the size and type of project. Simpler projects are easier to oversee, more difficult, or unique projects may take more effort in design, construction administration or both. Also, the size of the project can make a big difference in the percent of the project involved. Bigger projects will require more effort, but as a percentage of the total costs, administration will tend to be smaller.

Staff considered this information as they developed the two-year operating budget for the Project Administration Program. The challenge for the City over the next several years is that the recommended Capital Improvement Budget is substantially greater than can be completed with existing staffing. The Project Administration Program includes the base level of staffing required over the 20-year planning horizon. Public Works staff will add staff through a special project during periods when additional staffing is required. Staff anticipates budgeting this special project next year in conjunction with the development of the projects budget.

With the critical projects that are scheduled in the Capital Improvement Budget over the next several years, it will be important to focus on completing projects as rapidly as possible because of recent rapid escalations in construction costs. The rise in construction costs was detailed last year and the pressure on these costs are continuing. The potential to recognize savings by accelerating projects, and completing them sooner, rather than later, suggests the need to take steps to be able to complete projects on a more aggressive schedule. The use of a special project to add staffing will meet this need while providing flexibility.

With the increased demand of an aging infrastructure, as detailed elsewhere in this Transmittal Letter, the savings that can be realized by increasing our rate of project design, construction and completion represents a potential overall savings to the City. The cost of doing the projects goes up, but the incremental cost increase is less. Therefore the savings are considered long term, particularly in avoidance of construction in response to emergency, which tends to be the most expensive, and completing projects more quickly to avoid acceleration of project costs.

It is important to note that the Project Administration costs discussed above are different from the normal “contingency” allowance often recommended in awards of construction bids. Construction of projects can vary in complexity, with a corresponding level of uncertainty in costs. Consequently, the City uses a construction contingency of 15% for most projects, though that can be more or less depending upon the project. Council approves the contingency allowance at the time of bid award. This contingency allows staff to respond quickly to issues that arise during construction, with the assurance to Council that cost controls are in place for the completion of the project within expectations. Again, more complex or unique projects may dictate a greater construction contingency whereas a simpler, straightforward project will require less.

### **Employee Benefits and Insurance Fund**

The Employee Benefits and Insurance Fund provides a mechanism to cover expenditures related to pension costs, employee insurance plans, workers’ compensation costs and leave time while applying the principles of full cost accounting. This is accomplished by charging an additive rate to staff salaries wherever personnel hours are budgeted and expended. To better track and analyze expenditures, the Fund is separated into four Sub-funds: Leaves Benefit, Retirement Benefits, Workers’ Compensation, and Insurance and Other Benefits. Liability and Property Insurance, previously a part of the Employee Benefits and Insurance Fund, was broken out into its own fund because these costs are not related to salary

expenditures, but instead are recovered on claims experience and building space and fleet usage.

As part of the budget restructure process, the expenditures budgeted in the Employee Benefits and Insurance Fund were reviewed and it was determined that the costs related to the administration of benefits should be budgeted with the other Human Resources Department programs in the General Fund. This would provide better accountability, cleanly separating those costs program managers have control over and those they do not. These costs continue to be recovered from the appropriate City Funds, but through the in-lieu charge for City administration costs rather than through the additive rate.

The employee benefits costs have experienced sharp increases in recent years, primarily in retirement and medical premium costs. For FY 2008/2009, the combined fund total expenditures for all benefits are up 7.8% over FY 2007/2008, excluding lump sum transfers related to the funding of retiree medical benefits. This large change is primarily a result of increases in medical costs for active and retired employees.

Details of the changes in each of the benefits sub-funds are discussed in the sections below.

### ***Leaves Benefit Sub-Fund***

The Leaves Benefit program accounts for all City employees' leave time, including accrual of leave benefits. The additive rate is calculated by determining the amount of leave benefits to be accrued and adjusting for estimated salary increases. The budget anticipates a 5.8% increase in leave benefits for FY 2008/2009. This increase is a function of not only estimated salary increases, but also the expectation that there will be fewer vacancies in FY 2008/2009 in comparison to FY 2007/2008, which means more leave hours will be accrued. This is particularly evident in expected paid time off (PTO) hours earned (7.1% increase). Disability leave, which is budgeted based on historical trends, is projected to be flat from FY 2007/2008. The interest income in this Sub-fund is generated from the leave earned, which is expensed at the time it is earned and held as a liability in our General Ledger until it is taken.

### ***Retirement Benefits Sub-Fund***

The Retirement Benefits Sub-fund contains the costs for the City's retirement plans. Sunnyvale contributes to two California Public Employees Retirement System (CalPERS) plans for and on behalf of its employees: Safety (3% @ 50 Plan) and Miscellaneous (2.7% @ 55 Plan). The Miscellaneous Plan was enhanced effective July 1, 2007. Prior to this the Miscellaneous Plan formula was 2.0% @ 55. For the Safety Plan, the City pays the employee and the employer contribution. For the Miscellaneous Plan, the City pays the employer contribution and 7% of the 8% employee contribution, with the employee paying the other 1%.

While the employee contribution rate is set by law, the employer contribution rate is adjusted annually by CalPERS through an actuarial analysis and is impacted by its

investment portfolio. The contribution rates are applied against employee salaries (PERSable earnings) in order to calculate the dollar amounts the City must contribute. Employer rates provided for CalPERS contributions for FY 2008/2009 are in the following table along with current and last year rates for reference. The last column shows the rates budgeted in the recommended Budget.

<b>CalPERS Plan Employer Rate</b>	<b>2005/2006 (actual)</b>	<b>2006/2007 (actual)</b>	<b>2007/2008 (actual)</b>	<b>2008/2009 (budgeted)</b>
Safety (3% @ 50)	32.9%	28.6%	29.0%	30.0%
Miscellaneous (2.7% @ 55)	11.4%	11.4%	16.7%	16.1%

While the table indicates a decrease in rates from FY 2005/2006 to FY 2006/2007 for Safety, this is due to a new amortization method that CalPERS has adopted for setting these rates. The new schedule is a 30-year rolling amortization that decreases rates, but creates a negative amortization of the unfunded actuarial liability so that the unfunded actuarial liability is never paid off, but actually grows over time. In contrast, the previous method would pay off the unfunded actuarial liability at the end of 20 years or less.

In order to avoid negative amortization of the unfunded actuarial liability, beginning in FY 2007/2008 the City obtained from CalPERS the contribution rates necessary so that the City's unfunded actuarial liability would not increase. Those rates are reflected in the table. The remainder of the financial plan includes the CalPERS contributions rates on a 30-year fixed amortization base. This allows the City to review the interest earnings experience in the CalPERS retirement trust fund each year and determine the best approach in both the short and long term. In addition, a *PERS Rate Uncertainty Reserve* has been created in this Sub-Fund starting in FY 2007/2008 that will provide a modest amount to deal with some of the volatility in PERS rates.

As negotiated in the current Memorandum of Understanding with SEA and SEIU and discussed above, the new 2.7% @ 55 Miscellaneous Plan was implemented effective July 1, 2007. The employer contribution rate included in the table above for FY 2007/2008 and FY 2008/2009 reflects the new retirement plan. As with the Safety Plan, staff sought and received a rate which would avoid negative amortization beginning in FY 2007/2008. These rates are reflected in the above table.

To prepare for the enhanced retirement plan, non-Safety employees received no or reduced salary increases starting in FY 2004/2005. These salary savings were placed into an *Enhanced Retirement Reserve* in the Retirement Benefits Sub-Fund and are being drawn down over the next three years to levelize the impact of the increased contribution requirement.

### **Workers' Compensation Sub-Fund**

The Workers' Compensation Sub-fund is funded through the use of an additive rate that is applied to all staff salaries. This additive rate is based upon actual usage of the City's Workers' Compensation program. For this reason, the City charges a variable additive rate depending upon the classification of the employee. In other words, more

high risk positions, such as a Public Safety Officer, are charged a higher rate than an administrative employee.

Significant reductions have occurred in workers' compensation claims since FY 2002/2003. This reduction reflects staff efforts to reduce the controllable factors related to workers' compensation costs. Staff has focused on injury prevention training, increased utilization of the light duty program and better management of and follow-up with employees out on workers' compensation. Claims in FY 2002/2003 totaled 204, while claims in FY 2007/2008 are estimated to be 125. This reflects a 39% decrease over that time period.

The recommended FY 2008/2009 Budget projects a 2% annual reduction in claims through FY 2011/2012, and then a 1% annual reduction through FY 2016/2017. These reductions are based on the recent actuarial study of the City's Workers' Compensation program. Beginning in FY 2017/2018 the annual number of claims, 109, will be at what is believed to be a sustainable base and held flat through the remainder of the Twenty-Year Plan. However, based on experience and the actuarial valuation of the Workers' Compensation program completed in February 2008, the budget also assumes that the severity (or cost) of the claims will continue to rise. The actuarial valuation projects a 2.5% increase in the cost of each claim into the future, and we have incorporated this assumption throughout the Twenty-Year Plan. The average cost of each claim is projected to be approximately \$17,000 in FY 2008/2009, an increase of 41.6% over the FY 2002/2003 cost per claim.

Workers' compensation leave costs are projected throughout the Long Term Financial Plan using the actual hours for the last two years and a blended salary rate based on usage of 74% Public Safety hours and 26% all other employees. Projected workers' compensation leave hours for FY 2008/2009 are 13,475, which represents a 50% reduction in annual workers' compensation leave hours from FY 2002/2003. Projected leave hours for future years reduce at the same rate as claims and then remain flat to correspond with the establishment of the sustainable number of claims that is set in FY 2017/2018.

Because Workers' Compensation Insurance is based on total salary, the costs for this expense over the long term are increased in accordance with the assumed increase in salaries throughout the planning period. The cost of claims administration, which is performed by a Third Party Administrator, is assumed to go up at the same rate as purchased goods and services.

The Worker's Compensation Sub-fund reserve requirement is based on the most recent actuarial analysis, completed in February 2008, and has been set at \$11.9 million for FY 2008/2009. The reserve then grows until FY 2009/2010 to reach the 70% confidence level recommended by the actuary. Actuarial valuations of the Workers' Compensation Program are conducted each year in order to satisfy the City's financial reporting requirements, and future reserve amounts will be adjusted as identified.

### ***Insurance and Other Benefits Sub-Fund***

The Insurance and Other Benefits Program includes costs for all the employee insurance plans including medical, dental, vision and life insurance. As with the other sub-funds, any costs for administering these programs are contained in a Human Resources program in the General Fund and supported by in-lieu charges to the various funds.

The largest cost in this Program is medical insurance for our employees. The increase in health premiums for the City is assumed to be 8% for calendar years 2008 through 2012 moderating to 5% thereafter. These are the same assumptions contained in the current budget. While this increase is higher than inflation, it is an improvement over the double-digit rise in medical insurance experienced in previous years.

A significant cost that is estimated to increase rapidly over the next years is the City's share of retiree medical costs. In addition to the increase in healthcare premiums discussed above, the number of retirees is estimated to grow by 25 new retirees each year in the Twenty-Year Plan. This is in addition to the estimated 60 retirees receiving health care that were added between FY 2006/2007 and FY 2007/2008.

During FY 2006/2007 staff took steps to contain medical costs by placing appropriate caps on City contributions for current Management employees. Staff also addressed medical contributions for both active and retired employees during negotiations with all four represented bargaining units. While these actions have helped to mitigate costs within the City's control as much as possible, the increased costs for care and the volume of new retirees has created a significant fiscal impact.

Governmental Accounting Standards Board (GASB) Statement No. 45 requires the City to disclose our liability for other post employment benefits (OPEB) such as retiree medical costs for the year ended June 30, 2008. In 2003 an actuarial valuation of our retiree medical liability was undertaken, and in 2006 another valuation was completed in preparation for the GASB requirement. This valuation shows that Sunnyvale's total liability for retiree medical at this point in time is \$80 million. Currently, the City uses a pay-as-you-go method for funding retiree medical costs.

During preparation of the recommended FY 2007/2008 Budget, staff completed an in-depth analysis with the assistance of our actuary to determine how to portray our liability and what would be necessary to fully fund our liability in light of our long term budgeting methodology. The Long Term Financial Plan for the Insurance and Other Benefits Sub-fund contemplates that the City would participate in a trust through the California Public Employees Retirement System (CalPERS) or another agency, which would allow us to benefit from higher investment earnings. This analysis continued during the preparation of the recommended FY 2008/2009 Budget as the City prepares to enter into an Other Post-Employments Benefits (OPEB) Trust. It is expected that we will end FY 2007/2008 with approximately \$17 million in our *Retiree Medical Reserve* in this Sub-fund. Staff is recommending that these funds be transferred to the selected trust at the earliest feasible point during FY 2008/2009, with the specific timing of the entry into the Trust dependent on the current market environment. Further, staff is proposing to contribute an additional \$10 million via a transfer from the General Fund. The Long Term Financial Plan projects that, in



addition to these two upfront contributions, we will need to make our annual required contributions (ARC) for retiree medical costs until FY 2016/2017. At that point, the OPEB liability for retiree medical will be fully satisfied and the growth in the City's expected costs for retiree medical is expected to slow to a rate that is less than the City's current pay-as-you-go obligation. This is the result of the interest earnings from the initial contribution offsetting the total cost of retiree medical benefits, reducing the annual amount the City needs to contribute.

Total expenditures for the Insurance and Other Benefits Sub-fund in FY 2008/2009 (not including the \$27 million deposit to the OPEB Trust) are projected to be 9.4% over FY 2007/2008 to reflect the costs discussed above. The additive rates to all funds have been adjusted to fully cover costs over the entire planning period.

This Sub-fund has an additional reserve, *Insurance Rate Uncertainty*, which provides funds for several uncertainties including unanticipated changes in premium costs, and adjustments in the City's contribution costs and assists in levelizing additive rates over the long term.

### **Liability and Property Insurance Fund**

This fund was established to separate out liability and property insurance costs from the Employee Benefits and Insurance Fund. Managing these costs in a separate fund provides better accountability of expenditures and allows the City to recover costs based on usage rather than on salary expenditures. Management of the Insurance Program has been transitioned by the Office of the City Attorney to the Human Resources Department effective July 1, 2008.

The Liability and Property Insurance Fund is funded through transfers from its dependent funds rather than on an additive rate basis. Insurance coverage is applied to the maintenance of the City's infrastructure and covers the City against claims such as Trip and Fall, Vehicle Damage, and damage caused by City trees. Currently, the City participates in a risk pool administered by the California Joint Powers Risk Management Authority (CJPRMA) which provides insurance over the City's Self Insured Retention (SIR) level, which is currently \$500,000 per claim. Prior to FY 2008/2009, the City's cost for insurance through CJPRMA was reflected as an expense along with an annual rebate from the risk pool. Beginning in FY 2008/2009 the liability insurance has been budgeted as an expenditure net of rebates. This is consistent with the manner in which expenses for other insurances in the fund are shown.

The reserve level in this Fund was drawn down significantly in FY 2006/2007 due to one large liability claim. Transfers in from benefiting funds have been budgeted to build the reserve back to its desired level of \$500,000 by FY 2009/2010.

### **Reserve Levels in Employee Benefits and Insurance Fund**

Reserves in the Employee Benefits and Insurance Fund have been set at amounts recently established by actuarial studies or staff analysis, as discussed above. The reserve levels as of June 30, 2008 are expected to be as follows:

<b>Reserve Item</b>	<b>2007/2008 Year-End Amount</b>
Workers' Compensation	\$11,607,982
Enhanced Retirement	\$3,850,718
Actuarial Retiree Medical	\$17,027,042
PERS Rate Uncertainty	\$2,210,629
Insurance Rate Uncertainty	\$0
<b>Total Employee Benefits Fund Reserves</b>	<b>\$34,696,371</b>

### **Sunnyvale Office Center Fund**

This fund accounts for the activities of the Sunnyvale Office Center located at 505 W. Olive Avenue, across from the main City Hall. The Sunnyvale Office Center was purchased in April 2001 by the issuance of variable rate Certificates of Participation (COPs) to provide expansion opportunities for the Civic Center Complex. Activities included in this fund are maintenance and operations of the office facility, capital projects, and debt service. Revenues to this fund consist of rental from outside tenants and City operations, and interest on reserves.

When the fund was established, it was projected that the existing office buildings would be operated and leased through FY 2005/2006, when a long-term solution to the City's office space problem could be in place. Subsequently, plans for a new civic center complex were put on hold because of the City's financial situation. A study on the City's facilities is currently underway; however, there is no identified funding source for developing and implementing a long-term solution to the City's office space issues. As such, the FY 2008/2009 Long-Term Financial Plan continues to reflect the complex being operated for the entire 20-year planning period. Increasing the length of operation causes the office complex to generate more net income than originally anticipated; this allows the Sunnyvale Office Center Fund to give a rebate to the General Fund of about \$232,000, increasing with inflation, annually over the entire planning period.

Because of the age and general condition of the office buildings, some capital improvements are programmed over the 20-year planning period. These projects are necessary in order to keep the facility in working order.

During the FY 2007/2008 budget cycle, interest rate assumptions on the COPs were adjusted to account for increased interest rates. Rate assumptions were adjusted up to 4.5% for the Twenty-Year Plan. Based on information from our bond underwriters, the 4.5% interest rate assumption has been maintained for the current Twenty-Year Plan. The approximate historical average of the Bond Market Association's Municipal

Swap Index has been 3.15% since 1989, so staff believes that this is a very conservative assumption.

## **FIDUCIARY FUNDS**

### **Dorolou P. Swirsky Youth Opportunity Fund**

In August 1993, City Council accepted Dorolou Swirsky's intent to donate her house upon her death to provide an endowment to specifically address sports, recreational, social, cultural, and educational activities for disadvantaged youth living in Sunnyvale.

The Dorolou Swirsky Trust Estate was donated to the City upon her death in March 2000. The estate consisted of a single family home located at 1133 Hollenbeck Road. Following the donation, the City established the Swirsky Youth Opportunity Fund to account for the proceeds. Ms. Swirsky had taken a reverse mortgage on the property which the City paid upon her death using General Fund monies. The property was rented out until August 2003 with net proceeds used to help pay back the General Fund for the reverse mortgage.

In November 2003 Council approved a resolution authorizing the sale of 1133 Hollenbeck Road. The house was subsequently sold, the remainder of the General Fund advance was paid, and an endowment of \$526,595 was established.

For FY 2008/2009, it is recommended that the full amount of interest earned on the Swirsky Trust again be used to supplement the Mobile Recreation "Fun on the Run" Program operated by the Parks and Recreation Department.

### **Fremont Pool Endowment (Trust) Fund**

The Fremont Pool Trust Fund was established by the City in FY 2002/2003 to account for the receipt of monies raised by The Friends of Fremont Pool, a group of residents who lobbied City Council regarding the need for a new pool in Sunnyvale. The Fund currently has an Endowment Reserve balance of \$895,047. The basic premise of this fund is that the corpus, or principal, is never expended, but invested with the interest generated each year transferred to the Community Recreation Fund to help offset the City's cost of operating the 50-meter pool constructed in partnership with the Fremont Union High School District at Fremont High School. The City has a contract with California Sports Center to program and operate the Fremont Pool on our behalf.

The City's cost is determined by adding 50% of the cost of maintaining the pool itself (performed by the School District, which subsequently bills the City), 100% of the City's cost of maintaining the public shower/locker facility, and staff costs related to oversight of the contract. The City's projected cost for Fremont Pool maintenance for FY 2008/2009, which is programmed in the Community Recreation Fund, is \$173,528. Interest earnings on the Fremont Pool Trust Fund are projected to be \$35,802 and reflect the lower interest environment that we are currently experiencing. The Trust earnings pay approximately 21% of the City's annual costs. Revenues from

operation of the Fremont Pool are projected to be \$42,000 for FY 2008/2009, or 24% of total cost. The subsidy from the General Fund to the Community Recreation Fund makes up the difference.

It should also be noted that while the corpus of this fund may grow a bit in future years (assuming continued contributions), it is not expected to increase markedly over time. As a result, it is not expected to keep up with inflation and the purchasing power of the interest it generates will likely erode over time. In this context, and the City's current budget crisis, it is critical to note the importance of allowing the California Sports Center (CSC) to charge market rates for use of the pool. It is also important to allow the operator to determine effective, revenue producing programming as well. The net revenue received by the City from CSC, and the interest generated by the Fremont Pool Trust Fund, are critical factors in allowing the pool to partially support itself financially.

## **SUMMARY**

The recommended FY 2008/2009 Budget of \$304.9 million for all City funds continues to acknowledge Sunnyvale's new fiscal reality. Core City services are provided at a level and quality that meets Council priorities and approximately \$2.2 million in operating and project budget supplements have been recommended for funding. Assumptions for the City's major revenue sources reflect their specific business cycles. This means that the recommended budget is projecting slowing revenue growth to reflect the downturn in the economic cycle. On the expenditure side, the recommended budget assumes salaries and the cost of goods and services will increase modestly.

This recommended Budget represents the culmination of our efforts to bring the City back to long-term financial sustainability and provide resources for the service priorities that have been identified by Council. I am particularly gratified that the final budget proposed by me as City Manager is a sustainable plan which is balanced over the twenty-year time frame. The City's emphasis on results-oriented service delivery and long-range financial planning has enabled us to maintain stable services while many others have not been able to do so, particularly given the financial turmoil that governments in California and the rest of the country have experienced over the last several years. This is a remarkable achievement largely as a result of Council's strong leadership and staff's hard work.

## **APPENDIX A**

### **THE SUNNYVALE APPROACH TO BUDGETING**

In reviewing the recommended FY 2008/2009 Budget and Twenty-Year Resource Allocation Plan, it is important to understand the key systems Sunnyvale uses to chart its future both in the good times and the bad times. Sunnyvale's approach to budget preparation is a central part of the City's Planning and Management System (PAMS). Key elements of the PAMS framework include:

- Long-range strategic planning (the General Plan Elements and Sub-Elements),
- Long-term financial planning (includes projections over a 20-year time frame for revenues, operations, projects, debt and reserves),
- Short-term allocation of resources (the two-year action budget),
- Performance measurement of service delivery,
- The Council Study Issues process,
- Performance "contracts" (priority setting) for Management,
- Annual performance reporting and evaluation, and
- Performance audits based on risk assessments.

This integrated framework has enabled the City, over time, to accomplish the long-range strategic goals established by the Council in the General Plan Elements and Sub-Elements. PAMS has assisted the City in maintaining, and even expanding, services during times of numerous Federal/State mandates and revenue restrictions or reductions because the focus is on long-term fiscal management. PAMS has also served as a valuable tool in producing and capturing remarkable gains in efficiency and productivity. It supports Sunnyvale's mission of providing the highest possible quality services with the lowest possible cost to its community.

The Fiscal Sub-Element of the General Plan, as revised in 2007, requires that the City Manager annually propose a budget that is balanced not only for the budget year, but also for the Twenty-Year Resource Allocation Plan. The long-term nature of the City's financial planning system allows decision-makers to better understand the true effect of policy decisions and effectively requires that decisions made today guarantee that the resources will be available to provide quality services in the future. The Twenty-Year Resource Allocation Plan prevents wild swings in service levels during the upturns and downturns of economic cycles.

Annual budget review and approval is a sound business practice and is required by the City Charter. However, an understanding of the City's long-term financial picture is more important to the process than just looking at a one-year or two-year snapshot. Therefore, much of the discussion in the Transmittal Letter focuses on long-term strategic planning and fiscal issues.

## **PERFORMANCE BASED BUDGETING**

The performance based management system is an important part of Sunnyvale's Planning and Management System (PAMS). The City began to implement this management concept in the late 1970's by incorporating a system of budgeting that focused on the "outputs" resulting from service provision. This system was further refined in the 1990s to identify and quantify the value created from the efficient/effective provision of City services, with the focus shifting from "outputs" to "outcomes." In FY 2004/2005 staff began a comprehensive review and analysis of the performance based management system. Work included evaluation of the philosophy and intent of the system as well as the processes that are followed to either establish a new or restructure an existing program to the performance based management system. A central part of the review process involved a total migration from Outcome Management to Performance Based Budgeting.

Recommended changes to the performance based management system were brought to Council in a study session format in early calendar year 2005. Following approval of the revised system, staff entered into the implementation stage and undertook a major effort to restructure all programs to the revised format. The two-year operating budget adopted in FY 2006/2007 represents the culmination of these efforts and marks the beginning of the next phase in Sunnyvale's performance based budgeting system. For the recommended FY 2008/2009 two-year operating budget cycle, adjustments were made to program measures and structures based on the first year of experience.

## **OPERATING BUDGET PROCESS**

Sunnyvale implemented a two-year operating budget concept in the early 1980's. This is in recognition of the tremendous effort needed to develop budgets, particularly with the City's sophisticated performance based budget system. In normal times, service levels remain relatively constant from year to year. By doing two-year budgeting, staff time is maximized and more in-depth review of each budget element can be accomplished. FY 2008/2009 is the first year of a two-year operating budget cycle. Therefore, all program budgets were extensively reviewed. Rental rates and additive rates for the internal service programs were reviewed, with new rates applied to recover costs. Current salary levels for City employees were adjusted based on existing Memoranda of Understanding or estimated salary trends. Employee benefit costs, especially retirement contributions and health insurance costs were reviewed. For enterprise funds, significant cost components were updated with current information and utility rates adjusted as appropriate. Finally, major revenue sources were updated for all funds.

## **PROJECTS BUDGET PROCESS**

In the City of Sunnyvale the term "project" refers to non-operating activities. Beginning in FY 1999/2000, the City segregated each project into one of four possible categories: Capital, Infrastructure, Special and Outside Group Funding. Project Operating Costs are also reflected when appropriate for each project. Finally, certain

projects which do not have funding sources are identified as being needed and listed as Unfunded.

These terms are defined as follows:

**Capital Projects** are major expenditures related to construction, improvement or acquisition of capital assets. This category includes feasibility studies, preliminary plans and other projects that are related to design, construction, capital improvement or acquisition. The construction of a new traffic signal would be a capital project. Other examples include adding a room to an existing facility (capital improvement) or purchasing a piece of property (acquisition).

**Infrastructure Projects** are inherently related to capital projects. This category includes the renovation and/or replacement of a capital asset. After a capital project is complete, the City has an asset that must be maintained through the operating budget until the asset reaches a point where maintenance costs exceed renovation/replacement costs. An infrastructure project is developed in order to provide future funds at the time that replacement or renovation is required. An example would be the replacement of major components of the Water Pollution Control Plant or the replacement of the Heating, Ventilation and Air Conditioning (HVAC) system in City Hall.

**Special Projects** are one-time only in nature and are set up to eliminate the impact that such costs would have on unit costs in operating programs. This category includes studies and other projects that are not related to construction, capital improvements, renovation/ replacement or acquisition of a capital asset. For example, the preparation of a new sub-element of the General Plan would be a special project.

**Outside Group Funding Projects** are essentially special projects; however, they are established to identify contributions made to local community-based organizations.

**Project Operating Costs** are those on-going operating costs that will need to be included in future years upon the completion of a given project. These costs are reflected on each Long Term Financial Plan in the *Current Requirements* section under *Project Operating Costs*. Consideration of this information enables decision-makers to evaluate the complete cost of proposed actions. This prevents the City from adding assets or activities that are not sustainable over the long term.

**Unfunded Projects** are those projects which are desirable or pose a liability in the long term but do not have identified funding sources. In some cases, future grant funds may be available for all or a portion of the costs, but it is the City's policy not to recognize these revenue sources until they are actually available.

Because FY 2008/2009 was the second year of the project cycle, a limited review was undertaken to identify any projects with significant changes in scope or cost. Additionally, a small number of new projects have been proposed to reflect current needs.

## **BUDGET PRIORITIZATION PROCESS**

As part of the FY 2008/2009 budget cycle, the Sunnyvale City Council has directed that a budgetary priority setting tool be used to undertake a detailed review to prioritize all city services and projects. This budget priority setting tool assigns a ranking scale from 1 to 5 for all city services and projects, with 1 being the highest priority and 5 being the lowest. All services have been ranked at the activity level, e.g., the base level of service provision within the context of the City's performance based budgeting system. Additional sub-rankings were applied to all Priority 5 rankings.

The priority setting tool is designed to assist the Council in determining relative funding priorities by balancing lower priority services/projects with new service demands on a citywide basis, rather than within a specific department or program. This process provides the framework to evaluate current services and service levels in conjunction with the changing demands/needs of the community, while maintaining fiscal sustainability.

It is important to note that the budget priority setting tool is not a process to reduce expenditures or increase fees or taxes, nor is it a process to reduce or modify service levels, or a way to optimize staffing/maximize operational efficiencies. These areas are addressed on an annual basis through the normal development of the budget.

## **BUDGET FORMAT AND AWARDS**

Sunnyvale has a thorough and detailed budget preparation, review and adoption process. Staff has traditionally presented to Council the City Manager's recommended Budget in the form of a workbook. This workbook is used to guide the Council through the budget workshop, the public hearing and finally the official adoption of the budget for the upcoming fiscal year.

The recommended Budget document is divided into four volumes. *Volume I* includes the *City Manager's Transmittal Letter, Budget Summary, Long-Term Financial Plans, Revenues, and User Fees*. The City's Operating Programs are contained in *Volume II* and *Volume III*. Preceding the operating programs is an *Operating Budget Guide* that describes Sunnyvale's unique Planning and Management System and explains how the City's Performance-Based Budgeting system differs from traditional line item budgeting.

The Operating Budget volumes contain most of the City's programmatic efforts. The Operating Budget is organized around the seven elements of the General Plan. Each element contains the General Plan's Goals, Policies and Action Statements, and the budget of each operating program that is tied to that particular element.

*Volume IV Projects Budget* contains all of the City's capital, infrastructure, special and outside group funding efforts. This volume begins with a *Projects Budget Guide* that describes what a project is in the City of Sunnyvale and how projects are prioritized in the budget process.



In December 2007 the Department of Finance was notified that the City's adopted FY 2007/2008 Budget and Resource Allocation Plan had received the Distinguished Budget Presentation Award from the Government Finance Officers Association (GFOA), a national organization of finance professionals. This award program, established in 1984, "recognizes exemplary budget documentation by state, provincial and local government, as well as public universities and colleges." The City has received this award for 19 consecutive years.

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**Budget  
Summary**

**CITY OF SUNNYVALE  
FY 2008/2009 BUDGET SUMMARY**

**Revenue Sources:**

Property Tax	46,417,933
Sales Tax	32,930,690
Refuse Collection and Disposal Service Fees	31,515,886
Water Supply and Distribution Fees	27,083,746
Wastewater Management Service Fees	24,136,353
Federal Grants	20,478,044
SMaRT Station Operations Reimbursement*	12,342,802
Transient Occupancy Tax	7,466,938
Recreation Service Fees	7,371,734
Utility Users Tax	7,097,321
Permits and Licenses	7,032,776
Interest Income	6,822,601
Workforce Investment Act Grant	6,215,000
Franchise Fees	6,086,169
Miscellaneous Revenues	5,025,993
Other Fees and Services	4,859,301
Rents and Concessions	4,583,949
Other Taxes	4,338,966
Park Dedication Fee	4,285,190
State Highway Users Tax (Gas Tax)	3,736,237
Traffic Impact Fee	2,753,130
SMaRT Station Revenues	1,934,714
Housing Mitigation Fee	1,308,000
Community Development Block Grant	1,223,626
Other Agencies Contributions	1,210,698
Fines and Forfeitures	1,207,976
Motor Vehicle License Fees	700,000
HOME Grant	679,168
Repayment to City - Town Center Developer	582,946
State Shared Revenues	407,046
Sense of Place Fee	173,225
Special Assessment	169,493
Budget Supplements	(1,386)

**Total Revenues Sources\*\***

**\$282,176,265**

\* SMaRT Station Operations Reimbursement includes the City of Mountain View and the City of Palo Alto's reimbursement for SMaRT Station operating expenditures.

\*\* Excludes internal service fund revenues.

**CITY OF SUNNYVALE  
FY 2008/2009 BUDGET SUMMARY**

**Expenditures:**

**Operating Budget:**

City Council		\$637,625
Office of the City Attorney		\$1,789,036
Office of the City Manager:		
Office of the City Manager Department Management and Support Services	1,227,130	
Columbia Neighborhood Center	717,395	
Communications	582,695	
Community Building, Civic Engagement and Volunteering	468,949	
Public Records and City Elections	358,501	
Youth, Family and Child Care Resources	220,127	
Policy Analysis and Citywide Process Improvement	156,254	
Council - Appointed Advisory Boards and Commissions	146,205	
Intergovernmental Relations (IGR)	134,151	
Total Office of the City Manager	134,151	\$4,011,408
Community Development Department:		
Construction Permitting	2,431,520	
Land Use Planning	2,116,376	
Housing and Human Services	1,050,491	
Neighborhood Preservation	842,919	
Economic Development	741,923	
Community Development Department Management and Support Services	315,064	
Total Community Development Department	315,064	\$7,498,292
Employment Development Department		\$6,374,376

**CITY OF SUNNYVALE  
FY 2008/2009 BUDGET SUMMARY**

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**Operating Budget: (Continued)**

Finance Department:

Utility Billing, Collection, and Revenue Management	2,001,382	
Purchasing and Payment of City Obligations	1,443,082	
Budget Management	944,595	
Treasury/Cash Management	880,491	
Accounting and Financial Reporting	722,552	
Financial Management and Analysis	574,038	
Payroll Administration	529,191	
Internal Audits	362,253	
Finance Department Management and Support Services	213,590	
Total Finance Department	<u>213,590</u>	\$7,671,174

Human Resources Department

\$4,184,257

Library Department:

Borrower Services/Circulation of Library Materials	2,080,785	
Acquire Library Materials for the Public	1,226,397	
Library Services for Adults	896,759	
Library Department Management and Support Services	849,912	
Library Services for Children and Teens	797,716	
Prepare Library Materials for the Public	758,825	
Technology Services	319,720	
Outreach and Publicity Services	101,274	
Total Library Department	<u>101,274</u>	\$7,031,388

Parks and Recreation Department:

Arts and Recreation Programs and Operation of Recreation Facilities	8,124,652	
Neighborhood Parks and Open Space Management	6,628,461	
Golf Course Maintenance Operations and Golf Shop Services	3,294,908	
Parks and Recreation Department Management and Support Services	739,962	
Total Parks and Recreation Department	<u>739,962</u>	\$18,787,983

**CITY OF SUNNYVALE  
FY 2008/2009 BUDGET SUMMARY**

**Operating Budget: (Continued)**

Public Safety Department:

Police Services	23,156,204	
Fire Services	22,869,363	
Investigation Services	6,339,630	
Public Safety Department Management and Support	5,112,593	
Community Safety Services	4,399,463	
Communication Services	3,455,812	
Personnel and Training Services	2,426,381	
Records Management and Property Services	2,073,824	
Total Public Safety Department	\$69,833,270	\$69,833,270

Public Works Department:

Solid Waste Management*	28,620,712	
Water Supply and Distribution	19,070,103	
Materials Recovery and Refuse Transfer (SMaRT)**	13,359,093	
Wastewater Treatment	11,600,897	
Pavement Operations	4,838,937	
Transportation and Traffic Services	2,125,491	
Sanitary Sewer Collection System	1,570,990	
Street Tree Services	1,500,036	
Roadside and Median Right-of-Way Services	1,347,519	
Concrete Maintenance	1,110,397	
City Streetlight System	1,063,103	
Engineering Services	977,178	
Public Works Department Management and Support Services	672,855	
Storm Water Collection System	307,609	
City Property Management Services	294,139	
Parking District Landscaping Management	74,809	
Downtown Parking District Parking Lots	54,107	
Total Public Works Department	\$88,587,975	\$88,587,975

Budget Supplements

\$2,169,573

Project Operating Budget

\$40,000

**Total Operating Budget\*\*\***

**\$218,616,358**

\* Solid Waste Management includes the City's share of SMaRT Station operating expenditures.

\*\* SMaRT Station Operations includes the City of Mountain View and the City of Palo Alto's share of SMaRT Station operating expenditures.

\*\*\* Excludes internal service fund operating budget.

**CITY OF SUNNYVALE  
FY 2008/2009 BUDGET SUMMARY**

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<b>Projects Budget:</b>	
Capital Projects	\$19,009,264
Special Projects	\$14,462,159
Infrastructure Projects	\$39,933,208
Outside Group Funding	\$225,163
Lease Payments	\$1,873,961
Project Administration	\$1,643,350
<b>Total Projects Budget</b>	<b><u>\$77,147,105</u></b>
<b>Other Expenditures:</b>	
Debt Service	\$7,465,253
Equipment	\$1,102,137
Payment to Town Center Developer	\$582,946
<b>Total Other Expenditures</b>	<b><u>\$9,150,336</u></b>
<b>Total Expenditures</b>	<b><u>\$304,913,799</u></b>
Addition to Reserve	(\$22,737,534)
<b>Total Recommended Budget</b>	<b><u>\$282,176,265</u></b>



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**CITY OF SUNNYVALE  
CALCULATION OF APPROPRIATIONS LIMIT  
FY 2008/2009 Recommended Budget**

	<u>FY 2007/2008</u>	<u>FY 2008/2009</u>
<b>Appropriations:</b>		
035. General Fund	\$ 120,880,495	\$ 127,264,524
070. Housing Fund	1,438,318	6,805,256
071. Home Fund	3,217,017	1,222,546
110. Community Development Block Grant Fund	2,489,796	2,065,718
141. Park Dedication Fund	2,015,000	4,241,654
175. Public Safety Forfeiture Fund	103,045	50,000
190. Police Services Augmentation Fund	266,447	290,268
210. Employment Development Fund	8,448,344	6,746,092
245. Parking District Fund	175,013	156,557
280. Gas Tax Fund	1,857,678	2,750,641
285. Transportation Development Act Fund	81,600	6,213
295. Youth and Neighborhood Services Fund	702,301	717,395
385. Capital Projects Fund	4,162,368	39,540,929
610. Infrastructure Renovation and Replacement Fund	6,658,719	1,994,429
<b>Total Appropriations</b>	<u><b>152,496,141</b></u>	<u><b>193,852,222</b></u>
<b>Appropriation Adjustments:</b>		
Non-Tax Revenues	(65,675,732)	(75,490,481)
Debt Service Appropriation	(408,969)	(179,010)
Capital Outlay	(2,177,292)	(2,936,366)
<b>Total Appropriation Adjustments</b>	<u><b>(68,261,993)</b></u>	<u><b>(78,605,857)</b></u>
<b>Adjusted Appropriations Subject to Limit</b>	<b>84,234,148</b>	<b>115,246,365</b>
Growth Rate Factor	<u>1.0601</u>	<u>1.0608</u>
<b>Total Allowable Appropriations Limit</b> <i>(Prior Year Appropriations Limit x Growth Rate Factor)</i>	<u>148,032,999</u>	<u>157,039,013</u>
<b>Amount Under (Over) Allowable Appropriations Limit</b>	<u><b>\$ 63,798,851</b></u>	<u><b>\$ 41,792,648</b></u>

**CITY OF SUNNYVALE  
CALCULATION OF APPROPRIATIONS LIMIT  
FY 2008/2009 Recommended Budget**

	<b>FY 2007/2008</b>	<b>FY 2008/2009</b>
<b>Revenues:</b>		
<b>Tax Revenues:</b>		
Property Tax	37,164,308	40,022,455
Sales Tax	32,584,622	32,930,690
Other Taxes	16,973,741	18,903,225
Non-Restricted State Shared Revenues	1,134,813	910,000
Interest Income	2,987,774	3,040,639
	<b>90,845,258</b>	<b>95,807,010</b>
<b>Total Tax Revenues</b>		
<b>Non-Tax Revenues:</b>		
Federal Grants	13,450,722	25,098,650
Franchise Fees	6,037,676	6,086,169
Permits and Licenses	6,722,084	7,032,776
Miscellaneous	13,123,836	5,693,786
Inter-Fund Revenues	7,791,859	7,907,348
Restricted State Shared Revenues	3,558,204	4,161,951
Rents and Concessions	2,425,024	2,588,643
Service Fees	8,899,439	9,144,491
Other Government Contributions/Revenues	396,826	4,219,687
Fines and Forfeitures	896,479	1,154,916
State Grants/Reimbursements	213,600	6,213
Interest Income	2,159,983	2,395,851
	<b>65,675,732</b>	<b>75,490,481</b>
<b>Total Non-Tax Revenues</b>		
	<b>\$ 156,520,990</b>	<b>\$ 171,297,491</b>
<b>Total Revenues</b>	<b>\$ 156,520,990</b>	<b>\$ 171,297,491</b>

**CITY OF SUNNYVALE  
 APPROPRIATIONS LIMIT  
 FY 2008/2009 Recommended Budget**

	AMOUNT	SOURCE
A. LAST YEAR'S LIMIT	\$ 148,032,999	Prior Year
B. ADJUSTMENT FACTORS		
1. Population (1.72%)	1.0172	State Department of Finance
2. Inflation (4.29% )	1.0429	State Department of Finance
	1.0608	(B1*B2)
<b>Total Adjustment %</b>	0.0608	(B1*B2-1)
C. ANNUAL ADJUSTMENT	\$ 9,006,014	(B*A)
D. OTHER ADJUSTMENTS:		
Lost Responsibility (-)	0	
Transfer to private (-)	0	
Transfer to fees (-)	0	
Assumed Responsibility (+)	0	
Sub-total	0	
E. TOTAL ADJUSTMENTS	\$ 9,006,014	(C+D)
F. THIS YEAR'S LIMIT	\$ 157,039,013	(A+E)

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**Financial  
Plans**



**CITY OF SUNNYVALE  
035. GENERAL FUND  
LONG TERM FINANCIAL PLAN  
JULY 1, 2007 TO JUNE 30, 2018**

	ACTUAL 2006/2007	CURRENT 2007/2008	PROPOSED 2008/2009	PROPOSED 2009/2010	PLAN 2010/2011	PLAN 2011/2012	PLAN 2012/2013	PLAN 2013/2014	PLAN 2014/2015	PLAN 2015/2016	PLAN 2016/2017	PLAN 2017/2018	FY 2007/2008 TO FY 2017/2018 TOTAL
<b>TRANSFERS TO OTHER FUNDS:</b>													
Police Services Augmentation Fund	0	0	34,205	0	0	0	0	0	0	0	0	0	34,205
Infrastructure Fund	670,501	2,662,991	0	0	0	0	0	0	0	0	0	0	2,662,991
Capital Projects Fund	369,739	2,106,419	2,841,366	375,000	0	1,804,054	0	0	1,036,069	0	0	568,256	8,731,164
Community Development Block Grant Fund	9,425	0	19,120	0	0	0	0	0	0	0	0	0	19,120
Youth and Neighborhood Services Fund	332,363	334,666	422,936	536,679	566,246	584,173	602,522	620,846	640,438	660,522	680,594	702,114	6,351,736
Community Recreation Fund	4,103,858	4,319,217	4,445,151	4,490,643	4,625,954	4,765,923	4,909,541	5,061,214	5,217,617	5,374,907	5,536,945	5,703,877	54,450,990
General Services Fund	79,611	155,892	56,261	58,314	65,265	286,865	63,721	65,633	67,602	75,374	71,719	73,870	1,040,517
Asset Forfeiture Fund	0	0	0	0	0	0	0	0	0	0	0	0	0
Employee Benefits Fund	0	0	10,298,145	33,475	36,153	39,045	324,211	646,292	678,606	712,537	748,164	785,572	14,302,198
Liability and Property Insurance Fund	1,251,696	1,435,853	1,442,006	1,442,547	1,372,449	1,407,474	1,443,412	1,480,290	1,518,132	1,556,966	1,596,815	1,637,709	16,333,653
<b>TOTAL TRANSFERS TO OTHER FUNDS</b>	<b>6,817,193</b>	<b>11,015,038</b>	<b>19,559,190</b>	<b>6,936,658</b>	<b>6,666,067</b>	<b>8,887,534</b>	<b>7,343,407</b>	<b>7,874,275</b>	<b>9,158,465</b>	<b>8,380,306</b>	<b>8,634,237</b>	<b>9,471,398</b>	<b>103,926,574</b>
<b>TOTAL CURRENT REQUIREMENTS</b>	<b>122,905,059</b>	<b>135,620,677</b>	<b>148,031,994</b>	<b>138,328,277</b>	<b>144,852,190</b>	<b>150,361,110</b>	<b>152,931,299</b>	<b>157,009,608</b>	<b>162,103,228</b>	<b>165,544,567</b>	<b>169,887,039</b>	<b>176,078,791</b>	<b>1,700,748,780</b>
<b>RESERVES:</b>													
Contingencies (20%)	21,867,036	22,680,376	24,249,844	24,784,888	25,688,916	26,424,337	27,205,234	28,017,216	28,848,476	29,705,069	30,589,410	31,493,580	31,493,580
Capital Improvement Projects	4,118,130	6,963,130	6,963,130	6,963,130	6,963,130	9,257,857	9,257,857	9,257,857	9,257,857	9,257,857	9,257,857	20,731,893	20,731,893
Set Aside for Historical Museum	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000
20 Year RAP	56,701,948	58,442,240	43,333,154	44,641,670	47,684,446	50,750,573	55,924,918	47,684,102	47,975,558	49,578,629	51,953,731	53,094,704	53,094,704
<b>TOTAL RESERVES</b>	<b>82,707,114</b>	<b>88,105,746</b>	<b>74,566,128</b>	<b>76,409,688</b>	<b>80,356,492</b>	<b>86,452,767</b>	<b>92,408,009</b>	<b>84,979,175</b>	<b>86,101,891</b>	<b>88,561,555</b>	<b>91,820,998</b>	<b>105,340,177</b>	<b>105,340,177</b>
<b>FUND BALANCE, JUNE 30</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Total Current Resources	127,581,965	136,319,308	134,492,376	140,171,836	148,798,994	154,162,658	158,886,541	149,580,774	163,225,945	168,004,231	173,146,483	178,123,934	
Total Current Requirements	122,775,415	135,126,129	148,031,994	137,985,772	144,494,602	149,990,757	152,548,158	156,613,280	161,693,306	165,120,627	169,445,972	175,612,686	
<b>DIFFERENCE</b>	<b>4,806,550</b>	<b>1,193,179</b>	<b>(13,539,618)</b>	<b>2,186,064</b>	<b>4,304,392</b>	<b>4,171,901</b>	<b>6,338,383</b>	<b>(7,032,507)</b>	<b>1,532,639</b>	<b>2,883,604</b>	<b>3,700,510</b>	<b>2,511,248</b>	
% Change Revenues	12.74%	6.85%	-1.34%	4.22%	6.15%	3.60%	3.06%	-5.86%	9.12%	2.93%	3.06%	2.87%	
% Change Expenditures	9.40%	10.06%	9.55%	-6.79%	4.72%	3.80%	1.71%	2.66%	3.24%	2.12%	2.62%	3.64%	





**CITY OF SUNNYVALE  
035. GENERAL FUND  
LONG TERM FINANCIAL PLAN  
JULY 1, 2018 TO JUNE 30, 2028**

	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	PLAN 2021/2022	PLAN 2022/2023	PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	FY 2018/2019 TO FY 2027/2028 TOTAL	FY 2007/2008 TO FY 2027/2028 TOTAL
<b>TRANSFERS TO OTHER FUNDS:</b>												
Police Services Augmentation Fund	0	0	0	0	0	0	0	0	0	0	0	34,205
Infrastructure Fund	0	0	0	0	901,594	896,256	1,664,481	2,176,492	55,853	57,528	5,752,204	8,415,195
Capital Projects Fund	98,476	0	1,792,426	0	0	0	0	0	0	0	1,890,902	10,622,066
Community Development Block Grant Fund	0	0	0	0	0	0	0	0	0	0	0	19,120
Youth and Neighborhood Services Fund	729,816	757,480	787,198	818,027	848,988	882,167	916,590	951,239	988,290	1,026,731	8,706,526	15,058,262
Community Recreation Fund	5,930,911	6,166,991	6,412,480	6,667,753	6,933,197	7,209,223	7,496,248	7,794,714	8,105,076	8,427,810	71,144,402	125,595,392
General Services Fund	76,825	79,898	89,623	86,418	89,875	93,470	97,208	108,667	105,141	109,346	936,471	1,976,988
Asset Forfeiture Fund	0	21,912	62,684	64,564	66,501	68,496	70,551	72,668	74,848	77,093	579,317	579,317
Employee Benefits Fund	824,850	866,093	909,397	954,867	1,002,611	1,052,741	1,105,378	1,160,647	1,218,680	1,279,614	10,374,879	24,677,076
Liability and Property Insurance Fund	1,691,803	1,752,481	1,815,344	1,880,471	1,945,261	2,017,856	2,090,289	2,165,338	2,243,102	2,323,679	19,925,624	36,259,277
<b>TOTAL TRANSFERS TO OTHER FUNDS</b>	<b>9,352,681</b>	<b>9,644,855</b>	<b>11,869,153</b>	<b>10,472,100</b>	<b>11,788,027</b>	<b>12,220,209</b>	<b>13,440,746</b>	<b>14,429,765</b>	<b>12,790,990</b>	<b>13,301,800</b>	<b>119,310,325</b>	<b>223,236,899</b>
<b>TOTAL CURRENT REQUIREMENTS</b>	<b>182,575,168</b>	<b>190,320,294</b>	<b>199,073,605</b>	<b>203,809,762</b>	<b>213,552,098</b>	<b>222,398,447</b>	<b>229,101,946</b>	<b>236,664,481</b>	<b>239,440,415</b>	<b>247,793,993</b>	<b>2,164,730,209</b>	<b>3,865,478,989</b>
<b>RESERVES:</b>												
Contingencies (20%)	32,805,332	34,046,351	35,346,306	36,697,369	38,101,614	39,555,261	41,063,156	42,624,435	44,244,918	45,933,098	45,933,098	45,933,098
Capital Improvement Projects	20,731,893	20,731,893	20,731,893	20,731,893	20,731,893	20,731,893	20,731,893	20,731,893	20,731,893	20,731,893	20,731,893	20,731,893
Set Aside for Historical Museum	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000
20 Year RAP	53,475,401	52,597,796	49,243,367	42,911,237	33,862,229	23,396,995	14,126,120	5,945,737	4,432,487	3,815,703	3,815,703	3,815,703
<b>TOTAL RESERVES</b>	<b>107,032,626</b>	<b>107,396,040</b>	<b>105,341,566</b>	<b>100,360,498</b>	<b>92,715,736</b>	<b>83,704,149</b>	<b>75,941,169</b>	<b>69,322,065</b>	<b>69,429,298</b>	<b>70,500,695</b>	<b>70,500,695</b>	<b>70,500,695</b>
<b>FUND BALANCE, JUNE 30</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Total Current Resources	184,267,616	190,683,708	197,019,131	198,828,694	205,907,336	213,386,861	221,338,966	230,045,377	239,547,648	248,865,389		
Total Current Requirements	182,132,739	189,812,068	198,543,017	203,255,899	212,974,009	221,795,139	228,476,801	236,007,605	238,755,307	247,079,378		
<b>DIFFERENCE</b>	<b>2,134,877</b>	<b>871,640</b>	<b>(1,523,886)</b>	<b>(4,427,205)</b>	<b>(7,066,673)</b>	<b>(8,408,279)</b>	<b>(7,137,836)</b>	<b>(5,962,228)</b>	<b>792,341</b>	<b>1,786,011</b>		
% Change Revenues	3.45%	3.48%	3.32%	0.92%	3.56%	3.63%	3.73%	3.93%	4.13%	3.89%		
% Change Expenditures	3.71%	4.22%	4.60%	2.37%	4.78%	4.14%	3.01%	3.30%	1.16%	3.49%		









































**CITY OF SUNNYVALE  
210. EMPLOYMENT DEVELOPMENT FUND  
LONG TERM FINANCIAL PLAN  
JULY 1, 2007 TO JUNE 30, 2018**

	ACTUAL 2006/2007	CURRENT 2007/2008	PROPOSED 2008/2009	PROPOSED 2009/2010	PLAN 2010/2011	PLAN 2011/2012	PLAN 2012/2013	PLAN 2013/2014	PLAN 2014/2015	PLAN 2015/2016	PLAN 2016/2017	PLAN 2017/2018	FY 2007/2008 TO FY 2017/2018 TOTAL
RESERVE/FUND BALANCE, JULY 1	192,238	225,015	265,015	422,807	0	0	0	0	0	0	0	0	225,015
-----													
CURRENT RESOURCES:													
Federal Grant	10,016,020	7,256,002	6,215,000	0	0	0	0	0	0	0	0	0	13,471,002
Other Grants and Contributions	330,481	463,998	882,380	0	0	0	0	0	0	0	0	0	1,346,378
-----													
TOTAL CURRENT RESOURCES	10,346,501	7,720,000	7,097,380	0	0	0	0	0	0	0	0	0	14,817,380
-----													
TOTAL AVAILABLE RESOURCES	10,538,739	7,945,015	7,362,395	422,807	0	0	0	0	0	0	0	0	15,042,395
-----													
CURRENT REQUIREMENTS:													
Operations	10,189,917	7,590,209	6,374,376	422,807	0	0	0	0	0	0	0	0	14,387,392
In-Lieu Charges	123,807	89,791	193,496	0	0	0	0	0	0	0	0	0	283,287
Special Projects	0	0	371,716	0	0	0	0	0	0	0	0	0	371,716
-----													
TOTAL CURRENT REQUIREMENTS	10,313,724	7,680,000	6,939,588	422,807	0	0	0	0	0	0	0	0	15,042,395
-----													
RESERVES:													
20 Year RAP	225,015	265,015	422,807	0	0	0	0	0	0	0	0	0	0
-----													
TOTAL RESERVES	225,015	265,015	422,807	0	0	0	0	0	0	0	0	0	0
-----													
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0
=====													

**CITY OF SUNNYVALE  
245. PARKING DISTRICT FUND  
LONG TERM FINANCIAL PLAN  
JULY 1, 2007 TO JUNE 30, 2018**

	ACTUAL 2006/2007	CURRENT 2007/2008	PROPOSED 2008/2009	PROPOSED 2009/2010	PLAN 2010/2011	PLAN 2011/2012	PLAN 2012/2013	PLAN 2013/2014	PLAN 2014/2015	PLAN 2015/2016	PLAN 2016/2017	PLAN 2017/2018	FY 2007/2008 TO FY 2017/2018 TOTAL
RESERVE/FUND BALANCE, JULY 1	382,180	414,340	447,731	463,113	312,891	324,689	279,852	290,537	141,906	145,693	157,965	117,760	414,340
CURRENT RESOURCES:													
Special Assessment	165,859	167,063	167,063	167,063	177,087	177,087	187,712	187,712	198,975	198,975	210,913	210,913	2,050,562
Interest Income	24,115	25,996	17,812	14,900	15,461	13,326	13,835	6,757	6,938	7,522	5,608	6,166	134,321
TOTAL CURRENT RESOURCES	189,974	193,059	184,875	181,963	192,548	190,413	201,547	194,469	205,913	206,497	216,521	217,079	2,184,883
TOTAL AVAILABLE RESOURCES	572,153	607,399	632,606	645,076	505,439	515,101	481,399	485,006	347,818	352,190	374,486	334,839	2,599,223
CURRENT REQUIREMENTS:													
In-Lieu Charges	16,687	16,485	12,936	13,368	13,927	14,345	14,776	15,219	15,675	16,146	16,630	17,129	166,636
Operations - Landscape/Parking Lots	130,425	124,900	128,998	133,511	137,639	152,364	145,455	149,806	154,289	158,909	163,670	167,961	1,617,503
Operations - Administration	8,018	10,438	12,059	12,476	13,058	13,450	13,853	14,273	14,705	15,150	15,609	16,081	151,151
Special Projects	2,683	7,845	15,500	3,570	16,126	3,714	16,778	3,864	17,456	4,020	18,161	4,183	111,217
Capital Projects	0	0	0	169,260	0	51,376	0	159,939	0	0	42,656	0	423,231
TOTAL CURRENT REQUIREMENTS	157,813	159,668	169,493	332,185	180,750	235,249	190,862	343,100	202,125	194,225	256,726	205,354	2,469,738
RESERVES:													
20 Year RAP	414,340	447,731	463,113	312,891	324,689	279,852	290,537	141,906	145,693	157,965	117,760	129,485	129,485
TOTAL RESERVES	414,340	447,731	463,113	312,891	324,689	279,852	290,537	141,906	145,693	157,965	117,760	129,485	129,485
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0
Assessment Rate Increase Required			0.00%		6.00%		6.00%		6.00%		6.00%		

**CITY OF SUNNYVALE  
245. PARKING DISTRICT FUND  
LONG TERM FINANCIAL PLAN  
JULY 1, 2018 TO JUNE 30, 2028**

	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	PLAN 2021/2022	PLAN 2022/2023	PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	FY 2018/2019 TO FY 2027/2028 TOTAL	FY 2007/2008 TO FY 2027/2028 TOTAL
RESERVE/FUND BALANCE, JULY 1	129,485	132,920	143,903	149,267	162,615	170,333	186,503	197,068	216,594	230,581	129,485	414,340
CURRENT RESOURCES:												
Special Assessment	223,568	223,568	241,453	241,453	260,770	260,770	281,631	281,631	304,162	304,162	2,623,168	4,673,731
Interest Income	7,524	8,145	8,449	9,205	9,641	10,557	11,155	12,260	13,052	14,382	104,370	238,691
TOTAL CURRENT RESOURCES	231,092	231,713	249,902	250,658	270,411	271,327	292,786	293,891	317,214	318,544	2,727,538	4,912,422
TOTAL AVAILABLE RESOURCES	360,577	364,633	393,805	399,925	433,026	441,659	479,289	490,960	533,808	549,125	2,857,023	5,326,762
CURRENT REQUIREMENTS:												
In-Lieu Charges	17,814	18,527	19,268	20,038	20,840	21,674	22,541	23,442	24,380	25,355	213,878	380,514
Operations - Landscape/Parking Lots	174,079	180,423	187,003	193,827	200,904	208,243	215,856	223,751	231,940	240,434	2,056,461	3,673,963
Operations - Administration	16,684	17,342	18,026	18,737	19,476	20,244	21,043	21,873	22,736	23,634	199,795	350,946
Special Projects	19,080	4,438	20,242	4,708	21,474	4,995	22,782	5,299	24,170	5,621	132,809	244,026
Capital Projects	0	0	0	0	0	0	0	0	0	0	0	423,231
TOTAL CURRENT REQUIREMENTS	227,657	220,730	244,539	237,310	262,693	255,156	282,221	274,366	303,227	295,044	2,602,943	5,072,681
RESERVES:												
20 Year RAP	132,920	143,903	149,267	162,615	170,333	186,503	197,068	216,594	230,581	254,081	254,081	254,081
TOTAL RESERVES	132,920	143,903	149,267	162,615	170,333	186,503	197,068	216,594	230,581	254,081	254,081	254,081
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0
Assessment Rate Increase Required	6.00%		8.00%		8.00%		8.00%		8.00%			

















**CITY OF SUNNYVALE  
315. REDEVELOPMENT AGENCY FUND  
LONG TERM FINANCIAL PLAN  
JULY 1, 2007 TO JUNE 30, 2018**

	ACTUAL 2006/2007	CURRENT 2007/2008	PROPOSED 2008/2009	PROPOSED 2009/2010	PLAN 2010/2011	PLAN 2011/2012	PLAN 2012/2013	PLAN 2013/2014	PLAN 2014/2015	PLAN 2015/2016	PLAN 2016/2017	PLAN 2017/2018	FY 2007/2008 TO FY 2017/2018 TOTAL
RESERVE/FUND BALANCE, JULY 1	3,479,093	3,424,338	3,424,338	1,942,702	1,942,702	1,942,702	1,942,702	1,942,702	609,941	609,941	609,941	609,941	3,424,338
<b>CURRENT RESOURCES:</b>													
Tax Increment - RDA Base	4,638,428	4,480,979	5,812,531	5,943,497	7,213,577	8,483,246	8,584,581	8,377,397	7,201,728	7,308,575	7,419,367	7,530,941	78,356,418
Tax Increment - Town Center	353,184	375,867	582,946	3,475,528	4,638,951	4,819,760	4,877,333	4,759,622	4,091,665	4,152,370	4,215,317	4,278,707	40,268,068
Tax Increment - Low & Moderate Housing	0	0	0	0	0	0	107,151	648,927	2,713,771	2,771,860	2,828,277	2,888,071	11,958,057
Tax Increment - Pass Through	0	0	0	0	0	0	0	54,501	110,092	166,795	224,632	283,626	839,646
Rents and Concessions	1,212,920	1,213,805	1,208,280	1,210,893	1,206,475	1,205,118	1,206,523	0	0	0	0	0	7,251,093
General Fund Loan - Addition To 1986 Loan	845,434	4,990,413	4,862,630	4,897,688	4,988,485	4,796,187	4,688,666	4,629,811	4,091,665	4,152,371	4,215,317	4,278,708	50,591,941
Interest Income	106,746	100,000	100,000	100,000	100,000	100,000	100,000	30,000	30,000	30,000	30,000	30,000	750,000
<b>TOTAL CURRENT RESOURCES</b>	<b>7,156,711</b>	<b>11,161,063</b>	<b>12,566,388</b>	<b>15,627,605</b>	<b>18,147,488</b>	<b>19,404,310</b>	<b>19,564,254</b>	<b>18,500,258</b>	<b>18,238,921</b>	<b>18,581,972</b>	<b>18,932,910</b>	<b>19,290,053</b>	<b>190,015,222</b>
<b>TOTAL AVAILABLE RESOURCES</b>	<b>10,635,804</b>	<b>14,585,401</b>	<b>15,990,726</b>	<b>17,570,307</b>	<b>20,090,190</b>	<b>21,347,012</b>	<b>21,506,956</b>	<b>20,442,960</b>	<b>18,848,862</b>	<b>19,191,913</b>	<b>19,542,851</b>	<b>19,899,994</b>	<b>193,439,560</b>
<b>CURRENT REQUIREMENTS:</b>													
RDA Administration	436,295	270,753	356,674	366,935	381,102	143,286	147,479	151,796	156,241	160,817	165,528	170,379	2,470,992
Debt Service	1,833,729	1,826,151	1,818,221	1,817,429	1,812,961	1,814,894	1,813,227	10,653,140	606,876	599,942	607,041	603,044	23,972,925
Repayment To City - 1977 Loan	4,382,366	4,244,500	5,785,537	8,812,489	11,246,042	12,693,229	12,426,605	0	0	0	0	0	55,208,401
Repayment To City - 1986 Loan	0	0	0	0	0	0	291,529	3,603,309	10,444,223	10,634,602	10,788,553	10,966,341	46,728,558
Repayment To City - Town Center	353,184	375,867	582,946	3,475,528	4,569,476	4,659,880	4,688,667	4,629,811	4,091,665	4,152,370	4,215,317	4,278,707	39,720,234
Capital Projects	20	4,100,000	3,900,000	1,000,000	0	0	0	0	0	0	0	0	9,000,000
Special Projects	64,733	298,910	75,000	96,400	77,020	30,306	25,000	25,000	47,523	25,000	30,858	25,000	756,017
Low and Moderate Income Housing	0	0	0	0	0	0	107,151	648,927	2,713,771	2,771,860	2,828,277	2,888,071	11,958,057
Pass Through To Taxing Agencies	0	0	0	0	0	0	0	54,501	110,092	166,795	224,632	283,626	839,646
Transfer To Capital Projects Fund	0	0	1,472,658	0	0	0	0	0	0	0	0	0	1,472,658
Transfer To General Fund	49,795	0	0	0	0	0	0	0	0	0	0	0	0
Project Administration In-Lieu	47,444	0	0	0	0	0	0	0	0	0	0	0	0
General Fund In-Lieu	43,901	44,882	56,988	58,824	60,888	62,715	64,596	66,534	68,530	70,586	72,703	74,884	702,130
<b>TOTAL CURRENT REQUIREMENTS</b>	<b>7,211,466</b>	<b>11,161,063</b>	<b>14,048,024</b>	<b>15,627,605</b>	<b>18,147,488</b>	<b>19,404,310</b>	<b>19,564,254</b>	<b>19,833,019</b>	<b>18,238,921</b>	<b>18,581,972</b>	<b>18,932,910</b>	<b>19,290,053</b>	<b>192,829,619</b>
<b>RESERVES:</b>													
Debt Service	1,942,702	1,942,702	1,942,702	1,942,702	1,942,702	1,942,702	1,942,702	609,941	609,941	609,941	609,941	609,941	609,941
Capital Projects	1,481,636	1,481,636	0	0	0	0	0	0	0	0	0	0	0
<b>TOTAL RESERVES</b>	<b>3,424,338</b>	<b>3,424,338</b>	<b>1,942,702</b>	<b>1,942,702</b>	<b>1,942,702</b>	<b>1,942,702</b>	<b>1,942,702</b>	<b>609,941</b>	<b>609,941</b>	<b>609,941</b>	<b>609,941</b>	<b>609,941</b>	<b>609,941</b>
<b>FUND BALANCE, JUNE 30</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Original Cumulative TI (\$118M Legal Cap)	60,663,739	65,520,585	71,916,063	81,335,088	93,187,615	106,490,621	120,059,686						
New Cumulative TI (\$600M Legal Cap)								133,900,133	148,017,389	162,416,990	177,104,583	192,085,928	
Cumulative Deferred Housing Fund	8,000,176	8,981,726	10,271,206	12,165,603	14,546,913	17,218,534	19,836,437						























**CITY OF SUNNYVALE**  
**385/960. CAPITAL PROJECTS FUND/TRAFFIC IMPACT FEES SUB-FUND**  
**LONG TERM FINANCIAL PLAN**  
**JULY 1, 2018 TO JUNE 30, 2028**

	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	FY 2018/2019 TO FY 2027/2028 TOTAL	FY 2007/2008 TO FY 2027/2028 TOTAL
	2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028		
RESERVE/FUND BALANCE, JULY 1	0	0	0	0	0	0	0	0	0	0	0	4,375,751
-----												
CURRENT RESOURCES:												
Traffic Impact Fees	1,063,836	1,047,918	1,041,125	1,037,402	1,076,068	1,118,323	1,146,498	1,173,760	1,200,018	1,216,940	11,121,889	27,574,445
Interest Income	0	0	0	0	0	0	0	0	0	0	0	1,748,704
-----												
TOTAL CURRENT RESOURCES	1,063,836	1,047,918	1,041,125	1,037,402	1,076,068	1,118,323	1,146,498	1,173,760	1,200,018	1,216,940	11,121,890	29,323,149
-----												
TOTAL AVAILABLE RESOURCES	1,063,836	1,047,918	1,041,125	1,037,403	1,076,068	1,118,324	1,146,499	1,173,760	1,200,019	1,216,940	11,121,890	33,698,900
-----												
CURRENT REQUIREMENTS:												
Capital Projects	0	0	0	67,254	0	0	0	0	77,966	0	145,220	1,110,942
Future Transportation Strategic Plan Projects	1,048,530	1,031,999	1,024,569	952,930	1,058,161	1,099,701	1,127,131	1,153,618	1,101,104	1,195,154	10,792,898	32,141,655
General Administration In-Lieu	15,307	15,919	16,556	17,218	17,907	18,623	19,368	20,142	20,948	21,786	183,772	327,006
Project Administration In-Lieu	0	0	0	0	0	0	0	0	0	0	0	34,298
Transfer To Cap. Proj./Traffic Mitigation	0	0	0	0	0	0	0	0	0	0	0	85,000
-----												
TOTAL CURRENT REQUIREMENTS	1,063,836	1,047,918	1,041,125	1,037,402	1,076,068	1,118,323	1,146,498	1,173,760	1,200,018	1,216,940	11,121,890	33,698,900
-----												
RESERVES:												
Traffic Impact Fees Reserve	0	0	0	0	0	0	0	0	0	0	0	0
-----												
TOTAL RESERVES	0	0	0	0	0	0	0	0	0	0	0	0
=====												
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0
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**CITY OF SUNNYVALE  
460. WATER SUPPLY AND DISTRIBUTION FUND  
LONG TERM FINANCIAL PLAN  
JULY 1, 2007 TO JUNE 30, 2018**

	ACTUAL 2006/2007	CURRENT 2007/2008	PROPOSED 2008/2009	PROPOSED 2009/2010	PLAN 2010/2011	PLAN 2011/2012	PLAN 2012/2013	PLAN 2013/2014	PLAN 2014/2015	PLAN 2015/2016	PLAN 2016/2017	PLAN 2017/2018	FY 2007/2008 TO FY 2017/2018 TOTAL
RESERVE/FUND BALANCE, JULY 1	9,351,524	10,136,932	8,744,414	9,265,806	7,740,883	8,395,755	9,584,098	10,885,497	10,720,764	10,609,347	11,323,231	12,231,502	10,136,932
<b>CURRENT RESOURCES:</b>													
Service Fees	21,421,925	23,362,149	25,993,526	28,383,081	30,992,447	33,841,855	36,953,402	39,981,685	42,058,878	44,244,197	46,100,837	46,883,093	398,795,150
Recycled Water	730,880	800,314	880,345	959,576	1,045,938	1,140,073	1,242,679	1,342,094	1,409,198	1,479,658	1,538,845	1,561,927	13,400,648
Miscellaneous Revenues	852,498	906,996	829,470	642,744	865,997	1,866,114	790,574	822,016	839,166	832,936	809,900	796,083	10,001,996
SCVWD Recycled Water Rebate	238,960	207,000	209,875	212,750	215,625	218,500	221,375	224,250	227,125	230,000	232,875	235,750	2,435,125
Interest Income	418,182	339,401	362,189	371,042	408,124	493,528	520,934	513,930	507,888	541,936	593,357	612,628	5,264,957
<b>TOTAL CURRENT RESOURCES</b>	<b>23,662,444</b>	<b>25,615,860</b>	<b>28,275,405</b>	<b>30,569,194</b>	<b>33,528,131</b>	<b>37,560,070</b>	<b>39,728,965</b>	<b>42,883,975</b>	<b>45,042,255</b>	<b>47,328,726</b>	<b>49,275,813</b>	<b>50,089,482</b>	<b>429,897,876</b>
<b>TOTAL AVAILABLE RESOURCES</b>	<b>33,013,968</b>	<b>35,752,792</b>	<b>37,019,819</b>	<b>39,835,000</b>	<b>41,269,013</b>	<b>45,955,825</b>	<b>49,313,062</b>	<b>53,769,472</b>	<b>55,763,019</b>	<b>57,938,074</b>	<b>60,599,044</b>	<b>62,320,984</b>	<b>440,034,807</b>
<b>CURRENT REQUIREMENTS:</b>													
Interfund Loan Repayment	0	351,700	351,700	351,700	351,700	351,700	351,700	351,700	351,700	0	0	351,700	3,165,300
Debt Service	1,179,948	1,189,305	1,189,665	1,189,188	1,188,841	1,182,583	1,187,763	1,186,609	1,185,445	1,186,217	1,185,644	1,183,947	13,055,208
Operations	4,916,019	4,835,433	4,933,489	5,087,781	5,284,537	5,421,843	5,563,051	5,708,277	5,857,638	6,011,258	6,169,264	6,331,785	61,204,355
Purchased Water	12,059,416	13,101,416	14,136,614	16,188,679	19,064,476	22,033,502	26,046,946	30,751,567	33,319,854	34,755,876	36,108,551	36,961,948	282,469,430
Project Operating Costs	0	0	30,000	30,600	31,212	(145,075)	(147,977)	(150,936)	(153,955)	(157,034)	(160,175)	(163,378)	(986,717)
In-Lieu Charges	2,520,045	2,331,417	2,512,191	2,711,539	2,697,837	2,778,558	2,861,696	2,947,323	3,035,514	3,126,345	3,219,898	3,316,250	31,538,568
Capital Projects	241,502	130,000	100,000	102,000	318,492	1,538,752	108,243	110,408	112,616	114,869	223,670	723,031	3,582,081
Special Projects	0	30,000	202,234	0	31,212	21,224	0	33,122	0	0	234,332	0	552,125
Infrastructure Projects	1,593,599	4,737,728	3,913,051	5,758,902	3,463,346	2,821,625	2,266,455	1,925,146	1,319,014	1,291,860	1,141,390	936,953	29,575,469
Project Administration	346,055	250,329	260,069	443,713	423,308	360,425	178,069	170,185	119,704	274,062	239,208	169,197	2,888,269
Transfer To General Services Fund	4,643	0	125,000	225,000	13,182	1,372	0	0	0	5,743	0	0	370,297
Transfer To Infrastructure Fund	15,810	51,050	0	5,015	5,115	5,217	11,619	15,307	6,141	5,647	5,760	5,876	116,747
<b>TOTAL CURRENT REQUIREMENTS</b>	<b>22,877,036</b>	<b>27,008,378</b>	<b>27,754,012</b>	<b>32,094,118</b>	<b>32,873,258</b>	<b>36,371,727</b>	<b>38,427,565</b>	<b>43,048,708</b>	<b>45,153,672</b>	<b>46,614,843</b>	<b>48,367,542</b>	<b>49,817,309</b>	<b>427,531,133</b>
<b>RESERVES:</b>													
Debt Service	1,127,425	1,127,425	1,149,398	1,149,214	1,148,658	1,148,048	1,147,755	1,147,393	1,146,960	1,146,457	1,145,884	1,145,240	1,145,240
Contingencies	4,243,859	4,484,212	4,767,526	5,319,115	6,087,253	6,863,836	7,902,499	9,114,961	9,794,373	10,191,784	10,569,454	10,823,433	10,823,433
Rate Stabilization Reserve	4,765,648	3,132,776	3,348,882	1,272,553	1,159,844	1,572,213	1,835,242	458,410	(331,986)	(15,010)	516,164	535,001	535,001
<b>TOTAL RESERVES</b>	<b>10,136,932</b>	<b>8,744,414</b>	<b>9,265,806</b>	<b>7,740,883</b>	<b>8,395,755</b>	<b>9,584,098</b>	<b>10,885,497</b>	<b>10,720,764</b>	<b>10,609,347</b>	<b>11,323,231</b>	<b>12,231,502</b>	<b>12,503,675</b>	<b>12,503,675</b>
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0
<b>STATISTICS:</b>													
Recommended Water Rate Increase	11.5%	9.5%	10.0%	9.0%	9.0%	9.0%	9.0%	8.0%	5.0%	5.0%	4.0%	1.5%	
Purchased Water Percent of Operations	71.0%	73.0%	74.1%	76.1%	78.3%	80.3%	82.4%	84.3%	85.0%	85.3%	85.4%	85.4%	
Percent Change in Purchased Water Cost	13.4%	8.6%	7.9%	14.5%	17.8%	15.6%	18.2%	18.1%	8.4%	4.3%	3.9%	2.4%	

**CITY OF SUNNYVALE  
460. WATER SUPPLY AND DISTRIBUTION FUND  
LONG TERM FINANCIAL PLAN  
JULY 1, 2018 TO JUNE 30, 2028**

	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	PLAN 2021/2022	PLAN 2022/2023	PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	FY 2018/2019 TO FY 2027/2028 TOTAL	FY 2007/2008 TO FY 2027/2028 TOTAL
RESERVE/FUND BALANCE, JULY 1	12,503,675	13,826,435	14,919,256	14,908,755	15,765,288	16,138,089	15,954,700	16,306,598	16,095,463	15,065,063	12,503,675	10,136,932
<b>CURRENT RESOURCES:</b>												
Service Fees	47,771,361	48,343,596	48,922,923	49,509,431	50,103,212	50,704,358	51,312,963	51,929,121	52,552,929	53,184,485	504,334,378	903,129,528
Recycled Water	1,585,356	1,601,210	1,617,222	1,633,394	1,649,728	1,666,225	1,682,887	1,699,716	1,716,714	1,733,881	16,586,333	29,986,981
Miscellaneous Revenues	873,257	962,473	1,046,846	1,077,260	1,072,010	1,134,075	1,195,024	1,218,670	1,304,040	1,377,578	11,261,232	21,263,228
SCVWD Recycled Water Rebate	238,625	241,500	244,375	247,250	250,125	253,000	255,875	258,750	261,625	264,500	2,515,625	4,950,750
Interest Income	786,112	849,151	847,588	896,943	918,574	907,135	927,175	916,634	864,655	784,541	8,698,508	13,963,465
<b>TOTAL CURRENT RESOURCES</b>	<b>51,254,711</b>	<b>51,997,930</b>	<b>52,678,953</b>	<b>53,364,278</b>	<b>53,993,648</b>	<b>54,664,793</b>	<b>55,373,924</b>	<b>56,022,892</b>	<b>56,699,963</b>	<b>57,344,984</b>	<b>543,396,076</b>	<b>973,293,952</b>
<b>TOTAL AVAILABLE RESOURCES</b>	<b>63,758,385</b>	<b>65,824,365</b>	<b>67,598,209</b>	<b>68,273,033</b>	<b>69,758,937</b>	<b>70,802,882</b>	<b>71,328,624</b>	<b>72,329,490</b>	<b>72,795,426</b>	<b>72,410,047</b>	<b>555,899,751</b>	<b>983,430,884</b>
<b>CURRENT REQUIREMENTS:</b>												
Interfund Loan Repayment	0	0	0	0	0	0	0	0	0	0	0	3,165,300
Debt Service	1,184,218	80,940	80,417	79,805	79,106	78,319	77,814	77,203	76,487	75,665	1,889,974	14,945,182
Operations	6,544,953	6,766,011	6,995,262	7,233,018	7,479,606	7,735,364	8,000,646	8,275,815	8,561,253	8,857,354	76,449,281	137,653,636
Purchased Water	37,559,544	38,133,408	38,793,424	39,420,156	40,022,119	40,633,697	41,291,010	42,014,861	42,656,416	43,345,824	403,870,459	686,339,889
Project Operating Costs	(168,279)	(173,328)	(178,528)	(183,883)	(189,400)	(195,082)	(200,934)	(206,962)	(213,171)	(219,566)	(1,929,134)	(2,915,851)
In-Lieu Charges	3,448,503	3,586,199	3,729,395	3,878,310	4,036,080	4,194,221	4,361,702	4,535,872	4,716,999	4,905,360	41,392,641	72,931,209
Capital Projects	123,095	126,787	130,591	134,509	138,544	142,700	146,981	151,391	155,932	160,610	1,411,141	4,993,222
Special Projects	0	38,036	0	26,902	41,563	0	0	45,417	265,085	0	417,003	969,128
Infrastructure Projects	1,051,228	2,033,671	2,916,751	1,647,060	1,723,488	1,949,287	1,152,335	1,159,654	1,250,580	1,231,072	16,115,126	45,690,595
Project Administration	182,637	307,151	209,192	181,067	278,615	264,145	184,459	165,764	253,116	265,918	2,292,064	5,180,333
Transfer To General Services Fund	0	0	6,530	47,078	0	0	0	7,569	0	0	61,177	431,474
Transfer To Infrastructure Fund	6,052	6,233	6,420	43,724	11,127	45,530	8,014	7,443	7,666	7,896	150,105	266,852
<b>TOTAL CURRENT REQUIREMENTS</b>	<b>49,931,950</b>	<b>50,905,109</b>	<b>52,689,454</b>	<b>52,507,745</b>	<b>53,620,848</b>	<b>54,848,182</b>	<b>55,022,026</b>	<b>56,234,027</b>	<b>57,730,363</b>	<b>58,630,132</b>	<b>542,119,836</b>	<b>969,650,969</b>
<b>RESERVES:</b>												
Debt Service	1,144,780	80,940	80,417	79,805	79,106	78,319	77,814	77,203	76,487	75,665	75,665	75,665
Contingencies	11,026,124	11,224,855	11,447,171	11,663,294	11,875,431	12,092,265	12,322,914	12,572,669	12,804,417	13,050,794	13,050,794	13,050,794
Rate Stabilization Reserve	1,655,530	3,613,461	3,381,167	4,022,190	4,183,552	3,784,116	3,905,871	3,445,591	2,184,159	653,455	653,455	653,455
<b>TOTAL RESERVES</b>	<b>13,826,435</b>	<b>14,919,256</b>	<b>14,908,755</b>	<b>15,765,288</b>	<b>16,138,089</b>	<b>15,954,700</b>	<b>16,306,598</b>	<b>16,095,463</b>	<b>15,065,063</b>	<b>13,779,915</b>	<b>13,779,915</b>	<b>13,779,915</b>
<b>FUND BALANCE, JUNE 30</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>STATISTICS:</b>												
Recommended Water Rate Increase	1.5%	1.0%	1.0%	1.0%	1.0%	1.0%	1.0%	1.0%	1.0%	1.0%		
Purchased Water Percent of Operations	85.2%	84.9%	84.7%	84.5%	84.3%	84.0%	83.8%	83.5%	83.3%	83.0%		
Percent Change in Purchased Water Cost	4.0%	1.5%	1.7%	1.6%	1.5%	1.5%	1.6%	1.8%	1.5%	1.6%		

**CITY OF SUNNYVALE  
465. WASTEWATER MANAGEMENT FUND  
LONG TERM FINANCIAL PLAN  
JULY 1, 2007 TO JUNE 30, 2018**

	ACTUAL 2006/2007	CURRENT 2007/2008	PROPOSED 2008/2009	PROPOSED 2009/2010	PLAN 2010/2011	PLAN 2011/2012	PLAN 2012/2013	PLAN 2013/2014	PLAN 2014/2015	PLAN 2015/2016	PLAN 2016/2017	PLAN 2017/2018	FY 2007/2008 TO FY 2017/2018 TOTAL
RESERVE/FUND BALANCE, JULY 1	22,533,296	20,609,273	15,097,750	14,469,516	10,883,234	8,673,004	5,740,045	6,406,104	10,424,667	10,282,116	14,404,629	13,322,593	20,609,273
<b>CURRENT RESOURCES:</b>													
Service Fees	18,371,305	19,937,615	21,633,289	23,363,953	24,999,429	26,749,389	28,621,846	30,339,157	31,856,115	33,448,921	35,137,757	36,911,862	312,999,334
Connection Fees	1,906,702	2,383,110	2,503,065	493,319	575,867	704,794	805,000	851,359	854,024	785,397	606,720	708,244	11,270,899
Miscellaneous Revenues	316,167	327,018	304,594	282,105	302,648	331,052	353,749	366,143	370,563	364,188	342,144	363,725	3,707,929
Interest Income	910,610	904,225	549,202	637,714	514,869	402,946	398,508	615,925	599,329	710,668	661,832	619,797	6,615,015
Transfer In General Services Fund	0	60,000	2,737,120	0	0	0	0	0	0	0	0	0	2,797,120
FY 2007/2008 One Time Revenue Loss	0	(300,000)	0	0	0	0	0	0	0	0	0	0	(300,000)
Bond Proceeds	0	0	0	0	7,650,000	7,803,000	7,959,060	8,118,241	55,204,040	56,308,121	57,434,284	58,582,969	259,059,715
<b>TOTAL CURRENT RESOURCES</b>	<b>21,504,783</b>	<b>23,311,969</b>	<b>27,727,270</b>	<b>24,777,090</b>	<b>34,042,813</b>	<b>35,991,181</b>	<b>38,138,164</b>	<b>40,290,825</b>	<b>88,884,071</b>	<b>91,617,296</b>	<b>94,182,736</b>	<b>97,186,597</b>	<b>596,150,012</b>
<b>TOTAL AVAILABLE RESOURCES</b>	<b>44,038,079</b>	<b>43,921,242</b>	<b>42,825,020</b>	<b>39,246,607</b>	<b>44,926,047</b>	<b>44,664,185</b>	<b>43,878,209</b>	<b>46,696,930</b>	<b>99,308,738</b>	<b>101,899,412</b>	<b>108,587,365</b>	<b>110,509,190</b>	<b>616,759,286</b>
<b>CURRENT REQUIREMENTS:</b>													
Interfund Loan Repayment	1,161,345	3,458,637	3,458,637	3,458,637	3,458,637	3,458,637	3,458,637	0	0	0	0	0	20,751,824
Debt Service	1,564,596	1,558,566	1,569,970	1,569,445	1,569,349	1,561,197	1,568,488	1,567,156	1,565,859	1,567,258	1,565,422	1,564,678	17,227,388
Debt Service for New WPCP	0	0	0	0	159,375	478,125	796,875	1,115,625	7,053,687	7,321,437	13,100,600	13,655,312	43,681,036
Operations	12,480,658	12,176,149	13,504,496	13,917,722	14,330,860	14,713,400	15,106,520	15,510,521	15,925,714	16,352,417	16,790,958	17,241,677	165,570,434
Wastewater Equipment Replacement	663,050	663,050	1,063,307	617,063	656,485	1,360,596	618,570	627,236	483,795	617,582	754,597	896,845	8,359,126
In-Lieu Charges	2,588,620	2,060,743	2,212,361	2,280,077	2,367,748	2,438,286	2,510,930	2,585,742	2,662,787	2,742,131	2,823,845	2,907,998	27,592,648
Capital Projects Funding	68,349	1,162,760	48,000	48,960	702,033	1,914,063	301,957	852,996	54,056	55,137	56,240	57,364	5,253,566
Special Projects	251,180	371,666	48,867	149,844	100,780	51,858	52,895	53,953	55,032	111,270	57,255	58,401	1,111,822
Infrastructure Projects	3,049,564	5,767,527	4,996,835	4,818,711	3,475,675	3,477,707	3,570,256	4,112,557	4,498,487	872,395	1,038,264	1,863,367	38,491,780
Project Operating	0	0	0	0	0	0	0	0	0	0	0	0	0
Water Pollution Control Plant Replacement	0	0	0	0	7,650,000	7,803,000	7,959,060	8,118,241	55,204,040	56,308,121	57,434,284	58,582,969	259,059,715
Project Administration	543,477	478,966	171,239	385,984	575,682	478,607	304,134	417,293	217,945	193,333	238,974	207,739	3,669,896
Water Pollution Control Plant Rent	302,683	302,683	311,763	321,116	330,750	340,672	350,893	361,419	372,262	383,430	394,933	406,781	3,876,702
Transfer To General Fund (Pwr Gen. Facility)	737,924	760,062	782,864	806,350	830,541	855,456	881,120	907,554	943,856	981,610	1,020,875	1,051,501	9,821,790
Transfer To General Fund	0	0	0	0	36,414	0	0	0	0	0	0	0	36,414
Transfer To General Services Fund	11,276	12,902	125,000	0	19,380	3,332	0	0	0	0	0	0	160,614
Transfer To Infrastructure Fund	6,084	49,781	0	2,149	2,192	2,236	4,980	55,360	2,675	2,420	2,469	2,518	126,780
Budget Supplements	0	0	62,164	(12,686)	(12,859)	(13,034)	(13,211)	(13,390)	(13,573)	(13,757)	(13,944)	(14,134)	(58,424)
<b>TOTAL CURRENT REQUIREMENTS</b>	<b>23,428,806</b>	<b>28,823,492</b>	<b>28,355,503</b>	<b>28,363,373</b>	<b>36,253,043</b>	<b>38,924,140</b>	<b>37,472,104</b>	<b>36,272,263</b>	<b>89,026,622</b>	<b>87,494,783</b>	<b>95,264,772</b>	<b>98,483,015</b>	<b>604,733,111</b>
<b>RESERVES:</b>													
Debt Service	1,564,596	1,561,061	1,561,061	1,561,061	1,561,061	1,561,061	1,561,061	1,561,061	1,561,061	1,561,061	1,561,061	1,561,061	1,561,061
Contingencies	3,120,165	3,044,037	3,376,124	3,479,430	3,582,715	3,678,350	3,776,630	3,877,630	3,981,428	4,088,104	4,197,740	4,310,419	4,310,419
Rate Stabilization Reserve	15,924,513	10,492,651	9,532,331	5,842,743	3,529,228	500,634	1,068,413	4,985,975	4,739,626	8,755,463	7,563,792	6,154,694	6,154,694
<b>TOTAL RESERVES</b>	<b>20,609,273</b>	<b>15,097,750</b>	<b>14,469,516</b>	<b>10,883,234</b>	<b>8,673,004</b>	<b>5,740,045</b>	<b>6,406,104</b>	<b>10,424,667</b>	<b>10,282,116</b>	<b>14,404,629</b>	<b>13,322,593</b>	<b>12,026,175</b>	<b>12,026,175</b>
<b>FUND BALANCE, JUNE 30</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>STATISTICS:</b>													
Sewer Rate Increase	6.0%	8.5%	8.5%	8.0%	7.0%	7.0%	7.0%	6.0%	5.0%	5.0%	5.0%	5.0%	
<b>PRIOR YEAR STATISTICS:</b>													
Prior Year Sewer Rate Increase	7.5%	5.5%	8.5%	8.5%	8.0%	8.0%	8.0%	7.5%	7.5%	7.5%	7.5%	4.0%	

**CITY OF SUNNYVALE  
465. WASTEWATER MANAGEMENT FUND  
LONG TERM FINANCIAL PLAN  
JULY 1, 2018 TO JUNE 30, 2028**

	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	PLAN 2021/2022	PLAN 2022/2023	PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	FY 2018/2019 TO FY 2027/2028 TOTAL	FY 2007/2008 TO FY 2027/2028 TOTAL
RESERVE/FUND BALANCE, JULY 1	12,026,175	8,291,738	6,425,113	6,435,837	6,392,143	7,071,083	7,919,673	8,960,702	9,186,698	8,420,464	12,026,175	20,609,273
<b>CURRENT RESOURCES:</b>												
Service Fees	38,757,455	40,695,328	42,730,095	44,866,599	46,661,263	47,594,488	48,546,378	49,517,306	50,507,652	51,517,805	461,394,370	774,393,704
Connection Fees	875,223	1,009,366	937,268	731,069	861,687	1,064,842	1,228,048	1,311,380	1,328,257	1,233,381	10,580,522	21,851,420
Miscellaneous Revenues	395,660	420,815	417,766	399,018	423,057	452,033	475,049	488,370	494,502	489,712	4,455,982	8,163,912
Interest Income	528,402	425,964	431,749	431,102	475,301	527,420	590,666	618,653	567,279	551,534	5,148,070	11,763,085
Transfer In General Services Fund	0	0	0	0	0	0	0	0	0	0	8,391,360	11,188,480
FY 2007/2008 One Time Revenue Loss	0	0	0	0	0	0	0	0	0	0	0	(300,000)
Bond Proceeds	59,754,628	61,547,268	0	0	0	0	0	0	0	0	121,301,896	380,361,611
<b>TOTAL CURRENT RESOURCES</b>	<b>100,311,368</b>	<b>104,098,741</b>	<b>44,516,878</b>	<b>46,427,789</b>	<b>48,421,309</b>	<b>49,638,784</b>	<b>50,840,141</b>	<b>51,935,708</b>	<b>52,897,690</b>	<b>53,792,432</b>	<b>611,272,200</b>	<b>1,207,422,212</b>
<b>TOTAL AVAILABLE RESOURCES</b>	<b>112,337,543</b>	<b>112,390,478</b>	<b>50,941,992</b>	<b>52,863,626</b>	<b>54,813,452</b>	<b>56,709,867</b>	<b>58,759,814</b>	<b>60,896,410</b>	<b>62,084,388</b>	<b>62,212,896</b>	<b>623,298,374</b>	<b>1,228,031,485</b>
<b>CURRENT REQUIREMENTS:</b>												
Interfund Loan Repayment	0	0	0	0	0	0	0	0	0	0	0	20,751,824
Debt Service	1,565,665	994,689	992,830	989,410	989,305	992,265	988,543	987,874	990,007	989,818	10,480,406	27,707,794
Debt Service for New WPCP	16,643,499	17,364,249	17,505,807	17,906,537	17,912,691	18,042,134	18,046,211	18,042,595	18,047,576	18,042,384	177,553,683	221,234,719
Operations	17,864,249	18,509,712	19,178,919	19,872,760	20,592,155	21,338,060	22,111,468	22,913,409	23,744,951	24,607,206	210,732,889	376,303,323
Wastewater Equipment Replacement	1,258,716	1,460,428	436,704	978,510	1,022,182	850,210	754,874	1,081,836	2,193,929	1,444,466	11,481,855	19,840,981
In-Lieu Charges	3,023,401	3,143,775	3,268,944	3,399,100	3,534,227	3,675,178	3,821,519	3,973,693	4,131,930	4,296,472	36,268,239	63,860,887
Capital Projects Funding	59,085	60,858	62,684	64,564	66,501	68,496	70,551	72,668	74,848	77,093	677,348	5,930,913
Special Projects	60,153	61,957	126,500	65,730	67,702	69,733	71,825	146,668	76,200	78,486	824,954	1,936,776
Infrastructure Projects	1,967,494	2,077,681	2,194,288	2,317,700	2,517,594	2,657,931	2,806,427	3,266,345	3,051,891	3,138,337	25,995,688	64,487,468
Project Operating	0	(1,009,000)	(1,049,360)	(1,091,334)	(1,134,988)	(1,180,387)	(1,227,603)	(1,276,707)	(1,327,775)	(1,380,886)	(10,678,040)	(10,678,040)
Water Pollution Control Plant Replacement	59,754,628	61,547,268	0	0	0	0	0	0	0	0	121,301,896	380,361,611
Project Administration	344,034	319,011	160,436	257,682	411,129	364,123	448,343	465,142	617,452	676,889	4,064,241	7,734,137
Water Pollution Control Plant Rent	423,052	439,974	457,573	475,876	494,911	514,707	535,296	556,707	578,976	602,135	5,079,206	8,955,908
Transfer To General Fund (Pwr Gen. Facility)	1,093,561	1,137,304	1,182,796	1,230,108	1,279,312	1,330,485	1,383,704	1,439,052	1,496,614	1,556,479	13,129,414	22,951,204
Transfer To General Fund	0	0	0	0	0	0	0	52,987	0	0	52,987	89,401
Transfer To General Services Fund	0	0	0	0	0	0	0	0	0	0	0	160,614
Transfer To Infrastructure Fund	2,594	2,671	2,752	19,759	4,769	82,586	3,491	3,190	3,286	3,384	128,482	255,262
Budget Supplements	(14,326)	(145,211)	(14,718)	(14,919)	(15,122)	(15,327)	(15,536)	(15,747)	(15,961)	(16,178)	(283,045)	(341,469)
<b>TOTAL CURRENT REQUIREMENTS</b>	<b>104,045,805</b>	<b>105,965,365</b>	<b>44,506,154</b>	<b>46,471,483</b>	<b>47,742,368</b>	<b>48,790,194</b>	<b>49,799,113</b>	<b>51,709,712</b>	<b>53,663,924</b>	<b>54,116,084</b>	<b>606,810,202</b>	<b>1,211,543,313</b>
<b>RESERVES:</b>												
Debt Service	1,561,061	989,250	989,250	989,250	989,250	989,250	989,250	989,250	989,250	989,250	989,250	989,250
Contingencies	4,466,062	4,627,428	4,794,730	4,968,190	5,148,039	5,334,515	5,527,867	5,728,352	5,936,238	6,151,802	6,151,802	6,151,802
Rate Stabilization Reserve	2,264,614	808,436	651,857	434,703	933,795	1,595,908	2,443,585	2,469,096	1,494,976	955,761	9,347,121	9,347,121
<b>TOTAL RESERVES</b>	<b>8,291,738</b>	<b>6,425,113</b>	<b>6,435,837</b>	<b>6,392,143</b>	<b>7,071,083</b>	<b>7,919,673</b>	<b>8,960,702</b>	<b>9,186,698</b>	<b>8,420,464</b>	<b>8,096,813</b>	<b>16,488,173</b>	<b>16,488,173</b>
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0
<b>STATISTICS:</b>												
Sewer Rate Increase	5.0%	5.0%	5.0%	5.0%	4.0%	2.0%	2.0%	2.0%	2.0%	2.0%		
<b>PRIOR YEAR STATISTICS:</b>												
Prior Year Sewer Rate Increase	3.5%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	0.0%		



**CITY OF SUNNYVALE**  
**485. SOLID WASTE MANAGEMENT FUND**  
**LONG TERM FINANCIAL PLAN**  
**JULY 1, 2007 TO JUNE 30, 2018**

	ACTUAL 2006/2007	CURRENT 2007/2008	PROPOSED 2008/2009	PROPOSED 2009/2010	PLAN 2010/2011	PLAN 2011/2012	PLAN 2012/2013	PLAN 2013/2014	PLAN 2014/2015	PLAN 2015/2016	PLAN 2016/2017	PLAN 2017/2018	FY 2007/2008 TO FY 2017/2018 TOTAL
RESERVE/FUND BALANCE, JULY 1	4,579,579	3,813,406	4,574,731	4,982,217	4,265,474	3,204,207	3,058,390	3,697,196	4,737,092	4,498,240	4,331,305	4,098,840	3,813,406
<b>CURRENT RESOURCES:</b>													
Rental Income	151,927	158,164	162,879	167,766	172,799	177,983	183,322	188,822	194,486	200,321	206,331	212,521	2,025,393
Service Fees	28,379,891	29,870,000	31,514,314	33,249,145	35,077,848	37,007,130	38,302,379	39,451,451	40,832,251	42,261,380	43,529,222	44,617,452	415,712,572
Miscellaneous Revenues	516,518	544,450	555,634	567,257	579,934	593,113	603,552	613,406	624,344	635,557	646,122	655,957	6,619,326
SMaRT Station Revenues	729,515	1,945,029	1,934,714	1,538,423	1,565,558	1,596,314	1,590,096	1,619,494	1,648,424	1,677,995	1,708,224	1,739,129	18,563,398
County Wide AB939 Fee	148,375	143,307	122,532	118,986	120,165	121,429	121,809	123,053	124,284	125,527	126,782	128,050	1,375,922
Landfill Gas Revenue	54,170	25,000	24,136	23,291	22,476	21,689	20,930	20,198	19,491	18,809	18,150	17,515	231,685
Interest Income	220,327	508,421	191,624	203,118	152,581	145,638	176,057	225,576	214,202	206,253	195,183	239,814	2,458,467
TOTAL CURRENT RESOURCES	30,200,723	33,194,369	34,505,832	35,867,986	37,691,360	39,663,295	40,998,146	42,242,000	43,657,482	45,125,841	46,430,013	47,610,437	446,986,762
TOTAL AVAILABLE RESOURCES	34,780,302	37,007,775	39,080,564	40,850,203	41,956,834	42,867,502	44,056,536	45,939,196	48,394,574	49,624,081	50,761,318	51,709,277	450,800,168
<b>CURRENT REQUIREMENTS:</b>													
Interfund Loan Repayment	750,000	750,000	976,440	1,367,016	3,124,259	3,124,259	3,124,259	3,124,259	4,603,652	4,603,652	4,603,652	4,603,652	34,005,099
Debt Service	75,585	87,832	87,388	87,266	86,697	86,074	85,774	85,402	84,958	84,443	83,968	83,353	943,154
SMaRT Station Debt Service	1,027,416	1,031,318	1,029,889	1,031,250	1,031,409	1,030,027	1,031,382	1,031,603	1,031,084	1,030,670	1,030,207	0	10,308,839
Estimated Future SMaRT Station Debt Service	0	0	0	0	0	0	0	0	0	0	0	0	0
New MRF Debt Service	0	85,216	547,322	548,702	549,502	546,183	549,504	548,562	547,040	548,475	549,184	549,168	5,568,858
Operations	2,082,844	2,121,056	2,219,662	2,288,898	2,346,749	2,406,830	2,468,513	2,531,844	2,596,867	2,663,630	2,732,181	2,802,569	27,178,797
Solid Waste Collection Contract	15,880,386	15,625,577	16,791,794	17,106,309	17,415,014	17,824,119	18,497,138	19,065,476	19,687,971	20,677,708	21,187,551	22,046,867	205,925,523
Capital Projects	9,506	50,000	0	323,340	0	0	0	0	0	0	0	0	373,340
Special Projects	34,678	132,077	50,000	41,142	0	53,060	123,086	0	101,732	0	0	107,559	608,656
Infrastructure Projects	0	96,000	0	0	0	106,120	0	0	0	0	351,496	0	553,616
Project Administration	0	0	1,805	25,639	0	0	0	0	0	0	0	0	27,444
SMaRT Capital Replacement	718,640	248,760	207,300	213,519	219,925	226,522	233,318	240,318	247,527	254,953	262,601	270,479	2,625,222
In-Lieu Charges	2,265,039	2,163,622	2,215,248	2,276,502	2,383,667	2,455,163	2,528,804	2,604,655	2,682,779	2,763,249	2,846,131	2,931,499	27,851,319
SMaRT Expense Share (Sunnyvale)	7,607,330	9,692,102	9,617,580	10,910,611	11,208,651	11,557,310	11,319,224	11,559,697	11,890,127	12,230,721	12,520,191	12,816,252	125,322,467
Long Term Rent - 301 Carl Rd. (SMaRT)	340,724	343,610	353,918	364,536	375,472	386,736	398,338	410,288	422,597	435,275	448,333	461,783	4,400,887
Transfer To General Fund	114,193	0	0	0	0	0	0	0	0	0	41,008	0	41,008
Transfer To Infrastructure Fund	242	5,672	0	0	8,718	6,268	0	0	0	0	5,975	0	26,633
Transfer To General Services	1,493	202	0	0	2,565	441	0	0	0	0	0	0	3,208
Transfer To Employee Benefits Fund	58,821	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL CURRENT REQUIREMENTS	30,966,896	32,433,044	34,098,347	36,584,729	38,752,627	39,809,112	40,359,340	41,202,104	43,896,335	45,292,776	46,662,478	46,673,180	445,764,071
<b>RESERVES:</b>													
Debt Service	62,914	62,914	62,914	62,914	62,914	62,914	62,914	62,914	62,914	62,914	62,914	62,914	62,914
Contingencies	2,557,056	2,743,873	2,862,904	3,030,582	3,097,041	3,178,826	3,228,488	3,315,702	3,417,497	3,557,206	3,643,992	3,766,569	3,766,569
20 Year Resource Allocation Plan	1,193,436	1,767,944	2,056,399	1,171,978	44,251	(183,350)	405,795	1,358,477	1,017,829	711,185	391,934	1,206,614	1,206,614
TOTAL RESERVES	3,813,406	4,574,731	4,982,217	4,265,474	3,204,207	3,058,390	3,697,196	4,737,092	4,498,240	4,331,305	4,098,840	5,036,097	5,036,097
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0
<b>STATISTICS:</b>													
Refuse Rate Increase	5.5%	6.5%	5.5%	5.5%	5.5%	5.5%	3.5%	3.0%	3.5%	3.5%	3.0%	2.5%	
<b>PRIOR YEAR STATISTICS:</b>													
Refuse Rate Increase	5.5%	5.5%	5.5%	5.2%	5.0%	5.0%	4.0%	3.5%	3.0%	3.0%	2.0%	1.7%	

**CITY OF SUNNYVALE  
485. SOLID WASTE MANAGEMENT FUND  
LONG TERM FINANCIAL PLAN  
JULY 1, 2018 TO JUNE 30, 2028**

	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	PLAN 2021/2022	PLAN 2022/2023	PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	FY 2018/2019 TO FY 2027/2028 TOTAL	FY 2007/2008 TO FY 2027/2028 TOTAL
RESERVE/FUND BALANCE, JULY 1	5,036,097	5,969,858	6,708,470	10,977,937	14,454,379	16,266,371	16,893,929	16,200,019	14,359,255	11,150,029	5,036,097	3,813,406
<b>CURRENT RESOURCES:</b>												
Rental Income	221,021	229,862	239,057	248,619	258,564	268,906	279,663	290,849	302,483	314,582	2,653,607	4,679,000
Service Fees	45,509,801	46,192,448	46,885,335	47,588,615	48,302,444	49,026,981	49,762,386	50,508,821	51,518,998	53,064,568	488,360,397	904,072,968
Miscellaneous Revenues	665,246	673,693	682,272	690,984	699,834	708,823	717,955	727,233	737,775	750,783	7,054,596	13,673,923
SMaRT Station Revenues	1,807,238	1,806,823	1,842,156	1,879,098	1,916,302	1,954,522	1,993,794	2,034,158	2,075,654	2,118,323	19,428,070	37,991,467
County Wide AB939 Fee	129,330	130,622	131,930	133,263	134,595	135,941	137,301	138,674	140,060	141,461	1,353,175	2,729,097
Landfill Gas Revenue	16,902	16,310	15,740	15,189	14,657	14,144	13,649	13,171	12,710	12,265	144,738	376,423
Interest Income	337,916	379,725	621,393	818,172	920,738	956,260	916,982	812,788	631,134	421,043	6,816,151	9,274,618
<b>TOTAL CURRENT RESOURCES</b>	<b>48,687,455</b>	<b>49,429,484</b>	<b>50,417,882</b>	<b>51,373,940</b>	<b>52,247,134</b>	<b>53,065,577</b>	<b>53,821,729</b>	<b>54,525,695</b>	<b>55,418,814</b>	<b>56,823,025</b>	<b>525,810,735</b>	<b>972,797,497</b>
<b>TOTAL AVAILABLE RESOURCES</b>	<b>53,723,552</b>	<b>55,399,342</b>	<b>57,126,352</b>	<b>62,351,877</b>	<b>66,701,513</b>	<b>69,331,948</b>	<b>70,715,658</b>	<b>70,725,714</b>	<b>69,778,070</b>	<b>67,973,054</b>	<b>530,846,832</b>	<b>976,610,903</b>
<b>CURRENT REQUIREMENTS:</b>												
Interfund Loan Repayment	4,603,652	4,603,652	0	0	0	0	0	0	0	0	9,207,303	43,212,402
Debt Service	83,078	82,644	82,122	81,510	80,809	80,018	79,514	78,904	78,187	77,364	804,152	1,747,306
SMaRT Station Debt Service	0	0	0	0	0	0	0	0	0	0	0	10,308,839
Estimated Future SMaRT Station Debt Service	0	0	0	0	1,050,320	1,050,320	1,050,320	1,050,320	1,050,320	1,050,320	6,301,920	6,301,920
New MRF Debt Service	548,426	546,958	548,303	548,777	0	0	0	0	0	0	2,192,464	7,761,322
Operations	2,890,611	2,992,399	3,097,844	3,207,079	3,320,243	3,437,480	3,558,939	3,684,776	3,815,150	3,950,229	33,954,750	61,133,548
Solid Waste Collection Contract	22,361,253	22,866,322	23,780,975	24,732,214	25,721,503	26,750,363	27,820,377	28,933,193	30,090,520	31,294,141	264,350,862	470,276,385
Capital Projects	0	0	0	0	0	0	0	0	0	0	0	373,340
Special Projects	0	144,598	65,295	0	55,418	71,350	59,285	0	192,908	64,244	653,099	1,261,755
Infrastructure Projects	0	0	0	0	0	0	0	0	0	0	0	553,616
Project Administration	0	0	0	0	0	0	0	0	0	0	0	27,444
SMaRT Capital Replacement	278,594	286,952	295,560	304,427	313,560	322,967	332,656	342,635	352,914	363,502	3,193,766	5,818,989
In-Lieu Charges	3,048,734	3,170,669	3,297,479	3,429,361	3,566,513	3,709,162	3,857,510	4,011,793	4,172,245	4,339,115	36,602,581	64,453,900
SMaRT Expense Share (Sunnyvale)	13,459,092	13,497,212	14,461,393	15,030,916	15,764,947	16,432,056	17,130,114	17,606,974	18,210,581	18,703,970	160,297,253	285,619,720
Long Term Rent - 301 Carl Rd. (SMaRT)	480,255	499,465	519,443	540,221	561,830	584,303	607,675	631,982	657,261	683,552	5,765,987	10,166,875
Transfer To General Fund	0	0	0	0	0	0	0	0	0	0	0	41,008
Transfer To Infrastructure Fund	0	0	0	22,994	0	0	19,248	25,881	7,953	8,191	84,267	110,900
Transfer To General Services	0	0	0	0	0	0	0	0	0	0	0	3,208
Transfer To Employee Benefits Fund	0	0	0	0	0	0	0	0	0	0	0	0
<b>TOTAL CURRENT REQUIREMENTS</b>	<b>47,753,695</b>	<b>48,690,871</b>	<b>46,148,415</b>	<b>47,897,499</b>	<b>50,435,142</b>	<b>52,438,019</b>	<b>54,515,639</b>	<b>56,366,458</b>	<b>58,628,040</b>	<b>60,534,628</b>	<b>523,408,406</b>	<b>969,172,477</b>
<b>RESERVES:</b>												
Debt Service	62,914	62,914	62,914	62,914	62,914	62,914	62,914	62,914	62,914	62,914	62,914	62,914
Contingencies	3,871,096	3,935,593	4,134,021	4,297,021	4,480,669	4,661,990	4,850,943	5,022,494	5,211,625	5,394,834	5,394,834	5,394,834
20 Year Resource Allocation Plan	2,035,848	2,709,963	6,781,002	10,094,444	11,722,787	12,169,025	11,286,162	9,273,847	5,875,490	1,980,678	1,980,678	1,980,678
<b>TOTAL RESERVES</b>	<b>5,969,858</b>	<b>6,708,470</b>	<b>10,977,937</b>	<b>14,454,379</b>	<b>16,266,371</b>	<b>16,893,929</b>	<b>16,200,019</b>	<b>14,359,255</b>	<b>11,150,029</b>	<b>7,438,426</b>	<b>7,438,426</b>	<b>7,438,426</b>
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0
<b>STATISTICS:</b>												
Refuse Rate Increase	2.0%	1.5%	1.5%	1.5%	1.5%	1.5%	1.5%	1.5%	2.0%	3.0%		
<b>PRIOR YEAR STATISTICS:</b>												
Refuse Rate Increase	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	1.5%	1.5%	1.5%	1.0%		

















**CITY OF SUNNYVALE**  
**595. COMBINED GENERAL SERVICES FUND**  
**FLEET/FACILITIES/TECHNOLOGY AND COMMUNICATIONS**  
**LONG TERM FINANCIAL PLAN**  
**JULY 1, 2018 TO JUNE 30, 2028**

	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	FY 2018/2019	FY 2007/2008
	2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	TO	TO
											TOTAL	TOTAL
RESERVES/FUND BALANCE, JULY 1	10,743,512	11,539,948	12,678,068	9,842,732	9,450,206	11,053,787	13,396,756	14,941,733	14,680,075	12,136,256	10,743,512	10,294,341
<b>CURRENT RESOURCES:</b>												
Intergovernmental Revenues	0	0	0	0	0	0	0	0	0	0	0	54,654
Equipment Rental	16,263,110	16,696,356	17,141,594	17,600,083	18,070,812	18,553,766	19,051,983	19,566,062	20,093,076	20,634,820	183,671,663	331,699,465
Facilities Rental	4,730,994	4,849,269	4,970,501	5,094,764	5,222,133	5,352,686	5,486,503	5,623,666	5,764,257	5,908,364	53,003,136	101,657,941
Utility Fees	0	0	0	0	0	0	0	0	0	0	0	49,729
Comcast PEG Channel Grant	165,932	166,762	167,596	168,434	169,276	170,122	170,973	171,828	172,687	173,550	1,697,160	3,369,781
Sale of Property	63,670	65,663	67,725	69,857	72,064	74,347	76,709	79,154	81,684	84,302	735,175	1,064,822
Miscellaneous Revenues	20,109	20,913	54,207	22,620	23,525	24,466	25,445	64,089	27,521	28,622	311,517	628,502
Interest Income	683,615	752,418	633,282	579,267	659,319	776,725	877,662	879,187	759,536	520,463	7,121,474	11,026,540
Intrafund Loan Repayment	0	0	0	0	0	0	0	0	0	0	0	2,861,362
Transfers From Other Funds	76,825	79,898	83,094	86,418	89,875	93,470	97,208	101,097	105,141	109,346	922,372	2,656,695
<b>TOTAL CURRENT RESOURCES</b>	<b>22,004,257</b>	<b>22,631,281</b>	<b>23,117,999</b>	<b>23,621,443</b>	<b>24,307,003</b>	<b>25,045,582</b>	<b>25,786,483</b>	<b>26,485,083</b>	<b>27,003,901</b>	<b>27,459,466</b>	<b>247,462,497</b>	<b>455,069,491</b>
<b>TOTAL AVAILABLE RESOURCES</b>	<b>32,747,769</b>	<b>34,171,229</b>	<b>35,796,066</b>	<b>33,464,175</b>	<b>33,757,209</b>	<b>36,099,369</b>	<b>39,183,239</b>	<b>41,426,816</b>	<b>41,683,976</b>	<b>39,595,722</b>	<b>258,206,009</b>	<b>465,363,833</b>
<b>CURRENT REQUIREMENTS:</b>												
Equipment	4,471,758	4,157,043	7,929,441	4,808,416	3,410,634	2,527,867	3,233,238	4,809,714	7,360,645	9,378,411	52,087,167	95,963,398
Operations	16,607,927	17,194,146	17,801,466	18,430,659	19,082,325	19,757,899	20,457,643	21,182,650	21,933,852	22,712,213	195,160,781	349,961,033
Capital Projects	0	0	0	0	0	0	0	0	0	0	0	1,664,384
Special Projects	0	0	64,283	0	0	0	0	74,522	0	0	138,805	269,986
Project Operating Costs	54,210	55,506	56,841	58,217	59,633	61,092	62,595	64,143	65,737	67,379	605,353	1,071,721
Transfer To SV Office Center Sub-Fund	138,687	142,154	145,708	149,351	153,084	156,911	160,834	164,855	168,976	173,201	1,553,762	2,964,520
Intrafund Loan Repayment	0	0	0	0	0	0	0	0	0	0	0	2,861,362
General Fund Loan Repayment	0	0	0	0	0	0	0	0	0	0	0	2,689,789
Transfer To Other Funds	235,239	244,312	255,594	867,327	297,746	498,844	627,195	750,856	318,509	330,822	4,426,445	7,183,944
Anticipated Equipment Savings	(300,000)	(300,000)	(300,000)	(300,000)	(300,000)	(300,000)	(300,000)	(300,000)	(300,000)	(300,000)	(3,000,000)	(6,500,000)
<b>TOTAL CURRENT REQUIREMENTS</b>	<b>21,207,821</b>	<b>21,493,161</b>	<b>25,953,334</b>	<b>24,013,969</b>	<b>22,703,422</b>	<b>22,702,613</b>	<b>24,241,506</b>	<b>26,746,741</b>	<b>29,547,720</b>	<b>32,362,026</b>	<b>250,972,313</b>	<b>458,130,137</b>
<b>RESERVES:</b>												
Equipment Replacement	8,573,927	9,727,380	6,994,997	6,693,437	8,443,779	10,548,137	11,697,704	11,537,985	9,230,223	3,872,086	3,872,086	3,872,086
Restricted KSUN Equipment Reserve	1,326,758	1,490,177	1,609,783	1,744,792	1,910,469	2,036,334	2,203,526	2,308,923	2,379,804	2,549,282	2,549,282	2,549,282
20 Year RAP	1,639,264	1,460,510	1,237,952	1,011,977	699,539	812,285	1,040,504	833,167	526,229	812,329	812,329	812,329
<b>TOTAL RESERVES</b>	<b>11,539,948</b>	<b>12,678,068</b>	<b>9,842,732</b>	<b>9,450,206</b>	<b>11,053,787</b>	<b>13,396,756</b>	<b>14,941,733</b>	<b>14,680,075</b>	<b>12,136,256</b>	<b>7,233,697</b>	<b>7,233,697</b>	<b>7,233,697</b>
<b>FUND BALANCE, JUNE 30</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Annual Rental Rate Increase FY 2008/09	-0.2%	2.6%	2.6%	2.6%	2.6%	2.6%	2.6%	2.7%	2.7%	2.7%		



















**CITY OF SUNNYVALE**  
**595/500. GENERAL SERVICES FUND/WASTEWATER EQUIPMENT SUB-FUND**  
**LONG TERM FINANCIAL PLAN**  
**JULY 1, 2007 TO JUNE 30, 2018**

	ACTUAL	CURRENT	PROPOSED	PROPOSED	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	FY 2007/2008 TO FY 2017/2018 TOTAL
	2006/2007	2007/2008	2008/2009	2009/2010	2010/2011	2011/2012	2012/2013	2013/2014	2014/2015	2015/2016	2016/2017	2017/2018	TOTAL
RESERVES/FUND BALANCE, JULY 1	2,465,533	3,055,764	2,737,120	0	0	0	0	0	0	0	0	0	3,055,764
-----													
CURRENT RESOURCES:													
Transfer From Wastewater Mgmt Fund	663,050	676,311	0	0	0	0	0	0	0	0	0	0	676,311
Interest Income	132,267	143,174	0	0	0	0	0	0	0	0	0	0	143,174
TOTAL CURRENT RESOURCES	795,317	819,485	0	0	0	0	0	0	0	0	0	0	819,485
TOTAL AVAILABLE RESOURCES	3,260,850	3,875,249	2,737,120	0	0	0	0	0	0	0	0	0	3,875,249
-----													
CURRENT REQUIREMENTS:													
Equipment Replacement	205,086	1,078,129	0	0	0	0	0	0	0	0	0	0	1,078,129
Transfer To Wastewater Mgmt Fund	0	60,000	2,737,120	0	0	0	0	0	0	0	0	0	2,797,120
TOTAL CURRENT REQUIREMENTS	205,086	1,138,129	2,737,120	0	0	0	0	0	0	0	0	0	3,875,249
-----													
RESERVES:													
Equipment Reserve	3,055,764	2,737,120	0	0	0	0	0	0	0	0	0	0	0
TOTAL RESERVES	3,055,764	2,737,120	0	0	0	0	0	0	0	0	0	0	0
-----													
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0
=====													





**CITY OF SUNNYVALE**  
**595/700. GENERAL SERVICES FUND/PARKS AND RECREATION EQUIPMENT SUB-FUND**  
**LONG TERM FINANCIAL PLAN**  
**JULY 1, 2007 TO JUNE 30, 2018**

	ACTUAL	CURRENT	PROPOSED	PROPOSED	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	FY 2007/2008 TO FY 2017/2018 TOTAL
	2006/2007	2007/2008	2008/2009	2009/2010	2010/2011	2011/2012	2012/2013	2013/2014	2014/2015	2015/2016	2016/2017	2017/2018	TOTAL
RESERVES/FUND BALANCE, JULY 1	205,959	230,711	156,858	0	0	0	0	0	0	0	0	0	230,711
-----													
CURRENT RESOURCES:													
Parks & Recreation Equipment Rental	43,408	43,408	0	0	0	0	0	0	0	0	0	0	43,408
Interest Income	11,213	8,797	0	0	0	0	0	0	0	0	0	0	8,797
Miscellaneous Revenue	0	25,000	0	0	0	0	0	0	0	0	0	0	25,000
TOTAL CURRENT RESOURCES	54,621	77,205	0	0	0	0	0	0	0	0	0	0	77,205
TOTAL AVAILABLE RESOURCES	260,580	307,917	156,858	0	0	0	0	0	0	0	0	0	307,917
-----													
CURRENT REQUIREMENTS:													
Equipment Replacement	29,869	151,059	0	0	0	0	0	0	0	0	0	0	151,059
Transfer To Community Rec Fund	0	0	156,858	0	0	0	0	0	0	0	0	0	156,858
TOTAL CURRENT REQUIREMENTS	29,869	151,059	156,858	0	0	0	0	0	0	0	0	0	307,917
-----													
RESERVES:													
Equipment Replacement	230,711	156,858	0	0	0	0	0	0	0	0	0	0	0
TOTAL RESERVES	230,711	156,858	0	0	0	0	0	0	0	0	0	0	0
-----													
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0
=====													



**CITY OF SUNNYVALE**  
**595/800. GENERAL SERVICES FUND/PROJECT MANAGEMENT SERVICES SUB-FUND**  
**LONG TERM FINANCIAL PLAN**  
**JULY 1, 2018 TO JUNE 30, 2028**

	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	FY 2018/2019	FY 2007/2008
	2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	TO	TO
											FY 2027/2028	FY 2027/2028
											TOTAL	TOTAL
RESERVES/FUND BALANCE, JULY 1	0	0	0	0	0	0	0	0	0	0	0	0
-----												
CURRENT RESOURCES:												
Transfer From Park Dedication	0	0	0	0	0	0	0	0	0	0	0	372,478
Transfer From General Fund	16,717	0	396,415	0	0	0	0	7,570	0	0	420,702	2,593,096
Transfer From Gas Tax Fund	3,134	2,837	7,921	2,182	3,306	2,859	3,436	10,733	4,619	5,072	46,099	807,419
Transfer From RDA	0	0	0	0	0	0	0	0	0	0	0	0
Transfer From Traffic Mitigation	0	0	0	0	0	0	0	0	0	0	0	0
Transfer From Transportation Impact	0	0	0	0	0	0	0	0	0	0	0	34,298
Transfer From Water Revenue Fund	182,637	307,151	215,722	181,067	278,615	264,145	184,159	173,333	253,116	265,918	2,305,863	5,205,077
Transfer From Solid Waste Mgmt Fund	0	0	0	0	0	0	0	0	0	0	0	30,731
Transfer From Wastewater Mgmt Fund	344,034	319,011	166,966	257,682	411,129	364,123	448,343	472,711	617,452	676,889	4,078,340	7,759,181
Transfer From Gen. Services/Fleet	0	0	1,857	0	0	0	0	4,218	0	0	6,075	78,175
Transfer From Infrastructure	367,868	321,967	226,241	587,633	376,657	481,368	521,057	564,988	376,219	353,583	4,177,581	7,708,341
TOTAL CURRENT RESOURCES	914,390	950,966	1,015,122	1,028,564	1,069,707	1,112,495	1,156,995	1,233,553	1,251,406	1,301,462	11,034,660	24,588,796
TOTAL AVAILABLE RESOURCES	914,390	950,966	1,015,122	1,028,564	1,069,707	1,112,495	1,156,995	1,233,553	1,251,406	1,301,462	11,034,660	24,588,796
-----												
CURRENT REQUIREMENTS:												
Operations	914,390	950,966	989,004	1,028,564	1,069,707	1,112,495	1,156,995	1,203,275	1,251,406	1,301,462	10,978,264	24,488,618
Special Projects	0	0	26,118	0	0	0	0	30,278	0	0	56,396	100,178
Transfers To Employee Benefits Fund	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL CURRENT REQUIREMENTS	914,390	950,966	1,015,122	1,028,564	1,069,707	1,112,495	1,156,995	1,233,553	1,251,406	1,301,462	11,034,660	24,588,796
-----												
RESERVES:												
20 Year RAP	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL RESERVES	0	0	0	0	0	0	0	0	0	0	0	0
-----												
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0
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**Revenues**

**035. GENERAL FUND  
REVENUES BY SOURCE**

		ACTUAL	CURRENT	PROPOSED	PROPOSED	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	FY 2007/2008 TO FY 2017/2018 TOTAL
		2006/2007	2007/2008	2008/2009	2009/2010	2010/2011	2011/2012	2012/2013	2013/2014	2014/2015	2015/2016	2016/2017	2017/2018	
0150	Secured Tax	23,073,608	25,075,398	26,352,632	27,307,953	28,145,900	29,065,187	30,122,455	31,327,353	32,693,287	33,882,537	34,993,765	36,082,322	335,048,789
0152	Unitary Roll - AB454	339,660	379,277	386,863	394,600	402,492	410,542	418,752	427,128	435,670	444,383	453,271	462,337	4,615,314
0153	Property Tax in Lieu of VLF	8,793,518	9,602,930	10,092,063	10,457,914	10,778,816	11,130,869	11,535,762	11,997,193	12,520,294	12,975,731	13,401,290	13,818,166	128,311,028
0155	Tax Delinquencies	888,602	900,000	725,000	746,750	769,153	792,227	815,994	840,474	865,688	891,659	918,408	945,961	9,211,313
0156	Unsecured Tax	1,986,827	2,038,109	2,000,000	2,008,500	2,015,710	2,240,090	2,363,569	2,492,439	2,626,915	2,705,723	2,660,217	2,740,024	25,891,296
0157	Supplemental Roll	1,224,753	1,265,083	1,000,000	1,060,900	1,278,491	1,328,100	1,356,351	1,385,101	1,414,355	1,393,447	1,370,012	1,480,244	14,332,084
0159	Administrative Fees	(491,036)	(518,546)	(534,102)	(550,125)	(566,629)	(583,628)	(601,137)	(619,171)	(637,746)	(656,879)	(676,585)	(696,882)	(6,641,431)
TOTAL PROPERTY TAXES		35,815,933	38,742,251	40,022,455	41,426,491	42,823,932	44,383,387	46,011,746	47,850,516	49,918,463	51,636,601	53,120,379	54,832,171	510,768,392
0300	Sales and Use Tax	30,852,313	31,393,880	31,698,822	32,516,510	33,638,839	34,766,417	36,204,087	37,612,685	38,912,596	40,096,914	41,486,785	43,159,586	401,487,121
0300	Additional Sales Tax - Downtown	0	0	0	500,000	1,000,000	1,030,000	1,060,900	1,092,727	1,125,509	1,159,274	1,194,052	1,229,874	9,392,336
TOTAL SALES AND USE TAXES		30,852,313	31,393,880	31,698,822	33,016,510	34,638,839	35,796,417	37,264,987	38,705,412	40,038,105	41,256,188	42,680,837	44,389,460	410,879,457
0301	Sales and Use Tax - Public Safety	1,200,982	1,207,714	1,231,868	1,263,404	1,297,642	1,341,113	1,396,635	1,450,965	1,501,168	1,546,803	1,600,478	1,664,977	15,502,768
TOTAL SALES AND USE TAX - PUBLIC SAFETY		1,200,982	1,207,714	1,231,868	1,263,404	1,297,642	1,341,113	1,396,635	1,450,965	1,501,168	1,546,803	1,600,478	1,664,977	15,502,768
0450	Business License Tax	686,604	1,100,000	1,133,000	1,166,990	1,202,000	1,238,060	1,275,201	1,313,458	1,352,861	1,393,447	1,435,251	1,478,308	14,088,575
TOTAL BUSINESS LICENSE TAX		686,604	1,100,000	1,133,000	1,166,990	1,202,000	1,238,060	1,275,201	1,313,458	1,352,861	1,393,447	1,435,251	1,478,308	14,088,575
0451	Construction Tax	1,899,113	3,099,637	2,280,966	1,528,629	1,186,241	1,175,615	1,124,378	1,093,978	1,097,427	1,292,042	1,362,551	1,334,822	16,576,286
0452	Real Property Transfer Tax	1,216,368	1,281,000	925,000	952,750	981,333	1,010,772	1,041,096	1,072,329	1,104,498	1,137,633	1,171,762	1,206,915	11,885,088
TOTAL OTHER TAXES		3,115,481	4,380,637	3,205,966	2,481,379	2,167,573	2,186,388	2,165,474	2,166,306	2,201,925	2,429,675	2,534,314	2,541,738	28,461,374
0453-01	Transient Occupancy Tax	6,454,172	7,378,151	7,466,938	7,675,720	8,310,313	9,380,919	10,442,541	10,840,760	11,072,650	11,047,271	11,562,832	12,099,384	107,277,479
0453-02	Transient Occupancy Tax Penalties	21,627	2,985	0	0	0	0	0	0	0	0	0	0	2,985
0453-03	Transient Occupancy Tax - Audit	3,145	0	0	0	0	0	0	0	0	0	0	0	0
0453-04	Transient Occupancy Tax - Audit	898	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL TRANSIENT OCCUPANCY TAX		6,479,842	7,381,136	7,466,938	7,675,720	8,310,313	9,380,919	10,442,541	10,840,760	11,072,650	11,047,271	11,562,832	12,099,384	107,280,464

**035. GENERAL FUND  
REVENUES BY SOURCE**

		PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	FY 2018/2019 TO FY 2027/2028 TOTAL	FY 2007/2008 TO FY 2027/2028 TOTAL
		2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028		
0150	Secured Tax	37,336,098	38,764,790	40,382,400	42,207,797	43,822,223	45,345,697	46,845,992	48,479,979	50,337,228	52,435,535	445,957,739	781,006,528
0152	Unitary Roll - AB454	471,583	481,015	490,635	500,448	510,457	520,666	531,079	541,701	552,535	563,586	5,163,705	9,779,019
0153	Property Tax in Lieu of VLF	14,298,315	14,845,450	15,464,933	16,163,992	16,782,256	17,365,689	17,940,245	18,566,000	19,277,257	20,080,829	170,784,966	299,095,994
0155	Tax Delinquencies	983,799	1,023,151	1,064,077	1,106,640	1,150,906	1,196,942	1,244,820	1,294,612	1,346,397	1,400,253	11,811,596	21,022,908
0156	Unsecured Tax	2,849,625	2,963,610	3,082,154	3,205,441	3,333,658	3,467,005	3,605,685	3,749,912	3,899,909	4,055,905	34,212,903	60,104,199
0157	Supplemental Roll	1,539,454	1,601,032	1,665,073	1,731,676	1,800,943	1,872,981	1,947,900	2,025,816	2,106,849	2,191,123	18,482,850	32,814,934
0159	Administrative Fees	(724,758)	(753,748)	(783,898)	(815,254)	(847,864)	(881,779)	(917,050)	(953,732)	(991,881)	(1,031,556)	(8,701,519)	(15,342,951)
TOTAL PROPERTY TAXES		56,754,116	58,925,300	61,365,375	64,100,740	66,552,579	68,887,201	71,198,671	73,704,289	76,528,293	79,695,674	677,712,240	1,188,480,632
0300	Sales and Use Tax	44,918,655	46,886,828	48,773,364	50,613,998	52,397,689	54,768,351	57,520,251	60,746,372	64,416,641	68,018,523	549,060,672	950,547,793
0300	Additional Sales Tax - Downtown	1,279,069	1,330,232	1,383,441	1,438,778	1,496,330	1,556,183	1,618,430	1,683,167	1,750,494	1,820,514	15,356,637	24,748,973
TOTAL SALES AND USE TAXES		46,197,724	48,217,060	50,156,805	52,052,776	53,894,019	56,324,534	59,138,681	62,429,539	66,167,135	69,839,037	564,417,309	975,296,766
0301	Sales and Use Tax - Public Safety	1,732,908	1,808,809	1,881,523	1,952,457	2,021,183	2,112,541	2,218,590	2,343,053	2,484,574	2,623,461	21,179,100	36,681,868
TOTAL SALES AND USE TAX - PUBLIC SAFETY		1,732,908	1,808,809	1,881,523	1,952,457	2,021,183	2,112,541	2,218,590	2,343,053	2,484,574	2,623,461	21,179,100	36,681,868
0450	Business License Tax	1,537,440	1,598,938	1,662,895	1,729,411	1,798,588	1,870,531	1,945,352	2,023,167	2,104,093	2,188,257	18,458,673	32,547,249
TOTAL BUSINESS LICENSE TAX		1,537,440	1,598,938	1,662,895	1,729,411	1,798,588	1,870,531	1,945,352	2,023,167	2,104,093	2,188,257	18,458,673	32,547,249
0451	Construction Tax	1,305,863	1,271,283	1,250,857	1,237,400	1,285,972	1,324,993	1,341,088	1,363,070	1,383,542	1,391,074	13,155,143	29,731,428
0452	Real Property Transfer Tax	1,255,192	1,305,399	1,357,615	1,411,920	1,468,397	1,527,133	1,588,218	1,651,747	1,717,817	1,786,529	15,069,967	26,955,056
TOTAL OTHER TAXES		2,561,055	2,576,683	2,608,472	2,649,320	2,754,369	2,852,125	2,929,306	3,014,817	3,101,359	3,177,604	28,225,110	56,686,484
0453-01	Transient Occupancy Tax	12,426,057	13,141,384	13,478,854	13,605,309	13,944,839	14,994,069	16,106,515	17,030,839	18,004,349	18,200,391	150,932,606	258,210,085
0453-02	Transient Occupancy Tax Penalties	0	0	0	0	0	0	0	0	0	0	0	2,985
0453-03	Transient Occupancy Tax - Audit	0	0	0	0	0	0	0	0	0	-	0	0
0453-04	Transient Occupancy Tax - Audit	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL TRANSIENT OCCUPANCY TAX		12,426,057	13,141,384	13,478,854	13,605,309	13,944,839	14,994,069	16,106,515	17,030,839	18,004,349	18,200,391	150,932,606	258,213,070

**035. GENERAL FUND  
REVENUES BY SOURCE**

	ACTUAL 2006/2007	CURRENT 2007/2008	PROPOSED 2008/2009	PROPOSED 2009/2010	PLAN 2010/2011	PLAN 2011/2012	PLAN 2012/2013	PLAN 2013/2014	PLAN 2014/2015	PLAN 2015/2016	PLAN 2016/2017	PLAN 2017/2018	FY 2007/2008 TO FY 2017/2018 TOTAL
0454-04 Utility User's Tax - Other Phone	223,989	245,849	250,766	255,781	260,897	266,115	271,437	276,866	282,403	288,051	293,812	299,689	2,991,667
0454-06 Utility User's Tax - Sprint	157,986	135,561	138,272	141,037	143,858	146,735	149,670	152,663	155,717	158,831	162,008	165,248	1,649,601
0454-07 Utility User's Tax - AT&T	979,168	1,212,748	1,237,003	1,261,743	1,286,978	1,312,717	1,338,972	1,365,751	1,393,066	1,420,928	1,449,346	1,478,333	14,757,586
0454-21 Utility User's Tax - Verizon	340,511	347,025	353,966	361,045	368,266	375,632	383,144	390,807	398,623	406,596	414,728	423,022	4,222,854
0454-09 Utility User's Tax - PG&E Electric	3,633,243	3,870,419	3,983,435	4,073,063	4,154,524	4,237,615	4,322,367	4,408,814	4,496,991	4,586,930	4,678,669	4,772,242	47,585,070
0454-08 Utility User's Tax - Other Electric	109,054	98,701	101,583	103,615	105,687	107,801	109,957	112,156	114,399	116,687	119,021	121,401	1,211,007
0454-10 Utility User's Tax - PG&E Gas	727,715	865,494	872,851	878,001	895,561	913,472	931,742	950,377	969,384	988,772	1,008,547	1,028,718	10,302,919
0454-22 Utility User's Tax - Other Gas	137,762	166,766	157,945	158,877	162,055	165,296	168,602	171,974	175,413	178,921	182,500	186,150	1,874,497
0454-03 Utility User's Tax - NSC	1,398	1,425	1,500	1,545	1,576	1,607	1,640	1,672	1,706	1,740	1,775	1,810	17,996
0454-19 Utility User's Tax - Audit Findings	168,212	45,047	0	0	0	0	0	0	0	0	0	0	45,047
<b>TOTAL UTILITY USERS TAXES</b>	<b>6,479,038</b>	<b>6,989,035</b>	<b>7,097,321</b>	<b>7,234,708</b>	<b>7,379,402</b>	<b>7,526,990</b>	<b>7,677,530</b>	<b>7,831,080</b>	<b>7,987,702</b>	<b>8,147,456</b>	<b>8,310,405</b>	<b>8,476,613</b>	<b>84,658,243</b>
0600-01 Franchise - Air Products	29,740	33,528	35,707	38,028	40,500	43,132	45,936	47,314	48,733	50,195	51,701	53,252	488,026
0600-02 Franchise - Cal Water Service	15,174	17,153	18,182	19,273	20,429	21,655	22,955	23,644	24,353	25,084	25,836	26,611	245,175
0600-03 Franchise - Taxicab Service	2,294	408	2,056	450	2,118	464	2,182	478	2,247	492	2,314	446	13,655
0602 Franchise - Comcast Cable	1,034,721	1,082,000	1,129,168	1,114,421	1,077,620	1,027,054	1,001,224	999,168	1,001,149	1,006,154	1,031,409	1,057,297	11,526,664
0603 Franchise - PG&E	2,371,080	2,366,112	2,435,202	2,496,083	2,546,005	2,596,925	2,648,863	2,701,841	2,755,877	2,810,995	2,867,215	2,924,559	29,149,676
0604 Franchise - Specialty Garbage	1,488,679	1,581,809	1,600,005	1,648,005	1,697,445	1,748,369	1,800,820	1,854,844	1,910,490	1,967,804	2,026,838	2,087,644	19,924,073
0605 Franchise - MetroFi	10,853	11,180	11,515	11,860	12,216	12,583	12,960	13,349	13,750	14,162	14,587	15,170	143,332
0607 Franchise - ATT	0	0	36,540	63,486	88,207	106,156	103,486	102,963	103,478	103,995	106,606	109,281	924,198
0606 Host Fees - Garbage	761,302	785,539	817,794	852,785	889,287	927,722	947,844	986,383	1,026,267	1,067,762	1,110,934	1,155,849	10,568,166
<b>TOTAL FRANCHISE FEES</b>	<b>5,713,842</b>	<b>5,877,729</b>	<b>6,086,169</b>	<b>6,244,391</b>	<b>6,373,827</b>	<b>6,484,059</b>	<b>6,586,270</b>	<b>6,729,984</b>	<b>6,886,344</b>	<b>7,046,643</b>	<b>7,237,440</b>	<b>7,430,109</b>	<b>72,982,965</b>

**035. GENERAL FUND  
REVENUES BY SOURCE**

	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	PLAN 2021/2022	PLAN 2022/2023	PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	FY 2018/2019 TO FY 2027/2028 TOTAL	FY 2007/2008 TO FY 2027/2028 TOTAL
0454-04 Utility User's Tax - Other Phone	305,682	311,796	318,032	324,393	330,880	337,498	344,248	351,133	358,156	365,319	3,347,136	6,338,803
0454-06 Utility User's Tax - Sprint	168,553	171,924	175,362	178,870	182,447	186,096	189,818	193,614	197,486	201,436	1,845,606	3,495,207
0454-07 Utility User's Tax - AT&T	1,507,900	1,538,058	1,568,819	1,600,195	1,632,199	1,664,843	1,698,140	1,732,103	1,766,745	1,802,080	16,511,082	31,268,667
0454-21 Utility User's Tax - Verizon	431,483	440,112	448,914	457,893	467,051	476,392	485,919	495,638	505,551	515,662	4,724,614	8,947,468
0454-09 Utility User's Tax - PG&E Electric	4,915,410	5,062,872	5,214,758	5,371,201	5,532,337	5,698,307	5,869,256	6,045,334	6,226,694	6,413,495	56,349,664	103,934,734
0454-08 Utility User's Tax - Other Electric	125,043	128,794	132,658	136,638	140,737	144,959	149,308	153,787	158,401	163,153	1,433,479	2,644,486
0454-10 Utility User's Tax - PG&E Gas	1,059,580	1,091,367	1,124,108	1,157,831	1,192,566	1,228,343	1,265,194	1,303,149	1,342,244	1,382,511	12,146,893	22,449,812
0454-22 Utility User's Tax - Other Gas	191,734	197,486	203,411	209,513	215,799	222,273	228,941	235,809	242,883	250,170	2,198,018	4,072,515
0454-03 Utility User's Tax - NSC	1,846	1,883	1,921	1,959	1,999	2,039	2,079	2,121	2,163	2,207	20,218	38,214
0454-19 Utility User's Tax - Audit Findings	0	0	0	0	0	0	0	0	0	0	0	45,047
<b>TOTAL UTILITY USERS TAXES</b>	<b>8,707,231</b>	<b>8,944,293</b>	<b>9,187,984</b>	<b>9,438,493</b>	<b>9,696,015</b>	<b>9,960,749</b>	<b>10,232,903</b>	<b>10,512,688</b>	<b>10,800,323</b>	<b>11,096,031</b>	<b>98,576,710</b>	<b>183,234,953</b>
0600-01 Franchise - Air Products	55,382	57,598	59,902	62,298	64,789	67,381	70,076	72,879	75,795	78,826	664,926	1,152,952
0600-02 Franchise - Cal Water Service	27,675	28,782	29,934	31,131	32,376	33,671	35,018	36,419	37,876	39,391	332,274	577,449
0600-03 Franchise - Taxicab Service	2,503	482	2,707	522	2,928	564	3,167	610	3,426	660	17,569	31,224
0602 Franchise - Comcast Cable	1,083,835	1,111,040	1,138,927	1,167,514	1,196,818	1,226,858	1,257,653	1,289,220	1,321,579	1,354,751	12,148,195	23,674,859
0603 Franchise - PG&E	3,012,296	3,102,665	3,195,745	3,291,617	3,390,366	3,492,076	3,596,839	3,704,744	3,815,886	3,930,363	34,532,596	63,682,272
0604 Franchise - Specialty Garbage	2,171,149	2,257,995	2,348,315	2,442,248	2,539,938	2,641,535	2,747,197	2,857,084	2,971,368	3,090,223	26,067,052	45,991,125
0605 Franchise - MetroFi	15,777	16,408	17,064	17,747	18,457	19,195	19,963	20,761	21,592	22,455	189,418	332,750
0607 Franchise - ATT	112,024	114,836	117,719	120,673	123,702	126,807	129,900	133,253	136,597	140,026	1,255,537	2,179,735
0606 Host Fees - Garbage	1,214,254	1,275,609	1,340,063	1,407,772	1,478,899	1,553,619	1,632,112	1,714,569	1,801,189	1,892,183	15,310,269	25,878,435
<b>TOTAL FRANCHISE FEES</b>	<b>7,694,895</b>	<b>7,965,415</b>	<b>8,250,376</b>	<b>8,541,522</b>	<b>8,848,272</b>	<b>9,161,707</b>	<b>9,491,924</b>	<b>9,829,540</b>	<b>10,185,307</b>	<b>10,548,877</b>	<b>90,517,836</b>	<b>163,500,801</b>

**035. GENERAL FUND  
REVENUES BY SOURCE**

	ACTUAL 2006/2007	CURRENT 2007/2008	PROPOSED 2008/2009	PROPOSED 2009/2010	PLAN 2010/2011	PLAN 2011/2012	PLAN 2012/2013	PLAN 2013/2014	PLAN 2014/2015	PLAN 2015/2016	PLAN 2016/2017	PLAN 2017/2018	FY 2007/2008 TO FY 2017/2018 TOTAL
0751-01 Rental - Bus Station	6,948	7,800	325	0	0	0	0	0	0	0	0	0	8,125
0751-02 Rental - Chamber of Commerce	28,185	21,000	42,335	43,632	44,928	46,260	47,736	49,168	50,643	52,162	53,727	55,339	506,930
0751-04 Rental - American Medical Response	13,216	14,700	14,994	15,294	15,753	16,225	16,712	17,214	17,730	18,262	18,810	19,374	185,067
0751-05 Rental - Cal West Automotive	19,820	19,700	20,300	20,900	21,500	22,100	22,700	23,381	24,082	24,805	25,549	26,316	251,333
0751-06 Rental - Excess City Land	19,501	11,351	0	0	0	0	0	0	0	0	0	0	11,351
0751-08 Rental - 5th Matador	27,700	27,700	27,700	27,700	27,700	27,700	27,700	27,700	27,700	27,700	27,700	13,850	290,850
0751-13 Rental - Raynor Artists	25,724	28,728	14,364	0	0	0	0	0	0	0	0	0	43,092
0751-14 Rental - Raynor Child Care	101,652	104,704	50,826	0	0	0	0	0	0	0	0	0	155,530
0751-17 Rental - Downtown Properties	60,371	57,000	59,850	62,700	65,550	0	0	0	0	0	0	0	245,100
0751-21 Rental - 239 Commercial Street	83,925	63,275	96,000	98,880	101,846	104,902	108,049	0	0	0	0	0	572,952
0751-23 Rental - Courthouse Parking	36,000	36,000	38,400	39,600	39,600	39,600	39,600	42,900	43,560	43,560	43,560	43,560	449,940
0752-03 Rental - Park Buildings	70,268	72,000	74,160	76,385	78,676	81,037	83,468	85,972	88,551	91,207	93,944	96,762	922,161
0752-04 Rental - Picnic Areas	95,115	95,000	96,655	99,555	102,541	105,618	108,786	112,050	115,411	118,873	122,440	126,113	1,203,041
0752-07 Rental - Athletic Fields	104,480	85,000	95,000	97,850	100,786	103,809	106,923	110,131	113,435	116,838	120,343	123,953	1,174,069
0752-16 Rental - Facilities Rent Non-Profits	0	22,194	30,000	30,900	31,827	32,782	33,765	34,778	35,822	36,896	38,003	39,143	366,110
0754-05 Tower/Antenna Rental - Cingular	44,542	45,856	51,626	55,538	57,204	66,132	68,116	70,159	72,264	74,432	76,665	78,965	716,958
0754-02 Tower/Antenna Rental - Nextel	17,503	19,733	30,000	30,900	31,827	32,782	33,765	34,778	35,822	36,896	38,003	39,143	363,649
0754-04 Tower/Antenna Rental - Sprint	6,854	7,041	30,046	33,811	34,825	35,870	36,946	38,055	39,196	40,372	41,583	42,831	380,577
0754-06 Tower/Antenna Rental - T-Mobile	6,416	6,601	59,599	61,983	64,462	67,041	69,722	72,511	79,462	82,640	85,946	89,384	739,351
0754-07 Tower/Antenna Rental - Metro PCS	6,257	6,445	6,638	6,837	7,042	7,254	7,471	11,593	11,941	12,299	12,668	13,048	103,236
0754-09 Tower/Antenna Rental - Verizon	0	0	30,000	30,900	31,827	32,782	33,765	34,778	35,822	36,896	38,003	39,143	343,916
0754-08 Tower/Antenna Rental - MetroFi	3,618	3,727	3,782	3,895	4,012	4,133	4,257	4,384	4,516	4,651	4,791	4,935	47,083
0756-01 Fair Oaks Industrial Park - Base Rent	771,826	865,000	915,000	965,000	1,015,000	0	0	0	0	0	0	0	3,760,000
0756-02 Fair Oaks Industrial Park -Area Maint.	10,953	3,879	0	0	0	0	0	0	0	0	0	0	3,879
0756-03 Fair Oaks Industrial Park - Late Fees	20,022	279	0	0	0	0	0	0	0	0	0	0	279
3606-42 SMART Station Rent	340,724	343,610	353,918	364,536	375,472	386,736	398,338	410,288	422,597	435,274	448,333	461,783	4,400,883
3607-43 Water Pollution Control Plant Rent	302,683	302,683	311,763	321,116	330,749	340,672	350,892	361,419	372,261	383,429	394,932	406,780	3,876,696
<b>TOTAL RENTS AND CONCESSIONS</b>	<b>2,224,304</b>	<b>2,271,006</b>	<b>2,453,281</b>	<b>2,487,911</b>	<b>2,583,128</b>	<b>1,553,433</b>	<b>1,598,712</b>	<b>1,541,259</b>	<b>1,590,814</b>	<b>1,637,195</b>	<b>1,685,000</b>	<b>1,720,422</b>	<b>21,122,160</b>

**035. GENERAL FUND  
REVENUES BY SOURCE**

	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	PLAN 2021/2022	PLAN 2022/2023	PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	FY 2018/2019 TO FY 2027/2028 TOTAL	FY 2007/2008 TO FY 2027/2028 TOTAL
0751-01 Rental - Bus Station	0	0	0	0	0	0	0	0	0	0	0	8,125
0751-02 Rental - Chamber of Commerce	57,553	59,855	62,249	64,739	67,328	70,021	72,822	75,735	78,765	81,915	690,982	1,197,912
0751-04 Rental - American Medical Response	20,149	20,955	21,793	22,665	23,571	24,514	25,495	26,515	27,575	28,678	241,910	426,978
0751-05 Rental - Cal West Automotive	27,369	28,463	29,602	30,786	32,017	33,298	34,630	36,015	37,456	38,954	328,591	579,924
0751-06 Rental - Excess City Land	0	0	0	0	0	0	0	0	0	0	0	11,351
0751-08 Rental - 5th Matador	0	0	0	0	0	0	0	0	0	0	0	290,850
0751-13 Rental - Raynor Artists	0	0	0	0	0	0	0	0	0	0	0	43,092
0751-14 Rental - Raynor Child Care	0	0	0	0	0	0	0	0	0	0	0	155,530
0751-17 Rental - Downtown Properties	0	0	0	0	0	0	0	0	0	0	0	245,100
0751-21 Rental - 239 Commercial Street	0	0	0	0	0	0	0	0	0	0	0	572,952
0751-23 Rental - Courthouse Parking	45,302	47,114	0	0	0	0	0	0	0	0	92,417	542,357
0752-03 Rental - Park Buildings	100,632	104,658	108,844	113,198	117,726	122,435	127,332	132,425	137,722	143,231	1,208,204	2,130,365
0752-04 Rental - Picnic Areas	131,157	136,404	141,860	147,534	153,436	159,573	165,956	172,594	179,498	186,678	1,574,689	2,777,731
0752-07 Rental - Athletic Fields	128,912	134,068	139,431	145,008	150,808	156,841	163,114	169,639	176,424	183,481	1,547,726	2,721,795
0752-16 Rental - Facilities Rent Non-Profits	40,709	42,337	44,031	45,792	47,624	49,529	51,510	53,570	55,713	57,941	488,756	854,866
0754-05 Tower/Antenna Rental - Cingular	82,124	85,409	88,825	92,378	96,073	99,916	103,913	108,069	112,392	116,888	985,986	1,702,944
0754-02 Tower/Antenna Rental - Nextel	40,709	42,337	44,031	45,792	47,624	49,529	51,510	53,570	55,713	57,941	488,756	852,405
0754-04 Tower/Antenna Rental - Sprint	44,544	46,326	48,179	50,106	52,110	54,195	56,362	58,617	60,962	63,400	534,800	915,376
0754-06 Tower/Antenna Rental - T-Mobile	92,959	96,678	100,545	104,567	108,749	113,099	117,623	122,328	127,221	132,310	1,116,080	1,855,431
0754-07 Tower/Antenna Rental - Metro PCS	13,570	14,113	14,677	15,264	15,875	16,510	17,170	17,857	18,571	19,314	162,922	266,158
0754-09 Tower/Antenna Rental - Verizon	40,709	42,337	44,031	45,792	47,624	49,529	51,510	53,570	55,713	57,941	488,756	832,672
0754-08 Tower/Antenna Rental - MetroFi	5,132	5,337	5,551	5,773	6,004	6,244	6,494	6,753	7,024	7,304	61,616	108,699
0756-01 Fair Oaks Industrial Park - Base Rent	0	0	0	0	0	0	0	0	0	0	0	3,760,000
0756-02 Fair Oaks Industrial Park -Area Maint.	0	0	0	0	0	0	0	0	0	0	0	3,879
0756-03 Fair Oaks Industrial Park - Late Fees	0	0	0	0	0	0	0	0	0	0	0	279
3606-42 SMART Station Rent	480,254	499,464	519,443	540,220	561,829	584,302	607,675	631,982	657,261	683,551	5,765,981	10,166,865
3607-43 Water Pollution Control Plant Rent	423,051	439,973	457,572	475,875	494,910	514,706	535,295	556,707	578,975	602,134	5,079,198	8,955,894
<b>TOTAL RENTS AND CONCESSIONS</b>	<b>1,774,835</b>	<b>1,845,828</b>	<b>1,870,662</b>	<b>1,945,489</b>	<b>2,023,308</b>	<b>2,104,241</b>	<b>2,188,410</b>	<b>2,275,947</b>	<b>2,366,985</b>	<b>2,461,664</b>	<b>20,857,370</b>	<b>41,979,530</b>

**035. GENERAL FUND  
REVENUES BY SOURCE**

		ACTUAL	CURRENT	PROPOSED	PROPOSED	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	FY 2007/2008 TO FY 2017/2018 TOTAL
		2006/2007	2007/2008	2008/2009	2009/2010	2010/2011	2011/2012	2012/2013	2013/2014	2014/2015	2015/2016	2016/2017	2017/2018	TOTAL
0930	Bureau of Justice Grant	4,766	20,428	0	0	0	0	0	0	0	0	0	0	20,428
0955	Alternative Fuel User Tax Credit	4,464	2,598	2,500	0	0	0	0	0	0	0	0	0	5,098
0965-01	Homeland Security Grants	268,811	142,066	0	0	0	0	0	0	0	0	0	0	142,066
1035-02	Trans Fund for Clean Air	132,541	54,364	0	0	0	0	0	0	0	0	0	0	54,364
1107	Library - CLSA Inter-Library Loan	16,562	15,624	14,602	14,602	14,602	14,602	14,602	14,602	14,602	14,602	14,602	14,602	161,644
1110	Bus Shelter Advertising	5,927	13,500	9,500	9,785	10,079	10,381	10,692	11,013	11,343	11,684	12,034	12,395	122,407
1111	County of Santa Clara Reimbursement	3,827	1,161	0	0	0	0	0	0	0	0	0	0	1,161
1119-01	PCJPB Reimbursement - Multimodal	111,520	117,190	128,205	132,051	136,013	140,093	144,296	148,625	153,083	157,676	162,406	167,278	1,586,917
0901	Onizuka AFS Base Realignment Rembrsmt	162,021	546,426	0	0	0	0	0	0	0	0	0	0	546,426
<b>TOTAL FEDERAL &amp; INTERGOV. REVENUES</b>		<b>710,440</b>	<b>913,357</b>	<b>154,807</b>	<b>156,438</b>	<b>160,693</b>	<b>165,076</b>	<b>169,590</b>	<b>174,240</b>	<b>179,029</b>	<b>183,962</b>	<b>189,043</b>	<b>194,276</b>	<b>2,640,511</b>
1002	Office of Emergency Services	0	18,211	0	0	0	0	0	0	0	0	0	0	18,211
1012	Homeowner's Property Tax Relief	210,066	210,000	210,000	210,000	210,000	210,000	210,000	210,000	210,000	210,000	210,000	210,000	2,310,000
1014	Motor Vehicle License Fees	849,537	688,000	700,000	707,000	714,070	721,211	728,423	735,707	743,064	750,495	758,000	765,580	8,011,549
1017	Office of Traffic Safety	135,630	111,022	0	0	0	0	0	0	0	0	0	0	111,022
1018	POST Reimbursement	45,583	40,000	0	0	0	0	0	0	0	0	0	0	40,000
1022	State Library Grant	77,095	52,136	0	0	0	0	0	0	0	0	0	0	52,136
1025	Mandated Cost - SB 90	307,235	(16,510)	125,000	128,750	132,613	136,591	140,689	144,909	149,257	153,734	158,346	163,097	1,416,475
1025	Mandated Costs PY Reimbursement	33,333	0	33,333	33,333	33,333	33,333	33,333	33,333	33,333	33,333	33,333	33,333	333,330
1027	Miscellaneous State Grants	2,995	270,092	0	0	0	0	0	0	0	0	0	0	270,092
1034	Library Services and Tech Act	22,525	38,476	0	0	0	0	0	0	0	0	0	0	38,476
1036	Booking Fee Abatement	89,317	0	0	0	0	0	0	0	0	0	0	0	0
1041	State Tire Enforcement Grant	29,314	31,705	32,500	32,500	32,500	32,500	32,500	32,500	32,500	32,500	32,500	32,500	356,705
<b>TOTAL STATE SHARED REVENUE</b>		<b>1,802,630</b>	<b>1,443,132</b>	<b>1,100,833</b>	<b>1,111,583</b>	<b>1,122,516</b>	<b>1,133,635</b>	<b>1,144,944</b>	<b>1,156,449</b>	<b>1,168,154</b>	<b>1,180,062</b>	<b>1,192,179</b>	<b>1,204,509</b>	<b>12,957,996</b>



**035. GENERAL FUND  
REVENUES BY SOURCE**

	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	PLAN 2021/2022	PLAN 2022/2023	PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	FY 2018/2019 TO FY 2027/2028 TOTAL	FY 2007/2008 TO FY 2027/2028 TOTAL
0930 Bureau of Justice Grant	0	0	0	0	0	0	0	0	0	0	0	20,428
0955 Alternative Fuel User Tax Credit	0	0	0	0	0	0	0	0	0	0	0	5,098
0965-01 Homeland Security Grants	0	0	0	0	0	0	0	0	0	0	0	142,066
1035-02 Trans Fund for Clean Air	0	0	0	0	0	0	0	0	0	0	0	54,364
1107 Library - CLSA Inter-Library Loan	14,602	14,602	14,602	14,602	14,602	14,602	14,602	14,602	14,602	14,602	146,020	307,664
1110 Bus Shelter Advertising	12,891	13,407	13,943	14,501	15,081	15,684	16,311	16,964	17,642	18,348	154,773	277,179
1111 County of Santa Clara Reimbursement	0	0	0	0	0	0	0	0	0	0	0	1,161
1119-01 PCJPB Reimbursement - Multimodal	173,970	180,928	188,166	195,692	203,520	211,661	220,127	228,932	238,089	247,613	2,088,697	3,675,614
0901 Onizuka AFS Base Realignment Rembrsmt	0	0	0	0	0	0	0	0	0	0	0	546,426
<b>TOTAL FEDERAL &amp; INTERGOV. REVENUES</b>	<b>201,463</b>	<b>208,937</b>	<b>216,711</b>	<b>224,795</b>	<b>233,203</b>	<b>241,947</b>	<b>251,040</b>	<b>260,498</b>	<b>270,334</b>	<b>280,563</b>	<b>2,389,490</b>	<b>5,030,001</b>
1002 Office of Emergency Services	0	0	0	0	0	0	0	0	0	0	0	18,211
1012 Homeowner's Property Tax Relief	210,000	210,000	210,000	210,000	210,000	210,000	210,000	210,000	210,000	210,000	2,100,000	4,410,000
1014 Motor Vehicle License Fees	780,891	796,509	812,439	828,688	845,262	862,167	879,410	896,999	914,939	933,237	8,550,542	16,562,090
1017 Office of Traffic Safety	0	0	0	0	0	0	0	0	0	0	0	111,022
1018 POST Reimbursement	0	0	0	0	0	0	0	0	0	0	0	40,000
1022 State Library Grant	0	0	0	0	0	0	0	0	0	0	0	52,136
1025 Mandated Cost - SB 90	169,621	176,405	183,462	190,800	198,432	206,369	214,624	223,209	232,137	241,423	2,036,482	3,452,957
1025 Mandated Costs PY Reimbursement	33,333	33,333	33,333	33,333	33,333	0	0	0	0	0	166,665	499,995
1027 Miscellaneous State Grants	0	0	0	0	0	0	0	0	0	0	0	270,092
1034 Library Services and Tech Act	0	0	0	0	0	0	0	0	0	0	0	38,476
1036 Booking Fee Abatement	0	0	0	0	0	0	0	0	0	0	0	0
1041 State Tire Enforcement Grant	32,500	32,500	32,500	32,500	32,500	32,500	32,500	32,500	32,500	32,500	325,000	681,705
<b>TOTAL STATE SHARED REVENUE</b>	<b>1,226,345</b>	<b>1,248,747</b>	<b>1,271,734</b>	<b>1,295,321</b>	<b>1,319,527</b>	<b>1,311,036</b>	<b>1,336,534</b>	<b>1,362,708</b>	<b>1,389,576</b>	<b>1,417,160</b>	<b>13,178,689</b>	<b>26,136,684</b>

**035. GENERAL FUND  
REVENUES BY SOURCE**

	ACTUAL 2006/2007	CURRENT 2007/2008	PROPOSED 2008/2009	PROPOSED 2009/2010	PLAN 2010/2011	PLAN 2011/2012	PLAN 2012/2013	PLAN 2013/2014	PLAN 2014/2015	PLAN 2015/2016	PLAN 2016/2017	PLAN 2017/2018	FY 2007/2008 TO FY 2017/2018 TOTAL
1349 Certified Unified Program Agency	162,051	180,000	183,600	189,108	194,781	200,625	206,643	212,843	219,228	225,805	232,579	239,556	2,284,768
1351 Major Permit Application Fees	100,301	50,184	75,000	77,250	79,568	81,955	84,413	86,946	89,554	92,241	95,008	97,858	909,975
1352 Minor Permit Application Fees	75,370	67,387	70,000	72,100	74,263	76,491	78,786	81,149	83,584	86,091	88,674	91,334	869,859
1353 Permit - Bingo	250	250	0	0	0	0	0	0	0	0	0	0	250
1354 Permit - Building	2,696,569	3,454,604	2,621,263	1,756,685	1,721,322	1,705,903	1,631,554	1,587,442	1,592,446	1,874,846	1,977,162	1,936,925	21,860,152
1355 Permit - Electrical	523,550	814,464	508,928	341,067	334,201	331,208	316,772	308,208	309,179	364,009	383,874	376,061	4,387,971
1356 Permit - Fire Prevention	1,533,271	1,995,212	1,490,451	998,852	978,744	969,977	927,703	902,620	905,466	1,066,039	1,124,215	1,101,337	12,460,616
1358 Permit - Grading	17,531	10,390	17,041	11,421	11,191	11,090	10,607	10,320	10,353	12,189	12,854	12,592	130,049
1359 Permit - Hazardous Materials	758,710	762,000	784,860	808,406	832,658	857,638	883,367	909,868	937,164	965,279	994,237	1,024,064	9,759,540
1360 Permit - Mechanical	411,766	651,743	400,267	268,246	262,846	260,491	249,138	242,402	243,167	286,289	301,913	295,769	3,462,271
1361 Permit - Miscellaneous	690	462	671	450	440	437	417	406	407	480	506	496	5,172
1362 Permit - Fire Operations	113,993	136,200	164,000	168,920	173,988	179,207	184,583	190,121	195,825	201,699	207,750	213,983	2,016,276
1363 Permit - Plumbing and Gas	393,429	555,233	382,442	256,300	251,141	248,891	238,044	231,608	232,338	273,540	288,468	282,597	3,240,600
1364 Permit - Sign	24,047	18,345	23,374	15,665	15,349	15,212	14,549	14,156	14,200	16,718	17,631	17,272	182,472
1365 Permit - Street Cut	113,584	230,016	216,750	131,325	136,588	140,686	144,907	149,254	153,731	158,343	163,094	167,986	1,792,680
1366 Permit - Temporary Building	5,694	3,049	5,535	3,709	3,635	3,602	3,445	3,352	3,363	3,959	4,175	4,090	41,913
1368 Permit - Transportation	14,802	14,500	14,935	15,383	15,845	16,320	16,809	17,314	17,833	18,368	18,919	19,487	185,713
1370 Permit - Taxi Driver and Vehicle	70,912	50,000	53,045	54,636	56,275	57,964	59,703	61,494	63,339	65,239	67,196	69,212	658,101
1371 Permit - Misc. Public Safety	6,861	4,000	4,120	4,244	4,371	4,502	4,637	4,776	4,919	5,067	5,219	5,376	51,231
1372 Permit - Liquidambar Street	2,475	25	0	0	0	0	0	0	0	0	0	0	25
1373 Adult Entertainment Permits	15,745	16,014	16,494	16,989	17,498	18,023	18,564	19,121	19,695	20,286	20,894	21,521	205,099
<b>TOTAL PERMITS AND LICENSES</b>	<b>7,041,600</b>	<b>9,014,078</b>	<b>7,032,776</b>	<b>5,190,756</b>	<b>5,164,704</b>	<b>5,180,222</b>	<b>5,074,642</b>	<b>5,033,399</b>	<b>5,095,790</b>	<b>5,736,486</b>	<b>6,004,367</b>	<b>5,977,516</b>	<b>64,504,734</b>

**035. GENERAL FUND  
REVENUES BY SOURCE**

	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	PLAN 2021/2022	PLAN 2022/2023	PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	FY 2018/2019 TO FY 2027/2028 TOTAL	FY 2007/2008 TO FY 2027/2028 TOTAL
1349 Certified Unified Program Agency	249,139	259,104	269,468	280,247	291,457	303,115	315,240	327,849	340,963	354,602	2,991,185	5,275,953
1351 Major Permit Application Fees	101,772	105,843	110,077	114,480	119,059	123,822	128,774	133,925	139,282	144,854	1,221,889	2,131,864
1352 Minor Permit Application Fees	94,987	98,787	102,738	106,848	111,122	115,567	120,189	124,997	129,997	135,197	1,140,430	2,010,289
1353 Permit - Bingo	0	0	0	0	0	0	0	0	0	0	0	250
1354 Permit - Building	1,894,903	1,844,725	1,815,085	1,795,558	1,866,040	1,922,661	1,946,017	1,977,914	2,007,621	2,018,550	19,089,074	40,949,225
1355 Permit - Electrical	367,903	358,160	352,406	348,614	362,299	373,292	377,827	384,020	389,787	391,909	3,706,217	8,094,188
1356 Permit - Fire Prevention	1,077,443	1,048,912	1,032,058	1,020,955	1,061,031	1,093,226	1,106,506	1,124,643	1,141,534	1,147,748	10,854,057	23,314,673
1358 Permit - Grading	12,319	11,993	11,800	11,673	12,132	12,500	12,651	12,859	13,052	13,123	124,102	254,151
1359 Permit - Hazardous Materials	1,065,027	1,107,628	1,151,933	1,198,010	1,245,931	1,295,768	1,347,599	1,401,503	1,457,563	1,515,865	12,786,826	22,546,367
1360 Permit - Mechanical	289,352	281,690	277,164	274,182	284,944	293,590	297,157	302,027	306,564	308,233	2,914,902	6,377,173
1361 Permit - Miscellaneous	485	472	464	459	477	492	498	506	514	517	4,885	10,057
1362 Permit - Fire Operations	222,542	231,444	240,702	250,330	260,343	270,757	281,587	292,850	304,564	316,747	2,671,864	4,688,141
1363 Permit - Plumbing and Gas	276,466	269,145	264,821	261,972	272,255	280,516	283,924	288,577	292,912	294,506	2,785,094	6,025,694
1364 Permit - Sign	16,897	16,450	16,186	16,011	16,640	17,145	17,353	17,638	17,902	18,000	170,222	352,694
1365 Permit - Street Cut	174,706	181,694	188,962	196,520	204,381	212,556	221,059	229,901	239,097	248,661	2,097,537	3,890,217
1366 Permit - Temporary Building	4,001	3,895	3,833	3,791	3,940	4,060	4,109	4,177	4,239	4,262	40,308	82,221
1368 Permit - Transportation	20,266	21,077	21,920	22,797	23,709	24,657	25,643	26,669	27,736	28,845	243,319	429,032
1370 Permit - Taxi Driver and Vehicle	71,980	74,859	77,854	80,968	84,207	87,575	91,078	94,721	98,510	102,450	864,202	1,522,303
1371 Permit - Misc. Public Safety	5,591	5,814	6,047	6,289	6,540	6,802	7,074	7,357	7,651	7,957	67,122	118,354
1372 Permit - Liquidambar Street	0	0	0	0	0	0	0	0	0	0	0	25
1373 Adult Entertainment Permits	22,382	23,277	24,208	25,176	26,184	27,231	28,320	29,453	30,631	31,856	268,718	473,817
<b>TOTAL PERMITS AND LICENSES</b>	<b>5,968,161</b>	<b>5,944,970</b>	<b>5,967,725</b>	<b>6,014,882</b>	<b>6,252,691</b>	<b>6,465,330</b>	<b>6,612,606</b>	<b>6,781,586</b>	<b>6,950,120</b>	<b>7,083,882</b>	<b>64,041,953</b>	<b>128,546,687</b>

**035. GENERAL FUND  
REVENUES BY SOURCE**

	ACTUAL 2006/2007	CURRENT 2007/2008	PROPOSED 2008/2009	PROPOSED 2009/2010	PLAN 2010/2011	PLAN 2011/2012	PLAN 2012/2013	PLAN 2013/2014	PLAN 2014/2015	PLAN 2015/2016	PLAN 2016/2017	PLAN 2017/2018	FY 2007/2008 TO FY 2017/2018 TOTAL
1502-01 Library Overdue Material - Circulation	171,835	156,432	159,561	161,157	185,331	187,184	189,056	190,947	192,856	194,786	196,734	198,701	2,012,745
1502-02 Overdue/Lost/Damaged - Internet	12,033	35,986	36,642	37,008	41,648	42,065	42,485	42,910	43,339	43,772	44,210	44,642	454,707
1503 Fines - Parking	333,894	475,000	472,500	486,675	501,275	516,314	531,803	547,757	564,190	581,115	598,549	616,505	5,891,683
1504 Fines - Traffic and Criminal	523,150	400,000	441,000	454,230	467,857	481,893	496,349	511,240	526,577	542,374	558,646	575,405	5,455,571
1505 Hazardous Material Recovery	27,242	4,145	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	34,145
1506 Juvenile Diversion	3,835	4,600	4,738	4,880	5,027	5,177	5,333	5,493	5,657	5,827	6,002	6,182	58,916
1507 Late Payment Penalties	10,745	14,000	14,420	14,853	15,298	15,757	16,230	16,717	17,218	17,735	18,267	18,815	179,309
1509 Returned Check Charge	5,287	5,393	5,555	5,721	5,893	6,070	6,252	6,439	6,632	6,831	7,036	7,247	69,069
1512 Community Dev Code Violations	63,400	15,000	17,500	17,500	17,500	17,500	17,500	17,500	17,500	17,500	17,500	17,500	190,000
1513 CFD Delinquent Tax Penalties	164,631	0	0	0	0	0	0	0	0	0	0	0	0
1514 CUPA Fines	20,575	900	0	0	0	0	0	0	0	0	0	0	900
<b>TOTAL FINES AND FORFEITURES</b>	<b>1,336,627</b>	<b>1,111,456</b>	<b>1,154,916</b>	<b>1,185,024</b>	<b>1,242,829</b>	<b>1,274,959</b>	<b>1,308,007</b>	<b>1,342,002</b>	<b>1,376,970</b>	<b>1,412,941</b>	<b>1,449,944</b>	<b>1,487,998</b>	<b>14,347,045</b>
1650 Administrative Request Fees	61,161	61,448	65,000	66,950	68,959	71,027	73,158	75,353	77,613	79,942	82,340	84,810	806,600
1652 Demolition Fees	24,688	19,950	23,999	16,083	15,759	15,618	14,937	14,534	14,579	17,165	18,102	17,733	188,459
1653 Energy Plan Check Fees	159,462	228,563	155,009	103,882	101,791	100,879	96,482	93,874	94,170	110,869	116,920	114,540	1,316,978
1654 Environmental Review Fees	55,414	13,769	51,316	52,855	54,441	56,074	57,757	59,489	61,274	63,112	65,006	66,956	602,049
1655 Legislative Actions	55,973	26,376	43,835	45,150	46,505	47,900	49,337	50,817	52,341	53,912	55,529	57,195	528,895
1667-01 Plan Maintenance Fees	176,797	284,218	228,097	152,863	118,624	117,562	112,438	109,398	109,743	129,204	136,255	133,482	1,631,883
1670 Plan Check Fees	2,064,962	2,665,348	2,007,295	1,315,784	1,285,937	1,272,580	1,213,452	1,177,762	1,180,162	1,397,844	1,475,698	1,442,853	16,434,715
1673-01 Subdivision Map Filing Fees - Png	134,359	63,046	60,000	61,800	63,654	65,564	67,531	69,556	71,643	73,792	76,006	78,286	750,879
1673-02 Subdivision Map Filing Fees - Final	0	20,000	20,808	21,432	22,075	22,737	23,420	24,122	24,846	25,591	26,359	27,150	258,540
1674 Nuisance Abatement Fees	5,388	6,435	0	0	0	0	0	0	0	0	0	0	6,435
1676 Special Inspection Reimbursement	39,933	25,000	25,750	26,523	27,318	28,138	28,982	29,851	30,747	31,669	32,619	33,598	320,195
<b>TOTAL COMMUNITY DEVELOPMENT</b>	<b>2,778,138</b>	<b>3,414,153</b>	<b>2,681,109</b>	<b>1,863,322</b>	<b>1,805,062</b>	<b>1,798,079</b>	<b>1,737,493</b>	<b>1,704,756</b>	<b>1,717,118</b>	<b>1,983,101</b>	<b>2,084,834</b>	<b>2,056,604</b>	<b>22,845,629</b>

**035. GENERAL FUND  
REVENUES BY SOURCE**

	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	PLAN 2021/2022	PLAN 2022/2023	PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	FY 2018/2019 TO FY 2027/2028 TOTAL	FY 2007/2008 TO FY 2027/2028 TOTAL
1502-01 Library Overdue Material - Circulation	200,688	202,695	222,964	225,194	227,446	229,720	232,018	234,338	236,681	239,048	2,250,792	4,263,537
1502-02 Overdue/Lost/Damaged - Internet	45,088	45,539	50,093	50,594	51,100	51,611	52,127	52,648	53,175	53,707	505,682	960,389
1503 Fines - Parking	641,166	666,812	693,485	721,224	750,073	780,076	811,279	843,730	877,479	912,578	7,697,902	13,589,585
1504 Fines - Traffic and Criminal	598,421	622,358	647,252	673,142	700,068	728,071	757,194	787,481	818,981	851,740	7,184,709	12,640,279
1505 Hazardous Material Recovery	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	30,000	64,145
1506 Juvenile Diversion	6,429	6,686	6,954	7,232	7,521	7,822	8,135	8,461	8,799	9,151	77,191	136,107
1507 Late Payment Penalties	19,567	20,350	21,164	22,011	22,891	23,807	24,759	25,749	26,779	27,851	234,929	414,238
1509 Returned Check Charge	7,537	7,839	8,152	8,478	8,818	9,170	9,537	9,919	10,315	10,728	90,493	159,563
1512 Community Dev Code Violations	17,500	17,500	17,500	17,500	17,500	17,500	17,500	17,500	17,500	17,500	175,000	365,000
1513 CFD Delinquent Tax Penalties	0	0	0	0	0	0	0	0	0	0	0	0
1514 CUPA Fines	0	0	0	0	0	0	0	0	0	0	0	900
<b>TOTAL FINES AND FORFEITURES</b>	<b>1,539,397</b>	<b>1,592,780</b>	<b>1,670,564</b>	<b>1,728,376</b>	<b>1,788,417</b>	<b>1,850,777</b>	<b>1,915,549</b>	<b>1,982,826</b>	<b>2,052,710</b>	<b>2,125,303</b>	<b>18,246,698</b>	<b>32,593,743</b>
1650 Administrative Request Fees	88,203	91,731	95,400	99,216	103,185	107,312	111,605	116,069	120,711	125,540	1,058,971	1,865,571
1652 Demolition Fees	17,348	16,889	16,618	16,439	17,084	17,603	17,816	18,108	18,380	18,481	174,767	363,226
1653 Energy Plan Check Fees	112,055	109,088	107,335	106,181	110,349	113,697	115,078	116,964	118,721	119,367	1,128,836	2,445,814
1654 Environmental Review Fees	69,634	72,419	75,316	78,329	81,462	84,720	88,109	91,634	95,299	99,111	836,033	1,438,082
1655 Legislative Actions	59,483	61,862	64,336	66,910	69,586	72,370	75,264	78,275	81,406	84,662	714,154	1,243,049
1667-01 Plan Maintenance Fees	130,586	127,128	125,086	123,740	128,597	132,499	134,109	136,307	138,354	139,107	1,315,514	2,947,397
1670 Plan Check Fees	1,407,938	1,366,578	1,341,030	1,323,182	1,375,024	1,416,209	1,431,508	1,453,200	1,473,064	1,478,217	14,065,950	30,500,664
1673-01 Subdivision Map Filing Fees - Plng	81,418	84,675	88,062	91,584	95,247	99,057	103,020	107,140	111,426	115,883	977,511	1,728,390
1673-02 Subdivision Map Filing Fees - Final	28,236	29,365	30,540	31,761	33,032	34,353	35,727	37,156	38,643	40,188	339,001	597,541
1674 Nuisance Abatement Fees	0	0	0	0	0	0	0	0	0	0	0	6,435
1676 Special Inspection Reimbursement	34,942	36,339	36,339	37,793	37,793	39,305	39,305	40,877	40,877	42,512	386,083	706,278
<b>TOTAL COMMUNITY DEVELOPMENT</b>	<b>2,029,843</b>	<b>1,996,075</b>	<b>1,980,062</b>	<b>1,975,134</b>	<b>2,051,359</b>	<b>2,117,125</b>	<b>2,151,541</b>	<b>2,195,731</b>	<b>2,236,881</b>	<b>2,263,069</b>	<b>20,996,818</b>	<b>43,842,448</b>





**035. GENERAL FUND  
REVENUES BY SOURCE**

	ACTUAL 2006/2007	CURRENT 2007/2008	PROPOSED 2008/2009	PROPOSED 2009/2010	PLAN 2010/2011	PLAN 2011/2012	PLAN 2012/2013	PLAN 2013/2014	PLAN 2014/2015	PLAN 2015/2016	PLAN 2016/2017	PLAN 2017/2018	FY 2007/2008 TO FY 2017/2018 TOTAL
2765-07 Other DPS - Photographs	3,093	3,060	3,060	3,152	3,246	3,344	3,444	3,547	3,654	3,763	3,876	3,993	38,139
2765-08 Other DPS - Copy of Audio Recording	144	306	306	315	325	334	344	355	365	376	388	399	3,814
2765-09 Other DPS - Crim. Hist. Clearance Letter	6,645	6,630	6,966	7,175	7,390	7,612	7,840	8,076	8,318	8,567	8,824	9,089	86,487
2766-01 False Alarm Fee - Fire Alarm	32,763	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	275,000
2767 Fire Contract Reimbursement	23,028	187,652	0	0	0	0	0	0	0	0	0	0	187,652
2768 Criminal Justice Administration Fee	1,031	130	0	0	0	0	0	0	0	0	0	0	130
2769 Civil Subponea Fees	3,000	1,500	1,500	1,545	1,591	1,639	1,688	1,739	1,791	1,845	1,900	1,957	18,696
2770 DPS Alarm Permit Fees	0	11,336	48,000	49,440	50,923	52,451	54,024	55,645	57,315	59,034	60,805	62,629	561,602
<b>TOTAL PUBLIC SAFETY FEES</b>	<b>781,955</b>	<b>938,444</b>	<b>785,309</b>	<b>797,504</b>	<b>810,065</b>	<b>823,003</b>	<b>836,329</b>	<b>850,055</b>	<b>864,193</b>	<b>878,755</b>	<b>893,753</b>	<b>909,202</b>	<b>9,386,614</b>
2900 Engineering Fees	750,460	1,268,084	941,740	714,740	168,443	168,251	162,668	160,065	162,207	190,520	201,995	200,112	4,338,825
2901 Mathilda/237 Maintenance	3,432	20,000	40,000	41,200	42,436	43,709	45,020	46,371	47,762	49,195	50,671	52,191	478,555
2904 Street Tree Fees	1,562	6,200	6,324	6,514	6,709	6,910	7,118	7,331	7,551	7,778	8,011	8,251	78,698
2909 Temporary Traffic Controls	500	510	0	0	0	0	0	0	0	0	0	0	510
<b>TOTAL PUBLIC WORKS FEES</b>	<b>755,954</b>	<b>1,294,794</b>	<b>988,064</b>	<b>762,454</b>	<b>217,588</b>	<b>218,870</b>	<b>214,806</b>	<b>213,767</b>	<b>217,520</b>	<b>247,493</b>	<b>260,677</b>	<b>260,554</b>	<b>4,896,588</b>
<b>TOTAL SERVICE FEES</b>	<b>4,674,981</b>	<b>5,982,183</b>	<b>4,804,543</b>	<b>3,782,983</b>	<b>3,202,356</b>	<b>3,219,829</b>	<b>3,179,048</b>	<b>3,169,860</b>	<b>3,211,303</b>	<b>3,533,348</b>	<b>3,675,140</b>	<b>3,674,468</b>	<b>41,435,060</b>
3355 Interest	3,271,725	3,935,579	3,303,965	2,789,914	2,674,339	2,852,655	3,069,073	3,280,484	3,016,761	3,056,617	3,143,935	3,259,645	34,382,969
<b>TOTAL INTEREST INCOME</b>	<b>3,271,725</b>	<b>3,935,579</b>	<b>3,303,965</b>	<b>2,789,914</b>	<b>2,674,339</b>	<b>2,852,655</b>	<b>3,069,073</b>	<b>3,280,484</b>	<b>3,016,761</b>	<b>3,056,617</b>	<b>3,143,935</b>	<b>3,259,645</b>	<b>34,382,969</b>
3601 Refuse Loan Repayment	750,000	750,000	976,440	1,367,016	3,124,259	3,124,259	3,124,259	2,124,259	4,603,652	4,603,652	4,603,652	4,603,652	33,005,100
3601 Redevelopment Agency Repayment	3,529,276	(745,913)	922,906	3,914,801	6,257,557	7,897,042	8,029,468	(1,026,502)	6,352,558	6,482,230	6,573,237	6,687,633	51,345,017
3601 Sewer Loan Repayment	1,161,345	3,458,637	3,458,637	3,458,637	3,458,637	3,458,637	3,458,637	0	0	0	0	0	20,751,822
3601 Water Loan Repayment	0	351,700	351,700	351,700	351,700	351,700	351,700	351,700	351,700	0	0	0	2,813,600
3601 General Services Loan Repayment	550,000	600,000	600,000	600,000	600,000	600,000	289,789	100,000	65,720	0	0	0	3,455,509
3605 Power Generation Facility	737,924	760,062	782,864	806,350	830,540	855,457	881,120	907,554	943,856	981,610	1,020,875	1,051,501	9,821,789
3604 Sunnyside Office Center	218,545	225,102	231,855	238,811	245,975	253,354	260,955	268,783	276,847	285,152	293,707	302,518	2,883,059
<b>TOTAL INTERFUND REVENUES</b>	<b>6,947,091</b>	<b>5,399,588</b>	<b>7,324,402</b>	<b>10,737,315</b>	<b>14,868,668</b>	<b>16,540,449</b>	<b>16,395,928</b>	<b>2,725,794</b>	<b>12,594,333</b>	<b>12,352,645</b>	<b>12,491,471</b>	<b>12,645,304</b>	<b>124,075,897</b>



**035. GENERAL FUND  
REVENUES BY SOURCE**

	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	PLAN 2021/2022	PLAN 2022/2023	PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	FY 2018/2019 TO FY 2027/2028 TOTAL	FY 2007/2008 TO FY 2027/2028 TOTAL
2765-07 Other DPS - Photographs	4,152	4,318	4,491	4,671	4,858	5,052	5,254	5,464	5,683	5,910	49,853	87,993
2765-08 Other DPS - Copy of Audio Recording	415	432	449	467	486	505	525	546	568	591	4,985	8,799
2765-09 Other DPS - Crim. Hist. Clearance Letter	9,453	9,831	10,224	10,633	11,058	11,501	11,961	12,439	12,937	13,454	113,489	199,976
2766-01 False Alarm Fee - Fire Alarm	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	250,000	525,000
2767 Fire Contract Reimbursement	0	0	0	0	0	0	0	0	0	0	0	187,652
2768 Criminal Justice Administration Fee	0	0	0	0	0	0	0	0	0	0	0	130
2769 Civil Subponea Fees	2,035	2,116	2,201	2,289	2,381	2,476	2,575	2,678	2,785	2,896	24,432	43,128
2770 DPS Alarm Permit Fees	65,134	67,739	70,449	73,267	76,198	79,245	82,415	85,712	89,140	92,706	782,006	1,343,608
<b>TOTAL PUBLIC SAFETY FEES</b>	<b>930,417</b>	<b>952,482</b>	<b>975,429</b>	<b>999,295</b>	<b>1,024,114</b>	<b>1,049,927</b>	<b>1,076,772</b>	<b>1,104,691</b>	<b>1,133,727</b>	<b>1,163,924</b>	<b>10,410,778</b>	<b>19,797,392</b>
2900 Engineering Fees	198,032	195,069	193,804	193,111	200,308	208,174	213,420	218,494	223,382	226,532	2,070,326	6,409,151
2901 Mathilda/237 Maintenance	54,279	56,450	58,708	61,056	63,498	66,038	68,680	71,427	74,284	77,255	651,674	1,130,229
2904 Street Tree Fees	8,581	8,925	9,282	9,653	10,039	10,441	10,858	11,293	11,744	12,214	103,030	181,727
2909 Temporary Traffic Controls	0	0	0	0	0	0	0	0	0	0	0	510
<b>TOTAL PUBLIC WORKS FEES</b>	<b>260,892</b>	<b>260,443</b>	<b>261,793</b>	<b>263,820</b>	<b>273,845</b>	<b>284,653</b>	<b>292,958</b>	<b>301,213</b>	<b>309,410</b>	<b>316,001</b>	<b>2,825,030</b>	<b>7,721,618</b>
<b>TOTAL SERVICE FEES</b>	<b>3,686,049</b>	<b>3,691,358</b>	<b>3,717,802</b>	<b>3,757,653</b>	<b>3,888,367</b>	<b>4,011,184</b>	<b>4,101,998</b>	<b>4,204,461</b>	<b>4,305,828</b>	<b>4,392,704</b>	<b>39,757,404</b>	<b>81,192,465</b>
3355 Interest	3,950,257	4,013,723	4,027,351	3,950,309	3,763,519	3,476,840	3,138,906	2,847,794	2,599,577	2,603,599	34,371,875	68,754,844
<b>TOTAL INTEREST INCOME</b>	<b>3,950,257</b>	<b>4,013,723</b>	<b>4,027,351</b>	<b>3,950,309</b>	<b>3,763,519</b>	<b>3,476,840</b>	<b>3,138,906</b>	<b>2,847,794</b>	<b>2,599,577</b>	<b>2,603,599</b>	<b>34,371,875</b>	<b>68,754,844</b>
3601 Refuse Loan Repayment	4,603,652	4,603,652	4,603,652	0	0	0	0	0	0	0	13,810,956	46,816,056
3601 Redevelopment Agency Repayment	6,820,474	6,903,213	7,039,699	7,166,109	7,901,193	7,941,972	8,065,881	8,251,413	13,086,938	13,295,490	86,472,382	137,817,399
3601 Sewer Loan Repayment	0	0	0	0	0	0	0	0	0	0	0	20,751,822
3601 Water Loan Repayment	0	0	0	0	0	0	0	0	0	0	0	2,813,600
3601 General Services Loan Repayment	0	0	0	0	0	0	0	0	0	0	0	3,455,509
3605 Power Generation Facility	1,093,561	1,137,303	1,182,796	1,230,107	1,279,312	1,330,484	1,383,704	1,439,052	1,496,614	1,556,478	13,129,411	22,951,200
3604 Sunnyside Office Center	314,619	327,204	340,292	353,903	368,060	382,782	398,093	414,017	430,578	447,801	3,777,348	6,660,408
<b>TOTAL INTERFUND REVENUES</b>	<b>12,832,306</b>	<b>12,971,372</b>	<b>13,166,438</b>	<b>8,750,120</b>	<b>9,548,564</b>	<b>9,655,238</b>	<b>9,847,678</b>	<b>10,104,482</b>	<b>15,014,129</b>	<b>15,299,769</b>	<b>117,190,097</b>	<b>241,265,994</b>

**035. GENERAL FUND  
REVENUES BY SOURCE**

	ACTUAL 2006/2007	CURRENT 2007/2008	PROPOSED 2008/2009	PROPOSED 2009/2010	PLAN 2010/2011	PLAN 2011/2012	PLAN 2012/2013	PLAN 2013/2014	PLAN 2014/2015	PLAN 2015/2016	PLAN 2016/2017	PLAN 2017/2018	FY 2007/2008 TO FY 2017/2018 TOTAL
3601 Repayment to City - Town Ctr Developer	357,338	375,867	582,946	3,475,528	4,569,476	4,659,880	4,688,667	4,629,811	4,091,665	4,152,370	4,215,317	4,278,707	39,720,234
<b>TOTAL REPYMNT TO CITY - TOWN CTR DVLPR</b>	<b>357,338</b>	<b>375,867</b>	<b>582,946</b>	<b>3,475,528</b>	<b>4,569,476</b>	<b>4,659,880</b>	<b>4,688,667</b>	<b>4,629,811</b>	<b>4,091,665</b>	<b>4,152,370</b>	<b>4,215,317</b>	<b>4,278,707</b>	<b>39,720,234</b>
1216 Misc Grants - Other	11,190	25,000	0	0	0	0	0	0	0	0	0	0	25,000
4460-02 Repayments - Conway Property Owners	65,983	63,783	18,119	18,119	18,119	18,119	18,119	18,119	18,119	18,119	18,119	18,119	244,973
2764 Unclaimed Property	28,894	8,892	0	0	0	0	0	0	0	0	0	0	8,892
3801 Personal Property Sale	7,282	7,427	5,000	5,150	5,305	5,464	5,628	5,796	5,970	6,149	6,334	6,524	64,747
4100 Miscellaneous Revenues	15,499	16,306	15,000	15,300	15,606	15,918	16,236	16,561	16,892	17,230	17,575	17,926	180,552
4102 Damage to City Property	86,060	145,000	0	0	0	0	0	0	0	0	0	0	145,000
4104 Jury Duty Reimbursement	384	0	0	0	0	0	0	0	0	0	0	0	0
4105 Misc Revenues - Special Event	3,440	4,021	0	0	0	0	0	0	0	0	0	0	4,021
4114 Cash Overage & Shortage	(149)	0	0	0	0	0	0	0	0	0	0	0	0
4116-02 Photocopies - Public Safety	1,508	2,900	0	0	0	0	0	0	0	0	0	0	2,900
4116-04 Photocopies - Other Departments	126	250	250	250	250	250	250	250	250	250	250	250	2,750
4117-01 Printed Material Sales	845	1,500	1,545	1,591	1,639	1,688	1,739	1,791	1,845	1,900	1,957	2,016	19,212
4117-05 Printed Material Sale-PW/Plans & Specs	5,774	12,000	6,000	6,180	6,365	6,556	6,753	6,956	7,164	7,379	7,601	7,829	80,783
4120 Litigation Settlement Proceeds	0	382,787	0	0	0	0	0	0	0	0	0	0	382,787
4121 Miscellaneous Reimbursement	13,570	18,698	0	0	0	0	0	0	0	0	0	0	18,698
4123-03 Bankruptcy Recovery - Other	4,110	410	0	0	0	0	0	0	0	0	0	0	410
<b>TOTAL MISCELLANEOUS</b>	<b>301,698</b>	<b>688,974</b>	<b>45,914</b>	<b>46,590</b>	<b>47,284</b>	<b>47,995</b>	<b>48,725</b>	<b>49,473</b>	<b>50,241</b>	<b>51,028</b>	<b>51,836</b>	<b>52,664</b>	<b>1,180,724</b>
3204 Modular Classroom Lease	407,055	184,144	184,144	184,144	184,144	184,144	92,072	0	0	0	0	0	1,012,792
<b>TOTAL MODULAR CLASSROOM LEASE</b>	<b>407,055</b>	<b>184,144</b>	<b>184,144</b>	<b>184,144</b>	<b>184,144</b>	<b>184,144</b>	<b>92,072</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,012,792</b>
3800 Real Property Sale	3,483,130	4,700,000	0	0	0	2,294,727	0	0	0	0	0	11,474,036	18,468,763
<b>TOTAL SALE OF PROPERTY</b>	<b>3,483,130</b>	<b>4,700,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,294,727</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>11,474,036</b>	<b>18,468,763</b>



**035. GENERAL FUND  
REVENUES BY SOURCE**

	ACTUAL 2006/2007	CURRENT 2007/2008	PROPOSED 2008/2009	PROPOSED 2009/2010	PLAN 2010/2011	PLAN 2011/2012	PLAN 2012/2013	PLAN 2013/2014	PLAN 2014/2015	PLAN 2015/2016	PLAN 2016/2017	PLAN 2017/2018	FY 2007/2008 TO FY 2017/2018 TOTAL
4400 Transfers In	8,162,442	7,927,562	8,408,696	8,516,416	8,788,060	9,016,161	9,300,253	9,593,432	9,895,997	10,208,251	10,571,520	10,721,323	102,947,671
TOTAL TRANSFERS IN	8,162,442	7,927,562	8,408,696	8,516,416	8,788,060	9,016,161	9,300,253	9,593,432	9,895,997	10,208,251	10,571,520	10,721,323	102,947,671
xxxx Budget Supplement Revenues	0	0	(1,386)	(2,360)	(2,731)	(3,113)	(3,506)	(3,911)	(4,329)	(4,758)	(5,201)	(5,657)	(36,953)
FUND TOTAL	131,065,095	141,019,308	134,492,376	140,171,836	148,798,994	156,457,385	158,886,541	149,580,774	163,225,945	168,004,231	173,146,483	189,597,970	1,723,381,842

**035. GENERAL FUND  
REVENUES BY SOURCE**

	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	PLAN 2021/2022	PLAN 2022/2023	PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	FY 2018/2019 TO FY 2027/2028 TOTAL	FY 2007/2008 TO FY 2027/2028 TOTAL
4400 Transfers In	11,095,433	11,539,250	12,000,820	12,527,931	12,980,087	13,499,291	14,039,263	14,653,820	15,184,866	15,792,261	133,313,023	236,260,694
TOTAL TRANSFERS IN	11,095,433	11,539,250	12,000,820	12,527,931	12,980,087	13,499,291	14,039,263	14,653,820	15,184,866	15,792,261	133,313,023	236,260,694
xxxx Budget Supplement Revenues	(6,284)	(6,935)	(7,612)	(8,317)	(9,049)	(9,811)	(10,604)	(11,428)	(12,285)	(13,177)	(95,502)	(132,455)
FUND TOTAL	184,267,617	190,683,708	197,019,131	198,828,694	205,907,336	213,386,861	221,338,966	230,045,377	239,547,648	248,865,389	2,129,890,727	3,853,272,569

**460. WATER SUPPLY AND DISTRIBUTION FUND  
REVENUES BY SOURCE**

	ACTUAL 2006/2007	CURRENT 2007/2008	PROPOSED 2008/2009	PROPOSED 2009/2010	PLAN 2010/2011	PLAN 2011/2012	PLAN 2012/2013	PLAN 2013/2014	PLAN 2014/2015	PLAN 2015/2016	PLAN 2016/2017	PLAN 2017/2018	FY 2007/2008 TO FY 2017/2018 TOTAL
1103 SCVWD Reclaimed Water Rebate	238,959	207,000	209,875	212,750	215,625	218,500	221,375	224,250	227,125	230,000	232,875	235,750	2,435,125
1507 Late Payment Penalties	70,136	71,539	73,685	75,896	78,172	80,518	82,933	85,421	87,984	90,623	93,342	96,142	916,255
3050 Water Connection Fees	361,434	381,478	296,417	111,395	310,902	1,282,849	181,774	192,242	192,844	177,348	137,001	110,380	3,374,630
3052 Water Hydrant Fees	13,947	12,317	10,821	7,110	9,501	12,028	13,859	15,140	15,149	13,309	13,309	12,082	134,626
3053 Water Frontage Fees	24,904	57,680	53,045	40,977	47,834	58,543	66,867	70,718	70,939	65,239	65,239	61,438	658,519
3054 Water Meter Sales	225,582	234,606	241,644	248,893	256,360	264,051	271,972	280,131	288,535	297,192	306,107	315,290	3,004,782
3055 Water Meter Use Fees	2,187,475	2,395,285	2,634,813	2,871,946	3,130,422	3,412,159	3,719,254	4,016,794	4,217,634	4,428,516	4,605,656	4,674,741	40,107,220
3056 Water Sales - Metered	19,234,450	20,966,864	23,358,712	25,511,135	27,862,025	30,429,696	33,234,148	35,964,891	37,841,244	39,815,681	41,495,180	42,208,352	358,687,930
3057 Water Tapping Fees	25,454	25,963	26,742	27,544	28,370	29,221	30,098	31,001	31,931	32,889	33,876	34,892	332,527
3058 Water Turn On Fees	120,994	123,414	127,116	130,930	134,857	138,903	143,070	147,362	151,783	156,337	161,027	165,858	1,580,657
3059 Doubtful Accounts	(2,653)	0	0	0	0	0	0	0	0	0	0	0	0
3060 Water Recycled	730,880	800,314	880,345	959,576	1,045,938	1,140,073	1,242,679	1,342,094	1,409,198	1,479,658	1,538,845	1,561,927	13,400,648
3089 Hydrant Meter Deposits Forfeited	3,782	0	0	0	0	0	0	0	0	0	0	0	0
3355 Interest Income	418,182	339,401	362,189	371,042	408,124	493,528	520,934	513,930	507,888	541,936	593,357	612,628	5,264,957
4100 Miscellaneous Revenues	8,919	0	0	0	0	0	0	0	0	0	0	0	0
<b>FUND TOTAL</b>	<b>23,662,443</b>	<b>25,615,860</b>	<b>28,275,405</b>	<b>30,569,194</b>	<b>33,528,131</b>	<b>37,560,070</b>	<b>39,728,965</b>	<b>42,883,975</b>	<b>45,042,255</b>	<b>47,328,726</b>	<b>49,275,813</b>	<b>50,089,482</b>	<b>429,897,876</b>

**465. WASTEWATER MANAGEMENT FUND  
REVENUES BY SOURCE**

		ACTUAL	CURRENT	PROPOSED	PROPOSED	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	FY 2007/2008 TO FY 2017/2018 TOTAL	
		2006/2007	2007/2008	2008/2009	2009/2010	2010/2011	2011/2012	2012/2013	2013/2014	2014/2015	2015/2016	2016/2017	2017/2018	
1114	Other Agencies - Reimbursement	17,960	48,043	48,867	49,844	50,841	51,858	52,895	53,953	55,032	56,133	57,255	58,401	583,123
1367	Permit - Waste Discharge	48,302	47,000	48,410	49,862	51,358	52,899	54,486	56,120	57,804	59,538	61,324	63,164	601,966
1507	Late Payment Penalties	56,405	63,975	69,417	74,970	80,218	85,833	91,841	97,352	102,219	107,330	112,749	118,442	1,004,347
2902	Storm Drain Fees	142,300	120,000	123,600	92,700	105,060	124,836	138,432	142,140	138,432	123,600	92,700	105,060	1,306,560
3066	Sewer Fees - City	17,867,744	19,386,502	21,035,304	22,718,129	24,308,398	26,009,986	27,830,685	29,500,526	30,975,552	32,524,330	34,166,483	35,891,549	304,347,441
3067	Sewer Fees - Non-City	503,561	551,113	597,985	645,824	691,031	739,404	791,162	838,632	880,563	924,591	971,274	1,020,314	8,651,893
3068	Sewer Connection Fees	1,906,702	2,383,110	2,503,065	493,319	575,867	704,794	805,000	851,359	854,024	785,397	606,720	708,244	11,270,899
3090	Sales from PGF Electricity	80,247	48,000	14,300	14,729	15,171	15,626	16,095	16,578	17,075	17,587	18,115	18,658	211,933
3355	Interest Income	910,610	904,225	549,202	637,714	514,869	402,946	398,508	615,925	599,329	710,668	661,832	619,797	6,615,015
4490	Bond Proceeds	0	0	0	0	7,650,000	7,803,000	7,959,060	8,118,241	55,204,040	56,308,121	57,434,284	58,582,969	259,059,715
4400-91	Transfer In General Services Fund	0	60,000	2,737,120	0	0	0	0	0	0	0	0	0	2,797,120
xxxx	FY 2007/2008 One Time Revenue Loss	0	(300,000)	0	0	0	0	0	0	0	0	0	0	(300,000)
<b>FUND TOTAL</b>		<b>21,504,783</b>	<b>23,311,969</b>	<b>27,727,270</b>	<b>24,777,090</b>	<b>34,042,813</b>	<b>35,991,181</b>	<b>38,138,164</b>	<b>40,290,825</b>	<b>88,884,071</b>	<b>91,617,296</b>	<b>94,182,736</b>	<b>97,186,597</b>	<b>596,150,012</b>

**485. SOLID WASTE MANAGEMENT FUND  
REVENUES BY SOURCE**

		ACTUAL	CURRENT	PROPOSED	PROPOSED	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	FY 2007/2008 TO FY 2017/2018 TOTAL	
		2006/2007	2007/2008	2008/2009	2009/2010	2010/2011	2011/2012	2012/2013	2013/2014	2014/2015	2015/2016	2016/2017	2017/2018	TOTAL
0751	Long Term Rent	151,927	158,164	162,879	167,766	172,799	177,983	183,322	188,822	194,486	200,321	206,331	212,521	1,964,800
957	REPI	12,825	0	0	0	0	0	0	0	0	0	0	0	12,825
1003-01	CEC Subsidy	15,392	0	0	0	0	0	0	0	0	0	0	0	15,392
1004	County Wide AB939 Fee	148,375	143,307	122,532	118,986	120,165	121,429	121,809	123,053	124,284	125,527	126,782	128,050	1,396,247
1507	Late Payment Penalties	90,685	131,850	139,108	146,766	154,838	163,354	169,072	174,144	180,239	186,547	192,144	196,947	1,835,008
1508	Liquidated Damages	16,688	0	0	0	0	0	0	0	0	0	0	0	0
2906	Battery/Oil/Paint Drop Off Fee	14,430	20,000	20,000	20,000	20,600	21,218	21,855	22,510	23,185	23,881	24,597	25,335	243,182
3061	Refuse Service Fees - City	27,774,616	29,300,000	30,912,936	32,614,662	34,408,468	36,300,934	37,571,467	38,698,611	40,053,062	41,454,919	42,698,567	43,766,031	407,779,657
3062	Refuse Service Fees - Specialty	605,275	570,000	601,378	634,483	669,380	706,196	730,912	752,840	779,189	806,461	830,655	851,421	7,932,915
3071	MRF Revenues - SMaRT	259,751	102,018	888,439	735,561	750,275	765,750	775,828	791,591	807,502	823,733	840,290	857,180	8,138,165
3080	Kirby Canyon SMaRT Operator	143,528	151,300	151,832	157,585	163,554	172,317	149,439	156,426	162,730	169,288	176,110	183,208	1,793,789
3083	Curbside	407,219	2,026,378	1,154,833	833,130	841,461	849,876	858,374	866,958	875,628	884,384	893,228	902,160	10,986,410
3084	Curbside Sales - General	388,713	392,600	396,526	400,491	404,496	408,541	412,626	416,752	420,920	425,129	429,380	433,674	4,541,136
3086	Yardwaste Sales - SMaRT	(80,982)	(334,668)	(260,391)	(187,853)	(189,732)	(191,629)	(193,545)	(195,481)	(197,436)	(199,410)	(201,404)	(203,418)	(2,354,966)
3091	Green Ticket Revenue	25,953	25,000	24,136	23,291	22,476	21,689	20,930	20,198	19,491	18,809	18,150	17,515	231,685
3355	Interest Income	220,327	508,421	191,624	203,118	152,581	145,638	176,057	225,576	214,202	206,253	195,183	239,814	2,458,467
4100	Miscellaneous Revenues	2,996	0	0	0	0	0	0	0	0	0	0	0	0
4105	Misc. Revenues - Special Events	3,006	0	0	0	0	0	0	0	0	0	0	0	0
<b>FUND TOTAL</b>		<b>30,200,723</b>	<b>33,194,369</b>	<b>34,505,832</b>	<b>35,867,986</b>	<b>37,691,360</b>	<b>39,663,295</b>	<b>40,998,146</b>	<b>42,242,000</b>	<b>43,657,482</b>	<b>45,125,841</b>	<b>46,430,013</b>	<b>47,610,437</b>	<b>446,986,762</b>



**525. COMMUNITY RECREATION FUND  
REVENUES BY SOURCE**

		ACTUAL	CURRENT	PROPOSED	PROPOSED	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	FY 2007/2008 TO FY 2017/2018 TOTAL	
		2006/2007	2007/2008	2008/2009	2009/2010	2010/2011	2011/2012	2012/2013	2013/2014	2014/2015	2015/2016	2016/2017	2017/2018	
2351	Vending	2,842	7,000	7,210	7,426	7,649	7,879	8,115	8,358	8,609	8,867	9,133	9,407	89,655
<b>TOTAL VENDING</b>		<b>2,842</b>	<b>7,000</b>	<b>7,210</b>	<b>7,426</b>	<b>7,649</b>	<b>7,879</b>	<b>8,115</b>	<b>8,358</b>	<b>8,609</b>	<b>8,867</b>	<b>9,133</b>	<b>9,407</b>	<b>89,655</b>
0750-01	License Fee Tennis Center	94,109	81,000	83,430	85,933	88,511	91,166	84,583	87,120	89,734	89,734	92,426	95,199	968,836
0750-02	Concessions - Tennis Center	0	14,000	14,420	14,708	15,149	15,604	16,072	16,554	17,051	17,562	18,089	18,632	177,840
0750-04	Lookout Rental	63,600	63,600	63,600	66,780	66,780	66,780	66,780	66,780	66,780	66,780	66,780	66,780	728,220
0750-05	Percent Over Gross Lookout	21,717	22,950	23,639	21,822	22,149	22,482	22,819	23,161	23,508	23,861	24,219	24,582	255,192
0752-01	Rental - Indoor Sports Center	55,985	60,000	61,800	63,654	65,564	67,531	69,556	71,643	73,792	76,006	78,286	80,635	768,468
0752-05	Rental - Performing Arts Center	108,193	106,000	109,180	112,270	115,638	119,107	122,680	126,361	130,152	134,056	138,078	142,220	1,355,743
0752-06	Rental - Recreation Center	118,813	119,000	122,570	127,500	133,900	137,917	142,055	146,316	150,706	155,227	159,884	164,680	1,559,754
0752-09	Rental - Equipment	11,325	12,000	12,360	12,731	13,113	13,506	13,911	14,329	14,758	15,201	15,657	16,127	153,694
0752-10	Rental - Senior Center	93,141	120,000	123,600	127,308	131,127	135,061	139,113	143,286	147,585	152,012	156,573	161,270	1,536,935
0752-14	Rental - Creative Arts Center	3,645	4,470	4,604	6,180	6,365	6,556	6,753	6,956	7,164	7,379	7,601	7,829	71,857
0752-15	Rental - Banner Installation	0	750	773	773	773	773	773	773	773	773	773	773	8,475
0752-16	Rental - Non-Profits	33,267	3,300	3,399	3,501	3,606	3,714	3,826	3,940	4,059	4,180	4,306	4,435	42,266
<b>TOTAL RENTS AND CONCESSIONS</b>		<b>603,795</b>	<b>607,070</b>	<b>623,374</b>	<b>643,159</b>	<b>662,675</b>	<b>680,196</b>	<b>688,920</b>	<b>707,219</b>	<b>726,062</b>	<b>742,772</b>	<b>762,671</b>	<b>783,161</b>	<b>7,627,280</b>
1120	Advertising	1,000	750	773	796	820	844	869	896	922	950	979	1,008	9,606
<b>OTHER INTERGOV REVENUES</b>		<b>1,000</b>	<b>750</b>	<b>773</b>	<b>796</b>	<b>820</b>	<b>844</b>	<b>869</b>	<b>896</b>	<b>922</b>	<b>950</b>	<b>979</b>	<b>1,008</b>	<b>9,606</b>
1369	Art in Private Development	6,108	6,474	6,669	6,869	7,075	7,287	7,506	7,731	7,963	8,202	8,448	8,702	82,927
<b>TOTAL ART IN PRIVATE DEVELOPMENT</b>		<b>6,108</b>	<b>6,474</b>	<b>6,669</b>	<b>6,869</b>	<b>7,075</b>	<b>7,287</b>	<b>7,506</b>	<b>7,731</b>	<b>7,963</b>	<b>8,202</b>	<b>8,448</b>	<b>8,702</b>	<b>82,927</b>

**525. COMMUNITY RECREATION FUND  
REVENUES BY SOURCE**

	ACTUAL 2006/2007	CURRENT 2007/2008	PROPOSED 2008/2009	PROPOSED 2009/2010	PLAN 2010/2011	PLAN 2011/2012	PLAN 2012/2013	PLAN 2013/2014	PLAN 2014/2015	PLAN 2015/2016	PLAN 2016/2017	PLAN 2017/2018	FY 2007/2008 TO FY 2017/2018 TOTAL
2310-11 Recreation Credit (Net)	(4,612)	0	0	0	0	0	0	0	0	0	0	0	0
2357 Youth Basketball League	102,560	104,000	107,120	110,334	113,644	117,053	120,565	124,181	127,907	131,744	135,696	139,767	1,332,011
2358 Adult Leagues - Softball	31,868	33,000	33,990	37,000	38,110	39,253	40,431	41,644	42,893	44,180	45,505	46,870	442,877
2359 Adult Leagues - Basketball	59,723	63,000	64,890	67,000	69,010	71,080	73,213	75,409	77,671	80,002	82,402	84,874	808,550
2360 Adult Leagues - Volleyball	49,860	51,000	52,530	54,106	55,729	57,401	59,123	60,897	62,724	64,605	66,543	68,540	653,198
2361 Open Gym - Adult	37,027	37,000	38,110	39,253	40,431	41,644	42,893	44,180	45,505	46,870	48,277	49,725	473,888
2364 Fitness/Sports Youth	238,016	236,000	243,080	250,372	257,884	265,620	273,589	281,796	290,250	298,958	307,926	317,164	3,022,640
2365 Fitness/Sports Adult	92,367	94,000	96,820	99,725	102,716	105,798	108,972	112,241	115,608	119,076	122,649	126,328	1,203,933
2367 Sports Camps Youth	101,647	115,000	118,450	122,004	125,664	129,434	133,317	137,316	141,435	145,679	150,049	154,550	1,472,897
2370 Special Events HOTS	6,651	6,000	7,200	7,200	7,200	7,200	8,400	8,400	8,400	9,600	9,600	9,600	88,800
2375 Gymnastics Youth	231,257	260,000	267,800	275,834	284,109	292,632	301,411	310,454	319,767	329,360	339,241	349,418	3,330,027
2377 Swim Classes Youth	188,690	195,000	200,850	206,876	213,082	219,474	226,058	232,840	239,825	247,020	254,431	262,064	2,497,520
2379 Rec Swim Youth	16,674	24,800	25,544	26,310	27,100	27,913	28,750	29,612	30,501	31,416	32,358	33,329	317,633
2381 Pool Rental Youth	8,362	18,000	18,540	19,096	19,669	20,259	20,867	21,493	22,138	22,802	23,486	24,190	230,540
2383 Aquatics Classes Adult	9,509	14,500	14,935	15,383	15,845	16,320	16,809	17,314	17,833	18,368	18,919	19,487	185,713
2385 Special Interest Child	43,714	44,000	45,320	46,680	48,080	49,522	51,008	52,538	54,114	55,738	57,410	59,132	563,543
2387 After School Recreation	25,713	34,500	35,535	35,535	35,535	35,535	35,535	36,601	36,601	36,601	37,699	37,699	397,376
2388 Visual Arts Child	55,693	55,000	56,650	58,350	60,100	61,903	63,760	65,673	67,643	69,672	71,763	73,915	704,429
2391 Visual Arts Adult	4,590	5,000	5,500	5,665	5,835	6,010	6,190	6,376	6,567	6,764	6,967	7,176	68,051
2392 Dance Classes Child	119,612	120,000	123,600	127,308	131,127	135,061	139,113	143,286	147,585	152,012	156,573	161,270	1,536,935
2393 Dance Classes Adult	88,042	88,000	90,640	93,359	96,160	99,045	102,016	105,077	108,229	111,476	114,820	118,265	1,127,086
2394 Performing Arts Child	28,780	30,000	30,900	31,827	32,782	33,765	34,778	35,822	36,896	38,003	39,143	40,317	384,234
2396 Cultural Arts Theater Tickets	28,232	28,500	29,355	30,236	31,143	32,077	33,039	34,030	35,051	36,103	37,186	38,302	365,022
2397 Preschool Programs	116,694	115,500	123,600	127,308	131,127	135,061	139,113	143,286	147,585	152,012	156,573	161,270	1,532,435
2401 Neighborhood Rec Summer	199,395	199,000	204,970	211,119	217,453	223,976	230,696	237,616	244,745	252,087	259,650	267,439	2,548,751

**525. COMMUNITY RECREATION FUND  
REVENUES BY SOURCE**

		ACTUAL	CURRENT	PROPOSED	PROPOSED	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	FY 2007/2008 TO FY 2017/2018 TOTAL	
		2006/2007	2007/2008	2008/2009	2009/2010	2010/2011	2011/2012	2012/2013	2013/2014	2014/2015	2015/2016	2016/2017	2017/2018	
2403	Summer Activities	1,961	2,142	2,400	2,472	2,730	2,730	3,060	3,060	3,060	3,390	3,390	3,390	31,824
2404	Non Academic Summer School	120,457	119,000	122,570	126,247	130,035	133,936	137,954	142,092	146,355	150,746	155,268	159,926	1,524,128
2406	Senior Adults Dances	3,447	3,700	4,118	4,242	4,369	4,500	4,635	4,774	4,917	5,065	5,217	5,373	50,908
2407	Senior Adult Programs	31,237	34,400	35,432	36,495	37,590	38,718	39,879	41,075	42,308	43,577	44,884	46,231	440,588
2408	Senior Adult Trips	134,174	145,000	149,350	153,831	158,445	163,199	168,095	173,138	178,332	183,682	189,192	194,868	1,857,130
2409	Senior Adult Special Events	10,543	10,500	10,815	11,139	11,474	11,818	12,172	12,538	12,914	13,301	13,700	14,111	134,482
2410	Therapeutic Services Programs	20,876	21,000	21,630	22,279	22,947	23,636	24,345	25,075	25,827	26,602	27,400	28,222	268,964
2411	Senior Center Membership	75,350	75,000	82,000	84,460	86,994	89,604	92,292	95,060	97,912	100,850	103,875	106,991	1,015,038
2412	Senior Adult Lunch Program	41,433	38,000	41,142	41,142	41,142	41,142	41,142	41,142	41,142	41,142	41,142	41,142	449,420
2413	Teen Programs Co-Op	38,781	41,000	41,000	41,000	41,000	41,000	41,000	41,000	41,000	41,000	41,000	41,000	451,000
2414	Teen Programs Summer	46,492	46,500	47,895	49,332	50,812	52,336	53,906	55,523	57,189	58,905	60,672	62,492	595,562
2415	Teen Programs Middle School	7,769	8,100	8,343	8,593	8,851	9,117	9,390	9,672	9,962	10,261	10,569	10,886	103,743
2416	Teen Programs High School	28,366	28,366	29,217	30,093	30,996	31,926	32,884	33,870	34,887	35,933	37,011	38,122	363,306
2417	Registration Service Fees	5,616	6,518	6,814	7,018	7,229	7,446	7,669	7,899	8,136	8,380	8,632	8,891	84,633
2420	Youth Drop-In Sports	0	1,020	1,051	1,082	1,115	1,148	1,182	1,218	1,254	1,292	1,331	1,371	13,064
2421	Adult Sports Camps	0	1,500	1,545	1,591	1,639	1,688	1,739	1,791	1,845	1,900	1,957	2,016	19,212
2422	School - Year Rec. Enrichment	21,981	38,180	39,325	40,505	41,720	39,323	39,323	40,503	40,503	40,503	41,718	41,718	443,322
2423	Pottery - Adult	58,424	65,000	66,950	68,959	71,027	73,158	75,353	77,613	79,942	82,340	84,810	87,355	832,507
2424	Music - Child	136,892	136,900	141,007	145,237	149,594	154,082	158,705	163,466	168,370	173,421	178,623	183,982	1,753,387
2425	Music - Adult	10,034	10,000	10,300	10,609	10,927	11,255	11,593	11,941	12,299	12,668	13,048	13,439	128,078
2455	SMS After School Progs	7,010	10,600	10,918	11,246	11,583	11,930	12,288	12,657	13,037	13,428	13,831	14,246	135,763
2460	High School Special Activities	502	1,000	3,700	3,700	3,700	3,700	3,700	3,700	3,700	3,700	3,700	3,700	38,000
2465	Columbia Co-Op Sports	35,472	34,600	35,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000	384,600
xxxx	Miscellaneous Recreation Revenues	308	415	0	0	0	0	0	0	0	0	0	0	415
<b>TOTAL RECREATION FEES</b>		<b>2,713,467</b>	<b>2,849,241</b>	<b>2,948,451</b>	<b>3,034,151</b>	<b>3,120,452</b>	<b>3,205,427</b>	<b>3,296,951</b>	<b>3,391,891</b>	<b>3,487,365</b>	<b>3,587,234</b>	<b>3,690,836</b>	<b>3,795,172</b>	<b>36,407,172</b>

**525. COMMUNITY RECREATION FUND  
REVENUES BY SOURCE**

	ACTUAL 2006/2007	CURRENT 2007/2008	PROPOSED 2008/2009	PROPOSED 2009/2010	PLAN 2010/2011	PLAN 2011/2012	PLAN 2012/2013	PLAN 2013/2014	PLAN 2014/2015	PLAN 2015/2016	PLAN 2016/2017	PLAN 2017/2018	FY 2007/2008 TO FY 2017/2018 TOTAL
1950-11 Sunnyvale Weekday	638,475	577,260	683,921	706,407	735,072	781,019	790,101	799,182	808,264	817,345	841,866	867,121	8,407,558
1950-12 Sunnyvale Weekday Replay	305,271	358,766	331,313	343,179	360,474	385,429	389,911	394,393	398,875	403,356	415,457	427,921	4,209,074
1950 -13 Sunnyvale Weekend/Holiday	766,544	767,784	834,751	860,441	889,282	940,497	951,434	962,369	973,306	984,241	1,013,768	1,044,182	10,222,055
1950-14 Sunnyvale W/E Holiday Replay	194,853	247,251	209,690	215,877	223,277	238,221	240,992	243,762	246,532	249,302	256,781	264,485	2,636,170
1950-15 Sunnyvale S.A.C.	30,610	32,239	32,897	34,005	35,475	37,758	38,197	38,636	39,075	39,514	40,699	41,920	410,415
1950-16 Sunnyvale Golf Discount	244,340	246,877	264,356	273,713	287,121	306,723	310,290	313,855	317,422	320,989	330,619	340,537	3,312,502
1950-17 Sunnyvale 10-Play Card	57,834	48,034	61,548	63,571	66,151	70,286	71,103	71,921	72,738	73,555	75,762	78,035	752,704
1950-18 Smart Card Fee Sunnyvale	1,640	1,640	1,691	1,732	1,752	1,773	3,587	3,629	3,670	3,711	3,711	5,567	32,463
1951 SM Gift Certificates	3,267	0	0	0	0	0	0	0	0	0	0	0	0
1952 School Group Play	900	900	900	900	1,000	1,000	1,000	1,000	1,000	1,100	1,100	1,100	11,000
1954-01 Tournament Fee - Sunnyvale	6,625	5,124	8,093	8,291	8,795	9,903	10,018	10,553	11,712	11,844	12,273	13,325	109,931
1954-02 Tournament Fee - Sunken Gardens	967	808	1,182	1,216	1,305	1,501	1,522	1,617	1,824	1,849	1,925	2,113	16,862
1963-11 Sunken Garden Weekday	391,366	391,495	402,560	418,156	437,264	466,466	472,945	479,424	485,903	492,381	507,153	522,367	5,076,114
1963-12 Sunken Garden Weekday Replay	6,653	6,239	7,038	7,336	7,761	8,343	8,459	8,575	8,691	8,807	9,071	9,343	89,663
1963-13 Sunken Garden Weekend/Holiday	334,104	320,465	343,444	356,153	370,361	393,608	399,075	404,542	410,009	415,475	427,939	440,778	4,281,849
1963-14 Sunken Garden Weekend Replay	8,897	9,810	9,153	9,529	10,038	10,761	10,911	11,060	11,209	11,359	11,700	12,051	117,581
1963-15 Sunken Garden SV Advantage Card	28,481	28,875	29,160	30,289	31,673	33,789	34,258	34,727	35,196	35,666	36,736	37,838	368,207
1963-16 Sunken Garden Golf Discount	112,726	96,761	121,573	127,335	136,800	148,560	150,623	152,686	154,750	156,813	161,518	166,363	1,573,782
1963-17 Sunken Garden 10-Play	13,915	14,215	14,913	15,604	16,712	18,112	18,363	18,615	18,867	19,118	19,691	20,282	194,492
1963-18 Sunken Garden Smart Card Fee	1,495	1,495	1,414	1,456	1,477	1,497	3,036	3,078	3,119	3,161	3,161	4,741	27,635
1964 Sunken Gardens Gift Certificates	1,426	0	0	0	0	0	0	0	0	0	0	0	0
xxxx Additional Revenue - Project 827170	0	0	0	0	76,000	76,000	76,000	76,000	76,000	76,000	76,000	76,000	608,000
<b>TOTAL GOLF FEES</b>	<b>3,150,389</b>	<b>3,156,038</b>	<b>3,359,597</b>	<b>3,475,190</b>	<b>3,697,790</b>	<b>3,931,246</b>	<b>3,981,825</b>	<b>4,029,624</b>	<b>4,078,162</b>	<b>4,125,586</b>	<b>4,246,930</b>	<b>4,376,069</b>	<b>42,458,057</b>

**525. COMMUNITY RECREATION FUND  
REVENUES BY SOURCE**

		ACTUAL	CURRENT	PROPOSED	PROPOSED	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	FY 2007/2008 TO FY 2017/2018 TOTAL
		2006/2007	2007/2008	2008/2009	2009/2010	2010/2011	2011/2012	2012/2013	2013/2014	2014/2015	2015/2016	2016/2017	2017/2018	
1955	Golf Cart Rental	356,167	357,980	370,665	370,665	370,665	381,785	381,785	381,785	393,239	393,239	393,239	405,036	4,200,083
1956	Driving Range Fees	337,080	302,877	307,384	307,384	307,384	307,384	316,606	316,606	316,606	313,606	316,606	316,606	3,429,049
1957	Golf Miscellaneous Rentals	41,897	43,072	43,557	43,557	43,557	43,557	44,864	44,864	44,864	44,864	44,864	44,864	486,484
4175	Golf Merchandise Sales	261,267	253,963	251,869	256,906	264,613	272,552	280,728	289,150	297,824	306,759	315,962	325,441	3,115,767
4180	Golf Instruction	28,842	33,559	34,332	35,019	36,069	37,151	38,266	39,414	40,596	41,814	43,069	44,361	423,650
TOTAL GOLF SHOP REVENUE		1,025,253	991,451	1,007,807	1,013,531	1,022,288	1,042,429	1,062,249	1,071,819	1,093,129	1,100,282	1,113,740	1,136,308	11,655,033
4100	Miscellaneous Revenue	2,132	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL MISCELLANEOUS REVENUE		2,132	0	0	0	0	0	0	0	0	0	0	0	0
3355	Interest Income	25,426	44,908	43,477	55,164	55,338	63,792	68,015	68,467	64,280	58,522	48,220	37,164	607,347
TOTAL INTEREST INCOME		25,426	44,908	43,477	55,164	55,338	63,792	68,015	68,467	64,280	58,522	48,220	37,164	607,347
xxxx	Fremont Pool Endowment	41,080	42,996	35,802	44,752	44,752	44,752	44,752	44,752	44,752	44,752	44,752	44,752	481,566
2418	Fremont Pool User Fees	43,258	44,000	42,000	42,840	43,697	44,571	45,462	46,371	47,299	48,245	49,210	50,194	503,888
TOTAL FREMONT POOL REVENUES		84,338	86,996	77,802	87,592	88,449	89,323	90,214	91,123	92,051	92,997	93,962	94,946	985,454
xxxx	Budget Supplements	40,000	0	0	0	0	0	0	0	0	0	0	0	0
4400-03	Transfer From General Fund	3,134,186	3,918,400	4,067,299	4,189,318	4,314,998	4,444,448	4,577,781	4,715,115	4,856,568	5,002,265	5,152,333	5,306,903	50,545,427
4400-03	Additional Transfer From Gen.Fund	765,024	199,178	204,677	125,617	129,977	135,067	139,759	148,339	157,356	162,838	168,514	174,393	1,745,716
4400-03	Expense Reimbursement	164,648	175,639	173,175	175,708	180,979	186,409	192,001	197,761	203,694	209,805	216,099	222,582	2,133,850
4400-95	Transfer from General Services	0	0	156,858	0	0	0	0	0	0	0	0	0	156,858
4400-14	Transfer From Park Dedication Fund	930	0	0	0	0	0	0	0	0	0	0	0	0
4400-36	Transfer From Dorolou Swirsky Fund	26,659	25,024	22,077	21,064	26,330	26,330	26,330	26,330	26,330	26,330	26,330	26,330	278,805
TOTAL TRANSFERS IN		4,131,447	4,318,241	4,624,086	4,511,707	4,652,284	4,792,253	4,935,871	5,087,545	5,243,948	5,401,237	5,563,276	5,730,207	54,860,656
FUND TOTAL		11,746,197	12,068,169	12,699,246	12,835,585	13,314,820	13,820,677	14,140,536	14,464,673	14,802,492	15,126,650	15,538,195	15,972,144	154,783,187

**User  
Fees**

**Council Meeting: May 23, 2008**

**SUBJECT:** Annual Review of Fees and Charges for Fiscal Year 2008/2009

**REPORT IN BRIEF**

The current fees and charges of the City have been reviewed in accordance with the Fiscal Sub-element of the General Plan. After an extensive and detailed review of fees, adjustments have been made to the proposed Fee Schedule as necessary to ensure that all fees and charges are aligned with the cost to provide each service, except for those fees that are legally limited, market based, and in some cases, as discussed below, subsidized.

For those fees that are only adjusted for inflation, a standard percentage of 3% has been applied. The proposed Fee Schedule (Exhibit A of Attachment A) details all recommended fees.

**BACKGROUND**

Annually, staff submits the proposed fees and charges for the upcoming fiscal year to the City Council along with the recommended budget. A public hearing is held on fees and other budget related items, followed by formal action adopting updated and new fees.

The attached Fee Schedule references all City fees, including the proposed utility rates. Fees related to Utility services (water, refuse, and sewer) are adopted by Council when the utility rates are set. This is done by a separate action. Even though these rates are adopted as a separate action, they are included in the attached Fee Schedule, which is a Citywide reference tool of all City fees/charges. Any Council approved changes to the proposed utility rates will be updated in the Fee Schedule when the utility rates are adopted.

Most new fees become effective at the start of the new fiscal year on July 1, 2008. There are three exceptions: Development processing fees (filing, accepting, reviewing, approving, or issuing of an application or permit) and mitigation fees become effective 60 days after adoption (in accordance with §66017 of the California Government Code). Golf fees go into effect on April 1, 2009 because they are adjusted with the golf season. The fire inspection fee for apartment buildings, hotels and high rises is scheduled to go into effect on January 1, 2009 to allow staff the necessary time to implement the inspection schedule and billing process.

### **EXISTING POLICY**

The fiscal Sub-Element of the General Plan states that user charges and fees should be adjusted at least annually to avoid sharp changes (B.5.2), user fees should be established at levels which reflect the full cost of providing those services (B.5.4), and Council may determine whether a subsidy for any service is in the public interest (B.5.5). The annual review and adjustment of fees and charges is in accordance with these action statements.

### **DISCUSSION**

The attached Fee Schedule does not include recreational fees. The Director of Parks and Recreation is authorized to administratively establish Activity and Facility Use Fee Schedules for recreation activities and services. The Fee Schedule shall be established based upon market conditions and City Council adopted policies to ensure fairness and accessibility while attaining fiscal self-sufficiency. These schedules shall be published and available to the public.

Staff has made adjustments to the proposed Fee Schedule as necessary to ensure that all fees and charges are aligned with the cost of service, except for those fees that are legally limited, market based or (in some cases) subsidized. The recommended FY 2008/2009 Budget and Long Term Financial Plan includes a budgetary inflation factor of 3%. For fees that have not been adjusted by any specific factor mentioned above, the 3% increase has been applied. Some Public Safety fees were adjusted by time and motion studies as discussed below. The proposed Fee Schedule (Exhibit A of Attachment A) details all recommended fees. For ease of administration, many fees have been rounded to the nearest logical unit.

The proposed fees related to water and wastewater services will be adopted by a separate action of the City Council, scheduled to occur on June 3, 2008. Any changes approved by Council will be incorporated into the Fee Schedule at that time.

The City Council will consider the rates for solid waste services later this year along with the implementation of the new ChoiceCollect solid waste rate structure. A separate notice of public hearing regarding proposed adjustments for solid waste services will be released at that time.

The City's Fiscal Policy guides staff to set fees for services to recover cost where possible and legally allowed. Staff continues to ensure that all fees not legally limited or market based provide for full cost recovery. During FY 2007/2008, all fees that were legally limited were analyzed to ensure the City is setting fees in accordance with the legal requirements.



The results of these efforts have been incorporated into the recommended Fee Schedule for FY 2008/2009. New fees or fees that are proposed to be adjusted by an amount other than the standard inflation factor are discussed below.

### **New Fees**

The following are new fees that have been proposed by staff for FY 2008/2009. These fees have generally been proposed to address either a new demand for service, to recover the cost resulting from a significant increase in demand for service that the City already provides, or to collect revenue for a service that has been provided at no cost, the cost of which can be legally recovered from the user of the service. Each fee has been carefully evaluated to ensure it covers the cost of providing each service.

### **Office of the City Manager**

On February 26, 2008 the City Council adopted an ordinance to add Chapter 9.45 (Special Event Permits) to the Sunnyvale Municipal Code. The Office of the City Manager/Department of Public Safety brought this item before the Council to address the challenges of dealing with large entertainment venues, establishments and organizers, or promoters that attract large crowds. The enhancements to the Special Events process addressed the procedure for filing a special event application, conditions of approval for operation, and consequences for violations. Two new application permit fees are proposed to be added to the Fee Schedule as a result. The Special Events Coordinator in the Office of the City Manager (or his/her designee) shall process these permit applications, transmit the applications to other affected City departments for review and approval; notify applicants of any conditions of approval and work with the applicants to implement the conditions of approval as well as coordinate any City services to be provided at the event. Also included is a cost recovery mechanism for City services provided in response to the special event (including an Excessive Public Safety Response fee, which will be discussed under the Public Safety fee section of this report).

### **Department of Community Development**

#### **Re-Noticing Fee**

If a public hearing notice is sent for a Land Use Permit application through Community Development, and the applicant decides to continue the application to an uncertain date, staff is required to send out a new public notice regarding the new public hearing date. This new fee will allow staff to recover costs of providing this legally required notice.

Amendment to Zoning Code language

This fee was formerly captured as a Zoning District fee. An applicant may request an amendment to the language in the Zoning Code, rather than a change to the Zoning District map and the fee is the same for both requests. This fee is not a new fee but, is being reported as a new fee in the Fee Schedule to allow staff to differentiate this fee from the Zoning District fee.

**Department of Libraries**

Internet Payments

The fee amounts for internet payments are the same fee amounts as payments made in person. These fees are not new fees but are being reported as new fees in the Fee Schedule and in the City's financial system to differentiate these fees from over the counter payments.

**Department of Public Safety**

Extraordinary/Excessive Public Safety Response fee

On February 26, 2008 the City Council adopted ordinances to add Chapters 9.45 (Special Events Permits) and 9.47 (Extraordinary Public Safety Service Liability) to the Sunnyvale Municipal Code. The Office of the City Manager/Department of Public Safety brought these ordinances before the Council to address the challenges of dealing with large entertainment venues, establishments and organizers or promoters that attract large crowds which often result in the need for a large scale response from Public Safety.

As previously mentioned, the enhancements to the Special Events process addressed the procedure for filing a community event application, conditions of approval for operation, consequences for violations, and a cost recovery mechanism for excessive public safety services provided in response to the special event. An "excessive public safety response" is defined as: "the dispatch of five or more public safety officers due to a report of a disturbance at the location of the event or reasonably connected with or arising from the event."

A separate new fee entitled the "extraordinary public safety service" fee was also approved at that meeting and is defined in the Sunnyvale Municipal Code as:

- 1) The sixth or subsequent request for police assistance for a disturbance at the same property within a 12-month period; or
- 2) The dispatch of five or more police officers to a single disturbance.

This mechanism was also approved by Council in order to provide cost recovery for Public Safety services provided for permanent indoor entertainment establishments (e.g. nightclubs) held on private property, which are not

required to complete community event applications. They are allowed to operate through the use permit obtained by the business prior to operation.

#### Fire Safety Operations Permits

A new permit fee for carnivals and fairs has been added to the Fee Schedule. Carnivals and fairs are required to be permitted and recovery of the City's costs is allowable under the California Fire Code.

#### Fire Inspection Service Fees

A fire inspection service fee for apartment buildings, hotels and high rises has been added. These fees are allowable under the California Fire Code. The fee amounts were determined by a time and motion study with applicable overhead included. These fees are scheduled to become effective on January 1, 2009. This will allow staff the necessary time to implement the inspection schedule and billing process.

#### Animal Control Inspection Fee

A new fee to obtain cost recovery for animal control inspections has been created. This fee, designed to capture the cost to schedule and conduct a one-hour inspection with all applicable overhead, is proposed to be \$118.

#### Civil Penalties for Parking Violations

A new parking violation fine for illegally parking in a parking space designated for Zero Emissions Vehicles is recommended. That fine is proposed to be \$100. The County would receive approximately \$25 for every paid citation of this type.

#### **Non-Standard Fee and Charge Adjustments**

The following fees were adjusted by an amount different than the standard 3% inflation factor. Proposed subsidized fees are also discussed in this section.

#### **General Fees Throughout the City**

The printing charges incurred by the City for a hard copy of the budget vary from year to year based on the size of the budget documents and the number of documents ordered. The charges incurred by the City for duplication of the budget to Compact Disc (CD) format vary based on the number of CDs ordered. Larger orders generally result in a lower per unit charge. The fees for these financial reports are proposed to be revised to reflect actual costs to ensure full cost recovery.

## **Department of Community Development**

### Park Dedication Fees

Park Dedication fees are based on the fair market value of land in the City. The Director of Community Development has determined that the fair market value for an acre of land in the City of Sunnyvale remains unchanged. The fee remains at \$96 per square foot.

### Sense of Place Fee

Sense of Place fees are required in areas where desired public improvements exceed the requirements of other areas of the City. Developers are normally responsible for frontage improvements; the Sense of Place fees help pay for other amenities that are not project specific and benefit the entire area. Examples include special signage, area entry treatments, and aesthetic enhancements.

Sense of Place fees could be required in areas with special land use or public improvement plans. Examples include Precise Plans, Pedestrian and Bicycle Area Plans and Specific Plans.

Staff has identified two areas that currently require the imposition of Sense of Place fees: the Tasman/Fair Oaks area and the East Sunnyvale Industrial to Residential (ITR) area.

The Tasman/Fair Oaks Area Pedestrian and Bicycle Circulation Plan was approved by the City Council in 2004. The goals of the plan are:

1. Enhance the quality of life for residents within Futures 7 and 8 through improved pedestrian access to parks and open space, schools, retail amenities, and public transportation.
2. Encourage increased pedestrian, bicycle, and transit use through streetscape improvements, land use planning, and architectural design.

That plan outlines a number of enhancements to the area and indicates that the plan would be implemented primarily through a combination of the private development approval process and grant funded public improvement projects. As a condition of approval on projects considered after adoption of the plan, a \$1,000 per dwelling unit Sense of Place fee was imposed.

In February 2007, the Council approved the East Sunnyvale ITR and required a follow up action to prepare a plan to determine the appropriately located public parks, public streets, and other neighborhood amenities for this newly adopted ITR land use area. The area allows approximately 1,600 new residential dwelling units within approximately 80 acres. The East Sunnyvale

ITR area has had two projects approved by City Council. Each had a \$1,000 per dwelling unit Sense of Place fee imposed as a condition of approval.

Although this fee has been imposed through conditions of approval on private development projects for the last several years, it has not been included in the recommended Fee Schedule until now.

Staff will review this fee annually to determine whether \$1,000 per dwelling unit will generate sufficient fee revenue to implement the special land use or public improvement plans where Sense of Place improvements are required.

#### Administrative Citations

Staff recommends that these fees remain unchanged at this time. However, Neighborhood Preservation (NP) staff will be presenting a Study Issue to the City Council in October 2008 titled: "A More Aggressive Approach to Code Enforcement". This Study Issue will explore a variety of more aggressive techniques, practices, and procedures for NP staff to follow in order to achieve compliance more effectively and efficiently. One strategy that will be considered is increasing the administrative citation amounts. NP staff will review administrative citation programs of other cities to determine if Sunnyvale's citation process is consistent with other cities and if increased citation amounts could result in expedited compliance.

#### Below Market Rate (BMR) Program Fees

There are three fees under the Below Market Rate housing program. These fees were developed for services provided to process BMR purchase applications, BMR re-finance requests, and certification of eligibility for BMR renters.

Staff reviews and verifies the documentation submitted on eligibility and preference points to purchase a BMR. With the submittal of their application to purchase, an applicant pays a non-refundable filing fee for processing their application.

BMR owners who wish to refinance are required to attend an educational workshop and work with City staff to record a new Deed of Trust to replace the prior deed restriction, and a Request for Notice of Default. City staff time is required to process a refinance from the initial request until the close of escrow and receipt of the recorded Deed of Trust.

In the BMR Rental Program, each property owner/manager maintains a waiting list for their property. Each applicant is granted preference points to determine their priority placement on the waiting list. The City issues a "Certificate of Eligibility" to each applicant so that there is uniformity in the review of documentation and assignment of preference points using the City's database.

Staff recommends that all fees under this program remain unchanged. These fees are reasonable, within the same range as fees charged by other entities, and are below the actual cost for processing. These program fees are subsidized by other housing fees.

#### Housing Mitigation Fee

Community Development has recommended that no change be made to this fee at this time. Community Development will be bringing forth an item, for Council consideration, to determine whether or not to index this fee. That item is tentatively scheduled for the June 10, 2008 Council meeting. Any fee changes as a result of this meeting will be incorporated into the Master Fee Schedule.

### **Department of Parks and Recreation**

#### General Activity and Recreation Fees

The Director of Parks and Recreation sets Activity and Facility Use Fee Schedules (other than golf fees, which require Council approval) based on market conditions and City Council adopted policies. The schedules are published at least annually by the Department of Parks and Recreation, and will be made available to the public.

#### Golf Fees

To avoid having fee changes in the middle of the golfing season, golf fees go into effect on April 1 of every year. Since most other fee changes become effective with the start of the new fiscal year, proposed golf fees for future years are presented for Council's consideration ten months in advance.

Golf fees are market based and staff has completed the usual Market Survey of Golf Fees (please see Attachment B) that provides an overview of basic weekday and weekend fees and a comparison with the Sunnyvale fees for each course. It is important to target the golf fees to match our planned market positions for each course. Market Range designations are a clear way of determining where golf courses fit within the market in terms of location, yardage, course condition, practice facilities, etc. For example, Market Range III represents country club or destination style golf courses. Sunnyvale Golf Courses fall into Market Range II and the City's fees compare well with Market Average for Market Range II. The proposed fees for April 1, 2009 through March 31, 2010 have been adjusted taking the market positions into account.

On May 22, 2007, staff presented Report to Council 07-173 to Council regarding the benefits/costs to provide a discount for residential weekend golfers. Council approved a discount to residents of \$2 for weekend play at Sunnyvale Golf and a \$1 discount for weekend play at Sunken Gardens. The discount for residents at both courses is \$2 for Weekend Twilight/Replay. No

discount is recommended for residential weekday golfers. These approved fees are reflected in the attached Fee Schedule.

### **Department of Public Safety**

As part of the budget preparation process this year, a detailed analysis of all Public Safety fees was again performed to ensure that fees reflect both the direct and indirect costs of providing the service. Many of the Public Safety fees are proposed to be adjusted for inflation. Fees that were adjusted by a different amount are discussed below.

#### Incident Report

The methodology for calculating this fee has been changed in response to scrutiny of the prior practice of charging a flat fee per report. According to the Government Code, staff is allowed to charge an amount equal to the exact cost of duplication. At the request of the City Attorney's Office, staff performed a time and motion study to determine the time it takes to photocopy the report. The new cost is \$1 per page.

The Department of Public Safety performed a time and motion study on many of their other fees as well. The following information summarizes the changes to the Fee Schedule as a result of these studies.

#### Copy of video (DVD)

A time and motion study indicates that this fee should be reduced from \$99 to \$86.

#### Photographs

A time and motion study was performed indicating that the time it takes to process the request, including pulling the necessary files and making the copies of the photographs relating to the request resulted in an increase to the processing fee from \$26 to \$55, with additional fees charged per the number of prints requested.

It should be noted that this fee has been moved from the City-wide Fee Schedule page to the Public Safety page as this process is a function performed by Public Safety staff and the cost recovery calculation is based on relevant salary information.

#### Copy of Audio Recording

Copies of audio recordings require a file search. The recordings are copied on to CD. A time and motion study indicates that this fee should be reduced from \$72 to \$59.

#### Duplication of Existing (Cassette) Tape

Staff recommends deleting this fee from the Fee Schedule. Staff no longer makes duplicates of cassette tapes. All audio recordings are copied to CD.

#### Applicant Fingerprint Fee

A resolution was brought before Council on April 22, 2008 to authorize a Federal Summary Criminal History review when applicable during a background process. The fee is proposed to increase from \$42 to \$61 as a result of including that cost in this fee.

#### Secondhand Dealer/Pawnbroker Permit

These fees are proposed to be adjusted to be fully cost recoverable. The permit for one owner is proposed to increase from \$253 to \$272. The permit for additional owners is proposed to increase from \$95 to \$109 and the renewal fee for both permit types is proposed to decrease from \$173 to \$167.

The Department of Justice new application and renewal application fees remain unchanged at \$201 and \$10 respectively.

#### Firearms Sales Permits

These fees are proposed to be adjusted to be fully cost recoverable. The fee for a new permit is proposed to increase from \$174 to \$197. The fee for a permit renewal is proposed to decrease from \$132 to \$128.

#### Firearms Seizure Fees

This fee is proposed to be adjusted to be fully cost recoverable. The fee for the seizure of 1 to 5 firearms is scheduled to increase from \$161 to \$208.

#### Alarm User Permit

It is recommended that this fee remain unchanged for the upcoming fiscal year. This permitting process is scheduled to be fully implemented during Fiscal Year 2008/2009 and this fee will be reviewed after full implementation.

#### False Alarms

While the tiered false burglar and fire alarms fees are working to serve as a deterrent, and the number of false alarms continues to decrease, these fees are designed to be punitive. An increase in these fees is warranted in order to continue to modify the behavior of the offenders.

The first tier is proposed to increase from \$150 to \$200. The middle tier is proposed to increase from \$225 to \$275 and the highest tier is scheduled to increase from \$500 to \$550.



### Adult Entertainment License

The fee for new and renewing applications is currently the same. The difference between the proposed new application fee and the renewal application fee reflects the fingerprinting costs that are required for new applications only. The Department of Justice notifies Public Safety of any subsequent interactions between the permittee and the Department of Justice. No new fingerprints are necessary for renewals.

The new application fee is proposed to increase from \$3,161 to \$3,295. The application for renewals is proposed to increase from \$3,161 to \$3,226.

### Massage Establishment Permits

The fee for new and renewing applications is currently the same. The difference between the proposed new application fee and the renewal application fee reflects the fingerprinting costs that are required for new applications only. The Department of Justice notifies Public Safety of any subsequent interactions between the permittee and the Department of Justice. No new fingerprints are necessary for renewals.

The new application fee is proposed to increase from \$724 to \$763. The application for renewals is proposed to decrease from \$724 to \$694.

### Fire Safety Operations Permits

These permit fees are not currently at full cost recovery. Last year, these fees were increased by 25%. Staff is proposing a 7% increase to these fees for the upcoming fiscal year. This increase will allow the permit fee to move closer to full cost recovery. The fees would need to increase by an additional 53% to be at full cost recovery.

### Inspection Cancellation Fee

The inspection cancellation fee is the same as a Straight Time Inspection Fee, which is based on one hour of Public Safety Officer time and 30 minutes of staff support time. If the client cancels without adequate notice, they are charged the fee to offset the fact that staff was not able to schedule other appointments during that time period.

### Animal Control Services/Impound Fees

The 1<sup>st</sup>, 2<sup>nd</sup> and 3<sup>rd</sup> offense fees are mandated by law to be set at \$35, \$50, and \$100.

### Animal Control Services/Boarding Fees

Staff is proposing an increase to the boarding fees for altered dogs and altered/unaltered cats to be consistent with the charges imposed by neighboring agencies. The fee for altered dogs and cats is increasing from \$16

to \$20. The fee for unaltered cats is increasing from \$21 to \$24. The other boarding fees were adjusted by standard inflation.

#### Animal Control Services/Other Fees

The field service trip fee has been increased from \$52 to \$85 to equal one hour of staff time. The Animal Establishment Permit fee has been increased from \$52 to \$221 in order to capture the true cost of providing the necessary inspection, follow up, and administration of the permit.

#### Civil Penalties for Parking Violations

An increase of 5% has been added, consistent with last year. Currently, Sunnyvale is on the high end of the scale for parking penalties. However, in light of the continued parking issues, the increase reflects staff time to manage parking issues.

### **Department of Public Works**

#### Transportation Impact Fee

The Transportation Impact Fee, or TIF, was approved by Council in late 2003 as part of the Transportation Strategic Program. It was established to mitigate increased travel in the City generated by new development through the completion of transportation infrastructure projects.

The TIF is based on two key components: the net new trips generated by development and the cost of the transportation infrastructure necessary to sustain the increase in traffic. The TIF was established in two tiers for inside and outside of the Moffett Industrial Park, with different fee rates applied for development projects north of Route 237 and south of 237.

Ideally, fees such as the TIF should be inflated by an index that would measure the increased cost in order to ensure sufficient fee revenue is collected to fund transportation infrastructure projects. One such index is the Engineering News Record's Construction Cost Index (CCI) for the San Francisco Bay Area. The CCI is the standard measure for construction costs and is a more appropriate indicator than the Consumer Price Index (CPI) because it specifically captures project construction costs in terms of labor and materials.

Staff is recommending a TIF increase of 6% in FY 2008/2009. While the proposed increase is below the actual construction costs and is still lagging the historical CCI increase by approximately 4%, staff is proposing this increase in order to lessen the impact on the development community, while ensuring that additional fee revenue is collected to help offset the substantial costs of transportation infrastructure projects. Staff will continue to monitor construction costs in order to determine any future changes to the TIF.

### Traffic Control Fees

The setting of temporary traffic control fees was approved by Council resolution on March 30, 2004 and staff recommends no changes to these fees at this time. The fee for traffic control devices for neighborhood block parties is \$25 if the City delivers or picks up the devices. This fee becomes a refundable deposit if the devices are picked up and returned by a block party representative. The original proposed fee was \$100. However, this fee was reduced to \$25 at the Council meeting and is therefore subsidized per Council direction and staff recommends no increase to this fee at this time.

The other subsidized fee is the Lakewood Parade, which is defined as a Type 2 function. The standard fee for a Type 2 event is \$250. This event is limited to a fee of \$100 if a representative picks up and returns the traffic control devices, making this a subsidized fee. The amount of the subsidy is \$150.

### **FISCAL IMPACT**

Recommended adjustments to the fees have been incorporated into the recommended FY 2008/2009 Budget and Long Term Financial Plan. Exhibit A of Attachment A presents the proposed Fee Schedule for FY 2008/2009, reflecting proposed fees and charges. Any increases are necessary to reflect the rising cost of providing services.

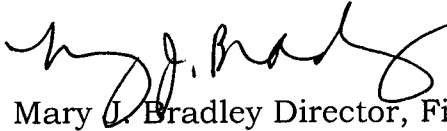
### **PUBLIC CONTACT**

Public contact was made by posting the Council agenda on the City's official-notice bulletin board outside City Hall, in the Council Chambers lobby, in the Office of the City Clerk, at the Library, Senior Center, Community Center and Department of Public Safety; posting the agenda and report on the City's Web site; and making the report available at the Library and the Office of the City Clerk. Notice of the public hearing on the proposed fees and charges will be published in the Sunnyvale Sun. Notice will be sent to the Building Industry Association and the Tri County Division of the California Apartment Association, which have requested notice pursuant to the Government Code. The Parks and Recreation Commission will review the proposed fees and charges within their respective areas prior to the public hearing.

### **RECOMMENDATION**

The proposed changes in the City's Fee Schedule are presented for review purposes at this time. A public hearing on fees and other budget-related matters is scheduled for June 3, 2008. Formal action adopting the new fee levels by resolution is scheduled for June 10, 2008.

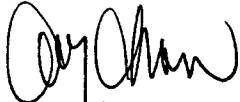
Reviewed by:



Mary L. Bradley Director, Finance

Prepared by: Therese B. Balbo, Finance Manager

Approved by:



Amy Chan

City Manager

**Attachments**

- A. FY 2008/2009 Fee Resolution  
Exhibit A. Recommended FY 2008/2009 Fee Schedule
  
- B. Golf Market Survey-November 2007

**RESOLUTION NO. \_\_\_\_\_**

**A RESOLUTION OF THE CITY COUNCIL OF THE CITY OF SUNNYVALE FIXING AND ESTABLISHING FEES, RATES, AND CHARGES FOR GOODS AND SERVICES PROVIDED BY THE CITY OF SUNNYVALE**

WHEREAS, the City Council is empowered to impose reasonable fees, rates, and charges for municipal services;

NOW, THEREFORE, BE IT RESOLVED BY THE CITY COUNCIL OF THE CITY OF SUNNYVALE THAT:

1. The schedule of charges attached and incorporated as Exhibit "A" are hereby established.

2. All provisions of prior City Council resolutions establishing fees which conflict with the terms hereof are hereby superseded and rescinded.

3. The establishment of rates herein is exempt from the requirements of the California Environmental Quality Act pursuant to Public Resources Code Section 21080(b)(8) and the adoption of this resolution is for the purposes of (1) meeting operating expenses, including employee wage rates and fringe benefits; (2) purchasing or leasing supplies, equipment or materials; (3) meeting financial reserve needs and requirements; (4) obtaining funds for capital projects, necessary to maintain service within the existing service areas; and (5) obtaining funds necessary to maintain intra-city transfers.

4. This resolution shall be effective upon adoption, and shall be operative commencing July 1, 2008, unless specifically provided for otherwise in this resolution. Development process fees and Mitigation Fees become effective 60 days after adoption in accordance with §66017 of California Government Code. Golf Fees become effective on April 1, 2009 and the fire inspection fees for apartment buildings, hotels and high rises become effective on January 1, 2009.

Adopted by the City Council at a regular meeting held on \_\_\_\_\_, 2008, by the following vote:

AYES:

NOES:

ABSTAIN:

ABSENT:

ATTEST:

APPROVED:

\_\_\_\_\_  
City Clerk  
Date of Attestation \_\_\_\_\_  
(SEAL)

\_\_\_\_\_  
Mayor

APPROVED AS TO FORM AND LEGALITY:

\_\_\_\_\_  
David E. Kahn, City Attorney

**CITY OF SUNNYVALE  
FISCAL YEAR 2008/2009  
FEE SCHEDULE**

<b>GENERAL THROUGHOUT THE CITY</b>	<u>Fiscal Year 2007/2008</u>	<u>Fiscal Year 2008/2009</u>	<u>Charge Code</u>	<u>Object Level 3 &amp; 4</u>	<u>Title (Obj. Lvl. 3)</u>	<u>Title (Obj. Lvl. 4)</u>
<b><u>SECTION 1.01 COPIES OF PRINTED MATERIAL</u></b>						
To reimburse the City for costs related to filling public requests for copies of non-confidential records, codes, microfilm data, brochures, booklets and other materials not marked for general distribution. Payment of fees is to be made in advance by cash or check. <b>Postage charges will be added if documents are mailed.</b>						
* Services may be provided by any City department. For appropriate charge code and object level please contact Finance Department.						
A. Current File Records*						
Price per page	<u>\$0.10</u>	<u>\$0.10</u>	799212	4117 - 1	Sale of Printed Materials	Finance
	<u>\$0.10</u>	<u>\$0.10</u>	799477	4117 - 2	Sale of Printed Materials	Office of the City Manager
	<u>\$0.10</u>	<u>\$0.10</u>	799106	4117 - 3	Sale of Printed Materials	CD-Official Plan Lines
	<u>\$0.10</u>	<u>\$0.10</u>	799106	4117 - 4	Sale of Printed Materials	CD-Official Plan Lines
	<u>\$0.10</u>	<u>\$0.10</u>	799000	4117 - 5	Sale of Printed Materials	PW-Plans and Specs
	<u>\$0.10</u>	<u>\$0.10</u>	536110	4117 - 6	Sale of Printed Materials	NOVA
	<u>\$0.10</u>	<u>\$0.10</u>	799000	4117 - 7	Sale of Printed Materials	Office of the City Attorney
	<u>\$0.10</u>	<u>\$0.10</u>	799106	4117 - 8	Sale of Printed Materials	Community Development
	<u>\$0.10</u>	<u>\$0.10</u>	799265	4117 - 9	Sale of Printed Materials	Human Resources
	<u>\$0.10</u>	<u>\$0.10</u>	799371	4117 - 10	Sale of Printed Materials	Library
	<u>\$0.10</u>	<u>\$0.10</u>	799530	4117 - 11	Sale of Printed Materials	Parks and Recreation
	<u>\$0.10</u>	<u>\$0.10</u>	799583	4117 - 12	Sale of Printed Materials	Public Safety
	<u>\$0.10</u>	<u>\$0.10</u>	799636	4117 - 13	Sale of Printed Materials	Public Works
B. Microfilm and Stored Records*						
(1) Per page	<u>\$0.10</u>	<u>\$0.10</u>	799477	4117 - 2	Sale of Printed Materials	Office of the City Manager
(2) Employee's hourly rate plus additives plus percent of administrative costs for research.	<u>10%</u>	<u>10%</u>	799477	4117 - 2	Sale of Printed Materials	Office of the City Manager

**CITY OF SUNNYVALE  
FISCAL YEAR 2008/2009  
FEE SCHEDULE**

<b>COPIES OF PRINTED MATERIAL - (contd.)</b>	<b><u>Fiscal Year 2007/2008</u></b>	<b><u>Fiscal Year 2008/2009</u></b>	<b><u>Charge Code</u></b>	<b><u>Object Level 3 &amp; 4</u></b>	<b><u>Title (Obj. Lvl. 3)</u></b>	<b><u>Title (Obj. Lvl. 4)</u></b>
C. Copies on computer diskettes*	<u>\$2.00</u>	<u>\$2.00</u>	799477	4117 - 2	Sale of Printed Materials	Office of the City Manager
D. City Charter (including update)*	<u>\$14.00</u>	<u>\$14.00</u>	799477	4117 - 2	Sale of Printed Materials	Office of the City Manager
E. City General Plan Sub-Elements*	<u>\$20.50</u>	<u>\$20.50</u>	799477	4117 - 2	Sale of Printed Materials	Office of the City Manager
F. City Ordinances*	<u>\$.10 per page</u>	<u>\$.10 per page</u>	799477	4117 - 2	Sale of Printed Materials	Office of the City Manager
G. Financial Reports						
Budget - Hard Copy (Plus 15% administrative charge)	<u>\$130.00</u>	<u>Actual Cost</u>	799212	4117 - 1	Sale of Printed Materials	Finance
Budget - CD ROM (Plus 15% administrative charge)	<u>\$10.00</u>	<u>Actual Cost</u>	799212	4117 - 1	Sale of Printed Materials	Finance
Comprehensive Annual Financial Report (CAFR)	<u>\$30.00</u>	<u>\$30.00</u>	799212	4117 - 1	Sale of Printed Materials	Finance
Master Fee Schedule	<u>\$7.00</u>	<u>\$7.00</u>	799212	4117 - 1	Sale of Printed Materials	Finance
H. Transcripts of Meetings*						
Employee's hourly rate plus additives plus % of administrative costs.	<u>10%</u>	<u>10%</u>	799477	4116 - 1	Photocopies	Community Development
I. Bid Packages *						
20 pages and under	<u>No Charge</u>	<u>No Charge</u>				
More than 20 pages	<u>Actual Cost</u>	<u>Actual Cost</u>	799212	4117 - 1	Sale of Printed Materials	Finance

**CITY OF SUNNYVALE  
FISCAL YEAR 2008/2009  
FEE SCHEDULE**

	<u>Fiscal Year 2007/2008</u>	<u>Fiscal Year 2008/2009</u>	<u>Charge Code</u>	<u>Object Level 3 &amp; 4</u>	<u>Title (Obj. Lvl. 3)</u>	<u>Title (Obj. Lvl. 4)</u>
<b>SECTION 1.02 DISHONORED CHECKS</b>						
Any person issuing a bank draft, note or check which is returned by a banking institution due to insufficient funds or a closed account or is otherwise dishonored, shall be charged for processing each such item. The amount shall be included in the total sum of all bills, charges, or fees otherwise due and owing to the City. (California Gov't Code 6157(b))	<u>\$30.00</u>	<u>\$30.00</u>	799212	1509	Returned Check Charge	
<b>SECTION 1.03 LATE PAYMENT ON CITY INVOICES</b>						
Any person who has been sent an invoice and does not pay the amount due within thirty (30) days of the billing date or any person who fails to renew a permit within thirty (30) days of the expiration thereof but who continues to conduct a business subject to such a permit, shall be charged interest of % per month on the past due amount.	<u>1%</u>	<u>1%</u>	799000	1507	Late Payment Penalties	
<b>SECTION 1.04 DAMAGE TO CITY PROPERTY</b>						
The party responsible for damage to property of the City shall be charged the cost of labor and materials for repair or replacement, as the case may be, plus % for administrative costs.	<u>15%</u>	<u>15%</u>	799000	4102	Damage to City Prop.	
<b>SECTION 1.05 FEES FOR DENIED APPLICATIONS</b>						
Unless otherwise indicated, application fees are not refundable.						



**CITY OF SUNNYVALE  
FISCAL YEAR 2008/2009  
FEE SCHEDULE**

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<b>OFFICE OF THE CITY ATTORNEY</b>	<u>Fiscal Year 2007/2008</u>	<u>Fiscal Year 2008/2009</u>	<u>Charge Code</u>	<u>Object Level 3 &amp; 4</u>	<u>Title (Obj. Lvl. 3)</u>	<u>Title (Obj. Lvl. 4)</u>
<b><u>SECTION 2.01 COPIES OF SUNNYVALE MUNICIPAL CODE (SMC)*</u></b>						
A. Sunnyvale Municipal Code (plus postage)	<u>Actual Cost</u>	<u>Actual Cost</u>	799000	4117 - 7	Sale of Printed Materials	Office of the City Attorney
B. Sunnyvale Municipal Code Supplements, plus postage	<u>Actual Cost</u>	<u>Actual Cost</u>	799000	4117 - 7	Sale of Printed Materials	Office of the City Attorney
C. Individual titles and chapters, the actual cost to the City, but not less than	<u>\$0.10 per page</u>	<u>\$0.10 per page</u>	799000	4117 - 7	Sale of Printed Materials	Office of the City Attorney

*\*Sold only by the publisher. Available to view in the reference section of the Sunnyvale Library and on the City's website.*

**CITY OF SUNNYVALE  
FISCAL YEAR 2008/2009  
FEE SCHEDULE**

<b>OFFICE OF THE CITY MANAGER</b>	<u>Fiscal Year 2007/2008</u>	<u>Fiscal Year 2008/2009</u>	<u>Charge Code</u>	<u>Object Level 3 &amp; 4</u>	<u>Title (Obj. Lvl. 3)</u>	<u>Title (Obj. Lvl. 4)</u>
<b>SECTION 2.02 POLITICAL REFORM ACT MATERIALS</b>						
Campaign Disclosure Reports, Economic Interest Statements, and any other reports/statements that are subject to the provisions of California Government Code Section 81008 shall be assessed the following charges:						
(1) Per page; plus postage if mailed	<u>\$0.10</u>	<u>\$0.10</u>	799477	4117 - 2	Sale of Printed Materials	Office of the City Manager
(2) Per request for copies of reports and statements which are 5 or more years old. A request for more than one report or statement at the same time shall be considered a single request.	<u>\$5.00</u>	<u>\$5.00</u>	799477	4117 - 2	Sale of Printed Materials	Office of the City Manager
<b>SECTION 2.03 PROVISION OF NOTARY PUBLIC SERVICES</b>						
A. Acknowledgment (per signature)	<u>\$10.00</u>	<u>\$10.00</u>	799477	3101	Notary Fee	
B. Jurat (per person for oath or affirmation and certificate)	<u>\$10.00</u>	<u>\$10.00</u>	799477	3101	Notary Fee	
C. Depositions (not including \$5 for oath and \$5 for certificate)	<u>\$20.00</u>	<u>\$20.00</u>	799477	3101	Notary Fee	
D. Certified Copy of Power of Attorney (for each Power of Attorney)	<u>\$10.00</u>	<u>\$10.00</u>	799477	3101	Notary Fee	
E. Protest of Non-Payment	<u>\$10.00</u>	<u>\$10.00</u>	799477	3101	Notary Fee	
F. Notice of Protest	<u>\$5.00</u>	<u>\$5.00</u>	799477	3101	Notary Fee	
G. Recording a Protest	<u>\$5.00</u>	<u>\$5.00</u>	799477	3101	Notary Fee	
H. Journal Entry Copy (per photocopy of entry)	<u>\$0.30</u>	<u>\$0.30</u>	799477	3101	Notary Fee	
EXEMPTIONS: Fee shall be waived for Notary Services provided to the City of Sunnyvale for City business						
<b>SECTION 2.04 INITIATIVE FILING FEE</b>						
Election Code 9202(b) allows a filing fee not to exceed \$200. The fee shall be refunded if initiative subsequently qualifies to appear on the ballot.	<u>\$200.00</u>	<u>\$200.00</u>	799000		Deposits and Passthroughs	
<b>SECTION 2.05 COMMUNITY SPECIAL EVENT FEES</b>						
Application Fee-Minor *	<u>NEW</u>	<u>\$25.00</u>	725360	1374	Community Special Event Fees	
Application Fee-Major *	<u>NEW</u>	<u>\$100.00</u>	725360	1374	Community Special Event Fees	
Refundable Damage Deposit	<u>NEW</u>	<u>\$2,000.00</u>	799000		Deposits and Passthroughs	

\* Other fees may apply before a Special Event Permit is issued. In addition to the costs of inspections and other City services (i.e. Public Safety), other fees such as permit fees will apply for tents, stages, etc. Depending on the type of event, respective fees may vary.

**CITY OF SUNNYVALE  
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<b>DEPARTMENT OF COMMUNITY DEVELOPMENT</b>	<b>Fiscal Year 2007/2008</b>	<b>Fiscal Year 2008/2009</b>	<b>Charge Code</b>	<b>Object Level 3 &amp; 4</b>	<b>Title (Obj. Lvl. 3)</b>	<b>Title (Obj. Lvl. 4)</b>
<i>NOTE: Per Government Code §66017, certain development processing fees and development impact fees are effective 60 days after adoption.</i>						
<b>SECTION 3.01 PLANNING PERMIT FEES</b>						
Tentative Map Fees (Ch. 18.20)						
Subdivision Maps - Basic Filing Fee	<u>\$3,418.00</u>	<u>\$3,418.00</u>	799106	1673	Subdiv. Map Filing Fee	
Plus per lot	<u>\$235.00</u>	<u>\$235.00</u>	799106	1673	Subdiv. Map Filing Fee	
Modification to T.M. Conditions of Approval	<u>\$1,389.00</u>	<u>\$1,389.00</u>	799106	1673	Subdiv. Map Filing Fee	
Parcel Maps	<u>\$2,083.00</u>	<u>\$2,083.00</u>	799106	1673	Subdiv. Map Filing Fee	
Appeals	<u>\$117.00</u>	<u>\$117.00</u>	799106	1673	Subdiv. Map Filing Fee	
Major Permit Fees (Planning Commission Review)						
Special Development Permit (Ch. 19.90)	<u>\$2,724.00</u>	<u>\$2,724.00</u>	799106	1351 - 1	Mjr. Permit Applic. Fee	Other
Special Development Permit (Moffett Park) (Ch. 19.29)	<u>\$2,724.00</u>	<u>\$2,724.00</u>	799106	1351 - 2	Mjr. Permit Applic. Fee	Moffett Park
Use Permit (Ch. 19.88)	<u>\$2,724.00</u>	<u>\$2,724.00</u>	799106	1351 - 1	Mjr. Permit Applic. Fee	Other
Plan Review of Major Permit application	<u>\$1,389.00</u>	<u>\$1,389.00</u>	799106	1351 - 1	Mjr. Permit Applic. Fee	Other
Moffett Park Plan Review of Major Permit Application	<u>\$1,389.00</u>	<u>\$1,389.00</u>	799106	1351 - 2	Mjr. Permit Applic. Fee	Moffett Park
Large Family Day Care (within 300 ft. of another) (Ch. 19.58)	<u>\$117.00</u>	<u>\$117.00</u>	799106	1351 - 1	Mjr. Permit Applic. Fee	Other
Appeals of Major Permit (Ch. 19.98)	<u>\$117.00</u>	<u>\$117.00</u>	799106	1351 - 1	Mjr. Permit Applic. Fee	Other
Design Review Single Family Requiring Public Hearing	<u>\$117.00</u>	<u>\$117.00</u>	799106	1351 - 1	Mjr. Permit Applic. Fee	Other
Renoticing Fee (Major Permit)	<u>NEW</u>	<u>\$117.00</u>	799106	1351 - 1	Mjr. Permit Applic. Fee	Other

**CITY OF SUNNYVALE  
FISCAL YEAR 2008/2009  
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<b>PLANNING PERMIT FEES (contd.)</b>	<b>Fiscal Year 2007/2008</b>	<b>Fiscal Year 2008/2009</b>	<b>Charge Code</b>	<b>Object Level 3 &amp; 4</b>	<b>Title (Obj. Lvl. 3)</b>	<b>Title (Obj. Lvl. 4)</b>
Minor Permit Fees (Administrative Hearing Review)						
Special Development Permit (Ch. 19.90)	<u>\$1,282.00</u>	<u>\$1,282.00</u>	799106	1352 - 1	Mnr. Permit Applic. Fee	Other
Special Development Permit (Moffett Park) (Ch. 19.29)	<u>\$1,282.00</u>	<u>\$1,282.00</u>	799106	1352 - 2	Mnr. Permit Applic. Fee	Moffett Park
Use Permit (Ch. 19.88)	<u>\$1,282.00</u>	<u>\$1,282.00</u>	799106	1352 - 1	Mnr. Permit Applic. Fee	Other
Plan Review of Minor Permit Application	<u>\$695.00</u>	<u>\$695.00</u>	799106	1352 - 1	Mnr. Permit Applic. Fee	Other
Moffett Park Plan Review of Minor Permit Application	<u>\$695.00</u>	<u>\$695.00</u>	799106	1352 - 2	Mnr. Permit Applic. Fee	Moffett Park
Single Family (Special Development Permit or Use Permit requiring public hearing)	<u>\$96.00</u>	<u>\$96.00</u>	799106	1352 - 1	Mnr. Permit Applic. Fee	Other
Single Family Variances (Ch. 19.84)	<u>\$342.00</u>	<u>\$342.00</u>	799106	1352 - 1	Mnr. Permit Applic. Fee	Other
Variances (other than Single-Family) (Ch. 19.84)	<u>\$1,282.00</u>	<u>\$1,282.00</u>	799106	1352 - 1	Mnr. Permit Applic. Fee	Other
Appeals of Minor Permit (Ch. 19.98)	<u>\$117.00</u>	<u>\$117.00</u>	799106	1352 - 1	Mnr. Permit Applic. Fee	Other
Renoticing Fee (Minor Permit)	<u>NEW</u>	<u>\$117.00</u>	799106	1352 - 1	Mnr. Permit Applic. Fee	Other
Administrative Requests (Miscellaneous Plan Permits--MPP) (Ch. 19.82)						
Use Permit for Temporary and Unenclosed Uses	<u>\$117.00</u>	<u>\$117.00</u>	799106	1650	Admin. Request Fees	
Temporary Signs	<u>No Fee</u>	<u>No Fee</u>				
Cleanup deposit (Christmas tree lots and pumpkin patches)	<u>\$342.00</u>	<u>\$342.00</u>	799000		Deposits and Passthroughs	
Single Family & Condo (Special Development Permit, or Design Review requiring public hearing, or use permit)	<u>\$96.00</u>	<u>\$96.00</u>	799106	1650	Admin. Request Fees	
Design Review Single Family (No public hearing)	<u>No Fee</u>	<u>No Fee</u>				
Preliminary Planning Review	<u>\$283.00</u>	<u>\$283.00</u>	799106	1650	Admin. Request Fees	
Mills Act Contract Request	<u>\$235.00</u>	<u>\$235.00</u>	799106	1650	Admin. Request Fees	

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<b>PLANNING PERMIT FEES (contd.)</b>	<b>Fiscal Year 2007/2008</b>	<b>Fiscal Year 2008/2009</b>	<b>Charge Code</b>	<b>Object Level 3 &amp; 4</b>	<b>Title (Obj. Lvl. 3)</b>	<b>Title (Obj. Lvl. 4)</b>
Landscaping, parking, lighting or architectural plans	<u>\$283.00</u>	<u>\$283.00</u>	799106	1650	Admin. Request Fees	
Family Day Care	<u>No Fee</u>	<u>No Fee</u>				
Master Sign Program	<u>\$625.00</u>	<u>\$625.00</u>	799106	1650	Admin. Request Fees	
Master Sign Agreement	<u>\$625.00</u>	<u>\$625.00</u>	799106	1650	Admin. Request Fees	
Minor Modification to Master Sign Program	<u>\$283.00</u>	<u>\$283.00</u>	799106	1650	Admin. Request Fees	
Signs	<u>\$117.00</u>	<u>\$117.00</u>	799106	1650	Admin. Request Fees	
Mobile Vendors (per site)	<u>\$283.00</u>	<u>\$283.00</u>	799106	1650	Admin. Request Fees	
Cleanup deposit (mobile vendors)	<u>\$171.00</u>	<u>\$171.00</u>	799000		Deposits and Passthroughs	
Waiver of Undergrounding	<u>\$1,175.00</u>	<u>\$1,175.00</u>	799106	1650	Admin. Request Fees	
Small HazMat Additions	<u>\$283.00</u>	<u>\$283.00</u>	799106	1650	Admin. Request Fees	
Extension of time (all Major and Minor permits and Tentative Maps)	<u>\$625.00</u>	<u>\$625.00</u>	799106	1650	Admin. Request Fees	
Miscellaneous Plan Applications (unspecified)	<u>\$96.00</u>	<u>\$96.00</u>	799106	1650	Admin. Request Fees	
Appeals of Miscellaneous Plan Applications	<u>\$117.00</u>	<u>\$117.00</u>	799106	1650	Admin. Request Fees	
Solar Facility Review	<u>\$50.00</u>	<u>\$50.00</u>	799106	1650	Admin. Request Fees	
Landmark Alteration Permit (Ch. 19.96)	<u>\$400.00</u>	<u>\$400.00</u>	799106	1352	Minor Permit	
Minor Review/Change to Landmark Alteration	<u>\$171.00</u>	<u>\$171.00</u>	799106	1352	Minor Permit	
Extension of Time to Landmark Alteration	<u>\$171.00</u>	<u>\$171.00</u>	799106	1352	Minor Permit	
Heritage Resource Alteration Permit	<u>\$165.00</u>	<u>\$165.00</u>	799106	1352	Minor Permit	
Street Tree Removal Permit (A permit is required for removing trees that are 38 inches or greater in circumference measured 4.5 feet above ground for single-trunk trees; for multi-trunk trees a permit is required where at least one trunk meets this size specification or the circumferences of each of the multi-trunks when measured 4.5 feet above ground adds to an overall circumference of 113 inches or greater.)	<u>\$212.00</u>	<u>\$212.00</u>	819350	2904	Street Tree Fees	
Tree Replacement In-Lieu Fee	<u>\$230.00</u>	<u>\$230.00</u>	819350	2904	Street Tree Fees	

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<b>PLANNING PERMIT FEES (contd.)</b>	<b>Fiscal Year 2007/2008</b>	<b>Fiscal Year 2008/2009</b>	<b>Charge Code</b>	<b>Object Level 3 &amp; 4</b>	<b>Title (Obj. Lvl. 3)</b>	<b>Title (Obj. Lvl. 4)</b>
Legislative Actions (Ch. 19.92)						
Zoning District and Change	<u>\$4,540.00</u>	<u>\$4,540.00</u>	799106	1655	Legislative Action Fees	
Text Amendment to Zoning Code	<u>New</u>	<u>\$4,540.00</u>	799106	1655	Legislative Action Fees	
Planned Development (PD) and El Camino Real (ECR) Combining District	<u>\$2,270.00</u>	<u>\$2,270.00</u>	799106	1655	Legislative Action Fees	
Heritage Housing and Single-Story Combining Districts, per lot proposed for district	<u>\$117.00</u>	<u>\$117.00</u>	799106	1655	Legislative Action Fees	
Extend Single- Story Combining	<u>\$0.00</u>	<u>\$0.00</u>	799106	1655	Legislative Action Fees	
Specific Plans	<u>\$4,540.00</u>	<u>\$4,540.00</u>	799106	1655	Legislative Action Fees	
General Plan Amendments (Ch. 19.92)						
Processing fee for amendments for which Council has initiated consideration	<u>\$4,540.00</u>	<u>\$4,540.00</u>	799106	1655	Legislative Action Fees	
General Plan Maintenance Fee						
Administrative fee for keeping the General Plan updated	<u>0.05% of total valuation</u>	<u>0.05% of total valuation</u>	799106	1667 - 1	Plan Maintenance Fees	General Plan Maint.
Park Dedication Fees (Ch. 18.10 & 19.74)						
Ch 18.10 For residential subdivisions Average Fair Market Value per square foot	<u>\$96.00</u>	<u>\$96.00</u>	799928	1657 - 1	Park Dedication Fees	Subdivisions
Ch. 1974 For Multi-family residential rental housing Average Fair Market Value per square foot	<u>\$96.00</u>	<u>\$96.00</u>	799930	1657 - 2	Park Dedication Fees	Apartments
Sense of Place Fee	<u>\$1,000.00</u>	<u>\$1,000.00</u>	799059	1205	Sense of Place Fees	
Five Year Director of Community Development Review of Telecommunication Facilities	<u>\$342.00</u>	<u>\$342.00</u>	799106	1352	Minor Permit Fees	
Renaming of Streets						
Private	<u>\$625.00</u>	<u>\$625.00</u>	799106	1650	Admin. Request Fees	
Public	<u>\$4,540.00</u>	<u>\$4,540.00</u>	799106	1655	Legislative Action Fees	

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<b>SECTION 3.02 GENERAL ADMINISTRATIVE FEES</b>						
Occupancy Inspections (Ch. 16.08)						
Single-family and duplex uses	<u>\$139.00</u>	<u>\$139.00</u>	799106	1361	Permit - Miscellaneous	
Apartments	<u>\$179.00</u>	<u>\$179.00</u>	799106	1361	Permit - Miscellaneous	
Industrial/commercial uses	<u>\$206.00</u>	<u>\$206.00</u>	799106	1361	Permit - Miscellaneous	
Permit Issuance (Ch. 16.08)						
Plumbing	<u>\$23.00</u>	<u>\$23.00</u>	799106	1363	Permit-Plumbing & Gas	
Mechanical	<u>\$23.00</u>	<u>\$23.00</u>	799106	1360	Permit - Mechanical	
Electrical	<u>\$23.00</u>	<u>\$23.00</u>	799106	1355	Permit - Electrical	
Building	<u>\$23.00</u>	<u>\$23.00</u>	799106	1354	Permit - Building	
Sign Permit	<u>\$80.00</u>	<u>\$80.00</u>	799106	1364	Permit - Sign	
Traffic Directional Sign						
Actual cost of the sign, which shall be provided by the City, and the cost of its installation.	<u>Actual Cost</u>	<u>Actual Cost</u>	799106	1364	Permit - Sign	
Miscellaneous Inspections						
Any inspection for which no fee is otherwise prescribed. Per inspection or re-inspection (Re-inspection fee may be assessed for each re-inspection when such portion of work is not complete or when corrections called for are not made. 1997 Uniform Administrative Code 305.8.)	<u>\$139.00</u>	<u>\$139.00</u>	799106	1361	Permit - Miscellaneous	
After hours inspections per hour (2 hour minimum)	<u>\$136.00</u>	<u>\$136.00</u>	243280	1676	Special Inspection Reimbursement	
Data Research Fees (per hour with 1/2 hour minimum)	<u>\$75.00</u>	<u>\$75.00</u>	799106	4116 - 1	Photocopies	Community Development
Request for Address Change	<u>\$145.00</u>	<u>\$145.00</u>	799106	4116 - 1	Photocopies	Community Development
Request for Copies of Professionally Designed Plans (per hour with 1/2 hour minimum)	<u>\$75.00</u>	<u>\$75.00</u>	799106	4116 - 1	Photocopies	Community Development
Zoning Letters (per hour with 1/2 hour minimum)	<u>\$75.00</u>	<u>\$75.00</u>	799106	4116 - 1	Photocopies	Community Development

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<b>SECTION 3.03 BUILDING CODE FEES (SMC)</b>						
*Building Permits (Ch. 16.16) The fee for each building permit shall be as set forth in, 2001 CBC, Table 1-A plus 20.7% In addition, the fee for a temporary building permit shall be:						
	<u>\$358.00</u>	<u>\$358.00</u>	799106	1366	Permit - Temp. Bldg.	
* The Building Valuation table (in the "Building Standards" magazine) which is used to calculate new construction valuation, may be updated quarterly. The construction valuation for remodels shall be adjusted accordingly.						
Total building permit fees for photovoltaic panel installations on single family homes shall not exceed \$249.00.						
Grading Permit and Plan Checking Fees						
Plan Checking (Ch. 16.08) - % of building permit fee	<u>70%</u>	<u>70%</u>	799106	1670	Plan Check Fees	
Energy plan check fee - % of building permit fee	<u>10%</u>	<u>10%</u>	799106	1653	Energy Plan Check Fee	
After hours plan check fee per hour (2 hour minimum)	<u>\$136.00</u>	<u>\$136.00</u>	243140	1676	Special Inspection Reimbursement	
Resubmittal plan check fee per hour (2 hour minimum)	<u>\$139.00</u>	<u>\$139.00</u>	799106	1670	Plan Check Fees	
(May be assessed when submittal documents are incomplete or changed. 1997 Uniform Administrative Code 304.3)						
Grading Permit Fees - 2% of Building Permit Fee	<u>\$170 minimum</u>	<u>\$170 minimum</u>	799106	1358	Permit - Grading	
<b>SECTION 3.04 PLUMBING CODE FEES (SMC Ch. 16.24)</b>						
Residential, per square foot	<u>\$0.08</u>	<u>\$0.08</u>	799106	1363	Permit-Plumbing & Gas	
Commercial or Industrial, per square foot	<u>\$0.12</u>	<u>\$0.12</u>	799106	1363	Permit-Plumbing & Gas	
or minimum fee of:						
Residential	<u>\$69.00</u>	<u>\$69.00</u>	799106	1363	Permit-Plumbing & Gas	
Commercial or Industrial	<u>\$203.00</u>	<u>\$203.00</u>	799106	1363	Permit-Plumbing & Gas	
(whichever is greater)						
<b>SECTION 3.05 MECHANICAL CODE FEES (SMC Ch. 16.28)</b>						
Residential, per square foot	<u>\$0.08</u>	<u>\$0.08</u>	799106	1360	Permit - Mechanical	
Commercial or Industrial, per square foot	<u>\$0.12</u>	<u>\$0.12</u>	799106	1360	Permit - Mechanical	
or minimum fee of:						
Residential	<u>\$69.00</u>	<u>\$69.00</u>	799106	1360	Permit - Mechanical	
Commercial or Industrial	<u>\$203.00</u>	<u>\$203.00</u>	799106	1360	Permit - Mechanical	
(whichever is greater)						



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<b>SECTION 3.06 ELECTRICAL CODE FEES (SMC Ch. 16.32)</b>						
Residential, per square foot	<del>\$0.08</del>	\$0.08	799106	1355	Permit - Electrical	
Commercial or Industrial, per square foot or minimum fee of:	<del>\$0.12</del>	\$0.12	799106	1355	Permit - Electrical	
Residential	<del>\$69.00</del>	\$69.00	799106	1355	Permit - Electrical	
Commercial or Industrial (whichever is greater)	<del>\$203.00</del>	\$203.00	799106	1355	Permit - Electrical	
* When a single piece of equipment is installed that requires more than one permit (plumbing, electrical, or mechanical permits) the permit fees may be reduced by 50% if only one inspection is required.						
<b>SECTION 3.07 RELOCATION OF BUILDINGS FEES (SMC Ch. 16.36)</b>						
Application/investigation fee for building relocation permit	<del>\$203.00</del>	\$203.00	799106	1361	Permit - Miscellaneous	
Demolition permit (per structure)	<del>\$139.00</del>	\$139.00	799106	1652	Demolition Fees	

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<b>SECTION 3.08 PROCESSING ENVIRONMENTAL DOCUMENTS</b>	<b>Fiscal Year 2007/2008</b>	<b>Fiscal Year 2008/2009</b>	<b>Charge Code</b>	<b>Object Level 3 &amp; 4</b>	<b>Title (Obj. Lvl. 3)</b>	<b>Title (Obj. Lvl. 4)</b>
Environmental Assessment (Initial Study)	<u>\$625.00</u>	<u>\$625.00</u>	799106	1654	Environ. Review Fees	
Review of environmental study (e.g. traffic, noise, etc)	<u>\$1,175.00</u>	<u>\$1,175.00</u>	799106	1654	Environ. Review Fees	
Environmental Impact Report (Preparation) - % of consulting fee	<u>10%</u>	<u>10%</u>	799106	1654	Environ. Review Fees	
Environmental Consultant Charge	<u>As needed</u>	<u>As needed</u>	799000		Deposits and Passthroughs	

Fees are payable at the time of submission of the application, or, in the event an Environmental Impact Report is required, at such time as it is determined an Environmental Impact Report is necessary, or in the event a specialized environmental study is required, at such time as it is determined necessary. In the event the City retains a consultant to assist in preparation of the EIR, the applicant shall deposit an amount to be determined by the Director of Community Development based upon that official's estimate of the cost of preparation.

If the costs of preparation exceed the amount of the above deposit, the Director shall notify the applicant who shall, within five days of such notice, deposit additional amounts necessary to cover costs of preparation. If costs of preparation are less than the amount deposited, any amounts remaining upon certification of the EIR shall be refunded to the applicant. Any applicant who desires to proceed directly to the preparation of a draft EIR may do so without the payment of a fee for review and initial assessment upon payment of the fee for preparation costs, review, and required filings for an EIR.

The fee for copies of documents prepared pursuant to this resolution shall be the standard fee charged by the City for copies of like documents, provided that no fee shall be charged another unit of government required to review any document requested by it. The fee or fees set hereby shall be in addition to any other fee required by law. Postage charges will be added if documents are mailed.

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<b>SECTION 3.09 FIRE PREVENTION CONSTRUCTION RELATED FEES</b>						
A. <u>Single Family Residences.</u> Permit fee based on % of the building permit fee from the building permit schedule.	<u>70%</u>	<u>70%</u>	799106	1356	Permit - Fire Prev Const.	
B. <u>Apartments, Condominiums, Townhouses.</u> Permit fee based on % of the building permit fee from the building permit fee schedule.	<u>70%</u>	<u>70%</u>	799106	1356	Permit - Fire Prev Const.	
C. <u>Nonresidential Buildings.</u> Permit fee based on % of the building permit fee from the building permit fee schedule.	<u>70%</u>	<u>70%</u>	799106	1356	Permit - Fire Prev Const.	
Fire construction fees are all inclusive, e.g., underground systems, overhead fire sprinkler systems, fire suppression systems, smoke detectors, alarm & annunciation systems, kitchen ventilation systems.						
<b>SECTION 3.10 COPIES OF PRINTED MATERIAL</b>						
A. Maps (plus postage, if mailed)						
Zoning Map (color) 36" x 52"	<u>\$56.00</u>	<u>\$56.00</u>	799106	4117 - 5	Sale of Printed Materials	Plans and Specs
General Plan Land Use and Transportation (color) 11" x 17"	<u>\$7.00</u>	<u>\$7.00</u>	799106	4117 - 5	Sale of Printed Materials	Plans and Specs
(color) 24" x 36"	<u>\$56.00</u>	<u>\$56.00</u>	799106	4117 - 5	Sale of Printed Materials	Plans and Specs
(color) 36" x 60"	<u>\$58.00</u>	<u>\$58.00</u>	799106	4117 - 5	Sale of Printed Materials	Plans and Specs
B. Executive Summary of General Plan (plus postage, if mailed)	<u>\$21.00</u>	<u>\$21.00</u>	799106	4117 - 5	Sale of Printed Materials	Plans and Specs
C. Zoning Map on Compact Disc	<u>\$17.00</u>	<u>\$17.00</u>	799106	4124 - 1	Sale of Electronic Materials	Zoning Maps on C.D.
General Plan on Compact Disc	<u>\$17.00</u>	<u>\$17.00</u>	799106	4124 - 1	Sale of Electronic Materials	Zoning Maps on C.D.
Flood Zone Map on Compact Disc	<u>\$17.00</u>	<u>\$17.00</u>	799106	4124 - 1	Sale of Electronic Materials	Zoning Maps on C.D.
Open Space Map on Compact Disc	<u>\$17.00</u>	<u>\$17.00</u>	799106	4124 - 1	Sale of Electronic Materials	Zoning Maps on C.D.

**CITY OF SUNNYVALE  
FISCAL YEAR 2008/2009  
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	<u>Fiscal Year 2007/2008</u>	<u>Fiscal Year 2008/2009</u>	<u>Charge Code</u>	<u>Object Level 3 &amp; 4</u>	<u>Title (Obj. Lvl. 3)</u>	<u>Title (Obj. Lvl. 4)</u>
<b>COPIES OF PRINTED MATERIAL (contd.)</b>						
C. Sub-Elements of the General Plan (Plus postage if mailed)	<u>\$21.00</u>	<u>\$21.00</u>	799106	4117 - 5	Sale of Printed Materials	Plans and Specs
D. Design Guidelines (plus postage, if mailed) (Citywide, Industrial or Murphy Avenue)	<u>\$8.40</u>	<u>\$8.40</u>	799106	4117 - 5	Sale of Printed Materials	Plans and Specs
E. Residential Construction Standards Book	<u>\$6.00</u>	<u>\$6.00</u>	799106	4117 - 5	Sale of Printed Materials	Plans and Specs
F. Quality in Construction Manual	<u>\$6.00</u>	<u>\$6.00</u>	799106	4117 - 5	Sale of Printed Materials	Plans and Specs
<b>SECTION 3.11 NUISANCES ABATEMENT (SMC Ch. 9.26.030)</b>						
The contract price as negotiated with an independent contractor or the City's actual costs incurred plus a % administrative fee. The total amount charged, if not paid directly, shall be billed accordingly or placed on the assessment roll by the property tax collector.	<u>10%</u>	<u>10%</u>		1674	Abatement	
<b>SECTION 3.12 ART PERMITS (SMC Ch. 19.52)</b>						
A. Permit for public art required in large or unique non-residential developments.	<u>\$2,158.00</u>	<u>\$2,223.00</u>	646370	1369	Permit - Art	
	<u>1% of construction valuation of eligible non-residential developments</u>	<u>1% of construction valuation of eligible non-residential developments</u>	890170	2349 - 1	In-Lieu Public Art Fees	Art Fee
B. Art in Private Development In-Lieu Fee			890180	2349 - 2	In-Lieu Public Art Fees	Art Maintenance Fee
<b>SECTION 3.13 ADMINISTRATIVE CITATION (SMC Ch. 1.05)</b>						
All violations of the Sunnyvale Municipal Code enforced pursuant to Chapter 1.05 are governed by this schedule of fines:						
(1) First violation	<u>\$50.00</u>	<u>\$50.00</u>	245370	1512	Comm. Dev. Code Violations	
(2) Second violation occurring within 36 months of the most recent citation date.	<u>\$100.00</u>	<u>\$100.00</u>	245370	1512	Comm. Dev. Code Violations	
(3) Third violation occurring within 36 months of the most recent citation date.	<u>\$200.00</u>	<u>\$200.00</u>	245370	1512	Comm. Dev. Code Violations	
(4) Fourth and any subsequent violation occurring within 36 months of the most recent citation date	<u>\$500.00</u>	<u>\$500.00</u>	245370	1512	Comm. Dev. Code Violations	
Late Payments	<u>10% per month</u>	<u>10% per month</u>	245370	1512	Comm. Dev. Code Violations	

**CITY OF SUNNYVALE  
FISCAL YEAR 2008/2009  
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	<u>Fiscal Year 2007/2008</u>	<u>Fiscal Year 2008/2009</u>	<u>Charge Code</u>	<u>Object Level 3 &amp; 4</u>	<u>Title (Obj. Lvl. 3)</u>	<u>Title (Obj. Lvl. 4)</u>
<b>SECTION 3.14 BELOW MARKET RATE (BMR) PROGRAM FEES</b>						
A. <u>Certification of Renter Eligibility-Priority Points</u> Review and verify applicant information. Issue Certification of Eligibility for housing at Below Market Rate rental properties.	<u>\$100.00</u>	<u>\$100.00</u>	799004	1668 - 1	BMR Fees	Certification of Renter Eligibility
B. <u>Application Processing Fee for Purchase of Property</u> Review and verify the documentation submitted by applicant on eligibility, determine preference points on application to purchase a BMR property. A non-refundable filing fee for processing the application. FY 2008/2009 fee applies to applicants placed on the waiting list in FY 2008/2009.	<u>\$750.00</u>	<u>\$750.00</u>	799004	1668 - 2	BMR Fees	Purchase Application Processing Fee
C. <u>Refinance Processing Fee</u> Process requests for refinance by BMR owners who wish to refinance existing loans. Schedule educational workshop, prepare and record a Deed of Trust, and a Request For Notice of Default.	<u>\$300.00</u>	<u>\$300.00</u>	799004	1668 - 3	BMR Fees	Refinance Processing Fee
D. <u>BMR In-Lieu Fee</u> Waive the requirements to provide BMR units in exchange for payment of BMR in-lieu fees as described below provided the proposed development consists of between nine and nineteen parcels or units.						
a. The BMR in-lieu fee for individually owned units shall equal the difference between the fair market value of the BMR unit and the BMR unit sale price established under SMC 19.66.040	<u>Calculated per formula</u>	<u>Calculated per formula</u>	799004	1668 - 4	BMR Fees	BMR In-Lieu Fee
b. The BMR in-lieu fee for rental units shall be the difference between the market rent for the units and the established BMR rent capitalized over fifty-five years. The Consumer Price Index shall be used to establish the inflation rate, and the rental rates from the Sunnyvale vacancy and rent survey shall be used to calculate the estimated increase in rental rates.	<u>Calculated per formula</u>	<u>Calculated per formula</u>	799004	1668 - 5	BMR Fees	BMR In-Lieu Fee
<b>SECTION 3.15 HOUSING MITIGATION FEES</b>						
<u>Housing Mitigation Fees</u> Per SMC 19.22.035	<u>\$8.00 per applicable square foot</u>	<u>\$8.00 per applicable square foot</u>	799004	1204	Housing Mitigation	

**CITY OF SUNNYVALE  
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<b>DEPARTMENT OF FINANCE</b>	<u>Fiscal Year 2007/2008</u>	<u>Fiscal Year 2008/2009</u>	<u>Charge Code</u>	<u>Object Level 3 &amp; 4</u>	<u>Title (Obj. Lvl. 3)</u>	<u>Title (Obj. Lvl. 4)</u>
<b>SECTION 4.01 UTILITY BILLING DEPOSITS</b>						
Customers receiving or applying to receive garbage or sewer service only.	<u>An amount equivalent to the established charges for utility services for 2 billing periods</u>	<u>An amount equivalent to the established charges for utility services for 2 billing periods</u>	799924		Deposit/Passthrough	
<b>SECTION 4.02 BUSINESS LICENSE REPLACEMENT</b>						
Replacement license/Business Information Screen Print	<u>A fee not to exceed the cost of issuance</u>	<u>A fee not to exceed the cost of issuance</u>	799000	450	Business License Tax	
Business license processing fee (New license - 2-year)	<u>\$ 56.00</u>	<u>\$ 58.00</u>	799000	1801 - 1	Bus. Lic. Processing Fees	New Applicants
Business license processing fee (Renewal - 2-year)	<u>\$ 23.00</u>	<u>\$ 24.00</u>	799000	1801 - 2	Bus. Lic. Processing Fees	Renewals
New business license tax report:	<u>A fee not to exceed the cost of issuance</u>	<u>A fee not to exceed the cost of issuance</u>	799000	1801 - 3	Bus. Lic. Processing Fees	Electronic Report
	<u>A fee not to exceed the cost of issuance</u>	<u>A fee not to exceed the cost of issuance</u>	799000	1801 - 4	Bus. Lic. Processing Fees	Hard-copy Report
<b>SECTION 4.03 BINGO FEES (SMC Ch. 9.37)</b>						
Application for License	<u>\$50.00</u>	<u>\$50.00</u>	799000	1353	Permit - Bingo	
Denied License Refund	<u>\$25.00</u>	<u>\$25.00</u>	799000	1353	Permit - Bingo	
License Renewal	<u>\$50.00</u>	<u>\$50.00</u>	799000	1353	Permit - Bingo	
Gross Receipts Fee - % on monthly gross in excess of	<u>1%</u>	<u>1%</u>	799000	1353	Permit - Bingo	
	<u>\$5,000.00</u>	<u>\$5,000.00</u>	799000	1353	Permit - Bingo	

(NOTE: Bingo fees are subject to limitations set forth in Penal Code Section 326.5.)

**CITY OF SUNNYVALE  
FISCAL YEAR 2008/2009  
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<b>SECTION 4.04 CREDIT CARD CONVENIENCE FEE*</b>	<b><u>Fiscal Year</u> 2007/2008</b>	<b><u>Fiscal Year</u> 2008/2009</b>	<b><u>Charge</u> <u>Code</u></b>	<b><u>Object Level</u> <u>3 &amp; 4</u></b>	<b><u>Title</u> <u>(Obj. Lvl. 3)</u></b>	<b><u>Title</u> <u>(Obj. Lvl. 4)</u></b>
Credit Card Convenience fee. The percentage charged to process credit cards over the phone. Includes an administration fee.	3%	3%	799000	3100 - 5	Internet & Phone CC Fee	Finance
* <i>This convenience fee may be assessed on credit card transactions only as allowed by Visa/MasterCard regulations.</i>						

**CITY OF SUNNYVALE  
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<b>DEPARTMENT OF LIBRARIES</b>	<b>Fiscal Year 2007/2008</b>	<b>Fiscal Year 2008/2009</b>	<b>Charge Code</b>	<b>Object Level 3 &amp; 4</b>	<b>Title (Obj. Lvl. 3)</b>	<b>Title (Obj. Lvl. 4)</b>
<b>SECTION 5.01 FINES AND FEES</b>						
A. <u>Patron Library Card</u>						
Replacement library card	<u>\$1.85</u>	<u>\$1.85</u>	799371	2105	Misc. Library Charges	
B. <u>Fines for Overdue Materials</u>						
Books, CDs, Books on CD, Magazines, etc.						
Per Day Per Item	<u>\$0.25</u>	<u>\$0.25</u>	610100	1502 - 1	Fines-Library Overdue Mat	Circulation Desk Payments
Not to Exceed Per Item	<u>\$8.00</u>	<u>\$10.00</u>	610100	1502 - 1	Fines-Library Overdue Mat	Circulation Desk Payments
DVDs and Videocassettes						
Per Day Per Item	<u>\$1.00</u>	<u>\$1.00</u>	610100	1502 - 1	Fines-Library Overdue Mat	Circulation Desk Payments
Not to Exceed Per Item	<u>\$8.00</u>	<u>\$10.00</u>	610100	1502 - 1	Fines-Library Overdue Mat	Circulation Desk Payments
Interlibrary Loan Materials						
Per Day Per Item	<u>\$0.60</u>	<u>\$1.00</u>	610100	1502 - 1	Fines-Library Overdue Mat	Circulation Desk Payments
Not to Exceed Per Item	<u>\$10.00</u>	<u>\$10.00</u>	610100	1502 - 1	Fines-Library Overdue Mat	Circulation Desk Payments



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FISCAL YEAR 2008/2009  
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<b>LIBRARY CHARGES (contd.)</b>	<b>Fiscal Year 2007/2008</b>	<b>Fiscal Year 2008/2009</b>	<b>Charge Code</b>	<b>Object Level 3 &amp; 4</b>	<b>Title (Obj. Lvl. 3)</b>	<b>Title (Obj. Lvl. 4)</b>
C. <u>Charges</u>						
Reserves (Per Title)	<u>\$0.50</u>	<u>\$0.50</u>	799371	2105	Misc. Library Charges	
Torn, Damaged or Missing Pages (Per Page)	<u>\$1.75</u>	<u>\$1.75</u>	799371	2102	Lib - Lost & Damaged-Circ Desk Pymts	
Lost Interlibrary Loan Materials	<u>Lending Library's Charges</u>	<u>Lending Library's Charges</u>	799371	2102	Lib - Lost & Damaged-Circ Desk Pymts	
Materials on Interlibrary Loan (Per Item)	<u>\$2.50</u>	<u>\$5.00</u>	799371	2105	Misc. Library Charges	
Replacement Cost for Lost or Damaged Bookcover, Media Case or Pamphlet Folder	<u>\$1.60</u>	<u>\$1.60</u>	799371	2102	Lib - Lost & Damaged-Circ Desk Pymts	
Replacement Cost for Lost or Damaged Item	<u>Cost of Item as Represented in Library Record</u>	<u>Cost of Item as Represented in Library Record</u>	799371	2102	Lib - Lost & Damaged-Circ Desk Pymts	
Processing Fee for Lost or Damaged Paperbacks, Boardbooks, Magazines, Pamphlets When an Acceptable Replacement <b>is</b> Provided	<u>\$1.60</u>	<u>\$1.60</u>	799371	2102	Lib - Lost & Damaged-Circ Desk Pymts	
Processing Fee for Lost or Damaged Paperbacks, Boardbooks, Magazines, Pamphlets When an Acceptable Replacement <b>is not</b> Provided	<u>\$4.25</u>	<u>\$4.75</u>	799371	2102	Lib - Lost & Damaged-Circ Desk Pymts	
Processing Fee for Lost or Damaged Items When an Acceptable Replacement <b>is</b> Provided (Except Paperbacks, Boardbooks, Magazines, Pamphlets)	<u>\$7.00</u>	<u>\$7.00</u>	799371	2102	Lib - Lost & Damaged-Circ Desk Pymts	
Processing Fee for Lost or Damaged Items When an Acceptable Replacement <b>is not</b> Provided (Except Paperbacks, Boardbooks, Magazines, Pamphlets)	<u>\$10.50</u>	<u>\$12.00</u>	799371	2102	Lib - Lost & Damaged-Circ Desk Pymts	
D. <u>Internet Payments</u>						
Library Fines and Fees Collected via Internet	<u>NEW</u>	<u>As Described Above in Section 5.01 A, B and C</u>	616100	1502 - 2	Fines & Fees-Library	Internet Payments

**CITY OF SUNNYVALE  
FISCAL YEAR 2008/2009  
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<b>DEPARTMENT OF PARKS AND RECREATION</b>	<b>Fiscal Year 2007/2008</b>	<b>Fiscal Year 2008/2009</b>	<b>Charge Code</b>	<b>Object Level 3 &amp; 4</b>	<b>Title (Obj. Lvl. 3)</b>	<b>Title (Obj. Lvl. 4)</b>
<b>SECTION 6.01 MUNICIPAL GOLF COURSE GREEN FEES</b>						
<b>Rate Per Person for the Period April 1, 2008 through and including March 31, 2009 (previously approved)</b>						
<u>Weekday</u>						
Sunnyvale (18 Holes)	<u>\$34.00</u>	<u>\$35.00</u>	645400	1950 - 11	S'vale Green Fees	Weekday
Sunken Gardens (9 Holes)	<u>\$15.50</u>	<u>\$16.00</u>	645800	1963 - 11	SG Green Fees	Weekday
<u>Weekday Twilight/Replay</u>						
Sunnyvale (18 Holes)	<u>\$25.00</u>	<u>\$26.00</u>	645400	1950 - 12	S'vale Green Fees	Weekday Twilight
Sunken Gardens (9 Holes)	<u>\$11.00</u>	<u>\$11.50</u>	645800	1963 - 12	SG Green Fees	Weekday Twilight
<u>Weekend</u>						
Sunnyvale-Resident (18 Holes)	<u>\$45.00</u>	<u>\$45.00</u>	645400	1950 - 13	S'vale Green Fees	Weekend
Sunnyvale - Non-Resident (18 holes)	<u>\$45.00</u>	<u>\$47.00</u>	645400	1950 - 13	S'vale Green Fees	Weekend
Sunken Gardens - Resident (9 Holes)	<u>\$19.00</u>	<u>\$19.00</u>	645800	1963 - 13	SG Green Fees	Weekend
Sunken Gardens - Non-Resident (9 Holes)	<u>\$19.00</u>	<u>\$20.00</u>	645800	1963 - 13	SG Green Fees	Weekend
<u>Weekend Twilight/Replay</u>						
Sunnyvale (18 Holes)	<u>\$28.50</u>	<u>\$27.50</u>	645400	1950 - 14	S'vale Green Fees	Weekend Twilight
Sunnyvale (18 Holes)	<u>\$28.50</u>	<u>\$29.50</u>	645400	1950 - 14	S'vale Green Fees	Weekend Twilight
Sunken Gardens (9 Holes)	<u>\$11.50</u>	<u>\$11.50</u>	645800	1963 - 14	SG Green Fees	Weekend Twilight
Sunken Gardens (9 Holes)	<u>\$11.50</u>	<u>\$13.50</u>	645800	1963 - 14	SG Green Fees	Weekend Twilight
<u>Smart Card</u>						
Sunnyvale (18 Holes)	<u>\$5.00</u>	<u>\$5.00</u>	645400	1950 - 18	S'vale Green Fees	Muni Smart Cards
Sunken Gardens (9 Holes)	<u>\$5.00</u>	<u>\$5.00</u>	645800	1963 - 18	SG Green Fees	SG Smart Cards
<u>School Team Play</u>						
Sunnyvale (18 Holes)	<u>\$450.00</u>	<u>\$450.00</u>	645400	1952	School Group Play	
Sunken Gardens (9 Holes)	<u>N/A</u>	<u>N/A</u>				

**CITY OF SUNNYVALE  
FISCAL YEAR 2008/2009  
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<b>MUNICIPAL GOLF COURSE GREEN FEES (contd.)</b>	<b>Fiscal Year 2007/2008</b>	<b>Fiscal Year 2008/2009</b>	<b>Charge Code</b>	<b>Object Level 3 &amp; 4</b>	<b>Title (Obj. Lvl. 3)</b>	<b>Title (Obj. Lvl. 4)</b>
<b>Rate Per Person for the Period April 1, 2008 through and including March 31, 2009 (previously approved)</b>						
<u>Sunnyvale Advantage Card</u>						
Sunnyvale (18 Holes)	<u>\$155.00</u>	<u>\$160.00</u>	645400	1950 - 15	S'vale Green Fees	Advantage Cards
Sunken Gardens (9 Holes)	<u>\$83.00</u>	<u>\$88.00</u>	645800	1963 - 17	SG Green Fees	Advantage Cards
<u>Golf Discount Card</u>						
Sunnyvale (18 Holes)	<u>\$130.00</u>	<u>\$135.00</u>	645400	1950 - 16	S'vale Green Fees	Golf Discount Cards
Sunken Gardens (9 Holes)	<u>\$78.00</u>	<u>\$83.00</u>	645800	1963 - 16	SG Green Fees	Golf Discount Cards
<u>Ten-Play Golf Card</u>						
Sunnyvale (18 Holes)	<u>\$306.00</u>	<u>\$315.00</u>	645400	1950 - 17	S'vale Green Fees	10-Play Cards
Sunken Gardens (9 Holes)	<u>\$139.50</u>	<u>\$144.00</u>	645800	1963 - 15	SG Green Fees	10-Play Cards
<u>Tournament Fee</u>						
Sunnyvale (18 Holes)	<u>\$2.50</u>	<u>\$3.00</u>	645400	1954 - 1	S'vale Green Fees	Tournament
Sunken Gardens (9 Holes)	<u>\$1.00</u>	<u>\$1.25</u>	645800	1954 - 2	SG Green Fees	Tournament

- A. Persons claiming eligibility to be charged fees as residents of the City must present evidence to the starter of such residency in the form of a valid California driver's license or valid identification card issued by the Department of Motor Vehicles of the State of California.
- B. Adjustments to Green Fee Rates:  
Director of Parks and Recreation Department may adjust green fee amounts for marketing and promotional activities as is necessary to encourage optimum play of the municipal golf courses.

**CITY OF SUNNYVALE  
FISCAL YEAR 2008/2009  
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<b>MUNICIPAL GOLF COURSE GREEN FEES (contd.)</b>	<b><u>Fiscal Year</u> <u>2007/2008</u></b>	<b><u>Fiscal Year</u> <u>2008/2009</u></b>	<b><u>Charge</u> <u>Code</u></b>	<b><u>Object Level</u> <u>3 &amp; 4</u></b>	<b><u>Title</u> <u>(Obj. Lvl. 3)</u></b>	<b><u>Title</u> <u>(Obj. Lvl. 4)</u></b>
C. Dates Holiday Fee Rates Will Be In Effect:						
<u>Holiday</u>	<u>Date Observed</u>					
Memorial Day	Monday, May 26, 2008					
Independence Day	Friday, July 4, 2008					
Labor Day	Monday, Sept. 1, 2008					
Thanksgiving	Thursday, Nov. 27, 2008					
Day After Thanksgiving	Friday, Nov. 28, 2008					
Christmas Eve	Wednesday, Dec. 24, 2008					
Christmas Day	Thursday, Dec. 25, 2008					
New Year's Eve	Wednesday, Dec. 31, 2008					
New Year's Day	Thursday, Jan. 1, 2009					
Martin Luther King Day	Monday, Jan. 19, 2009					
President's Day	Monday, Feb. 16, 2009					

**CITY OF SUNNYVALE  
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<b>MUNICIPAL GOLF COURSE GREEN FEES (contd.)</b>	<b>Fiscal Year 2007/2008</b>	<b>Fiscal Year 2008/2009</b>	<b>Charge Code</b>	<b>Object Level 3 &amp; 4</b>	<b>Title (Obj. Lvl. 3)</b>	<b>Title (Obj. Lvl. 4)</b>
<b>Rate Per Person for the Period April 1, 2009 through and including March 31, 2010</b>						
<u>Weekday</u>						
Sunnyvale (18 Holes)	\$35.00	\$35.00	645400	1950 - 11	S'vale Green Fees	Weekday
Sunken Gardens (9 Holes)	\$16.00	\$16.00	645800	1963 - 11	SG Green Fees	Weekday
<u>Weekday Twilight/Replay</u>						
Sunnyvale (18 Holes)	\$26.00	\$26.00	645400	1950 - 12	S'vale Green Fees	Weekday Twilight
Sunken Gardens (9 Holes)	\$11.50	\$11.50	645800	1963 - 12	SG Green Fees	Weekday Twilight
<u>Weekend</u>						
Sunnyvale - Resident (18 Holes)	\$45.00	\$45.00	645400	1950 - 13	S'vale Green Fees	Weekend
Sunnyvale - Non-Resident (18 Holes)	\$47.00	\$47.00	645400	1950 - 13	S'vale Green Fees	Weekend
Sunken Gardens - Resident (9 Holes)	\$19.00	\$19.00	645800	1963 - 13	SG Green Fees	Weekend
Sunken Gardens - Non-Resident (9 Holes)	\$20.00	\$20.00	645800	1963 - 13	SG Green Fees	Weekend
<u>Weekend Twilight/Replay</u>						
Sunnyvale - Resident (18 Holes)	\$27.50	\$27.50	645400	1950 - 14	S'vale Green Fees	Weekend Twilight
Sunnyvale - Non-Resident (18 Holes)	\$29.50	\$29.50	645400	1950 - 14	S'vale Green Fees	Weekend Twilight
Sunken Gardens - Resident (9 Holes)	\$11.50	\$11.50	645800	1963 - 14	SG Green Fees	Weekend Replay
Sunken Gardens - Non-Resident (9 Holes)	\$13.50	\$13.50	645800	1963 - 14	SG Green Fees	Weekend Replay
<u>Smart Card</u>						
Sunnyvale (18 Holes)	\$5.00	\$5.00	645400	1950 - 18	S'vale Green Fees	Muni Smart Cards
Sunken Gardens (9 Holes)	\$5.00	\$5.00	645800	1963 - 18	SG Green Fees	SG Smart Cards
<u>School Team Play</u>						
Sunnyvale (18 Holes)	\$450.00	\$450.00	645400	1952	School Group Play	
Sunken Gardens (9 Holes)	N/A	N/A				
<u>Sunnyvale Advantage Card</u>						
Sunnyvale (18 Holes)	\$160.00	\$160.00	645400	1950 - 15	S'vale Green Fees	Advantage Cards
Sunken Gardens (9 Holes)	\$88.00	\$88.00	645800	1963 - 17	SG Green Fees	Advantage Cards

**CITY OF SUNNYVALE  
FISCAL YEAR 2008/2009  
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<b>MUNICIPAL GOLF COURSE GREEN FEES (contd.)</b>	<b>Fiscal Year 2007/2008</b>	<b>Fiscal Year 2008/2009</b>	<b>Charge Code</b>	<b>Object Level 3 &amp; 4</b>	<b>Title (Obj. Lvl. 3)</b>	<b>Title (Obj. Lvl. 4)</b>
<b>Rate Per Person for the Period April 1, 2009 through and including March 31, 2010</b>						
<u>Golf Discount Card</u>						
Sunnyvale (18 Holes)	\$135.00	\$135.00	645400	1950 - 16	S'vale Green Fees	Golf Discount Cards
Sunken Gardens (9 Holes)	<u>\$83.00</u>	<u>\$83.00</u>	645800	1963 - 16	SG Green Fees	Golf Discount Cards
<u>Ten-Play Golf Card</u>						
Sunnyvale (18 Holes)	\$315.00	\$315.00	645400	1950 - 17	S'vale Green Fees	10-Play Cards
Sunken Gardens (9 Holes)	<u>\$144.00</u>	<u>\$144.00</u>	645800	1963 - 15	SG Green Fees	10-Play Cards
<u>Tournament Fee</u>						
Sunnyvale (18 Holes)	\$3.00	\$3.00	645400	1954 - 1	S'vale Green Fees	Tournament Fee
Sunken Gardens (9 Holes)	<u>\$1.25</u>	<u>\$1.25</u>	645800	1954 - 2	SG Green Fees	Tournament Fee

- A. Persons claiming eligibility to be charged fees as residents of the City must present evidence to the starter of such residency in the form of a valid California driver's license or valid identification card issued by the Department of Motor Vehicles of the State of California.
- B. Adjustments to Green Fee Rates  
Director of Parks and Recreation Department may adjust green fee amounts for marketing and promotional activities as is necessary to encourage optimum play of the municipal golf courses.

**CITY OF SUNNYVALE  
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	<u>Fiscal Year</u> <b>2007/2008</b>	<u>Fiscal Year</u> <b>2008/2009</b>	<u>Charge</u> <u>Code</u>	<u>Object Level</u> <b>3 &amp; 4</b>	<u>Title</u> <b>(Obj. Lvl. 3)</b>	<u>Title</u> <b>(Obj. Lvl. 4)</b>
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**MUNICIPAL GOLF COURSE GREEN FEES (contd.)**

C. Dates Holiday Fee Rates Will Be In Effect:

<u>Holiday</u>	<u>Date Observed</u>
Memorial Day	Monday, May 25, 2009
Independence Day	Friday, July 3, 2009
Labor Day	Monday, Sept. 7, 2009
Thanksgiving Day	Thursday, Nov. 26, 2009
Day After Thanksgiving	Friday, Nov. 27, 2009
Christmas Eve	Thursday, Dec. 24, 2009
Christmas Day	Friday, Dec. 25, 2009
New Year's Eve	Thursday, Dec. 31, 2009
New Year's Day	Friday, Jan. 1, 2010
Martin Luther King Day	Monday, Jan. 18, 2010
President's Day	Monday, Feb. 15, 2010

**SECTION 6.02 ACTIVITY AND FACILITY USE FEES**

The Director of Parks and Recreation is authorized to administratively establish Activity and Facility Use Fee Schedules for recreation activities and services not otherwise specified in this document. Schedules shall be established based upon market conditions and City Council adopted policies to ensure fairness and accessibility while attaining fiscal self-sufficiency. Schedules shall be published and available to the public.

Contact Parks and Recreation  
for fee information  
at 730-7350

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<b>DEPARTMENT OF PUBLIC SAFETY</b>	<b>Fiscal Year 2007/2008</b>	<b>Fiscal Year 2008/2009</b>	<b>Charge Code</b>	<b>Object Level 3 &amp; 4</b>	<b>Title (Obj. Lvl. 3)</b>	<b>Title (Obj. Lvl. 4)</b>
<b>SECTION 7.01 COPIES OF MATERIALS</b>						
A. Copy of an incident report.	<u>\$17.00</u>	<u>\$1.00 per page</u>	799583	2765 - 2	Other Public Safety Fees	Copy of Incident Reports
EXEMPTION. One copy of the report shall be furnished to a victim of the crime at no charge.						
B. Address searches/research fee, Charge is per address searched.	<u>\$48.00</u>	<u>\$50.00</u>	799583	2765 - 1	Other Public Safety Fees	Address Search Fees
C. Copy of video tape (per tape). One tape of one camera view plus 10% administrative fees.	<u>\$99.00</u>	<u>\$103.00</u>	799583	2765 - 3	Other Public Safety Fees	Copy of Video Tape
D. Copy of video (DVD). One copy of one camera view plus 10% administrative fee.	<u>\$99.00</u>	<u>\$86.00</u>	799583	2765 - 3	Other Public Safety Fees	Copy of Video Tape
E. Photographs						
Processing Fee	<u>\$26.00</u>	<u>\$55.00</u>	799583	2765 - 7	Other Public Safety Fees	Photographs
4" x 5" For each of the first 10	<u>\$3.00</u>	<u>\$3.00</u>	799583	2765 - 7	Other Public Safety Fees	Photographs
For each additional print	<u>\$2.00</u>	<u>\$2.00</u>	799583	2765 - 7	Other Public Safety Fees	Photographs
5" x 7" For each of the first 10	<u>\$5.00</u>	<u>\$5.00</u>	799583	2765 - 7	Other Public Safety Fees	Photographs
For each additional print	<u>\$3.00</u>	<u>\$3.00</u>	799583	2765 - 7	Other Public Safety Fees	Photographs
8" x 10" For each of the first 10	<u>\$6.00</u>	<u>\$6.00</u>	799583	2765 - 7	Other Public Safety Fees	Photographs
For each additional print	<u>\$5.00</u>	<u>\$5.00</u>	799583	2765 - 7	Other Public Safety Fees	Photographs
Polaroid For each copy	<u>\$5.00</u>	<u>\$5.00</u>	799583	2765 - 7	Other Public Safety Fees	Photographs
Digital per case/disc	<u>\$52.00</u>	<u>\$55.00</u>	799583	2765 - 7	Other Public Safety Fees	Photographs
F. Copy of Audio Recording						
If file Search Required	<u>\$72.00</u>	<u>\$59.00</u>	799583	2765 - 8	Other Public Safety Fees	Audio
Duplication of Existing Tape	<u>\$36.00</u>	<u>delete</u>	799583	2765 - 8	Other Public Safety Fees	Audio
<b>SECTION 7.02 POLICE SERVICES</b>						
A. Applicant Fingerprint Fee (Penal Code Section 13300(f))	<u>\$42.00</u>	<u>\$61.00</u>	799583	2765 - 6	Other Public Safety Fees	Applicant Fingerprint Fee
EXEMPTIONS: An applicant for City employment when fingerprinting is required as a condition or prerequisite therefore						
B. Civil Subpoena Fees						
Deposit per subpoena per day	<u>\$150.00</u>	<u>\$150.00</u>	799583	2769	Civil Subpoena Fees	
Actual cost including all salary, benefits, and travel expenses	<u>varies</u>	<u>varies</u>	799583	2769	Civil Subpoena Fees	
C. Vehicle Mechanical or Registration Violation Citation Correction Verification (Fix-it Ticket sign off)						
Sunnyvale Resident	<u>\$13.50</u>	<u>\$14.00</u>	799583	2765 - 4	Other Public Safety Fees	Violation Citation Correction
Sunnyvale Non-Resident	<u>\$27.00</u>	<u>\$28.00</u>	799583	2765 - 4	Other Public Safety Fees	Violation Citation Correction



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<b>SECTION 7.02 POLICE SERVICES (contd.)</b>						
D. Excessive/Extraordinary DPS Response, per hour <i>The fee charged will be based on the salary of the personnel responding to the incident. The hourly salaries provided below are examples only.</i>						
Public Safety Officer-Straight time	<del>NEW</del>	\$180.00	799583	2771	Extraordinary Public Safety Response	
Public Safety Officer-Overtime	<del>NEW</del>	\$148.00	799583	2771	Extraordinary Public Safety Response	
Public Safety Lieutenant-Straight Time	<del>NEW</del>	\$196.00	799583	2771	Extraordinary Public Safety Response	
Public Safety Lieutenant-Overtime	<del>NEW</del>	\$166.00	799583	2771	Extraordinary Public Safety Response	
<b>SECTION 7.03 OTHER PERMITS AND SERVICES</b> (not including State pass-through costs)						
A. Concealed Weapons Permit	<del>\$100.00</del>	\$100.00	799583	1371	Misc. DPS Permits & Services	
B. Concealed Weapons Permit Renewal	<del>\$25.00</del>	\$25.00	799583	1371	Misc. DPS Permits & Services	
C. Secondhand Dealer/Pawnbroker Permit - One Owner	<del>\$253.00</del>	\$272.00	799583	1371	Misc. DPS Permits & Services	
Additional Owner(s) (each)	<del>\$95.00</del>	\$109.00	799583	1371	Misc. DPS Permits & Services	
Permit Renewal	<del>\$173.00</del>	\$167.00	799583	1371	Misc. DPS Permits & Services	
DOJ New Dealer Application Fee	<del>\$201.00</del>	\$201.00	799583	1371	Misc. DPS Permits & Services	
DOJ Renewal Fee	<del>\$10.00</del>	\$10.00	799583	1371	Misc. DPS Permits & Services	
D. Local Criminal History Clearance Letter	<del>\$48.00</del>	\$50.00	799583	2765 - 9	Misc. DPS Permits & Services	Public Safety
E. Firearms Sales Permit (New)	<del>\$174.00</del>	\$197.00	799583	1371	Misc. DPS Permits & Services	
Renewal	<del>\$132.00</del>	\$128.00	799583	1371	Misc. DPS Permits & Services	
F. Firearms Seizure Fee (per incident- 1 to 5 firearms) PC12021.3(j)	<del>\$161.00</del>	\$208.00	799583	1371	Misc. DPS Permits & Services	
Firearms Seizure Fee (per incident-6 or more firearms) PC12021.3(j)	<del>Time/Materials</del>	Time/Materials	799583	1371	Misc. DPS Permits & Services	
G. Subpoena Duces Tecum (Evidence Code Section 1563) Reasonable cost shall include, but not limited to:						
copies per page (8 1/2" x 14" or smaller)	<del>\$0.10</del>	\$0.10	799583	2765 - 5	Other Public Safety Fees	Subpoena Duces Tecum
copies per page (from microfilm)	<del>\$0.20</del>	\$0.20	799583	2765 - 5	Other Public Safety Fees	Subpoena Duces Tecum
copies per page (oversize, or requiring special processing)	<del>Actual Cost</del>	Actual Cost	799583	2765 - 5	Other Public Safety Fees	Subpoena Duces Tecum
plus per hour per employee,	<del>\$24.00</del>	\$24.00	799583	2765 - 5	Other Public Safety Fees	Subpoena Duces Tecum
computed on the basis of per quarter hour or fraction thereof;	<del>\$6.00</del>	\$6.00	799583	2765 - 5	Other Public Safety Fees	Subpoena Duces Tecum
plus actual costs for record retrieval for documents held offsite; plus postage, if mailed.						
H. Officer Contract Overtime, per hour	<del>\$132.00</del>	\$143.00	799583	2760	Police Contract Overtime.	
Officer Contract Overtime (Schools or Non-Profits), per hour	<del>\$118.00</del>	\$124.00	799583	2760	Police Contract Overtime.	
I. Peddler/Solicitor Permit (SMC Ch. 5.28)	<del>\$125.00</del>	\$132.00	799583	1371	Misc. DPS Permits & Services	
J. Juvenile Diversion Fees	<del>\$10.00</del>	\$15.00	799583	1506	Juvenile Diversion Fees	

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	<u>Fiscal Year 2007/2008</u>	<u>Fiscal Year 2008/2009</u>	<u>Charge Code</u>	<u>Object Level 3 &amp; 4</u>	<u>Title (Obj. Lvl. 3)</u>	<u>Title (Obj. Lvl. 4)</u>
<b>SECTION 7.04(a) EMERGENCY RESPONSE FEE</b>						
(Government Code Sections 53150 through 53158)						
A. Direct costs arising because of the response to the particular incident. Costs shall include the costs of providing police, firefighting, rescue, and emergency medical services at the scene of the incident, as well as salaries of the personnel responding to the incident. Actual cost based on the incident, not to exceed (Per incident):	<u>\$12,000.00</u>	<u>\$12,000.00</u>	799583	2754	Emergency Response	
<b>SECTION 7.04(b) ALARMS</b>						
<u>Alarm Users Permit</u>						
Residents	<u>\$35.00</u>	<u>\$35.00</u>	799583	2770	DPS Alarm Permit Fee	
Businesses	<u>\$70.00</u>	<u>\$70.00</u>	799583	2770	DPS Alarm Permit Fee	
Non-Compliance Penalty	<u>\$250.00</u>	<u>\$250.00</u>	799583	2770	DPS Alarm Permit Fee	
<u>False Burglar Alarm Fee</u>						
3rd, 4th and 5th occurrence during a 12-month period	<u>\$150.00</u>	<u>\$200.00</u>	799583	2756	False Burglar Alarm Fees	
6th-10th occurrence during a 12-month period	<u>\$225.00</u>	<u>\$275.00</u>	799583	2756	False Burglar Alarm Fees	
Each response above 10 during a 12-month period	<u>\$500.00</u>	<u>\$550.00</u>	799583	2756	False Burglar Alarm Fees	
<u>False Fire Alarm Fee</u>						
3rd, 4th and 5th occurrence during a 12-month period	<u>\$150.00</u>	<u>\$200.00</u>	799583	2766	False Fire Alarm Fees	
6th-10th occurrence during a 12-month period	<u>\$225.00</u>	<u>\$275.00</u>	799583	2766	False Fire Alarm Fees	
Each response above 10 during a 12-month period	<u>\$500.00</u>	<u>\$550.00</u>	799583	2766	False Fire Alarm Fees	

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<b>SECTION 7.05 VEHICLE RELEASE FEE (Vehicle Code Section 22850.5)</b>						
All Impounds (Fee Charged to Registered Owner or Registered Owner's Agent only.)	<u>\$175.00</u>	<u>\$182.00</u>	799583	2763	Vehicle Release Fee	
All other towing other than abatements, abandonments, recovered stolen, private property tows, & Katz cases.	<u>\$175.00</u>	<u>\$182.00</u>	799583	2763	Vehicle Release Fee	
Repossessions Government Code 26751	<u>\$15.00</u>	<u>\$15.00</u>	799583	2763	Vehicle Release Fee	
<b>SECTION 7.06 ADULT ENTERTAINMENT AND MESSAGE ESTABLISHMENTS (SMC Ch. 9.40 and Ch. 9.41)</b>						
A. <u>Adult Establishment License</u>						
Application (includes background for first owner)	<u>\$3,161.00</u>	<u>\$3,295.00</u>	799583	1373	Adult Entertainment Permits	
Annual Renewal (includes background for first owner)	<u>\$3,161.00</u>	<u>\$3,226.00</u>	799583	1373	Adult Entertainment Permits	
B. <u>Massage Establishment License</u>						
Application (includes background for first owner)	<u>\$724.00</u>	<u>\$763.00</u>	799583	1371	Misc. DPS Permits & Services	
Annual Renewal (includes background for first owner)	<u>\$724.00</u>	<u>\$694.00</u>	799583	1371	Misc. DPS Permits & Services	
C. <u>Massage Therapist Permit (includes background)</u>	<u>\$181.00</u>	<u>\$197.00</u>	799583	1371	Misc. DPS Permits & Services	
D. <u>Background Check Fee</u>						
Background check for each additional massage or adult entertainment establishment owner	<u>\$164.00</u>	<u>\$180.00</u>	799583	1371	Misc. DPS Permits & Services	

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<b>SECTION 7.07 TAXICAB FRANCHISES (SMC Ch. 5.36)</b>						
A. <u>2-Year Franchise Application Fee; Renewal Fee</u> Application or Renewal	<u>\$386.00</u>	<u>\$398.00</u>	799000	600 - 3	Franchise - Other	Taxicab Service
B. <u>Driver's Permit Fees</u> Application	<u>\$105.00</u>	<u>\$108.00</u>	799583	1370	Permit - Taxi Driver and Vehicle	
Renewal fee	<u>\$55.00</u>	<u>\$57.00</u>	799583	1370	Permit - Taxi Driver and Vehicle	
C. <u>Vehicle Fee</u> For the maximum number of vehicles which at any one time during each calendar quarter were registered with the City to be in service under the franchise, or which should have been, but were not, so registered. (Per quarter for each vehicle.)	<u>\$175.00</u>	<u>\$180.00</u>	799583	1370	Permit - Taxi Driver and Vehicle	
Such franchise fees shall be billed quarterly, for each of the following calendar quarters: January 1 through March 31; April 1 through June 30; July 1 through September 30; and October 1 through December 31. All fees shall be paid to the Department of Finance on or before the 15th day after presentation.						
<b>SECTION 7.08 FIRE SAFETY OPERATIONS PERMITS</b>						
105.6.1 CFC Aerosol products. To store or handle an aggregate quantity of Level 2 or Level 3 aerosol products in excess of 500 pounds net weight (Annual)	<u><del>\$188.00</del></u>	<u>\$201.00</u>	799583	1362	Permit - Operations	
105.6.4 CFC Carnivals and Fairs. An operational permit is required to conduct a carnival or fair.	<u>NEW</u>	<u>\$201.00</u>	799583	1362	Permit - Operations	
105.6.5 CFC Cellulose Nitrate. An operational permit is required to store, handle, or use cellulose nitrate film in a Group A occupancy.	<u><del>\$318.00</del></u>	<u>\$340.00</u>	799583	1362	Permit - Operations	
105.6.7 CFC Combustible fiber storage. An operational permit for the storage and handling of combustible fibers in quantities greater than 100 cubic feet. (Annual)	<u><del>\$318.00</del></u>	<u>\$340.00</u>	799583	1362	Permit - Operations	

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<b>FIRE SAFETY OPERATIONS PERMITS (contd.)</b>							
105.6.6 CFC	Combustible Dust-producing operations. An operational permit is required to operate a grain elevator, flour starch mill, feed mill, or plant pulverizing aluminum, coal, cocoa, magnesium, spices, sugar or other material producing dusts. (Annual).	<u>\$318.00</u>	<u>\$340.00</u>	799583	1362	Permit - Operations	
105.6.14 CFC	Explosives. An operational permit is required for the manufacture, storage handling, sale or use of any quantity of explosives, explosive materials, fire works or pyrotechnic special effects. (Annual)	<u>\$318.00</u>	<u>\$340.00</u>	799583	1362	Permit - Operations	
105.6.22 CFC	High-piled storage. An operational permit is required to use a building or portion thereof as a high-pile storage area exceeding 500 square feet.						
	High pile storage area of:						
	500 sq. ft. to 2499 sq. ft. (Annual)	<u>\$188.00</u>	<u>\$201.00</u>	799583	1362	Permit - Operations	
	2500 sq. ft to 4999 sq. ft. (Annual)	<u>\$263.00</u>	<u>\$281.00</u>	799583	1362	Permit - Operations	
	5000 sq. ft. and over. (Annual)	<u>\$359.00</u>	<u>\$384.00</u>	799583	1362	Permit - Operations	
105.6.23 CFC	Hot works. Fixed site equipment such as welding booths, portable equipment in a structure, or public exhibitions.	<u>\$188.00</u>	<u>\$201.00</u>	799583	1362	Permit - Operations	

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<b>FIRE SAFETY OPERATIONS PERMITS (contd.)</b>							
105.6.25 CFC	Lumber yards and woodworking plants. An operational permit is required for the storage or processing of lumber exceeding 100,000 board feet. (Annual)	<u>\$188.00</u>	<u>\$201.00</u>	799583	1362	Permit - Operations	
105.6.28	Magnesium. An operational permit is required to melt, cast, heat treat or grind more than 10 pounds of magnesium. (Annual)	<u>\$318.00</u>	<u>\$340.00</u>	799583	1362	Permit - Operations	
105.6.29	Misc. Combustible Storage. An operational permit is required to store in any building or upon any premises in excess of 2,500 cubic feet gross volume of combustible empty packing cases, boxes, barrels or similar containers, rubber tires, rubber cork or similar combustible material.	<u>\$318.00</u>	<u>\$340.00</u>	799583	1362	Permit - Operations	
105.6.9 CFC	Covered Mall Buildings. An operational permit (per occurrence) is required for:						
	A. The placement of retail fixtures and displays, concession equipment displays of highly combustible goods and similar items in the mall.	<u>\$188.00</u>	<u>\$201.00</u>	799583	1362	Permit - Operations	
	B. The display of liquid or gas fired equipment in the mall.	<u>\$188.00</u>	<u>\$201.00</u>	799583	1362	Permit - Operations	
	C. To use open-flame or flame-producing equipment in the mall.	<u>\$188.00</u>	<u>\$201.00</u>	799583	1362	Permit - Operations	
105.6.30 CFC	Open burning. An operational permit is required for the kindling or maintaining of an open fire or a fire on any public street, alley, road, or other public or private ground. Instructions and stipulations must be adhered to. Exception: Recreational fires.	<u>188.00</u>	<u>201.00</u>	799583	1362	Permit - Operations	
105.6.24 CFC	Industrial Ovens. An operational permit is required for operation and industrial ovens regulated by Chapter 21.	<u>\$318.00</u>	<u>\$340.00</u>	799583	1362	Permit - Operations	
105.6.34 CFC	Places of assembly. An operational permit is required to operate a place of assembly (occupancy of 50 or more). (Annual)						
	Occupancies of:						
	50 to 100	<u>\$108.00</u>	<u>\$116.00</u>	799583	1362	Permit - Operations	
	101 to 300	<u>\$188.00</u>	<u>\$201.00</u>	799583	1362	Permit - Operations	
	301+	<u>\$258.00</u>	<u>\$276.00</u>	799583	1362	Permit - Operations	

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<b>FIRE SAFETY OPERATIONS PERMITS (contd.)</b>							
105.6.39 CFC	Repair Garages and Motor Fuel dispensing facilities. An operational permit is required for the operation of repair garages and automotive, marine, and fleet motor fuel-dispensing facilities.						
	One to two bays (Annual)	<u>\$188.00</u>	<u>\$201.00</u>	799583	1362	Permit - Operations	
	Three to four bays (Annual)	<u>\$286.00</u>	<u>\$306.00</u>	799583	1362	Permit - Operations	
	Five to nine bays (Annual)	<u>\$358.00</u>	<u>\$383.00</u>	799583	1362	Permit - Operations	
	Ten or more bays (Annual)	<u>\$358.00</u>	<u>\$383.00</u>	799583	1362	Permit - Operations	
105.6.41 CFC	Spraying or dipping. An operational permit is required to conduct a spraying or dipping operation utilizing flammable or combustible liquids or the application of combustible powders. (Annual)	<u>\$473.00</u>	<u>\$506.00</u>	799583	1362	Permit - Operations	
105.7.13 CFC	Temporary membrane structures, tents and canopies. An operational permit is required to operate an air supported temporary membrane structure or a tent having an area in excess of 200 square feet, or a canopy in excess of 400 square feet.	<u>\$188.00</u>	<u>\$201.00</u>	799583	1362	Permit - Operations	
	Inspections outside business hours (each)	<u>\$235.00</u>	<u>\$247.00</u>	799583	1362	Permit - Operations	

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<b>FIRE SAFETY OPERATIONS PERMITS (contd.)</b>						
105.6.46 CFC	Wood products. An operational permit is required to store chips, logged material, lumber, or plywood in excess of 200 cubic feet.	<u>\$188.00</u>	<u>\$201.00</u>	799583	1362	Permit - Operations
APP. II-A, Sec.9	Explosives. In hazardous fire area. (Each occurrence.)	<u>\$318.00</u>	<u>\$340.00</u>	799583	1362	Permit - Operations
16.52.070 SMC	Institutions. (Hospitals, Board and Care, Day Care, Residential Care) (Annual)					
	A. Large Family Day Care (9-14 persons)	<u>\$110.00</u>	<u>\$118.00</u>	799583	1362	Permit - Operations
	B. Day Care (15-19 persons)	<u>\$188.00</u>	<u>\$201.00</u>	799583	1362	Permit - Operations
	C. Residential Care (7 to 49 persons)	<u>\$235.00</u>	<u>\$251.00</u>	799583	1362	Permit - Operations
	D. Convalescent Hospitals & Day Care/Res. Care (over 50 persons)	<u>\$331.00</u>	<u>\$354.00</u>	799583	1362	Permit - Operations
105.6.47 CFC	Pyrotechnic /Special Effects. To use pyrotechnic special effects open flame, use of flammable combustible liquids and gases, welding, and the parking of motor vehicles in any building or location for the purpose of motion picture, television and commercial production. Permit	<u>\$306.00</u>	<u>\$327.00</u>	799583	1362	Permit - Operations
	Standby time per hr. (1 hour min.)	<u>\$156.00</u>	<u>\$174.00</u>	799583	1362	Permit - Operations
<u>Fire Prevention/Inspection Service Fee.</u> Fire Prevention Review of fire safety plans or other fire prevention consultation or services.						
	Fire Prevention Bureau (per hour with 1 hour minimum)	<u>\$156.00</u>	<u>\$174.00</u>	799583	1362	Permit - Operations
	Apartment Buildings and complexes. An inspection is required for the health and welfare of apartment residents.					
	3-19 Units (Annual)	<u>NEW</u>	<u>\$271.00</u>	799583	1362	Permit - Operations
	20-49 Units (Annual)	<u>NEW</u>	<u>\$342.00</u>	799583	1362	Permit - Operations
	50-149 Units (Annual)	<u>NEW</u>	<u>\$626.00</u>	799583	1362	Permit - Operations
	150-299 Units (annual)	<u>NEW</u>	<u>\$909.00</u>	799583	1362	Permit - Operations
	300+ Units (Annual)	<u>NEW</u>	<u>\$1,193.00</u>	799583	1362	Permit - Operations
	Hotels. An inspection is required for the health and welfare of hotel employees and guests.					
	Less than 50 Units (Annual)	<u>NEW</u>	<u>\$204.00</u>	799583	1362	Permit - Operations
	50-149 Units (Annual)	<u>NEW</u>	<u>\$351.00</u>	799583	1362	Permit - Operations
	150-299 Units (Annual)	<u>NEW</u>	<u>\$497.00</u>	799583	1362	Permit - Operations
	300 + Units (Annual)	<u>NEW</u>	<u>\$643.00</u>	799583	1362	Permit - Operations
	High Rises. An inspection of high rise buildings is required.					
	Per Floor < 40,000 sq feet	<u>NEW</u>	<u>\$131.00</u>	799583	1362	Permit - Operations
	Per Floor > 40,000 sq feet	<u>NEW</u>	<u>\$204.00</u>	799583	1362	Permit - Operations



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	<u>Fiscal Year 2007/2008</u>	<u>Fiscal Year 2008/2009</u>	<u>Charge Code</u>	<u>Object Level 3 &amp; 4</u>	<u>Title (Obj. Lvl. 3)</u>	<u>Title (Obj. Lvl. 4)</u>
<u>Inspection Cancellation Fee.</u> Fire Prevention - without notice	\$156.00	\$174.00	799583	1362	Permit - Operations	
<u>Late Application Fee.</u> Upon failure to obtain required permit, failure to renew annual permit or failure to pay required fees; applicable 30 days after due date. (Per month)	<u>20% of Dollar Amount Owed</u>	<u>20% of Dollar Amount Owed</u>	799583	1362	Permit - Operations	

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	<u>Fiscal Year 2007/2008</u>	<u>Fiscal Year 2008/2009</u>	<u>Charge Code</u>	<u>Object Level 3 &amp; 4</u>	<u>Title (Obj. Lvl. 3)</u>	<u>Title (Obj. Lvl. 4)</u>
<b>SECTION 7.09 HAZARDOUS MATERIALS OPERATIONS PERMITS</b>						
Pursuant to the California Environmental Protection Agency's approval of Sunnyvale's application to serve as the Certified Unified Program Agency (CUPA) for the City, the City of Sunnyvale assumes authority and responsibility within the City for the unified hazardous waste and hazardous materials management regulatory program established by Health and Safety Code, Division 20, Chapter 6.11, Section 25404.						
Ch. 16.53 SMC	Toxic gases. To store, dispense, use or handle toxic gases.					
	The fee is determined by the quantity of toxic gas stored on-site. Only one of the two fees listed below will apply at each facility. This is an annual fee.					
	Exempt/Minimum Threshold Quantity (Class I and II), Class III Gases (no limit on quantity)					
	<u>\$163.00</u>	<u>\$168.00</u>	799583	1359	Permit - Haz. Materials	
	Class I and II gases (greater than minimum threshold quantities)					
	<u>\$650.00</u>	<u>\$670.00</u>	799583	1359	Permit - Haz. Materials	
Ch. 16.53 SMC	Toxic Gas Closure Plan. To review and process a closure plan for facilities using regulated gases. (Each)					
	<u>\$580.00</u>	<u>\$597.00</u>	799583	1359	Permit - Haz. Materials	
20.60.060 SMC	Underground Tank Removal. To remove any flammable liquid, combustible liquid, or hazardous chemical tank. (Per tank occurrence)					
	<u>\$464.00</u>	<u>\$477.00</u>	799583	1359	Permit - Haz. Materials	

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			<u>Fiscal Year</u> <u>2007/2008</u>	<u>Fiscal Year</u> <u>2008/2009</u>	<u>Charge</u> <u>Code</u>	<u>Object Level</u> <u>3 &amp; 4</u>	<u>Title</u> <u>(Obj. Lvl. 3)</u>	<u>Title</u> <u>(Obj. Lvl. 4)</u>
<b>HAZARDOUS MATERIALS OPERATIONS PERMITS (contd.)</b>								
20.32.120 SMC	<u>SMALL QUANTITIES.</u> To store or handle							
21.08.040 SMC	up to and including 500 lbs. as a solid,							
	up to and including 55 gallons as a liquid,							
	and up to and including 200 cubic							
	feet as a compressed gas at							
	standard temperature and pressure:							
	For up to two categories of the							
	following Department of Transportation							
	Hazard Categories: (Annual)							
		<u>\$187.00</u>	<u>\$193.00</u>	799583	1359	Permit - Haz. Materials		
	For three or more categories of the							
	following Department of Transportation							
	Hazard Categories: (Annual)							
		<u>\$487.00</u>	<u>\$502.00</u>	799583	1359	Permit - Haz. Materials		
DOT	<u>Hazardous Class</u>	<u>Materials</u>						
	2.1	Flammable Gas						
	2.2	Non-Flammable Gas						
	2.3	Poisonous Gas						
	3	Flammable Liquids						
	4	Flammable Solids						
	5.1	Oxidizer						
	5.2	Organic Peroxide						
	6.1	Poison Materials						
	6.2	Etiological Materials						
	8	Corrosives						
	9	Miscellaneous Regulated						
		Materials - Not DOT						

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<b>HAZARDOUS MATERIALS OPERATIONS PERMITS (contd.)</b>	<b>Fiscal Year 2007/2008</b>	<b>Fiscal Year 2008/2009</b>	<b>Charge Code</b>	<b>Object Level 3 &amp; 4</b>	<b>Title (Obj. Lvl. 3)</b>	<b>Title (Obj. Lvl. 4)</b>
20.32.120 SMC	<u>LARGE QUANTITIES.</u> To store or					
21.08.040 SMC	handle quantities in excess of the					
	foregoing of any regulated materials					
	which are categorized by Department					
	of Transportation:					
2.1 -- Flammable Gas						
Quantity Range 1 & 2 (Annual)	<u>\$532.00</u>	<u>\$548.00</u>	799583	1359	Permit - Haz. Materials	
Quantity Range 3, 4, 5 (Annual)	<u>\$805.00</u>	<u>\$829.00</u>	799583	1359	Permit - Haz. Materials	
2.2 -- Non-Flammable Gas						
Quantity Range 1 & 2 (Annual)	<u>\$532.00</u>	<u>\$548.00</u>	799583	1359	Permit - Haz. Materials	
Quantity Range 3, 4, 5 (Annual)	<u>\$805.00</u>	<u>\$829.00</u>	799583	1359	Permit - Haz. Materials	
2.3 -- Poison Gas						
Quantity Range 1 & 2 (Annual)	<u>\$532.00</u>	<u>\$548.00</u>	799583	1359	Permit - Haz. Materials	
Quantity Range 3, 4, 5 (Annual)	<u>\$805.00</u>	<u>\$829.00</u>	799583	1359	Permit - Haz. Materials	
3 -- Flammable Liquids						
Quantity Range 1 & 2 (Annual)	<u>\$532.00</u>	<u>\$548.00</u>	799583	1359	Permit - Haz. Materials	
Quantity Range 3, 4, 5 (Annual)	<u>\$805.00</u>	<u>\$829.00</u>	799583	1359	Permit - Haz. Materials	
4 -- Flammable Solids						
Quantity Range 1 & 2 (Annual)	<u>\$532.00</u>	<u>\$548.00</u>	799583	1359	Permit - Haz. Materials	
Quantity Range 3, 4, 5 (Annual)	<u>\$805.00</u>	<u>\$829.00</u>	799583	1359	Permit - Haz. Materials	
5.1 -- Oxidizer						
Quantity Range 1 & 2 (Annual)	<u>\$532.00</u>	<u>\$548.00</u>	799583	1359	Permit - Haz. Materials	
Quantity Range 3, 4, 5 (Annual)	<u>\$805.00</u>	<u>\$829.00</u>	799583	1359	Permit - Haz. Materials	
5.2 -- Organic Peroxide						
Quantity Range 1 & 2 (Annual)	<u>\$532.00</u>	<u>\$548.00</u>	799583	1359	Permit - Haz. Materials	
Quantity Range 3, 4, 5 (Annual)	<u>\$805.00</u>	<u>\$829.00</u>	799583	1359	Permit - Haz. Materials	
6.1 -- Poison Materials						
Quantity Range 1 & 2 (Annual)	<u>\$532.00</u>	<u>\$548.00</u>	799583	1359	Permit - Haz. Materials	
Quantity Range 3, 4, 5 (Annual)	<u>\$805.00</u>	<u>\$829.00</u>	799583	1359	Permit - Haz. Materials	
6.2 -- Etiological Materials						
Quantity Range 1 & 2 (Annual)	<u>\$532.00</u>	<u>\$548.00</u>	799583	1359	Permit - Haz. Materials	
Quantity Range 3, 4, 5 (Annual)	<u>\$805.00</u>	<u>\$829.00</u>	799583	1359	Permit - Haz. Materials	

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		<u>Fiscal Year 2007/2008</u>	<u>Fiscal Year 2008/2009</u>	<u>Charge Code</u>	<u>Object Level 3 &amp; 4</u>	<u>Title (Obj. Lvl. 3)</u>	<u>Title (Obj. Lvl. 4)</u>
<b>HAZARDOUS MATERIALS OPERATIONS PERMITS: LARGE QUANTITIES (contd.)</b>							
	8 -- Corrosives						
	Quantity Range 1 & 2 (Annual)	<u>\$532.00</u>	<u>\$548.00</u>	799583	1359	Permit - Haz. Materials	
	Quantity Range 3, 4, 5 (Annual)	<u>\$805.00</u>	<u>\$829.00</u>	799583	1359	Permit - Haz. Materials	
	9 -- Miscellaneous Regulated						
	Quantity Range 1 & 2 (Annual)	<u>\$532.00</u>	<u>\$548.00</u>	799583	1359	Permit - Haz. Materials	
	Quantity Range 3, 4, 5 (Annual)	<u>\$805.00</u>	<u>\$829.00</u>	799583	1359	Permit - Haz. Materials	
20.32.120 SMC 21.08.040 SMC	To store or handle regulated materials which are not categorized by Department of Transportation:						
	Quantity Range 1 & 2 (Annual)	<u>\$532.00</u>	<u>\$548.00</u>	799583	1359	Permit - Haz. Materials	
	Quantity Range 3, 4, 5 (Annual)	<u>\$805.00</u>	<u>\$829.00</u>	799583	1359	Permit - Haz. Materials	
20.32.120 SMC 21.08.040 SMC	To store, use or handle materials regulated in Chapter 6.95 of Division 20 of the Health and Safety Code:						
	Quantity Range 1 & 2 (Annual)	<u>\$532.00</u>	<u>\$548.00</u>	799583	1359	Permit - Haz. Materials	
	Quantity Range 3, 4, 5 (Annual)	<u>\$805.00</u>	<u>\$829.00</u>	799583	1359	Permit - Haz. Materials	
20.32.120 SMC	To store, use or handle cryogenic gases. (Cryogenic fees shall be assessed under this fee category, not as a DOT regulated material.)						
	Quantity Range 1 & 2 (Annual)	<u>\$532.00</u>	<u>\$548.00</u>	799583	1359	Permit - Haz. Materials	
	Quantity Range 3, 4, 5 (Annual)	<u>\$805.00</u>	<u>\$829.00</u>	799583	1359	Permit - Haz. Materials	
21.08.040 SMC	To operate an underground storage tank which is regulated by Title 21 SMC. This fee is in addition to any hazard class fee. (Per tank annual)	<u>\$94.00</u>	<u>\$97.00</u>	799583	1359	Permit - Haz. Materials	
20.32.120 SMC 21.08.040 SMC	To close a hazardous materials storage facility (other than tanks) (Each occurrence)	<u>\$632.00</u>	<u>\$651.00</u>	799583	1359	Permit - Haz. Materials	

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<b>HAZARDOUS MATERIALS OPERATIONS PERMITS (contd.)</b>	<b><u>Fiscal Year 2007/2008</u></b>	<b><u>Fiscal Year 2008/2009</u></b>	<b><u>Charge Code</u></b>	<b><u>Object Level 3 &amp; 4</u></b>	<b><u>Title (Obj. Lvl. 3)</u></b>	<b><u>Title (Obj. Lvl. 4)</u></b>
<u>Consultation Fee.</u> Review of Hazardous Materials Management Plans (HMMP's) and/or business files by consultants with Hazardous Materials Inspectors or other members of the Fire Prevention Bureau (minimum one half hour charge). Note: This is not intended to require a facility to pay a fee to discuss/review their own HMMP/business file with a member of the Fire Prevention Bureau (Per hour)	<u>\$155.00</u>	<u>\$160.00</u>	799583	1359	Permit - Haz. Materials	
<u>Re-inspection Fee.</u> Hazardous Materials - after first re-inspection - (Each inspection)	<u>\$155.00</u>	<u>\$160.00</u>	799583	1359	Permit - Haz. Materials	
<u>Overtime Inspection Fee.</u> Hazardous Materials Upon Request	<u>\$155.00</u>	<u>\$160.00</u>	799583	1359	Permit - Haz. Materials	
<u>Late Application Fee.</u> Upon failure to obtain required permit, failure to renew annual permit or failure to pay required fees; applicable 30 days after due date. (Per month)	<u>20% of Dollar Amount Owed</u>	<u>20% of Dollar Amount Owed</u>	799583	1359	Permit - Haz. Materials	

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<b>HAZARDOUS MATERIALS OPERATIONS PERMITS (contd.)</b>	<b>Fiscal Year 2007/2008</b>	<b>Fiscal Year 2008/2009</b>	<b>Charge Code</b>	<b>Object Level 3 &amp; 4</b>	<b>Title (Obj. Lvl. 3)</b>	<b>Title (Obj. Lvl. 4)</b>
20.60.060 SMC <u>Annual Hazardous Waste Treatment</u> (billed for highest tier only)						
Permit by Rule	\$567.00	\$584.00	799583	1349	Permit -CUPA	
Conditionally Authorized	\$284.00	\$293.00	799583	1349	Permit -CUPA	
Conditionally Exempt	\$148.00	\$152.00	799583	1349	Permit -CUPA	
<u>Annual Hazardous Waste Generator Fees</u>						
Used Oil Only	\$75.00	\$77.00	799583	1349	Permit -CUPA	
<100kg/year	\$148.00	\$152.00	799583	1349	Permit -CUPA	
<5 tons/year	\$295.00	\$304.00	799583	1349	Permit -CUPA	
5-<20 tons/year	\$539.00	\$555.00	799583	1349	Permit -CUPA	
25-<50 tons/year	\$1,182.00	\$1,217.00	799583	1349	Permit -CUPA	
50-<250 tons/year	\$2,363.00	\$2,434.00	799583	1349	Permit -CUPA	
250-<500 tons/year	\$10,044.00	\$10,345.00	799583	1349	Permit -CUPA	
500-<1,000 tons/year	\$18,906.00	\$19,473.00	799583	1349	Permit -CUPA	
1,000-2,000 tons/year	\$28,359.00	\$29,210.00	799583	1349	Permit -CUPA	
>2000 tons/year	\$37,812.00	\$38,946.00	799583	1349	Permit -CUPA	
<u>California Accidental Release Prevention (CalARP) Program</u>						
Registration	\$136.00	\$140.00	799583	1349	Permit -CUPA	
Review of Risk Management Plans (Charge per hour)	\$193.00	\$199.00	799583	1349	Permit -CUPA	
Required Inspections (Charge per hour)	\$193.00	\$199.00	799583	1349	Permit -CUPA	
<u>Annual Unified Program State Service Fees</u>						
Unified Program Facility	<u>as set by State</u>	<u>as set by State</u>	799583		Deposit/Passthrough	
Underground Tank (Each)	<u>as set by State</u>	<u>as set by State</u>	799583		Deposit/Passthrough	
CalARP Facility	<u>as set by State</u>	<u>as set by State</u>	799583		Deposit/Passthrough	

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<b>SECTION 7.10 ANIMAL CONTROL SERVICES FEES AND CHARGES</b>	<b>Fiscal Year 2007/2008</b>	<b>Fiscal Year 2008/2009</b>	<b>Charge Code</b>	<b>Object Level 3 &amp; 4</b>	<b>Title (Obj. Lvl. 3)</b>	<b>Title (Obj. Lvl. 4)</b>
<b>A. Animal Licensing Fee (not transferable)<sup>1</sup></b>						
Altered Dog <sup>2</sup>						
One Year	\$16.00	\$17.00	799583	2751	Animal Control Fees	
Two Years	\$27.00	\$28.00	799583	2751	Animal Control Fees	
Three Years	\$34.00	\$35.00	799583	2751	Animal Control Fees	
Unaltered Dog <sup>2</sup>						
One Year	\$52.00	\$54.00	799583	2751	Animal Control Fees	
Late Fee <sup>3</sup>	\$21.00	\$22.00	799583	2751	Animal Control Fees	
Replacement Tag	\$5.00	\$5.00	799583	2751	Animal Control Fees	
Cat Registration (voluntary)						
One Year	\$7.00	\$7.00	799583	2751	Animal Control Fees	
Two Years	\$13.00	\$13.00	799583	2751	Animal Control Fees	
<b>B. Impound Fees<sup>4</sup></b>						
Unaltered Dogs and Cats plus offense fee	\$58.00	\$60.00	799583	2751	Animal Control Fees	
1st Offense	\$36.00	\$35.00	799583	2751	Animal Control Fees	
2nd Offense	\$52.00	\$50.00	799583	2751	Animal Control Fees	
3rd Offense	\$103.00	\$100.00	799583	2751	Animal Control Fees	
Altered Dogs and Cats	\$29.00	\$30.00	799583	2751	Animal Control Fees	
Other Domestic and Exotic Animals	\$29.00	\$30.00	799583	2751	Animal Control Fees	
<b>C. Boarding Fees (per day or portion thereof)</b>						
Unaltered Dogs	\$23.00	\$24.00	799583	2751	Animal Control Fees	
Altered Dogs	\$16.00	\$20.00	799583	2751	Animal Control Fees	
Unaltered Cats	\$21.00	\$24.00	799583	2751	Animal Control Fees	
Altered Cats	\$16.00	\$20.00	799583	2751	Animal Control Fees	
Other Domestic	\$16.00	\$17.00	799583	2751	Animal Control Fees	
Other Exotics	\$16.00	\$17.00	799583	2751	Animal Control Fees	
Quarantine	Up to 10 days boarding fees	Up to 10 days boarding fees	799583	2751	Animal Control Fees	
<b>D. Other Fees</b>						
Field Service Charge, per trip	\$52.00	\$85.00	799583	2751	Animal Control Fees	
Animal Establishment Permit	\$52.00	\$221.00	799583	2751	Animal Control Fees	
Inspection Fee	NEW	\$118.00	799583	2751	Animal Control Fees	

**Footnotes:**

*1 For owners 65 years old or older the fee applies to the second and additional animals only*

*2 Rabies vaccination requirements apply to all licenses and licenses will not be issued beyond the validity of the vaccination.*

*3 Due upon failure to license dog by age of four months (state law), or within 30 days of acquisition, residency or license expiration.*

*4 If an owner chooses to spay/neuter their impounded pet prior to release, the additional "offense" fee will be waived. Further, if a pet is spayed/neutered within 60 days of redemption, the owner will receive a refund of the difference of the unaltered/ altered fees paid.*



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<b>SECTION 7.11 CIVIL PENALTIES FOR PARKING VIOLATIONS</b>						
SMC 9.24.180	Abandoned Car - 72 hours	\$42.00	\$44.00	799583	1503	Fines - Parking
SMC 10.16.020 (b)	Obedience to Signs or Parking Space Marking	\$42.00	\$44.00	799583	1503	Fines - Parking
SMC 10.16.030 (c)	Emergency Parking; Street Repair	\$57.00	\$60.00	799583	1503	Fines - Parking
SMC 10.16.040 (d)	Parking on City Property	\$42.00	\$44.00	799583	1503	Fines - Parking
SMC 10.16.050 (a)	Parking Prohibited at Certain Locations	\$42.00	\$44.00	799583	1503	Fines - Parking
SMC 10.16.060	Parking Adjacent to Schools	\$42.00	\$44.00	799583	1503	Fines - Parking
SMC 10.16.080	Parking Parallel with Curb	\$42.00	\$44.00	799583	1503	Fines - Parking
SMC 10.16.090	Angle Parking	\$42.00	\$44.00	799583	1503	Fines - Parking
SMC 10.16.100	Parking on Narrow Streets	\$42.00	\$44.00	799583	1503	Fines - Parking
SMC 10.16.110	Standing in Parkways Prohibited	\$42.00	\$44.00	799583	1503	Fines - Parking
SMC 10.16.120	Use of Streets for Storage of Vehicles	\$42.00	\$44.00	799583	1503	Fines - Parking
SMC 10.16.140	Parking for Certain Purposes	\$57.00	\$60.00	799583	1503	Fines - Parking
SMC 10.16.150	Parking on Private Property Prohibited	\$42.00	\$44.00	799583	1503	Fines - Parking
SMC 10.16.160	Commercial Vehicles in Residential District	\$57.00	\$60.00	799583	1503	Fines - Parking
SMC 10.16.170	Vehicles Transporting Property for Hire	\$42.00	\$44.00	799583	1503	Fines - Parking
SMC 10.24.010	Parking Prohibited / Certain Streets	\$42.00	\$44.00	799583	1503	Fines - Parking
SMC 10.24.015	Commercial Vehicle on Certain Streets	\$100.00	\$100.00	799583	1503	Fines - Parking
SMC 10.24.020	Parking Prohibited / Certain Hours	\$42.00	\$44.00	799583	1503	Fines - Parking
SMC 10.24.030	Time Limitations	\$42.00	\$44.00	799583	1503	Fines - Parking
SMC 10.36.040 (b)	Loading Zone / Time Limit	\$42.00	\$44.00	799583	1503	Fines - Parking
SMC 10.36.050	Loading Zone / Parking Prohibited	\$42.00	\$44.00	799583	1503	Fines - Parking
SMC 10.36.060	Passenger Zone / Park Restricted	\$42.00	\$44.00	799583	1503	Fines - Parking
SMC 10.36.065	Disabled Parking	\$300.00	\$300.00	799583	1503	Fines - Parking
SMC 10.36.070	Parking in Alleys	\$42.00	\$44.00	799583	1503	Fines - Parking
SMC 10.36.090	Bus Zone / Parking Prohibited	\$255.00	\$255.00	799583	1503	Fines - Parking
SMC 19.48.260	Parking in Residential Yard	\$42.00	\$44.00	799583	1503	Fines - Parking

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		<u>Fiscal Year 2007/2008</u>	<u>Fiscal Year 2008/2009</u>	<u>Charge Code</u>	<u>Object Level 3 &amp; 4</u>	<u>Title (Obj. Lvl. 3)</u>	<u>Title (Obj. Lvl. 4)</u>
<b>CIVIL PENALTIES FOR PARKING VIOLATIONS (contd.)</b>							
CVC 21113(A)	Parked on Public Ground	\$42.00	\$44.00	799583	1503	Fines - Parking	
CVC 21210	Bicycle Parking	\$42.00	\$44.00	799583	1503	Fines - Parking	
CVC 22500(A-H)	Park, Stop, Stand Violation	\$42.00	\$44.00	799583	1503	Fines - Parking	
CVC 22500 (I)	Bus Loading Zone	\$255.00	\$255.00	799583	1503	Fines - Parking	
CVC 22500(J-K)	Park, Stop, Stand Violation	\$42.00	\$44.00	799583	1503	Fines - Parking	
CVC 22500(L)	Block Wheelchair Access Ramp	\$300.00	\$300.00	799583	1503	Fines - Parking	
CVC 22500.1	Parked in a Fire Lane	\$50.00	\$50.00	799583	1503	Fines - Parking	
CVC 22502 (A,E)	Park in Direction of Flow (18" of Curb)	\$42.00	\$44.00	799583	1503	Fines - Parking	
CVC 22505 (B)	Park on State Highway	\$42.00	\$44.00	799583	1503	Fines - Parking	
CVC 22507.8 (A)	Disabled Parking Only	\$300.00	\$300.00	799583	1503	Fines - Parking	
CVC 22507.8 (B)	Block Handicap Space	\$300.00	\$300.00	799583	1503	Fines - Parking	
CVC 22513	Tow Truck Stopping at Accident Scene	\$42.00	\$44.00	799583	1503	Fines - Parking	
CVC 22514	Parking Within 15' of Fire Hydrant	\$51.00	\$51.00	799583	1503	Fines - Parking	
CVC 22515	Unattended Vehicles	\$42.00	\$44.00	799583	1503	Fines - Parking	
CVC 22521	Parking on Railroad Track	\$42.00	\$44.00	799583	1503	Fines - Parking	
CVC 22522	Blocking Handicap Sidewalk Ramp	\$300.00	\$300.00	799583	1503	Fines - Parking	
CVC 22526 (A)	Block Intersection / Gridlock	\$105.00	\$105.00	799583	1503	Fines - Parking	
CVC 22526 (B)	Turning and Blocking Intersection / Gridlock	\$105.00	\$105.00	799583	1503	Fines - Parking	
CVC 22951	Street and Alley Parking	\$42.00	\$44.00	799583	1503	Fines - Parking	
CVC 23333	Park on Vehicular Crossing	\$42.00	\$44.00	799583	1503	Fines - Parking	
CVC 38300	Off Highway Vehicle: Obey Parking Signs	\$42.00	\$44.00	799583	1503	Fines - Parking	
CVC 22511	Zero Emmissions Vehicle Parking Only	NEW	\$100.00	799583	1503	Fines - Parking	

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<b>DEPARTMENT OF PUBLIC WORKS</b>	<u>Fiscal Year 2007/2008</u>	<u>Fiscal Year 2008/2009</u>	<u>Charge Code</u>	<u>Object Level 3 &amp; 4</u>	<u>Title (Obj. Lvl. 3)</u>	<u>Title (Obj. Lvl. 4)</u>
<b>SECTION 8.01 COPIES OF PRINTED MATERIAL</b>						
A. Maps, Plans and Aerials (plus postage, if mailed)						
1000' Scale City (26" x 38")	<del>\$6.40</del>	\$6.40	306450	4117 - 4	Sale of Printed Material	Sale of Maps
Miscellaneous (24" x 36")	<del>\$4.70</del>	\$4.70	306450	4117 - 4	Sale of Printed Material	Sale of Maps
Miscellaneous (18" x 24")	<del>\$4.20</del>	\$4.20	306450	4117 - 4	Sale of Printed Material	Sale of Maps
Utility Block Maps (11" x 17")	<del>\$4.20</del>	\$4.20	306450	4117 - 4	Sale of Printed Material	Sale of Maps
B. Standard Specs & Details	<del>\$19.10</del>	\$19.10	799000	4117 - 5	Sale of Printed Material	PW Plans & Specs
<b>DEVELOPMENT RELATED FEES</b>						
For Water, Sewer and Refuse User Fees, see Utility Fee Schedule Section						
<b>SECTION 8.02 STORM DRAINAGE FEES</b>						
Collected from the owner or developer of property either (1) prior to original development or redevelopment with incremental impact of such property, or (2) in the event the uses being made of the property presently served by the storm drainage system are enlarged, added to, or further structures are constructed on the property: The storm drainage fees are based upon the lot gross acreage. Lot gross acreage includes the tributary public street area.						
A. Residential Development:						
Charge per gross acre	<del>\$5,804.00</del>	\$5,804.00	799921	2902	Storm Drain Fees	
Provided, however, that the minimum charge per lot shall not be less than	<del>\$1,198.00</del>	\$1,198.00	799921	2902	Storm Drain Fees	

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	<u>Fiscal Year 2007/2008</u>	<u>Fiscal Year 2008/2009</u>	<u>Charge Code</u>	<u>Object Level 3 &amp; 4</u>	<u>Title (Obj. Lvl. 3)</u>	<u>Title (Obj. Lvl. 4)</u>
<b>STORM DRAINAGE FEES (contd.)</b>						
B. <u>Commercial, Industrial and Institutional Development:</u>						
First 5 gross acres	\$7,587.00	\$7,587.00 per gross acre	799921	2902	Storm Drain Fees	
6 - 10 gross acres	\$6,805.00	\$37,935 + \$6,805.00 per gross acre over 5	799921	2902	Storm Drain Fees	
11 - 20 gross acres	\$5,694.00	\$71,960 + \$5,694.00 per gross acre over 10	799921	2902	Storm Drain Fees	
Over 20 gross acres	\$3,796.00	\$128,900 + \$3,796.00 per gross acre over 20	799921	2902	Storm Drain Fees	
Provided, however, that the minimum charge per lot shall not be less than	<u>\$1,750.00</u>	<u>\$1,750.00</u>	799921	2902	Storm Drain Fees	
C. <u>Construction Credits.</u>						
Upon completion and acceptance of improvements installed in conjunction with a Subdivision Agreement or Development Permit, a construction credit, as shown in the following schedule, shall be allowed to the owner or developer of property, who at no expense to the City of Sunnyvale has installed, as required by the City, a storm drainage line of 12 inches or larger in diameter in public right-of-way or public easement and and which serves property not owned by the developer. Credit:						
12" Reinforced Concrete Pipe (Per lineal foot)	<u>\$33.00</u>	<u>\$33.00</u>	799921	2902	Storm Drain Fees	
15" Reinforced Concrete Pipe (Per lineal foot)	<u>\$39.00</u>	<u>\$39.00</u>	799921	2902	Storm Drain Fees	
18" Reinforced Concrete Pipe (Per lineal foot)	<u>\$46.00</u>	<u>\$46.00</u>	799921	2902	Storm Drain Fees	
21" Reinforced Concrete Pipe (Per lineal foot)	<u>\$51.00</u>	<u>\$51.00</u>	799921	2902	Storm Drain Fees	
24" Reinforced Concrete Pipe (Per lineal foot)	<u>\$64.00</u>	<u>\$64.00</u>	799921	2902	Storm Drain Fees	
27" Reinforced Concrete Pipe (Per lineal foot)	<u>\$71.00</u>	<u>\$71.00</u>	799921	2902	Storm Drain Fees	
30" Reinforced Concrete Pipe (Per lineal foot)	<u>\$79.00</u>	<u>\$79.00</u>	799921	2902	Storm Drain Fees	
33" Reinforced Concrete Pipe (Per lineal foot)	<u>\$86.00</u>	<u>\$86.00</u>	799921	2902	Storm Drain Fees	
36" Reinforced Concrete Pipe (Per lineal foot)	<u>\$91.00</u>	<u>\$91.00</u>	799921	2902	Storm Drain Fees	
Inlets (24") (Credit each)	<u>\$1,290.00</u>	<u>\$1,290.00</u>	799921	2902	Storm Drain Fees	
Inlets (36") (Credit each)	<u>\$1,672.00</u>	<u>\$1,672.00</u>	799921	2902	Storm Drain Fees	
Manholes (Credit each)	<u>\$2,093.00</u>	<u>\$2,093.00</u>	799921	2902	Storm Drain Fees	
Special Drainage Facilities	<u>Amount approved by City</u>	<u>Amount approved by City</u>	799921	2902	Storm Drain Fees	

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<b>SECTION 8.03 WATER AND SEWER CONNECTION FEES</b>	<b><u>Fiscal Year</u> <u>2007/2008</u></b>	<b><u>Fiscal Year</u> <u>2008/2009</u></b>	<b><u>Charge</u> <u>Code</u></b>	<b><u>Object Level</u> <u>3 &amp; 4</u></b>	<b><u>Title</u> <u>(Obj. Lvl. 3)</u></b>	<b><u>Title</u> <u>(Obj. Lvl. 4)</u></b>
<p>Pursuant to Section 66001 of the Government Code, the City Council hereby determines:</p>						
<p>(1) The purpose of the water and sewer connection charges is to assure payment by developers of their pro-rata share of the escalated cost of the City's water and sanitary sewer system.</p>						
<p>(2) The charge will be used to reimburse the City for the owner or developer's fair share of the use of the water system and sanitary sewer systems.</p>						
<p>(3) There is a reasonable relationship between the use of the fees, the need for a water system, the need for a wastewater treatment plant, and the types of development projects upon which the fee is imposed. All development projects create varying needs for the consumption of water which cannot be fulfilled unless the project is connected to the municipal water system to assure an adequate supply of water to each project, and all development projects generate sewage and create the need for sewage conveyance, disposal and treatment. The degree to which each project is charged is based upon factors related to degree of potential usage, such as type and size of projects and number of units and calculations of the escalated cost of the City's sanitary sewer system; the current system capacity; the cost of conveyance, treatment and disposal per equivalent single-family dwelling unit; and the estimated daily discharge for each facility to be connected to the sanitary sewer system, taking into account proportionate average daily discharge of sewage, total organic carbon, suspended solids, and ammonia nitrogen.</p>						
<p>The fees or charges shall be collected from the owner or developer of property either (1) prior to approval of the original connection of the property to the water or sanitary sewer system, or a redevelopment with incremental impact, or (2) in the event the uses being made of the property presently connected to the system are enlarged, added to, or further structures are constructed on the property.</p>						

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	<u>Fiscal Year 2007/2008</u>	<u>Fiscal Year 2008/2009</u>	<u>Charge Code</u>	<u>Object Level 3 &amp; 4</u>	<u>Title (Obj. Lvl. 3)</u>	<u>Title (Obj. Lvl. 4)</u>
<b>WATER AND SEWER CONNECTION FEES (contd.)</b>						
A. <u>Water Frontage Fee.</u> A frontage fee per lineal foot of frontage shall be paid by the owner or developer of property contiguous to a public right-of-way in which a water main (8" water line) has been installed or is to be installed without direct expense to the owner or developer other than payment of the charges specified herein. Frontage of corner lots, as the term "frontage" is used herein, shall mean the side of the lot to which the City has authorized a water connection.	<u>\$47.00</u>	<u>\$47.00</u>	799918	3053	Water Frontage Fees	
B. <u>Water Connection Fees.</u> The connection fee to be paid for each parcel or property served through the same water lateral by the owner or developer of residential, commercial, industrial, or industrial property shall be computed as follows:						
The following definitions shall be used for the purpose of determining the connection fee in this section:						
(a) A residential "unit" shall mean one or more rooms used for living purposes by one family.						
(a) A commercial, industrial, or institutional "unit" shall mean each one thousand (1,000) square feet of gross floor area, or fraction thereof devoted to commercial, industrial, or institutional purposes.						
(b) "Institutional property" shall mean property used only for the erection and maintenance of church, school, hospital, or public buildings.						
<u>Residential Units</u>						
Standard Occupancy Unit (with 3 or more bedrooms)	<u>\$476.00</u>	<u>\$476.00</u>	799918	3050	Water Connection Fees	
Low Occupancy Unit (with 1 or 2 bedrooms, 2 bedrooms and den)	<u>\$347.00</u>	<u>\$347.00</u>	799918	3050	Water Connection Fees	
<u>Commercial, Industrial and Institutional Units:</u>						
First Unit	<u>\$476.00</u>	<u>\$476.00</u>	799918	3050	Water Connection Fees	
Second Unit	<u>\$347.00</u>	<u>\$347.00</u>	799918	3050	Water Connection Fees	
Third Unit	<u>\$260.00</u>	<u>\$260.00</u>	799918	3050	Water Connection Fees	
Fourth and each additional unit	<u>\$181.00</u>	<u>\$181.00</u>	799918	3050	Water Connection Fees	

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<b>WATER AND SEWER CONNECTION FEES (contd.)</b>	<b>Fiscal Year <u>2007/2008</u></b>	<b>Fiscal Year <u>2008/2009</u></b>	<b>Charge <u>Code</u></b>	<b>Object Level <u>3 &amp; 4</u></b>	<b>Title <u>(Obj. Lvl. 3)</u></b>	<b>Title <u>(Obj. Lvl. 4)</u></b>
C. <u>Water Service Lateral Fee.</u> The water service lateral fee to be paid by the owner or developer of property whenever it is necessary for the City to install a water service lateral from the water main to the water meter location shall be the costs of installation including the cost of labor, material, equipment, and overhead costs as determined by the City.						
D. <u>Water Meters</u>						
1. <u>Installation Fee.</u> The water meter installation fee to be paid by the owner or developer of property prior to the installation of a water meter by the City of Sunnyvale shall be computed as follows:						
<u>Radio Read Meters</u>						
1" Disk (use for new installations)	<u>\$377.24</u>	<u>\$388.56</u>	799918	3054	Water Meter Sales	
1-1/2" Disk	<u>\$522.94</u>	<u>\$538.63</u>	799918	3054	Water Meter Sales	
2" Disk	<u>\$595.77</u>	<u>\$613.64</u>	799918	3054	Water Meter Sales	
2" Turbine (Domestic & Irrigation)	<u>\$745.62</u>	<u>\$767.99</u>	799918	3054	Water Meter Sales	
All other meters not listed, per current actual cost list.						
Fire Service 5/8" Meter for DCDA (Double Check Detector Assembly)	<u>\$140.54</u>	<u>\$144.76</u>	799918	3054	Water Meter Sales	
Large Meters and Vaults - the costs for installation including the cost of labor, material, equipment and overhead as determined by the City shall be paid by the owner or developer.						

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<b>WATER AND SEWER CONNECTION FEES (contd.)</b>	<b><u>Fiscal Year</u> <u>2007/2008</u></b>	<b><u>Fiscal Year</u> <u>2008/2009</u></b>	<b><u>Charge</u> <u>Code</u></b>	<b><u>Object Level</u> <u>3 &amp; 4</u></b>	<b><u>Title</u> <u>(Obj. Lvl. 3)</u></b>	<b><u>Title</u> <u>(Obj. Lvl. 4)</u></b>
E. <u>Water Main Tapping Fee.</u> The water main tapping fee to be paid by the owner or developer of property prior to the tapping into a main by the City shall be computed as follows:						
<u>Tap Size</u>						
1" and 2" (Per tap)	<u>\$253.19</u>	<u>\$260.79</u>	799918	3057	Water Tapping Fees	
4", 6", 8", and 10" (Per tap)	<u>\$482.47</u>	<u>\$496.94</u>	799918	3057	Water Tapping Fees	

Over 10-inch size -- The costs of installation including the cost of labor, material, equipment and overhead costs as determined by the City of Sunnyvale shall be paid by owner or developer.



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<b>WATER AND SEWER CONNECTION FEES (contd.)</b>	<b><u>Fiscal Year</u> 2007/2008</b>	<b><u>Fiscal Year</u> 2008/2009</b>	<b><u>Charge</u> <u>Code</u></b>	<b><u>Object Level</u> <u>3 &amp; 4</u></b>	<b><u>Title</u> <u>(Obj. Lvl. 3)</u></b>	<b><u>Title</u> <u>(Obj. Lvl. 4)</u></b>
F. <u>Water Main Construction Credits.</u>						
1. Upon completion and acceptance of improvements pursuant to a Subdivision Agreement or Development Permit, a construction credit of per lineal foot of frontage shall be allowed to the owner or developer of property, who at no expense to the City has installed a water main in a subdivision boundary line street or in a street on the periphery of a development which (a) will serve only one side of the street, namely the side being developed by the installing owner or developer; or (b) will serve the property on the other side of the street which is owned by a different person.	<u>\$37.85</u>	<u>\$37.85</u>	799921	3050	Water Connection Fees	
2. A construction credit equal to the difference in the cost of water main pipe eight (8) inches in nominal diameter and the size of the pipe required to be installed shall be allowed to the owner or developer when such oversizing is required by the City to serve contiguous areas developed, or to be developed, by other developers.						

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	<u>Fiscal Year 2007/2008</u>	<u>Fiscal Year 2008/2009</u>	<u>Charge Code</u>	<u>Object Level 3 &amp; 4</u>	<u>Title (Obj. Lvl. 3)</u>	<u>Title (Obj. Lvl. 4)</u>
<b>WATER AND SEWER CONNECTION FEES (contd.)</b>						
G. <u>Sewer Frontage Fee.</u> A frontage fee of per lineal foot of frontage shall be paid by the owner or developer of property contiguous to a public right-of-way in which a sewer main (8" sewer line) has been installed or is to be installed without direct expense to the owner or developer other than payment of the charges specified herein. Frontage of corner lots, as the term "frontage" is used herein, shall mean the side of the lot to which the City has authorized a sewer connection.	<u>\$105</u>	<u>\$105</u>	799921	3068	Sewer Connection Fees	
H. <u>Sewer Lateral Fee.</u> The sewer lateral fee to be paid by the owner or developer of property whenever it is necessary for the City to install a sewer lateral from main sewer to the property line shall be the costs of installation including the cost of labor, material, equipment, and overhead costs as determined by the City.	<u>ACTUAL COST</u>	<u>ACTUAL COST</u>	799921	3068	Sewer Connection Fees	
I. <u>Sewer Connection Charges.</u> The charges, payable in advance, for sewer connections shall be as follows:						
Residential						
1. Standard Occupancy Unit (with 3 bedrooms)	<u>\$3,022.93</u>	<u>\$3,022.93</u>	799921	3068	Sewer Connection Fees	
2. Low Occupancy Unit (with 1 or 2 bedrooms, 2	<u>\$1,865.80</u>	<u>\$1,865.80</u>	799921	3068	Sewer Connection Fees	

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<b>WATER AND SEWER CONNECTION FEES (contd.)</b>	<b>Fiscal Year 2007/2008</b>	<b>Fiscal Year 2008/2009</b>	<b>Charge Code</b>	<b>Object Level 3 &amp; 4</b>	<b>Title (Obj. Lvl. 3)</b>	<b>Title (Obj. Lvl. 4)</b>
Commercial						
Commercial users whose wastewater discharge is less than 5,000 gallons per day shall pay a fee per connection calculated as follows:						
1. Standard Strength per Public Works estimated discharge (gpd) / 244	<u>\$3,010.94</u>	<u>\$3,010.94</u>	799921	3068	Sewer Connection Fees	
2. Low Strength per Public Works estimated discharge (gpd) / 244	<u>\$2,707.57</u>	<u>\$2,707.57</u>	799921	3068	Sewer Connection Fees	
3. High Strength per Public Works estimated discharge (gpd) / 244	<u>\$6,920.00</u>	<u>\$6,920.00</u>	799921	3068	Sewer Connection Fees	
4. Minimum Charge per unit	<u>\$1,865.80</u>	<u>\$1,865.80</u>	799921	3068	Sewer Connection Fees	
All other users whose wastewater discharge is equal or more than 5,000 gallons per day shall pay a fee per connection calculated as follows:						
1. For each 1,000,000 gallons of average daily discharge of sewage plus:	<u>\$6,928,011.29</u>	<u>\$6,928,011.29</u>	799921	3068	Sewer Connection Fees	
2. For each pound of average daily discharge of "total organic carbon," plus	<u>\$2,447.36</u>	<u>\$2,447.36</u>	799921	3068	Sewer Connection Fees	
3. For each pound of average daily discharge of "suspended solids," plus	<u>\$1,784.27</u>	<u>\$1,784.27</u>	799921	3068	Sewer Connection Fees	
4. For each pound of average daily discharge of "ammonia nitrogen."	<u>\$5,933.15</u>	<u>\$5,933.15</u>	799921	3068	Sewer Connection Fees	

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<b>WATER AND SEWER CONNECTION FEES (contd.)</b>	<b><u>Fiscal Year</u> 2007/2008</b>	<b><u>Fiscal Year</u> 2008/2009</b>	<b><u>Charge</u> <u>Code</u></b>	<b><u>Object Level</u> <u>3 &amp; 4</u></b>	<b><u>Title</u> <u>(Obj. Lvl. 3)</u></b>	<b><u>Title</u> <u>(Obj. Lvl. 4)</u></b>
J. <u>Sewer Main Construction Credits</u>						
1. Upon completion and acceptance of improvements installed in conjunction with a Subdivision Agreement or Development Permit, a construction credit per lineal foot of frontage shall be allowed to the owner or developer of property, who at no expense to the City has installed a sewer main in a subdivision boundary line street or in a street on the periphery of a subdivision which (a) will serve only one side of the street, namely, the side being developed by the installing owner or developer, or (b) will serve the property on the other side of the street which is owned by a different person.	<u>\$30.45</u>	<u>\$30.45</u>	799921	3068	Sewer Connection Fees	
2. A construction credit equal to the difference in the cost of sewer main pipe (8) inches in diameter for residential use; or (10) inches in diameter from commercial/industrial/institutional uses and the size of the pipe required to be installed shall be allowed to the owner or developer when such oversizing is required by the City to serve contiguous areas developed, or to be developed, by other developers.						

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<b>SECTION 8.04 GROUNDWATER TO SEWER DISCHARGE</b>	<b>Fiscal Year 2007/2008</b>	<b>Fiscal Year 2008/2009</b>	<b>Charge Code</b>	<b>Object Level 3 &amp; 4</b>	<b>Title (Obj. Lvl. 3)</b>	<b>Title (Obj. Lvl. 4)</b>
<b>A. Annual Discharge Permit</b>						
Per gallons discharged:						
Up to 10,000 gallons	<u>\$1,135.06</u>	<u>\$1,169.11</u>	799921	1367	Permit - Waste Discharge	
Up to 50,000 gallons	<u>\$1,238.00</u>	<u>\$1,275.14</u>	799921	1367	Permit - Waste Discharge	
Up to 100,000 gallons	<u>\$1,368.66</u>	<u>\$1,409.72</u>	799921	1367	Permit - Waste Discharge	
Up to 200,000 gallons	<u>\$1,627.35</u>	<u>\$1,676.17</u>	799921	1367	Permit - Waste Discharge	
Up to 300,000 gallons	<u>\$1,887.35</u>	<u>\$1,943.97</u>	799921	1367	Permit - Waste Discharge	
Up to 400,000 gallons	<u>\$2,146.05</u>	<u>\$2,210.43</u>	799921	1367	Permit - Waste Discharge	
Up to 500,000 gallons	<u>\$2,406.06</u>	<u>\$2,478.24</u>	799921	1367	Permit - Waste Discharge	
More than 500,000 gallons	Calculated to actual volume					
<b>B. One-Time Discharge Permit</b>						
Per gallons discharged:						
Up to 10,000 gallons	<u>\$398.59</u>	<u>\$410.55</u>	799921	1367	Permit - Waste Discharge	
Up to 50,000 gallons	<u>\$502.86</u>	<u>\$517.95</u>	799921	1367	Permit - Waste Discharge	
Up to 100,000 gallons	<u>\$632.21</u>	<u>\$651.18</u>	799921	1367	Permit - Waste Discharge	
Up to 200,000 gallons	<u>\$892.21</u>	<u>\$918.98</u>	799921	1367	Permit - Waste Discharge	
Up to 300,000 gallons	<u>\$1,150.89</u>	<u>\$1,185.42</u>	799921	1367	Permit - Waste Discharge	
Up to 400,000 gallons	<u>\$1,410.91</u>	<u>\$1,453.24</u>	799921	1367	Permit - Waste Discharge	
Up to 500,000 gallons	<u>\$1,669.58</u>	<u>\$1,719.67</u>	799921	1367	Permit - Waste Discharge	
More than 500,000 gallons	Calculated to actual volume					

**CITY OF SUNNYVALE  
FISCAL YEAR 2008/2009  
FEE SCHEDULE**

	<u>Fiscal Year 2007/2008</u>	<u>Fiscal Year 2008/2009</u>	<u>Charge Code</u>	<u>Object Level 3 &amp; 4</u>	<u>Title (Obj. Lvl. 3)</u>	<u>Title (Obj. Lvl. 4)</u>
<b>SECTION 8.05 FIRE HYDRANTS AND HYDRANT METERS</b>						
A. HYDRANT SERVICE. The following fees shall be collected from the owner or developer of property at the time of the development or improvement of original property or additional development or improvement of the property; provided, however, such fees will be payable only for the hydrant service area of a hydrant previously installed or to be installed at no other direct expense to the owner or developer.						
<u>Type of Property</u>						
Industrial, Commercial (per front foot for each side of the street), Institutional, Multiple Family & all others except 1-2 family	<u>\$8.90</u>	<u>\$8.90</u>	799918	3052	Water Hydrant Fees	
1-2 family properties (per front foot for each side of the street)	<u>\$5.90</u>	<u>\$5.90</u>	799918	3052	Water Hydrant Fees	
B. CONSTRUCTION CREDITS. The following construction credits shall be allowed to the owner or developer of property for fire hydrant(s) installed at owner/ developer's expense within a public right-of-way in conformity with City standards, and who has relinquished the fire hydrant(s) to the City, provided that such credits shall apply only for that frontage distance in the hydrant service area where the hydrant(s) serve undeveloped properties, or properties under a separate ownership:						
<u>Credits:</u>						
Industrial, Commercial, Institutional, Multiple Family, all others, except 1-2 family (per front foot for each side of the street)	<u>\$7.50</u>	<u>\$7.50</u>	799918	3057	Water Tapping Fees	
1-2 Family Properties (per front foot for each side of the street)	<u>\$4.90</u>	<u>\$4.90</u>	799918	3057	Water Tapping Fees	

**CITY OF SUNNYVALE  
FISCAL YEAR 2008/2009  
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<b>FIRE HYDRANTS AND HYDRANT METERS (contd.)</b>	<b><u>Fiscal Year 2007/2008</u></b>	<b><u>Fiscal Year 2008/2009</u></b>	<b><u>Charge Code</u></b>	<b><u>Object Level 3 &amp; 4</u></b>	<b><u>Title (Obj. Lvl. 3)</u></b>	<b><u>Title (Obj. Lvl. 4)</u></b>
C. WITHDRAWAL PERMIT. An annual nonrefundable permit fee is established as the charge for a permit to withdraw water from any fire hydrant in the City when a permit is issued between January 1 and September 30. If the permit is issued from October 1 through December 31, the fee shall be 50% of the foregoing. The amount of the deposit for the meter required for such water withdrawal furnished by the City shall be	<u>\$249.00</u>	<u>\$249.00</u>	799918	3052	Water Hydrant Fees	
or	<u>\$1,961.00</u>	<u>\$1,961.00</u>	799918		Deposit/Passthrough	
the current cost of a hydrant meter, whichever is greater. The total amount due and payable prior to the receipt of a meter is (permit fee plus deposit):	<u>2 1/2 times</u>	<u>2 1/2 times</u>	799918		Deposit/Passthrough	
	<u>\$2,211.00</u>	<u>\$2,211.00</u>	799918		Deposit/Passthrough	

Each permit is valid through December 31 of the calendar year in which the permit was issued. Failure to return the hydrant meter on or before the expiration date shall result in automatic forfeiture of any deposit paid. When hydrant meters are returned prior to or on the expiration date, the cost for any consumption as measured by the meter shall be charged using the commercial rate block and deducted from the deposit amount. If a hydrant meter is not returned prior to or on the expiration date, the permittee shall be billed the cost of any consumption at the monthly commercial block rate. Any damages or missing hydrant wrenches will also be deducted from the deposit. The remaining balance shall be refunded. Any charges in excess of the deposit shall be billed to the permittee.

**CITY OF SUNNYVALE  
FISCAL YEAR 2008/2009  
FEE SCHEDULE**

	<u>Fiscal Year</u> <u>2007/2008</u>	<u>Fiscal Year</u> <u>2008/2009</u>	<u>Charge</u> <u>Code</u>	<u>Object Level</u> <u>3 &amp; 4</u>	<u>Title</u> <u>(Obj. Lvl. 3)</u>	<u>Title</u> <u>(Obj. Lvl. 4)</u>
<b>FIRE HYDRANTS AND HYDRANT METERS (contd.)</b>						
The following definitions shall apply to this section:						
(1) "Hydrant service area" shall be defined as the area that a hydrant will serve the normal fire protection needs as determined by the City, taking into account the street pattern, type of development, size of water service mains, and all other factors bearing on plans for fire prevention and suppression.						
(2) "Frontage" shall be defined as (a) that side of the lot on which the water service is installed to serve the lot for one-family or two-family residential corner lots, (b) the frontage measured along all public rights-of-way of the parcel being developed or improved for commercial, institutional, industrial, multiple family property.						
(3) "Development" or "Improvement" shall be deemed to occur when a Building Permit, Development Permit or Subdivision Agreement is required, except when the additional floor space is less than one additional residential unit or less than 1,000 square feet of additional gross floor area. In the case of developments other than residential, "development" or "improvement" shall also be deemed to occur whenever a parcel of property is redeveloped under a different zoning classification.						
<b>SECTION 8.06 STREET LIGHTING</b>						
The sum per lineal foot shall be collected from the owner or developer of property at the time a Development Permit, Subdivision Agreement, or Building Permit is issued in each case where the City recommends that the installation of the street lighting system be delayed, or where the street lighting system was previously installed at City cost.	<u>\$28.00</u>	<u>\$28.00</u>	115990	2903	Street Lighting Fees	



**CITY OF SUNNYVALE  
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	<u>Fiscal Year 2007/2008</u>	<u>Fiscal Year 2008/2009</u>	<u>Charge Code</u>	<u>Object Level 3 &amp; 4</u>	<u>Title (Obj. Lvl. 3)</u>	<u>Title (Obj. Lvl. 4)</u>
<b>SECTION 8.07 STREET TREES</b>						
A. The sum per tree shall be collected from the owner or developer of each property at the time a Development Permit, Subdivision Agreement, or Building Permit is issued for required street trees (if installed by City).	<u>\$230.00</u>	<u>\$230.00</u>	218210	2904	Street Tree Fees	
B. The sum per tree shall be collected from the owner or developer of each property per each tree planted by the owner/developer at the time of the Development Permit, Subdivision Agreement, or Building Permit.	<u>\$23.00</u>	<u>\$23.00</u>	218210	2904	Street Tree Fees	
C. <u>Parkway Concrete Removal</u> Per each square foot of concrete requiring removal for mitigation of a hazard in the public right-of-way at the time of removal by City staff, excludes the designated public sidewalk and/or curb and gutter concrete	<u>\$2.18 per sq. foot</u>	<u>\$2.25 per sq foot</u>	217120	2904	Street Tree Fees	
D. <u>Street Tree Root Removal</u> Roots from city street trees that may be removed as determined by the City Arborist on private property may be removed by City staff on a cost recovery basis calculated on a per hour fee amount. (Includes labor and equipment/materials)	<u>ACTUAL COST</u>	<u>ACTUAL COST</u>	217430	2904	Street Tree Fees	
E. <u>Root Barrier Installation</u> Roots barrier installation determined by the City Arborist on private property is installed by City staff on a cost recovery basis calculated on a per hour fee amount. (Includes labor and equipment/materials).	<u>ACTUAL COST</u>	<u>ACTUAL COST</u>	217430	2904	Street Tree Fees	
F. <u>Liquidambar Tree Removal Permit</u>	<u>\$25.00</u>	<u>\$25.75</u>	218200	1372	Street Tree Fees	

**CITY OF SUNNYVALE  
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	<u>Fiscal Year 2007/2008</u>	<u>Fiscal Year 2008/2009</u>	<u>Charge Code</u>	<u>Object Level 3 &amp; 4</u>	<u>Title (Obj. Lvl. 3)</u>	<u>Title (Obj. Lvl. 4)</u>
<b>SECTION 8.08 RIGHT OF WAY ENCROACHMENT</b>						
Each person, firm or corporation, except as hereinafter provided, making or proposing to make any encroachment as defined in Chapter 13.08 of the Sunnyvale Municipal Code, shall pay to the City at the time of issuance of the encroachment permit the following fees or charges:						
<u>Construction in Public Right of Way</u>						
A construction of 50 feet in length or less	<u>\$250.00</u>	<u>\$250.00</u>	799636	1365	Permit - Street Cut	
A construction of over 50 feet in length plus (for the first 50 feet)	<u>\$250.00</u>	<u>\$250.00</u>	799636	1365	Permit - Street Cut	
(for each additional 100 feet or fraction thereof)	<u>\$150.00</u>	<u>\$150.00</u>	799636	1365	Permit - Street Cut	
<u>EXEMPTIONS:</u> The encroachment permit fee shall not be charged to those persons, firms or corporations required to perform construction in the Public Right of Way pursuant to the conditions of a general construction contract awarded to such person, firm or corporation by the City Council.						
<u>Occupancy of Public Right of Way</u>						
Application for private use of public lands	<u>\$961.00</u>	<u>\$961.00</u>	799636	1365	Permit - Street Cut	
<b>SECTION 8.09 PROJECTS UNDER SUBDIVISION ORDINANCE AND STATE SUBDIVISION MAP ACT OR OTHER APPLICABLE DEVELOPMENT PROJECTS</b>						
Parcel Map Plan Check Fee	<u>\$2,000.00</u>	<u>\$2,000.00</u>	306450	1673	Subdiv. Map Filing Fee	
plus an additional sum of per parcel for each parcel within a proposed subdivision.	<u>\$40.00</u>	<u>\$40.00</u>	306450	1673	Subdiv. Map Filing Fee	
Final Map Plan Check Fee	<u>\$3,000.00</u>	<u>\$3,000.00</u>	306450	1673	Subdiv. Map Filing Fee	
(plus per lot)	<u>\$40.00</u>	<u>\$40.00</u>	306450	1673	Subdiv. Map Filing Fee	

**CITY OF SUNNYVALE  
FISCAL YEAR 2008/2009  
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<b>PROJECTS UNDER SUBDIVISION ORDINANCE AND STATE SUBDIVISION MAP ACT (contd.)</b>	<b>Fiscal Year 2007/2008</b>	<b>Fiscal Year 2008/2009</b>	<b>Charge Code</b>	<b>Object Level 3 &amp; 4</b>	<b>Title (Obj. Lvl. 3)</b>	<b>Title (Obj. Lvl. 4)</b>
Certificate of Compliance Fee	<u>\$478.00</u>	<u>\$478.00</u>	306450	1673	Subdiv. Map Filing Fee	
Lot Line Adjustment Fee	<u>\$961.00</u>	<u>\$961.00</u>	306450	1673	Subdiv. Map Filing Fee	
(plus per lot)	<u>\$40.00</u>	<u>\$40.00</u>	306450	1673	Subdiv. Map Filing Fee	
Easement Review Fee	<u>\$200.00</u>	<u>\$200.00</u>	306450	1673	Subdiv. Map Filing Fee	
Assessment District Apportionment Fee						
No more than two parcels	<u>\$1,107.00</u>	<u>\$1,107.00</u>	306450	1673	Subdiv. Map Filing Fee	
Charge per additional parcel in excess of two	<u>\$96.00</u>	<u>\$96.00</u>	306450	1673	Subdiv. Map Filing Fee	
Public Facilities Installation Engineering and Inspection Fee.						
Public Improvement construction costs up to \$500,000	<u>10% of cost</u>	10% of public improvement construction costs	306991	2900	Engineering Fees	
Public Improvement construction costs over \$500,000	<u>7% of cost plus \$50,000</u>	\$50,000 + 7% of public improvement construction costs over \$500,000	306991	2900	Engineering Fees	
Complexity factor applied to infill projects:						
Low	<u>FEE AS CALCULATED</u>	<u>FEE AS CALCULATED</u>	306991	2900	Engineering Fees	
Medium	<u>1.25 times fee</u>	<u>1.25 times fee</u>	306991	2900	Engineering Fees	
High	<u>1.5 times fee</u>	<u>1.5 times fee</u>	306991	2900	Engineering Fees	
Fees include 2 plan-checks. Additional reviews are % of Original Fee.	<u>20%</u>	<u>20%</u>	306991	2900	Engineering Fees	
After hours plan check fee per hour (2 hour minimum)	<u>\$120.00</u>	<u>\$120.00</u>	306991	2900	Engineering Fees	
3rd Party Plan Check	<u>ACTUAL COST</u>	<u>ACTUAL COST</u>	306991	2900	Engineering Fees	
Public Right of Way Easement Abandonment Fee						
Summary Vacation	<u>\$1,600.00</u>	<u>\$1,600.00</u>	306991	2900	Engineering Fees	
Standard Vacation	<u>\$2,500.00</u>	<u>\$2,500.00</u>	306991	2900	Engineering Fees	

**CITY OF SUNNYVALE  
FISCAL YEAR 2008/2009  
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	<u>Fiscal Year 2007/2008</u>	<u>Fiscal Year 2008/2009</u>	<u>Charge Code</u>	<u>Object Level 3 &amp; 4</u>	<u>Title (Obj. Lvl. 3)</u>	<u>Title (Obj. Lvl. 4)</u>
<b>SECTION 8.10 TRANSPORTATION / TRAFFIC FEES</b>						
(California Code of Regulations, Title 21, Chapter 4, Subchapter 7, Section 1411.3)						
For each single Transportation Permit issued by the Department of Public Works authorizing the operation on certain City streets of vehicles of a size, load weight or vehicle weight exceeding the maximum specified in the Vehicle Code of the State of California.						
	<u>\$17.00</u>	<u>\$17.50</u>	799636	1368	Permit - Transportation	
For each annual/repetitive permit, paid in its entirety with no provisions for transfer, proration and/or refund.						
	<u>\$90.00</u>	<u>\$92.70</u>	799636	1368	Permit - Transportation	
<u>Transportation Impact Fee</u>						
A. Impact Fee--Area South of Route 237						
Single Family detached, per dwelling unit	<u>\$1,933.19</u>	<u>\$2,049.18</u>	799058	1649	Transportation Impact Fee	
Multi-family attached, per dwelling unit	<u>\$1,186.71</u>	<u>\$1,257.91</u>	799058	1649	Transportation Impact Fee	
Office, per 1,000 square feet	<u>\$2,851.94</u>	<u>\$3,023.06</u>	799058	1649	Transportation Impact Fee	
Retail, per 1,000 square feet	<u>\$3,579.27</u>	<u>\$3,794.03</u>	799058	1649	Transportation Impact Fee	
Industrial, per 1,000 square feet	<u>\$1,416.40</u>	<u>\$1,501.38</u>	799058	1649	Transportation Impact Fee	
Research and Development, per 1,000 square feet	<u>\$1,875.77</u>	<u>\$1,988.32</u>	799058	1649	Transportation Impact Fee	
Hotel, per room	<u>\$1,167.57</u>	<u>\$1,237.62</u>	799058	1649	Transportation Impact Fee	
Uses not enumerated, per trip	<u>\$1,914.05</u>	<u>\$2,028.89</u>	799058	1649	Transportation Impact Fee	
B. Impact Fee--Industrial Area North of Route 237						
Industrial, per 1,000 square feet	<u>\$3,247.80</u>	<u>\$3,442.67</u>	799058	1649	Transportation Impact Fee	
Research and Development, per 1,000 square feet	<u>\$4,293.70</u>	<u>\$4,551.32</u>	799058	1649	Transportation Impact Fee	
Destination Retail, per 1,000 square feet	<u>\$10,293.86</u>	<u>\$10,911.49</u>	799058	1649	Transportation Impact Fee	
Neighborhood Retail, per 1,000 square feet	<u>\$5,146.93</u>	<u>\$5,455.75</u>	799058	1649	Transportation Impact Fee	
Hotel, per room	<u>\$3,357.90</u>	<u>\$3,559.37</u>	799058	1649	Transportation Impact Fee	
Uses not enumerated, per trip	<u>\$5,504.74</u>	<u>\$5,835.02</u>	799058	1649	Transportation Impact Fee	

**CITY OF SUNNYVALE  
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	<u>Fiscal Year 2007/2008</u>	<u>Fiscal Year 2008/2009</u>	<u>Charge Code</u>	<u>Object Level 3 &amp; 4</u>	<u>Title (Obj. Lvl. 3)</u>	<u>Title (Obj. Lvl. 4)</u>
<b>SECTION 8.11 TRAFFIC CONTROL FEES</b>						
The fee for traffic control for planned and unplanned events shall be:						
A. Neighborhood Block Parties Simple block parties that require minimal traffic control. <i>Example:</i> Specifically limited to neighborhood block parties. All other events requiring temporary traffic control will fall into one of the other categories listed below.	<u>\$25 refundable deposit to pickup traffic control devices</u>	<u>\$25 refundable deposit to pickup traffic control devices</u>	118740	2909	Temporary Traffic Controls	
	<u>\$25 fee if devices must be delivered and/or picked up by the City</u>	<u>\$25 fee if devices must be delivered and/or picked up by the City</u>				
B. Type 1 One day events, minimum material delivered, no set up of traffic control by City staff <i>Example:</i> Events on private property, small events at Baylands Park requiring close of parking area(s), etc.	<u>\$100.00</u>	<u>\$100.00</u>	118740	2909	Temporary Traffic Controls	
C. Type 2 City Staff closing less than two minor low traffic volume streets <i>Example:</i> small parades, large business affairs, organized athletic events, multi cultural fairs, etc.	<u>\$250.00</u>	<u>\$250.00</u>	118740	2909	Temporary Traffic Controls	
D. Type 3 City staff closing less than two minor low traffic volume streets, minor sign work involved, set ups requiring staff overtime. <i>Example:</i> small parades	<u>\$500.00</u>	<u>\$500.00</u>	118740	2909	Temporary Traffic Controls	
E. Type 4 Requires staff to close major arterial or collector streets, staff overtime necessary, sign work and equipment needed, multiple days <i>Example:</i> Festivals, large parades, etc.	<u>\$500.00 - \$5,000.00</u>	<u>\$500.00 - \$5,000.00</u>	118740	2909	Temporary Traffic Controls	

The Lakewood Parade in December is defined as a Type 2 function. This event is also limited to a fee of \$100 if a representative picks up and returns the traffic control devices without the need for City forces to perform those tasks.

**CITY OF SUNNYVALE  
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	<u>Fiscal Year 2007/2008</u>	<u>Fiscal Year 2008/2009</u>	<u>Charge Code</u>	<u>Object Level 3 &amp; 4</u>	<u>Title (Obj. Lvl. 3)</u>	<u>Title (Obj. Lvl. 4)</u>
<b>SECTION 8.12 DELINQUENCY PROCESS FEES AND TURNING ON AND RESTORING WATER SERVICE FEES</b>						
A. Initializing water service for new accounts between 8:00 a.m. and 4:00 p.m., Monday through Friday, one day notice required	<u>NO CHARGE</u>	<u>NO CHARGE</u>				
B. Administrative fee for processing delinquent accounts which qualify for shut-off.	<u>\$30.00</u>	<u>\$30.00</u>	799918	3058	Water Turn On Fees	
C. Restoring water service once all unpaid amounts of delinquent accounts have been paid, between 8:00 a.m. and 4:00 p.m., Monday through Friday, if necessary	<u>\$40.00</u>	<u>\$40.00</u>	799918	3058	Water Turn On Fees	
D. Restoring water service once all unpaid amounts of delinquent accounts have been paid, between 4:00 p.m. and 8:00 a.m., Monday through Friday, Saturdays, Sundays, and holidays.	<u>\$80.00</u>	<u>\$80.00</u>	799918	3058	Water Turn On Fees	
E. Turning on water service for new accounts between 8:00 a.m. and 4:00 p.m., Monday through Friday (same day service).	<u>\$40.00</u>	<u>\$40.00</u>	799918	3058	Water Turn On Fees	
F. Turning on water service for new accounts between 4:00 p.m. and 8:00 a.m. , Monday through Friday, Saturdays, Sundays, and holidays.	<u>\$70.00</u>	<u>\$70.00</u>	799918	3058	Water Turn On Fees	

**CITY OF SUNNYVALE  
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**SECTION 1.01 WATER SERVICE FEES**

1. The service charges to users who are billed monthly and bi-monthly shall be based on meter size as follows:

**Charge Code: 799918      Object Level 3 & 4: 3055**

Meter Size

5/8" x 3/4" (monthly)	\$4.31	Water Meter Use Fees
bi-monthly	\$8.62	Water Meter Use Fees
3/4" (monthly)	\$4.92	Water Meter Use Fees
bi-monthly	\$9.84	Water Meter Use Fees
1" (monthly)	\$8.18	Water Meter Use Fees
bi-monthly	\$16.36	Water Meter Use Fees
1 1/2" (monthly)	\$12.94	Water Meter Use Fees
bi-monthly	\$25.88	Water Meter Use Fees
2" (monthly)	\$21.43	Water Meter Use Fees
bi-monthly	\$42.86	Water Meter Use Fees
3" (monthly)	\$38.53	Water Meter Use Fees
bi-monthly	\$77.06	Water Meter Use Fees
4" (monthly)	\$49.30	Water Meter Use Fees
bi-monthly	\$98.60	Water Meter Use Fees
6" (monthly)	\$83.20	Water Meter Use Fees
bi-monthly	\$166.40	Water Meter Use Fees
8" (monthly)	\$163.31	Water Meter Use Fees
bi-monthly	\$326.62	Water Meter Use Fees
10" (monthly)	\$212.62	Water Meter Use Fees
bi-monthly	\$425.24	Water Meter Use Fees
12" (monthly)	\$275.79	Water Meter Use Fees
bi-monthly	\$551.58	Water Meter Use Fees

**CITY OF SUNNYVALE  
FISCAL YEAR 2008/2009  
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**SECTION 1.02 WATER WITHIN CITY LIMITS.** (Sunnyvale Municipal Code Chapter 12.24) Water sold to consumers within the corporate limits of the City of Sunnyvale shall be sold at the rates specified.

A. Users Billed Monthly

**Charge Code: 799918      Object Level 3 & 4: 3056**

All potable water users billed monthly, except landscape, agricultural and institutional users, shall pay a water charge for each one hundred cubic feet, or part thereof, of water as follows:

(1) Apartment Users<sup>1</sup>

<u>Hundred Cubic Feet (CCF)</u>	<u>Rate Per CCF</u>	
0 - 4	\$1.2909	Water Sales- Metered
5 - 23	\$2.5002	Water Sales- Metered
24 - 35	\$2.6630	Water Sales- Metered
36 +	\$2.7432	Water Sales- Metered

(2) Residential Users

<u>Hundred Cubic Feet (CCF)</u>	<u>Rate Per CCF</u>	
0 - 6	\$1.2909	Water Sales- Metered
7 - 33	\$2.5002	Water Sales- Metered
34 - 50	\$2.6630	Water Sales- Metered
51 +	\$2.7432	Water Sales- Metered

<sup>1</sup> In residential developments where two (2) or more dwelling units are served by a common meter, the upper limit (in cubic feet) of each rate block shall be multiplied by the dwelling units served by the common meter in calculating the rates to be applied to water usage monitored by the common meter. In such case, the lower limit of each rate block shall be one (1) cubic foot over the upper limit of the next lower rate block.



**CITY OF SUNNYVALE  
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**WATER WITHIN CITY LIMITS - Users Billed Monthly (contd.)**

(3) Commercial, Industrial, Fire Line and New Construction Users

<u>Hundred Cubic Feet (CCF)</u>	<u>Rate Per CCF</u>	
0 - 6	\$1.2909	Water Sales- Metered
7 - 20	\$2.5002	Water Sales- Metered
21 - 50	\$2.6630	Water Sales- Metered
51 - 500	\$2.7432	Water Sales- Metered
501 - 1250	\$2.8144	Water Sales- Metered
1251 - 2500	\$2.8908	Water Sales- Metered
2501 +	\$2.9588	Water Sales- Metered

B. Users Billed Bi-Monthly

**Charge Code: 799918      Object Level 3 & 4: 3056**

All potable water users billed bi-monthly, except landscape, agricultural and institutional users shall pay a water charge for each one hundred cubic feet, or part thereof, of water as follows:

(1) Apartment Users<sup>2</sup>

<u>Hundred Cubic Feet (CCF)</u>	<u>Rate Per CCF</u>	
0 - 8	\$1.2909	Water Sales- Metered
9 - 46	\$2.5002	Water Sales- Metered
47 - 70	\$2.6630	Water Sales- Metered
71 +	\$2.7432	Water Sales- Metered

<sup>2</sup>In residential developments where two (2) or more dwelling units are served by a common meter, the upper limit (in cubic feet) of each rate block shall be multiplied by the dwelling units served by the common meter in calculating the rates to be applied to water usage monitored by the common meter. In such case, the lower limit of each rate block shall be one (1) cubic foot over the upper limit of the next lower rate block.

**CITY OF SUNNYVALE  
FISCAL YEAR 2008/2009  
UTILITY FEE SCHEDULE**

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**WATER WITHIN CITY LIMITS - Users Billed Bi-Monthly (contd.)**

(2) Residential Users

<u>Hundred Cubic Feet (CCF)</u>	<u>Rate Per CCF</u>	
0 - 12	\$1.2909	Water Sales- Metered
13 - 66	\$2.5002	Water Sales- Metered
67 - 100	\$2.6630	Water Sales- Metered
101 +	\$2.7432	Water Sales- Metered

(3) Commercial, Industrial, Fire Line and New Construction Users

<u>Hundred Cubic Feet (CCF)</u>	<u>Rate Per CCF</u>	
0 - 12	\$1.2909	Water Sales- Metered
13 - 40	\$2.5002	Water Sales- Metered
41 - 100	\$2.6630	Water Sales- Metered
101 - 1000	\$2.7432	Water Sales- Metered
1001 - 2500	\$2.8144	Water Sales- Metered
2501 - 5000	\$2.8908	Water Sales- Metered
5001 +	\$2.9588	Water Sales- Metered

C. Landscape Users

**Charge Code: 799918      Object Level 3 & 4: 3056**

All landscape users shall pay a water charge of \$2.7172 per CCF for all water drawn for landscaping uses. Water Sales- Metered

D. Agricultural and Institutional Users

**Charge Code: 799918      Object Level 3 & 4: 3056**

All agricultural and institutional users shall pay a water charge of \$1.2909 per CCF for all water drawn for agricultural or institutional uses. Water Sales- Metered

**CITY OF SUNNYVALE  
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**WATER WITHIN CITY LIMITS - Users Billed Bi-Monthly (contd.)**

E. Recycled Water Charges

**Charge Code: 799918      Object Level 3 & 4: 3060**

(1) All agricultural and institutional recycled water users shall pay a water charge of \$1.1618 per CCF for all water drawn for agricultural or institutional uses.

Water Recycled

(2) All landscape users shall pay a water charge of \$2.4472 per CCF for all water drawn for landscaping purposes.

F. Fire Line Standby Charges. The monthly and bi-monthly service charge for Fire Line Standby shall be as follows:

**Charge Code: 799918      Object Level 3 & 4: 3055**

<u>Size of Meter</u>	<u>Fee Amount</u>	
Under 4" (monthly)	\$4.86	Water Meter Use Fees
bi-monthly	\$9.72	Water Meter Use Fees
4" & Over (monthly)	\$11.34	Water Meter Use Fees
bi-monthly	\$22.68	Water Meter Use Fees

**CITY OF SUNNYVALE  
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**SECTION 1.03. WATER OUTSIDE CITY LIMITS.** The charges for all water, except reclaimed water, delivered through water meters to consumers outside the corporate limits of the City shall be three times the charges set forth in Section 1.01.

**SECTION 1.04. RESIDENTIAL USER SEWER CHARGE.** (Sunnyvale Municipal Code Chapter 12.16)

**Charge Code: 799921      Object Level 3 & 4: 3066**

Single family dwellings	\$47.96	bi-monthly	per unit	City Sewer Fees
All other residential dwellings	\$29.96	bi-monthly	per unit	City Sewer Fees

**SECTION 1.05. COMMERCIAL USER SEWER CHARGES.** (Sunnyvale Municipal Code Chapter 12.16) The monthly rate for sewer service for each commercial user shall be the following charge for each one hundred (100) cubic feet or fraction thereof of sanitary sewage and waste discharge from the premises:

**Charge Code: 799921      Object Level 3 & 4: 3066**

	<u>Per 100 Cubic Feet</u>			
Low Strength	\$2.0799			City Sewer Fees
Standard Strength	\$2.3408			City Sewer Fees
High Strength	\$4.4839			City Sewer Fees

**CITY OF SUNNYVALE  
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**SECTION 1.06. SIGNIFICANT INDUSTRIAL USER SEWER CHARGES.** (Sunnyvale Municipal Code Chapter 12.16)

The monthly rate for sewer service for all significant industrial users for each one hundred (100) cubic feet or fraction thereof, of sanitary sewage and waste discharge from the premises shall be the annual total flow in hundred cubic feet divided into the sum of the following:

	<b>Charge Code: 799921</b>	<b>Object Level 3 &amp; 4: 3066</b>
\$2,224.71 per 1,000,000 gallons of sewage discharged, plus		City Sewer Fees
\$1,545.71 per 1,000 pounds of "suspended solids" discharged, plus		City Sewer Fees
\$918.76 per 1,000 pounds of "total organic carbon" discharged, plus		City Sewer Fees
\$2,859.45 per 1,000 pounds of "ammonia nitrogen" discharged.		City Sewer Fees

The monthly rate shall be not less than the Standard Strength rate for commercial premises.

**SECTION 1.07. COLLECTION AND DISPOSAL OF SOLID WASTE WITHIN THE CITY LIMITS.** (Sunnyvale Municipal Code Chapter 8.16). Collection rates within the City shall be as specified.

A. Single, Two- and Three-Family Living Units. Monthly rate for single, two- and three-family living units for one-day-a-week collection service:

**Charge Code: 799924      Object Level 3 & 4: 3061**

1. <u>Residential Unlimited Service</u> Street curb line collection station. No limit on number of containers. Fee per living unit	\$33.00	Refuse Service Fees
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**CITY OF SUNNYVALE  
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**SECTION 1.07. COLLECTION AND DISPOSAL OF SOLID WASTE WITHIN THE CITY LIMITS (contd.)**

2. Residential Baseline Service		
a. Street curb line collection station Limit of one 32 gallon standard container	\$23.12	Refuse Service Fees
b. Each additional can, bag or box, per pickup	\$8.01	Refuse Service Fees
3. Rear yard collection station (maximum walk-in of 50 feet) Disabled only		
a. Minimum fee per living unit for baseline service limited to one 32-gallon standard container	\$23.12	Refuse Service Fees
b. Fee for each additional standard container	\$8.01	Refuse Service Fees
c. Minimum fee per living unit. No limit on number of containers	\$33.00	Refuse Service Fees
B. <u>Apartments, Four or More Living Units per Dwelling.</u> Monthly rate for apartments and all other types of dwellings with four or more living units for one day a week collection service:	<b>Charge Code: 799924</b>	<b>Object Level 3 &amp; 4: 3061</b>
1. Three standard containers per living unit:		
a. Fee for each living unit for 1 collection per week	\$23.15	Refuse Service Fees
b. Additional fee per living unit for each additional pickup per week	\$23.15	Refuse Service Fees

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**COLLECTION AND DISPOSAL OF SOLID WASTE WITHIN THE CITY LIMITS - Apartments (contd.)**

2.	Additional fee for each additional standard container per living unit for 1 collection per week	\$7.23	Refuse Service Fees
3.	Rear yard collection station (maximum walk-in of 50 feet)		
a.	Minimum fee per living unit for three 32-gallon standard containers	\$24.16	Refuse Service Fees
b.	Each additional can, bag and box	\$8.23	Refuse Service Fees
C.	<u>Mobile Home Parks.</u> Monthly rate for mobile home parks for one day per week collection service:		
		<b>Charge Code: 799924</b>	<b>Object Level 3 &amp; 4: 3061</b>
1.	Mobile Home Unlimited Service Street curb line collection station. No limit on number of containers. Fee per living unit	\$21.91	Refuse Service Fees
2.	Rear yard collection station Maximum walk-in of 50 feet		
a.	Minimum fee per living unit for baseline service limited to one 32-gallon standard container	\$17.17	Refuse Service Fees
b.	Minimum fee per living unit. No limit on number of containers	\$21.91	Refuse Service Fees
c.	Each additional can, bag or box	\$7.23	Refuse Service Fees
3.	Mobile home baseline service		
a.	Street curb line collection station. Limit of one 32-gallon standard container	\$17.17	Refuse Service Fees
b.	Each additional can, bag or box, per pickup	\$7.23	Refuse Service Fees

**CITY OF SUNNYVALE  
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**COLLECTION AND DISPOSAL OF SOLID WASTE WITHIN THE CITY LIMITS (contd.)**

D. Commercial Cans. Monthly rate for collection services at a collection station utilizing maximum 32-gallon containers supplied by the user:

**Charge Code: 799924      Object Level 3 & 4: 3061**

<u>Standard Containers per Collection Station</u>	<u>Collections per Week Monthly Fee</u>					
	<u>One</u>	<u>Two</u>	<u>Three</u>	<u>Four</u>	<u>Five</u>	<u>Six</u>
One	\$23.10	\$36.19	\$49.27	\$62.36	\$75.43	\$88.53
Each Additional	\$5.69	\$11.07	\$16.61	\$22.17	\$27.71	\$33.24

E. Standard Containers.

**Charge Code: 799924      Object Level 3 & 4: 3061**

1. Supplied by Franchise Holder.

Monthly rate for collection service at a collection station utilizing standard containers supplied by the franchise holder:

<u>Size</u>	<u>Collections per Week</u>					
	<u>One</u>	<u>Two</u>	<u>Three</u>	<u>Four</u>	<u>Five</u>	<u>Six</u>
1 cubic yard	\$106.47	\$204.05	\$301.64	\$399.25	\$496.84	\$594.41
1.5 cubic yards*	\$135.07	\$261.29	\$387.49	\$513.69	\$639.90	\$766.10
2 cubic yards	\$163.87	\$318.88	\$473.88	\$628.87	\$783.87	\$938.87
3 cubic yards	\$224.58	\$440.27	\$655.96	\$871.65	\$1,087.36	\$1,303.05
4 cubic yards	\$282.02	\$555.17	\$828.31	\$1,101.47	\$1,374.64	\$1,647.78
6 cubic yards	\$400.83	\$792.74	\$1,184.70	\$1,576.64	\$1,968.58	\$2,360.53



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**COLLECTION AND DISPOSAL OF SOLID WASTE WITHIN THE CITY LIMITS (contd.)**

<u>Size</u>	<u>Collections per Week</u>					
	<u>One</u>	<u>Two</u>	<u>Three</u>	<u>Four</u>	<u>Five</u>	<u>Six</u>
15 cubic yards	\$2,604.97	\$5,164.31	\$7,723.66	\$10,283.00	\$12,842.33	\$15,401.66
20 cubic yards	\$2,965.34	\$6,551.08	\$9,803.79	\$13,056.50	\$16,309.21	\$19,561.95
30 cubic yards	\$3,592.03	\$7,138.40	\$10,684.79	\$14,231.16	\$17,777.56	\$21,323.92

*\*Rate is for existing services only. No new service, as containers this size are no longer available.  
Minimum rental period for containers is one month. For periods in excess of one month, rental charges shall be prorated on the daily equivalent of a 30-day month. Rental fee for bin sizes 1-6 cubic yards is \$8.87. The rental fee for 8, 15, 20 and 30 cubic yard bins on call is \$59.57. The rental fee for 15, 20, and 30 cubic yard bins with regular service is \$45.64.*

2. Supplied by Customer.

<u>Container Size</u>	<u>Monthly Fee Collections per Week</u>					
	<u>One</u>	<u>Two</u>	<u>Three</u>	<u>Four</u>	<u>Five</u>	<u>Six</u>
1 cubic yard	\$97.60	\$195.18	\$292.77	\$390.38	\$487.97	\$585.54
1.5 cubic yards	\$126.20	\$252.42	\$378.62	\$504.82	\$631.03	\$757.23
2 cubic yards	\$155.00	\$310.01	\$465.01	\$620.00	\$775.00	\$930.00
3 cubic yards	\$215.71	\$431.40	\$647.09	\$862.78	\$1,078.49	\$1,294.18
4 cubic yards	\$273.15	\$546.30	\$819.44	\$1,092.60	\$1,365.77	\$1,638.91
6 cubic yards	\$391.96	\$783.87	\$1,175.83	\$1,567.77	\$1,959.71	\$2,351.66
15 cubic yards	\$2,559.33	\$5,118.67	\$7,678.02	\$10,237.36	\$12,796.69	\$15,356.02

**CITY OF SUNNYVALE  
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**COLLECTION AND DISPOSAL OF SOLID WASTE WITHIN THE CITY LIMITS (contd.)**

<u>Container Size</u>	<u>Monthly Fee Collections per Week</u>					
	<u>One</u>	<u>Two</u>	<u>Three</u>	<u>Four</u>	<u>Five</u>	<u>Six</u>
20 cubic yards	\$2,919.70	\$6,505.44	\$9,758.15	\$13,010.86	\$16,263.57	\$19,516.31
30 cubic yards	\$3,546.39	\$7,092.76	\$10,639.15	\$14,185.52	\$17,731.92	\$21,278.28

F. Regular On-Call Service. Regular on-call service shall be available only to customers utilizing standard containers supplied by the franchise holder. On-call service rates:

**Charge Code: 799924      Object Level 3 & 4: 3061**

	<u>Delivery and Rental</u>	<u>Per Pickup</u>	
8 cubic yard (clean asphalt and concrete)	\$546.54	\$486.97	Refuse Service Fees
8 cubic yard (clean asphalt and concrete w/rebar)	\$650.19	\$590.63	Refuse Service Fees
15 cubic yards	\$650.19	\$590.63	Refuse Service Fees
20 cubic yards	\$810.19	\$750.62	Refuse Service Fees
30 cubic yards	\$877.96	\$818.40	Refuse Service Fees

G. Special On-Call Service. Special on-call service shall be available to any customer utilizing standard containers supplied by the user or the franchise holder and applies to service in addition to regularly scheduled pick ups. Special on-call service rates:

**Charge Code: 799924      Object Level 3 & 4: 3061**

<u>Personnel and Equipment (based on rated gross vehicle weight and driver)</u>	<u>Rate per Quarter Hour on Job Site</u>	
Truck and Driver	\$85.96	Refuse Service Fees
Each additional personnel unit required	\$50.80	Refuse Service Fees

In addition, a fee of \$12.22 per cubic yard or fraction thereof shall be charged for the amount of refuse collected.

**CITY OF SUNNYVALE  
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**COLLECTION AND DISPOSAL OF SOLID WASTE WITHIN THE CITY LIMITS - Maintenance of Containers (contd.)**

H. Maintenance of Containers Supplied by Franchise Holder. Standard containers supplied by the franchise holder may require cleaning and/or painting due to the following: **Charge Code: 799924** **Object Level 3 & 4: 3061**

1. Ordered by user or required by Health Department.
2. Ordered or required due to fire or materials being placed in containers causing substantial damage to the extent that sandblasting is necessary before repainting, and exclusive of the regular cleaning/painting service.

In such event, fees will be charged as follows:

<u>Container Size</u>	<u>Cleaning Only Fee</u>	<u>Cleaning and Painting on Job Site</u>	
First cleaning/painting each 12-month period	None	None	
1 cubic yard	\$71.92	\$329.84	Refuse Service Fees
1.5 cubic yards	\$81.26	\$339.25	Refuse Service Fees
2 cubic yards	\$85.06	\$472.09	Refuse Service Fees
3 cubic yards	\$99.17	\$485.81	Refuse Service Fees
4 cubic yards	\$113.31	\$499.51	Refuse Service Fees
6 cubic yards	\$182.37	\$698.09	Refuse Service Fees
15 cubic yards	\$303.76	\$1,077.43	Refuse Service Fees
20 cubic yards	\$358.51	\$1,238.53	Refuse Service Fees
30 cubic yards	\$397.27	\$1,264.34	Refuse Service Fees

I. Miscellaneous Provisions. Security of Containers Supplied by Franchise Holder.  
Fees for providing locks on standard containers supplied by the franchise holder: **Charge Code: 799924** **Object Level 3 & 4: 3061**

<u>Monthly</u>		
Installation of hasp, furnishing of lock and two keys	\$204.82	Refuse Service Fees
Each additional key required	\$10.37	Refuse Service Fees
Additional collection charge for each pickup from locked container, enclosure, gate, etc.	\$2.23	Refuse Service Fees

**CITY OF SUNNYVALE  
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UTILITY FEE SCHEDULE**

**COLLECTION AND DISPOSAL OF SOLID WASTE WITHIN THE CITY LIMITS (contd.)**

J. Container Push-Out. Rates for moving out 1- to 4-cubic yard containers supplied by the customer or franchise holder:

**Charge Code: 799924      Object Level 3 & 4: 3061**

Monthly Push-Out Charges Based on Collections Per Week

<u>Bin Size</u>	<u>Collections per Week</u>					
	<u>One</u>	<u>Two</u>	<u>Three</u>	<u>Four</u>	<u>Five</u>	<u>Six</u>
1	\$8.94	\$17.88	\$26.82	\$35.76	\$44.70	\$53.64
2	\$8.94	\$17.88	\$26.82	\$35.76	\$44.70	\$53.64
3	\$14.05	\$28.11	\$42.15	\$56.21	\$70.27	\$84.32
4*	\$18.06	\$36.15	\$54.21	\$72.27	\$90.33	\$108.41

*\*Applies to existing service only. Not available for new services.*

K. Compacted Material.

Monthly rate for collection service at a collection station utilizing compactor containers supplied by the customer:

**Charge Code: 799924      Object Level 3 & 4: 3061**

<u>Size</u>	<u>Collections per Week</u>						<u>On Call</u>
	<u>One</u>	<u>Two</u>	<u>Three</u>	<u>Four</u>	<u>Five</u>	<u>Six</u>	
1.5	\$164.83	\$329.67	\$494.49	\$659.34	\$824.16	\$989.00	\$120.48
2	\$209.75	\$419.48	\$629.23	\$838.98	\$1,048.74	\$1,258.47	\$130.39
3	\$292.95	\$585.91	\$878.86	\$1,171.81	\$1,464.77	\$1,757.72	\$148.83
4	\$376.16	\$752.34	\$1,128.50	\$1,504.64	\$1,880.80	\$2,256.96	\$167.23
6	\$546.46	\$1,092.91	\$1,639.38	\$2,185.83	\$2,732.29	\$3,278.77	\$204.91

**CITY OF SUNNYVALE  
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UTILITY FEE SCHEDULE**

**COLLECTION AND DISPOSAL OF SOLID WASTE WITHIN THE CITY LIMITS (contd.)**

<u>Size</u>	<u>Collections per Week</u>						<u>On Call</u>
	<u>One</u>	<u>Two</u>	<u>Three</u>	<u>Four</u>	<u>Five</u>	<u>Six</u>	
7	\$1,891.50	\$3,783.00	\$5,674.50	\$7,565.99	\$9,457.51	\$11,348.99	\$436.50
10	\$2,451.52	\$4,903.07	\$7,354.59	\$9,806.12	\$12,257.63	\$14,709.17	\$565.73
15	\$3,384.91	\$6,769.83	\$10,154.74	\$13,539.63	\$16,924.54	\$20,309.48	\$781.12
16	\$3,571.58	\$7,143.19	\$10,714.75	\$14,286.34	\$17,857.94	\$21,429.53	\$824.21
20	\$4,318.28	\$8,636.60	\$12,954.86	\$17,273.18	\$21,591.46	\$25,909.78	\$996.52
25	\$5,251.67	\$10,503.34	\$15,755.02	\$17,156.79	\$26,258.37	\$31,510.04	\$1,211.92
27	\$5,625.03	\$11,250.05	\$16,875.08	\$22,500.11	\$28,125.13	\$33,750.16	\$1,298.08
28	\$5,811.72	\$11,623.40	\$17,435.10	\$23,246.82	\$29,058.51	\$34,870.22	\$1,341.17
29	\$5,998.39	\$11,996.76	\$17,995.15	\$23,993.51	\$29,991.89	\$35,990.28	\$1,384.24
30	\$6,185.06	\$12,370.11	\$18,555.16	\$24,740.23	\$30,925.28	\$37,110.33	\$1,427.33
31	\$6,371.74	\$12,743.45	\$19,115.21	\$25,486.94	\$31,858.65	\$38,230.39	\$1,470.39
32	\$6,558.42	\$13,116.82	\$19,675.23	\$26,233.63	\$32,792.04	\$39,350.46	\$1,513.48
34	\$6,931.78	\$13,863.51	\$20,795.29	\$27,727.04	\$34,658.81	\$41,590.58	\$1,599.63
35	\$7,118.44	\$14,236.88	\$21,355.31	\$28,473.75	\$35,592.19	\$42,710.63	\$1,642.72
36	\$7,305.12	\$14,610.22	\$21,915.36	\$29,220.46	\$36,525.57	\$43,830.69	\$1,685.79
38	\$7,678.49	\$15,356.94	\$23,035.42	\$30,713.87	\$38,392.31	\$46,070.80	\$1,771.96

**CITY OF SUNNYVALE  
FISCAL YEAR 2008/2009  
UTILITY FEE SCHEDULE**

**COLLECTION AND DISPOSAL OF SOLID WASTE WITHIN THE CITY LIMITS (contd.)**

<u>Size</u>	<u>Collections per Week</u>						<u>On Call</u>
	<u>One</u>	<u>Two</u>	<u>Three</u>	<u>Four</u>	<u>Five</u>	<u>Six</u>	
40	\$8,051.83	\$16,103.63	\$24,155.47	\$32,207.28	\$40,259.11	\$48,310.91	\$1,858.12
42	\$8,425.18	\$16,850.34	\$25,275.53	\$33,700.69	\$42,125.87	\$50,551.02	\$1,944.26
45	\$8,985.18	\$17,970.42	\$26,955.60	\$35,940.80	\$44,926.00	\$53,911.21	\$2,073.51

If in order to provide the requested service additional personnel are required, the fee for each additional personnel unit shall be \$50.80.

Rates for unlisted compactor sizes greater than 7 cubic yards are calculated at the sum of \$171.91 per pickup and \$59.88 per cubic yard of container size per pickup.

- L. Commercial Corrugated Cardboard Collection  
Bin rental for corrugated cardboard service is \$8.87 per month.
  
- M. Computer Monitor and TV Rear Yard Collection  
Computer Monitor and TV collection service shall be available to disabled customers qualifying for rear yard collection service.  
Fee for collection is \$30.83.
  
- N. Fee for truck and driver to return to location to provide service that was not completed due to blocked access, overloaded bin, etc., or for cancellations not made at least 2 business days in advance is \$85.96.

**CITY OF SUNNYVALE  
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REVENUE ACCOUNT NUMBERS - GENERAL FUND**

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<u>Description</u>	<u>Charge Code</u>	<u>Object Level 3 &amp; 4</u>	<u>Responsible Department</u>
<b>PROPERTY TAXES</b>			
Secured Tax - City 1%	799000	150	Finance
Unitary Roll - AB454	799000	152	Finance
Tax Delinq - City 1%	799000	155	Finance
Unsecured Tax - City 1%	799000	156	Finance
Supplemental Roll - City 1%	799000	157	Finance
Audits, Reimbursements, and Settlements	799000	158	Finance
Administrative Fees	799000	159	Finance
<b>OTHER TAXES</b>			
Sales and Use Tax - Regular	799000	300	Finance
Sales Tax - Public Safety	799583	301	Public Safety
Business License Tax	799000	450	Finance
Construction Tax	799000	451	Community Development
Real Property Transfer Tax	799000	452	Finance
Transient Occupancy Tax Payments	799000	453 - 1	Finance
Transient Occupancy Tax Penalties	799000	453 - 2	Finance
Transient Occupancy Tax Audit Recoveries	799000	453 - 3	Finance
Transient Occupancy Tax Audit Penalties and Interest	799000	453 - 4	Finance
Utility Users Tax - Pac Bell	799000	454 - 2	Finance
Utility Users Tax - National Semiconductor	799000	454 - 3	Finance
Utility Users Tax - Other Telephone Providers	799000	454 - 4	Finance
Utility Users Tax - MCI	799000	454 - 5	Finance
Utility Users Tax - Sprint	799000	454 - 6	Finance
Utility Users Tax - AT&T	799000	454 - 7	Finance
Utility Users Tax - Other Electric Providers	799000	454 - 8	Finance
Utility Users Tax - PG&E Electric	799000	454 - 9	Finance
Utility Users Tax - PG&E Gas	799000	454 - 10	Finance
Utility Users Tax - Verizon	799000	454 - 21	Finance
Utility Users Tax - Other Gas Providers	799000	454 - 22	Finance

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REVENUE ACCOUNT NUMBERS - GENERAL FUND**

<u>Description</u>	<u>Charge Code</u>	<u>Object Level 3 &amp; 4</u>	<u>Responsible Department</u>
<b>FRANCHISES</b>			
Franchise - Air Products	799000	600 - 1	Public Works
Franchise - CAL Water Service	799000	600 - 2	Public Works
Franchise - Comcast Cable Services (Formerly AT&T)	799000	602	Information Technology
Franchise - PG&E	799000	603	Finance
Franchise - Specialty Garbage	799000	604	Public Works
Franchise - MetroFi	799000	605	Information Technology
Garbage Royalty	799000	606	Public Works
<b>CONCESSIONS, RENTALS AND LEASES</b>			
Rental - Bus Station	799000	751 - 1	Public Works
Rental - Chamber of Commerce	799000	751 - 2	Office of the City Manager
Rental - American Medical Response	799000	751 - 4	Public Safety
Rental - Cal West Automotive	799000	751 - 5	Public Works
Rental - City Owned Real Property	799000	751 - 6	Public Works
Rental - 5th Matador	799000	751 - 8	Finance
Rental - City Owned Property	799000	751 - 9	Public Works
Rental - Artists	799530	751 - 13	Parks and Recreation
Rental - Raynor Child Care	799530	751 - 14	Parks and Recreation
Rental - Downtown Properties	799000	751 - 17	Public Works
Rental - 239 Commercial	799000	751 - 21	Public Works
Facility Rent - Park Buildings	799530	752 - 3	Parks and Recreation
Facility Rent - Picnic Area	799530	752 - 4	Parks and Recreation
Facility Rent - Athletic Fields	799530	752 - 7	Parks and Recreation
Rental - Tower/Antenna - Sprint	799000	754 - 4	Information Technology
Rental - Tower/Antenna - Cingular	799000	754 - 5	Information Technology
Rental - Tower/Antenna - Nextel	799000	754 - 2	Information Technology
Rental - Tower/Antenna - T-Mobile	799000	754 - 6	Information Technology
Rental - Tower/Antenna - MetroPCS	799000	754 - 7	Information Technology
Rental - Tower/Antenna - MetroFi	799000	754 - 8	Information Technology
Security Deposits Forfeited	799000	755	Finance
Rental - Morse Avenue	808100	756 - 1	Public Works/Finance
Rental - Morse Ave. Common Area Maintenance	808100	756 - 2	Public Works/Finance
Rental - Morse Ave. Late Fees	808100	756 - 3	Public Works/Finance



**CITY OF SUNNYVALE  
FISCAL YEAR 2008/2009  
REVENUE ACCOUNT NUMBERS - GENERAL FUND**

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<u>Description</u>	<u>Charge Code</u>	<u>Object Level 3 &amp; 4</u>	<u>Responsible Department</u>
<b>STATE SHARED REVENUES</b>			
HOPTR	799000	1012	Finance
Motor Vehicle License Fees	799000	1014	Finance
Off Highway In Lieu	799000	1016	Finance
POST Reimbursement	799583	1018	Public Safety
State Library Grant	805150	1022	Library
Mandated Cost (SB 90)	719560	1025	Finance
Miscellaneous State Grants	Various	1027	Finance
State Disaster Reimbursement	799000	1029	Finance
Library Services and Technology Act	Various*	1034	Library
Booking Fee Abatement	799000	1036	Finance
<i>*Each new grant has a new project number</i>			
<b>CONTRIBUTIONS</b>			
Contributions	Various	1214	Various

**CITY OF SUNNYVALE  
FISCAL YEAR 2008/2009  
REVENUE ACCOUNT NUMBERS - GENERAL FUND**

<b><u>Description</u></b>	<b><u>Charge Code</u></b>	<b><u>Object Level 3 &amp; 4</u></b>	<b><u>Responsible Department</u></b>
<b>PERMITS AND LICENSES</b>			
Business License Tax	799000	450	Finance
Permit - CUPA	799583	1349	Public Safety
License - Bicycle	799583	1350	Public Safety
Major Permit Application - Fees	799106	1351	Community Development
Minor Permit Application - Fees	799106	1352	Community Development
Permit - Bingo	799000	1353	Finance
Permit - Building	799106	1354	Community Development
Permit - Electrical	799106	1355	Community Development
Permit - Fire Prev Construction	799106	1356	Community Development
Permit - Grading	799106	1358	Community Development
Permit - Hazardous Material	799583	1359	Public Safety
Permit - Mechanical	799106	1360	Community Development
Permit - Miscellaneous	799106	1361	Community Development
Permit - Operations	799583	1362	Public Safety
Permit - Plumbing and Gas	799106	1363	Community Development
Permit - Sign	799106	1364	Community Development
Permit - Street Cut	799636	1365	Public Works
Permit - Temporary Building	799106	1366	Community Development
Permit - Transportation	799636	1368	Public Works
Permit - Taxi Driver and Vehicle	799583	1370	Public Safety
Permit - Liquidambar Tree Removal	218200	1372	Public Works
Miscellaneous Public Safety Permits and Licenses	799583	1371	Public Safety
Permit - Adult Entertainment Establishment	799583	1373	Public Safety
Community Special Events - Permits and Fees	725360	1374	Office of the City Manager

**CITY OF SUNNYVALE  
FISCAL YEAR 2008/2009  
REVENUE ACCOUNT NUMBERS - GENERAL FUND**

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<u>Description</u>	<u>Charge Code</u>	<u>Object Level 3 &amp; 4</u>	<u>Responsible Department</u>
<b>FINES AND FORFEITURES</b>			
Fines - Library Overdue Materials-CirculationDesk Pymts	610100	1502 - 1	Library
Fines and Fees-Library-Paid over the Internet	610100	1502 - 2	Library
Fines - Parking	799583	1503	Public Safety
Fines - Traffic	799583	1504	Public Safety
Fines - Hazardous Materials Recovery	799583	1505	Public Safety
Fines - Juvenile Diversion	799583	1506	Public Safety
Late Payment Penalties	799000	1507	Finance
Returned Check Charge	799000	1509	Finance
Fines - CUPA (Not the same as Permit - CUPA)	485300	1514	Public Safety
SART Exam Reimbursement	799583	1510	Public Safety
Fines - Community Dev. Code Violations	245370	1512	Community Development
<b>COMMUNITY DEVELOPMENT FEES</b>			
Administrative Request Fees	799106	1650	Community Development
Demolition Fees	799106	1652	Community Development
Energy Plan Check Fees	799106	1653	Community Development
Environmental Review Fees	799106	1654	Community Development
Legislative Actions	799106	1655	Community Development
Plan Maintenance Fees	799106	1667	Community Development
Plan Check Fees	799106	1670	Community Development
Rezone Application Fees	799106	1671	Community Development
Specific Plans	799106	1672	Community Development
Subdivision Map Filing Fee	799106	1673	Community Development
Nuisance Abatement Fee	799106	1674	Community Development
Sense of Place Fee	799059	1205	Community Development
Special Inspections Re-imburement	799106	1676	Community Development

**CITY OF SUNNYVALE  
FISCAL YEAR 2008/2009  
REVENUE ACCOUNT NUMBERS - GENERAL FUND**

<u>Description</u>	<u>Charge Code</u>	<u>Object Level 3 &amp; 4</u>	<u>Responsible Department</u>
<b>FINANCE FEES</b>			
Replacement Business License Tax Certificate	799000	450	Finance
Business License Processing Fee (New License 2 year)	799000	1801 - 1	Finance
Business License Processing Fee (Renewal - 2 year)	799000	1801 - 2	Finance
Bingo License Fees	799000	1353	Finance
<b>LIBRARY FEES</b>			
Lib-Lost and Damaged Materia-Circulation Desk Payments	799371	2102	Library
Library Microcomputers	799371	2103	Library
Misc Library Charges	799371	2105	Library
Audio Visual Rental Fee	799371	2114 - 1	Library
<b>PARKS AND RECREATION FEES</b>			
Baylands - Amphitheater	799530	2354	Parks and Recreation
Baylands - Picnic Reservation	799530	2355	Parks and Recreation
Baylands - Vehicle Entry Fee	799530	2356	Parks and Recreation
<b>PUBLIC SAFETY FEES</b>			
SART Exam Reimbursement	799583	1510	Public Safety
Abandoned Vehicles	799583	2750	Public Safety
DPS Class Registration Fees	799583	2753	Public Safety
Emergency Response	799583	2754	Public Safety
Excessive/Extraordinary DPS Response Fee	799583	2771	Public Safety
Extradition Reimbursement	799583	2755	Public Safety
False Burglar Alarms	799583	2756	Public Safety
Officer Contract Overtime	799583	2760	Public Safety
False Fire Alarms	799583	2766	Public Safety
Alarm Permit	799583	2770	Public Safety
Fingerprinting Fees	799583	2757	Public Safety
Police Contract Overtime	799583	2760	Public Safety
SNAP Fees	799583	2762	Public Safety
Copy of Video Tape	799583	4116 - 2	Public Safety

For fee information contact Public Safety at 730-7100

**CITY OF SUNNYVALE  
FISCAL YEAR 2008/2009  
REVENUE ACCOUNT NUMBERS - GENERAL FUND**

<u>Description</u>	<u>Charge Code</u>	<u>Object Level 3 &amp; 4</u>	<u>Responsible Department</u>
<b>PUBLIC WORKS FEES</b>			
Transportation Impact Fees	799058	1649	Public Works
Engineering Fees	306991	2900	Public Works
Street Lighting Fees	115990	2903	Public Works
Street Tree Fees	Various	2904	Public Works
Temporary Traffic Control	118740	2909	Public Works
<b>SALE OF REAL AND PERSONAL PROPERTY</b>			
Real Property Sale	799000	3800	Public Works
Personal Property Sale	799000	3801	Finance
<b>FEDERAL GRANTS</b>			
Emergency Management Assistance	799583	900	Public Safety
Bureau of Justice Grant	799583	930	Public Safety
<b>COMMUNITY DEVELOPMENT REIMBURSEMENTS</b>			
Special Inspection Reimbursement	243280	1676	Community Development
<b>PUBLIC SAFETY REIMBURSEMENTS</b>			
Extradition Reimbursement	799583	2755	Public Safety
Court Ordered Reimbursement (Not Booking Fee Abatement)	799583	2752	Public Safety
<b>LOAN REPAYMENTS</b>			
Modular Classroom Lease	010800	3204	Finance
<b>MISCELLANEOUS</b>			
Notary Fees	799477	3101	Office of the City Manager
Miscellaneous	799000	4100	Finance
Damage to City Property	799000	4102	Finance
Jury Duty Reimbursement	799000	4104	Finance
Sale of Printed Material - Official Plan Lines	799106	4117 - 3	Community Development

**CITY OF SUNNYVALE  
FISCAL YEAR 2008/2009  
REVENUE ACCOUNT NUMBERS - OTHER FUNDS**

<u>Description</u>	<u>Charge Code</u>	<u>Object Level 3 &amp; 4</u>	<u>Responsible Department</u>
<b>Fund 70/71/110 - HOUSING/HOME/COMMUNITY DEVELOPMENT BLOCK GRANT FUND</b>			
Rental - Housing Mitigation	825930	751 - 11	Community Development
Community Development Block Grant (CDBG)	799915	903 various	Community Development
HOME Grant	823771	904 various	Community Development
Below Market Rate (BMR) Program Fees	799004	1668 various	Community Development
Loan Repayments - CDBG Rehabilitation	803501	3200	Community Development
Loan Repayments - Housing Mitigation	823560	3200	Community Development
Loan Repayments - CDBG Acquisition	823761	3200	Community Development
Below Market Rate (BMR) Code Violation	823750	4106	Community Development
<b>Fund 141 - PARK DEDICATION FUND</b>			
Rental - City Owned Houses	821001	751 - 9	Public Works
Park Dedication Fees - Subdivisions	799928	1657 - 1	Community Development
Park Dedication Fees - Multi-Family Rental Housing	799930	1657 - 2	Community Development
<b>Fund 175 - ASSET FORFEITURE FUND</b>			
Asset Forfeitures-Federal Dept. of Justice	799590	1500	Public Safety
Asset Forfeitures-Federal Dept. of Treasury	799008	1500	Public Safety
Asset Forfeitures-State Dept. of Justice	799592	1500	Public Safety
<b>Fund 190 - POLICE SERVICES AUGMENTATION FUND</b>			
Bureau of Justice Grant	799012	930	Public Safety
State Supplemental Police Services	799012	1026	Public Safety
<b>Fund 210 - EMPLOYMENT DEVELOPMENT FUND</b>			
Federal Grant	Various	911	Employment Development
Miscellaneous State Grant	Various	1027	Employment Development
Miscellaneous Grants - Other	Various	1216	Employment Development

**CITY OF SUNNYVALE  
FISCAL YEAR 2008/2009  
REVENUE ACCOUNT NUMBERS - OTHER FUNDS**

<b>Description</b>	<b>Charge Code</b>	<b>Object Level 3 &amp; 4</b>	<b>Responsible Department</b>
<b>Fund 245 - PARKING DISTRICT FUND</b>			
Secured Tax - City 1%	799014	150	Finance
Tax Delinquency - City %	799014	155	Finance
Unsecured Tax - City 1%	799014	156	Finance
Supplemental Roll - City 1%	799014	157	Finance
Special Assessment	799014	2907	Finance
<b>Fund 280 - GAS TAX FUND</b>			
Gas Tax 2105	799015	1007	Finance
Gas Tax 2106	799015	1008	Finance
Gas Tax 2107	799015	1009	Finance
Gas Tax 2107.5	799015	1010	Finance
<b>Fund 281 - TRAFFIC CONGESTION RELIEF</b>			
AB 2928 Traffic Congestion Relief	799015	1038	Finance
<b>Fund 295 - YOUTH AND NEIGHBORHOOD SERVICES FUND</b>			
Sunnyvale School District Reimbursement	525980	1109	Office of the City Manager
Physical Rec. - Youth Basketball League	646445	2357	Parks and Recreation
Fees - Adult League	646515	2359	Parks and Recreation
Teen Programs - Co-Op	646070	2465	Parks and Recreation
Youth Open Gym	525420	2475	Parks and Recreation
After School	525410	2480	Parks and Recreation
Adult Open Gym	525420	2470	Parks and Recreation
Facility Rentals	525660	3511	Parks and Recreation
<b>Fund 315 - REDEVELOPMENT FUND</b>			
Secured Tax - City 1%	799017	150	Finance
Unitary Roll	799017	152	Finance
Supplemental Roll - City 1%	799017	157	Finance
Lease - Parking Lot	010500	753	Finance

**CITY OF SUNNYVALE  
FISCAL YEAR 2008/2009  
REVENUE ACCOUNT NUMBERS - OTHER FUNDS**

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<u>Description</u>	<u>Charge Code</u>	<u>Object Level 3 &amp; 4</u>	<u>Responsible Department</u>
<b>Fund 460 - WATER SUPPLY &amp; DISTRIBUTION FUND</b>			
Late Payment Penalties	799918	1507	Finance
Water Connection Fees	799918	3050	Public Works
Water Hydrant Fees	799918	3052	Public Works
Water Meter Sales	799918	3054	Public Works
Water Meter Use Fees	799918	3055	Finance
Water Sales - Metered	799918	3056	Finance
Water Tapping Fees	799918	3057	Public Works
Water Turn On Fees	799918	3058	Finance
Water Recycled	799918	3060	Public Works
<b>Fund 465 - WASTEWATER MANAGEMENT FUND</b>			
Permit - Waste Discharge	799921	1367	Public Works
Late Payment Penalties	799921	1507	Finance
Storm Drain Fees	799921	2902	Public Works
Sewer Fees - City	799921	3066	Finance
Sewer Fees - Non City	799921	3067	Finance
Sewer Connection Fees	799921	3068	Public Works
<b>Fund 485 - SOLID WASTE MANAGEMENT FUND</b>			
Rental - City Real Property	799924	751 - 6	Public Works
County Wide Fee - AB 939	799924	1004	Finance
Late Payment Penalties	799924	1507	Finance
Refuse Service Fees - City	799924	3061	Finance
Refuse Service Fees - Specialty	799924	3062	Finance
Refuse Franchise Fees	799924	3063	Public Works
Kirby Canyon SMaRT Operator	799924	3080	Public Works
Curbside Sales	799924	3081	Public Works
Curbside Sales - General	799924	3084	Public Works



**CITY OF SUNNYVALE  
FISCAL YEAR 2008/2009  
REVENUE ACCOUNT NUMBERS - OTHER FUNDS**

---

<u>Description</u>	<u>Charge Code</u>	<u>Object Level 3 &amp; 4</u>	<u>Responsible Department</u>
<b>Fund 490 - SMaRT STATION FUND</b>			
Host Fees - SMaRT Station-Mtn. View	799027	3070 - 1	Public Works
Host Fees - SMaRT Station-Palo Alto	799027	3070 - 2	Public Works
Host Fees - SMaRT Station-Sunnyvale	799027	3070 - 3	Public Works
Host Fees - SMaRT Station-Public Haul Fees	799027	3070 - 4	Public Works
MRF Revenues - SMaRT	799027	3071	Public Works
SMaRT Operations Cost Reimb - Mtn. View	799027	3072 - 1	Public Works
SMaRT Operations Cost Reimb - Palo Alto	799027	3072 - 2	Public Works
SMaRT Operations Cost Reimb - Sunnyvale	799027	3072 - 3	Public Works
Capital Replace Reimb - MV	799664	3074	Public Works
Capital Replace Reimb - PA	799664	3075	Public Works
Capital Replace Reimb - SV	799664	3076	Public Works
Debt Service Reimbursement - Mtn. View	799027	3077 - 1	Public Works
Debt Service Reimbursement - Palo Alto	799027	3077 - 2	Public Works
Debt Service Reimbursement - Sunnyvale	799027	3077 - 3	Public Works
Kirby Canyon - City-Mtn. View	799027	3079 - 1	Public Works
Kirby Canyon - City-Palo Alto	799027	3079 - 2	Public Works
Kirby Canyon - City-Sunnyvale	799027	3079 - 3	Public Works
Kirby Canyon SMaRT Operator	799027	3080	Public Works

**CITY OF SUNNYVALE  
FISCAL YEAR 2008/2009  
REVENUE ACCOUNT NUMBERS - OTHER FUNDS**

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<u>Description</u>	<u>Charge Code</u>	<u>Object Level 3 &amp; 4</u>	<u>Responsible Department</u>
<b>Fund 525 - COMMUNITY RECREATION FUND</b>			
<u>Rents and Concessions</u>			
Concession - Tennis Pro	646685	750 - 1	Parks and Recreation
Concession - Tennis Center	646685	750 - 2	Parks and Recreation
Concession - Lookout Rental	645220	750 - 4	Parks and Recreation
Concession - Lookout % over Gross	645000	750 - 5	Parks and Recreation
Rental - Sunnyvale School District	646575	751 - 12	Parks and Recreation
Facilities Rent - Sports Center	646550	752 - 1	Parks and Recreation
Facilities Rent - Perf. Arts Center	646565	752 - 5	Parks and Recreation
Facilities Rent - Recreation Center	646550	752 - 6	Parks and Recreation
Facilities Rent - Equipment	646580	752 - 9	Parks and Recreation
Facilities Rent - Senior Center	646570	752 - 10	Parks and Recreation
Facilities Rent - Creative Arts Center	646560	752 - 14	Parks and Recreation
<u>Physical Recreation</u>			
Youth Basketball League	646445	2357	Parks and Recreation
Adult Leagues	646510	2358	Parks and Recreation
Basketball	646510	2359	Parks and Recreation
Volleyball	646510	2360	Parks and Recreation
Open Gym	646505	2361	Parks and Recreation
Martial Arts - Youth	646465	2362	Parks and Recreation
Sports Classes	646500	2363	Parks and Recreation

**CITY OF SUNNYVALE  
FISCAL YEAR 2008/2009  
REVENUE ACCOUNT NUMBERS - OTHER FUNDS**

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<u>Description</u>	<u>Charge Code</u>	<u>Object Level 3 &amp; 4</u>	<u>Responsible Department</u>
<b>COMMUNITY RECREATION FUND - Physical Recreation (contd.)</b>			
Fitness/Sports - Youth	646455	2364	Parks and Recreation
Fitness/Sports - Adult	646500	2365	Parks and Recreation
Jazzercise	646550	2366	Parks and Recreation
Sports Camp	646455	2367	Parks and Recreation
Special Events - HOTS	646725	2370	Parks and Recreation
Special Events - July 4th	646720	2371	Parks and Recreation
Special Events - Harvest	646605	2373	Parks and Recreation
Gymnastics - Preschool	646460	2374	Parks and Recreation
Gymnastics - Youth	646460	2375	Parks and Recreation
Gymnastics - Teens	646460	2376	Parks and Recreation
Youth Drop-In Sports	646450	2420	Parks and Recreation
Adult Sports Camps	646495	2421	Parks and Recreation
Recreation Credits Issued	799560	2310	Parks and Recreation
Recreation Credits Redeemed	799560	2311	Parks and Recreation
 <u>Aquatics</u>			
Swim Classes - Youth	646405	2377	Parks and Recreation
Aquatic Classes - Preschool	646405	2378	Parks and Recreation
Recreation Swim - Youth	646415	2379	Parks and Recreation
Recreation Swim - Teens	646405	2380	Parks and Recreation
Pool Rental - Youth	646575	2381	Parks and Recreation
Pool Rental - Adult	646575	2382	Parks and Recreation
Aquatics Adult Classes	646410	2383	Parks and Recreation
Aquatics Lap Swim	646685	2384	Parks and Recreation

**CITY OF SUNNYVALE  
FISCAL YEAR 2008/2009  
REVENUE ACCOUNT NUMBERS - OTHER FUNDS**

---

<u>Description</u>	<u>Charge Code</u>	<u>Object Level 3 &amp; 4</u>	<u>Responsible Department</u>
<b>COMMUNITY RECREATION FUND (contd.)</b>			
<u>Cultural Arts</u>			
Special Interest - Child	646335	2385	Parks and Recreation
Special Interest - Adults	646295	2386	Parks and Recreation
Cultural Arts Express	646000	2387	Parks and Recreation
Visual Arts - Child	646335	2388	Parks and Recreation
Art Council and Grants and Fees	646000	2390	Parks and Recreation
Visual Arts - Adult	646275	2391	Parks and Recreation
Pottery - Adult	646280	2423	Parks and Recreation
Music - Child	646320	2424	Parks and Recreation
Music - Adult	646260	2425	Parks and Recreation
Dance Classes - Child	646325	2392	Parks and Recreation
Dance Classes - Adult	646265	2393	Parks and Recreation
Performing Arts - Child	646340	2394	Parks and Recreation
Performing Arts - Adult	646295	2395	Parks and Recreation
Cultural Arts Theater Tickets	646285	2396	Parks and Recreation
<u>Neighborhood Recreation</u>			
Pre-School Programs	646220	2397	Parks and Recreation
School Year Camps	646605	2398	Parks and Recreation
School Year Excursions	646605	2399	Parks and Recreation
Neighborhood Recreation	646015	2401	Parks and Recreation
Summer Excursions	646015	2402	Parks and Recreation
Summer Activities	646025	2403	Parks and Recreation
Non Academic - Summer School	646020	2404	Parks and Recreation
Neighborhood Rec.- Spec. Events	646020	2405	Parks and Recreation

**CITY OF SUNNYVALE  
FISCAL YEAR 2008/2009  
REVENUE ACCOUNT NUMBERS - OTHER FUNDS**

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<u>Description</u>	<u>Charge Code</u>	<u>Object Level 3 &amp; 4</u>	<u>Responsible Department</u>
<b>COMMUNITY RECREATION FUND - Neighborhood Recreation (contd.)</b>			
Older Adults	646160	2406	Parks and Recreation
Older Adult Programs	646160	2407	Parks and Recreation
Older Adult Trips	646170	2408	Parks and Recreation
Older Adult Special Events	646175	2409	Parks and Recreation
Disabled Services Program	646230	2410	Parks and Recreation
Senior Center Membership	646160	2411	Parks and Recreation
Older Adult Disabled Nutrition	646180	2412	Parks and Recreation
Teen Programs - CO-OP	646065	2413	Parks and Recreation
Teen Programs - Middle School	646060	2415	Parks and Recreation
Teen Programs - High School	646110	2416	Parks and Recreation
Teen-Summer Program	646080	2414	Parks and Recreation
SMS After School Programs	646055	2455	Parks and Recreation
Cupertino Jr. HS After School	646085	2450	Parks and Recreation
High School Special Activities	646115	2460	Parks and Recreation
 <u>Sunken Gardens Restaurant</u>			
Restaurant Sales	646180	2350	Parks and Recreation
Catering and Facility Rental Onsite	646180	2351	Parks and Recreation
Provide for Catering - Offsite	646180	2352	Parks and Recreation
Provide for Beverage Services for Restaurant	646180	2353	Parks and Recreation
 <u>Baylands</u>			
Baylands Amphitheater	799560	2354	Parks and Recreation
Baylands - Picnic Reservation	799560	2355	Parks and Recreation
Baylands - Vehicle Entry Fee	799560	2356	Parks and Recreation

**CITY OF SUNNYVALE  
FISCAL YEAR 2008/2009  
REVENUE ACCOUNT NUMBERS - DEPOSITS AND PASSTHROUGHS**

<b><u>Description</u></b>	<b><u>Charge Code</u></b>	<b><u>General Ledger Account</u></b>	<b><u>Responsible Department</u></b>
Bid Deposits	799000	4003	Finance
Change in Cash Registers	Various	300	Various
Civil Subpoena	799000	4006	Public Safety
Cleanup deposit (Christmas and pumpkin)	799000	4023	Community Development
Cleanup deposit (mobile vendor)	799000	4023	Community Development
Community Special Event Damage Deposit	799000	4023	Office of the City Manager
CUPA (Passthrough)	799583	3991	Public Safety/Finance
EIR Deposit (Passthrough)	799000	3850	Community Development
Evidence Money	799000	4014	Public Safety
Facility Rental Deposits	799560	4015	Parks and Recreation
Hydrant Meter Deposit	799918	4017	Public Works
Initiative Filing Fee	799000	4023	Office of the City Manager
Misc Deposits	799000	4023	Various
Misc Deposits >\$10K	799000	4024	Various
Outside Warrants	799000	4034	Public Safety
Property Mgt Deposits	799000	4029	Finance
Refund Payables - Community Center	799560	4150	Parks and Recreation
Refund Payables - Golf	779559	4153	Parks and Recreation
Refund Payables - Senior Center	799560	4151	Parks and Recreation
Sales Tax Payable	Various	4030	Various
Sunnyvale Office Center Deposits	799900	4035	Finance
Travel Advances	Various	800	Various
Utility Deposit	799924	4031	Finance



### GOLF FEE SURVEY - November 2007

Facility	Weekday			Weekday TL			Weekend			Weekend TL		
	2006	2007	%	2006	2007	Δ	2006	2007	Δ	2006	2007	Δ
	Nov.	Nov.		Nov.	Nov.		Nov.	Nov.		Nov.	Nov.	
<b>MARKET RANGE II</b>												
Boundary Oak	29.00	29.00		19.00	19.00		37.00	37.00		21.00	21.00	
Chuck Corrica	30.00	30.00		23.00	25.00	8.7%	35.00	40.00		25.00	27.00	8.0%
Diablo Creek	24.00	28.00	16.7%	18.00	19.00	5.6%	35.00	37.00		21.00	22.00	4.8%
Indian Valley	34.00	35.00	2.9%	25.00	25.00		57.00	59.00	3.5%	41.00	42.00	2.4%
Las Positas	33.00	32.00	-3.0%	20.00	24.00	20.0%	41.00	40.00	-2.4%	25.00	29.00	16.0%
Pacific Grove	35.00	40.00	14.3%	20.00	20.00		40.00	47.00	17.5%	20.00	20.00	
Palo Alto	35.00	36.00	2.9%	26.00	27.00	3.8%	46.00	47.00	2.2%	30.00	31.00	3.3%
Peacock Gap (Closed for Renovations)	30.00			21.00			46.00			31.00		
Pittsburg Delta View	25.00	25.00		15.00	15.00		40.00	40.00		15.00	15.00	
Poplar Creek	35.00	35.00		22.00	22.00		43.00	43.00		27.00	27.00	
San Jose	34.00	35.00	2.9%	24.00	24.00		48.00	49.00	2.1%	30.00	31.00	3.3%
San Ramon Royal Vista	34.00	34.00		23.00	23.00		44.00	44.00		26.00	26.00	
Santa Teresa	39.00	39.00		25.00	25.00		57.00	57.00		33.00	33.00	
Santa Clara	35.00	33.00	-5.7%	25.00	24.00	-4.0%	44.00	41.00	-6.8%	27.00	26.00	-3.7%
Sharp Park	32.00	31.00	-3.1%	19.00	19.00		36.00	36.00		23.00	23.00	
Shoreline	38.00	38.00		25.00	25.00		54.00	54.00		28.00	28.00	
Skywest (Temp Greens)	29.00	n/a	#VALUE!	19.00	n/a	#VALUE!	38.00	n/a	#VALUE!	24.00	b/a	#VALUE!
Spring Hills	35.00	35.00		25.00	26.00	4.0%	45.00	45.00		30.00	30.00	
Spring Valley	36.00	36.00		26.00	26.00		54.00	54.00		29.00	29.00	
Summitpointe*	29.00	30.00	3.4%	25.00	25.00		49.00	52.50	7.1%	34.00	34.00	
Sunol*	27.50	32.50	18.2%	22.50	22.50		42.50	44.50	4.7%	26.50	27.50	3.8%
Tilden Park	32.00	32.00		23.00	23.00		55.00	55.00		29.00	29.00	
<b>Average</b>	<b>32.30</b>	<b>33.10</b>	<b>2.5%</b>	<b>22.30</b>	<b>24.50</b>	<b>9.9%</b>	<b>44.84</b>	<b>50.20</b>	<b>12.0%</b>	<b>27.07</b>	<b>29.90</b>	<b>10.5%</b>
<b>Sunnyvale Fee</b>	<b>32.00</b>	<b>34.00</b>	<b>6.3%</b>	<b>23.00</b>	<b>25.00</b>	<b>8.7%</b>	<b>42.00</b>	<b>45.00</b>	<b>7.1%</b>	<b>26.00</b>	<b>28.50</b>	<b>9.6%</b>
<b>Difference</b>	<b>-0.9%</b>	<b>2.7%</b>		<b>3.2%</b>	<b>2.0%</b>		<b>-6.3%</b>	<b>-10.4%</b>		<b>-3.9%</b>	<b>-4.7%</b>	



**GOLF FEE SURVEY - November 2007**

Facility	Weekday			Weekday TL			Weekend			Weekend TL		
	2006	2007		2006	2007	Δ	2006	2007	Δ	2006	2007	Δ
	Nov.	Nov.		Nov.	Nov.		Nov.	Nov.		Nov.	Nov.	
<b>MARKET RANGE III</b>												
Brentwood*	41.00	41.00		29.00	29.00		57.50	57.50		31.50	29.50	-6.3%
Canyon Lakes*	42.50	42.50		27.50	30.50	10.9%	53.00	67.50	27.4%	30.50	52.50	72.1%
Coyote Creek*	66.50	67.50	1.5%	55.50	55.50		89.50	89.50		61.50	65.50	6.5%
Cyrstal Springs (decrease in rates)	48.00	36.00	-25.0%	40.00	26.00	-35.0%	66.00	51.00	-22.7%	43.00	36.00	-16.3%
De Laveaga	45.00	50.00	11.1%	27.50	32.00	16.4%	60.00	65.00	8.3%	35.00	40.00	14.3%
Eagle Ridge*	52.50	52.50		36.50	39.50	8.2%	77.50	77.50		45.50	45.50	
Franklin Canyon	27.00	28.00	3.7%	20.00	20.00		45.00	49.50	10.0%	30.00	30.00	
Laguna Seca	60.00	60.00		35.00	35.00		60.00	60.00		35.00	35.00	
Monarch Bay	35.00	37.00	5.7%	24.00	24.00		59.00	61.00	3.4%	34.00	34.00	
Pajaro Valley	50.00	50.00		32.00	32.00		70.00	70.00		40.00	40.00	
Poppy Ridge	47.00	48.00	2.1%	27.00	28.00	3.7%	82.00	87.00	6.1%	41.00	44.00	7.3%
Ridgemark*	45.00	50.00	11.1%	30.00	30.00		60.00	60.00		40.00	40.00	
Roddy Ranch*	40.00	45.00	12.5%	25.00	35.00	40.0%	65.00	75.00	15.4%	35.00	45.00	28.6%
San Juan Oaks*	55.00	55.00		40.00	45.00	12.5%	80.00	80.00		60.00	65.00	8.3%
(Aptos) Seascape	45.00	50.00	11.1%	30.00	31.00	3.3%	72.00	72.00		40.00	41.00	2.5%
Shadow Lakes*	55.00	50.00	-9.1%	30.00	35.00	16.7%	85.00	75.00	-11.8%	40.00	45.00	12.5%
Callippe Reserve	42.00	42.00		26.00	26.00		60.00	62.00	3.3%	39.00	39.00	
<b>Average</b>	<b>46.85</b>	<b>47.32</b>	<b>1.0%</b>	<b>31.47</b>	<b>32.56</b>	<b>3.5%</b>	<b>67.15</b>	<b>68.21</b>	<b>1.6%</b>	<b>40.06</b>	<b>42.76</b>	<b>6.8%</b>
<b>Sunnyvale Fee</b>	<b>32.00</b>	<b>34.00</b>	<b>6.3%</b>	<b>23.00</b>	<b>25.00</b>	<b>8.7%</b>	<b>42.00</b>	<b>43.00</b>	<b>2.4%</b>	<b>26.00</b>	<b>27.00</b>	<b>3.8%</b>
<i>Difference</i>	<i>-31.7%</i>	<i>-28.2%</i>		<i>-26.9%</i>	<i>-23.2%</i>		<i>-37.5%</i>	<i>-37.0%</i>		<i>-35.1%</i>	<i>-36.9%</i>	
<b>Facility</b>	<b>Weekday</b>			<b>Weekday TL</b>			<b>Weekend</b>			<b>Weekend TL</b>		

### GOLF FEE SURVEY - November 2007

	2006	2007		2006	2007	Δ	2006	2007	Δ	2006	2007	Δ
	Nov.	Nov.		Nov.	Nov.		Nov.	Nov.		Nov.	Nov.	
<b>MARKET RANGE IV</b>												
The Bridges*	52.50	52.50		35.50	32.50	-8.5%	75.50	72.50	-4.0%	50.50	50.50	
Cinnabar Hills*	67.50	67.50		49.50	47.50	-4.0%	87.50	92.50	5.7%	69.50	67.50	-2.9%
Del Monte	100.00	110.00	10.0%	80.00	60.00	-25.0%	124.00	110.00	-11.3%	90.00	60.00	-33.3%
Half Moon Bay*	112.50	137.50	22.2%	65.50	70.50	7.6%	162.50	142.50	-12.3%	112.50	115.50	2.7%
Harding Park	89.00	135.00	51.7%	69.00	105.00	52.2%	99.00	155.00	56.6%	79.00	125.00	58.2%
Pasatiempo	150.00	175.00	16.7%	n/a			175.00	195.00	11.4%	n/a		
Poppy Hills	132.50	182.50	37.7%	n/a			162.50	182.50	10.0%	n/a		
Rancho Canada	70.00	70.00		35.00	35.00		65.00	65.00		35.00	35	
The Ranch	80.00	80.00		50.00	50.00		100.00	100.00		60.00	60	
Wente*	52.50	52.50		30.50	30.50		77.50	77.50		40.50	40.50	
Bayonet (Renovated)	64.00	95.50	49.2%	50.00	77.00	54.0%	89.50	115.50	29.1%	60.00	70.50	17.5%
Average	90.65	115.83	17.0%	51.67	55.13	6.7%	110.73	129.17	16.7%	66.33	65.13	-1.8%
<b>Sunnyvale Fee</b>	<b>32.00</b>	<b>34.00</b>	<b>6.3%</b>	<b>23.00</b>	<b>25.00</b>	<b>8.7%</b>	<b>42.00</b>	<b>43.00</b>	<b>2.4%</b>	<b>26.00</b>	<b>27.00</b>	<b>3.8%</b>
<i>Difference</i>	<i>-64.7%</i>	<i>-70.6%</i>		<i>-55.5%</i>	<i>-54.6%</i>		<i>-62.1%</i>	<i>-66.7%</i>		<i>-60.8%</i>	<i>-58.5%</i>	
*Note: Course requires mandatory use of golf carts. Prices have been adjusted to reflect the green fee portion only (based on SV rate of \$25.00/cart regular, \$19.00/cart twilight).												

### GOLF FEE SURVEY - November 2007

Facility	Weekday		Weekday Replay			Weekend			Weekend Replay			
	2006	2007	2006	2007	Δ	2006	2007	Δ	2006	2007	Δ	
	Nov.	Nov.	Nov.	Nov.		Nov.	Nov.		Nov.	Nov.		
<b>9 HOLE/EXECUTIVE</b>												
Blackberry Farm	14.00	14.00		10.00	10.00		16.00	16.00		10.00	10.00	
Buchanan Field	11.00	11.00		6.50	6.50		13.00	12.50	-3.8%	8.00	7.50	-6.3%
Cypress	16.00	14.00	-12.5%	12.00	10.00	-16.7%	20.00		-100.0%	20.00		-100.0%
Diablo Hills	15.00	17.00	13.3%	14.00	15.00	7.1%	20.00	22.00	10.0%	15.00	20.00	33.3%
Emerald Hills	12.00	14.00	16.7%	5.00	7.00	40.0%	15.00	22.00	46.7%	5.00	8.00	60.0%
Gleneagles	13.00	15.00	15.4%	7.00	8.00	14.3%	16.00	18.50	15.6%	11.00	12.00	9.1%
Mariner's Point	15.00	16.00	6.7%	10.00	12.00	20.0%	15.00	16.00	6.7%	10.00	12.00	20.0%
McInnis Park	16.00	17.00	6.3%	11.00	11.00		20.00	20.00		12.00	13.00	8.3%
Mission Hills	17.50	17.00	-2.9%	8.50	8.00	-5.9%	20.00	20.00		11.00	10.00	-9.1%
Monarch Bay	14.00	15.00	7.1%	6.00	6.00		18.00	20.00	11.1%	8.00	8.00	
Pleasanton Fairways	13.00	14.00	7.7%	6.00	7.00	16.7%	16.00	17.00	6.3%	10.00	8.00	-20.0%
Pruneridge	17.00	17.00		6.00	13.00	116.7%	17.00	20.00	17.6%	13.50	13.00	-3.7%
Rancho del Pueblo	13.00	13.00		7.00	7.00		15.00	15.00		10.00	11.00	10.0%
Santa Teresa	11.00	15.00	36.4%	10.00	11.00	10.0%	15.00	15.00		15.00	15.00	
Springtown	15.00	15.00		11.00	8.00	-27.3%	17.00	17.00		9.00	9.00	
Valley Gardens	16.00	16.00		8.00	7.50	-6.3%	18.00	18.00		10.00	10.00	
Gilroy	18.00	18.00		8.50	8.50		24.00	24.00		8.00	8.00	
Average	14.50	15.67	8.0%	8.62	9.17	6.4%	17.35	18.31	5.5%	10.94	10.94	
<b>Sunken Gardens Fee</b>	<b>14.50</b>	<b>15.50</b>	<b>6.9%</b>	<b>10.00</b>	<b>11.00</b>	<b>10.0%</b>	<b>18.00</b>	<b>19.00</b>	<b>5.6%</b>	<b>11.50</b>	<b>12.50</b>	<b>8.7%</b>
<i>Difference</i>		<i>-1.1%</i>		<i>16.0%</i>	<i>20.0%</i>		<i>3.7%</i>	<i>3.8%</i>		<i>5.1%</i>	<i>14.3%</i>	

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**Community Condition  
Indicators**

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## COMMUNITY CONDITION INDICATORS

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The Community Condition Indicators (CCI) have been presented as an integral part of the City's budget for many years. The CCI is a measurement tool used to evaluate the General Plan by presenting the community conditions that require some form of direct or indirect service provided by the City. On May 8, 2007, the CCI report was modified to support and address the issue of growth and its potential effect on the economic vitality and quality of life in Sunnyvale. The underlying data was not modified, only how the data is presented. In previous years, the CCIs were included in each General Plan Element of the budget; for the recommended FY 2008/2009 Budget they are centralized in this separate section.

Data is included as available for the 1990 census, the 2000 census, and each year following.

### **Balanced Growth Index**

The Balanced Growth Index (BGI) was developed in 2007 to monitor the City's growth and measure if that growth is being achieved in a balanced manner. Currently, the BGI presents the first five years, or 25.0 percent, of the 20-year planning horizon. The index's profile will be extended each year by adding the annual incremental growth from the preceding year. The profile is based on the assumption that Sunnyvale was in a balanced state in 2005. This assumption is supported by the high level of satisfaction expressed in the 2005 Resident Satisfaction Survey. Data show responses indicating adequate functioning of utilities, a satisfactory level of service in traffic operations, and a lack of severe overcrowding in the schools.

The BGI, itself, is presented as a bar graph. For analysis purposes, if all elements grow in a balanced manner, all bars in the profile are equal length every year and extend exactly to the current year. This scenario would present optimal balanced growth. Optimal balanced growth will not always be the case and it is important to remember an imbalance in a single year does not signify a problem. An imbalance over multiple years, however, should be noted by decision-makers so modifications of development policy can be

considered to bring the City back into a balanced growth state. As the Sunnyvale Community Vision is updated in the future, or as functional element updates result in different projected goals for 2025, the BGI will be recalibrated to reflect the revisions.

## Community Condition Indicators

Indicator	1990	2000	2001	2002	2003	2004	2005	2006	2007	
<b>Population</b>										
Number										
1	• Total	117,229	131,760	132,524	132,580	132,343	133,242	132,725	133,544	135,721
2	✓ Under 18 years	22,457	26,897	n/a	n/a	n/a	n/a	29,996	22,035	n/a
3	✓ 19 – 64 years	82,581	90,906	n/a	n/a	n/a	n/a	80,962	97,086	n/a
4	✓ 65 years and older	12,191	13,957	n/a	n/a	n/a	n/a	21,767	14,423	n/a
5	• Average household size	2.42	2.49	2.46	2.45	2.44	2.43	2.42	2.43	n/a
6	• Public school enrollment	n/a	n/a	n/a	n/a	n/a	n/a	n/a	12,128	14,656
7	• Private school enrollment	n/a	n/a	n/a	n/a	n/a	n/a	n/a	4,079	4,025
Ethnicity										
8	• Caucasian (%)	71.6	53.3	n/a	n/a	n/a	n/a	45.9	45.8	n/a
9	• Asian / Pacific Islander (%)	19.3	25.1	n/a	n/a	n/a	n/a	40.1	36.5	n/a
10	• African-American (%)	3.4	2.2	n/a	n/a	n/a	n/a	3.8	3.9	n/a
11	• Other (%)	5.7	9.1	n/a	n/a	n/a	n/a	10.2	13.8	n/a
12	• Foreign Born (%)	22.5	39.4	n/a	n/a	n/a	n/a	43.7	n/a	n/a
13	• Hispanic Origin (%)	13.2	11.4	n/a	n/a	n/a	n/a	16.6	18.1	n/a
Education										
14	• High school graduate (%)	87.1	89.4	n/a	n/a	n/a	n/a	90.2	90	n/a
15	• Bachelor degree (%)	37.1	50.8	n/a	n/a	n/a	n/a	54.4	52.2	n/a
16	• Graduate degree (%)	n/a	21.9	n/a	n/a	n/a	n/a	24.3	24.4	n/a
Income										
17	• Median household income (\$)	46,403	74,409	n/a	n/a	n/a	n/a	74,449	79,926	n/a
18	✓ Population below poverty (%)	2.5	3.8	3.8	3.8	4.3	5.5	5.4	8.2	n/a



## Community Condition Indicators

Indicator	1990	2000	2001	2002	2003	2004	2005	2006	2007
<b>Community</b>									
19	• Active neighborhood/business associations	n/a	n/a	n/a	n/a	n/a	n/a	28	30
20	• Residents rating city good place to live (%)	n/a	92	94	95	93	n/a	94	93
21	• Residents rating public services good to excellent (%)	n/a	92	92	93	90	n/a	89	82
22	• Part I crimes/100,000 population	n/a	n/a	n/a	n/a	2.80	3.00	2.22	2.07
23	• Average emergency police response time (minutes)	n/a	3.3	3.3	3.4	3.3	3.3	2.5	4.2
<b>Economy</b>									
<b>Jobs</b>									
24	• Total number	n/a	89,899	n/a	n/a	n/a	n/a	84,763	88,500
<b>Employment</b>									
25	• Jobs/employed resident	n/a	1.24	n/a	n/a	n/a	n/a	1.26	n/a
26	• Employed residents working in Sunnyvale (%)		23.0	n/a	n/a	n/a	n/a	n/a	n/a
27	• Unemployed (% of workforce)	2.6	4.3	7.2	7.2	5.6	4.6	4.1	4.3
28	• Employed residents in service jobs (%)	n/a	8.9	n/a	n/a	n/a	n/a	13.5	n/a
29	• Employed residents in management/professional jobs (%)	n/a	59.5	n/a	n/a	n/a	n/a	56.4	n/a
<b>Retail</b>									
30	• Retail & restaurant sales volume (\$ in millions)	n/a	158.6	137.9	120.0	114.3	124.0	129.5	151.0
31	• Sales/sq. ft. (\$)	n/a	51.2	44.5	37.5	35.7	37.6	39.2	43.1

## Community Condition Indicators

Indicator	1990	2000	2001	2002	2003	2004	2005	2006	2007	
Hospitality										
32	• Total Number of Hotel Rooms	n/a	3,835	3,945	3,945	3,930	3,930	3,851	3,930	3,930
33	• Average hotel occupancy (%)	n/a	n/a	n/a	n/a	n/a	n/a	n/a	72	63.27
Real Estate										
34	• Total assessed value (\$ in billions)	n/a	n/a	n/a	n/a	n/a	17.92	19.23	20.71	22.67
35	• Vacant office, industrial, R&D (%)	11.7	2.0	11.7	13.0	17.2	15.6	15.4	12.2	13.6
36	• Average office/industrial rent (\$/sq. ft.)	0.71	3.47	1.82	1.39	1.26	1.30	1.34	1.48	2.09
37	• Average apartment rent (3 bedroom) (\$)	n/a	2,600	2,900	2,800	2,500	2,100	2,200	1,822	2,138
38	• Housing rental vacancy rate (%)	n/a	n/a	7.00	5.94	6.00	5.75	2.99	2.37	2.72
39	• Median single-family detached home price (\$)	n/a	618,000	596,600	624,500	623,500	685,000	790,000	835,000	850,538
40	• Median single-family attached home (townhouse/condo) price (\$)	n/a	390,000	407,000	400,000	393,000	445,000	545,000	555,000	565,468
41	• Valuation of new construction permitted (\$ in millions)	16.3	235.9	265.5	76.9	182.6	79.0	115.1	101.4	335.7
Tax Base										
42	• Property tax revenue (\$ in millions)	15.8	18.7	20.4	22.8	23.9	23.6	29.5	32.0	35.8
43	• Sales tax revenue (\$ in millions)	21.5	30.0	36.3	25.8	22.8	23.5	24.9	28.4	30.8
44	• Transient occupancy tax revenue (\$ in millions)	3.6	9.8	10.7	6.3	5.1	4.7	5.1	5.6	6.4

## Community Condition Indicators

Indicator	1990	2000	2001	2002	2003	2004	2005	2006	2007	
<b>Physical City Land Use</b>										
45	• Land area (sq. mi.)	22.81	22.82	22.85	22.85	22.85	22.85	22.86	22.86	22.86
46	• Vacant land area (sq. mi.)	0.13	0.13	0.13	0.13	0.13	0.13	0.12	0.12	0.12
47	• Developable land area (sq. mi.)	15.46	15.46	15.46	15.46	15.46	15.46	15.46	15.46	15.46
48	• Residential area (%)	n/a	52.7	n/a	n/a	n/a	n/a	n/a	52.4	52.6
49	• Office/industrial land area (%)	n/a	24.2	n/a	n/a	n/a	n/a	n/a	26.2	26.0
50	• Retail/service land area (%)	n/a	7.5	n/a	n/a	n/a	n/a	n/a	6.8	6.8
51	• City parks and open space (%)	n/a	7.6	n/a	n/a	n/a	n/a	n/a	7.6	7.6
52	• Other (%)	n/a	8.0	n/a	n/a	n/a	n/a	n/a	7.0	7.0
<b>Transportation</b>										
53	• Vehicle miles traveled in weekday (millions of miles)	n/a	2.31	2.18	2.24	2.03	1.92	2.23	2.25	2.28
54	• Intersections not meeting LOS standards	1	1	0	0	0	0	0	0	n/a
55	• Transit boardings/de-boardings per day	n/a	25,122	24,168	19,049	13,304	17,714	19,451	19,824	22,428
56	• Utilization of transit capacity (%)								n/a	n/a
57	• Miles of streets	300	300	300	300	300	300	300	300	300
58	• Miles of bikeways	n/a	65	65	68	71	74	79	79	82.9

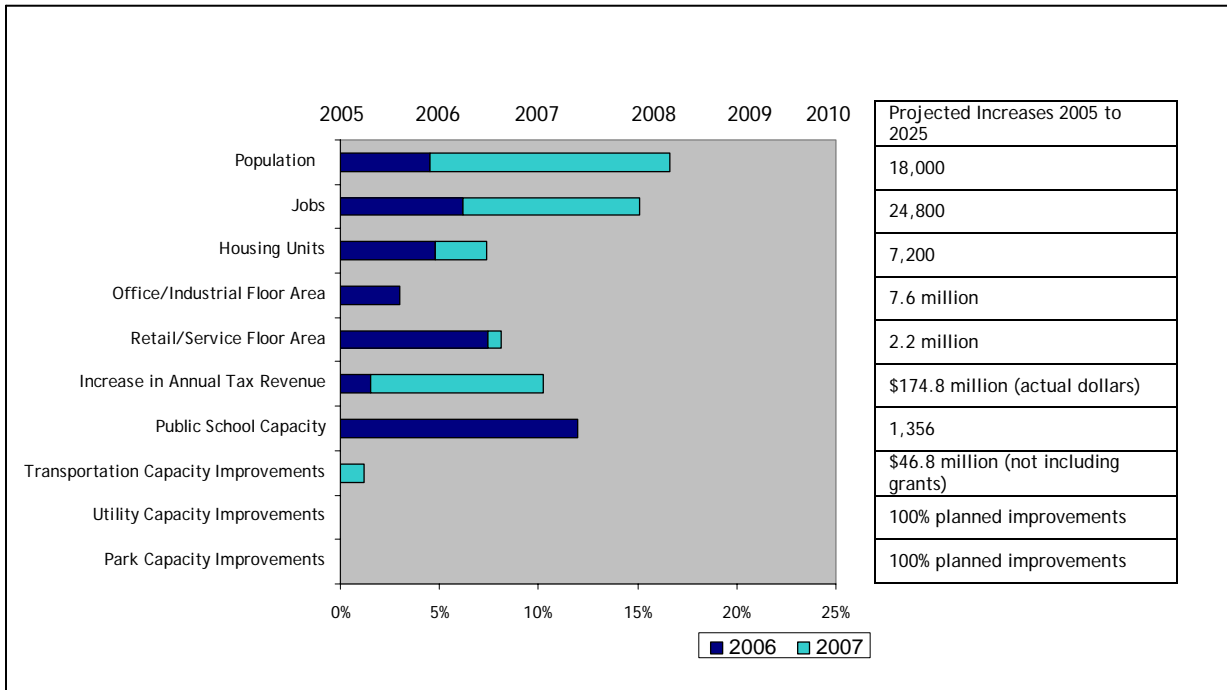
## Community Condition Indicators

Indicator	1990	2000	2001	2002	2003	2004	2005	2006	2007	
Housing										
59	• Total housing units	n/a	53,441	53,875	54,143	54,151	54,397	54,769	55,012	55,141
60	✓ Single-family detached	n/a	21,091	21,121	21,150	21,158	21,210	21,228	21,265	21,274
61	✓ Single-family attached	n/a	4,751	4,755	4,755	4,755	4,826	5,123	5,240	5,613
62	✓ Mobile Homes	n/a	4,023	4,023	4,023	4,023	4,023	3,956	3,965	3,927
63	✓ Duplexes	n/a	1,598	1,598	1,598	1,598	1,598	1,598	1,598	1,598
64	✓ Three or more attached units	n/a	20,949	21,337	21,434	21,434	21,557	21,681	21,704	21,480
65	✓ Specialty units	n/a	1,025	1,025	1,183	1,183	1,183	1,183	1,249	1,249
66	• Owner occupied (%)	48.9	47.6	n/a	n/a	n/a	n/a	49.1	n/a	n/a
67	• Over 20 years old (%)	n/a	83	84	84	85	86	88	88	88
68	• Total affordable units	n/a	n/a	1,066	1,119	1,120	1,496	1,465	1,452	1,452
69	• New units receiving building permits	n/a	504	179	24	412	229	199	276	305
70	✓ Intended for ownership	n/a	57	11	24	289	164	199	276	305
71	✓ Rental	n/a	447	168	0	123	65	0	0	0
Office/Industrial										
72	• Total floor area (sq. ft. in millions)	n/a	27.8	28.5	30.7	31.0	31.7	31.7	31.9	31.9
73	✓ Class A (%)	n/a	n/a	n/a	n/a	17.2	n/a	n/a	17.2	n/a
74	• New floor area permitted (sq. ft.)	n/a	660,975	2,146,774	342,211	749,515	0	151,200	146,368	2,780,657
75	• No. of patents received	n/a	n/a	n/a	n/a	2,874	3,173	3,194	3,045	3,177
Retail/Services										
76	• Total floor area (sq. ft. in millions)	n/a	3.1	3.1	3.2	3.2	3.3	3.3	3.5	3.5
77	• Floor area/capita (sq. ft.)	n/a	n/a	n/a	n/a	n/a	n/a	n/a	26.2	25.7
78	• New floor area permitted (sq. ft.)	n/a	0	58,000	65,000	12,000	0	240,000	8,000	5,000
79	• Retail sales/retail sales potential (%)	n/a	n/a	n/a	n/a	n/a	n/a	n/a	91.7	89.9

## Community Condition Indicators

Indicator	1990	2000	2001	2002	2003	2004	2005	2006	2007	
Environment										
80	• Sunny days (average)	n/a	n/a	n/a	n/a	n/a	n/a	300	300	292
81	• Average temperature (degrees F)	70	70	70	70	71	71	72	72	68
82	• Average rainfall (in.)	n/a	13.12	10.19	13.26	12.46	16.64	13.06	8.15	6.42
83	• Days ozone standard exceeded	n/a	n/a	n/a	n/a	4	1	1	3	0
84	• Recycled solid waste (%)	18	56	56	56	57	56	61	63	63
85	• Number of street trees	n/a	36,341	36,580	36,468	36,500	36,892	37,000	37,000	37,000
86	• Average daily water consumption/capita (gal.)	n/a	161	169	166	157	188	180	139	153.18
87	• Average daily electric energy use/capita (kwh)	n/a	n/a	n/a	n/a	n/a	n/a	n/a	33.16	71.6
88	• Average daily gas use/capita (therms)	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	1.9
89	• Average daily landings at Moffett Federal Airfield	n/a	33	25	25	20	21	25	25	26

## BALANCED GROWTH INDEX 2007



	2007 Change	Projected Increases from 2005 to 2025
Population	2,177	18,000
Jobs	2,200	24,800
Housing Units	193	7,200
Office/Industrial Floor Area	0	7.6 million
Retail Service Floor Area	14,886	2.2 million
Increase in Annual Revenue	\$8.92 M	\$174.8 million (actual dollars)
Public School Capacity	547,970	1,356
Transportation Capacity Improvements	0	\$46.8 million (not including grants)
Utility Capacity Improvements	0	100% planned improvements
Park Capacity Improvements		100% planned improvements

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**Service/Projects  
Priority Rankings**



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## **Priority Rankings for FY 2008/2009 City Services and Projects**

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In February 2008, Council approved a budget priority setting tool for prioritizing the FY 2008/2009 City services and projects. The priority setting tool will provide Council a way to evaluate and meet the changing needs of the community. It is a mechanism for determining relative priorities when deciding funding appropriation. However, it does this in a targeted way, by considering only lower priority services/projects along with new demands and focusing on lower priority services Citywide, rather than within a program or department. This tool is meant to be utilized when evaluating new services against existing services, but it is not the mechanism to change service levels. Council has always had, and will continue to have, the ability to change service levels through the budget issues and budget supplements process during the development of the budget. This tool is designed to be used with, and does not replace, the City's performance based budget system.

The budget priority setting tool assigns a priority ranking from 1 to 5. 1 is the highest priority and 5 is the lowest priority. There are two sets of ranking criteria: one for services and one for projects. All services are ranked at the activity level. For those within the lowest 5 ranking, an additional sub-ranking is assigned, using a score point system from 1 to 5, with least (1) to most important (5).

For the FY 2008/2009 City services and projects, staff proposed rankings for each activity and project. A Council Sub-Committee reviewed the rankings, made changes and provided a recommendation to the full City Council. The full City Council approved the rankings, with some changes on April 29, 2008. This section includes the Council approved rankings for all City services and projects and is organized as follows: Ranking Criteria, Priority Rankings by Department (Operating, Projects, Priority 5 Sub-ranking-Operating, Priority 5 Sub-ranking-Projects), City-wide Priority 5 Sub-rankings for Operating Activities, and City-wide Priority 5 Sub-rankings for Projects.

## Priority Rankings for FY 2008/2009

### Ranking Criteria

#### RANKING CRITERIA - OPERATING

**1. Highest**

▪ Legally Mandated

Required by Federal, State, City Charter or Municipal Code

Example:

- Wastewater Treatment
- Hazardous Materials Safety Services

**2. High**

▪ Health and Safety

Services that, were they not performed, would seriously jeopardize the health and safety of our residents

Example:

- Solid Waste Collection and Disposal
- Emergency Response to Police and Fire Calls for Service

▪ Essential Services

Maintenance of core facilities and services for which the City is responsible and, if not done, will not be provided

Example:

- Pavement Operations (Street Maintenance)
- Land Use Planning

## RANKING CRITERIA – OPERATING (CONT.)

3. **High Mid-Range**
  - Functions for Proper Organizational Management  
Critical Internal Systems to support base city operations  
Example:
    - Payroll Services
    - Central Information Technology Systems and Networks
  - Typical Services Provided by Most Cities  
Services expected by residents to be available for the benefit of **all** community members  
Example:
    - Borrower Services/Circulation of Library Materials
    - Parks and Open Space Maintenance
4. **Mid-Range**
  - Targets Vulnerable Populations  
Fills a service void that is not the responsibility of other levels of government  
Example:
    - Columbia Neighborhood Center Health Services
    - Case Management for Seniors
  - Directly Enhances the City’s Fiscal Health and Vitality  
Example:
    - Economic Development Business Retention
  - Typical Services Provided by Most Cities  
Services expected by residents to be available for the benefit of **a portion of** community members  
Example:
    - Library Services for Children and Teens
5. **Other**
  - All Remaining Services  
(May be scaleable)

## **RANKING CRITERIA - PROJECTS**

1.     **Highest**
  - Legally Mandated  
Example:
    - Americans with Disabilities Act (ADA) Curb Retrofit
  
2.     **High**
  - Project Specifically Called for in General Plan  
Example:
    - Grade Separations on Lawrence Expressway
  - Return on Investment in Seven Years or Less  
Example:
    - Installation of LED Traffic Signal Lights
  - Primary Purpose is to Address Health or Safety Hazards  
Example:
    - Department of Homeland Security Weapons of Mass Destruction Training
  
3.     **High Mid-Range**
  - Address Functional Deficiencies in Essential Service  
Example:
    - Repair of City Bridges and Culverts
  - Required to Support Continued Operations Based on the Priority in the Operating Program  
Example:
    - HVAC System Replacement – Public Safety Building
  
4.     **Mid-Range**
  - Improvements Will Reduce Future Cost or Cost Avoidance  
Example:
    - City Water Lines Leak Detection Program
  - Significantly Enhances Quality of Life for Entire Community  
Example:
    - Undergrounding of Overhead Utilities
  
5.     **Other**

Among those with “low” priority funding designation, all were evaluated based on a score point system from 1 to 5 with least (1) to most important (5). Questions considered when assigning the score points were:

- How significant is the impact of this to the Sunnyvale community if it is discontinued or eliminated?
- Are there services provided or similar service being provided by the City or neighboring cities?
- Can this be provided at a lower cost level and still meet the intended objective?
- Is this a lifestyle change that can be tolerated?
- Are there new sources of revenue that can pay for it?

# Community Development

## Community Development - Operating

Program SDP Activity	Expense	Fund	Priority Ranking	Notes
<b>230 - Housing and Human Services</b>				
4 - Develop Affordable Housing				
230400 - Invest CDBG Funds for Affordable Housing	\$ 63,587	CDBG	4-Mid-Range - Targets Vulnerable Population	Goal of the Housing Sub-Element of the General Plan
230430 - Invest HOME Funds for Affordable Housing	\$ 34,673	Housing	4-Mid-Range - Targets Vulnerable Population	Goal of the Housing Sub-Element of the General Plan
230440 - Monitor HOME Funded Housing	\$ 11,874	Housing	4-Mid-Range - Targets Vulnerable Population	Goal of the Housing Sub-Element of the General Plan
5 - Housing Improvement Programs				
230500 - Implement CDBG Supported Substantial Rehabilitation Program	\$ 142,515	CDBG	4-Mid-Range - Targets Vulnerable Population	Goal of the Housing Sub-Element of the General Plan
230510 - Implement CDBG Supported Minor Improvement Program	\$ 39,126	CDBG	4-Mid-Range - Targets Vulnerable Population	Goal of the Housing Sub-Element of the General Plan
6 - Below Market Rate Housing Program				
230600 - Develop BMR Agreements with Housing Developers	\$ 22,633	Housing	4-Mid-Range - Targets Vulnerable Population	
230610 - Assist Households to Obtain BMR Housing	\$ 127,209	Housing	4-Mid-Range - Targets Vulnerable Population	
230620 - Monitor Owner Occupied BMR Units for Program Compliance	\$ 22,863	Housing	4-Mid-Range - Targets Vulnerable Population	
230630 - Monitor Rental BMR Units for Program Compliance	\$ 23,298	Housing	4-Mid-Range - Targets Vulnerable Population	
230640 - BMR Administration	\$ 72,856	Housing	4-Mid-Range - Targets Vulnerable Population	
230650 - BMR Administration - Major Projects	\$ 73,419	Housing	4-Mid-Range - Targets Vulnerable Population	
7 - Outside Group Funding for Human Services				
230700 - Support CDBG Funded Agencies	\$ 19,787	CDBG	4-Mid-Range - Targets Vulnerable Population	
230710 - Audit CDBG Funded Agencies	\$ 14,040	CDBG	4-Mid-Range - Targets Vulnerable Population	Goal of the Housing Sub-Element of the General Plan
230720 - Support HHSC & OGF Agencies Receiving General Funds	\$ 20,009	General Fund	4-Mid-Range - Targets Vulnerable Population	
230730 - Audit City Funded Agencies	\$ 9,507	General Fund	5-Other - All Remaining Services	
8 - Program Administration				
230800 - Provide General CDBG Grant Administration	\$ 138,395	CDBG	4-Mid-Range - Targets Vulnerable Population	
230810 - Provide Regulatory Reports to HUD on CDBG Grant	\$ 39,514	CDBG	4-Mid-Range - Targets Vulnerable Population	
230830 - Provide Management of the City Housing Mitigation Fund	\$ 37,861	Housing	4-Mid-Range - Targets Vulnerable Population	
230840 - Support Housing and Human Services Commission	\$ 20,240	CDBG	4-Mid-Range - Targets Vulnerable Population	
230850 - Provide Management of the Loan Portfolioc	\$ 22,746	CDBG	4-Mid-Range - Targets Vulnerable Population	
230860 - Manage Dispute Resolution Services Contract	\$ 104,423	General Fund	4-Mid-Range - Targets Vulnerable Population	
230870 - Provide General HOME Grant Administration	\$ 21,369	Housing	4-Mid-Range - Targets Vulnerable Population	
<b>242 - Land Use Planning</b>				
1 - Planning Policy				
242110 - Prepare Planning Policy Reports	\$ 369,731	General Fund	3-High Mid-Range - Typical City Services	This activity also includes updates to the General Plan some of which are mandated by the State.

## Community Development - Operating

Program SDP Activity	Expense	Fund	Priority Ranking	Notes
242120 - Analyze and Respond to Intergovernmental Planning Issues	\$ 60,942	General Fund	3-High Mid-Range - Typical City Services	Planning issues from various regional entities (e.g. ABAG, San Francisco Regional Water Quality Control Board)
242150 - Prepare Data Reports from GIS	\$ 29,744	General Fund	3-High Mid-Range - Typical City Services	This activity supports other planning and city-wide land use related issues and studies.
<b>3 - Land Use Planning Program Support</b>				
242300 - Support Planning Commission	\$ 60,091	General Fund	1-Highest - Legally Mandated	Charter - Article X, Sections 1009 and 1010
242310 - Support Heritage Preservation Commission	\$ 15,496	General Fund	1-Highest - Legally Mandated	Charter - Article X, Sections 1015 and 1016
242320 - Provide Management and Supervisory Services	\$ 58,365	General Fund	3-High Mid-Range - Typical City Services	
242340 - Attend Staff Meetings	\$ 42,401	General Fund	3-High Mid-Range - Typical City Services	
242350 - Staff Training and Development	\$ 46,262	General Fund	3-High Mid-Range - Typical City Services	
<b>4 - Zoning Administration</b>				
242400 - Review of Staff Level Land Use Permits	\$ 249,172	General Fund	2-High - Essential Services	Although SMC requires certain permits and mandates their processing, this service is not required by State or Federal laws
242410 - Review of Public Hearing Land Use Permits	\$ 793,701	General Fund	2-High - Essential Services	Although SMC requires certain permits and mandates their processing, this service is not required by State or Federal laws
242420 - Provide Land Use and Zoning Information	\$ 317,329	General Fund	2-High - Essential Services	
242430 - Zoning Review of Regular Building Permits	\$ 49,248	General Fund	2-High - Essential Services	Although SMC requires certain permits and mandates their processing, this service is not required by State or Federal laws
242440 - Zoning Review of Minor Building Permits	\$ 23,894	General Fund	2-High - Essential Services	Although SMC requires certain permits and mandates their processing, this service is not required by State or Federal laws
<b>243 - Construction Permitting</b>				
<b>1 - Plan Review</b>				
243100 - Issue Minor Building Permits	\$ 46,806	General Fund	1-Highest - Legally Mandated	SMC Chapter 16.16 (Reference to State Code)
243120 - Review Land Use Permit Applications	\$ 6,177	General Fund	1-Highest - Legally Mandated	SMC Chapter 16.16 (Reference to State Code)
243140 - Review Express Building Plans	\$ 300,791	General Fund	1-Highest - Legally Mandated	SMC Chapter 16.16 (Reference to State Code)
243150 - Review Regular Building Plans	\$ 321,946	General Fund	1-Highest - Legally Mandated	SMC Chapter 16.16 (Reference to State Code)
243160 - Provide Construction Permitting Information	\$ 422,203	General Fund	1-Highest - Legally Mandated	SMC Chapter 16.16 (Reference to State Code)
243170 - Provide Management and Supervisory Services	\$ 73,328	General Fund	1-Highest - Legally Mandated	SMC Chapter 16.16 (Reference to State Code)
243650 - Staff Training and Development	\$ 92,369	General Fund	1-Highest - Legally Mandated	SMC Chapter 16.16 (Reference to State Code)
<b>2 - Construction Inspections</b>				
243270 - Inspect Residential Construction	\$ 557,094	General Fund	1-Highest - Legally Mandated	SMC Chapter 16.16 (Reference to State Code)
243280 - Inspect Non-Residential Construction	\$ 246,933	General Fund	1-Highest - Legally Mandated	SMC Chapter 16.16 (Reference to State Code)
243590 - Provide Management and Supervisory Services	\$ 63,856	General Fund	1-Highest - Legally Mandated	SMC Chapter 16.16 (Reference to State Code)



## Community Development - Operating

Program SDP Activity	Expense	Fund	Priority Ranking	Notes
<b>5 - One-Stop Counter</b>				
243810 - Provide One-Stop Reception and Cashier Services	\$ 126,734	General Fund	2-High - Essential Services	SMC Chapter 16.16 (Reference to State Code) - Admin Support
243820 - Schedule Building and Fire Inspections	\$ 64,006	General Fund	1-Highest - Legally Mandated	SMC Chapter 16.16 (Reference to State Code)
243830 - Provide Community Development Answer Point Services	\$ 77,147	General Fund	2-High - Essential Services	SMC Chapter 16.16 (Reference to State Code) - Admin Support
243840 - Provide Management and Supervisory Services	\$ 32,129	General Fund	1-Highest - Legally Mandated	SMC Chapter 16.16 (Reference to State Code)
<b>245 - Neighborhood Preservation</b>				
<b>3 - Code Enforcement</b>				
245300 - Staff Training and Development	\$ 35,635	General Fund	3-High Mid-Range - Typical City Services	
245350 - Monitor Compliance With Land Use Permit Conditions	\$ 14,984	General Fund	3-High Mid-Range - Typical City Services	
245360 - Respond to Information Requests	\$ 85,833	General Fund	3-High Mid-Range - Typical City Services	
245390 - Provide Management and Supervisory Services	\$ 57,053	General Fund	3-High Mid-Range - Typical City Services	
245700 - Conduct Complaint Based Code Enforcement	\$ 400,098	General Fund	3-High Mid-Range - Typical City Services	
245710 - Conduct Proactive Code Enforcement	\$ 110,089	General Fund	3-High Mid-Range - Typical City Services	
245720 - Conduct Sign Code Enforcement	\$ 46,693	General Fund	4-Mid-Range - Typical City Services	
245730 - Attend Staff Meeting	\$ 10,682	General Fund	3-High Mid-Range - Typical City Services	
<b>4 - Neighborhood Enhancement</b>				
245410 - Work with Targeted Neighborhoods to Improve Properties	\$ 57,394	General Fund	4-Mid-Range - Typical City Services	
245420 - Provide Outreach and Education	\$ 11,975	General Fund	3-High Mid-Range - Typical City Services	
245430 - Organize and Attend Neighborhood Clean-ups	\$ 12,483	General Fund	4-Mid-Range - Typical City Services	
<b>246 - Community Development Department Management and Support Services</b>				
<b>1 - Management Services</b>				
246100 - Department Management	\$ 193,424	General Fund	3-High Mid-Range - Proper Org Mgmt	Funding also provided in part from other operating and project funds.
<b>2 - Administrative Support Services</b>				
246200 - Administrative Support	\$ 121,639	General Fund	3-High Mid-Range - Proper Org Mgmt	Funding also provided in part from other operating and project funds.
<b>247 - Economic Development</b>				
<b>1 - Business Attraction</b>				
247100 - Make Industry Contacts to Cultivate Business Relationships	\$ 21,143	General Fund	4-Mid-Range - Enhances City's Fiscal Health	
247110 - Market the City as a Good Place to Do Business	\$ 23,820	General Fund	4-Mid-Range - Enhances City's Fiscal Health	
247120 - Assist New Businesses to Locate Development Sites In the City	\$ 46,120	General Fund	4-Mid-Range - Enhances City's Fiscal Health	
247130 - Assist New Businesses to Obtain City Permit Approvals	\$ 38,082	General Fund	4-Mid-Range - Enhances City's Fiscal Health	

## Community Development - Operating

Program SDP Activity	Expense	Fund	Priority Ranking	Notes
<b>2 - Business Retention</b>				
247200 - Assist Existing Businesses to Obtain City Permit Approvals	\$ 55,637	General Fund	4-Mid-Range - Enhances City's Fiscal Health	
247210 - Resolve Business Issues and Complaints	\$ 41,740	General Fund	4-Mid-Range - Enhances City's Fiscal Health	
247220 - Conduct Business Forums to Identify Issues	\$ 15,637	General Fund	4-Mid-Range - Enhances City's Fiscal Health	
247230 - Conduct Business Visits to Build Positive Relationships with Local Business Community	\$ 22,111	General Fund	4-Mid-Range - Enhances City's Fiscal Health	
247240 - Connect Local Businesses with Public / Private/Non-Profit Assistance	\$ 23,347	General Fund	4-Mid-Range - Enhances City's Fiscal Health	
247250 - Promote Value of Businesses to Residents	\$ 24,679	General Fund	4-Mid-Range - Enhances City's Fiscal Health	
247260 - Organize Events to Support and Acknowledge Local Businesses	\$ 35,499	General Fund	4-Mid-Range - Enhances City's Fiscal Health	
247270 - Connect Businesses with the Community	\$ 16,362	General Fund	4-Mid-Range - Enhances City's Fiscal Health	
247280 - Network of City Employees, Elected Officials & Bus Leaders to Support Economic Dev	\$ 13,531	General Fund	4-Mid-Range - Enhances City's Fiscal Health	
<b>3 - Research and Support</b>				
247300 - Manage Economic Development Program	\$ 20,071	General Fund	4-Mid-Range - Enhances City's Fiscal Health	
247310 - Staff Meetings	\$ 21,684	General Fund	4-Mid-Range - Enhances City's Fiscal Health	
247330 - Monitor Economic Trends to Focus Economic Development Strategies	\$ 10,150	General Fund	4-Mid-Range - Enhances City's Fiscal Health	
247340 - Address Economic Development Policy Issues	\$ 43,421	General Fund	4-Mid-Range - Enhances City's Fiscal Health	
247350 - Staff Training and Development	\$ 7,592	General Fund	4-Mid-Range - Enhances City's Fiscal Health	
247360 - Implement Economic Development Strategy	\$ 93,077	General Fund	4-Mid-Range - Enhances City's Fiscal Health	
<b>4 - Downtown Redevelopment</b>				
247400 - Manage Redevelopment Agency	\$ 82,953	RDA	1-Highest - Legally Mandated	California Community Redevelopment Law, Health and Safety Code, Section 33000 et seq.
247410 - Prepare RDA Legal Reports	\$ 9,450	RDA	1-Highest - Legally Mandated	California Community Redevelopment Law, Health and Safety Code, Section 33000 et seq.
247420 - Manage Project Development and Construction within RDA Project Area	\$ 32,436	RDA	4-Mid-Range - Enhances City's Fiscal Health	
247430 - Inform Public About Redevelopment Program and Activities	\$ 20,518	RDA	4-Mid-Range - Typical City Services	
247440 - Support Downtown Business Organizations	\$ 10,719	General Fund	4-Mid-Range - Typical City Services	
247450 - Manage Downtown Parking Maintenance District	\$ 12,142	Parking District	1-Highest - Legally Mandated	California Codes Street and Highways Code Sections 22500-22509

## Community Development - Projects

Funded / Unfunded	ProjectID	Name	FundName	20 Year Total plus 2007/08	Priority Ranking	Notes
Funded	803501	CDBG Housing Rehabilitation Revolving Loan Fund	CDBG	\$ 4,293,979	2-High - In General Plan	Goal C.2.b of the Housing Sub-Element
Funded	812701	Home Access, Paint and Emergency Repair Program	CDBG	\$ 200,000	2-High - In General Plan	Goal C.2.b of the Housing Sub-Element
Funded	814700	BMR Acquisition	Housing	\$ 400,000	2-High - In General Plan	Goal E.1.b of the Housing Sub-Element
Funded	814950	Redevelopment Plan Project Area: Special Studies	RDA	\$ 275,000	5-Other	California Community Redevelopment Law Health and Safety Code, Section 33000 et seq.
Funded	818301	Fair Housing Services	CDBG	\$ 50,000	1-Highest - Legally Mandated	Requirement of HUD for CDBG
Funded	820631	ADA Curb Retrofit	CDBG	\$ 200,000	1-Highest - Legally Mandated	Americans With Disabilities Act of 1990, 42 U.S.C. §§ 12101 – 12134 (“ADA”)
Funded	823560	Housing for City/Public School/Child Care Employees	Housing	\$ 4,258,373	4-Mid-Range - Enhances Quality of Life	Goal E.2.b of the Housing Sub-Element
Funded	823750	BMR Compliance Enforcement	Housing	\$ 1,342,003	2-High - In General Plan	Goal E.1.b of the Housing Sub-Element/Municipal Code 19.66
Funded	823761	CDBG Housing Acquisition - Revolving Loan Fund	CDBG	\$ 700,000	2-High - In General Plan	Goal C.2.b of the Housing Sub-Element
Funded	823771	HOME Projects	HOME Grant	\$ 4,930,759	2-High - In General Plan	Goal E.2.g of the Housing Sub-Element
Funded	824440	RDA 5YR Implementation Plan and Mid-Term Review	RDA	\$ 123,362	1-Highest - Legally Mandated	California Codes Street and Highways Code Section 22500-22509
Funded	824450	Downtown Development Economic Analysis	RDA	\$ 128,140	5-Other	Important, but can be deferred for now until Town Center partially completed
Funded	824471	First-Time Homebuyer Support	Housing	\$ 1,736,295	4-Mid-Range - Enhances Quality of Life	Goal E.1.b of the Housing Sub-Element/Municipal Code 19.66
Funded	824700	Downtown Parking Maintenance Assessment	Parking District	\$ 244,026	3-High Mid-Range - Support Cont'd Operations	
Funded	824891	Community Housing Development Orgs	HOME Grant	\$ 1,082,515	5-Other	
Funded	825700	Update of Mandated General Plan Sub-elements	General Fund	\$ 772,892	1-Highest - Legally Mandated	
Funded	825710	Update of Non-Mandated General Plan Sub-elements	General Fund	\$ 957,139	2-High - In General Plan	
Funded	826010	Housing Trust Fund of Santa Clara County	Housing	\$ 300,000	5-Other	
Funded	826780	Downtown-Related Construction Mitigation	Capital Projects	\$ 90,000	3-High Mid-Range - Support Cont'd Operations	
Funded	826800	Downtown Wayfinding and Gateways	Capital Projects	\$ 850,000	4-Mid-Range - Enhances Quality of Life	
Funded	826810	Downtown Murphy Avenue Streetscape Revitalization	Capital Projects	\$ 4,698,956	3-High Mid-Range - Address Deficiencies	
Unfunded	900226	Downtown Public Parking Structure	Capital Projects	\$ 4,847,594	5-Other	
Unfunded	900257	Citywide Facade Improvement	General Fund	\$ 150,356	5-Other	
Unfunded	900274	Downtown Neighborhood Traffic Mitigation Features	Capital Projects	\$ 230,886	5-Other	
Unfunded	900290	Streetscape Improv - Downtown Block 18 Completion	Capital Projects	\$ 181,000	5-Other	
Unfunded	900293	Frances Street Parking Lot Enhancements	Capital Projects	\$ 314,346	5-Other	
Unfunded	900469	El Camino Real Gateway Program	Capital Projects	\$ 3,060,000	5-Other	

**Community Development - Priority 5 Sub-Ranking (Operating)**

<b>Program SDP Activity</b>	<b><u>Expense</u></b>	<b><u>Fund</u></b>	<b>Priority 5 Sub-Ranking <u>1 - 5</u></b>	<b><u>Notes</u></b>
<b>230 - Housing and Human Services</b>				
7 - Outside Group Funding for Human Services				
230730 - Audit City Funded Agencies	\$ 9,507	General Fund	5	Not required because not grant funded; audit ensures that funds are being used for purposes intended.

### Community Development - Priority 5 Sub-Ranking (Projects)

Funded / Unfunded	ProjectID	Name	FundName	20 Year Total plus 2007/08	Priority 5 Sub-Ranking 1 - 5	Notes
Funded	814950	Redevelopment Plan Project Area: Special Studies	RDA	\$ 275,000	3	Studies as needed for administration and prioritization of redevelopment activities in Downtown project area. Funded by Redevelopment Area tax increment.
Funded	824450	Downtown Development Economic Analysis	RDA	\$ 128,140	4	Important, but can be deferred for now until Town Center partially completed
Funded	824891	Community Housing Development Orgs (CHDO)	HOME Grant	\$ 1,082,515	5	Development of affordable housing is a high Council priority. If City accepts federal HOME grant, it must allocate a portion of funds to a Community Housing Development Organization (CHDO).
Funded	826010	Housing Trust Fund of Santa Clara County	Housing	\$ 300,000	5	Housing Element of the General Plan supports participation in Housing Trust Fund
Unfunded	900226	Downtown Public Parking Structure	Capital Projects	\$ 4,847,594	3	Need is dependent upon parking requirements generated by future downtown development. Staff is currently preparing an updated parking analysis to assess need for additional structured parking.
Unfunded	900274	Downtown Neighborhood Traffic Mitigation Features	Capital Projects	\$ 230,886	4	Contribution to funding 3 out of 8 traffic mitigation measures to reduce effect of increased traffic in neighborhoods surrounding Town Center.
Unfunded	900290	Streetscape Improv - Downtown Block 18 Completion	Capital Projects	\$ 181,000	4	Project would provide pedestrian improvements to supplement the enhancements being constructed on Murphy and at the Town Center.
Unfunded	900293	Frances Street Parking Lot Enhancements	Capital Projects	\$ 314,346	4	Would supplement planned improvements at Plaza del Sol and upgrade the parking lot to downtown design standards.
Unfunded	900257	Citywide Facade Improvement	General Fund	\$ 150,356	2	Currently not being provided; would be an increase in service. Could enhance business in the community.
Unfunded	900469	El Camino Real Gateway Program	Capital Projects	\$ 3,060,000	2	Called for in El Camino Precise Plan; would provide gateway feature at City boundaries.

# Employment Development

## Employment Development - Operating

Program SDP Activity	<u>Expense</u>	<u>Fund</u>	<u>Priority Ranking</u>	<u>Notes</u>
<b>535 - Employment Services Provided to the General Public</b>				
1 - Employment Services Provided to the General Public				
535100 - Provide Assistance and Services to All Job Seekers Visiting CONNECT! Center	\$ 664,301	Employ Dev	5-Other - All Remaining Services	100% Grant Funded
<b>536 - Employment Services Provided to WIA Enrolled Participants</b>				
1 - Enrolled Client Core Employment Services				
536100 - Enrolled Client Core Employment Services	\$ 560,263	Employ Dev	5-Other - All Remaining Services	100% Grant Funded
2 - Enrolled Client Intensive Employment Services				
536200 - Enrolled Level Intensive Services	\$ 570,121	Employ Dev	5-Other - All Remaining Services	100% Grant Funded
3 - Training and Services				
536300 - Provide Training Services to Qualified Clients	\$ 530,000	Employ Dev	5-Other - All Remaining Services	100% Grant Funded
<b>537 - Business Services</b>				
1 - Business Services				
537100 - Business Services	\$ 37,971	Employ Dev	5-Other - All Remaining Services	100% Grant Funded
2 - Layoff Assistance Services for Employers and Employee:				
537200 - Rapid Response	\$ 388,339	Employ Dev	5-Other - All Remaining Services	100% Grant Funded
<b>538 - Youth Services</b>				
1 - Youth Services				
538100 - Management of Youth Services	\$ 166,182	Employ Dev	5-Other - All Remaining Services	100% Grant Funded
538110 - In-School Youth Services	\$ 171,926	Employ Dev	5-Other - All Remaining Services	100% Grant Funded
538120 - Out-of-School Youth Services	\$ 73,682	Employ Dev	5-Other - All Remaining Services	100% Grant Funded
<b>539 - Enterprise Support</b>				
1 - Document Control/Management Information Systems (MIS)				
539100 - Document Control/MIS	\$ 326,550	Employ Dev	5-Other - All Remaining Services	100% Grant Funded
2 - Workforce Investment Act (WIA) Defined Administrator				
539200 - Administration	\$ 483,382	Employ Dev	5-Other - All Remaining Services	100% Grant Funded
3 - NOVA Facility / Information Technology Support				
539300 - Facilities Leases	\$ 665,940	Employ Dev	5-Other - All Remaining Services	100% Grant Funded
539310 - Information Technology Support and Maintenance	\$ 119,499	Employ Dev	5-Other - All Remaining Services	100% Grant Funded
4 - Workforce Publications				
539400 - Workforce Publications	\$ 186,476	Employ Dev	5-Other - All Remaining Services	100% Grant Funded
539410 - Grant Writing	\$ 53,933	Employ Dev	5-Other - All Remaining Services	100% Grant Funded
539420 - Awards Luncheon	\$ 23,155	Employ Dev	5-Other - All Remaining Services	100% Grant Funded
5 - Operational Management				
539500 - Operational Management	\$ 531,189	Employ Dev	5-Other - All Remaining Services	100% Grant Funded
539510 - Workforce Board Support	\$ 131,401	Employ Dev	5-Other - All Remaining Services	100% Grant Funded

### Employment Development - Operating

Program SDP Activity	<u>Expense</u>	<u>Fund</u>	<u>Priority Ranking</u>	<u>Notes</u>
<b>543 - Supplemental Grants - Managed</b>				
1 - Supplemental Grants - Managed				
543210 - SV Solar IDRC	\$ 50,008	Employ Dev	5-Other - All Remaining Services	100% Grant Funded
543220 - WIA Veterans' Employment-Related Assistance Program VEAP - 15%	\$ 416,828	Employ Dev	5-Other - All Remaining Services	100% Grant Funded
543240 - NEG Regional Innovation Grant	\$ 223,230	Employ Dev	5-Other - All Remaining Services	100% Grant Funded



### Employment Development - Projects

Funded / Unfunded	ProjectID	Name	FundName	20 Year Total plus 2007/08	Priority Ranking	Notes
Funded	<b>826120</b>	NOVA Youth Employment City General Fund	General Fund	\$ 21,865	3-High Mid-Range - Support Cont'd Operations	

## Employment Development - Priority 5 Sub-Ranking (Operating)

Program SDP Activity	Expense	Fund	Priority 5 Sub-Ranking <u>1 - 5</u>	Notes
<b>535 - Employment Services Provided to the General Public</b>				
1 - Employment Services Provided to the General Public				
535100 - Provide Assistance and Services to All Job Seekers Visiting CONNECT! Center	\$ 664,301	Employ Dev	5	Core service; foundational activity to support employment services for businesses and job seekers
<b>536 - Employment Services Provided to WIA Enrolled Participants</b>				
1 - Enrolled Client Core Employment Services				
536100 - Enrolled Client Core Employment Services	\$ 560,263	Employ Dev	5	Core service; foundational activity to support employment services for businesses and job seekers
2 - Enrolled Client Intensive Employment Services				
536200 - Enrolled Level Intensive Services	\$ 570,121	Employ Dev	4	Provides critical support for operations of core service!
3 - Training and Services				
536300 - Provide Training Services to Qualified Clients	\$ 530,000	Employ Dev	3	Important to support core services but activity possibly could be provided by contract or partnership
<b>537 - Business Services</b>				
1 - Business Services				
537100 - Business Services	\$ 37,971	Employ Dev	4	Provides critical support for operations of core service!
2 - Layoff Assistance Services for Employers and Employees				
537200 - Rapid Response	\$ 388,339	Employ Dev	5	Core service; foundational activity to support employment services for businesses and job seekers
<b>538 - Youth Services</b>				
1 - Youth Services				
538100 - Management of Youth Services	\$ 166,182	Employ Dev	5	Core service; foundational activity to support employment services for businesses and job seekers
538110 - In-School Youth Services	\$ 171,926	Employ Dev	5	Core service; foundational activity to support employment services for businesses and job seekers
538120 - Out-of-School Youth Services	\$ 73,682	Employ Dev	4	Provides critical support for operations of core service!
<b>539 - Enterprise Support</b>				
1 - Document Control/Management Information Systems (MIS)				
539100 - Document Control/MIS	\$ 326,550	Employ Dev	5	Core service; foundational activity to support employment services for businesses and job seekers
2 - Workforce Investment Act (WIA) Defined Administration				
539200 - Administration	\$ 483,382	Employ Dev	5	Core service; foundational activity to support employment services for businesses and job seekers

### Employment Development - Priority 5 Sub-Ranking (Operating)

Program SDP Activity	<u>Expense</u>	<u>Fund</u>	Priority 5 Sub-Ranking <u>1 - 5</u>	<u>Notes</u>
<b>3 - NOVA Facility / Information Technology Support</b>				
539300 - Facilities Leases	\$ 665,940	Employ Dev	4	Provides critical support for operations of core service:
539310 - Information Technology Support and Maintenance	\$ 119,499	Employ Dev	4	Provides critical support for operations of core services
<b>4 - Workforce Publications</b>				
539400 - Workforce Publications	\$ 186,476	Employ Dev	1	Not essential to day-to-day operations, but important to customer and/or investor
539410 - Grant Writing	\$ 53,933	Employ Dev	5	Core service; foundational activity to support employment services for businesses and job seekers
539420 - Awards Luncheon	\$ 23,155	Employ Dev	2	Not essential to day-to-day operations, but important to customer and/or investor enhances core services
<b>5 - Operational Management</b>				
539500 - Operational Management	\$ 531,189	Employ Dev	5	Core service; foundational activity to support employment services for businesses and job seekers
539510 - Workforce Board Support	\$ 131,401	Employ Dev	5	Core service; foundational activity to support employment services for businesses and job seekers
<b>543 - Supplemental Grants - Managed</b>				
<b>1 - Supplemental Grants - Managed</b>				
543210 - SV Solar IDRC	\$ 50,008	Employ Dev	5	100% Grant Funded
543220 - WIA Veterans' Employment-Related Assistance Program VEAP - 15%	\$ 416,828	Employ Dev	5	100% Grant Funded
543240 - NEG Regional Innovation Grant	\$ 223,230	Employ Dev	4	100% Grant Funded

Finance

## Finance - Operating

Program SDP Activity	Expense	Fund	Priority Ranking	Notes
<b>710 - Financial Management and Analysis</b>				
11 - City-Wide Fiscal Oversight				
710160 - Provide Chief Financial Officer Services	\$ 71,988	General Fund	2-High - Essential Services	Article IX Section 904 of the City Charter calls for Administration of the Financial Affairs of the City
710170 - Provide Fiscal Services as Treasurer for Redevelopment Agency	\$ 44,642	General Fund	2-High - Essential Services	
710180 - Provide Fiscal Analysis of Personnel-Related Costs	\$ 52,408	General Fund	3-High Mid-Range - Proper Org Mgmt	
710720 - Provide Analytical Support to Chief Financial Officer	\$ 50,643	General Fund	3-High Mid-Range - Proper Org Mgmt	
12 - Fiscal Impact Analysis of Internal/External Actions Affecting the City				
710200 - Provide Assistance to Council and City Manager's Office on Intergovernmental Fiscal Matters	\$ 14,166	General Fund	5-Other - All Remaining Services	
710210 - Provide Fiscal Impact Analysis of Proposed Federal and State Legislation	\$ 9,155	General Fund	5-Other - All Remaining Services	
710220 - Provide Fiscal Analysis In Response to Department Requests	\$ 19,482	General Fund	3-High Mid-Range - Proper Org Mgmt	
710250 - Monitor Financial Obligations of Development Projects	\$ 26,800	General Fund	4-Mid-Range - Enhances City's Fiscal Health	
13 - Revenue Management and Analysis				
710300 - Conduct Audits of Major Revenue Sources	\$ 65,965	General Fund	2-High - Essential Services	Also mid-range priority that directly enhances the City's fiscal health and vitality
710350 - Revenue Management and Advisory Services	\$ 42,261	General Fund	2-High - Essential Services	Also mid-range priority that directly enhances the City's fiscal health and vitality
14 - Management and Support Services				
710400 - Management and Supervisory Services	\$ 35,879	General Fund	3-High Mid-Range - Proper Org Mgmt	
710430 - Research and Respond to Public Information Requests	\$ 8,288	General Fund	1-Highest - Legally Mandated	California Government Code 6250 et. Seq. (California Public Records Act)
710440 - Non-Routines and Special Projects	\$ 18,507	General Fund	3-High Mid-Range - Proper Org Mgmt	
710450 - Staff Training and Development	\$ 4,615	General Fund	3-High Mid-Range - Proper Org Mgmt	
15 - Fiduciary/Compliance Auditing				
710500 - Conduct Initial Fiduciary/Operational Audits	\$ 88,484	General Fund	3-High Mid-Range - Proper Org Mgmt	Also mid-range priority that directly enhances the City's fiscal health and vitality
710510 - Conduct Follow-Up Fiduciary/Operational Audits	\$ 8,679	General Fund	3-High Mid-Range - Proper Org Mgmt	Also mid-range priority that directly enhances the City's fiscal health and vitality
710520 - Fiduciary/Operational Audit Implementation Assistance	\$ 7,547	General Fund	3-High Mid-Range - Proper Org Mgmt	Also mid-range priority that directly enhances the City's fiscal health and vitality
710530 - Conduct Quarterly Cash Audits	\$ 4,528	General Fund	1-Highest - Legally Mandated	Charter Article XIII Section 1318

## Finance - Operating

Program SDP Activity	Expense	Fund	Priority Ranking	Notes
<b>717 - Payroll Administration</b>				
<b>11 - Process Regular Payroll</b>				
717100 - Process Regular Payroll - Input Timecards, Reconcile Payroll Audit Reports and Distribute Pay Checks, Transmit Direct Deposit and Payroll Taxes	\$ 185,059	General Fund	1-Highest - Legally Mandated	Federal Fair Labor Standards Act
717110 - Process, Issue and Reconcile Payroll Voluntary Deductions: Check Requisitions and Wires	\$ 8,814	General Fund	3-High Mid-Range - Proper Org Mgmt	
717140 - Payroll System Rental Rates	\$ 124,372	General Fund	3-High Mid-Range - Proper Org Mgmt	
717150 - Input Timecards	\$ 58,033	General Fund	1-Highest - Legally Mandated	Federal Fair Labor Standards Act
<b>12 - Issue Manual Checks, Process Special Pay, Corrections and Adjustments:</b>				
717200 - Issue Manual Checks and Prepare Manual Check Register	\$ 3,413	General Fund	1-Highest - Legally Mandated	Federal Fair Labor Standards Act
717210 - Process Special Payrolls	\$ 3,975	General Fund	1-Highest - Legally Mandated	Federal Fair Labor Standards Act
717220 - Update Employee Records and Work and Leave Time Adjustments In Payroll System	\$ 7,126	General Fund	3-High Mid-Range - Proper Org Mgmt	
717230 - Prepare Journal Vouchers for Corrections and Manual Checks for GL Update	\$ 10,427	General Fund	3-High Mid-Range - Proper Org Mgmt	
717240 - Process Year-End Corrections and Adjustments	\$ 1,500	General Fund	3-High Mid-Range - Proper Org Mgmt	
<b>13 - Regulatory Reporting</b>				
717300 - Process, Reconcile and Issue PERS Reporting for Automatic and Special Payrolls	\$ 8,581	General Fund	1-Highest - Legally Mandated	California Public Employees Retirement Law
717310 - Process, Reconcile and Issue Monthly, Quarterly and Annual Federal and State Reports	\$ 9,661	General Fund	1-Highest - Legally Mandated	IRS Publication 15 (Circular E) Employer's Guide
717320 - Process, Reconcile and Issue Annual Labor Census	\$ 1,650	General Fund	1-Highest - Legally Mandated	IRS Publication 15 (Circular E) Employer's Guide
717340 - Employee History Records to Outside Agencies	\$ 4,388	General Fund	1-Highest - Legally Mandated	California Public Employees Retirement Law
717350 - Provide Inquiry Information to Employees, Managers, and Other Agencies	\$ 3,750	General Fund	3-High Mid-Range - Proper Org Mgmt	
<b>14 - Payroll Related Reconciliations</b>				
717400 - Reconcile Payroll Liabilities Accounts Each Accounting Period	\$ 2,738	General Fund	3-High Mid-Range - Proper Org Mgmt	
717410 - Reconcile Wages Payable Account Each Accounting Period	\$ 10,292	General Fund	3-High Mid-Range - Proper Org Mgmt	
717420 - Reconcile Deferred Compensation Each Quarter	\$ 1,238	General Fund	3-High Mid-Range - Proper Org Mgmt	
<b>15 - Management and Support Services</b>				
717530 - Non-Routines and Special Projects	\$ 1,650	General Fund	3-High Mid-Range - Proper Org Mgmt	

## Finance - Operating

Program SDP Activity	Expense	Fund	Priority Ranking	Notes
717540 - Management and Support Services	\$ 8,213	General Fund	3-High Mid-Range - Proper Org Mgmt	
717550 - Staff Training and Development	\$ 7,939	General Fund	3-High Mid-Range - Proper Org Mgmt	
<b>16 - Maintain City's Payroll System</b>				
717600 - Perform Daily Maintenance, System Setup, and Troubleshooting of the City's Payroll System	\$ 30,157	General Fund	3-High Mid-Range - Proper Org Mgmt	
717610 - Testing and Implementation of Payroll System Upgrades/Enhancements	\$ 12,752	General Fund	3-High Mid-Range - Proper Org Mgmt	
717620 - Payroll System Security and Structural Set-Ups	\$ 23,463	General Fund	3-High Mid-Range - Proper Org Mgmt	
<b>718 - Finance Department Management and Support Services</b>				
<b>1 - Provide Department Management and Supervisory Services:</b>				
718100 - Provide Management and Supervision	\$ 80,900	General Fund	3-High Mid-Range - Proper Org Mgmt	
718110 - Provide Employee Selection, Development and Evaluative Services	\$ 16,938	General Fund	3-High Mid-Range - Proper Org Mgmt	
<b>2 - Provide Central Administrative Support Services to the Department</b>				
718210 - Provide Mail Sorting and Delivery Services	\$ 26,793	General Fund	3-High Mid-Range - Proper Org Mgmt	
718230 - Provide Administrative Support to the Director of Finance	\$ 68,329	General Fund	3-High Mid-Range - Proper Org Mgmt	
718240 - Provide Liaison Services for Reports to Council Submittal Process	\$ 6,877	General Fund	3-High Mid-Range - Proper Org Mgmt	
718250 - Provide Liaison Services for Department Personnel Actions	\$ 10,494	General Fund	3-High Mid-Range - Proper Org Mgmt	
718260 - Staff Training and Development	\$ 3,259	General Fund	3-High Mid-Range - Proper Org Mgmt	
<b>719 - Accounting and Financial Reporting</b>				
<b>11 - Maintain Automated Financial Management System</b>				
719100 - Perform Daily Maintenance, System Set-Up, and Troubleshooting of the Financial Management System	\$ 43,197	General Fund	3-High Mid-Range - Proper Org Mgmt	
719110 - Testing and Implementation of Financial Management System Upgrades/Enhancements	\$ 19,421	General Fund	3-High Mid-Range - Proper Org Mgmt	
719130 - Financial Management System Installation and Training for New Users	\$ 864	General Fund	3-High Mid-Range - Proper Org Mgmt	
<b>12 - Accounting Periodic Processing and Reporting</b>				
719200 - Review and Code City-Wide Accounting Adjustments	\$ 5,488	General Fund	3-High Mid-Range - Proper Org Mgmt	
719210 - Process and Monitor City-Wide Internal Service Charges	\$ 5,239	General Fund	3-High Mid-Range - Proper Org Mgmt	
719220 - Prepare and Run Cost Allocation Monthly	\$ 8,639	General Fund	3-High Mid-Range - Proper Org Mgmt	

## Finance - Operating

Program SDP Activity	Expense	Fund	Priority Ranking	Notes
719230 - Monitor General Ledger and Process Periodic Adjusting Transactions	\$ 42,699	General Fund	3-High Mid-Range - Proper Org Mgmt	
719240 - Process Fund Level Allocations	\$ 7,488	General Fund	3-High Mid-Range - Proper Org Mgmt	
719250 - Process Journal Entries	\$ 32,291	General Fund	3-High Mid-Range - Proper Org Mgmt	
719260 - Distribute and Archive Periodic Reports	\$ 5,567	General Fund	3-High Mid-Range - Proper Org Mgmt	
<b>13 - Account Reconciliations</b>				
719300 - Reconcile Bank Accounts and Follow-Up On Reconciling Items	\$ 38,351	General Fund	3-High Mid-Range - Proper Org Mgmt	
719310 - Reconcile General Ledger Accounts and Follow-Up On Reconciling Items	\$ 63,226	General Fund	3-High Mid-Range - Proper Org Mgmt	
<b>14 - Grants, Projects and Fixed Asset Accounting</b>				
719400 - Bill Grants and File Grantee Reports	\$ 31,519	General Fund	3-High Mid-Range - Proper Org Mgmt	
719410 - Monitor Capital Projects and Prepare Transfers	\$ 11,956	General Fund	3-High Mid-Range - Proper Org Mgmt	
719420 - Record Fixed Asset Transactions	\$ 11,528	General Fund	3-High Mid-Range - Proper Org Mgmt	
719430 - Reconcile and Record Fixed Asset Changes and Deletions	\$ 11,248	General Fund	3-High Mid-Range - Proper Org Mgmt	
<b>15 - External Financial Audits and Reporting</b>				
719550 - Manage Annual External Audit and Prepare Reports	\$ 188,162	General Fund	1-Highest - Legally Mandated	City Charter Article XIII Section 1318
719560 - Prepare Regulatory Reports	\$ 22,119	General Fund	1-Highest - Legally Mandated	State Code: Gov't Code Section 53891, Streets & Highways Code Sections 2151-2155
<b>16 - Redevelopment Agency Accounting and Financial Reporting</b>				
719600 - Reconcile Bank Accounts and Follow-Up On Reconciling Items	\$ 1,109	RDA	3-High Mid-Range - Proper Org Mgmt	
719610 - Reconcile General Ledger Accounts and Follow-Up On Reconciling Items	\$ 2,745	RDA	3-High Mid-Range - Proper Org Mgmt	
719620 - Prepare Regulatory Reports	\$ 3,308	RDA	1-Highest - Legally Mandated	State Code: Health & Safety Code Section 33675
719630 - Manage Annual External Audits and Prepare Reports	\$ 5,623	RDA	1-Highest - Legally Mandated	State Code: Health & Safety Code Section 33080
719640 - Provide Support Regarding the Redevelopment Agency to City Staff	\$ 1,765	RDA	3-High Mid-Range - Proper Org Mgmt	
<b>17 - Management and Support Services</b>				
719700 - Research and Provide Financial Information to City Departments	\$ 119,264	General Fund	3-High Mid-Range - Proper Org Mgmt	
719710 - Non Routines and Special Projects	\$ 11,717	General Fund	3-High Mid-Range - Proper Org Mgmt	
719730 - Management and Supervisory Services	\$ 14,659	General Fund	3-High Mid-Range - Proper Org Mgmt	
719740 - Staff Training and Development	\$ 13,360	General Fund	3-High Mid-Range - Proper Org Mgmt	



## Finance - Operating

Program SDP Activity	Expense	Fund	Priority Ranking	Notes
<b>720 - Utility Billing, Collection, and Revenue Management</b>				
<b>1 - Provide Meter Reading Services</b>				
720000 - Read Water Meters for Billing	\$ 257,818	General Fund	3-High Mid-Range - Proper Org Mgmt	SMC 12.24.020 - 100% utility funded
720100 - Prepare Daily Meter Reading Activities	\$ 23,404	General Fund	3-High Mid-Range - Proper Org Mgmt	SMC 12.24.020 - 100% utility funded
720110 - Re-Read Water Meters for Billing	\$ 16,836	General Fund	3-High Mid-Range - Proper Org Mgmt	100% utility funded
720120 - Read Water Meters for Utility Account Starts and Stops	\$ 76,865	General Fund	3-High Mid-Range - Proper Org Mgmt	SMC 12.24.100 - opening and closing readings - 100% utility funded
720140 - Staff Training and Development	\$ 3,439	General Fund	3-High Mid-Range - Proper Org Mgmt	
<b>2 - Operate Utility Customer Service Center</b>				
720200 - Provide Customer Service	\$ 329,214	General Fund	3-High Mid-Range - Proper Org Mgmt	Required at some level to start and stop services. 100% utility funded
720210 - Conduct Administrative Hearings	\$ 3,059	General Fund	3-High Mid-Range - Proper Org Mgmt	SMC 12.50.020 - 100% utility funded
720240 - Staff Training and Development	\$ 3,638	General Fund	3-High Mid-Range - Proper Org Mgmt	
720250 - Process on Call Clean Up Requests	\$ 42,921	General Fund	3-High Mid-Range - Proper Org Mgmt	Activity broken out from 720200 for tracking purposes. - 100% utility funded
<b>3 - Process Utility Bills and Collect Utility Revenues</b>				
720300 - Review Utility Bills Being Processed for Accuracy	\$ 148,075	General Fund	3-High Mid-Range - Proper Org Mgmt	SMC 12.24.020 - 100% utility funded
720310 - Print and Distribute Utility Bills	\$ 119,044	General Fund	3-High Mid-Range - Proper Org Mgmt	SMC 12.24.020 - 100% utility funded
720320 - Process Utility Payments	\$ 148,890	General Fund	3-High Mid-Range - Proper Org Mgmt	100% utility funded
720330 - Provide Utility Billing Accounting Services	\$ 26,658	General Fund	3-High Mid-Range - Proper Org Mgmt	100% utility funded
720340 - Audit Utility Billing Accounts	\$ 62,064	General Fund	4-Mid-Range - Enhances City's Fiscal Health	100% utility funded
<b>4 - Collect Delinquent Utility Charges</b>				
720400 - Collect Delinquent Utility Revenues	\$ 138,420	General Fund	3-High Mid-Range - Proper Org Mgmt	SMC 12.50.040, 12.50.050 - 100% utility funded
720410 - Interrupt Water Service for Delinquent Accounts	\$ 31,402	General Fund	3-High Mid-Range - Proper Org Mgmt	SMC 12.50.040 - allowed but not required by code. - 100% utility funded
720450 - Prepare, Review, and Deliver Tax Roll Assessments	\$ 4,030	General Fund	4-Mid-Range - Enhances City's Fiscal Health	100% utility funded
720460 - Staff Training and Development	\$ 4,932	General Fund	3-High Mid-Range - Proper Org Mgmt	
<b>6 - Monitor and Maintain the Health of the Utility Enterprise Funds</b>				
720600 - Provide Financial Management Services to the Utility Operating Programs	\$ 51,373	General Fund	3-High Mid-Range - Proper Org Mgmt	100% utility funded
720610 - Develop, Review and Deliver to Council the Utility Rates	\$ 40,083	General Fund	3-High Mid-Range - Proper Org Mgmt	SMC 12.24.010, 12.16.020, 8.16.120 - 100% utility funded
720620 - Review and Prepare Operating Budgets	\$ 6,452	General Fund	1-Highest - Legally Mandated	City Charter, Article XIII, Section 1301; 100% utility funded

## Finance - Operating

Program SDP Activity	Expense	Fund	Priority Ranking	Notes
720630 - Review and Prepare Capital Budgets	\$ 26,884	General Fund	1-Highest - Legally Mandated	City Charter, Article XIII, Section 1301; 100% utility funded
720640 - Query Utility Billing Database for Information	\$ 25,611	General Fund	3-High Mid-Range - Proper Org Mgmt	100% utility funded
720650 - Prepare, Review, and Deliver Special Assessments	\$ 2,651	General Fund	3-High Mid-Range - Proper Org Mgmt	SMC 12.16.020 - 100% utility funded
720660 - Print and Distribute Utility Rate Notices	\$ 28,291	General Fund	1-Highest - Legally Mandated	Proposition 218 Noticing Requirement - 100% utility funded
<b>7 - Maintain Utility Billing Computer Hardware and Software System:</b>				
720700 - Upgrade and Maintain the Utility Billing System	\$ 53,809	General Fund	3-High Mid-Range - Proper Org Mgmt	100% utility funded
720710 - Upgrade and Maintain the Meter Reading System	\$ 16,008	General Fund	3-High Mid-Range - Proper Org Mgmt	100% utility funded
720720 - Utility Billing System Rental Rates	\$ 266,707	General Fund	3-High Mid-Range - Proper Org Mgmt	100% utility funded
<b>8 - Management and Support Services</b>				
720800 - Management and Supervisory Services	\$ 42,806	General Fund	3-High Mid-Range - Proper Org Mgmt	100% utility funded
720820 - Non-routines and Special Projects	\$ -	General Fund	5-Other - All Remaining Services	100% utility funded
<b>740 - Purchasing and Payment of City Obligations</b>				
<b>1 - Centralized Purchasing</b>				
740000 - Purchase Goods or Services Valued at More Than \$50,000	\$ 204,728	General Fund	1-Highest - Legally Mandated	City Charter, Article XIII, Section 1317; SMC Chapter 2.08
740100 - Purchase Goods or Services Valued at \$50,000 or Less	\$ 207,901	General Fund	1-Highest - Legally Mandated	City Charter, Article XIII, Section 1317; SMC Chapter 2.08
740110 - Bid and Issue Contracts for Public Works Projects	\$ 163,109	General Fund	1-Highest - Legally Mandated	City Charter, Article XIII, Section 1309; SMC Chapter 2.09
740140 - Develop and Conduct Purchasing Training Sessions for City Employees	\$ 26,518	General Fund	3-High Mid-Range - Proper Org Mgmt	
740150 - Advertise City Bids	\$ 8,907	General Fund	3-High Mid-Range - Proper Org Mgmt	
740170 - Support Automated Purchasing System	\$ 59,233	General Fund	3-High Mid-Range - Proper Org Mgmt	
<b>2 - Payment of Non-Payroll Obligations</b>				
740200 - Administer Purchasing Card Program	\$ 37,939	General Fund	3-High Mid-Range - Proper Org Mgmt	
740210 - Payment of Invoices and Other Non-Payroll Obligations	\$ 294,908	General Fund	1-Highest - Legally Mandated	Required by Uniform Commercial Code
740220 - Prepare and Issue IRS Form 1099s	\$ 19,504	General Fund	1-Highest - Legally Mandated	Internal Revenue Code
740230 - Prepare and File All Legally-Required Reports and Ad Hoc Reports	\$ 10,345	General Fund	1-Highest - Legally Mandated	e.g.. Sales and Use Tax Reports
740250 - Review and Process Travel Documentation	\$ 20,116	General Fund	3-High Mid-Range - Proper Org Mgmt	
740260 - Monitor and Replenish Petty Cash Accounts	\$ 3,613	General Fund	3-High Mid-Range - Proper Org Mgmt	
<b>4 - Central Stores</b>				
740400 - Replenish Inventory	\$ 70,516	General Fund	3-High Mid-Range - Proper Org Mgmt	
740410 - Receive Inventory	\$ 46,761	General Fund	3-High Mid-Range - Proper Org Mgmt	
740420 - Take Physical Inventory	\$ 3,799	General Fund	3-High Mid-Range - Proper Org Mgmt	
740430 - Issue Stock to City Employees	\$ 134,010	General Fund	3-High Mid-Range - Proper Org Mgmt	

## Finance - Operating

Program SDP Activity	Expense	Fund	Priority Ranking	Notes
740440 - Provide Centralized Receiving for the Corporation Yard	\$ 35,640	General Fund	3-High Mid-Range - Proper Org Mgmt	
740450 - Dispose of Surplus	\$ 13,997	General Fund	3-High Mid-Range - Proper Org Mgmt	
<b>5 - Management and Support Services</b>				
740500 - Management and Supervisory Services	\$ 32,356	General Fund	3-High Mid-Range - Proper Org Mgmt	
740510 - Administrative Support	\$ 4,745	General Fund	3-High Mid-Range - Proper Org Mgmt	
740540 - Miscellaneous Procurement and Payment Activities	\$ 18,670	General Fund	3-High Mid-Range - Proper Org Mgmt	
740550 - Non Routines and Special Projects	\$ 9,156	General Fund	3-High Mid-Range - Proper Org Mgmt	
740560 - Staff Training and Development	\$ 16,612	General Fund	3-High Mid-Range - Proper Org Mgmt	
<b>743 - Budget Management</b>				
<b>11 - City Budget Development</b>				
743100 - Develop Revenue Projections and Update City Fees	\$ 64,098	General Fund	1-Highest - Legally Mandated	City Charter, Article XIII, Section 1301 - Annual Budget to be prepared by City Manager
743110 - Review and Analyze Two-Year Operating Program Budgets with Depts and City Manager	\$ 22,322	General Fund	1-Highest - Legally Mandated	City Charter, Article XIII, Section 1301 - Annual Budget to be prepared by City Manager
743130 - Review and Analyze Projects Budgets with Depts and City Manager	\$ 186,913	General Fund	1-Highest - Legally Mandated	City Charter, Article XIII, Section 1301 - Annual Budget to be prepared by City Manager
743140 - Develop Internal Services / Additive Rates	\$ 31,488	General Fund	1-Highest - Legally Mandated	City Charter, Article XIII, Section 1301 - Annual Budget to be prepared by City Manager
743150 - Develop 20-Year Long-Range Financial Plans for All City Funds	\$ 98,777	General Fund	1-Highest - Legally Mandated	City Charter, Article XIII, Section 1301 - Annual Budget to be prepared by City Manager
743160 - Perform Other Budget Development Activities	\$ 37,034	General Fund	1-Highest - Legally Mandated	City Charter, Article XIII, Section 1301 - Annual Budget to be prepared by City Manager
743170 - Prepare Budget Transmittal Letter	\$ 27,522	General Fund	1-Highest - Legally Mandated	City Charter, Article XIII, Section 1301 - Annual Budget to be prepared by City Manager
743180 - Provide Oversight and Review of Services for Annual City-Wide Budget Preparation	\$ 88,927	General Fund	1-Highest - Legally Mandated	City Charter, Article XIII, Section 1301 - Annual Budget to be prepared by City Manager
743190 - Coordinate and Manage Budget Priority Setting Process	\$ 6,186	General Fund	3-High Mid-Range - Proper Org Mgmt	

## Finance - Operating

Program SDP Activity	Expense	Fund	Priority Ranking	Notes
<b>12 - Budget Review, Adoption, and Publication</b>				
743200 - Publish Recommended and Adopted Budget Documents	\$ 39,950	General Fund	1-Highest - Legally Mandated	City Charter, Article XIII, Sections 1302-1304 - Submission of Budget, Public Hearing & Adoption
743210 - Prepare Reports to Council and Budget Communication Materials	\$ 28,791	General Fund	1-Highest - Legally Mandated	City Charter, Article XIII, Sections 1302-1304 - Submission of Budget, Public Hearing & Adoption
743220 - Coordinate and Conduct Budget Workshops	\$ 15,609	General Fund	3-High Mid-Range - Typical City Services	
<b>13 - Budget Monitoring and Analysis</b>				
743300 - Analyze and Process Budget Modification Requests from Departments	\$ 31,881	General Fund	3-High Mid-Range - Proper Org Mgmt	
743310 - Analyze and Process Position Allocation Adjustment Requests from Departments	\$ 9,671	General Fund	3-High Mid-Range - Proper Org Mgmt	
743320 - Analyze Requests for Budget Carry-overs	\$ 36,064	General Fund	3-High Mid-Range - Proper Org Mgmt	
743330 - Analyze Year-End Results and Prepare Report to Council	\$ 9,010	General Fund	3-High Mid-Range - Proper Org Mgmt	
743350 - Provide Budgetary and Financial Assistance to Departments Including Review of Reports to Council, Study and Budget Issues	\$ 37,795	General Fund	3-High Mid-Range - Proper Org Mgmt	
743370 - Provide Fiscal Impact Analysis for Reports to Council	\$ 35,877	General Fund	3-High Mid-Range - Proper Org Mgmt	
743380 - Provide Budgetary and Financial Analysis on Major Issues	\$ 23,448	General Fund	3-High Mid-Range - Proper Org Mgmt	
743040 - Analyze Budget to Actual Amounts for Major Revenue Sources Each Acctg Period	\$ 11,603	General Fund	3-High Mid-Range - Proper Org Mgmt	
743050 - Analyze Budget to Actual Amounts for City Expenditures Each Acctg Period	\$ 15,921	General Fund	3-High Mid-Range - Proper Org Mgmt	
743060 - Prepare Quarterly Financial Report	\$ 3,619	General Fund	3-High Mid-Range - Proper Org Mgmt	
<b>14 - Budget Training and System Support</b>				
743400 - Provide Budget Training to City Staff, Elected Officials, and External Groups	\$ 11,430	General Fund	3-High Mid-Range - Proper Org Mgmt	
743430 - Modify and Maintain Budget Systems	\$ 17,621	General Fund	3-High Mid-Range - Proper Org Mgmt	
<b>15 - Management and Support Services</b>				
743510 - Management and Supervisory Services	\$ 21,453	General Fund	3-High Mid-Range - Proper Org Mgmt	
743520 - Administrative Support	\$ 7,623	General Fund	3-High Mid-Range - Proper Org Mgmt	
743540 - Non-Routines and Special Projects	\$ 3,664	General Fund	3-High Mid-Range - Proper Org Mgmt	
743550 - Staff Training and Development	\$ 20,299	General Fund	3-High Mid-Range - Proper Org Mgmt	

## Finance - Operating

Program SDP Activity	Expense	Fund	Priority Ranking	Notes
<b>744 - Treasury/Cash Management</b>				
1 - Billing and Receiving Payment For All City Accounts Receivable				
744000 - Process an Accounts Receivable Account for Debt Owed to the City	\$ 111,422	General Fund	3-High Mid-Range - Proper Org Mgmt	
744100 - Refer Delinquent Accounts to Collection Agency	\$ 28,716	General Fund	3-High Mid-Range - Proper Org Mgmt	
744110 - Recover Costs of Damage to City Property/Emergency Response	\$ 16,201	General Fund	3-High Mid-Range - Proper Org Mgmt	
2 - Cash Management				
744200 - Conduct Investment Transactions	\$ 20,308	General Fund	1-Highest - Legally Mandated	California Government Code - Section 53646
744210 - Prepare Monthly Investment Reports	\$ 43,488	General Fund	1-Highest - Legally Mandated	California Government Code - Section 53646
744220 - Maintain City's Bond Issues / Ensure that Debt Service Payments	\$ 21,435	General Fund	1-Highest - Legally Mandated	City Bond Covenants
744230 - Maintain City's Banking Relationships	\$ 30,460	General Fund	3-High Mid-Range - Proper Org Mgmt	
744240 - Provide Miscellaneous Treasury Services	\$ 3,792	General Fund	3-High Mid-Range - Proper Org Mgmt	
744250- Non-Routines and Special Projects	\$ 6,442	General Fund	3-High Mid-Range - Proper Org Mgmt	
4 - Review and Audit Disbursements				
744400 - Audit and Disburse All Payments Made through Accounts Payable	\$ 94,566	General Fund	3-High Mid-Range - Proper Org Mgmt	
744410 - Audit Purchasing Cards	\$ 35,724	General Fund	3-High Mid-Range - Proper Org Mgmt	
744420 - Audit Payroll Disbursements	\$ 5,129	General Fund	3-High Mid-Range - Proper Org Mgmt	
5 - City-Wide Cashiering				
744500 - City-Wide Cashiering Consulting	\$ 34,565	General Fund	3-High Mid-Range - Proper Org Mgmt	
744510 - Process Cash Receipt Vouchers for Other Departments	\$ 25,166	General Fund	3-High Mid-Range - Proper Org Mgmt	
744520 - Provide City-Wide Cashiering Training	\$ 2,527	General Fund	3-High Mid-Range - Proper Org Mgmt	
744530 - Central Cashiering	\$ 148,056	General Fund	3-High Mid-Range - Proper Org Mgmt	
6 - Revenue Accounting				
744600 - Accounting for Property Tax, Sales Tax and Remittances from Other Agencies	\$ 8,346	General Fund	3-High Mid-Range - Proper Org Mgmt	
744610 - Reviewing and Recording Revenues from City Departments	\$ 78,756	General Fund	3-High Mid-Range - Proper Org Mgmt	
744620 - Revenue Querying and Monitoring In Response to Departmental Requests	\$ 5,660	General Fund	3-High Mid-Range - Proper Org Mgmt	
7 - Record City Administered Tax Payments				
744700 - Process Business Tax Applications, Renewals and Payments	\$ 104,841	General Fund	3-High Mid-Range - Proper Org Mgmt	SMC Chapter 5.04
744710 - Process Utility Users Tax Payments	\$ 9,227	General Fund	3-High Mid-Range - Proper Org Mgmt	SMC Chapter 3.12
744720 - Track Transient Occupancy Tax (TOT) Payments	\$ 7,318	General Fund	3-High Mid-Range - Proper Org Mgmt	SMC Chapter 3.16

## Finance - Operating

Program SDP Activity	Expense	Fund	Priority Ranking	Notes
<b>8 - Management and Support</b>				
744800 - Management and Supervisory Services	\$ 30,175	General Fund	3-High Mid-Range - Proper Org Mgmt	
744810 - Staff Training and Development	\$ 8,171	General Fund	3-High Mid-Range - Proper Org Mgmt	
<b>745 - Program Performance Audits</b>				
<b>1 - Performance Auditing</b>				
745100 - Conduct Initial Performance Audit	\$ 308,681	General Fund	3-High Mid-Range - Proper Org Mgmt	Fiscal Sub-Element: Long Range Goal VII and Internal Control Statement G.2.5
745110 - Conduct Follow-Up Performance Audit	\$ 16,443	General Fund	3-High Mid-Range - Proper Org Mgmt	
745120 - Performance Audit Implementation Assistance		General Fund	3-High Mid-Range - Proper Org Mgmt	
<b>2 - Performance Measurement Technical Assistance</b>				
745200 - Technical Assistance	\$ 2,537	General Fund	3-High Mid-Range - Proper Org Mgmt	
<b>3 - Management and Support Services</b>				
745300 - Management and Supervisory Services	\$ 5,011	General Fund	3-High Mid-Range - Proper Org Mgmt	
745330 - Miscellaneous Audit Activities	\$ 23,691	General Fund	3-High Mid-Range - Proper Org Mgmt	
745350 - Staff Training and Development	\$ 5,889	General Fund	3-High Mid-Range - Proper Org Mgmt	
745340 - Non-Routines and Special Projects	\$ -	General Fund	3-High Mid-Range - Proper Org Mgmt	

### Finance - Projects

Funded / Unfunded	ProjectID	Name	FundName	20 Year Total plus 2007/08	Priority Ranking	Notes
Funded	<b>824291</b>	Water Cost of Service Study	Water	\$ 102,745	3-High Mid-Range - Support Cont'd Operations	
Funded	<b>824341</b>	Wastewater Cost of Service Study	Wastewater	\$ 240,428	3-High Mid-Range - Support Cont'd Operations	
Funded	<b>825961</b>	SCVURPPP Contracting and Fiscal Agent	Wastewater	\$ 1,272,708	5-Other	The City of Sunnyvale is the Fiscal and Contracting Agent for the Santa Clara Valley Urban Runoff Pollution Prevention Program (SCVURPPP). This project captures the cost of that function, and is fully funded by reimbursements from the participating agencies.
Funded	<b>827180</b>	Automation of Water Meter Reading	Water	\$ 741,889	4-Mid-Range - Improvements = Reduced Cost	Return on investment will occur in 12-15 years.

### Finance - Priority 5 Sub-Ranking (Operating)

Program SDP Activity	<u>Expense</u>	<u>Fund</u>	Priority 5 Sub-Ranking <u>1 - 5</u>	<u>Notes</u>
<b>710 - Financial Management and Analysis</b>				
12 - Fiscal Impact Analysis of Internal/External Actions Affecting the City				
710200 - Provide Assistance to Council and City Manager's Office on Intergovernmental Fiscal Matters	\$ 14,166	General Fund	5	External organizations such as the League of California Cities and National League of Cities can provide information on issues of statewide or national importance, but may not cover local issues; advocacy is conducted at local level
710210 - Provide Fiscal Impact Analysis of Proposed Federal and State Legislation	\$ 9,155	General Fund	5	Failure to be aware of and analyze the fiscal impact of proposed state and federal legislation can have significant negative effect on the City's financial health
<b>720 - Utility Billing, Collection, and Revenue Management</b>				
8 - Management and Support Services				
720820 - Non-routines and Special Projects		General Fund	3	100% utility funded; projects often important to long-term fiscal health of utilities



**Finance - Priority 5 Sub-Ranking (Projects)**

<b>Funded / Unfunded</b>	<b>ProjectID</b>	<b>Name</b>	<b>FundName</b>	<b>20 Year Total plus 2007/08</b>	<b>Priority 5 Sub-Ranking 1 - 5</b>	<b>Notes</b>
Funded	825961	SCVURPPP Contracting and Fiscal Agent	Wastewater Mgmt	\$ 1,272,708	5	The City of Sunnyvale is the Fiscal and Contracting Agent for the Santa Clara Valley Urban Runoff Pollution Prevention Program (SCVURPPP). This project captures the cost of that function, and is fully funded by reimbursements from the participating agencies.

# Human Resources

## Human Resources - Operating

Program SDP Activity	Expense	Fund	Priority Ranking	Notes
<b>755 - Recruitment, Classification, and Compensation</b>				
1 - Recruitment Services				
755100 - Temporary Employee Processing	\$ 42,514	General Fund	1-Highest - Legally Mandated	Federal and State laws-IRS (W-4), Immigration Reform Act of 1986 (I-9's), State Resources Code(fingerprint)
755110 - Pre-Employment Services	\$ 57,967	General Fund	1-Highest - Legally Mandated	Federal and State laws-IRS (W-4), Immigration Reform Act of 1986 (I-9's), State Resources Code (fingerprint)
755120 - Recruitment Services - Management/Executive	\$ 235,912	General Fund	1-Highest - Legally Mandated	City Charter-Section 1100-Merit Principles-Appointments made according to merit/competitive examination (*see below)
755130 - Recruitment Services - Regular Employees	\$ 626,229	General Fund	1-Highest - Legally Mandated	City Charter-Section 1100-Merit Principles-Appointments made according to merit/competitive examination (*see below)
755140 - Recruitment Services - PSOIT/Lateral	\$ 30,739	General Fund	1-Highest - Legally Mandated	City Charter-Section 1100-Merit Principles-Appointments made according to merit/competitive examination (*see below)
2 - Classification and Compensation Services				
755240 - Recruitment Based Classification/Compensation Studies/Analyses	\$ 44,323	General Fund	1-Highest - Legally Mandated	Federal Uniform Guidelines for Selection require job analysis to ensure appropriate selection procedures / MOU ( **see below)
755250 - Organizational Based Classification/Compensation Studies	\$ 53,843	General Fund	1-Highest - Legally Mandated	Federal Uniform Guidelines for Selection require job analysis ( **see below)
3 - Provide Management and Support Services				
755300 - Management and Supervisory Services	\$ 24,705	General Fund	1-Highest - Legally Mandated	
755310 - Administrative Support	\$ 19,347	General Fund	1-Highest - Legally Mandated	
755330 - Staff Training and Development	\$ 18,485	General Fund	1-Highest - Legally Mandated	
<b>757 - Employee/Labor Relations and Employee Development</b>				
1 - Employee / Labor Relations				
757100 - Labor Relations	\$ 147,440	General Fund	3-High Mid-Range - Proper Org Mgmt	Required by MOU
757110 - Collective Bargaining	\$ 108,540	General Fund	1-Highest - Legally Mandated	State Law-Meyer/Milias Brown Act
757120 - Grievance Assistance	\$ 10,558	General Fund	3-High Mid-Range - Proper Org Mgmt	Required by MOU
757130 - Disciplinary Action Consultation	\$ 23,714	General Fund	3-High Mid-Range - Proper Org Mgmt	Required by MOU
757140 - Investigations	\$ 111,146	General Fund	1-Highest - Legally Mandated	Federal and State Law-EEOC/DFEH

## Human Resources - Operating

Program SDP Activity	Expense	Fund	Priority Ranking	Notes
757150 - Employee Relations Advice and Consultation-Managers	\$ 85,685	General Fund	3-High Mid-Range - Proper Org Mgmt	
757160 - Employee Relations Advice and Consultation-Employees	\$ 11,432	General Fund	1-Highest - Legally Mandated	Federal and State Law-EEOC/DFEH
757170 - Coordinate DOT Activities	\$ 32,146	General Fund	1-Highest - Legally Mandated	Federal Law-Omnibus Transportation Employee Testing Act of 1991
<b>2 - Employee Development</b>				
757200 - Employee Training / Development Program	\$ 273,806	General Fund	3-High Mid-Range - Proper Org Mgmt	
757220 - Exit Questionnaires and Analysis	\$ 32,564	General Fund	3-High Mid-Range - Proper Org Mgmt	
757230 - Provide Mandated Training	\$ 45,032	General Fund	1-Highest - Legally Mandated	State Law-Harassment Prevention/Ethics Training
<b>3 - Employee Performance</b>				
757300 - Administration of Employee Performance Evaluation Process	\$ 96,609	General Fund	3-High Mid-Range - Proper Org Mgmt	
<b>4 - Provide Management and Support Services</b>				
757400 - Management and Supervisory Services	\$ 13,337	General Fund	3-High Mid-Range - Proper Org Mgmt	
757410 - Administrative Support	\$ 12,829	General Fund	3-High Mid-Range - Proper Org Mgmt	
757430 - Staff Training and Development	\$ 12,302	General Fund	3-High Mid-Range - Proper Org Mgmt	
<b>758 - Employee Benefits, HRIS, and Wellness Administration</b>				
<b>1 - Employee Insurance and Contract Administrator</b>				
758100 - Employee Insurance Contract Administration	\$ 16,053	General Fund	3-High Mid-Range - Proper Org Mgmt	Required by MOU-
<b>2 - Employee Benefits and Leave Administrator</b>				
758200 - Administer and Analyze Employee Benefits	\$ 97,845	General Fund	1-Highest - Legally Mandated	City Charter Section 1200-Requires CALPERS
758210 - Administer and Analyze Employee Leaves	\$ 97,380	General Fund	3-High Mid-Range - Proper Org Mgmt	Required by MOU-
758220 - Provide New Employee Orientation	\$ 22,132	General Fund	3-High Mid-Range - Proper Org Mgmt	Required by MOU-
758230 - Consultation With Employees for City-Provided Benefits	\$ 49,519	General Fund	3-High Mid-Range - Proper Org Mgmt	Required by MOU-
758240 - Consultation With Employees/Managers for City-Provided Leaves	\$ 77,361	General Fund	1-Highest - Legally Mandated	Federal/State Laws/ADA/FMLA/FEHA/CFRA/PDL/Military Leave, etc.
<b>3 - Human Resources Information Systems (HRIS) Administrator</b>				
758310 - Administer HRIS Systems	\$ 94,968	General Fund	3-High Mid-Range - Proper Org Mgmt	
758320 - Process Human Resources Payroll Transactions	\$ 405,405	General Fund	1-Highest - Legally Mandated	Federal Law-Fair Labor Standards Act

## Human Resources - Operating

Program SDP Activity	Expense	Fund	Priority Ranking	Notes
<b>5 - Wellness Administration</b>				
758560 - Coordinate the City's Wellness Program	\$ 114,690	General Fund	4-Mid-Range - Enhances City's Fiscal Health	future cost savings anticipated
<b>6 - Provide Management and Support Services</b>				
758600 - Management and Supervisory Services	\$ 8,425	General Fund	3-High Mid-Range - Proper Org Mgmt	
758610 - Administrative Support	\$ 11,356	General Fund	3-High Mid-Range - Proper Org Mgmt	
758630 - Staff Training and Development	\$ 10,805	General Fund	3-High Mid-Range - Proper Org Mgmt	
<b>759 - Human Resources Department Public Information, Management and Support Serv</b>				
<b>1 - Public Information and Client Services</b>				
759100 - HR Front Counter Client Services	\$ 58,101	General Fund	3-High Mid-Range - Proper Org Mgmt	
759110 - HR Web-Based Information Coordination	\$ 17,233	General Fund	3-High Mid-Range - Proper Org Mgmt	
<b>2 - Human Resources Management</b>				
759200 - Management and Supervisory Services	\$ 105,102	General Fund	3-High Mid-Range - Proper Org Mgmt	
759210 - Policy and Department Research/Analysis	\$ 15,643	General Fund	3-High Mid-Range - Proper Org Mgmt	
759220 - IGR Liaison and Legislative Analysis	\$ 5,214	General Fund	5-Other - All Remaining Services	
759230 - Departmental Budget Preparation and Monitoring	\$ 31,287	General Fund	3-High Mid-Range - Proper Org Mgmt	
<b>3 - Centralized Administrative Support Services for the Departmen</b>				
759300 - Administrative Support Services	\$ 101,368	General Fund	3-High Mid-Range - Proper Org Mgmt	
<b>4 - Employee Recognition, Internal Customer Satisfaction Survey, and Giving Campaign</b>				
759400 - Employee Recognition	\$ 41,104	General Fund	5-Other - All Remaining Services	
759410 - City Internal Customer Satisfaction Survey	\$ 5,372	General Fund	5-Other - All Remaining Services	
759420 - Coordinate Employee Giving Campaign	\$ 5,144	General Fund	5-Other - All Remaining Services	
759430 - PAMS Administration and Training	\$ 27,115	General Fund	3-High Mid-Range - Proper Org Mgmt	
<b>786 - City Liability and Property, Safety Services, and Workers' Comp Benefits Admin</b>				
<b>12 - Self-Funded Property and Liability Program</b>				
786200 - Claims Investigations, Processing, and Oversight	\$ 73,503	Liability & Property Ins	1-Highest - Legally Mandated	California Tort Claims Act
786210 - Claims Liability Settled	\$ 24,487	Liability & Property Ins	1-Highest - Legally Mandated	California Tort Claims Act
786220 - Loss Recovery	\$ 5,467	Liability & Property Ins	3-High Mid-Range - Proper Org Mgmt	
786230 - Liability Exposure Reduction/Mitigation	\$ 75,915	Liability & Property Ins	3-High Mid-Range - Proper Org Mgmt	
786240 - Process Certification and Insurance Requests	\$ 4,960	Liability & Property Ins	3-High Mid-Range - Proper Org Mgmt	
786250 - Participate in Joint Powers Authority (JPA)	\$ 20,639	Liability & Property Ins	3-High Mid-Range - Proper Org Mgmt	
786260 - Manage Property Insurance Activities	\$ 8,656	Liability & Property Ins	3-High Mid-Range - Proper Org Mgmt	
786270 - Manage Fidelity Bond Insurance Activities	\$ 4,328	Liability & Property Ins	1-Highest - Legally Mandated	City Charter Section 909

## Human Resources - Operating

Program SDP Activity	Expense	Fund	Priority Ranking	Notes
<b>13 - Safety Services Administration</b>				
786300 - Manage Employee Safety Services	\$ 162,963	General Fund	1-Highest - Legally Mandated	State Law requires Illness and Injury Protection Plan (IIPP)
786310 - Administer MOU-Related Safety Equipment Services	\$ 73,702	General Fund	1-Highest - Legally Mandated	CALOSHA requires employers to provide Personal Protection Equipment
786320 - Coordinate Mandated Health Testing	\$ 66,576	General Fund	1-Highest - Legally Mandated	State Law-Respiratory Protection (OSHA), Haz Materials Regulations, Hearing Conservation, Bloodborne Pathogens
786340 - Inspect City Facilities, Identify, Evaluate and Mitigate Issues	\$ 16,285	General Fund	1-Highest - Legally Mandated	IIPP requires inspection and mitigation procedures
786350 - Pvd Occupatnl Health/Safety Ed/Training	\$ 36,763	General Fund	1-Highest - Legally Mandated	State law requires numerous trainings-Haz Materials, Hazard Communication, Confined Space, PPE, etc
<b>14 - Workers' Compensation Claims Admin</b>				
786400 - Workers' Compensation Contract Admin	\$ 13,896	General Fund	3-High Mid-Range - Proper Org Mgmt	
786410 - Process Workers' Compensation Claims	\$ 111,762	General Fund	1-Highest - Legally Mandated	State Law-Labor Code
786420 - Consultation With Employees/Managers for WC Issues	\$ 68,446	General Fund	3-High Mid-Range - Proper Org Mgmt	
<b>15 - Provide Management and Support Services</b>				
786500 - Management and Supervisory Services	\$ 23,852	General Fund	3-High Mid-Range - Proper Org Mgmt	
786510 - Administrative Support	\$ 11,393	General Fund	3-High Mid-Range - Proper Org Mgmt	
786520 - Staff Training and Development	\$ 8,594	General Fund	3-High Mid-Range - Proper Org Mgmt	
<p>*Federal Uniform Guidelines for Selection by EEOC require validated job related selection procedures  **Classification Plan required by City Charter Section 1103</p>				

### Human Resources - Priority 5 Sub-Ranking (Operating)

Program SDP Activity	<u>Expense</u>	<u>Fund</u>	Priority 5 Sub-Ranking <u>1 - 5</u>	<u>Notes</u>
<b>759 - Human Resources Department Public Information, Management and Support Serv</b>				
2 - Human Resources Management				
759220 - IGR Liaison and Legislative Analysis	\$ 5,214	General Fund	5	Cannot be provided by other agencies
4 - Employee Recognition, Internal Customer Satisfaction Survey, and Giving Campaign				
759400 - Employee Recognition	\$ 41,104	General Fund	5	Important to workforce morale
759410 - City Internal Customer Satisfaction Survey	\$ 5,372	General Fund	5	Needed for performance measurement system
759420 - Coordinate Employee Giving Campaign	\$ 5,144	General Fund	3	Provides contributions to community organizations

# Information Technology



## Information Technology - Operating

Program SDP Activity	<u>Expense</u>	<u>Fund</u>	<u>Priority Ranking</u>	<u>Notes</u>
<b>761 - Application and Integration Services and Support</b>				
<b>1 - Applications Software Management</b>				
761000 - Maintain and Support the City's Planning and Management Systems (PAMS) and Applications Software	\$ 10,558	General Services	3-High Mid-Range - Proper Org Mgmt	
761010 - Provide Technical Support for the City's Planning and Management Systems (PAMS) and Applications Software	\$ 11,425	General Services	3-High Mid-Range - Proper Org Mgmt	
761020 - Maintain and Support the City's E-mail Applications Software	\$ 72,867	General Services	3-High Mid-Range - Proper Org Mgmt	
761030 - Provide Technical Support for the City's E-mail Applications Software	\$ 38,147	General Services	3-High Mid-Range - Proper Org Mgmt	
761040 - Maintain and Support the City's Other Applications Software	\$ 302,621	General Services	3-High Mid-Range - Proper Org Mgmt	
761050 - Provide Technical Support for the City's Other Applications Software	\$ 182,625	General Services	3-High Mid-Range - Proper Org Mgmt	
761060 - Development of Applications Software	\$ 123,726	General Services	3-High Mid-Range - Proper Org Mgmt	
761100 - Maintain and Support the City's Department of Public Safety Applications Software	\$ 288,924	General Services	2-High - Health & Safety	
761110 - Provide Technical Support for the City's Department of Public Safety Applications Software	\$ 98,945	General Services	2-High - Health & Safety	
761120 - Maintain and Support the City's Library Applications Software	\$ 43,353	General Services	3-High Mid-Range - Typical City Services	
761130 - Provide Technical Support for the City's Library Applications Software	\$ 4,642	General Services	3-High Mid-Range - Typical City Services	
761140 - Maintain and Support the City's Utility Billing Applications Software	\$ 87,080	General Services	2-High - Essential Services	
761150 - Provide Technical Support for the City's Utility Billing Applications Software	\$ 38,053	General Services	2-High - Essential Services	
761160 - Maintain and Support the City's Financial Applications Software	\$ 188,897	General Services	3-High Mid-Range - Proper Org Mgmt	
761170 - Provide Technical Support for the City's Financial Applications Software	\$ 67,368	General Services	3-High Mid-Range - Proper Org Mgmt	
761180 - Maintain and Support the City's Human Resources/Payroll Applications Software	\$ 69,590	General Services	3-High Mid-Range - Proper Org Mgmt	
761190 - Provide Technical Support for the City's Human Resources/Payroll Applications Software	\$ 18,390	General Services	3-High Mid-Range - Proper Org Mgmt	

## Information Technology - Operating

Program SDP Activity	Expense	Fund	Priority Ranking	Notes
<b>2 - Geographic Info Systems (GIS) Management</b>				
761200 - Administer and Support the City's GIS Environment	\$ 79,371	General Services	3-High Mid-Range - Proper Org Mgmt	
761210 - Develop GIS Maps and Data Layers	\$ 62,813	General Services	3-High Mid-Range - Proper Org Mgmt	
<b>3 - City's Internet and Intranet Management</b>				
761300 - Maintain and Support the City's Internet Applications Software	\$ 130,351	General Services	3-High Mid-Range - Proper Org Mgmt	
761310 - Provide Technical Support for the City's Internet Applications Software	\$ 51,524	General Services	3-High Mid-Range - Proper Org Mgmt	
761320 - Maintain and Support the City's Intranet Applications Software	\$ 24,786	General Services	3-High Mid-Range - Proper Org Mgmt	
761330 - Provide Technical Support for the City's Intranet Applications Software	\$ 23,586	General Services	3-High Mid-Range - Proper Org Mgmt	
<b>97 - Management and Support Services</b>				
761700 - Management and Supervisory Services	\$ 31,843	General Services	3-High Mid-Range - Proper Org Mgmt	
761710 - Administrative Support Services	\$ 1,592	General Services	3-High Mid-Range - Proper Org Mgmt	
761720 - Staff Training and Development	\$ 77,615	General Services	3-High Mid-Range - Proper Org Mgmt	
<b>767 - Infrastructure Services and Support</b>				
<b>1 - Administer Desktop Computing Environment</b>				
767100 - Provide and Maintain the City's Desktop Computing Environment	\$ 42,929	General Services	3-High Mid-Range - Proper Org Mgmt	
767110 - Install, Change, and Remove Desktop Computing Equipment	\$ 62,595	General Services	3-High Mid-Range - Proper Org Mgmt	
767120 - Receive and Resolve Requests for Service for Desktop Computing Equipment	\$ 148,582	General Services	3-High Mid-Range - Proper Org Mgmt	
767130 - Refer Requests for Service to Another IT Department Workgroup	\$ 29,474	General Services	3-High Mid-Range - Proper Org Mgmt	
767140 - Proactively Communicate and Administer Changes to IT Equipment and Systems	\$ 7,834	General Services	3-High Mid-Range - Proper Org Mgmt	
767150 - Prevent, Communicate and Administer Responses to IT Equipment, Systems Malfunctions	\$ 61,249	General Services	3-High Mid-Range - Proper Org Mgmt	
767160 - Conduct Technical Training for Users	\$ 70,839	General Services	3-High Mid-Range - Proper Org Mgmt	
<b>2 - Administer the City's Network</b>				
767200 - Provide and Maintain the City's Network	\$ 170,088	General Services	2-High - Health & Safety	Directly related to DPS support
767210 - Evaluate, Design and Implement Changes to the Network	\$ 19,277	General Services	3-High Mid-Range - Proper Org Mgmt	
767220 - Install, Change, and Remove Network Equipment	\$ 23,467	General Services	3-High Mid-Range - Proper Org Mgmt	
767230 - Receive and Resolve Requests for Service for Network Equipment and Systems	\$ 8,381	General Services	3-High Mid-Range - Proper Org Mgmt	

## Information Technology - Operating

Program SDP Activity	Expense	Fund	Priority Ranking	Notes
767240 - Administer IT-Related Systems (User and Security Administration)	\$ 6,705	General Services	3-High Mid-Range - Proper Org Mgmt	
767250 - Perform Production Operations: Backups, Restores and Records Management	\$ 83,767	General Services	3-High Mid-Range - Proper Org Mgmt	
767260 - Perform Production Operations: Routine Batch Jobs, Reports	\$ 7,369	General Services	3-High Mid-Range - Proper Org Mgmt	
767270 - Implement Processes and Procedures for a Comprehensive Disaster Recovery Plan	\$ 6,705	General Services	2-High - Health & Safety	Directly related to DPS support
<b>3 - Support City's Voice Equipment &amp; Systems</b>				
767300 - Provide and Maintain the City's Voice Equipment and Systems	\$ 393,479	General Services	3-High Mid-Range - Proper Org Mgmt	
767310 - Evaluate, Design and Implement Changes to the Voice Systems	\$ 25,143	General Services	3-High Mid-Range - Proper Org Mgmt	
767320 - Install, Change, and Remove Voice Equipment	\$ 21,319	General Services	3-High Mid-Range - Proper Org Mgmt	
767330 - Receive and Resolve Requests for Service for Voice Equipment and Systems	\$ 66,137	General Services	3-High Mid-Range - Proper Org Mgmt	
<b>4 - Sppt Emergency Wireless Comm Equip &amp; Sys</b>				
767400 - Provide and Maintain the City's Emergency Wireless Equipment and Systems	\$ 161,640	General Services	2-High - Health & Safety	
767410 - Evaluate, Design and Implement Changes to the Emergency Wireless Systems	\$ 6,876	General Services	2-High - Health & Safety	
767420 - Install, Change, and Remove Emergency Wireless Equipment	\$ 70,851	General Services	2-High - Health & Safety	
767430 - Receive and Resolve Requests for Service for Emergency Wireless Equipment and Systems	\$ 60,496	General Services	2-High - Health & Safety	
<b>5 - Sppt Non-Emergency Wireless Comm Equip</b>				
767500 - Provide and Maintain the City's Non-Emergency Wireless Equipment and Systems	\$ 83,316	General Services	3-High Mid-Range - Proper Org Mgmt	
767510 - Evaluate, Design and Implement Changes to the Non-Emergency Wireless Systems	\$ 1,676	General Services	3-High Mid-Range - Proper Org Mgmt	
767520 - Install, Change, and Remove Non-Emergency Wireless Equipment	\$ 12,895	General Services	3-High Mid-Range - Proper Org Mgmt	
767530 - Receive and Resolve Requests for Service for Non-Emergency Wireless Equipment and Systems	\$ 1,676	General Services	3-High Mid-Range - Proper Org Mgmt	
<b>6 - Administer City's Servers Environment</b>				
767600 - Provide and Maintain the City's Servers Environment	\$ 150,788	General Services	3-High Mid-Range - Proper Org Mgmt	Public Safety's Application Server = 2 High - Health & Safety

## Information Technology - Operating

Program SDP Activity	Expense	Fund	Priority Ranking	Notes
767610 - Evaluate, Design and Implement Changes to the Servers Environment	\$ 12,881	General Services	3-High Mid-Range - Proper Org Mgmt	
767620 - Install, Change, and Remove Servers and Server Components	\$ 3,352	General Services	3-High Mid-Range - Proper Org Mgmt	
767630 - Receive and Resolve Requests for Service for the Servers Environment	\$ 8,381	General Services	3-High Mid-Range - Proper Org Mgmt	Public Safety's Application Server = 2 High - Health & Safety
767640 - Administer Server Operations Environment	\$ 11,734	General Services	3-High Mid-Range - Proper Org Mgmt	
767650 - Administer Back-End Databases Environment	\$ 8,381	General Services	3-High Mid-Range - Proper Org Mgmt	
767660 - Perform Server Software Installations and Upgrades	\$ 8,381	General Services	3-High Mid-Range - Proper Org Mgmt	
<b>97 - Management and Support Services</b>				
767700 - Management and Supervisory Services	\$ 73,010	General Services	3-High Mid-Range - Proper Org Mgmt	
767710 - Administrative Support Services	\$ 1,594	General Services	3-High Mid-Range - Proper Org Mgmt	
767720 - Staff Training and Development	\$ 63,558	General Services	3-High Mid-Range - Proper Org Mgmt	
<b>770 - Internal and External Business Support Services</b>				
<b>1 - IT Policies, Procedures and Directions</b>				
770100 - Develop and Administer IT Specific Policies and Procedures	\$ 17,375	General Services	3-High Mid-Range - Proper Org Mgmt	
770110 - Identify, Analyze and Track Progress of External Policies and Legislation	\$ 24,672	General Services	3-High Mid-Range - Proper Org Mgmt	
770120 - Evaluate Emerging Technologies and Technical Trends and Develop Corresponding Short and Long Term Objectives	\$ 40,783	General Services	3-High Mid-Range - Proper Org Mgmt	
770130 - Develop and Maintain the Internal IT Intranet	\$ 40,166	General Services	3-High Mid-Range - Proper Org Mgmt	
<b>2 - Business Support Services</b>				
770200 - Identify, Evaluate Options and Recommend Solutions for Business Processes Reengineering	\$ 110,781	General Services	3-High Mid-Range - Proper Org Mgmt	
770210 - Provide Technology Project Management	\$ 123,901	General Services	3-High Mid-Range - Proper Org Mgmt	
770220 - Identify, Evaluate Options and Recommend Solutions for Technology Requests	\$ 119,472	General Services	3-High Mid-Range - Proper Org Mgmt	
<b>3 - Technology Budget and Asset Management</b>				
770300 - Acquire Standard Technology Equipment	\$ 45,922	General Services	3-High Mid-Range - Proper Org Mgmt	
770310 - Acquire Custom Technology Solutions	\$ 68,680	General Services	3-High Mid-Range - Proper Org Mgmt	
770320 - Manage, Negotiate and Renew Technology Vendor Contracts	\$ 60,818	General Services	3-High Mid-Range - Proper Org Mgmt	
770330 - Manage Operating and Capital Budgets	\$ 20,268	General Services	3-High Mid-Range - Proper Org Mgmt	
770340 - Manage Technology Asset Inventories, Replacement Schedules and Rental Rates	\$ 45,134	General Services	3-High Mid-Range - Proper Org Mgmt	

## Information Technology - Operating

Program SDP Activity	<u>Expense</u>	<u>Fund</u>	<u>Priority Ranking</u>	<u>Notes</u>
<b>4 - Telecom Franchise &amp; Lease Agreement Mgm</b>				
770400 - Negotiate and Administer Telecommunications Franchises	\$ 30,419	General Services	4-Mid-Range - Enhances City's Fiscal Health	
770410 - Resolve Telecommunications Customer Complaints	\$ 13,202	General Services	4-Mid-Range - Enhances City's Fiscal Health	
770420 - Enforce AT&T and Comcast Telecommunications Franchise and Lease Agreement Terms	\$ 12,654	General Services	4-Mid-Range - Enhances City's Fiscal Health	
770430 - Negotiate and Administer Cell Tower Lease Agreements	\$ 27,694	General Services	4-Mid-Range - Enhances City's Fiscal Health	
<b>97 - Management and Support Services</b>				
770700 - Management and Supervisory Services	\$ 3,288	General Services	3-High Mid-Range - Proper Org Mgmt	
770710 - Administrative Support Services	\$ 1,589	General Services	3-High Mid-Range - Proper Org Mgmt	
770720 - Staff Training and Development	\$ 14,763	General Services	3-High Mid-Range - Proper Org Mgmt	
<b>775 - Print, Copy, Bindery and Mail Services and Support</b>				
<b>11 - Provide Print, Copy and Bindery Services</b>				
775130 - Provide Satellite Copier Services	\$ 181,646	General Services	3-High Mid-Range - Proper Org Mgmt	
775140 - Provide Centralized Print, Copy and Bindery Services	\$ 148,422	General Services	3-High Mid-Range - Proper Org Mgmt	
775150 - Provide Outsourced Print, Copy and Bindery Services	\$ 374,190	General Services	3-High Mid-Range - Proper Org Mgmt	
<b>12 - Provide Centralized Mail Services</b>				
775250 - Deliver Mail, Supplies and Print Shop Jobs	\$ 52,585	General Services	3-High Mid-Range - Proper Org Mgmt	
775260 - Process Incoming Mail	\$ 26,268	General Services	3-High Mid-Range - Proper Org Mgmt	
775270 - Process Outgoing Mail	\$ 24,188	General Services	3-High Mid-Range - Proper Org Mgmt	
<b>97 - Management and Support Services</b>				
775700 - Management and Supervisory Services	\$ 9,192	General Services	3-High Mid-Range - Proper Org Mgmt	
775710 - Administrative Support Services	\$ 794	General Services	3-High Mid-Range - Proper Org Mgmt	
775720 - Staff Training and Development	\$ 3,007	General Services	3-High Mid-Range - Proper Org Mgmt	

### Information Technology - Operating

Program SDP Activity	<u>Expense</u>	<u>Fund</u>	<u>Priority Ranking</u>	<u>Notes</u>
<b>779 - Information Technology Department Management and Support Services</b>				
1 - Information Technology Management				
779100 - Management and Supervisory Services	\$ 474,446	General Services	3-High Mid-Range - Proper Org Mgmt	
2 - IT Administrative Support Services				
779200 - Administrative Support	\$ 187,206	General Services	3-High Mid-Range - Proper Org Mgmt	
779220 - Staff Training and Development	\$ 7,683	General Services	3-High Mid-Range - Proper Org Mgmt	

### Information Technology - Projects

Funded / Unfunded	ProjectID	Name	FundName	20 Year Total plus 2007/08	Priority Ranking	Notes
Funded	809901	Government Access Programming	General Fund	\$ 126,014	4-Mid-Range - Improvements = Reduced Cost	Restricted Grant from Cable Co
Funded	824791	Cable Television Franchise Periodic Review	General Services	\$ 246,563	3-High Mid-Range - Support Cont'd Operations	Required by Cable Television Franchise Agreement
Funded	825680	E-Mail Application and Network Mgmt Tools	General Services	\$ 334,000	3-High Mid-Range - Support Cont'd Operations	
Funded	826370	Email Subscription Management Application	General Services	\$ 20,000	5-Other	

### Information Technology - Priority 5 Sub-Ranking (Projects)

Funded / Unfunded	ProjectID	Name	FundName	20 Year Total plus 2007/08	Priority 5 Sub-Ranking 1 - 5	Notes
Funded	826370	Email Subscription Management Application	General Services	\$ 20,000	2	Application not yet available, so no current impact to service levels



Library

## Library - Operating

Program SDP Activity	Expense	Fund	Priority Ranking	Notes
<b>610 - Borrower Services/Circulation of Library Materials</b>				
1 - Enable the Public to Borrow Library Materials				
610100 - Check Out Library Materials	\$ 1,157,462	General Fund	3-High Mid-Range - Typical City Services	
610110 - Shelve Library Materials	\$ 619,433	General Fund	3-High Mid-Range - Typical City Services	
610120 - Circulate Materials Through Interlibrary Loan	\$ 106,206	General Fund	3-High Mid-Range - Typical City Services	
2 - Notification of Overdue Materials and Recovery of Missing Item				
610200 - Recovery of Overdue and Missing Materials/Handle Delinquent Accounts	\$ 74,986	General Fund	3-High Mid-Range - Typical City Services	
3 - Management and Support Services				
610300 - Management and Supervisory Services for Borrower Services	\$ 76,152	General Fund	3-High Mid-Range - Typical City Services	
610310 - Administrative Support for Borrower Services	\$ 37,784	General Fund	3-High Mid-Range - Typical City Services	
610330 - Staff Training and Development	\$ 8,763	General Fund	3-High Mid-Range - Typical City Services	
<b>611 - Library Services for Adults</b>				
1 - Library Services for Adults				
611100 - Respond to Information Inquiries from Customers	\$ 606,748	General Fund	3-High Mid-Range - Typical City Services	
611110 - Create and Provide Monthly Programs, Booklists, and Displays	\$ 136,772	General Fund	3-High Mid-Range - Typical City Services	
611120 - Provide Books and Other Library Materials for Homebound Residents	\$ 29,376	General Fund	3-High Mid-Range - Typical City Services	
2 - Management and Support Services				
611200 - Management and Supervisory Services for Adult Services	\$ 49,112	General Fund	3-High Mid-Range - Typical City Services	
611210 - Administrative Support for Adult Services	\$ 51,585	General Fund	3-High Mid-Range - Typical City Services	
611230 - Staff Training and Development	\$ 23,166	General Fund	3-High Mid-Range - Typical City Services	
<b>612 - Library Services for Children and Teens</b>				
1 - Library Services for Children and Teens				
612100 - Respond to Info Inquiries; Provide Reader's Advisory Service for Children/Teens	\$ 528,531	General Fund	3-High Mid-Range - Typical City Services	
612110 - Create and Present Programs, Booklists and Displays for Children and Teens	\$ 144,815	General Fund	3-High Mid-Range - Typical City Services	
2 - Management and Support Services				
612200 - Management and Supervisory Services for Children/Teen Services	\$ 62,951	General Fund	3-High Mid-Range - Typical City Services	
612210 - Administrative Support for Children/Teen Services	\$ 52,440	General Fund	3-High Mid-Range - Typical City Services	
612230 - Staff Training and Development	\$ 8,978	General Fund	3-High Mid-Range - Typical City Services	

## Library - Operating

Program SDP Activity	Expense	Fund	Priority Ranking	Notes
<b>613 - Acquire Library Materials for the Public</b>				
1 - Select and Evaluate Materials				
613100 - Select Materials for Adults	\$ 759,001	General Fund	3-High Mid-Range - Proper Org Mgmt	Also Critical Support for Typical City Services
613110 - Evaluate Materials In the Adult Collection for Repair, Replacement or Discard	\$ 360,084	General Fund	3-High Mid-Range - Proper Org Mgmt	Also Critical Support for Typical City Services
613120 - Select Materials for Children and Teens	\$ 184,836	General Fund	3-High Mid-Range - Proper Org Mgmt	Also Critical Support for Typical City Services
613130 - Evaluate Materials In the Children's or Teen Collection for Repair, Replacement or Discard	\$ 25,653	General Fund	3-High Mid-Range - Proper Org Mgmt	Also Critical Support for Typical City Services
2 - Order and Receive Materials for Library				
613220 - Order and Receive Library Materials	\$ 179,515	General Fund	3-High Mid-Range - Proper Org Mgmt	Also Critical Support for Typical City Services
3 - Management and Support Services				
613300 - Management and Supervisory Services for Collection Development/Acquisitions	\$ 30,702	General Fund	3-High Mid-Range - Proper Org Mgmt	Also Critical Support for Typical City Services
613310 - Administrative Support for Collection Development/Acquisitions	\$ 5,691	General Fund	3-High Mid-Range - Proper Org Mgmt	Also Critical Support for Typical City Services
613330 - Staff Training and Development	\$ 4,916	General Fund	3-High Mid-Range - Proper Org Mgmt	Also Critical Support for Typical City Services
<b>614 - Library Technology Services</b>				
1 - Technology Services				
614100 - Maintain Computers/Equipment	\$ 237,738	General Fund	3-High Mid-Range - Typical City Services	
614110 - Publish Library Web Pages	\$ 67,335	General Fund	3-High Mid-Range - Typical City Services	
2 - Management and Support Services				
614200 - Management and Supervisory Services for Technology Services	\$ 14,648	General Fund	3-High Mid-Range - Typical City Services	
<b>615 - Prepare Library Materials for the Public</b>				
1 - Prepare Library Materials for the Public				
615100 - Catalog Titles	\$ 224,471	General Fund	3-High Mid-Range - Proper Org Mgmt	Also Critical Support for Typical Library Services
615110 - Process Library Materials	\$ 235,786	General Fund	3-High Mid-Range - Proper Org Mgmt	
615120 - Add, Modify and Delete Records	\$ 122,939	General Fund	3-High Mid-Range - Proper Org Mgmt	
615130 - Repair Library Materials	\$ 81,343	General Fund	3-High Mid-Range - Proper Org Mgmt	
2 - Management and Support Services				
615200 - Management and Supervisory Services for Cataloging	\$ 41,821	General Fund	3-High Mid-Range - Proper Org Mgmt	
615210 - Administrative Support for Cataloging	\$ 38,787	General Fund	3-High Mid-Range - Proper Org Mgmt	
615230 - Staff Training and Development	\$ 13,678	General Fund	3-High Mid-Range - Proper Org Mgmt	
<b>616 - Outreach and Publicity Services</b>				
1 - Outreach and Publicity Services				
616100 - Support City Initiatives for Community Outreach	\$ 7,227	General Fund	5-Other - All Remaining Services	

## Library - Operating

Program SDP Activity	<u>Expense</u>	<u>Fund</u>	<u>Priority Ranking</u>	<u>Notes</u>
616110 - Provide Tools to Assist Customers to Use Library Services	\$ 94,047	General Fund	3-High Mid-Range - Typical City Services	
<b>617 - Library Department Management and Support Services</b>				
<b>1 - Management Services</b>				
617100 - Department Management	\$ 321,570	General Fund	3-High Mid-Range - Typical City Services	
617110 - Work with Library Board of Trustees	\$ 15,126	General Fund	1-Highest - Legally Mandated	City Charter Article X Section 1013
617130 - Provide Library Operations Coordination, Planning and Analysis	\$ 131,941	General Fund	3-High Mid-Range - Typical City Services	
617140 - Staff Training and Development	\$ 17,100	General Fund	3-High Mid-Range - Typical City Services	
<b>2 - Administrative Support Services</b>				
617200 - Administrative Support	\$ 264,687	General Fund	3-High Mid-Range - Typical City Services	
617210 - Page Support for Library Operations	\$ 17,093	General Fund	3-High Mid-Range - Typical City Services	
617220 - Security Services	\$ 82,395	General Fund	3-High Mid-Range - Proper Org Mgmt	

### Library - Projects

Funded / Unfunded	ProjectID	Name	FundName	20 Year Total plus 2007/08	Priority Ranking	Notes
Funded	805150	Library Foundation Program Grant	General Fund	\$ 164,618	4-Mid-Range - Enhances Quality of Life	Restricted Grant Funds; may only be used to enhance library services

**Library - Priority 5 Sub-Ranking (Operating)**

<b>Program SDP Activity</b>	<b><u>Expense</u></b>	<b><u>Fund</u></b>	<b>Priority 5 Sub-Ranking <u>1 - 5</u></b>	<b><u>Notes</u></b>
<b>616 - Outreach and Publicity Services</b>				
1 - Outreach and Publicity Services				
616100 - Support City Initiatives for Community Outreach	\$ 7,227	General Fund	5	An activity supported by Council as community engagement

# Office of the City Attorney

## Office of the City Attorney - Operating

Program SDP Activity	Expense	Fund	Priority Ranking	Notes
<b>751 - Comprehensive Legal Services</b>				
1 - Provide Legal Advice - Written and Oral				
751000 - Respond to Council/Board/Commission Requests for Legal Advice	\$ 31,733	General Fund	1-Highest - Legally Mandated	Charter Section 908
751010 - Initiate and Draft Revisions to City Ordinances and Regulations to Comply with State and Federal Law or to Update Ordinances	\$ 36,492	General Fund	1-Highest - Legally Mandated	Charter Section 908
751020 - Prepare for and Attend Council/Board/Commission Meeting	\$ 75,836	General Fund	1-Highest - Legally Mandated	Charter Section 908
751160 - Provide Legal Advice and Document Drafting/Review for City Departments	\$ 615,988	General Fund	1-Highest - Legally Mandated	Charter Section 908
751170 - Provide Responses to Citizen Inquiries, As Appropriate	\$ 7,593	General Fund	3-High Mid-Range - Proper Org Mgmt	
751600 - Provide Legal Advice and Representation for Redevelopment Agency Issues	\$ 165,663	RDA	1-Highest - Legally Mandated	Charter Section 908
4 - Provide Representation In Litigation and Administrative Matters				
751060 - Representation of City In Litigated Matters (Non-Code Enforcement) - Including Discovery, Trial, Motions and Appellate Matters	\$ 94,812	General Fund	1-Highest - Legally Mandated	Charter Section 908
751070 - Representation of City In Administrative Proceedings	\$ 21,503	General Fund	1-Highest - Legally Mandated	Charter Section 908
751190 - Provide Legal Advice and Representation for Municipal Code Enforcement Activities	\$ 28,822	General Fund	1-Highest - Legally Mandated	Charter Section 908
751470 - Manage and Direct All Outside Council Services	\$ 16,908	General Fund	1-Highest - Legally Mandated	Charter Section 908
751500 - Outside Counsel Services In Litigation and Administrative Matters	\$ 225,150	General Fund	1-Highest - Legally Mandated	Charter Section 908
751510 - Outside Counsel Services - Redevelopment Agency	\$ 45,654	RDA	1-Highest - Legally Mandated	Charter Section 908
751520 - Outside Counsel Services - Personnel	\$ 28,000	General Fund	1-Highest - Legally Mandated	Charter Section 908
751530 - Outside Counsel Services - City Liability and Property Administration	\$ 100,000	Liability & Property Ins	1-Highest - Legally Mandated	Charter Section 908
751540 - Outside Counsel Services - Wastewater Treatment	\$ 25,000	Wastewater Mgmt	1-Highest - Legally Mandated	Charter Section 908
751550 - Outside Counsel Services - Solid Waste Treatment	\$ 1,015	Solid Waste Mgmt	1-Highest - Legally Mandated	Charter Section 908
751560 - Outside Counsel Services - Materials Recovery and Refuse Transfer (SMaRT)	\$ 7,105	SMaRT Station	1-Highest - Legally Mandated	Charter Section 908



**Office of the City Attorney - Operating**

<b>Program SDP Activity</b>	<b><u>Expense</u></b>	<b><u>Fund</u></b>	<b><u>Priority Ranking</u></b>	<b><u>Notes</u></b>
<b>8 - Management and Support Services</b>				
751250 - Continuing Legal Education for Office of the City Attorney	\$ 42,249	General Fund	1-Highest - Legally Mandated	Required by California State Bar for maintaining license to practice law
751220 - Provide Administration, Budget Review, and Goal Development for Office of the City Attorney	\$ 34,472	General Fund	3-High Mid-Range - Proper Org Mgmt	
751230 - Participate In City-Wide Management and Administration	\$ 17,243	General Fund	3-High Mid-Range - Proper Org Mgmt	
751240 - Provide General Clerical Support to City Attorney's Office	\$ 267,799	General Fund	3-High Mid-Range - Proper Org Mgmt	

### Office of the City Attorney - Projects

Funded / Unfunded	ProjectID	Name	FundName	20 Year Total plus 2007/08	Priority Ranking	Notes
Funded	824570	Outside Counsel Services for RDA	RDA	\$ 298,790	1-Highest - Legally Mandated	Charter Section 908
Funded	825970	Downtown Underground Parking Insurance	General Fund	\$ 123,900	1-Highest - Legally Mandated	DDA for Mozart Building with Redevelopment Agency

# Office of the City Manager

## Office of the City Manager - Operating

Program SDP Activity	Expense	Fund	Priority Ranking	Notes
<b>525 - Columbia Neighborhood Center</b>				
1 - Community Education				
525100 - Coordinate Youth Education Programs	\$ 9,097	Youth & Neigh Svcs	4-Mid-Range - Targets Vulnerable Population	
525110 - Coordinate Adult/Parent Education Programs	\$ 19,191	Youth & Neigh Svcs	4-Mid-Range - Targets Vulnerable Population	
2 - Mental Health Services				
525200 - Coordinate Mental Health Counseling Services for At-Risk Youth and Families	\$ 18,930	Youth & Neigh Svcs	4-Mid-Range - Targets Vulnerable Population	
525210 - Coordinate Case Management for At-Risk Students	\$ 5,087	Youth & Neigh Svcs	4-Mid-Range - Targets Vulnerable Population	
525220 - Coordinate Other Mental Health and Social Services	\$ 10,280	Youth & Neigh Svcs	4-Mid-Range - Targets Vulnerable Population	
3 - Health Services				
525300 - Coordinate Health Clinic	\$ 4,665	Youth & Neigh Svcs	4-Mid-Range - Targets Vulnerable Population	
525310 - Coordinate Health Insurance and Other Health Services	\$ 8,543	Youth & Neigh Svcs	4-Mid-Range - Targets Vulnerable Population	
4 - Recreation and Enrichment				
525400 - Administer Recreation and Enrichment Programs	\$ 16,694	Youth & Neigh Svcs	4-Mid-Range - Targets Vulnerable Population	
525410 - Provide Youth After School Recreation and Enrichment	\$ 105,530	Youth & Neigh Svcs	4-Mid-Range - Targets Vulnerable Population	
525420 - Provide Community Evening / Weekend Recreation	\$ 39,270	Youth & Neigh Svcs	4-Mid-Range - Targets Vulnerable Population	
525430 - Provide Youth Summer Recreation	\$ 33,693	Youth & Neigh Svcs	4-Mid-Range - Targets Vulnerable Population	
5 - Youth and Neighborhood Safety				
525500 - Provide Programs for At-Risk Youth	\$ 41,633	Youth & Neigh Svcs	3-High Mid-Range-Typical City Services	
525510 - Provide Community Outreach for Neighborhood Safety	\$ 36,751	Youth & Neigh Svcs	4-Mid-Range - Targets Vulnerable Population	
525520 - Administer Youth and Neighborhood Safety Programs	\$ 14,271	Youth & Neigh Svcs	4-Mid-Range - Targets Vulnerable Population	
6 - Community Outreach				
525610 - Provide Neighborhood Events/Activities	\$ 45,782	Youth & Neigh Svcs	4-Mid-Range - Targets Vulnerable Population	
525620 - Outreach to the Community and Inform Them of Services	\$ 44,293	Youth & Neigh Svcs	4-Mid-Range - Targets Vulnerable Population	

## Office of the City Manager - Operating

Program SDP Activity	Expense	Fund	Priority Ranking	Notes
525630 - Provide On-Site Information and Referrals to Services	\$ 41,259	Youth & Neigh Svcs	4-Mid-Range - Targets Vulnerable Population	
525640 - Provide Volunteer Opportunities	\$ 8,005	Youth & Neigh Svcs	4-Mid-Range - Targets Vulnerable Population	
525650 - Support the Columbia Neighborhood Center Community Advisory Committee	\$ 9,664	Youth & Neigh Svcs	4-Mid-Range - Targets Vulnerable Population	
525660 - Provide Facility Rentals to General Public, Private and Non-Profit Organizations	\$ 25,657	Youth & Neigh Svcs	4-Mid-Range - Typical City Services	
525670 - Provide Facility Reservations to City, School District, and Non-Profit Users in Support of Center's Goals	\$ 48,447	Youth & Neigh Svcs	4-Mid-Range - Targets Vulnerable Population	
<b>7 - Management and Support Services</b>				
525700 - Management and Supervisory Services	\$ 67,245	Youth & Neigh Svcs	4-Mid-Range - Targets Vulnerable Population	
525710 - Administrative Support	\$ 30,433	Youth & Neigh Svcs	4-Mid-Range - Targets Vulnerable Population	
525750 - Staff Training and Development	\$ 13,110	Youth & Neigh Svcs	4-Mid-Range - Targets Vulnerable Population	
525730 - Provide Management of Funding and Grants to Support Services	\$ 6,058	Youth & Neigh Svcs	4-Mid-Range - Targets Vulnerable Population	
525740 - Support the Columbia Neighborhood Center Joint Task Force	\$ 13,809	Youth & Neigh Svcs	4-Mid-Range - Targets Vulnerable Population	
<b>526 - Youth, Family and Child Care Resources</b>				
<b>1 - Support to Child Care Providers</b>				
526100 - Provide Information, Referral and Support to Child Care Providers	\$ 8,967	General Fund	4-Mid-Range - Targets Vulnerable Population	
526110 - Collaborate with Other Organizations to Develop/Enhance Child Care and Early Education Resources	\$ 14,915	General Fund	4-Mid-Range - Targets Vulnerable Population	
<b>2 - Support Seekers of Child Care</b>				
526200 - Provide Info and Referral to Seekers of Youth, Family and Child Care Resources	\$ 34,729	General Fund	4-Mid-Range - Targets Vulnerable Population	
526210 - Provide Child Care Referral and Support to Businesses	\$ 1,338	General Fund	4-Mid-Range - Targets Vulnerable Population	
<b>3 - New Support, Recognize Programs</b>				
526300 - Sponsor Child Care Provider Training Sessions	\$ 9,244	General Fund	4-Mid-Range - Targets Vulnerable Population	
526310 - Recognize Child Care Providers for their Contribution	\$ 9,601	General Fund	5-Other - All Remaining Services	
526330 - Staff the Child Care Advisory Board	\$ 14,513	General Fund	4-Mid-Range - Targets Vulnerable Population	
<b>4 - Conduct Outreach to Youth and Families</b>				
526400 - Coordinate Annual Health and Safety Fair	\$ 29,739	General Fund	4-Mid-Range - Targets Vulnerable Population	

## Office of the City Manager - Operating

Program SDP Activity	Expense	Fund	Priority Ranking	Notes
526420 - Update the City's "Guide to Frequently Requested Services"	\$ 7,054	General Fund	4-Mid-Range - Targets Vulnerable Population	
526430 - Conduct Legislative Advocacy on Issues Related to Youth, Families and Child Care	\$ 3,748	General Fund	5-Other - All Remaining Services	
526440 - Sponsor Training Sessions for Youth and Families on Relevant Youth and Family Issues	\$ 12,079	General Fund	4-Mid-Range - Targets Vulnerable Population	
526450 - Collaborate with Other Organizations to Develop and Enhance Youth and Family Resources	\$ 14,100	General Fund	4-Mid-Range - Targets Vulnerable Population	
<b>5 - Management and Support Services</b>				
526500 - Management and Supervisory Services	\$ 26,335	General Fund	4-Mid-Range - Targets Vulnerable Population	
526510 - Administrative Support	\$ 23,765	General Fund	4-Mid-Range - Targets Vulnerable Population	
526530 - Staff Training and Development	\$ 10,000	General Fund	4-Mid-Range - Targets Vulnerable Population	
<b>725 - Community Building, Civic Engagement and Volunteering</b>				
<b>1 - Support Sunnyvale Neighborhood Associations</b>				
725100 - Organize Neighborhood Association Meetings	\$ 4,137	General Fund	4-Mid-Range - Typical City Services	
725110 - Serve as Liaison / Communication Link to Neighborhood Associations	\$ 13,923	General Fund	4-Mid-Range - Typical City Services	
725120 - Promote and Administer Neighborhood Association Registry Program	\$ 9,061	General Fund	4-Mid-Range - Typical City Services	
725130 - Administer Neighborhood Grants Program	\$ 18,529	General Fund	5-Other - All Remaining Services	
<b>2 - Information and Outreach - Educate the Community</b>				
725210 - Coordinate Speakers Bureau and Council Outreach Program	\$ 5,810	General Fund	4-Mid-Range - Typical City Services	
725220 - Maintain Community Outreach Tools (Community Calendar, NCR Web Sites, Community Line, CONNECT Database)	\$ 11,536	General Fund	4-Mid-Range - Typical City Services	
725230 - Consultation and Support for Other City Departments' and Divisions' Outreach Activities	\$ 5,520	General Fund	4-Mid-Range - Typical City Services	
725240 - Information, Referral and Outreach	\$ 17,858	General Fund	4-Mid-Range - Typical City Services	
725250 - Provide Civic/Leadership Training	\$ 10,803	General Fund	4-Mid-Range - Typical City Services	
725260 - Coordinate an Annual Community Workshop	\$ 26,895	General Fund	5-Other - All Remaining Services	
<b>3 - Support Community Participation, Community Groups, and Issue Resolution</b>				
725300 - Conduct Outreach to Ethnic/Cultural Communities	\$ 13,936	General Fund	4-Mid-Range - Typical City Services	
725310 - Facilitate Cultural Diversity Training for Staff and Community Members	\$ 12,396	General Fund	3-High Mid-Range - Typical City Services	
725330 - Provide Community Liaison Service	\$ 12,770	General Fund	4-Mid-Range - Typical City Services	
725340 - Support Advisory Committee on Accessibility	\$ 9,614	General Fund	4-Mid-Range - Typical City Services	
725350 - Address Americans with Disabilities Act Issues	\$ 9,476	General Fund	1-Highest - Legally Mandated	Americans with Disabilities Act of 1990, Title II, Public Services

## Office of the City Manager - Operating

Program SDP Activity	Expense	Fund	Priority Ranking	Notes
725360 - Coordinate Community Event Application Process	\$ 17,791	General Fund	4-Mid-Range - Typical City Services	
725380 - Support Community-Initiated Events and Community Organizations	\$ 17,521	General Fund	4-Mid-Range - Typical City Services	
725700 - Cultural Diversity Advisory Committee	\$ 11,302	General Fund	4-Mid-Range - Typical City Services	
<b>4 - Volunteer Resources</b>				
725400 - Place Volunteers/Interns in City Departments and Provide Orientation	\$ 15,993	General Fund	3-High Mid-Range - Typical City Services	
725420 - Recognize Volunteers	\$ 19,653	General Fund	3-High Mid-Range - Typical City Services	
725430 - Train Staff to Supervise Volunteers	\$ 9,321	General Fund	3-High Mid-Range - Typical City Services	
725440 - Create New Volunteer Opportunities	\$ 8,915	General Fund	3-High Mid-Range - Typical City Services	
725450 - Manage the Volunteer Emergency Response Team (VERT)	\$ 15,102	General Fund	2-High - Health & Safety	
725470 - Provide Consultations on Volunteer Management	\$ 13,506	General Fund	3-High Mid-Range - Typical City Services	
725480 - Support Community Organizations	\$ 13,520	General Fund	5-Other - All Remaining Services	
725490 - Promote Employee Volunteerism	\$ 3,922	General Fund	5-Other - All Remaining Services	
725500 - Recruit Volunteers	\$ 16,631	General Fund	3-High Mid-Range - Typical City Services	
725510 - Support City Sponsored Events Utilizing Volunteers	\$ 10,126	General Fund	4-Mid-Range - Typical City Services	(activity description revised to reflect FY 08/09 title change, and ranked accordingly)
<b>6 - Management and Support Services</b>				
725600 - Management and Supervisory Services	\$ 24,338	General Fund	4-Mid-Range - Typical City Services	
725610 - Administrative Support	\$ 21,879	General Fund	4-Mid-Range - Typical City Services	
725640 - Staff Training and Development	\$ 18,907	General Fund	4-Mid-Range - Typical City Services	
725630 - Community Engagement Studies and New Initiatives	\$ 48,258	General Fund	4-Mid-Range - Typical City Services	
<b>726 - Intergovernmental Relations (IGR)</b>				
<b>1 - Manage Council Intergovernmental (IGR) Assignment:</b>				
726100 - Coordinate Administration of Council's Intergovernmental Activities City-Wide	\$ 22,591	General Fund	5-Other - All Remaining Services	
726110 - Support IGR Staff Liaisons and Staff Assigned to IGR Council Support Roles	\$ 13,201	General Fund	5-Other - All Remaining Services	
726120 - Support Council IGR Committee Assignments Assigned to OCM	\$ 11,666	General Fund	5-Other - All Remaining Services	
726130 - Coordinate Intergovernmental Study Sessions	\$ 5,058	General Fund	5-Other - All Remaining Services	
<b>2 - Bill and Issue Advocacy</b>				
726200 - Research, Develop, Coordinate and Track Advocacy on Legislation and Issues	\$ 16,604	General Fund	5-Other - All Remaining Services	
726210 - Develop Annual City Advocacy Priorities and Update Legislative Advocacy Positions	\$ 4,867	General Fund	5-Other - All Remaining Services	
726220 - Provide Council with Ballot Measures/LCC and NLC Resolutions Analysis	\$ 17,841	General Fund	5-Other - All Remaining Services	

## Office of the City Manager - Operating

Program SDP Activity	Expense	Fund	Priority Ranking	Notes
<b>3 - Management and Support Services and IGR Projects</b>				
726300 - Management and Supervisory Services	\$ 7,687	General Fund	5-Other - All Remaining Services	
726310 - Administrative Support	\$ 17,748	General Fund	5-Other - All Remaining Services	
726340 - Staff Training and Development	\$ 3,175	General Fund	5-Other - All Remaining Services	
726330 - Manage Inter-agency Projects	\$ 13,712	General Fund	3-High Mid-Range - Typical City Services	
<b>727 - Policy Analysis and Citywide Process Improvement</b>				
<b>1 - Council and Administrative Policies Review and Update</b>				
727100 - Manage, Review and Update Council Policies	\$ 13,183	General Fund	3-High Mid-Range - Proper Org Mgmt	
727110 - Manage, Review, Develop, and Update Administrative Policies	\$ 12,685	General Fund	3-High Mid-Range - Proper Org Mgmt	
727120 - Coordinate Annual City-Wide Review of New Laws	\$ 5,872	General Fund	3-High Mid-Range - Proper Org Mgmt	
727130 - Develop Council Reports on OCM Related Council Policy Issues	\$ 10,187	General Fund	3-High Mid-Range - Proper Org Mgmt	
<b>2 - Manage City-Wide Study Issues Process</b>				
727200 - Compile Citywide Proposed Study Issues, Develop Council Report and Track Workshop Results	\$ 13,836	General Fund	3-High Mid-Range - Proper Org Mgmt	
727220 - Coordinate Study Issues Process - Educate and Inform City Staff and the Public	\$ 11,193	General Fund	3-High Mid-Range - Proper Org Mgmt	
<b>3 - Process Improvement</b>				
727300 - A Process or City-wide Issue Analyzed and/or Revised	\$ 20,229	General Fund	3-High Mid-Range - Proper Org Mgmt	
<b>4 - Management and Support Services</b>				
727400 - Management and Supervisory Services	\$ 8,620	General Fund	3-High Mid-Range - Proper Org Mgmt	
727410 - Administrative Support	\$ 19,506	General Fund	3-High Mid-Range - Proper Org Mgmt	
727430 - Staff Training and Development	\$ 4,955	General Fund	3-High Mid-Range - Proper Org Mgmt	
727500 - Coordinate Planning and Management System (PAMS) Activities Citywide	\$ 11,020	General Fund	3-High Mid-Range - Proper Org Mgmt	
727510 - Coordinate Sustainability Activities Citywide	\$ 24,969	General Fund	3-High Mid-Range - Proper Org Mgmt	
<b>728 - Council - Appointed Advisory Boards and Commissions</b>				
<b>1 - Boards and Commissions Assistance and Support</b>				
728100 - Recruitment - Publicity, Application Processing, Interviews, Informational Meetings, and Reports to Council	\$ 37,045	General Fund	1-Highest - Legally Mandated	City Charter, Article X, Council Policy
728120 - Service Recognition - Board and Commission Annual Event	\$ 14,386	General Fund	5-Other - All Remaining Services	
728130 - Member Development - Including Orientation	\$ 3,532	General Fund	4-Mid-Range - Typical City Services	
728140 - Supplemental Member Training	\$ 14,355	General Fund	4-Mid-Range - Typical City Services	
728150 - Reporting and Monitoring - Including Maintaining Records, Preparing Quarterly Attendance Reports for Council and Resignation Reports as Needed	\$ 6,972	General Fund	4-Mid-Range - Typical City Services	



## Office of the City Manager - Operating

Program SDP Activity	Expense	Fund	Priority Ranking	Notes
728160 - General Support for Boards and Commissions	\$ 941	General Fund	4-Mid-Range - Typical City Services	
728170 - Management and Supervisory Services for Boards and Commissions and Staff Liaisons	\$ 15,489	General Fund	4-Mid-Range - Typical City Services	
<b>2 - Support Boards and Commissions Staff Liaisons</b>				
728200 - Staff Training and Development for Liaisons	\$ 1,069	General Fund	4-Mid-Range - Typical City Services	
728220 - Support and Development for Liaisons	\$ 6,196	General Fund	4-Mid-Range - Typical City Services	
<b>3 - Management and Support Services</b>				
728310 - Administrative Support for Boards and Commissions and Staff Liaisons	\$ 32,074	General Fund	4-Mid-Range - Typical City Services	
728340 - Special Projects	\$ 12,418	General Fund	4-Mid-Range - Typical City Services	
728350 - Staff Training and Development	\$ 1,730	General Fund	4-Mid-Range - Typical City Services	
<b>729 - Office of the City Manager Department Management and Support Services</b>				
<b>1 - Management Services</b>				
729100 - Executive Management - City Manager and Assistant City Manager	\$ 773,194	General Fund	1-Highest - Legally Mandated	City Charter Articles VIII and IX
<b>2 - Administrative Support Services</b>				
729200 - Admin and Clerical Support Provided to the Office of the City Manager	\$ 453,936	General Fund	1-Highest - Legally Mandated	City Charter Articles VIII and IX
<b>735 - Communications</b>				
<b>1 - External Communications</b>				
735000 - Prepare Quarterly Report	\$ 141,082	General Fund	3-High Mid-Range - Typical City Services	
735010 - Provide Public Information	\$ 95,528	General Fund	3-High Mid-Range - Typical City Services	
735040 - Support Community Organization In Communication Issues	\$ 9,593	General Fund	5-Other - All Remaining Services	
735130 - Manage City Web Site Homepage Content	\$ 18,660	General Fund	4-Mid-Range - Typical City Services	
735160 - Prepare Annual Report	\$ 29,319	General Fund	5-Other - All Remaining Services	
735170 - Provide Information Via Cable TV	\$ 55,580	General Fund	4-Mid-Range - Typical City Services	
735180 - Other External Publications (New Resident Guide, Community Update, etc.)	\$ 3,745	General Fund	4-Mid-Range - Typical City Services	
735190 - Conduct External Satisfaction Survey	\$ 29,242	General Fund	5-Other - All Remaining Services	
<b>3 - Internal Communications</b>				
735300 - Assist City Departments In Communications-Related Issues	\$ 70,324	General Fund	4-Mid-Range - Typical City Services	
735310 - Internal Staff Newsletter (Harbinger)	\$ 23,879	General Fund	3-High Mid-Range - Proper Org Mgmt	
735320 - Employee Communications (Jasmine Calendar, City-Wide emails, etc.)	\$ 5,998	General Fund	3-High Mid-Range - Proper Org Mgmt	
735330 - Delivery of Communications-Related Staff Training and Development	\$ 8,012	General Fund	4-Mid-Range - Typical City Services	

## Office of the City Manager - Operating

Program SDP Activity	Expense	Fund	Priority Ranking	Notes
735340 - Newsclips and Other Internal Publications (Style Guide, Acronym List, etc.)	\$ 30,289	General Fund	5-Other - All Remaining Services	
735350 - Council Speech Writing	\$ 9,344	General Fund	4-Mid-Range - Typical City Services	
<b>4 - Management and Support Services</b>				
735410 - Administrative Support Services	\$ 37,121	General Fund	4-Mid-Range - Typical City Services	
735430 - Staff Training and Development	\$ 15,070	General Fund	4-Mid-Range - Typical City Services	
<b>736 - Public Records and City Elections</b>				
<b>1 - Records Management</b>				
736100 - Records Processing (On-Site)	\$ 16,733	General Fund	1-Highest - Legally Mandated	City Charter Section 903, General Plan 7.3.B.1
736110 - Respond to Public Records Act Requests	\$ 990	General Fund	1-Highest - Legally Mandated	Government Code Section 6250-6270
736120 - Economic Interest Statement Filings	\$ 9,975	General Fund	1-Highest - Legally Mandated	Government Code Section 81000-91014
736130 - Records Management Filing/Retrieving (Off-Site Service)	\$ 83,766	General Fund	1-Highest - Legally Mandated	City Charter Section 903
<b>2 - City Elections</b>				
736200 - Elections - All Tasks Associated with City Council Election and City Ballot Measures	\$ 6,553	General Fund	1-Highest - Legally Mandated	City Charter Article VI, California Elections Code
736210 - Elections-Related Fair Political Practices Commission (FPPC) Filings	\$ 2,520	General Fund	1-Highest - Legally Mandated	Government Code Section 84200-84225
736230 - Develop and Distribute Informational Materials for Potential Council Candidates	\$ 884	General Fund	4-Mid-Range - Typical City Services	
736240 - Develop and Distribute Informational Materials to Encourage Voter Registration	\$ 918	General Fund	4-Mid-Range - Typical City Services	
736250 - Preparation of Candidate Information (Binders and Updates)	\$ 593	General Fund	4-Mid-Range - Typical City Services	
736260 - Orientation of Council Candidates	Not in System	General Fund	4-Mid-Range - Typical City Services	
<b>3 - Management and Support Services</b>				
736300 - Management and Supervisory Services	\$ 35,529	General Fund	3-High Mid-Range - Typical City Services	
736310 - Administrative Support Services	\$ 24,681	General Fund	3-High Mid-Range - Typical City Services	
736330 - Special Projects	\$ 24,948	General Fund	3-High Mid-Range - Typical City Services	
736340 - Staff Training and Development	\$ 17,643	General Fund	3-High Mid-Range - Typical City Services	
736350 - Phone / Answerpoint / Mail Support Services	\$ 11,986	General Fund	3-High Mid-Range - Typical City Services	
<b>4 - Preparation of Council-Related Documents; Preparation/Attend at Council Meetings</b>				
736400 - Preparation of Council-Related Documents (Agendas, Digests, Notices and RTCs)	\$ 71,237	General Fund	1-Highest - Legally Mandated	City Charter Article VI, Article IX
736410 - Preparation and Attendance at Council Meetings	\$ 20,135	General Fund	1-Highest - Legally Mandated	City Charter Article IX
736420 - Preparation of Council Meeting Minutes	\$ 29,410	General Fund	1-Highest - Legally Mandated	City Charter Article IX
<b>739 - City Council Budget and Clerical/Administrative Support to Council</b>				
<b>2 - Conduct Council Business</b>				
739200 - Council Activities Leading to Policy Directions	\$ 343,642	General Fund	1-Highest - Legally Mandated	City Charter Articles VI and VII
739210 - Annual State of the City Event	\$ 105,823	General Fund	5-Other - All Remaining Services	

**Office of the City Manager - Operating**

<b>Program SDP Activity</b>	<b><u>Expense</u></b>	<b><u>Fund</u></b>	<b><u>Priority Ranking</u></b>	<b><u>Notes</u></b>
<b>3 - Administrative Support Services</b>				
739300 - Administrative Support for Council - Including Clerical Staff Hours	\$ 188,160	General Fund	1-Highest - Legally Mandated	City Charter Articles VI and VII

**Office of the City Manager - Priority 5 Sub-Ranking (Operating)**

<b>Program SDP Activity</b>	<b><u>Expense</u></b>	<b><u>Fund</u></b>	<b><u>Priority 5 Sub-Ranking</u> <u>1 - 5</u></b>	<b><u>Notes</u></b>
<b>526 - Youth, Family and Child Care Resources</b>				
3 - New Support, Recognize Programs				
526310 - Recognize Child Care Providers for their Contribution	\$ 9,601	General Fund	1	This service provides a minimal level of recognition to child care providers that is not duplicated by any other agency. Reaction to this service to date has been mixed.
4 - Conduct Outreach to Youth and Families				
526430 - Conduct Legislative Advocacy on Issues Related to Youth, Families and Child Care	\$ 3,748	General Fund	4	Cannot be provided at reduced costs; similar to services provided by neighboring cities and other city departments, but the impact of advocacy is dependent on redundant messages.
<b>725 - Community Building, Civic Engagement and Volunteering</b>				
1 - Support Sunnyvale Neighborhood Associations				
725130 - Administer Neighborhood Grants Program	\$ 18,529	General Fund	3	The amount of \$\$ dedicated toward neighborhood grants could be reduced by reducing the # of grants or the \$\$ awarded per grant, but this service is not provided by other agencies and helps to build community.
2 - Information and Outreach - Educate the Community				
725260 - Coordinate an Annual Community Workshop	\$ 26,895	General Fund	2	This activity helps build community and cannot be provided by other agencies. However, costs could be reduced by limiting events to discussions/forums as opposed to more costly activities.
4 - Volunteer Resources				
725480 - Support Community Organizations	\$ 13,520	General Fund	4	This activity duplicates to some degree, but also customizes, services provided by the County. City service could be provided at less cost by referring related requests to the County.
725490 - Promote Employee Volunteerism	\$ 3,922	General Fund	1	This activity provides very limited promotion of employee volunteer opportunities (e.g. advising employees of the opportunity to participate in a fund-raising walk for cancer research). It is not core to City services, but does help to build community.
<b>726 - Intergovernmental Relations (IGR)</b>				
1 - Manage Council Intergovernmental (IGR) Assignment:				
726100 - Coordinate Administration of Council's Intergovernmental Activities City-Wide	\$ 22,591	General Fund	5	Costs could be reduced by significantly limiting # of IGR appointments for Council.
726110 - Support IGR Staff Liaisons and Staff Assigned to IGR Council Support Roles	\$ 13,201	General Fund	5	Costs could be reduced by significantly limiting and/or eliminating support to Department liaisons.

**Office of the City Manager - Priority 5 Sub-Ranking (Operating)**

<b>Program SDP Activity</b>	<b><u>Expense</u></b>	<b><u>Fund</u></b>	<b><u>Priority 5 Sub-Ranking 1 - 5</u></b>	<b><u>Notes</u></b>
726120 - Support Council IGR Committee Assignments Assigned to OCM	\$ 11,666	General Fund	5	Costs could be reduced by significantly limiting and/or eliminating support to Councilmembers taking on officer positions (e.g. Treasurer, President, Vice-President of LCC Peninsula Division) and/or reducing the # of these positions.
726130 - Coordinate Intergovernmental Study Sessions	\$ 5,058	General Fund	4	Costs for this activity could be reduced by not proactively preparing materials for these sessions (i.e. just have staff respond to questions) or by reducing the number of IGR Study Sessions.
<b>2 - Bill and Issue Advocacy</b>				
726200 - Research, Develop, Coordinate and Track Advocacy on Legislation and Issues	\$ 16,604	General Fund	5	Costs could be reduced by restricting staff efforts to only those issues identified as a high priority.
726210 - Develop Annual City Advocacy Priorities and Update Legislative Advocacy Positions	\$ 4,867	General Fund	5	Cannot be provided at reduced costs; cannot be provided by other agencies, but the City could rely on LCC and NLC for its policy recommendations
726220 - Provide Council with Ballot Measures/LCC and NLC Resolutions Analysis	\$ 17,841	General Fund	4	Analysis cannot be completed at reduced cost; state and national organizations such as the League of California Cities and National League of Cities can provide information on statewide and national issues, but not local issues such as county ballot measures
<b>3 - Management and Support Services and IGR Projects</b>				
726300 - Management and Supervisory Services	\$ 7,687	General Fund	5	Cannot be provided at reduced costs; cannot be provided by other agencies
726310 - Administrative Support	\$ 17,748	General Fund	5	Cannot be provided at reduced costs; cannot be provided by other agencies
726340 - Staff Training and Development	\$ 3,175	General Fund	5	Cannot be provided at reduced costs; cannot be provided by other agencies
<b>728 - Council - Appointed Advisory Boards and Commissions</b>				
<b>1 - Boards and Commissions Assistance and Support</b>				
728120 - Service Recognition - Board and Commission Annual Event	\$ 14,386	General Fund	5	
<b>735 - Communications</b>				
<b>1 - External Communications</b>				
735040 - Support Community Organization In Communication Issues	\$ 9,593	General Fund	1	This activity provides minimal support to community organizations seeking communications support and cannot be provided at reduced costs; and is not provided by other agencies

**Office of the City Manager - Priority 5 Sub-Ranking (Operating)**

<b>Program SDP Activity</b>	<b><u>Expense</u></b>	<b><u>Fund</u></b>	<b><u>Priority 5 Sub-Ranking 1 - 5</u></b>	<b><u>Notes</u></b>
735160 - Prepare Annual Report	\$ 29,319	General Fund	3	Preparation of the Annual Report could be provided at reduced cost by reverting to it being a supplement in one Quarterly Report as opposed to a separate document.
735190 - Conduct External Satisfaction Survey	\$ 29,242	General Fund	1	Cost for the survey could be reduced marginally by eliminating questions customized for Sunnyvale, but this is an important tool for monitoring the level of community satisfaction with City services.
<b>3 - Internal Communications</b>				
735340 - Newsclips and Other Internal Publications (Style Guide, Acronym List, etc.)	\$ 30,289	General Fund	1	This is not a common City service, and although of benefit to many staff, could be eliminated without noticeable impact to core services.
<b>739 - City Council Budget and Clerical/Administrative Support to Council</b>				
<b>2 - Conduct Council Business</b>				
739210 - Annual State of the City Event	\$ 105,823	General Fund	3	Costs for the Annual State of the City could be reduced. This activity, while a long-standing tradition, serves only a small portion of the community.

# Parks and Recreation

## Parks and Recreation - Operating

Program SDP  Activity	Expense	Fund	Priority Ranking	Notes
<b>265 - Neighborhood Parks and Open Space Management</b>				
<b>1 - Landscaping for Neighborhood Parks and Open Spaces</b>				
265000 - Maintain and Replace Ornamental Turf	\$ 317,828	General Fund	3-High Mid-Range - Typical City Services	
265010 - Maintain Trees	\$ 141,229	General Fund	3-High Mid-Range - Typical City Services	
265020 - Maintain and Replace Ground Covers	\$ 393,789	General Fund	3-High Mid-Range - Typical City Services	
265030 - Maintain Ornamental Water Features	\$ 60,675	General Fund	3-High Mid-Range - Typical City Services	
265040 - Mow Ornamental Turf	\$ 254,225	General Fund	3-High Mid-Range - Typical City Services	
265050 - Plant Trees	\$ 15,157	General Fund	3-High Mid-Range - Typical City Services	
265060 - Remove Trees	\$ 23,387	General Fund	3-High Mid-Range - Typical City Services	
265070 - Management and Supervisory Services for Parks Landscapes	\$ 79,585	General Fund	3-High Mid-Range - Typical City Services	
265080 - Organize and Lead Parks Landscape Maintenance	\$ 82,148	General Fund	3-High Mid-Range - Typical City Services	
<b>2 - Recreational Facilities for Neighborhood Parks and Open Spaces</b>				
265140 - Mow Park Athletic Fields	\$ 54,567	General Fund	3-High Mid-Range - Typical City Services	
265150 - Maintain Skate Parks	\$ 25,057	General Fund	4-Mid-Range - Typical City Services	
265160 - Maintain Play Areas	\$ 325,031	General Fund	4-Mid-Range - Typical City Services	
265180 - Maintain Pathways/Par Courses	\$ 13,275	General Fund	4-Mid-Range - Typical City Services	
265190 - Maintain Park Athletic Fields	\$ 317,270	General Fund	4-Mid-Range - Typical City Services	
265200 - Maintain Tennis/Basketball Courts	\$ 62,579	General Fund	4-Mid-Range - Typical City Services	
265210 - Maintain Multi-Purpose Buildings	\$ 208,473	General Fund	4-Mid-Range - Typical City Services	
265220 - Maintain Bowling Green	\$ 15,412	General Fund	4-Mid-Range - Typical City Services	
265230 - Maintain Other Recreational Facilities	\$ 39,671	General Fund	3-High Mid-Range - Typical City Services	
265240 - Maintain Dog Park	\$ 7,905	General Fund	4-Mid-Range - Typical City Services	
265270 - Management and Supervisory Services for Parks Recreational Facilities	\$ 41,082	General Fund	3-High Mid-Range - Typical City Services	
265280 - Organize and Lead Parks Recreational Facilities Maintenance	\$ 90,575	General Fund	3-High Mid-Range - Typical City Services	
265300 - Renovate Picnic Facilities	\$ 20,654	General Fund	3-High Mid-Range - Typical City Services	
265310 - Maintain Picnic Facilities	\$ 249,351	General Fund	3-High Mid-Range - Typical City Services	
<b>3 - Support Facilities for Neighborhood Parks and Open Spaces</b>				
265340 - Management and Supervisory Services for Parks Support Facilities	\$ 32,012	General Fund	3-High Mid-Range - Typical City Services	
265350 - Organize and Lead Parks Support Facilities Maintenance	\$ 80,316	General Fund	3-High Mid-Range - Typical City Services	
265370 - Maintain and Replace Structures and Fixtures	\$ 215,393	General Fund	3-High Mid-Range - Typical City Services	



## Parks and Recreation - Operating

Program SDP  Activity	Expense	Fund	Priority Ranking	Notes
265380 - Maintain and Replace Hardscapes	\$ 44,427	General Fund	3-High Mid-Range - Typical City Services	
265390 - Provide Custodial Services for Auxiliary Restrooms	\$ 161,880	General Fund	3-High Mid-Range - Typical City Services	
<b>4 - Support Services for Neighborhood Parks and Open Spaces</b>				
265400 - Abate Hazards	\$ 36,510	General Fund	3-High Mid-Range - Typical City Services	
265410 - Abate Vandalism	\$ 43,152	General Fund	3-High Mid-Range - Typical City Services	
265430 - Provide Electricity	\$ 160,649	General Fund	3-High Mid-Range - Typical City Services	
265440 - Provide Water	\$ 509,785	General Fund	3-High Mid-Range - Typical City Services	
265450 - Management and Supervisory Services for Parks Support Services	\$ 32,012	General Fund	3-High Mid-Range - Typical City Services	
265460 - Organize and Lead Parks Support Services	\$ 36,347	General Fund	3-High Mid-Range - Typical City Services	
265470 - Maintain General Grounds and Abate Litter	\$ 667,072	General Fund	3-High Mid-Range - Typical City Services	
<b>5 - Maintain School Open Space</b>				
265500 - Maintain School Open Space	\$ 824,917	General Fund	4-Mid-Range - Typical City Services	
265510 - Management and Supervisory Services for School Open Space	\$ 57,088	General Fund	4-Mid-Range - Typical City Services	
265520 - Organize and Lead Parks Maintenance for School Open Space	\$ 80,829	General Fund	4-Mid-Range - Typical City Services	
<b>6 - Management and Support Services</b>				
265600 - Management and Supervisory Services - Program and City-Wide	\$ 231,955	General Fund	3-High Mid-Range - Typical City Services	
265610 - Administrative Support Services	\$ 324,724	General Fund	3-High Mid-Range - Typical City Services	
265630 - Meetings	\$ 93,731	General Fund	3-High Mid-Range - Typical City Services	
265640 - Staff Training and Development	\$ 142,092	General Fund	3-High Mid-Range - Typical City Services	
265650 - Provide Staff Training and Development	\$ 14,649	General Fund	3-High Mid-Range - Typical City Services	
<b>601 - Parks and Recreation Department Management and Support Services</b>				
<b>1 - Parks and Recreation Department Management and Support Service:</b>				
601000 - Department Management	\$ 467,064	General Fund	3-High Mid-Range - Proper Org Mgmt	
601010 - Administrative Support Services	\$ 222,855	General Fund	3-High Mid-Range - Proper Org Mgmt	
601030 - Provide Support to Parks and Recreation Commission	\$ 20,922	General Fund	1-Highest - Legally Mandated	City Charter Article X, Sections 11&12 establishing Parks and Recreation Commission.
601040 - Provide Support to Arts Commission	\$ 13,184	General Fund	5-Other - All Remaining Services	Resolution 193-84 Establishing an Arts Commission; Not required by City Charter
601050 - Staff Training and Development - Including Wellness and Safety Training	\$ 15,936	General Fund	3-High Mid-Range - Proper Org Mgmt	

## Parks and Recreation - Operating

Program SDP  Activity	<u>Expense</u>	<u>Fund</u>	<u>Priority Ranking</u>	<u>Notes</u>
<b>645 - Golf Course Maintenance Operations and Golf Shop Services</b>				
1 - Sunnyvale Golf Course: Landscapes and Components				
645000 - Mow Greens	\$ 57,688	Community Rec	4-Mid-Range - Enhances City's Fiscal Health	
645010 - Maintain Greens	\$ 123,486	Community Rec	4-Mid-Range - Enhances City's Fiscal Health	
645020 - Mow Tees and Collars	\$ 65,214	Community Rec	4-Mid-Range - Enhances City's Fiscal Health	
645030 - Maintain Tees and Collars	\$ 47,232	Community Rec	4-Mid-Range - Enhances City's Fiscal Health	
645040 - Mow Fairways	\$ 68,575	Community Rec	4-Mid-Range - Enhances City's Fiscal Health	
645050 - Maintain Fairways	\$ 43,339	Community Rec	4-Mid-Range - Enhances City's Fiscal Health	
645060 - Mow Aprons and Roughs	\$ 159,973	Community Rec	4-Mid-Range - Enhances City's Fiscal Health	
645070 - Maintain Aprons and Roughs	\$ 43,011	Community Rec	4-Mid-Range - Enhances City's Fiscal Health	
645080 - Provide for Control of Pests	\$ 26,522	Community Rec	4-Mid-Range - Enhances City's Fiscal Health	
645090 - Provide Irrigation for Turf	\$ 256,422	Community Rec	4-Mid-Range - Enhances City's Fiscal Health	
645100 - Repair of Irrigation Equipment	\$ 40,569	Community Rec	4-Mid-Range - Enhances City's Fiscal Health	
645110 - Maintain Trees	\$ 33,325	Community Rec	4-Mid-Range - Enhances City's Fiscal Health	
645120 - Maintain Ground Cover, Shrubs, and Parking Lot	\$ 25,561	Community Rec	4-Mid-Range - Enhances City's Fiscal Health	
645130 - Maintain Sand Traps	\$ 48,926	Community Rec	4-Mid-Range - Enhances City's Fiscal Health	
645140 - Maintain Lakes	\$ 15,470	Community Rec	4-Mid-Range - Enhances City's Fiscal Health	
645150 - Provide Course Set-Up	\$ 85,611	Community Rec	4-Mid-Range - Enhances City's Fiscal Health	

## Parks and Recreation - Operating

Program SDP  Activity	<u>Expense</u>	<u>Fund</u>	<u>Priority Ranking</u>	<u>Notes</u>
645160 - Repair of Mechanical Equipment	\$ 96,780	Community Rec	4-Mid-Range - Enhances City's Fiscal Health	
645170 - Plant Trees	\$ 5,062	Community Rec	4-Mid-Range - Enhances City's Fiscal Health	
645180 - Remove Trees	\$ 5,810	Community Rec	4-Mid-Range - Enhances City's Fiscal Health	
645190 - Operational Review and Oversight of Sunnyvale Golf Course Landscapes and Components	\$ 68,251	Community Rec	4-Mid-Range - Enhances City's Fiscal Health	
<b>2 - Sunnyvale Golf Course: Restaurant and Support Facilities</b>				
645200 - Maintain Cart Paths	\$ 12,987	Community Rec	4-Mid-Range - Enhances City's Fiscal Health	
645210 - Provide for Miscellaneous Repairs	\$ 4,179	Community Rec	4-Mid-Range - Enhances City's Fiscal Health	
645220 - Provide for Building Repairs	\$ 13,783	Community Rec	4-Mid-Range - Enhances City's Fiscal Health	
645230 - Provide Custodial Maintenance	\$ 65,868	Community Rec	4-Mid-Range - Enhances City's Fiscal Health	
645240 - Provide Safety Inspections	\$ 1,633	Community Rec	4-Mid-Range - Enhances City's Fiscal Health	
645250 - Monitor Restaurant Revenue and License Agreement Compliance	\$ 438	Community Rec	4-Mid-Range - Enhances City's Fiscal Health	
645260 - Operational Review and Oversight of Golf Restaurant and Support Facilities	\$ 7,707	Community Rec	4-Mid-Range - Enhances City's Fiscal Health	
<b>3 - Sunnyvale Golf Course: Rental Services</b>				
645310 - Repair Golf Cars - Sunnyvale	\$ 7,775	Community Rec	4-Mid-Range - Enhances City's Fiscal Health	
645320 - Operational Review and Oversight of Golf Rental Services	\$ 12,430	Community Rec	4-Mid-Range - Enhances City's Fiscal Health	
645330 - Provide Rental Golf Cars - Sunnyvale	\$ 121,680	Community Rec	4-Mid-Range - Enhances City's Fiscal Health	
<b>4 - Sunnyvale Golf Course: Golf Shop Services</b>				
645400 - Provide Customer Service - Sunnyvale	\$ 431,672	Community Rec	4-Mid-Range - Enhances City's Fiscal Health	
645420 - Operational Review and Oversight of Sunnyvale Golf Course Golf Shop Services	\$ 84,447	Community Rec	4-Mid-Range - Enhances City's Fiscal Health	

## Parks and Recreation - Operating

Program SDP  Activity	<u>Expense</u>	<u>Fund</u>	<u>Priority Ranking</u>	<u>Notes</u>
5 - Sunken Gardens Golf Course: Landscapes and Components				
645470 - Plant Trees	\$ 1,832	Community Rec	4-Mid-Range - Enhances City's Fiscal Health	
645480 - Remove Trees	\$ 4,050	Community Rec	4-Mid-Range - Enhances City's Fiscal Health	
645490 - Operational Review and Oversight of Sunken Gardens Golf Course Landscapes and Components	\$ 31,052	Community Rec	4-Mid-Range - Enhances City's Fiscal Health	
645500 - Mow Greens	\$ 30,473	Community Rec	4-Mid-Range - Enhances City's Fiscal Health	
645510 - Maintain Greens	\$ 37,393	Community Rec	4-Mid-Range - Enhances City's Fiscal Health	
645520 - Mow Tees and Collars	\$ 12,460	Community Rec	4-Mid-Range - Enhances City's Fiscal Health	
645530 - Maintain Tees and Collars	\$ 12,821	Community Rec	4-Mid-Range - Enhances City's Fiscal Health	
645540 - Mow Fairways	\$ 41,745	Community Rec	4-Mid-Range - Enhances City's Fiscal Health	
645550 - Maintain Fairways	\$ 17,063	Community Rec	4-Mid-Range - Enhances City's Fiscal Health	
645560 - Mow Driving Range	\$ 6,037	Community Rec	4-Mid-Range - Enhances City's Fiscal Health	
645570 - Maintain Driving Range	\$ 19,635	Community Rec	4-Mid-Range - Enhances City's Fiscal Health	
645580 - Provide for Control of Pests	\$ 8,266	Community Rec	4-Mid-Range - Enhances City's Fiscal Health	
645590 - Provide Irrigation for Turf	\$ 74,519	Community Rec	4-Mid-Range - Enhances City's Fiscal Health	
645600 - Repair of Irrigation Equipment	\$ 8,575	Community Rec	4-Mid-Range - Enhances City's Fiscal Health	
645610 - Maintain Trees	\$ 15,007	Community Rec	4-Mid-Range - Enhances City's Fiscal Health	
645620 - Maintain Ground Cover, Shrubs, and Parking Lot	\$ 11,700	Community Rec	4-Mid-Range - Enhances City's Fiscal Health	
645630 - Maintain Sand Traps	\$ 16,496	Community Rec	4-Mid-Range - Enhances City's Fiscal Health	

## Parks and Recreation - Operating

Program SDP  Activity	Expense	Fund	Priority Ranking	Notes
645640 - Provide Course Set-Up	\$ 27,957	Community Rec	4-Mid-Range - Enhances City's Fiscal Health	
645650 - Repair of Mechanical Equipment	\$ 19,835	Community Rec	4-Mid-Range - Enhances City's Fiscal Health	
<b>6 - Sunken Gardens Golf Course: Restaurant and Support Facilities</b>				
645660 - Provide for Miscellaneous Site Repair Activities	\$ 3,629	Community Rec	4-Mid-Range - Enhances City's Fiscal Health	
645670 - Provide for Building Repairs	\$ 7,460	Community Rec	4-Mid-Range - Enhances City's Fiscal Health	
645680 - Provide Custodial Maintenance	\$ 30,701	Community Rec	4-Mid-Range - Enhances City's Fiscal Health	
645690 - Provide Safety Inspections	\$ 1,471	Community Rec	4-Mid-Range - Enhances City's Fiscal Health	
645790 - Operational Review and Oversight of Sunken Gardens Golf Course Restaurant and Support Facilities	\$ 7,707	Community Rec	4-Mid-Range - Enhances City's Fiscal Health	
<b>7 - Sunken Gardens Golf Course: Driving Range Services</b>				
645700 - Prepare Driving Range - Sunken Gardens	\$ 103,261	Community Rec	4-Mid-Range - Enhances City's Fiscal Health	
645710 - Repair Driving Range Equipment - Sunken Gardens	\$ 1,360	Community Rec	4-Mid-Range - Enhances City's Fiscal Health	
645720 - Provide Golf Instruction - Sunken Gardens	\$ 33,909	Community Rec	4-Mid-Range - Enhances City's Fiscal Health	
645730 - Operational Review and Oversight of Driving Range Services	\$ 12,688	Community Rec	4-Mid-Range - Enhances City's Fiscal Health	
<b>8 - Sunken Gardens Golf Course: Golf Shop Services</b>				
645800 - Provide Customer Service - Sunken Gardens	\$ 157,944	Community Rec	4-Mid-Range - Enhances City's Fiscal Health	
645820 - Operational Review and Oversight of Sunken Gardens Golf Course Golf Shop Services	\$ 69,731	Community Rec	4-Mid-Range - Enhances City's Fiscal Health	
<b>9 - Management and Support Services</b>				
645830 - Provide Staff Training and Development for Golf Course Operations	\$ 3,210	Community Rec	4-Mid-Range - Enhances City's Fiscal Health	
645840 - Provide Staff Training and Development for Golf Shop Services	\$ 3,931	Community Rec	4-Mid-Range - Enhances City's Fiscal Health	

## Parks and Recreation - Operating

Program SDP  Activity	Expense	Fund	Priority Ranking	Notes
645850 - Staff Training and Development for Golf Course Operations	\$ 16,541	Community Rec	4-Mid-Range - Enhances City's Fiscal Health	
645860 - Staff Training and Development for Golf Shop Services	\$ 4,668	Community Rec	4-Mid-Range - Enhances City's Fiscal Health	
645870 - Management and Supervisory Services for Golf Courses	\$ 126,832	Community Rec	4-Mid-Range - Enhances City's Fiscal Health	
645880 - Management and Supervisory Services for Golf Shop Services	\$ 105,879	Community Rec	4-Mid-Range - Enhances City's Fiscal Health	
645890 - Administrative Support	\$ 107,472	Community Rec	4-Mid-Range - Enhances City's Fiscal Health	
645920 - Meetings for Golf Course Operations	\$ 13,746	Community Rec	4-Mid-Range - Enhances City's Fiscal Health	
645930 - Meetings for Golf Shop Services	\$ 4,424	Community Rec	4-Mid-Range - Enhances City's Fiscal Health	
<b>769 - Facility Services</b>				
<b>1 - Provide Janitorial Services to City Buildings</b>				
769100 - Provide Janitorial Services to City Buildings including Civic Center, Library, Public Safety, Community Center, Senior Center, WPCP, Corp Yard	\$ 311,878	General Fund	3-High Mid-Range - Proper Org Mgmt	Also OSHA Regulations 1910.141
769110 - Provide Janitorial Services to the Columbia Neighborhood Center Building	\$ 16,917	General Fund	3-High Mid-Range - Proper Org Mgmt	Also OSHA Regulations 1910.141
769120 - Provide Janitorial Services to the Sunnysvale Office Center	\$ 31,941	General Fund	3-High Mid-Range - Proper Org Mgmt	Also OSHA Regulations 1910.141
769140 - Provide Janitorial Contract Oversight and Supervision	\$ 80,103	General Fund	3-High Mid-Range - Proper Org Mgmt	
769150 - Provide Janitorial Supplemental Cleaning	\$ 46,551	General Fund	5-Other - All Remaining Services	This Activity allows for cleaning beyond the 40% reduced services and is scaleable
769160 - Provide Janitorial Contract Management	\$ 22,991	General Fund	3-High Mid-Range - Proper Org Mgmt	
769170 - Provide Training for Janitorial Services	\$ 2,775	General Fund	3-High Mid-Range - Proper Org Mgmt	
<b>2 - Facilities Maintenance Services</b>				
769200 - Perform Preventative Maintenance	\$ 163,585	General Fund	2-High - Essential Services	
769210 - Provide Structural Maintenance, Repairs, and Painting	\$ 380,008	General Fund	2-High - Essential Services	
769220 - Provide Service to Facility Access & Fire Control Systems	\$ 135,990	General Fund	2-High - Essential Services	
769230 - Provide Service to Facility HVAC Systems	\$ 210,852	General Fund	2-High - Essential Services	
769240 - Provide Service to Facility Electrical Systems	\$ 157,604	General Fund	2-High - Essential Services	
769250 - Provide Service to Facility Plumbing Systems	\$ 121,210	General Fund	2-High - Essential Services	
769260 - Provide Maintenance Services to Columbia Neighborhood Center	\$ 62,123	General Fund	2-High - Essential Services	This Activity incorporates 80% of the Activities listed in this SDP plus Janitorial & Utilities

### Parks and Recreation - Operating

Program SDP  Activity	Expense	Fund	Priority Ranking	Notes
769270 - Provide Facilities Maintenance Services to the Sunnyvale Office Center	\$ 249,406	General Fund	2-High - Essential Services	This Activity incorporates 80% of the Activities listed in this SDP plus Janitorial & Utilities
769280 - Provide Services to Facilities Furniture & Equipment	\$ 44,438	General Fund	3-High Mid-Range - Typical City Services	
769300 - Provide Inspections to City Buildings	\$ 103,776	General Fund	2-High - Essential Services	
769310 - Provide Grounds Maintenance to the SOC	\$ 37,266	General Fund	4-Mid-Range - Typical City Services	
769320 - Provide Facility Contract Management	\$ 29,709	General Fund	3-High Mid-Range - Proper Org Mgmt	
769330 - Provide Training for Facilities Maintenance Services	\$ 30,821	General Fund	3-High Mid-Range - Proper Org Mgmt	
<b>5 - Provide Utilities to City Facilities</b>				
769500 - Provide Electricity	\$ 724,571	General Fund	2-High - Essential Services	
769510 - Provide Gas	\$ 172,595	General Fund	2-High - Essential Services	
769520 - Provide Water	\$ 113,342	General Fund	2-High - Essential Services	
769530 - Utility Usage Monitoring and Conservation	\$ 23,269	General Fund	2-High - Essential Services	
769550 - Provide Training for Utilities Services	\$ 2,469	General Fund	3-High Mid-Range - Proper Org Mgmt	
<b>7 - Management and Supervisory Services</b>				
769700 - Provide Management and Supervisory Services	\$ 271,670	General Fund	3-High Mid-Range - Proper Org Mgmt	
769710 - Provide Administrative Support	\$ 83,381	General Fund	3-High Mid-Range - Proper Org Mgmt	
769720 - Provide Training for Facilities Trainers	\$ 46,641	General Fund	3-High Mid-Range - Proper Org Mgmt	

## Parks and Recreation - Program 646 - Operating

Program SDP Activity	Expense	Fund	Priority Ranking	Notes
<b>646 - Arts and Recreation Programs and Operation of Recreation Facilities</b>				
<b>1 - Elementary School After-School and Summer Recreation Program:</b>				
646000 - School Year/School Based After School Programs	\$ 139,865	Community Rec	4-Mid-Range - Targets Vulnerable Population	KLAS Program offered in partnership (through agreement) with Sunnyvale Elementary School District
646005 - Year-Round Mobile Recreation Program	\$ 143,577	Community Rec	4-Mid-Range - Targets Vulnerable Population	
646010 - School Year Recreation / Enrichment Programs	\$ 89,614	Community Rec	4-Mid-Range - Targets Vulnerable Population	Program offered through agreement with Sunnyvale Elementary School District
646015 - Summer Camps	\$ 282,297	Community Rec	4-Mid-Range - Targets Vulnerable Population	Is also a typical City service for a portion of community members.
646020 - Summer Enrichment Program	\$ 121,816	Community Rec	4-Mid-Range - Typical City Services	Also enhances fiscal health of Community Recreation Fund
646025 - Summer Drop-in Programs	\$ 29,576	Community Rec	4-Mid-Range - Targets Vulnerable Population	
646030 - Supervisory Services for Elementary School Aged Children	\$ 45,803	Community Rec	4-Mid-Range - Targets Vulnerable Population	
646035 - Administrative Support for Elementary School Aged Children	\$ 33,488	Community Rec	4-Mid-Range - Targets Vulnerable Population	
<b>2 - Middle School After-School and Summer Recreation Program:</b>				
646055 - School Year / School Based After School Program at Sunnyvale	\$ 94,569	Community Rec	4-Mid-Range - Typical City Services	
646060 - School Year Excursions and Special Activities for Middle School Teens	\$ 37,889	Community Rec	4-Mid-Range - Typical City Services	This activity is primarily used to support City-wide middle school dances that are very popular.
646065 - Serve as the Fiscal Agent for the After School Sports Program at Sunnyvale Middle School	\$ 62,560	Community Rec	4-Mid-Range - Typical City Services	This program is conducted on behalf of the Sunnyvale School District, so that they may provide competitive afterschool sports activities to their students.
646070 - Serve as the Fiscal Agent for the After School Sports Program at Columbia Middle School	\$ 53,851	Community Rec	4-Mid-Range - Targets Vulnerable Population	This program is conducted on behalf of the Sunnyvale School District, so that they may provide competitive afterschool sports activities to their students.
646075 - Summer Teen Volunteer Program for Recreation	\$ 53,723	Community Rec	4-Mid-Range - Typical City Services	
646080 - Summer Camps and Trips	\$ 75,224	Community Rec	4-Mid-Range - Typical City Services	
646085 - Supervisory Services for Middle School Aged Teens	\$ 42,577	Community Rec	4-Mid-Range - Typical City Services	
646090 - Administrative Support for Middle School Aged Teens	\$ 32,384	Community Rec	4-Mid-Range - Typical City Services	
<b>3 - High School After-School and Summer Recreation Program:</b>				
646110 - Recreation, Educational and Entertainment Programs	\$ 102,271	Community Rec	4-Mid-Range - Typical City Services	
646125 - Supervisory Services for High School Aged Teens	\$ 36,832	Community Rec	4-Mid-Range - Typical City Services	
646130 - Administrative Support for High School Aged Teens	\$ 12,552	Community Rec	4-Mid-Range - Typical City Services	
<b>4 - Senior Recreation Classes, Activities, Services and Registration</b>				
646150 - Coordinate Senior Health and Support Services Provided by Volunteers	\$ 36,809	Community Rec	4-Mid-Range - Targets Vulnerable Population	



### Parks and Recreation - Program 646 - Operating

Program SDP Activity	Expense	Fund	Priority Ranking	Notes
646160 - Senior Classes and Activities	\$ 191,935	Community Rec	3-High Mid-Range - Typical City Services	
646170 - Senior Trips	\$ 145,550	Community Rec	3-High Mid-Range - Typical City Services	Also enhances fiscal health of Community Recreation Fund
646175 - Coordinate Senior Special Events	\$ 44,158	Community Rec	3-High Mid-Range - Typical City Services	
646180 - Senior Lunch Program	\$ 62,758	Community Rec	3-High Mid-Range - Typical City Service	
646185 - Senior Center Volunteer Program	\$ 42,473	Community Rec	3-High Mid-Range - Typical City Services	
646190 - Senior Center Reception, Registration, Information and Referral Services	\$ 229,084	Community Rec	4-Mid-Range - Targets Vulnerable Population	
646195 - Supervisory Services for Seniors	\$ 79,199	Community Rec	4-Mid-Range - Typical City Services	
646200 - Administrative Support for Seniors	\$ 93,299	Community Rec	4-Mid-Range - Typical City Services	
646205 - Case Management for Sunnysvale Seniors	\$ -	Community Rec	3-High Mid-Range - Typical City Service	
<b>5 - Pre-School and Therapeutic Recreation Programs</b>				
646220 - Pre-School Recreation Classes	\$ 148,436	Community Rec	4-Mid-Range - Targets Vulnerable Population	Also enhances fiscal health of Community Recreation Fund
646225 - T/R Information, Referral, and Coordination with Other Agencies	\$ 6,688	Community Rec	4-Mid-Range - Targets Vulnerable Population	
646230 - T/R Classes and Activities	\$ 64,571	Community Rec	4-Mid-Range - Targets Vulnerable Population	
646235 - Supervisory Services for Pre-School and Therapeutic Programs	\$ 39,686	Community Rec	4-Mid-Range - Targets Vulnerable Population	
646240 - Administrative Support for Pre-School and Therapeutic Programs	\$ 11,815	Community Rec	4-Mid-Range - Targets Vulnerable Population	
<b>6 - Adult Visual and Performing Arts Classes and Activities</b>				
646260 - Performing Arts Classes and Activities for Adults	\$ 20,092	Community Rec	4-Mid-Range - Typical City Services	
646265 - Dance Classes and Activities for Adults	\$ 47,867	Community Rec	4-Mid-Range - Typical City Services	Also enhances fiscal health of Community Recreation Fund
646275 - Visual Arts Classes and Activities for Adults	\$ 25,721	Community Rec	4-Mid-Range - Typical City Services	
646280 - Pottery Classes and Drop-in Studio	\$ 144,374	Community Rec	5-Other - All Remaining Services	While there are some agencies in the region that have full-scale pottery studios and education programs, this is not necessarily a typical City service. If eliminated there would be additional savings in utilities and specialized equipment maintenance and repair. The program services primarily adults and is very popular.
646285 - City Presented Theatre Performances	\$ 47,147	Community Rec	4-Mid-Range - Typical City Services	
646290 - Gallery Shows	\$ 454	Community Rec	5-Other - All Remaining Services	Gallery is closed due to a Council approved budget reduction in 1993
646295 - Supervisory Services for Adult Visual and Performing Arts Programs	\$ 61,472	Community Rec	4-Mid-Range - Typical City Services	
646300 - Administrative Support for Adult Visual and Performing Arts Programs	\$ 58,666	Community Rec	4-Mid-Range - Typical City Services	
<b>7 - Youth Visual and Performing Arts Activities and Classes</b>				

### Parks and Recreation - Program 646 - Operating

Program SDP Activity	Expense	Fund	Priority Ranking	Notes
646320 - Music Classes and Activities for Youth	\$ 101,968	Community Rec	3-High Mid-Range - Typical City Services	Also enhances fiscal health of Community Recreation Fund
646325 - Dance Classes and Activities for Youth	\$ 84,968	Community Rec	3-High Mid-Range - Typical City Services	Also enhances fiscal health of Community Recreation Fund
646330 - Drama Classes and Activities for Youth	\$ 33,020	Community Rec	3-High Mid-Range - Typical City Services	Also enhances fiscal health of Community Recreation Fund
646335 - Visual Arts Classes and Activities for Youth	\$ 78,065	Community Rec	3-High Mid-Range - Typical City Services	
646340 - Supervisory Services for Youth Visual and Performing Arts Programs	\$ 49,858	Community Rec	3-High Mid-Range - Typical City Services	
646345 - Administrative Support for Youth Visual and Performing Arts Programs	\$ 40,533	Community Rec	3-High Mid-Range - Typical City Services	
646350 - Special Interest Classes and Activities for Youth	\$ 55,337	Community Rec	3-High Mid-Range - Typical City Services	
<b>8 - Public Visual Art</b>				
646365 - Art in Public Places Program	\$ 14,363	Community Rec	1-Highest - Legally Mandated	Muni Code 19.52
646370 - Art in Private Development Program	\$ 21,649	Community Rec	1-Highest - Legally Mandated	Muni Code 19.52
646375 - Repair/Maintain City Public Art Collection	\$ 10,348	Community Rec	3-High Mid-Range - Proper Org Mgmt	Maintaining City's public art assets
646380 - Supervisory Services for Public Art Programs	\$ 7,169	Community Rec	3-High Mid-Range - Proper Org Mgmt	
646385 - Administrative Support for Public Art Programs	\$ 5,857	Community Rec	3-High Mid-Range - Proper Org Mgmt	
<b>9 - Aquatics Classes and Activities</b>				
646405 - Youth Swim Lessons	\$ 210,172	Community Rec	4-Mid-Range - Typical City Services	Also enhances fiscal health of Community Recreation Fund
646410 - Adult Swim Lessons	\$ 27,541	Community Rec	5-Other - All Remaining Services	This activity is a typical City service; however, this program is subsidized. Adult swimmers could be referred to the CSC's programs at the Fremont High School Pool.
646415 - Recreation Open Swim	\$ 72,147	Community Rec	4-Mid-Range - Typical City Services	
646420 - Supervisory Services for Aquatic Programs	\$ 52,906	Community Rec	4-Mid-Range - Typical City Services	
646425 - Administrative Support for Aquatic Programs	\$ 36,613	Community Rec	4-Mid-Range - Typical City Services	
<b>10 - Youth Sports Classes and Activities</b>				
646445 - Sunnyvale Youth Basketball League	\$ 118,264	Community Rec	3-High Mid-Range - Typical City Service	Also enhances fiscal health of Community Recreation Fund
646450 - Youth Drop-in Sports Programs	\$ 1,298	Community Rec	3-High Mid-Range - Typical City Service	
646455 - Youth Sports Camps	\$ 110,351	Community Rec	3-High Mid-Range - Typical City Services	
646460 - Youth Gymnastics	\$ 181,234	Community Rec	3-High Mid-Range - Typical City Services	Also enhances fiscal health of Community Recreation Fund
646465 - Youth Sports Classes	\$ 176,231	Community Rec	3-High Mid-Range - Typical City Services	Also enhances fiscal health of Community Recreation Fund
646470 - Supervisory Services for Youth Sports Programs	\$ 16,816	Community Rec	3-High Mid-Range - Typical City Services	
646475 - Administrative Support for Youth Sports Programs	\$ 12,135	Community Rec	3-High Mid-Range - Typical City Services	
<b>11 - Adult Sports Classes, Activities and Leagues</b>				

### Parks and Recreation - Program 646 - Operating

Program SDP Activity	Expense	Fund	Priority Ranking	Notes
646495 - Adult Sports Camps	\$ 1,648	Community Rec	5-Other - All Remaining Services	Due to staff vacancies, this activity has not yet begun programming
646500 - Adult Sports Classes	\$ 73,349	Community Rec	3-High Mid-Range - Typical City Services	Also enhances fiscal health of Community Recreation Fund
646505 - Adult Drop-in Sports Programs	\$ 35,173	Community Rec	3-High Mid-Range - Typical City Services	Also enhances fiscal health of Community Recreation Fund
646510 - Adult Softball League	\$ 53,456	Community Rec	5-Other - All Remaining Services	This activity is a typical City service; however, this program is subsidized. Adult softball players could be referred to other local agencies or Twin Creeks.
646515 - Adult Basketball League	\$ 79,001	Community Rec	4-Mid-Range - Typical City Services	This program could be eliminated and adult basketball players referred to other local agencies; however, due to the amount of revenue that is generated by this program elimination would not result in much of a cost savings/budget reduction to offset new programs and/or savings
646520 - Adult Volleyball League	\$ 40,186	Community Rec	4-Mid-Range - Typical City Services	
646525 - Supervisory Services for Adult Sports Programs	\$ 24,330	Community Rec	4-Mid-Range - Typical City Services	
646530 - Administrative Support for Adult Sports Programs	\$ 17,305	Community Rec	4-Mid-Range - Typical City Services	
646535 - Senior Games	\$ 10,000	Community Rec	4-Mid-Range - Typical City Services	
<b>12 - Recreation Facilities Scheduling and Rentals</b>				
646550 - Recreation Building Rental	\$ 124,682	Community Rec	4-Mid-Range - Enhances City's Fiscal Health	
646555 - Indoor Sports Center Rental	\$ 12,292	Community Rec	4-Mid-Range - Enhances City's Fiscal Health	
646560 - Creative Arts Center Rental	\$ 16,740	Community Rec	5-Other - All Remaining Services	
646565 - Theatre Rental	\$ 211,547	Community Rec	4-Mid-Range - Typical City Services	
646570 - Senior Center Rental	\$ 80,803	Community Rec	4-Mid-Range - Enhances City's Fiscal Health	Enhances the fiscal health of the Community Recreation Fund
646575 - Park Buildings Rental	\$ 51,911	Community Rec	4-Mid-Range - Typical City Services	All revenue from the park building reservation function supports the General Fund
646580 - Picnic Areas Rental	\$ 25,434	Community Rec	4-Mid-Range - Typical City Services	All revenue from the picnic reservation function supports the General Fund
646585 - Sports Fields Rental	\$ 31,997	Community Rec	4-Mid-Range - Typical City Services	All revenue from the sports field reservation function supports the General Fund
646590 - Swimming Pools Rental	\$ 1,298	Community Rec	5-Other - All Remaining Services	
646595 - Raynor Artist Studios Rental	\$ 2,725	Community Rec	5-Other - All Remaining Services	
646600 - Oversee Special Use Agreements	\$ 34,439	Community Rec	4-Mid-Range - Typical City Services	
646605 - Supervisory Services for Facility Rentals	\$ 72,113	Community Rec	4-Mid-Range - Typical City Services	
646610 - Administrative Support for Facility Rentals	\$ 48,423	Community Rec	4-Mid-Range - Typical City Services	

### Parks and Recreation - Program 646 - Operating

Program SDP Activity	Expense	Fund	Priority Ranking	Notes
646615 - Coordination of Facility Rentals	\$ 61,632	Community Rec	4-Mid-Range - Typical City Services	
646620 - Baylands Vehicle Entry Fee	\$ 48,947	Community Rec	5-Other - All Remaining Services	All revenue from the Baylands gatekeeper function supports the General Fund
<b>13 - Recreation Facilities Scheduling and Support for City Activities:</b>				
646630 - Recreation Building Support	\$ 87,592	Community Rec	4-Mid-Range - Typical City Services	
646635 - Indoor Sports Center Support	\$ 8,915	Community Rec	4-Mid-Range - Typical City Services	
646640 - Creative Arts Center Support	\$ 14,876	Community Rec	4-Mid-Range - Typical City Services	
646650 - Senior Center Support	\$ 111,516	Community Rec	4-Mid-Range - Typical City Services	
646655 - Washington Pool Support	\$ 92,940	Community Rec	4-Mid-Range - Typical City Services	
646660 - Lakewood Elementary School Pool Support	\$ 74,327	Community Rec	4-Mid-Range - Typical City Services	
646665 - Sunnyvale Middle School Pool Support	\$ 42,392	Community Rec	4-Mid-Range - Typical City Services	
646670 - Columbia Middle School Pool Support	\$ 38,682	Community Rec	4-Mid-Range - Typical City Services	
646675 - Peterson Middle School Pool Support	\$ 14,928	Community Rec	4-Mid-Range - Typical City Services	
646680 - Tennis Center Support	\$ 46,551	Community Rec	4-Mid-Range - Typical City Services	Also enhances fiscal health of Community Recreation Fund
646685 - Fremont High School Pool Support	\$ 173,528	Community Rec	4-Mid-Range - Typical City Services	Long-term agreements in place with Fremont Union High School District and California Sports Center for operation of aquatics programs for the community; however, the pool requires the highest subsidy of all of the six public pools in Sunnyvale
646690 - Supervisory Services for Recreation Facility Use	\$ 50,095	Community Rec	4-Mid-Range - Typical City Services	
646695 - Administrative Support for Recreation Facility Use	\$ 40,043	Community Rec	4-Mid-Range - Typical City Services	
646700 - Recreation Facility Use by Other Departments	\$ 1,933	Community Rec	4-Mid-Range - Typical City Services	
646705 - Coordination of Recreation and Other City Use	\$ 53,976	Community Rec	4-Mid-Range - Typical City Services	
<b>14 - Registration, Counter Services, Community Outreach Special Events and Publicity</b>				
646715 - Provision and Administration of Recreation Fee Waiver Program	\$ 87,000	Community Rec	4-Mid-Range - Targets Vulnerable Population	This program is mandated by City Council - refer to RTC 06-290
646720 - 4th of July Celebration	\$ 7,691	Community Rec	5-Other - All Remaining Services	While offering some type of 4th of July activity is a typical City service, Council's action in 2003 significantly reduced the budget for the 4th of July. The remaining \$7,000-\$8,000 was to be used to promote a City-wide picnic to which attendees would bring their own food. The City would provide publicity, free entry to a park (if conducted at Baylands), July 4th decorations, recorded patriotic music and additional restrooms and clean-up.
646725 - Hands on the Arts Festival	\$ 57,965	Community Rec	5-Other - All Remaining Services	
646730 - Recreation Reception and Registration Services	\$ 334,361	Community Rec	3-High Mid-Range - Proper Org Mgmt	

### Parks and Recreation - Program 646 - Operating

Program SDP Activity	Expense	Fund	Priority Ranking	Notes
646735 - Production of Recreation Activity Guides (General & Seniors)	\$ 170,005	Community Rec	4-Mid-Range - Typical City Services	The recreation activity guide is the main source of advertising programs to the community and enhances the fiscal health of the Community Recreation Fund.
646760 - Recreation Division Web Page	\$ 275,900	Community Rec	4-Mid-Range - Typical City Services	The Recreation Activity Guide, Senior Activity Guides and facility rental information represent the majority of information included on the Recreation Division Web site. The Web pages and the information they contain are integral to the fiscal health of the Community Recreation Fund.
646745 - Recreation Promotion and Publicity Materials	\$ 142,600	Community Rec	3-High Mid-Range - Proper Org Mgmt	Coordination of the Recreation Division and Golf marketing activities, along with the design, production and distribution of the various publicity materials, press releases, KSUN slides and other materials are integral to the fiscal health of the Community Recreation Fund.
646750 - Supervisory Services for Customer and Business Services	\$ 45,784	Community Rec	3-High Mid-Range - Proper Org Mgmt	
646755 - Administrative Support for Customer and Business Services	\$ 92,133	Community Rec	3-High Mid-Range - Proper Org Mgmt	
<b>15 - Management and Support Services</b>				
646775 - Management and Supervisory Services	\$ 208,053	Community Rec	3-High Mid-Range - Proper Org Mgmt	
646780 - Administrative Support Services Division-wide	\$ 234,279	Community Rec	3-High Mid-Range - Proper Org Mgmt	
646790 - Staff Training and Development	\$ 26,479	Community Rec	4-Mid-Range - Enhances City's Fiscal Health	Also enhances fiscal health of Community Recreation Fund by increasing staff skills, knowledge and work capacity through training.
<b>16 - Proven People Program</b>				
646805 - Administer Proven People Program	\$ 67,425		5-Other - All Remaining Services	This program helps job seekers age 50 or older seeking part or full-time work and fills a unique need in the community. However, there are other avenues for employers to post jobs and applicants to seek employment.

## Parks and Recreation - Projects

Funded / Unfunded	ProjectID	Name	FundName	20 Year Total plus 2007/08	Priority Ranking	Notes
Funded	800451	Sunnyvale Tennis Center Court Resurfacing	Infrastructure	\$ 371,172	3-High Mid-Range - Address Deficiencies	NOTE: Tennis Center is leased to concessionaire, contract provides expected community services and generates revenue.
Funded	804401	Golf Courses Protective Netting Replacement	Infrastructure	\$ 243,842	2-High - Health/Safety Hazards	
Funded	817950	Civic Center Buildings - HVAC	Infrastructure	\$ 7,945,982	3-High Mid-Range - Support Cont'd Operations	Multi-year Project, Funds in FY07/08 to replace HVAC system in Council Chambers
Funded	818050	Civic Center Buildings - Rehabilitation	Infrastructure	\$ 680,048	1-Highest - Legally Mandated	Multi-year Project, to address ADA issues in various buildings
Funded	818100	Public Safety Buildings - Roofs	Infrastructure	\$ 1,046,543	3-High Mid-Range - Support Cont'd Operations	In design phase
Funded	818150	Public Safety Buildings - Rehabilitation	Infrastructure	\$ 1,615,493	3-High Mid-Range - Support Cont'd Operations	Multi-year projects
Funded	818450	Community Center Buildings - HVAC	Infrastructure	\$ 600,856	3-High Mid-Range - Address Deficiencies	
Funded	818500	Park Buildings - HVAC	Infrastructure	\$ 124,794	4-Mid-Range - Enhances Quality of Life	
Funded	818550	Park Buildings - Rehabilitation	Infrastructure	\$ 2,569,151	4-Mid-Range - Enhances Quality of Life	
Funded	818600	Senior Center Buildings - Rehabilitation	Infrastructure	\$ 1,597,807	3-High Mid-Range - Support Cont'd Operations	
Funded	818651	Corporation Yard Buildings - Roofs	Infrastructure	\$ 1,124,069	3-High Mid-Range - Support Cont'd Operations	Multi-year Project, Funds in FY07/08 to replace Shop Wing Roofs
Funded	818700	Corporation Yard Buildings - Rehabilitation	Infrastructure	\$ 2,147,343	3-High Mid-Range - Support Cont'd Operations	Multi-year Projects
Funded	818750	Golf and Tennis Buildings - Rehabilitation	Infrastructure	\$ 1,199,372	3-High Mid-Range - Support Cont'd Operations	
Funded	819580	Golf Course Pathways Renovation	Infrastructure	\$ 132,964	3-High Mid-Range - Support Cont'd Operations	
Funded	819610	Public Safety Buildings - HVAC	Infrastructure	\$ 1,973,078	3-High Mid-Range - Support Cont'd Operations	Design phase complete, bidding process next.
Funded	819630	Comm Ctr Buildings - Roof Replacement and Repair	Infrastructure	\$ 2,789,151	3-High Mid-Range - Address Deficiencies	
Funded	819750	Golf and Tennis Buildings - Roofs	Infrastructure	\$ 74,727	3-High Mid-Range - Support Cont'd Operations	

## Parks and Recreation - Projects

Funded / Unfunded	ProjectID	Name	FundName	20 Year Total plus 2007/08	Priority Ranking	Notes
Funded	820000	Corporation Yard Buildings - HVAC Replacement	Infrastructure	\$ 196,248	3-High Mid-Range - Support Cont'd Operations	Multi-year Projects
Funded	820010	Community Center Buildings - Rehabilitation	Infrastructure	\$ 653,232	3-High Mid-Range - Support Cont'd Operations	Multi-year Projects
Funded	820240	Park Tennis/Basketball Court Reconstruction	Infrastructure	\$ 926,725	2-High - Health/Safety Hazards	
Funded	820270	Playground Equipment Replacement	Infrastructure	\$ 4,034,541	3-High Mid-Range - Support Cont'd Operations	
Funded	820280	Park Furniture and Fixtures Replacement	Infrastructure	\$ 1,563,667	3-High Mid-Range - Support Cont'd Operations	
Funded	820301	Golf and Tennis Buildings - HVAC	Infrastructure	\$ 557,507	3-High Mid-Range - Support Cont'd Operations	
Funded	820311	Golf Course Irrigation System Replacement	Infrastructure	\$ 227,051	3-High Mid-Range - Support Cont'd Operations	
Funded	820351	Golf Course Sand Bunkers Rebuild	Infrastructure	\$ 504,389	3-High Mid-Range - Address Deficiencies	
Funded	820361	Golf Course Tee Grounds Renewal	Infrastructure	\$ 1,341,976	3-High Mid-Range - Support Cont'd Operations	
Funded	820570	Minor Building Modifications	General Fund	\$ 86,537	3-High Mid-Range - Support Cont'd Operations	Multi-year Projects
Funded	821330	Park Buildings - Roof Repair and Replacement	Infrastructure	\$ 1,592,172	3-High Mid-Range - Support Cont'd Operations	
Funded	822080	Fair Oaks Park Hardscape Renovation	Infrastructure	\$ 310,380	3-High Mid-Range - Address Deficiencies	
Funded	823270	Cooperative Middle School Activities	Community Rec	\$ 2,815	4-Mid-Range - Enhances Quality of Life	NOTE: City has an existing agreement with the S'vale School District to administer the Coop Sports Program. These resources belong to the District. Eliminating the project will not result in any savings to the City.
Funded	824220	Raynor Activity Center Site Improvements	Infrastructure	\$ 45,936	2-High - Health/Safety Hazards	Project supports only those repairs necessary to maintain the facility in a safe and operable state. Pending Raynor Study Issue (August).
Funded	824980	Sunnyvale Office Center Site Improvements	General Services	\$ 225,000	3-High Mid-Range - Support Cont'd Operations	Multi-year Project, Funds in FY08/09 for roofing and dryrot repairs

## Parks and Recreation - Projects

Funded / Unfunded	ProjectID	Name	FundName	20 Year Total plus 2007/08	Priority Ranking	Notes
Funded	825181	Cover for Passenger Waiting Bench at Comm Ctr	Infrastructure	\$ 29,800	5-Other	NOTE: A covered bench adjacent to curb in front of the Recreation Building would provide shade for elder patrons primarily waiting for rides at the Community Center; however, this is not an essential service.
Funded	825190	Community Center Identification Sign	Infrastructure	\$ 38,400	5-Other	NOTE: The public would benefit from better signage at the Community Center; however, providing signage is not an essential service. The issue of inadequate and inaccurate signage has been a long-standing complaint and still needs to be addressed.
Funded	825560	Security Access Control System Replacement	Infrastructure	\$ 1,214,905	3-High Mid-Range - Support Cont'd Operations	
Funded	825660	Golf Course Greens Renewal	Infrastructure	\$ 1,815,943	3-High Mid-Range - Support Cont'd Operations	
Funded	825760	Washington Pool Renovation	Infrastructure	\$ 740,765	3-High Mid-Range - Support Cont'd Operations	NOTE: In order to keep the Washington Park Pool open, it is essential to the health and safety of participants that the pool and associated equipment be maintained appropriately. While infrastructure maintenance and repair is completed on an on-going basis, periodically major work must be completed in order to keep the pool operating in a safe manner.
Funded	825850	Swim Pools Infrastructure	Infrastructure	\$ 22,260	2-High - Health/Safety Hazards	
Funded	825850	Swim Pools Infrastructure	Infrastructure	\$ 1,372,836	3-High Mid-Range - Address Deficiencies	NOTE: If the City is going to have a strong community aquatics program at five sites, it is essential to the health and safety of participants that the pools and associated equipment be maintained appropriately. This is a potentially scalable project should the City decides to close down a pool(s). Different savings would be incurred depending on which pool(s) is closed.
Funded	826670	Parks Skaterink Improvements	Park Dedication	\$ 686,358	5-Other	
Funded	826680	Parks Waterplay Features Renovation	Park Dedication	\$ 699,149	5-Other	
Funded	826710	Washington Pool Expansion	Capital Projects	\$ 2,024,868	5-Other	
Funded	826720	Sunnyvale Skatepark Lighting	Capital Projects	\$ 75,000	5-Other	Contingent on funds raised by Skatepark community



## Parks and Recreation - Projects

Funded / Unfunded	ProjectID	Name	FundName	20 Year Total plus 2007/08	Priority Ranking	Notes
Funded	826740	Digital Marquee to Promote City Activities and Events	Capital Projects	\$ 295,156	5-Other	NOTE: This project to put a large digital marquee at Butchers Corner would be beneficial in the promotion of City programs and special events; however, it is not an essential service. If this project is eliminated, staff would continue to use the canvas banners.
Funded	826750	Senior Center Safety Improvements	Capital Projects	\$ 40,000	2-High - Health/Safety Hazards	NOTE: Primarily addresses traffic and pedestrian safety in vicinity of Senior Center. Should be completed in FY07/08.
Funded	826760	Senior Ctr Furnishings, Equipment, & Asset Protect	Capital Projects	\$ 75,000	4-Mid-Range - Improvements = Reduced Cost	NOTE: Primarily asset protection and replacement of equipment required for on-going operation of the Senior Center.
Funded	826770	Murphy Park Tot Swing Set	Capital Projects	\$ 18,400	5-Other	Dependent upon Neighborhood Association Funding
Funded	827100	Mobile Recreation Vehicle	General Services	\$ 49,150	5-Other	NOTE: Would provide a 2nd mobile recreation vehicle; however, operating resources would also need to be identified
Funded	827110	Update of Public Building LR Infrastructure Plan	Infrastructure	\$ 200,000	4-Mid-Range - Improvements = Reduced Cost	
Funded	827130	Community Ctr/Columbia Sports Ctr B-ball Assembly	Infrastructure	\$ 30,133	3-High Mid-Range - Support Cont'd Operations	Existing hoop assembly is malfunctioning and parts are no longer available
Funded	827140	Community Center Theater Seats	Infrastructure	\$ 216,468	3-High Mid-Range - Support Cont'd Operations	
Funded	827150	Community Center Gas Line Replacement	Infrastructure	\$ 360,184	3-High Mid-Range - Support Cont'd Operations	
Funded	827160	Tennis Center Court Repairs	Infrastructure	\$ 40,000	3-High Mid-Range - Support Cont'd Operations	NOTE: The Tennis Center cannot be kept open unless courts are maintained properly.
Funded	827170	Sunnyvale Golf Course Continuous Cart Paths	Infrastructure	\$ 499,800	2-High - ROI - 7 yrs or less	
Unfunded	808350	Morse Avenue Neighborhood Park Development	Park Dedication	\$ 3,216,436	5-Other	
Unfunded	823230	Murphy Park Expansion Masterplan	Capital Projects	\$ 100,000	5-Other	
Unfunded	823670	Develop Pocket Parks	Park Dedication	\$ 1,396,441	5-Other	
Unfunded	825200	Remodel Comm Ctr Kitchen and Serving Area	Infrastructure	\$ 38,964		
Unfunded	825790	Park Land Acquisition	Park Dedication	\$ 1,148,686	5-Other	

### Parks and Recreation - Projects

Funded / Unfunded	ProjectID	Name	FundName	20 Year Total plus 2007/08	Priority Ranking	Notes
Unfunded	<b>900112</b>	Upgrade to JWC Greenbelt at Lakewood Elem School	Park Dedication	\$ 136,386	5-Other	
Unfunded	<b>900230</b>	JWCG Improve between Morse Ave. and Weddell Dr.	Park Dedication	\$ 411,264	5-Other	
Unfunded	<b>900234</b>	Sunnyvale Heritage Center Enhancements	Park Dedication	\$ 388,402	5-Other	
Unfunded	<b>900279</b>	Synthetic Turf Sports Field	Park Dedication	\$ 1,086,943	5-Other	
Unfunded	<b>900441</b>	Golf Course Tree Trimming and Removal	Infrastructure	\$ 330,000	5-Other	

**Parks and Recreation - Priority 5 Sub-Ranking (Operating)**

<b>Program SDP Activity</b>	<b><u>Expense</u></b>	<b><u>Fund</u></b>	<b>Priority 5 Sub-Ranking <u>1 - 5</u></b>	<b><u>Notes</u></b>
<b>601 - Parks and Recreation Department Management and Support Services</b>				
1 - Parks and Recreation Department Management and Support Services:				
601040 - Provide Support to Arts Commission	\$ 13,184	General Fund	5	Resolution 193-84 Establishes an Arts Commission; not required by City Charter. Provides advice to Council on arts-related issues. Could be eliminated and functions combined with Parks and Recreation Commission
<b>769 - Facility Services</b>				
1 - Provide Janitorial Services to City Buildings				
769150 - Provide Janitorial Supplemental Cleaning	\$ 46,551	General Fund	4	This Activity allows for cleaning beyond the 40% reduced services and is scaleable. Cleaning is at high use areas and elimination or reduction would have a negative impact on Library, Community Center, and Senior Center users

**Parks and Recreation - Program 646 - Priority 5 Sub-Ranking (Operating)**

<b>Program SDP Activity</b>	<b>Expense</b>	<b>Fund</b>	<b>Priority 5 Sub-Ranking 1 - 5</b>	<b>Notes</b>
<b>646 - Arts and Recreation Programs and Operation of Recreation Facilities</b>				
<b>6 - Adult Visual and Performing Arts Classes and Activities</b>				
646280 - Pottery Classes and Drop-in Studio	\$ 144,374	Community Rec	5	While there are some agencies in the region that have full-scale pottery studios and education programs, this is not necessarily a typical City service. If eliminated there would be additional savings in utilities and specialized equipment maintenance and repair. The program services primarily adults and is very popular.
646290 - Gallery Shows	\$ 454	Community Rec	1	Gallery is closed due to a Council approved budget reduction in 2003. Current level of service is very limited.
<b>9 - Aquatics Classes and Activities</b>				
646410 - Adult Swim Lessons	\$ 27,541	Community Rec	5	This activity is a typical City service; however, this program is subsidized. Adult swimmers could be referred to the CSC's programs at the Fremont High School Pool.
<b>11 - Adult Sports Classes, Activities and Leagues</b>				
646495 - Adult Sports Camps	\$ 1,648	Community Rec	5	Current City emphasis is on youth and seniors, not adults. However, activity could be self-supporting.
646510 - Adult Softball League	\$ 53,456	Community Rec	5	This activity is a typical City service; however, this program is subsidized. Adult softball players could be referred to other local agencies or Twin Creeks.
<b>12 - Recreation Facilities Scheduling and Rentals</b>				
646560 - Creative Arts Center Rental	\$ 16,740	Community Rec	5	This activity provides staff time to coordinate use of Creative Arts facilities by the public and City, and generate rental income.
646590 - Swimming Pools Rental	\$ 1,298	Community Rec	5	This activity provides staff time to coordinate use of swimming pool facilities by the public and City, and generate rental income.
646595 - Raynor Artist Studios Rental	\$ 2,725	Community Rec	5	This activity provides staff time to coordinate use of Raynor Artist Studio facilities by the public and City, and generate rental income.
646620 - Baylands Vehicle Entry Fee	\$ 48,947	Community Rec	5	All revenue from the Baylands gatekeeper function supports the General Fund
<b>14 - Registration, Counter Services, Community Outreach Special Events and Publicity</b>				
646720 - 4th of July Celebration	\$ 7,691	Community Rec	1	While offering some type of 4th of July activity is a typical City service, Council's action in 2003 significantly reduced the budget for the 4th of July. The remaining \$7,000-\$8,000 was to be used to promote a City-wide picnic to which attendees would bring their own food. These resources could be eliminated in place of the above, and staff would promote the 4th of July as a family activity day and encourage local families to spend time together in the parks. Community outreach would tie this message to our "benefits of recreation" initiative as well. The publicity would be handled via our regular avenues including the Activity Guides, KSUN, press release, etc. and absorbed within the existing marketing budget.
646725 - Hands on the Arts Festival	\$ 57,965	Community Rec	5	This program is very popular and is the biggest single annual event in recreation with 5,000-7,000 attendees.

**Parks and Recreation - Program 646 - Priority 5 Sub-Ranking (Operating)**

<b>Program SDP Activity</b>	<b><u>Expense</u></b>	<b><u>Fund</u></b>	<b>Priority 5 Sub-Ranking 1 - 5</b>	<b><u>Notes</u></b>
16 - Proven People Program				
646805 - Administer Proven People Program	\$ 67,425		1	This program helps job seekers age 50 or older seeking part or full-time work and fills a unique need in the community. However, there are other avenues for employers to post jobs and applicants to seek employment.

### Parks and Recreation - Priority 5 Sub-Ranking (Projects)

Funded / Unfunded	ProjectID	Name	FundName	20 Year Total plus 2007/08	Priority 5 Sub-Ranking 1 - 5	Notes
Funded	825181	Cover for Passenger Waiting Bench at Comm Ctr	Infrastructure	\$ 29,800	3	A covered bench adjacent to curb in front of the Recreation Building would provide shade for elder patrons primarily waiting for rides at the Community Center; however, this is not an essential service.
Funded	825190	Community Center Identification Sign	Infrastructure	\$ 38,400	4	The public would benefit from better signage at the Community Center; however, providing signage is not an essential service. The issue of inadequate and inaccurate signage has been a long-standing complaint and still needs to be addressed.
Funded	826670	Parks Skaterink Improvements	Park Dedication	\$ 686,358	2	Project would augment City's formal skate facilities.
Funded	826680	Parks Waterplay Features Renovation	Park Dedication	\$ 699,149	3	If Council desires to continue waterplay, infrastructure needs updating.
Funded	826710	Washington Pool Expansion	Capital Projects	\$ 2,024,868	5	The project provides a modernization of the City's only self-owned pool. No other pool facilities in the City provide an updated aquatic experience.
Funded	826720	Sunnyvale Skatepark Lighting	Capital Projects	\$ 75,000	4	Provides lights to existing skatepark to extend current hours of service. Contingent on funds raised by Skatepark community
Funded	826740	Digital Marquee to Promote City Activities and Events	Capital Projects	\$ 295,156	1	This project to put a large digital marquee at Butchers Corner would be beneficial in the promotion of City programs and special events; however, it is not an essential service. If this project is eliminated, staff would continue to use the canvas banners.
Funded	826770	Murphy Park Tot Swing Set	Capital Projects	\$ 18,400	5	Dependent upon Neighborhood Association Funding
Funded	827100	Mobile Recreation Vehicle	General Services	\$ 49,150	2	Would provide a 2nd mobile recreation vehicle; however, operating resources would also need to be identified
Unfunded	808350	Morse Avenue Neighborhood Park Development	Park Dedication	\$ 3,216,436	5	Would provide neighborhood park in an expanding area without adequate recreational facilities.
Unfunded	823230	Murphy Park Expansion Masterplan	Capital Projects	\$ 100,000	1	Being reviewed in the Parks of the Future Study
Unfunded	823670	Develop Pocket Parks	Park Dedication	\$ 1,396,441	3	Being reviewed in the Parks of the Future Study. Would require additional operating resources.
Unfunded	825200	Remodel Comm Ctr Kitchen and Serving Area	Infrastructure	\$ 38,964	2	Might result in additional rentals, but not functionally necessary.
Unfunded	825790	Park Land Acquisition	Park Dedication	\$ 1,148,686	5	Subject to Parks of the Future Study
Unfunded	900112	Upgrade to JWC Greenbelt at Lakewood Elem School	Park Dedication	\$ 136,386	5	This section of the JWC Greenbelt requires landscaping and safety improvements

### Parks and Recreation - Priority 5 Sub-Ranking (Projects)

Funded / Unfunded	ProjectID	Name	FundName	20 Year Total plus 2007/08	Priority 5 Sub-Ranking 1 - 5	Notes
Unfunded	900230	JWCG Improve between Morse Ave. and Weddell Dr.	Park Dedication	\$ 411,264	5	This section of the JWC Greenbelt requires landscaping and safety improvements
Unfunded	900234	Sunnyvale Heritage Center Enhancements	Park Dedication	\$ 388,402	4	Completion of the Heritage area site improvements desired by the community.
Unfunded	900279	Synthetic Turf Sports Field	Park Dedication	\$ 1,086,943	2	Would add all-weather field capability
Unfunded	900441	Golf Course Tree Trimming and Removal	Infrastructure	\$ 330,000	5	Trees have grown beyond optimum size and are posing safety risks.

# Public Safety



## Public Safety - Operating

Program SDP Activity	Expense	Fund	Priority Ranking	Notes
<b>481 - Police Services</b>				
1 - Police Field Services				
481020 - Pre-Shift Preparation Time - Includes Patrol Briefing, Patrol Car Check and Loading Time	\$ 1,499,360	General Fund	2-High - Essential Services	Pre-shift briefing time where critical daily events are discussed, officer safety information discussed, training given, organizational information passed on.
481030 - Field Supervision - All Patrol Lieutenant Time In the Field Except Actual Time On Calls or Out of Service Time at Headquarters	\$ 1,322,447	General Fund	2-High - Essential Services	Captures Lieutenant time during field supervision activities
481100 - Patrol Response to Police Events	\$ 6,951,349	General Fund	2-High - Health & Safety	
481110 - Patrol Response to Fire Events	\$ 78,793	General Fund	2-High - Health & Safety	
481120 - Patrol Response to Emergency Medical Events	\$ 78,793	General Fund	2-High - Health & Safety	
481130 - Traffic Enforcement and Education	\$ 622,071	General Fund	2-High - Health & Safety	Traffic enforcement, education, collision investigation for Patrol based officers to maintain the safe, orderly flow of traffic on City streets
481150 - Ancillary Activities - Includes All Time Spent In and Out of Service Status to Attend On-Duty Committee or Task Force Meetings	\$ 49,402	General Fund	2-High - Essential Services	Captures time to support the Patrol Training Officers for their training, transition meetings etc. during the Patrol Training cycle to train new officers (PTO Program)
481160 - Provide Non-Directed Patrol - All Time that is NOT Being Captured In Other Activities to Show the "Available" Time Officers have for Proactive, Preventive Patrol	\$ 6,716,153	General Fund	2-High - Health & Safety	
481190 - Patrol Training Officer Coordination	\$ 155,430	General Fund	2-High - Essential Services	
2 - Capacity and Administrative Support				
481200 - Employee Training for Patrol Line - Includes Staff Time Spent Providing or Receiving Training	\$ 1,426,184	General Fund	1-Highest - Legally Mandated	Police Officer Standards in Training (POST) mandated, and required by Penal Code section 832 PC Training addresses the maintenance of qualification and certifications of all police related areas as well as perishable skills training, legal updates etc.
481210 - Court Activity - Staff Time at Traffic, Municipal and Superior Court Prosecuting Complaints	\$ 237,612	General Fund	1-Highest - Legally Mandated	Required by Penal Code section 825 PC
481230 - Administration and Support - SLES/BJA	\$ 290,268	Police Services Aug	2-High - Essential Services	Supports one Patrol Captain (grant funded)
481240 - Costs for Annual Audit of Asset Forfeiture Funds	\$ 3,000	Asset Forfeiture	1-Highest - Legally Mandated	Required by Health and Safety Code 11469(h)
481800 - Administrative Support Services for Patrol	\$ 359,207	General Fund	2-High - Essential Services	Supports one Senior Office Assistant and one Patrol Staff Lieutenant
481820 - Management and Supervisory Services for Patrol	\$ 1,911,759	General Fund	2-High - Essential Services	Supports one Deputy Chief, one Patrol Captain, and 10 Patrol Lieutenant's time plus Purchased Goods and Services for Police Services

## Public Safety - Operating

Program SDP Activity	<u>Expense</u>	<u>Fund</u>	<u>Priority Ranking</u>	<u>Notes</u>
<b>3 - Desk Officer Services</b>				
481300 - Prepare Crime Reports	\$ 364,026	General Fund	2-High - Health & Safety	Captures all time Patrol Desk Officer based personnel spend on investigations and report preparation
481310 - Provide Jail Processing Services	\$ 218,415	General Fund	2-High - Health & Safety	Captures all time Patrol Desk Officer based personnel spend in the DPS jail facility processing prisoners, jail checks, clean-up, etc.
481320 - Provide Customer Service	\$ 803,667	General Fund	2-High - Essential Services	Captures all time Patrol Desk Officer based personnel providing customer service to walk in customers, phone or electronic contacts and assisting headquarters' personnel
481330 - Pre-Shift Desk Officer	\$ 69,267	General Fund	2-High - Essential Services	Captures all time for the Patrol Desk Officer based personnel spent at the beginning of their pre-shift briefing
<b>482 - Fire Services</b>				
<b>1 - Fire Field Services</b>				
482100 - Fire Response to Fire Events - Provide Appropriate Resources to the Scene of Fire Events In Order to Minimize the Emergency's Impact On Life and Property	\$ 1,419,682	General Fund	2-High - Health & Safety	
482110 - Fire Response to Emergency Medical Events - Provide Appropriate Resources to the Scene of an Emergency Medical Call, whether Emergency, Urgent or Routine In Nature	\$ 1,672,604	General Fund	2-High - Health & Safety	
<b>2 - Community Safety and Events</b>				
482200 - Fire Safety Inspections - Maintain Fire Reduction Efforts Through Annual Inspections of Community Businesses with Corrective Citations as Necessary	\$ 284,067	General Fund	2-High - Essential Services	Covers station level inspections of businesses, apartments and condominium complexes
482210 - Provide Fire Safety Community Education/Support - Provide Education in the Field Through the Provision of School Tours, Support of Courses On Fire Safety, and Ad Hoc Opportunities for Education	\$ 195,058	General Fund	4-Mid-Range - Typical City Services	Station level response to community events and educational opportunities
<b>3 - Capacity and Administrative Support</b>				
482300 - Station and Equipment Maintenance - Daily Inspection and Correction of Problems with Apparatus, Equipment and Station	\$ 3,459,324	General Fund	1-Highest - Legally Mandated	Required pursuant to title 13, section 1215 of the California Code of Regulations and California Vehicle Code section 34500
482330 - Provide Fire Academy Support	\$ 79,648	General Fund	2-High - Essential Services	Provides necessary engines, equipment and personnel to facilitate the training of officers in the fire academy and officers gaining required certifications for Advanced Driver and Pump Operator.

## Public Safety - Operating

<b>Program SDP Activity</b>	<b><u>Expense</u></b>	<b><u>Fund</u></b>	<b><u>Priority Ranking</u></b>	<b><u>Notes</u></b>
482340 - Employee Training - Fire, Emergency Medical, and Police Training Received In Order to Improve Skills and Maintain Certifications	\$ 3,401,106	General Fund	1-Highest - Legally Mandated	Police Officer Standards in Training (POST) mandated, and required by Penal Code section 832 PC, 13514 PC, 13515 PC, 13518 PC, 13519 PC, Title 8, Section 5193 California Code of Regulations; Fire perishable skills training and State Fire Marshal certification maintenance in specialized skills such as Rescue Systems 1, Rescue Systems 2, Confined Space Rescue, Trench Rescue, Low Angle Rescue and Hazardous Materials.
482350 - Ancillary Activities - Includes Assigned Projects, Policy Revisions, Pre-fire Surveys, Equip Research Projects, and Formal Structured Meetings	\$ 780,916	General Fund	2-High - Essential Services	Not funded in the current budget but will be funded in fiscal 08/09 and going forward. Time spent on preparing Pre-Fire Surveys, Hazardous Materials Surveys, required structured meetings, and research projects.
482360 - Fire Safety Maintenance Officer - Apparatus Equipment Maintenance	\$ 225,036	General Fund	3-High Mid-Range - Proper Org Mgmt	
482370 - Emergency Call Availability - Time Not Dedicated to Other Firefighter Duties Available for Emergency Calls	\$ 8,840,135	General Fund	2-High - Health & Safety	Time spent in preparation for emergency events
482800 - Supervisory Services for Fire Services - Includes Work Hours Expended Supporting, Leading, and Managing Equipment and Personnel In Support of All Program Measures	\$ 1,037,267	General Fund	2-High - Essential Services	Time spent by Lieutenants supervising subordinates in the stations and in the field
482830 - Management Services for Fire Services	\$ 1,386,114	General Fund	2-High - Essential Services	Supports one Deputy Chief and three Captains plus Purchase Goods and Services for the Fire Division.
482840 - Administrative Support Services for Fire Services	\$ 88,406	General Fund	2-High - Essential Services	Senior Office Assistant supporting Fire Services
<b>483 - Community Safety Services</b>				
<b>1 - Animal Control and Shelter Services</b>				
483100 - Provide Animal Services - Respond and Investigate Animal Control Issues within the Community	\$ 165,092	General Fund	1-Highest - Legally Mandated	California Food and Agriculture Code 30501-31683
483110 - Provide Community Animal Control Service Events - Provide Public Education Presentations Related to Animal Control Issues	\$ 3,144	General Fund	4-Mid-Range - Typical City Services	
483130 - Contract Shelter Services - Transportation of Sick, Injured or Dead Animals to Shelter	\$ 269,600	General Fund	1-Highest - Legally Mandated	California Food and Agriculture Code 30501-31683
483140 - Provide Non-Directed Patrol - All Time that is NOT Being Captured In Other Activities to Show the "Available" Time Officers have for Proactive, Preventive Patro	\$ 15,923	General Fund	2-High - Health & Safety	Report Writing, Routine Patrol, Admin Work
483150 - Animal Licensing Services - Database Maintenance and the Issue of Licenses for the Animal Control Program	\$ 33,619	General Fund	3-High Mid-Range - Proper Org Mgmt	
483160 - Wildlife Animal Services - Transportation of Sick or Injured Animals to Wildlife Shelter	\$ 1,177	General Fund	2-High - Essential Services	Muni Code, Chapter 6
483170 - Employee Training for Animal Control Unit	\$ 9,895	General Fund	2-High - Essential Services	

## Public Safety - Operating

Program SDP Activity	Expense	Fund	Priority Ranking	Notes
483800 - Supervisory Services for Animal Control and Shelter Services	\$ 34,460	General Fund	2-High - Essential Services	Time spent by Senior Community Safety Services Officer supervising subordinates
483810 - Management Services for Animal Control and Shelter Services	\$ 26,241	General Fund	2-High - Essential Services	Supports one Deputy Chief plus Purchased Goods and Services
483850 - Administrative Support Services for Animal Control and Shelter Services	\$ 17,930	General Fund	2-High - Essential Services	Support of Staff Office Assistant
<b>2 - Traffic Safety and Enforcement</b>				
483200 - Provide Traffic Safety Enforcement - Vehicle, Bicycle and Pedestrian Related Violations	\$ 343,688	General Fund	2-High - Health & Safety	Maintain safe traffic flow; Accident Prevention
483210 - Specialized Enforcement Community Response - Officer Response to Community Generated Traffic Issues within the Community	\$ 160,650	General Fund	2-High - Health & Safety	Maintain safe traffic flow; Accident Prevention
483220 - Investigate Major Accidents - Investigation of Major Injury Traffic Collisions and Reconstruction	\$ 70,082	General Fund	1-Highest - Legally Mandated	Vehicle Code Section 20008(a)
483230 - Assist Field Operations - Assist Police/Fire/Emergency Medical Field Operations	\$ 66,847	General Fund	2-High - Health & Safety	Assist Police and Fire when needed for emergency calls
483240 - Provide Court and Ancillary Activities - Attendance In Court/Unavailable for Normal Duties	\$ 83,655	General Fund	1-Highest - Legally Mandated	825 PC
483270 - Employee Training for Traffic Unit	\$ 112,454	General Fund	1-Highest - Legally Mandated	Police Officer Standards in Training (POST) mandated, and required by Penal Code section 832 PC, 13514 PC, 13515 PC, 13518PC, 13519 PC, Title 8, Section 5193
483280 - Child Safety Seat Inspections	\$ 38,815	General Fund	5-Other - All Remaining Services	
483600 - Provide Taxi Inspections	\$ 6,469	General Fund	2-High - Essential Services	Muni Code 5.36.270
483610 - Special Enforcement Campaign	\$ 9,073	General Fund	3-High Mid-Range - Typical City Services	
483820 - Management Services for Traffic Safety and Enforcement	\$ 44,822	General Fund	2-High - Essential Services	Supports one Deputy Chief plus Purchased Goods and Services
483860 - Supervisory Services for Traffic Safety and Enforcement - Includes Supervision of Staff and Activities In Support of Traffic Safety and Enforcement	\$ 166,034	General Fund	2-High - Essential Services	Time spent by Lieutenant supervising subordinates
<b>3 - Office of Emergency Services (OES)</b>				
483300 - Provide Community Outreach - Training and Education to the Community	\$ 136,395	General Fund	2-High - Health & Safety	SNAP; SARES
483320 - Disaster Preparedness Planning	\$ 23,682	General Fund	2-High - Essential Services	Emergency Plan maintenance; Grants; Sub-elements

## Public Safety - Operating

Program SDP Activity	<u>Expense</u>	<u>Fund</u>	<u>Priority Ranking</u>	<u>Notes</u>
483330 - Employee Training for Office of Emergency Services Unit	\$ 27,630	General Fund	2-High - Essential Services	
483340 - Regional Coordination with Other Cities/Counties for OES	\$ 39,654	General Fund	2-High - Essential Services	
483350 - Sunnyvale Neighborhood Actively Prepared Training (SNAP) and Refresher Training	\$ 59,587	General Fund	2-High - Health & Safety	
483360 - Provide City Preparedness Services - Training and Education to City Employees	\$ 70,446	General Fund	2-High - Essential Services	
483830 - Management Services for Office of Emergency Services	\$ 34,301	General Fund	2-High - Essential Services	Supports one Deputy Chief plus Purchased Goods and Services
483880 - Supervisory Services for Office of Emergency Services - Includes Supervision of Staff and Activities In Support of OES	\$ 27,156	General Fund	2-High - Essential Services	Time spent by Lieutenant supervising subordinates
483890 - Administrative Support Services for Office of Emergency Services	\$ 28,202	General Fund	2-High - Essential Services	Support of Staff Office Assistant
<b>4 - Crime Prevention</b>				
483020 - Provide Juvenile Probation Services - Provision of Santa Clara County Probation Officer	\$ 99,509	Asset Forfeiture	4-Mid-Range - Targets Vulnerable Population	Contract County Probation Officer
483030 - Volunteer Coordination - Coordinate and Maintain DPS Volunteer Program	\$ 25,340	General Fund	4-Mid-Range - Typical City Services	
483040 - Enforce Parking Standards Throughout the City	\$ 114,253	General Fund	3-High Mid-Range - Typical City Services	
483090 - Provide Public Safety Information Packets to New Businesses or Businesses with Change in Ownership	\$ 9,633	General Fund	5-Other - All Remaining Services	
483400 - Provide Specialized Services to Neighborhoods - Presentations, Discussions and the Handling of Neighborhood Related Issues	\$ 523,106	General Fund	3-High Mid-Range - Typical City Services	Crime Prevention; Conflict Resolution
483410 - Provide Specialized Services to Schools - Presentations, Discussions and the Handling of Neighborhood Related Issues	\$ 418,484	General Fund	3-High Mid-Range - Typical City Services	Crime Prevention; Conflict Resolution
483420 - Provide Specialized Services to Businesses - Presentations, Discussions and the Handling of Neighborhood Related Issues	\$ 26,433	General Fund	3-High Mid-Range - Typical City Services	Crime Prevention; Conflict Resolution
483430 - Provide Plan Review for Businesses - Ordinance and Licensing Issues	\$ 2,849	General Fund	3-High Mid-Range - Typical City Services	
483440 - Assist Field Operations - Assist Police/Fire/Emergency Medical Field Operations	\$ 32,963	General Fund	2-High - Health & Safety	Assist Police and Fire when needed for emergency calls

## Public Safety - Operating

Program SDP Activity	<u>Expense</u>	<u>Fund</u>	<u>Priority Ranking</u>	<u>Notes</u>
483450 - Administration of False Alarm Ordinance - Administration of False Alarm Program Including Billing and Community Outreach	\$ 68,376	General Fund	4-Mid-Range - Typical City Services	Muni Code Section 9.90
483460 - Provide Crossing Guard Services - Administration and Oversight of Crossing Guard Program Including Scheduling and the Identification of Intersections	\$ 293,185	General Fund	2-High - Health & Safety	
483470 - Provide Nuisance Vehicle Abatement Services - Mark, Tag and Tow Vehicles through the Administration of the Abandoned Vehicle Abatement Service Authority Program	\$ 165,772	General Fund	3-High Mid-Range - Typical City Services	Restricted AVASA Funds
483480 - Provide Public Safety for Contractual Events	\$ -	General Fund	4-Mid-Range - Typical City Services	Costs reimbursed
483490 - Employee Training for Crime Prevention Unit	\$ 132,851	General Fund	1-Highest - Legally Mandated	Police Officer Standards in Training (POST) mandated, and required by Penal Code section 832 PC, 13514 PC, 13515 PC, 13518PC, 13519 PC, Title 8, Section 5193
483840 - Management Services for Crime Prevention	\$ 115,847	General Fund	3-High Mid-Range - Typical City Services	Supports one Deputy Chief plus Purchased Goods and Services
483900 - Supervisory Services for Crime Prevention - Includes Supervision of Staff and Activities In Support of Crime Prevention	\$ 155,730	General Fund	3-High Mid-Range - Typical City Services	Time spent by Lieutenant supervising subordinates
483910 - Administrative Support Services for Crime Prevention	\$ 88,409	General Fund	3-High Mid-Range - Typical City Services	Support of Senior Office Assistant
<b>484 - Personnel and Training Services</b>				
1 - Recruitment and Selection				
484100 - Conduct Recruitment Activities - Recruitment of Candidates for PSO	\$ 135,749	General Fund	2-High - Essential Services	
484110 - Conduct Public Safety Officer Selection Process - Activities Related to the Testing of Potential Candidates for the Positions of Public Safety Officer	\$ 56,784	General Fund	2-High - Essential Services	
484120 - Perform Background Investigations for all Public Safety Positions	\$ 51,073	General Fund	1-Highest - Legally Mandated	830.33 PC
484140 - Background Investigation Volunteers and Others	\$ 44,136	General Fund	1-Highest - Legally Mandated	830.33 PC, 13510 PC
484150 - Employee Training for Recruitment and Selection Employees	\$ 27,190	General Fund	1-Highest - Legally Mandated	Police Officer Standards in Training (POST) mandated, and required by Penal Code section 832 PC, 13514 PC, 13515 PC, 13518PC, 13519 PC, Title 8, Section 5193 <u>California Code of Regulations</u>
484160 - Perform Background Investigations for all Non-Sworn Public Safety Positions	\$ 34,216	General Fund	1-Highest - Legally Mandated	830.33 PC, 13510 PC

## Public Safety - Operating

Program SDP Activity	Expense	Fund	Priority Ranking	Notes
484800 - Supervisory Services for Recruitment and Selection - Includes Supervision of Staff and Activities In Support of Recruitment and Selection	\$ 53,815	General Fund	2-High - Essential Services	Time spent by Lieutenant supervising subordinates
484810 - Management Services for Recruitment and Selection	\$ 36,166	General Fund	2-High - Essential Services	Supports one Deputy Chief
484840 - Administrative Support Services for Recruitment and Selection	\$ 20,270	General Fund	2-High - Essential Services	Support of Community Service Officer
<b>2 - Initial Training Services</b>				
484200 - Coordinate and Support of Police Academy	\$ 57,985	General Fund	2-High - Essential Services	
484210 - Provide Base Fire Training - Fire Academy Training	\$ 57,985	General Fund	2-High - Essential Services	
484220 - Provide Police Field Training - Police Field Training Officer Training	\$ 47,128	General Fund	2-High - Essential Services	
484230 - Provide Base EMS Training - Emergency Medical Technician (EMT) Training	\$ 3,530	General Fund	2-High - Essential Services	
484820 - Management Services for Initial Training Services	\$ 35,582	General Fund	2-High - Essential Services	Supports one Deputy Chief
484850 - Supervisory Services for Initial Training Services - Includes Supervision of Staff and Activities In Support of Initial Training	\$ 12,156	General Fund	2-High - Essential Services	Time spent by Lieutenant supervising subordinates
484860 - Administrative Support Services for Initial Training Services	\$ 11,111	General Fund	2-High - Essential Services	Support of Community Service Officer
<b>3 - Sworn Training Services</b>				
484000 - Firearms Training	\$ 179,496	General Fund	2-High - Health & Safety	
484010 - Firearms Maintenance	\$ 53,678	General Fund	2-High - Health & Safety	
484020 - Police Training - Coordination of Training	\$ 415,708	General Fund	2-High - Essential Services	
484040 - Teaching Police Continuous Professional Training (CPT)	\$ 52,697	General Fund	2-High - Health & Safety	
484050 - Teaching Fire Continuous Professional Training (CPT)	\$ 88,010	General Fund	2-High - Health & Safety	
484060 - Teaching Emergency Medical Services (CPT)	\$ 11,957	General Fund	2-High - Health & Safety	
484070 - Employee Training	\$ 62,292	General Fund	1-Highest - Legally Mandated	Police Officer Standards in Training (POST) mandated, and required by Penal Code section 832 PC, 13514 PC, 13515 PC, 13518PC, 13519 PC, Title 8, Section 5193
484080 - Medical Event Review - Review of Medical Events and Providing of Quality Improvement Direction	\$ 130,455	General Fund	1-Highest - Legally Mandated	Title 22 Div 9 Chapter 12.
484310 - Coordination Fire Continuous Professional Training (CPT) - In-Service Fire Training for Sworn Personnel	\$ 299,659	General Fund	2-High - Health & Safety	

## Public Safety - Operating

Program SDP Activity	Expense	Fund	Priority Ranking	Notes
484320 - Coordination Emergency Medical Services (CPT) - In-Service EMS Training for Sworn Personnel	\$ 274,996	General Fund	2-High - Health & Safety	
484830 - Management Services for Sworn Training Services	\$ 49,937	General Fund	2-High - Essential Services	Supports one Deputy Chief plus Purchased Goods and Services
484870 - Supervisory Services for Sworn Training Services - Includes Supervision of Staff and Activities In Support of Sworn Training	\$ 36,179	General Fund	2-High - Essential Services	Time spent by Lieutenant supervising subordinates
484880 - Administrative Support Services for Sworn Training Services	\$ 86,441	General Fund	2-High - Essential Services	Support of Senior Office Assistant
<b>485 - Investigation Services</b>				
<b>1 - Police Investigations</b>				
485000 - Provide Crime Analysis and Tracking of Crime Trends	\$ 138,032	General Fund	3-High Mid-Range - Proper Org Mgmt	
485040 - Employee Training for Investigations	\$ 147,424	General Fund	1-Highest - Legally Mandated	Police Officer Standards in Training (POST) mandated, and required by Penal Code section 832 PC
485050 - Provide Other Property Crimes Investigations	\$ 305,034	General Fund	2-High - Health & Safety	
485100 - Provide Homicide/Death Investigations	\$ 435,295	General Fund	1-Highest - Legally Mandated	187 PC, 192 PC; Coroners Cases
485110 - Provide Rape Investigations	\$ 165,488	General Fund	2-High - Health & Safety	
485120 - Provide Robbery Investigations	\$ 243,171	General Fund	2-High - Health & Safety	
485130 - Provide Aggravated Assault Investigations	\$ 186,218	General Fund	2-High - Health & Safety	
485140 - Provide Child Abuse Investigations	\$ 415,573	General Fund	1-Highest - Legally Mandated	Penal Code; 13000 Sections
485150 - Provide Other Persons Crimes Investigations	\$ 233,650	General Fund	1-Highest - Legally Mandated	13730 PC
485160 - Provide Community Crimes Unit Investigations Related to Crime Series, Narcotics and Gangs	\$ 598,529	General Fund	2-High - Health & Safety	
485170 - Provide Burglary Investigations	\$ 594,889	General Fund	2-High - Health & Safety	
485180 - Provide Identity Theft Investigations	\$ 27,143	General Fund	2-High - Health & Safety	
485190 - Provide Special Investigations	\$ 52,469	General Fund	2-High - Health & Safety	
485800 - Supervisory Services for Police Investigations - Includes Supervision of Staff and Activities In Support of Investigations	\$ 86,599	General Fund	2-High - Essential Services	Time spent by three Lieutenants supervising subordinates
485810 - Management Services for Police Investigations	\$ 309,997	General Fund	2-High - Essential Services	Supports one Deputy Chief plus Purchased Goods and Services
485840 - Administrative Support Services for Police Investigations	\$ 183,675	General Fund	2-High - Essential Services	Support of two Senior Office Assistant
<b>2 - Fire Prevention</b>				
485200 - Provide Fire Safety Inspections - Permitted Facilities	\$ 201,972	General Fund	1-Highest - Legally Mandated	Sections 13146 H&S and 104.3 of the California Fire Code
485220 - Provide Fire Cause Investigations - Includes the Investigation and Determination of the Cause of Fires	\$ 104,591	General Fund	2-High - Health & Safety	



## Public Safety - Operating

Program SDP Activity	<u>Expense</u>	<u>Fund</u>	<u>Priority Ranking</u>	<u>Notes</u>
485230 - Provide Consultation and Coordination - City Departments, Developers, Construction Companies, and the Community	\$ 90,692	General Fund	1-Highest - Legally Mandated	Sections 105.2.2 and 104.7 of the California Fire Code
485260 - Employee Training for Fire Prevention Unit	\$ 65,979	General Fund	1-Highest - Legally Mandated	Police Officer Standards in Training (POST) mandated, and required by Penal Code section 832 PC, 13514 PC, 13515 PC, 13518PC, 13519 PC, Title 8, Section 5193
485270 - Provide Fire Safety Inspections at Non-Permitted Facilities	\$ 74,520	General Fund	1-Highest - Legally Mandated	Sections 13146 H&S and 104.3 of the California Fire Code
485820 - Management Services for Fire Prevention	\$ 75,627	General Fund	2-High - Essential Services	Supports one Deputy Chief plus Purchased Goods and Services
485860 - Supervisory Services for Fire Prevention - Includes Supervision of Staff and Activities In Support of Fire Prevention	\$ 70,722	General Fund	2-High - Essential Services	Time spent by Lieutenant supervising subordinates
485890 - Administrative Support Services for Fire Prevention	\$ 30,647	General Fund	2-High - Essential Services	Support of Senior Office Assistant
<b>3 - Hazmat Safety Services</b>				
485300 - Provide Facility Inspections for Hazmat - City Permitted Facilities	\$ 406,165	General Fund	1-Highest - Legally Mandated	T27 CCR Section 15200(a)(3) and T14 CCR Section 18443 If Sunnyvale is not a CUPA Agency, the responsibility defaults to the County Environmental Health Department.
485310 - Provide Hazmat Investigations to Determine Cause of Release	\$ 16,720	General Fund	1-Highest - Legally Mandated	T27 CCR Section 15200(a)(5 through10) and T20.24.010 Muni Code If Sunnyvale is not a CUPA Agency, the responsibility defaults to the County Environmental Health Department.
485320 - Provide Consultation and Coordination with City Depts and Construction Companies	\$ 122,712	General Fund	1-Highest - Legally Mandated	T27 CCR Section 15190( c ) If Sunnyvale is not a CUPA Agency, the responsibility defaults to the County Environmental Health Department.
485330 - Provide Plan Review by Hazardous Materials Staff for Building Safety	\$ 25,511	General Fund	1-Highest - Legally Mandated	T23 CCR Section 2620( c ) and 2701.3.3 California Fire Code If Sunnyvale is not a CUPA Agency, the responsibility defaults to the County Environmental Health Department.
485350 - Employee Training for Hazmat - Maintain Certifications and Knowledge Base	\$ 25,117	General Fund	1-Highest - Legally Mandated	T27 CCR Section 15260
485830 - Management Services for Hazmat Safety Services	\$ 92,803	General Fund	2-High - Essential Services	Supports one Deputy Chief plus Purchased Goods and Services
485870 - Supervisory Services for Hazmat Safety Services - Includes Supervision of Staff and Activities In Support of Hazmat Safety	\$ 88,270	General Fund	2-High - Essential Services	Haz Mat Coordinator

## Public Safety - Operating

Program SDP Activity	Expense	Fund	Priority Ranking	Notes
485880 - Administrative Support Services for Hazmat Safety Services	\$ 44,203	General Fund	2-High - Essential Services	Support of Senior Office Assistant
<b>4-Fire Protection Engineering</b>				
485400 - Provide Construction Inspections at Building Sites	\$ 386,340	General Fund	1-Highest - Legally Mandated	CFC Sections 105.2.2 and 104.7
485410 - Provide Consultation and Coordination with City Departments	\$ 72,167	General Fund	1-Highest - Legally Mandated	CFC Sections 105.2.2 and 104.7
485420 - Provide Plan Review by Fire Marshall	\$ 142,784	General Fund	1-Highest - Legally Mandated	CFC Sections 105.4
485430 - Employee Training for Fire Protection Engineering	\$ 10,307	General Fund	1-Highest - Legally Mandated	PC Sections 13514, 13515, 13518, 13519
485780 - Management Services for Fire Protection Engineering	\$ 32,341	General Fund	2-High - Essential Services	
485790 - Supervisory Services for Fire Protection Engineering	\$ 23,093	General Fund	2-High - Essential Services	
485850 - Administrative Support Services for Fire Protection Engineering	\$ 13,163	General Fund	2-High - Essential Services	
<b>486 - Communication Services</b>				
<b>1 - Communication Services</b>				
486020 - New Dispatcher Training	\$ -	General Fund	1-Highest - Legally Mandated	Dispatcher training mandates regulated by Peace Officer Standards and Training (POST), American Heart Association for CPR certification, and National Academy of Emergency Dispatch (NAED) for Emergency Dispatcher certifications.
486150 - Directed Support Demands of Field Responders - SWAT, DUI and Special Enforcement Details	\$ -	General Fund	2-High - Health & Safety	
486160 - Dispatch Support of All Police Events (Patrol Priority E, 1-7,9)	\$ 2,433,096	General Fund	2-High - Health & Safety	
486170 - Dispatch Support of All Fire Events (Fire Priority 1, 2, 5)	\$ 174,154	General Fund	2-High - Health & Safety	
486180 - Dispatch Support of All EMS Events (Fire Priority E)	\$ 58,068	General Fund	2-High - Health & Safety	
486190 - Dispatch Support of All Animal Control Events (Patrol Priority 8)	\$ 231,820	General Fund	2-High - Health & Safety	
<b>5 - Management and Support Services</b>				
486500 - Electronic and Audio Reports/Data - Provide Electronic and Audio Reports/Data for City, Department and Other Outside Agencies Upon Request	\$ 222,302	General Fund	1-Highest - Legally Mandated	California Public Records Act, Government Code 6250-6276.48
486510 - Staff Training and Development for Communications Services - Provide Mandated Training for Communications Employees	\$ 76,852	General Fund	1-Highest - Legally Mandated	Dispatcher training mandates regulated by Peace Officer Standards and Training (POST), American Heart Association for CPR certification, and National Academy of Emergency Dispatch (NAED) for Emergency Dispatcher certifications.

## Public Safety - Operating

Program SDP Activity	<u>Expense</u>	<u>Fund</u>	<u>Priority Ranking</u>	<u>Notes</u>
486520 - Systems Administration - Perform and/or Coordinate Administrative Activities and Technical Services In Support of the Communications System	\$ 21,627	General Fund	2-High - Essential Services	
486530 - Ancillary Activities	\$ 65,958	General Fund	2-High - Essential Services	New-hire training development & presentation, Continuous Professional Training development & presentation, Communications Training Officer program management, Communications Procedure Manual management
486860 - Management Services for Communication Services - Management of Communications by the Staff In Support of All Program Measures	\$ 111,657	General Fund	2-High - Essential Services	Supports one Bureau of Technical Services Manager plus Purchased Goods and Services
486870 - Supervisory Services for Communication Services - Staff Time Supporting, Leading, and Managing Equipment and Personnel In Support of All Program Measures	\$ 60,279	General Fund	2-High - Essential Services	Time spent by Senior Dispatchers supervising communication control room activities
<b>487 - Public Safety Department Management and Support</b>				
<b>1 - Professional Standards</b>				
487100 - Conduct Professional Standards Investigations - Investigation of Complaints and Conduct of Public Safety Employees	\$ 213,651	General Fund	1-Highest - Legally Mandated	832.5 PC
487110 - Conduct Off-Duty Professional Standards Interview	\$ -	General Fund	1-Highest - Legally Mandated	832.5 PC
487120 - Provide Professional Standards Quality Assurance	\$ 28,872	General Fund	2-High - Essential Services	
487140 - Employee Training for Professional Standards	\$ 17,323	General Fund	1-Highest - Legally Mandated	Police Officer Standards in Training (POST) mandated, and required by Penal Code section 832 PC, 13514 PC, 13515 PC, 13518PC, 13519 PC, Title 8, Section 5193
487800 - Supervisory Services for Professional Standards - Including Supervision of Staff and Activities In Support of Professional Standards	\$ 14,562	General Fund	2-High - Essential Services	Time spent by Lieutenant supervising subordinates
487810 - Management Services for Professional Standards	\$ 46,635	General Fund	2-High - Essential Services	Supports one Deputy Chief plus Purchased Goods and Services
487830 - Administrative Support Services for Professional Standards	\$ 29,469	General Fund	2-High - Essential Services	Support of Senior Office Assistant
<b>2 - Department Administrative Services:</b>				
487020 - Light Duty Assignments (Workers' Compensation Injuries)	\$ 196,667	General Fund	4-Mid-Range - Enhances City's Fiscal Health	

**Public Safety - Operating**

<b>Program SDP Activity</b>	<b><u>Expense</u></b>	<b><u>Fund</u></b>	<b><u>Priority Ranking</u></b>	<b><u>Notes</u></b>
487030 - Light Duty Assignment (Disability/Non-Work Related)	\$ 241,206	General Fund	4-Mid-Range - Enhances City's Fiscal Health	
487040 - Administrative Support Services - Lieutenant	\$ 119,818	General Fund	3-High Mid-Range - Proper Org Mgmt	
487050 - Public Safety Cadet Program	\$ 49,277	General Fund	4-Mid-Range - Typical City Services	
487060 - Provide Personnel Services - Conducting Payroll and Human Resources Activities	\$ 136,805	General Fund	3-High Mid-Range - Proper Org Mgmt	
487070 - Staff Training and Development for Administrative Services	\$ 17,323	General Fund	1-Highest - Legally Mandated	Police Officer Standards in Training (POST) mandated, and required by Penal Code section 832 PC
487200 - Provide Administrative Analysis - Conducting Critical Analysis/Preparing Reports	\$ 204,558	General Fund	4-Mid-Range - Enhances City's Fiscal Health	
487220 - Budget Administration - Conducting Budget Analysis Activities	\$ 87,285	General Fund	3-High Mid-Range - Proper Org Mgmt	
487230 - Provide Facilities and Maintenance - Activities Related to Building Maintenance	\$ 114,880	General Fund	3-High Mid-Range - Proper Org Mgmt	
487240 - Executive Management - Activities by DPS Management Staff Assigned to Admin	\$ 552,902	General Fund	2-High - Essential Services	Supports Director of Public Safety and one Deputy Chief
487280 - Administer Outside Contracts In Support of DPS Operations	\$ 470,026	General Fund	2-High - Essential Services	
487290 - Workers' Compensation Administration - Staff Time Spent In Administration and Support of Workers' Compensation	\$ 108,269	General Fund	3-High Mid-Range - Proper Org Mgmt	
487820 - Administrative Support Services for Public Safety Department	\$ 2,463,066	General Fund	2-High - Essential Services	
<b>488 - Records Management and Property Services</b>				
<b>1 - Records Management and Information Services:</b>				
488100 - Records and Information Services - Research Requests for Information, Prepare and Supply Responses to the Requestor	\$ 554,437	General Fund	1-Highest - Legally Mandated	CA Government Code 6250-6060 et al. CA Penal Code, Evidence Code, etc.
488110 - Records System Security Management - Coordinate Annual Certifications/Recertifications, Audits, and Other Administrative Activities to Ensure the Security of the Records Management Program	\$ 49,009	General Fund	1-Highest - Legally Mandated	CA DOJ CLETS Policies, Practices and Procedures-System access mandate

**Public Safety - Operating**

<b>Program SDP Activity</b>	<b><u>Expense</u></b>	<b><u>Fund</u></b>	<b><u>Priority Ranking</u></b>	<b><u>Notes</u></b>
488120 - Court Services - Prepare and Submit All In-Custody and Out-of-Custody Reports and Related Data Processing to the District Attorney's Office	\$ 230,947	General Fund	1-Highest - Legally Mandated	CA Penal Code 825
488130 - Fingerprinting Services - Provide Fingerprinting Program Support for Applicant Services and Criminal Bookings	\$ 25,101	General Fund	1-Highest - Legally Mandated	California Department of Justice; CA Code of Regulations, Title 11, Division 1, Chapter 7, Article 1, Subsections 703(d) and 707(b)
488140 - Parking Citation Services - Provide Parking Citation Reviews and Adjudication Liaison Services	\$ 70,160	General Fund	1-Highest - Legally Mandated	Office of Parking Violations, Santa Clara Co Dept of Revenue as required by 40200.3 CVC. CA Department of Justice. Third party adjudications as required by 40215 CVC.
488150 - Licensing/Permitting Services - Coordinate, Process and Maintain Records for All Bureau Permitting and Licensing Services	\$ 73,475	General Fund	1-Highest - Legally Mandated	CA Vehicle Code 40200.3, Government Code 76000, Penal Code 1465.5
488160 - Employee Training for Records Management	\$ 27,764	General Fund	2-High - Essential Services	No POST mandate, but POST Basic Records course and POST Public Records Act course strongly desired as knowledge critical to success in Records
488170 - Provide Phone Support - The Total Number of Phone Calls Answered, Responded to and/or Placed by Staff In Response to a Request	\$ 105,225	General Fund	2-High - Essential Services	
488180 - Respond to Requests Made at Service Counters	\$ 162,343	General Fund	2-High - Essential Services	
488800 - Management Services for Records Management and Information Services	\$ 103,166	General Fund	2-High - Essential Services	Supports one Bureau of Technical Services Manager plus Purchased Goods and Services
488810 - Supervisory Services for Records Management and Information Services - Includes Supervision of Staff and Activities In Support of Records Management	\$ 66,667	General Fund	2-High - Essential Services	Time spent by one Records Coordinator supervising subordinates
<b>2 - Data and Statistics Services</b>				
488200 - Statistical Report - Crimes Reported to and Citations Issued by the Department	\$ 20,244	General Fund	1-Highest - Legally Mandated	13000 PC et al
488210 - Entry/Auditing Services - Enter, Audit and Correct Automated Reporting System Reports, and Enter All Citations, Field Interview Cards and Other Miscellaneous Reports Into the Records Management System and Other Related Databases	\$ 236,105	General Fund	2-High - Essential Services	
488220 - Employee Training for Data and Statistics	\$ 7,433	General Fund	2-High - Essential Services	
488820 - Management Services for Data and Statistics Services	\$ 33,994	General Fund	2-High - Essential Services	Supports one Bureau of Technical Services Manager plus Purchased Goods and Services

**Public Safety - Operating**

<b>Program SDP Activity</b>	<b><u>Expense</u></b>	<b><u>Fund</u></b>	<b><u>Priority Ranking</u></b>	<b><u>Notes</u></b>
488840 - Supervisory Services for Data and Statistics Services - Staff Time Supporting, Leading and Managing Equipment and Personnel In Support of All Program Measures	\$ 8,350	General Fund	2-High - Essential Services	Time spent by one Principal Office Assistant supervising subordinates
<b>3 - Property and Evidence</b>				
488300 - Property and Evidence Services - Process, Store and Purge All Property and Evidence As Required	\$ 225,008	General Fund	1-Highest - Legally Mandated	CA Penal Codes 1412, 1413, 1535 and 12028.5, Civil Code 2080.10, Family Code 6389, Welfare and Institutions Coe 8102 and 8103.
488310 - Central Supply Services - Process Requisitions for Equipment, Uniforms/Supplies	\$ 23,600	General Fund	2-High - Essential Services	
488320 - Employee Training for Property and Evidence	\$ 4,233	General Fund	2-High - Essential Services	
488830 - Management Services for Property and Evidence	\$ 20,680	General Fund	2-High - Essential Services	Supports one Bureau of Technical Services Manager plus Purchased Goods and Services
488850 - Supervisory Services for Property and Evidence - Staff Time Expended In Supporting, Leading, and Managing Equipment and Personnel In Support of All Program Measures	\$ 25,882	General Fund	2-High - Essential Services	Time spent by one Records Coordinator supervising subordinates

## Public Safety - Projects

Funded / Unfunded	ProjectID	Name	FundName	20 Year Total plus 2007/08	Priority Ranking	Notes
Funded	825010	Citizen Emergency Response Team	General Fund	\$ 7,690	2-High - Health/Safety Hazards	Grant funding provided by Office of Emergency Services Management.
Funded	826220	FY 08-09 #7 Recruitment and Training for Sworn Officers	General Fund	\$ 1,184,294	1-Highest - Legally Mandated	Police Officer Standards in Training (POST) mandated, and required by Penal Code section 832 PC, 13514 PC, 13515 PC, 13518PC, 13519 PC, Title 8, Section 5193 California Code of Regulations
Funded	826230	FY 09-10 #8 Recruitment and Training for Sworn Officers	General Fund	\$ 1,710,916	1-Highest - Legally Mandated	Police Officer Standards in Training (POST) mandated, and required by Penal Code section 832 PC, 13514 PC, 13515 PC, 13518PC, 13519 PC, Title 8, Section 5193 California Code of Regulations
Funded	826240	FY 09-10 #9 Recruitment and Training for Sworn Officers	General Fund	\$ 1,627,502	1-Highest - Legally Mandated	Police Officer Standards in Training (POST) mandated, and required by Penal Code section 832 PC, 13514 PC, 13515 PC, 13518PC, 13519 PC, Title 8, Section 5193 California Code of Regulations
Funded	826250	FY 10-11 #10 Recruitment and Training for Sworn Officers	General Fund	\$ 2,230,815	1-Highest - Legally Mandated	Police Officer Standards in Training (POST) mandated, and required by Penal Code section 832 PC, 13514 PC, 13515 PC, 13518PC, 13519 PC, Title 8, Section 5193 California Code of Regulations
Funded	826260	FY 11-12 #12 Recruitment and Training for Sworn Officers	General Fund	\$ 1,676,771	1-Highest - Legally Mandated	Police Officer Standards in Training (POST) mandated, and required by Penal Code section 832 PC, 13514 PC, 13515 PC, 13518PC, 13519 PC, Title 8, Section 5193 California Code of Regulations
Funded	826270	FY 11-12 #13 Recruitment and Training for Sworn Officers	General Fund	\$ 1,172,014	1-Highest - Legally Mandated	Police Officer Standards in Training (POST) mandated, and required by Penal Code section 832 PC, 13514 PC, 13515 PC, 13518PC, 13519 PC, Title 8, Section 5193 California Code of Regulations
Funded	826280	FY 12-13 #14 Recruitment and Training for Sworn Officers	General Fund	\$ 1,743,650	1-Highest - Legally Mandated	Police Officer Standards in Training (POST) mandated, and required by Penal Code section 832 PC, 13514 PC, 13515 PC, 13518PC, 13519 PC, Title 8, Section 5193 California Code of Regulations
Funded	826290	FY 12-13 #15 Recruitment and Training for Sworn Officers	General Fund	\$ 1,915,724	1-Highest - Legally Mandated	Police Officer Standards in Training (POST) mandated, and required by Penal Code section 832 PC, 13514 PC, 13515 PC, 13518PC, 13519 PC, Title 8, Section 5193 California Code of Regulations
Funded	826300	FY 13-14 #16 Recruitment and Training for Sworn Officers	General Fund	\$ 1,892,483	1-Highest - Legally Mandated	Police Officer Standards in Training (POST) mandated, and required by Penal Code section 832 PC, 13514 PC, 13515 PC, 13518PC, 13519 PC, Title 8, Section 5193 California Code of Regulations

## Public Safety - Projects

Funded / Unfunded	ProjectID	Name	FundName	20 Year Total plus 2007/08	Priority Ranking	Notes
Funded	826310	FY 13-14 #17 Recruitment and Training for Sworn Officers	General Fund	\$ 1,705,479	1-Highest - Legally Mandated	Police Officer Standards in Training (POST) mandated, and required by Penal Code section 832 PC, 13514 PC, 13515 PC, 13518PC, 13519 PC, Title 8, Section 5193 California Code of Regulations
Funded	826320	FY 14-15 #18 Recruitment/Training for Sworn Officers	General Fund	\$ 2,138,577	1-Highest - Legally Mandated	Police Officer Standards in Training (POST) mandated, and required by Penal Code section 832 PC, 13514 PC, 13515 PC, 13518PC, 13519 PC, Title 8, Section 5193 California Code of Regulations
Funded	826330	FY 14-15 #19 Recruit/Training for Sworn Officers	General Fund	\$ 2,109,322	1-Highest - Legally Mandated	Police Officer Standards in Training (POST) mandated, and required by Penal Code section 832 PC, 13514 PC, 13515 PC, 13518PC, 13519 PC, Title 8, Section 5193 California Code of Regulations
Funded	826340	FY 15-16 #20 Recruitment and Training for Sworn Officers	General Fund	\$ 1,905,709	1-Highest - Legally Mandated	Police Officer Standards in Training (POST) mandated, and required by Penal Code section 832 PC, 13514 PC, 13515 PC, 13518PC, 13519 PC, Title 8, Section 5193 California Code of Regulations
Funded	826350	FY 15-16 #21 Recruitment and Training for Sworn Officers	General Fund	\$ 1,564,555	1-Highest - Legally Mandated	Police Officer Standards in Training (POST) mandated, and required by Penal Code section 832 PC, 13514 PC, 13515 PC, 13518PC, 13519 PC, Title 8, Section 5193 California Code of Regulations
Funded	826360	FY 16-17 10 Year Recruitment /Training for Sworn Officers	General Fund	\$ 51,992,664	1-Highest - Legally Mandated	Police Officer Standards in Training (POST) mandated, and required by Penal Code section 832 PC, 13514 PC, 13515 PC, 13518PC, 13519 PC, Title 8, Section 5193 California Code of Regulations
Funded	827340	DHS SUASI (FFY 2006) Training	General Fund	\$ 30,000	2-High - Health/Safety Hazards	Grant funding provide by Homeland Security
Funded	827360	State 911 GIS Technology Funding Project	General Fund	\$ 90,000	2-High - Health/Safety Hazards	Funding provided by State of California, Department of General Services Telecommunications Division.
Unfunded	900305	Civil Defense Attack Warning System Options	Infrastructure	\$ 45,000	5-Other	Place holder for the demolition of civil defense towers located in the City of Sunnyvale.



**Public Safety - Priority 5 Sub-Ranking (Operating)**

<b>Program SDP Activity</b>	<b><u>Expense</u></b>	<b><u>Fund</u></b>	<b><u>Priority 5 Sub-Ranking</u> <u>1 - 5</u></b>	<b><u>Notes</u></b>
<b>483 - Community Safety Services</b>				
2 - Traffic Safety and Enforcement				
483280 - Child Safety Seat Inspections	\$ 38,815	General Fund	5	Several hundred inspections performed each year at Public Safety and community events. Service not required, but very well received by community and enhances child safety within City.
4 - Crime Prevention				
483090 - Provide Public Safety Information Packets to New Businesses or Businesses with Change in Ownership	\$ 9,633	General Fund	3	Service not yet in place. Intent is to foster cooperation between city and businesses and help form longer-term relationships

**Public Safety - Priority 5 Sub-Ranking (Projects)**

Funded / Unfunded	ProjectID	Name	FundName	20 Year Total plus 2007/08	Priority 5 Sub-Ranking 1 - 5	Notes
Unfunded	900305	Civil Defense Attack Warning System Options	Infrastructure	\$ 45,000	1	Place holder for the demolition of civil defense towers located in the City of Sunnyvale until longer-term direction is received from County of Santa Clara

# Public Works

## Public Works - Operating

Program SDP Activity	<u>Expense</u>	<u>Fund</u>	<u>Priority Ranking</u>	<u>Notes</u>
<b>115 - Transportation and Traffic Services</b>				
<b>1 - Traffic Design and Planning</b>				
115010 - Traffic Warrant Studies - Stop, Yield, Traffic Signal	\$ 34,496	General Fund	2-High - Health & Safety	
115070 - School Traffic Studies, including Crossing Guard Warrant Studies	\$ 10,008	General Fund	2-High - Health & Safety	
115080 - Long Range Planning / Policy Studies - such as General Plan Elements, Long Range Strategic or Capital Plans	\$ 10,734	General Fund	1-Highest - Legally Mandated	CCR 65302
115090 - Bicycle and Pedestrian Advisory Committee Support	\$ 16,011	General Fund	1-Highest - Legally Mandated	CCR 99234
115100 - Citizens Inquiries - Including Written, Phone, Web, In-Person	\$ 84,371	General Fund	4-Mid-Range - Typical City Services	
115110 - Transportation Design Service Work Order Completed	\$ 75,961	General Fund	2-High - Health & Safety	
115120 - Capital Budget Preparation and Support	\$ 36,471	General Fund	3-High Mid-Range - Proper Org Mgmt	
115130 - Capital Project Support	\$ 79,597	General Fund	3-High Mid-Range - Proper Org Mgmt	
115140 - Traffic Volume, Parking and Speed Studies	\$ 54,565	General Fund	2-High - Health & Safety	
115150 - Collision Analysis	\$ 32,292	General Fund	2-High - Health & Safety	
115160 - Develop, Coordinate and Manage Bicycle/Pedestrian/Livable Communities Plans/Projects/Programs	\$ 44,346	General Fund	5-Other - All Remaining Services	
115170 - Respond to Bicycle/Pedestrian/Livable Communities Issue	\$ 12,680	General Fund	5-Other - All Remaining Services	
115180 - Coordinate and Manage Formal Traffic Calming and Neighborhood Traffic Studies	\$ 65,505	General Fund	4-Mid-Range - Typical City Services	
115190 - Respond to Traffic Calming and Neighborhood Traffic Issues	\$ 56,363	General Fund	4-Mid-Range - Typical City Services	
<b>2 - Intergovernmental Coordination</b>				
115230 - Congestion Management Agency Dues	\$ 257,626	General Fund	1-Highest - Legally Mandated	CCR 6509.3
115240 - Provide Intergovernmental Review Support	\$ 31,543	General Fund	5-Other - All Remaining Services	
115250 - Grant Writing and Grants Administration	\$ 41,918	General Fund	4-Mid-Range - Enhances City's Fiscal Health	
115260 - Review Outside Agency Plans, Designs, and Studies	\$ 15,675	General Fund	3-High Mid-Range - Typical City Services	
<b>3 - Traffic Signal Operations and Maintenance</b>				
115300 - Provide Electric Power for Traffic Signal Systems	\$ 99,225	General Fund	2-High - Health & Safety	
115310 - Conduct Signal Maintenance and Repair by Staff	\$ 164,972	General Fund	2-High - Health & Safety	
115320 - Administer Signal Maintenance Contract	\$ 19,392	General Fund	2-High - Health & Safety	
115330 - Oversee Minor Signal Infrastructure Components Replacement	\$ 3,725	General Fund	2-High - Health & Safety	
115460 - Optimize Traffic Signals - Including Individual Signal Timing Reviews and Interconnect System Timing Reviews	\$ 30,710	General Fund	3-High Mid-Range - Typical City Services	
115470 - Design and Oversee Major Signal Infrastructure Components Replacement	\$ 18,064	General Fund	2-High - Health & Safety	
115480 - Operate and Maintain Signals by Contract	\$ 494,595	General Fund	2-High - Health & Safety	

## Public Works - Operating

Program SDP Activity	<u>Expense</u>	<u>Fund</u>	<u>Priority Ranking</u>	<u>Notes</u>
<b>8 - Land Use and Transportation Permitting</b>				
115720 - Perform Planning Permit Application Reviews	\$ 75,803	General Fund	3-High Mid-Range - Typical City Services	
115730 - Perform Building Permit Submittal Reviews	\$ 64,277	General Fund	3-High Mid-Range - Typical City Services	
115740 - Issue Transportation Permits	\$ 23,408	General Fund	2-High - Health & Safety	
115750 - Review Encroachment Permit Traffic Control Plans	\$ 17,413	General Fund	2-High - Health & Safety	
<b>9 - Management and Support Services</b>				
115810 - Management and Supervisory Services	\$ 30,725	General Fund	3-High Mid-Range - Proper Org Mgmt	
115820 - Respond to Office of the City Attorney Inquiries	\$ 1,483	General Fund	3-High Mid-Range - Proper Org Mgmt	
115830 - Administrative Support, Including Clerical Staff Hours	\$ 73,160	General Fund	3-High Mid-Range - Proper Org Mgmt	
115850 - Staff Training and Development	\$ 63,008	General Fund	3-High Mid-Range - Proper Org Mgmt	
115860 - Tailgates and Other Staff Meetings	\$ 15,369	General Fund	3-High Mid-Range - Proper Org Mgmt	Title 8 California Code of Regulations
<b>117 - City Streetlight System</b>				
<b>1 - Purchase Electrical Power to the City Streetlight System</b>				
117100 - Purchase Electrical Power For Streetlight System	\$ 714,755	General Fund	2-High - Health & Safety	
<b>2 - Streetlight System Preventive Maintenance</b>				
117200 - Facilities/Equipment Maintenance - Maintain Street Lighting Equipment and Material Storage Area	\$ 5,212	General Fund	3-High Mid-Range - Proper Org Mgmt	
117210 - Survey Streetlights to Check for Outages and Establish a Repair/Replacement List	\$ 9,346	General Fund	3-High Mid-Range - Typical City Services	
117220 - Re-Number Streetlight Poles - Replace Faded, Damaged or Missing Numbering Plates	\$ 489	General Fund	5-Other - All Remaining Services	
117230 - Repaint Streetlight Poles - Paint Fluted Poles that are Showing Flaking and Rust (Contract)	\$ -	General Fund	5-Other - All Remaining Services	
<b>3 - Streetlight System Corrective Repairs</b>				
117300 - Electrical Repairs - Other Than Lamps	\$ 97,982	General Fund	2-High - Essential Services	
117310 - Conduit Repairs	\$ 5,207	General Fund	2-High - Essential Services	
117320 - Streetlight Lamps Repair/Replace	\$ 41,110	General Fund	2-High - Essential Services	
117330 - Streetlight Knockdowns Scheduled Repairs	\$ 58,134	General Fund	2-High - Health & Safety	
117340 - Investigate Electrical Problems - Schedule Repairs If City-Owned or Report Problem to PG&E	\$ 5,677	General Fund	2-High - Health & Safety	
117350 - Recycle/Dispose Hazardous Material - Containing Components such as Mercury-Containing Lamps	\$ 799	General Fund	2-High - Health & Safety	
<b>4 - Emergency Services</b>				
117400 - Complete Repair - City Responsibility	\$ 299	General Fund	2-High - Health & Safety	
117410 - Complete Repair Non-City Responsibility	\$ 764	General Fund	2-High - Health & Safety	
117420 - Streetlight Knockdown Unscheduled Response	\$ 9,463	General Fund	2-High - Health & Safety	
<b>5 - Service Response</b>				
117500 - Provide Pole Graffiti/Sign Removal	\$ 10,414	General Fund	3-High Mid-Range - Typical City Services	

## Public Works - Operating

Program SDP	<u>Expense</u>	<u>Fund</u>	<u>Priority Ranking</u>	<u>Notes</u>
Activity				
117510 - Provide Fabrication/Equipment Repair	\$ 3,128	General Fund	3-High Mid-Range - Proper Org Mgmt	
117520 - Streetlight Locates - Locating of Underground Utilities for Excavation Purposes	\$ 19,836	General Fund	1-Highest - Legally Mandated	California Government Code 4216
117530 - Provide Streetlight Modifications per Request	\$ 1,745	General Fund	5-Other - All Remaining Services	
<b>6 - Management and Support Services</b>				
117600 - Management and Supervisory Services	\$ 25,834	General Fund	2-High - Essential Services	
117610 - Administrative Support - Including Clerical Staff Hours	\$ 46,946	General Fund	2-High - Essential Services	
117630 - Staff Training and Development	\$ 4,482	General Fund	2-High - Essential Services	
117640 - Tailgates and Other Staff Meetings	\$ 1,482	General Fund	2-High - Essential Services	Title 8 California Code of Regulations
<b>118 - Pavement Operations</b>				
<b>1 - Pavement Preventive Maintenance</b>				
118000 - Crack Sealing - Use Asphaltic Material to Seal Surface Cracks In Pavement	\$ 195,919	General Fund	2-High - Essential Services	
118020 - Marking of Damaged Pavement - Prior to Permanent Patching	\$ 36,053	General Fund	3-High Mid-Range - Typical City Services	
118030 - Sawing of Damaged Pavement - Prior to Permanent Patching	\$ 75,380	General Fund	3-High Mid-Range - Typical City Services	
118040 - Permanent Patching - Remove and Replace Damaged Pavement Prior to Resurfacing (Up to six (6) Inches)	\$ 1,174,428	General Fund	2-High - Essential Services	
118050 - Slurry Seal - Application of Oil/Sand Mixture By Staff-Monitored Contractor to Extend Street Life	\$ 307,678	General Fund	2-High - Essential Services	
118060 - Double Chip Seal - Application of Oil/Gravel to Street By In-House Staff to Prepare for Slurry Seal	\$ 527,975	General Fund	2-High - Essential Services	
118070 - Provide Advance Notice - Notify Residents and Post "No Parking" Signs for Resurfacing Streets	\$ 39,102	General Fund	2-High - Essential Services	
118080 - Facilities Maintenance - Maintain Corp Yard Facilities and Make Minor Repairs to Equipment and Tools	\$ 20,923	General Fund	3-High Mid-Range - Proper Org Mgmt	
<b>2 - Pavement Corrective Repairs</b>				
118120 - Streets Reconstruction - Remove and Replace Full Depth of Asphalt On Streets (by Contractor)	\$ 183,166	General Fund	2-High - Essential Services	
118130 - Asphalt Overlay - Remove and Replace Top 1 1/2 to 2 Inches of Asphalt On Streets (by Contractor)	\$ 100,549	General Fund	2-High - Essential Services	
118140 - Pavement Management System Survey - To Assess Street Condition	\$ 73,289	General Fund	2-High - Essential Services	

## Public Works - Operating

Program SDP	<u>Expense</u>	<u>Fund</u>	<u>Priority Ranking</u>	<u>Notes</u>
Activity				
118150 - Temporary Asphaltic Patching - Place Asphalt In Potholes or Low Areas On Temporary Basis	\$ 33,202	General Fund	2-High - Health & Safety	
118160 - Remove Pavement by Grinding to Prepare for Sealing (by City Staff)	\$ 207,983	General Fund	2-High - Essential Services	
118170 - Deep Lift Patching - Remove and Replace Asphalt In Damaged or Low Areas Where Depths Exceed Six (6) Inches	\$ 175,453	General Fund	2-High - Essential Services	
118180 - Pavement Equipment Repair and Servicing	\$ 6,014	General Fund	3-High Mid-Range - Proper Org Mgmt	
<b>3 - Traffic Signs</b>				
118220 - Silk Screen Fabrication - Traffic Signs	\$ 5,048	General Fund	3-High Mid-Range - Proper Org Mgmt	
118230 - Hand Fabrication - Traffic Signs	\$ 55,785	General Fund	3-High Mid-Range - Proper Org Mgmt	
118240 - Traffic Sign/Pole - New Installations	\$ 20,427	General Fund	3-High Mid-Range - Proper Org Mgmt	
118250 - Repair Damaged Traffic Sign/Pole	\$ 63,690	General Fund	2-High - Health & Safety	
118260 - Replace Traffic Sign/Pole	\$ 46,277	General Fund	3-High Mid-Range - Typical City Services	
118270 - Remove Traffic Sign/Pole	\$ 5,469	General Fund	3-High Mid-Range - Typical City Services	
118280 - Maintain Traffic Sign Area of the Hazardous Material Facility at the Corp Yard	\$ 2,381	General Fund	2-High - Health & Safety	
118290 - Traffic Sign Annual Inspection for Condition and Reflectivity	\$ 2,703	General Fund	2-High - Health & Safety	
<b>4 - Traffic Markings</b>				
118330 - Traffic Line Striping of City Streets	\$ 144,366	General Fund	2-High - Health & Safety	
118340 - Pre-Marking/Cat Tracking Prior to Striping	\$ 27,299	General Fund	2-High - Health & Safety	
118350 - Installation of Thermoplastic Crosswalks and Limit Bars	\$ 26,507	General Fund	2-High - Health & Safety	
118360 - Installation of Thermoplastic Street Legends On Street Pavement	\$ 25,301	General Fund	2-High - Health & Safety	
118370 - Removal of Thermoplastic Crosswalks and Limit Bars	\$ 7,049	General Fund	2-High - Health & Safety	
118380 - Removal of Thermoplastic Street Legends On Street Pavement	\$ 4,783	General Fund	2-High - Health & Safety	
118390 - Paint Crosswalks and Stop/Yield Limit Bars On Street Pavement	\$ 41,402	General Fund	2-High - Health & Safety	
118400 - Paint Street Legends On Street Pavement	\$ 42,064	General Fund	2-High - Health & Safety	
118410 - Removal of Painted Crosswalks and Limit Bars On Street Pavement	\$ 1,764	General Fund	2-High - Health & Safety	
118420 - Removal of Painted Legends On Street Pavement	\$ 2,474	General Fund	2-High - Health & Safety	
118430 - Traffic Curb Painting - Red, Blue, Green, Etc.	\$ 20,190	General Fund	2-High - Health & Safety	
118440 - Install Ceramic and Reflective Transportation Markers	\$ 40,025	General Fund	2-High - Health & Safety	
118450 - Remove Traffic Markings On Street Pavement	\$ 16,754	General Fund	2-High - Health & Safety	
118460 - City-Owned Parking Lot Pavement Maintenance	\$ 9,990	General Fund	4-Mid-Range - Typical City Services	
118470 - Sign Shop - Maintenance of Facilities	\$ 3,141	General Fund	3-High Mid-Range - Proper Org Mgmt	

## Public Works - Operating

Program SDP Activity	<u>Expense</u>	<u>Fund</u>	<u>Priority Ranking</u>	<u>Notes</u>
118480 - Sign Shop - Equipment Repair	\$ 24,820	General Fund	3-High Mid-Range - Proper Org Mgmt	
<b>5 - Street Sweeping and Maintenance of Public Right-of-Way</b>				
118510 - Curb Sweeping of City Streets - To Prevent Pollutants From Entering the Storm System and the Bay	\$ 562,849	General Fund	2-High - Health & Safety	
118520 - Provide Temporary "No Parking" Signs - For Special Route Sweeping as Requested by Sweeper Operator or Residents	\$ 1,386	General Fund	4-Mid-Range - Typical City Services	
118530 - Weekly Sweep of City-Owned Parking Lots	\$ 18,209	General Fund	2-High - Health & Safety	
118540 - Heavy Leaf Drop Pick Up - To Assist Sweepers In Completing Scheduled Routes During Times We Experience Heavy Leaf Drop	\$ 310,371	General Fund	3-High Mid-Range - Proper Org Mgmt	
118550 - Haul Street Sweepings and Other Debris from the Corporation Yard's Sweeping Bin Area	\$ 8,268	General Fund	3-High Mid-Range - Proper Org Mgmt	
118560 - Clean and Maintain City-Owned Walkways - To Reduce Hazardous Conditions and Allow Safe Passage	\$ 19,096	General Fund	3-High Mid-Range - Typical City Services	
118570 - Clean and Maintain City Roadsides and Easements to Reduce Hazards to Pedestrians and Vehicles	\$ 33,250	General Fund	3-High Mid-Range - Typical City Services	
118580 - Repair Walkways, Guardrails, Barricades and Fences to Reduce Hazards and Allow Safe Passage	\$ 8,131	General Fund	2-High - Health & Safety	
118590 - Minor Equipment Repair and Servicing - Including Daily Safety Inspections	\$ 20,251	General Fund	3-High Mid-Range - Proper Org Mgmt	
<b>6 - Emergency Response</b>				
118630 - Unscheduled Street Repairs - Due to Hazardous Conditions	\$ 14,949	General Fund	2-High - Health & Safety	
118640 - Temporary Traffic Controls - Unplanned Placing of Cones, Barricades, Etc.	\$ 5,516	General Fund	2-High - Health & Safety	
118650 - Unscheduled Street Sweeping - Per Request Within Two (2) Working Days of Notification	\$ 2,079	General Fund	2-High - Essential Services	
118660 - Hazardous Debris Removal - Removal of Objects from Vehicle, Bike Lanes Within Three (3) Hours of Notification	\$ 12,910	General Fund	2-High - Health & Safety	
118670 - Walkways, Guardrails, Barricades and Fences - Unplanned Cleaning or Hazardous Conditions	\$ 14,814	General Fund	2-High - Health & Safety	
118680 - Graffiti Abatement - Removal of Obscene/Racial Graffiti Within One (1) Working Day of Notification	\$ 883	General Fund	3-High Mid-Range - Typical City Services	
118690 - Sign Repairs - Repair Traffic Signs/Poles that Present a Hazard Within Three (3) Hours of Notification	\$ 1,746	General Fund	2-High - Health & Safety	



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Program SDP Activity	<u>Expense</u>	<u>Fund</u>	<u>Priority Ranking</u>	<u>Notes</u>
<b>7 - Service Response</b>				
118720 - Provide Temporary Traffic Controls - Billable	\$ 5,636	General Fund	5-Other - All Remaining Services	Costs reimbursed
118730 - Provide Temporary Traffic Controls - Non-billable	\$ 14,959	General Fund	4-Mid-Range - Typical City Services	
118750 - Plan Checking - Staff Review of Plans for Developments and City Projects per Request	\$ 1,485	General Fund	3-High Mid-Range - Typical City Services	
118760 - Field Checking - On-Site Staff Surveys for Developments and City Projects per Request	\$ 22,085	General Fund	3-High Mid-Range - Typical City Services	
118770 - Graffiti Abatement - Non-Emergency, Non-Obscene or Racial Contents Within Two (2) Work Days of Notification	\$ 92,710	General Fund	3-High Mid-Range - Typical City Services	
118780 - Remove Debris from Streets - Non-Hazardous Within Two (2) Work Days of Notification	\$ 13,474	General Fund	2-High - Essential Services	
118790 - Remove Abandoned Shopping Carts as Debris - Non-Hazardous	\$ 75,518	General Fund	5-Other - All Remaining Services	
<b>8 - Management and Support Services</b>				
118840 - Management and Supervisory Services	\$ 168,442	General Fund	2-High - Essential Services	
118850 - Administrative Support - Including Clerical Staff Hours	\$ 73,991	General Fund	2-High - Essential Services	
118880 - Staff Training and Development	\$ 62,007	General Fund	2-High - Essential Services	
118890 - Tailgates and Other Staff Meetings	\$ 56,099	General Fund	2-High - Essential Services	Title 8 California Code of Regulations
<b>216 - Roadside and Median Right-of-Way Services</b>				
<b>1 - Roadside and Median Streetscape Maintenance</b>				
216000 - Conduct Route Inspections to Identify Issues Requiring Maintenance or Repair	\$ 26,499	General Fund	3-High Mid-Range - Typical City Services	
216010 - Landscaping Electrical Power	\$ 3,247	General Fund	3-High Mid-Range - Typical City Services	
216020 - Landscaping Water	\$ 58,950	General Fund	3-High Mid-Range - Typical City Services	
216320 - Visually Inspect Irrigation Systems	\$ 27,444	General Fund	3-High Mid-Range - Typical City Services	
216330 - Computer Irrigation System Programming and Repair	\$ 41,314	General Fund	3-High Mid-Range - Typical City Services	
216340 - Repairing Irrigation Lines, Heads and Valves	\$ 52,483	General Fund	3-High Mid-Range - Typical City Services	
216350 - Manual Irrigation of Trees and Plantings	\$ 15,125	General Fund	3-High Mid-Range - Typical City Services	
216360 - Staff Training and Development	\$ 28,473	General Fund	3-High Mid-Range - Typical City Services	
216370 - Pruning Trees	\$ 59,892	General Fund	3-High Mid-Range - Typical City Services	
216380 - Tree Removal and Replacement	\$ 6,923	General Fund	3-High Mid-Range - Typical City Services	
216390 - Tree Fertilization, Sucker Removal, Watering and Restaking	\$ 1,245	General Fund	3-High Mid-Range - Typical City Services	
216410 - Pruning Shrubs	\$ 156,335	General Fund	3-High Mid-Range - Typical City Services	
216420 - Shrub Removal and Replacement	\$ 17,764	General Fund	3-High Mid-Range - Typical City Services	
216430 - Shrub Fertilization, Snail Bait and Watering	\$ 1,245	General Fund	3-High Mid-Range - Typical City Services	
216440 - Weed Removal and Control	\$ 126,835	General Fund	3-High Mid-Range - Typical City Services	
216450 - Herbicide Program, Weed Prevention or Control	\$ 34,818	General Fund	3-High Mid-Range - Typical City Services	
216460 - Litter/Debris Control	\$ 126,825	General Fund	3-High Mid-Range - Typical City Services	

## Public Works - Operating

Program SDP	<u>Expense</u>	<u>Fund</u>	<u>Priority Ranking</u>	<u>Notes</u>
Activity				
216470 - Edge Ground Cover	\$ 118,866	General Fund	3-High Mid-Range - Typical City Services	
216480 - Ground Cover Removal and Replacement	\$ 23,989	General Fund	3-High Mid-Range - Typical City Services	
216490 - Ground Cover Fertilization, Snail Bait, and Hand Watering	\$ 1,645	General Fund	3-High Mid-Range - Typical City Services	
216500 - Turf Maintenance, Mowing, Edging, Fertilization, and Other Turf Maintenance Activities	\$ 7,427	General Fund	3-High Mid-Range - Typical City Services	
216510 - Perform Weed Control and Cleaning on Median Hardscape	\$ 21,201	General Fund	3-High Mid-Range - Typical City Services	
216520 - Perform Weed Control and Cleaning on Pork Chop Areas	\$ 9,160	General Fund	3-High Mid-Range - Typical City Services	
216530 - Perform Weed Control and Cleaning On Sidewalks and	\$ 19,527	General Fund	3-High Mid-Range - Typical City Services	
216540 - Perform Weed Control On Bike Lanes	\$ 10,319	General Fund	3-High Mid-Range - Typical City Services	
216550 - Miscellaneous Median Services - Vandalism Repair, Accident Clean-up/Repair and Special Projects	\$ 21,291	General Fund	3-High Mid-Range - Typical City Services	
216570 - Administrative Support - Including Clerical Staff Hours	\$ 18,430	General Fund	3-High Mid-Range - Typical City Services	
216580 - Management and Supervisory Services	\$ 102,185	General Fund	3-High Mid-Range - Typical City Services	
216590 - Monitor Central Expressway Landscape Contract	\$ 4,240	General Fund	3-High Mid-Range - Typical City Services	
216600 - Traffic Signal Sight Clearance	\$ 13,307	General Fund	2-High - Essential Services	
216800 - Tailgates and Other Staff Meetings	\$ 11,136	General Fund	3-High Mid-Range - Typical City Services	Title 8 California Code of Regulations
<b>2 - Sunnyvale's Multimodal Transit Station Maintenance</b>				
216610 - Monitor Landscape Maintenance	\$ 10,180	General Fund	4-Mid-Range - Typical City Services	Services performed pursuant to operating contract with Caltrain. City share = 10%
216620 - Monitor Sweeper Maintenance	\$ 21,802	General Fund	4-Mid-Range - Typical City Services	Services performed pursuant to operating contract with Caltrain. City share = 10%
216630 - Monitor Mechanical Systems - Elevators	\$ 12,366	General Fund	4-Mid-Range - Typical City Services	Services performed pursuant to operating contract with Caltrain. City share = 10%
216640 - Monitor Other Mechanical Systems - Fire System, Back-up Power and Lighting	\$ 14,647	General Fund	4-Mid-Range - Typical City Services	Services performed pursuant to operating contract with Caltrain. City share = 10%
216650 - Clean Transit Station Public Restroom	\$ 15,940	General Fund	4-Mid-Range - Typical City Services	Services performed pursuant to operating contract with Caltrain. City share = 10%
216660 - Provide Transit Station Power	\$ 34,696	General Fund	4-Mid-Range - Typical City Services	Services performed pursuant to operating contract with Caltrain. City share = 10%
216670 - Provide Transit Station Water	\$ 2,128	General Fund	4-Mid-Range - Typical City Services	Services performed pursuant to operating contract with Caltrain. City share = 10%
216680 - Administrative Support - Including Clerical Staff Hours	\$ 7,076	General Fund	4-Mid-Range - Typical City Services	Services performed pursuant to operating contract with Caltrain. City share = 10%
216690 - Management and Supervisory Services	\$ 5,246	General Fund	4-Mid-Range - Typical City Services	Services performed pursuant to operating contract with Caltrain. City share = 10%

## Public Works - Operating

Program SDP	<u>Expense</u>	<u>Fund</u>	<u>Priority Ranking</u>	<u>Notes</u>
Activity				
216700 - Structural Maintenance Sinking Fund - Monies Set Aside for Future Major Repairs	\$ 10,870	General Fund	4-Mid-Range - Typical City Services	Services performed pursuant to operating contract with Caltrain. City share = 10%
216820 - Frances Street Transit Bus Facilities Operation and Maintenance	\$ 7,500	General Fund	4-Mid-Range - Typical City Services	
<b>3 - Fire Station, Water Pollution Control Plant (WPCP) and Water Wells Maintenance</b>				
216710 - Conduct Fire Station Landscape Inspections To Identify Issues Requiring Maintenance or Repair	\$ 4,657	General Fund	4-Mid-Range - Typical City Services	
216720 - Irrigation Repair	\$ 3,997	General Fund	4-Mid-Range - Typical City Services	
216730 - Pruning Trees	\$ 985	General Fund	4-Mid-Range - Typical City Services	
216740 - Pruning Shrubs	\$ 4,087	General Fund	4-Mid-Range - Typical City Services	
216750 - Weed and Litter Control	\$ 6,623	General Fund	4-Mid-Range - Typical City Services	
216760 - Edge Ground Cover	\$ 3,905	General Fund	4-Mid-Range - Typical City Services	
216770 - Turf Maintenance, Mowing, Edging, Fertilization, and Other Turf Maintenance Activities	\$ 12,673	General Fund	4-Mid-Range - Typical City Services	
<b>217 - Concrete Maintenance</b>				
<b>1 - Mitigation of Tripping Hazards on City Sidewalks and Parkways</b>				
217100 - Install Temporary A/C Ramp Patch - To Make Safe, Displaced Sidewalk Awaiting Replacement	\$ 53,678	General Fund	2-High - Health & Safety	By CA Gov't Code Adjacent Property Owners responsible for off road ROW maintenance. At minimum must make ROW safe by notifying property owners of hazard or make the public ROW safe by direct services. Fee can be levied for hazard abatement.
217110 - Grind To Make Safe - Sidewalk Displaced Less Than One (1) Inch	\$ 115,486	General Fund	2-High - Health & Safety	Same as above
217120 - Remove Parkway Concrete - that is a Right-of-Way (ROW) Hazard	\$ 57,627	General Fund	2-High - Health & Safety	Same as above
217130 - Equipment Maintenance and Miscellaneous Activities Related to Mitigation of Trip Hazards	\$ 10,174	General Fund	2-High - Essential Services	
217140 - Re-Ramp Deferred S/W Replacement	\$ 24,728	General Fund	2-High - Essential Services	
<b>2 - Mitigation of Tree Root/Concrete Conflicts</b>				
217200 - Root Prune At Sites - Where Tree Roots Are Displacing the Sidewalk	\$ 83,336	General Fund	3-High Mid-Range - Typical City Services	Provides protection to street trees. Indiscriminate root cutting will make trees hazardous. Root damage can lead to tree failure.
217210 - Install Root Control Materials - At Sidewalk Sites that have been Root Pruned	\$ 22,825	General Fund	3-High Mid-Range - Typical City Services	Same as above

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Program SDP Activity	<u>Expense</u>	<u>Fund</u>	<u>Priority Ranking</u>	<u>Notes</u>
217220 - Root Prune at Sites - Where Tree Roots are Displacing the Curb and Gutter	\$ 24,785	General Fund	3-High Mid-Range - Typical City Services	Same as above
217230 - Install Root Control Materials - At Curb and Gutter Sites that have been Root Pruned	\$ 7,817	General Fund	3-High Mid-Range - Typical City Services	Same as above
217240 - Install Sidewalks With Alternative Materials	\$ 7,104	General Fund	5-Other - All Remaining Services	Same as above
217250 - Survey Root Mitigation Sites - For Effectiveness	\$ 1,367	General Fund	5-Other - All Remaining Services	Same as above
217260 - Equipment Maintenance and Miscellaneous Activities related to Mitigation Tree/Concrete Conflict	\$ 5,847	General Fund	5-Other - All Remaining Services	Same as above
<b>3 - Concrete Reconstruction</b>				
217300 - Sidewalk Replacement (by Contract)	\$ 242,226	General Fund	3-High Mid-Range - Typical City Services	Other cities have cost share or transfer full responsibility to adjacent property owners
217310 - Curb and Gutter Replacement (by Contract)	\$ 218,833	General Fund	3-High Mid-Range - Typical City Services	Other cities have cost share or transfer full responsibility to adjacent property owners
<b>4 - Service Response</b>				
217400 - Investigate Service Requests for Public Sidewalk and Curb and Gutter Repair	\$ 70,117	General Fund	3-High Mid-Range - Typical City Services	
217410 - Investigate Claims Forwarded from Risk and Insurance Division	\$ 752	General Fund	3-High Mid-Range - Proper Org Mgmt	A support service to OCA
217430 - Root Barrier Installed - At Private Concrete (Protect from Street Tree Root Intrusion)	\$ -	General Fund	5-Other - All Remaining Services	A service to avoid property damage to private property by city street tree. A service that can but does not without a charge but can have a fee to reimburse city for costs.
217470 - Project Review Committee	\$ 8,680	General Fund	3-High Mid-Range - Typical City Services	A support service to CDD Planning Division
<b>5 - Management and Support Services</b>				
217500 - Management and Supervisory Services	\$ 103,239	General Fund	3-High Mid-Range - Proper Org Mgmt	
217540 - Administrative Support - Including Clerical Staff Hours	\$ 31,667	General Fund	3-High Mid-Range - Proper Org Mgmt	
217550 - Staff Training and Development	\$ 11,258	General Fund	3-High Mid-Range - Proper Org Mgmt	
217560 - Tailgates and Other Staff Meetings	\$ 8,851	General Fund	3-High Mid-Range - Proper Org Mgmt	Title 8 California Code of Regulations

## Public Works - Operating

Program SDP Activity	<u>Expense</u>	<u>Fund</u>	<u>Priority Ranking</u>	<u>Notes</u>
<b>218 - Street Tree Services</b>				
<b>1 - Structural Pruning</b>				
218110 - Single Street Tree Pruning from a Service Request	\$ 10,443	General Fund	3-High Mid-Range - Typical City Services	By CA Gov't Code Adjacent Property Owners responsible for off road ROW maintenance which includes trees, but most cities provide some level of service. At minimum must make ROW safe by notifying property owners of hazard or make the public ROW safe by direct services. Fee can be levied for hazard abatement.
218120 - Single Street Tree Pruning for Limb Downs During ON Duty Hours - Regular Time	\$ 34,231	General Fund	2-High - Health & Safety	Same as above
218130 - Single Street Tree Pruning for Limb Downs during OFF Duty Hours - Emergency Call Out - Overtime	\$ 16,233	General Fund	2-High - Health & Safety	Same as above
218140 - Street Tree Structural Pruning (by Staff) - Small Tree 15 ft. or Less Tall	\$ 22,035	General Fund	3-High Mid-Range - Typical City Services	Same as above
218150 - Street Tree Structural Pruning (by Staff) - Medium Tree Greater Than 15 ft. But Less Than 30 ft. Tall	\$ 241,637	General Fund	3-High Mid-Range - Typical City Services	Same as above
218160 - Street Tree Structural Pruning (by Staff) - Large Tree Greater Than 30 ft. But Less Than 60 ft. Tall	\$ 418,180	General Fund	3-High Mid-Range - Typical City Services	Same as above
218170 - Street Tree Structural Pruning (by Staff) - Very Large Tree Greater Than 60 ft. Tall	\$ 50,906	General Fund	3-High Mid-Range - Typical City Services	Same as above
218180 - Pruning of Private Tree in Right-of-Way for Safety Clearance - Overtime	\$ 14,409	General Fund	2-High - Health & Safety	Same as above
218190 - Equipment Maintenance and Miscellaneous Activities Related to Structural Pruning	\$ 52,012	General Fund	3-High Mid-Range - Typical City Services	
<b>2 - Sustain Street Tree Population by New and Replacement Planting</b>				
218220 - Tree Removal Down to Stump	\$ 86,662	General Fund	3-High Mid-Range - Typical City Services	MuniCode 13.16.080 - Removal of damaged trees - requires damaged or hazardous trees to be removed
218230 - Tree Stump Removal (by Contract)	\$ 59,271	General Fund	3-High Mid-Range - Typical City Services	MuniCode 13.16.080 - Removal of damaged trees - requires damaged or hazardous trees to be removed

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Program SDP Activity	<u>Expense</u>	<u>Fund</u>	<u>Priority Ranking</u>	<u>Notes</u>
218240 - Tree Watering	\$ 29,794	General Fund	3-High Mid-Range - Typical City Services	Property owners are now encouraged to water recently planted trees. This activity is for those who don't. Provides for the establishment for the newly planted street tree.
218250 - Young Tree Structural Training	\$ 23,322	General Fund	3-High Mid-Range - Typical City Services	By CA Gov't Code Adjacent Property Owners responsible for off road ROW maintenance which includes trees, but most cities provide some level of service.
218260 - Maintain Tree Nursery	\$ 3,091	General Fund	3-High Mid-Range - Typical City Services	
218270 - Equipment Maintenance and Miscellaneous Activities Related to Replacement and Tree Planting	\$ 5,751	General Fund	3-High Mid-Range - Typical City Services	
218280 - Liquidamber Removal & Replacement	\$ 50,000	General Fund	5-Other - All Remaining Services	
218290 - Tree Planting (by Contract)	\$ 55,578	General Fund	3-High Mid-Range - Typical City Services	
218600 - Tree Planting (by Staff)	\$ 7,954	General Fund	3-High Mid-Range - Typical City Services	
<b>3 - Service Response</b>				
218300 - Respond and Investigate to Service Requests by Citizens and Other City Staff	\$ 61,372	General Fund	3-High Mid-Range - Typical City Services	
218310 - Structural Integrity Survey	\$ 4,163	General Fund	3-High Mid-Range - Typical City Services	Assists in reduction of potential liabilities
218330 - Investigate Claims Forwarded from Risk and Insurance Division	\$ 1,709	General Fund	3-High Mid-Range - Proper Org Mgmt	A support service to OCA
218380 - Private Tree Removal Permit Application Review	\$ 23,193	General Fund	5-Other - All Remaining Services	A support service to CDD Planning Division
218390 - Project Review Committee	\$ 18,958	General Fund	3-High Mid-Range - Typical City Services	A support service to CDD Planning Division
<b>4 - Management and Support Services</b>				
218400 - Management and Supervisory Services	\$ 98,655	General Fund	3-High Mid-Range - Typical City Services	
218450 - Administrative Support	\$ 58,783	General Fund	3-High Mid-Range - Typical City Services	
218460 - Staff Training and Development	\$ 19,004	General Fund	3-High Mid-Range - Typical City Services	
218470 - Tailgates and Other Staff Meetings	\$ 32,690	General Fund	3-High Mid-Range - Typical City Services	Title 8 California Code of Regulations
<b>254 - Parking District Landscaping Management</b>				
<b>1 - Parking District Landscaping Management</b>				
254000 - Conduct Quarterly Surveys and Twice-weekly Route Inspections to Identify Issues Requiring Maintenance or Repair	\$ 6,635	Parking District	4-Mid-Range - Typical City Services	Currently required by Downtown Parking Assessment District
254010 - Perform Weed Control On Sidewalks and Curbing within Parking Lots	\$ 2,018	Parking District	4-Mid-Range - Typical City Services	Currently required by Downtown Parking Assessment District
254020 - Visually Inspect Irrigation System	\$ 5,329	Parking District	4-Mid-Range - Typical City Services	Currently required by Downtown Parking Assessment District

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Program SDP Activity	<u>Expense</u>	<u>Fund</u>	<u>Priority Ranking</u>	<u>Notes</u>
254030 - Repairing Irrigation Lines, Heads and Valves	\$ 4,516	Parking District	4-Mid-Range - Typical City Services	Currently required by Downtown Parking Assessment District
254040 - Landscaping Water	\$ 4,171	Parking District	4-Mid-Range - Typical City Services	Currently required by Downtown Parking Assessment District
254050 - Landscaping Electrical Power	\$ 216	Parking District	4-Mid-Range - Typical City Services	Currently required by Downtown Parking Assessment District
254060 - Pruning Trees	\$ 2,283	Parking District	4-Mid-Range - Typical City Services	Currently required by Downtown Parking Assessment District
254070 - Tree Removal and Replacement	\$ 252	Parking District	4-Mid-Range - Typical City Services	Currently required by Downtown Parking Assessment District
254080 - Tree Fertilization, Sucker Removal, Watering and Restaking	\$ 1,213	Parking District	4-Mid-Range - Typical City Services	Currently required by Downtown Parking Assessment District
254090 - Pruning Shrubs	\$ 9,357	Parking District	4-Mid-Range - Typical City Services	Currently required by Downtown Parking Assessment District
254100 - Shrub Removal and Replacement	\$ 151	Parking District	4-Mid-Range - Typical City Services	Currently required by Downtown Parking Assessment District
254110 - Shrub Fertilization, Snail Bait and Watering	\$ 252	Parking District	4-Mid-Range - Typical City Services	Currently required by Downtown Parking Assessment District
254120 - Weed Removal and Control	\$ 2,724	Parking District	4-Mid-Range - Typical City Services	Currently required by Downtown Parking Assessment District
254130 - Litter/Debris Control	\$ 9,044	Parking District	4-Mid-Range - Typical City Services	Currently required by Downtown Parking Assessment District
254140 - Edge Ground Cover	\$ 2,381	Parking District	4-Mid-Range - Typical City Services	Currently required by Downtown Parking Assessment District
254150 - Ground Cover Removal and Replacement	\$ 2,280	Parking District	4-Mid-Range - Typical City Services	Currently required by Downtown Parking Assessment District
254160 - Herbicide Program, Weed Prevention, Control and Training	\$ 3,953	Parking District	4-Mid-Range - Typical City Services	Currently required by Downtown Parking Assessment District
254170 - Ground Cover Fertilization, Snail Bait and Hand Watering	\$ 1,009	Parking District	4-Mid-Range - Typical City Services	Currently required by Downtown Parking Assessment District
254180 - Management and Supervisory Services	\$ 8,543	Parking District	4-Mid-Range - Typical City Services	Currently required by Downtown Parking Assessment District

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Program SDP Activity	<u>Expense</u>	<u>Fund</u>	<u>Priority Ranking</u>	<u>Notes</u>
254190 - Administrative Support - Including Clerical Staff Hours	\$ 5,400	Parking District	4-Mid-Range - Typical City Services	Currently required by Downtown Parking Assessment District
254210 - Staff Training and Development	\$ 1,312	Parking District	4-Mid-Range - Typical City Services	
254220 - Tailgates and Other Staff Meetings	\$ 1,851	Parking District	4-Mid-Range - Typical City Services	Title 8 California Code of Regulations
<b>255 - Downtown Parking District Parking Lots</b>				
<b>1 - Parking Lot Pavement Maintenance</b>				
255100 - Survey Parking Lots for Condition Assessment	\$ 237	Parking District	4-Mid-Range - Typical City Services	Currently required by Downtown Parking Assessment District
255110 - Maintain Pavement In Parking Lots	\$ 3,895	Parking District	4-Mid-Range - Typical City Services	Currently required by Downtown Parking Assessment District
255130 - Sweep Parking Lots	\$ 24,256	Parking District	4-Mid-Range - Typical City Services	Currently required by Downtown Parking Assessment District
<b>2 - Parking Lot Striping, Legends, and Signage</b>				
255200 - Stripe Parking Lots	\$ 1,667	Parking District	4-Mid-Range - Typical City Services	Currently required by Downtown Parking Assessment District
255210 - Install New Signs/Poles In Parking Lots	\$ 1,040	Parking District	4-Mid-Range - Typical City Services	Currently required by Downtown Parking Assessment District
255220 - Repair Signs/Poles In Parking Lots	\$ 314	Parking District	4-Mid-Range - Typical City Services	Currently required by Downtown Parking Assessment District
255230 - Replace Signs In Parking Lots	\$ 242	Parking District	4-Mid-Range - Typical City Services	Currently required by Downtown Parking Assessment District
255240 - Post Notices for Maintenance In Parking Lots	\$ 314	Parking District	4-Mid-Range - Typical City Services	Currently required by Downtown Parking Assessment District
255250 - Maintain Pavement Legends	\$ 1,316	Parking District	4-Mid-Range - Typical City Services	Currently required by Downtown Parking Assessment District
255260 - Curb Painting In Downtown Parking Lots	\$ 615	Parking District	4-Mid-Range - Typical City Services	Currently required by Downtown Parking Assessment District
<b>3 - Parking Lot Lights Monitoring and Repair</b>				
255300 - Electrical Power for Parking Lot Lights	\$ 12,504	Parking District	4-Mid-Range - Typical City Services	Currently required by Downtown Parking Assessment District
255310 - Survey Parking Lot Lights	\$ 1,616	Parking District	4-Mid-Range - Typical City Services	Currently required by Downtown Parking Assessment District



## Public Works - Operating

Program SDP Activity	<u>Expense</u>	<u>Fund</u>	<u>Priority Ranking</u>	<u>Notes</u>
255320 - Repair/Replace Parking Lot Lighting	\$ 2,508	Parking District	4-Mid-Range - Typical City Services	Currently required by Downtown Parking Assessment District
<b>4 - Management and Support Services</b>				
255400 - Management and Supervisory Services	\$ 3,235	Parking District	4-Mid-Range - Typical City Services	Currently required by Downtown Parking Assessment District
255410 - Administrative Support	\$ 348	Parking District	4-Mid-Range - Typical City Services	Currently required by Downtown Parking Assessment District
<b>302 - Public Works Department Management and Support Services</b>				
<b>1 - Management Services</b>				
302110 - Department Management	\$ 479,084	General Fund	3-High Mid-Range - Proper Org Mgmt	
<b>3 - Administrative Support Services</b>				
302300 - Administrative Support - Including Clerical Hours	\$ 184,941	General Fund	3-High Mid-Range - Proper Org Mgmt	
302320 - Tailgates and Other Staff Meetings	\$ 8,829	General Fund	3-High Mid-Range - Proper Org Mgmt	Title 8 California Code of Regulations
<b>303 - City Property Management Services</b>				
<b>1 - Operate and Maintain Fair Oaks Industrial Complex</b>				
303100 - Marketing and Leasing Fair Oaks Industrial Space	\$ 5,871	General Fund	4-Mid-Range - Enhances City's Fiscal Health	
303110 - Maintain Fair Oaks Industrial Buildings	\$ 41,957	General Fund	4-Mid-Range - Enhances City's Fiscal Health	
303120 - Provide Fair Oaks Industrial Common Area Expenses (Utilities, Taxes, Management Fees) to Share Among Tenants	\$ 214,259	General Fund	4-Mid-Range - Enhances City's Fiscal Health	
<b>2 - Adminster Commercial Leases at Sunnysvale Office Center</b>				
303200 - Marketing and Leasing Sunnysvale Office Center	\$ 10,035	General Fund	4-Mid-Range - Enhances City's Fiscal Health	
<b>3 - Administer City Residential Rental Property</b>				
303300 - Lease City Owned Residential Properties	\$ 4,893	General Fund	4-Mid-Range - Enhances City's Fiscal Health	
<b>4 - Inspect City Owned Property</b>				
303400 - Perform Monthly Property Inspections	\$ 3,914	General Fund	4-Mid-Range - Enhances City's Fiscal Health	
<b>5 - Acquire or Dispose of City Real Property</b>				
303500 - Sale of City Owned Real Property	\$ 5,871	General Fund	4-Mid-Range - Enhances City's Fiscal Health	
303510 - Purchase of Real Property for City Use	\$ 2,446	General Fund	4-Mid-Range - Enhances City's Fiscal Health	

## Public Works - Operating

Program SDP Activity	<u>Expense</u>	<u>Fund</u>	<u>Priority Ranking</u>	<u>Notes</u>
303520 - Respond to Inquiries Regarding City Owned Property	\$ 4,893	General Fund	4-Mid-Range - Enhances City's Fiscal Health	
<b>306 - Engineering Services</b>				
<b>4 - General Engineering</b>				
306400 - Review Complex Land Use Permit Applications	\$ 83,652	General Fund	2-High - Essential Services	Although SMC requires certain permits and mandates their processing, this service is not required by State or Federal laws
306410 - Review Major Land Use Permit Applications	\$ 21,092	General Fund	2-High - Essential Services	Although SMC requires certain permits and mandates their processing, this service is not required by State or Federal laws
306420 - Review Minor Land Use Permit Applications	\$ 11,357	General Fund	3-High Mid-Range - Typical City Services	
306430 - Review Complex Building Permit Plans	\$ 26,900	General Fund	3-High Mid-Range - Typical City Services	
306440 - Review Regular/Minor Building Permit Plans	\$ 63,458	General Fund	3-High Mid-Range - Typical City Services	
306450 - Review Parcel Maps, Final Sub-Division Maps, and Plans	\$ 40,912	General Fund	1-Highest - Legally Mandated	State Subdivision Map Act, Govt. Code Sections 66410 -66499, Municipal Code, Title 18
306460 - Provide General Engineering Information to General Public at One-Stop and Via Phone/E-mail	\$ 82,266	General Fund	3-High Mid-Range - Typical City Services	
306470 - Provide General Engineering Information to Intergovernmental/Inter-Agency Staff, and Provide Other Updates	\$ 49,544	General Fund	3-High Mid-Range - Typical City Services	
306480 - Review and Issue Minor/Utility/Miscellaneous Encroachment Permits	\$ 33,340	General Fund	2-High - Essential Services	Although SMC requires certain permits and mandates their processing, this service is not required by State or Federal laws
306490 - Review and Issue Medium Encroachment Permits	\$ 4,056	General Fund	2-High - Essential Services	Although SMC requires certain permits and mandates their processing, this service is not required by State or Federal laws
306800 - Review and Issue Major Encroachment Permits	\$ 11,763	General Fund	2-High - Essential Services	Although SMC requires certain permits and mandates their processing, this service is not required by State or Federal laws
306810 - Review and Issue Complex Encroachment Permits	\$ 201,714	General Fund	2-High - Essential Services	Although SMC requires certain permits and mandates their processing, this service is not required by State or Federal laws
306820 - Update Engineering Drawings and Records	\$ 27,206	General Fund	3-High Mid-Range - Typical City Services	City records important in emergency event, development and maintenance
<b>5 - Development Permit Site Inspections</b>				
306500 - Inspect Utility/Minor Encroachment Permit Sites	\$ 102,390	General Fund	2-High - Essential Services	Although SMC requires certain permits and mandates their processing, this service is not required by State or Federal laws

## Public Works - Operating

Program SDP Activity	<u>Expense</u>	<u>Fund</u>	<u>Priority Ranking</u>	<u>Notes</u>
306510 - Inspect Construction of Public Improvement Sites	\$ 43,126	General Fund	2-High - Essential Services	Although SMC requires certain permits and mandates their processing, this service is not required by State or Federal laws
306520 - Document Inspection Activities	\$ 20,411	General Fund	3-High Mid-Range - Typical City Services	
306530 - Review and Update Standard Details and Specifications	\$ 5,214	General Fund	2-High - Essential Services	Although SMC requires certain permits and mandates their processing, this service is not required by State or Federal laws
<b>6 - Management and Support Services</b>				
306600 - Administrative Support - Including Clerical Staff Hours	\$ 42,241	General Fund	3-High Mid-Range - Typical City Services	
306610 - Management and Supervisory Services	\$ 75,692	General Fund	3-High Mid-Range - Typical City Services	
306630 - Audit by Independent Engineer - Public Improvement Projects	\$ 12,500	General Fund	5-Other - All Remaining Services	
306640 - Staff Training and Development	\$ 9,673	General Fund	3-High Mid-Range - Typical City Services	
306650 - Tailgates and Other Staff Meetings	\$ 8,672	General Fund	3-High Mid-Range - Typical City Services	Title 8 California Code of Regulations
<b>307 - Capital Project Administration</b>				
<b>1 - Capital Improvement Planning and Design Management Services</b>				
307100 - Review/Update Project Scopes, Estimates, and Schedules for the Capital Improvement Plan	\$ 56,305	General Services	3-High Mid-Range - Typical City Services	
307110 - Prepare Detailed Scope and Complete Project Design - Including Engineer's Estimate	\$ 418,747	General Services	1-Highest - Legally Mandated	Public Contract Code, Sections 20160-20175.2 & Court rulings affecting PW construction
307120 - Prepare Bid Package, Provide Support During Bidding and Evaluate Bids	\$ 162,466	General Services	1-Highest - Legally Mandated	Public Contract Code, Sections 20160-20175.2 & Court rulings affecting PW construction
307130 - Review Projects for Constructability Before Bidding Process	\$ 26,615	General Services	3-High Mid-Range - Typical City Services	
<b>2 - Construction Management of Projects</b>				
307200 - Design Support During Construction	\$ 92,209	General Services	3-High Mid-Range - Typical City Services	
307210 - Manage Project Construction and Administer Construction Contracts	\$ 276,837	General Services	3-High Mid-Range - Typical City Services	
307220 - Inspection of Project Construction	\$ 346,283	General Services	3-High Mid-Range - Typical City Services	
307230 - Manage Close Out of Construction Contracts and Monitor Warranty Period	\$ 59,315	General Services	3-High Mid-Range - Typical City Services	
<b>3 - Management and Support Services</b>				
307300 - Administrative Support - Including Clerical Staff Hours	\$ 179,464	General Services	3-High Mid-Range - Typical City Services	
307310 - Management and Supervisory Services	\$ 142,398	General Services	3-High Mid-Range - Typical City Services	
307330 - Audit by Independent Engineer - Capital Projects	\$ 12,500	General Services	5-Other - All Remaining Services	

## Public Works - Operating

Program SDP Activity	<u>Expense</u>	<u>Fund</u>	<u>Priority Ranking</u>	<u>Notes</u>
307340 - Staff Training and Development	\$ 32,240	General Services	3-High Mid-Range - Typical City Services	
307350 - Tailgates and Other Staff Meetings	\$ 30,589	General Services	3-High Mid-Range - Typical City Services	Title 8 California Code of Regulations
<b>313 - Water Supply and Distribution</b>				
<b>1 - Potable Water Resources</b>				
313100 - San Francisco Water District (SFWD) - Water Purchased for Resale	\$ 6,600,319	Water Supply & Distrib	2-High - Essential Services	
313110 - San Francisco Water District (SFWD) - Monthly Water Service Charges	\$ 268,426	Water Supply & Distrib	2-High - Essential Services	
313120 - San Francisco Water District (SFWD) - Power Usage for Water Distribution	\$ 112,136	Water Supply & Distrib	2-High - Essential Services	
313130 - Santa Clara Valley Water District (SCVWD) - Water Purchased for Resale at Contract Price	\$ 6,101,200	Water Supply & Distrib	2-High - Essential Services	
313140 - Santa Clara Valley Water District (SCVWD) - Water Purchased for Resale at Non-Contract Price	\$ -	Water Supply & Distrib	2-High - Essential Services	
313150 - Santa Clara Valley Water District (SCVWD) - Power Usage for Water Distribution	\$ 8,030	Water Supply & Distrib	2-High - Essential Services	
313160 - Wells - Water from Well Production (paid to SCVWD)	\$ 1,301,090	Water Supply & Distrib	2-High - Essential Services	
313170 - Wells - Power Usage for Water Extraction	\$ 220,134	Water Supply & Distrib	2-High - Essential Services	
<b>2 - Operation and Maintenance of Water Control</b>				
313200 - Supervisory Control and Data Acquisition (SCADA) System Operations	\$ 181,683	Water Supply & Distrib	2-High - Essential Services	
313210 - Maintenance of Sites	\$ 277,572	Water Supply & Distrib	2-High - Essential Services	
313220 - Maintenance of Tanks	\$ 140,551	Water Supply & Distrib	2-High - Essential Services	
313230 - Maintenance of Wells	\$ 35,351	Water Supply & Distrib	2-High - Essential Services	
313240 - Repairs of Sites	\$ 41,142	Water Supply & Distrib	2-High - Essential Services	
313250 - Repairs of Tanks	\$ 70,698	Water Supply & Distrib	2-High - Essential Services	

## Public Works - Operating

Program SDP	<u>Expense</u>	<u>Fund</u>	<u>Priority Ranking</u>	<u>Notes</u>
Activity				
313260 - Water Conservation Activities (Attend Meetings, Prepare Docs to Support City BMP's)	\$ 21,587	Water Supply & Distrib	3-High Mid-Range - Typical City Services	
<b>3 - Maintenance and Repair Water Distribution System</b>				
313300 - Maintenance of Fire Hydrants	\$ 107,308	Water Supply & Distrib	2-High - Essential Services	
313310 - Maintenance of Valves	\$ 186,529	Water Supply & Distrib	2-High - Essential Services	
313320 - Repairs of System Components	\$ 420,573	Water Supply & Distrib	2-High - Essential Services	
313330 - Maintenance of Stores, Facilities, Vehicles	\$ 70,546	Water Supply & Distrib	2-High - Essential Services	
<b>4 - Water Metering Services</b>				
313400 - Meter Installation for New Development	\$ 125,531	Water Supply & Distrib	3-High Mid-Range - Typical City Services	
313410 - Vaults and Lids	\$ 147,202	Water Supply & Distrib	3-High Mid-Range - Typical City Services	
313420 - Meter Testing	\$ 30,619	Water Supply & Distrib	3-High Mid-Range - Typical City Services	
313430 - Meter Repair/Replacement	\$ 484,946	Water Supply & Distrib	3-High Mid-Range - Typical City Services	
313440 - Backflow Devices	\$ 38,253	Water Supply & Distrib	2-High - Health & Safety	
313450 - Fire Service Detector Check Assembly (Mechanical Device Detects Leaks, Prevents Backflow)	\$ 4,347	Water Supply & Distrib	2-High - Health & Safety	
313460 - Backflow Devices Compliance Activities	\$ 117,822	Water Supply & Distrib	2-High - Health & Safety	
313470 - Maintenance of Stores, Facilities, Vehicles	\$ 59,607	Water Supply & Distrib	3-High Mid-Range - Typical City Services	
<b>5 - Recycled Water System</b>				
313500 - Recycled Water System Components Installation	\$ 43,120	Water Supply & Distrib	3-High Mid-Range - Typical City Services	
313510 - Recycled Water System Components Testing	\$ 17,105	Water Supply & Distrib	3-High Mid-Range - Typical City Services	

## Public Works - Operating

Program SDP Activity	<u>Expense</u>	<u>Fund</u>	<u>Priority Ranking</u>	<u>Notes</u>
313520 - Recycled Water System Components Maintenance	\$ 22,743	Water Supply & Distrib	3-High Mid-Range - Typical City Services	
313530 - Recycled Water System Components Repairs/Replacement	\$ 25,428	Water Supply & Distrib	3-High Mid-Range - Typical City Services	
313560 - Maintenance of Stores and Facilities	\$ 17,444	Water Supply & Distrib	3-High Mid-Range - Typical City Services	
313570 - Recycled Water Coordination Activities - (Meetings, Documentation to Support Site Evaluations, Permit Process)	\$ 37,758	Water Supply & Distrib	3-High Mid-Range - Typical City Services	
313580 - Recycled Water Power Usage - To Fill, Pump and Operate San Lucar Water Plant	\$ 30,656	Water Supply & Distrib	3-High Mid-Range - Typical City Services	
<b>6 - Emergency Response</b>				
313600 - Emergency Repairs - Sheared Hydrants	\$ 35,310	Water Supply & Distrib	2-High - Health & Safety	
313610 - Emergency Repairs - System Appurtenances	\$ 18,112	Water Supply & Distrib	2-High - Health & Safety	
313620 - Emergency Repairs - Water Service	\$ 71,642	Water Supply & Distrib	2-High - Health & Safety	
313630 - Emergency Repairs - Water Mains	\$ 70,736	Water Supply & Distrib	2-High - Health & Safety	
313640 - Emergency Repairs - Pump Stations	\$ 4,475	Water Supply & Distrib	2-High - Health & Safety	
313650 - Emergency Repairs - Meters	\$ 17,477	Water Supply & Distrib	2-High - Health & Safety	
313660 - Emergency Repairs - Backflow Devices	\$ 4,280	Water Supply & Distrib	2-High - Health & Safety	
<b>7 - Service Response</b>				
313700 - Water Quality	\$ 270,292	Water Supply & Distrib	2-High - Health & Safety	
313710 - Perform Taps (Tap Hole in Water Main to Provide New Service Connection)	\$ 38,577	Water Supply & Distrib	3-High Mid-Range - Typical City Services	
313720 - Patch Work Follow-Up by Streets Staff (Street Patch After Water Service or Main Repairs)	\$ 106,334	Water Supply & Distrib	3-High Mid-Range - Typical City Services	

## Public Works - Operating

Program SDP Activity	<u>Expense</u>	<u>Fund</u>	<u>Priority Ranking</u>	<u>Notes</u>
313730 - Plan/Field Checking	\$ 43,406	Water Supply & Distrib	3-High Mid-Range - Typical City Services	
313740 - Provide Fabrication/Equipment Repair	\$ 88,976	Water Supply & Distrib	3-High Mid-Range - Typical City Services	
313750 - Customer Requested Activities	\$ 100,355	Water Supply & Distrib	3-High Mid-Range - Typical City Services	
313760 - Utility Locates - Locating of Underground Utilities for Excavation Purposes	\$ 36,486	Water Supply & Distrib	1-Highest - Legally Mandated	California Government Code 4216
313770 - Stand-by Duty	\$ 79,242	Water Supply & Distrib	2-High - Essential Services	
<b>8 - Management and Support Services</b>				
313800 - Management and Supervisory Services	\$ 264,530	Water Supply & Distrib	2-High - Essential Services	
313810 - Administrative Support Services - Including Clerical Staff Hours	\$ 191,190	Water Supply & Distrib	2-High - Essential Services	
313840 - Staff Training and Development	\$ 70,807	Water Supply & Distrib	2-High - Essential Services	
313850 - Tailgates and Other Staff Meetings	\$ 28,728	Water Supply & Distrib	2-High - Essential Services	Title 8 California Code of Regulations
<b>323 - Solid Waste Management</b>				
<b>1 - Promote and Coordinate Waste Reduction and Recycling</b>				
323100 - Single-Family - Plan/Promote Waste Reduction/Recycling Services, Provide Environmental Purchasing Information	\$ 113,298	Solid Waste Mgmt	1-Highest - Legally Mandated	CCR Title 14, Division 7, Chapter 9, Article 6.2; SW Sub-element Goal 3.2B
323110 - Multi-Family - Plan/Promote Waste Reduction/Recycling Services, Provide Environmental Purchasing Information	\$ 64,667	Solid Waste Mgmt	1-Highest - Legally Mandated	CCR Title 14, Division 7, Chapter 9, Article 6.2; SW Sub-element Goal 3.2B
323120 - City, Schools - Plan/Promote Waste Reduction/Recycling Services, Provide Environmental Purchasing Information	\$ 29,738	Solid Waste Mgmt	1-Highest - Legally Mandated	CCR Title 14, Division 7, Chapter 9, Article 6.2; SW Sub-element Goal 3.2B
323130 - Businesses - Plan/Promote Waste Reduction/Recycling Services, Provide Environmental Purchasing Information	\$ 61,010	Solid Waste Mgmt	1-Highest - Legally Mandated	CCR Title 14, Division 7, Chapter 9, Article 6.2; SW Sub-element Goal 3.2B
323140 - Research, Respond to Waste Reduction, Recycling Laws, Regulations, Trends, Markets, and Policy Issues	\$ 49,615	Solid Waste Mgmt	2-High - Essential Services	SW Sub-element Policy 3.2B.4

## Public Works - Operating

Program SDP Activity	<u>Expense</u>	<u>Fund</u>	<u>Priority Ranking</u>	<u>Notes</u>
<b>2 - Provide Solid Waste Collection and Disposal Services</b>				
323200 - Charges for Collection of Garbage, Recyclables, Yard Trimmings; Payment of Franchise Fee to General Fund	\$ 16,791,860	Solid Waste Mgmt	2-High - Health & Safety	Required through 2018 by franchise agreement with Bay Counties Waste Services; SW Sub-element Policy 3.2A.1, Goal 3.2C
323210 - Enforce Franchise and Service Standards; Provide Customer Info; Review Projects for Safe, Efficient Design	\$ 272,690	Solid Waste Mgmt	2-High - Essential Services	SW Sub-element Goal 3.2A, Policy 3.2A.2, Policy 3.2F.1
323220 - Promote and Coordinate Household and Small Business Hazardous Waste Disposal Events	\$ 368,211	Solid Waste Mgmt	1-Highest - Legally Mandated	CCR Title 14, Division 7, Chapter 9, Article 6.3; SW Sub-element Policy 3.2E.3
323230 - Research, Respond to Laws, Regulations, Business Trends, Markets, Policy Issues; Council Intergovernmental Relations	\$ 88,567	Solid Waste Mgmt	3-High Mid-Range - Proper Org Mgmt	SW Sub-element Policy 3.2D1
323240 - Sunnyvale Share of SMaRT Station Cost of Operation, Refuse Transfer, Disposal, Equipment Replacement	\$ 9,839,848	Solid Waste Mgmt	2-High - Health & Safety	Required through 2021 by SMaRT Station MOU; SW Sub-element Policy 3.2D.2
323250 - Management and Supervisory Services - Including Training	\$ 41,746	Solid Waste Mgmt	2-High - Essential Services	
323270 - Administrative Support - Including Clerical Staff Hours	\$ 218,071	Solid Waste Mgmt	2-High - Essential Services	
323280 - Review Projects for Compliance with City Standards and for Safe, Efficient Design	\$ 25,539	Solid Waste Mgmt	3-High Mid-Range - Typical City Services	
323290 - Staff Training and Development	\$ 12,232	Solid Waste Mgmt	2-High - Essential Services	Title 8 California Code of Regulations
<b>3 - Monitor, Manage and Assure Regulatory Compliance at the Closed Sunnyvale Landfill</b>				
323300 - Manage Landfill Groundwater, Surface Water and Leachate Compliant with Regulations	\$ 38,497	Solid Waste Mgmt	1-Highest - Legally Mandated	Mandated by CCR Title 27, Division 2, Chapter 3, Subchapter 3; SW Sub-element Goal 3.2H
323310 - Operate, Maintain LFG Collection and Condensate Systems to Deliver Fuel to PGF, Comply with Regulations	\$ 336,080	Solid Waste Mgmt	1-Highest - Legally Mandated	Mandated by CCR Title 27, Division 2, Chapter 3, Subchapter 4; SW Sub-element Goal 3.2H
323320 - Comply with Storm Water Runoff Regulations	\$ 17,855	Solid Waste Mgmt	1-Highest - Legally Mandated	Mandated by Federal Clean Water Act, NPDES permit; SW Sub-element Goal 3.2H
323330 - Manage Post-Closure Uses and Maintain Landfill Cover Consistent with Solid Waste Sub-Element Policies	\$ 94,537	Solid Waste Mgmt	1-Highest - Legally Mandated	Mandated by CCR Title 27, Division 2, Chapter 3, Subchapter 5; SW Sub-element Goal 3.2H
323340 - Maintain Landfill Gas Flare-Related Equipment (by Water Pollution Control Plant (WPCP) Maintenance Staff)	\$ 3,881	Solid Waste Mgmt	1-Highest - Legally Mandated	Mandated by CCR Title 27, Division 2, Chapter 3, Subchapter 3; SW Sub-element Goal 3.2H



## Public Works - Operating

Program SDP Activity	<u>Expense</u>	<u>Fund</u>	<u>Priority Ranking</u>	<u>Notes</u>
<b>324 - Materials Recovery and Refuse Transfer (SMaRT)</b>				
1 - SMaRT Station Operation				
324000 - Pay Landfill "Put or Pay" Charges	\$ (298,447)	SMaRT Station	2-High - Essential Services	
324100 - Pay SMaRT Operator for Facility Operation/Maintenance, Materials Recovery, and Refuse Transfer	\$ 10,807,106	SMaRT Station	2-High - Essential Services	Required through 2014 by contract with Bay Counties Waste Services; SW Sub-element Policy 3.2D.2
324110 - Administer SMaRT Operations Contract and 3-City Memorandum of Understanding (MOU) - Including Spare Parts, Hazardous Waste Disposal, Host Fees	\$ 1,527,528	SMaRT Station	2-High - Essential Services	Required through 2021 by MOU among the SMaRT Station cities; SW Sub-element Policy 3.2D.2
324130 - Distribute SMaRT Station Recycling and Public Haul Revenues to Participating Agencies	\$ 4,098,463	SMaRT Station	2-High - Essential Services	Required through 2021 by MOU among the SMaRT Station cities; SW Sub-element Policy 3.2D.2
324140 - Management and Supervisory Services - Including Training	\$ 8,399	SMaRT Station	2-High - Essential Services	
324160 - Administrative Support - Including Clerical Staff Hours	\$ 10,835	SMaRT Station	2-High - Essential Services	
324170 - Staff Training and Development	\$ 841	SMaRT Station	2-High - Essential Services	Title 8 California Code of Regulations
324180 - Pay Landfill Disposal Charges for Refuse Disposed	\$ 6,165,272	SMaRT Station	2-High - Essential Services	
324190 - Pay Landfill Disposal Fees & Taxes	\$ 3,163,116	SMaRT Station	2-High - Essential Services	
<b>343 - Storm Water Collection System</b>				
1 - Storm Water System Preventive Maintenance				
343100 - Drain Inlets and Outfalls - Inspect/Clean by Machine	\$ 3,603	Wastewater Mgmt	2-High - Essential Services	
343110 - Drain Inlets and Outfalls - Inspect/Clean by Hand	\$ 77,620	Wastewater Mgmt	2-High - Essential Services	
343120 - Storm Manholes - Inspect/Clean	\$ 881	Wastewater Mgmt	2-High - Essential Services	
343130 - Pump Stations - Weekly Maintenance	\$ 35,417	Wastewater Mgmt	2-High - Essential Services	
343140 - Storm System - Inspect Culverts, Gutters and Ditches for Flood Prevention	\$ 1,866	Wastewater Mgmt	2-High - Essential Services	
343150 - Storm System - Purchase, Pick Up and Fill Sand Bags for Flood Prevention	\$ 819	Wastewater Mgmt	2-High - Essential Services	
2 - Storm Water System Corrective Repairs				
343200 - Drain Inlet Grates - Repair/Replace Damaged or Broken Grates	\$ 5,488	Wastewater Mgmt	2-High - Essential Services	
343210 - Manholes and Mains - Repair/Replace Damaged Manhole Covers	\$ 7,986	Wastewater Mgmt	2-High - Essential Services	
343220 - Pump Stations - Repairs Made to Pump Station Components	\$ 15,876	Wastewater Mgmt	2-High - Essential Services	
3 - Emergency Response				
343300 - Storm Response - Sand Bags to Stop Flooding	\$ 3,867	Wastewater Mgmt	2-High - Health & Safety	
343310 - Storm Response - Catch Basin/Drain Inlet Cleanup	\$ 3,096	Wastewater Mgmt	2-High - Health & Safety	
343320 - Storm Response - Flooding	\$ 9,250	Wastewater Mgmt	2-High - Health & Safety	

## Public Works - Operating

Program SDP	<u>Expense</u>	<u>Fund</u>	<u>Priority Ranking</u>	<u>Notes</u>
Activity				
343330 - Storm Response - Storm Patrol and Removal of Storm-Related Debris	\$ 15,456	Wastewater Mgmt	2-High - Health & Safety	
343340 - Storm Response - Jet Flush Storm Drains to Clear Blockages	\$ 8,651	Wastewater Mgmt	2-High - Health & Safety	
343350 - Storm Response - Residential Assistance	\$ 1,307	Wastewater Mgmt	2-High - Health & Safety	
343360 - Storm Response - Commercial/Industrial Assistance	\$ 602	Wastewater Mgmt	2-High - Health & Safety	
343370 - Storm Response - Pump Station Unscheduled Repair/Inspection	\$ 6,715	Wastewater Mgmt	2-High - Health & Safety	
343380 - Hazardous Spills - Respond to Emergencies	\$ -	Wastewater Mgmt	2-High - Health & Safety	
<b>4 - Service Response</b>				
343400 - Storm Locates - Locating of Underground Utilities for Excavation Purposes	\$ 25,967	Wastewater Mgmt	1-Highest - Legally Mandated	California Government Code 4216
343410 - Plan Checking - Staff Review of Plans for Developments	\$ 1,160	Wastewater Mgmt	3-High Mid-Range - Typical City Services	
343420 - Plan Checking - Staff Review of Plans for City Projects	\$ 3,625	Wastewater Mgmt	3-High Mid-Range - Typical City Services	
343430 - Development-Related Field Inspections and Other Assistance as Requested	\$ 695	Wastewater Mgmt	3-High Mid-Range - Typical City Services	
343440 - City Project-Related Field Inspections and Other Assistance as Requested	\$ 3,299	Wastewater Mgmt	3-High Mid-Range - Typical City Services	
343450 - Retrieval and General Assistance - Retrieve Foreign Objects from Storm System Per Request	\$ 646	Wastewater Mgmt	4-Mid-Range - Typical City Services	
343460 - Storm Related Street Repairs - Asphalt Patch Work Follow-Up by Street Staff	\$ 4,289	Wastewater Mgmt	2-High - Health & Safety	
<b>5 - Management and Support Services</b>				
343500 - Management and Supervisory Services	\$ 54,911	Wastewater Mgmt	2-High - Essential Services	
343510 - Administrative Support - Including Clerical Staff Hours	\$ 7,179	Wastewater Mgmt	2-High - Essential Services	
343520 - Review and Update Field Services SOPs and BMPs Found in Current URMP	\$ 529	Wastewater Mgmt	4-Mid-Range - Typical City Services	Urban Runoff Management Plan (URMP)
343540 - Staff Training and Development	\$ 5,318	Wastewater Mgmt	2-High - Essential Services	
343550 - Tailgates and Other Staff Meetings	\$ 1,490	Wastewater Mgmt	2-High - Essential Services	Title 8 California Code of Regulations
<b>344 - Wastewater Treatment</b>				
<b>1 - Water Pollution Control Plant Operations</b>				
344000 - Process Plant Influent Flow to Meet Permitted NPDES Bay Discharge Requirements	\$ 1,062,139	Wastewater Mgmt	1-Highest - Legally Mandated	NPDES Permit No. CA0037621
344010 - Feed Polymer to Aid In Removal of Solids from Flow to Mee Mandated (NPDES) Bay Discharge Requirements	\$ 1,138,220	Wastewater Mgmt	1-Highest - Legally Mandated	NPDES Permit No. CA0037621

## Public Works - Operating

Program SDP	<u>Expense</u>	<u>Fund</u>	<u>Priority Ranking</u>	<u>Notes</u>
Activity				
344020 - Process Solids - Including Sludge, Grit, Grease and Algae from Primary and Secondary Process	\$ 548,950	Wastewater Mgmt	1-Highest - Legally Mandated	NPDES Permit No. CA0037621
344030 - Remove Processed Biosolids from Digester, and Dewater for Cost Effective Removal Off Site	\$ 365,849	Wastewater Mgmt	1-Highest - Legally Mandated	NPDES Permit No. CA0037621
344040 - Produce Recycled Water to Meet Customer Demand	\$ 160,676	Wastewater Mgmt	1-Highest - Legally Mandated	NPDES Permit No. CA0037621
344050 - Recycled Water Delivered to Recycled Water Customers	\$ 54,636	Wastewater Mgmt	1-Highest - Legally Mandated	NPDES Permit No. CA0037621
344060 - Feed Polymer to Further Remove Solids to Meet More Stringent Requirements for Recycled Water	\$ 551,874	Wastewater Mgmt	1-Highest - Legally Mandated	NPDES Permit No. CA0037621
344070 - Produce Electrical Power from Waste Gases, Selling Excess Power Beyond Plant Needs to CA Power Grid	\$ 145,485	Wastewater Mgmt	1-Highest - Legally Mandated	NPDES Permit No. CA0037621
344080 - Flat Fee Paid to Broker to Sell Power	\$ 31,405	Wastewater Mgmt	1-Highest - Legally Mandated	NPDES Permit No. CA0037621
344090 - Electricity Purchased During Planned and Unplanned Generator Down Time to Meet Plant Needs	\$ 184,290	Wastewater Mgmt	1-Highest - Legally Mandated	NPDES Permit No. CA0037621
344100 - Natural Gas Purchased to Supplement Landfill Gas and Digester Gas Fuel Sources for Power Production	\$ 184,840	Wastewater Mgmt	1-Highest - Legally Mandated	NPDES Permit No. CA0037621
344110 - Complete Preventative Operational Procedures and Housekeeping On Plant Equipment and Facilities	\$ 459,576	Wastewater Mgmt	1-Highest - Legally Mandated	NPDES Permit No. CA0037621
344120 - Staff Review of Plans and Specifications for Capital Projects	\$ 17,226	Wastewater Mgmt	1-Highest - Legally Mandated	NPDES Permit No. CA0037621
344160 - Management and Supervisory Services	\$ 236,506	Wastewater Mgmt	1-Highest - Legally Mandated	NPDES Permit No. CA0037621
344170 - Chemicals for Disinfection and Process Control	\$ 103,367	Wastewater Mgmt	1-Highest - Legally Mandated	NPDES Permit No. CA0037621
344180 - Staff Training and Development	\$ 184,226	Wastewater Mgmt	1-Highest - Legally Mandated	Title 8 California Code of Regulations
344190 - Tailgates and Other Staff Meetings	\$ 54,711	Wastewater Mgmt	1-Highest - Legally Mandated	Title 8 California Code of Regulations
<b>2 - Water Pollution Control Plant Maintenance</b>				
344210 - Prescribed Preventative Maintenance generated by the CMMS	\$ 348,341	Wastewater Mgmt	1-Highest - Legally Mandated	NPDES Permit No. CA0037621
344220 - Corrective Maintenance Identified through Staff and Planned through the CMMS	\$ 900,904	Wastewater Mgmt	1-Highest - Legally Mandated	NPDES Permit No. CA0037621
344230 - Unscheduled Repairs of Equipment and Facility	\$ 118,715	Wastewater Mgmt	1-Highest - Legally Mandated	NPDES Permit No. CA0037621
344240 - Modifications/Improvements to Equipment or Facility	\$ 94,617	Wastewater Mgmt	1-Highest - Legally Mandated	NPDES Permit No. CA0037621
344250 - Management and Supervisory Services	\$ 174,980	Wastewater Mgmt	1-Highest - Legally Mandated	NPDES Permit No. CA0037621
344270 - Inventory Control/Supply	\$ 91,723	Wastewater Mgmt	1-Highest - Legally Mandated	NPDES Permit No. CA0037621
344280 - Staff Review of Plans and Specifications for Capital Projects	\$ 47,064	Wastewater Mgmt	1-Highest - Legally Mandated	NPDES Permit No. CA0037621
344290 - Staff Training and Development	\$ 29,474	Wastewater Mgmt	1-Highest - Legally Mandated	NPDES Permit No. CA0037621
344300 - CMMS Data Management - Storekeeper	\$ 36,947	Wastewater Mgmt	1-Highest - Legally Mandated	NPDES Permit No. CA0037621
344310 - Power Generation Operations and Emissions Management	\$ 22,741	Wastewater Mgmt	1-Highest - Legally Mandated	NPDES Permit No. CA0037621
344320 - Program Coordination/Planning	\$ 45,118	Wastewater Mgmt	1-Highest - Legally Mandated	NPDES Permit No. CA0037621

## Public Works - Operating

Program SDP	<u>Expense</u>	<u>Fund</u>	<u>Priority Ranking</u>	<u>Notes</u>
Activity				
344330 - Maintenance of WPCP Grounds	\$ 59,931	Wastewater Mgmt	4-Mid-Range - Typical City Services	
344200 - Tailgates and Other Staff Meetings	\$ 27,858	Wastewater Mgmt	1-Highest - Legally Mandated	Title 8 California Code of Regulations
<b>3 - Environmental Laboratory Services</b>				
344340 - Plant Process Parameters - Including Biochemical Oxygen Demand	\$ 81,287	Wastewater Mgmt	1-Highest - Legally Mandated	NPDES Permit No. CA0037621
344350 - Spectrophotometric Analysis of Nitrite, Phosphate, and Cyanide	\$ 49,516	Wastewater Mgmt	1-Highest - Legally Mandated	NPDES Permit No. CA0037621
344360 - Colorimetric Analysis of Turbidity, Sulfides, and Color	\$ 15,613	Wastewater Mgmt	1-Highest - Legally Mandated	NPDES Permit No. CA0037621
344370 - Solids Testing - Including Settleable, Suspended, and Total Solids	\$ 46,598	Wastewater Mgmt	1-Highest - Legally Mandated	NPDES Permit No. CA0037621
344380 - Selective Ion Electrode Measurement for pH, Ammonia, and Dissolved Oxygen	\$ 46,093	Wastewater Mgmt	1-Highest - Legally Mandated	NPDES Permit No. CA0037621
344390 - Titration for Chlorine Residual, Hardness, and Alkalinity	\$ 18,524	Wastewater Mgmt	1-Highest - Legally Mandated	NPDES Permit No. CA0037621
344400 - Metals Analysis by Atomic Absorption	\$ 116,239	Wastewater Mgmt	1-Highest - Legally Mandated	NPDES Permit No. CA0037621
344410 - Specialty Metals Testing - Including Arsenic and Selenium	\$ 11,156	Wastewater Mgmt	1-Highest - Legally Mandated	NPDES Permit No. CA0037621
344420 - Analysis of Mercury by Cold Vapor Process	\$ 11,628	Wastewater Mgmt	1-Highest - Legally Mandated	NPDES Permit No. CA0037621
344430 - Botulism Control by the Collection of Dead and Dying Water Fowl	\$ 28,266	Wastewater Mgmt	1-Highest - Legally Mandated	NPDES Permit No. CA0037621
344440 - Effluent Acute Toxicity Testing	\$ 23,663	Wastewater Mgmt	1-Highest - Legally Mandated	NPDES Permit No. CA0037621
344450 - Gas Chromatography Analysis of Organic Compounds	\$ 80,326	Wastewater Mgmt	1-Highest - Legally Mandated	NPDES Permit No. CA0037621
344460 - Total Organic Carbon Analysis	\$ 22,891	Wastewater Mgmt	1-Highest - Legally Mandated	NPDES Permit No. CA0037621
344470 - Ion Chromatography Analysis of Nitrate, Phosphate, and Chloride	\$ 39,624	Wastewater Mgmt	1-Highest - Legally Mandated	NPDES Permit No. CA0037621
344480 - Microbiological Testing of Wastewater for Enterococcus	\$ 18,572	Wastewater Mgmt	1-Highest - Legally Mandated	NPDES Permit No. CA0037621
344490 - Wastewater Sampling of Treatment Plant Processes	\$ 34,798	Wastewater Mgmt	1-Highest - Legally Mandated	NPDES Permit No. CA0037621
344500 - Observations and Readings of Treatment Plant Processes	\$ 8,489	Wastewater Mgmt	1-Highest - Legally Mandated	NPDES Permit No. CA0037621
344510 - Environmental Laboratory Accreditation Program	\$ 190,535	Wastewater Mgmt	1-Highest - Legally Mandated	NPDES Permit No. CA0037621
344520 - Data Management and NPDES Monthly Reporting	\$ 138,103	Wastewater Mgmt	1-Highest - Legally Mandated	NPDES Permit No. CA0037621
344530 - Expenditures for Contract Laboratory Services	\$ 136,341	Wastewater Mgmt	1-Highest - Legally Mandated	NPDES Permit No. CA0037621
344540 - Rental Rates for Laboratory Equipment Replacement	\$ 40,241	Wastewater Mgmt	1-Highest - Legally Mandated	NPDES Permit No. CA0037621
344550 - Administrative Support Services - Including Clerical Staff Hours	\$ 24,288	Wastewater Mgmt	1-Highest - Legally Mandated	NPDES Permit No. CA0037621
344570 - Management and Supervisory Services	\$ 63,828	Wastewater Mgmt	1-Highest - Legally Mandated	NPDES Permit No. CA0037621
344580 - Staff Training and Development	\$ 14,095	Wastewater Mgmt	1-Highest - Legally Mandated	NPDES Permit No. CA0037621
344590 - Tailgates and Other Staff Meetings	\$ 23,654	Wastewater Mgmt	1-Highest - Legally Mandated	Title 8 California Code of Regulations
<b>4 - Pretreatment Services</b>				
344620 - Permitting and Inspection of Significant Industrial Users	\$ 216,766	Wastewater Mgmt	1-Highest - Legally Mandated	NPDES Permit No. CA0037621

## Public Works - Operating

Program SDP Activity	<u>Expense</u>	<u>Fund</u>	<u>Priority Ranking</u>	<u>Notes</u>
344630 - Monitoring Discharges to Sanitary Sewer	\$ 185,478	Wastewater Mgmt	1-Highest - Legally Mandated	NPDES Permit No. CA0037621
344640 - Enforcement of the Sewer Use Regulations	\$ 29,769	Wastewater Mgmt	1-Highest - Legally Mandated	NPDES Permit No. CA0037621 and CAS029718
344650 - Preparing Program Reports and Other Regulatory Reporting Requirements	\$ 38,363	Wastewater Mgmt	1-Highest - Legally Mandated	NPDES Permit No. CA0037621 and CAS029718
344660 - Management and Supervisory Services	\$ 120,273	Wastewater Mgmt	1-Highest - Legally Mandated	NPDES Permit No. CA0037621 and CAS029718
344670 - Inspection of Commercial Facilities for Compliance with Storm Water Regulations	\$ 61,307	Wastewater Mgmt	1-Highest - Legally Mandated	NPDES Permit No. CAS029718
344680 - Inspection of Commercial Facilities for Compliance with Sewer Use Regulations	\$ 105,153	Wastewater Mgmt	1-Highest - Legally Mandated	NPDES Permit No. CA0037621
344690 - Pretreatment Response to Compliance Complaints of Illegal Dumping to the Storm Sewer System	\$ 8,731	Wastewater Mgmt	1-Highest - Legally Mandated	NPDES Permit No. CA0037621 and CAS029718
344700 - Administrative Support Services - Including Clerical Staff Hours	\$ 43,438	Wastewater Mgmt	1-Highest - Legally Mandated	NPDES Permit No. CA0037621 and CAS029718
344720 - Review Building Permit Application	\$ 11,622	Wastewater Mgmt	1-Highest - Legally Mandated	NPDES Permit No. CA0037621 and CAS029718
344730 - Review Building Plans	\$ 32,410	Wastewater Mgmt	1-Highest - Legally Mandated	NPDES Permit No. CA0037621 and CAS029718
344740 - Review Land Use Permit Application	\$ 6,782	Wastewater Mgmt	1-Highest - Legally Mandated	NPDES Permit No. CA0037621 and CAS029718
344750 - Staff Training and Development	\$ 38,890	Wastewater Mgmt	1-Highest - Legally Mandated	NPDES Permit No. CA0037621
344760 - Tailgates and Other Staff Meetings	\$ 11,983	Wastewater Mgmt	1-Highest - Legally Mandated	Title 8 California Code of Regulations
<b>5 - Compliance Reporting, Public Outreach, and Environmental Program Participation</b>				
344790 - Environmental Outreach	\$ 60,732	Wastewater Mgmt	1-Highest - Legally Mandated	NPDES Permit No. CA0037621
344800 - Intergovernmental Regulatory Compliance and Stakeholder Participation In Regional Environmental Efforts	\$ 44,521	Wastewater Mgmt	1-Highest - Legally Mandated	NPDES Permit No. CA0037621
344810 - Intergovernmental Regulatory Program Participation In Mandated Watershed Mgmt Initiative	\$ 12,769	Wastewater Mgmt	1-Highest - Legally Mandated	NPDES Permit No. CA0037621
344820 - Water Pollution Control Plant - Permit to Operate Fee	\$ 70,110	Wastewater Mgmt	1-Highest - Legally Mandated	NPDES Permit No. CA0037621
344840 - Process Engineering and Regulatory Support Contract Services	\$ 447,313	Wastewater Mgmt	1-Highest - Legally Mandated	NPDES Permit No. CA0037621
344850 - Contract Forensic Services for Permit Compliance Issues	\$ 107,068	Wastewater Mgmt	1-Highest - Legally Mandated	NPDES Permit No. CA0037621
344880 - Tailgates and Other Staff Meetings	\$ 8,872	Wastewater Mgmt	1-Highest - Legally Mandated	Title 8 California Code of Regulations

## Public Works - Operating

Program SDP	<u>Expense</u>	<u>Fund</u>	<u>Priority Ranking</u>	<u>Notes</u>
344890 - Staff Training and Development	\$ 10,766	Wastewater Mgmt	1-Highest - Legally Mandated	NPDES Permit No. CA0037621
<b>6 - Management and Support Services</b>				
344900 - Management and Supervisory Services	\$ 209,951	Wastewater Mgmt	1-Highest - Legally Mandated	NPDES Permit No. CA0037621
344910 - Administrative Support Services - Including Clerical Staff Hours	\$ 452,638	Wastewater Mgmt	1-Highest - Legally Mandated	NPDES Permit No. CA0037621
<b>7 - Storm Water Permit Compliance Program</b>				
344930 - Implementing Storm Water Discharge Permit Requirements a New and Redevelopment Projects Undergoing the City's Project Review and Approval Process	\$ 9,871	Wastewater Mgmt	1-Highest - Legally Mandated	NPDES Permit No. CAS029718
344940 - Intra-City Staff Outreach and Training for Municipal Activities Required by the City's Storm Water Discharge Permit	\$ 12,262	Wastewater Mgmt	1-Highest - Legally Mandated	NPDES Permit No. CAS029718
344950 - Urban Runoff Management Plan Reporting Requirements and Work Plan Preparation	\$ 26,407	Wastewater Mgmt	1-Highest - Legally Mandated	NPDES Permit No. CAS029718
344960 - Participation in Regional Storm Water Discharge Permit Activities	\$ 379,366	Wastewater Mgmt	1-Highest - Legally Mandated	NPDES Permit No. CAS029718
344970 - Public Outreach for Storm Water Pollution Prevention Activities	\$ 74,528	Wastewater Mgmt	1-Highest - Legally Mandated	NPDES Permit No. CAS029718
<b>345 - Sanitary Sewer Collection System</b>				
<b>1 - Sewer System Preventive Maintenance</b>				
345100 - Sewer Laterals Foaming - Chemical Treatment for Root Intrusion	\$ 1,406	Wastewater Mgmt	5-Other - All Remaining Services	
345110 - Sewer Mains Foaming - Chemical Treatment for Root Intrusion	\$ 8,746	Wastewater Mgmt	3-High Mid-Range - Typical City Services	
345120 - Sewer Mains Flushing - Hydro-flush Segments to Keep Lines Clear of Obstructions and Flowing	\$ 210,100	Wastewater Mgmt	2-High - Essential Services	
345130 - Corp Yard Wash Rack - Solids Removal by Staff	\$ 12,719	Wastewater Mgmt	1-Highest - Legally Mandated	Industrial Discharge Permit
345140 - Corp Yard Wash Rack - Assist Contractor in Cleaning Oil Separator at the Corporation Yard	\$ 3,472	Wastewater Mgmt	1-Highest - Legally Mandated	Industrial Discharge Permit
345160 - Manholes - Inspect, Wash Down and Clean	\$ 48,049	Wastewater Mgmt	2-High - Essential Services	
345170 - Lift Stations - Inspect, Wash Down and Remove Grease and Debris to Keep in Good Operating Condition	\$ 44,392	Wastewater Mgmt	2-High - Essential Services	
<b>2 - Sewer System Repairs</b>				
345200 - Sewer Laterals - Repairs/Replacement	\$ 83,996	Wastewater Mgmt	5-Other - All Remaining Services	
345210 - Sewer Laterals - Obstruction Removed	\$ 238,397	Wastewater Mgmt	5-Other - All Remaining Services	
345220 - Cleanout Installation	\$ 225,718	Wastewater Mgmt	3-High Mid-Range - Typical City Services	
345230 - Sewer Mains - Repairs	\$ 33,182	Wastewater Mgmt	2-High - Health & Safety	

## Public Works - Operating

Program SDP	<u>Expense</u>	<u>Fund</u>	<u>Priority Ranking</u>	<u>Notes</u>
Activity				
345240 - Sewer Mains - Video Inspect by Contractor to Determine System Condition for Corrective Work	\$ 53,079	Wastewater Mgmt	2-High - Health & Safety	
345250 - Manholes - Repairs of Damaged and Low Manholes	\$ 29,325	Wastewater Mgmt	2-High - Health & Safety	
345260 - Lift Stations - Repairs Needed to Keep Them in Operating Condition	\$ 5,972	Wastewater Mgmt	2-High - Health & Safety	
345280 - Sewer Repair - Asphalt Patch Work Follow-Up Done by Streets Staff	\$ 9,415	Wastewater Mgmt	2-High - Essential Services	
345290 - Sewer Mains - Repeat Stoppages	\$ 3,685	Wastewater Mgmt	2-High - Health & Safety	
345000 - Sewer Mains - Non-Repeat Stoppages	\$ 17,036	Wastewater Mgmt	2-High - Health & Safety	
<b>3 - Sewer System - Rancho Rinconada Area</b>				
345320 - Sewer Mains Maintenance - Hydro-flush Segments to Keep Lines Clear of Obstructions and Flowing	\$ 16,627	Wastewater Mgmt	2-High - Essential Services	
345330 - Sewer Mains - Repairs	\$ 9,452	Wastewater Mgmt	2-High - Health & Safety	
345340 - Sewer Mains - Video Inspect by Contractor to Determine System Condition for Corrective Work	\$ 3,282	Wastewater Mgmt	2-High - Health & Safety	
345350 - Sewer Mains - Emergency Response	\$ 2,899	Wastewater Mgmt	2-High - Health & Safety	
345360 - Sewer Manholes	\$ 9,302	Wastewater Mgmt	2-High - Health & Safety	
345370 - Sewer - Asphalt Patch Work Follow-Up by Streets Staff	\$ 1,448	Wastewater Mgmt	2-High - Essential Services	
345380 - Sewer - Utility Locates	\$ 8,257	Wastewater Mgmt	1-Highest - Legally Mandated	California Government Code 4216
<b>4 - Emergency Response</b>				
345400 - ER Sewer Lift Stations - Respond and Make Repairs to Lift Stations	\$ 4,832	Wastewater Mgmt	2-High - Health & Safety	
345410 - ER Sewer Mains - Respond, Clear, Clean, Follow-Up Reportable (>100 gal) (SSO)	\$ 7,139	Wastewater Mgmt	2-High - Health & Safety	
345420 - ER Sewer Mains - Respond, Clear, Follow-Up a Non-Reportable (SSO)	\$ 9,275	Wastewater Mgmt	2-High - Health & Safety	
345430 - ER Hazardous Spills - Assist Others in a Non-Sanitary Sewer Overflow (SSO)	\$ 588	Wastewater Mgmt	2-High - Health & Safety	
345440 - Stand-by Duty for Around-the Clock Assistance	\$ 41,677	Wastewater Mgmt	2-High - Essential Services	
<b>5 - Service Response</b>				
345500 - Plan Checking	\$ 3,519	Wastewater Mgmt	3-High Mid-Range - Typical City Services	
345510 - Field Checking	\$ 3,910	Wastewater Mgmt	3-High Mid-Range - Typical City Services	
345520 - Utility Locates - Locating of Underground Utilities for Excavation Purposes	\$ 31,622	Wastewater Mgmt	1-Highest - Legally Mandated	California Government Code 4216
345530 - Sewer Mains - Dye Test for Sewer Flow	\$ 287	Wastewater Mgmt	2-High - Essential Services	
345540 - Sewer Laterals - Dye Test for Sewer Flow	\$ 4,876	Wastewater Mgmt	2-High - Essential Services	

## Public Works - Operating

Program SDP	<u>Expense</u>	<u>Fund</u>	<u>Priority Ranking</u>	<u>Notes</u>
Activity				
345550 - Sewer Laterals Response - Determined to be Owner Responsibility	\$ 37,701	Wastewater Mgmt	2-High - Essential Services	
<b>6 - Management and Support Services</b>				
345600 - Management and Supervisory Services	\$ 147,265	Wastewater Mgmt	2-High - Essential Services	
345610 - Administrative Support, Including Clerical Staff Hours	\$ 134,409	Wastewater Mgmt	2-High - Essential Services	
345640 - Staff Training and Development	\$ 44,821	Wastewater Mgmt	2-High - Essential Services	
345650 - Tailgates and Other Meetings	\$ 19,114	Wastewater Mgmt	2-High - Essential Services	Title 8 California Code of Regulations
<b>763 - Provision of Vehicles and Motorized Equipment</b>				
<b>1 - Vehicle and Motorized Equipment Operation and Maintenance</b>				
763060 - Facility Maintenance - Time Spent by Fleet Staff Maintaining Fleet Shop	\$ 87,053	General Services	3-High Mid-Range - Proper Org Mgmt	Shop clean-up
763070 - Transportation - City Vehicles and Motorized Equipment to City Sites and Vendors	\$ 86,157	General Services	3-High Mid-Range - Proper Org Mgmt	Transporting vehicles between customers/vendors/maintenance shop/refueling sites
763080 - Vehicle Preventive Maintenance - City Vehicles	\$ 234,510	General Services	3-High Mid-Range - Typical City Services	smog certificates required by ARB,
763090 - Equipment Preventive Maintenance - City Motorized Equipment	\$ 98,723	General Services	3-High Mid-Range - Typical City Services	Opacity tests by ARB, Commercial vehicle inspections by DOT and DMV
763100 - Vehicle Repairs - Includes Repairs to City Vehicles, such as Corrective Repairs, Modification, Warranty Repair, Tire Repair and Installation, and Public Safety Training Vehicle Repairs	\$ 664,298	General Services	3-High Mid-Range - Typical City Services	Necessary for break-down repairs to vehicles
763110 - Equipment Repairs - Includes Repairs to City Motorized Equipment, such as Corrective Repairs, Modification, Warranty Repair, Tire Repair and Installation	\$ 214,990	General Services	3-High Mid-Range - Typical City Services	Also necessary for break-down repairs to equipment
763120 - Provide Fuel and Petroleum Products for City Vehicles and Motorized Equipment	\$ 754,425	General Services	3-High Mid-Range - Typical City Services	Necessary for essential services, especially during emergencies
763130 - Maintenance Coordination - Planning Work Schedules and Working with Vendors by the Lead Equipment Mechanics	\$ 99,660	General Services	3-High Mid-Range - Typical City Services	Coordinating events to maintain operational readiness in maintenance shop
763140 - Shop Support Services - Includes Shop Inventory and Parts Pick-Up	\$ 42,763	General Services	3-High Mid-Range - Proper Org Mgmt	Functions involved with delivery of parts and materials to maintain vehicles/equipment
<b>2 - Vehicle and Motorized Equipment Acquisition and Disposal</b>				
763200 - Acquire Vehicles and Motorized Equipment - Includes Developing Vehicle and Motorized Equipment Specifications and "Build-Up" Work	\$ 121,248	General Services	3-High Mid-Range - Proper Org Mgmt	Maintain fleet readiness by replacement of outdated units
763220 - Disposal of Surplus Vehicles/Motorized Equipment	\$ 9,662	General Services	3-High Mid-Range - Proper Org Mgmt	Disposal of excess equipment and tracking of funds from such sales
763240 - Manage Rental Rate and Replacement Schedules	\$ 31,516	General Services	3-High Mid-Range - Proper Org Mgmt	Provides method of ensuring sufficient funds are available for fleet operations



## Public Works - Operating

Program SDP Activity	<u>Expense</u>	<u>Fund</u>	<u>Priority Ranking</u>	<u>Notes</u>
763250 - Operator Certification	\$ 18,147	General Services	3-High Mid-Range - Proper Org Mgmt	Only mandated training is forklift refresher by OSHA
3 - Management and Support Services				
763300 - Management and Supervisory Services	\$ 99,880	General Services	3-High Mid-Range - Proper Org Mgmt	
763330 - Administrative Support	\$ 99,136	General Services	3-High Mid-Range - Proper Org Mgmt	
763340 - Staff Training and Development	\$ 39,637	General Services	3-High Mid-Range - Proper Org Mgmt	
763350 - Tailgates and Other Staff Meetings	\$ 19,802	General Services	3-High Mid-Range - Proper Org Mgmt	Title 8 California Code of Regulations

## Public Works - Projects

Funded / Unfunded	ProjectID	Name	FundName	20 Year Total plus 2007/08	Priority Ranking	Notes
Funded	801351	Sunnyvale Contribution - SMaRT Station Equip Rep. Fund	Solid Waste	\$ 5,498,760	3-High Mid-Range - Address Deficiencies	Sunnyvale share of costs for project 811250
Funded	802150	Utility Undergrounding Cost Sharing	General Fund	\$ 206,611	4-Mid-Range - Enhances Quality of Life	Could also be considered for Health and Safety to eliminate hazard after seismic event
Funded	802500	City Share of Development Costs - Streets	Gas Tax	\$ 130,305	4-Mid-Range - Enhances Quality of Life	
Funded	804201	City-wide Aerial Photos	General Fund	\$ 254,500	3-High Mid-Range - Support Cont'd Operations	
Funded	804653	Storm Drain Development Costs (City Share)	Wastewater	\$ 729,709	3-High Mid-Range - Support Cont'd Operations	
Funded	804703	Storm Drain Pipes, Manholes, and Laterals Replacement	Wastewater	\$ 260,611	3-High Mid-Range - Support Cont'd Operations	
Funded	805203	Sewer Development Costs (City Share)	Wastewater	\$ 521,222	3-High Mid-Range - Support Cont'd Operations	
Funded	805253	Sewer Pipes, Manholes, and Laterals Emergency Replace	Wastewater	\$ 521,222	3-High Mid-Range - Support Cont'd Operations	
Funded	806253	Water Main Development Costs (City Share)	Water	\$ 521,222	3-High Mid-Range - Support Cont'd Operations	
Funded	806303	Water Pipes, Manholes, and Laterals Replacement	Water	\$ 521,222	3-High Mid-Range - Support Cont'd Operations	
Funded	806351	Water Meters for New Developments	Water	\$ 1,593,667	3-High Mid-Range - Support Cont'd Operations	
Funded	806401	Detector Checks & Backflow Prevent Devices-New Dvlpmnts	Water	\$ 521,222	3-High Mid-Range - Support Cont'd Operations	
Funded	806453	Water Pump, Motor and Engine Replacement	Water	\$ 651,528	3-High Mid-Range - Support Cont'd Operations	
Funded	808101	Fair Oaks Industrial Complex Non Operating Expenses	General Fund	\$ 140,000	3-High Mid-Range - Support Cont'd Operations	
Funded	815203	Replacement of Water/Sewer Supervisory Control System	Water	\$ 1,353,114	3-High Mid-Range - Support Cont'd Operations	
Funded	816000	Future Traffic Signal Construction/Modification	Capital Projects	\$ 2,343,262	2-High - Health/Safety Hazards	
Funded	816001	Future Traffic Signal Construction/Modification [Gas Tax]	Gas Tax	\$ 2,780,573	2-High - Health/Safety Hazards	
Funded	816050	Repair of City Bridges and Culverts	Gas Tax	\$ 260,611	2-High - Health/Safety Hazards	

## Public Works - Projects

Funded / Unfunded	ProjectID	Name	FundName	20 Year Total plus 2007/08	Priority Ranking	Notes
Funded	819770	Utility Maintenance Management System	Water	\$ 611,882	3-High Mid-Range - Support Cont'd Operations	
Funded	820120	Repaint Street Light Poles	Infrastructure	\$ 1,035,484	4-Mid-Range - Enhances Quality of Life	
Funded	820130	Resurfacing of City Owned Parking Lots	Infrastructure	\$ 1,118,917	3-High Mid-Range - Support Cont'd Operations	
Funded	820140	Computer/Radio Controlled Landscape Irrigation	Infrastructure	\$ 2,960,632	3-High Mid-Range - Support Cont'd Operations	
Funded	820160	Traffic Signal Controller Replacement - Mathilda Avenue	Infrastructure	\$ 1,240,563	3-High Mid-Range - Support Cont'd Operations	
Funded	820180	Traffic Signal Controller Replacement	Infrastructure	\$ 1,857,682	3-High Mid-Range - Support Cont'd Operations	
Funded	820190	Traffic Signal Underground Replacement	Infrastructure	\$ 10,626,817	3-High Mid-Range - Support Cont'd Operations	
Funded	820200	Traffic Signal Light Emitting Diode (LED) Array Replacements	Infrastructure	\$ 1,907,869	3-High Mid-Range - Support Cont'd Operations	
Funded	820610	Downtown Area Maintenance	General Fund	\$ 70,000	5-Other	
Funded	821001	City Owned Properties - Adjacent to Parks	Park Dedication	\$ 45,300	3-High Mid-Range - Support Cont'd Operations	
Funded	821010	City Owned Properties - Downtown	General Fund	\$ 37,750	3-High Mid-Range - Support Cont'd Operations	
Funded	821112	Power Generation Facility Improvements	Wastewater	\$ 310,683	3-High Mid-Range - Address Deficiencies	
Funded	821181	Contribution to SMaRT Operations Contract RFP	Solid Waste	\$ 288,189	4-Mid-Range - Improvements = Reduced Cost	
Funded	822331	Trim Landfill Screening Trees on Caribbean Drive	Solid Waste	\$ 433,734	3-High Mid-Range - Support Cont'd Operations	
Funded	822752	Storm Pump Station Number 1 Rehabilitation	Wastewater	\$ 1,182,849	2-High - Health/Safety Hazards	
Funded	822762	Storm Pump Station Number 2 Rehabilitation	Wastewater	\$ 869,475	2-High - Health/Safety Hazards	
Funded	823911	Bernardo Avenue Caltrain Undercrossing	Capital Projects	\$ 8,298,511	5-Other	To be fully funded by VTA and other grants.
Funded	824251	Landfill Gas System Response to New Federal Regulations	Solid Waste	\$ 49,497	1-Highest - Legally Mandated	40 CFR Part 70 (federal Clean Air Act, title V)

## Public Works - Projects

Funded / Unfunded	ProjectID	Name	FundName	20 Year Total plus 2007/08	Priority Ranking	Notes
Funded	824261	Solid Waste Cost of Service Study	Solid Waste	\$ 293,343	3-High Mid-Range - Support Cont'd Operations	
Funded	824281	Leak Detection Program	Water	\$ 254,500	4-Mid-Range - Improvements = Reduced Cost	
Funded	824301	Rehabilitation of Digesters and Replace Digester Lids	Wastewater	\$ 12,286,060	2-High - Health/Safety Hazards	Design of second digester underway.
Funded	824311	Refurbishment of Water tanks @ Wright Avenue	Water	\$ 3,795,013	2-High - Health/Safety Hazards	
Funded	824741	Landfill "Constituents of Concern" Monitoring	Solid Waste	\$ 132,352	1-Highest - Legally Mandated	CCR Title 27, Division 2, Chapter 3, Subchapter 3
Funded	824771	Primary Sedimentation Basin Renovation	Wastewater	\$ 2,550,000	2-High - Health/Safety Hazards	
Funded	824780	Upgrading of Fuel Stations	General Services	\$ 850,000	3-High Mid-Range - Support Cont'd Operations	
Funded	824801	Roof Replacement of Water Plants	Water	\$ 127,286	4-Mid-Range - Improvements = Reduced Cost	
Funded	825060	Sunnyvale Bicycle Plan	General Fund	\$ 5,047	4-Mid-Range - Enhances Quality of Life	
Funded	825070	Bicycle Map Revision	General Fund	\$ 141,501	4-Mid-Range - Enhances Quality of Life	
Funded	825101	Solids Handling Safety / Efficiency Improve - Phase I	Wastewater	\$ 1,050,000	3-High Mid-Range - Support Cont'd Operations	
Funded	825121	SMaRT Station Office Addition	Solid Waste	\$ 373,340	3-High Mid-Range - Support Cont'd Operations	Current work space does not meet City standards or document confidentiality needs
Funded	825141	Air Flootation Tanks Rehabilitation	Wastewater	\$ 3,106,339	3-High Mid-Range - Support Cont'd Operations	RFP underway
Funded	825171	Fixed Growth Reactor Rehabilitation	Wastewater	\$ 358,528	3-High Mid-Range - Support Cont'd Operations	
Funded	825221	Central Water Plant Building Reconstruction	Water	\$ 1,868,247	4-Mid-Range - Improvements = Reduced Cost	
Funded	825231	Cleaning of Water Tanks	Water	\$ 332,908	2-High - Health/Safety Hazards	
Funded	825241	Equipment Replacement at Six (6) Hetch-Hetchy Connections	Water	\$ 665,809	3-High Mid-Range - Support Cont'd Operations	
Funded	825251	Mary/Carson Water Plant Mechanical Reconstructions	Water	\$ 1,108,823	3-High Mid-Range - Support Cont'd Operations	

## Public Works - Projects

Funded / Unfunded	ProjectID	Name	FundName	20 Year Total plus 2007/08	Priority Ranking	Notes
Funded	825261	Moat Renovation of Mary/Carson & Wolfe/Evelyn Water Plants	Water	\$ 414,319	3-High Mid-Range - Support Cont'd Operations	
Funded	825271	Well House Emergency Generator - Ortega Well	Water	\$ 710,026	3-High Mid-Range - Support Cont'd Operations	
Funded	825290	Pavement Rehabilitation	Infrastructure	\$ 8,732,401	3-High Mid-Range - Address Deficiencies	
Funded	825301	Pressure Reducing Valve for SCADA	Water	\$ 2,946,135	3-High Mid-Range - Support Cont'd Operations	
Funded	825321	Replacement/Rehabilitation of Sanitary Manholes	Wastewater	\$ 1,954,584	3-High Mid-Range - Support Cont'd Operations	
Funded	825331	Replacement/Rehabilitation of Sewer Pipes	Wastewater	\$ 29,022,357	2-High - Health/Safety Hazards	
Funded	825340	Street Lights Conduit Replacement	Infrastructure	\$ 3,365,848	3-High Mid-Range - Support Cont'd Operations	
Funded	825351	Replacement/Rehabilitation of Storm Drain Manholes	Wastewater	\$ 264,403	3-High Mid-Range - Support Cont'd Operations	
Funded	825361	Replacement/Rehabilitation of Storm Drain Pipes	Wastewater	\$ 1,794,255	3-High Mid-Range - Support Cont'd Operations	
Funded	825371	Video Inspection and Evaluation of Storm Drain System	Wastewater	\$ 423,046	4-Mid-Range - Improvements = Reduced Cost	
Funded	825381	Storm Pump Station #1 Expansion	Wastewater	\$ 1,783,133	3-High Mid-Range - Support Cont'd Operations	
Funded	825391	Wolfe/Evelyn Plant Mechanical Reconstruction	Water	\$ 1,066,505	3-High Mid-Range - Support Cont'd Operations	
Funded	825400	Update of Standard Specifications	General Services	\$ 100,178	5-Other	City Standard Details need to be updated to reflect changed requirements for developers.
Funded	825431	Well Connections to Transmission Main	Water	\$ 1,163,134	3-High Mid-Range - Support Cont'd Operations	
Funded	825451	City-wide Water Line Replacement	Water	\$ 15,460,996	3-High Mid-Range - Address Deficiencies	
Funded	825461	Interior Coating of Water Tanks	Water	\$ 1,634,511	3-High Mid-Range - Support Cont'd Operations	
Funded	825471	New Well Feasibility Study	Water	\$ 45,046	3-High Mid-Range - Support Cont'd Operations	
Funded	825481	Renovation of Westmoor and Serra Wells	Water	\$ 310,569	3-High Mid-Range - Support Cont'd Operations	

## Public Works - Projects

Funded / Unfunded	ProjectID	Name	FundName	20 Year Total plus 2007/08	Priority Ranking	Notes
Funded	825491	Exterior Painting of Water Tanks	Water	\$ 8,067,179	3-High Mid-Range - Support Cont'd Operations	
Funded	825501	Wright Ave Water Plant Mechanical Reconstruction	Water	\$ 1,055,327	3-High Mid-Range - Support Cont'd Operations	
Funded	825530	Computerized Transportation Model Update	Capital Projects	\$ 274,116	3-High Mid-Range - Support Cont'd Operations	
Funded	825540	Transportation Grant Matching Funds - Gas Tax	Capital Projects	\$ 2,636,506	4-Mid-Range - Enhances Quality of Life	
Funded	825541	Transportation Grant Matching Funds - Traffic Mitigation	Capital Projects	\$ 1,145,621	4-Mid-Range - Enhances Quality of Life	
Funded	825570	239 - 241 Commercial Street Property Maintenance	General Fund	\$ 45,608	3-High Mid-Range - Support Cont'd Operations	
Funded	825600	Caribbean Drive Bridge Improvement	Infrastructure	\$ 300,000	3-High Mid-Range - Address Deficiencies	
Funded	825610	Fair Oaks Avenue Overhead Bridge	Infrastructure	\$ 8,284,000	3-High Mid-Range - Address Deficiencies	Applied for Federal funds.
Funded	825620	Wolfe Road Caltrain Overcrossing	Infrastructure	\$ 635,164	3-High Mid-Range - Address Deficiencies	
Funded	825730	Pedestrian Lighted Crosswalk Maintenance/ Replace	Infrastructure	\$ 56,262	3-High Mid-Range - Support Cont'd Operations	
Funded	825740	Battery Backup System for Traffic Signals Maintenance	Infrastructure	\$ 1,091,903	3-High Mid-Range - Support Cont'd Operations	
Funded	825751	Sewer Lift Stations Rebuild	Wastewater	\$ 1,067,640	3-High Mid-Range - Support Cont'd Operations	
Funded	825911	Landfill Gas Flare and Blowers Replacement	Solid Waste	\$ 553,616	2-High - Health/Safety Hazards	Flare and blowers will soon be too large for declining gas quantities
Funded	825930	City Owned Properties - Downtown/388 Charles Street	Housing	\$ 14,270	3-High Mid-Range - Support Cont'd Operations	
Funded	826590	Rehabilitation of Two Water Wells (Schroeder and Raynor)	Water	\$ 200,000	3-High Mid-Range - Support Cont'd Operations	
Funded	826690	El Camino Real Master Schematic Design	Gas Tax	\$ 150,000	4-Mid-Range - Enhances Quality of Life	
Funded	826730	Underground Overhead Utilities	Capital Projects	\$ 23,008,310	4-Mid-Range - Enhances Quality of Life	Mostly funded with PG&E Rule 20A funds.
Funded	826790	Sunnyvale Avenue Median from Iowa to Washington	Capital Projects	\$ 750,000	2-High - In General Plan	Required by ARDDOPA

## Public Works - Projects

Funded / Unfunded	ProjectID	Name	FundName	20 Year Total plus 2007/08	Priority Ranking	Notes
Funded	826820	Town Center Traffic Signal Modifications	Capital Projects	\$ 745,000	2-High - In General Plan	Required by ARDDOPA
Funded	826830	Sunnyvale Ave. at Arques Ave. ADA Modifications	Capital Projects	\$ 550,000	1-Highest - Legally Mandated	Americans with Disabilities Act of 1990, 42 U.S.C., Section 12101-12134 ("ADA")
Funded	826840	Radar Speed Signs for Various Locations	Capital Projects	\$ 200,000	5-Other	
Funded	826850	Calabazas Creek Bridge at Old Mt. View-Alviso Rd	Capital Projects	\$ 3,456,000	3-High Mid-Range - Address Deficiencies	Federally funded.
Funded	826860	Internally Illuminated Street Name Sign Pilot Project	Capital Projects	\$ 65,000	5-Other	
Funded	826870	Signing and Safety Enhancements for Roadway System	Capital Projects	\$ 265,000	2-High - Health/Safety Hazards	
Funded	826880	Norman Drive Traffic Calming	Capital Projects	\$ 75,000	5-Other	
Funded	826890	Mathilda/SR 237/US 101 Interchange Improve Study Report	Capital Projects	\$ 500,000	3-High Mid-Range - Address Deficiencies	
Funded	826900	Washington Avenue/Mathilda Avenue Intersection Widening	Capital Projects	\$ 336,826	4-Mid-Range - Enhances Quality of Life	Required by ARDDOPA
Funded	826910	H Street Water Line - 3rd to 8th Avenue	Water	\$ 396,913	3-High Mid-Range - Support Cont'd Operations	
Funded	826920	1st Avenue - east of E Street Water Line Improvement	Water	\$ 897,735	3-High Mid-Range - Support Cont'd Operations	
Funded	826930	5th Avenue Water Line - E Street to H Street Improvement	Water	\$ 352,435	3-High Mid-Range - Support Cont'd Operations	
Funded	826940	Mary Avenue Transmission Main	Water	\$ 281,541	3-High Mid-Range - Support Cont'd Operations	
Funded	826950	Install Asphalt Pavement at Water Plants	Water	\$ 221,001	3-High Mid-Range - Support Cont'd Operations	
Funded	826960	Water Utility Master Plan	Water	\$ 200,000	3-High Mid-Range - Support Cont'd Operations	
Funded	826970	Gibraltar/North Borregas Avenue Sewer Replacement	Wastewater	\$ 204,930	3-High Mid-Range - Support Cont'd Operations	
Funded	826980	Crossman/Java Drive Sanitary Sewer Replacement	Wastewater	\$ 1,431,911	3-High Mid-Range - Support Cont'd Operations	
Funded	826990	Java/North Borregas Sewer Line Replacement	Wastewater	\$ 282,893	3-High Mid-Range - Support Cont'd Operations	

## Public Works - Projects

Funded / Unfunded	ProjectID	Name	FundName	20 Year Total plus 2007/08	Priority Ranking	Notes
Funded	827000	Mathilda/First Street Sanitary Sewer Replacement	Wastewater	\$ 595,485	3-High Mid-Range - Support Cont'd Operations	
Funded	827020	Emergency Bypass Pumping Plan Study	Wastewater	\$ 250,000	3-High Mid-Range - Support Cont'd Operations	
Funded	827040	WPCP Asset Condition Assessment	Wastewater	\$ 378,477	4-Mid-Range - Improvements = Reduced Cost	
Funded	827060	Sulfur Dioxide (SO2) Equipment Replacement	Wastewater	\$ 290,000	2-High - Health/Safety Hazards	
Funded	827010	Water Pollution Control Plant Primary Roof Replacement	Wastewater	\$ 210,000	3-High Mid-Range - Address Deficiencies	
Funded	827050	Sanitary Sewer Collection System Master Plan	Wastewater	\$ 530,667	3-High Mid-Range - Support Cont'd Operations	
Funded	827070	Algae Digestability Study	Wastewater	\$ 100,000	4-Mid-Range - Improvements = Reduced Cost	
Funded	827090	Construction of a New Water Pollution Control Plant	Wastewater	\$ 380,361,611	3-High Mid-Range - Support Cont'd Operations	
Funded	827120	Calabazas Creek Bridge at Arques	Infrastructure	\$ 40,000	3-High Mid-Range - Address Deficiencies	
Funded	827580	In-Pavement Crosswalk Warning Lights	Capital Projects	\$ 693,893	2-High - Health/Safety Hazards	
Unfunded	807651	Emergency Preemption Receiver Installator	Gas Tax	\$ 312,161	5-Other	
Unfunded	815901	Lawrence Expressway and Wildwood Ave. Realignment	Capital Projects	\$ 4,217,974	5-Other	
Unfunded	822920	GIS Support for the Mapping of Utilities	Capital Projects	\$ 1,267,874	5-Other	
Unfunded	900087	Traffic Speed and Volume Monitoring Stations	Capital Projects	\$ 411,718	5-Other	
Unfunded	900091	Fiberoptic Conduit/Cable Installation	Capital Projects	\$ 2,052,213	5-Other	
Unfunded	900110	Implement Recycled Water Master Plan / Lateral Extension	Water	\$ 468,720	5-Other	
Unfunded	900141	Future Traffic Calming Projects	Capital Projects	\$ 2,460,112	5-Other	
Unfunded	900149	Downtown Specific Plan Transportation Improvements	Capital Projects	\$ 12,970,000	5-Other	
Unfunded	900151	Bicycle Capital Improvement Program	Capital Projects	\$ 3,385,389	5-Other	
Unfunded	900152	Moffett Park Bicycle and Pedestrian Trails	Capital Projects	\$ 5,858,297	5-Other	
Unfunded	900205	Clean Air Education Program	General Fund	\$ 501,222	5-Other	
Unfunded	900210	Downtown Parking management Sysytem	Redevelopment	\$ 1,277,744	5-Other	



## Public Works - Projects

Funded / Unfunded	ProjectID	Name	FundName	20 Year Total plus 2007/08	Priority Ranking	Notes
Unfunded	900215	VTP 2030 Highway, Expwy and Local Streets/Roads Projects	Capital Projects	\$ 91,442,444	5-Other	
Unfunded	900222	Countywide Integration of Traffic Management Center	Capital Projects	\$ 247,756	5-Other	
Unfunded	900223	Closed Circuit TV Cameras for Traffic Management	Capital Projects	\$ 1,053,603	5-Other	
Unfunded	900224	Expansion of Adaptive Traffic Signal Control System	Capital Projects	\$ 3,286,505	5-Other	
Unfunded	900227	ITS Traffic Signal Controller Upgrade	Capital Projects	\$ 563,081	5-Other	
Unfunded	900275	Caribbean Bridge Replacement	Infrastructure	\$ 4,041,391	5-Other	
Unfunded	900276	Maude Avenue Recycled Water Connector	Water	\$ 4,076,940	5-Other	
Unfunded	900316	Corporation Yard Master Plan and Facility Replacement	Capital Projects	\$ 15,488,432	5-Other	
Unfunded	900424	City Hall Facility Redevelopment	Capital Projects	\$ 122,299,098	5-Other	
Unfunded	900425	Sunnyvale Library Facility Redevelopment	Capital Projects	\$ 117,612,732	5-Other	
Unfunded	900426	Sunnyvale Public Safety Facility Addition	Capital Projects	\$ 9,245,842	5-Other	
Unfunded	900454	Stevens Creek Trail Connector	Capital Projects	\$ 1,368,498	5-Other	
Unfunded	900468	Sunnyvale East Channel Trail (JWC Greenbelt to 237)	Capital Projects	\$ 1,326,000	5-Other	

## Public Works - Priority 5 Sub-Ranking (Operating)

Program SDP Activity	Expense	Fund	Ranking 1 - 5	Notes
<b>115 - Transportation and Traffic Services</b>				
1 - Traffic Design and Planning				
115160 - Develop, Coordinate and Manage Bicycle/Pedestrian/Livable Communities Plans/Projects/Programs	\$ 44,346	General Fund	3	Would eliminate support of bicycle, pedestrian and streetscape enhancement projects, but limited community-wide impact.
115170 - Respond to Bicycle/Pedestrian/Livable Communities Issues	\$ 12,680	General Fund	3	Would eliminate support of bicycle, pedestrian and streetscape enhancement projects, but limited community-wide impact.
2 - Intergovernmental Coordination				
115240 - Provide Intergovernmental Review Support	\$ 31,543	General Fund	4	New grant revenue will potentially be lost if discontinued
<b>117 - City Streetlight System</b>				
2 - Streetlight System Preventive Maintenance				
117220 - Re-Number Streetlight Poles - Replace Faded, Damaged or Missing Numbering Plates	\$ 489	General Fund	1	Limited value to community. Will not extend life of asset.
117230 - Repaint Streetlight Poles - Paint Fluted Poles that are Showing Flaking and Rust (Contract)	\$ -	General Fund	1	Limited value to community. Will not extend life of asset.
5 - Service Response				
117530 - Provide Streetlight Modifications per Request	\$ 1,745	General Fund	5	Impact if discontinued; may be health and safety related.
<b>118 - Pavement Operations</b>				
7 - Service Response				
118720 - Provide Temporary Traffic Controls - Billable	\$ 5,636	General Fund	3	Costs partially reimbursed; traffic control / safety related service.
118790 - Remove Abandoned Shopping Carts as Debris - Non-Hazardous	\$ 75,518	General Fund	2	Service often requested by citizens; new revenue potentially available as charge to store owners of carts
<b>217 - Concrete Maintenance</b>				
2 - Mitigation of Tree Root/Concrete Conflicts				
217240 - Install Sidewalks With Alternative Materials	\$ 7,104	General Fund	2	Experimental materials such as rubberized sidewalks may have some benefit to the community.
217250 - Survey Root Mitigation Sites - For Effectiveness	\$ 1,367	General Fund	3	Followup to root control mitigation installation.
217260 - Equipment Maintenance and Miscellaneous Activities related to Mitigation Tree/Concrete Conflict	\$ 5,847	General Fund	3	Equipment maintenance promotes safety and extends asset life.
4 - Service Response				
217430 - Root Barrier Installed - At Private Concrete (Protect from Street Tree Root Intrusion)	\$ -	General Fund	3	A service to avoid property damage to private property by city street trees. Can charge for service.

**Public Works - Priority 5 Sub-Ranking (Operating)**

<b>Program</b>	<b>SDP</b>	<b>Expense</b>	<b>Fund</b>	<b>Ranking</b>	<b>Notes</b>
<b>Activity</b>				<b>1 - 5</b>	
<b>218 - Street Tree Services</b>					
2 - Sustain Street Tree Population by New and Replacement Planting					
	218280 - Liquidamber Removal & Replacement	\$ 50,000	General Fund	1	Of limited communitywide benefit. Small % of tree population affected.
3 - Service Response					
	218380 - Private Tree Removal Permit Application Review	\$ 23,193	General Fund	2	A support service to CDD Planning Division
<b>306 - Engineering Services</b>					
6 - Management and Support Services					
	306630 - Audit by Independent Engineer - Public Improvement Projects	\$ 12,500	General Fund	2	Good general practice to have professional outside verification of the quality of projects being built, in accordance with specifications.
<b>307 - Capital Project Administration</b>					
3 - Management and Support Services					
	307330 - Audit by Independent Engineer - Capital Projects	\$ 12,500	General Services	2	Good general practice to have professional outside verification of the quality of projects being built, in accordance with specifications.
<b>345 - Sanitary Sewer Collection System</b>					
1 - Sewer System Preventive Maintenance					
	345100 - Sewer Laterals Foaming - Chemical Treatment for Root Intrusion	\$ 1,406	Wastewater Mgmt	4	Impact on property owners if discontinued. Health and safety related. Reduces sewer overflows.
2 - Sewer System Repairs					
	345200 - Sewer Laterals - Repairs/Replacement	\$ 83,996	Wastewater Mgmt	4	Impact on property owners if discontinued. Health and safety related. Reduces sewer overflows.
	345210 - Sewer Laterals - Obstruction Removed	\$ 238,397	Wastewater Mgmt	4	Impact on property owners if discontinued. Health and safety related. Reduces sewer overflows.

### Public Works - Priority 5 Sub-Ranking (Projects)

Funded / Unfunded	ProjectID	Name	FundName	20 Year Total plus 2007/08	Priority 5 Sub-Ranking 1 - 5	Notes
Funded	820610	Downtown Area Maintenance	General Fund	\$ 70,000	3	Impact to downtown businesses and visitors if discontinued
Funded	821001	City Owned Properties - Adjacent to Parks	Park Dedication	\$ 169,054		
Funded	821010	City Owned Properties - Downtown	City General Fund	\$ 37,750		
Funded	821112	Power Generation Facility Improvements	Wastewater Mgmt	\$ 310,683		
Funded	821570	Calabazas Creek Trail Project	Capital Projects	\$ 99,479		
Funded	822331	Trim Landfill Screening Trees on Caribbean Drive	Solid Waste Mgmt	\$ 436,425		
Funded	822752	Storm Pump Station Number 1 Rehabilitation	Wastewater Mgmt	\$ 1,182,849		
Funded	822762	Storm Pump Station Number 2 Rehabilitation	Wastewater Mgmt	\$ 871,574		
Funded	823911	Bernardo Avenue Caltrain Undercrossing	Capital Projects	\$ 8,298,511	5	Significant impact if discontinued; to be 80% funded by VTA and other grants
Funded	824251	Landfill Gas System Response to New Federal Regulations	Solid Waste Mgmt	\$ 49,497		40 CFR Part 70 (federal Clean Air Act, title V)
Funded	824261	Solid Waste Cost of Service Study	Solid Waste Mgmt	\$ 230,110		
Funded	824281	Leak Detection Program	Water Supply/Distrib	\$ 255,726		
Funded	824301	Rehabilitation of Digesters and Replace Digester Lids	Wastewater Mgmt	\$ 10,785,152		Design of second digester underway.
Funded	824311	Refurbishment of Water tanks @ Wright Avenue	Water Supply/Distrib	\$ 3,795,013		
Funded	824741	Landfill "Constituents of Concern" Monitoring	Solid Waste Mgmt	\$ 133,080		CCR Title 27, Division 2, Chapter 3, Subchapter 3
Funded	824771	Primary Sedimentation Basin Renovation	Wastewater Mgmt	\$ 11,314,458		
Funded	824780	Upgrading of Fuel Stations	General Services	\$ 850,000		
Funded	824801	Roof Replacement of Water Plants	Water Supply/Distrib	\$ 127,286		

### Public Works - Priority 5 Sub-Ranking (Projects)

Funded / Unfunded	ProjectID	Name	FundName	20 Year Total plus 2007/08	Priority 5 Sub-Ranking 1 - 5	Notes
Funded	825060	Sunnyvale Bicycle Plan	City General Fund	\$ 5,047		
Funded	825070	Bicycle Map Revision	City General Fund	\$ 142,243		
Funded	825101	Solids Handling Safety / Efficiency Improve - Phase I	Wastewater Mgmt	\$ 1,050,000		
Funded	825121	SMaRT Station Office Addition	Solid Waste Mgmt	\$ 373,340		Current work space does not meet City standards or document confidentiality needs
Funded	825141	Air Floatation Tanks Rehabilitation	Wastewater Mgmt	\$ 1,785,227		RFP underway
Funded	825171	Fixed Growth Reactor Rehabilitation	Wastewater Mgmt	\$ 358,528		
Funded	825221	Central Water Plant Building Reconstruction	Water Supply/Distrib	\$ 1,868,247		
Funded	825231	Cleaning of Water Tanks	Water Supply/Distrib	\$ 306,177		
Funded	825251	Mary/Carson Water Plant Mechanical Reconstructions	Water Supply/Distrib	\$ 1,108,823		
Funded	825261	Moat Renovation of Mary/Carson & Wolfe/Evelyn Water Plants	Water Supply/Distrib	\$ 414,319		
Funded	825271	Well House Emergency Generator - Ortega Well	Water Supply/Distrib	\$ 715,943		
Funded	825290	Pavement Rehabilitation	Infrastructure Renov	\$ 8,012,113		
Funded	825301	Pressure Reducing Valve for SCADA	Water Supply/Distrib	\$ 2,769,521		
Funded	825321	Replacement/Rehabilitation of Sanitary Manholes	Wastewater Mgmt	\$ 1,844,200		
Funded	825331	Replacement/Rehabilitation of Sewer Pipes	Wastewater Mgmt	\$ 26,488,221		
Funded	825340	Street Lights Conduit Replacement	Infrastructure Renov	\$ 3,171,572		
Funded	825351	Replacement/Rehabilitation of Storm Drain Manholes	Wastewater Mgmt	\$ 242,325		
Funded	825361	Replacement/Rehabilitation of Storm Drain Pipes	Wastewater Mgmt	\$ 1,623,864		

### Public Works - Priority 5 Sub-Ranking (Projects)

Funded / Unfunded	ProjectID	Name	FundName	20 Year Total plus 2007/08	Priority 5 Sub-Ranking 1 - 5	Notes
Funded	825371	Video Inspection and Evaluation of Storm Drain System	Wastewater Mgmt	\$ 387,721		
Funded	825381	Storm Pump Station #1 Expansion	Wastewater Mgmt	\$ 1,783,133		
Funded	825391	Wolfe/Evelyn Plant Mechanical Reconstruction	Water Supply/Distrib	\$ 1,066,505		
Funded	825400	Update of Standard Specifications	General Services	\$ 100,178	1	City Standard Details need to be updated to reflect changed requirements for developers
Funded	826840	Radar Speed Signs for Various Locations	Capital Projects	\$ 200,000	3	Enhances traffic safety; scalable
Funded	826860	Internally Illuminated Street Name Sign Pilot Project	Capital Projects	\$ 65,000	3	Provides energy savings; scalable
Funded	826880	Norman Drive Traffic Calming	Capital Projects	\$ 75,000	3	
Unfunded	807651	Emergency Preemption Receiver Installation	Gas Tax	\$ 312,161	5	Supports DPS Emergency Services; significant impact to city if eliminated
Unfunded	815901	Lawrence Expressway and Wildwood Ave. Realignment	Capital Projects	\$ 4,217,974	3	High cost, minimum benefit to city
Unfunded	822920	GIS Support for the Mapping of Utilities	Capital Projects	\$ 1,267,874	3	Supports records that support other work; scalable
Unfunded	900087	Traffic Speed and Volume Monitoring Stations	Capital Projects	\$ 411,718	1	Impact is reduced ability to gather traffic data
Unfunded	900091	Fiberoptic Conduit/Cable Installation	Capital Projects	\$ 2,052,213	2	Improves ability to monitor traffic flow and respond to signal maintenance needs
Unfunded	900110	Implement Recycled Water Master Plan / Lateral Extension	Water	\$ 468,720	4	Reduces flow to Bay; impact to the City if discontinued or eliminated
Unfunded	900141	Future Traffic Calming Projects	Capital Projects	\$ 2,406,112	1	Benefits focused only on a limited portion of the community.
Unfunded	900149	Downtown Specific Plan Transportation Improvements	Capital Projects	\$ 12,970,000	2	New revenue source potentially available
Unfunded	900151	Bicycle Capital Improvement Program	Capital Projects	\$ 3,385,389	2	Supports alternate means of transportation
Unfunded	900152	Moffett Park Bicycle and Pedestrian Trails	Capital Projects	\$ 5,858,297	4	Benefits accessibility and recreation; supports limited portion of the community
Unfunded	900205	Clean Air Education Program	General Fund	\$ 501,222	1	Federal, State & Regional issue; no impact to city if discontinued
Unfunded	900210	Downtown Parking Management System	RDA	\$ 1,277,744	5	
Unfunded	900215	VTP 2030 Highway, Expwy and Local Streets/Roads Projects	Capital Projects	\$ 91,442,444	5	Potential grant funding available. Project budgeted to reflect VTA regional traffic improvement plan

### Public Works - Priority 5 Sub-Ranking (Projects)

Funded / Unfunded	ProjectID	Name	FundName	20 Year Total plus 2007/08	Priority 5 Sub-Ranking 1 - 5	Notes
Unfunded	900222	Countywide Integration of Traffic Management Center	Capital Projects	\$ 247,756	2	Project allows City to manage traffic in cooperation with neighboring jurisdictions
Unfunded	900223	Closed Circuit TV Cameras for Traffic Management	Capital Projects	\$ 1,053,603	4	Improves ability to monitor traffic flow and respond to signal maintenance needs
Unfunded	900224	Expansion of Adaptive Traffic Signal Control System	Capital Projects	\$ 3,286,505	3	Improves traffic flow efficiency; scalable
Unfunded	900227	ITS Traffic Signal Controller Upgrade	Capital Projects	\$ 563,081	2	Upgrades existing traffic signal controllers to modern technology standards
Unfunded	900275	Caribbean Bridge Replacement	Infrastructure	\$ 4,041,391	2	Impact to Public Safety, long term if discontinued or eliminated
Unfunded	900276	Maude Avenue Recycled Water Connector	Water	\$ 4,076,940	4	Reduces flow to Bay; impact to the City if discontinued or eliminated
Unfunded	900316	Corporation Yard Master Plan and Facility Replacement	Capital Projects	\$ 15,488,432	4	Addresses aging infrastructure; impact on internal operations if discontinued
Unfunded	900424	City Hall Facility Redevelopment	Capital Projects	\$ 122,299,098	4	Addresses aging infrastructure; impact on internal operations if discontinued
Unfunded	900425	Sunnyvale Library Facility Redevelopment	Capital Projects	\$ 117,612,732	5	Desired by residents; significant impact to the city if eliminated; addresses aging infrastructure.
Unfunded	900426	Sunnyvale Public Safety Facility Addition	Capital Projects	\$ 9,245,842	5	Supports DPS Operations; significant impact to city if eliminated; addresses aging infrastructure.
Unfunded	900454	Stevens Creek Trail Connector	Capital Projects	\$ 1,368,498	5	Cost-effective use of nearby facility
Unfunded	900468	Sunnyvale East Channel Trail (JWC Greenbelt to 237)	Capital Projects	\$ 1,329,000	4	Alternate transportation

### City-Wide Priority 5 Sub-Ranking (Operating)

<b>Activity</b>	<b>Expense</b>	<b>Fund</b>	<b>Priority 5 Sub-Ranking 1 - 5</b>	<b>Notes</b>
117530 - Provide Streetlight Modifications per Request	\$ 1,745	General Fund	5	Impact if discontinued; may be health and safety related.
230730 - Audit City Funded Agencies	\$ 9,507	General Fund	5	Not required because not grant funded; audit ensures that funds are being used for purposes intended.
483280 - Child Safety Seat Inspections	\$ 38,815	General Fund	5	Several hundred inspections performed each year at Public Safety and community events. Service not required, but very well received by community and enhances child safety within City.
535100 - Provide Assistance and Services to All Job Seekers Visiting CONNECT! Center	\$ 664,301	Employ Dev	5	Core service; foundational activity to support employment services for businesses and job seekers
536100 - Enrolled Client Core Employment Services	\$ 560,263	Employ Dev	5	Core service; foundational activity to support employment services for businesses and job seekers
537200 - Rapid Response	\$ 388,339	Employ Dev	5	Core service; foundational activity to support employment services for businesses and job seekers
538100 - Management of Youth Services	\$ 166,182	Employ Dev	5	Core service; foundational activity to support employment services for businesses and job seekers
538110 - In-School Youth Services	\$ 171,926	Employ Dev	5	Core service; foundational activity to support employment services for businesses and job seekers
539100 - Document Control/MIS	\$ 326,550	Employ Dev	5	Core service; foundational activity to support employment services for businesses and job seekers
539200 - Administration	\$ 483,382	Employ Dev	5	Core service; foundational activity to support employment services for businesses and job seekers
539410 - Grant Writing	\$ 53,933	Employ Dev	5	Core service; foundational activity to support employment services for businesses and job seekers
539500 - Operational Management	\$ 531,189	Employ Dev	5	Core service; foundational activity to support employment services for businesses and job seekers
539510 - Workforce Board Support	\$ 131,401	Employ Dev	5	Core service; foundational activity to support employment services for businesses and job seekers
543210 - SV Solar IDRC	\$ 50,008	Employ Dev	5	100% Grant Funded
543220 - WIA Veterans' Employment-Related Assistance Program VEAP - 15%	\$ 416,828	Employ Dev	5	100% Grant Funded
601040 - Provide Support to Arts Commission	\$ 13,184	General Fund	5	Resolution 193-84 Establishes an Arts Commission; not required by City Charter. Provides advice to Council on arts-related issues. Could be eliminated and functions combined with Parks and Recreation Commission
616100 - Support City Initiatives for Community Outreach	\$ 7,227	General Fund	5	An activity supported by Council as community engagement



### City-Wide Priority 5 Sub-Ranking (Operating)

Activity	Expense	Fund	Priority 5 Sub-Ranking 1 - 5	Notes
646280 - Pottery Classes and Drop-in Studio	\$ 144,374	Community Rec	5	While there are some agencies in the region that have full-scale pottery studios and education programs, this is not necessarily a typical City service. If eliminated there would be additional savings in utilities and specialized equipment maintenance and repair. The program services primarily adults and is very popular.
646410 - Adult Swim Lessons	\$ 27,541	Community Rec	5	This activity is a typical City service; however, this program is subsidized. Adult swimmers could be referred to the CSC's programs at the Fremont High School Pool.
646495 - Adult Sports Camps	\$ 1,648	Community Rec	5	Current City emphasis is on youth and seniors, not adults. However, activity could be self-supporting.
646510 - Adult Softball League	\$ 53,456	Community Rec	5	This activity is a typical City service; however, this program is subsidized. Adult softball players could be referred to other local agencies or Twin Creeks.
646560 - Creative Arts Center Rental	\$ 16,740	Community Rec	5	This activity provides staff time to coordinate use of Creative Arts facilities by the public and City, and generate rental income.
646590 - Swimming Pools Rental	\$ 1,298	Community Rec	5	This activity provides staff time to coordinate use of swimming pool facilities by the public and City, and generate rental income.
646595 - Raynor Artist Studios Rental	\$ 2,725	Community Rec	5	This activity provides staff time to coordinate use of Raynor Artist Studio facilities by the public and City, and generate rental income.
646620 - Baylands Vehicle Entry Fee	\$ 48,947	Community Rec	5	All revenue from the Baylands gatekeeper function supports the General Fund
646725 - Hands on the Arts Festival	\$ 57,965	Community Rec	5	This program is very popular and is the biggest single annual event in recreation with 5,000-7,000 attendees.
710200 - Provide Assistance to Council and City Manager's Office on Intergovernmental Fiscal Matters	\$ 14,166	General Fund	5	External organizations such as the League of California Cities and National League of Cities can provide information on issues of statewide or national importance, but may not cover local issues; advocacy is conducted at local level
710210 - Provide Fiscal Impact Analysis of Proposed Federal and State Legislation	\$ 9,155	General Fund	5	Failure to be aware of and analyze the fiscal impact of proposed state and federal legislation can have significant negative effect on the City's financial health
726100 - Coordinate Administration of Council's Intergovernmental Activities City-Wide	\$ 22,591	General Fund	5	Costs could be reduced by significantly limiting # of IGR appointments for Council.
726110 - Support IGR Staff Liaisons and Staff Assigned to IGR Council Support Roles	\$ 13,201	General Fund	5	Costs could be reduced by significantly limiting and/or eliminating support to Department liaisons.
726120 - Support Council IGR Committee Assignments Assigned to OCM	\$ 11,666	General Fund	5	Costs could be reduced by significantly limiting and/or eliminating support to Councilmembers taking on officer positions (e.g. Treasurer, President, Vice-President of LCC Peninsula Division) and/or reducing the # of these positions.
726200 - Research, Develop, Coordinate and Track Advocacy on Legislation and Issues	\$ 16,604	General Fund	5	Costs could be reduced by restricting staff efforts to only those issues identified as a high priority.

### City-Wide Priority 5 Sub-Ranking (Operating)

Activity	Expense	Fund	Priority 5 Sub-Ranking 1 - 5	Notes
726210 - Develop Annual City Advocacy Priorities and Update Legislative Advocacy Positions	\$ 4,867	General Fund	5	Cannot be provided at reduced costs; cannot be provided by other agencies, but the City could rely on LCC and NLC for its policy recommendations
726300 - Management and Supervisory Services	\$ 7,687	General Fund	5	Cannot be provided at reduced costs; cannot be provided by other agencies
726310 - Administrative Support	\$ 17,748	General Fund	5	Cannot be provided at reduced costs; cannot be provided by other agencies
726340 - Staff Training and Development	\$ 3,175	General Fund	5	Cannot be provided at reduced costs; cannot be provided by other agencies
728120 - Service Recognition - Board and Commission Annual Event	\$ 14,386	General Fund	5	
759220 - IGR Liaison and Legislative Analysis	\$ 5,214	General Fund	5	Cannot be provided by other agencies
759400 - Employee Recognition	\$ 41,104	General Fund	5	Important to workforce morale
759410 - City Internal Customer Satisfaction Survey	\$ 5,372	General Fund	5	Needed for performance measurement system
115240 - Provide Intergovernmental Review Support	\$ 31,543	General Fund	4	New grant revenue will potentially be lost if discontinued
345100 - Sewer Laterals Foaming - Chemical Treatment for Root Intrusion	\$ 1,406	Wastewater Mgmt	4	Impact on property owners if discontinued. Health and safety related. Reduces sewer overflows.
345200 - Sewer Laterals - Repairs/Replacement	\$ 83,996	Wastewater Mgmt	4	Impact on property owners if discontinued. Health and safety related. Reduces sewer overflows.
345210 - Sewer Laterals - Obstruction Removed	\$ 238,397	Wastewater Mgmt	4	Impact on property owners if discontinued. Health and safety related. Reduces sewer overflows.
526430 - Conduct Legislative Advocacy on Issues Related to Youth, Families and Child Care	\$ 3,748	General Fund	4	Cannot be provided at reduced costs; similar to services provided by neighboring cities and other city departments, but the impact of advocacy is dependent on redundant messages.
536200 - Enrolled Level Intensive Services	\$ 570,121	Employ Dev	4	Provides critical support for operations of core services
537100 - Business Services	\$ 37,971	Employ Dev	4	Provides critical support for operations of core services
538120 - Out-of-School Youth Services	\$ 73,682	Employ Dev	4	Provides critical support for operations of core services
539300 - Facilities Leases	\$ 665,940	Employ Dev	4	Provides critical support for operations of core services
539310 - Information Technology Support and Maintenance	\$ 119,499	Employ Dev	4	Provides critical support for operations of core services
543240 - NEG Regional Innovation Grant	\$ 223,230	Employ Dev	4	100% Grant Funded
725480 - Support Community Organizations	\$ 13,520	General Fund	4	This activity duplicates to some degree, but also customizes, services provided by the County. City service could be provided at less cost by referring related requests to the County.
726130 - Coordinate Intergovernmental Study Sessions	\$ 5,058	General Fund	4	Costs for this activity could be reduced by not proactively preparing materials for these sessions (i.e. just have staff respond to questions) or by reducing the number of IGR Study Sessions.
726220 - Provide Council with Ballot Measures/LCC and NLC Resolutions Analysis	\$ 17,841	General Fund	4	Analysis cannot be completed at reduced cost; state and national organizations such as the League of California Cities and National League of Cities can provide information on statewide and national issues, but not local issues such as county ballot measures

### City-Wide Priority 5 Sub-Ranking (Operating)

Activity	Expense	Fund	Priority 5 Sub-Ranking 1 - 5	Notes
769150 - Provide Janitorial Supplemental Cleaning	\$ 46,551	General Fund	4	This Activity allows for cleaning beyond the 40% reduced services and is scaleable. Cleaning is at high use areas and elimination or reduction would have a negative impact on Library, Community Center, and Senior Center users
115160 - Develop, Coordinate and Manage Bicycle/Pedestrian/Livable Communities Plans/Projects/Programs	\$ 44,346	General Fund	3	Would eliminate support of bicycle, pedestrian and streetscape enhancement projects, but limited community-wide impact.
115170 - Respond to Bicycle/Pedestrian/Livable Communities Issues	\$ 12,680	General Fund	3	Would eliminate support of bicycle, pedestrian and streetscape enhancement projects, but limited community-wide impact.
118720 - Provide Temporary Traffic Controls - Billable	\$ 5,636	General Fund	3	Costs partially reimbursed; traffic control / safety related service.
217250 - Survey Root Mitigation Sites - For Effectiveness	\$ 1,367	General Fund	3	Followup to root control mitigation installation.
217260 - Equipment Maintenance and Miscellaneous Activities related to Mitigation Tree/Concrete Conflict	\$ 5,847	General Fund	3	Equipment maintenance promotes safety and extends asset life.
217430 - Root Barrier Installed - At Private Concrete (Protect from Street Tree Root Intrusion)	\$ -	General Fund	3	A service to avoid property damage to private property by city street trees. Can charge for service.
483090 - Provide Public Safety Information Packets to New Businesses or Businesses with Change in Ownership	\$ 9,633	General Fund	3	Service not yet in place. Intent is to foster cooperation between city and businesses and help form longer-term relationships
536300 - Provide Training Services to Qualified Clients	\$ 530,000	Employ Dev	3	Important to support core services but activity possibly could be provided by contract or partnership
720820 - Non-routines and Special Projects		General Fund	3	100% utility funded; projects often important to long-term fiscal health of utilities
725130 - Administer Neighborhood Grants Program	\$ 18,529	General Fund	3	The amount of \$\$ dedicated toward neighborhood grants could be reduced by reducing the # of grants or the \$\$ awarded per grant, but this service is not provided by other agencies and helps to build community.
735160 - Prepare Annual Report	\$ 29,319	General Fund	3	Preparation of the Annual Report could be provided at reduced cost by reverting to it being a supplement in one Quarterly Report as opposed to a separate document.
739210 - Annual State of the City Event	\$ 105,823	General Fund	3	Costs for the Annual State of the City could be reduced. This activity, while a long-standing tradition, serves only a small portion of the community.
759420 - Coordinate Employee Giving Campaign	\$ 5,144	General Fund	3	Provides contributions to community organizations
118790 - Remove Abandoned Shopping Carts as Debris - Non-Hazardous	\$ 75,518	General Fund	2	Service often requested by citizens; new revenue potentially available as charge to store owners of carts
217240 - Install Sidewalks With Alternative Materials	\$ 7,104	General Fund	2	Experimental materials such as rubberized sidewalks may have some benefit to the community.
218380 - Private Tree Removal Permit Application Review	\$ 23,193	General Fund	2	A support service to CDD Planning Division

### City-Wide Priority 5 Sub-Ranking (Operating)

Activity	Expense	Fund	Priority 5 Sub-Ranking 1 - 5	Notes
306630 - Audit by Independent Engineer - Public Improvement Projects	\$ 12,500	General Fund	2	Good general practice to have professional outside verification of the quality of projects being built, in accordance with specifications.
307330 - Audit by Independent Engineer - Capital Projects	\$ 12,500	General Services	2	Good general practice to have professional outside verification of the quality of projects being built, in accordance with specifications.
539420 - Awards Luncheon	\$ 23,155	Employ Dev	2	Not essential to day-to-day operations, but important to customer and/or investor enhances core services
725260 - Coordinate an Annual Community Workshop	\$ 26,895	General Fund	2	This activity helps build community and cannot be provided by other agencies. However, costs could be reduced by limiting events to discussions/forums as opposed to more costly activities.
117220 - Re-Number Streetlight Poles - Replace Faded, Damaged or Missing Numbering Plates	\$ 489	General Fund	1	Limited value to community. Will not extend life of asset.
117230 - Repaint Streetlight Poles - Paint Fluted Poles that are Showing Flaking and Rust (Contract)	\$ -	General Fund	1	Limited value to community. Will not extend life of asset.
218280 - Liquidamber Removal & Replacement	\$ 50,000	General Fund	1	Of limited communitywide benefit. Small % of tree population affected.
526310 - Recognize Child Care Providers for their Contribution	\$ 9,601	General Fund	1	This service provides a minimal level of recognition to child care providers that is not duplicated by any other agency. Reaction to this service to date has been mixed.
539400 - Workforce Publications	\$ 186,476	Employ Dev	1	Not essential to day-to-day operations, but important to customer and/or investor
646290 - Gallery Shows	\$ 454	Community Rec	1	Gallery is closed due to a Council approved budget reduction in 2003. Current level of service is very limited.
646720 - 4th of July Celebration	\$ 7,691	Community Rec	1	While offering some type of 4th of July activity is a typical City service, Council's action in 2003 significantly reduced the budget for the 4th of July. The remaining \$7,000-\$8,000 was to be used to promote a City-wide picnic to which attendees would bring their own food. These resources could be eliminated in place of the above, and staff would promote the 4th of July as a family activity day and encourage local families to spend time together in the parks. Community outreach would tie this message to our "benefits of recreation" initiative as well. The publicity would be handled via our regular avenues including the Activity Guides, KSUN, press release, etc. and absorbed within the existing marketing budget.
646805 - Administer Proven People Program	\$ 67,425		1	This program helps job seekers age 50 or older seeking part or full-time work and fills a unique need in the community. However, there are other avenues for employers to post jobs and applicants to seek employment.
725490 - Promote Employee Volunteerism	\$ 3,922	General Fund	1	This activity provides very limited promotion of employee volunteer opportunities (e.g. advising employees of the opportunity to participate in a fund-raising walk for cancer research). It is not core to City services, but does help to build community.

**City-Wide Priority 5 Sub-Ranking (Operating)**

<b>Activity</b>	<b><u>Expense</u></b>	<b><u>Fund</u></b>	<b><u>Priority 5 Sub-Ranking</u> <b>1 - 5</b></b>	<b><u>Notes</u></b>
735040 - Support Community Organization In Communication Issues	\$ 9,593	General Fund	1	This activity provides minimal support to community organizations seeking communications support and cannot be provided at reduced costs; and is not provided by other agencies
735190 - Conduct External Satisfaction Survey	\$ 29,242	General Fund	1	Cost for the survey could be reduced marginally by eliminating questions customized for Sunnyvale, but this is an important tool for monitoring the level of community satisfaction with City services.
735340 - Newsclips and Other Internal Publications (Style Guide, Acronym List, etc.)	\$ 30,289	General Fund	1	This is not a common City service, and although of benefit to many staff, could be eliminated without noticeable impact to core services.

### City-wide - Priority 5 Sub-Ranking (Projects)

Funded / Unfunded	ProjectID	Name	FundName	20 Year Total plus 2007/08	Priority 5 Sub-Ranking 1 - 5	Notes
Funded	823911	Bernardo Avenue Caltrain Undercrossing	Capital Projects	\$ 8,298,511	5	Significant impact if discontinued; to be 80% funded by VTA and other grants
Funded	824891	Community Housing Development Orgs (CHDO)	HOME Grant	\$ 1,082,515	5	Development of affordable housing is a high Council priority. If City accepts federal HOME grant, it must allocate a portion of funds to a Community Housing Development Organization (CHDO).
Funded	825961	SCVURPPP Contracting and Fiscal Agent	Wastewater Mgmt	\$ 1,272,708	5	The City of Sunnyvale is the Fiscal and Contracting Agent for the Santa Clara Valley Urban Runoff Pollution Prevention Program (SCVURPPP). This project captures the cost of that function, and is fully funded by reimbursements from the participating agencies.
Funded	826010	Housing Trust Fund of Santa Clara County	Housing	\$ 300,000	5	Housing Element of the General Plan supports participation in Housing Trust Fund
Funded	826710	Washington Pool Expansion	Capital Projects	\$ 2,024,868	5	The project provides a modernization of the City's only self-owned pool. No other pool facilities in the City provide an updated aquatic experience.
Funded	826770	Murphy Park Tot Swing Set	Capital Projects	\$ 18,400	5	<u>Dependent upon Neighborhood Association Funding</u>
Funded	824450	Downtown Development Economic Analysis	RDA	\$ 128,140	4	Important, but can be deferred for now until Town Center partially completed
Funded	825190	Community Center Identification Sign	Infrastructure	\$ 38,400	4	The public would benefit from better signage at the Community Center; however, providing signage is not an essential service. The issue of inadequate and inaccurate signage has been a long-standing complaint and still needs to be addressed.
Funded	826720	Sunnyvale Skatepark Lighting	Capital Projects	\$ 75,000	4	Provides lights to existing skatepark to extend current hours of service. Contingent on funds raised by Skatepark community
Funded	814950	Redevelopment Plan Project Area: Special Studies	RDA	\$ 275,000	3	Studies as needed for administration and prioritization of redevelopment activities in Downtown project area. Funded by Redevelopment Area tax increment.
Funded	820610	Downtown Area Maintenance	General Fund	\$ 70,000	3	Impact to downtown businesses and visitors if discontinued
Funded	825181	Cover for Passenger Waiting Bench at Comm Ctr	Infrastructure	\$ 29,800	3	A covered bench adjacent to curb in front of the Recreation Building would provide shade for elder patrons primarily waiting for rides at the Community Center; however, this is not an essential service.
Funded	826680	Parks Waterplay Features Renovation	Park Dedication	\$ 699,149	3	If Council desires to continue waterplay, infrastructure needs updating.

**City-wide - Priority 5 Sub-Ranking (Projects)**

Funded / Unfunded	ProjectID	Name	FundName	20 Year Total plus 2007/08	Priority 5 Sub-Ranking 1 - 5	Notes
Funded	826840	Radar Speed Signs for Various Locations	Capital Projects	\$ 200,000	3	Enhances traffic safety; scalable
Funded	826860	Internally Illuminated Street Name Sign Pilot Project	Capital Projects	\$ 65,000	3	Provides energy savings; scalable
Funded	826880	Norman Drive Traffic Calming	Capital Projects	\$ 75,000	3	
Funded	826370	Email Subscription Management Application	General Services	\$ 20,000	2	Application not yet available, so no current impact to service levels
Funded	826670	Parks Skaterink Improvements	Park Dedication	\$ 686,358	2	Project would augment City's formal skate facilities.
Funded	827100	Mobile Recreation Vehicle	General Services	\$ 49,150	2	Would provide a 2nd mobile recreation vehicle; however, operating resources would also need to be identified
Funded	825400	Update of Standard Specifications	General Services	\$ 100,178	1	City Standard Details need to be updated to reflect changed requirements for developers
Funded	826740	Digital Marquee to Promote City Activities and Events	Capital Projects	\$ 295,156	1	This project to put a large digital marquee at Butchers Corner would be beneficial in the promotion of City programs and special events; however, it is not an essential service. If this project is eliminated, staff would continue to use the canvas banners.
Unfunded	807651	Emergency Preemption Receiver Installation	Gas Tax	\$ 312,161	5	Supports DPS Emergency Services; significant impact to city if eliminated
Unfunded	808350	Morse Avenue Neighborhood Park Development	Park Dedication	\$ 3,216,436	5	Would provide neighborhood park in an expanding area without adequate recreational facilities.
Unfunded	825790	Park Land Acquisition	Park Dedication	\$ 1,148,686	5	Subject to Parks of the Future Study
Unfunded	900112	Upgrade to JWC Greenbelt at Lakewood Elem School	Park Dedication	\$ 136,386	5	This section of the JWC Greenbelt requires landscaping and safety improvements
Unfunded	900210	Downtown Parking Management System	RDA	\$ 1,277,744	5	
Unfunded	900215	VTP 2030 Highway, Expwy and Local Streets/Roads Projects	Capital Projects	\$ 91,442,444	5	Potential grant funding available. Project budgeted to reflect VTA regional traffic improvement plan
Unfunded	900230	JWCG Improve between Morse Ave. and Weddell Dr.	Park Dedication	\$ 411,264	5	This section of the JWC Greenbelt requires landscaping and safety improvements
Unfunded	900425	Sunnyvale Library Facility Redevelopment	Capital Projects	\$ 117,612,732	5	Desired by residents; significant impact to the city if eliminated; addresses aging infrastructure.
Unfunded	900426	Sunnyvale Public Safety Facility Addition	Capital Projects	\$ 9,245,842	5	Supports DPS Operations; significant impact to city if eliminated; addresses aging infrastructure.
Unfunded	900441	Golf Course Tree Trimming and Removal	Infrastructure	\$ 330,000	5	Trees have grown beyond optimum size and are posing safety risks.

### City-wide - Priority 5 Sub-Ranking (Projects)

Funded / Unfunded	ProjectID	Name	FundName	20 Year Total plus 2007/08	Priority 5 Sub-Ranking 1 - 5	Notes
Unfunded	900454	Stevens Creek Trail Connector	Capital Projects	\$ 1,368,498	5	Cost-effective use of nearby facility
Unfunded	900110	Implement Recycled Water Master Plan / Lateral Extension	Water	\$ 468,720	4	Reduces flow to Bay; impact to the City if discontinued or eliminated
Unfunded	900152	Moffett Park Bicycle and Pedestrian Trails	Capital Projects	\$ 5,858,297	4	Benefits accessibility and recreation; supports limited portion of the community
Unfunded	900223	Closed Circuit TV Cameras for Traffic Management	Capital Projects	\$ 1,053,603	4	Improves ability to monitor traffic flow and respond to signal maintenance needs
Unfunded	900234	Sunnyvale Heritage Center Enhancements	Park Dedication	\$ 388,402	4	Completion of the Heritage area site improvements desired by the community.
Unfunded	900274	Downtown Neighborhood Traffic Mitigation Features	Capital Projects	\$ 230,886	4	Contribution to funding 3 out of 8 traffic mitigation measures to reduce effect of increased traffic in neighborhoods surrounding Town Center.
Unfunded	900276	Maude Avenue Recycled Water Connector	Water	\$ 4,076,940	4	Reduces flow to Bay; impact to the City if discontinued or eliminated
Unfunded	900290	Streetscape Improv - Downtown Block 18 Completion	Capital Projects	\$ 181,000	4	Project would provide pedestrian improvements to supplement the enhancements being constructed on Murphy and at the Town Center.
Unfunded	900293	Frances Street Parking Lot Enhancements	Capital Projects	\$ 314,346	4	Would supplement planned improvements at Plaza del Sol and upgrade the parking lot to downtown design standards.
Unfunded	900316	Corporation Yard Master Plan and Facility Replacement	Capital Projects	\$ 15,488,432	4	Addresses aging infrastructure; impact on internal operations if discontinued
Unfunded	900424	City Hall Facility Redevelopment	Capital Projects	\$ 122,299,098	4	Addresses aging infrastructure; impact on internal operations if discontinued
Unfunded	900468	Sunnyvale East Channel Trail (JWC Greenbelt to 237)	Capital Projects	\$ 1,329,000	4	Alternate transportation
Unfunded	815901	Lawrence Expressway and Wildwood Ave. Realignment	Capital Projects	\$ 4,217,974	3	High cost, minimum benefit to city
Unfunded	822920	GIS Support for the Mapping of Utilities	Capital Projects	\$ 1,267,874	3	Supports records that support other work; scalable
Unfunded	823670	Develop Pocket Parks	Park Dedication	\$ 1,396,441	3	Being reviewed in the Parks of the Future Study. Would require additional operating resources.
Unfunded	900224	Expansion of Adaptive Traffic Signal Control System	Capital Projects	\$ 3,286,505	3	Improves traffic flow efficiency; scalable



### City-wide - Priority 5 Sub-Ranking (Projects)

Funded / Unfunded	ProjectID	Name	FundName	20 Year Total plus 2007/08	Priority 5 Sub-Ranking 1 - 5	Notes
Unfunded	900226	Downtown Public Parking Structure	Capital Projects	\$ 4,847,594	3	Need is dependent upon parking requirements generated by future downtown development. Staff is currently preparing an updated parking analysis to assess need for additional structured parking.
Unfunded	825200	Remodel Comm Ctr Kitchen and Serving Area	Infrastructure	\$ 38,964	2	Might result in additional rentals, but not functionally necessary.
Unfunded	900091	Fiberoptic Conduit/Cable Installation	Capital Projects	\$ 2,052,213	2	Improves ability to monitor traffic flow and respond to signal maintenance needs
Unfunded	900149	Downtown Specific Plan Transportation Improvements	Capital Projects	\$ 12,970,000	2	New revenue source potentially available
Unfunded	900151	Bicycle Capital Improvement Program	Capital Projects	\$ 3,385,389	2	Supports alternate means of transportation
Unfunded	900222	Countywide Integration of Traffic Management Center	Capital Projects	\$ 247,756	2	Project allows City to manage traffic in cooperation with neighboring jurisdictions
Unfunded	900227	ITS Traffic Signal Controller Upgrade	Capital Projects	\$ 563,081	2	Upgrades existing traffic signal controllers to modern technology standards
Unfunded	900257	Citywide Facade Improvement	General Fund	\$ 150,356	2	Currently not being provided; would be an increase in service. Could enhance business in the community.
Unfunded	900275	Caribbean Bridge Replacement	Infrastructure	\$ 4,041,391	2	Impact to Public Safety, long term if discontinued or eliminated
Unfunded	900279	Synthetic Turf Sports Field	Park Dedication	\$ 1,086,943	2	Would add all-weather field capability
Unfunded	900469	El Camino Real Gateway Program	Capital Projects	\$ 3,060,000	2	Called for in El Camino Precise Plan; would provide gateway feature at City boundaries.
Unfunded	823230	Murphy Park Expansion Masterplan	Capital Projects	\$ 100,000	1	Being reviewed in the Parks of the Future Study
Unfunded	900087	Traffic Speed and Volume Monitoring Stations	Capital Projects	\$ 411,718	1	Impact is reduced ability to gather traffic data
Unfunded	900141	Future Traffic Calming Projects	Capital Projects	\$ 2,406,112	1	Benefits focused only on a limited portion of the community.
Unfunded	900205	Clean Air Education Program	General Fund	\$ 501,222	1	Federal, State & Regional issue; no impact to city if discontinued
Unfunded	900305	Civil Defense Attack Warning System Options	Infrastructure	\$ 45,000	1	Place holder for the demolition of civil defense towers located in the City of Sunnyvale until longer-term direction is received from County of Santa Clara