



RECOMMENDED BUDGET AND RESOURCE ALLOCATION PLAN

Fiscal Year 2006/2007
Twenty-Year Financial Plan

VOLUME I Summary and Operating Budget

*City Manager's Letter of Transmittal, 20-Year Financial
Plans, Revenues, User Fees, Budget Supplements, and
Operating Budgets*



**City Manager's
Letter of Transmittal**



**Recommended 2006/2007 Budget
and
Ten-Year Resource Allocation Plan**

**City Manager's
Letter of Transmittal**

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Honorable Mayor and Members of the City Council:

CITY MANAGER'S MESSAGE

EXECUTIVE SUMMARY

I am pleased to present for your review and consideration the recommended FY 2006/2007 Budget and accompanying Twenty-Year Resource Allocation Plan (RAP). In keeping with Council policy, each fund is balanced to the twentieth year and all reserve requirements have been met. This recommended Budget represents significant progress toward adjusting to the City's new fiscal realities. In addition, it reflects the culmination of a significant effort during FY 2005/2006 to restructure all of the City's programs to the enhanced Performance Based Budget System.

FY 2006/2007 is the first year of the two-year operating budget cycle and the second year of the projects budget cycle. The two-year cycle for operating programs was established to recognize the fact that service levels typically change only modestly from year to year, and that resource requirements can be effectively planned over a two-year time frame. This year, therefore, staff has concentrated on the operating budget, and presents for Council consideration a two-year budget for all operating programs. Since most operating programs are not normally reviewed extensively the second year, a significant amount of staff time is saved. This staff time can be directed toward performing a detailed review of all capital and special projects. Major revenue sources, personnel costs and enterprise activities are reviewed each year in order to ensure the accuracy of our long term projections. The process utilized in preparing the recommended FY 2006/2007 Budget is discussed in more detail later in Appendix A of this Transmittal Letter.

Recommended FY 2006/2007 Budget

The recommended FY 2006/2007 Budget of \$237 million for all City funds continues to acknowledge Sunnyvale's new fiscal reality. The level of services included still reflects most of the reductions made in FY 2003/2004, with some restoration in services of high priority to the Council. Assumptions for the City's major revenue sources reflect their specific business cycles. This means that with the recent economic recovery, the recommended budget is projecting marked growth to reflect the upside of the business cycles. On the expenditure side, the recommended budget assumes salaries and the cost of goods and services will increase modestly.

Sunnyvale's new fiscal reality is most clearly felt in our General Fund. This fund accounts for our basic city services and is the one that is most affected by economic conditions. The recommended FY 2006/2007 Budget for the General Fund is \$114.6 million. This represents a 5.82% increase over the FY 2005/2006 Revised Budget. The recommended Long Term Financial Plan for the General Fund represents considerable progress toward the City's goal of fiscal stability.

Existing service levels have been maintained, with enhancements in some areas. Last year, the FY 2005/2006 Budget and Long Term Financial Plan for the General Fund included approximately \$1.1 million in needed reductions or revenue increases annually for seven years in order to address an ongoing structural gap between expenditures and revenues. An additional structural gap in the Community Recreation Fund was projected of approximately \$650,000.

During FY 2005/2006 staff continued to implement cost saving strategies to address the structural gap. Additionally, Sunnyvale voters approved increases to the City's Transient Occupancy Tax and Business License Tax rates which provided additional resources of \$1.4 million annually when fully implemented to address our fiscal challenges.

As a result of these efforts, and the improving economic climate, the recommended FY 2006/2007 Long Term Financial Plan does not require any further service reductions. In addition, we are recommending some service level enhancements for consideration through the Budget Supplement process. A Service Level Set-Aside has also been funded at approximately \$500,000 annually, and the Capital Improvement Project Reserve has been increased substantially to help address the unfunded capital improvement plan of \$433 million. Finally, the General Fund subsidy to the Community Recreation Fund has been increased to support the services that the Council and the community believe are important to the City's quality of life.

Financial Successes and Initiatives in FY 2005/2006

As indicated, the City has made considerable progress toward its goal of long term financial stability during this past year. A number of initiatives undertaken this past year are particularly noteworthy. Some of these initiatives will be continuing through FY 2006/2007.

Infrastructure Renovation and Replacement Plan

Phase I of the Long Range Infrastructure Plan (LRIP), which incorporates General Fund-related assets, has been in place for some time. During FY 2005/2006, staff worked to identify and inventory utility-related fixed assets. The recommended FY 2006/2007 Budget now includes preliminary estimates on all infrastructure for a full twenty year time frame. Work to refine the utility-related LRIP further will be completed in next year's projects budget process.

Strategic Planning for Affordable Housing

Sunnyvale has several sources of funds for affordable housing, including Housing Mitigation Funds, HOME grants, and Community Development Block Grants (CDBG). With the impending redevelopment of the Town Center Mall, additional funds from the Redevelopment Agency's Low and Moderate Income Housing Fund will become available in the second ten years of the Long Term Financial Plan. In FY 2005/2006, staff began a strategic planning process in order to maximize and leverage the funding for this important community need.

However, more remains to be done. Over the past two years, the City has received very few applications from non-profit housing developers for use of these funds, despite promotional efforts on the part of our Housing Division staff. This is largely due to the fact that non-profit agencies have been unable to outbid private developers for available housing development sites, given the unusually strong market for construction of new for-sale market-rate housing. Although the continuing increase in interest rates is likely to moderate this pressure to some extent, staff believes that we must reconsider our present methods for promoting affordable housing construction and allocating monies in the Housing Fund.

Over the coming year we will evaluate alternative approaches for utilizing our available funds to promote development and preservation of affordable housing. We will seek input from non-profit housing developers through focus groups. Our intent is to develop a strategy for utilizing available funds most cost-effectively before adoption of the Projects Budget for FY 2007/2008.

Update of Planning and Management System (PAMS)

Sunnyvale's Planning and Management System provides the foundation upon which to make informed policy decisions in support of the City's core mission. During this past year, staff completed an ambitious program to update the basic performance budgeting component of PAMS and migrate all City operating programs from the current Outcome Management Budget format to a Performance Based Budget format.

The Outcome Management Budget format was developed in the 1990s as a way to identify and quantify the *value* created from the efficient/effective provision of City services. The focus under this system was on “outcomes”, and marked a shift from the previous emphasis on “outputs.”

Over the last several years, staff has had the opportunity to critically evaluate the Outcome Management system and has identified a number of areas where improvements can be made. Specifically, the Outcome Management system has proved to be too global in its focus, resulting in too great a disconnect between lofty program-level goals and direct activity service provision.

The focus of the conversion was to create a more direct linkage between stated goals and the actual services provided, so that a system of budgeting is created that can be easily understood by the public and that clearly conveys not only how resources are allocated, but what results are being achieved.

At the outset of the conversion process it was determined that all City programs would migrate to the new system at the same time, rather than converting in phases during successive operating cycles. Although a massive undertaking requiring a substantial amount of time and resources to complete, it was expected that a total conversion would help ensure consistency across the City's many operating programs, result in a more cohesive budget process, and improve the readability of the budget document.

The first step in the restructure process involved examining each department's organizational structure to identify the major services provided. This step was designed to identify potential gaps in service delivery by analyzing results from

resident/user satisfaction surveys, comparing best practices, addressing emerging issues, and responding to direct program management experience. Once all service levels were identified, the next step sought to determine how to measure the success of those services, along with assigning a level of Council priority. Next, the draft program structures were prepared by department directors and program managers, and reviewed by the City Manager for inclusion in the recommended FY 2006/2007 and FY 2007/2008 Budget.

At the February 4, 2006 all day Council Workshop, the preliminary restructured programs, proposed Council priority, and Program Performance Statements and Measures were presented and reviewed by Council. Preliminary Council direction was subsequently incorporated into the recommended Budget document.

The overall result of the restructure process will be an improved system of allocating resources to deliver a defined level of services, an improved system of meaningful success measurement of delivering such services, a system that will provide a clear plan of action for staff to manage the City's day-to-day services, and most importantly, a policy document that can be easily communicated to the community.

General Services Inventory Project

In FY 2005/2006, Finance began an extensive physical assets inventory in partnership with several of the General Services managers. The targeted assets included furniture and equipment managed by the Facilities Services Program, computer hardware, telecommunications equipment, and office equipment managed by the Technology/Application Services Program, and equipment managed by the Department of Public Safety. The goals of the project were to ensure that the City's physical assets related to the General Services Fund are accounted for and to update the existing replacement schedules to accurately reflect the useful life of equipment and its replacement value. The latter will allow staff to adjust rental rates for the FY 2007/2008 Budget to align with updated equipment replacement needs.

With the help of the General Services managers of the targeted areas, Finance began the process of physically identifying and recording information on Facilities, Information Technology, and Department of Public Safety equipment. The initial physical inventory of Information Technology equipment is nearly complete. Results of the inventory indicate that the overall valuation of Information Technology equipment can be reduced due to equipment that will not need to be replaced in the future, longer useful lives, and reduced fair market values. An initial reduction of \$500,000 was made on total valuation and the computer hardware replacement schedule was reduced by 20% over two years. During FY 2006/2007, Finance will work with Information Technology staff to finish the review of communications equipment. An updated replacement schedule will also be finalized.

The physical assets inventory of Facilities furniture and equipment, targeted at items greater than \$1,000 in value, is complete. The Facilities Services staff has compiled the results and now is working to assign useful lives and replacement values to this equipment. Once that is complete, updated replacement schedules can be created and new rental rates for furniture and equipment can be established for the FY 2007/2008 Budget.

Due to time and resource constraints, the physical assets inventory of the Department of Public Safety equipment was not fully completed in FY 2005/2006. The inventory of Police Services equipment was started and initial results have been recorded. Remaining items for this inventory include finishing the Police Services equipment, conducting an inventory of Fire Services equipment, documenting results, and updating replacement schedules and rental rates as necessary.

Library Facility and Programming

During FY 2005/2006 the Library Department conducted a visioning exercise on Library facilities and services. Results of this study indicated that our Library facility and collection were not keeping up with the growing demand for services and the Library facility is becoming inadequate to support even the current level of services. This effort is moving into the planning phase in FY 2006/2007 and could result in substantial costs to maintain current service levels or new services and facilities.

Closing of Sunnyvale Center for Innovation, Invention, and Ideas (Patent Library)

Since 1963 the City has hosted a Patent and Trademark Depository Library (PTDL) through the Sunnyvale Library. In 1994 the City partnered with the United States Patent and Trademark Office (USPTO) to deliver enhanced intellectual property services on a cost recovery basis. This facility was known as the Sunnyvale Center for Innovation, Invention, and Ideas. Over the years, it has been a challenge to operate the partnership and recover costs, and an increasing General Fund subsidy has been required. In May 2004, Council gave preliminary direction to cease the subsidy of the program and seek an alternative location for its operation. This effort has not been successful to date, and in March 2006 Council approved staff's recommendation to phase out the partnership and return to a PTDL status. This transition will be completed by the end of FY 2005/2006.

Fee Analysis

The Fiscal Sub-element of the City guides staff to set fees for services to recover cost where possible and legally allowed. During FY 2005/2006, all fees that were legally limited were analyzed in detail to ensure the City is setting fees in accordance with the legal requirements.

Additionally, City staff made great progress on a comprehensive initiative focused on ensuring that fees not legally limited, or limited by Council policy, provide full cost recovery for the services that are being delivered. A detailed subsidy analysis was conducted of development fees, which reside largely in the Public Works and Community Development Departments. Department of Public Safety Fees and utility related fees were reviewed and increased to meet projected costs.

The results of these efforts have been incorporated into the recommended Fee Schedule for FY 2006/2007. In some cases, staff found that there were areas where full costs were not being recovered, only direct costs. Where complete data was available to justify the full costing of a fee, adjustments were made. During FY 2006/2007, staff will continue the concentrated effort of closely examining

activities, their associated direct and indirect costs, and their related revenues. Results will be reported in the FY 2007/2008 Annual Review of Fees Report to Council.

Year-end Results for FY 2003/2004 and FY 2004/2005

The year-end results for the past two years yielded a positive financial impact for the City. While the positive results were primarily due to one-time revenues and expenditure savings, they did assist the City in regaining financial stability in the short term. For FY 2003/2004, the City's General Fund ended the year in a better financial position from that estimated in the May 2004 revised budget by approximately \$4.8 million. In May, we had anticipated drawing down on the reserves about \$13.5 million for FY 2003/2004, while actual results were a draw down of \$8.7 million. For FY 2004/2005, the General Fund again ended the fiscal year in a better financial position than anticipated in the May 2005 revised budget by approximately \$6.5 million. Revenues were higher than estimated by \$5.1 million and expenditures were less than budgeted by \$1.4 million. This meant that the General Fund drew down much less than anticipated on its *20-year Resource Allocation Plan Reserve*, by \$2.7 million rather than the \$9.2 million projected. Additionally, during the year-end carryover process, staff recommended that Park Dedication Funds be utilized for Parks-related capital and infrastructure projects to relieve the General Fund of approximately \$1.9 million in costs.

New Initiatives for FY 2006/2007

During this year's budget process, several key initiatives were identified that staff is proposing to address during the coming year. These initiatives include Traffic and Transportation Funding, Neighborhood Parks Planning, and a review of the adequacy of City administrative facilities.

Traffic and Transportation needs for the short and long term have been identified through the Transportation Strategic Planning process undertaken by the Public Works Department. With the increased funding for Traffic and Transportation that appears to be on the horizon at the State and Federal level, the City will have an opportunity to take a comprehensive look at our needs and how they best match with available funds. This initiative will be conducted as part of the projects budget process in FY 2006/2007.

One of the most significant challenges facing the parks and recreation profession in urban environments today is that of trying to satisfy a seemingly unlimited demand for a very limited amount of open space. This has been at the heart of several controversial policy issues in Sunnyvale, including cricket play at Ortega Park, a park use and capacity study issue, dogs on/off leash, turf wars among and between youth sports groups for fields, and concerns regarding busloads of children accessing "neighborhood" playgrounds. As the City's population increases and demographics change, additional open spaces and/or changes to existing open spaces may be necessary. Now that the Open Space Sub-element of the General Plan has been completed, an overall review of all parks and open space assets can be undertaken to ensure that the City is maximizing its resources for community benefit.

Finally, it has become increasingly apparent that an analysis of the City's Civic Center complex and Corporation Yard needs to be conducted in light of deterioration and functional obsolescence of the facilities. Funds have been programmed in the Infrastructure Renovation and Replacement Fund for rehabilitation of various components of these buildings. Review during FY 2006/2007 will center around whether to rebuild or rehabilitate our administrative facilities and when this effort should be scheduled.

Continuing Fiscal Pressures and Challenges

During this year's budget process, six additional items were identified that have not been funded in the recommended FY 2006/2007 Budget.

The first of these is the Base Realignment and Closure process for the Onizuka Air Force Station (AFS). Onizuka AFS has been slated for closure by the Department of Defense (DOD) with its military mission transferring to Vandenberg Air Force Base. The Sunnyvale City Council has been formally recognized by DOD as the Local Reuse Authority (LRA) for Onizuka AFS. While closure of Onizuka AFS presents a significant opportunity for Sunnyvale's community and economic development, the reuse planning process will require substantial additional resources.

Sunnyvale is currently funding the Base Realignment and Closure (BRAC) pre-planning efforts with the remaining balance of the California National Emergency Grant for BRAC secured by staff in July 2005 in the amount of \$100,000. This grant is set to expire on June 30, 2006 unless the expiration date is otherwise modified. As of February 20, 2006, the grant had approximately \$74,000 remaining. Staff anticipates a detailed Onizuka AFS BRAC capital improvement project, and a budget modification will be prepared for Council consideration as soon as specific project cost estimates and grant funding information are available. This is estimated to be in summer 2006.

The second fiscal challenge that has been identified concerns the City's roadway maintenance program. Sunnyvale has maintained the high quality of its street surface in an economical manner by maximizing the use of preventive maintenance methods to minimize the need for more expensive reconstruction or overlay. Budget cuts implemented in FY 2003/2004 caused a downward adjustment of the program's preventive maintenance efforts and these have been further impacted by the increased market pricing for petroleum-based materials such as asphalt and oil. The FY 2006/2007 Budget was developed by holding the amount budgeted for construction materials to the FY 2004/2005 actual expenditure level. Staff is concerned that further increases in oil prices will impact the level of preventive maintenance and cause a reduction in the City's overall Pavement Condition Indicator. Staff will be reviewing this situation during FY 2006/2007 and will bring a report with options for Council consideration.

The third fiscal pressure and challenge is the continuing rise in the costs of labor, both in salaries and benefits. The recommended FY 2006/2007 Budget includes the increased costs for retirement, medical insurance, and other known adjustments related to the Memorandums of Understanding (MOUs) with our employee

associations/unions. However, the MOU with the Sunnyvale Public Safety Officers Association will expire on June 30, 2006 and negotiations are underway. Any fiscal impact from the new MOU has not been anticipated in this recommended FY 2006/2007 Budget. Further, if any of the adjustments assumed for salaries and benefits do not hold, the recommended budget does not have the flexibility to handle unplanned increases.

The fourth issue concerns the City's golf operations which are relied upon to support the Community Recreation Fund. Over the past several years golf play has been in decline following national trends; and at the same time several new golf courses have opened in the area that are competing for golfers who otherwise may play in Sunnyvale. In addition, the Sunnyvale Course is older (it currently requires \$2.4 million in capital infrastructure improvements over the next ten years) so it is imperative that staff take a new look at the service side of golf operations along with the financial side. Over the next year staff will be developing a vision for the Sunnyvale Golf Course. In developing that vision staff will consider the type of customer it aims to attract and the necessary improvements in food services and golf shop operations that will be required to meet the customers' expectations. Finally, the plan will identify the resources it will take to meet the vision's goals.

The fifth issue identified is Sunnyvale's Water Pollution Control Plant (Plant). The Plant is a fifty year old facility; many components of the Plant have reached the end of their useful life and are in need of major rehabilitation. Over the next 10 years, there are budgeted Plant improvement projects amounting to approximately \$34.5 million. However a recent study of the Plant indicates that approximately \$55-65 million is needed in the next decade alone for the timely replacement of Plant facilities. This indicates a potential shortfall of \$20.5-\$30.5 million over the next ten years for Plant improvements.

The cost estimates developed in the study are for replacement in kind of existing facilities. There may be opportunities to reduce the funding shortfall by identifying whether existing processes can be modified so that facilities can be replaced by less expensive alternatives. The cost reduction may be achieved by either a lower capital cost or by constructing new facilities that will result in a reduction in ongoing Plant operation costs. An analysis on the size and capability of the plant will also be done in order to determine what the future needs are before undergo rehabilitation or replacement of the existing plant.

The last issue concerns maintenance of the 100 block of Murphy Avenue. An enhanced level of maintenance service for that block has been carried out as a capital project for the last several years. In December 2005 Council acted to continue the maintenance at an annualized level of \$35,000 through June 30, 2006. The direction also asked staff to work with the Sunnyvale Downtown Association to determine options for funding enhanced street maintenance after June 30, 2006 through a parking maintenance district or business improvement district. As of now, a plan for funding the enhanced maintenance has not been approved or implemented and no additional funding is included in the recommended FY 2006/2007 Budget. Council needs to decide whether City funds should be used to continue funding this enhanced level of service or suggest to the Sunnyvale Downtown Association that if this higher level of service is desirable, they will need to pay for this enhanced service.

Conclusion

After several years of severe fiscal crises and challenges, I am pleased to say we finally have a budget that offers optimism. We should be thankful that Sunnyvale's planning and financial management systems provide the foundation on which we have built the solutions to the City's long term financial stability. Without this foundation, the City would find itself unprepared to respond to new fiscal realities. These systems have given us the time and the process for dealing with fiscal challenges in a measured and thoughtful way.

While we can take a breather regarding our long term financial condition, given that the recommended FY 2006/2007 Budget is balanced and the General Fund structural gap that previously existed has been closed, the job is not over. A number of fiscal pressures have been identified that must be addressed in the coming years. Our economic condition continues to be evolving, and we will need to continue to pay close attention and make course corrections as necessary. Most of all, we will have to make courageous fiscal decisions while remaining responsive to community needs.

The City's approach to budgeting and long-term financial planning is complex and highly valued in this organization and in our community. In preparing the recommended FY 2006/2007 Budget and Twenty-Year Resource Allocation Plan, I am fortunate to have had the support and assistance of exceptional staff who continually go beyond the call of duty.

The budget would not have been prepared without the talented and dedicated budget team led by Mary Bradley, Director of Finance and Grace Kim, Finance Manager. These team members, including Drew Corbett, Kurtis Mock, Charlene Sun and Tim Kirby, did a yeoman's job in putting the budget together and I greatly appreciate their dedication. My appreciation also goes to Assistant City Manager Robert Walker, who provided able assistance at every step of the budget process. Last but not least, all the Department Directors and their staff must be recognized for their support and tireless efforts in both the budget restructure process and the preparation of this two-year operating budget.

Finally, I would like to thank the Council for your leadership and commitment in long range financial planning. Your belief in Sunnyvale's Planning and Management System sets the tone for where we need to go as an organization. As a result, Sunnyvale is able to continue delivering the highest quality service at the lowest possible cost, ensuring the quality of life that the community has enjoyed and continues to expect.

Respectfully Submitted,

Amy Chan
City Manager

May 9, 2006

FISCAL YEAR 2006/2007 BUDGET

OVERVIEW

I am pleased to present a balanced budget for this upcoming fiscal year and the Twenty-Year Resource Allocation Plan. Table I, below, is a summary of the recommended expenditures for all City funds. This table provides a comparison of the recommended FY 2006/2007 and FY 2007/2008 Budget with the revised FY 2005/2006 Budget and the actual expenditures for FY 2004/2005.

Table I Recommended Expenditures – Citywide ⁽¹⁾						
Expenditure	2004/05 Actual	2005/06 Revised Budget	2006/07 Recomm. Budget	% Growth 2006/07 over 2005/06	2007/08 Recomm. Budget	% Growth 2007/08 over 2006/07
Operating	155,188,930	167,373,345	173,333,549	3.56%	175,907,735	1.49%
Budget Supplements			3,318,840		4,671,615	
Projects ⁽²⁾	17,318,316	14,905,984	19,776,633	32.68%	14,730,668	-25.51%
Project Carryovers		50,525,974				
Project Administration	1,845,684	1,327,237	1,637,066	23.34%	1,645,230	0.50%
Equipment ⁽³⁾	83	300,000	100,000	-66.67%	0	
Lease Payments ⁽⁴⁾	2,241,374	1,840,908	1,847,721	0.37%	1,864,638	0.92%
SMaRT Station Expenses ⁽⁵⁾	17,163,615	18,057,555	18,836,646	4.31%	19,463,479	3.33%
Debt Service	6,827,930	6,793,371	6,955,010	2.38%	6,911,418	-0.63%
Service Level Set-Aside			500,000		510,000	2.00%
SUB-TOTAL	200,585,932	261,124,374	226,305,465	-13.33%	225,704,783	-0.27%
Employment Development Grant Programs	11,974,834	11,930,000	11,139,630	-6.63%	0	-100.00%
TOTAL	212,560,766	273,054,374	237,445,095	-13.04%	225,704,783	-4.94%

(1) This table excludes internal service funds, which are reflected as rental and additive rates in Operating Expenditures.

(2) Projects exclude General Services projects.

(3) The FY 2005/2006 appropriation for General Fund Equipment expenditure is \$300,000, of which \$100,000 is expected to be expended in FY 2005/2006 and the remaining \$200,000 will be carried over to FY 2006/2007.

(4) Lease Payments include the Parking Lease, SMaRT Station Long Term Lease and WPCP Rent.

(5) The SMaRT Station Expenses represent Mountain View and Palo Alto's shares of SMaRT Station expenses. Sunnyvale's share of expenses is represented in the Operating expenditure line.

The overall recommended FY 2006/2007 Budget is 13.04% below the revised FY 2005/2006 Budget. However, the inclusion of the Employment Development Grant programs and project-related expenditures can be misleading when making year-to-year comparisons.

The recommended FY 2006/2007 Budget for operating-related expenditures is 3.56% higher than the revised FY 2005/2006 Budget. The individual components of the increases vary for each fund and will be discussed in the *Detailed Fund Reviews* section of this Transmittal Letter. However, this overall increase is reduced to 2.6% when the operating expenses for the Water Supply and Distribution Fund are excluded. Due to the significant increase in the cost of purchased water, the FY 2006/2007 Budget for the Water Supply and Distribution operations is 14% higher than the revised FY 2005/2006 Budget. Details of this cost increase will be discussed in the *Detailed Fund Reviews/Water Supply and Distribution Fund* section of this Transmittal Letter

The recommended FY 2006/2007 Budget for projects is approximately \$19.8 million, or 32.68% higher than the revised FY 2005/2006 Budget, excluding project carryovers. Each year, the City carryover funds for projects that were budgeted in earlier years but not yet completed. Because projects are often multi-year in nature, project funds are carried over from year to year. This can be seen in the FY 2005/2006 revised Budget number of \$50.5 million for project carryovers.

OVERVIEW OF GENERAL FUND AND GAS TAX FUND

Table II on the next page outlines the recommended expenditures for the General Fund and Gas Tax Fund combined. Although these are separate funds, they are added together in Table II to better represent the proposed changes from one year to the next. It is in the interest of the City to expend Gas Tax Funds for eligible projects and operating activities before utilizing General Fund money. This results in increases and decreases from year to year regarding the amount of road maintenance operations that are funded by the Gas Tax Fund and General Fund respectively. By combining the two funds, a clearer picture results as to the year-to-year changes.

Table II Recommended Expenditures – General Fund and Gas Tax Fund Combined

Expenditure Character	2004/05 Actual	2005/06 Revised Budget	2006/07 Recomm. Budget	% Growth 2006/07 over 2005/06	2007/08 Recomm. Budget	% Growth 2007/08 over 2005/06
Operating	98,036,077	107,566,796	111,130,206	3.31%	113,628,697	2.25%
Supplements			3,318,840		4,671,615	
Project Operating	0	0	22,791		36,476	
Projects ⁽¹⁾	2,782,985	1,404,499	759,216	-45.94%	402,035	-47.05%
Project Carryover		1,848,357				
Debt Service	411,323	410,138	412,778	0.64%	408,969	-0.92%
Lease Payments	1,212,208	1,210,558	1,212,920	0.20%	1,213,805	0.07%
Equipment ⁽²⁾	83	300,000	100,000		0	
Svc Level Set-Aside			500,000		510,000	2.00%
TOTAL	102,442,676	112,740,348	117,456,751	4.18%	120,871,597	2.91%

(1) Projects includes project costs and project administration costs.

(2) The FY 2005/2006 appropriation for General Fund Equipment expenditure is \$300,000, of which \$100,000 is expected to be expended in FY 2005/06 and the remaining \$200,000 will be carried over to FY 2006/2007.

As Table II indicates, the overall combined recommended expenditures of the General Fund and Gas Tax Fund for FY 2006/2007 are 4.18% above the revised FY 2005/2006 Budget. Because certain aspects of the budget can change dramatically from year to year, notably capital, infrastructure and special projects, a more precise understanding of the comparative budget is in the operating area. The operating portion of the recommended FY 2006/2007 Budget is 3.31% above the revised FY 2005/2006 Budget.

The major components of changes in the General Fund and Gas Tax Fund operating budgets will be discussed in the *Detailed Fund Reviews* section of the Transmittal Letter.

SERVICE LEVEL CHANGES

As noted in Tables I and II above, a number of budget supplements are being recommended for funding in FY 2006/2007.

Budget Supplements

Budget supplements are called out separately in the recommended budget to draw a distinction between the service levels provided in the baseline budget and recommended expansion or reduction of service levels. Budget supplements originate from two sources. First, Council considers Budget Issues during its Fiscal Issues Workshop in January and forwards any that they wish to have the City Manager address during preparation of the budget for the upcoming year. Second, supplements can be presented to the City Manager by staff during the budget review process based on operational needs. For each budget supplement the City Manager

makes a recommendation to Council to either include or not include in the budget. If a supplement is approved by Council as part of the budget adoption in June, that particular activity is moved into the baseline budget and reflected as such in the adopted budget document.

This year, there are twelve budget supplements included in Volume I of the budget document for Council's consideration. Six of these supplements originated as Budget Issues from the Fiscal Issues Workshop in January, one came from the Council review of restructured programs in February, and the others were developed during City Manager review of the departmental budget submittals.

Budget Supplement #1 Liquidambar Street Tree Removal

This budget supplement proposes \$50,000 in additional ongoing General Fund funding to allow for an increase in the removal and replacement of approximately forty-two Liquidambar street trees per year. With this increase the total number of Liquidambar trees removed and replaced by the City will increase to about seventy trees per year. With the current inventory of 3,791 Liquidambar trees, the removal and replacement of all Liquidambar street trees will take fifty-four years if this supplement is approved, as compared to 135 years. The twenty-year impact to the General Fund is a cost increase of \$1,253,056 with inflation. The City Manager is recommending this supplement for ongoing funding.

Budget Supplement #2 Identify Sunnyvale - Promote Sunnyvale as a Destination for Shopping, Entertainment, Dining and Lodging

A budget supplement in the amount of \$35,000 for one year is requested for the Economic Development Program for FY 2006/2007, funded by the General Fund. The monies will be placed in a new activity to encourage residents and businesses to patronize Sunnyvale companies for entertainment, shopping and lodging. This is a one-time General Fund cost increase and is being recommended by the City Manager. Staff will present the results of the pilot program and request Council direction for future funding support as part of the FY 2007/2008 Budget process.

Budget Supplement #3 Funding for Expanded Neighborhood Grant Program

This supplement proposes to increase the budget for neighborhood grant funds from the current level of \$700 to \$10,000 with a limit of \$1,000 per individual grant. The total cost increase to the General Fund including administration cost is \$11,740 for FY 2006/2007. The twenty-year impact to the General Fund is a cost increase of \$294,218 with inflation. The City Manager is recommending that this supplement be funded on an on-going basis.

Budget Supplement #4 Proposal to Eliminate the Library's DVD/Videotape Feature Film Rental Fee

This budget supplement requests to eliminate the \$1.50 per item fee when users borrow materials from the Sunnyvale Library's DVD/Videotape Feature Film collection. Staff anticipates that this will result in a total reduction of \$100,000 in fee revenues per year. A corresponding reduction in the Library's FY 2006/2007 budget is proposed to keep the budget balanced. The reductions are in several Library programs and will not impact the current service levels. If approved, the fee would end June 30, 2006 and the accompanying cut in the Library's budget would take place in FY 2006/2007. There is no net fiscal impact to the City. The revenue and

expenditure reductions included in the supplement are being recommended by the City Manager.

Budget Supplement #5 Case Management for Seniors

The purpose of this budget supplement is to request resources to support a pilot Case Management program for Sunnyvale seniors. Case Management, also known as Care Management, assists seniors and their families in identifying care and service needs. This supplement represents a one-time net cost increase to the Community Recreation Fund of \$40,000 for FY 2006/2007 which will require an equal increase in the General Fund subsidy. The supplement is also dependent on a \$20,000 contribution from an outside agency to support this program. This supplement is being recommended by the City Manager as a pilot program for one year. If this is a successful program for Sunnyvale seniors, a twenty-year cost of \$1,002,445 will be included in next year's budget.

Budget Supplement #6 Alternatives for Street Sweeping Operations

For many years all City streets were swept every other week, but as part of the cost-saving service level reductions implemented in FY 2003/2004, the frequency of street sweeping was reduced to once per month for residential areas. This budget supplement considers options to modify the frequency of street sweeping. Three options are proposed with varying cost increases depending upon the sweeping frequency. Alternative A (\$315,804 in annual cost increase) would return to the previous sweeping frequency of every-other-week year round. Alternative B (\$260,448 in annual cost increase) would increase street sweeping from the current once monthly by approximately 50%, specifically during the winter (leaf drop and inclement weather time). Alternative C (\$246,252 in annual cost increase) would provide some savings by sweeping less frequently in the summer (i.e. no sweeping for 5 months), but returning sweeping during the fall and winter seasons (leaf-drop and inclement weather) to the previous level of service of every other week.

The twenty-year cost increase for each of the Alternatives is as follows: Alternative A - \$8,765,372 with inflation, Alternative B - \$7,228,926 with inflation, Alternative C - \$6,834,911 with inflation. Given budget priorities and the relatively small impact additional sweeping has on street cleanliness, the City Manager is not recommending any of the alternatives for funding.

Budget Supplement #7 Construct Restrooms Building at San Antonio Park

This budget supplement would provide the design, construction and maintenance of a restrooms building at San Antonio Park. The design and construction cost is estimated at \$278,000 for FY 2006/2007, which can be funded from the Park Dedication Fund. Annual contributions for infrastructure are \$3,333 plus inflation. These can also be supported by the Park Dedication Fund. Additional operations and maintenance cost is approximately \$20,000 per year, which is a cost to the General Fund of \$531,108 over the twenty-year plan. The twenty-year impact to the Park Dedication Fund is \$356,624 for initial capital and infrastructure contributions. The total twenty-year cost for this budget supplement in both Funds is \$887,732. This supplement is not recommended by the City Manager for funding.

Budget Supplement #8 Reduction of Service Levels within Program 216 – Roadside and Median Landscape Services

This budget supplement proposes to reduce two quality measure targets for litter and weed removal from 75% to 50%. This is based on a Council request made at the February 4, 2006 Council Workshop on the proposed FY 2006/2007 Budget restructures. Approval of this Supplement would result in a cost saving to the General Fund of \$36,898 for FY 2006/2007. The 20-year impact to the General Fund is a cost savings of \$1,008,556 with inflation. The City Manager is recommending this supplement for approval and corresponding budget reduction.

Budget Supplement #9 Public Safety Enhanced Parking Enforcement in Downtown

This budget supplement proposes funding for two part-time Parking Enforcement Officers. This is expected to yield no net impact to the General Fund, as the cost of two part-time Parking Enforcement Officers is anticipated to be fully recovered via revenues that are collected from the additional parking citations issued. The total estimated annual revenue attributed to citations issued by the two part-time Parking Enforcement Officers is \$96,914. The City Manager is recommending this supplement for inclusion in the FY 2006/2007 Budget.

Budget Supplement #10 Funding for the Recruitment, Selection, and Training of Public Safety Officers

This budget supplement proposes moving the majority of the funding for the recruitment, selection, and training of new public safety officers from the operating budget to a series of recurring Special Projects. This will allow expenditures to fluctuate each year based on the number of recruitments and allow for better monitoring and tracking of expenditures. The fixed costs associated with this activity would remain in the operating budget. For FY 2006/2007, the Department of Public Safety is requesting a total of \$3,887,530 to fund recruitment, selection, and training. This consists of \$3,222,084 for three Special Projects to hire 21 officers and \$665,446 in fixed operating costs. The current budget included \$2,341,379 for FY 2006/2007, resulting in a net fiscal impact of \$1,546,151. The estimated cost over the next twenty years for recruitment, selection, hiring, and training of Public Safety Officers is a total of \$94 million. This includes \$79 million in special project costs and \$15 million in operating costs. Accounting for the current funding included in the adopted FY 2005/2006 Budget of \$63 million, the total twenty-year fiscal impact is \$31 million. This funding provides for 266 recruits, yielding 221 successful hires, over the twenty years. The City Manager is recommending that this supplement be approved.

Budget Supplement #11 Request for Email Subscription Management Application

The Information Technology Department (IT) is requesting a budget supplement for the implementation and ongoing maintenance and support of a vendor-hosted automated web-based application that uses email to notify citizens about specific topics of interest when the City's website is updated. The cost to purchase the software is \$20,000. Purchase of the software is scheduled for FY 2007/2008 to allow completion of the IT System Infrastructure Audit and Optimal Staffing Study first. The annual operations and maintenance cost is approximately \$22,000. The 20-year impact to the General Services Fund/Technology and Communication Services Sub-Fund is a cost increase of \$579,070 with inflation. The City Manager is recommending this

supplement for funding in FY 2007/2008 pending the results of the Study of the Information Technology Department in FY 2006/2007.

Budget Supplement #12 Community Recreation Fund Budget Imbalance

This budget supplement addresses the structural budget imbalance of the Community Recreation Fund. As of January 30, 2006, the projected imbalance in the Community Recreation Fund was \$650,000 beginning in FY 2006/2007. At the January 30, 2006 Fiscal Issues Workshop, staff presented Council with approximately \$413,000 in fiscal strategies including new revenue generation strategies, increased fees, and service level cost efficiencies, designed to reduce the structural budget imbalance. Staff was directed to implement these strategies in the FY 2006/2007 Recommended Budget. Since that time, staff has learned that one of the strategies, funding the *Fun on the Run* program with CDBG funds, was not able to be implemented, thus reducing the net improvement to the Community Recreation Fund fiscal imbalance. Overall fiscal strategies for FY 2006/2007 considering the *Fun on the Run* program impact and increased golf revenue projections amount to \$350,000. The other strategies have been implemented or are in the process of being implemented for FY 2006/2007. Staff has also compiled a list of potential additional fiscal strategies to further improve the financial situation of the Community Recreation Fund by up to \$1.4 million annually, including the strategies that have already been implemented. However, a large portion of this amount, approximately \$900,000, would require reduction or elimination of recreation programs in order to allow for staff reductions.

Service Level Modifications/Enhancements Since FY 2003/2004

As a response to the City's ongoing fiscal crisis, the recommended FY 2003/2004 Budget included a series of service reductions and revenue enhancements to close a projected \$15 million structural gap in the General Fund. The service reductions that were implemented are continued in the recommended FY 2006/2007 Budget with some exceptions which have been restored by previous Council action. These are reflected below. In addition, if the list of budget supplements as recommended by the City Manager is approved by the Council, staff believes the Sunnyvale community will be getting a level of service that truly reflects current priority needs and goes a long way to improving the quality of life in our community.

- **Ornamental Water Features in Parks:** Water features at Serra, Braly, and Las Palmas Parks were partially restored to operate from June through September instead of complete closure as originally planned. The cost of this restoration was \$24,745 annually.
- **Vice/Narcotics Unit in Public Safety:** Three positions in the Vice/Narcotics unit at the Department of Public Safety were reduced with the remaining staff member assigned to a regional team. In FY 2004/2005 the positions were restored at a cost of \$373,366 annually.
- **Sewer Lateral Service in Public Works:** In FY 2004/2005 Council appropriated \$64,694 to restore service to maintain, repair, and replace private sewer laterals, and install clean-outs on private sewer laterals. This service is operated in the Wastewater Management Fund.
- **FY 2004/2005 Service and Budget Reduction Package:** A budget reduction package totaling about \$1 million was approved as part of the Adopted

FY 2004/2005 Budget but deferred until January 2005. Subsequently the reduction package was deferred again until July 1, 2005. The reductions were addressed again as part of the FY 2005/2006 Budget and were not recommended by the City Manager for implementation.

In the interim since FY 2003/2004 several other services have been added or enhanced in the Community Recreation Fund. A full discussion of these is contained in the *Community Recreation Fund* section of this Transmittal Letter.

BUDGETARY INFLATION FACTOR

Inflation of purchased goods and services for the recommended Twenty-Year Resource Allocation Plan is assumed to be 1.5% for FY 2006/2007, 2% per year for the remainder of the first ten years, and 3% for the second ten years. Certain selected budget components, such as purchased water, gasoline, or electricity are increased (or decreased) according to their individual cost characteristics.

Salary increases are based on current memoranda of understanding (MOUs) with employee associations, which provide for annual review of each respective salary formula. Because the increases are dependent on labor market conditions, they do not follow any predictable inflationary pattern.

Projections for major revenues are based on detailed analyses of their unique characteristics and therefore they do not necessarily reflect a simple inflation pattern. The assumptions for each major revenue source will be detailed in the discussions of each appropriate fund. To the degree possible, all fees are based on the full cost of service.

The budgetary inflation assumptions mentioned above are particularly significant since the City utilizes multi-year financial planning over a twenty-year period. Small changes can have a significant long-term effect. For example, a \$1 million loss in revenue or a \$1 million increase in operating expenses in an assumed 3% inflation environment amounts to a cumulative \$26.87 million change in position over the entire planning period.

OVERVIEW OF PROPOSED CAPITAL AND SPECIAL PROJECTS BUDGET

In keeping with the separation of the operating and project budget cycles, FY 2006/2007 is the second year of a two-year capital and special projects budget. For this submittal, project scope or cost was updated as necessary and a small number of new projects were proposed. As a result of the project budget process this year, I am recommending \$19,776,633 in capital and special projects in FY 2006/2007 and a total of \$238,002,339 in projects over the twenty-year planning period. Most of the projects proposed are possible because of special funding available for areas such as streets, transportation, and parks. Major capital and infrastructure efforts are also underway in the Water and Wastewater Utilities. It is important to note that the City also has unfunded capital improvement projects, totaling \$433 million over twenty

years, as identified in last year's budget. Strategies to fund these projects will need to be developed as part of next year's Projects Budget review.

Details of the projects budget are included in the *Major Project Efforts* section of this Transmittal Letter, in discussion of the individual funds, and in *Volume III Projects Budget* of the budget document.

Table III below contains project appropriations by fund for FY 2006/2007 and the remainder of the long term planning period.

Table III Project Expenditures by Fund			
Fund	2006/2007 Recommended Budget	2006/2007 to 2015/2016 Total	2016/2017 to 2025/2026 Total
Asset Forfeiture	82,000	614,758	692,795
Capital Projects	1,613,045	8,921,323	11,660,697
Community Development Block Grant	2,693,763	5,769,561	2,205,417
Community Recreation	19,359	49,755	0
Gas Tax	82,148	281,143	282,538
General Fund	598,229	3,462,841	3,114,185
Housing	2,084,819	4,980,231	0
Infrastructure Renovation & Replacement	2,014,530	24,534,830	27,676,772
Park Dedication	218,980	3,420,054	19,695
Parking District	7,500	125,000	125,000
Redevelopment Agency	1,260,000	1,460,677	71,378
SMaRT Station*	4,751,772	7,649,721	10,808,717
Utilities	4,350,488	73,189,055	46,886,195
TOTAL**	19,776,633	134,458,949	103,543,391

* The SMaRT Station project costs represent Mountain View and Palo Alto's share. Sunnyvale's share is included in the Utilities project cost.

** Total excludes General Services Fund projects.

FUTURE FISCAL ISSUES

Midway through each fiscal year, a Council Study Session is held that identifies factors in the City's current environment and in the near-term that could impact our fiscal security. This year, the Study Session was held on January 30, 2006. The purpose of the Study Session was to:

- Provide Council with an update on regional and statewide economic conditions
- Identify the possible effect of the proposed FY 2006/2007 State budget on Sunnyvale
- Identify and briefly discuss City budgetary challenges and opportunities
- Report the effect of year-end results for FY 2005/2006 on the City's long term financial plans; and
- Discuss proposed budget issues and receive initial policy direction as to whether to direct the City Manager to consider them in preparing the recommended FY 2006/2007 Budget.

Below are discussions of the major areas covered in the Fiscal Issues Study Session.

CURRENT ECONOMIC CONDITIONS AND OUTLOOK

The steep economic downturn that so severely impacted the City's fiscal condition over the last several years has given way to a moderate recovery, led by gains in consumer spending, large increases in business investment, and an extremely active housing market. Economic growth is projected to continue into next year. However, there are a number of downside risks that could pose serious threats to the economy and its recovery.

While the economic recovery in the Bay Area lagged significantly behind the state and nation over the past several years, the economic outlook is finally improving, with job gains expected in 2006. Such gains should support continued moderate growth in taxable sales coming on the heels of nine consecutive quarters of year-over-year declines. This recovery is currently reflected in a marked increase in Sunnyvale's receipts of Sales Tax and Transient Occupancy Tax so far this year.

National Economy

The national economy continued to experience solid economic growth, but the growth rate is expected to moderate over the next few years. Gross domestic product (GDP), the measure of total goods and services production in the country, experienced an annual 3.8% growth rate in 2005.

Current economic projections are that the U.S. economy will expand at a solid though moderating pace in 2006, with economic growth as measured by the GDP, projected to be 3.7% in 2006 and 3.3% through 2010. Forecasts assume that business investment will continue to increase but the growth in consumer spending will slow.

Since the collapse from the euphoric “dot.com” era, consumer spending and residential investment have been the predominant drivers of the nation’s economy. Consumer spending, which fueled about two-thirds of U.S. economic activity since the downturn, was buoyed by low interest rates. Beginning with the economic downturn in 2001, the Federal Reserve reduced interest rates to stimulate investment and increased spending. Consumers took advantage of historically low mortgage rates to either enter the real estate market or to refinance existing loans and use the funds for discretionary spending. However, the Federal Reserve has increased its short-term interest rate 15 times since June 2004 and signaled that it will keep raising this benchmark rate in the coming months to prevent inflation from rising. Meanwhile, higher energy costs are leaving consumers with less money to spend on other goods and services. The current increases in interest rates and in energy prices are forecast to have a dampening effect on consumer spending in the coming months.

An important element of the current recovery is business investment. The continued rebound in business investment played a big role in the strong expansion of the national economy in 2004 and 2005. Business investment has led to an increase in taxable earnings and in business-to-business spending. Job gains are also projected to exceed 2005 levels. However, there are a variety of different factors that may hinder future growth in business investment for 2006. These mainly include rising energy costs, interest rate hikes and a slowdown in the residential real estate market.

Finally, macro-economic issues, such as geo-political uncertainties, the Nation’s increasing trade deficit, and the growing federal budget deficit all represent risks to future economic growth over the later years of the planning period.

The California Economy

The California economy strengthened along with the national economy in 2005. Factors boosting economic growth over the past year have included the strong national rebound in business investment, the state’s booming housing market, and increased spending on high-tech equipment, which is especially good for the local economy.

Economists project that California's economic growth will continue in 2006, although at a more moderate pace than in 2005. On the positive side, the national outlook for continued strong business investment will boost manufacturing and technology in the state. However, the same negative forces that will have a dampening impact on the national economy, such as high energy costs and rising interest rates, will affect consumer spending and housing activity in the state.

The Bay Area Economy

While both the national and state economies stabilized in 2004, economic growth in the Bay Area lagged behind, particularly in the Silicon Valley. Evidence in the form of our own Sales Tax and Transient Occupancy Tax receipts indicated that our area reached the bottom and began a slow recovery in the third quarter of 2004 and throughout 2005. However, employment and the commercial real estate market still remained extremely problematic in 2005, and the recovery in the Bay Area has largely been “jobless.” The local economic outlook is finally improving, however, with job gains experienced for the first time in 2006. These gains are expected to support

continued moderate growth in taxable sales. Other factors leading to this forecast include an increase in real income, higher business spending and a positive outlook for the commercial real estate market.

Economic Risks

Although the local forecast looks promising, there are a number of factors that could threaten even a moderate expansion of the economy at all levels. Continued increases in energy costs, e.g., gasoline and petroleum-based products, are particularly worrisome. The price for crude oil recently hit an all-time high and is expected to remain at or near record levels over the next several months.

Rising interest rates pose another risk factor that could lead to a negative domino effect on the residential housing market, construction and consumer spending, among other things. So far, rising interest rates have not burst the housing bubble, but it is clear that the region is experiencing a slowdown in the residential housing market that needs to be closely monitored going forward.

The Silicon Valley also continues to be plagued by high vacancy rates in commercial and industrial properties. After dipping below 10 million square feet in February 2006 for the first time since 2001, office space for lease in Silicon Valley climbed by approximately 270,000 square feet, or 2.7%, as of April 1, 2006. The worst performing area among major Silicon Valley markets over the last several months has been Sunnyvale, where office space available for lease has recently risen 8.5% to 1,013,649 square feet. This is due in part to Sunnyvale's over abundance of Class B and Class C buildings, which are less desirable than Class A properties. However, office space for rent in Sunnyvale is still down 4.1% over the prior year.

Consensus among economists is that our Bay Area economy will grow, but big problems remain for the region and the state. Challenges include the country and the state slipping deeply into debt, as well as the need for more funds for health care, education, and infrastructure.

Staff has taken the condition of the state and regional economy into consideration in preparing the recommended FY 2006/2007 Budget and long term projections for Council's consideration.

PROPOSED FY 2006/2007 STATE BUDGET

The Governor's Proposed FY 2006/2007 Budget issued in January indicates that revenues for the current year and FY 2006/2007 are projected to be higher than anticipated. Currently, State revenues are up over \$4.5 billion more than anticipated in January. However, one major note of caution is that this unexpected increase in revenue is primarily from volatile sources such as business profits and capital gains. Instead of using this one-time revenue for one-time purposes, such as paying down debt or capital improvements, the State budget proposes to increase ongoing spending by approximately \$2 billion. This is eerily reminiscent of the late 1990s when the State squandered record budget surpluses, leading to a massive structural budget deficit that the State has not yet entirely eliminated. While this situation needs to be

closely monitored, the State budget, as proposed, does not have any major negative impacts to Sunnyvale.

For the first time since 2003, the Governor's budget proposal does not seek to shift additional local funds to the State. This is due in large part to the provisions of Proposition 1A, which constitutionally protects local revenues from State takeaways. Over the past two fiscal years, Sunnyvale has shifted about \$4.7 million to the State for education funding (\$4.1 million in General Fund property tax and \$600,000 in Redevelopment Tax Increment), consistent with the terms of Proposition 1A. This additional funding shift ends in FY 2006/2007.

Also consistent with the terms of Proposition 1A, the State will begin to pay back previously deferred reimbursements for state-mandated costs. When the State mandates that cities provide additional services, they are required by law to reimburse cities for the increased costs. Since FY 2001/2002, the State has deferred approximately \$500,000 in reimbursements to Sunnyvale, which will be repaid over 15 years, beginning in FY 2006/2007. Another provision of Proposition 1A required the State to resume mandated cost reimbursements in the current fiscal year that were incurred in FY 2004/2005. To date, we have received \$34,000. All of these reimbursements have been anticipated in the long range financial plan.

In the area of transportation funding, the City has yet to receive substantial funding from Proposition 42, the Transportation Congestion Improvement Act. In each fiscal year since its adoption in 2002, the State has suspended the funding of Proposition 42-related programs in order to reduce its General Fund budget deficit. However, in FY 2005/2006 the City received \$556,000 from Proposition 42 and may receive substantial repayment amounts for the previously suspended funding beginning in FY 2006/2007. This is discussed in greater detail in the *Traffic and Transportation Funding* section of the Transmittal Letter.

The Governor is also proposing a major capital initiative called the New Strategic Growth Plan, which seeks to improve the State's infrastructure in the areas of transportation, flood control and water supply, public safety and courts, and other public service infrastructure. While the initial plan called for a massive 10-year, \$222.6 billion outlay, a smaller proposal is included in the upcoming 2006 fall ballot.

Other elements of the proposed State Budget that have an impact on Sunnyvale include the continuation of Supplemental Law Enforcement Funding, or SLES, which is maintained in the Proposed Budget at the existing level of \$192,000. These funds support a patrol captain in the Public Safety Department. The Governor's proposal also includes restoration of the Booking Fee Subvention, newly titled the Local Detention Facility Fund. In years past, the State reimbursed costs paid by Sunnyvale to the County of Santa Clara for the processing of arrestees. The total costs and corresponding revenue from the State, were fixed based on an average number of bookings. The expense and revenue amounted to approximately \$180,000 per year. The subvention was eliminated in the current fiscal year with the proviso that counties could only charge cities one-half of direct booking costs. This had a net fiscal impact on the city of \$90,000 during the current fiscal year. The County of Santa Clara has now stated that actual booking costs are much higher than previously thought (approximately \$360,000 for which Sunnyvale would pay half, or \$180,000). Staff is

now in the process of reviewing the County's methodology for calculating booking costs to verify actual costs.

While the Governor's proposed FY 2006/2007 Budget is balanced for FY 2006/2007, the State will continue to experience a structural budget imbalance in future years absent ongoing corrective actions. The State's independent Legislative Analyst has indicated that the overall budget plan fails to take advantage of the opportunity to reduce the underlying structural deficit. Should the economy falter, the State's revenues will once again sharply decline.

Other Budgetary Impacts for Cities in May Revise

On May 12, 2006 the Governor will release his May Budget Revision (the "May Revise"). This document updates the underlying revenue assumptions based on tax receipts as of April and contains any changes or "deals" made since July. Staff will be reviewing the May Revise as soon as it is released and will brief Council on its contents and how it impacts our financial condition at the Budget Workshop on May 23.

CITY BUDGET CHALLENGES AND OPPORTUNITIES

At the Fiscal Issues Workshop in January, staff identified a number of challenges that are currently facing the City as well as some opportunities that might be able to assist us in strengthening our financial situation.

The challenges identified are discussed below.

Fuel-Related Costs

Costs for petroleum-based products have risen dramatically over the past year, as seen most clearly in the price of gasoline. These increases affect a number of costs in the City's operating and projects budgets. The City's Fleet Services program is experiencing fuel costs that are approximately 20% higher this current year. These fluctuations are caused by market conditions, including the situation in the Middle East, world demand for fuel, refinery capacity, and natural disasters, such as Hurricane Katrina. The overall cost of energy has also had a significant impact on the cost of automotive parts and supplies, due to manufacturing and transportation costs.

Impacts in the rise of petroleum costs can also be seen in the street operations area and in capital projects related to street repair and reconstruction, which depend heavily on oil related commodities.

Community Recreation Fund Structural Deficit

As identified in last year's Transmittal Letter, the Community Recreation Fund has continued to experience a structural imbalance between revenues and expenditures. The FY 2005/2006 Long Term Financial Plan for the Community Recreation Fund forecast that a decrease in expenses or an increase in revenues of approximately \$650,000 on an ongoing basis would be required to be in balance and without additional subsidy from the General Fund. During this current year, Parks and Recreation Department staff have developed a series of recommendations to close this

deficit. These recommendations are discussed more fully in the section of this Transmittal Letter on the Community Recreation Fund and details may be found in Budget Supplement No. 12.

Information Technology Needs

The Department of Information Technology (ITD) provides significant support in the selection, implementation and ongoing maintenance of major technology applications. This support was restricted as a result of the substantial budget reductions that were experienced in FY 2003/2004. In response to similar funding reductions, other City departments identified needed technology solutions for streamlining their operations, but ITD has not been able to meet these needs with existing funding and staffing levels. To address this continuing technology gap, an audit of the City's technology environment and an optimal staffing study of ITD was started in April 2006. It is expected that this study will be completed during FY 2006/2007, and the results will provide strategic direction to meet the short-term and long-term information technology needs of the City.

Unfunded Capital Projects

In FY 2004/2005 City staff began the process of identifying all of the City's capital and infrastructure needs. Those projects that were not the most critical or fully scoped were placed on an unfunded projects list. During the FY 2005/2006 budget process, staff focused on refining the unfunded projects inventory further. This work resulted in a full twenty-year inventory of the City's unfunded projects. A total of \$433 million was identified over the twenty-year planning period. A number of these projects are becoming critical, particularly our aging and inadequate public buildings and facilities. As staff begins the projects budget process during FY 2006/2007, funding strategies will be developed to deal with this multimillion dollar liability.

Long Range Infrastructure Plan

Sunnyvale has traditionally provided funding in its operating budgets for optimizing maintenance of City infrastructure. Staff believes this to be the most cost-effective, long term way to approach asset management. Nonetheless, even with this proactive maintenance approach, eventually every infrastructure element reaches a point where maintenance is no longer a cost-effective strategy; and significant renovation and replacement is required. Funding of the renovation and replacement of the City's estimated \$1 billion in infrastructure assets is an enormous challenge, but it is critical to the long-term quality of life and financial condition of the City. The City has taken action on several fronts to deal with this challenge. Over the past two years, the City has updated the scope, cost and original assumptions for the General Fund-related assets. Additionally, all utility-related fixed assets have been identified and inventoried, with preliminary estimates for replacement costs and schedules. This effort is discussed in more detail in the *Major Projects Efforts* section of this Transmittal Letter.

Retiree Medical Costs

The Governmental Accounting Standards Board (GASB) has issued Statement No. 45 regarding the accounting and reporting by employers for post employment benefits such as retiree medical costs. The City will have to implement this statement for FY 2007/2008. This will require that we disclose our liability in our financial statements. These disclosures will be closely examined by bond rating agencies and other parties interested in our fiscal condition. Currently, the City uses a pay-as-you-go method for funding retiree medical costs. In our twenty-year financial plan we have fully budgeted for these costs based on certain assumptions. The total budget for retiree medical costs over the twenty-year plan is \$150 million. To prepare for the implementation of GASB 45, the City is currently contracting for an updated actuarial study to determine our liability on the new basis. Following the study, we will determine whether there is any additional cost that needs to be budgeted associated with these benefits. There also may be the opportunity to participate in a trust through the California Public Employees Retirement System (CalPERS) or another agency to fund these benefits on an actuarial basis.

Pension Reform

The topic of pension reform has been under intense discussion by the Governor and the State Legislature as a means to combat the State's rising retirement costs and curb perceived excesses. Last year, both the Governor and Assembly Member Richman proposed constitutional amendments that would have limited defined benefit pension plans and converted new employees to defined contribution plans. While the Governor appears to have suspended his pension reform efforts, Assembly Member Richman and others are continuing to work toward a future initiative effort. While there is no immediate impact on the City of any pension reform plans, it is probable that any change would have a long term financial impact on Sunnyvale. In the case of the constitutional amendments which limit retirement plans or the City's portion of the cost, there would presumably be a substantial savings, beginning in the later years of the Long Term Financial Plan.

Threats to Telecommunications Taxes

Within the last several years, a complex array of technological advances has been emerging in the areas of data transmission, Internet access, telecommunications and video (cable) services. The convergence of these industries, each with disparate, multi-level governmental frameworks for taxation purposes, has blurred the lines between what is taxable and non-taxable. It has also necessitated regulatory change that could have far-reaching negative implications for California cities. Depending upon the outcome of anticipated tax reforms, Sunnyvale could see an erosion of revenues associated with cable and telephone services such as Utility Users Tax, Franchise Fees, Sales Tax and 911 Fees and Surcharges, and could lose local control over the ability to negotiate cable franchise agreements.

The current legislative debate, playing out nationally and in state legislatures across the country, centers around whether telecommunications companies need to obtain local cable franchise agreements before providing video services. At the federal level, legislation has been proposed that would permit video service providers (both

incumbent cable operators and new entrants such as telephone companies) to obtain a national franchise, allowing them to bypass local governments across the country. Similar legislation has just been unveiled in California, which would grant a statewide franchise to new market entrants.

Sunnyvale receives approximately \$1.6 million annually in Utility Users Tax from telephone providers and approximately \$1 million in Franchise Fees from cable services. Any major erosion of these revenues as a result of changes in federal or state laws would have a significant negative effect on the General Fund. As Sunnyvale is compensated for the cable provider's use of city-owned rights-of-way and also regulates certain cable services, any significant changes to federal and/or state law governing local franchising authority could put local control at risk.

Three opportunities that the City has been investigating to improve its financial position in the near future were also presented at the January Fiscal Issues Workshop. These include implementation of an Emergency 911 Fee, a review of the City's land banking policies, and the ongoing optimal staffing studies of major City departments. Each of these opportunities is discussed briefly below.

Emergency 911 Access Fee

In June 2004, the City Council approved in concept an Emergency 911 Access Fee to recover the substantial costs of operating the City's emergency 911 dispatch center. The fee was not enacted due to legal issues and challenges faced by a number of cities who had recently established the fee in their jurisdictions.

Two municipalities, Stockton and Union City, as well as the County of Santa Cruz, enacted such ordinances in FY 2003/2004 and are currently involved in lawsuits sponsored by telecommunications providers. The lawsuits essentially allege that the fee is actually a tax and therefore has been enacted in violation of the voter approval requirements of Proposition 218. The lawsuits are still currently in progress, but Union City's fee was recently voided and declared a special tax requiring two-thirds voter approval. It is unknown at this time whether Union City will appeal the decision. On the other hand, a State appeals court recently upheld the County of Santa Cruz fee as an allowable cost recovery mechanism *not* subject to the voter approval requirements of Proposition 218. The lawsuit in Stockton is still pending.

Meanwhile, the City of San Jose began collecting an Emergency 911 Fee in January 2005 and has not had legal challenge as of yet. The San Jose fee is set to expire at the end of this year, but it is expected that reauthorization will be requested. In addition, the County of Santa Cruz and the City of Watsonville withstood citizen initiatives in November 2004 that sought to invalidate their respective fees. Furthermore, the City and County of San Francisco implemented an Emergency 911 Fee in 1993 that has not been challenged.

Based on the uncertain timing and outcome of the existing lawsuits, staff has not brought this cost recovery fee forward for further Council consideration in the recommended FY 2006/2007 Budget. The fee is projected to recover approximately \$2.3 million out of \$3.2 million in direct dispatching operating costs. Staff will be reviewing the elements in each of the existing ordinances to identify how we can

structure our fees to withstand legal challenge. When and if a clear conclusion is reached with either of the ongoing court cases or if our review indicates that we can craft a legally defensible fee, staff will bring forward for Council consideration the implementation of this new revenue to offset the continuing substantial costs of our emergency dispatch center.

Surplus Property and Land Banking Policy

During FY 2004/2005 Council provided preliminary direction to sell excess City land that is not tied to development plans or facility needs. Sale of excess parcels not needed by the City's core operations can generate significant one-time revenues as well as eliminate ongoing maintenance costs. The recommendation in last year's budget was to hold off the disposition of any land pending updates to the City's Open Space and Fiscal Sub-elements. The former has been completed and the latter is underway. These policy documents will assist in decision making regarding the City's land assets in FY 2006/2007.

The recommended FY 2006/2007 Budget includes the disposition of several properties in the General Fund and Park Dedication Fund. In keeping with the financial policies included in the Fiscal Sub-element of the General Plan, it is recommended that the proceeds of these sales be placed into a Reserve for Capital Improvements. More details on the proposed land sales are included in the *General Fund* and *Park Dedication Fund* sections of this Transmittal Letter.

Optimal Staffing Studies

In order to ensure that the City is using its staff resources in the most cost efficient manner, we have embarked on a program of optimal staffing studies by Department since 2004. The first Department was Public Safety. The final report was issued in December 2005 and Public Safety is now preparing a response and implementation plan which is due to the City Manager in June 2006. The next study, of the Department of Public Works, started in December 2005. It is now well underway and we estimate completion by June 2006. The report will then undergo the same process as Public Safety, with a response and implementation plan from the Department to be completed by fall 2006.

Currently, staff is beginning an optimal staffing study of the Information Technology Department. Once the consultant has been selected, staff will be coming to Council for award of contract and a budget modification for the project. It is expected that the study will be completed during FY 2006/2007. In the future, the plan is to perform these studies on every City Department.

YEAR-END RESULTS FOR FY 2005/2006

The Adopted FY 2005/2006 Budget included a structural deficit in the General Fund of \$1.1 million for seven years beginning in FY 2006/2007. Additionally, the Community Recreation Fund, which is closely related to the General Fund, had a projected ongoing deficit of \$650,000 beginning in FY 2006/2007 and growing throughout the twenty years of the Long Term Financial Plan.

When the City's financial books were closed for FY 2004/2005, the General Fund ended the fiscal year in a better financial position than anticipated in the FY 2005/2006 Long Term Financial Plan by approximately \$6.5 million. Revenues were higher than estimated by \$5.1 million and expenditures were less than budgeted by \$1.4 million. This meant that the General Fund drew down much less than anticipated on its *20-year Resource Allocation Plan Reserve*, by \$2.7 million rather than the \$9.2 million projected. These results had a positive financial impact for the City, although they were primarily due to one-time revenues and expenditure savings.

Additionally, during the year-end carryover process, staff recommended that Park Dedication Funds be utilized for Parks-related capital and infrastructure projects to relieve the General Fund of approximately \$1.9 million in costs.

BUDGET ISSUES FOR CONSIDERATION IN FY 2006/2007

Budget Issues are proposals to add a new service, eliminate a service or change the level of an existing City service. Budget Issues can be proposed by the City Council, Boards and Commissions, or staff. Budget Issues recommended by members of the public must be sponsored by a member of the Council for funding consideration. In prior years, Budget Issues for the upcoming fiscal year were discussed as a part of the Study Issues process. This year, a separate public hearing on the Budget Issues was held on January 30, 2006, to allow for greater participation and input from Council, Boards and Commissions, and members of the public.

Upon conclusion of the public hearing, the Council votes to either send a Budget Issue on to the City Manager for consideration in the recommended Budget, or defer or delete the Issue. Those items that are sent to the City Manager for consideration undergo a more detailed analysis and are presented as Budget Supplements for Council consideration in the upcoming budget process.

For FY 2006/2007, seven Budget Issues were considered at the January 30 public hearing, and all were referred on to the City Manager for consideration. Six are presented in the Recommended Budget as Budget Supplements. Four of the six are recommended by the City Manager for Council approval. They are: Liquidambar Street Tree Removal, Support of Hospitality Industry, New Neighborhood Grant Program, and Case Management for Seniors. The one item not presented by the City Manager as a Budget Supplement is Records Management and Document Imaging System. This item will be brought forward to Council consideration at a later date, pending the results of a needs assessment.

These items are discussed in greater detail in the *Budget Supplement* portion of this document.

FISCAL STRATEGIES

One of the most powerful aspects of multi-year budgeting and projection is the ability to plan for the future. Small changes made now can avert large problems later. A number of fiscal strategies have been identified in the past several years to position the City well so that quality services can be sustained in the years to come. These items generally fall into two categories: General Philosophies and Strategies. The General Philosophies reflected are as follows:

- **Provide the highest quality services at the lowest possible cost**
- **Ensure that we are good stewards of the City's infrastructure assets**
- **Don't sacrifice safety or quality of life**
- **Support diversity in all areas of the community**
- **Build and emphasize the connection between the community and business**
- **Support a quality work force**
- **Emphasize and build on the unique culture of Sunnyvale**
- **Stick to the knitting, focusing on issues that can make a difference**

To support these philosophies, a number of strategies and action items were identified to be explored during FY 2005/2006. Some of these were Citywide, while others related to a particular department or expenditure area. Staff has done a great deal of work on various action items related to these strategies, and these actions have had a positive impact on the City's financial condition.

The strategies that were explored and implemented fell into certain topic areas, or themes, which are worthy of reemphasizing.

Don't Make Matters Worse: This strategy speaks to our emphasis on Demand Management and Long-Term Planning. Action items in this area include:

- Pay close attention to the financial impact of policy decisions made throughout the year
- Think strategically by emphasizing the multi-year effects of key decisions
- Manage the City's "Life Style" so that we can live within our means

Continue to Emphasize Efficiency of Operations: This strategy speaks to Sunnyvale's long established emphasis on continuous improvement. Action items for this strategy are:

- Use cost-effective technologies to increase productivity, enhance customer service and/or reduce the cost of service
- Leverage and partner with community groups, non-profit organizations, and where appropriate the private sector to maintain services and lower costs
- Explore alternative service delivery methods including contracting out
- Work with employee associations to identify ways to more effectively utilize City resources
- Evaluate most effective and efficient organization structure to deliver services
- Manage/contain personnel costs

- Reduce or eliminate reserves that are not needed for prudent financial management

Investigate new and increased revenue sources: This strategy includes the City's existing taxes and fees and any opportunities for new taxes and fees to add to our ongoing revenue base. Action items in this area include:

- Review existing fees to ensure that full cost of the service is being recovered
- Evaluate the current level of the City's existing taxes for opportunities where our taxes are below the area norm
- Identify any new taxes or fees that might be appropriate to consider implementing

Reduce or eliminate services or modify service levels: This strategy focuses on adjusting the City's services and service levels to preserve essential core service but establish the most appropriate level for our fiscal circumstances. The service level review process that Council undertook in preparing the FY 2004/2005 Budget utilized this approach in prioritizing the City's services.

It is recommended that Council and staff continue to focus on these policies and strategies that will help the City maintain its fiscal health and become a more effective, high performing organization.

MAJOR PROJECT EFFORTS

Sunnyvale's projects budget is a complex document involving four separate and distinct categories of projects: capital, infrastructure, special, and outside group funding. The projects themselves are budgeted and accounted for in various funds, most notably the General and Gas Tax Funds, the Capital Projects and Infrastructure Funds, and the Utility Funds.

Major initiatives and actions have added to this complexity. For example, the City's remarkable infrastructure planning and funding efforts led to the creation of long-term projects to fund major renovation and replacement efforts. The City's debt financing strategies are also reflected in this area.

Over the past few years the City enjoyed a number of grants and outside funding sources available for specific project categories, such as parks and streets and transportation. The City successfully utilized revenues such as the Santa Clara County half-cent Sales Tax for transportation (Measure B) and the State Traffic Congestion Relief Program along with State Park Grants (Proposition 12 and Proposition 40) for a number of maintenance and improvement projects. Revenues generated from City-imposed fees such as Traffic Mitigation Fees and Traffic Impact Fees and Park Dedication Fees also have added to the City's ability to address capital needs. For the future, it appears that an increased level of transportation funding from the State and federal governments will be available. More discussion on this issue is contained in the section on *Traffic and Transportation Funding* below.

Along with the new initiatives and funding opportunities, the City also has a number of challenges in the projects area. As was discussed earlier, a major inventory of all funded and unfunded capital and special projects has been underway. This effort identified approximately \$433 million in unfunded projects over the twenty-year Capital Improvement Plan. During next year's project budget cycle, staff will be building on this work to completely review our capital and infrastructure programs and revise the estimates as needed. The full impact of the study will be included in the FY 2007/2008 Projects Budget.

The recommended FY 2006/2007 Budget includes funding for a total of 307 projects in all categories over the Twenty-Year Plan. The discussion below focuses on some of the special funding sources and provides information on the status of major project initiatives. Highlights of recommended projects for each fund are included in the *Detailed Fund Reviews* section of this Transmittal Letter.

SPECIAL PARKS FUNDING

Proposition 12 Funds

The passage of the Safe Neighborhood Parks, Clean Water, Clean Air and Coastal Protection Bond Act of 2000 (Proposition 12) provided funds to cities on a per capital basis to be used for various local park and recreational lands and facilities. The City has already programmed all \$1.5 million of these funds for a variety of park

improvements through FY 2006/2007. This includes funds programmed in FY 2005/2006 for the Park Buildings Rehabilitation project and the Playground Equipment Replacement project in the Infrastructure Fund. The remaining balance of \$13,321 is programmed in the Park Buildings Rehabilitation project in FY 2006/2007.

Park Dedication Fees

When developers of multi-family housing do not dedicate land for use as parks, the City collects a fee in lieu of the land dedication. These Park Dedication Fees are then used to pay for park facilities. These fees recently helped to pay for the Fair Oaks Skateboard Park and the first phase of the Plaza del Sol in downtown Sunnyvale. \$500,000 of Park Dedication fees have also been programmed for the Sunnyvale Historical Museum which is expected to start construction in the fall of 2006.

The City is currently experiencing a marked increase in new housing developments that are subject to Park Dedication Fees. An additional \$11.2 million in fees are projected to be received over the next four years. The recommended FY 2006/2007 Budget reflects the use of these anticipated fees to fund all park-related infrastructure projects in the 20-year planning period through a transfer to the Infrastructure Rehabilitation and Replacement Fund. This strategy relieves the Community Recreation Fund and the General Fund of these essential expenses.

A total of \$21.4 million is projected to be transferred to the Infrastructure Rehabilitation and Replacement Fund over the Twenty-Year Financial Plan. Major infrastructure projects to be funded include replacement of the Community Center Building Roofs, Washington Pool Renovation, Golf Course Greens Renewal, Rehabilitation of Parks Buildings, and Golf Course Tee Grounds Renewal.

Additionally, there are two noteworthy park projects recommended to be funded with Park Dedication Funds in the first ten years of the Long Term Financial Plan. The first is \$2.2 million for phase II of the Plaza del Sol, which is discussed in more detail in the *Major Projects Efforts* section following. The second is a Park Land Acquisition project in the amount of \$1 million in FY 2007/2008.

More detail on the Park Dedication Fund can be found in this Transmittal Letter in the *Detailed Fund Reviews*.

TRAFFIC AND TRANSPORTATION FUNDING

The City has identified a number of needs related to maintaining our existing network of street and road assets and expanding capacity as needed for future growth and development. Historically, funds specifically earmarked for these efforts have been inadequate for a variety of reasons. As an example, the State Gasoline Tax is levied for the express purpose of supporting our highway and road systems, but it has been systematically eroding due to the fact that it is a flat rate per gallon rather than a percentage of price. Citizens in California also pay federal gasoline taxes, but we are a "net donor state" in that we receive less in transportation funding than we pay in as gasoline taxes. Various Statewide and regional revenue measures to provide

transportation funding have been put in place, but some of these have expired while others have been suspended due to the State's fiscal problems.

Nevertheless, the traffic and transportation funding situation currently is more hopeful than it has been in some time. A permanent allocation from the State Proposition 42 appears to be at hand, the Federal government's new transportation funding program, called the Safe, Accountable, Flexible, Efficient Transportation Equity Act: A Legacy for Users (SAFETEA-LU) will provide increased funding to California through 2009 for highways, transit, and transportation safety, and the City has its own funding mechanism in place for major projects to support projected future land use.

Each of these potential funding sources is discussed below. During FY 2006/2007, City staff will be taking a comprehensive look at our overall transportation requirements in relationship to the various resources available. Recommendations from this review and strategic planning process will be incorporated into the projects budget that will be prepared next year.

State Traffic Congestion Relief Program and Proposition 42

The State Traffic Congestion Relief Program (TCRP) was passed as AB 2928 as part of the State's FY 2000/2001 Budget. Under this legislation, approximately \$1 billion from the State portion of Sales Tax on gasoline sales was slated to go directly to cities and counties for preservation, maintenance and rehabilitation of local street and road systems for the period FY 2000/2001 through FY 2005/2006. These new funds were allocated on a per capita formula. AB 2928 funds imposed a maintenance of effort requirement that obligated the City to maintain a level of expenditures for street, road, and highway purposes equivalent to the average expenditures for FY 1996/1997, FY 1997/1998 and FY 1998/1999. In addition, a "use it or lose it" provision required that the City expend these funds by June 30th of the fiscal year following the one in which they were received. The legislation also required that the monies be held and accounted for in the City's Gas Tax Fund. A total of \$1.6 million was received during FY 1999/2000 through FY 2002/2003 and spent for a variety of traffic signals and other traffic improvements. Due to the ongoing State budget crisis, Traffic Congestion Relief Fund payments to cities were suspended beginning in FY 2003/2004 and again in FY 2004/2005. A TCRP allocation for FY 2005/2006 in the amount of \$556,000 was received by the City and used for pavement maintenance.

The total amount of deferred TCRP payments owed to the City of Sunnyvale is as follows:

Fiscal Year	Amount
2003/2004	\$424,777
2004/2005	\$398,236
Total due	\$823,013

Under current law, the suspended TCRP amounts listed above are to be repaid, plus interest, by FY 2007/2008 and FY 2008/2009. The Governor's Budget currently proposes that some of these suspended payments be made in FY 2006/2007. If this proposal stays in the State Budget, Sunnyvale's would be repaid approximately \$560,000 in FY 2006/2007 with the remainder paid in FY 2007/2008.

In March 2002, a constitutional amendment that permanently shifts the Sales Tax on gasoline from the State General Fund to the Transportation Investment Fund created by AB 2928 was approved by the voters as Proposition 42. The effect of this action was to indefinitely extend the allocation of Traffic Congestion Relief Program funds to cities, counties, and transit agencies beginning in FY 2008/2009. The Governor's State Budget for FY 2006/2007 proposes full funding of Proposition 42, but consistent with current law for the budget year, none of the revenues will be allocated for local streets and road purposes.

Funds for local streets and roads would begin flowing to cities and counties in FY 2007/2008 unless the State defers them again as is allowed by current law. The League of California Cities and a number of other interested groups are seeking legislative or initiative action to build a firewall around Proposition 42 funds that would prevent them from being hijacked again in the future, and early indications are that this effort will be successful. Staff has included Proposition 42 funds in the recommended FY 2006/2007 Budget beginning with approximately \$700,000 in FY 2007/2008 and continuing throughout the Long Term Financial Plan. These are conservative estimates to take into account the current right of the State to defer the funds at any time. In any case, Proposition 42 funds received by the City will be utilized for various pavement maintenance and operations functions in the Public Works Department.

Federal Safe, Accountable, Flexible, Efficient Transportation Equity Act: A Legacy for Users (SAFETEA-LU)

In October 2003, the Transportation Equity Act for the 21st Century (TEA-21) expired. This act provided federal transportation funding from 1998 through 2003 for highway and transit projects. In 2003 Congress extended TEA-21 for an additional two years, and in 2005 enacted the Safe, Accountable, Flexible, Efficient Transportation Equity Act: A Legacy for Users (SAFETEA-LU). The new legislation will provide a 40% increase in federal funding each year for transportation to California. Of particular interest is the fact that the new legislation ensures each state a minimum rate of return on its share of fuel tax contributions to the federal government. The rate will begin at 90.5% and increase to 92% in 2008. This represents an increase in return for donor states like California.

SAFETEA-LU funding is used primarily for statewide and regional high priority transportation and traffic projects. During the coming year staff will be reviewing the legislation and working with regional agencies to identify any opportunities for Sunnyvale to take advantage of these funds. The City has already realized allocation of \$ 2.8 million in SAFETEA-LU funds for roadway rehabilitation which were appropriated to specific project in FY 2005/2006.

Traffic Mitigation Funds and Traffic Impact Fees

The City Council has adopted a Transportation Strategic Program as part of the Revenue Sources for Major Transportation Capital Improvement Projects Study Issue. The Transportation Strategic Program establishes a comprehensive funding program of revenue sources for major transportation necessary to support the City's land use plans.

Prior to the adoption of the Transportation Strategic Program, an interim funding mechanism was implemented for transportation mitigation of major land development. Known as Cumulative Traffic Mitigation funds, this mechanism mitigated project-specific cumulative impacts of major approved land developments as they related to the Land Use and Transportation Element of the General Plan. Implementing this interim funding measure offsets the potential revenue loss that would have resulted if the City waited until the Transportation Strategic Program was completed before implementing a fee or assessment. Cumulative mitigation funds are applied to capital projects that improve traffic capacity or alternative transportation facilities. Funds are allocated to projects of local or regional significance, depending upon the nature of traffic impacts identified in association with the land development.

The recommended FY 2006/2007 Budget includes approximately \$2 million in projects to be funded by Traffic Mitigation Funds between FY 2006/2007 and FY 2015/2016. The Future Traffic Signal Construction/Modification project is proposed to fund one new traffic signal installation or major modification every other year, starting in FY 2006/2007. Additionally, a transfer from the Traffic Mitigation Fund to the Capital Projects Fund, Gas Tax Sub-fund in the amount of \$90,400 is included in the recommended FY 2006/2007 for the Transportation Grant Matching Funds project.

The City Council adopted the Transportation Strategic Program in November 2003 and instituted a new Traffic Impact Fee to be applied to traffic-generating development citywide. This Traffic Impact Fee replaced the interim Cumulative Traffic Mitigation Fee. The City began collecting Traffic Impact Fees on new developments in January 2004. Traffic Impact Fees are to be applied to a specific list of roadway capacity improvement projects that were identified using a citywide transportation model.

It is currently projected that approximately \$6.6 million in Traffic Impact Fees will be collected in the first ten years of the Long Term Financial Plan and an additional \$6.7 million in the second ten years. One specific project is programmed for update of the City's computerized transportation model every five years starting in FY 2005/2006. The second project, Transportation Strategic Program, represents all projects that were identified in this program as approved by the Council in November 2003. This project is intended to implement projects identified in the Land Use and Transportation Element of the General Plan.

These funds are accounted for in the Traffic Mitigation Fees and Traffic Impact Fees Sub-funds of the Capital Projects Fund. More detail on the Traffic Mitigation and Traffic Impact Funds can be found in this Transmittal Letter in the *Detailed Fund Reviews* section.

Discretionary Transportation Improvement Funding

Each year the City pursues transportation improvement funding from a number of discretionary grant sources and programs, including the Santa Clara Valley Transportation Authority, the Metropolitan Transportation Commission, the Bay Area Air Quality Management District, and Caltrans. City policy calls for pursuit of outside funding to supplement City General or Gas Tax Fund expenditures for improvements. The City also has a list of unfunded projects which can be advanced in the schedule if discretionary funds are secured. In the past four fiscal years, the City has secured an average of \$1.4 million per year from discretionary outside funding sources. To support discretionary grant writing efforts, the recommended FY 2006/2007 Budget contains a project in the Capital Projects/Gas Tax Sub-fund entitled Transportation Grant Matching Funds. This project provides local matching funds which are typically required by grantor agencies. The Transportation Grant Matching Funds project assumes average annual revenues of \$825,000 from outside resources, with a 20% match requirement.

MAJOR PROJECTS IN RECOMMENDED FY 2006/2007 BUDGET

Plaza del Sol Phase II

The Plaza del Sol – Phase II project in the Park Dedication Fund was previously scheduled to begin design in FY 2011/2012 and construction in FY 2012/2013. However, due to the increase in Park Dedication Fee revenues projected in the next few years, it is recommended that this project be moved up earlier so that design will begin in FY 2006/2007 and construction in FY 2007/2008. The project will add additional features include landscaping, walkways, water elements, and roofing one of the two garage ramps. In response to Council direction given in December 2005, it also includes funding for a memorial dedicated to Sunnyvale residents and employees who have given their lives in service of the City and country. Funds in the amount of \$203,980 are programmed in FY 2006/2007 and \$2,025,000 for FY 2007/2008. Construction of Phase II of the Plaza del Sol will result in additional annual operating costs of \$73,542 in FY 2008/2009.

Public Facility-HUD Section 108 Loans

A new project, Public Facility-HUD Section 108 Loans, is proposed for FY 2006/2007 in the Community Development Block Grant Fund (CDBG) for approximately \$492,000. This project supports the preparation of an application that will be submitted to the U.S. Department of Housing and Urban Development (HUD) requesting a Section 108 loan to facilitate the expansion of the Columbia Neighborhood Center (CNC) and undertake other future neighborhood and economic development opportunities. Section 108 Loans provides federal loan guarantees to CDBG entitlement jurisdictions for pursuing large capital improvements or other projects. Jurisdictions must pledge their future CDBG allocations for repayment of the loan. The maximum loan amount can be up to five times the entitlement jurisdiction's most recent approved annual allocation. The maximum loan term is 20 years. The majority of the Section 108 loans will be in support of the CNC expansion.

ONGOING PROJECTS

The City's FY 2005/2006 Capital Improvement Program has three major projects that are currently being undertaken that will continue into FY 2006/2007. The status of each is discussed below to provide Council with an update on progress. Additionally, an update on the City's Infrastructure Renovation and Replacement Project is included.

Mathilda Avenue Railroad Overpass Replacement and Reconfiguration

The State of California Department of Transportation (Caltrans) inspects bridges throughout the state every other year for structural adequacy and functional operation. As per the Caltrans inspection report in 2000, the current Mathilda Avenue Railroad Overpass bridge design does not meet bridge pier clearance standards, deceleration lane design standards, shoulder width standards, and bridge railing standards.

City staff has successfully secured federal funds with 20% local match for removing the deficiencies and improving traffic circulation on the bridge. The proposed bridge improvements include reconfiguring the off ramp to Evelyn Avenue to allow full access to Evelyn from southbound Mathilda Avenue. As an added benefit, this improvement can service the anticipated increase in traffic from southbound Mathilda Avenue to downtown Sunnyvale.

A conceptual layout of the improvement proposal with a preliminary cost estimate of \$17.5 million for the project has been submitted to Caltrans for funding purposes. The requirement of 20% local match translates to a maximum federal share of \$14 million with the City's share of \$3.5 million. However, Caltrans has indicated to City staff that a limit of \$10 million of Federal Highway Bridge Rehabilitation and Replacement funding is placed on this project at this time. This would require the City to commit to a match of \$7.5 million, while only \$3.5 million is currently budgeted. This would leave a funding shortfall of \$4 million. Caltrans has also indicated to City staff that increased funding requests are considered on a case by case basis upon completion of project design. City staff is continuing to work with Caltrans to increase funding. If this additional outside funding is not forthcoming, staff would not recommend that the project go forward in its current form.

Staff is in the process of completing the environmental review. An Environmental Impact Report has been prepared and circulated for public comments. The project design is anticipated to be completed in late 2006.

Borregas Avenue Bicycle Corridor

This project involves the design and construction of new bicycle and pedestrian bridges on Borregas Avenue over US 101 and State Route 237. The construction of overcrossings will eliminate approximately two miles of detours that currently exist for bicyclists and pedestrians who wish to cross over the freeways. The total project cost is \$6.5 million, funded by various grants from the Valley Transportation Authority (VTA) in the amount of \$4.8 million, a Transportation Development Act grant of \$400,000 and Traffic Mitigation Funds of \$1.3 million.

The project design and environmental reviews are complete. Staff anticipates recommending Council award of contract for this project in late 2006, after California Transportation Commission approves a funding allocation.

It is possible that the project would require additional funding because material costs for concrete and steel have risen sharply due to increasing demand. Additional funding may be available from the VTA on an 80%/20% matching basis. As design work and negotiations with the VTA continue, this project estimate will be modified to reflect the actual funding level and funding sources.

Mathilda/237 Area Transportation Improvements/Mary Avenue Extension

The Mary Avenue Extension is a project to improve access to the Moffett Industrial Park north of State Route 237. The project extends Mary Avenue from its current terminous at Almanor Avenue over US 101 and State Route 237 and connects to the roadway network in and around the Lockheed Plant 1 area. This project has been in the planning stages since the late 1980s and was included in the General Plan when the Land Use and Transportation Element was revised in 1997. The project is a major element of the City's long-range Transportation Strategic Program.

In 2004 the City and the VTA completed an operations analysis of the Mathilda/237 area, including an updated examination of the Mary Avenue Extension. This study identified a Mathilda/237/101 freeway interchange reconfiguration project and the Mary Avenue Extension as a viable medium to long-range improvement to serve the City's north-south travel corridors and to support projected growth in the Moffett Industrial Park. As a result, these projects were included as priorities for outside funding in the Valley Transportation Plan 2030 regional plan for Santa Clara County. To continue transportation and land use planning and to facilitate future outside federal or state funding for these projects, the FY 2005/2006 Budget included a project to conduct conceptual engineering, environmental work, and Caltrans-required studies for these improvements. The intended outcome is the establishment of a plan line for the Mary Avenue Extension, program-level environmental clearance, and initial Caltrans approval of these projects. The City has executed an agreement with the Valley Transportation Authority and work is underway.

Infrastructure Renovation and Replacement

Sunnyvale has traditionally provided funding in its operating budgets for optimizing maintenance of City infrastructure. Staff believes this to be the most cost-effective, long-term way to approach asset management.

Nonetheless, even with this proactive maintenance approach, eventually every infrastructure element reaches a point where maintenance is no longer a cost-effective strategy, and significant renovation and replacement is required. Funding of the renovation and replacement of the City's estimated \$1 billion in infrastructure assets is an enormous challenge, but it is critical to the long-term quality of life and financial condition of the City. The City has taken action on several fronts to deal with this challenge.

The City began development of a Long Range Infrastructure Plan (LRIP) several years ago. Phase I of the LRIP established the Infrastructure Renovation and Replacement Fund and incorporated full funding for General/Gas Tax and Community Recreation Fund assets. Over the past two years, the City has undertaken a new review and update of the scope, cost and original assumptions included in Phase I. Additionally, a preliminary version of Phase II of the LRIP has also been completed; Phase II addresses the fixed assets within the utility funds. These utility-related fixed assets have been identified and inventoried and the FY 2005/2006 Budget included preliminary estimates for replacement costs and schedules. Future capital budgets will further refine the costs and schedules for the various infrastructure projects.

In particular, the Water and Wastewater Funds have a large number of varied assets, including water mains, water valves, reservoirs, sewer collection systems, storm drains and the Water Pollution Control Plant. In order to provide more realistic estimates for future Capital projects, staff has been collecting data on how these fixed assets perform in varied conditions. The Water Pollution Control Plant has also undertaken an engineering study to inventory, assess remaining useful life/failure potential, and identify the replacement cost for all Plant infrastructure. The investigatory work regarding existing Plant assets has been completed and a draft final report has been prepared. The analysis portion of the report needs to be expanded to include an evaluation of the future capacity needs and applicability of existing Plant processes. This would include a determination of what equipment should be replaced "in-kind" as opposed to replacing with equipment capable of new processes or optimizing future performance and capacity of the Plant.

The update of Phase I and the refinement of Phase II of the LRIP are ongoing. At this time, the LRIP utilizes a broad based approach that looks at categories of assets, their replacement costs and the annualized costs to upgrade or replace those assets over the next 40 years. The next activity is to take the information compiled to date and convert it into a database that will allow more sophisticated search and financial modeling functions. It is expected that the data base conversion will be completed by the end of the 2006 calendar year, and revised project descriptions and costs will be included in the Projects Budget for FY 2007/2008.

The Public Works Department is also currently undergoing an Optimal Staffing Study which will include some Best Management Practices (BMP) recommendations. It is anticipated these BMP recommendations will include some relating to the maintenance and rehabilitation of infrastructure. Those BMP's that are ultimately adopted by the City may require modification of, or incorporation into, the LRIP.

DEFERRED PROJECTS

Morse Avenue Neighborhood Park Development

The Adopted FY 2002/2003 Budget contained a capital project funded by the General Fund for development of a Morse Avenue Neighborhood Park. This project provided for the closing of the Fair Oaks Industrial Park and the construction of a neighborhood park on the site. The Fair Oaks Industrial Park was purchased by the City in 1990 in anticipation of future park needs for the area between State Highway 237 and U.S.

Route 101 and Tasman. Rental income to the General Fund from the Industrial Park has averaged about \$900,000 annually since its purchase, with expenditures to operate equaling about \$275,000. In the Adopted FY 2002/2003 Budget the park project was scheduled to begin design in FY 2007/2008 and be completed in FY 2008/2009. Operating costs for the park were anticipated at that time to be about \$80,000 annually.

Subsequent to the Adopted FY 2002/2003 Budget, Council deferred construction of the park for two years so that the annual net income of \$625,000 could be used on behalf of the Plaza del Sol Phase I project.

As part of the recommended FY 2003/2004 Budget, the then City Manager proposed a series of expenditure reductions and revenue enhancements to cover an estimated \$15 million structural gap in the General Fund. Part of this reduction package was to delete the Morse Neighborhood Park project from the twenty-year Financial Plan and retain the Industrial Park as an income producing asset throughout the twenty years. This recommendation was made in order to save the initial capital costs of the park construction, to avoid new ongoing operating park maintenance costs, and to retain the substantial net rental income of the Industrial Park to the General Fund. This recommendation was accepted by the City Council as part of the FY 2003/2004 Budget adoption.

Currently, the Morse Avenue Neighborhood Park Development project remains unfunded. From 1993 to 2002 no residential development occurred in the Industrial To Residential (ITR) 7 and 8 Zones where the Industrial Park is situated. However, the economy shifted in 2002 in favor of residential construction and residential conversion of the area has progressed. Currently, about 40% of the possible residential units in the area have been built or approved for construction. In light of the greater than anticipated redevelopment of the ITR area into housing, staff is recommending that the appropriate timing for construction of the Morse Avenue Neighborhood Park be evaluated during next year's capital budget process.

As indicated earlier in this Transmittal Letter, an initiative that will be undertaken during FY 2006/2007 is a complete reevaluation of the City's open space assets in relationship to our overall neighborhood parks strategy. The Morse Avenue Neighborhood Park issue will be reviewed in this context.

HUMAN SERVICES OUTSIDE GROUP FUNDING

Although the primary support of individuals and families who cannot fully support themselves comes directly from the federal and state governments, Sunnyvale has for decades provided supplemental support to its needy residents through funding of local human services agencies. The principal source of this funding has been Community Development Block Grant (CDBG); by statute, up to 15% of the annual CDBG entitlement plus program income from the prior year may be utilized for such purposes. The City has also supplemented federal funding with some General Fund support.

FY 2006/2007 is the second year of a two-year funding cycle to provide funding to human service agencies. (The revised Human Services Policy which City Council adopted on April 11, 2006, will apply to the next full funding cycle, beginning in FY 2007/2008.) During the second year of funding, the City does not solicit applications; rather, those agencies which have met or exceeded performance standards are recommended for funding for a second year, with a funding reduction in proportion to any reduction in available federal CDBG or General Fund support.

Unfortunately, there is a 22% reduction in available CDBG funding, from \$350,000 in FY 2005/2006, to \$271,600 in FY 2006/2007. This is due to reduced CDBG appropriations at the federal level and to a return to normal program income, compared to unusually high program income last year. General Fund support is recommended to remain at the FY 2005/2006 funding level of \$97,458.

The proposed funding is based upon recommendations of the Housing and Human Services Commission (HHSC). On May 9, 2006, City Council is considering the allocation of the \$271,600 using CDBG funds. CDBG funding for all agencies was reduced by 22%, except for two underperforming agencies which were reduced an additional \$1,000. The recovered \$2,000 was redistributed to the performing agencies in proportion to their base allocation. The total reduction to all agencies, excluding the two under-performing agencies, is 16.77% when considering both CDBG and General Funds. This reduction is then applied to all performing agencies so that the General Fund total remains at \$97,458. In effect, General Fund monies are used to subsidize the CDBG funding for all performing agencies so that each agency receives a lower net reduction of 16.77% instead of the overall CDBG reduction of 22%.

It should be noted that based on Council direction provided at the April 11, 2006 meeting, starting in FY 2007/2008, Outside Group Funding support for Human Services programs should be funded only using CDBG funds. Agencies which have been traditionally funded through the human services process but which do not meet the definition of "human services" will be directed to appropriate City departments for consideration of Special Agreements for continuation of the service in accordance with Council Policy 7.2.4, Relationships with Outside Groups.

DETAILED FUND REVIEWS

While it is useful to understand the City's overall budget, it is important to underscore that the City's budget is comprised of multiple funds, with the real short-term and long-term position of the City contained in the respective position of each of these funds. This Transmittal Letter will discuss each fund in detail, but places emphasis on the General Fund.

The following review will provide strategic long-term, as well as important short-term, financial highlights for each individual fund.

GENERAL FUNDS

The General Fund is used by the City to account for all financial resources except those required by law or practice to be accounted for in another fund. Due to the fact that operation of the Gas Tax Fund is inextricably intertwined with the General Fund, it is included in the General Fund discussion.

General Fund

The General Fund supports many of the most visible and essential City services, such as police, fire, road maintenance, libraries, and parks and open space maintenance. General government support functions are also included in this fund, and their costs are apportioned through the use of in-lieu fees to other City funds. Because the General Fund receives the preponderance of its revenue from taxes, it has been the most affected by voter-approved initiatives and State legislative actions. As a result of such action over the past decade, revenues to the General Fund are significantly less than they would have otherwise been. Additionally, the state of the regional economy has a direct effect on the General Fund.

The General Fund has a very close relationship with several other funds. Those funds are the Community Recreation Fund, the Youth and Neighborhood Services Fund, the Gas Tax Fund, the Internal Service Funds, the Capital Projects Fund, the Infrastructure Renovation and Replacement Fund, and the Redevelopment Agency Fund. In each case, the condition of these funds has a direct bearing on the General Fund due either to contractual relationships or because the General Fund is a primary or significant source of financial support. The relationship between these various funds, where appropriate, will be discussed as a part of the General Fund, as well as in the review of each of these individual funds.

General Fund Revenues

Revenue Estimation Methodology

All revenue assumptions and projections are reviewed and revised each fiscal year. Further, considerable analysis is undertaken to identify the key elements that impact our major revenue sources so that the projection methodology is reliable over the long-

term. Historical data underscores the fact that a significant swing in revenues can occur due to economic cycles. From a low in 1990 to the high in 2000, the economy has produced very different revenue yields to the City in a number of major categories. Projecting revenues based on the high point of the economic cycle could overstate the City's financial position significantly for future years and could result in spending patterns that cannot be sustained. Conversely, projecting revenues from the lowest point of the economic cycle could understate the long-term financial position of the City and cause unnecessary service reductions.

Each revenue source has its unique characteristics that have been used to make projections. In general, estimates of actual revenue for each major source are used to calculate FY 2006/2007 figures. For the balance of the financial plan, however, projections are based on a defined business cycle for each revenue modified for present circumstances. Because these projections are based on historic trends and assumed business cycles, they will need to be closely monitored and corrected to reflect any change in patterns or circumstances.

The on-going national recession has resulted in steep declines in the City's major revenues. It now appears that most of our key revenues have finally bottomed out and begun to grow. In some cases, our revenues have stabilized at a new, lower base level to reflect the new economic reality of our region. Additionally, several State initiatives have redefined or modified our revenue sources or the manner in which they are allocated. Most notable among these initiatives are the "Triple Flip," the Vehicle License Fee/Property Tax Swap, and the "Educational Revenue Augmentation Fund (ERAF) III".

The Triple Flip

In FY 2004/2005 the State issued "Economic Recovery Bonds" as part of the solution to its record budget deficit. These bonds are secured by a mechanism called the "Triple Flip" which swaps local Sales Tax for Property Tax while the bonds are outstanding. In short, the State moves money from cities and counties to the State by raising the State Sales Tax rate by ¼ cent and reducing the local Sales Tax rate by an equal amount. So that cities and counties aren't hurt, an equal amount of Property Tax is taken from the schools (the Educational Revenue Augmentation Fund or ERAF) and given to the cities and counties. The State then makes up this loss by giving the schools an equal amount of money from the State's general fund.

When all of the flips are completed, everyone has the same amount of money as before, but a substantial amount of the State's money will now be in a special fund to pay debt service on the bonds instead of in the State's general fund.

The actual Triple Flip began in July 2004. The exchange mechanism will be in place as long as the Bonds are outstanding, and it unwinds automatically when the Bonds are paid off. Although the final maturity of the Bonds is 2023, it is expected that they will actually be fully repaid in nine to ten years because of certain provisions in the bond covenants and in the Proposition that authorized them.

The recommended FY 2006/2007 Budget for the General Fund assumes that the Triple Flip mechanism will be in place over a ten-year period beginning July 1, 2004.

Staff has reduced our Sales Tax projections each year by one-fourth and reflected it as a separate line on the General Fund Long Term Financial Plan called "*Triple Flip - Sales Tax Reduction.*" This same amount is then added to the Property Tax projections in a separate line entitled "*Triple Flip - Property Tax Increase.*" In the Triple Flip, the Sales Tax/Property Tax swap is dollar for dollar based on the actual Sales Tax revenue collected and it does not actually increase the City's Property Tax base. There is no net fiscal impact to the City of the Triple Flip. The major effect of this mechanism on the City lies in the fact that Property Tax is essentially remitted to us twice a year while Sales Tax is remitted monthly; this causes a reduction in our interest earnings and a potential cash flow problem. We have taken this effect into consideration in our interest earnings projections for the General Fund.

Vehicle License Fee/ Property Tax Swap

Also included in the State Budget deal with local governments last year was a permanent redistribution of two of the City's revenue sources. Under this agreement, the Vehicle License Fee (VLF) rate was permanently reduced from 2% to .65%. For FY 2004/2005, the VLF that the City would have gotten at the 2% rate was calculated and this amount was added to our Property Tax base through transfers from the Educational Revenue Augmentation Fund (ERAF). In FY 2005/2006, the City has been receiving our portion of VLF revenues at the now-permanent low rate. Meanwhile, our Property Tax base reflects the new, permanent base. This Property Tax base will grow in the future according to current economic conditions.

With the swap now in place, Vehicle License Fee is no longer one of the City's major revenue sources. It should be noted that the VLF/Property Tax shift results in a financial loss to the City in two areas. First, since Property Tax is paid twice a year while VLF is paid monthly, there is a cash flow and interest earnings loss. Second, and most importantly, the Property Tax rate of growth has historically been lower than the growth rate of VLF revenues. However, it should also be noted that the VLF is a relatively precarious revenue source that would probably be eliminated or reduced by popular demand in the near future. This new approach takes this risk away from cities and guarantees our revenues through Property Tax, which has now surpassed Sales Tax as our largest tax source.

Educational Revenue Augmentation Fund (ERAF) III

The final part of last year's State Budget agreement involved a two-year "contribution" of the City's Property Tax revenues to the State Educational Revenue Augmentation Fund (ERAF). Since this is the third time since 1990 that the State has dipped into our Property Taxes in this manner, the loss was called "ERAF III." The loss from "ERAF I and II" is estimated to be \$6.7 million. The amount of revenue that Sunnyvale has lost for "ERAF III" for FY 2004/2005 and FY 2005/2006 is \$2,051,370 each year. The FY 2006/2007 Long Term Financial Plan for the General Fund assumes that there will be no further ERAF Property Tax shifts because of the recent constitutional protection of city tax revenues.

General Fund Major Revenue Sources

Five key sources generate about 76% of the City's General Fund revenues. They are: Sales Tax, Property Tax, Transient Occupancy Tax, Utility Users Tax/Franchise Fees, and Construction-related taxes and fees. The FY 2005/2006 Budget projected that revenues from these sources would moderately increase over the next few years as the economy began a measured rebound. Receipts in Sales Tax, Property Tax, Transient Occupancy Tax, and Construction-related revenues have all increased during FY 2005/2006. Our projections reflect increases over the next few years in every major category. However, some uncertainty surrounding the economy exists due to rising interest rates and the slowdown of the residential housing market.

Table IV, on the next page, reflects projected major sources of General Fund revenues for FY 2006/2007 and compares those sources with the FY 2005/2006 revised projections. Actual revenues for FY 2004/2005 are also included. Overall, our FY 2006/2007 revenues are forecast to be about 4.79% higher than estimated FY 2005/2006 revenues and 8.27% higher than what was projected for FY 2006/2007 in last year's financial plan.

Table IV Recommended Revenues – General Fund

Revenue Character	2004/2005 Actual	2005/2006 Revised Projection	% Growth 2005/2006 over 2004/2005	2006/2007 Proposed Projection	% Growth 2006/2007 over 2005/2006
Property Tax*	23,951,067	25,449,764	6.26%	26,234,220	3.08%
ERAF III	(2,051,370)	(2,051,370)	0.00%	0	-100.00%
Property Tax in Lieu of VLF	7,610,070	7,619,808	0.13%	7,916,076	3.89%
Sales Tax*	24,917,237	27,436,523	10.11%	28,446,552	3.68%
Utility Users Tax	5,832,872	5,954,216	2.08%	6,123,042	2.84%
Franchises	5,394,792	5,479,681	1.57%	5,688,840	3.82%
Transient Occupancy Tax	5,073,824	5,461,025	7.63%	6,109,305	11.87%
Permits and Licenses	4,995,591	5,277,731	5.65%	5,725,618	8.49%
Inter-Fund Revenues	5,617,412	5,337,821	-4.98%	5,127,249	-3.94%
State Shared	4,352,479	1,216,406	-72.05%	1,251,043	2.85%
Service Fees	2,725,137	3,715,625	36.35%	3,405,341	-8.35%
Interest	2,435,403	3,327,852	36.64%	3,073,609	-7.64%
Other Taxes	2,275,899	2,086,182	-8.34%	2,156,557	3.37%
Business License Tax	214,895	260,000	20.99%	473,000	81.92%
Miscellaneous	2,040,739	801,529	-60.72%	543,560	-32.20%
Rents and Concessions	1,319,970	1,731,821	31.20%	2,214,753	27.89%
Prop. 172 Sales Tax	1,152,670	1,217,253	5.60%	1,255,718	3.16%
Fines and Forfeitures	838,637	814,950	-2.82%	875,045	7.37%
Federal and Intergovernmental Revenues	293,828	180,003	-38.74%	126,080	-29.96%
Real Property Sale	0	550,000	-	0	-100.00%
TOTAL	98,991,152	101,866,820	2.90%	106,745,508	4.79%

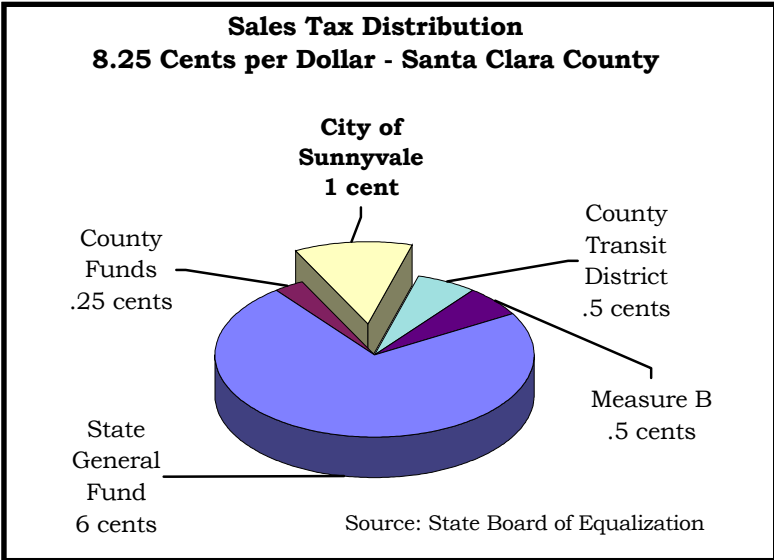
* Property Tax and Sales Tax revenues do not include the impact of the Triple Flip.

In the following section are detailed discussions of the City's five major revenue sources: Sales and Use Tax, Property Tax, Utility Users Tax/Franchise Fees, Transient Occupancy Tax, and construction-related revenues. This information will include explanations of the revenue forecasts for FY 2006/2007 and beyond. Following that section will be discussions of several other revenue sources of particular note.

Sales and Use Tax

Sales and Use Tax represents the second largest source of revenue to the General Fund, making up 26% of budgeted revenues in FY 2005/2006. In FY 2000/2001 Sales Tax represented the largest revenue source and constituted 32% of total revenue. Since FY 2000/2001 Sales Tax revenue has fallen at a dramatic rate of 35% or nearly \$13 million. However, in FY 2003/2004 Sales Tax revenues increased slightly from the prior year, marking the first time the City had seen a year-to-year increase since the peak of the “dot com” era in FY 2000/2001. This trend of moderate recovery continued in FY 2004/2005, with an increase of 6.2% over the prior year. Currently, we are projecting that the recovery in Sales Tax revenues will continue strongly in FY 2005/2006.

The graph below shows how Sales Tax dollars are distributed within Santa Clara County. The State receives the largest share of the eight and one quarter cents per dollar of sales, while cities receive only one cent of the rate.



Sales and Use Tax is composed of two different types - general retail sales and business-to-business sales. In Sunnyvale, as well as some other Silicon Valley cities, an unusually high proportion of overall Sales Tax has traditionally been business-to-business in nature; this sector currently constitutes about 39% of our aggregate as opposed to the statewide average of 17%. This makes our Sales Tax much more complicated and difficult to predict because it is often one-time in nature.

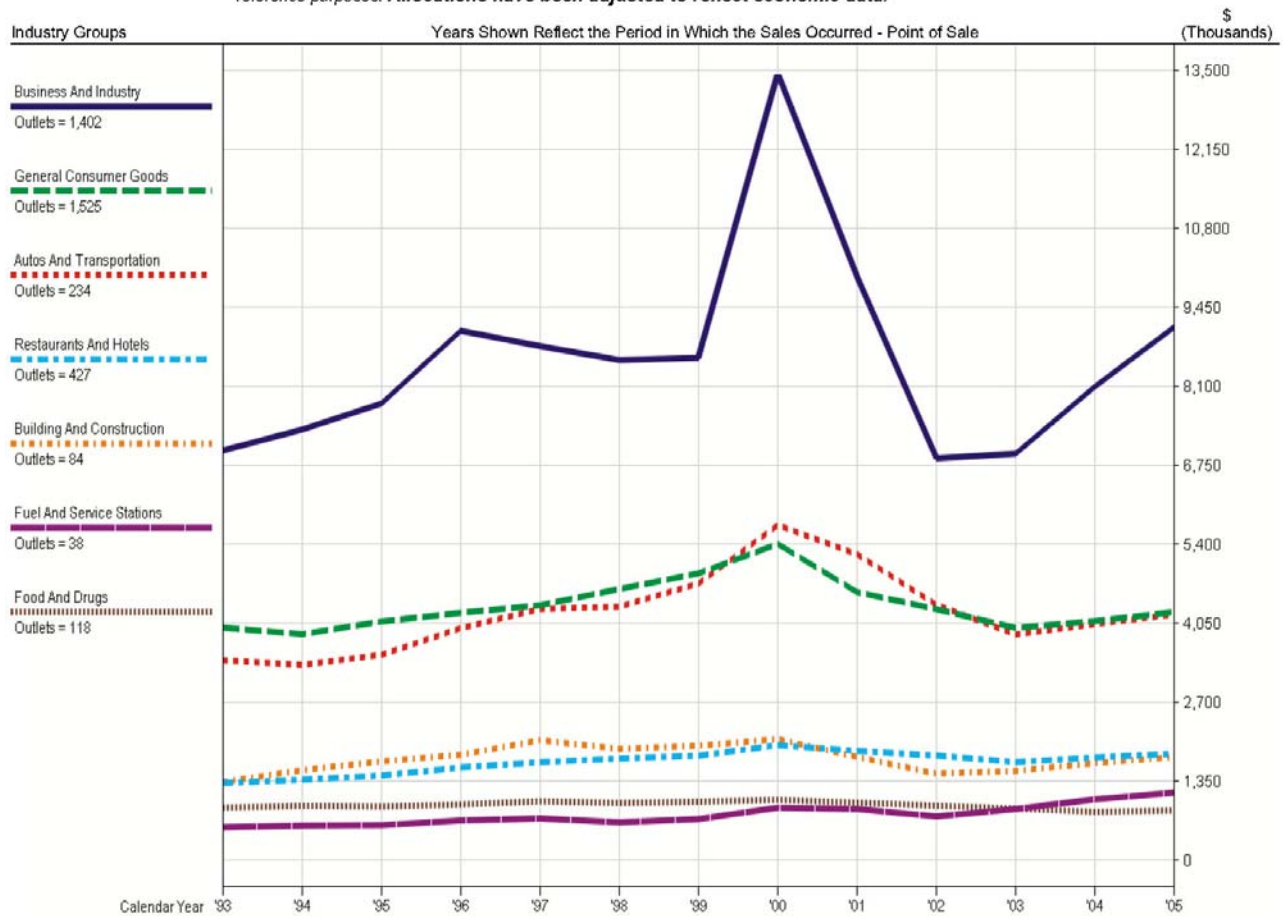
Our revised Sales Tax estimate for FY 2005/2006 is \$27.4 million. This is up approximately 10%, or \$2.5 million, compared to our actual receipts for FY 2004/2005. This 10% increase is the result of two factors. The first factor is accelerated spending, particularly in the business-to-business sector, which reflects a pent-up demand for technical products. Staff’s projections for FY 2005/2006 in the adopted FY 2005/2006 Budget had the business-to-business sector recovering at a more measured pace. The second factor is the inclusion in the FY 2005/2006 Sales Tax revenues of several large Use Tax transactions that are one-time in nature. These transactions do not add to the ongoing Sales Tax base.

For developing ongoing projections of Sales Tax revenue, staff analyzed Sales Tax receipts to identify the City’s ongoing Sales Tax base. The large one-time Use Tax payments were removed from the base, and several new Sales Tax generators were added. The ongoing Sales Tax base that we are using for projection purposes is \$27.2 million.

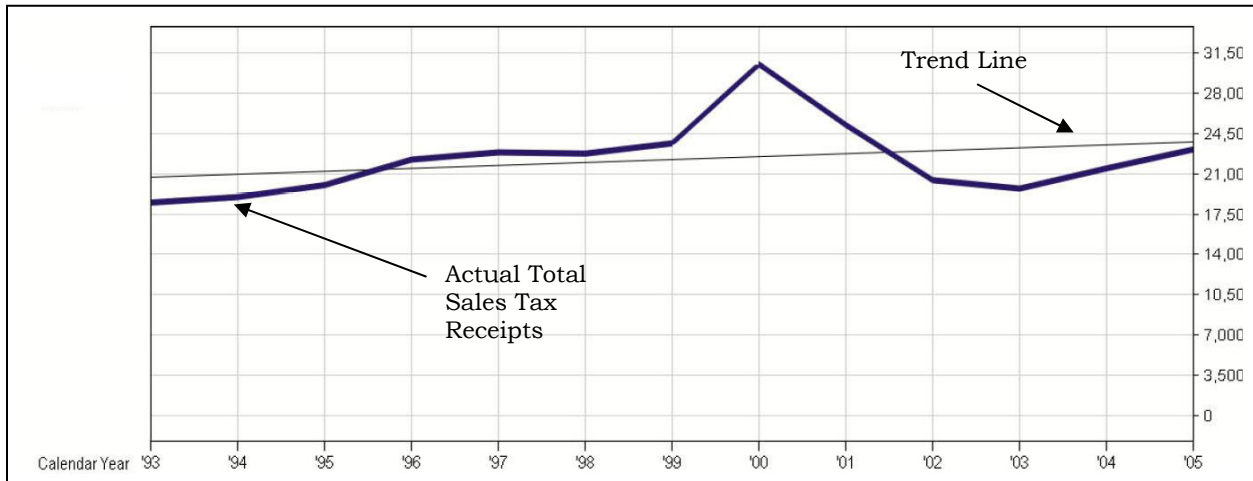
After developing the ongoing Sales Tax base, we further divided Sales Tax receipts into four major categories that had similar economic characteristics: Business and Industry, General Consumer Goods, Autos and Transportation, and Other. As can be seen from the graph below, each category has a unique pattern:

City of Sunnyvale Sales Tax Receipts by Major Sector (Calendar Year 1993 – 2005)

Chart Description: This chart compares sales tax for the Major Industry Groups. The prior 12 calendar years are shown graphically for historical reference purposes. Allocations have been adjusted to reflect economic data.



**City of Sunnyvale
Total Sales Tax Receipts with 13-Year Trend Line
(Calendar Year 1993 – 2005)**



In forecasting our Sales Tax revenues for the next two years and the balance of the financial plan, staff developed individual projections for each sector, and then assimilated the numbers into a single weighted aggregate forecast of growth. Review of the historical data indicated that the Sales Tax had a seven-year economic cycle, which is reflected in our projections over the entire Long Term Financial Plan.

As mentioned above, staff also took into account the known increases and decreases in companies in the City. Several significant business-to-business Sales Tax producers have relocated to other cities. However, several major retail Sales Tax generators have recently been opened in Sunnyvale and we have taken the net effect of these businesses into our base for projection purposes. Additionally, Sunnyvale's reenergized automobile dealers have generated a higher level of sales that appears to be sustainable over the long term, which also adds to our ongoing Sales Tax base. Staff has factored these new additions and identifiable losses into our long-term forecast.

Projections for FY 2006/2007 are that the City's Sales Tax revenue will increase by approximately 3.7% above this current year, to \$28.5 million. This is about \$2.5 million higher than the \$26 million projected for FY 2006/2007 last year. Our projection for FY 2006/2007 reflects continued strong growth in the automobile sector and moderate growth in the other areas. Growth in FY 2007/2008 through FY 2009/2010 is expected to slow to reflect the current seven-year economic cycle. Sales Tax growth estimates are in the 2.5% to 3% range in those years. The upswing begins in FY 2010/2011, with growth expected to rise to approximately 5% in FY 2013/2014. The remainder of the Long Term Financial Plan projects Sales Tax growth in accordance with the established economic cycle.

The "Triple Flip" mechanism, implemented by the State beginning July 1, 2004, has also changed the way that Sales Tax is received and accounted for by the City. As discussed earlier, in the Triple Flip, 25% of the local portion of Sales Tax is swapped

with Property Tax dollar for dollar based on actual sales collected. The County will estimate the amount of in-lieu Property Tax to be remitted to us based on last year's receipts, and then reconcile their remittances in January of the following year.

In summary, Sales Tax revenues have experienced wild swings over the last several years. Sunnyvale experienced unprecedented growth of about 20% per year in Sales Tax receipts in FY 1999/2000 and FY 2000/2001 due to a "boom" in high technology business. Unfortunately, this level of revenue was not sustainable. The recent economic downturn was already impacting City revenues four years ago, as the stock market was undergoing dramatic declines and numerous companies across the nation were implementing cost saving measures that included reducing capital investment. Staff believes that our sustainable Sales Tax base has stabilized and we are now experiencing a solid recovery, particularly in our business-to-business sector. Several new retail sales producers have also opened in Sunnyvale. Finally, stronger automobile sales have contributed to the increased revenues and added to our ongoing base.

Property Tax

Property Tax now represents the largest source of General Fund revenue. Property Tax is up considerably as a percent of General Fund revenues compared to the prior year as a result of the VLF/Property Tax Swap. Property Tax now represents 33% of all General Fund revenues.

The City's Property Tax revenue consists of several categories. Secured Tax, which represents the vast majority of the overall Property Tax, is the tax on real property and the structures on that real property. Unsecured Tax represents the tax on assessments such as furniture, machinery, and equipment. Supplemental Tax is the result of reassessing the value of real property when there is a change of ownership or new construction is completed after the official lien date. Other sources of Property Tax revenue come from Unitary Tax, which is assessed by the State Board of Equalization on property such as railroad lines, and Tax Delinquencies.

Property Tax has also been the revenue most affected by voter initiatives and legislative actions. With approval of Proposition 13 more than 20 years ago, Property Tax revenues were reduced by two-thirds and thereafter limited to 2% annual increases or the CPI, whichever is less. In the early 1990s, the State legislature shifted a larger portion of the Property Tax to schools. This shift was made to the State's Educational Revenue Augmentation Fund ("ERAF") to backfill a portion of the State's obligation for school funding. This "ERAF shift" is now 3% of the Property Tax dollar, representing an annual loss to the City of Sunnyvale currently amounting to approximately \$6.7 million. Cumulatively, the total ERAF shift from the beginning represents a loss of over \$70 million to Sunnyvale through FY 2005/2006. Most recently, the State shifted an additional \$4.1 million from Sunnyvale Property Tax to the ERAF as part of its FY 2004/2005 and FY 2005/2006 Budgets. ("ERAF III") Fortunately, this was not an ongoing shift and any further permanent shifts have been precluded by the passage of Proposition 1A in November 2004.

Overall FY 2005/2006 Property Tax revenues are expected to be up approximately 5.0% when compared to FY 2004/2005, including an estimated 6.8% Secured

Property Tax growth. Continued robust residential segment valuation growth has been the primary driver for this increase.

A similar model to that used for our Sales Tax forecasts is also used to project Property Tax revenues. For Secured Property Tax, staff isolated the assessed valuations for both residential and commercial/industrial, as each segment represents different stages of the economic cycle. Revenue from Secured Property Tax, which represents about 85% of total Property Tax revenues, is projected to increase by approximately 4.0% in FY 2006/2007. Valuation growth and turnover in the residential market is not expected to be as robust as it has been over the past several years because the housing market has slowed due to rising mortgage rates. However, revenues from Property Tax lag the economic cycle by at least one year because of the timing of the assessment and collection process. To reflect these factors, Secured Property Tax growth for residential properties has been projected at 6% for FY 2006/2007. Although the assessed valuation of commercial/industrial properties has experienced an actual decrease over the last several years, we are projecting no increase in value for FY 2006/2007 because it appears that the market has bottomed out.

In FY 2007/2008 we anticipate 5% growth in the residential segment and 4% growth in the commercial and industrial sectors. This increase in commercial and industrial reflects an improvement in the occupancy rate and selected new development. Average residential growth for the remainder of the first ten years of the Long Term Financial Plan is estimated at 5% annually. Commercial and industrial growth is projected to average 5% per year through FY 2010/2011 and range from 4% to 2% through FY 2015/2016. These projections reflect stabilization of valuations and modest year-over-year growth in revenue for the commercial and industrial sectors.

The Vehicle License Fee/Property Tax Swap that was part of the State budget in FY 2004/2005 has been reflected in our Property Tax projections on an ongoing basis. As discussed earlier, the Property Tax base has been increased in relationship to a reduction in Vehicle License Fee revenues. This increase is now permanent, and the new base now grows in the following years with the growth of Property Tax.

Two other important elements of Property Tax revenue are the Unsecured Property Tax and Supplemental Property Tax rolls. Unsecured Property Tax grew significantly during the height of the economic boom and has slowly reduced to about \$2 million in FY 2005/2006. This decline in Unsecured Property Tax reflects the continued vacancy in our research and development and commercial buildings, the departure of several manufacturing facilities, and the continued hesitancy of businesses to expand operations and purchase or replace capital equipment. We expect Unsecured Property Tax to increase significantly in FY 2006/2007 due to certain properties being reclassified from Secured to Unsecured and then follow the economic cycle reflected in Secured Property Tax over the Long Term Financial Plan.

The Supplemental Property Tax roll reflects properties that are sold or transferred after the official lien date. Supplemental assessments pick up the higher value on the property immediately by using a floating lien date, and the added assessed value is placed on a separate Property Tax bill. Revenue from the supplemental roll is dependent strictly upon timing of sales and thus is difficult to forecast. The City has

experienced a sharp rise in Supplemental Property Tax revenue in FY 2005/2006 due to the recent strong residential real estate market. Current indications are that the housing market is slowing significantly. Projections for the Supplemental Roll starting in FY 2006/2007 reflect a decrease due to the slowing housing market and thereafter utilize the economic cycle mentioned above.

Utility Users Tax and Franchise Fees

Utility Users Tax (UUT) and Franchise Fees combined represent the third largest source of General Fund revenue, generating about 10% of the total. Historically, these two revenue categories have been combined because one of the primary sources of revenue for both is sale of electricity and gas.

The City's UUT revenues are based upon receipts from intrastate telephone, gas, and electric usage. Approximately 59% of UUT revenue is derived from the sale of electricity, 26% is related to intrastate telephone usage, and 15% is derived from the sale of gas.

Total receipts from UUT for FY 2005/2006 are expected to be up by 2% compared to last year's receipts. This increase is due to higher sales by Pacific Gas & Electric (PG&E) for natural gas. The single largest component of UUT revenues is the electric rates charged by PG&E. Although UUT on PG&E electricity is down slightly this current year, growth in this area is expected for FY 2006/2007 when electric rate increases which went into effect in January 2006 are realized in UUT revenues. Based on information from PG&E regarding their general rate case, we expect electric revenue to be flat for FY 2007/2008. PG&E UUT remittances are expected to grow by 2% annually for the remainder of the first ten years and 3% annually for the last ten years of the Long Term Financial Plan. These projections are based upon information from PG&E and the California Department of Finance regarding trends in energy costs.

The City also receives approximately \$1.6 million annually from UUT on intrastate telephone usage. Although the various providers have changed year over year, overall receipts have been fairly stable. The telephone UUT is expected to only grow by 1% annually throughout the Long Term Financial Plan. This is based on the cost reductions in calling plans due to the competitive telephone market.

The City receives a one-time franchise payment from PG&E each year which represents approximately 40% of all Franchise Fee revenue. The City's other main franchise agreements are with Comcast Cable and Specialty Garbage. Franchise revenues are expected to meet budgeted projections for FY 2005/2006. For FY 2006/2007 Franchise Fees are projected to increase by 3.8% over the current FY 2005/2006 projection to reflect the full impact of the recent PG&E electric rate hike. Future year projections include an increase of approximately 2.7% annually from FY 2008/2009 through FY 2015/2016 and approximately 4% annually in the second ten years of the Plan.

Transient Occupancy Tax

Transient Occupancy Tax (TOT) represents the fourth largest revenue source of the General Fund, constituting about 5% of the total.

Beginning in approximately 1995, improved economic conditions led to higher occupancy rates and room charges, as well as the addition of several new hotel and motel properties. Our TOT rate was also increased from 8% to 8.5% in 1995. As was seen during the recent economic downturn, this revenue is particularly susceptible to business cycles because both occupancy rates and room rates are closely linked to economic conditions. The bulk of our TOT revenue stems from weekday business travel. The Sunnyvale TOT rate, at 8.5%, is the lowest in Santa Clara County. Most cities are at 10%, with Santa Clara at 9.5%. However, beginning January 1, 2007, the Sunnyvale TOT will increase to 9.0%, which will have an impact of approximately 5.9% on TOT revenues.

Since bottoming out in FY 2003/2004, TOT revenues have been on the rise. FY 2005/2006 projections are for a nearly 8%, or \$400,000, increase in TOT revenues compared to FY 2004/2005. This also represents an approximate \$200,000 increase over original FY 2005/2006 projections. Much of this is attributable to continued improvements in the average occupancy rate, which is currently around 62% to date this fiscal year. This is a marked improvement over the past several years during which occupancies remained well below 60%.

Projections for FY 2006/2007 and FY 2007/2008 call for over 12% annual growth in TOT revenues, primarily due to the implementation of the 9.0% tax rate beginning January 2007. Other factors contributing to this growth include expectations for continued increases in occupancy and room rates. The occupancy rate is projected to grow to 70% and is then adjusted for the economic cycle in the long term financial plan. The room rate is projected to grow 4% for FY 2006/2007 from the current average rate of approximately \$82.50. Average growth for the remainder of the first ten years of the Long Term Financial Plan is projected to be 5.1%. Factors positively impacting growth include the reopening of the new hotel property on the Four Points Sheraton site late in 2008 and the implementation of an additional .5% increase to the TOT rate beginning in January 2009. When fully implemented the raising of the TOT from 8.5% to 9.5% will represent an 11.76% increase in revenues. While these two factors are expected to have a significant impact on TOT revenue growth, this growth will be tempered by cyclical economic factors that are expected to drop occupancy rates and slow room rate growth in some years. 5% annual TOT revenue growth is projected in the final ten years of the Long Term Financial Plan.

Construction-Related Revenue

Construction-related revenues represent about 6% of General Fund revenues in the current year. This category includes Construction Tax as well as receipts from the issuance of building, electrical and other permits. Plan Check Fees are also reflected here. The economic downturn that caused the levels of construction-related revenue to trend downward significantly in FY 2001/2002 and FY 2002/2003 has given way to several years of construction-related revenue growth. FY 2005/2006 marks the third consecutive year of growth for construction-related revenue, with FY 2005/2006

projections exceeding last year's actuals by over 11%. This growth has been fueled by a large number of residential development projects.

Future years' projections are based on a rolling seven-year economic cycle. The forecast for FY 2006/2007 is for construction-related revenue to peak at nearly \$7.26 million, including Construction Tax. FY 2007/2008 is expected to experience a modest decline in revenues, with projections still exceeding \$7 million. Revenues are expected to fall significantly in FY 2008/2009 and FY 2009/2010 to reflect the downside of the seven-year cycle before rebounding in FY 2010/2011 and growing through FY 2013/2014. The business cycle will then be repeated over the remainder of the planning period.

Other Revenue Highlights

The recommended FY 2006/2007 Budget includes certain other revenue sources which need some explanation.

Interfund Revenues

Interfund Revenues include repayment to the General Fund of various loans made to other funds. Also included here is the repayment by the Redevelopment Agency of the General Fund advance. For the recommended FY 2006/2007 Budget a new revenue line has been included to reflect increased repayment by the RDA to the General Fund due to the redevelopment of the Town Center Mall. It should be noted that a corresponding expenditure is also included to reflect the Payment to the Mall developer of this increased tax increment generated by the project.

State Shared Revenues

Actual state shared revenue received was high for FY 2004/2005 because of the State's repayment of its FY 2003/2004 VLF loan in the amount of \$2.2 million. This is one-time revenue that represents early collection by the City of monies owed by the State as a result of the City participating in the VLF Loan Receivable Financing program.

Miscellaneous Revenues

The decline in Miscellaneous Revenues from FY 2004/2005 to FY 2005/2006 is attributable to one-time revenues received during FY 2004/2005. Audits and other staff efforts brought in approximately \$865,000 in general liability, bankruptcy, and audit recoveries. Additionally, approximately \$300,000 in revenue was brought in from unclaimed property. The decline from FY 2005/2006 to FY 2006/2007 is primarily attributable to \$76,000 in miscellaneous reimbursements projected for FY 2005/2006 that are not expected to be recurring, as well as the reclassification of approximately \$60,000 in revenues to other revenue object codes.

Rents and Concessions

Projections from Rents and Concessions revenue are up approximately 28% for FY 2006/2007 due to the inclusion of certain rentals that formerly were included in the

Community Recreation Fund. Specifically, rentals at the Raynor Center and rentals for park buildings, picnic areas, and athletic fields are now being accounted for in the General Fund to more correctly align revenues with expenses. A full discussion of this change is included in this Transmittal Letter in the *Community Recreation Fund* section.

Business License Tax

In November 2005 Sunnyvale voters approved a gradual increase to the City's Business License Tax rates. The increase will take place over a two-year period from FY 2006/2007 to FY 2007/2008. At full implementation, it is anticipated the increase will generate approximately \$800,000 in additional revenue to a current base of \$200,000 for a total of \$1 million in business license tax revenue annually. Future year projections assume a 3% growth at the new \$1 million base. These additional revenues are reflected in our projections for Business License Tax in the Long Term Financial Plan.

Library Audiovisual (DVD) Fees

As part of the City's budget reduction mandate for FY 2003/2004, the Library proposed a new fee to cover rental of their DVD collection. Annual revenues from this source were estimated to be \$300,000, with costs of \$63,000. This new business venture began in FY 2004/2005. During FY 2005/2006, it became apparent that the revenues realized would be substantially less than originally estimated. The Library therefore revised the ongoing estimates and made reductions in their operating budget to make up the net difference. The recommended FY 2006/2007 Budget includes the revised expenditure and revenue estimates for FY 2006/2007 and beyond. However, the Library has submitted a Budget Supplement which proposes that the DVD rental charges be eliminated starting FY 2006/2007. In place of the DVD rental revenue, Library staff is recommending a series of operating cuts in the same amount. Details of the Library proposal are included in the *Budget Supplements* section in *Volume I* of the recommended FY 2006/2007 Budget.

Real Property Sale

During FY 2004/2005 Council reviewed the City's real property assets and gave staff preliminary direction to sell excess City land that is not needed for future use or development. Action on the sale of land, however, was deferred pending completion of the Open Space Sub-element of the General Plan. This Sub-element was completed during FY 2005/2006. Staff is recommending that the sale of certain properties be included in the recommended FY 2006/2007 Long Term Financial Plan.

The first of these is the sale of four residential properties in the downtown area on the block bordered by Charles, Iowa, Mathilda, and McKinley Avenues. These parcels were acquired in 1998 and 1999 by the General Fund to assist possible redevelopment efforts. These properties are programmed to be sold for a total of \$2.8 million in FY 2010/2011 following the reconstruction of the Town Center Mall. These properties generate approximately \$70,000 in rental revenue and \$15,000 in expenses each year. The associated revenues and expenses have been removed from the Long Term Financial Plan after the projected sale.

The second property recommended to be sold is the Unilever Margarine Plant at 1484 Kifer Road. This facility was donated to the City in 1979 by the Fifth Matador Corporation as a tax consideration and leased back to the company at \$27,700 annually until 2017. At that time, Unilever has the option of buying the property at market price or it reverts to City ownership. In any case, it is projected that the property will be sold in FY 2017/2018 at a fair market value of \$21 million.

Finally, during FY 2006/2007 staff will be studying the Raynor Activity Center facility for possible reconfiguration or disposition. The 2005 Open Space and Recreation Sub-Element identifies a Key Initiative to evaluate how the Raynor Activity Center meets open space and recreation priorities and determine what should be done with the site (e.g., keep for use as recreation facility; tear down and use for civic, non-recreation use; sell). The Open Space and Recreation Sub-Element also identifies the Raynor Neighborhood Planning Area as one having the most park acreage per 1,000 population, and it ranks as second overall for acreage per 1,000 population when both park and school acreage is considered and these factors will be also be considered in the proposal to keep or sell the old school buildings.

This Center was previously a school and was purchased by the City from the Santa Clara School District in 1980. It is comprised of eight single story buildings used by a large childcare facility, the philatelic society, and several artist studios. The Center is also used by the City's Facilities Management Division for storage. Only a portion of the Center is available for rent due to the poor condition of the buildings, which were constructed in 1962. Substantial infrastructure repairs will be required in the near future if the Center continues to operate.

Currently, revenues generated by the Center come primarily from the childcare provider and are approximately \$120,000 per year. Expenses for the Center are approximately \$124,000 annually. Staff will evaluate the best financial options regarding the disposition of this property when the Childcare Lease expires in January 2009. The estimated market value of this site is approximately \$16 million if used for housing. No proceeds from this sale have been included in the Long Term Financial Plan pending staff review.

In keeping with the policies included in the Fiscal Sub-element of the General Plan, it is proposed that the proceeds of the land sales discussed above be utilized for one-time purposes rather than for recurring operations. The proceeds have been placed in a Reserve for Capital Improvement Projects in their respective funds.

Transfers from Other Funds

Revenues in this category for FY 2005/2006 reflected a one-time transfer from the Park Dedication Fund to reimburse the General Fund for certain park-related infrastructure expenditures. Projections from FY 2006/2007 forward are primarily for certain administrative costs provided to the Redevelopment Agency and Asset Forfeiture support of juvenile diversion activities in the Department of Public Safety.

Additional Sales Tax from Redevelopment of Town Center Mall

Another revenue that was included in the Fiscal Strategies used to balance the FY 2004/2005 Budget was additional Sales Tax, net of any additional costs, to be generated from the redeveloped Town Center Mall. It is anticipated that this revenue will be approximately \$1 million per year. Last year's Long Term Financial Plan shows these funds beginning halfway through FY 2007/2008. For FY 2006/2007 staff has revised this projection to be one year later in order to reflect the current development schedule.

General Fund Expenditures

Table V, below, outlines the recommended expenditures for the General Fund only. Looking at just the General Fund, the proposed operating expenditures for FY 2006/2007 are 4.54% above the revised FY 2005/2006 Budget. It is important to note that there are several transfers from the projects expenditures and other Funds that are not new costs but have been reallocated for better accounting and management oversight. These items are detailed below. If these transfers are removed and the comparison is made with the same base as in last year's budget, the increase is 3.53%.

Including the Budget Supplements, the operating expenditures are up 7.74% above the revised FY 2005/2006 Budget. Total General Fund recommended expenditures, including projects, debt service, and equipment are 5.82% above the revised FY 2005/2006 Budget.

Table V Recommended Expenditures – General Fund						
Expenditure Character	2004/2005 Actual	2005/2006 Revised Budget	2006/2007 Recomm. Budget	% Growth 2006/07 over 2005/06	2007/2008 Proposed Budget	% Growth 2007/08 over 2006/07
Operating	96,275,709	103,666,796	108,369,637	4.54%	110,409,189	1.88%
Budget Supplements			3,318,840		4,671,615	
Project Operating	0	0	22,791		36,476	
Projects ⁽¹⁾	2,379,443	1,294,309	664,528	-48.66%	381,635	-42.57%
Project Carryover		1,420,521				
Debt Service	411,323	410,138	412,778	0.64%	408,969	-0.92%
Lease Payments	1,212,208	1,210,558	1,212,920	0.20%	1,213,805	0.07%
Equipment ⁽²⁾	0	300,000	100,000		0	
Service Level Set-Aside			500,000		510,000	2.00%
TOTAL	100,278,683	108,302,322	114,601,494	5.82%	117,631,689	2.64%

(1) Projects includes project costs and project administration costs.

(2) The FY 2005/2006 appropriation for General Fund Equipment is \$300,000, of which \$100,000 is expected to be expended in FY 2005/06 and the remaining \$200,000 will be carried over to FY 2006/2007.

The major changes in the operations component of the General Fund are highlighted below:

Three Special Projects were moved into operations because they are ongoing functions provided by the General Fund. These were:

- Project Sentinel Dispute resolution services (\$104,000) are now included in the Community Development Department budget
- Congestion Management Agency participation costs (\$250,000) are now included in the Public Works Department activities
- Ongoing costs for property management services (\$300,000) are now included in the Public Works Department budget

A number of changes have been made to the manner in which Human Resources functions are accounted for. These include approximately \$1.7 million in administrative costs moved from the Employee Benefits and Insurance Fund to the General Fund. It should be noted that this is simply a change in accounting and not a net cost increase to the City overall.

Services in the Human Resources Department increased in the following areas:

- Additional staffing to ensure that service levels are met: \$236,000
- Enhancement of recruitment, labor relations, and training functions: \$209,000
- Supplemental funds for expected increased recruitment activities over a three year period from FY 2006/2007 through FY 2008/2009: \$188,000 annually. These funds are not ongoing and have been reduced from the Long Term Financial Plan starting in FY 2009/2010. In addition, a reduction in one full-time position has been budgeted starting in FY 2009/10 in anticipation of better management and efficiencies in recruitment and other Human Resources Department activities.

FY 2006/2007 is an off year for City elections and the Office of the City Manager budget for election-related costs has been reduced accordingly: \$400,000.

The Light Duty program for Public Safety sworn employees has been moved from the Employee Benefits and Insurance Fund to the Public Safety budget in the General Fund to provide better management oversight: \$392,000

Costs of employee benefit additives for Public Safety employees have been reduced to reflect new retirement and worker's compensation rates: \$1.4 million

Each year the Gas Tax Fund supports a large portion of the Public Works Pavement Operations program. The amount that is used for this purpose varies each year depending upon funds available and project requirements. In FY 2005/2006 the Gas Tax support amounted to \$3.9 million. For FY 2006/2007 the use of Gas Tax has been reduced to \$2.2 million.

Additional retirement contributions for miscellaneous employees due to expected enhanced retirement formula in FY 2007/2008: \$800,000.

Variable costs for Public Safety recruitment and training for new sworn officers have been moved to a Special Project for better fiscal control: \$2.2 million. These funds will be reflected in Budget Supplement No. 10, discussed below.

Budget Supplements

For the recommended FY 2006/2007 Budget, eight budget supplements are proposed for the General Fund. The City Manager recommends that seven of these supplements be included in the adopted budget. The total annual impact of these supplements is \$3,288,016, and the twenty-year impact is \$79,583,863.

Additionally, supplements proposed for the Community Recreation Fund and the General Services Fund have a significant financial impact on the General Fund. Two budget supplements have been proposed for the Community Recreation Fund, with both recommended by the City Manager for funding. One supplement has a one-time cost increase of \$40,000. The other supplement details the various revenue and expenditure measures that the Community Recreation Fund will be undertaking to eliminate their financial gap going forward.

One supplement has been proposed and recommended by the City Manager for the General Services Fund, to be funded in FY 2007/2008. The total annual impact of this supplement is \$42,003, and the twenty-year impact is \$548,592.

Budget Supplement No. 10 is of particular note because of its size and complexity. In brief, the Department of Public Safety is proposing to move the majority of existing funds for recruitment, selection, and training of new officers out of the General Fund operating expenditures and fund these costs through Special Projects for better accounting and monitoring. The administration and overhead costs for recruitment, selection, and training of new officers will remain in the General Fund as operating expenditures, and DPS has committed to reducing this overall operating expenditure during FY 2007/2008.

For FY 2006/2007, the Department of Public Safety is requesting a total of \$3,887,530 to fund recruitment, selection, and training. This consists of \$3,222,084 for three Special Projects to hire 21 officers and \$665,446 in fixed operating costs. The current budget included \$2,341,379 for FY 2006/2007, resulting in a net fiscal impact of \$1,546,151. The estimated cost over the next twenty years for recruitment, selection, hiring, and training of Public Safety Officers is a total of \$94 million. This includes \$79 million in special project costs and \$15 million in operating costs. Accounting for the current funding included in the adopted FY 2005/2006 Budget of \$63 million, the total twenty-year fiscal impact is \$31 million. This funding provides for 266 recruits, yielding 221 successful hires, over the twenty years. The City Manager is recommending that this supplement be approved.

Moving the direct operating expense into Special Projects instead of maintaining the entire cost of these activities in the operating budget has several advantages. The most important of these is that it allows expenditures to fluctuate each year, dependent on the number of required recruitments. It also allows the expense for each set of recruiting classes to be tracked separately instead of being consolidated

into one operating budget. This provides better tracking and monitoring of expenses related to each recruitment. Additionally, it separates direct and indirect costs for these activities. Total indirect costs, including administration and overhead, remain in the operating budget, while direct costs for each recruiting class are budgeted and expended from separate Special Projects. Similar to the first advantage, this creates better visibility to expenditures and allows for comparison across projects.

Detailed reports for all budget supplements are located in *Volume I* of the recommended budget document.

General Fund Projects

This is the second year of the two-year budgeting cycle for projects. Therefore, staff efforts were limited to review of newly proposed projects and those that had changed significantly in scope or cost. By and large, the General Fund projects contained in last year's Resource Allocation Plan have experienced few changes in timing, cost, or scope. This Transmittal Letter focuses on newly developed or significantly revised projects. Descriptions and detailed financial information on all projects can be found in the budget document, *Volume III, Projects Budget*. There are two helpful indexes of all the City's projects, one by project name and the other by project number.

The recommended FY 2006/2007 Budget for the General Fund includes \$50,000 in Capital Projects, \$344,295 in Special Projects, and \$100,000 in Outside Group Funding Projects. Additionally, General Fund-related projects are found in several places in the budget. They are in the General Fund, the Gas Tax Fund, the Capital Projects Fund, and the Infrastructure Renovation and Replacement Fund. These latter categories are considered to be related to the General Fund because it is the ultimate source of financial support through contributions or transfers. The recommended FY 2006/2007 Budget includes \$670,501 in transfers from the General Fund to the Infrastructure Renovation and Replacement Fund. *Volume III, Projects Budget* contains details on the projects included in the Infrastructure and Capital Projects Funds in the recommended FY 2006/2007 Budget.

Several major capital or special projects have been discussed earlier in this Transmittal Letter in the *Major Project Efforts* section. The following are additional projects affecting the General Fund which are either new or have changes in funding in the recommended FY 2006/2007 Budget:

- **City Owned Properties - Downtown:** This project provides funds to maintain seven properties that the City owns in the downtown area. These properties include two single family residences, the building leased by the Chamber of Commerce, a duplex and two vacant lots. It is projected that the City will dispose of the residential and vacant parcels in FY 2010/2011 at an estimated sales price of \$2.8 million. The General Fund previously owned a third single family residence at 388 Charles Street, which was sold to the Housing Fund in FY 2005/2006.
- **Downtown Underground Parking Insurance:** On November 15, 2000, the City entered into a Declaration of Covenants, Conditions, and Restrictions (CC&R)

with M-F Downtown Sunnyvale, LLC (“Mozart”), wherein it was agreed that Mozart would purchase an “all risk” property and casualty policy covering the improvements, (which included our portion of the underground parking structure) for both the City and Developer, with Mozart paying 75% of the premium, and the City repaying Mozart for the remaining 25%. This project provides the City’s annual obligations of \$45,000.

- **NOVA Youth Employment Program:** This project provides \$21,064 in FY 2006/07 and \$21,485 in FY 2007/08 to assist Sunnyvale youth between the ages of 14 and 24 with various job-related activities. These include career exploration, job referrals, job search and retention strategies, and volunteer and internship opportunities. Previously, this program was funded through a transfer from the Community Recreation Fund to NOVA. As of FY 2006/2007, NOVA will receive funding directly through the General Fund.
- **Joint-Venture: Silicon Valley Network:** Joint-Venture: Silicon Valley Network is a non-profit organization working to promote economic vitality and quality of life in the greater Silicon Valley region. The specific mission is to promote Silicon Valley as a good place to do business to retain jobs and create jobs. Joint-Venture is a unique partnership of business, government, education, and community leaders. Local funds are used for promotional programs. Private sector funding also supports Joint Venture. The City's current contribution of \$5,000 represents an 80% reduction from the \$25,000 annual contribution the City has made in the past. The City's contribution was first reduced to \$10,000 in FY 2003/2004, then to \$5,000 in FY 2004/2005 due to ongoing budget issues. Staff recommends continuing the contribution of \$5,000 for FY 2006/2007.

General Fund Reserves and Set-Asides

One of the most powerful aspects of multi-year financial planning is its capability to recognize trends over time and begin at an early point to consider the necessary steps to alter the long-term forecasted position of a particular fund should that appear necessary. The reserves and set-asides contained in the General Fund’s Long-Term Financial Plan play a pivotal role in the City’s multi-year planning strategy.

The City has established reserves in the General Fund that are restricted by prior policy or legal requirements to specific uses. Most of the City’s reserves are established in accordance with policy adopted in the Fiscal Sub-element of the General Plan. Policy 7.1B.8: states:

“Reserves: Provide a prudent level of reserves for future unexpected expenses and revenue declines; to accumulate funds to support future planned capital improvements, and to level high and low expenditure years in the Ten-Year Resource Allocation Plan.”

The General Fund currently has four reserves that are designed to be used according to the policy above. These reserves are contained in the General Fund’s Financial Plan under the sub-heading, *Reserves*.

The first is the *Contingencies Reserve* equal to 20% of the operating budget each year. This reserve is to be used only in case of emergency or disaster, and is not intended for normal unanticipated expenditures. In the Fiscal Sub-element, the policy calls for this reserve to be 10% of operations, but Council policy adopted in FY 1992/1993 changed it to 20% of operations. This reserve changes each year as operations of the General Fund either increase or decrease.

A second reserve in the General Fund is entitled the *20-Year Resource Allocation Plan (RAP) Reserve*. This reserve functions to levelize economic cycles from year to year. By letting this reserve vary each year, the fund can absorb the cyclical effects of the economy and specifically plan for project-related expenditures. In essence, this reserve grows during periods of economic growth and is drawn down during the low points of economic cycles to maintain stable service levels. The *20-Year RAP Reserve* functions very effectively to prevent us from adding services at the top of the economic cycle that cannot be sustained while allowing us to maintain Council-approved services levels during economic downturns.

The function of the *20-Year RAP Reserve* and its strength has been particularly apparent when the City struggled with the rapid economic downturn resulting from the Dot.com bust. In prior years when the City was experiencing strong economic growth, the reserve was building up over time to the \$61 million level reached in FY 2002/2003. Then, as the effects of the economic downturn began to be fully felt, the reserve was available to provide a “cushion” to maintain City services at desired levels. In the recommended FY 2003/2004 Budget, a structural imbalance between revenues and expenditures of \$15 million was identified, and a plan consisting of a combination of service level/expenditure reductions and fee increases was implemented to bring the General Fund into balance over the twenty-year planning period. The recommended FY 2006/2007 Long-Term Financial Plan shows the *20-Year RAP Reserve* being drawn down until FY 2011/2012 when it gradually begins increasing.

A detailed discussion of our current projections for the 20-Year RAP is found in the section below entitled *General Fund Fiscal Position*.

The third reserve in the General Fund is the *Reserve for Capital Improvement Projects*. Originally entitled the *Land Acquisition Reserve*, it was established in FY 1994/1995 for the purpose of purchasing land or property in the downtown area with an emphasis on future income generation through economic development. In the past, it was used to purchase key parcels in the downtown area. In the Adopted FY 2005/2006 Budget the reserve level is \$550,000 to reflect the addition of proceeds from the land sale of a property on Charles Street to the Housing Mitigation Fund. The reserve increases throughout the Long Term Financial Plan as several of the City’s land assets are sold.

The final reserve is *the Set Aside for the Historical Museum* in the amount of \$20,000. When Council approved an appropriation for construction of the Sunnyvale Historical Museum, an allocation of \$20,000 was also approved to help defray operating expenses in the first five years. This money has been set aside pending actual construction and opening of the Museum.

In prior years the General Fund also has had an additional 5% of operating costs in the *Service Level Stabilization Reserve*. This reserve was established in FY 1993/1994 to provide funds for increased service levels or costs in excess of inflation. Before FY 1993/1994, the Resource Allocation Plan contained an on-going set-aside called the "One Percent of Operations Set-aside" that provided the ability to handle revenues that did not perform as well as projected and expenditures that increased more than inflation. This set-aside was replaced by the *Service Level Stabilization Reserve*.

In the Adopted FY 2005/2006 Budget the *Service Level Stabilization Reserve* was removed from the General Fund Long Term Financial Plan. This reserve was replaced by an on-going *Service Level Set-Aside*. This set-aside represented funds that would be available to increase service levels or add new services. In last year's Financial Plan no funds were available in the *Service Level Set-Aside* until the end of the first ten years because of the City's ongoing financial difficulties. For the recommended FY 2006/2007 Long Term Financial Plan \$500,000 annually has been added to the *Service Level Set-Aside* beginning in FY 2006/2007. It is important to note that a reserve is one-time, and once drawn down it is gone. The set-aside, on the other hand, is available each year for ongoing purposes.

Another reserve that the General Fund has had in the past is the *Non-Recurring Events Reserve*. This reserve contained funds from FY 1997/1998 and FY 1998/1999 that resulted from greater than anticipated revenues and lesser than anticipated expenditures during the height of the dot.com boom. By Council action, these types of one-time funds resulting from the peak of the economic cycle were set aside and used for significant high-priority capital and special projects and not used to add recurring services. This reserve was eliminated in the Adopted FY 2005/2006 Budget.

In past years the General Fund Long Term Financial Plan has contained a planned expenditure called *Fiscal Uncertainties*. The *Fiscal Uncertainties* line item was contained within the *Expenditures* section of the financial plan, and it represented the on-going latitude that was available to increase service levels, add new annual programs, or address unexpected fiscal pressures. For the recommended FY 2004/2005 Budget the *Fiscal Uncertainties* line item was zeroed out for the first nine years of the plan and in the recommended FY 2005/2006 Budget this line item was eliminated. As discussed above, this line item has been replaced by the *Service Level Set-Aside*, which provides flexibility to add services while maintaining existing service levels.

General Fund Financial Position

The City has made considerable progress toward its goal of long term financial stability during this past year. The recommended FY 2006/2007 Long Term Financial Plan is balanced over the full twenty years with no additional service level reductions required.

Last year, the FY 2005/2006 Budget and Long Term Financial Plan for the General Fund included several *Fiscal Strategies* that were designed to address the ongoing structural gap between revenues and expenditures. Even with these fiscal strategies included, the General Fund Long Term Financial Plan still required an additional \$1.1

million in ongoing decreases in expenditures or increases in other revenues in order to balance over the first portion of the planning period. This amount was reflected in the line item *Fiscal Strategies* contained in the *Expenditures* section of the Plan.

During FY 2005/2006, staff continued to implement cost saving strategies to address the structural gap. Additionally, Council successfully pursued two tax increases. In November 2005, Sunnyvale voters approved increases to the City's Transient Occupancy Tax and Business License Tax rates, which were lower than those of most of our surrounding communities. These two revenue increases provided additional resources to address our ongoing fiscal challenges.

As a result of these efforts and the improving economic climate, the recommended FY 2006/2007 Budget does not require any further service reductions. In fact, since FY 2003/2004 the Council has restored certain services. Further, significant service level additions are recommended for consideration through the Budget Supplement process. The *Service Level Set-Aside* has been funded at approximately \$500,000 annually on an ongoing basis, and the *Capital Improvement Project Reserve* has been increased substantially. Finally, the General Fund subsidy to the Community Recreation Fund has been increased to support all of the services that the Council and the community believe are important to our quality of life.

In spite of this greatly improved economic picture, Sunnyvale does face a number of challenges to its long term financial stability in the upcoming years. These include: Library facilities and programming needs; the need for Civic Center replacement or renovation; rising employee costs and the need to invest in our workforce; and unfunded capital projects.

The visioning exercise recently completed during FY 2005/2006 indicated that our Library facility and collection are not keeping up with the growing demand for our services. This may result in a need for substantial new services or facilities in the near future. Although a portion of the capital costs may be funded through State bond proceeds, significant operating costs will be required to support the future vision for the Library.

An additional challenge to the General Fund's long term fiscal health is the unfunded capital and infrastructure projects that have been identified through the budget process. Of particular concern is the unfunded Civic Center project which anticipates the need to reconstruct or renovate the existing City Hall complex due to functional obsolescence and significant maintenance and repair costs.

Finally, the cost for employees, both in salaries and benefits, has increased significantly in the last several years. In order to maintain the quality of life that the community expects, the City needs to function as a high performing organization, leveraging opportunities as they arise. As with any world class organization, it is important we attract the best candidates that show the passion for public service and are committed to doing their best in delivering the highest quality service in the most cost effective manner. In order to continue to be a high performing organization, we need to invest in our human resources, providing opportunities for learning, encouraging skills and professional development, and providing the tools necessary to function at optimum levels. We also need to continue to evaluate staffing needs,

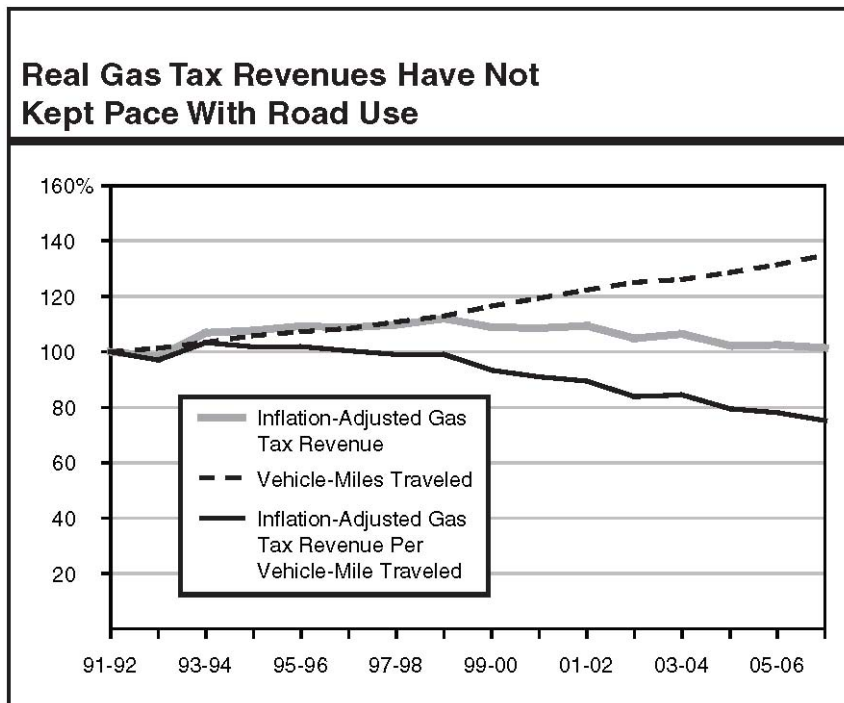
create a learning environment for employees to compete for promotional opportunities, and prepare employees to meet future challenges.

Sunnyvale's Planning and Management System provides the foundation upon which to make informed policy decisions in support of the City's core mission. During this past year staff has undertaken an ambitious program to completely restructure our performance budgeting structure. Work included evaluation of the philosophy and intent of the system as well as the process. Recommended changes to the performance based system were brought to the Council and have been incorporated into the recommended FY 2006/2007 Budget.

The recommended FY 2006/2007 Budget for the General Fund continues to reflect Sunnyvale's new fiscal reality. At the bottom of the General Fund Long Term Financial Plan, the difference between total current resources and total current requirements is calculated. As the calculation indicates, current requirements are greater than current resources for the first five years and for four of the last five years of the Long Term Financial Plan. Over the twenty years, total current resources are \$11.4 million higher than total current requirements without the *Service Level Set-Aside*. While this does indicate there are enough current resources to cover current requirements, it is a very small margin. Given the many fiscal pressures and challenges the City faces, the margin can quickly turn the other direction.

Gas Tax Fund

The Gas Tax Fund is required by State law to account for gas taxes collected and allocated by the State. These taxes are levied on gasoline and other motor fuels as a flat eighteen cents per gallon, and these funds are then distributed to the State, cities and counties on a formula primarily based on population. As discussed previously in the *Traffic and Transportation Funding* section of this Transmittal Letter, these revenues do not keep pace with inflation. A recent report issued in February 2006 by the State Legislative Analyst entitled Funding for Transportation Programs included the table on the next page which illustrates the erosion of gasoline taxes over time.



Additionally the share of Gas Taxes that Sunnyvale is allocated has declined slightly as population growth in other areas of the state outpace our growth rate. To reflect these changes, Gas Tax revenues have been projected at approximately \$2.4 million each year throughout the twenty-year plan.

In accordance with state law, the Gas Tax Fund receives interest earnings on any unspent cash balances. Gas Tax funds are spent on maintenance and capital related to public streets and highways. As noted in the previous discussion of the General Fund, the Gas Tax Fund works in tandem with the General Fund. Essentially, a level of Gas Tax funding for operations is established, with remaining funds used to cover Gas Tax-eligible capital projects.

Operating expenses programmed for street maintenance in this fund are \$2.2 million for FY 2006/2007 and \$2.25 million for FY 2007/2008. For the remainder of the first ten years, operating expenses vary from \$1.85 million to \$2.5 million each year. Operating expenses covered by the Gas Tax Fund are lower in the second ten years.

The recommended FY 2006/2007 Budget for the Gas Tax Fund has two capital projects totaling \$82,148. The first is a continuing project in the amount of \$20,000 annually plus inflation for the City's share of development costs associated with streets and roadways. The second project provides \$62,148 for sidewalks on Java Drive funded by a transfer from the Transportation Development Fund.

The project administration expenditure in the Gas Tax Fund represents the in-lieu charge for Engineering Services that are expected to be utilized in supporting capital projects that are funded directly from the Gas Tax Fund.

Finally, the recommended FY 2006/2007 Budget reflects a transfer to the Capital Projects Fund/Gas Tax Sub-fund of \$312,970 to support the Roadway Rehabilitation on Various Streets project in the amount of \$122,462 and provide \$190,508 for the project administration costs associated with Gas Tax related projects in the Capital Projects Fund.

Beginning in FY 2001/2002 new state funding for streets and road systems, the State Traffic Congestion Relief Program (TCRP) has been held and accounted for in a Sub-fund of the Gas Tax Fund as required by State law. A complete discussion of this revenue source and the projects associated with it can be found in the *Transportation Funding Issues* section of this Transmittal Letter.

ENTERPRISE FUNDS

The Enterprise Funds of the City incorporate programs and activities that are either fully self-supporting by way of user charges and fees or partially self-supporting. Those that are partially self-supporting require some level of transfer from the City's General Fund.

The City has three utilities that are fully self-supporting, including the Water Supply and Distribution Fund, Solid Waste Management Fund, and Wastewater Management Fund. Additionally, the SMaRT Station® Fund has been established to account for operations at the Sunnyvale Materials Recovery and Transfer Station, which is a partnership among the three cities of Sunnyvale, Mountain View and Palo Alto. This fund consists of two sub-funds, one used to account for SMaRT Station operations and the other used to account for equipment replacement needs.

In April 2006 Council approved the following rate changes effective with the billing cycle on or after July 1, 2006:

Utility	Rate Change
Wastewater	6.0%
Water	11.5%
Solid Waste	5.5%

Each rate increase and the factors contributing to the need for such increases are discussed in detail below. As a result of these increases, monthly costs associated with solid waste, water, and wastewater services for an average residential customer will increase by 7% overall. It is important to note that even with the rate changes, Sunnyvale residents enjoy utility rates that are approximately 25% lower than the average of surrounding communities. This amounts to annual savings of approximately \$317 per household. Commercial customers also enjoy rates that are competitive with surrounding communities.

There is one enterprise fund that requires an annual transfer from the General Fund for operations because it is not fully sustaining. The Community Recreation Fund incorporates Leisure Services activities including golf, tennis, and recreation programs.

Water Supply and Distribution Fund

The Water Supply and Distribution Fund accounts for all revenues and expenses related to the City-operated water utility. Expenses include costs for wholesale water, project-related costs, debt service, and other operating costs. Revenues consist of service fees for water and recycled water, water-related public works and construction fees, and interest income. Once expenditure levels are developed, then water rates must be set to maintain the fund in a sustainable financial position. The fact that Sunnyvale utilizes long-range financial planning and sets utility rates every year helps minimize wild rate swings.

Sunnyvale currently receives water from four different sources. For FY 2006/2007, approximately 41% is projected to come from the Hetch Hetchy system operated by the San Francisco Public Utilities Commission (SFPUC), 45% from the Santa Clara Valley Water District (SCVWD), 7% from well water, and the remaining 7% from recycled water.

A significant portion of the Water Fund's direct expenditure budget is the cost of purchased water (currently 71% and projected to be 80% within ten years), so each year staff reviews the costs of wholesale water and the quantities planned to be purchased. Currently for FY 2005/2006 the City is paying the SFPUC \$444 per acre foot plus meter charges of \$267,000, for a total of \$468 per acre foot. Current charges for SCVWD purchased water are \$420 per acre foot plus a \$90 treated water surcharge, for a total of \$510 per acre foot. The forecast anticipates costs for FY 2006/2007 of \$519 per acre foot plus meter charges for SFPUC water for a total per acre foot of \$544. This represents a 16.2% increase over last year's cost. The forecast for SCVWD is \$535 per acre foot for water purchased from SCVWD, including the water surcharge, for an increase of 4.9%.

The City also receives charges in the form of a pump tax from the SCVWD for pumping ground water from City wells. The unit cost for well water is also influenced by the power costs associated with running the pumps. The projected well water total unit cost (tax plus power) for FY 2006/2007 is \$520 per acre foot, an increase of 3.4% over last year's unit cost of \$503.

Finally, the City's Water Pollution Control Plant provides recycled water as part of the Water Reclamation Project begun in 1993. Recycled water is wastewater that has been treated to very high standards. Recycled water currently provides landscaping water for the Sunnyvale Municipal Golf Course, Baylands Park, Twin Creeks softball complex, the SMaRT Station, and several commercial businesses in the Moffett park commercial/industrial area. The cost for recycled water is borne by both the Water Supply and Distribution Fund and the Wastewater Management Fund. The Water Supply and Distribution Fund distributes and sells recycled water and benefits through reduced reliance on potable water sources. The Wastewater Management Fund produces recycled water and benefits from the resulting diversion of wastewater from discharge to the San Francisco Bay.

In addition to the benefits provided by recycled water discussed above, the City receives a \$115 per acre foot rebate from the SCVWD to encourage its use of recycled water. The SCVWD provides this benefit on the premise that the use of recycled water reduces strain on potable water supplies. The rebate is based upon a contractual agreement between the City and the SCVWD entered into in 1997. The original contract envisioned a 25 year period of rebates with renewal at five year increments. However, SCVWD is considering alternative ways to fund recycled water and the City's current contract only has two years remaining, ending in FY 2007/2008. Information from SCVWD staff indicates that the District will not be renewing the contract. Staff is maintaining a dialogue with SCVWD regarding this issue, and hopes to continue to receive some form of financial subsidy for the production and distribution of recycled water. The projected Long Term Financial Plan for the Water Supply and Distribution Fund includes the presumption that we will continue to receive the rebate or some other form of recycled water incentive throughout the full twenty years. Should this not occur, the negative impact on the Fund would be \$195,500 per year.

The first step in setting rates for the Water Supply and Distribution Fund is completion of a Twenty Year Water Production Forecast. This analysis looks at the total amount of water that will be needed for the next twenty years, taking into account demand trends, water conservation, growth and projections of population. The water usage projection had previously been based upon a build out plan for the City developed in the 1980s. Review this year indicates that the build out plan may overestimate the amount of water required by Sunnyvale over the long term. Actual purchase and sales of water have been relatively flat over the past few years, due to slower population growth, water conservation, success of the recycled water system, and wet weather conditions. To reflect these various factors, the Twenty Year Water Production Forecast has been developed to reflect a modest increase for FY 2006/2007 in water usage and flat water sales into the future.

To complete the purchase analysis, staff looks in detail at each source of water supply. Staff obtains projections from each of the City's water wholesalers for the next year and longer term. The projections received from SCVWD have been fairly stable, while the SFPUC rates have varied significantly from prior year projections.

Staff also receives information on potential SFPUC rate increases from the Bay Area Water Supply and Conversation Agency (BAWSCA). BAWSCA is the agency which represents the "Suburban Users", a group of water retailers outside the City of San Francisco. Sunnyvale is one of 28 jurisdictions outside of the City of San Francisco who account for approximately 70% of the water supplied by the SFPUC's regional water system.

Staff takes the numbers provided by the water wholesalers, factors in all known price increases, and projects water usage over the long-term plan to optimize the use of the least expensive sources of water within the terms of each contracts.

The recommended FY 2006/2007 Budget includes the projections provided by SFPUC and BAWSCA and the SCVWD through FY 2015/2016, with one exception. For FY 2008/2009, SFPUC staff projected a reduction in wholesale water rates. Sunnyvale staff instead reflected a 3% increase in that year and then smoothed the increase for FY 2009/2010 to reach their new stated rate for FY 2010/2011. Staff believes that

this is prudent in light of the large rate increases that SFPUC has actually experienced historically.

The projections provided by each agency are as follows:

	SFPUC	SCVWD
FY 2006/2007	16.2%	4.9%
FY 2007/2008	5.5%	2.8%
FY 2008/2009	7.4%	3.6%
FY 2009/2010	7.1%	5.3%
FY 2010/2011	19.2%	3.3%
FY 2011/2012	23.8%	3.2%
FY 2012/2013	27.7%	4.7%
FY 2013/2014	26.9%	3.7%
FY 2014/2015	3.3%	3.6%
FY 2015/2016	4.6%	4.9%

As the table above indicates, SFPUC has projected a 16.2% overall increase in purchased water costs for FY 2006/2007. This large rise in cost is due to several factors, including slumping revenues that resulted from a wet year (when people use less water for irrigation) combined with unexpected increases in Operations and Management.

Wholesale water purchased from SCVWD is projected to rise 4.9% for FY 2006/2007. This is the same increase projected last year. In recent weeks, City staff has gotten some indication that SCVWD rates could rise more substantially in order to fund additional operations and capital costs and an increase in discretionary reserves. However, based on the current financial position of the SCVWD, City staff believes that the lower rate forecast is the more realistic alternative.

The new projections for wholesale water prices in FY 2006/2007 cause SFPUC to change from being the less expensive wholesaler to the more expensive beginning in FY 2006/2007. This will affect the amount of water we project to purchase from SFPUC since our policy is to maximize purchases from the least expensive source. For FY 2006/2007 we are projecting to purchase 10,529 acre feet from SFPUC, representing our contractual minimum. Purchases from SCVWD will go up to 11,471 acre feet.

The remaining 30% of direct operating costs of the Water Supply and Distribution Fund are related to City activities involved in operating and maintaining a water supply and distribution system. The system includes ten storage reservoirs and approximately 280 miles of transmission and distribution mains. Other activities include management of the wholesale water contracts, effective utilization of conservation programs, recycled water and City-owned wells, and ensuring that all water delivered meets quality and health standards. The recommended FY 2006/2007 Budget includes a modest increase of 1% from last year's budget in operations. It should be noted that the actual estimated operations expenditures for FY 2005/2006

are significantly lower than budgeted because of lower costs for gas and electricity and staff vacancies.

The Water Supply and Distribution Fund contains annual debt service of approximately \$1.1 million through FY 2018/2019 for Water and Wastewater Revenue Bonds. These Bonds were originally issued in 1992 to fund the recycled water system and were refunded in 2001 to reduce debt service costs. Debt service also includes the Water Fund's portion of the Certificates of Participation issued in 2001 for purchase of the 505 West Olive Government Center property. This debt service, in the amount of about \$87,000, continues through the Twenty Year Financial Plan.

Over the past few years, Sunnyvale staff has been working to identify and scope projects to improve the City's water supply and distribution system. \$26.9 million in capital and infrastructure projects are included in the first ten years of the FY 2006/2007 Long Term Financial Plan, and \$12.9 million in fully identified water infrastructure and capital projects are included in the second ten years of the plan. Public Works staff have proposed a methodical and measured repair and rehabilitation plan for the water supply facilities with the goal of extending infrastructure life by up to 100 years.

Following are the capital and infrastructure projects recommended for funding in FY 2006/2007:

- **Refurbishment of Water Tanks at Wright Avenue:** This project provides \$100,000 in funding for FY 2006/2007. A total of \$3,197,364 is budgeted over the seven year period through FY 2012/2013 to refurbish the two water tanks located at Wright Ave., inside and out, in accordance with a complete structural and coating evaluation done in 2004. Refurbishing the tanks is more cost-efficient than replacing them, and proper coating with the normal schedule of periodic tank maintenance should keep the tanks in useable condition for up to 40 years.
- **Water Main Development Costs (City Share):** This project provides ongoing funding of \$20,000 per year plus inflation to pay for the City's share of water mains constructed by private developers. The Sunnyvale Municipal Code requires that costs be shared by the City when the developer is required to provide water mains in excess of eight inches.
- **Water Pipes, Manholes, and Laterals Replacement:** This project provides ongoing funding of \$20,000 annually plus inflation for miscellaneous small water projects that may arise unexpectedly. Generally, funding is used for emergency repairs occurring outside normal operations.
- **Water Meters for New Developments:** This project provides \$59,800 in funding per year plus inflation to purchase and install water meters for new development activities. Costs are reimbursed to the Water Supply and Distribution Fund by the end user.

- **Doublecheck Valves & Backflow Devices for New Developments:** This project provides \$50,000 annually plus inflation to purchase and install detector checks and backflow devices for new development activities. Costs are reimbursed to the Water Supply and Distribution Fund by the end user.

In addition to the projects with funds appropriated in FY 2006/2007, some of the major capital and infrastructure projects included in the Water Fund's Long Term Financial Plan are as follows:

- **Central Water Plant Building Reconstruction:** The Central Water Plant is a critical element of the City's water supply system. This project will provide \$1.8 million in funding from FY 2007/2008 through FY 2010/2011 to replace the existing structures and evaluate the existing equipment. Additionally, the project will provide funding to install a new propane generator, magnetic flow meter, and underground piping.
- **City-Wide Water Line Replacement:** The integrity of the City's water supply system is critical to protect public health and safety. The success of these goals is dependent on the maintenance and eventual replacement of aged and worn infrastructure. Currently, many portions of the water system have exceeded their estimated life expectancy of 35 to 40 years. This project will provide \$13.5 million over the Long Term Financial Plan beginning in FY 2007/2008 to replace a total of 280 miles of water lines. Replacement will also upgrade pipes and fittings for seismic stability.
- **Interior Coating of Water Tanks:** This project funds \$2.1 million to remove the interior coal tar coating of five small water tanks and three large water tanks and re-coat them to American Water Works Association standards. Approximately \$600,000 is budgeted in FY 2008/2009 and FY 2009/2010 for the five small half-million gallon tanks, and the remainder of the project is scheduled in FY 2012/2013 through FY 2015/2016.
- **Earthquake Mitigation of Water Tanks:** The impact of tank failure during seismic activity is amplified by likely additional needs placed on the water system to protect public health and to provide fire suppression. This project will provide \$1.9 million from FY 2008/2009 through FY 2012/2013 to anchor tanks to the ground and improve water inlet, outlet, and overflow connections by adding flexible couplets.
- **Pressure Reducing Valve Replacement and Relocation for SCADA:** Pressure reducing valves are an integral part of the water distribution system, providing balanced water pressure throughout the City. The valves are 40 to 50 years old, and the cost of preventive maintenance has begun to exceed replacement costs. This project provides \$2.5 million over twenty years starting in FY 2007/2008 to replace the City's sixty existing pressure-reducing valves with new ones.

It should be noted that staff is currently evaluating the necessity and cost-benefit of maintaining all aspects of the water system infrastructure, including pipes, tanks, pump stations, and control valves and will include the results of this evaluation in the capital improvement project process beginning next year.

Engineering costs associated with management of the capital and infrastructure projects are reflected as Project Administration charges on the Long Term Financial Plan.

The Water Supply and Distribution Fund carries a loan that was advanced from the General Fund in FY 2002/2003 for an original principal balance of \$1,632,000. During FY 2002/2003 the City purchased property located at 239 Commercial Street to provide additional space for the Public Works Corporation Yard. The total purchase price of \$2,530,000 was funded by the City's Water and Wastewater enterprise funds based on the number of staff located at the Corporation Yard. The Water Fund's share of the cost amounted to 64%, or \$1,632,000. The Water Fund did not have sufficient funds for the purchase, and the General Fund loaned the Water Fund the total amount. The loan accrues interest of 6% starting in FY 2002/2003.

The recommended FY 2005/2006 Budget reflected an accelerated repayment schedule for the Interfund Loan. The Financial Plan for FY 2006/2007 makes no change to that schedule.

The Fiscal Sub-Element of the City's General Plan calls for the Water Fund to maintain a Contingency Reserve of 25% of operations. This Contingency Reserve is to be used only in the event of disasters or other emergencies. The Water Fund also maintains a Rate Stabilization Reserve to smooth utility rates from year to year, levelize economic cycles and plan for project-related expenditures.

The rate increase approved by Council for water utility services for FY 2006/2007 is 11.5%, compared to the 4.5% anticipated last year. As stated earlier, this increase is due primarily to significantly higher charges for purchased water, particularly from the SFPUC Hetch Hetchy system. The projected rate increases anticipated over the remainder of the 20 years are shown at the bottom of the Water Fund Long Term Financial Plan.

Utility rates are intended to capture the cost of providing service to each category of customer. Because the composition of both costs and customers change over time, staff periodically updates the cost allocation methodology underlying the rates. A Water and Wastewater cost of service study is currently underway, with a draft expected by the end of this fiscal year. Elements being reviewed include changes in the tiered rate structure, allocations of cost to each customer class, and an analysis of each phase of the recycled water master plan. This study will be helpful in projecting future usage and rates for both potable and recycled water.

Wastewater Management Fund

The Wastewater Management Fund accounts for the revenues and expenses related to the City-operated sewer collection and Water Pollution Control Plant (WPCP) services.

The City owns and operates an extensive system for management of wastewater (sewage) within City limits and in a small area in northern Cupertino. The system includes approximately 327 miles of sewer pipes and a 29.5 million gallon per day (MGD) Grade V Water Pollution Control Plant. Operations include the transport of sewage to the treatment plant, wastewater treatment, recycled water production, industrial discharge inspection and enforcement, and many other services related to wastewater. Although the WPCP has a 29.5 MGD capacity, it is currently processing about 15 MGD. One issue that will be explored in the coming year as we develop a rehabilitation and replacement plan for the plant is its optimal capacity. One alternative may be to downsize, and another may be to make some of this capacity available to other nearby jurisdictions to help defray overhead and provide additional revenue to this fund.

Infrastructure maintenance and replacement has been and remains the largest issue for the Wastewater Management Fund. Portions of the treatment plant and collection system are approaching 50 years in age and are deteriorating. For the past two years staff has worked to identify and isolate the cost and life span of the various pieces of infrastructure and schedule these into the Long Range Infrastructure Replacement plan. The recommended FY 2006/2007 Budget and Long Term Financial Plan reflects \$76.3 million in infrastructure and capital projects that have been identified for the 20-year planning period through this process.

The major infrastructure and capital projects with funds programmed for FY 2006/2007 are as follows:

- **WPCP Air Conditioning Project:** This project provides \$575,000 in funding for FY 2006/2007 to replace the Heating, Ventilating and Air conditioning (HVAC) systems at the Water Pollution Control Plant.
- **Rehabilitation of Digesters and Replacement of Digester Lids:** This project provides \$1,610,000 in funding for FY 2006/2007, with an additional \$6 million programmed from FY 2007/2008 through FY 2009/2010. Digesters at the WPCP are used to further degrade solid waste removed from the wastewater. The structural integrity of the digesters/lids must be maintained to prevent releases of potentially hazardous methane that could result in Bay Area Air Quality Management District (BAAQMD) violations. This project will provide for the design and construction of four replacement anaerobic digester covers and peripheral equipment. The results of a recent RFP for the first digester indicate that more resources may be needed to complete this project. Staff will be reevaluating the planned budget in detail during the upcoming project budget process.
- **Pond Sediment Removal:** This project provides \$651,000 in funding for FY 2006/2007. The oxidation ponds provide secondary treatment using natural action of sun and wind to facilitate the growth of algae, which takes up

dissolved waste from the wastewater. No solids have been removed from the ponds since the beginning of secondary treatment in the late 1960's. The current accumulation of solids is estimated at 35% to 45% of the pond volume. This project provides approximately \$11.7 million over sixteen years beginning in FY 2005/2006 to remove sediment and improve pond capacity.

- **Replacement/Rehabilitation of Sewer Pipes:** The City has over 280 miles of sewer lines, in sizes from 6 inches to 36 inches in diameter. The value of these lines is estimated to be in excess of \$200 million. Many of these lines are 50 years old, or older. This project includes replacement or rehabilitation of these facilities at a total cost of \$18.5 million over twenty years. The project began in FY 2005/2006 and has a budget of \$102,000 for FY 2006/2007.
- **Replacement/Rehabilitation of Sanitary Manholes:** The sewer system infrastructure is on average 50 years old, with some parts considerably older. The system includes over 5,700 sewer manholes. This project provides \$2 million in funding over twenty years to systematically replace or rehabilitate deficient manholes. The project started in FY 2005/2006 and the proposed budget for FY 2006/2007 is \$75,000.
- **Storm Pump Station # 2 Rehabilitation:** This project funds the rehabilitation of Storm Pump Station # 2, which is used to pump accumulated storm water to the San Francisco Bay. Storm pumps are required due to areas of the City that are close to sea level and therefore could suffer flooding during large storms and high tides. Storm Pump Station #2 is located at the east end of Baylands Park. The facility consists of a structure with six pumps, a pond surrounded by a levee, and an access road. The budget for FY 2006/2007 is \$80,000 and the total cost over the ten year plan is \$833,000.

Other major infrastructure and capital projects included in the Twenty Year Long Term Financial Plan are as follows:

- **Primary Sedimentation Basin Renovation Phase I:** WPCP primary treatment provides the removal of solids and floating material from the wastewater stream. The ten primary sedimentation basins that perform this task are old, the oldest of which were part of the original plant built in 1955. This project will provide for repair or replacement of the basins for a total project cost of \$10.7 million. The work is scheduled beginning in FY 2007/2008 and ending in FY 2013/2014.
- **Air Floatation Tank Rehabilitation:** This project provides \$3.2 million in funds to rehabilitate and provide corrosion protection for the four Air Floatation Tanks at the WPCP. Air floatation tanks are used to remove the algae that grow during secondary treatment in the oxidation ponds. This project includes repair/replacement of the steel and mechanical portion of this structure, repair and/or replacement of the influent gates and coating of the concrete walls, extending their useful life for approximately 20 years. This project is scheduled to begin in FY 2007/2008 and end in FY 2012/2013.

- **Fixed Growth Reactor Rehabilitation:** The fixed growth reactors at the Water Pollution Control Plant provide for the biological removal of ammonia from the wastewater stream. This project will provide funds to renovate the three fixed growth reactors. The project is scheduled to begin in FY 2014/2015 and will be completed in FY 2017/18. The total cost is budgeted at \$6.9 million. The completion of this maintenance is expected to extend the life of the reactors another 20-25 years.
- **Replacement/Rehabilitation of Storm Drain Pipes:** The storm system infrastructure is, on average, 50 years old. This project replaces or rehabilitates storm water pipes at an ongoing rate of 800 linear feet per year for a total cost of \$1.6 million over the second ten years of the project beginning in FY 2015/2016.
- **Sewer Lift Stations Rebuild:** The City currently operates five sewer lift stations which ensure proper flow of sewage through the sewer system. This project provides \$1 million in funding to overhaul pumps and rehabilitate wet wells, traffic covers, and electrical panels. The project is scheduled for FY 2010/2011 through FY 2014/2015. The next renovation should not be necessary for at least 10 to 20 years, with an appropriate level of maintenance.
- **Storm Pump Station #1 Expansion:** Sunnyvale operated two storm pump stations to pump accumulated storm water into the San Francisco Bay. These are required for areas that are close to sea level and could suffer flooding, particularly during large storms and exceptionally high tides. The project to expand Station #1 is budgeted to start in FY 2012/2013 and end in FY 2014/2015 for a total cost of \$1.9 million.

Services provided through the Engineering Division to support Wastewater capital and infrastructure projects are shown on the Project Administration line of the Long Term Financial Plan. These costs vary in relationship to the capital improvement program each year.

Projected FY 2006/2007 Operations costs for the Wastewater Management Fund decreased by 3.5% from the FY 2005/2006 Budget. This reflects actual lower costs experienced in FY 2004/2005 for WPCP chemicals and hours required for operational activities.

Environmental regulations continue to restrict numerous pollutants, requiring additional study and increased public outreach efforts to reduce the amount of pollutants reaching the San Francisco Bay. Staff is currently required to renew the City's discharge permit under these more stringent regulations. In prior years, three ongoing efforts related to our National Pollutant Discharge Elimination System (NPDES) permit and the control of non-point source discharges were shown in this fund as special projects. Since they are ongoing and are actually operational in nature, these projects were folded into operations for FY 2004/2005.

The Wastewater Management Fund has two interfund loans that were advanced from the General Fund. The first loan was to finance the remodel of the primary facilities of

the wastewater treatment plant, expanding the capacity from 22.5 million gallons per day to 29.5 million gallons per day. The loan was made by the General Fund in FY 1980/1981 for a total of \$10.7 million at 7% interest. The original term was for 20 years. Payment of the loan began in FY 2004/2005.

The second loan from the General Fund was made to assist the Wastewater Management Fund with cash flow issues by providing needed cash to stabilize rates. The loan was advanced in FY 1995/1996 for a total of \$2.4 million at 7% interest. The term was for 20 years with ongoing payments on the loan deferred until FY 2004/2005.

The recommended FY 2006/2007 Wastewater Management Fund Long Term Financial Plan reflects changes to both loans. Payments on the first loan have been increased beginning in FY 2015/2016 and for the remaining term of the loan to accelerate the repayment to FY 2019/2020. This is six years earlier than projected in the FY 2005/2006 Financial Plan. A similar approach has been used on the second loan, with repayment accelerated to FY 2020/2021, four years earlier than projected in the FY 2005/2006 Financial Plan. These changes were made to shorten the liability to the General Fund and free up Wastewater Fund rate revenue for anticipated large infrastructure needs in the second ten years of the Financial Plan.

The Wastewater Management Fund pays debt service in the amount of \$1.5 million annually for its share of the Water and Wastewater Revenue Bonds issued in 1992. These Bonds were refunded in 2001 to reduce debt service costs; at that time, additional funds of \$12.5 million were borrowed to pay for needed capital and infrastructure projects. The original portion of the Bonds is repaid in FY 2018/2019 and only the new money portion continues throughout the 20-year plan.

Each year the Wastewater Management Fund makes a transfer to the General Fund as payment for the Power Generation Facility (PGF). The Power Generation Facility generates electricity for the Water Pollution Control Plant using natural gas that is a byproduct of the landfill and digester operations. The PGF replaced the need for purchasing power from PG&E to operate the WPCP. Construction of the original facility in 1997 was funded by the General Fund to the Wastewater Fund. The Wastewater Fund purchases power each year from the General Fund. The amount for FY 2006/2007 is \$737,924.

One new cost was reflected in the Wastewater Management Fund Long Term Financial Plan starting in FY 2005/2006. This was charge for rent for use of the land that the Water Pollution Control Plant occupies. The WPCP resides on approximately eight acres of land. Previously, the City's General Fund received no revenue from the Wastewater Management Fund's use of this land, even though the Wastewater Fund received a benefit for its use. Taking into consideration the location and values of comparable land in the Moffett Park industrial area, discounting for the proximity to and complications associated with the Sunnyvale Landfill and Sunnyvale Materials Recovery and Transfer Station, staff recommended that the General Fund be reimbursed \$12.17 per square foot for the use of the land, for a total payment of \$296,748. This payment is reflected for the full term of the plan, adjusted for inflation.

The Wastewater Management Fund by policy maintains a Contingency Reserve of 25% of operations and a Rate Stabilization Reserve to levelize rates and provide for the effect of economic cycles.

The rate increase approved by Council for Wastewater services for FY 2006/2007 is 6%, one and a half percentage points lower than last year's projection. Annual rate increases for the remainder of the planning period are shown at the bottom of the Long Term Financial Plan.

Solid Waste Management Fund

The Solid Waste Management Fund accounts for the revenues and expenses related to collection, recycling, and disposal of solid waste generated within the City of Sunnyvale. A private company, Bay Counties Waste Services, doing business in Sunnyvale as Specialty Solid Waste & Recycling ("Specialty"), has been issued an exclusive franchise for collection of refuse and recyclable materials, and these contract costs are reflected here. Operations of the Sunnyvale Materials Recovery and Transfer Station and disposal of refuse at the Kirby Canyon Landfill are included in a separate fund, but the City's share of these activities is reflected in the Solid Waste Management Fund.

In budgeting for municipal solid waste management expenses, the most significant factor influencing revenues and expenses are tons of solid waste collected, transferred, and disposed. Staff begins preparation of the Solid Waste Long Term Financial Plan by projecting the amount of material that is anticipated to be delivered to the SMaRT Station.

As Council is aware, the City of Sunnyvale is party to a Memorandum of Understanding (MOU) with the cities of Palo Alto and Mountain View for the operation of the SMaRT Station. Sunnyvale and Mountain View are required to deliver all of their garbage and residential recyclables, including yard trimmings, to SMaRT. Palo Alto continues to operate its own landfill, and facilities for yard trimmings and compost and recycling, and therefore that City is required to deliver only specific amounts of garbage that vary from year to year.

In projecting the tons to be brought to the SMaRT Station, staff first sets a base tonnage and then works with the other two cities to project tonnage through the first ten years of the plan. Current tonnage trends at SMaRT indicate that FY 2004/2005 was the low point in the economic downturn as tons of solid waste disposed are an indicator of construction and redevelopment activity. The most recent twelve month period available shows an upward trend in tons delivered by all three cities and the public to the SMaRT Station. Revised Sunnyvale tonnage projections for FY 2006/2007 are up 1% from the tons now expected for FY 2005/2006. Year to year decreases and increases in garbage tonnage are difficult to project accurately, so the financial plan smoothes future trends into a 1% per year increase throughout to provide a more reliable long-term projection.

As mentioned earlier, the City contracts with Specialty for the collection of solid waste and recyclables throughout the City. Specialty is paid on a monthly basis, but their

payment is determined for a year based largely on formulas that take necessary and actual expenses in the last completed fiscal year and adjust them for information. Therefore, the contractor payment for the following fiscal year is driven primarily by actual expenditures from the prior year that are adjusted by various indexes as identified in the contract.

The projected FY 2006/2007 contractor payment is up \$294,214, or 1.9%, from the costs for FY 2005/2006, primarily due to higher than anticipated increases in fuel costs.

One new cost that was reflected in the Solid Waste Fund Long Term Financial Plan starting in FY 2004/2005 was a charge for rent for use of the land that the SMaRT Station occupies. The SMaRT Station is located on a parcel of land also occupied by the landfill that records indicate was originally purchased by the City with the intent of establishing a park. The facility resides on 9.5 acres of land. Previously the City's General Fund received no revenue from the Solid Waste Management Fund's use of this land, even though the Solid Waste Fund receives a benefit for its use. Taking into consideration the location and values of comparable land, a new charge was levied to reimburse the General Fund \$11.25 per square foot for the use of the land. This payment is reflected for the full term of the plan, adjusted for inflation.

The Solid Waste Management Fund Long Term Financial Plan reflects two interfund loans that were advanced from the General Fund. The first loan provided \$3.68 million during 1985, 1988, and 1989 to construct a system to convert methane gas to a marketable form of energy. An additional \$10.5 million was advanced for the purpose of stabilizing solid waste rates between FY 1994/1995 and FY 1998/1999. Both loans bear interest of 7%. The loans have since been combined and their original terms were to have them paid off over 29 years. Initial repayment began FY 2004/2005, was deferred for one year in FY 2005/2006, and continues through FY 2023/2024.

The FY 2006/2007 Solid Waste Management Fund Long Term Financial Plan reflects a change to the loan schedule. Beginning in FY 2014/2015 payments are increased for the remainder of the term. This accelerates the repayment of the loan to FY 2019/2010, five years earlier than projected last year.

By fiscal policy, the Solid Waste Fund maintains a Contingency Reserve of 10% of operations. This is less than the 25% required for the other two utility enterprises to reflect that fact that this operation has less risk for damage or disaster. The Fund also maintains a Rate Stabilization Reserve similar to the other utilities.

The rate increase adopted by Council for FY 2006/2007 is 5.5%, the same as planned last year. The projected rate increases for the remainder of the planning period are reflected at the bottom of the Solid Waste Management Fund Long Term Financial Plan. It should be noted that costs over the first ten years of the plan have risen by about 40%, due to increases in collection (the Specialty Contract) and disposal (SMaRT and Kirby Canyon landfill.) Changes in costs at SMaRT will be discussed in more detail below.

Sunnyvale Materials Recovery and Transfer (SMaRT) Station

The Sunnyvale Materials Recovery and Transfer Station Fund consists of two sub-funds. The SMaRT Station Fund accounts for operations at the SMaRT Station and receives its revenue from charges to the cities of Sunnyvale (Solid Waste Management Fund), Mountain View, and Palo Alto. Major operating cost components include the contract with Green Team/Zanker, the SMaRT Station operator, and disposal fees and taxes collected by the Kirby Canyon Landfill. The fund is designed so that annual revenues and expenditures are in balance and that no fund balance is carried forward to the next year. Operating costs and revenues from the sale of recyclables are charged to or distributed to the cities based on the numbers of tons of solid waste each community brings to the SMaRT Station for materials recovery, transfer, and disposal.

Prior year projections of tons to be brought to the SMaRT Station by each city had Palo Alto deliveries of garbage more than doubling beginning in 2011. All of Palo Alto's yard trimmings, currently composted at their own landfill, were also projected to begin coming to SMaRT as Palo Alto anticipated closing its landfill. The effect of this projection was to increase Palo Alto's share of SMaRT operations and lower those of Sunnyvale and Mountain View.

This year's projections from Palo Alto have changed significantly. In the past year, Palo Alto adopted a "Zero Waste" policy that set a goal of ultimately diverting 90% of that City's waste. Details of the methods that Palo Alto will use to achieve its ambitious goal are still being developed, but Palo Alto staff has reduced the SMaRT Station projection for the amount of municipal solid waste to be delivered in future years. The net effect of this change is to increase the projected expenses shares of Sunnyvale and Mountain View for FY 2011/2012 and beyond compared to last year's Financial Plan.

The SMaRT Station Replacement Sub-fund provides for the replacement of City-owned SMaRT Station equipment. The three participating cities contribute to these replacement efforts and to payment of debt service based on fixed percentages established by the SMaRT Station Memorandum of Understanding (MOU) among the cities.

For FY 2006/2007, the SMaRT Station Fund reflects the impacts of a project to replace the two materials recovery lines at the SMaRT Station. The project will meet the following goals:

- Update the facility with current materials recovery technology
- Reduce the amount of equipment downtime and repair
- Increase the diversion of recyclables from the waste stream
- Increase the revenues from the sale of recyclables
- Reduce landfill disposal costs
- Reduce operating (labor) costs

The project budget is \$5 million, shared by the three partner cities. On completion, the project is expected to reduce ongoing costs and increase revenues so as to provide a

net present gain of approximately \$11 million through the end of the MOU term in 2021. The specific financial effects of the project are reflected in the various revenue and expense components of the Financial Plan.

The recommended FY 2006/2007 SMaRT Station Long Term Financial Plan reflects debt service for the original cost of the facility through FY 2017/2018. Staff projects that while most of the equipment can be maintained in good working order through the term of the MOU, there will come a point when major equipment and the structure itself will need replacement. In order to allow for the cost impact of this eventuality, staff has projected the debt service to continue at the existing level beyond the term of the MOU.

One issue that may have a significant fiscal impact on the SMaRT Station is the current status of the contract between the City and Green Team/Zanker, which expires at the end of 2007. A Request for proposals process is currently underway. Periodic bidding provides the benefits of the competitive market with minimal risk and also allows the scope of work and other contract terms to be updated to reflect updated policy direction, changes in law, and lessons learned. The contract is currently scheduled to be awarded in February 2007, with the new contract taking effect on January 1, 2008. The FY 2006/2007 Long Term Financial Plan does not assume any savings from the bidding of the SMaRT Station contract. However, it is anticipated that the City will likely receive more favorable pricing through the bidding process.

Community Recreation Fund

The Community Recreation Fund, which was created in FY 1991/1992, contains the recreation activities of the City, including the two City-operated golf courses, the tennis center, and recreation classes and services. Prior to the initiation of the Fund, recreation services were part of the General Fund. The creation of the Community Recreation Fund included the merger of the City's golf and Tennis Center operations with the remainder of all other recreation service activities, as well as the adoption of new, entrepreneurial approaches to service delivery. This approach resulted in a significant reduction in the General Fund subsidy that would have been required to support recreation services in future years.

Several changes are proposed in FY 2006/2007 to better define and allow more control over the services and activities that are provided through the Community Recreation Fund, independent of those provided by the General Fund. These changes will realign the services and activities with the most appropriate fund (the Community Recreation Fund or the General Fund) that supports those services.

For example, total operational and maintenance costs for the parks, athletic fields, and picnic areas are the responsibility of both the Parks Program and the Arts and Recreation Program. In order to provide more visibility to the actual impact to the Community Recreation Fund for the costs attributable to the Arts and Recreation Program activities, adjustments to how revenue is received in the Community Recreation Fund will be changed for certain activities. For rentals of park buildings, picnic areas, and athletic fields, the revenue received will be applied to the General

Fund. The expense attributed to the Community Recreation Fund for each of these activities will then be reimbursed from the General Fund and will be considered a revenue for the Community Recreation Fund. The difference between the total revenue received for each activity and the corresponding expense reimbursed to the Community Recreation Fund, if positive, will be added to the total General Fund subsidy to the Community Recreation Fund.

There is no net impact to the Community Recreation Fund or the General Fund for accounting for the revenues in this way in comparison to the methodology used in FY 2005/2006, when all revenues for these activities went directly into the Community Recreation Fund. A similar methodology has been applied to the Baylands vehicle entry and reservation revenues and expenses as well, with the intention of maintaining the overall revenue to the Community Recreation Fund while providing better visibility of the cost to the Fund for providing these services.

Other similar changes were made for FY 2006/2007, including:

- \$125,538 in revenues from the lease of four artist studios and Raynor Day Care Center space at the Raynor Activity Center will be transferred to the General Fund because the expenses of operating the Center are there. This same amount will be added to the General Fund subsidy to the Community Recreation fund to ensure zero net impact.
- \$21,046 in expenses for Youth Employment Services, a program administered by NOVA, will be transferred to the General Fund and the subsidy will be reduced.
- \$46,388 in expenses for Proven People, an employment program for Sunnyvale seniors – will be transferred from the General Fund into the Community Recreation Fund and this program will be provided under contract between the Departments of Parks and Recreation and Employment Development. To cover the additional expense for this program, the General Fund subsidy will be increased by the budgeted expense of the Proven People Program to ensure no net impact to the Community Recreation Fund.
- Revenues and expenses for certain activities related to the Columbia Neighborhood Center will be moved into the Community Recreation Fund. To the extent that expenses exceed revenues for these activities, the difference will be added to the subsidy from the General Fund.
- \$72,000 of cell phone tower rental revenue from towers located in City parks that will be deposited in the General Fund will be added to the subsidy from the General Fund to the Community Recreation Fund.
- \$12,298 is planned in FY 2006/2007 from the General Fund for the Euphrat Museum's After School Art Program. However, based on recent revisions in the Council's Human Services policy and Outside Group Funding process, in order for funds for this program to continue past June 2007 it must be considered in the context of all other recreational services and included in the City Manager's budget request for future years. It will be proposed as a budget supplement for funding in FY 2007/2008.

The recommended FY 2006/2007 Budget includes this realignment, which will provide a much clearer picture of the real subsidy from the General Fund for recreation

programs. The realignment also provides the incentive to Parks and Recreation staff to be as efficient as possible, since the subsidy will be held to a fixed amount plus inflation. In future years, the Fund will need to cover all cost increases related to operating this enterprise. The only exception is for those new services, including those provided to other organizations as approved by Council, which will receive funding through a corresponding increase in the General Fund subsidy. The Fund will be allowed to retain any fund balance generated from cost savings, revenue initiatives, etc. to assist in keeping service levels stable during slower economic periods.

The recommended FY 2006/2007 Budget for the Community Recreation Fund includes a number of key issues for Council consideration, as discussed below.

Structural Imbalance

The Adopted FY 2005/2006 Budget recognized that the Community Recreation Fund had a structural imbalance between revenues and expenditures starting in FY 2006/2007. This imbalance was shown on the Long Term Financial Plan as a “*Fiscal Strategies*” expenditure line item in the amount of \$650,000 gradually increasing over the full twenty years. This line item reflects the amount that the Community Recreation Fund would have to decrease its expenses (or increase its revenues) starting in FY 2006/2007 in order to continue to be in balance and not draw further on the General Fund.

During FY 2005/2006 Parks and Recreation staff developed a series of recommendations for service level reductions or increased revenues to help reduce the structural imbalance. A preliminary plan representing a total of \$413,000 was presented to Council at the Fiscal Issues Workshop in January 2006 and received preliminary Council approval. Details of the plan are included in the *Budget Supplements* section of the Budget Workshop as Budget Supplement # 12. The proposed service level changes and revenue enhancements have been reflected throughout the recommended budget for the Community Recreation Fund.

General Fund Subsidy

The recommended FY 2006/2007 Budget provides almost \$12 million worth of diverse recreation programs and services to the community with a total subsidy from the General Fund of \$3.9 million. Approximately \$1 million of this subsidy is returned to the General Fund to cover administrative in-lieu costs, making the net subsidy \$2.9 million. The remaining cost of recreation programming will be paid primarily by the direct beneficiaries of the programs in the form of user fees.

When the Community Recreation Fund was established in FY 1991/1992 the General Fund subsidy was approximately \$2 million, with \$91,000 returned to the General Fund for in-lieu charges. When converted to today's dollars, the same level of subsidy would be approximately \$3 million, and the in-lieu charges would be \$142,000, for a net subsidy of \$2.9 million. As this information indicates, over the intervening years the subsidy has held constant in spite of the fact that the service level approved by the Council has increased. In many cases, the required increase in expenditures has occurred with no corresponding increase in General Fund subsidy.

Examples of some of the significant increases or factors influencing the fund over the past six years are noted below:

**Summary of Significant Actions Impacting
Community Recreation Fund**

Service or Program Description	Increase Amount
1999/2000	
New and expanded teen programs	\$237,890
Subsidy increase in fee waivers	\$15,000
2002/2003	
Net operating costs budgeted for Fremont High School pool	\$134,378
Net increase in costs from Recreation Division reorganization and transition of temporary positions to City staff.	\$89,768
2003/2004	
“Fun on the Run” transferred to Recreation Division	\$74,120
Final cost increase to transition temporary positions to City staff	\$57,500
Budget Modification approved for Senior Lunch program	\$80,000
Budget Modification approved to continue Fee Waiver program (transferred from Swirsky Trust Fund)	\$10,000- \$12,000
Budget Modification approved to temporarily waive Park Building use fees for non-profit groups.	\$26,791
2005/2006	
Pool and golf equipment replacement project costs moved from Capital projects into Recreation operating budget	\$24,300
Budget Modification approved to continue Senior Lunch Program while RFP process was underway	\$25,000
Rental Rates to IT Dept. increased to support registration and reservation software	\$13,000
Budget Modification approved to continue Fee Waiver program through September.	\$76,000
Payment to Sunnyvale Community Services to administer Recreation Fee Waiver program	\$10,000
Reserves from Community Recreation Fund used to support Senior Lunch Program	\$24,000

As mentioned above, it is recommended that the subsidy amount resulting from the realignment of revenues and services be fixed at the FY 2006/2007 level and grow by inflation over the Long Term Financial Plan. Any increase in service levels that is not

covered by revenues would then require the Council to approve an additional subsidy from the General Fund.

Consideration of Family Day

In June 2005, Council considered RTC 05-164: Explore Costs and Benefits of Declaring the Second Saturday in August as "Family Day" and Open Recreation Facilities to the Entire Community. Budget Supplement No. 12 further explores this concept in accordance with Council direction, concluding that if Council approves and implements Family Day, there will be an added cost to the Community Recreation Fund of approximately \$8,000 - \$12,000. If these costs are not offset by a transfer from the General Fund, they must be absorbed within the Community Recreation Fund. In that event, other subsidized recreation programs would need to be reduced or eliminated. This recognizes the structure imbalance within the Fund as described above.

Golf Services

Golf operations continue to be the greatest single source of revenue for this Fund, providing over \$1.2 million of direct net profit to the Fund in FY 2004/2005 to support other subsidized recreation services. This reflects a 25% decrease from FY2003/2004 when \$1.6 million in net profit was realized from the golf courses. Golf play on a nationwide level continues to decline since reaching a peak in 2000/2001. Industry estimates indicate rounds of golf at public access facilities are down 2-3% from the previous year. Informal surveys of area courses reflect a reduction in play of 15-25% from peak highs in 2000/2001 while golf round totals from Sunnyvale courses over this period are down a combined 16%.

However, Sunnyvale golf play statistics through the first six periods of this fiscal year, along with current information collected from regional golf facility operators, presents some better news. Despite the high number of rainy days in spring 2006 staff is hopeful that an improvement in golf play is imminent. The most recent trend analysis suggests that Sunnyvale golf courses (and other courses in the area) have reached a bottom in declining participation. While the Long Term Financial Plan estimates for golf play and associated revenues have been pushed lower each of the previous four years the estimate for FY 2006/2007 through FY 2015/2016 reverses this trend. While not projecting an immediate return to peak levels, future years' estimates provide a modest and continued improvement. This improvement should be noticed at Sunnyvale Golf Course first, primarily due to the number of companies relocating near the course, followed by Sunken Gardens which is more influenced by overall economic conditions, one to two years later.

The most significant conditions that may provide positive impacts to golf play are:

- Noticeable improvement in local economic conditions.
- Occupancy rate of near-course commercial buildings has steadily improved, with a number of recent, high profile, companies relocating near the Sunnyvale Golf Course.

- Continued high overall customer satisfaction with golf course conditions and level of service. Annual surveys indicate that current customers are extremely pleased with their golf experience in Sunnyvale.

There are continuing challenges ahead as more golf courses have been added in the area along with high-end courses that continue to compete for Sunnyvale customers. Golfers are becoming more discerning and demanding, looking for the best value for their dollar. Many will prefer a more “full service” facility than the amenities offered at Sunnyvale’s courses. As a result, the golf operations is one of the initiatives staff will be analyzing in the next year to take a fresh look as to where Sunnyvale needs to go

Council's continued support of market-based golf fees regardless of residency or age (with the exception of monthly discounts for residents, seniors, youth and disabled golfers) remains a critical factor in maintaining this important revenue stream. The proposed FY 2006/2007 budget reflects a \$2 increase in weekend green fees and a \$1.50 increase in weekend twilight fees for Sunnyvale Municipal starting in April 2007. However any increases in fees beyond inflation are not shown in the proposed fund balance beyond FY 2010/2011.

Senior Lunch Program

In September 2005 City Council approved an agreement with Culinary Magic Catering to provide a service level up to 21,000 meals, based on a maximum of 84 meals and a minimum of 25 meals per day to be prepared at the Sunnyvale Senior Center for the Senior Lunch program. In addition, reserve funds in the Community Recreation Fund were used in order to absorb the increased cost of the Senior Lunch program. This increase included a temporary subsidy of the program to allow the first 1,000 meals to be provided at a cost 50 cents less than the planned cost of \$4.50 until the end of December 2005, to allow the new caterer to get a head start. For FY 2006/2007, the Senior Lunch program will continue to cost approximately \$24,000 more than the estimated revenue. Although participation has increased from an average of 27 persons per day in the fall of 2005 to an average of 40 per day in the first half of 2006, it is still short of the goal of 84 meals served per day. Future fee increases for the Senior Lunch program will be evaluated on an annual basis within the context of all the other recreation program and service fees.

One issue of concern for the future of the program is the fact that the caterer is currently reliant upon special events in addition to the core Senior Lunch program in order to make a profit. This issue will need to be monitored carefully over the next year.

Fee Waiver Program

The fee waiver program is an important component of the City's delivery of recreation services. It allows the economically disadvantaged to participate in programs by defraying the established user fees. As it did in FY 2004/2005, the program experienced increased participant use of fee waivers well beyond planned amounts and resulted in the need for Council action to avoid spending beyond approved budgets. In February 2006 Council authorized a \$76,000 Budget Modification to continue the program for economically challenged residents through the end of the

fiscal year. The Budget Modification requires eligible participants to pay a minimum of \$1.00 to the Senior Lunch Program (per person per meal), reduced the maximum amount of fee waiver allowed per individual from \$250 to \$180, and limited income criteria to “very low” and “very very low” categories. It also added \$57,000 to the budget amount limit to continue it into September 2006 when a Study Issue covering this topic will be presented to Council. The Study Issue will explore changes in eligibility for fee waivers as well as possible limitations on the types of programs to which fee waivers apply.

Swirsky Youth Opportunity Fund Transfer

In April 2005 Council approved the continuing use of two-thirds of the interest earnings of the Swirsky Youth Opportunity Fund by the Community Recreation Fund as recommended annually by the City Manager. In FY 2005/2006 the interest was used to supplement the Mobile Recreation Program. The remaining one-third of the interest was given to Sunnyvale Community Services per Council direction to purchase recreational equipment and supplies for disadvantaged youth living in Sunnyvale. For FY 2006/2007 the City Manager is recommending that all of the interest be used to supplement the Mobile Recreation Program and the City’s agreement with Sunnyvale Community Services will be revised to reflect this change.

Infrastructure Projects

The City maintains and funds a planning system for repair and replacement of significant pieces of City infrastructure. To mention a few, items include roofs and heating/air conditioning systems, pool renovations and recreational equipment. Those projects and items specific exclusively to the Community Recreation Fund have been listed in the *Current Requirements* section of the Long Term Financial Plan. In general, these have been limited to Golf Course and Tennis Center improvements, with parks related infrastructure funded by the General Fund. Over the last ten years, approximately \$1.6 million in capital projects have been completed, and projected future costs through FY 2015/2016 are \$2.7 million. These project costs are accounted for in the Infrastructure Renovation and Replacement Fund/Community Recreation Sub-Fund.

As a part of the Capital Projects focus last year, staff has reviewed funding sources for these infrastructure projects and has determined that infrastructure projects and equipment on park lands can and should be funded through the Park Dedication Fund. Therefore, future costs for infrastructure projects and equipment, including Golf and Tennis, are no longer noted in the Community Recreation Fund.

Future Fiscal Condition

The recommended FY 2006/2007 Budget and Long Term Financial Plan includes no new capital projects in the Community Recreation Fund. Two small special projects are included: \$1,000 for Cooperative Middle School activities and \$18,359 for a Business Plan for the Community Center Theatre.

The Fund contains two reserves. The first, *Co-op Sports Reserve*, reflects requirements of a contract that the City has with the Sunnyvale School District to administer the

after school intra-mural sport league programs at Sunnyvale Middle School and Columbia Middle School. The reserve carries over funds for the Sunnyvale Middle School program, which generally brings in more revenue from participant fees than is needed to cover direct program costs. The reserve funds are used to purchase equipment and uniforms as needed by the school.

The second reserve is the *20-year Resource Allocation Plan (RAP) Reserve*, which functions here as in other funds, to levelize expenses and revenues over the planning period. As stated earlier, we expect the 20-Year RAP Reserve to end FY 2005/2006 with \$1.2 million that will be drawn down to maintain existing service levels in FY 2006/2007 and beyond. The 20-Year RAP Reserve gradually diminishes to about \$251,000 in FY 2010/2011 and then builds up to a modest level throughout the Plan. The Fund will be allowed to keep any revenues above projections and savings from service level efficiencies in a given year to help stabilize economic cycles and maintain service levels.

SPECIAL REVENUE FUNDS

Special Revenue Funds are used to account for the proceeds of specific revenue sources that are legally restricted to expenditures for specified purposes.

Housing Fund

The Housing Fund is comprised primarily of revenues from federal HOME grants, housing mitigation funds, and Below-Market-Rate ("BMR") receipts. Expenditures are for operating activities related to developing affordable housing and managing the City's below-market-rate housing program and for capital and special projects targeted to achieve the goals of the City's Housing and Community Revitalization Sub-Element of the General Plan and the 2005-2010 Consolidated Plan. The Consolidated Plan is a five-year comprehensive planning document submitted to the federal government. It identifies a jurisdiction's overall needs for affordable housing and non-housing community development. The federal government requires the City to submit annual updates during the intervening years of the Consolidated Plan, and this is generally done in May of each year.

Housing Mitigation Sub-Fund

Housing Mitigation fees are paid by high-intensity industrial developers to mitigate development impacts on the City's jobs/housing balance. These funds are used to support the provision of affordable housing within the City. Housing mitigation funds, including accrued interest, are maintained in a separate sub-fund of the Housing Fund.

During the first ten years of the Long Term Financial Plan, Housing Mitigation fees in the amount of \$3.7 million are projected to be received from known developments through FY 2013/2014. Development plans currently under consideration for the Moffett Park area may yield additional fee revenues in the future. However, these revenues have not been included in the projections pending finalization of the plans.

Housing Loan Repayment revenues for FY 2006/2007 reflect payment, with interest, on a bridge loan made to Emergency Housing Consortium in 2002. \$350,000 of the loan came due in 2004 and is past due. The amounts programmed in FY 2006/2007 through FY 2015/2016 reflect a new annual repayment plan for the portion of the loan that is due. The remainder of the bridge loan is deferred for 30 years. Additional Housing Loan Repayment revenues beginning in FY 2009/2010 reflect an estimate of funds owed under the Housing for City/Public School/Child Care employees program.

Real property sales of \$674,000 are programmed for FY 2009/2010 to reflect the sale of the property located at 388 Charles Street in downtown Sunnyvale. This property was scheduled to be purchased by the Housing Mitigation sub-fund during FY 2005/2006 for rental to low and moderate income families. The sale is expected to be complete before the end of this fiscal year. In keeping with the policy adopted by Council last year, this property and the others owned by the General Fund in downtown will be sold following development of the Sunnyvale Town Center. Rental income from the property until the sale is reflected on the Long Term Financial Plan through FY 2008/2009.

Interest income on the reserve balances in this sub-fund continues to accrue and is available for programming of future housing mitigation projects.

The primary project expenditures for the Housing Mitigation Sub-fund in FY 2006/2007 and beyond are for the Housing Assistance for Teachers and City Employees special project. This program, which began in FY 2001/2002, consists of three components: Homebuyer Education, Security Deposit Loan Program and Down Payment Assistance Program. The current budget for FY 2005/2006 is \$1.2 million. An additional \$200,000 is programmed annually starting in FY 2006/2007 and continuing throughout the twenty-year plan. The Sub-fund also includes a small special project for maintenance of the Charles Street affordable housing unit until its sale in FY 2009/2010.

In FY 2005/2006 Council contributed an additional \$300,000 in Housing Mitigation funds to the Housing Trust Fund of Santa Clara County. With the support of corporate and community investors, the Housing Trust Fund serves as a catalyst to develop affordable housing in Santa Clara County through loans and grants to qualified first-time homebuyers and to developers of affordable multifamily and special-needs rental housing and housing for the homeless. The goal of the Housing Trust Fund is to help a minimum of 1,000 families per year for the next three years. The City's contribution is targeted toward housing development in Sunnyvale. Per Council direction, an additional \$300,000 donation from the Housing Mitigation sub-fund is programmed for the Housing Trust Fund in FY 2007/2008.

By the end of FY 2006/2007 the Housing Mitigation sub-fund is projected to have a Housing Mitigation Reserve balance of approximately \$6.9 million. These funds are available to be loaned to non-profit agencies for affordable housing projects in the City as they are identified.

HOME Sub-Fund

HOME funds are also maintained in a separate sub-fund of the Housing Fund. In general, HOME grants from the federal government may be used to fund provision of affordable housing units. Eligible activities for HOME grant funds include: acquisition, new construction, rehabilitation and down payment assistance. The activities must benefit low and moderate income households, at or below 80% of area median income.

The City has been notified that its allocation of HOME monies for FY 2006/2007 totals \$703,400. These funds are being recommended in FY 2006/2007 for Operations (\$70,165), and one special project. This project provides a total of \$1.3 million in HOME funds from the FY 2006/2006 allocation and prior year unspent funds for the acquisition and new construction by non-profit housing development organizations. As specific projects are identified, they will be brought to Council for approval.

Below Market Rate (BMR) Housing Sub-Fund

Finally, the Housing Fund has a third sub-fund that contains Below-Market-Rate and other grant-supported housing activities. Revenues in this sub-fund include BMR processing fees, housing loan repayments, revenues from BMR code violations, and interest earnings. Expenditures are operating costs associated with maintenance and monitoring of the BMR program (\$324,003) and two special projects (\$592,647). One on-going special project in this sub-fund provides for the auditing of BMR participants to ensure compliance with program regulations. The second special project provides \$541,000 each year through FY 2007/2008 for First-Time Homebuyer Support.

The Other Grant Supported Housing Sub-fund maintains three reserves. The first is the BMR In-Lieu Reserve which is to be used for BMR related activities. The second is the 20-year Resource Allocation Plan Reserve which is used here as in other funds to levelize spending or provide funds for capital expenditures. Finally, a third reserve accounts for Low and Moderate Income Housing Funds that are expected to be available from the Redevelopment Agency beginning in FY 2016/2017 for housing development.

Community Development Block Grant (CDBG) Fund

The Community Development Block Grant Fund consists of two sub-funds which account for revenues from Community Development Block Grants and the repayment of commercial and residential loans. Primary expenditures are for operations, housing opportunities, special projects, and most of the City's outside group funding efforts.

Community Development Block Grant Sub-Fund

This sub-fund accounts for Community Development Block Grants from the federal government. The Federal Government has notified the City that its FY 2006/2007 entitlement will be \$1,271,752, which is 10.4% lower than the FY 2005/2006 allocation. Similar to the long-standing strategy used with all federally financed

programs, future grant receipts are not shown beyond the fiscal year in which the entitlement amount is known.

Traditionally, CDBG funds are used primarily to address the City's affordable housing strategy. This includes support of housing agencies; rehabilitation and retrofitting of the existing housing stock; and the acquisition, rehabilitation, and construction of affordable housing by non-profit developers. As in the Housing Fund, capital and special projects are targeted to achieve the goals of the City's Housing and Community Revitalization Sub-Element of the General Plan and the 2005-2010 Consolidated Plan. Additionally, by regulation, up to 15% of the annual CDBG allocation plus prior year program income may be used for human services and public services programs. CDBG funds may also be used for projects that benefit groups with special needs such as senior and handicapped citizens or for targeted geographical areas that meet certain income requirements.

Expenditures programmed in FY 2006/2007 for the CDBG Sub-fund include \$540,405 for operations and a transfer of \$6,295 to the Housing Mitigation sub-fund for purchase of a loan portfolio tracking system.

The recommended FY 2006/2007 Budget includes \$271,600 for Outside Group Funding of seventeen local agencies. Special projects are proposed in the amount of \$230,000 for activities that include: the Home Access, Paint and Emergency Repair Program ((\$100,000), Fair Housing Services (\$30,000), and the City's ADA Curb Retrofit project (\$100,000).

One capital project is proposed for FY 2006/2007 utilizing CDBG funds. This project, in the amount of \$492,163, supports the preparation of an application that will be submitted to the U.S. Department of Housing and Urban Development requesting Section 108 loans to facilitate the expansion of the Columbia Neighborhood Center and support projects that benefit neighborhood and economic development activities in targeted locations.

Details of the Special and Capital projects are included in *Volume II, Projects Budget*.

CDBG Revolving Loan Sub-Fund

The Revolving Loan Sub-fund was established by Council action in 2001 and separated for accounting purposes in FY 2003/2004. This revolving fund was created to provide a practical budgetary management tool to deal with program income from housing loans made with CDBG funds and to provide greater flexibility in the management of the City's housing assistance programs.

The Revolving Loan Sub-fund has one source of revenue, housing loan repayments. This revenue consists of payouts of deferred loans and regularly scheduled monthly payments. These repayments are expected to total \$609,386 in FY 2006/2007. The loan repayment projected out over the 20-year plan reflects staff's estimate of deferred and regularly scheduled payments based on the City's loan portfolio.

The recommended FY 2006/2007 Budget contains two special projects for the Revolving Loan Sub-fund. The first is Housing Rehabilitation Loans which are

provided to existing rental properties that serve low-income households. Funds are budgeted in a total amount of \$1.2 million next fiscal year to provide approximately 20 loans in amounts varying from \$20,000 to \$60,000 and \$700,000 for rehabilitation of multi-unit properties. This project continues each year throughout the financial plan in varying amounts.

The second special project is for Housing Acquisition projects by non-profit developers to maintain the City's stock of affordable housing units. \$500,000 has been budgeted one-time in FY 2006/2007 with no ongoing appropriations. However, the 20-Year Resource Allocation Plan Reserve is projected to increase substantially as loans are repaid and staff anticipates that these funds will be used as high-priority projects become available.

Park Dedication Fund

The Park Dedication Fund was established to meet statutory requirements regarding the accounting for park dedication monies. In general, the City collects park in-lieu fees for multi-family residential projects that do not dedicate land for use as parks or open space. This fee is now calculated on an average fair market value per square foot as determined by the Community Development Department annually. These revenues are recognized in the Park Dedication Fund, and then available resources are appropriated here or transferred to the Capital Projects Funds for designated and approved park-related projects. Revenues in this Fund also include rental income from certain houses that the City purchased with Park Dedication Funds in anticipation of park expansion projects.

It is estimated that approximately \$1.8 million in Park Dedication Fees will have been received during FY 2005/2006. Staff from the Community Development Department project that residential development subject to the Park Dedication Fee will be high for an additional four years, FY 2006/2007 through FY 2009/2010 and that over \$11 million in fees will be received over that time period. It should be noted an increase in the Park Dedication Fee to \$81 per square foot is proposed for FY 2006/2007.

Residential construction subject to Park Dedication Fees is projected to cease in FY 2010/2011 through FY 2012/2013 in keeping with the construction development cycle that the City has utilized to forecast its building related revenues. The cycle is expected to peak again in FY 2013/2014 and in FY 2020/2021, with revenues being forecast at a much reduced level.

The Park Dedication Fund also receives rental income from six houses that the City purchased in anticipation of expanding Murphy Park and Orchard Gardens Park. Staff is recommending that these two parks be kept in their current configurations as neighborhood parks. Instead, the houses would be sold to fund construction of a Citywide sports complex or other citywide park facility. The Long Term Financial Plan projects that the rental revenue will end in FY 2016/2017 when the houses are sold. At that time, the Fund will realize land sale proceeds of \$5 million which will be available to help finance the sports complex. Following the overall review of our parks system that is proposed for FY 2006/2007 (see *Initiatives* section of this Transmittal Letter), a capital project will be developed for the sports complex as appropriate.

The Park Dedication Fund receives interest earnings on its unexpended fund balance. For FY 2006/2007 this is estimated to be about \$275,000.

To date, the largest single appropriation of Park Dedication Funds has been for the design and construction of the Plaza del Sol. A total of \$4,424,405 was spent in support of that project from these fees. Park Dedication Funds have also been used for the Fair Oaks Skateboard Park and Playground Improvements at Ortega Park. Park Dedication Funds have also been appropriated to the Historical Society Museum Project in the amount of \$500,000.

Recognizing the financial difficulty being experienced by the General Fund over the next several years, the FY 2005/2006 Budget adopted a new fiscal strategy for the Park Dedication Fund. This strategy transfers the total responsibility for the City's Parks-related capital and infrastructure projects to the Park Dedication Fund, thereby relieving the General Fund of these costs. A total of \$21.4 million in transfers to the Community Recreation, Capital Projects and Infrastructure Rehabilitation and Replacement funds are programmed throughout the Long Term Financial Plan.

For FY 2006/2007 it is recommended that one major capital project be funded from Park Dedication Funds. Fund in the amount of \$203,980 are programmed for design of the Plaza del Sol Phase II including a memorial, with \$2.025 million programmed for construction in FY 2007/2008. In accordance with recent Council direction, the project now includes \$28,980 for a memorial dedicated to Sunnyvale residents and employees who have given their lives in service of the City and country. FY 2006/2007 also includes \$1.02 million for the Park Land Acquisition project.

Details of the special and capital projects are included in *Volume III, Projects Budget*.

Asset Forfeiture Fund

The Asset Forfeiture Fund was established to account for monies received through drug and other law enforcement activities as allowed under Federal and State asset forfeiture guidelines. The purposes for which asset forfeiture can be used are limited, and funds are drawn down for new one-time expenses targeted for law enforcement services. As this is done, caution should be used to assure that these expenses are ones that fit into the City's priorities and that don't lead to unnecessary future liabilities.

It is expected that the Asset Forfeiture Fund will end FY 2005/2006 with about \$1.3 million in reserves and it is not anticipated that any further funds will be received over the Long Term Financial Plan. The Fund does earn interest revenue on its unexpended balance. For FY 2006/2007 this is projected to be about \$54,000.

The recommended FY 2006/2007 Budget includes one small operating expense in this Fund to cover allowable ongoing costs related to the yearly asset forfeiture audit. In addition, it includes a continuing transfer to the General Fund to support juvenile diversion activities within Police Services. The City currently has an agreement with

the County of Santa Clara to pay for the direct salary, not including benefits, of one Deputy Probation Officer. For FY 2006/2007 this amount is \$87,803.

The recommended FY 2006/2007 Budget includes \$82,000 for three capital projects to be funded from the Asset Forfeiture Fund. These include: \$48,000 for the Public Safety Nextel Cellular phone system, \$24,000 for the replacement of night vision surveillance equipment, and \$10,000 for the replacement of SWAT team equipment. Starting in FY 2007/2008 the ongoing capital project is funding for the cellular phone system costs.

Assuming that no new asset forfeiture monies will be received in the future, the Asset Forfeiture Fund is projected to be depleted by FY 2015/2016.

Police Services Augmentation Fund

The Police Services Augmentation Fund accounts for two grant programs that provide monies for law enforcement purposes. The first is the Supplemental Law Enforcement Services ("SLES") program established by the State, and the second is a small Federal Local Law Enforcement Block Grant (LLEBG) from the Bureau of Justice Administration ("BJA").

The State SLES monies constitute the major portion of this Fund. The City first received the SLES grant in FY 1996/1997. Over the years, the amounts of both grants have decreased significantly. SLES has reduced over 35% from a high of \$297,886 to the current \$192,027. BJA has decreased from a high of \$70,158 to the current \$10,807.

As of FY 2005/2006 the Bureau of Justice Administration replaced the LLEBG program with a different funding mechanism called a Justice Assistance Grant (JAG). This program is intended to simplify the administration process for grantees and now requires no General Fund match.

Initially the Police Service Augmentation Fund monies were used to fund a full-time Domestic Violence Investigator, a Patrol Watch Commander, and participation in the State Bureau of Narcotic Enforcement's Bay Area Regional Narcotics Task Force. Beginning in FY 1999/2000 Council approved use of the SLES and BJA revenue to fund the Patrol Watch Commander and two Internal Affairs Investigators. Due to the continual decline of funding and increased personnel costs, by FY 2003/2004 the grants were no longer able to support the three positions and funds were allocated to support a Patrol Watch Command position and a portion of an Internal Affairs Investigator. The adopted FY 2004/2005 Budget supported only a Patrol Watch Command position with SLES/BJA funds. The Internal Affairs Investigator hours were moved to the General Fund operations of the Department of Public Safety. The adopted FY 2005/2006 Budget continued the grant funds for a portion of the Patrol Watch Command position.

The financial plan for the Police Services Augmentation Fund reflects revenue only for FY 2006/2007 because the grants are speculative in nature. The Governor's State Budget for FY 2006/2007 includes the SLES program funded at the same level as

FY 2005/2006, so we have included that amount in our projections. Based on the combined funding from the SLES and BJA grants, reserves in the Fund will be totally depleted during FY 2006/2007 and available monies will only be able to support approximately 78% of the Patrol Watch Command position. Vacancies and other savings from Public Safety General Fund operations make up the difference in hours.

If the grant funds go away or are reduced significantly, it is important to note that a Patrol Watch Command position will be reduced accordingly from the Department of Public Safety Budget.

Employment Development Fund

The City of Sunnyvale, as administrative entity for the North Valley (NOVA) Job Training Consortium, is required by legislation and regulations to account for the use of various Federal and State funds and program revenues for the workforce development activities that are conducted for the consortium. The City has established the Employment Development Fund to fulfill this obligation.

NOVA, formed in 1983, serves the cities of Cupertino, Los Altos, Milpitas, Mountain View, Palo Alto, Santa Clara and Sunnyvale, and is administered by the Department of Employment Development of the City of Sunnyvale. NOVA has a wide variety of programs funded through various vehicles, with baseline funding originating from the Federal government and passing through the State of California. A significant amount of additional grant money is received from Federal and State sources, as well as the County of Santa Clara, local companies and foundations. Since July 1, 2000 the primary funding for the Department of Employment Development/NOVA has originated from the Federal Workforce Investment Act (WIA) appropriations.

In FY 2005/2006 grant application success rate and anticipated funding met expectations and budget plans.

The WIA-allocated funds for NOVA for FY 2006/2007 have not been released by the federal government for the State of California and, consequentially, the state has not been able to release local allocations. The reason behind the delay is that 2006 is the first year the Bureau of Labor Statistics (BLS) is using 2000 Census data for determining areas that have higher densities of unemployment, a factor in the WIA allocation formula. (1990 data was used as the basis for prior years.) Due to some changes in calculating the formula, when the numbers were originally run many states were disproportionately affected and the degree of change was determined to be too significant and too much the result of the change in formula versus the change in demographic. Thus, BLS has asked states to rerun their numbers based on 1990 Census data, and this exercise will mean a further delay in making the states' allocations.

Since WIA has a "hold harmless" funding factor that guarantees that states and local areas will receive at least 90% of their prior year share of the funding, the Federal government is appropriating that amount of funding at this time, and plans to supplement the grant awards in or about July, 2006 when the new calculations are completed. Thus the City is planning on the allocated funds for NOVA being reduced

by as much as 10% for FY 2006/2007. To supplement these allocated funds, NOVA has a long history of being very competitive for additional Federal and State resources and has several grant applications in place. It is projected that at least \$6 million in supplemental funding will be secured during FY 2005/2006. As in the past, staff will monitor the actual expenditure/revenue rates on an on-going basis and make the required adjustments as needed.

For the purposes of the City's recommended FY 2006/2007 Budget, we have taken the total funds that were available in FY 2005/2006 and used these as a starting point for NOVA's FY 2006/2007 programs and service levels. It is important to note that, as different grants come and go, various programs and activities operated by NOVA have a short lifespan relative to programs operated by other City departments. Therefore, the current listings of programs that have been operated by NOVA during the last several years are not included in this recommended Budget. Rather, a base funding level will be carried into the new fiscal year and the City Budget will be modified for planned activities, outcomes and expenditures during the course of the year as new funding is secured and new contract goals and obligations are agreed upon.

In FY 2005/2006, staff completed an indirect cost allocation plan that is in conformance with the requirements of the Office of Management and Budget (OMB) Circular A-87, "Cost Principles for State and Local Governments." The indirect cost allocation plan allows the City to recover the indirect costs associated with administering the NOVA grant programs including accounting, purchasing, and personnel services. Based on the plan, NOVA programs have been charged an indirect cost rate of 1.215% of expenditures beginning with the recommended FY 2006/2007 Budget.

Volume II, Operating Budget, contains descriptions of the significant NOVA programs and a summary table of the expenditures and budgets for these programs. As in the past and in keeping with the City policy for grant-funded programs, the Employment Development Fund Long-Term Financial Plan reflects grant revenues only for the immediate planning period.

Parking District Fund

The Parking District Fund is a small fund that provides for the ongoing maintenance of downtown parking lots. The Downtown Parking District includes all public parking in the downtown area with the exception of the parking provided by the Sunnyvale Town Center. Debt previously issued to purchase land and make improvements in the District was completely paid in FY 2003/2004.

The approval of Proposition 218 had a significant effect on the methodologies utilized to raise assessments to fund maintenance and operations within the Parking District. Proposition 218 not only deals with the approach and methodologies to be used for benefit assessments, but also the approval process. Essentially, after a method has been selected, a vote occurs by those who would be assessed, with votes weighted according to the amount of assessment. If this weighted majority does not approve the assessment, then it does not go forward. This financial plan assumes that the District

will approve two-year term assessments on an ongoing basis. It also assumes that the amount will remain the same as the base year of FY 2004/2005.

The amount of the assessment generated in this manner will not be enough to pay actual operating expenses to maintain the District lots at the current level. The financial plan assumes that the 20-Year Resource Allocation Plan Reserve will be drawn down until FY 2010/2011 to sustain the existing level of service. After that time, assessments will have to be raised to meet the service requirements. The amount needed is shown as *Additional Special Assessment Required* on the Long Term Financial Plan.

In addition to operating costs for landscape and parking lot maintenance and for administration of the district, this Fund has a continuing special project to pay for costs of calculating and implementing the annual assessments. Since the assessment is assumed to be a two-year process, the special project for FY 2006/2007 contains a smaller amount to pay only for the charges by the County of Santa Clara for placing the assessment on the Property Tax roles. For FY 2007/2008 \$17,500 is budgeted for the assessment engineer and the County charges. This alternating pattern continues for the remainder of the financial plan.

In the near future, the various new developments now occurring or planned in the downtown area are likely to change the character of the parking assessment district. Once all of the various factors related to parking in the downtown are defined and stabilized, the Parking District may be reconfigured considerably.

It should be noted that the lot located on the corner of Charles Street and Evelyn Avenue is not included in the maintenance assessment and will not be maintained with Parking District Funds. Costs of maintaining this lot are currently reflected in the Public Parking Lot Maintenance operating program. Although this lot was acquired with parking district bonds, it was not effectively serving the properties within the parking district. Parking District property owners expressed concern that it was primarily used by CalTrain riders, and in FY 2001/2002 the costs of maintaining it were removed from the Parking Maintenance District Assessment.

Two issues regarding the Parking District Fund must be stressed. First, the level of service in this area is set by the property owners, not by the City. Depending upon their desire for various services and their willingness to pay, the Parking District members can have more or less services included in their assessment. The second important issue concerning the Downtown Parking District is the continuing threat that the voters will not approve the assessments at some point in time. The assessment is currently up for renewal for FY 2006/2007. If the assessment is not approved any time in the future, funds will not be available for continued operation of the District and it would be necessary for staff to explore other potential revenue raising possibilities. These possibilities include establishment of a Parking Improvement District or Business Improvement District or even paid parking.

Youth and Neighborhood Services Fund

The Youth and Neighborhood Services Fund accounts for the revenues and ongoing

operating program expenditures associated with the management and maintenance of the Columbia Neighborhood Center ("CNC"). On May 10, 1994 Council approved development of a neighborhood service center at Columbia Middle School to meet the health, social, recreational, and educational needs of North Sunnyvale residents (with an emphasis on serving disadvantaged youth) through a coordinated network of services. Advanced Micro Devices contributed \$1 million to the Columbia Neighborhood Center project, one-half of which Council used to establish the Youth Opportunity Fund (now renamed the Youth and Neighborhood Services Fund) to generate interest to help offset ongoing operating program expenditures. Subsequently included in the ongoing fund balance were contributions made to the City in the amount of \$6,658 on behalf of former employees that bring the current endowment total to \$506,658.

At this time, only the operating program expenditures and Columbia Neighborhood Center related projects are in this fund along with the associated program revenues. As outlined in the partnership agreement, the City is reimbursed by the Sunnyvale School District for a portion of the cost of services provided at the Columbia Neighborhood Center. For FY 2006/2007 this reimbursement is projected at \$110,250. Other revenues to the Fund are Recreation Fees, Rental fees for the facilities, interest earnings on the endowment, and an annual subsidy from the General Fund.

As part of the overall restructuring of the Budget this year, certain changes were made to the Columbia Neighborhood Center program to more accurately align the services and expenses provided. Previously, funds for recreation and youth and neighborhood safety services were budgeted in the CNC program but managed by Recreation and Public Safety staff. In FY 2006/2007 the funds are budgeted in the CNC program and the CNC site manager will be managing the services provided.

Additionally, certain Recreation fees and expenses for programs that were citywide in nature (i.e. co-op sports and adult and youth basketball leagues) were returned to the Community Recreation Fund to more properly reflect service responsibility. The FY 2006/2007 Financial Plan therefore shows a decrease in Recreation Fees for the Youth and Neighborhood Services Fund.

There is an increase in the FY 2006/2007 Financial Plan for youth and neighborhood safety services, due in part to the CNC staffing hours associated with directly administering these activities. Also, Public Safety staff has reviewed their prior activities in the Columbia Neighborhood and are planning efforts to more effectively engage at-risk youth and their parents. Staff will require more hours to implement these efforts, such as positive after school activities for youth and safety workshops for parents and community members.

The Office of the City Manager is restructuring positions in the department that include staffing changes in the Columbia Neighborhood Center. A new position, the Youth and Family Resources Manager (replaces the existing CNC Manager position), will manage both the Columbia Neighborhood Center and the Youth, Family and Child Care Resources programs. A part-time Administrative Analyst, of which 900 hours will be reimbursed by the Sunnyvale School District, will aid in supporting the operations of the Center and in bringing some services from Youth, Family and Child

Care Resources to Columbia Neighborhood Center. A quarter-time Sr. Office Assistant will provide additional reception support to the Columbia Neighborhood Center as well.

These changes have been reflected in the recommended FY 2006/2007 Long Term Financial Plan for the Youth and Neighborhood Services Fund.

For FY 2005/2006, the General Fund subsidy was approximately \$245,000 and the Center drew down on existing available reserves by \$102,831. For FY 2006/2007, the subsidy is set at about \$491,000 and it grows with inflation over the entire planning period.

Redevelopment Agency Fund

The Redevelopment Agency is a separate governmental and legal entity from the City. However, the Agency is a component unit of the City for which the City is financially responsible. Further, due to certain agreements between the Redevelopment Agency and the City, the General Fund of the City is inextricably tied to the financial condition of the Redevelopment Agency.

At the close of FY 2004/2005 the Redevelopment Agency had two outstanding loans due to the City General Fund totaling approximately \$51.2 million. This is largely the result of the Redevelopment Agency's inability to raise sufficient tax increment revenue to repay the City for annual lease payments made by the City for the downtown parking structure. The Agency entered into a First Amended Repayment Contract with the General Fund in 1977 to repay the debt associated with initial improvements to the Project Area and its inability to make payments on the parking structure. This Contract constitutes the "1977" loan. In 1986 certain State legislation imposed more stringent requirements on funds advanced by the General Fund to the Redevelopment Agency and a separate loan was created to account for costs subject to these restrictions. This loan is referred to as the "1986 loan."

Since the inception of the Redevelopment Project, the State has enacted several laws that placed revenue restrictions on redevelopment agencies. These include capping the time period for collection of tax increment for each redevelopment project area. The original termination date was November 2025. In FY 2004/2005, the plan was extended by one year per SB1044 in compensation for the RDA's ERAF payment in FY 2003/2004. The plan was extended for another two years in FY 2005/2006 per SB1096 for compensation of the RDA's ERAF payments made in FY 2004/2005 and FY 2005/2006. For Sunnyvale's project area, the termination date is now November 2028.

More important was the establishment of revenue limits for redevelopment agencies, referred to as Property Tax increment caps. The revenue limit/increment cap for the Sunnyvale Redevelopment Agency as originally established was \$118 million. In FY 2005/2006 the Agency amended its Redevelopment Plan to increase the tax increment cap to \$600 million. Increasing the cap will allow the Agency to receive an estimated \$219 million by the end of the Financial Plan.

It should be noted that when tax increment received by the Agency reaches the original \$118 million cap, certain pass through payments to other taxing entities will be required. These pass throughs, which are taken directly from the tax increment before we receive it, will begin in FY 2015/2016 and are shown at the bottom of the Long Term Financial Plan as *20% Pass Through to Taxing Agencies*.

An actual deposit to the RDA Low and Moderate Income Housing Fund will also be required when the 1977 General Fund loan is paid off as estimated in FY 2017/2018. Starting in FY 2017/2018, the Long Term Financial Plan reflects the 20% Low and Moderate Income Housing set-aside as a separate revenue line, with a corresponding expenditure for transfer to the City's Housing Fund where the housing projects will be managed.

When tax increment revenues from the downtown area as it originally existed were projected, the Agency reached its \$118 million increment limit just before the time limit was reached in 2025. However, two major developments in the downtown area will cause the original tax increment limit to be reached earlier.

The first development is the 460,000 square foot Mozart office project at Mathilda and Washington. Because the buildings are complete, the City has begun to receive tax increment resulting from the project.

The recommended FY 2006/2007 Budget for the Redevelopment Agency also includes the redevelopment of the Sunnyvale Town Center Mall by the Forum Development Group. This major project, which was scheduled to begin in late 2004 and be completed within two years, has been delayed. Projections of tax increment is being moved back by one year, with approximately one-half of the total new value realized during FY 2008/2009 and the full value shown starting in FY 2009/2010.

As part of the Disposition, Development, and Owner Participation Agreement (DDOPA) signed with the Town Center developer in August 2004, the Agency has agreed to return to the developer up to \$4,050,000 per year of Tax Increment plus 50% of any receipts above this amount, in return for construction by the developer of public streets and parking, including 1,442 underground parking spaces. This agreement reflects on the RDA Long Term Financial Plan as *Repayment to City – Town Center Developer*, since the mechanism for making the payments will be repayment of the General Fund loan. On the General Fund Long Term Financial Plan, a corresponding revenue is shown and an expense item that shows *Payment to Town Center Developer*.

The primary source of revenues to the Redevelopment Agency is Property Tax increment, which is expected to total about \$3.8 million in FY 2006/2007. As mentioned above, Property Tax increment for the redeveloped Town Center Mall will almost double this source of revenue by FY 2009/2010. To facilitate an understanding of the development deal with Forum, the Property Tax increment projected to be generated by the Town Center Mall has been identified separately from the base Property Tax increment.

The other major revenue source for this fund is a lease payment from the General Fund for the Mathilda Avenue Parking Structure in the amount of \$1.2 million annually.

Administration of the Redevelopment Agency, which is managed by the Community Development Department, is reflected in the RDA Fund in the amount of \$186,752 for FY 2006/2007.

Included in current requirements are debt service payments totaling \$1.7 million for the Central Core Redevelopment Project Tax Allocation Bonds and the Parking Facility Certificates of Participation. It is now projected that the Parking Facility COPs will be repaid by FY 2017/2018 and the Central Core TABs will be repaid in FY 2022/2023.

The Long Term Financial Plan also includes a repayment to the City for its outstanding loans (as discussed above) in the amount of \$1.8 million in FY 2006/2007. The Plan includes a total of \$37 million in repayment to the General Fund, not including the repayment related to the Town Center developer, over the first ten years and \$38 million in the second ten years. The RDA Long Term Financial Plan assumes that funds available after paying debt service, projects and operating costs are used to pay the existing loan advanced by the City General Fund.

Even with all available funds, it is anticipated the RDA will not be able to fully repay the General Fund its principal and interest by 2028 when the tax increment revenues end. At the end of the redevelopment project life, it is estimated that the 1977 Loan will be paid off and the balance on the 1986 loan will be approximately \$167 million.

\$55,000 is programmed for the following Special Projects in FY 2006/2007:

- **RDA Project Area Economic Analysis.** This project has appropriations of \$25,000 annually from FY 2005/2006 to FY 2007/2008. For FY 2006/2007 the funds will be used for economic analysis of the redevelopment of Town & Country Village. Efforts include but are not limited to: architectural studies and reviews, land planning, economic/market feasibility, parking analyses, and financial analyses to implement redevelopment in the downtown.
- **RDA Five Year Implementation Plan and Mid Term Review:** This project includes the professional services required to prepare and adopt the Redevelopment Five Year Implementation Plan and Mid Term review. Appropriations of \$5,000 in FY 2006/2007 are for the Mid-Term Review and \$21,224 in FY 2009/2010 for the Five Year Plan Update. The Implementation plan covers anticipated redevelopment activities over the next five years. A new Implementation Plan and a Mid Term Review is required every five years per the California Community Redevelopment Law (Health and Safety Code section 33490). The plan must describe specific goals and objectives of the Redevelopment Agency, specific programs, including potential projects, estimated expenditures to be made during the five year period, and how these projects will improve or alleviate blighting conditions in the project area. It must also contain a section on the Agency's housing responsibility.
- **Outside Counsel Services for RDA:** This project, which has appropriations of \$25,000 for FY 2006/2007 and \$25,500 for FY 2007/2008, supports the as-needed routine legal work and future project planning for the Agency. The

Agency contracts for legal service with a law firm that specializes in redevelopment law.

Capital Projects in the amount of \$1,205,000 are recommended for FY 2006/2007:

- **Downtown Wayfinding System:** This project will develop a unified and clear signage program that directs the public within the downtown area as it is revitalized and evolves with new development and more uses. A coordinated signage program will improve the aesthetic and promote economic viability of the downtown. \$250,000 is budgeted for FY 2006/2007.
- **Murphy Avenue Enhancements:** Funds in the amount of \$260,000 are planned for FY 2006/2007 to “freshen up” Murphy Avenue. The first action will include planning for the future of the 100 block of historic South. Murphy. The project extends along the frontage of the 100 block of South. Murphy Avenue, the north side of Washington from Frances to Sunnyvale Avenue, and on the south side of Evelyn from the parking lot exit to Murphy Avenue. Phase I improvements include repairing concrete and replacing pavers; adding tree grates to existing trees; removing free-standing planters and landscaped areas and replacing with updated landscaping protected by a low iron rail; and painting street lights.
- **Downtown Block 2 Completion:** This project provides \$695,000 in FY 2006/2007 to complete the segments of Block 2 that are not part of the historic Murphy Avenue or the Frances Street Transit enhancements. Options include updating features to the Downtown standard, adding new sidewalk and pavers, new planter areas, replacing street lights with the black acorn style electorliers, and installing bicycle racks, trees and tree grates. Four segments include Frances, Evelyn East and West of Murphy and Sunnyvale Ave.

One final ongoing expenditure is programmed in the Redevelopment Agency Fund to pay the General Fund for the services of the Agency's Treasurer and related support costs. These services are not charged directly to the RDA Fund, but rather are included in the General Fund and are shown as General Fund In-Lieu payments.

The Redevelopment Agency Fund maintains one reserve that reflects Debt Service Reserve Funds held by the trustees for the two outstanding bond issues mentioned above. Funds in an additional reserve for Capital Projects, which accounted for funds that were programmed for demolition of the Mathilda Avenue Parking Structure, have been depleted with completion of that project.

Finally, it should be noted that the Redevelopment Agency is currently unable to make payments of 20% of its tax increment revenues to the Low and Moderate Income Housing Fund because of preexisting debt obligations. Each year, the Agency calculates the contribution that should have been made and books it as a liability in its financial statements. It is currently estimated that when the tax increment cap is reached the liability will total approximately \$24.4 million. State law allows the Agency to continue collecting tax increment after the Project time and increment limits are reached to fund its housing liability. Repayments of the Housing liability are anticipated to begin in FY 2028/2029.

Patent Library Fund

Since 1963, the City has hosted a Patent and Trademark Depository Library (PTDL) through the Sunnyvale Library. In 1994, the City partnered with the United States Patent and Trademark Office (USPTO) to deliver enhanced intellectual property services on a cost recovery basis. The partnership was known as the Sunnyvale Center for Innovation Invention and Ideas, or Sc[i]³. The Patent Library Fund was established at that time to account for the partnership activities.

Over the years, it has been a challenge to operate the Sc[i]³ partnership and fully recover its costs. Staff has consistently made efforts to deliver quality services to meet the needs and interests of the intellectual property community while controlling associated costs. In the early years of the partnership, the Sc[i]³ Advisory Board, a group of interested parties, were gathered together to advise staff and brainstorm ideas about services and effective outreach methods. In 2001, the Friends of Sc[i]³ which is also known as the Sc[i]³ Foundation, was formed as a tax exempt foundation to assist Sc[i]³ by raising funds for the program.

Despite these various efforts, the Sc[i]³ partnership has never been able to achieve cost recovery. In May 2004, Council gave preliminary direction to cease the subsidy of the Sc[i]³ program as of June 30, 2005. In November of 2004, Council delayed this decision and accepted the proposal from the Friends of Sc[i]³ to increase their fundraising efforts to help eliminate the subsidy. At that time, Council indicated that if enough alternative funds were identified, continuation of the program could be considered. Subsequently, in March 2005 the Friends of Sc[i]³ proposed that Sc[i]³ be moved to Cogswell College. Council voted to continue operating Sc[i]³ temporarily in order to give the Friends of Sc[i]³ additional time to work with the USPTO to implement this new, proposed alternative service model.

In order to continue the program at the Sunnyvale Library in the meantime, Council approved a subsidy up to \$53,000 through June 30, 2006. Since Summer 2005, the Sc[i]³ Foundation and Library staff have made numerous attempts to obtain approval from the USPTO for the proposed move. While the USPTO has made no official response specific to the Cogswell proposal, they did engage in conversations with Council representatives in Washington, D.C. in March 2006 about partnership matters. As a follow-up to the meeting, the USPTO sent a letter to the City acknowledging Sunnyvale's subsidy for Sc[i]³ and indicating that the USPTO is also bearing a subsidy of \$90,000 of its own for Sc[i]³ services. The letter stated that the USPTO is in agreement that the time may be right for Sunnyvale to transition from the Partnership Library relationship to a Patent Trademark Depository Library relationship.

Due to the ongoing financial risk to the City and the USPTO, and given the response from the USPTO, in March 2006 Council directed the Sc[i]³ partnership be eliminated as of June 30, 2006. Additionally, to recognize the importance of the intellectual property activities in Sunnyvale and the Silicon Valley region, the City will continue to operate a Patent and Trademark Depository Library. Council also approved a \$5,000 operating budget beginning in FY 2006/2007 for this purpose.

The recommended FY 2006/2007 Long Term Financial Plan for the Patent Library Fund reflects the decision to phase out operations of Sc[i]³ by the end of FY 2005/2006. It is projected that a small amount of fund balance remaining at June 30, 2006 will be transferred back to the General Fund as reimbursement, in small part, for the ongoing subsidy.

Transportation Development Act (TDA) Fund

In FY 2003/2004 a new, small special revenue fund was established to account for activities related to the Transportation Development Act (TDA) funds received from the State of California through the Metropolitan Transportation Commission. These funds are restricted for pedestrian and bicycle facilities and bicycle safety education programs and must be segregated for those purposes. In the past these funds were accounted for in the Gas Tax Fund. Although many of the projects using TDA monies are multi-funded by Gas Tax, TDA and other funding sources, they are completely different sources of funds and should not be reported in the same fund. In addition, the TDA, in accordance with Public Utilities Code Section 99245, must submit a report of a fiscal and compliance audit made by an independent auditor at the end of each fiscal year. In order to facilitate the audit and the issuance of the fiscal and compliance report, the City decided to segregate this fund into its own special revenue fund.

The recommended FY 2006/2007 Budget includes revenues of approximately \$80,000 annually from TDA funds based on staff's estimates using historical receipts. This revenue is included each year for the entire 20-year period, increased by inflation.

For FY 2006/2007 a transfer of \$62,148 to the Gas Tax Fund is proposed for the Java Drive Bridge project. The remaining fund balance of \$23,970 are programmed to an expenditure line item entitled "Future TDA Projects." This expenditure line item continues each year throughout the Long Term Financial Plan. When the funds are received, pedestrian and bicycle projects will be identified and funds will be appropriated. Examples of projects funded to date are Arques Avenue Bike Lanes, Sunnyvale Bicycle Network, Calabazas Creek Trail, and the Borregas Bicycle Corridor.

CAPITAL PROJECTS FUNDS

Capital Projects Funds are used for major capital acquisition, construction activities, and renovation or replacement of General City fixed assets. The City currently operates two of these funds: the Capital Projects Fund and the Infrastructure Renovation and Replacement Fund. Capital and Infrastructure projects related to the Utility Enterprise Funds are budgeted and accounted for within each individual utility fund.

Capital Projects Fund

The Capital Projects Fund was established in FY 1997/1998 to account for capital projects that are funded by the General Fund and other governmental funds or that

are funded by multiple sources. The Capital Projects Fund is divided into distinct sub-funds that receive direct transfers from the funds that are responsible for the particular projects. Each sub-fund records revenues, interest earnings, transfers and expenses separately.

The recommended FY 2006/2007 Budget includes four sub-funds of the Capital Projects Fund: the General Sub-fund, the Gas Tax Sub-fund, the Traffic Mitigation Sub-fund, and the Traffic Impact Sub-fund. In FY 2004/2005 staff changed the accounting method for capital projects related to the Utility Enterprise Funds to reflect best accounting practices. In keeping with this change, all monies that were held in the Capital Projects Fund for utility projects were transferred back to the Water Fund and the Wastewater Fund. All utility projects are now completely budgeted and accounted for within each Utility Enterprise Fund and the Capital Projects Fund will be used exclusively for the General Fund and other Governmental Funds. The only Utility Enterprise Funds that will still be budgeted here will be those that are relating to projects funded by more than one fund.

The Capital Projects Fund contains projects that are funded by federal and state granting agencies, developer contributions, and transfers from various City governmental funds. In FY 2003/2004 and FY 2004/2005, significant transfers were made from the Park Dedication Fund, primarily to support the Plaza del Sol Project.

Major project efforts included in the Capital Projects Fund are discussed throughout this Transmittal Letter under their applicable funding source. The table below is an overview of project appropriations by sub-fund for FY 2006/2007.

Capital Projects Fund - Project Expenditures by Sub-fund	
Sub-fund	FY 2006/2007 Recommended Budget
General Fund Assets	0
Gas Tax	1,248,045
Traffic Mitigation	365,000
Traffic Impact	0
TOTAL	1,613,045

The appropriations for the Gas Tax Sub-Fund are comprised of two projects. The first is the Roadway Rehabilitation on Various Streets (Grant) project (\$1,157,645) and the Transportation Grant Matching Funds (\$90,400). The Roadway Rehabilitation on Various Streets (Grant) project will rehabilitate portions of Fair Oaks Avenue, Mary Avenue, Hollenbeck Road and Kifer Road that have fallen below acceptable pavement condition standards. This project is funded by \$1,035,183 federal ISTEAs grant and \$122,462 in Gas Tax monies as matching funds for FY 2006/07.

The appropriation for the Traffic Mitigation Fund is for the Future Traffic Signal Construction/Modification project. This project involves making major signal modifications and/or installing new traffic signals that may be necessary.

FY 2006/2007 is an "off" year for capital projects in the City's budgetary cycle. As such, there are no new projects recommended for funding in the ten year planning period.

Infrastructure Renovation and Replacement Fund

The Infrastructure Renovation and Replacement Fund was introduced with the FY 1996/1997 Budget and Ten-Year Resource Allocation Plan. Its importance has grown with each subsequent year as staff identifies projects to address the City's need to fund the renovation and replacement of its extensive physical infrastructure. This growth will continue until staff completes the Long-Range Infrastructure Plan (LRIP).

Similar to the Capital Projects Fund, this fund is divided into distinct sub-funds that receive direct transfers from the funds that are responsible for the particular infrastructure projects. Each sub-fund records revenues, interest earnings, transfers and expenses separately. Currently the sub-funds are General, Community Recreation, and Multi-funded Assets. Infrastructure projects for the City's three utilities are budgeted and accounted for in each utility fund in accordance with governmental accounting principles.

Major projects contained in this fund are described throughout the Transmittal Letter. The following table contains project expenditures by sub-fund for FY 2006/2007.

<i>Infrastructure Fund – Project Expenditures by Sub-fund</i>	
Sub-fund	FY 2006/2007 Recommended Budget
General Fund Assets	1,493,085
Community Recreation	392,000
Multi-Funded Assets	129,445
TOTAL	2,014,530

There are 18 projects in the sub-funds consisting of such items as Corporation Yard Building HVAC repair and Traffic Signal Controller Replacement. The largest project is Traffic Signal Underground Replacement for \$397,487. Information on each of the projects is available in the *Volume III, Projects Budget*.

A complete discussion of the total Infrastructure Renovation and Replacement Program and its current status is contained earlier in this Transmittal Letter in the *Major Project Efforts* section.

INTERNAL SERVICE FUNDS

The City utilizes internal service funds to account for the financing of goods and services provided by one department or agency to other departments or agencies of the City. There are two such funds that operate on a cost reimbursement basis: the

General Services Fund and the Employee Benefits and Insurance Fund. Both of these funds play an important role in the overall ability of the City to conduct business. Sunnyvale's full cost accounting methodology results in all of the costs of these funds being charged back to user activities on a rental rate or additive rate basis. Therefore, the total expenditures of these two funds are not added to the overall budget.

The City also has two additional internal service funds. One of the funds accounts for activities associated with the Sunnyvale Office Center and the other fund was created to separate property and liability insurance costs from the Employee Benefits and Insurance Fund.

General Services Fund

The General Services Fund provides a wide range of important support services to programs within the City. These services range from fleet, to building maintenance, to technology and communication services. Funding for these services is recovered through rental rates charged to benefiting program operating budgets. The rental rates may include not only the cost of operations, but also the cost of replacement for depreciable equipment. This assures the availability of funds to replace equipment at the most cost-effective time.

Aggregate rental rate increases for General Services Fund activities are projected at 3.7% for FY 2006/2007 and an average of 3.9% over the remaining first ten years of the General Service Long Term Financial Plan. Rental rates are lower in the second ten years of the Plan; however, it is important to note that the second ten years of the Long Term Financial Plan for the General Services Fund is considered by staff to be understated in terms of requirements. The reason for this is that there are expected to be some Capital and Special Project requirements during those years; however, those requirements are not well formed at this time. To partially mitigate this, a dollar amount equivalent to one percent of that year's annual rental rate was included in the Capital Projects line item for the Fleet Services Sub-fund, the Facilities Services Sub-fund, and the Technology/Application Services Sub-fund. While this provides some visibility to the expected increases in requirements over the last ten years of the Long Range Financial Plan, those last ten years are still likely understated, which increases the chance that rental rates in those years will need to be increased over their current expected levels.

During the development of the FY 2005/2006 rental rates, staff identified potential savings from the reduction of some of the City's general service equipment. A physical assets inventory for facilities services and technology and communications services programs was started during this current fiscal year. Preliminary results from the inventory project identified reductions in equipment expenditures for the technology and communications services program; these reductions have been implemented in the FY 2006/2007 Long Term Financial Plan. The physical assets inventory project will conclude in FY 2006/2007, and any additional savings that are identified will be included in the FY 2007/2008 Plan.

Additionally, in order to stabilize rental rates and avoid large year-over-year increases, the three sub-funds that have operational aspects, Fleet Services, Facilities Services,

and Technology and Communications Services, were each allowed to have a negative reserve balance at some point during the Long Term Financial Plan. In aggregate, the combined reserve of these three sub-funds always remains positive; however, each fund may run a negative balance in order to maintain stable rental rate increases while absorbing peak years in operating and/or equipment expenditures.

There are a number of sub-funds within the General Services Fund in order to recognize distinct support service functions and establish appropriate rental rates for each. Included in each section is a brief description of major items that affect the current resources, current requirements, or reserves of each plan.

Fleet Services Sub-fund

The Fleet Services program reflects the cost of ownership of City vehicles and equipment. A primary objective of Fleet Services is to provide rental rates that are competitive with those offered in the private sector.

The main source of funding within this Sub-fund is derived from Fleet Services rentals to other programs. However, other items that affect the current resources of this fund are also discussed below.

The Fleet Services rental is scheduled to increase by 3.0% for FY 2006/2007, or \$100,607, above the current fiscal year. Fleet Services rentals will continue to grow at a rate of 3.0% annually for the remainder of the first ten years of the Long Term Financial Plan.

The Sale of Property line item of the Financial Plan represents the sale of surplus or replaced vehicles or pieces of equipment. The projection is based on historical averages for the surplusing of vehicles and equipment.

The Intrafund Loan Repayment represents scheduled payments from the Facilities Management Services Sub-fund. This loan was initially made in FY 1999/2000 to alleviate cash flow issues experienced by the Building Services Sub-fund. The initial terms of the loan were for a principal amount of \$1.6 million to be repaid over 10 years with final payment scheduled for FY 2015/2016. The original terms of the loan have been modified to accommodate potential cash flow problems from the Facilities Management Services Sub-fund in the latter portion of the first ten years of the Long Range Financial Plan. The updated terms call for the loan to be repaid by FY 2016/2017.

The multiple transfer line items found within the Current Resources section of the financial plan represent the funding mechanisms for a Capital Project, which is Upgrading the City's Fuel Stations.

The two major current requirements deal with equipment replacement and operation of the Fleet Services Program.

The operations line reflects a minimal increase in FY 2006/2007 over the expected operations expense for FY 2005/2006. This increase is primarily attributable to higher fuel prices.

The Equipment Replacement Reserve represents the accumulation of annual rental rates received from City programs, net of replacements purchased during the current fiscal year, for future replacement of vehicles and equipment. This reserve correlates with the *Equipment Replacement* line item under the *Current Requirements* section of the sub-fund. For example, when a large value item is scheduled to be replaced such as a street sweeper or a fire apparatus, the equipment replacement reserve will be drawn down as the accumulated annual replacements fund within the reserve will be used to purchase the vehicle or apparatus.

The *20-Year RAP Reserve* functions in this fund, as in other funds, to levelize rates and plan for capital projects.

Facilities Services Sub-fund

The Facilities Services Program reflects the cost of maintaining City facilities (including costs for electricity and water), free standing furniture, modular furniture, and building equipment.

The Facilities Services Sub-fund has two rental rate revenue items, one relating to space rental and the other relating to equipment. The space for Facilities rental is based upon the total square footage of building space throughout the City. This square footage is then divided amongst the various City programs. The equipment rental accounts for replacement costs associated with modular and freestanding furniture, carpet and blinds, and building maintenance equipment. Because the physical assets inventory is currently being conducted on Facilities Services furniture and equipment, FY 2006/2007 equipment rental amounts have been maintained for the Long Term Financial Plan. The physical assets inventory will be completed during FY 2006/2007 and the result will be an updated equipment inventory and replacement schedule. The new replacement schedule will allow for updated equipment expenditures to be included in the following year's Long Term Financial Plan.

For FY 2006/2007 the aggregate rental rate is scheduled to increase by approximately 4%, or \$144,669, as compared to the current year.

The major current requirements deal with equipment replacement and operation of the Facilities Services Program. The increase in planned operating costs for FY 2006/2007 is primarily attributable to increases in utilities costs.

The Transfer to Sunnyvale Office Center line item in the Financial Plan represents a transfer of rental rate revenues received from City programs currently housed at the 505 W. Olive Sunnyvale Office Center. These funds are collected in this Sub-fund and then transferred to the Sunnyvale Office Center Sub-fund to partially fund the facility management costs associated with that facility.

The Interfund Loan line item in the financial plan represents loan payments to the Fleet Services Sub-fund. As was mentioned in the *Fleet Services* section, this loan was made to alleviate cash flow constraints of the Facilities Management Sub-fund in FY 1999/2000. The initial terms of the loan were for a principal amount of \$1.6 million to be repaid over 10 years with final payment scheduled for FY 2015/2016. The original terms of the loan have been modified to accommodate potential cash flow problems from the Facilities Management Services Sub-fund in the latter portion of the first ten years of the Long Range Financial Plan. The updated terms call for the loan to be repaid by FY 2016/2017.

The Equipment Reserve represents the accumulation of annual equipment rental rates received from City programs, net of replacements purchased during the current fiscal year, for future replacement of office furniture, carpets and blinds, and building maintenance equipment.

The Operations/Other Reserve functions in this fund to identify the reserve without the equipment revenues and expenditures factored in to ensure operations expenditure overages are not subsidized by equipment resources, which had been an issue in previous years.

Technology/Application Services Sub-fund

The Technology/Application Services Sub-fund reflects the cost to operate and maintain the City's technology and communications program and infrastructure. This includes technology (hardware and software), communications, and office equipment.

For FY 2006/2007 the aggregate rental rate is scheduled to increase by approximately 4.3%, or \$303,260, as compared to the current fiscal year. An average annual increase of approximately 4.3% is projected for the remainder of the first ten years of the Long Range Financial Plan.

The Miscellaneous Revenue line item in the Financial Plan accounts for royalty revenue received from the City's SUNGIS software application, as well as revenues received for a cost sharing agreement with Comcast for cable television franchise reviews that occur every five years.

Transfers in for FY 2010/2011 and FY 2011/2012 are for the planned replacement of the City's messaging and collaboration software. The on-going transfer from the General Fund represents funding for costs associated with management of the City's cable franchise agreement.

The major current requirements of this Sub-fund deal with equipment replacement and operation of the Technology Services Programs. Staff has pro-actively reduced the Equipment Technology line by 10% on an on-going basis to reflect the results of an extensive physical assets inventory that was undertaken in FY 2005/2006. This inventory of equipment technology assets yielded preliminary results indicating that inventory valuations were higher than necessary and that the useful life of equipment could be extended. This reduction is in addition to the 10% reduction that was implemented for the FY 2005/2006 Adopted Budget to account for the continued

decline in hardware acquisition costs and anticipated reductions in the level of equipment to be replaced in future years.

The General Fund Loan Repayment line item of the Financial Plan represents the repayment schedule of a \$2 million loan made to the former Technology Services Sub-fund in FY 1999/2000. This loan was made to fund a number of information technology initiatives including the City's geographical information system (GIS). The original term of the loan was 10 years with payments scheduled to begin in FY 2009/2010. Staff has accelerated the payment of this loan to begin payments in FY 2006/2007, with the loan scheduled to be paid off in FY 2012/2013.

The equipment replacement reserve represents the accumulation of annual rental rates received from City programs, net of replacements purchased during the current fiscal year, for future replacement and maintenance of network infrastructure, central computer maintenance, desktop maintenance, training, development of equipment specifications and/or applications, administrative and support services, technology equipment replacement costs, communication equipment, office equipment, mail services, print shop services, and telecommunication franchise (all KSUN related equipment).

The *20-Year RAP Reserve* functions in this fund, as in other funds, to levelize rates and provide for planned capital improvements.

Sewer Equipment Sub-fund

The Sewer General Services program has responsibility for all equipment at the Water Pollution Control Plant and all equipment for the wastewater collection system. These rental rates are applied exclusively to the Wastewater Management Fund. For FY 2006/2007 the rental rate is scheduled to remain flat in comparison to FY 2005/2006. An average annual increase of approximately 3% is projected for the remainder of the plan.

Public Safety Equipment Sub-fund

The Public Safety Department has responsibility for the General Services program that manages all fire and police service equipment. This equipment includes items such as guns, fire hose, and fire Self-Contained Breathing Apparatus (SCBA) units. Other equipment, such as fleet, radio, and computer equipment, is all handled through the respective city-wide General Services program. All rental rates are applied exclusively to Public Safety Programs within the General Fund. For FY 2006/2007 the rental rate is scheduled to remain flat in comparison to FY 2005/2006. The rental rates and equipment replacement schedule for the duration of the Long Term Financial Plan remain the same as the FY 2005/2006 values, as staff is in the midst of an extensive physical assets inventory project on Public Safety Department equipment. Results of the inventory, expected to be completed in FY 2006/2007 and implemented for the FY 2007/2008 budget, will yield an updated 20-year asset replacement schedule and will impact annual rental rates and equipment replacement cost projections.

The General Fund Loan repayment line item of the Long Term Financial Plan represents the repayment schedule of a \$450,000 loan made in FY 2000/2001. This loan was made to help alleviate cash flow issues experienced by the Sub-fund at that time; specifically, these funds were used for replacement purchases of SCBA units. The original term of the loan was 9 years with an annual payment of \$20,000 starting in FY 2007/2008 through FY2011/2012 and \$243,659 starting in FY 2012/2013 until FY 2015/2016. Staff has increased the dollar amount of the first portion of the loan repayment; the loan is scheduled to be paid off in FY 2018/2019.

Parks and Recreation Equipment Sub-fund

The Parks and Recreation Department has responsibility for the General Services program that manages all leisure services equipment. Examples of this equipment include pool covers, theater lighting, gymnastic equipment, and theater staging equipment. All rental rates are applied exclusively to the Community Recreation Fund. For FY 2006/2007 the rental rate is scheduled to remain flat in comparison to FY 2005/2006. For the remainder of the first ten years of the Long Term Financial Plan the annual rental rate increase is 2.5%.

Project Management Sub-fund

The Project Management Sub-fund represents project management services provided by staff within the Department of Public Works Engineering Services Program. These services are associated with the various capital and special projects currently incorporated within the City's Projects budget. The transfers into this fund represent the proportionate share of the current schedule of projects that the project management group is responsible for overseeing.

Employee Benefits and Insurance Fund

The Employee Benefits and Insurance Fund provides a mechanism to cover expenditures related to pension costs, employee insurance plans, workers' compensation costs and leave time while applying the principles of full cost accounting. This is accomplished by charging an additive rate to staff salaries wherever personnel hours are budgeted and expended. To better track and analyze expenditures, the Fund is separated into four Sub-funds: Leaves Benefit, Retirement Benefits, Workers' Compensation and Insurance and Other Benefits. Liability and property insurance, previously a part of the Employee Benefits and Insurance Fund, was broken out into its own fund because these costs are not related to salary expenditures, but instead are recovered on claims experience and building space and fleet usage.

As part of the budget restructure process, the expenditures budgeted in the Employee Benefits and Insurance Fund were reviewed and it was determined that the costs related to the administration of benefits should be budgeted with the other Human Resources Department programs in the General Fund. This would provide better accountability, cleanly separating those costs program managers have control over

and those they do not. These costs will continue to be recovered from the appropriate City Funds, but through the in-lieu charge for City administration costs rather than through the additive rate.

The employee benefits costs have experience sharp increases in recent years, primarily in retirement and medical premium costs. For FY 2006/2007, the combined fund total expenditures, excluding administration costs, are slightly up from FY 2005/2006, with a 1.5% increase. Last year, a 4% increase was budgeted for FY 2006/2007. The smaller than estimated increase is largely due to a decrease in the retirement contribution rate based on a new actuarial methodology from CalPERS and a smaller than estimated increase in the City's share of medical premium costs. While this is a positive fiscal impact for FY 2006/2007, uncertainty in the long term contribution rates for retirement, continued high increases in medical premiums, and growing retiree medical costs are some of the significant factors that are problematic for the long term financial picture. Details of the benefits changes are discussed in the Sub-fund sections below.

Leaves Benefit Sub-fund

The Leaves Benefit program accounts for all City employees' leave time, including accrual of leave benefits. The additive rate is calculated by determining the amount of leave benefits to be accrued and adjusting for estimated salary increases. Disability leave is budgeted based on historical usage and trend analysis. The budget anticipates a decrease in disability usage for FY 2006/2007 from FY 2005/2006 through better management of the disability program. The interest income in this Sub-fund is generated from the leave earned, which is expensed at the time it is earned and held as a liability in our General Ledger until it is taken.

Retirement Benefits Sub-fund

The Retirement Benefits Sub-fund contains the costs for the City's retirement plan. Sunnyvale contributes to two California Public Employees Retirement System (CalPERS) plans for and on behalf of its employees: Safety (3% @ 50 Plan) and Miscellaneous (2% @ 55 Plan). The City pays the employee contribution as well as the employer contribution for these plans. While the employee contribution rate is set by law, the employer contribution rate is adjusted by CalPERS through an actuarial analysis and is impacted by its investment portfolio. The contribution rates are applied against employee salaries (PERSable earnings) in order to calculate the dollar amounts the City must contribute. Employer rates provided by CalPERS for FY 2006/2007 are in the following table along with current and last year rates for reference. The last column shows the rates budgeted in the recommended budget.

CalPERS Plan Employer Rate	2004/2005 (actual)	2005/2006 (actual)	2006/2007 (actual)	2006/2007 (budgeted)
Safety (3% @ 50)	29.6%	32.9%	26.0%	28.6%
Miscellaneous (2% @ 55)	6.6%	11.4%	11.0%	11.4%

While the table indicates a decrease in rates, this is due to a new amortization schedule CalPERS has adopted for setting these rates. The new schedule is a 30-year rolling amortization that decreases rates, but creates a negative amortization of the unfunded actuarial liability so that the unfunded actuarial liability never gets paid off, but actually grows over time. In contrast, the previous method would pay off the unfunded actuarial liability at the end of 20 years or less. Because of this increase in the unfunded actuarial liability, the City obtained from CalPERS the contribution rates necessary in FY 2006/2007 so that the City's unfunded actuarial liability would not increase. Those rates are reflected in the last column of the table. These rates have been budgeted for FY 2006/2007 only. The remainder of the financial plan includes the CalPERS 30-year rolling amortization rates. Due to the volatility in CalPERS rates in recent years and the difficulty in projecting rates over the long term as a result, this provides staff an additional year to analyze the new methodology and determine the best approach for the City in both the short and long term. In addition, a *PERS Rate Uncertainty Reserve* has been created in this Sub-fund starting in FY 2007/2008 that will provide a modest amount to deal with some of the volatility in PERS rates.

The new contribution rates result in costs that are higher than budgeted for the miscellaneous plan and lower than budgeted for the safety plan over the twenty years. The new miscellaneous rates are higher than the current year rates in the first twelve years of the financial plan and slightly lower for the last eight years, with a net impact of \$21 million more required over the twenty years. For the safety plan, the opposite has occurred. The new rates are lower than the current rates for the first ten years of the financial plan and then higher in the back ten years, with a net impact of \$1.7 million more required over the twenty years.

As negotiated in the current Memorandum of Understanding with SEA, the Miscellaneous Plan will be enhanced effective FY 2007/2008 pending membership approval. The benefit will increase from 2% @ 55 to 2.7% @55. The exact impact to the employer contribution rate is not known since the health of the investment portfolio at that time will have an effect on the rates. However, during negotiations, CalPERS provided the City what the rate would be if the enhanced benefit were to go into effect at that time. The employer contribution rate would increase by approximately 6%, essentially doubling the current rate of 6.6%. To pay for these increased costs, SEA took a 0% salary increase for FY 2004/2005 and agreed to a revised salary formula which was anticipated to result in lower salary increases than budgeted for the next two years. These budgeted salary savings have been transferred from all the various operating programs to the Retirement Benefits Sub-fund. It should be stressed that if either the actual employer contribution rate or the SEA salary adjustments are higher than projected, the fiscal impact to the City could be substantial. The salary savings are currently in the *Enhanced Retirement Reserve* of this Sub-fund and will be drawn down when the enhancement takes effect.

Workers' Compensation Sub-fund

The Workers' Compensation Sub-fund is funded through the use of an additive rate that is applied to all staff salaries. This additive rate is based upon actual usage of the City's Workers' Compensation program. For this reason, the City charges a variable

additive rate depending upon the classification of the employee. In other words, more high risk positions, such as a Public Safety Officer, are charged a higher rate than an administrative employee.

Significant reductions were made in the Workers' Compensation Program Budget for FY 2005/2006 to reflect staff efforts to reduce the controllable factors related to workers' compensation costs. Staff's goal was to reduce workers' compensation costs by 25% in FY 2005/2006 and an additional 25% over the next five years, for a total of 50%. Based on year to date data, it is estimated that staff will achieve the goal for FY 2005/2006. Staff has focused on injury prevention training, increased utilization of the light duty program and better management of and follow-up with employees out on workers' compensation. However, more work needs to be done to continue to meet the remaining targets. The recommended budget is unchanged, reflecting the targeted reductions over the next several years. Staff will be analyzing all aspects of the workers' compensation program in the next year to determine the best ways to contain costs over the long term. The analysis will also determine the appropriate reserve level needed, both in the short term and when the City has achieved its targeted reductions. In addition, as part of the budget restructure, all Departments now have a workers' compensation measure in their Department Management program.

As mentioned earlier, the costs associated with administering the workers' compensation program has been moved to a Human Resources benefits administration program in the General Fund for better accountability. In addition to staff costs, the wellness program budget has also been moved. The budget for the light duty program, which had funded public safety officers and lieutenants on light duty, has been moved to the Public Safety Management and Support Services Program.

The Worker's Compensation Sub-fund reserve requirement was based upon an initial reserve provided through actuarial analysis. The ending reserve requirement was based on the total obligation of the initial reserve in addition to the anticipated number of claims net of estimated payments for the fiscal year. Because the reserve requirement will be analyzed over the next year, the current reserve level has been held pending the results of the analysis.

Insurance and Other Benefits Sub-fund

The Insurance and Other Benefits Program includes costs for all the employee insurance plans including medical, dental, vision and life insurance. As with the other sub-funds, any costs for administering these programs have been moved to a Human Resources program in the General Fund.

The largest cost in this Program is medical insurance for our employees. The increase in health premiums for the City was slightly less than budgeted for calendar year 2006. The budgeted increase was 12% while the actual increase in premiums for the City's four healthcare plans ranged from 9.1% to 9.8%, with an average increase of 9.5%.

The budget for FY 2005/2006 took into account the change in ratio between the City's contribution for health premiums versus the employees' contribution due to the Memorandum of Understanding with the Sunnyvale Employees' Association that was adopted last year. Because the MOU increases the City's dollar contribution towards SEA employee healthcare costs, a fiscal impact was calculated based on some movement into more expensive medical plans. While the City's contribution has increased, it has not been as much as originally calculated. The recommended budget has adjusted the City's contribution accordingly. The recommended budget also incorporates the recently adopted MOU with Service Employees International Union (SEIU) which increases the City's contributions for health premiums for the City's part-time employees.

The long range projections include 12% increases in medical costs for FY 2006/2007, 8% for the next five years, and then 5% for the remainder of the Long Term Financial Plan. These are the same assumptions contained in the current budget.

A significant cost that is estimated to increase rapidly over the next years is the City's share of retiree medical costs. Because the increase in healthcare premiums and the number of retirees is estimated to grow at a healthy pace, the City's additive rates must be increased substantially in the second ten years of the financial plan to fully cover costs. As a result, the financial plan contains increases of 10% for one year and 7% for two years in the second half of the plan. Staff will be analyzing ways to contain medical costs for both active employees and retirees in the coming years.

The reserve in this Sub-fund has been separated into two for the recommended FY 2006/2007 Budget. The *Estimated Actuarial Retiree Medical Reserve* accounts for the estimated liability for the City's retiree medical costs. Based on an actuarial study conducted in 2003, the liability was calculated to be 8.6% of total payroll. This calculation has been reflected in this reserve and grows with the estimated increase in salary expenditures. However, because the actuarial study was conducted several years ago, it does not take into account changes in contributions limits and any other changes to our medical plans. A new actuarial study will be conducted in FY 2006/2007, which will provide a more accurate calculation of our liability. The second reserve, *Insurance Rate Uncertainty*, provides funds for several uncertainties including: unanticipated changes in premium costs, adjustments in the City's contribution costs, increases in the number of retirees beyond what has been estimated in the financial plan, and adjustments to the City's liability for retiree medical costs. In addition to this reserve, this Sub-fund contains a *fiscal uncertainties* expenditure line item to provide additional funding for these uncertainties as well.

Liability and Property Insurance Fund

This fund was established to separate out liability and property insurance costs from the Employee Benefits and Insurance Fund. Separating these costs into a separate fund provides better accountability of expenditures and allows the City to recover costs based on usage rather than on salary expenditures.

The Liability Property Insurance Fund is funded through transfers from its dependent funds rather than on an additive rate basis. This insurance coverage is applied to the

maintenance of the City's infrastructure and covers the City against claims such as a Trip and Fall, Vehicle Damage, and damage caused by City trees. Currently, the City participates in a risk pool administered by the California Joint Powers Risk Management Authority.

The administration of the Liability and Property Insurance Program has been transferred from the Human Resources Department to the Office of the City Attorney. As a result of this change and adjustments in staffing, administration costs have been reduced for FY 2006/2007.

The reserve level in this Fund has been reduced from FY 2004/2005 due to one large liability claim paid out in FY 2005/2006. In addition to the claims expense, the City received a smaller insurance rebate as a result as well. The transfers have been budgeted to build the reserve back over several years. The Office of the City Attorney will be reviewing the appropriate reserve level for this Fund in the next year. The reserve level will be adjusted for FY 2007/2008, pending the results of this analysis.

Reserve Levels in Employee Benefits and Insurance Fund

Reserves in the Employee Benefits and Insurance Fund have been set at amounts recently established by actuarial studies or staff analysis, as discussed above. The reserve levels as of June 30, 2006 are expected to be as follows:

Reserve Item	2005/2006 Year-End Amount
Workers' Compensation	\$10,224,244
Enhanced Retirement	\$3,207,402
Estimated Actuarial Retiree Medical	\$6,695,000
Insurance Rate Uncertainty	\$5,659,804
Liability and Property*	\$164,702
Total Employee Benefits Fund Reserves	\$25,951,152

**Liability and Property were separated into a new fund for FY 2002/2003.*

Sunnyvale Office Center Fund

This fund accounts for the activities of the Sunnyvale Office Center located at 505 W. Olive Avenue, across from the main City Hall. The Sunnyvale Office Center was purchased in April 2001 by the issuance of variable rate Certificates of Participation ("COPs") to provide expansion opportunities for the Civic Center Complex. Activities included in this fund are maintenance and operations of the office facility, capital projects, and debt service. Revenues to this fund consist of rental from outside tenants and City operations, and interest on reserves.

When the fund was established, it was projected that the existing office buildings would be operated and leased through FY 2005/2006, when a long-term solution to the City's office space problem could be in place. Subsequently, plans for a new civic center complex have been put on hold because of the City's financial situation. The

FY 2006/2007 Long Term Financial Plan therefore shows the complex being operated for the entire 20-year planning period. Increasing the length of operation causes the office complex to generate more net income than originally anticipated; this allows the Sunnyvale Office Center Fund to give a rebate to the General Fund of about \$200,000, increasing with inflation, annually over the entire planning period.

Because of the age and general condition of the office buildings, it was necessary to propose capital improvements in the amount of \$564,000 in order to keep the facility in working order for the additional years that it would be in operation. The capital improvements began in FY 2004/2005 and continue through FY 2007/2008. A similar set of capital improvements is proposed in starting in FY 2014/2015 through FY 2016/2017.

Staff has also modified the interest rate assumptions to account for the likely increase in interest rates in the near future. Currently, the COPs weekly interest rate is 3.12%. However, given recent indications from the Federal Reserve's Federal Open Market Committee that more interest increases are in store, staff has projected an assumed interest rate of 4.5% for FY 2006/2007. Starting FY 2007/2008 staff has projected the interest rate for the rest of the Financial Plan at 3.12%. This interest rate represents the approximate historical average of the Bond Market Association's Municipal Swap Index.

FIDUCIARY FUNDS

Dorolou P. Swirsky Youth Opportunity Fund

In August 1993, City Council accepted Dorolou Swirsky's intent to donate her house upon her death to provide an endowment to specifically address sports, recreational, social, cultural, and educational activities for disadvantaged youth living in Sunnyvale.

The Dorolou Swirsky Trust Estate was donated to the City upon her death in March 2000. The estate consisted of a single family home located at 1133 Hollenbeck Road. Following the donation, the City established the Swirsky Youth Opportunity Fund to account for the proceeds. Ms. Swirsky had taken a reverse mortgage on the property which the City paid upon her death using General Fund monies. The property was rented out until August 2003 with net proceeds used to help pay back the General Fund for the reverse mortgage.

In November 2003 Council approved a resolution authorizing the sale of 1133 Hollenbeck Road. The house was subsequently sold, the remainder of the General Fund advance was paid, and an endowment of \$526,635 was established. In accordance with Council's action, one-third of the interest generated each year by the endowment was to be used to provide summer recreational equipment and supplies to disadvantaged youth through an agreement with Sunnyvale Community Services. Council also asked the Arts Commission and the Parks and Recreation Commission to explore how the City might grant the remaining two-thirds to outside agencies serving Sunnyvale's disadvantaged youth.

However, given the continuing budget shortfall and the costs involved with administering such a program, Council ultimately directed the City Manager to use the remaining two-thirds of the interest on the Swirsky Youth Opportunity Fund to supplement the City's Mobile Recreation Program or an equivalent City program rather than using the funds for grants to outside groups. The City Manager would include a recommendation for the use of funds (consistent with the Trust) with the budget submittal each year.

For FY 2006/2007, it is recommended that the full amount of interest be used to supplement the Mobile Recreation "Fun on the Run" Program and the agreement with Sunnyvale Community Services be revised to reflect this change. Last year these funds were used to add a sixth day of programming which allowed a stop at an elementary school on additional day each week.

Fremont Pool Endowment (Trust) Fund

The Fremont Pool Trust Fund was established by the City in FY 2002/2003 to account for the receipt of monies raised by The Friends of Fremont Pool, a group of residents who lobbied City Council regarding the need for a new pool in Sunnyvale. The Fund currently has an Endowment Reserve balance of \$831,178. The basic premise of this fund is that the corpus, or principal, is never expended. Rather it is invested in a safe, interest-generating market. Each year the interest generated by this fund is transferred to the Community Recreation Fund to help offset the City's cost of operating the new, 50-meter pool constructed in partnership with the Fremont Union High School District at Fremont Union High School. The City has a contract with California Sports Center to program and operate the Fremont Pool on our behalf.

The City's cost is determined by adding 50% of the cost of maintaining the pool itself (performed by the School District, which subsequently bills the City), 100% of the City's cost of maintaining the public shower/locker facility, and staff costs related to oversight of the contract. The City's projected cost for Fremont Pool maintenance for FY 2006/2007, which is programmed in the Community Recreation Fund, is \$129,010. Interest earnings on the Fremont Pool Trust Fund are projected to be \$41,559. The Trust earnings pay approximately 32% of the City's annual costs. Revenues from operation of the Fremont Pool are projected to be \$48,000 for FY 2006/2007, or 37% of total cost. The subsidy from the General Fund to the Community Recreation Fund makes up the difference.

It should also be noted that while the corpus of this fund may grow a bit in future years (assuming continued contributions), it is not expected to increase markedly over time. As a result, it is not expected to keep up with inflation and the purchasing power of the interest it generates will likely erode over time. In this context, and the City's current budget crisis, it is critical to note the importance of allowing the California Sports Center (CSC) to charge market rates for use of the pool. It is also important to allow the operator to determine effective, revenue producing programming as well. The net revenue received by the City from CSC, and the interest generated by the Fremont Pool Trust Fund, are critical factors in allowing the pool to support itself financially.

CONCLUSION

Sunnyvale's planning and financial management systems provide a strong foundation for the City's long term financial stability. Without this foundation, the City would likely find itself unprepared to respond to new fiscal realities. These systems give the City the time and methods for dealing with fiscal challenges in a measured and thoughtful way.

During good economic times, the preparation and adherence to basic fiscal policies and processes required to build this foundation can at times seem overly cautious, conservative, and time-consuming. However, the true value of the City's fiscal policies (and the rigors and self-discipline they require) are most evident during tough financial times, such as those the City has endured these last few years. During this time, the City has faced—and surmounted—unprecedented fiscal challenges.

While we can take a breather regarding our long term financial condition, given that the recommended FY 2006/2007 Budget is balanced and the General Fund structural gap that previously existed has been closed, the job is not over. A number of fiscal pressures have been identified that must be addressed in the coming years. Our economic condition continues to be evolving, and we will need to continue to pay close attention and make course corrections as necessary.

Most of all, Council will need to make courageous fiscal decisions while remaining responsive to community needs. Despite the forecast of better economic times, the foreseeable future will bring many more requests for new and increased service levels than the City can afford. Responding to these through application of the City's basic fiscal policies and processes, as well as a desire to meet the community's needs, will remain critical long after the economy has improved. Even during the best of times, this balanced fiscal approach serves to better prepare our foundation to withstand another downturn.

The City's approach to budgeting and long-term financial planning is complex, and highly valued in this organization and in our community. In preparing the recommended FY 2006/2007 Budget and Twenty-Year Resource Allocation Plan, I am fortunate to have had the support and assistance of exceptional staff who continually go beyond the call of duty.

The budget would not have been prepared without the talented and dedicated budget team led by Mary Bradley, Director of Finance and Grace Kim, Finance Manager. These team members, including Drew Corbett, Kurtis Mock, Charlene Sun and Tim Kirby, did a yeoman's job in putting the budget together and I greatly appreciate their dedication. My appreciation also goes to Assistant City Manager Robert Walker, who provided able assistance at every step of the budget process. Last but not least, all the Department Directors and their staff must be recognized for their support and tireless efforts in both the budget restructure process and the preparation of this two-year operating budget.

Finally, I would like to thank the Council for your leadership and commitment in long range financial planning. Your belief in Sunnyvale's Planning and Management System sets the tone for where we need to go as an organization. As a result,

Sunnyvale is able to continue delivering the highest quality service at the lowest possible cost, ensuring the quality of life that the community has enjoyed and continues to expect.

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APPENDIX A

THE SUNNYVALE APPROACH TO BUDGETING

In reviewing the recommended FY 2006/2007 Budget and Twenty-Year Resource Allocation Plan, it is important to understand the key systems Sunnyvale uses to chart its future both in the good times and the bad times. Sunnyvale's approach to budget preparation is a central part of the City's Planning and Management System (PAMS). Key elements of the PAMS framework include:

- Long-range strategic planning (the General Plan Elements and Sub-Elements),
- Long-term financial planning (includes projections over a 20-year time frame for revenues, operations, projects, debt and reserves),
- Short-term allocation of resources (the two-year action budget),
- Performance measurement of service delivery,
- The Council Study Issues process,
- Performance "contracts" (priority setting) for Management,
- Annual performance reporting and evaluation, and
- Performance audits based on risk assessments.

This integrated framework has enabled the City, over time, to accomplish the long-range strategic goals established by the Council in the General Plan Elements and Sub-Elements. PAMS has assisted the City in maintaining, and even expanding, services during times of numerous Federal/State mandates and revenue restrictions or reductions because the focus is on long-term fiscal management. PAMS has also served as a valuable tool in producing and capturing remarkable gains in efficiency and productivity. It supports Sunnyvale's mission of providing the highest possible quality services with the lowest possible cost to its community.

The Fiscal Sub-Element of the General Plan requires that the City Manager annually propose a budget that is balanced not only for the budget year, but also for the Ten-Year Resource Allocation Plan. Since FY 1993/1994, Council has approved a financial plan that has been balanced to the twentieth year. The long-term nature of the City's financial planning system allows decision-makers to better understand the true effect of policy decisions. Because City practice has been to prepare a fully balanced 20-year financial plan, it effectively requires that decisions made today guarantee that the resources will be available to provide quality services in the future. The Twenty-Year Resource Allocation Plan prevents wild swings in service levels during the upturns and downturns of economic cycles.

Annual budget review and approval is a sound business practice and is required by the City Charter. However, an understanding of the City's long-term financial picture is more important to the process than just looking at a one-year or two-year snapshot. Therefore, much of the discussion in this Transmittal Letter focuses on long-term strategic planning and fiscal issues.

PERFORMANCE BASED BUDGETING

The performance based management system is an important part of Sunnyvale's Planning and Management System (PAMS). The City began to implement this management concept in the late 1970's by incorporating a system of budgeting that focused on the "outputs" resulting from service provision. This system was further refined in the 1990s to identify and quantify the value created from the efficient/effective provision of City services, with the focus shifting from "outputs" to "outcomes." In FY 2003/2004 Council indicated that it would like to see staff complete a comprehensive review and analysis of the performance based management system. The review and analysis of the system began early in FY 2004/2005 and is expected to be complete by the end of FY 2005/2006. This work is being completed as part of a comprehensive overhaul of the City's Planning and Management System. Work during FY 2004/2005 included evaluation of the philosophy and intent of the system as well as the processes that are followed to either establish a new or restructure an existing program to the performance based management system. A central part of the review process involved a total migration from Outcome Management to Performance Based Budgeting.

Recommended changes to the performance based management system were brought to Council in a study session format in early calendar year 2005. Following approval of the revised system, staff entered into the implementation stage and undertook a major effort to restructure all programs to the revised format. The two-year operating budget starting in FY 2006/2007 represents the culmination of these efforts and marks the beginning of the next phase in Sunnyvale's performance based budgeting system.

OPERATING BUDGET PROCESS

Sunnyvale implemented a two-year operating budget concept in the early 1980's. This is in recognition of the tremendous effort needed to develop budgets, particularly with the City's sophisticated performance based budget system. In normal times, service levels remain relatively constant from year to year. By doing two-year budgeting, staff time is maximized and more in-depth review of each budget element can be accomplished. As indicated earlier, FY 2006/2007 is the first year of a two-year operating budget cycle. Therefore, all operating budgets were extensively reviewed. In addition, rental rates and additive rates for the internal service programs were reviewed, with new rates applied to recover costs. Current salary levels for City employees were adjusted based on existing Memoranda of Understanding or estimated salary trends. Employee benefit costs, especially retirement contributions and health insurance costs were reviewed. For enterprise funds, significant cost components were updated with current information and utility rates were adjusted as appropriate. Finally, major revenue sources were updated for all funds.

PROJECTS BUDGET PROCESS

In the City of Sunnyvale the term "project" refers to non-operating activities. Beginning in FY 1999/2000, the City segregated each project into one of four possible

categories: Capital, Infrastructure, Special and Outside Group Funding. These categories are defined as follows:

Capital Projects are major expenditures related to construction, improvement or acquisition of capital assets. This category includes feasibility studies, preliminary plans and other projects that are related to design, construction, capital improvement or acquisition. The construction of a new traffic signal would be a capital project. Other examples include adding a room to an existing facility (capital improvement) or purchasing a piece of property (acquisition).

Infrastructure Projects are inherently related to capital projects. This category includes the renovation and/or replacement of a capital asset. After a capital project is complete, the City has an asset that must be maintained through the operating budget until the asset reaches a point where maintenance costs exceed renovation/replacement costs. An infrastructure project is developed in order to provide future funds at the time that replacement or renovation is required. An example would be the replacement of major components of the Water Pollution Control Plant or the replacement of the Heating, Ventilation and Air Conditioning (HVAC) system in City Hall.

Special Projects are one-time only in nature and are set up to eliminate the impact that such costs would have on unit costs in operating programs. This category includes studies and other projects that are not related to construction, capital improvements, renovation/ replacement or acquisition of a capital asset. For example, the preparation of a new sub-element of the General Plan would be a special project.

Outside Group Funding Projects are essentially special projects; however, they are established to identify contributions made to local community-based organizations.

Project Operating Costs are those on-going operating costs that will need to be included in future years upon the completion of a given project. These costs are reflected on each Long Term Financial Plan in the *Current Requirements* section under *Project Operating Costs*. Consideration of this information enables decision-makers to evaluate the complete cost of proposed actions. This prevents the City from adding assets or activities that are not sustainable over the long term.

COUNCIL BUDGET REVIEW PROCESS

In FY 2003/2004, Council established a comprehensive annual process to review all City services, service levels, and program budgets to address a continuing structural gap in the City's budget and long-range financial plan. Following this review, Council indicated that it should complete a service and budget review on a regular basis.

During April 2005 the City Council completed its first annual service and program budget review of selected City programs. This review process was set up such that one-eighth of all operating programs would be reviewed each year to give councilmembers serving two consecutive terms the opportunity to review all City

programs and services. Due to the scope of the conversion from Outcome Management to the Performance Based Budget, and given the extensive review effort required by Council, it was decided that the one-eighth review process would not be conducted in FY 2005/2006. The City Council plans to revisit the one-eighth review process once the new budget structures are established during FY 2006/2007.

BUDGET FORMAT AND AWARDS

Sunnyvale has a thorough and detailed budget preparation, review and adoption process. Staff has traditionally presented to Council the City Manager's recommended Budget in the form of a workbook. This workbook is used to guide the Council through the budget workshop, the public hearing and finally the official adoption of the budget for the upcoming fiscal year.

The recommended Budget document is divided into three volumes. *Volume I* includes the *City Manager's Transmittal Letter, Budget Summary, Long-Term Financial Plans, Revenues, User Fees, and a portion of the City's Operating Programs*. Preceding the operating programs is an *Operating Budget Guide* that describes Sunnyvale's unique Planning and Management System and explains how the City's Performance-Based Budgeting system differs from traditional Line Item Budgeting. *Volume I* is useful as a summary document, with more detailed information found in the other two volumes.

Volume II Operating Budget contains most of the City's programmatic efforts. The Operating Budget is organized around the seven elements of the General Plan (Elements I and II are contained in Volume I). Each element contains the General Plan's Goals, Policies and Action Statements, Community Condition Indicators, and the budget of each operating program that is tied to that particular element. This volume receives detailed attention during the "on year" for operating, which is FY 2006/2007.

Volume III Projects Budget contains all of the City's capital, infrastructure, special and outside group funding efforts. This volume begins with a *Projects Budget Guide* that describes what a project is in the City of Sunnyvale and how projects are prioritized in the budget process. This volume receives detailed attention during the "on year" for projects, which was FY 2005/2006.

In prior years staff has received positive feedback from Council members and citizens regarding the Budget-in-Brief booklet. This is an effort to highlight the important aspects of the particularly large and complex recommended Budget document. This year, staff will again prepare this summary containing the City Manager's Transmittal Letter and Budget Summary.

In December 2005 the Department of Finance was notified that the City's adopted FY 2005/2006 Budget and Ten-Year Resource Allocation Plan had received the Distinguished Budget Presentation Award from the Government Finance Officers Association (GFOA), a national organization of finance professionals. This award program, established in 1984, "recognizes exemplary budget documentation by state, provincial and local government, as well as public universities and colleges." The City has received this award for 17 consecutive years. In addition to qualifying for the

award this year, our Budget received "special performance measures" recognition because we were rated outstanding by all raters in the performance measures category.

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**Budget
Summary**

**CITY OF SUNNYVALE
FY 2006/2007 BUDGET SUMMARY**

Revenue Sources:

Property Tax	37,947,378
Sales Tax	29,702,270
Refuse Collection and Disposal Service Fees	28,369,820
Water Supply and Distribution Fees	22,188,935
Wastewater Management Service Fees	18,741,365
Workforce Investment Act Grant	11,000,480
SMaRT Station Operations Reimbursement*	10,292,432
Recreation Service Fees	7,424,356
Interest Income	6,823,146
Utility Users Tax	6,123,042
Transient Occupancy Tax	6,109,305
Permits and Licenses	5,725,618
Franchise Fees	5,688,840
Miscellaneous Revenues	5,596,240
Interfund Revenues (General Fund)	5,127,249
Rents and Concessions	4,103,923
Park Dedication Fee	4,013,646
Other Fees and Services	3,499,141
Other Taxes	2,782,820
State Highway Users Tax (Gas Tax)	2,453,195
SMaRT Station Revenues	1,866,610
State Shared Revenues	1,618,070
Community Development Block Grant	1,271,752
Federal Grants	1,172,070
Fines and Forfeitures	926,045
HOME Grant	703,400
State Traffic Congestion Relief Program (Prop 42)	560,569
Other Agencies Contributions	534,399
Budget Supplements	(9,176)
Use of Reserves	5,088,155

Total Revenues Sources**

\$237,445,095

* SMaRT Station Operations Reimbursement includes the City of Mountain View and the City Palo Alto's reimbursement for SMaRT Station operating expenditures.

** Excludes internal service fund revenues.

**CITY OF SUNNYVALE
FY 2006/2007 BUDGET SUMMARY**

Expenditures:

Operating Budget:

City Council		\$603,620
Office of the City Attorney		\$1,468,503
Office of the City Manager:		
Office of the City Manager Department Management and Support Services	839,243	
Columbia Neighborhood Center	663,642	
Communications	553,320	
Community Building, Civic Engagement and Volunteering	505,406	
Public Records and City Elections	342,109	
Youth, Family and Child Care Resources	226,661	
Council - Appointed Advisory Boards and Commissions	186,992	
Intergovernmental Relations (IGR)	164,506	
Policy Analysis and Citywide Process Improvement	150,547	
Total Office of the City Manager		\$3,632,426
Community Development Department:		
Construction Permitting	2,335,355	
Land Use Planning	2,003,323	
Housing and Human Services	910,652	
Neighborhood Preservation	801,793	
Economic Development	762,287	
Community Development Department Management and Support Services	240,994	
Total Community Development Department		\$7,054,404
Employment Development Department		\$11,139,629

**CITY OF SUNNYVALE
FY 2006/2007 BUDGET SUMMARY**

Operating Budget: (Continued)

Finance Department:

Utility Billing, Collection, and Revenue Management	1,925,226	
Purchasing and Payment of City Obligations	1,346,658	
Treasury/Cash Management	776,492	
Accounting and Financial Reporting	741,821	
Budget Management	736,710	
Financial Management and Analysis	676,599	
Payroll Administration	446,039	
Finance Department Management and Support Services	305,436	
Internal Audits	283,199	
Total Finance Department		\$7,238,180

Human Resources Department

\$4,036,380

Library Department:

Borrower Services/Circulation of Library Materials	1,953,523	
Acquire Library Materials for the Public	1,214,131	
Library Services for Adults	906,676	
Prepare Library Materials for the Public	805,655	
Library Department Management and Support Services	769,746	
Library Services for Children and Teens	753,220	
Technology Services	255,342	
Outreach and Publicity Services	112,693	
Total Library Department		\$6,770,986

Parks and Recreation Department:

Arts and Recreation Programs and Operation of Recreation Facilities	8,340,021	
Neighborhood Parks and Open Space Management	6,539,077	
Golf Course Maintenance Operations and Golf Shop Services	3,112,625	
Parks and Recreation Department Management and Support Services	684,949	
Total Parks and Recreation Department		\$18,676,673

**CITY OF SUNNYVALE
FY 2006/2007 BUDGET SUMMARY**

Operating Budget: (Continued)

Public Safety Department:

Police Services	21,155,084	
Fire Services	20,403,893	
Investigation Services	5,909,203	
Community Safety Services	4,154,010	
Communication Services	3,308,302	
Public Safety Department Management and Support	2,793,136	
Personnel and Training Services	2,306,783	
Records Management and Property Services	2,086,569	
Total Public Safety Department		\$62,116,981

Public Works Department:

Materials Recovery and Refuse Transfer (SMaRT)*	18,840,749	
Solid Waste Management**	18,256,648	
Water Supply and Distribution	17,589,113	
Wastewater Treatment	10,561,653	
Pavement Operations	4,652,760	
Transportation and Traffic Services	\$2,003,413	
Sanitary Sewer Collection System	1,512,436	
Roadside and Median Right-of-Way Services	1,480,332	
Street Tree Services	1,371,615	
Concrete Maintenance	1,109,260	
City Streetlight System	899,419	
Engineering Services	867,804	
Public Works Department Management and Support Services	610,778	
City Property Management Services	341,407	
Storm Water Collection System	284,598	
Parking District Landscaping Management	89,870	
Downtown Parking District Parking Lots	76,398	
Total Public Works Department		\$80,548,253

**CITY OF SUNNYVALE
FY 2006/2007 BUDGET SUMMARY**

Budget Supplements	\$3,318,840
Project Operating Budget	\$23,791
Total Operating Budget***	<u>\$206,628,665</u>
* SMaRT Station Operations includes the City of Mountain View and the City of Palo Alto's share of SMaRT Station operating expenditures.	
** Solid Waste Management includes the City's share of SMaRT Station operating expenditures.	
*** Excludes internal service fund operating budget.	
Projects Budget:	
Capital Projects	\$4,663,136
Special Projects	\$9,275,433
Infrastructure Projects	\$5,362,530
Outside Group Funding	\$475,534
Lease Payments	\$1,847,721
Project Administration	\$1,637,066
Total Projects Budget	<u>\$23,261,420</u>
Other Expenditures:	
Debt Service	\$6,955,010
Equipment	\$100,000
Service Level Set-Aside	\$500,000
Total Other Expenditures	<u>\$7,555,010</u>
Total Recommended Budget	<u><u>\$237,445,095</u></u>

**Spending
Limit**

**CITY OF SUNNYVALE
 APPROPRIATIONS LIMIT
 FY 2006/2007 Recommended Budget**

	AMOUNT	SOURCE
A. LAST YEAR'S LIMIT	\$ 132,758,486	Prior Year
B. ADJUSTMENT FACTORS		
1. Population (1.18%)	1.0118	State Department of Finance
2. Inflation (3.96%)	1.0396	State Department of Finance
	1.0519	(B1*B2)
Total Adjustment %	0.0519	(B1*B2-1)
C. ANNUAL ADJUSTMENT	\$ 6,885,822	(B*A)
D. OTHER ADJUSTMENTS:		
Lost Responsibility (-)	0	
Transfer to private (-)	0	
Transfer to fees (-)	0	
Assumed Responsibility (+)	0	
Sub-total	0	
E. TOTAL ADJUSTMENTS	\$ 6,885,822	(C+D)
F. THIS YEAR'S LIMIT	\$ 139,644,308	(A+E)

**CITY OF SUNNYVALE
CALCULATION OF APPROPRIATIONS LIMIT
FY 2006/2007 Recommended Budget**

	FY 2005/2006	FY 2006/2007
Appropriations:		
035. General Fund	\$ 104,717,730	\$ 113,388,574
070. Housing Fund	1,994,002	2,467,428
110. Community Development Block Grant Fund	2,835,532	3,204,027
140. Park Dedication Fund	15,000	233,129
175. Public Safety Forfeiture Fund	256,521	85,197
190. Police Services Augmentation Fund	210,086	216,151
210. Employment Development Fund	10,080,000	11,139,630
245. Parking District Fund	226,462	183,721
280. Gas Tax Fund	4,120,000	2,855,257
295. Youth and Neighborhood Services Fund	645,926	663,642
385. Capital Projects Fund	1,838,543	1,930,088
560. Patent Library Fund	333,011	-
610. Infrastructure Renovation and Replacement Fund	3,063,291	2,089,913
Total Appropriations	130,336,104	138,456,757
Appropriation Adjustments:		
Non-Tax Revenues	(46,004,383)	(48,185,970)
Debt Service Appropriation	(410,138)	(412,778)
Capital Outlay	(1,405,798)	(1,327,257)
Total Appropriation Adjustments	(47,820,319)	(49,926,005)
Adjusted Appropriations Subject to Limit	82,515,785	88,530,752
Growth Rate Factor	1.0644	1.0519
Total Allowable Appropriations Limit <i>(Prior Year Appropriations Limit x Growth Rate Factor)</i>	132,758,486	139,644,308
Amount Under (Over) Allowable Appropriations Limit	\$ 50,242,701	\$ 51,113,555

**CITY OF SUNNYVALE
CALCULATION OF APPROPRIATIONS LIMIT
FY 2006/2007 Recommended Budget**

	<u>FY 2005/2006</u>	<u>FY 2006/2007</u>
Revenues:		
Tax Revenues:		
Property Tax	\$ 29,535,757	\$ 34,150,296
Sales Tax	26,133,903	29,702,270
Other Taxes	13,406,823	14,861,904
Non-Restricted State Shared Revenues	912,885	1,153,772
Interest Income	2,498,397	3,056,347
	<hr/>	<hr/>
Total Tax Revenues	72,487,765	82,924,589
	<hr/>	<hr/>
Non-Tax Revenues:		
Federal Grants	11,669,908	12,986,439
Franchise Fees	5,455,377	5,688,840
Permits and Licenses	4,753,198	5,725,619
Miscellaneous	6,631,135	6,323,128
Inter-Fund Revenues	6,265,968	5,770,206
Restricted State Shared Revenues	2,749,428	3,205,791
Rents and Concessions	1,237,525	1,678,224
Service Fees	2,631,845	3,386,930
Other Government Contributions/Revenues	1,406,790	389,695
Fines and Forfeitures	728,112	971,959
State Grants/Reimbursements	889,488	283,151
Interest Income	1,585,609	1,775,988
	<hr/>	<hr/>
Total Non-Tax Revenues	46,004,383	48,185,970
	<hr/>	<hr/>
Total Revenues	\$ 118,492,148	\$ 131,110,559
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**CITY OF SUNNYVALE
035. GENERAL FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2005 TO JUNE 30, 2016**

	ACTUAL 2004/2005	CURRENT 2005/2006	PROPOSED 2006/2007	PROPOSED 2007/2008	PLAN 2008/2009	PLAN 2009/2010	PLAN 2010/2011	PLAN 2011/2012	PLAN 2012/2013	PLAN 2013/2014	PLAN 2014/2015	PLAN 2015/2016	FY 2005/2006 TO FY 2015/2016 TOTAL
RESERVES/FUND BALANCE, JULY 1	73,784,879	73,191,303	71,387,253	64,342,140	57,171,618	50,738,977	44,241,048	43,388,663	44,218,858	45,318,301	47,486,301	50,613,084	73,191,303
CURRENT RESOURCES:													
Property Tax	31,561,137	33,069,572	34,150,296	35,101,089	36,494,225	38,133,440	40,022,806	42,589,464	44,439,047	46,318,409	48,397,751	49,996,528	448,712,627
Triple Flip - Property Tax Increase	6,271,359	6,859,131	7,111,638	7,331,595	7,551,417	7,741,181	7,996,998	8,316,107	8,689,691	9,118,779	0	0	70,716,536
Sales Tax	24,917,237	27,436,523	28,446,552	29,326,380	30,205,669	30,964,722	31,987,992	33,264,426	34,758,763	36,475,115	38,004,618	39,408,048	360,278,808
Triple Flip - Sales Tax Reduction	(6,271,359)	(6,859,131)	(7,111,638)	(7,331,595)	(7,551,417)	(7,741,181)	(7,996,998)	(8,316,107)	(8,689,691)	(9,118,779)	0	0	(70,716,536)
Prop 172 Sales Tax	1,152,670	1,217,253	1,255,718	1,294,394	1,333,097	1,366,557	1,411,790	1,468,262	1,534,334	1,610,283	1,677,915	1,739,998	15,909,603
Business License Tax	214,895	260,000	473,000	1,030,000	1,083,000	1,110,075	1,143,377	1,177,679	1,213,009	1,249,399	1,286,881	1,325,488	11,351,908
Other Taxes	2,275,899	2,086,182	2,156,557	1,996,370	1,749,371	1,439,042	1,640,006	1,841,731	1,980,426	2,213,467	2,206,167	2,055,942	21,365,261
Transient Occupancy Tax	5,073,824	5,461,025	6,109,305	6,864,637	7,045,599	7,526,151	7,799,164	8,159,304	9,169,228	9,444,305	9,727,634	10,214,016	87,520,368
Utility Users Taxes	5,832,872	5,954,216	6,123,042	6,138,792	6,245,691	6,354,570	6,465,464	6,578,415	6,693,462	6,810,643	6,930,003	7,051,580	71,345,878
Franchises	5,394,792	5,479,681	5,688,840	5,762,074	5,922,550	6,082,700	6,241,284	6,412,087	6,574,210	6,750,960	6,939,458	7,126,589	68,980,433
Rents and Concessions	1,319,970	1,731,821	2,214,753	2,317,227	2,348,634	2,383,877	2,430,720	2,500,910	2,572,799	2,647,053	2,630,445	2,706,877	26,485,114
Federal & Intergovernmental Revenues	293,828	180,003	126,080	128,514	132,309	136,218	140,245	144,392	148,664	153,064	157,596	162,264	1,609,348
State Shared Revenues	4,352,479	1,216,406	1,251,043	1,259,997	1,265,644	1,309,147	1,331,299	1,365,444	1,400,502	1,434,650	1,466,064	1,494,775	14,794,971
Permits and Licenses	4,995,591	5,277,731	5,725,618	5,627,538	4,705,235	3,556,445	4,224,159	4,893,178	5,336,651	6,114,072	6,035,447	5,447,079	56,943,153
Fines and Forfeitures	838,637	814,950	875,045	881,239	893,667	921,172	930,716	967,628	998,936	1,009,492	1,025,078	1,060,737	10,378,659
Service Fees	2,725,137	3,715,625	3,405,341	3,408,268	2,911,592	2,481,730	2,767,591	3,054,643	3,253,468	3,584,669	3,579,111	3,373,351	35,535,390
Interest Income	2,435,403	3,327,852	3,073,609	2,729,411	2,850,802	2,447,336	2,397,654	2,440,675	2,499,702	2,620,030	2,794,136	2,904,492	30,085,699
Inter-Fund Revenues	5,617,412	5,337,821	5,127,249	5,960,606	6,490,062	7,082,821	10,120,451	10,718,774	10,571,896	10,612,499	12,233,739	13,478,246	97,734,166
Repayment to City - Town Center Developer	0	0	0	0	1,910,926	3,905,893	3,984,011	4,056,846	4,097,483	4,138,932	4,181,211	4,215,659	30,490,961
Miscellaneous Revenues	2,040,739	801,529	543,460	321,997	279,897	282,116	284,399	286,750	197,098	107,518	110,082	112,723	3,327,570
Sale of Property	0	550,000	0	0	0	0	2,794,818	0	0	0	0	0	3,344,818
Budget Supplements-Revenues	0	0	(9,176)	(7,238)	(4,272)	(1,218)	1,929	5,169	8,507	11,945	15,486	19,133	40,265
In-Lieu Charges	6,821,849	7,652,957	7,988,009	8,162,393	8,407,265	8,659,483	8,919,268	9,186,845	9,473,996	9,770,221	10,075,814	10,396,991	98,693,242
State Budget Reductions - ERAF	(2,051,370)	(2,051,370)	0	0	0	0	0	0	0	0	0	0	(2,051,370)
Transfers From Other Funds	435,804	2,422,639	161,063	136,046	141,971	148,166	154,644	161,418	168,502	175,910	184,025	56,311	3,910,696
Fiscal Strategies: Downtown Add'l Sales Tax	0	0	0	0	500,000	1,027,500	1,068,600	1,122,030	1,178,132	1,237,038	1,298,890	1,363,834	8,796,024
TOTAL CURRENT RESOURCES	106,248,805	111,942,415	114,885,405	118,439,735	122,912,935	127,317,945	138,262,387	142,396,070	148,268,815	154,489,673	160,957,553	165,710,660	1,505,583,593
TOTAL AVAILABLE RESOURCES	180,033,684	185,133,718	186,272,658	182,781,875	180,084,553	178,056,922	182,503,435	185,784,734	192,487,673	199,807,974	208,443,854	216,323,744	1,578,774,896
CURRENT REQUIREMENTS:													
Equipment	83	100,000	300,000	0	0	0	0	0	0	0	0	0	400,000
Debt Service	411,323	410,138	412,778	408,969	179,010	177,270	175,145	177,490	179,170	194,940	0	0	2,314,909
Operations	98,676,389	108,122,968	111,572,546	114,118,414	117,684,349	121,220,335	124,858,727	128,610,991	132,476,304	136,462,645	140,569,334	147,060,224	1,382,756,837
Operations Transfer to Gas Tax/Prop 42	(2,400,680)	(4,456,172)	(3,098,975)	(3,709,225)	(3,654,439)	(3,690,279)	(3,921,134)	(3,958,465)	(4,078,785)	(3,931,753)	(3,359,576)	(3,838,233)	(41,697,036)
Budget Supplements	0	0	3,318,840	4,673,568	3,275,305	1,926,826	3,302,570	2,189,212	2,981,199	3,831,062	3,873,231	4,013,238	33,385,052
Capital Projects	123,072	279,501	50,000	51,000	52,020	53,060	54,122	55,204	56,308	57,434	58,583	59,755	826,987
Project Operating Costs	0	0	22,791	36,476	116,197	119,513	128,505	132,188	141,896	145,987	156,468	161,098	1,161,119
Outside Group Funding Projects	241,522	203,934	100,000	0	0	0	0	0	0	0	0	0	303,934
Special Projects	1,902,785	2,142,720	344,295	330,635	290,638	87,448	120,770	89,163	90,047	125,408	150,449	92,803	3,864,376
Infrastructure Fund Contribution	2,195,209	1,060,492	670,501	1,149,353	794,016	1,277,520	1,352,006	677,584	1,692,358	1,535,443	2,206,984	1,662,214	14,078,471
Capital Projects Fund Contribution	7,004	16,921	0	0	0	0	0	0	0	0	0	0	16,921
Project Administration Charges	111,981	88,675	66,299	0	0	0	0	0	0	0	0	0	154,974
Payment to Town Center Developer	0	0	0	0	1,910,926	3,905,893	3,984,011	4,056,846	4,097,483	4,138,932	4,181,211	4,215,659	30,490,961
Lease Payments	1,212,208	1,210,558	1,212,920	1,213,805	1,208,280	1,210,893	1,206,475	1,205,118	1,206,523	1,205,689	1,202,750	1,202,750	13,285,761
Service Level Set-Aside	0	0	500,000	510,000	525,300	541,059	557,291	574,009	591,230	608,967	627,236	646,053	5,681,144
TOTAL EXPENDITURES	102,480,896	109,179,734	115,471,994	118,782,994	122,381,602	126,829,539	131,818,487	133,809,341	139,433,733	144,374,754	149,666,670	155,275,562	1,447,024,409

**CITY OF SUNNYVALE
035. GENERAL FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2005 TO JUNE 30, 2016**

	ACTUAL 2004/2005	CURRENT 2005/2006	PROPOSED 2006/2007	PROPOSED 2007/2008	PLAN 2008/2009	PLAN 2009/2010	PLAN 2010/2011	PLAN 2011/2012	PLAN 2012/2013	PLAN 2013/2014	PLAN 2014/2015	PLAN 2015/2016	FY 2005/2006 TO FY 2015/2016 TOTAL
TRANSFERS TO OTHER FUNDS:													
Police Services Augmentation Fund	1,281	0	0	0	0	0	0	0	0	0	0	0	0
Youth and Neighborhood Services Fund	93,811	403,725	332,363	502,750	514,111	531,104	548,619	566,670	585,214	604,390	623,645	643,427	5,856,018
Community Recreation Fund	3,207,294	3,318,838	3,899,210	4,083,452	4,185,328	4,147,793	4,394,889	4,568,485	4,707,946	4,852,826	5,002,373	5,156,747	48,317,887
SC[i]3 (Patent Library) Fund	10,322	0	0	0	0	0	0	0	0	0	0	0	0
General Services Fund	357,755	79,506	79,613	81,815	70,712	72,834	76,419	302,269	79,587	81,975	84,434	89,212	1,098,376
Employee Benefits Fund	0	165,916	895,641	907,549	942,127	970,391	999,503	1,029,488	1,060,372	1,092,183	1,124,949	1,158,697	10,346,817
Liability and Property Insurance Fund	691,022	598,745	1,251,696	1,251,696	1,251,696	1,264,213	1,276,855	1,289,623	1,302,520	1,315,545	1,328,700	1,341,987	13,473,276
TOTAL TRANSFERS TO OTHER FUNDS	4,361,485	4,566,730	6,458,523	6,827,262	6,963,974	6,986,335	7,296,285	7,756,535	7,735,639	7,946,919	8,164,101	8,390,070	79,092,374
TOTAL CURRENT REQUIREMENTS	106,842,381	113,746,464	121,930,518	125,610,257	129,345,576	133,815,874	139,114,772	141,565,876	147,169,372	152,321,673	157,830,771	163,665,632	1,526,116,783
RESERVES:													
Contingencies (20%)	19,255,142	20,733,359	22,363,040	23,023,847	23,484,282	23,915,279	24,873,733	25,394,785	26,304,123	27,301,588	28,247,891	29,479,266	29,479,266
Service Level Stabilization (5%)	9,687,657	0	0	0	0	0	0	0	0	0	0	0	0
Capital Improvement Projects	0	550,000	550,000	550,000	550,000	550,000	3,344,818	3,344,818	3,344,818	3,344,818	3,344,818	3,344,818	3,344,818
Non-Recurring Events	163,506	0	0	0	0	0	0	0	0	0	0	0	0
Set Aside for Historical Museum	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000
20 Year RAP	44,064,998	50,083,894	41,409,100	33,577,772	26,684,695	19,755,769	15,150,112	15,459,255	15,649,360	16,819,895	19,000,374	19,814,029	19,814,029
TOTAL RESERVES	73,191,303	71,387,253	64,342,140	57,171,618	50,738,977	44,241,048	43,388,663	44,218,858	45,318,301	47,486,301	50,613,084	52,658,112	52,658,112
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Current Resources	106,248,805	111,392,415	114,885,405	118,439,735	122,912,935	127,317,945	135,467,569	142,396,070	148,268,815	154,489,673	160,957,553	165,710,660	
Total Current Requirements	106,842,381	113,746,464	121,430,518	125,100,257	128,820,276	133,274,815	138,557,481	140,991,866	146,578,142	151,712,706	157,203,535	163,019,579	
DIFFERENCE	(593,576)	(2,354,049)	(6,545,113)	(6,660,522)	(5,907,341)	(5,956,870)	(3,089,912)	1,404,204	1,690,673	2,776,967	3,754,018	2,691,081	
% Change Revenues	10.38%	4.84%	3.14%	3.09%	3.78%	3.58%	6.40%	5.11%	4.12%	4.20%	4.19%	2.95%	
% Change Expenditures	4.54%	6.46%	6.76%	3.02%	2.97%	3.46%	3.96%	1.76%	3.96%	3.50%	3.62%	3.70%	

**CITY OF SUNNYVALE
035. GENERAL FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2016 TO JUNE 30, 2026**

	PLAN 2016/2017	PLAN 2017/2018	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	PLAN 2021/2022	PLAN 2022/2023	PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026	FY 2016/2017 TO FY 2025/2026 TOTAL	FY 2005/2006 TO FY 2025/2026 TOTAL
RESERVES/FUND BALANCE, JULY 1	52,658,112	48,719,278	71,881,296	75,613,204	80,124,593	80,096,713	78,940,131	75,137,518	69,817,474	65,652,041	52,658,112	73,191,303
CURRENT RESOURCES:												
Property Tax	52,422,216	54,510,935	56,683,039	58,941,861	61,290,866	63,733,657	66,273,983	68,915,742	71,662,987	74,519,934	628,955,221	1,077,667,848
Triple Flip - Property Tax Increase	0	0	0	0	0	0	0	0	0	0	0	70,716,536
Sales Tax	40,890,681	42,687,310	44,828,527	47,302,058	50,095,110	52,554,291	54,973,344	57,336,621	60,158,911	63,492,633	514,319,486	874,598,294
Triple Flip - Sales Tax Reduction	0	0	0	0	0	0	0	0	0	0	0	(70,716,536)
Prop 172 Sales Tax	1,805,422	1,884,861	1,979,481	2,088,946	2,212,403	2,321,032	2,428,031	2,532,437	2,657,286	2,804,765	22,714,662	38,624,266
Business License Tax	1,378,507	1,433,647	1,490,993	1,550,633	1,612,658	1,677,165	1,744,251	1,814,021	1,886,582	1,962,045	16,550,504	27,902,412
Other Taxes	1,719,012	1,958,891	2,200,455	2,371,875	2,663,737	2,672,169	2,519,071	2,143,186	2,423,498	2,706,025	23,377,919	44,743,180
Transient Occupancy Tax	10,724,717	11,260,953	11,824,001	12,415,200	13,035,960	13,687,758	14,372,146	15,090,754	15,845,291	16,637,556	134,894,336	222,414,704
Utility Users Taxes	7,228,724	7,410,838	7,598,068	7,790,563	7,988,479	8,191,974	8,401,212	8,616,362	8,837,597	9,065,097	81,128,914	152,474,792
Franchises	7,397,635	7,671,763	7,964,496	8,260,573	8,576,784	8,896,622	9,238,252	9,583,824	9,952,982	10,326,423	87,869,354	156,849,788
Rents and Concessions	2,811,244	2,905,936	3,004,969	3,122,368	3,244,462	3,371,441	3,503,499	3,640,838	3,783,672	3,932,219	33,320,647	59,805,762
Federal & Intergovernmental Revenues	168,674	175,341	182,275	189,486	196,985	204,785	212,896	221,332	230,105	239,229	2,021,108	3,630,456
State Shared Revenues	1,543,681	1,590,768	1,650,918	1,703,849	1,751,493	1,779,112	1,846,056	1,906,126	1,950,164	2,018,570	17,740,736	32,535,706
Permits and Licenses	4,175,186	4,950,574	5,728,850	6,254,514	7,205,045	7,144,374	6,505,770	5,071,289	5,965,949	6,864,412	59,865,966	116,809,119
Fines and Forfeitures	1,083,566	1,131,459	1,156,151	1,181,831	1,208,539	1,236,314	1,290,559	1,320,601	1,351,394	1,383,888	12,344,302	22,722,960
Service Fees	2,908,051	3,251,564	3,597,728	3,845,872	4,263,157	4,283,476	4,077,715	3,560,020	3,962,503	4,368,475	38,118,562	73,653,952
Interest Income	3,095,033	4,603,374	4,841,451	5,131,478	5,121,517	5,038,627	4,783,641	4,426,039	4,147,478	4,474,882	45,663,520	75,749,219
Inter-Fund Revenues	13,618,402	15,025,937	13,358,563	13,331,586	5,211,317	4,893,446	5,612,690	5,720,036	5,818,097	5,966,100	88,556,175	186,290,341
Repayment to City - Town Center Developer	4,250,795	4,046,738	3,657,211	3,713,002	3,769,909	3,827,955	3,887,161	3,947,551	4,009,149	4,052,105	39,161,576	69,652,537
Miscellaneous Revenues	116,443	120,311	124,334	117,578	121,929	126,455	131,162	136,057	132,561	137,855	1,264,685	4,592,255
Sale of Property	0	21,008,893	0	0	0	0	0	0	0	0	21,008,893	24,353,711
Budget Supplements-Revenues	24,142	29,351	34,769	40,403	46,263	52,357	58,695	65,286	72,142	79,271	502,680	542,945
In-Lieu Charges	10,812,871	11,245,385	11,695,201	12,163,009	12,649,529	13,155,510	13,681,731	14,229,000	14,798,160	14,479,757	128,910,154	227,603,396
State Budget Reductions - ERAF	0	0	0	0	0	0	0	0	0	0	0	(2,051,370)
Transfers From Other Funds	58,564	60,906	63,342	65,876	68,511	71,251	74,847	77,695	80,643	83,591	481,223	4,391,919
Fiscal Strategies: Downtown Add'l Sales Tax	1,445,665	1,532,404	1,624,349	1,721,810	1,825,118	1,934,625	2,050,703	2,173,745	2,304,170	2,442,420	19,055,008	27,851,032
TOTAL CURRENT RESOURCES	169,679,232	200,498,140	185,289,171	193,304,371	194,159,771	200,854,396	207,614,415	212,473,588	221,974,308	231,978,238	2,017,825,630	3,523,409,222
TOTAL AVAILABLE RESOURCES	222,337,344	249,217,418	257,170,467	268,917,575	274,284,364	280,951,109	286,554,546	287,611,106	291,791,782	297,630,279	2,070,483,742	3,596,600,525
CURRENT REQUIREMENTS:												
Equipment	0	0	0	0	0	0	0	0	0	0	0	400,000
Debt Service	0	0	0	0	0	0	0	0	0	0	0	2,314,909
Operations	152,533,145	158,218,355	164,116,995	170,244,877	176,603,263	183,208,510	190,062,682	197,183,078	204,572,300	212,075,714	1,808,818,919	3,191,575,756
Operations Transfer to Gas Tax/Prop 42	(3,487,436)	(4,063,764)	(3,567,784)	(4,130,292)	(3,707,191)	(4,186,969)	(3,636,767)	(4,288,557)	(3,692,418)	(4,862,515)	(39,623,693)	(81,320,729)
Budget Supplements	3,622,253	3,907,364	4,400,769	5,539,426	5,128,064	4,780,567	6,132,908	7,281,994	5,168,074	820,336	46,781,757	80,166,808
Capital Projects	61,547	63,394	65,295	67,254	69,272	71,350	73,491	75,695	77,966	81,085	706,349	1,533,336
Project Operating Costs	174,035	180,774	195,044	202,623	218,361	226,873	244,224	253,766	263,691	274,014	2,233,405	3,394,524
Outside Group Funding Projects	0	0	0	0	0	0	0	0	0	0	0	303,934
Special Projects	131,166	95,715	97,237	139,156	100,417	102,080	147,886	105,557	185,339	53,109	1,157,662	5,022,038
Infrastructure Fund Contribution	2,496,396	2,600,130	2,727,904	2,813,326	1,449,434	3,062,228	3,074,440	1,416,960	3,282,081	1,531,357	24,454,256	38,532,727
Capital Projects Fund Contribution	0	0	0	0	0	0	0	0	0	0	0	16,921
Project Administration Charges	0	0	0	0	0	0	0	0	0	0	0	154,974
Payment to Town Center Developer	4,250,795	4,046,738	3,657,211	3,713,002	3,769,909	3,827,955	3,887,161	3,947,551	4,009,149	4,052,105	39,161,576	69,652,537
Lease Payments	4,494,826	2,750,174	0	0	0	0	0	0	0	0	7,245,000	20,530,761
Service Level Set-Aside	671,895	698,771	726,721	755,790	786,022	817,463	850,161	884,168	919,534	956,316	8,066,842	13,747,986
TOTAL EXPENDITURES	164,948,622	168,497,651	172,419,393	179,345,163	184,417,551	191,910,057	200,836,186	206,860,212	214,785,717	214,981,521	1,899,002,073	3,346,026,482

**CITY OF SUNNYVALE
035. GENERAL FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2016 TO JUNE 30, 2026**

	PLAN 2016/2017	PLAN 2017/2018	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	PLAN 2021/2022	PLAN 2022/2023	PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026	FY 2016/2017 TO FY 2025/2026 TOTAL	FY 2005/2006 TO FY 2025/2026 TOTAL
TRANSFERS TO OTHER FUNDS:												
Police Services Augmentation Fund	0	0	0	0	0	0	0	0	0	0	0	0
Youth and Neighborhood Services Fund	667,496	694,640	722,854	752,181	782,665	814,354	847,294	881,534	917,129	954,129	8,034,276	13,890,294
Community Recreation Fund	5,323,331	5,371,892	5,546,437	5,726,980	5,913,735	6,106,932	6,442,753	6,645,963	6,911,735	7,188,232	61,177,990	109,495,877
SC[i]3 (Patent Library) Fund	0	0	0	0	0	0	0	0	0	0	0	0
General Services Fund	91,324	94,977	98,776	102,727	108,236	111,110	115,554	120,176	124,983	124,983	1,092,846	2,191,222
Employee Benefits Fund	1,205,045	1,253,247	1,303,377	1,355,512	1,409,733	1,466,122	1,524,767	1,585,757	1,649,188	1,715,155	14,467,903	24,814,720
Liability and Property Insurance Fund	1,382,247	1,423,715	1,466,426	1,510,419	1,555,731	1,602,403	1,650,475	1,699,990	1,750,989	1,803,518	15,845,913	29,319,189
TOTAL TRANSFERS TO OTHER FUNDS	8,669,443	8,838,471	9,137,870	9,447,819	9,770,100	10,100,921	10,580,843	10,933,420	11,354,024	11,786,017	100,618,928	179,711,302
TOTAL CURRENT REQUIREMENTS	173,618,065	177,336,122	181,557,263	188,792,982	194,187,651	202,010,978	211,417,028	217,793,633	226,139,741	226,767,538	1,999,621,001	3,525,737,784
RESERVES:												
Contingencies (20%)	30,568,399	31,648,546	33,029,005	34,371,327	35,648,499	36,805,796	38,560,609	40,086,056	41,262,329	41,661,510	41,661,510	41,661,510
Service Level Stabilization (5%)	0	0	0	0	0	0	0	0	0	0	0	0
Capital Improvement Projects	3,344,818	24,353,711	24,353,711	24,353,711	24,353,711	24,353,711	24,353,711	24,353,711	24,353,711	29,181,231	29,181,231	29,181,231
Non-Recurring Events	0	0	0	0	0	0	0	0	0	0	0	0
Set Aside for Historical Museum	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000
20 Year RAP	14,786,061	15,859,039	18,210,488	21,379,555	20,074,502	17,760,624	12,203,198	5,357,707	16,001	0	0	0
TOTAL RESERVES	48,719,278	71,881,296	75,613,204	80,124,593	80,096,713	78,940,131	75,137,518	69,817,474	65,652,041	70,862,741	70,862,741	70,862,741
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0
Total Current Resources	169,679,232	179,489,247	185,289,171	193,304,371	194,159,771	200,854,396	207,614,415	212,473,588	221,974,308	231,978,238		
Total Current Requirements	172,946,171	176,637,351	180,830,542	188,037,191	193,401,629	201,193,515	210,566,867	216,909,465	225,220,206	225,811,222		
DIFFERENCE	(3,266,939)	2,851,895	4,458,629	5,267,180	758,142	(339,119)	(2,952,452)	(4,435,876)	(3,245,898)	6,167,016		
% Change Revenues	2.39%	5.78%	3.23%	4.33%	0.44%	3.45%	3.37%	2.34%	4.47%	4.51%		
% Change Expenditures	6.09%	2.13%	2.37%	3.99%	2.85%	4.03%	4.66%	3.01%	3.83%	0.26%		

**CITY OF SUNNYVALE
210. EMPLOYMENT DEVELOPMENT FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2005 TO JUNE 30, 2016**

	ACTUAL 2004/2005	CURRENT 2005/2006	PROPOSED 2006/2007	PROPOSED 2007/2008	PLAN 2008/2009	PLAN 2009/2010	PLAN 2010/2011	PLAN 2011/2012	PLAN 2012/2013	PLAN 2013/2014	PLAN 2014/2015	PLAN 2015/2016	FY 2005/2006 TO FY 2015/2016 TOTAL
RESERVE/FUND BALANCE, JULY 1	236,714	236,773	236,773	236,773	0	0	0	0	0	0	0	0	236,773

CURRENT RESOURCES:													
Federal Grant	11,845,191	11,189,000	11,000,480	0	0	0	0	0	0	0	0	0	22,189,480
Other Grants and Contributions	199,702	811,000	274,495	0	0	0	0	0	0	0	0	0	1,085,495
TOTAL CURRENT RESOURCES	12,044,893	12,000,000	11,274,975	0	0	0	0	0	0	0	0	0	23,274,975

TOTAL AVAILABLE RESOURCES	12,281,607	12,236,773	11,511,748	236,773	0	0	0	0	0	0	0	0	23,511,748

CURRENT REQUIREMENTS:													
Operations	11,974,834	11,930,000	11,139,630	236,773	0	0	0	0	0	0	0	0	23,306,403
In-Lieu Charges	70,000	70,000	135,345	0	0	0	0	0	0	0	0	0	205,345
TOTAL CURRENT REQUIREMENTS	12,044,834	12,000,000	11,274,975	236,773	0	0	0	0	0	0	0	0	23,511,748

RESERVES:													
20 Year RAP	236,773	236,773	236,773	0	0	0	0	0	0	0	0	0	0
TOTAL RESERVES	236,773	236,773	236,773	0	0	0	0	0	0	0	0	0	0

FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0
=====													

**CITY OF SUNNYVALE
285. TRANSPORTATION DEVELOPMENT ACT (TDA) FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2016 TO JUNE 30, 2026**

	PLAN 2016/2017	PLAN 2017/2018	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	PLAN 2021/2022	PLAN 2022/2023	PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026	FY 2016/2017 TO FY 2025/2026 TOTAL	FY 2005/2006 TO FY 2025/2026 TOTAL
RESERVE/FUND BALANCE, JULY 1	0	0	0	0	0	0	0	0	0	0	0	6,118

CURRENT RESOURCES:												
Transportation Development Act	107,503	111,803	116,275	120,926	125,764	130,794	136,026	141,467	147,126	153,011	1,290,695	3,072,262
TOTAL CURRENT RESOURCES	107,503	111,803	116,275	120,926	125,764	130,794	136,026	141,467	147,126	153,011	1,290,695	3,072,262
TOTAL AVAILABLE RESOURCES	107,503	111,803	116,275	120,926	125,764	130,794	136,026	141,467	147,126	153,011	1,290,695	3,078,380

CURRENT REQUIREMENTS:												
Transfer To Cap. Proj./Gas Tax Sub-Fund	0	0	0	0	0	0	0	0	0	0	0	872,584
Transfer To Gas Tax Fund	0	0	0	0	0	0	0	0	0	0	0	62,148
Future TDA Projects	107,503	111,803	116,275	120,926	125,764	130,794	136,026	141,467	147,126	153,011	1,290,695	2,143,648
TOTAL CURRENT REQUIREMENTS	107,503	111,803	116,275	120,926	125,764	130,794	136,026	141,467	147,126	153,011	1,290,695	3,078,380

RESERVES:												
Transportation Development Act	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL RESERVES	0	0	0	0	0	0	0	0	0	0	0	0
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0
=====												

CITY OF SUNNYVALE
315. REDEVELOPMENT AGENCY FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2016 TO JUNE 30, 2026

	PLAN 2016/2017	PLAN 2017/2018	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	PLAN 2021/2022	PLAN 2022/2023	PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026	FY 2016/2017 TO FY 2025/2026 TOTAL	FY 2005/2006 TO FY 2025/2026 TOTAL
RESERVE/FUND BALANCE, JULY 1	1,928,864	1,928,864	616,286	616,286	616,286	616,286	616,286	0	0	0	1,928,864	3,323,367
CURRENT RESOURCES:												
Property Tax	4,819,910	4,199,026	3,794,840	3,852,731	3,911,780	3,972,009	4,033,444	4,096,107	4,160,023	4,208,885	41,048,755	86,939,837
ERAF Cost	0	0	0	0	0	0	0	0	0	0	0	(269,398)
Tax Increment - Town Center	4,250,795	4,046,738	3,657,211	3,713,002	3,769,909	3,827,955	3,887,161	3,947,551	4,009,149	4,052,105	39,161,577	69,652,538
Tax Increment - Low & Mod Housing	0	970,996	1,913,685	1,951,959	1,990,998	2,030,818	2,071,434	2,112,863	2,155,120	2,198,223	17,396,095	17,396,095
Rents and Concessions	4,494,826	2,750,174	0	0	0	0	0	0	0	0	7,245,000	20,530,759
Interest Income	100,000	100,000	100,000	100,000	100,000	100,000	0	0	0	0	600,000	1,700,000
Miscellaneous Revenues	0	0	0	0	0	0	0	0	0	0	0	75,000
Transfer From RDA Capital Project	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL CURRENT RESOURCES	13,665,531	12,066,934	9,465,737	9,617,692	9,772,687	9,930,782	9,992,039	10,156,520	10,324,292	10,459,213	105,451,428	196,024,831
TOTAL AVAILABLE RESOURCES	15,594,395	13,995,798	10,082,023	10,233,978	10,388,973	10,547,068	10,608,325	10,156,520	10,324,292	10,459,213	107,380,292	199,348,198
CURRENT REQUIREMENTS:												
RDA Administration	85,365	88,475	91,701	95,047	98,516	102,115	105,849	109,721	113,736	117,902	1,008,427	2,281,161
Debt Service	5,101,868	3,353,219	602,729	601,138	598,296	598,926	598,163	0	0	0	11,454,339	31,370,898
Repayment To City - Base	4,161,146	4,857,474	3,135,295	3,161,925	3,244,539	3,290,588	3,945,718	3,986,385	4,015,100	4,090,983	37,889,153	74,590,357
Repayment To City - Town Center	4,250,795	4,046,738	3,657,211	3,713,002	3,769,909	3,827,955	3,887,161	3,947,551	4,009,149	4,052,105	39,161,577	69,652,538
Capital Projects	0	0	0	0	0	0	0	0	0	0	0	2,385,278
Special Projects	6,155	0	0	26,902	0	7,135	0	0	31,186	0	71,378	587,956
Low and Moderate Income Housing	0	970,996	1,913,685	1,951,959	1,990,998	2,030,818	2,071,434	2,112,863	2,155,120	2,198,223	17,396,095	17,396,095
Transfer To RDA Capital Project	0	0	0	0	0	0	0	0	0	0	0	0
Transfer To General Fund	0	0	0	0	0	0	0	0	0	0	0	51,321
Project Administration In-Lieu	0	0	0	0	0	0	0	0	0	0	0	101,204
General Fund In-Lieu	60,203	62,610	65,115	67,720	70,428	73,246	0	0	0	0	399,322	931,390
TOTAL CURRENT REQUIREMENTS	13,665,531	13,379,512	9,465,737	9,617,692	9,772,687	9,930,782	10,608,325	10,156,520	10,324,292	10,459,213	107,380,292	199,348,199
RESERVES:												
Debt Service	1,928,864	616,286	616,286	616,286	616,286	616,286	0	0	0	0	0	0
Capital Projects	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL RESERVES	1,928,864	616,286	616,286	616,286	616,286	616,286	0	0	0	0	0	0
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0
Original Cumulative TI (\$118M Legal Cap)												
New Cumulative TI (\$600M Legal Cap)	137,461,533	146,678,293	156,044,030	165,561,722	175,234,410	185,065,192	195,057,230	205,213,751	215,538,043	225,997,255		
Cumulative Deferred Housing Fund	23,472,155	24,377,320										
20% Pass Through to Taxing Agencies	71,425	108,213	145,736	184,010	223,049	262,869	303,485	344,914	387,171	466,479	2,066,229	

**CITY OF SUNNYVALE
560. PATENT LIBRARY FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2005 TO JUNE 30, 2016**

	ACTUAL 2004/2005	CURRENT 2005/2006	PROPOSED 2006/2007	PROPOSED 2007/2008	PLAN 2008/2009	PLAN 2009/2010	PLAN 2010/2011	PLAN 2011/2012	PLAN 2012/2013	PLAN 2013/2014	PLAN 2014/2015	PLAN 2015/2016	FY 2005/2006 TO FY 2015/2016 TOTAL
RESERVE/FUND BALANCE, JULY 1	43,414	110	30,685	0	0	0	0	0	0	0	0	0	110
CURRENT RESOURCES:													
Patent Library Fees	271,992	232,995	0	0	0	0	0	0	0	0	0	0	232,995
Miscellaneous Revenues	0	26,752	0	0	0	0	0	0	0	0	0	0	26,752
Interest	2,004	566	0	0	0	0	0	0	0	0	0	0	566
Transfer From General Fund	10,322	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL CURRENT RESOURCES	284,319	260,313	0	0	0	0	0	0	0	0	0	0	260,313
TOTAL AVAILABLE RESOURCES	327,733	260,423	30,685	0	0	0	0	0	0	0	0	0	260,423
CURRENT REQUIREMENTS:													
Operations	327,623	229,738	0	0	0	0	0	0	0	0	0	0	229,738
Transfer To General Fund	0	0	30,685	0	0	0	0	0	0	0	0	0	30,685
TOTAL CURRENT REQUIREMENTS	327,623	229,738	30,685	0	0	0	0	0	0	0	0	0	260,423
RESERVES:													
20 Year RAP	110	30,685	0	0	0	0	0	0	0	0	0	0	0
TOTAL RESERVES	110	30,685	0	0	0	0	0	0	0	0	0	0	0
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

* This Fund has been closed out in FY 2005-06.

CITY OF SUNNYVALE
385/200. CAPITAL PROJECTS FUND/WASTEWATER MANAGEMENT SUB-FUND *
LONG TERM FINANCIAL PLAN
JULY 1, 2005 TO JUNE 30, 2016

	ACTUAL 2004/2005	CURRENT 2005/2006	PROPOSED 2006/2007	PROPOSED 2007/2008	PLAN 2008/2009	PLAN 2009/2010	PLAN 2010/2011	PLAN 2011/2012	PLAN 2012/2013	PLAN 2013/2014	PLAN 2014/2015	PLAN 2015/2016	FY 2005/2006 TO FY 2015/2016 TOTAL
RESERVE/FUND BALANCE, JULY 1	2,445,632	0	0	0	0	0	0	0	0	0	0	0	0

CURRENT RESOURCES:													
Transfer From Wastewater Management Fund	0	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL CURRENT RESOURCES	0	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL AVAILABLE RESOURCES	2,445,632	0	0	0	0	0	0	0	0	0	0	0	0

CURRENT REQUIREMENTS:													
Transfer To Wastewater Management Fund	2,445,632	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL CURRENT REQUIREMENTS	2,445,632	0	0	0	0	0	0	0	0	0	0	0	0

RESERVES:													
Capital Reserve	0	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL RESERVES	0	0	0	0	0	0	0	0	0	0	0	0	0

FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0
=====													

* This Sub-Fund has been closed out; all ongoing capital projects have been transferred into the Wastewater Management Fund.

CITY OF SUNNYVALE
385/300. CAPITAL PROJECTS FUND/WATER SUPPLY AND DISTRIBUTION SUB-FUND *
LONG TERM FINANCIAL PLAN
JULY 1, 2005 TO JUNE 30, 2016

	ACTUAL 2004/2005	CURRENT 2005/2006	PROPOSED 2006/2007	PROPOSED 2007/2008	PLAN 2008/2009	PLAN 2009/2010	PLAN 2010/2011	PLAN 2011/2012	PLAN 2012/2013	PLAN 2013/2014	PLAN 2014/2015	PLAN 2015/2016	FY 2005/2006 TO FY 2015/2016 TOTAL
RESERVE/FUND BALANCE, JULY 1	1,442,404	0	0	0	0	0	0	0	0	0	0	0	0

CURRENT RESOURCES:													
Transfer From Water Supply & Distribution Fu	0	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL CURRENT RESOURCES	0	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL AVAILABLE RESOURCES	1,442,404	0	0	0	0	0	0	0	0	0	0	0	0

CURRENT REQUIREMENTS:													
Transfer To Water Supply and Dist. Fund	976,143	0	0	0	0	0	0	0	0	0	0	0	0
Transfer To Wastewater Management Fund	466,261	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL CURRENT REQUIREMENTS	1,442,404	0	0	0	0	0	0	0	0	0	0	0	0

RESERVES:													
Capital Reserve	0	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL RESERVES	0	0	0	0	0	0	0	0	0	0	0	0	0
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0
=====													

* This Sub-Fund has been closed out; all ongoing capital projects have been transferred into the Water Supply and Distribution and Wastewater Management Funds.

CITY OF SUNNYVALE
385/950. CAPITAL PROJECTS FUND/TRAFFIC MITIGATION SUB-FUND*
LONG TERM FINANCIAL PLAN
JULY 1, 2005 TO JUNE 30, 2016

	ACTUAL 2004/2005	CURRENT 2005/2006	PROPOSED 2006/2007	PROPOSED 2007/2008	PLAN 2008/2009	PLAN 2009/2010	PLAN 2010/2011	PLAN 2011/2012	PLAN 2012/2013	PLAN 2013/2014	PLAN 2014/2015	PLAN 2015/2016	FY 2005/2006 TO FY 2015/2016 TOTAL
RESERVE/FUND BALANCE, JULY 1	3,630,578	4,560,662	2,881,537	2,429,131	2,378,080	1,904,352	1,838,261	1,312,036	1,203,120	617,921	459,777	0	4,560,662
CURRENT RESOURCES:													
Transportation Fund For Clean Air	0	429,000	0	0	0	0	0	0	0	0	0	0	429,000
Santa Clara VTA	0	414,002	0	0	0	0	0	0	0	0	0	0	414,002
Traffic Mitigation Fees	833,061	1,007,778	0	0	0	0	0	0	0	0	0	0	1,007,778
Interest Income	152,632	170,000	129,528	117,249	124,731	109,008	91,756	73,257	53,040	31,389	13,016	0	912,975
TOTAL CURRENT RESOURCES	985,693	2,020,780	129,528	117,249	124,731	109,008	91,756	73,257	53,040	31,389	13,016	0	2,763,755
TOTAL AVAILABLE RESOURCES	4,616,271	6,581,442	3,011,065	2,546,380	2,502,811	2,013,360	1,930,018	1,385,293	1,256,160	649,310	472,793	0	7,324,417
CURRENT REQUIREMENTS:													
Capital Projects	40,577	1,811,034	365,000	0	379,746	0	395,088	0	411,049	0	427,656	0	3,789,573
Project Administration In-Lieu	0	0	126,535	0	47,046	0	44,293	0	41,373	0	45,137	0	304,384
Transfer To Gas Tax Fund	12,620	43,739	0	0	0	0	0	0	0	0	0	0	43,739
Transfer To Internal Service - General Services	2,412	73,232	0	0	0	0	0	0	0	0	0	0	73,232
Transfer To Cap. Proj./Gas Tax Sub-Fund	0	1,771,900	90,400	168,300	171,666	175,099	178,601	182,173	185,817	189,533	0	0	3,113,489
TOTAL CURRENT REQUIREMENTS	55,609	3,699,905	581,935	168,300	598,458	175,099	617,982	182,173	638,239	189,533	472,793	0	7,324,417
RESERVES:													
Future Land Use and Transportation Projects	4,560,662	2,881,537	2,429,131	2,378,080	1,904,352	1,838,261	1,312,036	1,203,120	617,921	459,777	0	0	0
TOTAL RESERVES	4,560,662	2,881,537	2,429,131	2,378,080	1,904,352	1,838,261	1,312,036	1,203,120	617,921	459,777	0	0	0
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

* This sub-fund will be closed out starting in FY 2015/2016.

CITY OF SUNNYVALE
385/960. CAPITAL PROJECTS FUND/TRAFFIC IMPACT FEES SUB-FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2005 TO JUNE 30, 2016

	ACTUAL 2004/2005	CURRENT 2005/2006	PROPOSED 2006/2007	PROPOSED 2007/2008	PLAN 2008/2009	PLAN 2009/2010	PLAN 2010/2011	PLAN 2011/2012	PLAN 2012/2013	PLAN 2013/2014	PLAN 2014/2015	PLAN 2015/2016	FY 2005/2006 TO FY 2015/2016 TOTAL
RESERVE/FUND BALANCE, JULY 1	29,337	1,929,514	2,314,469	3,227,548	4,162,718	5,013,132	5,691,483	5,903,367	6,180,167	6,464,438	6,738,032	7,015,011	1,929,514

CURRENT RESOURCES:													
Traffic Impact Fees - North	1,664,240	119,335	304,283	295,589	228,633	145,852	189,213	232,575	260,168	310,871	301,987	257,578	2,646,083
Traffic Impact Fees - South	226,080	253,586	467,828	454,461	351,518	224,244	290,911	357,578	400,003	477,956	464,298	396,020	4,138,403
Interest Income	9,857	74,072	153,693	198,225	283,762	322,159	334,153	349,821	365,912	381,398	397,076	410,645	3,270,916
TOTAL CURRENT RESOURCES	1,900,177	446,993	925,804	948,275	863,913	692,255	814,277	939,973	1,026,083	1,170,225	1,163,361	1,064,243	10,055,402
TOTAL AVAILABLE RESOURCES	1,929,514	2,376,507	3,240,272	4,175,824	5,026,631	5,705,387	6,505,761	6,843,340	7,206,250	7,634,663	7,901,393	8,079,254	11,984,916

CURRENT REQUIREMENTS:													
Capital Projects	0	50,000	0	0	0	0	534,247	590,153	660,171	788,827	766,285	713,353	4,103,036
General Administration In-Lieu	0	12,038	12,724	13,106	13,499	13,904	14,321	14,751	15,193	15,649	16,118	16,602	157,904
Project Administration In-Lieu	0	0	0	0	0	0	53,826	58,269	66,448	92,155	103,979	94,563	469,240
TOTAL CURRENT REQUIREMENTS	0	62,038	12,724	13,106	13,499	13,904	602,394	663,173	741,812	896,631	886,382	824,518	4,730,181

RESERVES:													
Traffic Impact Fees Reserve	1,929,514	2,314,469	3,227,548	4,162,718	5,013,132	5,691,483	5,903,367	6,180,167	6,464,438	6,738,032	7,015,011	7,254,735	7,254,735
TOTAL RESERVES	1,929,514	2,314,469	3,227,548	4,162,718	5,013,132	5,691,483	5,903,367	6,180,167	6,464,438	6,738,032	7,015,011	7,254,735	7,254,735

FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0
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**CITY OF SUNNYVALE
460. WATER SUPPLY AND DISTRIBUTION FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2005 TO JUNE 30, 2016**

	ACTUAL 2004/2005	CURRENT 2005/2006	PROPOSED 2006/2007	PROPOSED 2007/2008	PLAN 2008/2009	PLAN 2009/2010	PLAN 2010/2011	PLAN 2011/2012	PLAN 2012/2013	PLAN 2013/2014	PLAN 2014/2015	PLAN 2015/2016	FY 2005/2006 TO FY 2015/2016 TOTAL
RESERVE/FUND BALANCE, JULY 1	6,335,598	10,423,804	7,459,784	8,881,150	9,875,157	9,850,349	10,042,518	11,590,549	12,404,533	11,533,029	10,549,023	9,712,390	10,423,804
CURRENT RESOURCES:													
Service Fees	17,880,415	18,368,324	21,290,985	23,314,672	24,946,699	26,568,234	28,295,170	30,134,356	32,093,089	34,179,140	36,400,784	38,402,827	313,994,278
Recycled Water	561,356	630,000	702,450	769,217	823,062	876,561	933,538	994,218	1,058,842	1,127,667	1,200,965	1,267,018	10,383,539
Miscellaneous Revenues	626,530	524,000	511,384	520,049	511,564	473,870	516,499	564,747	604,051	633,808	647,650	637,537	6,145,158
SCVWD Recycled Water Rebate	194,392	192,510	195,500	195,500	195,500	195,500	195,500	195,500	195,500	195,500	195,500	195,500	2,147,510
Interest Income	362,621	350,000	426,002	474,126	561,389	573,093	660,964	706,199	656,950	602,310	554,898	598,722	6,164,653
Intrafund Loan Repayments	1,149,817	0	0	0	0	0	0	0	0	0	0	0	0
Transfer From Capital Projects Fund	976,143	0	0	0	0	0	0	0	0	0	0	0	0
Transfer From Infrastructure Fund	1,892,474	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL CURRENT RESOURCES	23,643,748	20,064,834	23,126,321	25,273,564	27,038,215	28,687,259	30,601,671	32,595,019	34,608,431	36,738,424	38,999,796	41,101,604	338,835,137
TOTAL AVAILABLE RESOURCES	29,979,346	30,488,638	30,586,105	34,154,714	36,913,372	38,537,608	40,644,189	44,185,568	47,012,964	48,271,453	49,548,819	50,813,993	349,258,941
CURRENT REQUIREMENTS:													
Interfund Loan Repayment	0	0	0	351,700	351,700	351,700	351,700	351,700	351,700	351,700	351,700	0	2,813,600
Debt Service	1,156,546	1,148,063	1,190,301	1,173,844	1,174,653	1,174,706	1,174,840	1,169,079	1,174,771	1,174,150	1,173,539	1,174,884	12,902,830
Operations	4,508,490	4,000,000	4,937,241	5,029,346	5,173,022	5,310,674	5,452,350	5,598,173	5,748,269	5,902,773	6,061,818	6,227,632	59,441,296
Purchased Water	11,099,626	11,427,000	12,651,872	13,165,291	13,879,434	14,721,749	16,323,613	18,561,199	21,784,917	25,648,245	26,797,728	28,027,287	202,988,333
Project Operating Costs	0	0	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	10,000
In-Lieu Charges	2,013,615	2,368,971	2,355,436	2,403,170	2,598,879	2,772,172	2,633,434	2,701,763	2,780,451	2,862,903	2,947,819	3,040,037	29,465,035
Capital Projects	193,391	334,768	129,800	132,396	135,044	137,745	140,500	143,310	146,176	149,099	152,081	155,123	1,756,042
Special Projects	53,340	89,353	0	30,600	0	26,493	32,473	0	0	34,461	29,541	0	242,920
Infrastructure Projects	353,352	3,181,859	120,000	1,778,670	3,278,621	3,449,253	2,504,026	2,852,944	3,138,051	1,389,094	2,000,608	1,419,770	25,112,896
Project Administration	175,346	398,693	291,054	198,067	429,361	533,837	306,181	301,288	336,232	190,436	304,061	236,503	3,525,714
Transfer To Infrastructure Fund	1,837	80,146	28,250	15,473	41,309	15,761	133,524	100,580	18,369	18,570	16,535	31,903	500,420
TOTAL CURRENT REQUIREMENTS	19,555,543	23,028,854	21,704,954	24,279,557	27,063,023	28,495,090	29,053,640	31,781,035	35,479,936	37,722,430	39,836,429	40,314,138	338,759,086
RESERVES:													
Debt Service	1,127,425	1,127,425	1,127,425	1,127,425	1,127,425	1,127,425	1,127,425	1,127,425	1,127,425	1,127,425	1,127,425	1,127,425	1,127,425
Contingencies	3,902,029	3,856,750	4,397,278	4,548,659	4,763,114	5,008,106	5,443,991	6,039,843	6,883,296	7,887,754	8,214,886	8,563,730	8,563,730
Rate Stabilization Reserve	5,394,349	2,475,609	3,356,447	4,199,073	3,959,810	3,906,987	5,019,133	5,237,265	3,522,307	1,533,843	370,078	808,700	808,700
TOTAL RESERVES	10,423,804	7,459,784	8,881,150	9,875,157	9,850,349	10,042,518	11,590,549	12,404,533	11,533,029	10,549,023	9,712,390	10,499,855	10,499,855
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0
STATISTICS:													
Projected Water Rate Increase	5.0%	4.5%	11.5%	9.5%	7.0%	6.5%	6.5%	6.5%	6.5%	6.5%	6.5%	5.5%	
PRIOR YEAR STATISTICS:													
Prior Year Water Rate Increase	5.0%	4.5%	4.5%	5.0%	5.0%	5.0%	5.0%	5.0%	5.5%	5.5%	5.5%	6.0%	

CITY OF SUNNYVALE
460. WATER SUPPLY AND DISTRIBUTION FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2016 TO JUNE 30, 2026

	PLAN 2016/2017	PLAN 2017/2018	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	PLAN 2021/2022	PLAN 2022/2023	PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026	FY 2016/2017 TO FY 2025/2026 TOTAL	FY 2005/2006 TO FY 2025/2026 TOTAL
RESERVE/FUND BALANCE, JULY 1	10,499,855	11,638,480	12,499,353	13,634,911	15,548,044	17,332,848	18,337,832	18,702,337	18,320,061	16,943,328	10,499,855	10,423,804
CURRENT RESOURCES:												
Service Fees	40,322,968	42,139,477	44,037,819	46,021,678	48,094,909	50,042,272	52,068,483	54,176,736	56,370,352	58,625,166	491,899,862	805,894,140
Recycled Water	1,330,369	1,390,301	1,452,933	1,518,386	1,586,787	1,651,037	1,717,887	1,787,444	1,859,818	1,934,211	16,229,172	26,612,711
Miscellaneous Revenues	615,281	673,853	743,760	803,021	827,513	820,207	843,873	849,920	930,217	1,002,181	8,109,827	14,254,984
SCVWD Recycled Water Rebate	195,500	195,500	195,500	195,500	195,500	195,500	195,500	195,500	195,500	195,500	1,955,000	4,102,510
Interest Income	771,454	839,687	897,548	1,025,073	1,139,807	1,205,730	1,231,200	1,204,936	1,116,083	981,914	10,413,432	16,578,085
Intrafund Loan Repayments	0	0	0	0	0	0	0	0	0	0	0	0
Transfer From Capital Projects Fund	0	0	0	0	0	0	0	0	0	0	0	0
Transfer From Infrastructure Fund	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL CURRENT RESOURCES	43,235,572	45,238,818	47,327,559	49,563,658	51,844,517	53,914,746	56,056,944	58,214,537	60,471,970	62,738,972	528,607,292	867,442,430
TOTAL AVAILABLE RESOURCES	53,735,427	56,877,298	59,826,913	63,198,569	67,392,561	71,247,593	74,394,775	76,916,874	78,792,032	79,682,300	539,107,148	877,866,233
CURRENT REQUIREMENTS:												
Interfund Loan Repayment	0	0	0	0	0	0	0	0	0	0	0	2,813,600
Debt Service	1,174,904	1,173,822	1,103,190	72,230	72,395	72,499	72,540	72,519	72,805	73,016	3,959,920	16,862,750
Operations	6,433,802	6,647,501	6,869,017	7,098,647	7,336,700	7,583,497	7,839,372	8,104,670	8,379,752	8,661,904	74,954,862	134,396,158
Purchased Water	29,704,858	31,463,178	33,488,155	35,489,151	37,586,318	39,900,138	42,207,306	44,695,372	47,419,562	50,157,743	392,111,781	595,100,114
Project Operating Costs	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	10,000	20,000
In-Lieu Charges	3,158,231	3,284,050	3,414,887	3,550,941	3,695,222	3,839,544	3,992,534	4,151,626	4,317,064	4,186,912	37,591,010	67,056,045
Capital Projects	270,562	671,719	169,507	174,592	179,830	185,225	190,782	196,505	202,400	208,472	2,449,595	4,205,638
Special Projects	36,928	0	0	67,255	0	0	44,094	0	31,186	0	179,463	422,384
Infrastructure Projects	1,056,151	921,744	957,232	977,878	1,007,215	1,037,431	1,068,554	1,100,611	1,133,629	1,167,638	10,428,084	35,540,980
Project Administration	218,561	172,721	146,541	176,082	138,002	223,560	232,634	193,194	233,171	276,024	2,010,490	5,536,203
Transfer To Infrastructure Fund	41,950	42,208	42,474	42,749	43,031	66,868	43,622	81,316	58,134	44,575	506,927	1,007,347
TOTAL CURRENT REQUIREMENTS	42,096,947	44,377,945	46,192,002	47,650,525	50,059,713	52,909,762	55,692,438	58,596,812	61,848,704	64,777,285	524,202,132	862,961,218
RESERVES:												
Debt Service	1,127,425	1,127,425	63,577	63,577	63,577	63,577	63,577	63,577	63,577	63,577	63,577	63,577
Contingencies	9,034,665	9,527,670	10,089,293	10,646,950	11,230,755	11,870,909	12,511,669	13,200,010	13,949,828	14,704,912	14,704,912	14,704,912
Rate Stabilization Reserve	1,476,389	1,844,258	3,482,041	4,837,518	6,038,516	6,403,346	6,127,091	5,056,474	2,929,923	136,527	136,527	136,527
TOTAL RESERVES	11,638,480	12,499,353	13,634,911	15,548,044	17,332,848	18,337,832	18,702,337	18,320,061	16,943,328	14,905,015	14,905,015	14,905,015
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0
STATISTICS:												
Projected Water Rate Increase	5.0%	4.5%	4.5%	4.5%	4.5%	4.0%	4.0%	4.0%	4.0%	4.0%		
PRIOR YEAR STATISTICS:												
Prior Year Water Rate Increase	5.5%	5.5%	5.5%	5.5%	5.0%	3.0%	3.0%	3.0%	3.0%			

**CITY OF SUNNYVALE
465. WASTEWATER MANAGEMENT FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2005 TO JUNE 30, 2016**

	ACTUAL 2004/2005	CURRENT 2005/2006	PROPOSED 2006/2007	PROPOSED 2007/2008	PLAN 2008/2009	PLAN 2009/2010	PLAN 2010/2011	PLAN 2011/2012	PLAN 2012/2013	PLAN 2013/2014	PLAN 2014/2015	PLAN 2015/2016	FY 2005/2006 TO FY 2015/2016 TOTAL
RESERVE/FUND BALANCE, JULY 1	21,178,474	24,388,008	16,254,297	13,399,198	11,533,413	10,102,399	8,993,919	7,709,804	6,701,849	6,646,867	7,513,748	9,227,175	24,388,008
CURRENT RESOURCES:													
Service Fees	16,279,922	16,905,910	17,920,265	18,905,879	19,945,703	21,042,716	22,200,066	23,421,069	24,709,228	26,068,235	27,371,647	28,055,938	246,546,656
Connection Fees	907,800	750,000	821,100	815,674	750,128	579,474	676,440	827,882	945,589	1,000,045	1,003,176	922,563	9,092,071
Miscellaneous Revenues	391,860	371,035	400,018	412,582	404,956	372,160	399,885	450,915	489,317	512,784	523,851	512,276	4,849,781
Interest Income	661,448	717,385	659,481	575,129	606,861	557,161	476,048	407,615	395,750	440,494	538,380	569,596	5,943,900
Transfer From Capital Projects Fund	2,911,894	0	0	0	0	0	0	0	0	0	0	0	0
Transfer From Infrastructure Fund	3,257,805	0	0	0	0	0	0	0	0	0	0	0	0
Transfer From General Services Fund	3,359,828	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL CURRENT RESOURCES	27,770,558	18,744,330	19,800,864	20,709,264	21,707,648	22,551,512	23,752,438	25,107,482	26,539,885	28,021,559	29,437,054	30,060,374	266,432,408
TOTAL AVAILABLE RESOURCES	48,949,032	43,132,337	36,055,161	34,108,462	33,241,061	32,653,910	32,746,357	32,817,286	33,241,733	34,668,426	36,950,802	39,287,549	290,820,416
CURRENT REQUIREMENTS:													
Interfund Loan Repayment	1,161,345	1,161,345	1,161,345	311,345	311,345	311,345	1,511,345	2,050,053	2,050,053	2,050,053	2,050,053	3,425,568	16,393,850
Debt Service	1,547,947	1,546,282	1,570,281	1,558,566	1,559,666	1,559,502	1,559,737	1,551,926	1,559,569	1,558,603	1,557,686	1,559,478	17,141,296
Operations	11,426,251	12,413,589	11,938,727	12,138,943	12,415,235	12,750,997	13,096,174	13,451,039	13,815,871	14,190,960	14,566,111	14,934,802	145,712,447
In-Lieu Charges	2,422,076	2,997,349	3,251,670	3,327,209	3,424,040	3,524,771	3,628,505	3,735,331	3,845,341	3,958,632	4,075,300	4,202,874	39,971,020
Capital Projects	911,595	1,220,132	66,000	67,320	68,666	70,040	71,441	72,869	74,327	75,813	77,330	78,876	1,942,814
Special Projects	139,720	803,756	48,048	49,009	50,359	102,977	53,176	54,645	56,155	57,707	116,349	61,083	1,453,264
Infrastructure Projects	5,402,781	5,013,591	3,228,000	3,428,779	3,428,779	3,428,779	3,428,779	3,428,779	3,428,779	3,428,779	3,428,779	3,428,779	39,100,606
Project Administration	848,158	584,717	342,793	620,615	645,547	779,714	384,876	494,097	538,060	574,240	549,632	483,326	5,997,617
Water Pollution Control Plant Rent	0	296,748	296,748	302,683	308,737	314,911	321,210	327,634	334,186	340,870	347,688	354,641	3,546,056
Transfer To General Fund (Pwr Gen. Facility)	695,564	716,431	737,924	760,062	782,864	806,350	830,541	855,457	881,120	907,554	943,856	981,610	9,203,769
Transfer To General Services Fund	3,750	32,752	0	0	125,000	0	29,380	3,332	0	0	0	10,000	200,464
Transfer To Infrastructure Fund	1,837	91,348	14,427	10,518	18,424	10,606	121,390	90,276	11,404	11,466	10,843	53,173	443,875
TOTAL CURRENT REQUIREMENTS	24,561,024	26,878,040	22,655,963	22,575,049	23,138,662	23,659,992	25,036,553	26,115,438	26,594,867	27,154,678	27,723,627	29,574,211	281,107,078
RESERVES:													
Debt Service	1,525,904	1,525,904	1,525,904	1,525,904	1,525,904	1,525,904	1,525,904	1,525,904	1,525,904	1,525,904	1,525,904	1,525,904	1,525,904
Contingencies	2,856,563	3,103,397	2,984,682	3,034,736	3,103,809	3,187,749	3,274,043	3,362,760	3,453,968	3,547,740	3,641,528	3,733,701	3,733,701
Rate Stabilization Reserve	20,005,541	11,624,996	8,888,612	6,972,773	5,472,686	4,280,265	2,909,857	1,813,185	1,666,994	2,440,103	4,059,743	4,453,733	4,453,733
TOTAL RESERVES	24,388,008	16,254,297	13,399,198	11,533,413	10,102,399	8,993,919	7,709,804	6,701,849	6,646,867	7,513,748	9,227,175	9,713,338	9,713,338
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0
STATISTICS:													
Sewer Rate Increase	5.0%	5.5%	6.0%	5.5%	5.5%	5.5%	5.5%	5.5%	5.5%	5.5%	5.0%	2.5%	
PRIOR YEAR STATISTICS:													
Prior Year Sewer Rate Increase	5.0%	5.0%	7.5%	8.5%	9.0%	8.5%	6.5%	5.5%	5.0%	4.5%	3.0%	2.0%	

CITY OF SUNNYVALE
595. COMBINED GENERAL SERVICES FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2016 TO JUNE 30, 2026

	PLAN 2016/2017	PLAN 2017/2018	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	PLAN 2021/2022	PLAN 2022/2023	PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026	FY 2016/2017 TO FY 2025/2026 TOTAL	FY 2005/2006 TO FY 2025/2026 TOTAL
RESERVES/FUND BALANCE, JULY 1	20,684,292	22,906,630	25,268,485	24,892,210	26,365,709	24,355,573	24,207,940	24,535,249	25,782,116	24,565,849	20,684,292	26,445,389
CURRENT RESOURCES:												
Intergovernmental Revenues	0	0	0	0	0	0	0	0	0	0	0	158,871
Equipment Rental	16,942,193	17,261,665	17,590,086	17,904,615	18,229,769	18,565,827	18,913,085	19,271,853	19,642,458	20,025,240	184,346,791	336,952,751
Facilities Rental	5,300,486	5,353,491	5,407,026	5,461,096	5,515,707	5,570,864	5,626,573	5,682,838	5,739,667	5,797,063	55,454,810	103,227,956
Long-Term Rent - 505 W. Olive Ave.	775,841	806,875	839,150	872,716	907,624	943,929	981,686	1,020,954	1,061,792	1,104,264	9,314,831	16,255,200
Utility Fees	0	0	0	0	0	0	0	0	0	0	0	53,301
Sale of Property	107,947	112,265	116,756	121,426	126,283	131,334	136,588	142,051	147,733	153,643	1,296,026	2,297,205
Miscellaneous Revenues	20,109	20,913	21,750	22,620	23,496	24,372	25,248	26,124	27,000	27,876	318,701	563,807
Interest Income	1,526,894	1,682,998	1,687,275	1,753,196	1,674,381	1,638,497	1,671,732	1,728,681	1,708,746	1,596,008	16,668,404	26,955,845
Additional Rental Rates	26,996	27,859	28,750	29,669	30,618	31,599	32,611	33,656	34,735	35,849	312,342	548,592
Intrafund Loan Repayment	105,082	0	0	0	0	0	0	0	0	0	105,082	3,705,082
Transfers From Other Funds	1,471,647	1,091,018	1,134,659	1,180,046	1,247,247	1,276,337	1,327,390	1,380,486	1,435,705	1,486,635	13,031,172	31,067,136
TOTAL CURRENT RESOURCES	26,277,195	26,357,084	26,825,450	27,345,383	27,790,276	28,182,853	28,715,109	29,286,981	29,798,356	30,269,470	280,848,158	521,785,745
TOTAL AVAILABLE RESOURCES	46,961,488	49,263,714	52,093,935	52,237,593	54,155,985	52,538,426	52,923,049	53,822,230	55,580,473	54,835,319	301,532,450	548,231,135
CURRENT REQUIREMENTS:												
Equipment	4,702,050	4,912,913	7,491,529	5,619,825	8,783,158	6,699,609	6,029,772	4,928,899	7,119,384	8,890,009	65,177,148	121,825,923
Operations	17,108,213	17,254,372	17,847,830	18,465,370	19,106,878	19,772,592	20,462,979	21,178,675	21,920,433	22,682,133	195,799,476	359,793,194
Capital Projects	548,537	210,592	214,089	217,677	221,356	225,130	229,003	232,979	237,059	241,249	2,577,671	5,133,762
Special Projects	0	0	0	0	88,198	0	0	0	0	0	88,198	472,229
Project Operating Costs	45,153	45,689	46,247	46,827	47,430	48,057	48,709	49,387	50,093	50,827	478,419	832,522
Transfer To SV Office Ctr Sub-Fund	123,224	128,153	133,279	138,611	144,155	149,921	155,918	162,155	168,641	175,387	1,479,444	2,606,042
Intrafund Loan Repayment	105,082	0	0	0	0	0	0	0	0	0	105,082	3,705,082
General Fund Loan Repayment	110,604	110,604	110,604	0	0	0	0	0	0	0	331,812	4,688,205
Transfer To Other Funds	509,428	529,806	550,997	573,037	595,958	619,797	644,589	670,373	697,187	707,984	6,099,157	10,878,208
Budget Supplements	26,996	27,859	28,750	29,669	30,618	31,599	32,611	33,656	34,735	35,849	312,342	548,592
Debt Service	775,570	775,240	778,400	780,870	782,660	783,780	784,220	783,990	787,090	789,370	7,821,190	16,484,863
TOTAL CURRENT REQUIREMENTS	24,054,858	23,995,229	27,201,725	25,871,885	29,800,412	28,330,486	28,387,801	28,040,114	31,014,623	33,572,807	280,269,938	526,968,622
RESERVES:												
Capital Projects	9,234,771	9,361,536	9,506,583	9,679,413	9,881,611	10,115,520	10,384,092	10,690,776	11,035,182	11,421,981	11,421,981	11,421,981
Equipment Replacement	11,907,899	14,111,532	13,699,218	15,123,704	13,042,311	12,830,604	13,061,544	14,145,140	12,731,134	9,178,138	9,178,138	9,178,138
Debt Service	1,230,536	1,230,536	1,230,536	1,230,536	1,230,536	1,230,536	1,230,536	1,230,536	1,230,536	1,230,536	1,230,536	1,230,536
20 Year RAP	533,424	564,881	455,873	332,055	201,114	31,281	(140,924)	(284,335)	(431,003)	(568,143)	(568,143)	(568,143)
TOTAL RESERVES	22,906,630	25,268,485	24,892,210	26,365,709	24,355,573	24,207,940	24,535,249	25,782,116	24,565,849	21,262,512	21,262,512	21,262,512
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0
Annual Rental Rate Increase	1.7%	1.7%	1.7%	1.6%	1.6%	1.6%	1.7%	1.7%	1.7%	1.7%		

CITY OF SUNNYVALE
610/200. INFRASTRUCTURE RENOVATION & REPLACEMENT FUND/WASTEWATER SUB-FUND *
LONG TERM FINANCIAL PLAN
JULY 1, 2005 TO JUNE 30, 2016

	ACTUAL	CURRENT	PROPOSED	PROPOSED	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	TOTAL
	2004/2005	2005/2006	2006/2007	2007/2008	2008/2009	2009/2010	2010/2011	2011/2012	2012/2013	2013/2014	2014/2015	2015/2016		
RESERVE/FUND BALANCE, JULY 1	3,533,767	0	0	0	0	0	0	0	0	0	0	0	0	0
CURRENT RESOURCES:														
Transfer From Wastewater Mgmt Fund	0	0	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL CURRENT RESOURCES	0	0	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL AVAILABLE RESOURCES	3,533,767	0	0	0	0	0	0	0	0	0	0	0	0	0
CURRENT REQUIREMENTS:														
Transfer To Wastewater Mgmt Fund	3,257,805	0	0	0	0	0	0	0	0	0	0	0	0	0
Transfer To Infrs./General Assets	275,962	0	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL CURRENT REQUIREMENTS	3,533,767	0	0	0	0	0	0	0	0	0	0	0	0	0
RESERVES:														
Infrastructure Reserve	0	0	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL RESERVES	0	0	0	0	0	0	0	0	0	0	0	0	0	0
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0	0

* This Sub-Fund has been closed out. All fund balances and ongoing projects have been transferred to the corresponding Wastewater Management Fund.

CITY OF SUNNYVALE
610/300. INFRASTRUCTURE RENOVATION & REPLACEMENT FUND/WATER SUB-FUND *
LONG TERM FINANCIAL PLAN
JULY 1, 2005 TO JUNE 30, 2016

	ACTUAL	CURRENT	PROPOSED	PROPOSED	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	TOTAL
	2004/2005	2005/2006	2006/2007	2007/2008	2008/2009	2009/2010	2010/2011	2011/2012	2012/2013	2013/2014	2014/2015	2015/2016		
RESERVE/FUND BALANCE, JULY 1	2,206,286	0	0	0	0	0	0	0	0	0	0	0	0	0

CURRENT RESOURCES:														
Transfer From Water Supply & Dist. Fund	0	0	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL CURRENT RESOURCES	0	0	0	0	0	0	0	0	0	0	0	0	0	0

TOTAL AVAILABLE RESOURCES	2,206,286	0	0	0	0	0	0	0	0	0	0	0	0	0

CURRENT REQUIREMENTS:														
Transfer To Water Supply & Dist. Fund	1,892,475	0	0	0	0	0	0	0	0	0	0	0	0	0
Transfer To Infrac./General Assets	313,811	0	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL CURRENT REQUIREMENTS	2,206,286	0	0	0	0	0	0	0	0	0	0	0	0	0

RESERVES:														
Infrastructure Reserve	0	0	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL RESERVES	0	0	0	0	0	0	0	0	0	0	0	0	0	0

FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0	0
=====														

* This Sub-Fund has been closed out. All fund balances and ongoing projects have been transferred to the corresponding Water Supply and Distribution Fund.

CITY OF SUNNYVALE
610/400. INFRASTRUCTURE RENOVATION & REPLACEMENT FUND/SOLID WASTE SUB-FUND *
LONG TERM FINANCIAL PLAN
JULY 1, 2005 TO JUNE 30, 2016

	ACTUAL	CURRENT	PROPOSED	PROPOSED	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	TOTAL
	2004/2005	2005/2006	2006/2007	2007/2008	2008/2009	2009/2010	2010/2011	2011/2012	2012/2013	2013/2014	2014/2015	2015/2016		
RESERVE/FUND BALANCE, JULY 1	647,874	0	0	0	0	0	0	0	0	0	0	0	0	0

CURRENT RESOURCES:														
Transfer From Utilities Fund - Solid Waste	0	0	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL CURRENT RESOURCES	0	0	0	0	0	0	0	0	0	0	0	0	0	0

TOTAL AVAILABLE RESOURCES	647,874	0	0	0	0	0	0	0	0	0	0	0	0	0

CURRENT REQUIREMENTS:														
Transfer To Solid Waste Mgmt Fund	265,728	0	0	0	0	0	0	0	0	0	0	0	0	0
Transfer To Infrac./General Assets	382,145	0	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL CURRENT REQUIREMENTS	647,874	0	0	0	0	0	0	0	0	0	0	0	0	0

RESERVES:														
Infrastructure Reserve	0	0	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL RESERVES	0	0	0	0	0	0	0	0	0	0	0	0	0	0

FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0	0
=====														

* This Sub-Fund has been closed out. All fund balances and ongoing projects have been transferred to the corresponding Solid Waste Management Fund.

CITY OF SUNNYVALE
610/600. INFRASTRUCTURE RENOVATION & REPLACEMENT FUND/GENERAL SERVICES SUB-FUND *
LONG TERM FINANCIAL PLAN
JULY 1, 2005 TO JUNE 30, 2016

	ACTUAL	CURRENT	PROPOSED	PROPOSED	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	TOTAL
	2004/2005	2005/2006	2006/2007	2007/2008	2008/2009	2009/2010	2010/2011	2011/2012	2012/2013	2013/2014	2014/2015	2015/2016		
RESERVE/FUND BALANCE, JULY 1	745,833	0	0	0	0	0	0	0	0	0	0	0	0	0
CURRENT RESOURCES:														
Transfer From General Services Fund	0	0	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL CURRENT RESOURCES	0	0	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL AVAILABLE RESOURCES	745,833	0	0	0	0	0	0	0	0	0	0	0	0	0
CURRENT REQUIREMENTS:														
Transfer To Infrs./General Assets	745,833	0	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL CURRENT REQUIREMENTS	745,833	0	0	0	0	0	0	0	0	0	0	0	0	0
RESERVES:														
Infrastructure Reserve	0	0	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL RESERVES	0	0	0	0	0	0	0	0	0	0	0	0	0	0
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0	0

* This Sub-Fund has been closed out. All remaining fund balance have been transferred to the Infrastructure/General Sub-Fund.

**CITY OF SUNNYVALE
640/100. EMPLOYEE BENEFITS FUND/LEAVES BENEFIT SUB-FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2005 TO JUNE 30, 2016**

	ACTUAL 2004/2005	CURRENT 2005/2006	PROPOSED 2006/2007	PROPOSED 2007/2008	PLAN 2008/2009	PLAN 2009/2010	PLAN 2010/2011	PLAN 2011/2012	PLAN 2012/2013	PLAN 2013/2014	PLAN 2014/2015	PLAN 2015/2016	FY 2005/2006 TO FY 2015/2016 TOTAL
RESERVE/FUND BALANCE, JULY 1	0	0	0	0	0	0	0	0	0	0	0	0	0

CURRENT RESOURCES:													
Employee Leaves	11,164,277	11,428,460	11,671,633	11,923,455	12,215,363	12,595,757	12,973,630	13,362,838	13,763,724	14,176,635	14,601,934	15,039,992	139,877,705
Transfer From General Fund	10,548	165,916	0	0	0	0	0	0	0	0	0	0	176,464
Interest Income	145,502	388,199	376,952	387,033	464,440	464,440	478,373	492,724	507,506	522,731	538,413	554,565	4,766,314

TOTAL CURRENT RESOURCES	11,320,327	11,982,575	12,048,585	12,310,488	12,679,803	13,060,197	13,452,003	13,855,563	14,271,230	14,699,366	15,140,347	15,594,558	144,820,483

TOTAL AVAILABLE RESOURCES	11,320,327	11,982,575	12,048,585	12,310,488	12,679,803	13,060,197	13,452,003	13,855,563	14,271,230	14,699,366	15,140,347	15,594,558	144,820,483

CURRENT REQUIREMENTS:													
Employee Leave Benefits	11,320,327	11,982,575	12,048,585	12,310,488	12,679,803	13,060,197	13,452,003	13,855,563	14,271,230	14,699,366	15,140,347	15,594,558	144,820,483

TOTAL CURRENT REQUIREMENTS	11,320,327	11,982,575	12,048,585	12,310,488	12,679,803	13,060,197	13,452,003	13,855,563	14,271,230	14,699,366	15,140,347	15,594,558	144,820,483

RESERVES:													
20 Year RAP	0	0	0	0	0	0	0	0	0	0	0	0	0

TOTAL RESERVES	0	0	0	0	0	0	0	0	0	0	0	0	0

FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0
=====													

CITY OF SUNNYVALE
640/100. EMPLOYEE BENEFITS FUND/LEAVES BENEFIT SUB-FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2016 TO JUNE 30, 2026

	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	FY 2016/2017 TO FY 2025/2026	FY 2005/2006 TO FY 2025/2026
	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	TOTAL	TOTAL
RESERVE/FUND BALANCE, JULY 1	0	0	0	0	0	0	0	0	0	0	0	0

CURRENT RESOURCES:												
Employee Leaves	15,545,467	16,167,286	16,813,977	17,486,537	18,185,998	18,913,438	19,669,975	20,456,775	21,275,045	22,126,047	186,640,546	326,518,251
Transfer From General Fund	0	0	0	0	0	0	0	0	0	0	0	176,464
Interest Income	672,873	699,788	727,779	756,890	787,166	818,653	851,399	885,455	920,873	957,708	8,078,583	12,844,897

TOTAL CURRENT RESOURCES	16,218,340	16,867,074	17,541,757	18,243,427	18,973,164	19,732,091	20,521,374	21,342,229	22,195,918	23,083,755	194,719,129	339,539,612

TOTAL AVAILABLE RESOURCES	16,218,340	16,867,074	17,541,757	18,243,427	18,973,164	19,732,091	20,521,374	21,342,229	22,195,918	23,083,755	194,719,129	339,539,612

CURRENT REQUIREMENTS:												
Employee Leave Benefits	16,218,340	16,867,074	17,541,757	18,243,427	18,973,164	19,732,091	20,521,374	21,342,229	22,195,918	23,083,755	194,719,129	339,539,612

TOTAL CURRENT REQUIREMENTS	16,218,340	16,867,074	17,541,757	18,243,427	18,973,164	19,732,091	20,521,374	21,342,229	22,195,918	23,083,755	194,719,129	339,539,612

RESERVES:												
20 Year RAP	0	0	0	0	0	0	0	0	0	0	0	0

TOTAL RESERVES	0	0	0	0	0	0	0	0	0	0	0	0

FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0
=====												

**CITY OF SUNNYVALE
730. DOROLOU SWIRSKY YOUTH OPPORTUNITIES FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2005 TO JUNE 30, 2016**

	ACTUAL 2004/2005	CURRENT 2005/2006	PROPOSED 2006/2007	PROPOSED 2007/2008	PLAN 2008/2009	PLAN 2009/2010	PLAN 2010/2011	PLAN 2011/2012	PLAN 2012/2013	PLAN 2013/2014	PLAN 2014/2015	PLAN 2015/2016	FY 2005/2006 TO FY 2015/2016 TOTAL
RESERVE/FUND BALANCE, JULY 1	538,580	543,661	553,620	552,925	552,925	558,191	558,191	558,191	558,191	558,191	558,191	558,191	543,661

CURRENT RESOURCES:													
Interest Income	17,026	21,292	26,330	26,330	31,596	31,596	31,596	31,596	31,596	31,596	31,596	31,596	326,718
TOTAL CURRENT RESOURCES	17,026	21,292	26,330	26,330	31,596	31,596	31,596	31,596	31,596	31,596	31,596	31,596	326,718

TOTAL AVAILABLE RESOURCES	555,606	564,953	579,949	579,255	584,521	589,787	589,787	589,787	589,787	589,787	589,787	589,787	870,378

CURRENT REQUIREMENTS:													
Special Projects	3,982	0	0	0	0	0	0	0	0	0	0	0	0
Transfer To Community Recreation Fund	7,963	11,333	27,025	26,330	26,330	31,596	31,596	31,596	31,596	31,596	31,596	31,596	312,188
TOTAL CURRENT REQUIREMENTS	11,945	11,333	27,025	26,330	26,330	31,596	31,596	31,596	31,596	31,596	31,596	31,596	312,188

RESERVES:													
Endowment Reserve	526,595	526,595	526,595	526,595	526,595	526,595	526,595	526,595	526,595	526,595	526,595	526,595	526,595
20 Year RAP	17,066	27,025	26,330	26,330	31,596	31,596	31,596	31,596	31,596	31,596	31,596	31,596	31,596
TOTAL RESERVES	543,661	553,620	552,925	552,925	558,191	558,191	558,191	558,191	558,191	558,191	558,191	558,191	558,191

FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0
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Revenues

**035. GENERAL FUND
REVENUES BY SOURCE**

		ACTUAL	CURRENT	PROPOSED	PROPOSED	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	FY 2005/2006 TO FY 2015/2016 TOTAL
		2004/2005	2005/2006	2006/2007	2007/2008	2008/2009	2009/2010	2010/2011	2011/2012	2012/2013	2013/2014	2014/2015	2015/2016	
0150	Secured Tax	19,855,926	21,207,710	22,032,292	23,059,260	24,059,263	25,143,905	26,358,102	27,759,853	29,191,789	30,653,096	32,143,559	33,444,358	295,053,187
0151	ERAF III	(2,051,370)	(2,051,370)	0	0	0	0	0	0	0	0	0	0	(2,051,370)
0152	Unitary Roll - AB454	335,209	335,104	335,104	341,806	348,642	355,615	362,727	369,982	377,382	384,929	392,628	400,480	4,004,399
0153	Property Tax in Lieu of VLF	7,610,070	7,619,808	7,916,076	8,285,059	8,644,355	9,034,060	9,470,314	9,973,955	10,488,442	11,013,481	11,548,995	12,016,365	106,010,910
0155	Tax Delinquencies	734,809	618,000	630,360	649,271	668,749	688,811	709,476	730,760	752,683	775,263	798,521	822,477	7,844,371
0156	Unsecured Tax	2,067,230	1,947,319	2,300,000	2,040,000	2,068,755	2,158,136	2,307,293	2,666,330	2,626,915	2,582,735	2,596,879	2,479,069	25,773,431
0157	Supplemental Roll	1,212,719	1,600,000	1,200,000	994,500	981,333	1,038,091	1,108,626	1,391,129	1,313,458	1,229,874	1,247,769	1,174,296	13,279,074
0159	Administrative Fees	(254,826)	(258,369)	(263,536)	(268,807)	(276,871)	(285,177)	(293,733)	(302,545)	(311,621)	(320,970)	(330,599)	(340,517)	(3,252,745)
TOTAL PROPERTY TAXES		29,509,767	31,018,202	34,150,296	35,101,089	36,494,225	38,133,440	40,022,806	42,589,464	44,439,047	46,318,409	48,397,751	49,996,528	446,661,257
0300	Sales and Use Tax	24,917,237	27,436,523	28,446,552	29,326,380	30,205,669	30,964,722	31,987,992	33,264,426	34,758,763	36,475,115	38,004,618	39,408,048	360,278,808
0301	Sales and Use Tax - Public Safety	1,152,670	1,217,253	1,255,718	1,294,394	1,333,097	1,366,557	1,411,790	1,468,262	1,534,334	1,610,283	1,677,915	1,739,998	15,909,603
0300	Additional Sales Tax - Downtown	0	0	0	0	500,000	1,027,500	1,068,600	1,122,030	1,178,132	1,237,038	1,298,890	1,363,834	8,796,024
TOTAL SALES AND USE TAXES		26,069,907	28,653,776	29,702,270	30,620,774	32,038,766	33,358,779	34,468,382	35,854,718	37,471,228	39,322,437	40,981,423	42,511,881	384,984,435
0450	Business License Tax	214,895	260,000	473,000	1,030,000	1,083,000	1,110,075	1,143,377	1,177,679	1,213,009	1,249,399	1,286,881	1,325,488	11,351,908
0451	Construction Tax	923,427	1,161,182	1,231,557	1,196,370	925,371	590,322	765,824	941,324	1,053,007	1,258,225	1,222,268	1,042,526	11,387,976
0452	Real Property Transfer Tax	1,352,472	925,000	925,000	800,000	824,000	848,720	874,182	900,407	927,419	955,242	983,899	1,013,416	9,977,285
TOTAL OTHER TAXES		2,490,794	2,346,182	2,629,557	3,026,370	2,832,371	2,549,117	2,783,383	3,019,410	3,193,435	3,462,866	3,493,048	3,381,430	32,717,169
0453-01	Transient Occupancy Tax	5,053,622	5,447,107	6,109,305	6,864,637	7,045,599	7,526,151	7,799,164	8,159,304	9,169,228	9,444,305	9,727,634	10,214,016	87,506,450
0453-02	Transient Occupancy Tax Penalties	20,202	13,918	0	0	0	0	0	0	0	0	0	0	13,918
TOTAL TRANSIENT OCCUPANCY TAX		5,073,824	5,461,025	6,109,305	6,864,637	7,045,599	7,526,151	7,799,164	8,159,304	9,169,228	9,444,305	9,727,634	10,214,016	87,520,368
0454-04	Utility User's Tax - Other Phone	297,350	247,569	250,045	252,545	255,071	257,621	260,198	262,799	265,427	268,082	270,763	273,470	2,863,590
0454-06	Utility User's Tax - Sprint	145,445	145,000	146,450	147,915	149,394	150,888	152,396	153,920	155,460	157,014	158,584	160,170	1,677,191
0454-07	Utility User's Tax - AT&T	868,397	893,341	902,274	911,297	920,410	929,614	938,910	948,299	957,782	967,360	977,034	986,804	10,333,128
0454-21	Utility User's Tax - Verizon	236,286	270,531	273,236	275,969	278,728	281,516	284,331	287,174	290,046	292,946	295,876	298,835	3,129,187

**035. GENERAL FUND
REVENUES BY SOURCE**

		ACTUAL	CURRENT	PROPOSED	PROPOSED	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	FY 2005/2006 TO FY 2015/2016 TOTAL
		2004/2005	2005/2006	2006/2007	2007/2008	2008/2009	2009/2010	2010/2011	2011/2012	2012/2013	2013/2014	2014/2015	2015/2016	
1018	POST Reimbursement	125,136	40,000	67,271	58,016	35,804	50,612	43,208	46,910	50,612	52,463	50,612	45,059	540,567
1022	State Library Grant	52,983	52,263	0	0	0	0	0	0	0	0	0	0	52,263
1025	Mandated Cost - SB 90	0	35,000	125,000	127,500	131,325	135,265	139,323	143,502	147,807	152,242	156,809	161,513	1,455,286
1025	Mandated Costs PY Reimbursement	0	0	33,333	33,333	33,333	33,333	33,333	33,333	33,333	33,333	33,333	33,333	333,330
1027	Miscellaneous State Grants	2,113	1,441	0	0	0	0	0	0	0	0	0	0	1,441
1034	Library Services and Tech Act	25,000	0	0	0	0	0	0	0	0	0	0	0	0
1036	Booking Fee Abatement	178,633	0	0	0	0	0	0	0	0	0	0	0	0
1041	State Tire Enforcement Grant	29,414	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	330,000
TOTAL STATE SHARED REVENUE		4,352,479	1,216,406	1,251,043	1,259,997	1,265,644	1,309,147	1,331,299	1,365,444	1,400,502	1,434,650	1,466,064	1,494,775	14,794,971
1107	Library - CLSA Inter-Library Loan	1,521	1,500	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	21,500
1110	Bus Shelter Advertising	9,294	5,000	8,880	9,058	9,329	9,609	9,897	10,194	10,500	10,815	11,140	11,474	105,897
1119-01	PCJPB Reimbursement - Multimodal	161,700	95,790	115,200	117,456	120,980	124,609	128,347	132,198	136,164	140,249	144,456	148,790	1,404,238
TOTAL INTER-GOVERNMENTAL		172,515	102,290	126,080	128,514	132,309	136,218	140,245	144,392	148,664	153,064	157,596	162,264	1,531,635
1202	Contributions From Developer	9,950	0	0	0	0	0	0	0	0	0	0	0	0
1208	Restricted Cash Donations	1,500	100	0	0	0	0	0	0	0	0	0	0	100
1214	Contributions	0	10,000	0	0	0	0	0	0	0	0	0	0	10,000
1216	Misc Grants - Other	0	52,500	0	0	0	0	0	0	0	0	0	0	52,500
4460-02	Repayments - Conway Property Owners	70,506	63,783	63,783	63,783	19,528	19,528	19,528	19,528	19,528	19,528	19,528	19,528	347,573
TOTAL PRIVATE DONATIONS AND REPAYMENT		81,956	126,383	63,783	63,783	19,528	19,528	19,528	19,528	19,528	19,528	19,528	19,528	410,173
1349	Certified Unified Program Agency	121,748	168,000	174,000	177,480	182,804	188,289	193,937	199,755	205,748	211,920	218,278	224,826	2,145,038
1351	Major Permit Application Fees	166,623	130,000	114,070	116,351	119,842	123,437	127,140	130,955	134,883	138,930	143,098	147,390	1,426,096
1352	Minor Permit Application Fees	60,348	45,757	48,874	49,851	51,347	52,887	54,474	56,108	57,791	59,525	61,311	63,150	601,075
1354	Permit - Building	1,813,403	1,950,000	2,144,706	2,083,429	1,611,495	1,028,021	1,333,650	1,639,277	1,833,768	2,191,146	2,128,529	1,815,516	19,759,537
1355	Permit - Electrical	416,837	425,000	467,436	454,081	351,223	224,056	290,667	357,278	399,667	477,558	463,910	395,689	4,306,566
1356	Permit - Fire Prevention	927,222	910,000	1,000,863	972,267	752,031	479,743	622,370	764,996	855,758	1,022,535	993,314	847,241	9,221,117

**035. GENERAL FUND
REVENUES BY SOURCE**

		ACTUAL	CURRENT	PROPOSED	PROPOSED	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	FY 2005/2006 TO FY 2015/2016 TOTAL	
		2004/2005	2005/2006	2006/2007	2007/2008	2008/2009	2009/2010	2010/2011	2011/2012	2012/2013	2013/2014	2014/2015	2015/2016	
1358	Permit - Grading	8,793	11,881	13,067	12,694	9,819	6,264	8,126	9,988	11,173	13,350	12,969	11,062	120,392
1359	Permit - Hazardous Materials	586,162	736,000	762,000	777,240	800,557	824,574	849,311	874,790	901,034	928,065	955,907	984,584	9,394,064
1360	Permit - Mechanical	302,900	340,000	373,949	363,264	280,979	179,245	232,534	285,823	319,734	382,046	371,128	316,552	3,445,253
1361	Permit - Miscellaneous	3,705	5,150	5,664	5,502	4,256	2,715	3,522	4,329	4,843	5,787	5,622	4,795	52,185
1362	Permit - Fire Operations	90,304	100,000	120,000	122,400	126,072	129,854	133,750	137,762	141,895	146,152	150,537	155,053	1,463,475
1363	Permit - Plumbing and Gas	319,706	320,000	351,952	341,896	264,450	168,701	218,855	269,010	300,926	359,573	349,297	297,931	3,242,591
1364	Permit - Sign	15,639	15,166	16,680	16,204	12,533	7,995	10,372	12,749	14,262	17,042	16,555	14,120	153,678
1365	Permit - Street Cut	95,217	44,697	45,000	45,900	47,277	48,695	50,156	51,661	53,211	54,807	56,451	58,145	556,000
1366	Permit - Temporary Building	5,325	4,003	4,403	4,277	3,308	2,110	2,738	3,365	3,764	4,498	4,369	3,727	40,562
1368	Permit - Transportation	8,108	7,957	8,755	9,018	9,288	9,567	9,854	10,149	10,454	10,768	11,091	11,423	108,324
1370	Permit - Taxi Driver and Vehicle	49,998	52,000	54,000	55,080	56,732	58,434	60,187	61,993	63,853	65,768	67,741	69,774	665,562
1371	Permit - Misc. Public Safety	3,553	12,120	4,500	4,590	4,728	4,870	5,016	5,166	5,321	5,481	5,645	5,814	63,250
1373	Adult Entertainment Permits	0	0	15,700	16,014	16,494	16,989	17,499	18,024	18,565	19,122	19,695	20,286	178,388
TOTAL PERMITS AND LICENSES		4,995,591	5,277,731	5,725,618	5,627,538	4,705,235	3,556,445	4,224,159	4,893,178	5,336,651	6,114,072	6,035,447	5,447,079	56,943,153
1502	Fines - Overdue Library Material	169,836	175,000	176,685	178,452	183,806	204,025	206,065	212,247	235,594	237,950	245,089	272,049	2,326,962
1503	Fines - Parking	159,123	152,450	203,000	207,060	213,272	219,670	226,260	233,048	240,039	247,240	254,658	262,297	2,458,994
1504	Fines - Traffic and Criminal	452,358	400,000	460,000	460,000	460,000	460,000	460,000	483,000	483,000	483,000	483,000	483,000	5,115,000
1505	Hazardous Material Recovery	1,599	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	33,000
1506	Juvenile Diversion	2,868	3,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	43,000
1507	Late Payment Penalties	8,124	13,500	13,770	14,045	14,467	14,901	15,348	15,808	16,282	16,771	17,274	17,792	169,959
1509	Returned Check Charge	3,979	4,500	4,590	4,682	4,822	4,967	5,116	5,269	5,427	5,590	5,758	5,931	56,653
1512	Community Dev Code Violations	10,050	10,000	10,000	10,000	10,300	10,609	10,927	11,255	11,593	11,941	12,299	12,668	121,591
1514	CUPA Fines	30,700	53,500	0	0	0	0	0	0	0	0	0	0	53,500
TOTAL FINES AND FORFEITURES		838,637	814,950	875,045	881,239	893,667	921,172	930,716	967,628	998,936	1,009,492	1,025,078	1,060,737	10,378,659

**035. GENERAL FUND
REVENUES BY SOURCE**

		ACTUAL	CURRENT	PROPOSED	PROPOSED	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	FY 2005/2006 TO FY 2015/2016 TOTAL	
		2004/2005	2005/2006	2006/2007	2007/2008	2008/2009	2009/2010	2010/2011	2011/2012	2012/2013	2013/2014	2014/2015	2015/2016	
1650	Administrative Request Fees	37,492	45,000	33,184	33,848	34,863	35,909	36,986	38,096	39,239	40,416	41,628	42,877	422,046
1652	Demolition Fees	20,359	19,895	21,881	21,256	16,441	10,488	13,607	16,725	18,709	22,355	21,716	18,523	201,598
1653	Energy Plan Check Fees	75,966	112,719	123,974	120,432	93,152	59,424	77,091	94,758	106,000	126,658	123,039	104,945	1,142,192
1654	Environmental Review Fees	44,385	100,000	36,108	36,831	37,935	39,073	40,246	41,453	42,697	43,978	45,297	46,656	510,273
1655	Legislative Actions	61,125	26,059	27,023	27,564	28,391	29,242	30,120	31,023	31,954	32,912	33,900	34,917	333,104
1667-01	Plan Maintenance Fees	85,432	140,000	123,156	119,637	92,537	59,032	76,582	94,132	105,301	125,823	122,227	104,253	1,162,679
1670	Plan Check Fees	1,101,651	1,325,000	1,457,300	1,415,663	1,094,990	698,527	906,198	1,113,868	1,246,022	1,488,856	1,446,308	1,233,620	13,426,352
1673	Subdivision Map Filing Fees	183,201	96,500	75,000	76,500	78,795	81,159	83,594	86,101	88,684	91,345	94,085	96,908	948,672
1674	Nuisance Abatement Fees	2,061	2,000	2,500	2,550	2,627	2,705	2,786	2,870	2,956	3,045	3,136	3,230	30,406
1676	Special Inspection Reimbursement	17,947	18,000	0	0	0	0	0	0	0	0	0	0	18,000
TOTAL COMMUNITY DEVELOPMENT		1,629,619	1,885,173	1,900,127	1,854,280	1,479,731	1,015,561	1,267,210	1,519,026	1,681,562	1,975,388	1,931,337	1,685,929	18,195,323
1801-01	Bus. License Processing - New App.'s	70,785	75,000	76,500	78,795	81,159	83,594	86,101	88,684	91,345	94,085	96,908	99,815	951,987
1801-02	Bus. License Processing - Renewals	82,943	93,000	94,860	97,706	100,637	103,656	106,766	109,969	113,268	116,666	120,166	123,771	1,180,464
3100-05	Internet & Phone Credit Card Fee	4,543	6,000	6,120	6,242	6,430	6,623	6,821	7,026	7,237	7,454	7,677	7,908	75,537
TOTAL FINANCE FEES		158,271	174,000	177,480	182,743	188,225	193,872	199,688	205,679	211,849	218,205	224,751	231,494	2,207,988
2102	Library- Lost/Damaged Materials	17,113	18,000	21,246	21,883	22,540	23,216	23,913	24,630	25,369	26,130	26,914	27,721	261,562
2105	Miscellaneous Library Charges	12,855	12,500	12,002	12,122	12,243	13,467	13,602	13,738	13,875	14,014	14,154	14,296	146,013
2114-01	Audio Visual Rental Fee	120,653	120,000	106,090	106,090	106,090	106,090	106,090	106,090	106,090	106,090	106,090	106,090	1,180,900
TOTAL LIBRARY FEES		150,621	150,500	139,338	140,095	140,873	142,773	143,605	144,458	145,334	146,234	147,158	148,107	1,588,475
2355	Baylands Picnic Reservation	0	0	50,000	51,000	52,530	54,106	55,729	57,401	59,123	60,897	62,724	64,605	568,114
2356	Baylands Vehicle Entry Fee	0	0	64,260	65,545	67,512	69,537	71,623	73,772	75,985	78,264	80,612	83,031	730,141
TOTAL PARKS AND RECREATION FEES		0	0	114,260	116,545	120,042	123,643	127,352	131,173	135,108	139,161	143,336	147,636	1,298,255
2750	Abandoned Vehicles	188,878	185,000	185,000	185,000	185,000	185,000	185,000	185,000	185,000	185,000	185,000	185,000	2,035,000
2751	Animal Control Fees	68,800	66,000	72,600	74,052	76,274	78,562	80,919	83,346	85,847	88,422	91,075	93,807	890,904

**035. GENERAL FUND
REVENUES BY SOURCE**

													FY 2005/2006 TO
	ACTUAL	CURRENT	PROPOSED	PROPOSED	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	FY 2015/2016 TOTAL
	2004/2005	2005/2006	2006/2007	2007/2008	2008/2009	2009/2010	2010/2011	2011/2012	2012/2013	2013/2014	2014/2015	2015/2016	
2752	Booking Fee Reimbursement	3,649	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	55,000
2754	Emergency Response	13,801	11,000	17,500	17,500	17,500	17,500	17,500	17,500	17,500	17,500	17,500	186,000
2756	False Burglar Alarm Fees	159,083	180,000	164,000	167,280	172,298	177,467	182,791	188,275	193,923	199,741	205,733	2,043,413
2758	Other Permits and Services	2,528	400	0	0	0	0	0	0	0	0	0	400
2760	Police Contract Overtime	37,970	39,109	0	0	0	0	0	0	0	0	0	39,109
2763	Vehicle Release Fee	154,595	140,000	160,000	163,200	168,096	173,139	178,333	183,683	189,194	194,869	200,715	1,957,966
2765-01	Other DPS - Address Search	45	0	16,000	16,320	16,810	17,314	17,833	18,368	18,919	19,487	20,072	181,797
2765-02	Other DPS - Copy of Incident Report	0	0	18,000	18,360	18,911	19,478	20,062	20,664	21,284	21,923	22,580	204,521
2765-03	Other DPS - Copy of Video Tape	0	0	3,400	3,468	3,572	3,679	3,790	3,903	4,020	4,141	4,265	38,632
2765-04	Other DPS- Violation Citation Correction	0	0	6,500	6,630	6,829	7,034	7,245	7,462	7,686	7,917	8,154	73,855
2765-05	Other DPS - Subpoena Duces Tecum	0	0	1,500	1,530	1,576	1,623	1,672	1,722	1,774	1,827	1,882	17,043
2765-06	Other DPS - Applicant Fingerprint Fee	0	0	500	510	525	541	557	574	591	609	627	5,681
2765-07	Other DPS - Photographs	0	0	9,000	9,180	9,455	9,739	10,031	10,332	10,642	10,961	11,290	102,261
2765-08	Other DPS - Copy of Audio Recording	0	0	8,400	8,568	8,825	9,090	9,362	9,643	9,933	10,231	10,538	95,443
2765-09	Other DPS - Crim. Hist. Clearance Letter	0	0	6,500	6,630	6,829	7,034	7,245	7,462	7,686	7,917	8,154	73,855
2766-01	False Alarm Fee - Fire Alarm	24,450	24,000	24,480	24,970	25,719	26,490	27,285	28,104	28,947	29,815	30,709	302,150
2761-01	Fire Contract Re-imbusement - ATF	4,750	0	0	0	0	0	0	0	0	0	0	0
2768	Criminal Justice Administration Fee	66,715	40,000	40,000	70,000	72,100	74,263	76,491	78,786	81,149	83,584	86,091	791,138
2769	Civil Subponea Fees	1,500	1,545	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	16,545
	TOTAL PUBLIC SAFETY FEES	726,764	692,054	739,880	779,698	796,819	814,453	832,617	851,326	870,596	890,443	910,885	9,110,713
2900	Engineering Fees	29,499	800,000	300,000	300,000	150,000	154,500	159,135	163,909	168,826	173,891	179,108	2,733,850
2901	Mathilda/237 Maintenance	1,716	1,716	1,716	1,716	1,716	1,716	1,716	1,716	1,716	1,716	1,716	18,876
2903	Street Lighting Fees	27,767	4,500	25,449	25,958	26,737	27,539	28,365	29,216	30,092	30,995	31,925	293,659
2904	Street Tree Fees	630	7,382	6,785	6,921	7,128	7,342	7,562	7,789	8,023	8,264	8,512	84,475
2909	Temporary Traffic Controls	250	300	306	312	321	331	341	351	362	373	384	3,777

**035. GENERAL FUND
REVENUES BY SOURCE**

	ACTUAL 2004/2005	CURRENT 2005/2006	PROPOSED 2006/2007	PROPOSED 2007/2008	PLAN 2008/2009	PLAN 2009/2010	PLAN 2010/2011	PLAN 2011/2012	PLAN 2012/2013	PLAN 2013/2014	PLAN 2014/2015	PLAN 2015/2016	FY 2005/2006 TO FY 2015/2016 TOTAL
TOTAL PUBLIC WORKS FEES	59,862	813,898	334,256	334,907	185,903	191,428	197,119	202,982	209,020	215,239	221,644	228,242	3,134,637
TOTAL SERVICE FEES	2,725,137	3,715,625	3,405,341	3,408,268	2,911,592	2,481,730	2,767,591	3,054,643	3,253,468	3,584,669	3,579,111	3,373,351	35,535,390
3204 Modular Classroom Lease	407,055	407,054	407,055	184,144	184,144	184,144	184,144	184,144	92,072	0	0	0	1,826,901
TOTAL LOAN REPAYMENT	407,055	407,054	407,055	184,144	184,144	184,144	184,144	184,144	92,072	0	0	0	1,826,901
3355 Interest	2,435,403	3,327,852	3,073,609	2,729,411	2,850,802	2,447,336	2,397,654	2,440,675	2,499,702	2,620,030	2,794,136	2,904,492	30,085,699
TOTAL INTEREST INCOME	2,435,403	3,327,852	3,073,609	2,729,411	2,850,802	2,447,336	2,397,654	2,440,675	2,499,702	2,620,030	2,794,136	2,904,492	30,085,699
3601 Refuse Loan Repayment	900,000	0	750,000	750,000	976,440	1,367,016	3,124,259	3,124,259	3,124,259	3,124,259	4,603,652	4,603,652	25,547,796
3601 Redevelopment Agency Repayment	2,654,503	2,702,865	1,709,435	2,987,398	5,146,785	7,313,493	7,490,643	7,640,798	7,811,504	7,981,082	8,120,843	8,287,319	67,192,165
3601 Sewer Loan Repayment	1,161,345	1,161,345	1,161,345	311,345	311,345	311,345	1,511,345	2,050,053	2,050,053	2,050,053	2,050,053	3,425,568	16,393,850
3601 Water Loan Repayment	0	0	0	351,700	351,700	351,700	351,700	351,700	351,700	351,700	351,700	0	2,813,600
3601 General Services Loan Repayment	0	545,000	550,000	575,000	600,000	600,000	550,000	500,000	189,789	68,000	68,000	110,604	4,356,393
3601 Power Generation Facility	695,564	716,431	737,924	760,062	782,864	806,349	830,540	855,456	881,120	907,553	943,856	981,610	9,203,765
3604 Sunnyvale Office Center	206,000	212,180	218,545	225,102	231,855	238,810	245,975	253,354	260,955	268,783	276,847	285,152	2,717,558
TOTAL INTERFUND REVENUES	5,617,412	5,337,821	5,127,249	5,960,606	8,400,988	10,988,714	14,104,462	14,775,620	14,669,379	14,751,431	16,414,950	17,693,905	128,225,127
3800 Real Property Sale	0	550,000	0	0	0	0	2,794,818	0	0	0	0	0	3,344,818
3801 Personal Property Sale	13,067	10,000	10,200	10,404	10,716	11,038	11,369	11,710	12,061	12,423	12,796	13,179	125,895
TOTAL SALE OF PROPERTY	13,067	560,000	10,200	10,404	10,716	11,038	2,806,187	11,710	12,061	12,423	12,796	13,179	3,470,713
2764 Unclaimed Property	293,334	17,000	0	0	0	0	0	0	0	0	0	0	17,000
4100 Miscellaneous Revenues	88,388	10,600	6,000	6,120	6,242	6,367	6,495	6,624	6,757	6,892	7,030	7,171	76,298
4102 Damage to City Property	54,651	87,500	50,000	51,000	52,530	54,106	55,729	57,401	59,123	60,897	62,724	64,605	655,614
4112 PG&E Rebates	3,375	0	0	0	0	0	0	0	0	0	0	0	0
4116-02 Photocopies - Public Safety	59,403	60,000	0	0	0	0	0	0	0	0	0	0	60,000
4116-04 Photocopies - Other Departments	1,325	225	200	200	200	200	200	200	200	200	200	200	2,225
4117-01 Printed Material Sales	4,135	1,100	1,122	1,144	1,179	1,214	1,251	1,288	1,327	1,367	1,408	1,450	13,848

**035. GENERAL FUND
REVENUES BY SOURCE**

		ACTUAL	CURRENT	PROPOSED	PROPOSED	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	FY 2005/2006 TO FY 2015/2016 TOTAL	
		2004/2005	2005/2006	2006/2007	2007/2008	2008/2009	2009/2010	2010/2011	2011/2012	2012/2013	2013/2014	2014/2015	2015/2016	
4117-05	Printed Material Sale - Public Works/Plan	5,067	5,000	5,100	5,202	5,358	5,519	5,684	5,855	6,031	6,211	6,398	6,590	62,948
4119	General Liability Recoveries	274,963	0	0	0	0	0	0	0	0	0	0	0	0
4121	Miscellaneous Reimbursement	157,164	76,667	0	0	0	0	0	0	0	0	0	0	76,667
4123-03	Bankruptcy Recovery - Other	342,392	0	0	0	0	0	0	0	0	0	0	0	0
4126-01	Audit Recoveries - SVACA	254,414	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL MISCELLANEOUS		1,538,611	258,092	62,422	63,666	65,509	67,406	69,359	71,368	73,437	75,567	77,759	80,015	964,601
4400	Transfers In	7,257,653	10,075,596	8,149,072	8,298,439	8,549,236	8,807,649	9,073,912	9,348,264	9,642,498	9,946,131	10,259,840	10,453,302	102,603,938
TOTAL TRANSFERS IN		7,257,653	10,075,596	8,149,072	8,298,439	8,549,236	8,807,649	9,073,912	9,348,264	9,642,498	9,946,131	10,259,840	10,453,302	102,603,938
FUND TOTAL		106,248,756	111,942,415	114,894,581	118,446,972	122,917,207	127,319,162	138,260,458	142,390,901	148,260,308	154,477,728	160,942,067	165,691,527	1,505,543,328

**070. HOUSING FUND
REVENUES BY SOURCE**

		ACTUAL	CURRENT	PROPOSED	PROPOSED	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	FY 2005/2006 TO FY 2015/2016 TOTAL	
		2004/2005	2005/2006	2006/2007	2007/2008	2008/2009	2009/2010	2010/2011	2011/2012	2012/2013	2013/2014	2014/2015	2015/2016	
0904	HOME Grant	479,341	2,853,610	703,400	0	0	0	0	0	0	0	0	0	3,557,010
1112	Housing Monitoring Fees	5,061	6,623	0	0	0	0	0	0	0	0	0	0	6,623
1204	Housing Mitigation Fees	758,475	836,936	0	720,000	0	720,000	0	720,000	0	720,000	0	0	3,716,936
1668-02	BMR Processing Fee	47,400	40,600	70,000	70,000	40,600	40,600	0	0	0	70,000	70,000	50,000	451,800
3200	Direct Loan Repayment - RRP	16,005	452,600	42,711	34,486	34,486	59,190	93,302	132,118	150,934	169,750	169,750	248,525	1,587,852
3355	Interest Income	356,642	392,177	434,703	429,362	513,358	600,116	607,410	660,010	673,017	770,633	794,186	821,955	6,696,927
4106-02	Real Property Sale (BMR)	254,962	146,467	0	0	0	674,000	0	0	0	0	0	0	820,467
4100	Miscellaneous Revenues	1,500	4,200	18,186	18,686	19,202	1,500	1,500	1,500	1,500	1,500	1,500	1,500	70,774
4106	BMR Code Violation Revenues	0	135,058	51,000	52,020	53,060	54,122	55,204	56,308	57,434	58,583	59,755	60,950	693,494
4121	Miscellaneous Reimbursement	0	708,326	0	0	0	0	0	0	0	600,000	0	0	1,308,326
4400-10	Transfer From CDBG Fund	0	0	6,295	0	0	0	0	0	0	0	0	0	6,295
4400-07	Transfer From Housing Mit. Sub-Fund	3,294,108	0	0	0	0	0	0	0	0	0	0	0	0
FUND TOTAL		5,213,494	5,576,596	1,326,295	1,324,554	660,706	2,149,528	757,416	1,569,936	882,885	2,390,466	1,095,191	1,182,930	18,916,503

**110/200. COMMUNITY DEVELOPMENT BLOCK GRANT FUND/REVOLVING LOAN SUB-FUND
REVENUES BY SOURCE**

		ACTUAL	CURRENT	PROPOSED	PROPOSED	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	FY 2005/2006 TO FY 2015/2016 TOTAL
		2004/2005	2005/2006	2006/2007	2007/2008	2008/2009	2009/2010	2010/2011	2011/2012	2012/2013	2013/2014	2014/2015	2015/2016
0751-11	CDBG Property Rental Revenue	2,174	0	0	0	0	0	0	0	0	0	0	0
3200	Housing Loan Repayments	792,053	639,867	609,386	408,478	321,082	457,712	452,252	455,850	277,839	347,816	368,691	175,078
3800	Sale of Property (Manzanita Property)	398,038	0	0	0	0	0	0	0	0	0	0	0
FUND TOTAL		1,192,265	639,867	609,386	408,478	321,082	457,712	452,252	455,850	277,839	347,816	368,691	175,078

**140. PARK DEDICATION FUND
REVENUES BY SOURCE**

	ACTUAL 2004/2005	CURRENT 2005/2006	PROPOSED 2006/2007	PROPOSED 2007/2008	PLAN 2008/2009	PLAN 2009/2010	PLAN 2010/2011	PLAN 2011/2012	PLAN 2012/2013	PLAN 2013/2014	PLAN 2014/2015	PLAN 2015/2016	FY 2005/2006 TO FY 2015/2016 TOTAL
0751-09 Facilities Rent - City Property	96,665	92,910	96,330	99,750	103,170	106,590	109,788	113,081	116,474	119,968	123,567	127,274	1,208,902
1037 Proposition 12 Parks Funding	0	0	0	0	0	0	0	0	0	0	0	0	0
3355 Interest Income	67,084	110,000	275,104	251,267	434,072	491,592	492,407	446,915	436,967	537,373	562,758	540,475	4,578,930
1657 Park Dedication Fees	1,199,070	1,829,762	4,013,646	3,170,820	2,913,543	1,102,613	0	0	0	2,205,225	0	0	15,235,609
FUND TOTAL	1,362,819	2,032,672	4,385,080	3,521,837	3,450,785	1,700,795	602,195	559,996	553,441	2,862,566	686,325	667,749	21,023,440

**175. ASSET FORFEITURE FUND
REVENUES BY SOURCE**

		ACTUAL	CURRENT	PROPOSED	PROPOSED	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	FY 2005/2006 TO FY 2015/2016 TOTAL	
		2004/2005	2005/2006	2006/2007	2007/2008	2008/2009	2009/2010	2010/2011	2011/2012	2012/2013	2013/2014	2014/2015	2015/2016	
1500	Asset Forfeitures	36,242	3,059	0	0	0	0	0	0	0	0	0	0	3,059
3355	Interest Income	61,866	64,113	54,219	59,651	54,224	48,115	41,267	33,619	22,499	12,893	1,565	0	392,166
FUND TOTAL		98,108	67,172	54,219	59,651	54,224	48,115	41,267	33,619	22,499	12,893	1,565	0	395,225

**245. PARKING DISTRICT FUND
REVENUES BY SOURCE**

	ACTUAL 2004/2005	CURRENT 2005/2006	PROPOSED 2006/2007	PROPOSED 2007/2008	PLAN 2008/2009	PLAN 2009/2010	PLAN 2010/2011	PLAN 2011/2012	PLAN 2012/2013	PLAN 2013/2014	PLAN 2014/2015	PLAN 2015/2016	FY 2005/2006 TO FY 2015/2016 TOTAL
2907 Special Assessment	151,986	153,263	153,263	153,263	153,263	153,263	153,263	230,071	234,162	249,617	248,075	265,450	2,146,953
3355 Interest Income	14,145	11,310	11,923	9,454	8,539	4,712	880	0	0	0	0	0	46,817
FUND TOTAL	166,131	164,573	165,186	162,717	161,802	157,975	154,143	230,071	234,162	249,617	248,075	265,450	2,193,770

**280. GAS TAX FUND
REVENUES BY SOURCE**

		ACTUAL	CURRENT	PROPOSED	PROPOSED	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	FY 2005/2006 TO FY 2015/2016 TOTAL	
		2004/2005	2005/2006	2006/2007	2007/2008	2008/2009	2009/2010	2010/2011	2011/2012	2012/2013	2013/2014	2014/2015	2015/2016	
0938	ISTEA Federal Grant	31,910	114,588	0	0	0	0	0	0	0	0	0	0	114,588
1007	Gas Tax 2105	833,303	812,157	833,303	833,303	833,303	833,303	833,303	833,303	833,303	833,303	833,303	833,303	9,145,187
1008	Gas Tax 2106	552,892	522,121	552,892	552,892	552,892	552,892	552,892	552,892	552,892	552,892	552,892	552,892	6,051,041
1009	Gas Tax 2107	1,107,106	1,076,390	1,057,000	1,057,000	1,057,000	1,057,000	1,057,000	1,057,000	1,057,000	1,057,000	1,057,000	1,057,000	11,646,390
1010	Gas Tax 2107.5	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	110,000
1045	State Bicycle Transportation Acct	113,580	0	0	0	0	0	0	0	0	0	0	0	0
3355	Interest Income	168,691	195,500	63,828	65,091	62,602	62,423	62,337	61,741	61,163	62,305	63,906	63,991	824,887
4100	Miscellaneous	45,000	0	0	0	0	0	0	0	0	0	0	0	0
4400-10	Transfer From CDBG Fund	0	111,761	0	0	0	0	0	0	0	0	0	0	111,761
4400-13	Trnsfr From 1989 Mary V Improve Bonds	190,784	0	0	0	0	0	0	0	0	0	0	0	0
4400-27	Transfer From TDA Fund	0	0	62,148	0	0	0	0	0	0	0	0	0	62,148
4400-61	Transfer From Cap. Proj./Traffic Mit.	224,610	43,739	0	0	0	0	0	0	0	0	0	0	43,739
FUND TOTAL		3,277,876	2,886,256	2,579,171	2,518,286	2,515,797	2,515,618	2,515,532	2,514,936	2,514,358	2,515,500	2,517,101	2,517,186	28,109,741

**281. TRAFFIC CONGESTION RELIEF FUND
REVENUES BY SOURCE**

		ACTUAL	CURRENT	PROPOSED	PROPOSED	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	FY 2005/2006 TO FY 2015/2016 TOTAL
		2004/2005	2005/2006	2006/2007	2007/2008	2008/2009	2009/2010	2010/2011	2011/2012	2012/2013	2013/2014	2014/2015	2015/2016	
1038	Prop. 42 Transportation Congestion	0	556,172	560,569	969,508	800,000	824,000	848,720	874,182	900,407	927,419	955,242	983,899	9,200,118
3355	Interest Income	128	0	0	0	0	0	0	0	0	0	0	0	0
4121	Miscellaneous Reimbursement	2,010	0	0	0	0	0	0	0	0	0	0	0	0
FUND TOTAL		2,138	556,172	560,569	969,508	800,000	824,000	848,720	874,182	900,407	927,419	955,242	983,899	9,200,118

**285. TRANSPORTATION DEVELOPMENT ACT (TDA) FUND
REVENUES BY SOURCE**

	ACTUAL 2004/2005	CURRENT 2005/2006	PROPOSED 2006/2007	PROPOSED 2007/2008	PLAN 2008/2009	PLAN 2009/2010	PLAN 2010/2011	PLAN 2011/2012	PLAN 2012/2013	PLAN 2013/2014	PLAN 2014/2015	PLAN 2015/2016	FY 2005/2006 TO FY 2015/2016 TOTAL
1023-03 TDA Article 3 - FY 2002/2003	6,118	199,036	0	0	0	0	0	0	0	0	0	0	199,036
1023-04 TDA Article 3 - FY 2003/2004	0	50,152	0	0	0	0	0	0	0	0	0	0	50,152
1023-05 TDA Article 3 - FY 2004/2005	0	27,550	0	0	0	0	0	0	0	0	0	0	27,550
1023-06 TDA Article 3 - FY 2005/2006	0	595,846	80,000	81,600	84,048	86,569	89,167	91,842	94,597	97,435	100,358	103,368	1,504,829
FUND TOTAL	6,118	872,584	80,000	81,600	84,048	86,569	89,167	91,842	94,597	97,435	100,358	103,368	1,781,567

**295. YOUTH AND NEIGHBORHOOD SERVICES FUND
REVENUES BY SOURCE**

	ACTUAL 2004/2005	CURRENT 2005/2006	PROPOSED 2006/2007	PROPOSED 2007/2008	PLAN 2008/2009	PLAN 2009/2010	PLAN 2010/2011	PLAN 2011/2012	PLAN 2012/2013	PLAN 2013/2014	PLAN 2014/2015	PLAN 2015/2016	FY 2005/2006 TO FY 2015/2016 TOTAL
0752-11 Facilities Rent - Class/Multipurpose	6,485	9,900	10,098	10,401	10,713	11,034	11,365	11,706	12,058	12,419	12,792	13,176	125,662
1109 Sunnyvale School Dist Reimburseme	81,299	81,292	113,261	115,362	118,879	122,504	126,241	130,092	134,061	138,152	142,368	146,714	1,368,926
2357 Youth Basketball League	17,390	16,350	0	0	0	0	0	0	0	0	0	16,350	33,740
2359 Fees - Adult League	22,063	20,172	0	0	0	0	0	0	0	0	0	20,172	42,235
2465 Columbia Co-Op Sports Program	21,385	20,000	0	0	0	0	0	0	0	0	0	20,000	41,385
2470 Columbia Adult Open Gym	3,151	368	3,200	3,296	3,395	3,497	3,602	3,710	3,821	3,936	4,175	37,052	36,150
2475 Columbia Youth Open Gym	2,167	2,209	2,000	2,000	2,060	2,060	2,060	2,060	2,122	2,122	2,185	23,000	23,045
2480 Columbia After-School Programs	21,745	23,366	18,600	18,600	18,600	18,600	18,600	18,600	18,600	18,600	18,600	209,366	212,511
2482 Columbia Supplemental Programs	723	0	0	0	0	0	0	0	0	0	0	0	723
3355 Interest Income	15,856	20,266	25,333	25,333	30,399	30,399	30,399	30,399	30,399	30,399	30,399	30,399	314,128
4400-03 Transfers From General Fund	93,811	403,725	332,363	502,750	514,111	531,104	548,619	566,670	585,214	604,390	623,645	643,427	5,856,019
FUND TOTAL	286,076	597,648	504,856	677,741	698,158	719,199	740,886	763,238	786,275	810,018	833,980	858,676	7,990,675

**315. REDEVELOPMENT AGENCY FUND
REVENUES BY SOURCE**

		ACTUAL	CURRENT	PROPOSED	PROPOSED	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	FY 2005/2006 TO FY 2015/2016 TOTAL
		2004/2005	2005/2006	2006/2007	2007/2008	2008/2009	2009/2010	2010/2011	2011/2012	2012/2013	2013/2014	2014/2015	2015/2016	
0150	Secured Property Tax	3,385,495	3,433,509	3,797,082	3,873,023	5,876,602	7,958,775	8,117,950	8,280,309	8,445,915	8,614,834	8,787,130	8,927,514	76,112,644
0753	Lease - Town Center Parking	1,211,728	1,210,558	1,212,920	1,213,805	1,208,280	1,210,893	1,206,475	1,205,118	1,206,523	1,205,689	1,202,750	1,202,750	13,285,759
3355	Interest Income	108,151	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	1,100,000
4100	Miscellaneous Revenues	0	75,000	0	0	0	0	0	0	0	0	0	0	75,000
4400	Transfer From RDA Capital Project	62,172	0	0	0	0	0	0	0	0	0	0	0	0
FUND TOTAL		4,767,545	4,819,067	5,110,002	5,186,828	7,184,882	9,269,667	9,424,425	9,585,427	9,752,438	9,920,522	10,089,880	10,230,264	90,573,403

**385/600. CAPITAL PROJECTS FUND/GAS TAX FUNDED SUB-FUND
REVENUES BY SOURCE**

		ACTUAL	CURRENT	PROPOSED	PROPOSED	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	FY 2005/2006 TO FY 2015/2016 TOTAL	
		2004/2005	2005/2006	2006/2007	2007/2008	2008/2009	2009/2010	2010/2011	2011/2012	2012/2013	2013/2014	2014/2015	2015/2016	
0938	ISTEA Grants	427,111	6,711,476	1,035,183	0	0	0	0	0	0	0	0	0	7,746,659
0939	Seismic Retrofit	0	7,200,000	0	0	0	0	0	0	0	0	0	0	7,200,000
1035	Trans Fund for Clean Air	0	732,849	0	0	0	0	0	0	0	0	0	0	732,849
1039	State Surface Trans Program	0	1,500,000	0	0	0	0	0	0	0	0	0	0	1,500,000
1040	State Congestion Mit. & Air Quality	122,728	96,288	0	0	0	0	0	0	0	0	0	0	96,288
1045	State Bicycle Transportation Acct	0	323,100	0	0	0	0	0	0	0	0	0	0	323,100
1114	Other Agency-Reimbursement	0	200,000	0	0	0	0	0	0	0	0	0	0	200,000
1117	Other Intergovernmental Revenues	40,251	2,754,180	0	0	0	0	0	0	0	0	0	0	2,754,180
3355	Interest Income	23,191	0	0	0	0	0	0	0	0	0	0	0	0
4400-03	Transfer From General Fund	0	16,921	0	0	0	0	0	0	0	0	0	0	16,921
4400-27	Transfer From TDA	6,118	872,584	0	0	0	0	0	0	0	0	0	0	872,584
4400-28	Transfer From Gas Tax Fund	154,823	4,593,019	312,970	229,780	273,585	130,487	2,427	2,180	2,267	2,684	196,504	200,648	5,946,552
4400-61	Transfer From Traffic Mit. Sub-Fund	0	1,771,900	90,400	165,867	171,666	175,099	178,601	182,173	185,817	189,533	0	0	3,111,056
4400-71	Transfer From Gen. Assets Sub-Fund	0	21,962	0	0	0	0	0	0	0	0	0	0	21,962
FUND TOTAL		774,222	26,794,280	1,438,553	395,647	445,251	305,586	181,028	184,353	188,084	192,217	196,504	200,648	30,522,151

**385/950. CAPITAL PROJECTS FUND/TRAFFIC MITIGATION SUB-FUND
REVENUES BY SOURCE**

	ACTUAL 2004/2005	CURRENT 2005/2006	PROPOSED 2006/2007	PROPOSED 2007/2008	PLAN 2008/2009	PLAN 2009/2010	PLAN 2010/2011	PLAN 2011/2012	PLAN 2012/2013	PLAN 2013/2014	PLAN 2014/2015	PLAN 2015/2016	FY 2005/2006 TO FY 2015/2016 TOTAL
1035 Transportation Fund For Clean Air	0	429,000	0	0	0	0	0	0	0	0	0	0	429,000
1117-03 Santa Clara VTA FTA	0	414,002	0	0	0	0	0	0	0	0	0	0	414,002
1675-01 Traffic Mitigation Fees	833,061	1,007,778	0	0	0	0	0	0	0	0	0	0	1,007,778
3355 Interest Income	152,632	170,000	129,528	117,249	124,731	109,008	91,756	73,257	53,040	31,389	13,016	0	912,975
FUND TOTAL	985,693	2,020,780	129,528	117,249	124,731	109,008	91,756	73,257	53,040	31,389	13,016	0	2,763,755

**385/960. CAPITAL PROJECTS FUND/TRAFFIC IMPACT FEES SUB-FUND
REVENUES BY SOURCE**

	ACTUAL 2004/2005	CURRENT 2005/2006	PROPOSED 2006/2007	PROPOSED 2007/2008	PLAN 2008/2009	PLAN 2009/2010	PLAN 2010/2011	PLAN 2011/2012	PLAN 2012/2013	PLAN 2013/2014	PLAN 2014/2015	PLAN 2015/2016	FY 2005/2006 TO FY 2015/2016 TOTAL
1649-01 Traffic Impact Fees - North	1,664,240	119,335	304,283	295,589	228,633	145,852	189,213	232,575	260,168	310,871	301,987	257,578	2,646,083
1649-02 Traffic Impact Fees - South	226,080	253,586	467,828	454,461	351,518	224,244	290,911	357,578	400,003	477,956	464,298	396,020	4,138,403
3355 Interest Income	9,857	74,072	153,693	198,225	283,762	322,159	334,153	349,821	365,912	381,398	397,076	410,645	3,270,916
FUND TOTAL	1,900,177	446,993	925,804	948,275	863,913	692,255	814,277	939,973	1,026,083	1,170,225	1,163,361	1,064,243	10,055,402

**460. WATER SUPPLY AND DISTRIBUTION FUND
REVENUES BY SOURCE**

		ACTUAL	CURRENT	PROPOSED	PROPOSED	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	FY 2005/2006 TO FY 2015/2016 TOTAL	
		2004/2005	2005/2006	2006/2007	2007/2008	2008/2009	2009/2010	2010/2011	2011/2012	2012/2013	2013/2014	2014/2015	2015/2016	
1103	SCVWD Reclaimed Water Rebate	194,392	192,510	195,500	195,500	195,500	195,500	195,500	195,500	195,500	195,500	195,500	195,500	2,147,510
1507	Late Payment Penalties	81,749	75,000	76,500	78,030	80,371	82,782	85,265	87,823	90,458	93,172	95,967	98,846	944,215
3050	Water Connection Fees	87,763	90,000	110,793	110,856	97,391	63,992	85,508	108,256	124,733	136,262	136,339	119,778	1,183,909
3052	Water Hydrant Fees	13,738	10,000	12,310	12,317	10,821	7,110	9,501	12,028	13,859	15,140	15,149	13,309	131,545
3053	Water Frontage Fees	49,371	65,000	57,500	57,680	53,045	40,977	47,834	58,543	66,867	70,718	70,939	65,239	654,342
3054	Water Meter Sales	81,470	120,000	90,000	93,600	97,344	101,238	105,287	109,499	113,879	118,434	123,171	128,098	1,200,550
3055	Water Meter Use Fees	1,856,747	1,913,426	2,133,470	2,336,254	2,499,792	2,662,278	2,835,327	3,019,623	3,215,898	3,424,932	3,647,552	3,848,168	31,536,720
3056	Water Sales - Metered	16,023,669	16,454,898	19,157,515	20,978,418	22,446,907	23,905,956	25,459,843	27,114,733	28,877,190	30,754,208	32,753,231	34,554,659	282,457,558
3057	Water Tapping Fees	10,040	14,000	14,280	14,566	15,003	15,453	15,916	16,394	16,886	17,392	17,914	18,451	176,253
3058	Water Turn On Fees	129,380	150,000	150,000	153,000	157,590	162,318	167,187	172,203	177,369	182,690	188,171	193,816	1,854,343
3060	Water Recycled	561,356	630,000	702,450	769,217	823,062	876,561	933,538	994,218	1,058,842	1,127,667	1,200,965	1,267,018	10,383,539
3089	Hydrant Meter Deposits Forfeited	3,420	0	0	0	0	0	0	0	0	0	0	0	0
3355	Interest Income	362,621	350,000	426,002	474,126	561,389	573,093	660,964	706,199	656,950	602,310	554,898	598,722	6,164,653
3601	Interfund Loan Payment	1,149,817	0	0	0	0	0	0	0	0	0	0	0	0
4100	Miscellaneous Revenues	169,599	0	0	0	0	0	0	0	0	0	0	0	0
4400	Transfer From Capital Projects Fund	976,143	0	0	0	0	0	0	0	0	0	0	0	0
4400	Transfer From Infrastructure Fund	1,892,474	0	0	0	0	0	0	0	0	0	0	0	0
FUND TOTAL		23,643,748	20,064,834	23,126,321	25,273,564	27,038,215	28,687,259	30,601,671	32,595,019	34,608,431	36,738,424	38,999,796	41,101,604	338,835,137

**465. WASTEWATER MANAGEMENT FUND
REVENUES BY SOURCE**

		ACTUAL	CURRENT	PROPOSED	PROPOSED	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	FY 2005/2006 TO FY 2015/2016 TOTAL	
		2004/2005	2005/2006	2006/2007	2007/2008	2008/2009	2009/2010	2010/2011	2011/2012	2012/2013	2013/2014	2014/2015	2015/2016	
1114	Other Agencies - Reimbursement	0	47,527	48,048	49,009	50,359	51,749	53,176	54,645	56,155	57,707	59,304	61,083	588,762
1367	Permit - Waste Discharge	61,885	70,000	71,400	72,828	75,013	77,263	79,581	81,969	84,428	86,960	89,569	92,256	881,267
1507	Late Payment Penalties	68,142	70,730	67,999	79,097	83,447	88,037	88,037	97,987	103,376	109,062	114,515	117,378	1,019,665
2902	Storm Drain Fees	182,336	170,000	199,410	198,092	182,174	140,729	164,278	201,057	229,643	242,868	243,628	224,051	2,195,932
3066	Sewer Fees - City	15,828,650	16,448,725	17,435,649	18,394,610	19,406,313	20,473,660	21,599,712	22,787,696	24,041,019	25,363,275	26,631,439	27,297,225	239,879,322
3067	Sewer Fees - Non-City	451,272	457,185	484,616	511,270	539,389	569,056	600,354	633,373	668,209	704,960	740,208	758,714	6,667,334
3068	Sewer Connection Fees	907,800	750,000	821,100	815,674	750,128	579,474	676,440	827,882	945,589	1,000,045	1,003,176	922,563	9,092,071
3355	Interest Income	661,448	717,385	659,481	575,129	606,861	557,161	476,048	407,615	395,750	440,494	538,380	569,596	5,943,900
4100	Miscellaneous	2,500	0	0	0	0	0	0	0	0	0	0	0	0
3090	Sales from PGF Electricity	76,997	12,778	13,161	13,556	13,963	14,382	14,813	15,258	15,715	16,187	16,834	17,508	164,155
4400	Transfer From Infrastructure Fund	3,257,805	0	0	0	0	0	0	0	0	0	0	0	0
4400	Transfer From Captial Projects Fund	2,911,894	0	0	0	0	0	0	0	0	0	0	0	0
4400	Transfer From General Services Fund	3,359,828	0	0	0	0	0	0	0	0	0	0	0	0
FUND TOTAL		27,770,558	18,744,330	19,800,864	20,709,264	21,707,648	22,551,512	23,752,438	25,107,482	26,539,885	28,021,559	29,437,054	30,060,374	266,432,408

**485. SOLID WASTE MANAGEMENT FUND
REVENUES BY SOURCE**

		ACTUAL	CURRENT	PROPOSED	PROPOSED	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	FY 2005/2006 TO FY 2015/2016 TOTAL	
		2004/2005	2005/2006	2006/2007	2007/2008	2008/2009	2009/2010	2010/2011	2011/2012	2012/2013	2013/2014	2014/2015	2015/2016	
0751	Long Term Rent	136,673	147,644	150,500	153,413	157,869	162,460	167,188	172,203	177,220	182,386	187,708	193,189	1,851,778
1003-01	CEC Subsidy	17,439	2,240	2,240	2,240	0	0	0	0	0	0	0	0	6,720
1004	County Wide AB939 Fee	146,828	131,964	146,643	128,092	124,291	125,525	126,772	128,066	129,879	131,205	132,517	133,842	1,438,793
1035	TFCA State Grant	247,217	0	0	0	0	0	0	0	0	0	0	0	0
1507	Late Payment Penalties	99,310	108,000	124,838	131,711	138,361	145,346	152,685	160,394	167,620	172,730	177,057	180,685	1,659,427
1508	Liquidated Damages	10,154	0	0	0	0	0	0	0	0	0	0	0	0
2906	Battery/Oil/Paint Drop Off Fee	15,818	15,500	15,500	15,500	15,500	15,500	15,500	15,965	15,965	15,965	15,965	15,965	172,825
3061	Refuse Service Fees - City	24,647,623	26,295,593	27,741,851	29,269,012	30,746,805	32,299,211	33,929,998	35,643,123	37,248,810	38,384,527	39,346,021	40,152,221	371,057,172
3062	Refuse Service Fees - Specialty	546,915	576,995	608,730	642,239	674,666	708,730	744,514	782,104	817,337	842,258	863,356	881,046	8,141,975
3063	Refuse Franchise Fees	1,454,319	1,463,283	0	0	0	0	0	0	0	0	0	0	1,463,283
3071	MRF Revenues - SMaRT	271,262	275,360	611,857	350,332	405,760	413,888	422,178	430,752	441,219	450,181	459,229	468,460	4,729,216
3080	Kirby Canyon SMaRT Operator	146,571	166,172	173,445	178,093	178,147	182,986	187,990	194,987	228,900	237,314	244,567	252,089	2,224,691
3083	Curbside	350,774	349,874	1,421,901	359,030	362,620	366,246	369,909	373,608	377,344	381,118	384,929	388,778	5,135,356
3084	Curbside Sales - General	338,632	410,000	414,100	418,241	422,423	426,648	430,914	435,223	439,575	443,971	448,411	452,895	4,742,402
3086	Yardwaste Sales - SMaRT	(82,772)	(85,497)	(340,593)	(86,000)	(86,860)	(87,728)	(88,606)	(89,492)	(90,387)	(91,290)	(92,203)	(93,125)	(1,231,782)
3091	Green Ticket Revenue	31,839	10,000	17,000	17,000	17,000	17,000	17,000	17,000	17,000	17,000	17,000	17,000	180,000
3355	Interest Income	293,465	452,957	504,024	498,142	553,698	577,457	538,848	547,568	641,560	760,640	789,376	797,054	6,661,324
4100	Miscellaneous Revenues	2,310	0	0	0	0	0	0	0	0	0	0	0	0
4105	Misc. Revenues - Special Events	1,097	0	0	0	0	0	0	0	0	0	0	0	0
xxxx	Accrued Franchise Depreciation Savings	907,389	0	0	0	0	0	0	0	0	0	0	0	0
4400-84	Transfer From Infrastructure Fund	265,729	0	0	0	0	0	0	0	0	0	0	0	0
FUND TOTAL		29,848,593	30,320,084	31,592,035	32,077,045	33,710,280	35,353,268	37,014,889	38,811,502	40,612,042	41,928,004	42,973,932	43,840,098	408,233,180

**490/100. SMaRT STATION FUND
REVENUES BY SOURCE**

		ACTUAL	CURRENT	PROPOSED	PROPOSED	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	FY 2005/2006 TO FY 2015/2016 TOTAL
		2004/2005	2005/2006	2006/2007	2007/2008	2008/2009	2009/2010	2010/2011	2011/2012	2012/2013	2013/2014	2014/2015	2015/2016	
3065	Curbside Revenue	670,895	683,165	2,739,746	691,786	698,704	705,691	712,748	719,875	727,074	734,345	741,688	749,105	9,903,925
3065-03	Yardwaste Revenue	(118,493)	(124,894)	(491,533)	(124,112)	(125,353)	(126,607)	(220,871)	(223,080)	(225,311)	(227,564)	(229,840)	(232,138)	(2,351,303)
3070	Host Fees - SMaRT Station	704,282	734,184	765,822	791,002	824,220	859,531	896,369	935,061	956,528	995,426	1,035,686	1,077,572	9,871,400
3071	MRF Revenues - SMaRT Station	553,456	564,238	1,256,611	721,155	837,187	855,949	875,147	895,037	897,893	916,131	934,545	953,329	9,707,220
3072-01	SMaRT Oper Cost Reimb - Mt. View	4,316,085	4,473,356	4,859,732	4,565,705	4,607,795	4,759,216	5,047,638	5,215,036	5,462,863	5,595,299	5,783,596	5,978,995	56,349,231
3072-02	SMaRT Oper Cost Reimb - Palo Alto	3,458,735	3,661,610	4,017,259	3,798,075	3,902,783	4,059,163	4,356,469	4,528,650	4,338,389	4,443,565	4,593,102	4,748,281	46,447,346
3072-03	SMaRT Oper Cost Reimb - Sunnyvale	7,644,412	8,133,602	7,978,457	8,380,098	8,655,786	8,925,280	9,410,580	9,707,855	9,482,355	9,692,830	10,000,202	10,318,411	100,685,455
3077-01	SMaRT Debt - Mountain View	435,806	437,730	437,370	437,489	436,883	437,460	437,528	436,942	437,516	437,610	437,610	437,610	4,811,749
3077-02	SMaRT Debt - Palo Alto	395,292	397,037	396,711	396,818	396,269	396,792	396,854	396,322	396,843	396,928	396,928	396,928	4,364,430
3077-03	SMaRT Debt - Sunnyvale	1,027,350	1,031,887	1,031,038	1,031,317	1,029,889	1,031,250	1,031,409	1,030,027	1,031,381	1,031,603	1,031,603	1,031,603	11,343,005
3080	Kirby Canyon Operation Reimbursement	299,049	340,501	356,215	366,602	367,562	378,428	389,692	405,152	465,818	482,942	497,701	513,009	4,563,623
4100	Miscellaneous Revenues	9,087	0	0	0	0	0	0	0	0	0	0	0	0
FUND TOTAL		19,395,954	20,332,415	23,347,427	21,055,936	21,631,724	22,282,153	23,333,562	24,046,877	23,971,350	24,499,112	25,222,821	25,972,704	255,696,081

**490/200. SMaRT STATION REPLACEMENT FUND
REVENUES BY SOURCE**

		ACTUAL	CURRENT	PROPOSED	PROPOSED	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	FY 2005/2006 TO FY 2015/2016 TOTAL	
		2004/2005	2005/2006	2006/2007	2007/2008	2008/2009	2009/2010	2010/2011	2011/2012	2012/2013	2013/2014	2014/2015	2015/2016	
3074	Capital Replacement Contrib - Mt. View	110,272	257,950	304,850	257,950	257,950	257,950	257,950	234,500	234,500	234,500	234,500	234,500	2,767,100
3075	Capital Replacement Contrib - Palo Alto	100,020	233,970	276,510	233,970	233,970	233,970	233,970	212,700	212,700	212,700	212,700	212,700	2,509,860
3076	Capital Replacement Contrib - Sunnyvale	259,952	608,080	718,640	608,080	608,080	608,080	608,080	552,800	552,800	552,800	552,800	552,800	6,523,040
3801	Personal Property Sale	6,000	0	0	0	0	0	0	0	0	0	0	0	0
3355	Interest Income	98,278	192,267	41,426	63,432	54,183	51,666	120,390	159,441	200,019	201,367	202,789	204,283	1,491,263
FUND TOTAL		574,522	1,292,267	1,341,426	1,163,432	1,154,183	1,151,666	1,220,390	1,159,441	1,200,019	1,201,367	1,202,789	1,204,283	13,291,263

**525. COMMUNITY RECREATION FUND
REVENUES BY CATEGORY**

		ACTUAL	CURRENT	PROPOSED	PROPOSED	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	FY 2005/2006 TO FY 2015/2016 TOTAL	
		2004/2005	2005/2006	2006/2007	2007/2008	2008/2009	2009/2010	2010/2011	2011/2012	2012/2013	2013/2014	2014/2015	2015/2016	
2351	Vending	4,175	1,850	24,225	24,710	25,451	26,214	27,001	27,811	28,645	29,504	30,390	31,301	277,102
TOTAL VENDING		4,175	1,850	24,225	24,710	25,451	26,214	27,001	27,811	28,645	29,504	30,390	31,301	277,102
0750-01	License Fee Tennis Center	78,644	81,885	84,342	84,342	86,872	86,872	86,872	89,478	92,163	92,163	94,928	97,775	977,692
0750-02	Concessions - Tennis Center	11,565	10,460	9,000	9,500	9,785	10,300	10,609	10,815	11,139	11,474	11,818	12,172	117,072
0750-04	Lookout Rental	68,900	63,600	63,600	63,600	63,600	66,515	66,780	66,780	66,780	66,780	66,780	66,780	721,595
0750-05	Percent Over Gross Lookout	18,754	22,500	23,175	23,639	23,884	24,600	25,338	26,098	23,980	24,700	25,441	26,204	269,559
0752-01	Rental - Indoor Sports Ctr	32,070	37,000	37,000	37,740	38,872	40,038	41,240	42,477	43,751	45,064	46,415	47,808	457,405
0752-03	Rental - Park Buildings	85,677	87,000	0	0	0	0	0	0	0	0	0	0	87,000
0752-04	Rental - Picnic Areas	74,150	80,000	0	0	0	0	0	0	0	0	0	0	80,000
0752-05	Rental - Performing Arts Ctr	100,532	99,000	104,260	104,260	107,388	110,609	113,928	117,346	120,866	124,492	128,227	132,073	1,262,448
0752-06	Rental - Recreation Ctr	114,603	136,000	138,720	141,494	145,739	150,111	154,615	159,253	164,031	168,952	174,020	179,241	1,712,176
0752-07	Rental - Athletic Fields	58,562	65,000	0	0	0	0	0	0	0	0	0	0	65,000
0752-09	Rental - Equipment	7,294	7,500	10,000	10,000	10,300	10,609	10,609	10,609	10,927	11,255	11,255	11,255	114,319
0752-10	Rental - Senior Center	72,866	36,500	65,000	103,000	106,090	109,273	112,551	115,927	119,405	122,987	126,677	130,477	1,147,887
0752-14	Rental - Creative Arts Center	0	0	10,000	10,200	10,506	10,821	11,146	11,480	11,825	12,179	12,545	12,921	113,623
0752-15	Rental - Banner Installation	0	500	500	500	500	500	500	500	500	500	500	500	5,500
TOTAL RENTS AND CONCESSIONS		843,764	845,848	545,597	588,275	603,536	620,248	634,188	650,763	665,367	680,546	698,606	717,206	7,250,179
1369	Art in Private Development	5,400	5,376	6,444	6,573	6,770	6,973	7,182	7,398	7,620	7,848	8,084	8,326	78,594
TOTAL ART IN PRIVATE DEVELOPMENT		5,400	5,376	6,444	6,573	6,770	6,973	7,182	7,398	7,620	7,848	8,084	8,326	78,594
2354	Baylands Ampitheater	180	0	0	0	0	0	0	0	0	0	0	0	0
2355	Baylands Picnic Reservation	48,414	35,000	0	0	0	0	0	0	0	0	0	0	35,000
2356	Baylands Vehicle Entry Fee	61,616	74,000	0	0	0	0	0	0	0	0	0	0	74,000
TOTAL BAYLANDS		110,210	109,000	0	0	0	0	0	0	0	0	0	0	109,000
2357	Youth Basketball League	72,251	72,250	90,000	91,800	94,554	97,391	100,312	103,322	106,421	109,614	112,902	116,289	1,094,855

**525. COMMUNITY RECREATION FUND
REVENUES BY CATEGORY**

		ACTUAL	CURRENT	PROPOSED	PROPOSED	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	FY 2005/2006 TO FY 2015/2016 TOTAL
		2004/2005	2005/2006	2006/2007	2007/2008	2008/2009	2009/2010	2010/2011	2011/2012	2012/2013	2013/2014	2014/2015	2015/2016	
2358	Adult Leagues - Softball	45,712	47,000	47,749	48,704	50,165	51,670	53,220	54,817	56,461	58,155	59,900	61,697	589,538
2359	Adult Leagues - Basketball	47,725	48,000	70,000	71,400	73,542	75,748	78,021	80,361	82,772	85,255	87,813	90,447	843,359
2360	Adult Leagues - Volleyball	33,027	38,000	38,760	39,535	40,721	41,943	43,201	44,497	45,832	47,207	48,623	50,082	478,401
2361	Open Gym - Adult	20,645	24,000	24,480	24,970	25,719	26,490	27,285	28,104	28,947	29,815	30,709	31,631	302,150
2362	Martial Arts - Youth	33,927	34,000	35,000	35,700	36,771	37,874	39,010	40,181	41,386	42,628	43,906	45,224	431,680
2364	Fitness/Sports Youth	167,558	148,000	170,000	173,400	178,602	183,960	189,479	195,163	201,018	207,049	213,260	219,658	2,079,589
2365	Fitness/Sports Adult	74,819	84,000	86,000	87,720	90,352	93,062	95,854	98,730	101,692	104,742	107,885	111,121	1,061,158
2367	Sports Camps Youth	105,288	102,000	110,000	112,200	115,566	119,033	122,604	126,282	130,071	133,973	137,992	142,132	1,351,853
2370	Special Events HOTS	6,536	6,000	6,000	6,000	7,200	7,200	7,200	7,200	8,400	8,400	8,400	8,400	80,400
2374	Gymnastics Preschool	106,405	108,000	110,000	112,200	115,566	119,033	122,604	126,282	130,071	133,973	137,992	142,132	1,357,853
2375	Gymnastics Youth	66,861	66,000	67,000	68,340	70,390	72,502	74,677	76,917	79,225	81,602	84,050	86,571	827,274
2377	Swim Classes Youth	180,420	200,000	206,000	210,120	216,424	222,916	229,604	236,492	243,587	250,894	258,421	266,174	2,540,632
2378	Aquatics Classes Preschool	19,743	20,600	21,218	21,642	22,292	22,960	23,649	24,359	25,089	25,842	26,617	27,416	261,684
2379	Rec Swim Youth	18,043	17,000	18,000	18,360	18,911	19,478	20,062	20,664	21,284	21,923	22,580	23,258	221,520
2380	Rec Swim Teens	2,570	2,869	2,700	2,754	2,837	2,922	3,009	3,100	3,193	3,288	3,387	3,489	33,548
2381	Pool Rental Youth	3,524	3,500	3,600	3,672	3,782	3,896	4,012	4,133	4,257	4,385	4,516	4,652	44,405
2383	Aquatics Classes Adult	17,284	17,000	18,000	18,360	18,911	19,478	20,062	20,664	21,284	21,923	22,580	23,258	221,520
2385	Special Interest Child	41,418	43,000	42,730	43,585	44,892	46,239	47,626	49,055	50,526	52,042	53,604	55,212	528,511
2386	Special Interest Adult	124	0	0	0	0	0	0	0	0	0	0	0	0
2387	After School Recreation	45,205	42,497	24,251	24,736	25,478	26,242	27,030	27,841	28,676	29,536	30,422	31,335	318,044
2388	Visual Arts Child	38,436	36,000	37,080	37,822	38,956	40,125	41,329	42,569	43,846	45,161	46,516	47,911	457,315
2391	Visual Arts Adult	84,188	84,000	15,300	15,606	16,074	16,556	17,053	17,565	18,092	18,634	19,193	19,769	257,842
2392	Dance Classes Child	92,229	90,000	92,000	94,000	96,820	99,725	102,716	105,798	108,972	112,241	115,608	119,076	1,136,956
2393	Dance Classes Adult	89,058	77,250	82,007	83,647	86,157	88,741	91,403	94,146	96,970	99,879	102,875	105,962	1,009,037
2394	Performing Arts Child	139,802	136,000	69,000	71,000	73,130	75,324	77,584	79,911	82,308	84,778	87,321	89,941	926,297
2395	Performing Arts Adult	19,539	12,746	2,000	2,040	2,101	2,164	2,229	2,269	2,365	2,436	2,509	2,584	35,443

**525. COMMUNITY RECREATION FUND
REVENUES BY CATEGORY**

		ACTUAL	CURRENT	PROPOSED	PROPOSED	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	FY 2005/2006 TO FY 2015/2016 TOTAL
		2004/2005	2005/2006	2006/2007	2007/2008	2008/2009	2009/2010	2010/2011	2011/2012	2012/2013	2013/2014	2014/2015	2015/2016	
2465	Columbia Co-Op Sports	0	0	22,000	22,000	22,000	22,000	22,000	22,000	22,000	22,000	22,000	22,000	220,000
2348-01	Reimbursement - Park Buildings Rental	0	0	66,339	67,602	69,630	71,719	73,871	76,087	78,369	80,720	83,142	85,636	753,115
2348-02	Reimbursement - Picnic Areas Rental	0	0	27,471	27,979	28,818	29,683	30,573	31,491	32,435	33,408	34,411	35,443	311,713
2348-03	Reimbursement - Athletic Fields Rental	0	0	35,272	35,870	36,946	38,054	39,196	40,372	41,583	42,831	44,116	45,439	399,679
2348-04	Reimbursement - Baylands Vehicle Entry	0	0	35,566	36,125	37,209	38,325	39,475	40,659	41,879	43,135	44,429	45,762	402,564
TOTAL RECREATION FEES		2,302,360	2,331,056	2,691,732	2,760,610	2,841,968	2,924,200	3,011,271	3,099,588	3,191,806	3,285,527	3,383,228	3,482,662	33,003,649
1950-11	Sunnyvale Weekday	682,985	682,985	804,303	828,464	861,994	915,561	947,950	981,311	1,010,750	1,041,073	1,072,305	1,104,474	10,251,170
1950-12	Sunnyvale Weekday Replay	261,478	261,478	315,423	328,408	345,146	369,070	382,125	395,574	407,441	419,665	432,254	445,222	4,101,806
1950-13	Sunnyvale Weekend/Holiday	776,291	776,291	907,767	943,386	974,812	1,030,538	1,066,994	1,104,544	1,137,681	1,171,811	1,206,965	1,243,174	11,563,963
1950-14	Sunnyvale W/E Holiday Replay	157,440	161,000	189,491	198,850	208,018	221,749	229,594	237,673	244,804	252,148	259,712	267,504	2,470,543
1950-15	Sunnyvale S.A.C.	39,573	40,000	51,483	53,183	55,486	59,043	61,131	63,283	65,182	67,137	69,151	71,226	656,305
1950-16	Sunnyvale Golf Discount	228,977	228,977	260,956	271,274	284,687	304,128	314,887	325,969	335,748	345,820	356,195	366,881	3,395,522
1950-17	Sunnyvale 10-Play Card	42,521	45,000	47,003	48,415	50,375	53,511	55,403	57,353	59,073	60,845	62,671	64,551	604,200
1950-18	Smart Card Fee Sunnyvale	0	0	1,370	1,405	1,447	1,491	1,535	1,581	1,629	1,678	1,728	1,780	15,644
1952	School Group Play	1,350	1,350	900	900	900	900	1,000	1,000	1,000	1,000	1,000	1,100	11,050
1954-01	Tournament Fee - Sunnyvale	1,826	6,500	12,825	13,646	15,390	15,390	16,211	17,955	17,955	18,776	20,520	20,520	175,688
1954-02	Tournament Fee - Sunken Gardens	508	650	473	473	473	473	496	567	567	590	662	662	6,086
1963-11	Sunken Garden Weekday	361,343	361,342	426,350	443,285	466,306	500,176	521,396	546,397	565,854	585,937	606,622	627,927	5,651,592
1963-12	Sunken Garden Weekkday Replay	6,686	6,800	7,541	7,946	8,464	9,154	9,543	9,999	10,355	10,724	11,102	11,492	103,120
1963-13	Sunken Garden Weekend/Holiday	323,540	320,000	353,174	364,999	381,781	407,942	425,248	445,606	461,508	477,888	494,758	512,134	4,645,038
1963-14	Sunken Garden Weekend Replay	12,088	12,000	13,653	14,308	15,161	16,343	17,036	18,549	19,207	19,884	20,583	21,302	188,026

**525. COMMUNITY RECREATION FUND
REVENUES BY CATEGORY**

	ACTUAL 2004/2005	CURRENT 2005/2006	PROPOSED 2006/2007	PROPOSED 2007/2008	PLAN 2008/2009	PLAN 2009/2010	PLAN 2010/2011	PLAN 2011/2012	PLAN 2012/2013	PLAN 2013/2014	PLAN 2014/2015	PLAN 2015/2016	FY 2005/2006 TO FY 2015/2016 TOTAL
1963-15 Sunken Garden Syvale Advant	19,394	23,463	23,953	24,904	26,250	28,288	29,488	30,900	32,002	33,138	34,308	35,513	322,207
1963-16 Sunken Garden Golf Discount	116,776	110,578	136,849	146,988	159,262	174,181	181,571	190,263	197,053	204,046	211,250	218,669	1,930,710
1963-17 Sunken Garden 10-Play	18,037	16,000	23,370	25,003	26,996	29,460	30,711	32,181	33,329	34,512	35,730	36,985	324,277
1963-18 Sunken Garden Smart Card Fee	0	0	1,380	1,415	1,457	1,501	1,546	1,593	1,640	1,690	1,740	1,792	15,755
TOTAL GOLF FEES	3,054,198	3,054,414	3,578,264	3,717,252	3,884,405	4,138,899	4,293,865	4,462,298	4,602,778	4,748,362	4,899,256	5,052,908	46,432,702
1955 Golf Cart Rental	312,910	318,860	345,765	345,765	356,138	356,138	356,138	366,822	366,822	366,822	377,827	377,827	3,934,924
1956 Driving Range Fees	361,806	365,000	387,495	399,120	399,120	399,120	399,120	399,120	411,094	411,094	411,094	411,094	4,392,471
1957 Golf Miscellaneous Rentals	36,801	38,193	40,786	42,010	42,010	42,010	42,010	42,010	43,270	43,270	43,270	43,270	462,109
4175 Golf Merchandise Sales	258,303	260,698	284,610	293,148	301,943	311,001	320,331	329,941	339,839	350,034	360,535	371,351	3,523,431
4180 Golf Instruction	33,430	34,000	41,260	42,498	43,773	45,086	46,438	47,832	49,267	50,745	52,267	53,835	507,001
TOTAL GOLF SHOP REVENUE	1,003,250	1,016,751	1,099,916	1,122,541	1,142,984	1,153,355	1,164,037	1,185,725	1,210,292	1,221,965	1,244,993	1,257,377	12,819,936
4100 Miscellaneous Revenue	712	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL MISCELLANEOUS REVENUE	712	0	0	0	0	0	0	0	0	0	0	0	0
3355 Interest Income	42,217	40,000	32,449	23,387	23,731	18,611	21,226	19,316	25,746	31,217	36,543	40,565	312,791
TOTAL INTEREST INCOME	42,217	40,000	32,449	23,387	23,731	18,611	21,226	19,316	25,746	31,217	36,543	40,565	312,791
3801 Personal Property Sale	725	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL PERSONAL PROPERTY SALE	725	0	0	0	0	0	0	0	0	0	0	0	0
xxxx Fremont Pool Endowment	25,747	32,541	41,559	41,559	49,871	49,871	49,871	49,871	49,871	49,871	49,871	49,871	514,627
2418 Fremont Pool User Fees	47,121	48,000	48,000	48,960	51,500	53,045	54,636	56,275	57,964	59,703	61,494	63,339	602,916
TOTAL FREMONT POOL REVENUES	72,868	80,541	89,559	90,519	101,371	102,916	104,507	106,146	107,835	109,574	111,365	113,210	1,117,543
xxxx Budget Supplements	0	0	60,000	0	0	0	0	0	0	0	0	0	60,000
4400-03 Transfer From General Fund	3,207,294	3,242,838	3,134,186	3,361,619	3,497,724	3,494,923	3,723,873	3,878,778	3,998,988	4,124,039	4,253,163	4,386,500	41,096,631

**525. COMMUNITY RECREATION FUND
REVENUES BY CATEGORY**

	ACTUAL 2004/2005	CURRENT 2005/2006	PROPOSED 2006/2007	PROPOSED 2007/2008	PLAN 2008/2009	PLAN 2009/2010	PLAN 2010/2011	PLAN 2011/2012	PLAN 2012/2013	PLAN 2013/2014	PLAN 2014/2015	PLAN 2015/2016	FY 2005/2006 TO FY 2015/2016 TOTAL
4400-03 Additional Transfer From General Fund	0	0	765,024	721,833	687,604	652,870	671,016	689,707	708,958	728,787	749,210	770,247	7,145,256
4400-14 Transfer From Park Dedication Fund	0	8,500	0	30,096	0	0	0	0	0	0	0	0	38,596
4400-36 Transfer From Dorolou Swirsky Fund	7,963	11,333	27,025	26,330	26,330	31,596	31,596	31,596	31,596	31,596	31,596	31,596	312,190
TOTAL TRANSFERS IN	3,215,257	3,262,671	3,986,235	4,139,878	4,211,658	4,179,389	4,426,485	4,600,081	4,739,542	4,884,422	5,033,969	5,188,343	48,652,674
FUND TOTAL	10,655,886	10,747,508	12,054,421	12,473,745	12,841,874	13,170,806	13,689,762	14,159,125	14,579,631	14,998,964	15,446,435	15,891,898	150,054,170

**595/100. GENERAL SERVICES FUND/FLEET SERVICES SUB-FUND
REVENUES BY SOURCE**

		ACTUAL	CURRENT	PROPOSED	PROPOSED	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	FY 2005/2006 TO FY 2015/2016 TOTAL
		2004/2005	2005/2006	2006/2007	2007/2008	2008/2009	2009/2010	2010/2011	2011/2012	2012/2013	2013/2014	2014/2015	2015/2016	TOTAL
1201	Bay Area Air Quality Management Dist.	(6,385)	158,871	0	0	0	0	0	0	0	0	0	0	158,871
3355	Interest Income	132,451	163,500	105,224	84,512	97,891	110,346	120,927	135,519	118,408	155,233	166,548	221,979	1,480,087
3509	Fleet Equipment Rental	3,204,362	3,305,092	3,405,699	3,509,368	3,614,650	3,723,089	3,834,782	3,949,825	4,068,320	4,190,369	4,316,081	4,445,563	42,362,838
3529	Intrafund Loan Repayment	0	0	200,000	200,000	200,000	300,000	300,000	400,000	400,000	500,000	500,000	600,000	3,600,000
3801	Personal Property Sale	49,608	77,234	79,551	81,937	84,395	86,927	89,535	92,221	94,987	97,837	100,772	103,795	989,191
4400-03	Transfer From General Fund	47,500	0	0	0	0	0	0	225,000	0	0	0	0	225,000
4400-41	Transfer From Water Supply & Dist. Fund	3,750	0	0	0	125,000	225,000	0	0	0	0	0	0	350,000
4400-43	Transfer From Wastewater Mgmt Fund	3,750	0	0	0	125,000	0	0	0	0	0	0	0	125,000
4400-52	Transfer From Community Rec Fund	0	0	0	0	0	0	150,000	0	0	0	0	0	150,000
FUND TOTAL		3,435,036	3,704,697	3,790,474	3,875,818	4,246,936	4,445,362	4,495,244	4,802,565	4,681,715	4,943,440	5,083,401	5,371,337	49,440,987

**595/200. GENERAL SERVICES FUND/FACILITIES SERVICES SUB-FUND
REVENUES BY SOURCE**

		ACTUAL	CURRENT	PROPOSED	PROPOSED	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	FY 2005/2006 TO FY 2015/2016 TOTAL
		2004/2005	2005/2006	2006/2007	2007/2008	2008/2009	2009/2010	2010/2011	2011/2012	2012/2013	2013/2014	2014/2015	2015/2016	
3511	Facility Rental	2,874,317	3,541,959	3,683,637	3,830,983	3,984,222	4,143,591	4,309,335	4,481,708	4,660,976	4,847,415	5,041,312	5,248,006	47,773,145
3517	Furniture Rental	339,820	74,760	77,751	80,861	84,095	87,459	90,957	94,596	98,380	102,315	106,407	106,510	1,004,091
3355	Interest Income	11,075	27,823	19,747	19,207	20,694	8,571	7,502	5,927	11,966	5,980	13,509	24,845	165,771
3801	Personal Property Sale	0	10,022	0	0	0	0	0	0	0	0	0	0	10,022
4108	Utilities Raynor Reimbursement	424	14,676	15,116	15,569	7,940	0	0	0	0	0	0	0	53,301
FUND TOTAL		3,225,636	3,669,240	3,796,251	3,946,620	4,096,951	4,239,621	4,407,794	4,582,231	4,771,322	4,955,710	5,161,228	5,379,361	49,006,330

**595/210. GENERAL SERVICES FUND/SUNNYVALE OFFICE CENTER SUB-FUND
REVENUES BY SOURCE**

		ACTUAL	CURRENT	PROPOSED	PROPOSED	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	FY 2005/2006 TO FY 2015/2016 TOTAL
		2004/2005	2005/2006	2006/2007	2007/2008	2008/2009	2009/2010	2010/2011	2011/2012	2012/2013	2013/2014	2014/2015	2015/2016	
3511	Facility Rental	501,031	507,630	512,851	548,503	584,155	624,764	643,507	662,812	682,696	703,177	724,273	746,001	6,940,369
3355	Interest Income	388,132	442,451	520,183	505,131	586,818	584,613	584,315	583,123	582,125	581,381	579,459	567,994	6,117,589
4400-92	Transfer From Gen. Svs/Facilities Mgmt	83,779	83,779	92,607	93,533	96,339	99,229	102,206	105,272	108,430	111,683	115,034	118,485	1,126,598
FUND TOTAL		972,942	1,033,860	1,125,641	1,147,167	1,267,312	1,308,606	1,330,028	1,351,207	1,373,251	1,396,241	1,418,766	1,432,480	14,184,557

**595/350. GENERAL SERVICES/TECHNOLOGY & COMMUNICATION SERVICES SUB-FUND
REVENUES BY SOURCE**

													FY 2005/2006	
													TO	
ACTUAL	CURRENT	PROPOSED	PROPOSED	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	FY 2015/2016	
2004/2005	2005/2006	2006/2007	2007/2008	2008/2009	2009/2010	2010/2011	2011/2012	2012/2013	2013/2014	2014/2015	2015/2016	TOTAL		
3501	IBM Copier Charges	30,137	25,265	17,733	18,496	19,291	20,120	20,986	21,888	22,829	23,811	24,835	25,902	241,155
3506	E-911 Rental	4,306	3,976	23,817	24,841	25,909	27,023	28,185	29,397	30,661	31,980	33,355	34,789	293,935
3510	Misc Electronic Equipment Rental	132,844	124,657	130,282	135,885	141,728	147,822	154,178	160,808	167,723	174,935	182,457	190,303	1,710,777
3512	Public Safety Communications Equip	621,279	612,437	610,737	636,999	664,390	692,958	722,756	753,834	786,249	820,058	855,320	892,099	8,047,836
3513	Computer Service Charges	2,307,911	2,379,865	2,291,435	2,389,967	2,492,735	2,599,923	2,711,720	2,828,324	2,949,941	3,076,789	3,209,091	3,347,082	30,276,871
3514	Print Shop Charges	442,827	550,296	622,197	648,951	676,856	705,961	736,318	767,979	801,002	835,445	871,370	908,838	8,125,214
3515	Tele-Com Equipment Rental	794,807	761,249	757,848	790,435	824,424	859,874	896,849	935,414	975,636	1,017,589	1,061,345	1,106,983	9,987,646
3516	Non-Emergency Comm Equip Rental	142,975	134,961	88,474	92,278	96,246	100,385	104,701	109,204	113,899	118,797	123,905	129,233	1,212,085
3518	Mail Service Charges	168,523	141,760	125,040	130,417	136,025	141,874	147,974	154,337	160,974	167,896	175,115	182,645	1,664,056
3526	Satellite Copier Charges	182,848	179,201	205,960	214,817	224,054	233,688	243,737	254,217	265,149	276,550	288,442	300,845	2,686,660
3537	Application Support Rental	2,124,432	2,138,905	2,421,642	2,525,773	2,634,381	2,747,659	2,865,809	2,989,038	3,117,567	3,251,622	3,391,442	3,537,274	31,621,112
3538	Cell Phone - Com Equipment Rental	0	0	60,667	63,276	65,997	68,834	71,794	74,881	78,101	81,460	84,962	88,616	738,589
3355	Interest Income	181,532	228,266	88,944	58,340	44,720	15,800	0	0	0	24,320	70,103	131,686	662,179
3801	Personal Property Sale	2,584	1,966	0	0	0	0	0	0	0	0	0	0	1,966
xxxx	Budget Supplement - Email Subscription	0	0	0	42003	22483	22974	23476	23989	24514	25051	25600	26161	236,250
4100	Miscellaneous Revenues	13,372	15,132	15,435	15,743	16,216	16,702	44,377	17,179	17,694	18,225	18,772	49,631	245,107
4400-03	Transfer From General Fund	281,058	65,346	66,653	68,653	70,712	72,834	75,019	77,269	79,587	81,975	84,434	87,812	830,295
4400-15	Transfer From Asset Forfeiture	56,398	24,648	0	0	0	0	0	0	0	0	0	0	24,648
4400-41	Transfer From Water Supply & Dist Fund	0	9,368	0	0	0	0	7,980	1,372	0	0	0	0	18,720
4400-42	Transfer From Solid Waste Fund	0	3,012	0	0	0	0	2,565	441	0	0	0	0	6,018
4400-43	Transfer From Wastewater Mgmt Fund	0	22,752	0	0	0	0	19,380	3,332	0	0	0	0	45,464
4400-91	Transfer From Gen. Svs/Fleet Sub-Fund	0	4,016	0	0	0	0	3,420	588	0	0	0	0	8,024
4400-92	Transfer From Gen. Svs/Facilities Mgmt	0	4,016	0	0	0	0	3,420	588	0	0	0	0	8,024
FUND TOTAL		7,487,833	7,431,094	7,526,864	7,856,873	8,156,166	8,474,433	8,884,643	9,204,080	9,591,528	10,026,502	10,500,548	11,039,899	98,692,629

**595/500. GENERAL SERVICES FUND/WASTEWATER EQUIPMENT SUB-FUND
REVENUES BY SOURCE**

		ACTUAL	CURRENT	PROPOSED	PROPOSED	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	FY 2005/2006 TO FY 2015/2016 TOTAL
		2004/2005	2005/2006	2006/2007	2007/2008	2008/2009	2009/2010	2010/2011	2011/2012	2012/2013	2013/2014	2014/2015	2015/2016	
3506	Sewer Equipment Rental	675,336	663,050	663,050	682,942	703,430	724,533	746,269	768,657	791,716	815,468	839,932	864,900	8,263,945
3355	Interest Income	81,417	48,083	120,036	120,257	131,088	136,941	149,568	130,715	135,868	153,929	181,121	207,985	1,515,591
FUND TOTAL		756,753	711,133	783,086	803,199	834,518	861,474	895,837	899,372	927,584	969,397	1,021,053	1,072,885	9,779,536

**595/600. GENERAL SERVICES FUND/PUBLIC SAFETY EQUIPMENT SUB-FUND
REVENUES BY SOURCE**

		ACTUAL	CURRENT	PROPOSED	PROPOSED	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	FY 2005/2006 TO FY 2015/2016 TOTAL
		2004/2005	2005/2006	2006/2007	2007/2008	2008/2009	2009/2010	2010/2011	2011/2012	2012/2013	2013/2014	2014/2015	2015/2016	
3355	Interest Income	19,374	9,768	15,557	13,660	18,983	23,866	31,222	29,562	23,977	23,412	22,533	24,481	237,021
3528	Miscellaneous Equipment Rental	287,586	298,374	298,374	309,563	321,171	333,215	345,711	358,675	372,125	386,080	400,558	415,579	3,839,424
4100	Miscellaneous Revenue	101	0	0	0	0	0	0	0	0	0	0	0	0
4400-03	Transfer From General Fund	29,197	12,760	12,960	13,162	0	0	0	0	0	0	0	0	38,882
FUND TOTAL		336,258	320,902	326,891	336,385	340,154	357,081	376,933	388,237	396,102	409,492	423,091	440,060	4,115,327

**595/700. GENERAL SERVICES FUND/PARKS AND RECREATION EQUIPMENT SUB-FUND
REVENUES BY SOURCE**

		ACTUAL	CURRENT	PROPOSED	PROPOSED	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	FY 2005/2006 TO FY 2015/2016 TOTAL	
		2004/2005	2005/2006	2006/2007	2007/2008	2008/2009	2009/2010	2010/2011	2011/2012	2012/2013	2013/2014	2014/2015	2015/2016	TOTAL
3355	Interest Income	5,123	5,085	6,622	6,917	10,114	11,122	11,296	12,893	12,641	11,129	10,921	10,462	109,202
3528	Miscellaneous Equipment Rental	42,350	43,408	43,408	44,494	45,606	46,746	47,915	49,113	50,341	51,599	52,889	54,211	529,730
FUND TOTAL		47,473	48,493	50,030	51,411	55,720	57,868	59,211	62,006	62,982	62,728	63,810	64,673	638,932

**595/800. GENERAL SERVICES FUND/PROJECT MANAGEMENT SERVICES SUB-FUND
REVENUES BY SOURCE**

	ACTUAL 2004/2005	CURRENT 2005/2006	PROPOSED 2006/2007	PROPOSED 2007/2008	PLAN 2008/2009	PLAN 2009/2010	PLAN 2010/2011	PLAN 2011/2012	PLAN 2012/2013	PLAN 2013/2014	PLAN 2014/2015	PLAN 2015/2016	FY 2005/2006 TO FY 2015/2016 TOTAL
4400 Transfer from Capital Fund	2,412	0	0	0	0	0	0	0	0	0	0	0	0
4400-03 Transfer From General Fund	111,981	90,075	66,299	0	0	0	1,400	0	0	0	0	1,400	159,174
4400-14 Transfer from Park Dedication Fund	0	0	14,149	201,281	0	0	0	0	0	0	0	0	215,430
4400-28 Transfer From Gas Tax Fund	214,655	194,359	203,048	229,780	273,585	130,487	5,627	2,180	2,267	2,684	3,180	6,658	1,053,855
4400-31 Transfer From RDA	0	3,517	87,748	9,940	0	0	0	0	0	0	0	0	101,205
4400-37 Transfer From Trans. Impact Fees	0	0	0	0	0	0	53,826	58,269	66,448	92,155	103,979	94,563	469,240
4400-41 Transfer From Water Supply & Dist. Fund	217,969	401,493	291,054	198,067	429,361	533,837	308,981	301,288	336,232	190,436	304,061	239,303	3,534,113
4400-42 Transfer From Solid Waste Fund	74,622	31,796	44,696	58,280	68,486	84,865	40,283	35,478	36,166	41,978	48,757	51,987	542,772
4400-43 Transfer From Wastewater Mgmt Fund	781,607	594,717	545,115	659,201	553,783	818,437	374,901	439,046	461,628	606,693	557,082	586,969	6,197,572
4400-61 Transfer From Traffic Mitigation	0	73,232	126,535	0	47,046	0	44,293	0	41,373	0	58,030	0	390,509
4400-91 Transfer From Gen. Svs/Fleet Sub-Fund	0	2,813	0	0	30,972	32,759	16,816	22,216	0	0	0	0	105,576
4400-81 Transfer From Infrastructure Fund	199,155	203,017	258,422	298,621	301,592	155,585	206,525	205,155	151,427	194,461	87,170	247,869	2,309,844
FUND TOTAL	1,599,990	1,595,020	1,637,066	1,655,170	1,704,825	1,755,970	1,052,652	1,063,632	1,095,541	1,128,407	1,162,259	1,228,749	15,079,291

**595/100. GENERAL SERVICES FUND/FLEET SERVICES SUB-FUND
REVENUES BY SOURCE**

		ACTUAL	CURRENT	PROPOSED	PROPOSED	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	FY 2005/2006 TO FY 2015/2016 TOTAL
		2004/2005	2005/2006	2006/2007	2007/2008	2008/2009	2009/2010	2010/2011	2011/2012	2012/2013	2013/2014	2014/2015	2015/2016	TOTAL
1201	Bay Area Air Quality Management Dist.	(6,385)	158,871	0	0	0	0	0	0	0	0	0	0	158,871
3355	Interest Income	132,451	163,500	105,224	84,512	97,891	110,346	120,927	135,519	118,408	155,233	166,548	221,979	1,480,087
3509	Fleet Equipment Rental	3,204,362	3,305,092	3,405,699	3,509,368	3,614,650	3,723,089	3,834,782	3,949,825	4,068,320	4,190,369	4,316,081	4,445,563	42,362,838
3529	Intrafund Loan Repayment	0	0	200,000	200,000	200,000	300,000	300,000	400,000	400,000	500,000	500,000	600,000	3,600,000
3801	Personal Property Sale	49,608	77,234	79,551	81,937	84,395	86,927	89,535	92,221	94,987	97,837	100,772	103,795	989,191
4400-03	Transfer From General Fund	47,500	0	0	0	0	0	0	225,000	0	0	0	0	225,000
4400-41	Transfer From Water Supply & Dist. Fund	3,750	0	0	0	125,000	225,000	0	0	0	0	0	0	350,000
4400-43	Transfer From Wastewater Mgmt Fund	3,750	0	0	0	125,000	0	0	0	0	0	0	0	125,000
4400-52	Transfer From Community Rec Fund	0	0	0	0	0	0	150,000	0	0	0	0	0	150,000
FUND TOTAL		3,435,036	3,704,697	3,790,474	3,875,818	4,246,936	4,445,362	4,495,244	4,802,565	4,681,715	4,943,440	5,083,401	5,371,337	49,440,987

**595/200. GENERAL SERVICES FUND/FACILITIES SERVICES SUB-FUND
REVENUES BY SOURCE**

		ACTUAL	CURRENT	PROPOSED	PROPOSED	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	FY 2005/2006 TO FY 2015/2016 TOTAL
		2004/2005	2005/2006	2006/2007	2007/2008	2008/2009	2009/2010	2010/2011	2011/2012	2012/2013	2013/2014	2014/2015	2015/2016	
3511	Facility Rental	2,874,317	3,541,959	3,683,637	3,830,983	3,984,222	4,143,591	4,309,335	4,481,708	4,660,976	4,847,415	5,041,312	5,248,006	47,773,145
3517	Furniture Rental	339,820	74,760	77,751	80,861	84,095	87,459	90,957	94,596	98,380	102,315	106,407	106,510	1,004,091
3355	Interest Income	11,075	27,823	19,747	19,207	20,694	8,571	7,502	5,927	11,966	5,980	13,509	24,845	165,771
3801	Personal Property Sale	0	10,022	0	0	0	0	0	0	0	0	0	0	10,022
4108	Utilities Raynor Reimbursement	424	14,676	15,116	15,569	7,940	0	0	0	0	0	0	0	53,301
FUND TOTAL		3,225,636	3,669,240	3,796,251	3,946,620	4,096,951	4,239,621	4,407,794	4,582,231	4,771,322	4,955,710	5,161,228	5,379,361	49,006,330

**595/210. GENERAL SERVICES FUND/SUNNYVALE OFFICE CENTER SUB-FUND
REVENUES BY SOURCE**

		ACTUAL	CURRENT	PROPOSED	PROPOSED	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	FY 2005/2006 TO FY 2015/2016 TOTAL
		2004/2005	2005/2006	2006/2007	2007/2008	2008/2009	2009/2010	2010/2011	2011/2012	2012/2013	2013/2014	2014/2015	2015/2016	
3511	Facility Rental	501,031	507,630	512,851	548,503	584,155	624,764	643,507	662,812	682,696	703,177	724,273	746,001	6,940,369
3355	Interest Income	388,132	442,451	520,183	505,131	586,818	584,613	584,315	583,123	582,125	581,381	579,459	567,994	6,117,589
4400-92	Transfer From Gen. Svs/Facilities Mgmt	83,779	83,779	92,607	93,533	96,339	99,229	102,206	105,272	108,430	111,683	115,034	118,485	1,126,598
FUND TOTAL		972,942	1,033,860	1,125,641	1,147,167	1,267,312	1,308,606	1,330,028	1,351,207	1,373,251	1,396,241	1,418,766	1,432,480	14,184,557

**595/350. GENERAL SERVICES/TECHNOLOGY & COMMUNICATION SERVICES SUB-FUND
REVENUES BY SOURCE**

													FY 2005/2006	
													TO	
ACTUAL	CURRENT	PROPOSED	PROPOSED	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	FY 2015/2016	
2004/2005	2005/2006	2006/2007	2007/2008	2008/2009	2009/2010	2010/2011	2011/2012	2012/2013	2013/2014	2014/2015	2015/2016	TOTAL		
3501	IBM Copier Charges	30,137	25,265	17,733	18,496	19,291	20,120	20,986	21,888	22,829	23,811	24,835	25,902	241,155
3506	E-911 Rental	4,306	3,976	23,817	24,841	25,909	27,023	28,185	29,397	30,661	31,980	33,355	34,789	293,935
3510	Misc Electronic Equipment Rental	132,844	124,657	130,282	135,885	141,728	147,822	154,178	160,808	167,723	174,935	182,457	190,303	1,710,777
3512	Public Safety Communications Equip	621,279	612,437	610,737	636,999	664,390	692,958	722,756	753,834	786,249	820,058	855,320	892,099	8,047,836
3513	Computer Service Charges	2,307,911	2,379,865	2,291,435	2,389,967	2,492,735	2,599,923	2,711,720	2,828,324	2,949,941	3,076,789	3,209,091	3,347,082	30,276,871
3514	Print Shop Charges	442,827	550,296	622,197	648,951	676,856	705,961	736,318	767,979	801,002	835,445	871,370	908,838	8,125,214
3515	Tele-Com Equipment Rental	794,807	761,249	757,848	790,435	824,424	859,874	896,849	935,414	975,636	1,017,589	1,061,345	1,106,983	9,987,646
3516	Non-Emergency Comm Equip Rental	142,975	134,961	88,474	92,278	96,246	100,385	104,701	109,204	113,899	118,797	123,905	129,233	1,212,085
3518	Mail Service Charges	168,523	141,760	125,040	130,417	136,025	141,874	147,974	154,337	160,974	167,896	175,115	182,645	1,664,056
3526	Satellite Copier Charges	182,848	179,201	205,960	214,817	224,054	233,688	243,737	254,217	265,149	276,550	288,442	300,845	2,686,660
3537	Application Support Rental	2,124,432	2,138,905	2,421,642	2,525,773	2,634,381	2,747,659	2,865,809	2,989,038	3,117,567	3,251,622	3,391,442	3,537,274	31,621,112
3538	Cell Phone - Com Equipment Rental	0	0	60,667	63,276	65,997	68,834	71,794	74,881	78,101	81,460	84,962	88,616	738,589
3355	Interest Income	181,532	228,266	88,944	58,340	44,720	15,800	0	0	0	24,320	70,103	131,686	662,179
3801	Personal Property Sale	2,584	1,966	0	0	0	0	0	0	0	0	0	0	1,966
xxxx	Budget Supplement - Email Subscription	0	0	0	42003	22483	22974	23476	23989	24514	25051	25600	26161	236,250
4100	Miscellaneous Revenues	13,372	15,132	15,435	15,743	16,216	16,702	44,377	17,179	17,694	18,225	18,772	49,631	245,107
4400-03	Transfer From General Fund	281,058	65,346	66,653	68,653	70,712	72,834	75,019	77,269	79,587	81,975	84,434	87,812	830,295
4400-15	Transfer From Asset Forfeiture	56,398	24,648	0	0	0	0	0	0	0	0	0	0	24,648
4400-41	Transfer From Water Supply & Dist Fund	0	9,368	0	0	0	0	7,980	1,372	0	0	0	0	18,720
4400-42	Transfer From Solid Waste Fund	0	3,012	0	0	0	0	2,565	441	0	0	0	0	6,018
4400-43	Transfer From Wastewater Mgmt Fund	0	22,752	0	0	0	0	19,380	3,332	0	0	0	0	45,464
4400-91	Transfer From Gen. Svs/Fleet Sub-Fund	0	4,016	0	0	0	0	3,420	588	0	0	0	0	8,024
4400-92	Transfer From Gen. Svs/Facilities Mgmt	0	4,016	0	0	0	0	3,420	588	0	0	0	0	8,024
FUND TOTAL		7,487,833	7,431,094	7,526,864	7,856,873	8,156,166	8,474,433	8,884,643	9,204,080	9,591,528	10,026,502	10,500,548	11,039,899	98,692,629

**595/500. GENERAL SERVICES FUND/WASTEWATER EQUIPMENT SUB-FUND
REVENUES BY SOURCE**

		ACTUAL	CURRENT	PROPOSED	PROPOSED	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	FY 2005/2006 TO FY 2015/2016 TOTAL
		2004/2005	2005/2006	2006/2007	2007/2008	2008/2009	2009/2010	2010/2011	2011/2012	2012/2013	2013/2014	2014/2015	2015/2016	
3506	Sewer Equipment Rental	675,336	663,050	663,050	682,942	703,430	724,533	746,269	768,657	791,716	815,468	839,932	864,900	8,263,945
3355	Interest Income	81,417	48,083	120,036	120,257	131,088	136,941	149,568	130,715	135,868	153,929	181,121	207,985	1,515,591
FUND TOTAL		756,753	711,133	783,086	803,199	834,518	861,474	895,837	899,372	927,584	969,397	1,021,053	1,072,885	9,779,536

**595/600. GENERAL SERVICES FUND/PUBLIC SAFETY EQUIPMENT SUB-FUND
REVENUES BY SOURCE**

		ACTUAL	CURRENT	PROPOSED	PROPOSED	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	FY 2005/2006 TO FY 2015/2016 TOTAL
		2004/2005	2005/2006	2006/2007	2007/2008	2008/2009	2009/2010	2010/2011	2011/2012	2012/2013	2013/2014	2014/2015	2015/2016	
3355	Interest Income	19,374	9,768	15,557	13,660	18,983	23,866	31,222	29,562	23,977	23,412	22,533	24,481	237,021
3528	Miscellaneous Equipment Rental	287,586	298,374	298,374	309,563	321,171	333,215	345,711	358,675	372,125	386,080	400,558	415,579	3,839,424
4100	Miscellaneous Revenue	101	0	0	0	0	0	0	0	0	0	0	0	0
4400-03	Transfer From General Fund	29,197	12,760	12,960	13,162	0	0	0	0	0	0	0	0	38,882
FUND TOTAL		336,258	320,902	326,891	336,385	340,154	357,081	376,933	388,237	396,102	409,492	423,091	440,060	4,115,327

**595/700. GENERAL SERVICES FUND/PARKS AND RECREATION EQUIPMENT SUB-FUND
REVENUES BY SOURCE**

		ACTUAL	CURRENT	PROPOSED	PROPOSED	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	FY 2005/2006 TO FY 2015/2016 TOTAL	
		2004/2005	2005/2006	2006/2007	2007/2008	2008/2009	2009/2010	2010/2011	2011/2012	2012/2013	2013/2014	2014/2015	2015/2016	TOTAL
3355	Interest Income	5,123	5,085	6,622	6,917	10,114	11,122	11,296	12,893	12,641	11,129	10,921	10,462	109,202
3528	Miscellaneous Equipment Rental	42,350	43,408	43,408	44,494	45,606	46,746	47,915	49,113	50,341	51,599	52,889	54,211	529,730
FUND TOTAL		47,473	48,493	50,030	51,411	55,720	57,868	59,211	62,006	62,982	62,728	63,810	64,673	638,932

**595/800. GENERAL SERVICES FUND/PROJECT MANAGEMENT SERVICES SUB-FUND
REVENUES BY SOURCE**

	ACTUAL 2004/2005	CURRENT 2005/2006	PROPOSED 2006/2007	PROPOSED 2007/2008	PLAN 2008/2009	PLAN 2009/2010	PLAN 2010/2011	PLAN 2011/2012	PLAN 2012/2013	PLAN 2013/2014	PLAN 2014/2015	PLAN 2015/2016	FY 2005/2006 TO FY 2015/2016 TOTAL
4400 Transfer from Capital Fund	2,412	0	0	0	0	0	0	0	0	0	0	0	0
4400-03 Transfer From General Fund	111,981	90,075	66,299	0	0	0	1,400	0	0	0	0	1,400	159,174
4400-14 Transfer from Park Dedication Fund	0	0	14,149	201,281	0	0	0	0	0	0	0	0	215,430
4400-28 Transfer From Gas Tax Fund	214,655	194,359	203,048	229,780	273,585	130,487	5,627	2,180	2,267	2,684	3,180	6,658	1,053,855
4400-31 Transfer From RDA	0	3,517	87,748	9,940	0	0	0	0	0	0	0	0	101,205
4400-37 Transfer From Trans. Impact Fees	0	0	0	0	0	0	53,826	58,269	66,448	92,155	103,979	94,563	469,240
4400-41 Transfer From Water Supply & Dist. Fund	217,969	401,493	291,054	198,067	429,361	533,837	308,981	301,288	336,232	190,436	304,061	239,303	3,534,113
4400-42 Transfer From Solid Waste Fund	74,622	31,796	44,696	58,280	68,486	84,865	40,283	35,478	36,166	41,978	48,757	51,987	542,772
4400-43 Transfer From Wastewater Mgmt Fund	781,607	594,717	545,115	659,201	553,783	818,437	374,901	439,046	461,628	606,693	557,082	586,969	6,197,572
4400-61 Transfer From Traffic Mitigation	0	73,232	126,535	0	47,046	0	44,293	0	41,373	0	58,030	0	390,509
4400-91 Transfer From Gen. Svs/Fleet Sub-Fund	0	2,813	0	0	30,972	32,759	16,816	22,216	0	0	0	0	105,576
4400-81 Transfer From Infrastructure Fund	199,155	203,017	258,422	298,621	301,592	155,585	206,525	205,155	151,427	194,461	87,170	247,869	2,309,844
FUND TOTAL	1,599,990	1,595,020	1,637,066	1,655,170	1,704,825	1,755,970	1,052,652	1,063,632	1,095,541	1,128,407	1,162,259	1,228,749	15,079,291

**610. COMBINED INFRASTRUCTURE RENOVATION & REPLACEMENT FUND
REVENUES BY SOURCE**

		ACTUAL	CURRENT	PROPOSED	PROPOSED	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	FY 2005/2006 TO FY 2015/2016 TOTAL
		2004/2005	2005/2006	2006/2007	2007/2008	2008/2009	2009/2010	2010/2011	2011/2012	2012/2013	2013/2014	2014/2015	2015/2016	TOTAL
1037	Proposition 12 - Parks Funding	277,093	312,161	95,000	0	0	0	0	0	0	0	0	0	407,161
3355	Interest Income	563,918	568,630	641,408	562,462	551,020	493,863	472,549	440,545	400,262	353,816	421,008	402,654	5,308,217
4460	Miscellaneous Revenues	452	9,500	0	0	0	0	0	0	0	0	0	0	9,500
4400	Intrafund Transfer	1,717,750	16,122	112,347	0	224,129	0	0	0	0	0	0	0	352,598
4400-03	Transfer From General Fund	2,195,209	1,060,492	670,501	1,149,353	794,016	1,277,520	1,352,006	677,584	1,692,358	1,535,443	2,206,984	1,662,214	14,078,470
4400-10	Transfer From CDBG	0	526,990	0	0	0	0	0	0	0	0	0	0	526,990
4400-14	Transfer From Park Dedication	0	2,326,315	486,771	931,719	1,043,184	668,680	570,484	1,346,026	711,170	1,070,346	219,101	1,042,308	10,416,104
4400-15	Transfer From Asset Forfeiture	0	45,565	0	0	0	0	0	0	0	0	0	0	45,565
4400-41	Transfer From Water Fund	1,837	88,745	28,250	15,473	41,309	15,761	133,524	100,580	18,369	18,570	16,535	31,903	509,019
4400-42	Transfer From Solid Waste Fund	0	71,199	0	0	0	0	162,850	117,026	0	0	0	0	351,075
4400-43	Transfer From Wastewater Fund	1,837	616,938	14,308	10,475	18,226	10,562	119,173	88,670	11,344	11,404	10,793	15,405	927,298
4400-53	Transfer From Comm Rec Fund	233,398	0	0	0	0	0	0	0	0	0	0	0	0
4400-91	Transfer From Gen. Svs/Fleet	0	18,014	0	0	0	0	0	0	0	0	0	0	18,014
FUND TOTAL		4,991,494	5,660,671	2,048,586	2,669,481	2,671,884	2,466,386	2,810,586	2,770,431	2,833,503	2,989,579	2,874,421	3,154,483	32,950,011

**610/100. INFRASTRUCTURE RENOVATION & REPLACEMENT FUND/GENERAL SUB-FUND
REVENUES BY SOURCE**

		ACTUAL	CURRENT	PROPOSED	PROPOSED	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	FY 2005/2006 TO FY 2015/2016 TOTAL
		2004/2005	2005/2006	2006/2007	2007/2008	2008/2009	2009/2010	2010/2011	2011/2012	2012/2013	2013/2014	2014/2015	2015/2016	
1037	Proposition 12 - Parks Funding	277,093	312,161	95,000	0	0	0	0	0	0	0	0	0	407,161
3355	Interest Income	532,306	529,497	610,378	529,880	516,791	460,986	437,699	403,605	361,105	312,310	387,802	367,455	4,917,509
4460	Miscellaneous Revenues	452	9,500	0	0	0	0	0	0	0	0	0	0	9,500
4400-03	Transfer From General Fund	2,195,209	1,060,492	670,501	1,149,353	794,016	1,277,520	1,352,006	677,584	1,692,358	1,535,443	2,206,984	1,662,214	14,078,470
4400-10	Transfer From CDBG	0	526,990	0	0	0	0	0	0	0	0	0	0	526,990
4400-14	Transfer From Park Dedication	0	2,143,637	486,771	539,857	973,061	561,604	552,041	1,295,790	375,687	713,334	165,790	918,854	8,726,426
4400-15	Transfer From Asset Forfeiture	0	45,565	0	0	0	0	0	0	0	0	0	0	45,565
4400-41	Transfer From Water Fund	1,837	86,745	15,333	15,473	15,616	15,761	133,524	100,580	18,369	18,570	16,535	31,903	468,409
4400-42	Transfer From Solid Waste Fund	0	71,199	0	0	0	0	162,850	117,026	0	0	0	0	351,075
4400-43	Transfer From Wastewater Fund	1,837	616,338	10,433	10,475	10,518	10,562	119,173	88,670	11,344	11,404	10,793	15,405	915,115
4400-82	Transfer From Infra/Wastewater	275,961	0	0	0	0	0	0	0	0	0	0	0	0
4400-83	Transfer From Infra/Water	313,811	0	0	0	0	0	0	0	0	0	0	0	0
4400-84	Transfer From Infra/Solid Waste	382,145	0	0	0	0	0	0	0	0	0	0	0	0
4400-86	Transfer From Infra/Gen. Svcs	745,833	0	0	0	0	0	0	0	0	0	0	0	0
4400-91	Transfer From Gen. Svcs/Fleet	0	18,014	0	0	0	0	0	0	0	0	0	0	18,014
FUND TOTAL		4,726,484	5,420,138	1,888,417	2,245,038	2,310,002	2,326,433	2,757,293	2,683,255	2,458,863	2,591,060	2,787,904	2,995,831	30,464,234

**610/500. INFRASTRUCTURE RENOVATION & REPLACEMENT FUND/COMMUNITY REC SUB-FUND
REVENUES BY SOURCE**

		ACTUAL	CURRENT	PROPOSED	PROPOSED	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	FY 2005/2006 TO FY 2015/2016 TOTAL
		2004/2005	2005/2006	2006/2007	2007/2008	2008/2009	2009/2010	2010/2011	2011/2012	2012/2013	2013/2014	2014/2015	2015/2016	TOTAL
3355	Interest Income	30,513	39,133	31,030	32,581	34,230	32,877	34,850	36,941	39,157	41,506	33,206	35,198	390,708
4400-14	Transfer From Park Dedication	0	182,678	0	391,862	70,123	107,076	18,443	50,236	335,483	357,012	53,311	123,454	1,689,678
4400-53	Transfer From Community Rec	233,398	0	0	0	0	0	0	0	0	0	0	0	0
FUND TOTAL		263,911	221,811	31,030	424,443	104,353	139,953	53,293	87,177	374,640	398,518	86,517	158,652	2,080,386

**640. COMBINED EMPLOYEE BENEFITS FUND
REVENUES BY SOURCE**

		ACTUAL	CURRENT	PROPOSED	PROPOSED	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	FY 2005/2006 TO FY 2015/2016 TOTAL	
		2004/2005	2005/2006	2006/2007	2007/2008	2008/2009	2009/2010	2010/2011	2011/2012	2012/2013	2013/2014	2014/2015	2015/2016	
3523	Employee Leaves	11,164,277	11,428,460	11,671,633	11,923,455	12,215,363	12,595,757	12,973,630	13,362,838	13,763,724	14,176,635	14,601,934	15,039,992	143,753,420
3524	Miscellaneous PERS	7,029,575	9,908,310	10,316,845	11,348,529	12,483,382	13,731,721	15,104,893	15,709,088	16,337,452	16,990,950	17,670,588	18,377,411	157,979,170
3524	Public Safety PERS	10,528,673	12,247,397	11,280,086	10,902,882	11,229,968	11,566,867	11,913,873	12,271,289	12,639,428	13,018,611	13,409,169	13,811,444	134,291,014
3534	Insurance and Incentives	12,640,386	14,813,408	14,813,408	15,961,333	16,440,173	16,933,378	17,441,380	18,313,449	19,229,121	20,190,577	21,200,106	22,260,111	197,596,445
4100	Miscellaneous Revenues	2,323	200,088	0	0	0	0	0	0	0	0	0	0	200,088
3533	Workers' Compensation	4,155,623	3,601,506	2,881,205	2,881,205	2,938,829	2,997,605	3,057,558	3,118,709	3,181,083	3,244,705	3,309,599	3,375,791	34,587,792
3355	Interest Income	827,768	1,265,319	1,666,275	1,954,941	2,538,594	2,522,960	2,525,331	2,533,087	2,513,495	2,488,186	2,457,073	2,420,093	24,885,353
4400	Transfers In	1,303,615	3,155,752	5,145,314	907,549	942,127	970,391	999,503	1,029,488	1,060,372	1,092,183	1,124,949	1,158,697	17,586,325
FUND TOTAL		47,652,240	56,620,240	57,774,765	55,879,894	58,788,436	61,318,679	64,016,166	66,337,948	68,724,675	71,201,848	73,773,418	76,443,540	710,879,608

**645. LIABILITY AND PROPERTY INSURANCE FUND
REVENUES BY SOURCE**

		ACTUAL	CURRENT	PROPOSED	PROPOSED	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	FY 2005/2006 TO FY 2015/2016 TOTAL	
		2004/2005	2005/2006	2006/2007	2007/2008	2008/2009	2009/2010	2010/2011	2011/2012	2012/2013	2013/2014	2014/2015	2015/2016	
1501	Fines & Forfeitures - Court Awards	825	0	0	0	0	0	0	0	0	0	0	0	
3355	Interest Income	26,961	20,000	8,235	14,248	23,109	28,007	32,358	36,102	39,175	41,507	43,025	43,649	329,414
4400	Transfers In	709,468	709,468	1,400,000	1,400,000	1,400,000	1,414,000	1,428,140	1,442,421	1,456,846	1,471,414	1,486,128	1,500,989	15,109,407
FUND TOTAL		737,255	729,468	1,408,235	1,414,248	1,423,109	1,442,007	1,460,498	1,478,524	1,496,020	1,512,921	1,529,153	1,544,638	15,438,821

User Fees



May 23, 2006

**SUBJECT: ANNUAL REVIEW OF FEES AND CHARGES FOR FISCAL YEAR
2006/2007****REPORT IN BRIEF**

The current fees and charges of the City have been reviewed in accordance with the Fiscal Sub-element of the General Plan. After an extensive and detailed staff review of fees, adjustments have been made to the proposed fee schedule as necessary to ensure that all fees and charges are aligned with the cost to provide each service, except for those fees that are legally limited or market based. For those fees that are adjusted by inflation, a standard percentage of 2% has been applied. However, given the detailed nature of the review, the majority of fees have been changed based on cost of service. The proposed fee schedule (Exhibit A of Attachment A) details all the recommended fees.

BACKGROUND

Annually, staff submits the proposed fees and charges for the upcoming fiscal year to the City Council along with the recommended budget. A public hearing is held on fees and other budget-related items, followed by formal action adopting updated and new fees. Most new rates become effective at the start of the new fiscal year on July 1, 2006 including utility fees already adopted by Council on April 25, 2006. There are two exceptions: Development fees become effective 60 days after adoption in accordance with State law, and golf fees, because they are adjusted with the golf season, go into effect on April 1, 2007.

EXISTING POLICY

The Fiscal Sub-Element of the General Plan states that user charges and fees should be established at levels closely related to the cost of providing those services (7.1A.1i) and user fees should be adjusted annually so as to avoid major changes in them (7.1A.1j). The annual review and adjustments of fees and charges is in accordance with these action statements.

DISCUSSION

Staff has made adjustments to the proposed fee schedule as necessary to ensure that all fees and charges are aligned with the cost of service, except for those fees that are legally limited or market based. The recommended FY 2006/2007 Budget and Long Term Financial Plan includes a budgetary

inflation factor of 2% for FY 2006/2007. For fees that have not been adjusted by a specific factor, a 2% increase has been applied to ensure they meet the cost of providing those services. Fees related to utilities services (water, refuse, and sewer) have been adjusted by the corresponding increase in those utilities' rates. For ease of administration, most fees have been rounded to the nearest logical unit.

The Fiscal Policy of the City guides staff to set fees for services to recover cost where possible and legally allowed. During FY 2005/2006, all fees that were legally limited were analyzed in detail to ensure the City is setting fees in accordance with the legal requirements.

Additionally, City staff made great progress on a Comprehensive Fee Review Initiative focused on ensuring that all fees not legally limited or market based, provide full cost recovery for the services that are delivered. A detailed subsidy analysis was conducted of development fees (which reside largely in the Public Works and Community Development Departments), Public Safety Fees, and utility related fees with fees increased to meet projected costs where warranted.

The results of these efforts have been incorporated into the recommended Fee Schedule for FY 2006/2007. Staff found that there were areas where full costs were not being recovered, only direct costs. Where complete data was available to justify the full costing of a fee, adjustments were made. However, it is important to note that although analysis indicated some fees needed to be increased beyond the standard inflationary rate, for the most part, fee increases remained below 4% year-over-year. This indicates that the existing fees that were analyzed were relatively well-aligned with full cost of service.

During FY 2006/2007, staff will continue the initiative, closely examining activities, their associated direct and indirect costs, and their related revenues. As part of this process, staff will also be reviewing the fees charged for public records act requests, specifically, if a graduated fee can be applied. This direction was provided by Council during their Saturday February 4, 2006 budget restructure review meeting. Results will be reported in the FY 2007/2008 Annual Review of Fees Report to Council.

New Fees

The following are new fees that have been proposed by staff for FY 2006/2007. These fees have generally been proposed to address either a new demand for service, to recover the cost resulting from a significant increase in demand for a service that the City already provides, or to collect revenue for a service that has been provided at no cost, the cost of which can legally be recovered from the user of the service. Each fee has been carefully evaluated to ensure it covers the cost of providing each service.

Community Development

Heritage Resource Alteration Permit Fee

This new permit was added in FY 2005/2006. The permitting process requires a hearing with the Heritage Preservation Commission. The level of staff support required is similar to a Landmark Alteration permit. The proposed fee is \$165 and is based on the cost of providing this service.

Request for Address Change

Periodically, the City will receive a request to change the physical address of a property. The proposed fee of \$145 covers the cost to research the request and, if approved, process the address change in the City's database. Also included is the cost to notify other agencies of the change (e.g. the United States Postal Service, Pacific Gas and Electric, and other utility providers).

Request for Copies of Professionally Designed Plans

Professionally Designed Plans are designed and stamped by a licensed professional. In order to provide copies of such plans and documents, the City is required to obtain approval from the licensed professional and the current property owner. This fee will be charged to a customer who requests copies of these plans and documents. The fee covers the staff cost to research the name and address of the licensed professional and the property owner, and send a letter requesting approval to duplicate the plans. The proposed fee is \$75.00.

Zoning Letters

The City regularly receives requests for letters to verify the zoning and permit restrictions on a property. These requests are typically received from title companies and have increased significantly in volume over time. Staff projects to issue approximately 120 letters in FY 2006/2007. Each letter averages about one hour of staff time to prepare. The proposed fee is \$72.00 and is intended to cover the costs of staff time, materials, and postage for issuing the letter.

Residential Construction Standards Book

The Residential Construction Standards Book provides information and specifications on planning and building permit requirements for single family homes. The proposed fee makes the book available for purchase at the One-Stop Permit Center for \$6, which covers the cost of printing. The book is also available on line for no charge.

Quality in Construction Manual

The Quality in Construction Manual provides information and construction details for single family, wood frame buildings. The proposed fee makes the manual available for purchase at the One-Stop Permit Center for \$8, which covers the cost of printing. The manual is also available on line for no charge.

Public Safety

Civil Subpoena Fee

The Department of Public Safety occasionally receives subpoenas for officer appearance in civil court cases. Currently, the \$150 deposit allowable by Government Code 68097.2 is being collected as the total fee for each officer's appearance. During review of the pertinent Government Code it was determined that the City has the authority to recoup the full cost of the officer's court appearance, including salary, benefits and any travel expenses incurred. The updated fee schedule reflects the \$150 deposit per officer per day and the City's intention to recoup from the requesting party the total expenses incurred. Following the officer's appearance, all costs, including salary, benefits, and travel expenses, will be calculated, less the deposit, and the remainder will be submitted to the requesting party for payment. This change will allow for the recovery of costs associated with this small but time consuming activity.

Vehicle Mechanical or Registration Violation Citation Correction Verification (Fix it Ticket sign off)

Customers routinely come to the Department of Public safety to have the desk officer sign off on a "Fix it Ticket." These citations, which may be issued by any agency, including the Highway Patrol, are issued for minor mechanical or registration violations, such as a broken light or missing registration sticker, and are intended to ensure that the customer fixes the issue with their vehicle. In order to avoid further penalties, recipients of these citations must have a police officer verify that the violation has been corrected.

Sunnyvale is one of the few remaining local agencies that provides this service for no charge. Staff is proposing two fees, one for Sunnyvale residents and one for non-residents. The fees recover the costs associated with providing this service. It is proposed that residents be charged a reduced rate of \$12.50, while non-residents would be responsible for the entire cost and pay \$25.

Additionally, the occasional customer will ask a police officer in the field to sign off on a Fix it Ticket, a service currently provided. This proposal includes having officers in the field direct customers to the Department of Public Safety to have their ticket signed off by a Desk Officer.

Fire Arms Seizure Fee

State Law allows cities to charge a fee to recover the administrative, impounding, storage and release costs associated with the seizure of firearms. The proposed fee is \$95.

Applicant Fingerprint Fee

The Department of Public Safety provides fingerprinting services including criminal history information to be used for employment, licensing, or certification purposes. Recently, staff found that State Law allows that the local agency may charge a fee sufficient to reimburse the agency for the cost of providing this service. The proposed fee for FY 2006/2007 is \$23, more than double the current fee. This increased fee will recover the costs of providing the service. This fee will not be charge to volunteers working directly for the City.

Pyrotechnic/Special Effects Permit and Inspection Cancellation Fee

These two minor fees are proposed to address two separate issues. The Pyrotechnic/Special Effects Permit of \$254 is the permitting of such activities such as holding a fire works show. The Inspection Cancellation Fee of \$180 is for cancellation of inspection without notice. Both fees are designed to recover costs for the service provided.

Finance

Business License Tax Report Fee

In the past a new business report was produced by the Business License Tax staff as a courtesy for the Chamber of Commerce and other requesting entities. Because the report was not being produced for City purposes, and with the reduction of hours in this program as part of the budget reduction package in FY 2003/2004, staff ceased production of the report. The proposal is for two distinct fees, one for an electronic report and one for a hardcopy report, which will allow the City to recover the direct costs of complying with this Public Records request. The proposed fee for both the electronic version and the hardcopy version is set not to exceed the cost of providing the report. A listing of new businesses from the past month, which is the most common request, will cost approximately \$15 – \$20. However, costs will vary based on the nature and complexity of specific requests and the corresponding resources needed to produce the requested report.

Public Works

Easement Review Fee

Currently, when the department of Public Works records easements on a new parcel map as part of a planned development, a fee is charged and costs recovered. However, many new developments don't require a new parcel map, but still require review of easement related issues. This new fee of \$200 is proposed to recover the time and effort spent working on issues that are not part of the process of recording a new map.

Public Facilities Installation and Inspection Fee

This new variable fee is proposed to cover researching and providing information to developers regarding the public facilities related to a particular development. New tiers were added to this fee for infill projects, as infill projects generally take more time and effort, requiring a more detailed review due to the presence of existing city infrastructure. This review is further complicated by the growing trend of private street construction vs. public street construction.

Plan Check Fees

The Engineering Division is proposing new fees similar to those in community development for additional plan check work. The original fee covers two plan checks. After the second plan check, the proposed fee is 20% of the original fee per additional review.

Non-Standard Fee and Charge Adjustments

Below are fees that were adjusted by an amount different than the standard inflation factors. Any fees that are proposed to be increased above standard inflation factors will be addressed in this section. Several fees that staff recommends keeping at the current rate (as opposed to inflating) are also discussed in this section.

Community Development

Development Related Fees

As was mentioned earlier in the report, a great deal of work was done evaluating development related fees and how well the fees have fully recovered the associated costs. Specifically, the focus of the subsidy analysis was to ensure that all costs were considered when attempting to set a fee intended to recover costs. In the past, fees intended to recover costs were often set based solely on the direct cost to carry out the activity or activities necessary. This methodology did not consider the indirect or overhead costs that are shared across activities that need to be considered when attempting to identify the total cost of providing a service. As noted above, a detailed analysis was conducted in several areas to not only update direct costs for providing services, but also to consider administrative and overhead costs as well. The result of this analysis indicated that development related fees needed to be increased beyond the standard inflationary rate. This detailed analysis, resulted in approximately a 3.7% increase across the board on development related fees. This will recover both the direct and indirect (overhead) costs associated with these services.

Park Dedication Fee

The Park Dedication fee is based on the average fair market value per square foot. Staff has analyzed the current fair market value for vacant residential

property and is proposing to adjust the fee level to \$81 per square foot (approximately \$3.5 million per acre) to reflect current market conditions.

Administrative Citations

Citations are issued for violations to the Sunnyvale Municipal Code and are considered fines rather than fees. As adopted by Council, these fines are structured to progressively increase for repeat violations. Staff recommends maintaining the current fines for FY 2006/2007. Adjustments will be proposed in future years as necessary to maintain their effectiveness as a compliance tool.

Housing Mitigation Fee

Sunnyvale's Housing Mitigation Fee is limited to new industrial development. A fee is charged only if the development exceeds the 35% floor area ratio (FAR), or the ratio applicable to the specific zoning district. The fee charged, \$8.00 per square foot, was adopted by the City Council in FY 2003/2004, with a review to occur every three years. The review is set for fall 2006. Staff will modify the fee schedule as necessary following the review.

Extend Single Story Combining District Fee

The Single Story Combining Zoning District was created to preserve and maintain single-family neighborhoods consisting of predominately single-story homes. There are currently two neighborhoods (Wright/Edmonton Avenues and Bobolink Circle) with the Single Story Combining District designation, and they are set to expire in a few years. In August of 2005, the City Council reviewed a Study Issue in order to consider options available to extend the Single Story Combining District for the Wright and Edmonton Avenues neighborhood (Attachment A). Council voted to waive the application fee for extension of a Single Story Combining District. The proposed FY 2006/2007 Fee Schedule includes the fee category, with the proposed fee set to zero.

Parks and Recreation

General Activity and Recreation Fees

The Director of Parks and Recreation sets Activity and Facility Use Fee Schedules (other than golf fees, which require Council approval) based on market conditions and City Council adopted policies. The Schedules will be published at least annually by the Department of Parks and Recreation, and will be made available to the public.

Golf Fees

To avoid having fee changes in the middle of the golfing season, golf fees go into effect on April 1 of each year. Since most other fees change with the start of the new fiscal year, the practical effect is that proposed golf fees for future years are presented for Council's consideration ten months in advance. The

Golf fees for April 1, 2006 through March 30, 2007 were approved by the Council in June 2005. In this proposed fee schedule, Council will be setting the golf fees for April 1, 2007 through March 30, 2008.

Staff has completed the usual spring Market Survey of Golf Fees (please see Attachment B) that provides an overview of basic weekday and weekend fees and a comparison with Sunnyvale fees for each course. It is important to target the golf fees to match with our planned market position for each course. Market Range designations are a clear way of determining where golf courses fit within the market in terms of location, yardage, course condition, practice facilities, etc. For example, Market Range III represents country club or destination style golf courses. Sunnyvale Golf Courses fall into Market Range II and the City's fees compare well with Market Average for Market Range II. The proposed fees for April 1, 2007 through March 30, 2008 have been adjusted taking the market position into account.

Public Safety

Fire Prevention/Hazardous Materials Inspection Fees

An analysis of the actual costs to provide re-inspections, overtime inspections and consultations by the Fire Prevention Bureau indicate that the current fees will not cover costs budgeted for FY 2006/2007. Therefore, fees for Hazardous Materials were increased by 3.8% and Fire Prevention fees were increased by 20% to better reflect the actual cost of providing service.

False Alarm Fees

Two new steps have been proposed for false alarm fees. The current fee structure penalizes false alarm violators for three or more false alarms in one year (first and second violations are not penalized). In an effort to discourage false alarms and reduce associated costs, escalated fees are proposed for FY 2006/2007. Fees are proposed in three tiers; 3rd, 4th and 5th violation (\$150 per occurrence), 6th-10th violation (\$225 per occurrence), and each violation over 10 (\$500 per occurrence). Staff anticipates that as a higher fee is applied for response to false alarms, the total number of responses will reduce.

Of additional note is the planned implementation of an Alarm Users Permit Fee. This proposed fee would go into effect on July 1, 2007 and be \$35 for residents and \$70 for businesses. The implementation of this fee requires significant public contact, including a public hearing. DPS staff anticipates that groundwork for the implementation of this fee can be completed this year, and plans to bring this fee back to Council prior to the presentation of the FY 2007/2008 proposed fees. The fee is reflected in the proposed FY 2006/2007 fee schedule to increase visibility in preparation for full implementation.

Civil Penalties for Parking Violations

A new section has been added to the Public Safety section of the fee schedule called Civil Penalties for Parking Violations. Civil Penalties are charged under the authority of both the Sunnyvale Municipal Code and the California Vehicle Code. There are approximately fifty fees of varying amounts identified in this section. It is important to note that these are not new fees, but have been included for the first time in the fee schedule in an effort to increase their visibility. These fees can be found on page 44 of Exhibit A of Attachment A.

Animal Control Fees

Staff surveyed Animal Control fees in neighboring communities. Staff is proposing that the City set fees at a level similar to Palo Alto. This raises Sunnyvale's current fees by an average of 18% with a just over half the fees staying level and others increasing in the 30-40% range. Staff anticipates that Sunnyvale will begin using Palo Alto's shelter services beginning in FY 2007/2008. These fees can be found on page 43 of Exhibit A of Attachment A.

Public Works

Water and Sewer Connection Fees

Connection fees (often called Capacity Fees) are designed to recover costs from developers for the impact of new or increased development on the water and wastewater systems. Connection fees are regulated under state law, must be based on capital and related costs, and the revenue from these fees should go directly to fund system expansion. The preliminary findings of the water and wastewater cost of service study recommend that we should include the costs for project administration and other overhead into these fees. It is therefore proposed that the connection fees for water and sewer increase by 15.2% for water and 14.6% for sewer. Further analysis is to be done in this area and will be presented with the detailed results of the study.

Sewer Frontage Fee

In FY 2001/2002 the city completed a cost of service study on the wastewater system. At that time, the consultant recommended that this fee be eliminated. Since then, the city has seen increased infill development which is having a direct impact on the sewer collection system. Frontage Fees are intended to address the direct impact of specific developments on the system. It is therefore recommended that the Sewer Frontage Fee be reinstated at \$100 per lineal foot for Industrial to Residential (ITR), Moffet Park, and Downtown developments.

Parcel Map Plan Check Fee and Final Map Plan Check Fee

The proposed fees for parcel map plan checks and final map plan checks reflect a significant increase, more than doubling in amount. Costs were not being fully recovered under the current fee structure. The new fees provide for full cost recovery. Additionally, a survey conducted of surrounding communities

found that Sunnyvale was charging significantly less than our neighbors. Therefore, the market could bear a large increase that would bring our revenues in line with costs.

FISCAL IMPACT

Recommended adjustments to the fees have been incorporated into the 20-Year Financial Plan's revenue projections. Exhibit A of Attachment A presents the proposed Fee Schedule for FY 2006/2007, reflecting proposed fees and charges. Any increases are necessary to reflect the rising cost of providing services.

CONCLUSION

The current fees and charges of the City have been reviewed in accordance with the Fiscal Sub-element of the General Plan. Staff has made adjustments to the proposed fee schedule as necessary to ensure that all fees and charges are aligned with the cost of service, except for those fees that are legally limited. As a result of the initial comprehensive review of fees, several new fees are also recommended for cost recovery purposes. For those fees that are adjusted by inflation, a standard percentage of 2% has been applied.

PUBLIC CONTACT

Notice of the public hearing on the fee increases will be published in the Sunnyvale Sun. In addition, copies of this report will be available for public inspection along with other budget materials. Copies of the City's recommended FY 2006/2007 Budget are available at the Library and in electronic form on the City's website. Notice will be sent to the Building Industry Association, which has previously requested notice pursuant to the Government Code. The Parks and Recreation Commission, the Library Board of Trustees, and the Planning Commission will review the proposed fees and charges within their respective areas prior to the public hearing.

RECOMMENDATION

The proposed changes in the City's Fee Schedule are presented for review purposes at this time. A public hearing on fees and other budget-related matters is scheduled for June 13, 2006. Formal action adopting the new fee levels by resolution is scheduled on June 20th, 2006.

Prepared by:

Timothy J. Kirby
Revenue Systems Supervisor

Reviewed by:

Mary Bradley
Director of Finance

Approved by:

Amy Chan
City Manager

Attachments

- A. FY 2006/2007 Fee Resolution
 - Exhibit A. Recommended FY 2006/2007 Fee Schedule
- B. Golf Market Survey – November 2005

RESOLUTION NO. _____

A RESOLUTION OF THE CITY COUNCIL OF THE CITY OF SUNNYVALE FIXING AND ESTABLISHING FEES, RATES, AND CHARGES FOR GOODS AND SERVICES PROVIDED BY THE CITY OF SUNNYVALE

WHEREAS, the City Council is empowered to impose reasonable fees, rates, and charges for municipal services;

NOW, THEREFORE, BE IT RESOLVED BY THE CITY COUNCIL OF THE CITY OF SUNNYVALE THAT:

1. The schedule of charges attached and incorporated as Exhibit "A" are hereby established.

2. All provisions of prior City Council resolutions establishing fees which conflict with the terms hereof are hereby superseded and rescinded.

3. The establishment of rates herein is exempt from the requirements of the California Environmental Quality Act pursuant to Public Resources Code Section 21080(b)(8) and the adoption of this resolution is for the purposes of (1) meeting operating expenses, including employee wage rates and fringe benefits; (2) purchasing or leasing supplies, equipment or materials; (3) meeting financial reserve needs and requirements; (4) obtaining funds for capital projects, necessary to maintain service within the existing service areas; and (5) obtaining funds necessary to maintain intra-city transfers.

4. This resolution shall be effective upon adoption, and shall be operative commencing July 1, 2006, unless specifically provided for otherwise in this resolution.

Adopted by the City Council at a regular meeting held on _____, 2006, by the following vote:

AYES:
NOES:
ABSENT:

ATTEST:

APPROVED:

City Clerk
(SEAL)

Mayor

**CITY OF SUNNYVALE
FISCAL YEAR 2006/2007
FEE SCHEDULE**

	<u>Fiscal Year 2005/2006</u>	<u>Fiscal Year 2006/2007</u>	<u>Charge Code</u>	<u>Object Level 3 & 4</u>	<u>Title (Obj. Lvl. 3)</u>	<u>Title (Obj. Lvl. 4)</u>
GENERAL THROUGHOUT THE CITY						
SECTION 1.01 COPIES OF PRINTED MATERIAL						
To reimburse the City for costs related to filling public requests for copies of non-confidential records, codes, microfilm data, brochures, booklets and other materials not marked for general distribution. Payment of fees is to be made in advance by cash or check. Postage charges will be added if documents are mailed.						
* Services may be provided by any City department. For appropriate charge code and object level please contact Finance Department.						
A. Current File Records*						
Price per page	\$0.10	\$0.10	799212	4117 - 1	Sale of Printed Materials	Finance
	\$0.10	\$0.10	799477	4117 - 2	Sale of Printed Materials	OCM
	\$0.10	\$0.10	799106	4117 - 3	Sale of Printed Materials	CD-Official Plan Lines
	\$0.10	\$0.10	799106	4117 - 4	Sale of Printed Materials	CD-Official Plan Lines
	\$0.10	\$0.10	799000	4117 - 5	Sale of Printed Materials	CD
	\$0.10	\$0.10	540010	4117 - 6	Sale of Printed Materials	NOVA
	\$0.10	\$0.10	799424	4117 - 7	Sale of Printed Materials	Office of the City Attorney
	\$0.10	\$0.10	799106	4117 - 8	Sale of Printed Materials	Community Development
	\$0.10	\$0.10	799265	4117 - 9	Sale of Printed Materials	Human Resources
	\$0.10	\$0.10	799371	4117 - 10	Sale of Printed Materials	Library
	\$0.10	\$0.10	799530	4117 - 11	Sale of Printed Materials	Parks and Recreation
	\$0.10	\$0.10	799583	4117 - 12	Sale of Printed Materials	Public Safety
	\$0.10	\$0.10	799636	4117 - 13	Sale of Printed Materials	Public Works
B. Microfilm and Stored Records*						
(1) Per page	\$0.10	\$0.10	799477	4117 - 2	Sale of Printed Materials	OCM
(2) Employee's hourly rate plus additives plus percent of administrative costs for research.	10%	10%	799477	4117 - 2	Sale of Printed Materials	OCM

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COPIES OF PRINTED MATERIAL - (contd.)	Fiscal Year 2005/2006	Fiscal Year 2006/2007	Charge Code	Object Level 3 & 4	Title (Obj. Lvl. 3)	Title (Obj. Lvl. 4)
C. Photographs *						
Processing Fee	\$25.00	\$26.00	799583	2765 - 7	Other Public Safety Fees	Photographs
4" x 5" For each of the first 10	\$3.00	\$3.00	799583	2765 - 7	Other Public Safety Fees	Photographs
For each additional print	\$2.00	\$2.00	799583	2765 - 7	Other Public Safety Fees	Photographs
5" x 7" For each of the first 10	\$5.00	\$5.00	799583	2765 - 7	Other Public Safety Fees	Photographs
For each additional print	\$3.00	\$3.00	799583	2765 - 7	Other Public Safety Fees	Photographs
8" x 10" For each of the first 10	\$6.00	\$6.00	799583	2765 - 7	Other Public Safety Fees	Photographs
For each additional print	\$5.00	\$5.00	799583	2765 - 7	Other Public Safety Fees	Photographs
Polaroid For each copy	\$5.00	\$5.00	799583	2765 - 7	Other Public Safety Fees	Photographs
Digital per case/disc	\$50.00	\$52.00	799583	2765 - 7	Other Public Safety Fees	Photographs
D. Copy of Audio Recordings* (includes tape)						
If File Search Required	\$70.00	\$72.00	799583	2765 - 8	Other Public Safety Fees	Audio
Duplication of Existing Tape	\$35.00	\$36.00	799583	2765 - 8	Other Public Safety Fees	Audio
E. Copies on computer diskettes*	\$2.00	\$2.00	799477	4117 - 2	Sale of Printed Materials	OCM
F. City Charter (including update)*	\$14.00	\$14.00	799477	4117 - 2	Sale of Printed Materials	OCM
G. City General Plan Sub-Elements*	\$20.50	\$21.00	799477	4117 - 2	Sale of Printed Materials	OCM
H. City Ordinances*	\$0.10 per page	\$0.10 per page	799477	4117 - 2	Sale of Printed Materials	OCM
I. Financial Reports						
Budget - Hard Copy (Includes 15% administrative charge)	\$130.00	\$133.00	799212	4117 - 1	Sale of Printed Materials	Finance
Budget - CD ROM (Includes 15% administrative charge)	\$10.00	\$10.00	799212	4117 - 1	Sale of Printed Materials	Finance
Comprehensive Annual Financial Report (CAFR)	\$30.00	\$31.00	799212	4117 - 1	Sale of Printed Materials	Finance
Master Fee Schedule	\$7.00	\$7.00	799212	4117 - 1	Sale of Printed Materials	Finance
J. Transcripts of Meetings*						
Employee's hourly rate plus additives plus % of administrative costs.	10%	10%	799477	4116 - 1	Photocopies	CD
K. Bid Packages *						
20 pages and under	No Charge	No Charge				
More than 20 pages	Actual Cost	Actual Cost	799212	4117 - 1	Sale of Printed Materials	Finance

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<u>SECTION 1.02 DISHONORED CHECKS</u>						
Any person issuing a bank draft, note or check which is returned by a banking institution due to insufficient funds or a closed account or is otherwise dishonored, shall be charged for processing each such item. The amount shall be included in the total sum of all bills, charges, or fees otherwise due and owing to the City. (California Gov't Code 6157(b))						
	\$30.00	<u>\$30.00</u>	799212	1509		Returned Check Charge
<u>SECTION 1.03 LATE PAYMENT ON CITY INVOICES</u>						
Any person who has been sent an invoice and does not pay the amount due within thirty (30) days of the billing date or any person who fails to renew a permit within thirty (30) days of the expiration thereof but who continues to conduct a business subject to such a permit, shall be charged interest of % per month on the past due amount.						
	1%	<u>1%</u>	799000	1507		Late Payment Penalties
<u>SECTION 1.04 DAMAGE TO CITY PROPERTY</u>						
The party responsible for damage to property of the City shall be charged the cost of labor and materials for repair or replacement, as the case may be, plus % for administrative costs.						
	15%	<u>15%</u>	799000	4102		Damage to City Prop.
<u>SECTION 1.05 FEES FOR DENIED APPLICATIONS</u>						
Unless otherwise indicated, application fees are not refundable.						

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OFFICE OF THE CITY ATTORNEY						
<u>SECTION 2.01 COPIES OF SUNNYVALE MUNICIPAL CODE (SMC)*</u>						
A. Sunnyvale Municipal Code (plus postage)	\$900.00	_____				ACTUAL COST
B. Sunnyvale Municipal Code Supplements, plus postage	ACTUAL COST	_____				ACTUAL COST
C. Individual titles and chapters, the actual cost to the City, but not less than	\$0.10 per page	_____				\$0.10 PER PAGE

*Sold only by the publisher. Available to view in the reference section of the Sunnyvale Library and on the City's website.

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OFFICE OF THE CITY MANAGER	Fiscal Year 2005/2006	Fiscal Year 2006/2007	Charge Code	Object Level 3 & 4	Title (Obj. Lvl. 3)	Title (Obj. Lvl. 4)
<u>SECTION 2.02 POLITICAL REFORM ACT MATERIALS</u>						
Campaign Disclosure Reports, Economic Interest Statements, and any other reports/statements that are subject to the provisions of California Government Code Section 81008 shall be assessed the following charges:						
(1) Per page; plus postage if mailed	\$0.10	\$0.10	799477	4117 - 2	Sale of Printed Materials	OCM
(2) Per request for copies of reports and statements which are more than 5 or more years old. A request for more than one report or statement at the same time shall be considered a single request.	\$5.00	\$5.00	799477	4117 - 2	Sale of Printed Materials	OCM
<u>SECTION 2.03 PROVISION OF NOTARY PUBLIC SERVICES</u>						
A. Notary Fee (per notary signature)	\$10.00	\$10.00	799477	3101	Notary Fee	
EXEMPTIONS:						
Fee shall be waived for Notary Services provided to the City of Sunnyvale for City business						

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DEPARTMENT OF COMMUNITY DEVELOPMENT						
NOTE: Per Government Code 66016-66018, development processing fees are effective 60 days after adoption.						
<u>SECTION 3.01 PLANNING PERMIT FEES</u>						
Tentative Map Fees (Ch. 18.20)						
Subdivision Maps - Basic Filing Fee	\$3,296.00	\$3,418.00	799106	1673	Subdiv. Map Filing Fee	
Plus per lot	\$227.00	\$235.00	799106	1673	Subdiv. Map Filing Fee	
Modification to T.M. Conditions of Approval	\$1,339.00	\$1,389.00	799106	1673	Subdiv. Map Filing Fee	
Parcel Maps	\$2,009.00	\$2,083.00	799106	1673	Subdiv. Map Filing Fee	
Appeals	\$113.00	\$117.00	799106	1673	Subdiv. Map Filing Fee	
Major Permit Fees (Planning Commission Review)						
Special Development Permit (Ch. 19.90)	\$2,627.00	\$2,724.00	799106	1351 - 1	Mjr. Permit Applic. Fee	Other
Special Development Permit (Moffett Park) (Ch. 19.29)	\$2,627.00	\$2,724.00	799106	1351 - 2	Mjr. Permit Applic. Fee	Moffett Park
Use Permit (Ch. 19.88)	\$2,627.00	\$2,724.00	799106	1351 - 1	Mjr. Permit Applic. Fee	Other
Plan Review of Major Permit application	\$1,339.00	\$1,389.00	799106	1351 - 1	Mjr. Permit Applic. Fee	Other
Moffett Park Plan Review of Major Permit Application	\$1,339.00	\$1,389.00	799106	1351 - 2	Mjr. Permit Applic. Fee	Moffett Park
Large Family Day Care (within 300 ft. of another) (Ch. 19.58)	\$113.00	\$117.00	799106	1351 - 1	Mjr. Permit Applic. Fee	Other
Appeals of Major Permit (Ch. 19.98)	\$113.00	\$117.00	799106	1351 - 1	Mjr. Permit Applic. Fee	Other
Design Review Single Family Requiring Public Hearing	\$165.00	\$117.00	799106	1351 - 1	Mjr. Permit Applic. Fee	Other

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PLANNING PERMIT FEES (contd.)						
Minor Permit Fees (Administrative Hearing Review): Special Development Permit (Ch. 19.90)	\$1,236.00	<u>\$1,282.00</u>	799106	1352 - 1	Mnr. Permit Applic. Fee	Other
Special Development Permit (Moffett Park) (Ch. 19.29)	\$1,236.00	<u>\$1,282.00</u>	799106	1352 - 2	Mnr. Permit Applic. Fee	Moffett Park
Use Permit (Ch. 19.88)	\$1,236.00	<u>\$1,282.00</u>	799106	1352 - 1	Mnr. Permit Applic. Fee	Other
Plan Review of Minor Permit Application	\$670.00	<u>\$695.00</u>	799106	1352 - 1	Mnr. Permit Applic. Fee	Other
Moffett Park Plan Review of Minor Permit Application	\$670.00	<u>\$695.00</u>	799106	1352 - 2	Mnr. Permit Applic. Fee	Moffett Park
Single Family (Special Development Permit or Use Permit requiring public hearing)	\$93.00	<u>\$96.00</u>	799106	1352 - 1	Mnr. Permit Applic. Fee	Other
Single Family Variances (Ch. 19.84)	\$330.00	<u>\$342.00</u>	799106	1352 - 1	Mnr. Permit Applic. Fee	Other
Variances (other than Single-Family) (Ch. 19.84)	\$1,236.00	<u>\$1,282.00</u>	799106	1352 - 1	Mnr. Permit Applic. Fee	Other
Appeals of Minor Permit (Ch. 19.98)	\$113.00	<u>\$117.00</u>	799106	1352 - 1	Mnr. Permit Applic. Fee	Other
Administrative Requests (Miscellaneous Plan Permits--MPP) (Ch. 19.82)						
Use Permit for Temporary and Unenclosed Uses	\$113.00	<u>\$117.00</u>	799106	1650	Admin. Request Fees	
Temporary Signs	NO FEE	<u>NO FEE</u>				
Cleanup deposit (Christmas tree lots and pumpkin patches)	\$330.00	<u>\$342.00</u>	799000		Reference Deposit/Pass-through Section	
Single Family & Condo (Special Development Permit, or Design Review requiring public hearing, or use permit)	\$93.00	<u>\$96.00</u>	799106	1650	Admin. Request Fees	
Design Review Single Family (No public hearing)	NO FEE	<u>NO FEE</u>				
Preliminary Planning Review	\$273.00	<u>\$283.00</u>	799106	1650	Admin. Request Fees	
Mills Act Contract Request	\$227.00	<u>\$235.00</u>	799106	1650	Admin. Request Fees	

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PLANNING PERMIT FEES (contd.)						
Landscaping, parking, lighting or architectural plans	\$273.00	\$283.00	799106	1650	Admin. Request Fees	
Family Day Care	NO FEE	NO FEE				
Master Sign Program	\$603.00	\$625.00	799106	1650	Admin. Request Fees	
Master Sign Agreement	\$603.00	\$625.00	799106	1650	Admin. Request Fees	
Minor Modification to Master Sign Program	\$273.00	\$283.00	799106	1650	Admin. Request Fees	
Signs	\$113.00	\$117.00	799106	1650	Admin. Request Fees	
Mobile Vendors (per site)	\$273.00	\$283.00	799106	1650	Admin. Request Fees	
Cleanup deposit (mobile vendors)	\$165.00	\$171.00	799000		Reference Deposit/Pass-through Section	
Waiver of Undergrounding	\$1,133.00	\$1,175.00	799106	1650	Admin. Request Fees	
Small HazMat Additions	\$273.00	\$283.00	799106	1650	Admin. Request Fees	
Extension of time (all Major and Minor permits and Tentative Maps)	\$603.00	\$625.00	799106	1650	Admin. Request Fees	
Miscellaneous Plan Applications (unspecified)	\$93.00	\$96.00	799106	1650	Admin. Request Fees	
Appeals of Miscellaneous Plan Applications	\$113.00	\$117.00	799106	1650	Admin. Request Fees	
Landmark Alteration Permit (Ch. 19.96)	\$386.00	\$400.00	799106	1352	Minor Permit	
Minor Review/Change to Landmark Alteration	\$165.00	\$171.00	799106	1352	Minor Permit	
Extension of Time to Landmark Alteration	\$165.00	\$171.00	799106	1352	Minor Permit	
Heritage Resource Alteration Permit		\$165.00	799106	1352	Minor Permit	

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PLANNING PERMIT FEES (contd.)	<u>Fiscal Year 2005/2006</u>	<u>Fiscal Year 2006/2007</u>	<u>Charge Code</u>	<u>Object Level 3 & 4</u>	<u>Title (Obj. Lvl. 3)</u>	<u>Title (Obj. Lvl. 4)</u>
Legislative Actions (Ch. 19.92)						
Zoning District and Change	\$4,378.00	\$4,540.00	799106	1655	Legislative Action Fees	
Planned Development (PD) and El Camino Real (ECR) Combining District	\$2,189.00	\$2,270.00	799106	1655	Legislative Action Fees	
Heritage Housing and Single-Story Combining Districts, per lot proposed for district	\$113.00	\$117.00	799106	1655	Legislative Action Fees	
Extend Single- Story Combining		\$0.00	799106	1655	Legislative Action Fees	
Specific Plans	\$4,378.00	\$4,540.00	799106	1655	Legislative Action Fees	
General Plan Amendments (Ch. 19.92)						
Processing fee for amendments for which Council has initiated consideration	\$4,378.00	\$4,540.00	799106	1655	Legislative Action Fees	
General Plan Maintenance Fee (Ch. 16.12)						
Administrative fee for keeping the General Plan updated	0.05% of total valuation	0.05% of total valuation	799106	1667 - 1	Plan Maintenance Fees	General Plan Maint.
Park Dedication Fees (Ch. 18.10 & 19.74)						
For residential subdivisions and multi-family residential housing projects. Average Fair Market Value per square foot	\$75.00	\$81.00	799912	Various	Reference Deposit/Pass-through Section	
Five Year Director of Community Development						
Review of Telecommunication Facilities	\$330.00	\$342.00	799106	1352	Minor Permit Fees	
Renaming of Streets						
Private	\$603.00	\$625.00	799106	1650	Admin. Request Fees	
Public	\$4,378.00	\$4,540.00	799106	1655	Legislative Action Fees	

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SECTION 3.02 GENERAL ADMINISTRATIVE FEES						
Occupancy Inspections (Ch. 16.08)						
Single-family and duplex uses	\$134.00	\$139.00	799106	1361	Permit - Miscellaneous	
Apartments	\$173.00	\$179.00	799106	1361	Permit - Miscellaneous	
Industrial/commercial uses	\$199.00	\$206.00	799106	1361	Permit - Miscellaneous	
Permit Issuance (Ch. 16.08)						
Plumbing	\$22.00	\$23.00	799106	1363	Permit-Plumbing & Gas	
Mechanical	\$22.00	\$23.00	799106	1360	Permit - Mechanical	
Electrical	\$22.00	\$23.00	799106	1355	Permit - Electrical	
Building	\$22.00	\$23.00	799106	1354	Permit - Building	
Sign Permit	\$77.00	\$80.00	799106	1364	Permit - Sign	
Traffic Directional Sign						
Actual cost of the sign, which shall be provided by the City, and the cost of its installation.		Actual Cost	799106	1364	Permit - Sign	
Miscellaneous Inspections						
Any inspection for which no fee is otherwise prescribed. Per inspection or re-inspection (Re-inspection fee may be assess for each re-inspection when such portion of work is not complete or when corrections called for are not made. made. 1997 Uniform Administrative Code 305.8.)	\$134.00	\$139.00	799106	1361	Permit - Miscellaneous	
After hours inspections per hour (2 hour minimum)	\$131.00	\$136.00	243280	1676	Special Inspection Reimbursement	
Data Research Fees (per hour with 1/2 hour minimum)	\$72.00	\$75.00	799106	4116 - 1	Photocopies	Comm. Dev.
Request for Address Change		\$145.00	799106	4116 - 1	Photocopies	Comm. Dev.
Request for Copies of Professionally Designed Plans (per hour with 1/2 hour minimum)		\$75.00	799106	4116 - 1	Photocopies	Comm. Dev.
Zoning Letters (per hour with 1/2 hour minimum)		\$75.00	799106	4116 - 1	Photocopies	Comm. Dev.

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SECTION 3.03 BUILDING CODE FEES (SMC)						
*Building Permits (Ch. 16.16) The fee for each building permit shall be as set forth in, 2001 CBC, Table 1-A plus 20.7%						
In addition, the fee for a temporary building permit shall be:	\$345.00	\$358.00	799106	1366	Permit - Temp. Bldg.	
 <i>* The Building Valuation table (in the "Building Standards" magazine) which is used to calculate new construction valuation, any be updated quarterly. The construction valuation for remodels shall be adjusted accordingly.</i>						
Grading Permit and Plan Checking Fees						
Plan Checking (Ch. 16.08) - % of building permit fee	70%	70%	799106	1670	Plan Check Fees	
Energy plan check fee - % of building permit fee	10%	10%	799106	1653	Energy Plan Check Fee	
After hours plan check fee per hour (2 hour minimum)	\$131.00	\$136.00	243140	1676	Special Inspection Reimbursement	
Resubmittal plan check fee per hour (2 hour minimum) (May be assessed when submittal documents are incomplete or changed. 1997 Uniform Administrative Code 304.3)	20%	\$139.00	799106	1670	Plan Check Fees	
Grading Permit Fees - 2% of Building Permit Fee	\$164.00 Minimum	\$170.00 Minimum	799106	1358	Permit - Grading	

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SECTION 3.04 PLUMBING CODE FEES (SMC Ch. 16.24)						
Residential, per square foot	\$0.08	\$0.08	799106	1363	Permit-Plumbing & Gas	
Commercial or Industrial, per square foot	\$0.12	\$0.12	799106	1363	Permit-Plumbing & Gas	
or minimum fee of:						
Residential	\$67.00	\$69.00	799106	1363	Permit-Plumbing & Gas	
Commercial or Industrial	\$196.00	\$203.00	799106	1363	Permit-Plumbing & Gas	
(whichever is greater)						
SECTION 3.05 MECHANICAL CODE FEES (SMC Ch. 16.28)						
Residential, per square foot	\$0.08	\$0.08	799106	1360	Permit - Mechanical	
Commercial or Industrial, per square foot	\$0.12	\$0.12	799106	1360	Permit - Mechanical	
or minimum fee of:						
Residential	\$67.00	\$69.00	799106	1360	Permit - Mechanical	
Commercial or Industrial	\$196.00	\$203.00	799106	1360	Permit - Mechanical	
(whichever is greater)						
SECTION 3.06 ELECTRICAL CODE FEES (SMC Ch. 16.32)						
Residential, per square foot	\$0.08	\$0.08	799106	1355	Permit - Electrical	
Commercial or Industrial, per square foot	\$0.12	\$0.12	799106	1355	Permit - Electrical	
or minimum fee of:						
Residential	\$67.00	\$69.00	799106	1355	Permit - Electrical	
Commercial or Industrial	\$196.00	\$203.00	799106	1355	Permit - Electrical	
(whichever is greater)						
* When a single piece of equipment is installed that requires more than one permit (plumbing, electrical, or mechanical permits) the permit fees may be reduced by 50% if only one inspection is required.						
SECTION 3.07 RELOCATION OF BUILDINGS FEES (SMC Ch. 16.36)						
Application/investigation fee for building relocation permit	\$196.00	\$203.00	799106	1361	Permit - Miscellaneous	
Demolition permit (per structure)	\$134.00	\$139.00	799106	1652	Demolition Fees	

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SECTION 3.08 PROCESSING ENVIRONMENTAL DOCUMENTS						
Environmental Assessment (Initial Study)	\$603.00	\$625.00	799106	1654	Environ. Review Fees	
Review of environmental study (e.g. traffic, noise, etc)	\$1,133.00	\$1,175.00	799106	1654	Environ. Review Fees	
Environmental Impact Report (Preparation) - % of consulting fee	10%	10%	799106	1654	Environ. Review Fees	
Environmental Consultant Charge	<u>AS NEEDED</u>	<u>AS NEEDED</u>				

Fees are payable at the time of submission of the application, or, in the event an Environmental Impact Report is required, at such time as it is determined an Environmental Impact Report is necessary, or in the event a specialized environmental study is required, at such time as it is determined necessary. In the event the City retains a consultant to assist in preparation of the EIR, the applicant shall deposit an amount to be determined by the Director of Community Development based upon that official's estimate of the cost of preparation.

If the costs of preparation exceed the amount of the above deposit, the Director shall notify the applicant who shall, within five days of such notice, deposit additional amounts necessary to cover costs of preparation. If costs of preparation are less than the amount deposited, any amounts remaining upon certification of the EIR shall be refunded to the applicant. Any applicant who desires to proceed directly to the preparation of a draft EIR may do so without the payment of a fee for review and initial assessment upon payment of the fee for preparation costs, review, and required filings for an EIR.

The fee for copies of documents prepared pursuant to this resolution shall be the standard fee charged by the City for copies of like documents, provided that no fee shall be charged another unit of government required to review any document requested by it.

The fee or fees set hereby shall be in addition to any other fee required by law.

Postage charges will be added if documents are mailed.

**CITY OF SUNNYVALE
FISCAL YEAR 2006/2007
FEE SCHEDULE**

	<u>Fiscal Year 2005/2006</u>	<u>Fiscal Year 2006/2007</u>	<u>Charge Code</u>	<u>Object Level 3 & 4</u>	<u>Title (Obj. Lvl. 3)</u>	<u>Title (Obj. Lvl. 4)</u>
SECTION 3.09 FIRE PREVENTION CONSTRUCTION RELATED FEES						
A. <u>Single Family Residences.</u> Permit fee based on % of the building permit fee from the building permit schedule.	70%	70%	799106	1356	Permit - Fire Prev Const.	
B. <u>Apartments, Condominiums, Townhouses.</u> Permit fee based on % of the building permit fee from the building permit fee schedule.	70%	70%	799106	1356	Permit - Fire Prev Const.	
C. <u>Nonresidential Buildings.</u> Permit fee based on % of the building permit fee from the building permit fee schedule.	70%	70%	799106	1356	Permit - Fire Prev Const.	
Fire construction fees are all inclusive, e.g., underground systems, overhead fire sprinkler systems, fire suppression systems, smoke detectors, alarm & annunciation systems, kitchen ventilation systems.						
SECTION 3.10 COPIES OF PRINTED MATERIAL						
A. Maps (plus postage, if mailed)						
Zoning Map (color) 36" x 52"	\$55.00	\$56.00	799106	4117 - 5	Sale of Printed Materials	Plans and Specs
General Plan Land Use and Transportation						
(color) 11" x 17"	\$6.70	\$7.00	799106	4117 - 5	Sale of Printed Materials	Plans and Specs
(color) 24" x 36"	\$55.00	\$56.00	799106	4117 - 5	Sale of Printed Materials	Plans and Specs
(color) 36" x 60"	\$57.00	\$58.00	799106	4117 - 5	Sale of Printed Materials	Plans and Specs
B. Executive Summary of General Plan (plus postage, if mailed)	\$21.00	\$21.00	799106	4117 - 5	Sale of Printed Materials	Plans and Specs

**CITY OF SUNNYVALE
FISCAL YEAR 2006/2007
FEE SCHEDULE**

	<u>Fiscal Year 2005/2006</u>	<u>Fiscal Year 2006/2007</u>	<u>Charge Code</u>	<u>Object Level 3 & 4</u>	<u>Title (Obj. Lvl. 3)</u>	<u>Title (Obj. Lvl. 4)</u>
COPIES OF PRINTED MATERIAL (contd.)						
C. Zoning Map on Compact Disc	\$16.50	\$17.00	799106	4124 - 1	Sale of Electronic Materials	Zoning Maps on C.D.
General Plan on Compact Disc	\$16.50	\$17.00	799106	4124 - 1	Sale of Electronic Materials	Zoning Maps on C.D.
Flood Zone Map on Compact Disc	\$16.50	\$17.00	799106	4124 - 1	Sale of Electronic Materials	Zoning Maps on C.D.
Open Space Map on Compact Disc	\$16.50	\$17.00	799106	4124 - 1	Sale of Electronic Materials	Zoning Maps on C.D.
D. Sub-Elements of the General Plan (Plus postage if mailed)	\$21.00	\$21.00	799106	4117 - 5	Sale of Printed Materials	Plans and Specs
E. Design Guidelines (plus postage, if mailed) (Citywide, Industrial or Murphy Avenue)	\$8.25	\$8.40	799106	4117 - 5	Sale of Printed Materials	Plans and Specs
F. Residential Construction Standards Book		\$6.00	799106	4117 - 5	Sale of Printed Materials	Plans and Specs
G. Quality in Construction Manual		\$8.00	799106	4117 - 5	Sale of Printed Materials	Plans and Specs
SECTION 3.11 NUISANCES ABATEMENT (SMC Ch. 9.26.030)						
The contract price as negotiated with an independent contractor or the City's actual costs incurred plus a % administrative fee. The total amount charged if not paid directly shall result in placement on the assessment roll by the property tax collector, and billed accordingly.	10%	10%		1674	Abatement	
SECTION 3.12 ART PERMITS (SMC Ch. 19.52)						
A. Permit for public art required in large or unique non-residential developments.	\$1,792.00	\$2,158.00	640320	1369	Permit - Art	
B. Art in Private Development In-Lieu Fee	1% of construction valuation of eligible non-residential developments	1% of construction valuation of eligible non-residential developments	890170 890180	2349 - 1 2349 - 2	In-Lieu Public Art Fees In-Lieu Public Art Fees	Art Fee Art Maintenance Fee

**CITY OF SUNNYVALE
FISCAL YEAR 2006/2007
FEE SCHEDULE**

	<u>Fiscal Year 2005/2006</u>	<u>Fiscal Year 2006/2007</u>	<u>Charge Code</u>	<u>Object Level 3 & 4</u>	<u>Title (Obj. Lvl. 3)</u>	<u>Title (Obj. Lvl. 4)</u>
SECTION 3.13 ADMINISTRATIVE CITATION (SMC Ch. 1.05)						
All violations of the Sunnyvale Municipal Code enforced pursuant to Chapter 1.05 are governed by this schedule of fines:						
(1) First violation	\$50.00	\$ 50.00	245330	1512	Comm. Dev. Code Violations	
(2) Second violation occurring within 36 months of the most recent citation date.	\$100.00	\$ 100.00	245330	1512	Comm. Dev. Code Violations	
(3) Third violation occurring within 36 months of the most recent citation date.	\$200.00	\$ 200.00	245330	1512	Comm. Dev. Code Violations	
(4) Fourth and any subsequent violation occurring within 36 months of the most recent citation date	\$500.00	\$ 500.00	245330	1512	Comm. Dev. Code Violations	
Late Payments	10% per month	10% per month	245330	1512	Comm. Dev. Code Violations	

**CITY OF SUNNYVALE
FISCAL YEAR 2006/2007
FEE SCHEDULE**

	<u>Fiscal Year 2005/2006</u>	<u>Fiscal Year 2006/2007</u>	<u>Charge Code</u>	<u>Object Level 3 & 4</u>	<u>Title (Obj. Lvl. 3)</u>	<u>Title (Obj. Lvl. 4)</u>
SECTION 3.14 BELOW MARKET RATE (BMR) PROGRAM FEES						
A. <u>Certification of Renter Eligibility-Priority Points</u> Review and verify applicant information. Issue Certification of Eligibility for housing at Below Market Rate rental properties.	\$100.00	\$ 100.00	799004	1668 - 1	BMR Fees	Certification of Renter Eligibility
B. <u>Application Processing Fee for Purchase of Property</u> Review and verify the documentation submitted by applicant on eligibility, determine preference points on application to purchase a BMR property. A non-refundable filing fee for processing the application. FY 2007/2007 fee applies to applicants placed on the waiting list in FY 2006/2007.	\$700.00	\$ 750.00	799004	1668 - 2	BMR Fees	Purchase Application Processing Fee
C. <u>Refinance Processing Fee</u> Process requests for refinance by BMR owners who wish to refinance existing loans. Schedule educational workshop, prepare and record a Deed of Trust, and a Request For Notice of Default.	\$300.00	\$ 300.00	799004	1668 - 3	BMR Fees	Refinance Processing Fee
D. <u>BMR In-Lieu Fee</u> Waive the requirements to provide BMR units in exchange for payment of a BMR in-lieu fees as described below provided the proposed development consists of between nine and nineteen parcels or units.						
a. The BMR in-lieu fee for individually owned units shall equal the difference between the fair market value of the BMR unit and the BMR unit sale price established under SMC 19.66.040		Calculated per formula	799004	1668 - 4	BMR Fees	BMR In-Lieu Fee
b. The BMR in-lieu fee for rental units shall be the difference between the market rent for the units and the established BMR rent capitalized over fifty-five years. The Consumer Price Index shall be used to establish the inflation rate, and the rental rates from the Sunnyvale vacancy and rent survey shall be used to calculate the estimated increase in rental rates.		Calculated per formula	799004	1668 - 5	BMR Fees	BMR In-Lieu Fee
SECTION 3.15 HOUSING MITIGATION FEES						
<u>Housing Mitigation Fees</u> Per SMC 19.22.035		Calculated per formula	799004	1204 - 2	Housing Mitigation	

**CITY OF SUNNYVALE
FISCAL YEAR 2006/2007
FEE SCHEDULE**

		<u>Fiscal Year</u> <u>2005/2006</u>	<u>Fiscal Year</u> <u>2006/2007</u>	<u>Charge</u> <u>Code</u>	<u>Object Level</u> <u>3 & 4</u>	<u>Title</u> <u>(Obj. Lvl. 3)</u>	<u>Title</u> <u>(Obj. Lvl. 4)</u>		
DEPARTMENT OF FINANCE									
SECTION 4.01 UTILITY BILLING DEPOSITS									
Customers receiving or applying to receive garbage or sewer service only.		An amount equivalent to the established charges for 2 billing periods		An amount equivalent to established charges for utility services for 2 billing periods	799661	Reference Deposit/Pass-through Section			
SECTION 4.02 BUSINESS LICENSES									
Replacement license		A fee not to exceed the cost of issuance		A fee not to exceed the cost of issuance	799000	450	Business License Tax		
Business license processing fee (New license - 2-year)		\$54.00	\$ 55.00	799000	1801 - 1	Bus. Lic. Processing Fees	New Applicants		
Business license processing fee (Renewal - 2-year)		\$23.00	\$ 23.00	799000	1801 - 2	Bus. Lic. Processing Fees	Renewals		
New business license tax report				A fee not to exceed the cost of issuance		799000	1801 - 3	Bus. Lic. Processing Fees	Electronic Report
				A fee not to exceed the cost of issuance		799000	1801 - 4	Bus. Lic. Processing Fees	Hard-copy Report
Electronic									
Hardcopy									
SECTION 4.03 BINGO FEES (SMC Ch. 9.37)									
Application for License		\$50.00	\$50.00	799000	1353	Permit - Bingo			
Denied License Refund		\$25.00	\$25.00	799000	1353	Permit - Bingo			
License Renewal		\$50.00	\$50.00	799000	1353	Permit - Bingo			
Gross Receipts Fee - % based on monthly gross in excess of		1%	1%	799000	1353	Permit - Bingo			
		\$5,000.00	\$5,000.00	799000	1353	Permit - Bingo			
(NOTE: Bingo license and renewal fees are subject to limitations set forth in Penal Code Section 326.5.)									
SECTION 4.04 CREDIT CARD CONVENIENCE FEE*									
Credit Card Convenience fee - (utility payments only) The percentage price charged to process credit cards over the phone. Includes an administration fee.		3%	3%	799000	3100 - 5	Internet & Phone CC Fee	Finance		

* This convenience fee may be assessed on Internet, Phone or Fax credit card transactions only as allowed by Visa/MasterCard regulations.

**CITY OF SUNNYVALE
FISCAL YEAR 2006/2007
FEE SCHEDULE**

DEPARTMENT OF LIBRARIES	<u>Fiscal Year 2005/2006</u>	<u>Fiscal Year 2006/2007</u>	<u>Charge Code</u>	<u>Object Level 3 & 4</u>	<u>Title (Obj. Lvl. 3)</u>	<u>Title (Obj. Lvl. 4)</u>
<u>SECTION 5.01 FINES AND FEES</u>						
A. <u>Patron Library Card</u>						
Initial Issuance of Card	NO CHARGE	NO CHARGE				
Each Duplicate or Lost Card	\$1.80	<u>\$1.85</u>	799371	2105	Misc Library Charges	
B. <u>Fines for Overdue Materials</u>						
Books, pamphlets, phono records, periodicals, audio cassettes, compact discs, and computer software. (Per day per item, not to exceed per item)	\$0.25	<u>\$0.25</u>	632990	1502	Fines-Lib. Overdue Mat	
	\$8.00	<u>\$8.00</u>	632990	1502	Fines-Lib. Overdue Mat	
Interlibrary loan materials (per day per item not to exceed amount per item, plus any fees charged by lending library per item).	\$0.60	<u>\$0.60</u>	632990	1502	Fines-Lib. Overdue Mat	
	\$10.00	<u>\$10.00</u>	632990	1502	Fines-Lib. Overdue Mat	
Video cassettes and DVDs (per title; per day per video-cassette/DVD not to exceed amount per cassette/DVD).	\$1.00	<u>\$1.00</u>	632990	1502	Fines-Lib. Overdue Mat	
	\$8.00	<u>\$8.00</u>	632990	1502	Fines-Lib. Overdue Mat	

**CITY OF SUNNYVALE
FISCAL YEAR 2006/2007
FEE SCHEDULE**

DEPARTMENT OF PARKS AND RECREATION	<u>Fiscal Year 2005/2006</u>	<u>Fiscal Year 2006/2007</u>	<u>Charge Code</u>	<u>Object Level 3 & 4</u>	<u>Title (Obj. Lvl. 3)</u>	<u>Title (Obj. Lvl. 4)</u>
SECTION 6.01 MUNICIPAL GOLF COURSE GREEN FEES						
Rate Per Person for the Period April 1, 2006 through and including March 31, 2007 (already approved)						
<u>Weekday</u>						
Sunnyvale (18 Holes)	\$32.00	\$33.00	645400	1950 - 11	S'vale Green Fees	Weekday
Sunken Gardens (9 Holes)	\$14.50	\$15.00	645800	1963 - 11	SG Green Fees	Weekday
<u>Weekday Twilight/Replay</u>						
Sunnyvale (18 Holes)	\$23.00	\$24.00	645400	1950 - 12	S'vale Green Fees	Weekday Twilight
Sunken Gardens (9 Holes)	\$10.00	\$10.50	645800	1963 - 12	SG Green Fees	Weekday Twilight
<u>Weekend</u>						
Sunnyvale (18 Holes)	\$42.00	\$43.00	645400	1950 - 13	S'vale Green Fees	Weekend
Sunken Gardens (9 Holes)	\$18.00	\$18.50	645800	1963 - 13	SG Green Fees	Weekend
<u>Weekend Twilight/Replay</u>						
Sunnyvale (18 Holes)	\$26.00	\$27.00	645400	1950 - 14	S'vale Green Fees	Weekend Twilight
Sunken Gardens (9 Holes)	\$11.50	\$12.00	645800	1963 - 14	SG Green Fees	Weekend Twilight
<u>Smart Card</u>						
Sunnyvale (18 Holes)	\$5.00	\$5.00	645400	1950 - 18	S'vale Green Fees	Muni Smart Cards
Sunken Gardens (9 Holes)	\$5.00	\$5.00	645800	1963 - 18	SG Green Fees	SG Smart Cards
<u>School Team Play</u>						
Sunnyvale (18 Holes)	\$450.00	\$450.00	645400	1952	School Group Play	
Sunken Gardens (9 Holes)	N/A	N/A				

**CITY OF SUNNYVALE
FISCAL YEAR 2006/2007
FEE SCHEDULE**

MUNICIPAL GOLF COURSE GREEN FEES (contd.)	Fiscal Year 2005/2006	Fiscal Year 2006/2007	Charge Code	Object Level 3 & 4	Title (Obj. Lvl. 3)	Title (Obj. Lvl. 4)
Rate Per Person for the Period April 1, 2006 through and including March 31, 2007 (already approved)						
<u>Sunnyvale Advantage Card</u>						
Sunnyvale (18 Holes)	\$145.00	\$150.00	645400	1950 - 15	S'vale Green Fees	Advantage Cards
Sunken Gardens (9 Holes)	\$73.00	<u>\$78.00</u>	645800	1963 - 17	SG Green Fees	Advantage Cards
<u>Golf Discount Card</u>						
Sunnyvale (18 Holes)	\$120.00	<u>\$125.00</u>	645400	1950 - 16	S'vale Green Fees	Golf Discount Cards
Sunken Gardens (9 Holes)	\$68.00	<u>\$73.00</u>	645800	1963 - 16	SG Green Fees	Golf Discount Cards
<u>Ten-Play Golf Card</u>						
Sunnyvale (18 Holes)	\$288.00	<u>\$297.00</u>	645400	1950 - 17	S'vale Green Fees	10-Play Cards
Sunken Gardens (9 Holes)	\$130.50	<u>\$135.00</u>	645800	1963 - 15	SG Green Fees	10-Play Cards
<u>Tournament Fee</u>						
Sunnyvale (18 Holes)	\$2.50	<u>\$2.50</u>	645400	1954 - 1	S'vale Green Fees	Tournament
Sunken Gardens (9 Holes)	\$1.00	<u>\$1.00</u>	645800	1954 - 2	SG Green Fees	Tournament

A. Persons claiming eligibility to be charged fees as residents of the City must present evidence to the starter of such residency in the form of a valid California driver's license or valid identification card issued by the Department of Motor Vehicles of the State of California.

B. Adjustments to Green Fee Rates:
 Director of Parks and Recreation Department may adjust green fee amounts for marketing and promotional activities as is necessary to encourage optimum play of the municipal golf courses.

**CITY OF SUNNYVALE
FISCAL YEAR 2006/2007
FEE SCHEDULE**

MUNICIPAL GOLF COURSE GREEN FEES (contd.)	<u>Fiscal Year</u> 2005/2006	<u>Fiscal Year</u> 2006/2007	<u>Charge</u> Code	<u>Object Level</u> 3 & 4	<u>Title</u> (Obj. Lvl. 3)	<u>Title</u> (Obj. Lvl. 4)
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C. Dates Holiday Fee Rates Will Be In Effect:

<u>Holiday</u>	<u>Date Observed</u>
Memorial Day	Monday, May 29, 2006
Independence Day	Tuesday July 4, 2006
Labor Day	Monday, Sept. 4, 2006
Thanksgiving	Thursday, Nov. 23, 2006
Day After Thanksgiving	Friday, Nov. 24, 2006
Christmas Eve	Friday, Dec. 22, 2006
Christmas Day	Monday, Dec. 25, 2006
New Year's Eve	Friday, Dec. 19, 2006
New Year's Day	Monday, Jan. 1, 2007
Martin Luther King Day	Monday, Jan. 15, 2007
President's Day	Monday, Feb. 19, 2007

**CITY OF SUNNYVALE
FISCAL YEAR 2006/2007
FEE SCHEDULE**

MUNICIPAL GOLF COURSE GREEN FEES (contd.)	Fiscal Year 2005/2006	Fiscal Year 2006/2007	Charge Code	Object Level 3 & 4	Title (Obj. Lvl. 3)	Title (Obj. Lvl. 4)
Rate Per Person for the Period April 1, 2007 through and including March 31, 2008						
<u>Weekday</u>						
Sunnyvale (18 Holes)	\$33.00	\$34.00	645400	1950 - 11	S'vale Green Fees	Weekday
Sunken Gardens (9 Holes)	\$15.00	\$15.50	645800	1963 - 11	SG Green Fees	Weekday
<u>Weekday Twilight/Replay</u>						
Sunnyvale (18 Holes)	\$24.00	\$25.00	645400	1950 - 12	S'vale Green Fees	Weekday Twilight
Sunken Gardens (9 Holes)	\$10.50	\$11.00	645800	1963 - 12	SG Green Fees	Weekday Twilight
<u>Weekend</u>						
Sunnyvale (18 Holes)	\$43.00	\$45.00	645400	1950 - 13	S'vale Green Fees	Weekend
Sunken Gardens (9 Holes)	\$18.50	\$19.00	645800	1963 - 13	SG Green Fees	Weekend
<u>Weekend Twilight/Replay</u>						
Sunnyvale (18 Holes)	\$27.00	\$28.50	645400	1950 - 14	S'vale Green Fees	Weekend Twilight
Sunken Gardens (9 Holes)	\$12.00	\$12.50	645800	1963 - 14	SG Green Fees	Weekend Twilight
<u>Smart Card</u>						
Sunnyvale (18 Holes)	\$5.00	\$5.00	645400	1950 - 18	S'vale Green Fees	Muni Smart Cards
Sunken Gardens (9 Holes)	\$5.00	\$5.00	645800	1963 - 18	SG Green Fees	SG Smart Cards
<u>School Team Play</u>						
Sunnyvale (18 Holes)	\$450.00	\$450.00	645400	1952	School Group Play	
Sunken Gardens (9 Holes)	N/A	N/A				
<u>Sunnyvale Advantage Card</u>						
Sunnyvale (18 Holes)	\$150.00	\$155.00	645400	1950 - 15	S'vale Green Fees	Advantage Cards
Sunken Gardens (9 Holes)	\$78.00	\$83.00	645800	1963 - 17	SG Green Fees	Advantage Cards

**CITY OF SUNNYVALE
FISCAL YEAR 2006/2007
FEE SCHEDULE**

MUNICIPAL GOLF COURSE GREEN FEES (contd.)	Fiscal Year 2005/2006	Fiscal Year 2006/2007	Charge Code	Object Level 3 & 4	Title (Obj. Lvl. 3)	Title (Obj. Lvl. 4)
Rate Per Person for the Period April 1, 2007 through and including March 31, 2008						
<u>Golf Discount Card</u>						
Sunnyvale (18 Holes)	\$125.00	\$130.00	645400	1950 - 16	S'vale Green Fees	Golf Discount Cards
Sunken Gardens (9 Holes)	\$73.00	<u>\$78.00</u>	645800	1963 - 16	SG Green Fees	Golf Discount Cards
<u>Ten-Play Golf Card</u>						
Sunnyvale (18 Holes)	\$297.00	\$306.00	645400	1950 - 17	S'vale Green Fees	10-Play Cards
Sunken Gardens (9 Holes)	\$135.00	<u>\$139.50</u>	645800	1963 - 15	SG Green Fees	10-Play Cards
<u>Tournament Fee</u>						
Sunnyvale (18 Holes)	\$2.50	\$2.50	645400	1954 - 1	S'vale Green Fees	Tournament Fee
Sunken Gardens (9 Holes)	\$1.00	<u>\$1.00</u>	645800	1954 - 2	SG Green Fees	Tournament Fee

A. Persons claiming eligibility to be charged fees as residents of the City must present evidence to the starter of such residency in the form of a valid California driver's license or valid identification card issued by the Department of Motor Vehicles of the State of California.

B. Adjustments to Green Fee Rates
 Director of Parks and Recreation Department may adjust green fee amounts for marketing and promotional activities as is necessary to encourage optimum play of the municipal golf courses.

**CITY OF SUNNYVALE
FISCAL YEAR 2006/2007
FEE SCHEDULE**

	<u>Fiscal Year 2005/2006</u>	<u>Fiscal Year 2006/2007</u>	<u>Charge Code</u>	<u>Object Level 3 & 4</u>	<u>Title (Obj. Lvl. 3)</u>	<u>Title (Obj. Lvl. 4)</u>
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MUNICIPAL GOLF COURSE GREEN FEES (contd.)

C. Dates Holiday Fee Rates Will Be In Effect:

<u>Holiday</u>	<u>Date Observed</u>
Memorial Day	Monday, May 28, 2007
Independence Day	Wednesday, July 4, 2007
Labor Day	Monday, Sept. 3, 2007
Thanksgiving Day	Thursday, Nov. 22, 2007
Day After Thanksgiving	Friday, Nov. 23, 2007
Christmas Eve	Monday, Dec. 24, 2007
Christmas Day	Tuesday, Dec. 25, 2007
New Year's Eve	Monday, Dec. 31, 2007
New Year's Day	Tuesday, Jan. 1, 2008
Martin Luther King Day	Monday, Jan. 21, 2008
President's Day	Monday, Feb. 18, 2008

SECTION 6.02 ACTIVITY AND FACILITY USE FEES

The Director of Parks and Recreation is authorized to administratively establish Activity and Facility Use Fee Schedules for recreation activities and services not otherwise specified in this document. Schedules shall be established based upon market conditions and City Council adopted policies to ensure fairness and accessibility while attaining fiscal self-sufficiency. Schedules shall be published and available to the public.

Contact Parks and Recreation
for fee information
at 730-7350

**CITY OF SUNNYVALE
FISCAL YEAR 2006/2007
FEE SCHEDULE**

DEPARTMENT OF PUBLIC SAFETY	<u>Fiscal Year 2005/2006</u>	<u>Fiscal Year 2006/2007</u>	<u>Charge Code</u>	<u>Object Level 3 & 4</u>	<u>Title (Obj. Lvl. 3)</u>	<u>Title (Obj. Lvl. 4)</u>
SECTION 7.01 COPIES OF MATERIALS						
A. Copy of an incident report.	\$15.00	\$15.00	799583	2765 - 2	Other Public Safety Fees	Copy of Incident Reports
EXEMPTION. One copy of the report shall be furnished to a victim of the crime at no charge.						
B. Address searches/research fee, Charge is per address searched.	\$46.00	\$45.00	799583	1371	Other Public Safety Fees	Address search fees
C. Copy of video tape (per tape). One tape of one camera view plus 10% administrative fees.	\$95.00	\$95.00	799583	2765 - 3	Other Public Safety Fees	Copy of Video Tape
SECTION 7.02 POLICE SERVICES						
A. Applicant Fingerprint Fee (Penal Code Section 13300(e))	\$10.00	\$23.00	799583	2765 - 6	Other Public Safety Fees	Applicant Fingerprint Fee
EXEMPTIONS:						
B. Criminal Justice Administration Fee (Government Code Section 29550.3 (b))	\$353.00	\$364.00	799583	2768	Criminal Justice Administration Fee	
C. Civil Subpoena Fees	Deposit per subpoena per day		\$150.00	799583	2769	Civil Subpoena Fees
	Actual cost including all salary, benefits, and travel expenses		varies	799583	2769	Civil Subpoena Fees
D. Vehicle Mechanical or Registration Violation Citation Correction Verification (Fix-it Ticket sign off)	Sunnyvale Resident		\$12.50	799583	2765 - 4	Other Public Safety Fees
	Sunnyvale Non-Resident		\$25.00	799583	2765 - 4	Other Public Safety Fees

**CITY OF SUNNYVALE
FISCAL YEAR 2006/2007
FEE SCHEDULE**

	<u>Fiscal Year 2005/2006</u>	<u>Fiscal Year 2006/2007</u>	<u>Charge Code</u>	<u>Object Level 3 & 4</u>	<u>Title (Obj. Lvl. 3)</u>	<u>Title (Obj. Lvl. 4)</u>
SECTION 7.03 OTHER PERMITS AND SERVICES (not including State pass-through costs)						
A. Concealed Weapons Permit	\$90.00	\$100.00	799583	1371	Misc. DPS Permits & Services	
B. Concealed Weapons Permit Renewal	\$13.00	\$25.00	799583	1371	Misc. DPS Permits & Services	
C. Secondhand Dealer/Pawnbroker Permit - One Owner	\$275.00	\$283.00	799583	1371	Misc. DPS Permits & Services	
Additional Owner(s) (each)	\$97.00	\$100.00	799583	1371	Misc. DPS Permits & Services	
Permit Renewal	\$142.00	\$146.00	799583	1371	Misc. DPS Permits & Services	
DOJ New Dealer Application Fee	\$195.00	\$201.00	799583	1371	Misc. DPS Permits & Services	
DOJ Renewal Fee	\$10.00	\$10.00	799583	1371	Misc. DPS Permits & Services	
D. Local Criminal History Clearance Letter	\$44.00	\$44.00	799583	2765 - 9	Other Public Safety Fees	Local Criminal History Clearance Letter
E. Firearms Sales Permit	\$92.00	\$95.00	799583	1371	Misc. DPS Permits & Services	
F. Firearms Seizure Fee PC12021.3(j)	\$92.00	\$95.00	799583	1371	Misc. DPS Permits & Services	
G. Subpoena Duces Tecum (Evidence Code Section 1563) Reasonable cost shall include, but not limited to:						
copies per page (8 1/2" x 14" or smaller)	\$0.10	\$0.10	799583	2765 - 5	Other Public Safety Fees	Subpoena Duces Tecum
copies per page (from microfilm)	\$0.20	\$0.20	799583	2765 - 5	Other Public Safety Fees	Subpoena Duces Tecum
copies per page (oversize, or requiring special processing)	<u>Actual Cost</u>	<u>Actual Cost</u>	799583	2765 - 5	Other Public Safety Fees	Subpoena Duces Tecum
plus per hour per employee,	\$24.00	\$24.00	799583	2765 - 5	Other Public Safety Fees	Subpoena Duces Tecum
computed on the basis of per quarter hour or fraction thereof;	\$6.00	\$6.00	799583	2765 - 5	Other Public Safety Fees	Subpoena Duces Tecum
plus actual costs for records retrieval for documents held offsite;						
plus postage, if mailed.						

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	<u>Fiscal Year 2005/2006</u>	<u>Fiscal Year 2006/2007</u>	<u>Charge Code</u>	<u>Object Level 3 & 4</u>	<u>Title (Obj. Lvl. 3)</u>	<u>Title (Obj. Lvl. 4)</u>
OTHER PERMITS AND SERVICES (contd.)						
H. Officer Contract Overtime, per hour	\$123.00	\$128.00	799583	2760	Police Contract Overtime.	
Officer Contract Overtime (Schools or Non-Profits), per hour	\$86.00	\$90.00	799583	2760	Police Contract Overtime.	
I. Peddler/Solicitor Permit (SMC Ch. 5.28)	\$119.00	\$125.00	799583	1371	Misc. DPS Permits & Services	
J. Juvenile Diversion Fees	\$7.00	\$10.00	799583	1306	Juvenile Diversion Fees	
SECTION 7.04 EMERGENCY RESPONSE FEE						
(Government Code Sections 53150 through 53158) Emergency response fee imposed upon any person under the influence of any alcoholic beverage or any drug, or the combination of any alcoholic beverage and any drug whose negligent or intentionally wrongful operation of a motor vehicle, boat, vessel, or civil aircraft caused by that influence proximately causes an incident resulting in an appropriate emergency response:						
A. Direct costs arising because of the response to the particular incident. Costs shall include the costs of providing police, firefighting, rescue, and emergency medical services at the scene of the incident, as well as salaries of the personnel responding to the incident. Actual cost based on the incident, not to exceed (Per incident):	\$12,000.00	\$12,000.00	799583	2754	Emergency Response	
<u>Alarm Users Permit</u>						
Fee set for July 1, 2007 implementation.						
Residents		\$35.00	799583	2766	False Fire Alarm Fees	
Businesses		\$70.00	799583	2766	False Fire Alarm Fees	
FALSE ALARMS						
<u>False Burglar Alarm Fee</u>						
3rd, 4th and 5th occurrence during a 12-month period	\$150.00	\$150.00	799583	2756	False Burglar Alarm Fees	
6th-10th occurrence during a 12-month period	\$150.00	\$225.00	799583	2756	False Burglar Alarm Fees	
Each response above 10 during a 12-month period	\$150.00	\$500.00	799583	2756	False Burglar Alarm Fees	
<u>False Fire Alarm Fee</u>						
3rd, 4th and 5th occurrence during a 12-month period	\$150.00	\$150.00	799583	2766	False Fire Alarm Fees	
6th-10th occurrence during a 12-month period	\$150.00	\$225.00	799583	2766	False Fire Alarm Fees	
Each response above 10 during a 12-month period	\$150.00	\$500.00	799583	2766	False Fire Alarm Fees	

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	<u>Fiscal Year 2005/2006</u>	<u>Fiscal Year 2006/2007</u>	<u>Charge Code</u>	<u>Object Level 3 & 4</u>	<u>Title (Obj. Lvl. 3)</u>	<u>Title (Obj. Lvl. 4)</u>
SECTION 7.05 VEHICLE RELEASE FEE (Vehicle Code Section 22850.5)						
All Impounds (Fee Charged to Registered Owner or Registered Owner's Agent only.)	\$153.00	\$158.00	799583	2763		Vehicle Release Fee
All other towing other than abatements, abandonments, recovered stolen, private property tows, & Katz cases.	\$153.00	\$158.00	799583	2763		Vehicle Release Fee
Repossessions (Vehicle Code 26751)	\$15.00	\$15.00	799583	2763		Vehicle Release Fee
SECTION 7.06 ADULT ENTERTAINMENT AND MESSAGE ESTABLISHMENTS (SMC Ch. 9.40 and Ch. 9.41)						
A. <u>Adult Establishment License</u>						
Application (includes background for first owner)	\$3,057.00	\$3,149.00	799583	1373		Adult Entertainment Permits
Annual Renewal (includes background for first owner)	\$3,057.00	\$3,149.00	799583	1373		Adult Entertainment Permits
B. <u>Message Establishment License</u>						
Application (includes background for first owner)	\$661.00	\$681.00	799583	1371		Misc. DPS Permits & Services
Annual Renewal (includes background for first owner)	\$661.00	\$681.00	799583	1371		Misc. DPS Permits & Services
C. <u>Massage Therapist Permit (includes background)</u>						
	\$181.00	\$186.00	799583	1371		Misc. DPS Permits & Services
D. <u>Background Check Fee</u>						
Background check for each additional massage or adult entertainment establishment owner	\$148.00	\$152.00	799583	1371		Misc. DPS Permits & Services

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SECTION 7.07 TAXICAB FRANCHISES (SMC Ch. 5.36)	Fiscal Year 2005/2006	Fiscal Year 2006/2007	Charge Code	Object Level 3 & 4	Title (Obj. Lvl. 3)	Title (Obj. Lvl. 4)
A. <u>2-Year Franchise Application Fee; Renewal Fee</u> Application or Renewal	\$375.00	\$386.00	799000	600 - 3	Franchise - Other	Taxicab Service
B. <u>Driver's Permit Fees</u>						
Application	\$75.00	\$105.00	799583	1370	Permit - Taxi Driver and Vehicle	
Renewal fee	\$45.00	\$55.00	799583	1370	Permit - Taxi Driver and Vehicle	
C. <u>Vehicle Fee</u>						
For the maximum number of vehicles which at any one time during each calendar quarter were registered with the City to be in service under the franchise, or which should have been, but were not, so registered. (Per quarter for each vehicle.)	\$175.00	\$175.00	799583	1370	Permit - Taxi Driver and Vehicle	

Such franchise fees shall be billed quarterly, for each of the following calendar quarters: January 1 through March 31; April 1 through June 30; July 1 through September 30; and October 1 through December 31. All fees shall be paid to the Department of Finance on or before the 15th day after presentation.

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		<u>Fiscal Year</u> <u>2005/2006</u>	<u>Fiscal Year</u> <u>2006/2007</u>	<u>Charge</u> <u>Code</u>	<u>Object Level</u> <u>3 & 4</u>	<u>Title</u> <u>(Obj. Lvl. 3)</u>	<u>Title</u> <u>(Obj. Lvl. 4)</u>
SECTION 7.08 FIRE SAFETY OPERATIONS PERMITS							
<p>For the permits described under the California Fire Code and under the Hazardous Materials Storage Ordinances, where a party storing hazardous materials has obtained a permit under the Uniform Fire Code, and is later required to apply for and obtain a permit under one of the Hazardous Materials Storage Ordinances within one year of obtaining the permit under the Uniform Fire Code, for the very same type of hazardous materials, that party will be allotted a credit towards fees charged on the Hazardous Materials Storage Ordinance permit, which will be based on the amount paid for the Uniform Fire Code permit, pro-rated by the number of months remaining in that year.</p>							
105.8 CFC	Aerosol products. To store or handle an aggregate quantity in excess of 500 lbs. (level 2 or 3) (Annual)	\$125.00	\$150.00	799583	1362	Permit - Operations	
105.8 CFC	Automobile wrecking yard. To operate an automobile wrecking yard. (Annual)	\$125.00	\$150.00	799583	1362	Permit - Operations	
105.8 CFC	Cellulose Nitrate storage. To store or handle more than 25 pounds of cellulose nitrate plastic (pyroxylin) for the manufacturing or assembly of articles or parts of articles containing cellulose nitrate plastics (pyroxylin). (Annual)	\$212.00	\$254.00	799583	1362	Permit - Operations	
105.8 CFC	Combustible fiber storage. To store or handle combustible fibers in quantities in excess of 100 cubic feet. (Annual)	\$212.00	\$254.00	799583	1362	Permit - Operations	

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FIRE SAFETY OPERATIONS PERMITS (contd.)							
105.8 CFC	Combustible material storage. To store more than 2500 cubic feet gross volume of combustible empty packing cases, boxes, barrels or similar containers, or rubber or cork, or other similarly combustible material. (Annual)	\$125.00	\$150.00	799583	1362	Permit - Operations	
105.8 CFC	Dust-producing operations. To operate a grain elevator, flour starch mill, feed mill, or plant pulverizing aluminum, coal, coca, magnesium, spices, sugar or other material producing dusts. (Annual)	\$212.00	\$254.00	799583	1362	Permit - Operations	
105.8 CFC	Explosives or blasting agents. For permits for explosives or blasting agents. (Annual)	\$212.00	\$254.00	799583	1362	Permit - Operations	
105.8 CFC	High-piled combustible storage. To use any building or portion thereof exceeding 500 square feet for the storage of high-piled combustible stock. High pile storage area of: 500 sq. ft. to 2499 sq. ft. (Annual) 2500 sq. ft to 4999 sq. ft. (Annual) 5000 sq. ft. and over (Annual)	\$125.00 \$175.00 \$239.00	\$150.00 \$210.00 \$287.00	799583 799583 799583	1362 1362 1362	Permit - Operations Permit - Operations Permit - Operations	
105.8 CFC	Hot works. Fixed site equipment such as welding booths, portable equipment in a structure, or public exhibitions	\$125.00	\$150.00	799583	1362	Permit - Operations	

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FIRE SAFETY OPERATIONS PERMITS (contd.)		Fiscal Year 2005/2006	Fiscal Year 2006/2007	Charge Code	Object Level 3 & 4	Title (Obj. Lvl. 3)	Title (Obj. Lvl. 4)
105.8 CFC	Lumber yards. To store lumber in excess of 100,000 board feet (Annual)	\$125.00	<u>\$150.00</u>	799583	1362	Permit - Operations	
105.8 CFC	Magnesium working. To melt, cast heat treat or grind more than 10 pounds of magnesium per working day (Annual)	\$212.00	<u>\$254.00</u>	799583	1362	Permit - Operations	
105.8 CFC	Mall, covered. To use a covered mall in the following manner: (Per occurrence)						
	A. Placing or constructing temporary kiosks, display booths, concession equipment or the like in the mall	\$125.00	<u>\$150.00</u>	799583	1362	Permit - Operations	
	B. To use the mall as a place of assembly	\$239.00	<u>\$287.00</u>	799583	1362	Permit - Operations	
	C. To use open-flame or flame-producing devices	\$125.00	<u>\$150.00</u>	799583	1362	Permit - Operations	
	D. To display any liquid or gas-fueled powered equipment	\$125.00	<u>\$150.00</u>	799583	1362	Permit - Operations	
105.8 CFC	Open burning. (Agriculture only.)	NO FEE	<u>NO FEE</u>				
105.8 CFC	Ovens, industrial baking or drying. Oil or gas fired and/or contain flammable vapors. (Each oven)	\$212.00	<u>\$254.00</u>	799583	1362	Permit - Operations	
105.8 CFC	Places of assembly. To operate, maintain, or use a place of assembly (occupancy of 50 or more) (Annual)						
	Occupancies of:						
	50 to 100 (includes all religious establishments)	\$72.00	<u>\$86.00</u>	799583	1362	Permit - Operations	
	101 to 300	\$125.00	<u>\$150.00</u>	799583	1362	Permit - Operations	
	301+	\$172.00	<u>\$206.00</u>	799583	1362	Permit - Operations	

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		<u>Fiscal Year 2005/2006</u>	<u>Fiscal Year 2006/2007</u>	<u>Charge Code</u>	<u>Object Level 3 & 4</u>	<u>Title (Obj. Lvl. 3)</u>	<u>Title (Obj. Lvl. 4)</u>
FIRE SAFETY OPERATIONS PERMITS (contd.)							
105.8 CFC	Repair Garages. To use a structure or business for servicing or repairing motor vehicles. One to two bays (Annual)	\$125.00	\$150.00	799583	1362	Permit - Operations	
	Three to four bays (Annual)	\$191.00	\$229.00	799583	1362	Permit - Operations	
	Five to nine bays (Annual)	\$238.00	\$286.00	799583	1362	Permit - Operations	
	Ten or more bays (Annual)	\$288.00	\$286.00	799583	1362	Permit - Operations	
105.8 CFC	Spraying or dipping. To operate a spraying or dipping enterprise utilizing flammable or combustible liquids or the application of combustible powders. (Annual)	\$315.00	\$378.00	799583	1362	Permit - Operations	
105.8 CFC	Tents, canopies and temporary membrane structures - to erect or operate a tent or air-supported temporary membrane structure having an area in excess of 200 square feet, or a canopy in excess of 400 square feet, except for structures used exclusively for camping. (Each)	\$125.00	\$150.00	799583	1362	Permit - Operations	
	Inspections outside business hours (Each)	\$157.00	\$188.00	799583	1362	Permit - Operations	
105.8 CFC	Tire storage. To use an open area or portion thereof to store tires in excess of 1,000 cubic feet. (Annual)	\$125.00	\$150.00	799583	1362	Permit - Operations	

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		<u>Fiscal Year 2005/2006</u>	<u>Fiscal Year 2006/2007</u>	<u>Charge Code</u>	<u>Object Level 3 & 4</u>	<u>Title (Obj. Lvl. 3)</u>	<u>Title (Obj. Lvl. 4)</u>
FIRE SAFETY OPERATIONS PERMITS (contd.)							
105.8 CFC	Wood products. To store chips, logged material, lumber or plywood in excess of 200 cubic feet.	\$125.00	\$150.00	799583	1362	Permit - Operations	
APP. II-A, Sec.9	Explosives. In hazardous fire area. (Each occurrence.)	\$212.00	\$254.00	799583	1362	Permit - Operations	
16.52.110 SMC	Institutions (Hospitals, Board and Care, Day Care, Residential Care) (Annual)						
	A. Day Care (7-12 persons)	\$73.00	\$88.00	799583	1362	Permit - Operations	
	B. Day Care (over 12 persons)	\$125.00	\$150.00	799583	1362	Permit - Operations	
	C. Residential Care (over 6 persons)	\$157.00	\$188.00	799583	1362	Permit - Operations	
	D. Convalescent Hospitals & Day Care/Res. Care (over 50 persons)	\$221.00	\$265.00	799583	1362	Permit - Operations	
105.8 CFC	Pyrotechnic /Special Effects Permit	\$212.00	\$254.00	799583	1362	Permit - Operations	
	Standby time per hr.(1/2 hour min.)	\$212.00	\$254.00	799583	1362	Permit - Operations	
<u>Fire Prevention/Inspection Service Fee.</u> Fire Prevention Review of fire safety plans or other fire prevention consultation or services							
	Fire Prevention Bureau (per hour with 1/2 hour minimum)	\$150.00	\$180.00	799583	1362	Permit - Operations	
<u>Inspection Cancellation Fee.</u> Fire Prevention - without notice							
		\$150.00	\$180.00	799583	1362	Permit - Operations	
<u>Overtime Inspection Fee.</u> Fire Prevention Upon Request							
		\$150.00	\$180.00	799583	1362	Permit - Operations	
<u>Late Application Fee.</u>							
	Upon failure to obtain required permit, failure to renew annual permit or failure to pay required fees; applicable 30 days after due date. (Per month)	20% of dollar amount owed	20% of Dollar Amount Owed	799583	1362	Permit - Operations	

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SECTION 7.09 HAZARDOUS MATERIALS OPERATIONS PERMITS						
Pursuant to the California Environmental Protection Agency's approval of Sunnyvale's application to serve as the Certified Unified Program Agency (CUPA) for the City, the City of Sunnyvale assumes authority and responsibility within the City for the unified hazardous waste and hazardous materials management regulatory program established by Health and Safety Code, Division 20, Chapter 6.11, Section 25404.						
Ch. 16.53 SMC	Toxic gases. To store, dispense, use or handle toxic gases.					
	The fee is determined by the quantity of toxic gas stored on-site. Only one of the two fees listed below will apply at each facility. This is an annual fee.					
	Exempt/Minimum Threshold Quantity (Class I and II), Class III Gases (no limit on quantity)					
	\$157.00	\$163.00	799583	1359	Permit - Haz. Materials	
	Class I and II gases (greater than minimum threshold quantities)					
	\$627.00	\$650.00	799583	1359	Permit - Haz. Materials	
Ch. 16.53 SMC	Toxic Gas Closure Plan. To review and process a closure plan for facilities using regulated gases. (Each)					
	\$560.00	\$580.00	799583	1359	Permit - Haz. Materials	
20.60.060 SMC	Underground Tank Removal. To remove any flammable liquid, combustible liquid, or hazardous chemical tank. (Per tank occurrence)					
	\$448.00	\$464.00	799583	1359	Permit - Haz. Materials	

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HAZARDOUS MATERIALS OPERATIONS PERMITS (contd.)							
20.32.120 SMC	<u>SMALL QUANTITIES.</u> To store or handle						
21.08.040 SMC	up to and including 500 lbs. as a solid, up to and including 55 gallons as a liquid, and up to and including 200 cubic feet as a compressed gas at standard temperature and pressure:						
	For up to two categories of the following Department of Transporta- tion Hazard Categories: (Annual)	\$180.00	\$187.00	799583	1359	Permit - Haz. Materials	
	For three or more categories of the following Department of Transporta- tion Hazard Categories: (Annual)	\$470.00	\$487.00	799583	1359	Permit - Haz. Materials	
DOT	<u>Hazardous Class</u>						
	2.1						<u>Materials</u> Flammable Gas
	2.2						Non-Flammable Gas
	2.3						Poisonous Gas
	3						Flammable Liquids
	4						Flammable Solids
	5.1						Oxidizer
	5.2						Organic Peroxide
	6.1						Poison Materials
	6.2						Etiological Materials
	8						Corrosives
	9						Miscellaneous Regulated Materials - Not DOT

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HAZARDOUS MATERIALS OPERATIONS PERMITS (contd.)		Fiscal Year 2005/2006	Fiscal Year 2006/2007	Charge Code	Object Level 3 & 4	Title (Obj. Lvl. 3)	Title (Obj. Lvl. 4)
20.32.120 SMC	<u>LARGE QUANTITIES.</u> To store or handle quantities in excess of the foregoing of any regulated materials which are categorized by Department of Transportation:						
21.08.040 SMC							
2.1 -- Flammable Gas							
Quantity Range 1 & 2 (Annual)		\$513.00	\$532.00	799583	1359	Permit - Haz. Materials	
Quantity Range 3, 4, 5 (Annual)		\$777.00	\$805.00	799583	1359	Permit - Haz. Materials	
2.2 -- Non-Flammable Gas							
Quantity Range 1 & 2 (Annual)		\$513.00	\$532.00	799583	1359	Permit - Haz. Materials	
Quantity Range 3, 4, 5 (Annual)		\$777.00	\$805.00	799583	1359	Permit - Haz. Materials	
2.3 -- Poison Gas							
Quantity Range 1 & 2 (Annual)		\$513.00	\$532.00	799583	1359	Permit - Haz. Materials	
Quantity Range 3, 4, 5 (Annual)		\$777.00	\$805.00	799583	1359	Permit - Haz. Materials	
3 -- Flammable Liquids							
Quantity Range 1 & 2 (Annual)		\$513.00	\$532.00	799583	1359	Permit - Haz. Materials	
Quantity Range 3, 4, 5 (Annual)		\$777.00	\$805.00	799583	1359	Permit - Haz. Materials	
4 -- Flammable Solids							
Quantity Range 1 & 2 (Annual)		\$513.00	\$532.00	799583	1359	Permit - Haz. Materials	
Quantity Range 3, 4, 5 (Annual)		\$777.00	\$805.00	799583	1359	Permit - Haz. Materials	
5.1 -- Oxidizer							
Quantity Range 1 & 2 (Annual)		\$513.00	\$532.00	799583	1359	Permit - Haz. Materials	
Quantity Range 3, 4, 5 (Annual)		\$777.00	\$805.00	799583	1359	Permit - Haz. Materials	
5.2 -- Organic Peroxide							
Quantity Range 1 & 2 (Annual)		\$513.00	\$532.00	799583	1359	Permit - Haz. Materials	
Quantity Range 3, 4, 5 (Annual)		\$777.00	\$805.00	799583	1359	Permit - Haz. Materials	
6.1 -- Poison Materials							
Quantity Range 1 & 2 (Annual)		\$513.00	\$532.00	799583	1359	Permit - Haz. Materials	
Quantity Range 3, 4, 5 (Annual)		\$777.00	\$805.00	799583	1359	Permit - Haz. Materials	
6.2 -- Etiological Materials							
Quantity Range 1 & 2 (Annual)		\$513.00	\$532.00	799583	1359	Permit - Haz. Materials	
Quantity Range 3, 4, 5 (Annual)		\$777.00	\$805.00	799583	1359	Permit - Haz. Materials	

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HAZARDOUS MATERIALS OPERATIONS PERMITS: LARGE QUANTITIES (contd.)							
	8 -- Corrosives						
	Quantity Range 1 & 2 (Annual)	\$513.00	<u>\$532.00</u>	799583	1359	Permit - Haz. Materials	
	Quantity Range 3, 4, 5 (Annual)	\$777.00	<u>\$805.00</u>	799583	1359	Permit - Haz. Materials	
	9 -- Miscellaneous Regulated						
	Quantity Range 1 & 2 (Annual)	\$513.00	<u>\$532.00</u>	799583	1359	Permit - Haz. Materials	
	Quantity Range 3, 4, 5 (Annual)	\$777.00	<u>\$805.00</u>	799583	1359	Permit - Haz. Materials	
20.32.120 SMC	To store or handle regulated						
21.08.040 SMC	materials which are not categorized by Department of Transportation:						
	Quantity Range 1 & 2 (Annual)	\$513.00	<u>\$532.00</u>	799583	1359	Permit - Haz. Materials	
	Quantity Range 3, 4, 5 (Annual)	\$777.00	<u>\$805.00</u>	799583	1359	Permit - Haz. Materials	
20.32.120 SMC	To store, use or handle materials						
21.08.040 SMC	regulated in Chapter 6.95 of Division 20 of the Health and Safety Code:						
	Quantity Range 1 & 2 (Annual)	\$513.00	<u>\$532.00</u>	799583	1359	Permit - Haz. Materials	
	Quantity Range 3, 4, 5 (Annual)	\$777.00	<u>\$805.00</u>	799583	1359	Permit - Haz. Materials	
20.32.120 SMC	To store, use or handle cryogenic						
	gases. (Cryogenic fees shall be assessed under this fee category, not as a DOT regulated material.)						
	Quantity Range 1 & 2 (Annual)	\$513.00	<u>\$532.00</u>	799583	1359	Permit - Haz. Materials	
	Quantity Range 3, 4, 5 (Annual)	\$777.00	<u>\$805.00</u>	799583	1359	Permit - Haz. Materials	
21.08.040 SMC	To operate an underground storage						
	tank which is regulated by Title 21 SMC. This fee is in addition to any hazard class fee. (Per tank annual)	\$91.00	<u>\$94.00</u>	799583	1359	Permit - Haz. Materials	
20.32.120 SMC	To close a hazardous materials						
21.08.040 SMC	storage facility (other than tanks) (Each occurrence)	\$610.00	<u>\$632.00</u>	799583	1359	Permit - Haz. Materials	

**CITY OF SUNNYVALE
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HAZARDOUS MATERIALS OPERATIONS PERMITS (contd.)	<u>Fiscal Year 2005/2006</u>	<u>Fiscal Year 2006/2007</u>	<u>Charge Code</u>	<u>Object Level 3 & 4</u>	<u>Title (Obj. Lvl. 3)</u>	<u>Title (Obj. Lvl. 4)</u>
<u>Consultation Fee.</u> Review of Hazardous Materials Management Plans (HMMP's) and/or business files by consultants with Hazardous Materials Inspectors or other members of the Fire Prevention Bureau (minimum one half hour charge). Note: This is not intended to require a facility to pay a fee to discuss/review their own HMMP/business file with a member of the Fire Prevention Bureau (Per hour)	\$150.00	\$155.00	799583	1359	Permit - Haz. Materials	
<u>Re-inspection Fee.</u> Hazardous Materials - after first re-inspection - (Each inspection)	\$150.00	\$155.00	799583	1359	Permit - Haz. Materials	
<u>Overtime Inspection Fee.</u> Hazardous Materials Upon Request	\$150.00	\$155.00	799583	1359	Permit - Haz. Materials	
<u>Late Application Fee.</u> Upon failure to obtain required permit, failure to renew annual permit or failure to pay required fees; applicable 30 days after due date. (Per month)	dollar amount owed	20% of <u>Dollar Amount Owed</u>	799583	1359	Permit - Haz. Materials	

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	<u>Fiscal Year 2005/2006</u>	<u>Fiscal Year 2006/2007</u>	<u>Charge Code</u>	<u>Object Level 3 & 4</u>	<u>Title (Obj. Lvl. 3)</u>	<u>Title (Obj. Lvl. 4)</u>
HAZARDOUS MATERIALS OPERATIONS PERMITS (contd.)						
20.60.060 SMC <u>Annual Hazardous Waste Treatment</u> (billed for highest tier only)						
Permit by Rule	\$547.00	\$567.00	799583	1349	Permit -CUPA	
Conditionally Authorized	\$274.00	\$284.00	799583	1349	Permit -CUPA	
Conditionally Exempt	\$143.00	\$148.00	799583	1349	Permit -CUPA	
<u>Annual Hazardous Waste Generator Fees</u>						
Used Oil Only	\$72.00	\$75.00	799583	1349	Permit -CUPA	
<100kg/year	\$143.00	\$148.00	799583	1349	Permit -CUPA	
<5 tons/year	\$285.00	\$295.00	799583	1349	Permit -CUPA	
5-<20 tons/year	\$520.00	\$539.00	799583	1349	Permit -CUPA	
25-<50 tons/year	\$1,140.00	\$1,182.00	799583	1349	Permit -CUPA	
50-<250 tons/year	\$2,280.00	\$2,363.00	799583	1349	Permit -CUPA	
250-<500 tons/year	\$9,690.00	\$10,044.00	799583	1349	Permit -CUPA	
500-<1,000 tons/year	\$18,240.00	\$18,906.00	799583	1349	Permit -CUPA	
1,000-2,000 tons/year	\$27,360.00	\$28,359.00	799583	1349	Permit -CUPA	
>2000 tons/year	\$36,480.00	\$37,812.00	799583	1349	Permit -CUPA	
<u>California Accidental Release Prevention (CalARP) Program</u>						
Registration	\$131.00	\$136.00	799583	1349	Permit -CUPA	
Review of Risk Management Plans (Charge per hour)	\$186.00	\$193.00	799583	1349	Permit -CUPA	
Required Inspections (Charge per hour)	\$186.00	\$193.00	799583	1349	Permit -CUPA	
<u>Annual Unified Program State Service Fees</u>						
Unified Program Facility	as set by State	as set by State	799583		Reference Deposit/Pass-through Section	
Underground Tank (Each)	as set by State	as set by State	799583		Reference Deposit/Pass-through Section	
CalARP Facility	as set by State	as set by State	799583		Reference Deposit/Pass-through Section	

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	<u>Fiscal Year 2005/2006</u>	<u>Fiscal Year 2006/2007</u>	<u>Charge Code</u>	<u>Object Level 3 & 4</u>	<u>Title (Obj. Lvl. 3)</u>	<u>Title (Obj. Lvl. 4)</u>
SECTION 7.10 ANIMAL CONTROL SERVICES FEES AND CHARGES						
A. Animal Licensing Fee (not transferable) ¹						
Altered Dog ²						
One Year	\$11.00	\$15.00	799583	2751	Animal Control Fees	
Two Years	\$19.00	\$26.00	799583	2751	Animal Control Fees	
Three Years	\$26.00	\$33.00	799583	2751	Animal Control Fees	
Unaltered Dog ²						
One Year	\$50.00	\$50.00	799583	2751	Animal Control Fees	
Late Fee ³	\$15.00	\$20.00	799583	2751	Animal Control Fees	
Replacement Tag	\$5.00	\$5.00	799583	2751	Animal Control Fees	
Cat Registration (voluntary)						
One Year	\$6.00	\$6.00	799583	2751	Animal Control Fees	
Two Years	\$12.00	\$12.00	799583	2751	Animal Control Fees	
B. Impound Fees ⁴						
Unaltered Dogs and Cats plus offense fee	\$56.00	\$56.00	799583	2751	Animal Control Fees	
1st Offense	\$35.00	\$35.00	799583	2751	Animal Control Fees	
2nd Offense	\$50.00	\$50.00	799583	2751	Animal Control Fees	
3rd Offense	\$100.00	\$100.00	799583	2751	Animal Control Fees	
Altered Dogs and Cats	\$28.00	\$28.00	799583	2751	Animal Control Fees	
Other Domestic and Exotic Animals	\$28.00	\$28.00	799583	2751	Animal Control Fees	
C. Boarding Fees (per day or portion thereof)						
Unaltered Dogs	\$22.00	\$22.00	799583	2751	Animal Control Fees	
Altered Dogs	\$11.00	\$15.00	799583	2751	Animal Control Fees	
Unaltered Cats	\$16.00	\$20.00	799583	2751	Animal Control Fees	
Altered Cats	\$8.00	\$15.00	799583	2751	Animal Control Fees	
Other Domestic	\$11.00	\$15.00	799583	2751	Animal Control Fees	
Other Exotics	\$11.00	\$15.00	799583	2751	Animal Control Fees	
Quarantine	Up to 10 days boarding fees	Up to 10 days boarding fees	799583	2751	Animal Control Fees	
D. Other Fees ⁵						
Field Service Charge, per trip	\$35.00	\$50.00	799583	2751	Animal Control Fees	
Animal Establishment Permit	\$50.00	\$50.00	799583	2751	Animal Control Fees	

Footnotes:

- 1 For owners 65 years old or older the fee applies to the second and additional animals only
- 2 Rabies vaccination requirements apply to all licenses and licenses will not be issued beyond the validity of the vaccination.
- 3 Due upon failure to license dog by age of four months (state law), or within 30 days of acquisition, residency or license expiration.
- 4 If an owner chooses to spay/neuter their impounded pet prior to release, the additional "offense" fee will be waived. Further if a pet is spayed/neutered within 60 days of redemption, the owner will receive a refund in the difference of the unaltered/altered fees paid.
- 5 Rabies Vaccine, Medical and DHLPP/Bordetella/FVRCP fees for reclaimed animals are collected, but not reimbursed to the City.

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	<u>Fiscal Year 2005/2006</u>	<u>Fiscal Year 2006/2007</u>	<u>Charge Code</u>	<u>Object Level 3 & 4</u>	<u>Title (Obj. Lvl. 3)</u>	<u>Title (Obj. Lvl. 4)</u>
SECTION 7.11 CIVIL PENALTIES FOR PARKING VIOLATIONS						
SMC 9.24.180		\$41.00	799583	1503	Fines - Parking	
SMC 10.16.020(b)		\$41.00	799583	1503	Fines - Parking	
SMC 10.16.030 (c)		\$56.00	799583	1503	Fines - Parking	
SMC 10.16.040 (d)		\$41.00	799583	1503	Fines - Parking	
SMC 10.16.050 (a)		\$41.00	799583	1503	Fines - Parking	
SMC 10.16.060		\$41.00	799583	1503	Fines - Parking	
SMC 10.16.080		\$41.00	799583	1503	Fines - Parking	
SMC 10.16.090		\$41.00	799583	1503	Fines - Parking	
SMC 10.16.100		\$41.00	799583	1503	Fines - Parking	
SMC 10.16.110		\$41.00	799583	1503	Fines - Parking	
SMC 10.16.120		\$41.00	799583	1503	Fines - Parking	
SMC 10.16.140		\$56.00	799583	1503	Fines - Parking	
SMC 10.16.150		\$41.00	799583	1503	Fines - Parking	
SMC 10.16.160		\$56.00	799583	1503	Fines - Parking	
SMC 10.16.170		\$41.00	799583	1503	Fines - Parking	
SMC 10.24.010		\$41.00	799583	1503	Fines - Parking	
SMC 10.24.015		\$100.00	799583	1503	Fines - Parking	
SMC 10.24.020		\$41.00	799583	1503	Fines - Parking	
SMC 10.24.030		\$41.00	799583	1503	Fines - Parking	
SMC 10.36.040 (b)		\$41.00	799583	1503	Fines - Parking	
SMC 10.36.050		\$41.00	799583	1503	Fines - Parking	
SMC 10.36.060		\$41.00	799583	1503	Fines - Parking	
SMC 10.36.065		\$300.00	799583	1503	Fines - Parking	
SMC 10.36.070		\$41.00	799583	1503	Fines - Parking	
SMC 10.36.090		\$255.00	799583	1503	Fines - Parking	
SMC 19.48.260		\$41.00	799583	1503	Fines - Parking	

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		<u>Fiscal Year 2005/2006</u>	<u>Fiscal Year 2006/2007</u>	<u>Charge Code</u>	<u>Object Level 3 & 4</u>	<u>Title (Obj. Lvl. 3)</u>	<u>Title (Obj. Lvl. 4)</u>
CIVIL PENALTIES FOR PARKING VIOLATIONS (contd.)							
CVC 21113(A)	Parked on Public Ground		\$41.00	799583	1503	Fines - Parking	
CVC 21210	Bicycle Parking		\$41.00	799583	1503	Fines - Parking	
CVC 22500(A-H)	Park, Stop, Stand Violatioin		\$41.00	799583	1503	Fines - Parking	
CVC 22500 (I)	Bus Loading Zone		\$255.00	799583	1503	Fines - Parking	
CVC 22500(J-K)	Park, Stop, Stand Violation		\$41.00	799583	1503	Fines - Parking	
CVC 22500(L)	Block Wheelchair Access Ramp		\$300.00	799583	1503	Fines - Parking	
CVC 22500.1	Parked in a Fire Lane		\$50.00	799583	1503	Fines - Parking	
CVC 22502 (A,E)	Park in Direction of Flow (18" of Curb)		\$41.00	799583	1503	Fines - Parking	
CVC 22505 (B)	Park on State Highway		\$41.00	799583	1503	Fines - Parking	
CVC 22507.8 (A)	Disabled Parking Only		\$300.00	799583	1503	Fines - Parking	
CVC 22507.8 (B)	Block Handicap Space		\$300.00	799583	1503	Fines - Parking	
CVC 22513	Tow Truck Stopping at Accident Scene		\$41.00	799583	1503	Fines - Parking	
CVC 22514	Parking Within 15' of Fire Hydrant		\$50.00	799583	1503	Fines - Parking	
CVC 22515	Unattended Vehicles		\$41.00	799583	1503	Fines - Parking	
CVC 22521	Parking on Railroad Track		\$41.00	799583	1503	Fines - Parking	
CVC 22522	Blocking Handicap Sidewalk Ramp		\$300.00	799583	1503	Fines - Parking	
CVC 22526 (A)	Block Intersection / Gridlock		\$105.00	799583	1503	Fines - Parking	
CVC 22526 (B)	Turning and Blocking Intersection / Gridlock		\$105.00	799583	1503	Fines - Parking	
CVC 22951	Street and Alley Parking		\$41.00	799583	1503	Fines - Parking	
CVC 23333	Park on Vehicular Crossing		\$41.00	799583	1503	Fines - Parking	
CVC 38300	Off Highway Vehicle: Obey Parking Signs		\$41.00	799583	1503	Fines - Parking	

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	<u>Fiscal Year 2005/2006</u>	<u>Fiscal Year 2006/2007</u>	<u>Charge Code</u>	<u>Object Level 3 & 4</u>	<u>Title (Obj. Lvl. 3)</u>	<u>Title (Obj. Lvl. 4)</u>
DEPARTMENT OF PUBLIC WORKS						
<u>SECTION 8.01 COPIES OF PRINTED MATERIAL</u>						
A. Maps, Plans and Aerials (plus postage, if mailed)						
600' Scale City (42" x 66")			799636	4117 - 4	Sale of Printed Material	Sale of Maps
1000' Scale City (26" x 38")	\$6.20	\$6.40	306910	4117 - 4	Sale of Printed Material	Sale of Maps
Miscellaneous (24" x 36")	\$4.60	\$4.70	306910	4117 - 4	Sale of Printed Material	Sale of Maps
Miscellaneous (18" x 24")	\$4.10	\$4.20	306910	4117 - 4	Sale of Printed Material	Sale of Maps
Utility Block Maps (11" x 17")	\$4.10	\$4.20	306910	4117 - 4	Sale of Printed Material	Sale of Maps
B. Standard Specs & Details	\$18.50	\$19.10	799000	4117 - 5	Sale of Printed Material	PW Plans & Specs
<u>DEVELOPMENT RELATED FEES</u>						
For Water, Sewer and Refuse User Fees, see Utility Fee Schedule Section						
<u>SECTION 8.02 STORM DRAINAGE FEES</u>						
Collected from the owner or developer of property either (1) prior to original development or redevelopment with incremental impact of such property, or (2) in the event the uses being made of the property presently served by the storm drainage system are enlarged, added to, or further structures are constructed on the property: The storm drainage fees are based upon the lot gross acreage. Lot gross acreage includes the tributary public street area.						
A. <u>Residential Development:</u>						
Charge per gross acre	\$5,597.00	\$5,804.00	799662	2902	Storm Drain Fees	
Provided, however, that the minimum charge per lot shall not be less than	\$1,155.00	\$1,198.00	799662	2902	Storm Drain Fees	

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	<u>Fiscal Year 2005/2006</u>	<u>Fiscal Year 2006/2007</u>	<u>Charge Code</u>	<u>Object Level 3 & 4</u>	<u>Title (Obj. Lvl. 3)</u>	<u>Title (Obj. Lvl. 4)</u>
STORM DRAINAGE FEES (contd.)						
B. Commercial, Industrial and Institutional Development:						
First 5 gross acres (Per gross acre)	\$7,316.00	\$7,587.00	799662	2902	Storm Drain Fees	
Next 5 gross acres (Per gross acre)	\$6,562.00	\$6,805.00	799662	2902	Storm Drain Fees	
Next 10 gross acres (Per gross acre)	\$5,491.00	\$5,694.00	799662	2902	Storm Drain Fees	
Over 20 gross acres (Per gross acre)	\$3,661.00	\$3,796.00	799662	2902	Storm Drain Fees	
Provided, however, that the minimum charge per lot shall not be less than	\$1,688.00	\$1,750.00	799662	2902	Storm Drain Fees	
C. Construction Credits.						
Upon completion and acceptance of improvements installed in conjunction with a Subdivision Agreement or Development Permit, a construction credit, as shown in the following schedule, shall be allowed to the owner or developer of property, who at no expense to the City of Sunnyvale has installed, as required by the City, a storm drainage line of 12 inches or larger in diameter in public right-of-way or public easement and and which serves property not owned by the developer. Credit:						
12" Reinforced Concrete Pipe (Per lineal foot)	\$30.00	\$31.00	799662	2902	Storm Drain Fees	
15" Reinforced Concrete Pipe (Per lineal foot)	\$36.00	\$37.00	799662	2902	Storm Drain Fees	
18" Reinforced Concrete Pipe (Per lineal foot)	\$42.00	\$44.00	799662	2902	Storm Drain Fees	
21" Reinforced Concrete Pipe (Per lineal foot)	\$47.00	\$49.00	799662	2902	Storm Drain Fees	
24" Reinforced Concrete Pipe (Per lineal foot)	\$59.00	\$61.00	799662	2902	Storm Drain Fees	
27" Reinforced Concrete Pipe (Per lineal foot)	\$66.00	\$68.00	799662	2902	Storm Drain Fees	
30" Reinforced Concrete Pipe (Per lineal foot)	\$72.00	\$75.00	799662	2902	Storm Drain Fees	
33" Reinforced Concrete Pipe (Per lineal foot)	\$79.00	\$82.00	799662	2902	Storm Drain Fees	
36" Reinforced Concrete Pipe (Per lineal foot)	\$84.00	\$87.00	799662	2902	Storm Drain Fees	
Inlets (24") (Credit each)	\$1,185.00	\$1,229.00	799662	2902	Storm Drain Fees	
Inlets (36") (Credit each)	\$1,535.00	\$1,592.00	799662	2902	Storm Drain Fees	
Manholes (Credit each)	\$1,922.00	\$1,993.00	799662	2902	Storm Drain Fees	
Special Drainage Facilities	Amount	Amount				
	approved by City	approved by City	799662	2902	Storm Drain Fees	

**CITY OF SUNNYVALE
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SECTION 8.03 WATER AND SEWER CONNECTION FEES	<u>Fiscal Year</u> 2005/2006	<u>Fiscal Year</u> 2006/2007	<u>Charge</u> Code	<u>Object Level</u> 3 & 4	<u>Title</u> (Obj. Lvl. 3)	<u>Title</u> (Obj. Lvl. 4)
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Pursuant to Section 66001 of the Government Code, the City Council hereby determines:

- (1) The purpose of the water and sewer connection charges is to assure payment by developers of their pro rata share of the escalated cost of the City's water system and wastewater treatment plant.

- (2) The charge will be used to reimburse the City for the owner or developer's fair share of the use of the water system and the treatment plant.

- (3) There is a reasonable relationship between the use of the fees, the need for a water system, the need for a wastewater treatment plant, and the types of development projects upon which the fee is imposed. All development projects create varying needs for the consumption of water which cannot be fulfilled unless the project is connected to the municipal water system to assure an adequate supply of water to each project, and all development projects generate sewage and create the need for disposal and treatment at a wastewater treatment plant. The degree to which each project is charged is based upon factors related to degree of potential usage, such as type and size of projects and number of units and calculations of the escalated cost of the City's wastewater treatment plant, adjusted for inflation; the current capacity of the plant; the cost of treatment per equivalent single-family dwelling unit; and the estimated daily discharge for each facility to be connected to the wastewater treatment system, taking into account proportionate average daily discharge of sewage, total organic carbon, suspended solids, and ammonia nitrogen.

The fees or charges shall be collected from the owner or developer of property either (1) prior to approval of the original connection of the property to the water or sanitary sewer system, or a redevelopment with incremental impact, or (2) in the event the uses being made of the property presently connected to the system are enlarged, added to, or further structures are constructed on the property.

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	<u>Fiscal Year 2005/2006</u>	<u>Fiscal Year 2006/2007</u>	<u>Charge Code</u>	<u>Object Level 3 & 4</u>	<u>Title (Obj. Lvl. 3)</u>	<u>Title (Obj. Lvl. 4)</u>
WATER AND SEWER CONNECTION FEES (contd.)						
A. <u>Water Frontage Fee.</u> A frontage fee per lineal foot of frontage shall be paid by the owner or developer of property contiguous to a public right-of-way in which a water main has been installed or is to be installed without direct expense to the owner or developer other than payment of the charges specified herein. Frontage of corner lots, as the term "frontage" is used herein, shall mean the side of the lot to which the City has authorized a water connection.	\$43.00	\$45.00	799660	3053	Water Frontage Fees	
B. <u>Water Connection Fees.</u> The connection fee to be paid for each parcel or property served through the same water lateral by the owner or developer of residential, commercial, industrial, or industrial property shall be computed as follows:						
The following definitions shall be used for the purpose of determining the connection fee in this section:						
(a) A residential "unit" shall mean one or more rooms used for living purposes by one family.						
(b) A commercial, industrial, or institutional "unit" shall mean each one thousand (1,000) square feet of gross floor area, or fraction thereof devoted to commercial, industrial, or institutional purposes.						
(c) "Institutional property" shall mean property used only for the erection and maintenance of church, school, hospital, or public buildings.						
<u>Residential Units</u>						
Standard Occupancy Unit (with 3 or more bedrooms)	\$440.00	\$453.00	799660	3050	Water Connection Fees	
Low Occupancy Unit (with 1 or 2 bedrooms, 2 bedrooms and den)	\$320.00	\$330.00	799660	3050	Water Connection Fees	
<u>Commercial, Industrial and Institutional Units:</u>						
First Unit	\$440.00	\$453.00	799660	3050	Water Connection Fees	
Second Unit	\$320.00	\$330.00	799660	3050	Water Connection Fees	
Third Unit	\$241.00	\$248.00	799660	3050	Water Connection Fees	
Fourth and each additional unit	\$167.00	\$172.00	799660	3050	Water Connection Fees	

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WATER AND SEWER CONNECTION FEES (contd.)						
C. <u>Water Service Lateral Fee.</u> The water service lateral fee to be paid by the owner or developer of property whenever it is necessary for the City to install a water service lateral from the water main to the water meter location shall be the costs of installation including the cost of labor, material, equipment, and overhead costs as determined by the City.						
D. <u>Water Meters</u>						
1. <u>Installation Fee.</u> The water meter installation fee to be paid by the owner or developer of property prior to the installation of a water meter by the City of Sunnyvale shall be computed as follows:						
<u>Radio Read Meters</u>						
1" Disk (use for new installations)	\$348.82	\$359.28	799660	3054		Water Meter Sales
1-1/2" Disk	\$483.53	\$498.04	799660	3054		Water Meter Sales
2" Disk	\$550.87	\$567.40	799660	3054		Water Meter Sales
2" Turbine (Domestic & Irrigation)	\$689.43	\$710.11	799660	3054		Water Meter Sales
All other meters not listed, per current actual cost list.						
Fire Service 5/8" Meter for DCDA (Double Check Detector Assembly)	\$129.95	\$133.85	799660	3054		Water Meter Sales
Large Meters and Vaults - the costs for installation including the cost of labor, material, equipment and overhead as determined by the City shall be paid by the owner or developer.						

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WATER AND SEWER CONNECTION FEES (contd.)	Fiscal Year 2005/2006	Fiscal Year 2006/2007	Charge Code	Object Level 3 & 4	Title (Obj. Lvl. 3)	Title (Obj. Lvl. 4)
2. <u>Water Service Fees.</u> The service charges to users who are billed monthly and bi-monthly shall be based on meter size as follows:						
<u>Meter Size</u>						
5/8" x 3/4" (monthly)	\$3.53	\$3.94	799660	3055	Water Service Fees	
bi-monthly	\$7.06	\$7.88	799660	3055	Water Service Fees	
3/4" (monthly)	\$4.03	\$4.49	799660	3055	Water Service Fees	
bi-monthly	\$8.06	\$8.98	799660	3055	Water Service Fees	
1" (monthly)	\$6.70	\$7.47	799660	3055	Water Service Fees	
bi-monthly	\$13.40	\$14.94	799660	3055	Water Service Fees	
1 1/2" (monthly)	\$10.60	\$11.82	799660	3055	Water Service Fees	
bi-monthly	\$21.20	\$23.64	799660	3055	Water Service Fees	
2" (monthly)	\$17.55	\$19.57	799660	3055	Water Service Fees	
bi-monthly	\$35.10	\$39.14	799660	3055	Water Service Fees	
3" (monthly)	\$31.56	\$35.19	799660	3055	Water Service Fees	
bi-monthly	\$63.12	\$70.38	799660	3055	Water Service Fees	
4" (monthly)	\$40.38	\$45.02	799660	3055	Water Service Fees	
bi-monthly	\$80.76	\$90.04	799660	3055	Water Service Fees	
6" (monthly)	\$68.14	\$75.98	799660	3055	Water Service Fees	
bi-monthly	\$136.28	\$151.96	799660	3055	Water Service Fees	
8" (monthly)	\$133.76	\$149.14	799660	3055	Water Service Fees	
bi-monthly	\$267.52	\$298.28	799660	3055	Water Service Fees	
10" (monthly)	\$174.14	\$194.17	799660	3055	Water Service Fees	
bi-monthly	\$348.28	\$388.34	799660	3055	Water Service Fees	
12" (monthly)	\$225.88	\$251.86	799660	3055	Water Service Fees	
bi-monthly	\$451.76	\$503.72	799660	3055	Water Service Fees	

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WATER AND SEWER CONNECTION FEES (contd.)	<u>Fiscal Year 2005/2006</u>	<u>Fiscal Year 2006/2007</u>	<u>Charge Code</u>	<u>Object Level 3 & 4</u>	<u>Title (Obj. Lvl. 3)</u>	<u>Title (Obj. Lvl. 4)</u>
3. <u>Fire Line Standby Charges.</u> The monthly and bi-monthly service charge for Fire Line Standby shall be as follows:						
<u>Size of Meter</u>						
Under 4" (monthly)	\$3.98	\$4.44	799660	3056	Water Sales - Metered	
bi-monthly	\$7.96	\$8.88	799660	3056	Water Sales - Metered	
4" & Over (monthly)	\$9.29	\$10.36	799660	3056	Water Sales - Metered	
bi-monthly	\$18.58	\$20.72	799660	3056	Water Sales - Metered	
E. <u>Water Main Tapping Fee.</u> The water main tapping fee to be paid by the owner or developer of property prior to the tapping into a main by the City shall be computed as follows:						
<u>Tap Size</u>						
1" and 2" (Per tap)	\$233.00	\$239.99	799660	3057	Water Tapping Fees	
4", 6", 8", and 10" (Per tap)	\$444.00	\$457.32	799660	3057	Water Tapping Fees	
Over 10-inch size -- The costs of installation including the cost of labor, material, equipment and overhead costs as determined by the City of Sunnyvale shall be paid by owner or developer.						

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	<u>Fiscal Year 2005/2006</u>	<u>Fiscal Year 2006/2007</u>	<u>Charge Code</u>	<u>Object Level 3 & 4</u>	<u>Title (Obj. Lvl. 3)</u>	<u>Title (Obj. Lvl. 4)</u>
WATER AND SEWER CONNECTION FEES (contd.)						
F. <u>Water Main Construction Credits.</u>						
1. Upon completion and acceptance of improvements pursuant to a Subdivision Agreement or Development Permit, a construction credit of per lineal foot of frontage shall be allowed to the owner or developer of property, who at no expense to the City has installed a water main in a subdivision boundary line street or in a street on the periphery of a development which (a) will serve only one side of the street, namely the side being developed by the installing owner or developer; or (b) will serve the property on the other side of the street which is owned by a different person.	\$35.00	\$36.05				
2. A construction credit equal to the difference in the cost of water main pipe eight (8) inches in nominal diameter and the size of the pipe required to be installed shall be allowed to the owner or developer when such oversizing is required by the City to serve contiguous areas developed, or to be developed, by other developers.						

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WATER AND SEWER CONNECTION FEES (contd.)	Fiscal Year 2005/2006	Fiscal Year 2006/2007	Charge Code	Object Level 3 & 4	Title (Obj. Lvl. 3)	Title (Obj. Lvl. 4)
G. <u>Sewer Frontage Fee</u> . This fee is applicable to ITR areas, Moffet Park, and Downtown only. A frontage fee of per lineal foot of frontage shall be paid by the owner or developer of property contiguous to a public right-of-way in which a sewer main has been installed or is to be installed without direct expense to the owner or developer other than payment of the charges specified herein. Frontage of corner lots, as the term "frontage" is used herein, shall mean the side of the lot to which the City has authorized a sewer connection.	NO CHARGE	\$100	799662			
H. <u>Sewer Lateral Fee</u> . The sewer lateral fee to be paid by the owner or developer of property whenever it is necessary for the City to install a sewer lateral from main sewer to the property line shall be the costs of installation including the cost of labor, material, equipment, and overhead costs as determined by the City.	ACTUAL COST	ACTUAL COST	799662	3068	Sewer Connection Fees	
I. <u>Sewer Connection Charges</u> . The charges, payable in advance, for sewer connections shall be as follows:						
Residential						
1. Standard Occupancy Unit (with 3 bedrooms	\$2,521.00	\$2,878.98	799662	3068	Sewer Connection Fees	
2. Low Occupancy Unit (with 1 or 2 bedrooms, 2	\$1,556.00	\$1,776.95	799662	3068	Sewer Connection Fees	

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WATER AND SEWER CONNECTION FEES (contd.)						
Commercial						
Commercial users whose wastewater discharge is less than 5,000 gallons per day shall pay a fee per connection calculated as follows:						
1. Standard Strength per Public Works estimated discharge (gpd) / 244	\$2,511.00	\$2,867.56	799662	1367	Permit - Waste Dischrg	
2. Low Strength per Public Works estimated discharge (gpd) / 244	\$2,258.00	\$2,578.64	799662	1367	Permit - Waste Dischrg	
3. High Strength per Public Works estimated discharge (gpd) / 244	\$5,771.00	\$6,590.48	799662	1367	Permit - Waste Dischrg	
4. Minimum Charge per unit	\$1,556.00	\$1,776.95	799662	1367	Permit - Waste Dischrg	
All other users whose wastewater discharge is equal or more than 5,000 gallons per day shall pay a fee per connection calculated as follows:						
1. For each 1,000,000 gallons of average daily discharge of sewage, (or approximately \$5.48 for each average gallon per day), plus:	\$5,777,676.00	\$6,598,105.99	799662	3068	Sewer Connection Fees	
2. For each pound of average daily discharge of "total organic carbon," plus	\$2,041.00	\$2,330.82	799662	3068	Sewer Connection Fees	
3. For each pound of average daily discharge of "suspended solids," plus	\$1,488.00	\$1,699.30	799662	3068	Sewer Connection Fees	
4. For each pound of average daily discharge of "ammonia nitrogen."	\$4,948.00	\$5,650.62	799662	3068	Sewer Connection Fees	

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WATER AND SEWER CONNECTION FEES (contd.)	Fiscal Year 2005/2006	Fiscal Year 2006/2007	Charge Code	Object Level 3 & 4	Title (Obj. Lvl. 3)	Title (Obj. Lvl. 4)
J. Sewer Main Construction Credits						
1. Upon completion and acceptance of improvements installed in conjunction with a Subdivision Agreement or Development Permit, a construction credit per lineal foot of frontage shall be allowed to the owner or developer of property, who at no expense to the City has installed a sewer main in a subdivision boundary line street or in a street on the periphery of a subdivision which (a) will serve only one side of the street, namely, the side being developed by the installing owner or developer, or (b) will serve the property on the other side of the street which is owned by a different person.	\$29.00	<u>\$29.00</u>				
2. A construction credit equal to the difference in the cost of sewer main pipe (8) inches in diameter for residential use; or (10) inches in diameter from commercial/industrial/institutional uses and the size of the pipe required to be installed shall be allowed to the owner or developer when such oversizing is required by the City to serve contiguous areas developed, or to be developed, by other developers.						

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	<u>Fiscal Year 2005/2006</u>	<u>Fiscal Year 2006/2007</u>	<u>Charge Code</u>	<u>Object Level 3 & 4</u>	<u>Title (Obj. Lvl. 3)</u>	<u>Title (Obj. Lvl. 4)</u>
SECTION 8.04 GROUNDWATER TO SEWER DISCHARGE						
A. Annual Discharge Permit						
Per gallons discharged:						
Up to 10,000 gallons	\$1,019.82	\$1,081.01	799662	1367	Permit - Waste Dischrg	
Up to 50,000 gallons	\$1,112.31	\$1,179.05	799662	1367	Permit - Waste Dischrg	
Up to 100,000 gallons	\$1,229.71	\$1,303.49	799662	1367	Permit - Waste Dischrg	
Up to 200,000 gallons	\$1,462.13	\$1,549.86	799662	1367	Permit - Waste Dischrg	
Up to 300,000 gallons	\$1,695.74	\$1,797.48	799662	1367	Permit - Waste Dischrg	
Up to 400,000 gallons	\$1,928.17	\$2,043.86	799662	1367	Permit - Waste Dischrg	
Up to 500,000 gallons	\$2,161.78	\$2,291.49	799662	1367	Permit - Waste Dischrg	
More than 500,000 gallons	Calculated to actual volume					
B. One-Time Discharge Permit						
Per gallons discharged:						
Up to 10,000 gallons	\$358.12	\$379.61	799662	1367	Permit - Waste Dischrg	
Up to 50,000 gallons	\$451.80	\$478.91	799662	1367	Permit - Waste Dischrg	
Up to 100,000 gallons	\$568.02	\$602.10	799662	1367	Permit - Waste Dischrg	
Up to 200,000 gallons	\$801.62	\$849.72	799662	1367	Permit - Waste Dischrg	
Up to 300,000 gallons	\$1,034.05	\$1,096.09	799662	1367	Permit - Waste Dischrg	
Up to 400,000 gallons	\$1,267.66	\$1,343.72	799662	1367	Permit - Waste Dischrg	
Up to 500,000 gallons	\$1,500.08	\$1,590.08	799662	1367	Permit - Waste Dischrg	
More than 500,000 gallons	Calculated to actual volume					

For each single Wastewater Discharge Permit issued by the Department of Public Works authorizing the use of the City Sewer System for discharge of sewage and confirming that such sewage is in conformance with City requirements:

Significant Industrial User

Fee includes: annual permit, application and file review and administrative processing of correspondence, inspection reports, and permits.

	\$633.00	\$651.99	799662	2908 - 1	Waste Dischrg Fees	Significant User
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*Fee suspended pending results from cost of services study.

**CITY OF SUNNYVALE
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SECTION 8.05 FIRE HYDRANTS AND HYDRANT METERS	Fiscal Year 2005/2006	Fiscal Year 2006/2007	Charge Code	Object Level 3 & 4	Title (Obj. Lvl. 3)	Title (Obj. Lvl. 4)
<p>A. HYDRANT SERVICE. The following fees shall be collected from the owner or developer of property at the time of the development or improvement of original property or additional development or improvement of the property; provided, however, such fees will be payable only for the hydrant service area of a hydrant previously installed or to be installed at no other direct expense to the owner or developer.</p>						
<u>Type of Property</u>						
Industrial, Commercial (per front foot for each side of the street), Institutional, Multiple Family & all others except 1-2 family	\$8.60	<u>\$8.90</u>	799660	3052	Water Hydrant Fees	
1-2 family properties (per front foot for each side of the street)	\$5.70	<u>\$5.90</u>	799660	3052	Water Hydrant Fees	
<p>B. CONSTRUCTION CREDITS. The following construction credits shall be allowed to the owner or developer of property for fire hydrant(s) installed at owner/ developer's expense within a public right-of-way in conformity with City standards, and who has relinquished the fire hydrant(s) to the City, provided that such credits shall apply only for that frontage distance in the hydrant service area where the hydrant(s) serve undeveloped properties, or properties under a separate ownership:</p>						
<u>Credits:</u>						
Industrial, Commercial, Institutional, Multiple Family, all others, except 1-2 family (per front foot for each side of the street)	\$7.20	<u>\$7.50</u>	799660	3057	Water Tapping Fees	
1-2 Family Properties (per front foot for each side of the street)	\$4.75	<u>\$4.90</u>	799660	3057	Water Tapping Fees	

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FIRE HYDRANTS AND HYDRANT METERS (contd.)	Fiscal Year 2005/2006	Fiscal Year 2006/2007	Charge Code	Object Level 3 & 4	Title (Obj. Lvl. 3)	Title (Obj. Lvl. 4)
C. WITHDRAWAL PERMIT. An annual nonrefundable permit fee is established as the charge for a permit to withdraw water from any fire hydrant in the City when a permit is issued between January 1 and September 30. If the permit is issued from October 1 through December 31, the fee shall be 50% of the foregoing. The amount of the deposit for the meter required for such water withdrawal furnished by the City shall be	\$240.00	\$249.00	799660	3052		Water Hydrant Fees
or	\$1,891.00	\$1,961.00	799660			Reference Deposit/Pass-through Section
the current cost of a hydrant meter, whichever is greater. The total amount due and payable prior to the receipt of a meter is (permit fee plus deposit):	2 1/2 times	2 1/2 times	799660			Reference Deposit/Pass-through Section
	\$2,132.00	\$2,211.00	799660			Reference Deposit/Pass-through Section

Each permit is valid through December 31 of the calendar year in which the permit was issued. Failure to return the hydrant meter on or before the expiration date shall result in automatic forfeiture of any deposit paid. When hydrant meters are returned prior to or on the expiration date, the cost for any consumption as measured by the meter shall be charged using the industrial rate block and deducted from the deposit amount. If a hydrant meter is not returned prior to or on the expiration date, the permittee shall be billed the cost of any consumption at the monthly industrial block rate. Any damages or missing hydrant wrenches will also be deducted from the deposit. The remaining balance shall be refunded. Any charges in excess of the deposit shall be billed to the permittee.

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FIRE HYDRANTS AND HYDRANT METERS (contd.)

The following definitions shall apply to this section:

- (1) "Hydrant service area" shall be defined as the area that a hydrant will serve the normal fire protection needs as determined by the City, taking into account the street pattern, type of development, size of water service mains, and all other factors bearing on plans for fire prevention and suppression.
- (2) "Frontage" shall be defined as (a) that side of the lot on which the water service is installed to serve the lot for one-family or two-family residential corner lots, (b) the frontage measured along all public rights-of-way of the parcel being developed or improved for commercial, institutional, industrial, multiple family property.
- (3) "Development" or "Improvement" shall be deemed to occur when a Building Permit, Development Permit or Subdivision Agreement is required, except when the additional floor space is less than one additional residential unit or less than 1,000 square feet of additional gross floor area. In the case of developments other than residential, "development" or "improvement" shall also be deemed to occur whenever a parcel of property is redeveloped under a different zoning classification.

SECTION 8.06 STREET LIGHTING

The sum per lineal foot shall be collected from the owner or developer of property at the time a Development Permit, Subdivision Agreement, or Building Permit is issued in each case where the City recommends that the installation of the street lighting system be delayed, or where the street lighting system was previously installed at City cost.

\$26.75	_____	\$28.00	115990	2903	Street Lighting Fees
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SECTION 8.07 STREET TREES						
A. The sum per tree shall be collected from the owner or developer of each property at the time a Development Permit, Subdivision Agreement, or Building Permit is issued for required street trees (if installed by City).	\$222.00	\$230.00	218210	2904	Street Tree Fees	
B. The sum per tree shall be collected from the owner or developer of each property per each tree planted by the owner/developer at the time of the Development Permit, Subdivision Agreement, or Building Permit.	\$22.50	\$23.00	218210	2904	Street Tree Fees	
C. <u>Parkway Concrete Removal</u> Per each square foot of concrete requiring removal for mitigation of a hazard in the public right-of-way at the time of removal by City staff, excludes the designated public sidewalk and/or curb and gutter concrete	\$2.10 per sq. foot	\$2.18 per sq. foot	217120	2904	Street Tree Fees	
D. <u>Street Tree Root Removal</u> Roots from city street trees that may be removed as determined by the City Arborist on private property may be removed by City staff on a cost recovery basis calculated on a per hour fee amount. (Includes labor and equipment/materials)	ACTUAL COST	ACTUAL COST	217420	2904	Street Tree Fees	
E. <u>Root Barrier Installation</u> Roots barrier installation determined by the City Arborist on private property is installed by City staff on a cost recovery basis calculated on a per hour fee amount. (Includes labor and equipment/materials).	ACTUAL COST	ACTUAL COST	217430	2904	Street Tree Fees	

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	<u>Fiscal Year 2005/2006</u>	<u>Fiscal Year 2006/2007</u>	<u>Charge Code</u>	<u>Object Level 3 & 4</u>	<u>Title (Obj. Lvl. 3)</u>	<u>Title (Obj. Lvl. 4)</u>
SECTION 8.08 RIGHT OF WAY ENCROACHMENT						
Each person, firm or corporation, except as hereinafter provided, making or proposing to make any encroachment as defined in Chapter 13.08 of the Sunnyvale Municipal Code, shall pay to the City at the time of issuance of the encroachment permit the following fees or charges:						
<u>Construction in Public Right of Way</u>						
A construction of 50 feet in length or less	\$150.00	\$250.00	799636	1365	Permit - Street Cut	
A construction of over 50 feet in length plus (for the first 50 feet)	\$150.00	\$250.00	799636	1365	Permit - Street Cut	
(for each additional 100 feet or fraction thereof)	\$75.00	\$150.00	799636	1365	Permit - Street Cut	
<u>EXEMPTIONS:</u> The encroachment permit fee shall not be charged to those persons, firms or corporations required to perform construction in the Public Right of Way pursuant to the conditions of a general construction contract awarded to such person, firm or corporation by the City Council.						
<u>Occupancy of Public Right of Way</u>						
Application for private use of public lands	\$927.00	\$961.00	799636	1365	Permit - Street Cut	
SECTION 8.09 PROJECTS UNDER SUBDIVISION ORDINANCE AND STATE SUBDIVISION MAP ACT						
Parcel Map Plan Check Fee	\$927.00	\$2,000.00	306910	1673	Subdiv. Map Filing Fee	
plus an additional sum of	\$39.00	\$40.00	306910	1673	Subdiv. Map Filing Fee	
per parcel for each parcel within a proposed subdivision.						
Final Map Plan Check Fee	\$1,231.00	\$3,000.00	306910	1673	Subdiv. Map Filing Fee	
(plus per lot)	\$39.00	\$40.00	306910	1673	Subdiv. Map Filing Fee	

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PROJECTS UNDER SUBDIVISION ORDINANCE AND STATE SUBDIVISION MAP ACT (contd.)	Fiscal Year 2005/2006	Fiscal Year 2006/2007	Charge Code	Object Level 3 & 4	Title (Obj. Lvl. 3)	Title (Obj. Lvl. 4)
Certificate of Compliance Fee	\$461.00	\$478.00	306910	1673	Subdiv. Map Filing Fee	
Lot Line Adjustment Fee	\$927.00	\$961.00	306910	1673	Subdiv. Map Filing Fee	
(plus per lot)	\$39.00	\$40.00	306910	1673	Subdiv. Map Filing Fee	
Easement Review Fee		\$200.00	306910	1673	Subdiv. Map Filing Fee	
Assessment District Apportionment Fee						
No more than two parcels	\$1,039.00	\$1,077.00	306910	1673	Subdiv. Map Filing Fee	
Charge per additional parcel in excess of two	\$93.00	\$96.00	306910	1673	Subdiv. Map Filing Fee	
Public Facilities Installation Engineering and Inspection Fee.						
Public Improvements up to \$500,000,	10%	10% of cost	306991	2900	Engineering Fees	
Public Improvements over \$500,000		7% of cost plus \$50,000	306991	2900	Engineering Fees	
Complexity factor applied to infill projects:						
Low		Fee as Calculated	306991	2900	Engineering Fees	
Medium		1.25 times Fee	306991	2900	Engineering Fees	
High		1.5 times Fee	306991	2900	Engineering Fees	
Fees include 2 plan-checks. Additional reviews are at 20% of original fee.		20%	306991	2900	Engineering Fees	
After hours plan check fee per hour (2 hour minimum)	\$120.00	\$120.00	306991	2900	Engineering Fees	
3rd Party Plan Check	Actual Cost	Actual Cost	306991	2900	Engineering Fees	
Public Right of Way Easement Abandonment Fee						
Summary Vacation	\$1,600.00	\$1,600.00	306991	2900	Engineering Fees	
Standard Vacation	\$2,500.00	\$2,500.00	306991	2900	Engineering Fees	

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	<u>Fiscal Year 2005/2006</u>	<u>Fiscal Year 2006/2007</u>	<u>Charge Code</u>	<u>Object Level 3 & 4</u>	<u>Title (Obj. Lvl. 3)</u>	<u>Title (Obj. Lvl. 4)</u>
SECTION 8.10 TRANSPORTATION / TRAFFIC FEES						
(California Code of Regulations, Title 21, Chapter 4, Subchapter 7, Section 1411.3)						
For each single Transportation Permit issued by the Department of Public Works authorizing the operation on certain City streets of vehicles of a size, load weight or vehicle weight exceeding the maximum specified in the Vehicle Code of the State of California.						
	\$16.50	\$17.00	799636	1368	Permit - Transportation	
For each annual/repetitive permit, paid in its entirety with no provisions for transfer, proration and/or refund.						
	\$93.00	\$90.00	799636	1368	Permit - Transportation	
<u>Transportation Impact Fee</u>						
A. Impact Fee--Area South of Route 237						
Single Family detached, per dwelling unit	\$1,805.03	\$1,841.13	799636	1649	Transportation Impact Fee	
Multi-family attached, per dwelling unit	\$1,108.04	\$1,130.20	799636	1649	Transportation Impact Fee	
Office, per 1,000 square feet	\$2,662.87	\$2,716.13	799636	1649	Transportation Impact Fee	
Retail, per 1,000 square feet	\$3,341.99	\$3,408.83	799636	1649	Transportation Impact Fee	
Industrial, per 1,000 square feet	\$1,322.50	\$1,348.95	799636	1649	Transportation Impact Fee	
Research and Development, per 1,000 square feet	\$1,751.42	\$1,786.45	799636	1649	Transportation Impact Fee	
Hotel, per room	\$1,090.17	\$1,111.97	799636	1649	Transportation Impact Fee	
Uses not enumerated, per trip	\$1,787.16	\$1,822.90	799636	1649	Transportation Impact Fee	
B. Impact Fee--Industrial Area North of Route 237						
Industrial, per 1,000 square feet	\$3,032.49	\$3,093.14	799636	1649	Transportation Impact Fee	
Research and Development, per 1,000 square feet	\$4,009.06	\$4,089.24	799636	1649	Transportation Impact Fee	
Destination Retail, per 1,000 square feet	\$9,611.45	\$9,803.68	799636	1649	Transportation Impact Fee	
Neighborhood Retail, per 1,000 square feet	\$4,805.73	\$4,901.84	799636	1649	Transportation Impact Fee	
Hotel, per room	\$3,135.29	\$3,198.00	799636	1649	Transportation Impact Fee	
Uses not enumerated, per trip	\$5,139.81	\$5,242.61	799636	1649	Transportation Impact Fee	

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SECTION 8.11 TRAFFIC CONTROL FEES	Fiscal Year 2005/2006	Fiscal Year 2006/2007	Charge Code	Object Level 3 & 4	Title (Obj. Lvl. 3)	Title (Obj. Lvl. 4)
The fee for traffic control for planned and unplanned events shall be:						
A. Neighborhood Block Parties Simple block parties that require minimal traffic control. <i>Example:</i> Specifically limited to neighborhood block parties. All other events requiring temporary traffic control will fall into one of the other categories listed below.	\$25 refundable deposit to pickup traffic control devices	\$25 refundable deposit to pickup traffic control devices	116023	2909	Temporary Traffic Controls	
B. Type 1 One day events, minimum material delivered, no set up of traffic control by City staff <i>Example:</i> Events on private property, small events at Baylands Park requiring close of parking area(s), etc.	\$25 fee if devices must be \$100.00	\$25 fee if devices must be \$100.00	116023	2909	Temporary Traffic Controls	
C. Type 2 City Staff closing less than two minor low traffic volume streets <i>Example:</i> small parades, large business affairs, organized athletic events, multi cultural fairs, etc.	\$250.00	\$250.00	116023	2909	Temporary Traffic Controls	
D. Type 3 City staff closing less than two minor low traffic volume streets, minor sign work involved, set ups requiring staff overtime. <i>Example:</i> small parades	\$500.00	\$500.00	116023	2909	Temporary Traffic Controls	
E. Type 4 Requires staff to close major arterial or collector streets, staff overtime necessary, sign work and equipment needed, multiple days <i>Example:</i> Festivals, large parades, etc.	\$500.00 - \$5,000.00	\$500.00 - \$5,000.00	116023	2909	Temporary Traffic Controls	

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FISCAL YEAR 2006/2007
FEE SCHEDULE**

	<u>Fiscal Year 2005/2006</u>	<u>Fiscal Year 2006/2007</u>	<u>Charge Code</u>	<u>Object Level 3 & 4</u>	<u>Title (Obj. Lvl. 3)</u>	<u>Title (Obj. Lvl. 4)</u>
SECTION 8.12 DELINQUENCY PROCESS FEES AND TURNING ON AND RESTORING WATER SERVICE FEES						
A. Initializing water service for new accounts between 8:00 a.m. and 4:00 p.m., Monday through Friday, one day notice required	NO CHARGE	NO CHARGE				
B. Administrative fee for processing delinquent accounts which qualify for shut-off.	\$27.00	\$28.00	799660	3058		Water Turn On Fees
C. Restoring water service once all unpaid amounts of delinquent accounts have been paid, between 8:00 a.m. and 4:00 p.m., Monday through Friday, if necessary	\$35.00	\$36.00	799660	3058		Water Turn On Fees
D. Turning on water service for new or delinquent accounts between 4:00 p.m. and 8:00 a.m., Monday through Friday.	\$55.00	\$56.00	799660	3058		Water Turn On Fees
E. Turning on water service for new or delinquent accounts on Saturdays, Sundays, and holidays.	\$55.00	\$56.00	799660	3058		Water Turn On Fees
F. Turning on water service for new accounts between 8 a.m. and 4 p.m., Monday through Friday (same day service).	\$55.00	\$56.00	799660	3058		Water Turn On Fees
G. Return trip fee for turning on water service for new or delinquent accounts between 8 a.m. and 4 p.m. Fee will be charges on third attempt to turn on water service when previous attempts were aborted due to water running on the property.	\$35.00	\$36.00	799660	3058		Water Turn On Fees
H. Return trip fee for turning on water service for new or delinquent accounts between 4 p.m. and 8 a.m., Monday through Friday, Saturdays, Sundays, and holidays. Fee will be charged on third attempt to turn on water service when previous attempts were aborted due to water running on the property	\$55.00	\$56.00	799660	3058		Water Turn On Fees

**CITY OF SUNNYVALE
FISCAL YEAR 2006/2007
UTILITY FEE SCHEDULE**

SECTION 1.01 WATER WITHIN CITY LIMITS. (Sunnyvale Municipal Code Chapter 12.24) Water sold to consumers within the corporate limits of the City of Sunnyvale shall be sold at the rates specified.

A. Users Billed Monthly

Charge Code: 799660 Object Level 3 & 4: 3055

All potable water users billed monthly, except landscape, agricultural and institutional users, shall pay a water charge for each one hundred cubic feet, or part thereof, of water as follows:

(1) Apartment Users¹

<u>Hundred Cubic Feet (CCF)</u>	<u>Rate Per CCF</u>
0 - 4	\$1.1789
5 - 23	\$2.2833
24 - 35	\$2.4320
36 +	\$2.5052

(2) Residential Users

<u>Hundred Cubic Feet (CCF)</u>	<u>Rate Per CCF</u>
0 - 6	\$1.1789
7 - 33	\$2.2833
34 - 50	\$2.4320
51 +	\$2.5052

¹In residential developments where two (2) or more dwelling units are served by a common meter, the upper limit (in cubic feet) of each rate block shall be multiplied by the dwelling units served by the common meter in calculating the rates to be applied to water usage monitored by the common meter. In such case, the lower limit of each rate block shall be one (1) cubic foot over the upper limit of the next lower rate block.

**CITY OF SUNNYVALE
FISCAL YEAR 2006/2007
UTILITY FEE SCHEDULE**

WATER WITHIN CITY LIMITS - Users Billed Monthly (contd.)

(3) Commercial, Industrial, Fire Line and New Construction Users

<u>Hundred Cubic Feet (CCF)</u>	<u>Rate Per CCF</u>
0 - 6	\$1.1789
7 - 20	\$2.2833
21 - 50	\$2.4320
51 - 500	\$2.5052
501 - 1250	\$2.5702
1251 - 2500	\$2.6400
2501 +	\$2.7021

B. Users Billed Bi-Monthly

Charge Code: 799660

Object Level 3 & 4: 3055

All potable water users billed bi-monthly, except landscape, agricultural and institutional users shall pay a water charge for each one hundred cubic feet, or part thereof, of water as follows:

(1) Apartment Users²

<u>Hundred Cubic Feet (CCF)</u>	<u>Rate Per CCF</u>
0 - 8	\$1.1789
9 - 46	\$2.2833
47 - 70	\$2.4320
71 +	\$2.5052

²In residential developments where two (2) or more dwelling units are served by a common meter, the upper limit (in cubic feet) of each rate block shall be multiplied by the dwelling units served by the common meter in calculating the rates to be applied to water usage monitored by the common meter. In such case, the lower limit of each rate block shall be one (1) cubic foot over the upper limit of the next lower rate block.

**CITY OF SUNNYVALE
FISCAL YEAR 2006/2007
UTILITY FEE SCHEDULE**

WATER WITHIN CITY LIMITS - Users Billed Bi-Monthly (contd.)

(2) Residential Users

<u>Hundred Cubic Feet (CCF)</u>	<u>Rate Per CCF</u>
0 - 12	\$1.1789
13 - 66	\$2.2833
67 - 100	\$2.4320
101 +	\$2.5052

(3) Commercial, Industrial, Fire Line and New Construction Users

<u>Hundred Cubic Feet (CCF)</u>	<u>Rate Per CCF</u>
0 - 12	\$1.1789
13 - 40	\$2.2833
41 - 100	\$2.4320
101 - 1000	\$2.5052
1001 - 2500	\$2.5702
2501 - 5000	\$2.6400
5001 +	\$2.7021

C. Landscape Users

Charge Code: 799660

Object Level 3 & 4: 3055

All landscape users shall pay a water charge of \$2.4815 per CCF for all water drawn for landscaping uses.

D. Agricultural and Institutional Users

Charge Code: 799660

Object Level 3 & 4: 3055

All agricultural and institutional users shall pay a water charge of \$1.1789 per CCF for all water drawn for agricultural or institutional uses.

**CITY OF SUNNYVALE
FISCAL YEAR 2006/2007
UTILITY FEE SCHEDULE**

WATER WITHIN CITY LIMITS - Users Billed Bi-Monthly (contd.)

E. Recycled Water Charges

Charge Code: 805451

Object Level 3 & 4: 1103

(1) All agricultural and institutional recycled water users shall pay a water charge of \$1.0610 per CCF for all water drawn for agricultural or institutional uses.

(2) All landscape users shall pay a water charge of \$2.2349 per CCF for all water drawn for landscaping purposes.

SECTION 1.02. WATER OUTSIDE CITY LIMITS. The charges for all water, except reclaimed water, delivered through water meters to consumers outside the corporate limits of the City shall be three times the charges set forth in Section 1.01.

SECTION 1.03. RESIDENTIAL USER SEWER CHARGE. (Sunnyvale Municipal Code Chapter 12.16)

Charge Code: 799662

Object Level 3 & 4: 3066

Single family dwellings	\$44.20	bi-monthly	per unit
All other residential dwellings	\$27.62	bi-monthly	per unit

SECTION 1.04. COMMERCIAL USER SEWER CHARGES. (Sunnyvale Municipal Code Chapter 12.16) The monthly rate for sewer rental and service for each commercial user shall be the following charge for each one hundred (100) cubic feet or fraction thereof of sanitary sewage and waste discharge from the premises:

Charge Code: 799662

Object Level 3 & 4: 3066

	Per 100 <u>Cubic Feet</u>
Low Strength	\$1.9170
High Strength	\$2.1574
Standard Stength	\$4.4839

**CITY OF SUNNYVALE
FISCAL YEAR 2006/2007
UTILITY FEE SCHEDULE**

SECTION 1.05. SIGNIFICANT INDUSTRIAL USER SEWER CHARGES. (Sunnyvale Municipal Code Chapter 12.16)

The monthly rate for sewer rental and service for all significant industrial users for each one hundred (100) cubic feet or fraction thereof, of sanitary sewage and waste discharge from the premises shall be the annual total flow in hundred cubic feet divided into the sum of the following:

Charge Code: 799662 Object Level 3 & 4: 3066

\$2,050.42 per 1,000,000 gallons of sewage discharged, plus

\$1,424.62 per 1,000 pounds of "suspended solids" discharged, plus

\$846.78 per 1,000 pounds of "total organic carbon" discharged, plus

\$2,635.44 per 1,000 pounds of "ammonia nitrogen" discharged.

The monthly rate shall be not less than the Standard Strength rate for commercial premises.

SECTION 1.06. COLLECTION AND DISPOSAL OF SOLID WASTE WITHIN THE CITY LIMITS. (Sunnyvale Municipal Code Chapter 8.16). Collection rates within the City shall be as specified.

- A. Single, Two- and Three-Family Living Units. Monthly rate for single, two- and three-family living units for one-day-a-week collection service:

Charge Code: 799661 Object Level 3 & 4: 3061

1. Residential Unlimited Service Street curb line collection station.
No limit on number of containers. Fee per living unit \$30.99

**CITY OF SUNNYVALE
FISCAL YEAR 2006/2007
UTILITY FEE SCHEDULE**

SECTION 1.06. COLLECTION AND DISPOSAL OF SOLID WASTE WITHIN THE CITY LIMITS (cont.)

- 2. Rear yard collection station (maximum walk-in of 50 feet) Disabled only
 - a. Minimum fee per living unit for baseline service limited to one 32-gallon standard container \$21.71
 - b. Minimum fee per living unit. No limit on number of containers \$30.99
 - c. Fee for each additional standard container \$7.52

- 3. Residential Baseline Service
 - a. Street curb line collection station. Limit of one 32 gallon standard container \$21.71
 - b. Each additional can, bag or box, per pickup \$7.52

B. Apartments, Four or More Living Units per Dwelling. Monthly rate for apartments and all other types of dwellings with four or more living units for one day a week collection service: **Charge Code: 799661 Object Level 3 & 4: 3061**

- 1. Three standard containers per living unit:
 - a. Fee for each living unit for 1 collection per week \$21.74
 - b. Additional fee per living unit for each additional pickup per week \$21.74

**CITY OF SUNNYVALE
FISCAL YEAR 2006/2007
UTILITY FEE SCHEDULE**

COLLECTION AND DISPOSAL OF SOLID WASTE WITHIN THE CITY LIMITS - Apartments (contd.)

2.	Additional fee for each additional standard container per living unit for 1 collection per week	\$6.79		
3.	Rear yard collection station (maximum walk-in of 50 feet)			
a.	Minimum fee per living unit for three 32-gallon standard containers	\$22.69		
b.	Each additional can, bag and box	\$7.73		
C.	<u>Mobile Home Parks.</u> Monthly rate for mobile home parks for one day per week collection service:		Charge Code: 799661	Object Level 3 & 4: 3061
1.	Mobile Home Unlimited Service Street curb line collection station. No limit on number of containers. Fee per living unit	\$20.57		
2.	Rear yard collection station Maximum walk-in of 50 feet			
a.	Minimum fee per living unit for baseline service limited to one 32-gallon standard container	\$16.12		
b.	Minimum fee per living unit. No limit on number of containers	\$20.57		
c.	Each additional can, bag or box	\$6.79		
3.	Mobile home baseline service			
a.	Street curb line collection station. Limit of one 32-gallon standard container	\$16.12		
b.	Each additional can, bag or box, per pickup	\$6.79		

**CITY OF SUNNYVALE
FISCAL YEAR 2006/2007
UTILITY FEE SCHEDULE**

COLLECTION AND DISPOSAL OF SOLID WASTE WITHIN THE CITY LIMITS (contd.)

D. Commercial Cans. Monthly rate for collection services at a collection station utilizing maximum 32-gallon containers supplied by the user:

Charge Code: 799661 Object Level 3 & 4: 3061

<u>Standard Containers per Collection Station</u>	<u>Collections per Week Monthly Fee</u>					
	<u>One</u>	<u>Two</u>	<u>Three</u>	<u>Four</u>	<u>Five</u>	<u>Six</u>
One	\$21.69	\$33.98	\$46.26	\$58.55	\$70.83	\$83.13
Each Additional	\$5.34	\$10.39	\$15.60	\$20.82	\$26.02	\$31.21

E. Standard Containers.

Charge Code: 799661 Object Level 3 & 4: 3061

1. Supplied by Franchise Holder.

Monthly rate for collection service at a collection station utilizing standard containers supplied by the franchise holder:

<u>Size</u>	<u>Collections per Week</u>					
	<u>One</u>	<u>Two</u>	<u>Three</u>	<u>Four</u>	<u>Five</u>	<u>Six</u>
1 cubic yard	\$99.97	\$191.60	\$283.23	\$374.88	\$466.52	\$558.14
1.5 cubic yards*	\$126.83	\$245.34	\$363.84	\$482.34	\$600.85	\$719.34
2 cubic yards	\$153.87	\$299.42	\$444.96	\$590.49	\$736.03	\$881.57
3 cubic yards	\$210.87	\$413.40	\$615.93	\$818.45	\$1,021.00	\$1,223.52
4 cubic yards	\$264.81	\$521.29	\$777.76	\$1,034.25	\$1,290.74	\$1,547.21
6 cubic yards	\$376.37	\$744.36	\$1,112.40	\$1,480.41	\$1,848.43	\$2,216.46

**CITY OF SUNNYVALE
FISCAL YEAR 2006/2007
UTILITY FEE SCHEDULE**

COLLECTION AND DISPOSAL OF SOLID WASTE WITHIN THE CITY LIMITS (contd.)

15 cubic yards	\$2,445.98	\$4,849.11	\$7,252.26	\$9,655.39	\$12,053.52	\$14,461.65
20 cubic yards	\$2,784.35	\$6,151.24	\$9,205.43	\$12,259.62	\$15,313.81	\$18,368.02
30 cubic yards	\$3,372.79	\$6,702.72	\$10,032.66	\$13,362.59	\$16,692.54	\$20,022.46

*Rate is for existing services only. No new service, as containers this size are no longer available.

Minimum rental period for containers is one month. For periods in excess of one month, rental charges shall be prorated on the daily equivalent of a 30-day month. Rental fee for bin sizes 1-6 cubic yards is \$8.33. The rental fee for 8, 15, 20 and 30 cubic yard bins on call is \$55.93. The rental fee for 15, 20, and 30 cubic yard bins with regular service is \$42.85.

2. Supplied by Customer.

<u>Container Size</u>	<u>Monthly Fee Collections per Week</u>					
	<u>One</u>	<u>Two</u>	<u>Three</u>	<u>Four</u>	<u>Five</u>	<u>Six</u>
1 cubic yard	\$91.64	\$183.27	\$274.90	\$366.55	\$458.19	\$549.80
1.5 cubic yards	\$118.50	\$237.01	\$355.51	\$474.01	\$592.52	\$711.01
2 cubic yards	\$145.54	\$291.09	\$436.63	\$582.16	\$727.70	\$873.24
3 cubic yards	\$202.54	\$405.07	\$607.60	\$810.12	\$1,012.67	\$1,215.19
4 cubic yards	\$256.48	\$512.96	\$769.43	\$1,025.92	\$1,282.41	\$1,538.88
6 cubic yards	\$368.04	\$736.03	\$1,104.07	\$1,472.08	\$1,840.10	\$2,208.13
15 cubic yards	\$2,403.13	\$4,806.26	\$7,209.41	\$9,612.54	\$12,015.67	\$14,418.80

**CITY OF SUNNYVALE
FISCAL YEAR 2006/2007
UTILITY FEE SCHEDULE**

COLLECTION AND DISPOSAL OF SOLID WASTE WITHIN THE CITY LIMITS (contd.)

20 cubic yards	\$2,741.50	\$6,108.39	\$9,162.58	\$12,216.77	\$15,270.96	\$18,325.17
30 cubic yards	\$3,329.94	\$6,659.87	\$9,989.81	\$13,319.74	\$16,649.69	\$19,979.61

F. Regular On-Call Service. Regular on-call service shall be available only to customers utilizing standard containers supplied by the franchise holder. On-call service rates:

Charge Code: 799661 Object Level 3 & 4: 3061

	<u>Rental</u>	<u>Per Pickup</u>
8 cubic yard (clean asphalt and concrete)	\$513.18	\$457.25
8 cubic yard (clean asphalt and concrete w/rebar)	\$610.51	\$554.58
15 cubic yards	\$610.51	\$554.58
20 cubic yards	\$760.74	\$704.81
30 cubic yards	\$824.38	\$768.45

G. Special On-Call Service. Special on-call service shall be available to any customer utilizing standard containers supplied by the user or the franchise holder and applies to service in addition to regularly scheduled pick ups. Special on-call service rates:

Charge Code: 799661 Object Level 3 & 4: 3061

<u>Personnel and Equipment (based on rated gross vehicle weight and driver)</u>	<u>Rate per Quarter Hour on Job Site</u>
Truck and Driver	\$80.71
Each additional personnel unit required	\$47.70

In addition, a fee of \$11.47 per cubic yard or fraction thereof shall be charged for the amount of refuse collected.

**CITY OF SUNNYVALE
FISCAL YEAR 2006/2007
UTILITY FEE SCHEDULE**

COLLECTION AND DISPOSAL OF SOLID WASTE WITHIN THE CITY LIMITS - Maintenance of Containers (contd.)

H. Maintenance of Containers Supplied by Franchise Holder. Standard containers supplied by the franchise holder may require cleaning and/or painting due to the following: **Charge Code: 799661 Object Level 3 & 4: 3061**

1. Ordered by user or required by Health Department.
2. Ordered or required due to fire or materials being placed in containers causing substantial damage to the extent that sandblasting is necessary before repainting, and exclusive of the regular cleaning/painting service.

In such event, fees will be charged as follows:

<u>Container Size</u>	<u>Cleaning Only Fee</u>	<u>Cleaning and Painting on Job Site</u>
First cleaning/painting each 12-month period	None	None
1 cubic yard	\$67.53	\$309.71
1.5 cubic yards	\$76.30	\$318.54
2 cubic yards	\$79.87	\$443.28
3 cubic yards	\$93.12	\$456.16
4 cubic yards	\$106.39	\$469.02
6 cubic yards	\$171.24	\$655.48
15 cubic yards	\$285.22	\$1,011.67
20 cubic yards	\$336.63	\$1,162.94
30 cubic yards	\$373.02	\$1,187.17

I. Miscellaneous Provisions. Security of Containers Supplied by Franchise Holder. Fees for providing locks on standard containers supplied by the franchise holder: **Charge Code: 799661 Object Level 3 & 4: 3061**

Monthly

Installation of hasp, furnishing of lock and two keys	\$192.32
Each additional key required	\$9.74
Additional collection charge for each pickup from locked container	\$2.09

**CITY OF SUNNYVALE
FISCAL YEAR 2006/2007
UTILITY FEE SCHEDULE**

COLLECTION AND DISPOSAL OF SOLID WASTE WITHIN THE CITY LIMITS (contd.)

J. Container Push-Out. Rates for moving out 1- to 4-cubic yard containers supplied by the customer or franchise holder:

Charge Code: 799661 Object Level 3 & 4: 3061

Monthly Push-Out Charges Based on Collections Per Week

<u>Bin Size</u>	<u>One</u>	<u>Two</u>	<u>Three</u>	<u>Four</u>	<u>Five</u>	<u>Six</u>
1	\$8.39	\$16.79	\$25.18	\$33.58	\$41.97	\$50.37
2	\$8.39	\$16.79	\$25.18	\$33.58	\$41.97	\$50.37
3	\$13.19	\$26.39	\$39.58	\$52.78	\$65.98	\$79.17
4*	\$16.96	\$33.94	\$50.90	\$67.86	\$84.82	\$101.79

* Applies to existing service only. Not available for new services.

K. Compacted Material.

Monthly rate for collection service at a collection station utilizing compactor containers supplied by the customer:

Charge Code: 799661 Object Level 3 & 4: 3061

<u>Size</u>	<u>Collections per Week</u>						<u>On Call</u>
	<u>One</u>	<u>Two</u>	<u>Three</u>	<u>Four</u>	<u>Five</u>	<u>Six</u>	
1.5	\$154.77	\$309.55	\$464.31	\$619.10	\$773.86	\$928.64	\$113.13
2*	\$196.95	\$393.88	\$590.83	\$787.77	\$984.73	\$1,181.66	\$122.43
3*	\$275.07	\$550.15	\$825.22	\$1,100.29	\$1,375.37	\$1,650.44	\$139.75
4*	\$353.20	\$706.42	\$1,059.62	\$1,412.81	\$1,766.01	\$2,119.21	\$157.02
6*	\$513.11	\$1,026.21	\$1,539.32	\$2,052.42	\$2,565.53	\$3,078.66	\$192.40

**CITY OF SUNNYVALE
FISCAL YEAR 2006/2007
UTILITY FEE SCHEDULE**

COLLECTION AND DISPOSAL OF SOLID WASTE WITHIN THE CITY LIMITS (contd.)

7	\$1,776.06	\$3,552.11	\$5,328.17	\$7,104.22	\$8,880.29	\$10,656.33	\$409.86
10	\$2,301.90	\$4,603.82	\$6,905.72	\$9,207.62	\$11,509.51	\$13,811.43	\$531.20
15	\$3,178.32	\$6,356.65	\$9,534.97	\$12,713.27	\$15,891.59	\$19,069.93	\$733.45
16	\$3,353.60	\$6,707.22	\$10,060.80	\$13,414.40	\$16,768.02	\$20,121.62	\$773.91
20	\$4,054.72	\$8,109.48	\$12,164.19	\$16,218.95	\$20,273.67	\$24,328.43	\$935.70
25	\$4,931.15	\$9,862.29	\$14,793.45	\$16,109.66	\$24,655.75	\$29,586.89	\$1,137.95
27	\$5,281.72	\$10,563.43	\$15,845.15	\$21,126.83	\$26,408.57	\$31,690.29	\$1,218.85
28	\$5,457.01	\$10,913.99	\$16,370.99	\$21,828.00	\$27,284.99	\$32,741.99	\$1,259.31
29	\$5,632.29	\$11,264.56	\$16,896.85	\$22,529.12	\$28,161.40	\$33,793.69	\$1,299.76
30	\$5,807.57	\$11,615.13	\$17,422.69	\$23,230.26	\$29,037.82	\$34,845.38	\$1,340.22
31	\$5,982.85	\$11,965.68	\$17,948.55	\$23,931.40	\$29,914.23	\$35,897.08	\$1,380.65
32	\$6,158.14	\$12,316.26	\$18,474.39	\$24,632.52	\$30,790.65	\$36,948.79	\$1,421.11
34	\$6,508.71	\$13,017.38	\$19,526.09	\$26,034.78	\$32,543.48	\$39,052.19	\$1,502.00
35	\$6,683.98	\$13,367.96	\$20,051.93	\$26,735.92	\$33,419.90	\$40,103.88	\$1,542.46
36	\$6,859.27	\$13,718.52	\$20,577.80	\$27,437.05	\$34,296.31	\$41,155.58	\$1,582.90
38	\$7,209.85	\$14,419.66	\$21,629.50	\$28,839.31	\$36,049.12	\$43,258.97	\$1,663.81

**CITY OF SUNNYVALE
FISCAL YEAR 2006/2007
UTILITY FEE SCHEDULE**

COLLECTION AND DISPOSAL OF SOLID WASTE WITHIN THE CITY LIMITS (contd.)

40	\$7,560.40	\$15,120.78	\$22,681.19	\$30,241.58	\$37,801.98	\$45,362.36	\$1,744.71
42	\$7,910.97	\$15,821.92	\$23,732.89	\$31,643.84	\$39,554.81	\$47,465.75	\$1,825.60
45	\$8,436.79	\$16,873.63	\$25,310.42	\$33,747.23	\$42,184.04	\$50,620.85	\$1,946.96

If in order to provide the requested service additional personnel are required, the fee for each additional personnel unit shall be \$47.70

Rates for unlisted compactor sizes greater than 7 cubic yards are calculated at the sum of \$161.42 per pickup and \$56.22 per cubic yard of container size per pickup.

- L. Commercial Corugated Cardboard Collection
Bin rental for corrugated cardboard service is \$8.33 per month.

- M. Computer Monitor and TV Rear Yard Collection
Computer Monitor and TV collection service shall be available to disabled customers qualifying for rear yard collection service.
Fee for collection is \$28.95

- N. Fee for truck and driver to return to location to provide service that was not completed due to blocked access, overloaded bin, etc.,
or for cancellations not made at least 2 business days in advance is 80.71.

EFFECTIVE DATES. This resolution shall be effective upon adoption, and shall be operative commencing with all billings rendered on or after July 1, 2006 for all customers billed and shall apply to all utility services rendered on or after the date of adoption of the utilities fee resolution.

GOLF FEE SURVEY - November 2005

Attachment B

Facility	Weekday			Weekday TL			Weekend			Weekend TL		
	2004	2005	%	2004	2005	Δ	2004	2005	Δ	2004	2005	Δ
	Nov.	Nov.		Nov.	Nov.		Nov.	Nov.		Nov.	Nov.	
MARKET RANGE II												
Boulder Creek	22.00	22.00		19.00	19.00		40.00	40.00		28.00	28.00	
Boundary Oak	26.00	26.00		16.00	16.00		32.00	32.00		18.00	18.00	
Chuck Corrica	30.00	30.00		25.00	23.00	-8.0%	35.00	35.00		25.00	25.00	
Diablo Creek	24.00	27.00	12.5%	18.00	18.00		35.00	35.00		20.00	21.00	5.0%
Indian Valley	33.00	33.00		24.00	24.00		55.00	55.00		40.00	40.00	
Las Positas	28.00	31.00	10.7%	14.00	20.00	42.9%	39.00	39.00		29.00	25.00	-13.8%
Pacific Grove	32.00	32.00		20.00	20.00		38.00	38.00		20.00	20.00	
Palo Alto	32.00	33.00		22.00	24.00	9.1%	43.00	44.00	2.3%	26.00	28.00	7.7%
Peacock Gap	35.00	35.00		26.00	26.00		50.00	51.00		29.00	36.00	24.1%
Pittsburg Delta View	20.00	20.00			15.00		30.00	30.00			15.00	
Poplar Creek	35.00	35.00		22.00	22.00		43.00	43.00		27.00	27.00	
San Jose	32.00	33.00		22.00	23.00		46.00	47.00		27.00	28.00	3.7%
San Ramon Royal Vista	32.00	34.00		21.00	23.00	9.5%	42.00	44.00	4.8%	24.00	26.00	8.3%
Santa Teresa	37.00	37.00		24.00	24.00		54.00	54.00		32.00	32.00	
Santa Clara	33.00	33.00		24.00	24.00		41.00	42.00		26.00	24.00	-7.7%
Sharp Park	31.00	31.00		19.00	19.00		35.00	36.00		23.00	23.00	
Shoreline	38.00	38.00		25.00	25.00		54.00	54.00		28.00	28.00	
Skywest	28.00	29.00		19.00	19.00		37.00	38.00		24.00	24.00	
Spring Hills	30.00	30.00		18.00	18.00		40.00	40.00		25.00	25.00	
Spring Valley	35.00	35.00		25.00	25.00		53.00	53.00		28.00	28.00	
Summitpointe	27.00	27.00		24.00	24.00		47.00	47.00		34.00	34.00	
Sunol*	27.00	27.50		20.00	19.50	-2.5%	43.00	42.50	-1.2%	24.00	26.50	10.4%
Tilden Park	32.00	32.00		23.00	23.00		55.00	55.00		28.00	29.00	3.6%
Average	30.39	30.87		21.36	21.45	0.4%	42.91	43.47	1.3%	26.59	26.50	-0.3%
Sunnyvale Fee	31.00	32.00	3.2%	22.00	23.00	4.5%	41.00	42.00	2.4%	25.00	26.00	4.0%
<i>Difference</i>	<i>2.0%</i>	<i>3.7%</i>		<i>3.0%</i>	<i>7.2%</i>		<i>-4.5%</i>	<i>-3.4%</i>		<i>-6.0%</i>	<i>-1.9%</i>	

GOLF FEE SURVEY - November 2005

Attachment B

Facility	Weekday			Weekday TL			Weekend			Weekend TL		
	2004	2005		2004	2005	Δ	2004	2005	Δ	2004	2005	Δ
	Nov.	Nov.		Nov.	Nov.		Nov.	Nov.		Nov.	Nov.	
MARKET RANGE III												
Bayonet	60.00	64.00	6.7%	38.00	50.00	31.6%	90.00	84.00	-6.7%	50.00	60.00	20.0%
Brentwood*	38.00	41.00	7.9%	25.00	27.50	10.0%	53.00	58.50	10.4%	32.00	24.50	
Canyon Lakes*	55.00	55.00		26.00	30.50	17.3%	70.00	53.00	-24.3%	52.50	30.50	-41.9%
Coyote Creek*	63.00	63.50	0.8%	42.00	46.50	10.7%	85.00	86.50	1.8%	52.00	53.50	2.9%
Cyrstal Springs	44.00	44.00		35.00	36.00	2.9%	80.00	80.00		50.00	43.00	-14.0%
De Laveaga	39.00	45.00	15.4%	23.50	27.50	17.0%	49.50	56.50	14.1%	30.00	35.00	16.7%
Eagle Ridge*	52.00	52.50	1.0%	27.00	30.50	13.0%	72.00	77.50	7.6%	42.00	45.50	8.3%
Franklin Canyon	29.00	30.00	3.4%	19.00	20.00	5.3%	53.00	54.00	1.9%	29.00	30.00	3.4%
Harding Park	78.00	82.00	5.1%	57.00	60.00	5.3%	90.00	94.00	4.4%	68.00	71.00	4.4%
Laguna Seca	65.00	60.00	-7.7%	35.00	35.00		65.00	60.00	-7.7%	35.00	35.00	
Monarch Bay	41.00	32.00	-22.0%	30.00	22.00	-26.7%	65.00	55.00	-15.4%	39.00	29.00	-25.6%
Pajaro Valley	45.00	45.00		32.00	32.00		65.00	65.00		40.00	40.00	
Poppy Ridge	56.00	56.00		26.00	26.00		78.00	78.00		38.00	38.00	
Rancho Canada	65.00	65.00		35.00	35.00		65.00	65.00		35.00	35.00	
Ridgemark*	44.00	40.00	-9.1%	20.00	15.50	-22.5%	58.00	60.00	3.4%	29.00	25.50	-12.1%
Roddy Ranch*	28.00	32.50	16.1%	23.00	22.50	-2.2%	48.00	62.50	30.2%	33.00	35.50	7.6%
San Juan Oaks	55.00	55.00		30.00	40.00	33.3%	80.00	80.00		40.00	60.00	50.0%
(Aptos) Seascape	45.00	45.00		35.00	35.00		70.00	70.00		35.00	35.00	
Shadow Lakes*	50.00	55.00	10.0%	33.00	28.00	-15.2%	75.00	80.00	6.7%	50.00	45.50	-9.0%
Callippe Reserve	n/a	42.00		n/a	26.00		n/a	60.00		n/a	39.00	
The Ranch	n/a	80.00		n/a	40.50		n/a	100.00		n/a	50.50	
Average	50.11	51.64	3.1%	31.13	32.67	4.9%	69.03	70.45	2.1%	41.03	41.00	-0.1%
Sunnyvale Fee	31.00	32.00	3.2%	22.00	23.00	4.5%	41.00	42.00	2.4%	25.00	26.00	4.0%
<i>Difference</i>	-38.1%	-38.0%		-29.3%	-29.6%		-40.6%	-40.4%		-39.1%	-36.6%	

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