



# RECOMMENDED BUDGET AND RESOURCE ALLOCATION PLAN

*Fiscal Year 2012/2013*

*Twenty-Year Financial Plan*

**Budget  
Summary**

**CITY OF SUNNYVALE  
FY 2012/2013 BUDGET SUMMARY**

**Revenue Sources:**

Property Tax	44,600,117
Refuse Collection and Disposal Service Fees	37,008,389
Water Supply and Distribution Fees	33,455,626
Sales Tax	32,779,843
Wastewater Management Service Fees	25,585,159
Sale of Property	10,483,200
Other Fees and Services	8,010,842
Transient Occupancy Tax	7,383,795
Utility Users Tax	7,066,134
Franchise Fees	6,521,751
Permits and Licenses	6,497,076
Workforce Investment Act Grant	6,472,500
Reimbursement from County - Tax Increment Fund	5,606,326
Park Dedication Fee	4,524,841
Other Taxes	4,314,675
Recreation Service Fees	3,740,862
State Highway Users Tax (Gas Tax)	3,646,501
Miscellaneous Revenues	3,229,017
Rents and Concessions	2,988,383
Federal Grants	2,954,951
Traffic Impact Fee	2,700,000
Housing Mitigation Fee	2,100,000
State Shared Revenues	1,456,429
Interest Income	1,235,639
Fines and Forfeitures	1,214,780
SMaRT Station Revenues	1,107,327
Community Development Block Grant	996,570
Other Agencies Contributions	353,702
HOME Grant	320,568
Special Assessment	162,451
Sense of Place Fee	150,000

Use of Reserves

\$20,142,602

**Total Revenue Sources\***

**\$288,810,056**

\* Excludes internal service fund revenues.

**CITY OF SUNNYVALE  
FY 2012/2013 BUDGET SUMMARY**

---

**EXPENDITURES:**

**Operating Budget:**

Office of the City Attorney		\$1,822,245
Office of the City Manager		\$3,786,747
Community Development Department		
Building Safety	2,773,552	
Planning	2,283,068	
Housing and CDBG Program	1,241,542	
Community Development Department Management	403,739	
Total Community Development Department	403,739	\$6,701,901
NOVA Workforce Services Department		\$7,634,501
Finance Department		
Budget Management	826,197	
Purchasing	1,239,390	
Financial Management and Analysis	1,041,944	
Accounting and Financial Services	1,676,661	
Treasury Services	1,056,956	
Utility Billing	2,155,673	
Total Finance Department	2,155,673	\$7,996,821
Human Resources Department		\$3,425,064
Library and Community Services Department		
Youth, Family and Child Care Resources	1,085,236	
Library	7,988,288	
Arts and Recreation Programs and Operation of Recreation Facilities	8,161,265	
Total Library and Community Services Department	8,161,265	\$17,234,789
Public Safety Department		
Police Services	26,575,739	
Fire Services	27,879,678	
Community Safety Services	3,539,305	
Personnel and Training Services	1,580,820	
Investigation Services	4,865,252	
Communication Services	3,080,019	
Public Safety Administrative Services	5,293,983	
Records Management and Property Services	1,937,342	
Total Public Safety Department	1,937,342	\$74,752,138

**CITY OF SUNNYVALE  
FY 2012/2013 BUDGET SUMMARY**

---

**Operating Budget: (Continued)**

Public Works Department		
Transportation and Traffic Services	1,938,545	
Pavement, Traffic Signs and Markings, Street Sweeping, and Roadside Easement	4,823,608	
Street Lights	1,050,525	
Street Tree Services	1,423,921	
Concrete Maintenance	384,167	
Downtown Parking Lot Maintenance	61,947	
Neighborhood Parks and Open Space Management	8,622,633	
Public Works Administration	695,324	
Land Development - Engineering Services	1,141,895	
Golf Course Operations	3,637,786	
Total Public Works Department	3,637,786	\$23,780,351
Environmental Services Department		
Water Resources	26,106,688	
Storm Water Collection System	425,847	
Sanitary Sewer Collection System	2,061,028	
Solid Waste Management*	31,016,690	
Wastewater Management	10,003,934	
Regulatory Programs	2,131,162	
Total Environmental Department	2,131,162	\$71,745,349
Budget Supplements		\$131,000
Project Operating Budget		\$31,212
<b>Total Operating Budget**</b>		<b>\$219,042,118</b>

\* Solid Waste Management includes the City's share of SMaRT Station operating expenditures.

\*\* Excludes internal service fund operating budget.

**CITY OF SUNNYVALE  
FY 2012/2013 BUDGET SUMMARY**

---

<b>Projects Budget:</b>	
Capital Projects	\$9,883,679
Special Projects	\$20,195,906
Infrastructure Projects	\$24,738,048
Outside Group Funding	\$317,436
Lease Payments	\$3,056,460
Project Administration	\$2,468,353
<b>Total Projects Budget</b>	<u><u>\$60,659,882</u></u>
<b>Other Expenditures:</b>	
Debt Service	\$8,394,786
Equipment	\$713,269
<b>Total Other Expenditures</b>	<u><u>\$9,108,055</u></u>
<b>Total Expenditures</b>	<u><u>\$288,810,055</u></u>
<b>Total Recommended Budget</b>	<u><u>\$288,810,055</u></u>

**CITY OF SUNNYVALE  
CALCULATION OF APPROPRIATIONS LIMIT  
FY 2012/2013 Recommended Budget**

	<b>FY 2011/2012</b>	<b>FY 2012/2013</b>
<b>Appropriations:</b>		
035. General Fund	\$ 121,218,848	\$ 128,446,531
070. Housing Fund	1,182,386	14,151,896
071. Home Fund	650,458	1,910,554
110. Community Development Block Grant Fund	1,902,855	1,531,918
141. Park Dedication Fund	505,498	762,843
175. Public Safety Forfeiture Fund	233,099	149,283
190. Police Services Augmentation Fund	11,000	277,759
210. Employment Development Fund	10,032,510	7,936,399
245. Parking District Fund	337,299	174,286
280. Gas Tax Fund	2,181,832	2,443,914
285. Transportation Development Act Fund	67,205	94,203
295. Youth and Neighborhood Services Fund	752,969	746,558
385. Capital Projects Fund	5,340,783	7,173,065
610. Infrastructure Renovation and Replacement Fund	5,595,450	6,789,608
<b>Total Appropriations</b>	<b>150,012,192</b>	<b>172,588,817</b>
<b>Appropriation Adjustments:</b>		
Non-Tax Revenues	(47,780,113)	(70,114,300)
Qualified Capital Outlay	-	(245,534)
<b>Total Appropriation Adjustments</b>	<b>(47,780,113)</b>	<b>(70,359,834)</b>
<b>Adjusted Appropriations Subject to Limit</b>	<b>102,232,079</b>	<b>102,228,983</b>
Growth Rate Factor	1.0342	1.0524
<b>Total Allowable Appropriations Limit</b> <i>(Prior Year Appropriations Limit x Growth Rate Factor)</i>	163,792,212	172,380,712
<b>Amount Under (Over) Allowable Appropriations Limit</b>	<b>\$ 61,560,133</b>	<b>\$ 70,151,729</b>

**CITY OF SUNNYVALE  
CALCULATION OF APPROPRIATIONS LIMIT  
FY 2012/2013 Recommended Budget**

	<b>FY 2011/2012</b>	<b>FY 2012/2013</b>
<b>Revenues:</b>		
<b>Tax Revenues:</b>		
Property Tax	\$ 42,033,968	\$ 44,600,118
Sales Tax	29,345,375	32,779,843
Other Taxes	17,171,958	18,764,604
Non-Restricted State Shared Revenues	744,400	226,000
Interest Income	720,392	486,466
	<b>90,016,093</b>	<b>96,857,031</b>
<b>Total Tax Revenues</b>		
<b>Non-Tax Revenues:</b>		
Federal Grants	6,254,346	10,702,857
Restricted State Shared Revenues	3,705,094	3,679,834
State Grants/Reimbursements	126,755	206,337
Other Intergovernmental Contributions	450,738	1,283,721
Franchise Fees	6,398,220	6,521,751
Permits and Licenses	5,643,631	6,497,076
Service and Development Fees	9,330,840	17,680,351
Rents and Concessions	2,081,985	2,616,569
Fines and Forfeitures	1,183,458	1,204,581
Housing Loan Repayments	1,783,218	2,424,428
Miscellaneous	146,879	10,635,353
Inter-Fund Loan Repayments	10,293,151	6,303,232
Interest Income	381,798	358,210
	<b>47,780,113</b>	<b>70,114,300</b>
<b>Total Non-Tax Revenues</b>		
<b>Total Revenues</b>	<b>\$ 137,796,206</b>	<b>\$ 166,971,331</b>



**CITY OF SUNNYVALE  
 APPROPRIATIONS LIMIT  
 FY 2012/2013 Recommended Budget**

	AMOUNT	SOURCE
A. LAST YEAR'S LIMIT	\$ 163,792,212	Prior Year
B. ADJUSTMENT FACTORS		
1. Population (1.0142%)	1.0142	State Department of Finance
2. Inflation (3.77% )	1.0377	State Department of Finance
	1.0524	(B1*B2)
<b>Total Adjustment %</b>	0.0524	(B1*B2-1)
C. ANNUAL ADJUSTMENT	\$ 8,588,500	(B*A)
D. OTHER ADJUSTMENTS:		
Lost Responsibility (-)	0	
Transfer to private (-)	0	
Transfer to fees (-)	0	
Assumed Responsibility (+)	0	
Sub-total	0	
E. TOTAL ADJUSTMENTS	\$ 8,588,500	(C+D)
F. THIS YEAR'S LIMIT	\$ 172,380,712	(A+E)

**This Page Not Used**

**Financial Plan -  
General Fund**

## **GENERAL FUND**

The General Fund is used by the City to account for all financial resources except those required by law or practice to be accounted for in another fund. It supports many of the most visible and essential City services, such as police, fire, road maintenance, libraries, and parks and open space maintenance. General government support functions are also included in this fund, and their costs are apportioned through the use of in lieu fees to other City funds. Because the General Fund receives the preponderance of its revenue from taxes, it has been the most affected by voter-approved initiatives and State legislative actions. As a result of such action over the past two decades, revenues to the General Fund are significantly less than they would have otherwise been. Additionally, the state of the regional economy has a direct effect on the General Fund.

The General Fund has a very close relationship with several other funds. Those funds are the Youth and Neighborhood Services Fund, the Gas Tax Fund, the Internal Service Funds, the Capital Projects Fund, and the Infrastructure Renovation and Replacement Fund. In each case, the condition of these funds has a direct bearing on the General Fund because the General Fund is a significant source of financial support. The relationship between these various funds, where appropriate, will be discussed as a part of the General Fund, as well as in the review of each of these individual funds.

### **• General Fund Revenues**

#### Revenue Estimation Methodology

All revenue assumptions and projections are reviewed and revised each fiscal year. Further, considerable analysis is undertaken to identify the key elements that impact our major revenue sources so that the projection methodology is as reliable as possible over the long-term. Historical data underscores the fact that a significant swing in revenues can occur due to economic cycles, as these cycles have produced very different revenue yields to the City in a number of major categories. Projecting revenues based on the high point of the economic cycle could overstate the City's financial position significantly for future years and could result in spending patterns that cannot be sustained. Conversely, projecting revenues from the lowest point of the economic cycle could understate the long-term financial position of the City and cause unnecessary service reductions.

Each revenue source has its unique characteristics that have been used to make projections. In general, estimates of actual revenue and trend data for each major source are used to calculate projections for the next two years. For the balance of the financial plan, however, projections are based on the history of each revenue, modified for present circumstances. Following the adoption of each long-term financial plan, the major revenue sources are monitored throughout the budget year to detect any change in patterns or circumstances.

## **General Fund Major Revenue Sources**

Five key sources generate nearly 77% of the City's General Fund revenues. They are: Property Tax, Sales Tax, Transient Occupancy Tax, Utility Users Tax/Franchise Fees, and development-related taxes and fees. The FY 2011/2012 Adopted Budget projected that several of these major revenues would begin to see modest recovery from the drastic impacts of the Great Recession, which began in 2008. Since mid-to-late FY 2010/2011, however, economic recovery, especially in the local area, has picked up significantly. Sales Tax, Transient Occupancy Tax, and development-related taxes and fees all exceeded revised projections made for the FY 2011/2012 Adopted Budget, and in fact, final FY 2010/2011 revenues for Sales Tax and development-related taxes and fees exceeded the revenue projections adopted for FY 2011/2012. Thus, the current fiscal year began with the expectation that original revenue projections were low for several of the City's major revenue sources. As FY 2011/2012 has progressed, growth has continued to exceed expectations, and the FY 2012/2013 Recommended Budget reflects increased revenue projections for most of the City's major sources of revenue.

Our projections for FY 2012/2013 and beyond reflect continued, but more modest, revenue growth for Sales Tax, Transient Occupancy Tax, development-related taxes and fees, and Utility Users Tax/Franchise Fees. More importantly, however, is that for Sales Tax, Transient Occupancy Tax, and development-related taxes and fees, the significant and rapid recovery of these revenue sources over the past 18

months has increased the long-term revenue baseline for each, resulting in the expectation of greater revenues in both the short- and long-term, even factoring in the inevitable slowdowns in the economy. With respect to Property Tax, it was not until FY 2010/2011 that the City began to feel the impact of the recession, which is due to the one-to-two year lag in the assessment valuation process. So despite recovery in other areas, including the local real estate market, Property Tax growth has not kept pace with the other major revenue sources. However, with market conditions continuing to become more favorable, future Property Tax projections reflect the expectation of increasing assessed valuations, particularly in the commercial sector, and a corresponding increase in revenues.

The table on the next page reflects projected sources of General Fund revenues for FY 2012/2013 and compares those sources with the FY 2011/2012 revised projections. Actual revenues for FY 2010/2011 are also included, as are projections for FY 2013/2014.

<b>General Fund Revenues</b>					
<b>Revenue Character</b>	<b>2010/2011 Actual</b>	<b>2011/2012 Revised Projection</b>	<b>2012/2013 Proposed Projection</b>	<b>% Change 2012/2013 over 2011/2012</b>	<b>2013/2014 Proposed Projection</b>
Property Tax	42,356,100	43,077,019	44,600,117	3.54%	47,212,606
Sales Tax	29,228,078	29,971,933	31,481,509	5.04%	32,675,954
Development-Related Revenue	7,306,662	12,500,000	9,000,000	-28.00%	6,900,571
Transient Occupancy Tax	6,589,448	7,314,725	7,383,795	0.94%	7,453,562
Utility Users Tax	6,805,668	6,858,531	7,066,134	3.03%	7,283,291
Franchises	6,246,832	6,344,385	6,521,751	2.80%	6,710,227
Inter-Fund Revenues	11,293,118	10,130,637	7,509,755	-25.87%	7,336,246
Service Fees	2,617,962	3,106,001	6,009,096	93.47%	5,986,198
Rents and Concessions	2,012,835	2,004,922	2,527,308	26.06%	2,365,792
Other Revenue	9,042,608	8,124,826	8,352,714	2.80%	8,530,429
In-Lieu Charges	9,192,356	9,429,422	8,202,315	-13.01%	8,293,048
<b>SUBTOTAL</b>	<b>132,691,667</b>	<b>138,862,401</b>	<b>138,654,494</b>	<b>-0.15%</b>	<b>140,747,924</b>
Sale of Property	0	0	9,000,000	N/A	2,130,818
<b>TOTAL RESOURCES</b>	<b>132,691,667</b>	<b>138,862,401</b>	<b>147,654,494</b>	<b>6.33%</b>	<b>142,878,742</b>

In the following sections are detailed discussions of the City's five major revenue sources, including explanations of the revenue forecasts for FY 2012/2013 and beyond. Discussions of several other revenue sources of particular note follow.

#### Property Tax

Property Tax represents the largest source of General Fund revenue, estimated to be about 32% of all General Fund revenues in FY 2012/2013. For each dollar of Property Tax paid by property owners in Sunnyvale, approximately \$0.16

is now allocated to the City of Sunnyvale. This amount is up from the previous \$0.13 which the City received prior to the implementation of the VLF Swap discussed below.

The City's Property Tax revenue consists of several categories. Secured Tax, which represents the vast majority of the overall Property Tax, is the tax on real property and the structures on that real property. Unsecured Tax represents the tax on appurtenances such as furniture, machinery, and equipment. Supplemental Tax is the result of reassessing the

value of real property when there is a change of ownership or new construction is completed after the official lien date. Other sources of Property Tax revenue come from Unitary Tax, which is assessed by the State Board of Equalization on property such as utilities or railroad lines, and Tax Delinquencies.

Property Tax has also been the revenue most affected by voter initiatives and legislative actions. With approval of Proposition 13 in 1978, Property Tax revenues were reduced by two-thirds and thereafter limited to 2% annual increases or the Consumer Price Index (CPI), whichever is less. In the early 1990s, the State legislature permanently shifted a larger portion of the Property Tax to schools. This shift was made to the State's Educational Revenue Augmentation Fund (ERAF) to backfill a portion of the State's obligation for school funding. This original "ERAF shift" results in an annual loss to the City of Sunnyvale of approximately \$9 million.

In FY 2004/2005 and FY 2005/2006 the State shifted an additional \$4.1 million over those two years from Sunnyvale Property Tax to the ERAF as part of a solution to its ongoing budget crisis (ERAF III). Also included in the State Budget deal with local governments in FY 2004/2005 was a permanent redistribution of two of the City's revenue sources. Under this agreement, the Vehicle License Fee (VLF) rate for cities was permanently reduced from 2% to .65%. For FY 2004/2005, the VLF that the City would have gotten at the 2% rate was calculated and this amount was added to our Property Tax base through transfers from the ERAF. In FY 2005/2006,

the City began to receive our portion of VLF revenues at the now-permanent low rate. Meanwhile, our Property Tax base reflects the new, permanent base. This Property Tax base grows in the future according to current economic conditions.

Overall FY 2012/2013 Property Tax revenues are expected to be up approximately 3.5% when compared to FY 2011/2012. This is a primarily due to the expectation of increased assessed valuations in both the residential and commercial sectors, as well as increased values for unsecured property as a result of the increase in business activity in the City.

Secured Tax, which accounts for approximately 90% of total Property Tax revenue, is expected to increase significantly over the next three fiscal years. While the residential market is expected to continue its generally steady growth pattern after a couple of slower than normal years, the commercial sector is expected to rebound sharply over the next three years as substantial assessed value is added to the City's Property Tax roll due to the strong demand for commercial leases in Sunnyvale. Overall, the combined residential and commercial growth rate is expected to be 3.5% in FY 2012/2013, 5% in FY 2013/2014, and 6% in FY 2014/2015. After that, growth is expected to continue at the historical average of approximately 4% annually. In addition, the Secured Property Tax base has been increased with the dissolution of the RDA. After the payment of enforceable obligations, the former property tax increment will be distributed as Property Tax to all applicable taxing agencies. An additional \$24 million has

been programmed into the long-term financial plan to account for the City's expected allocation.

Two other important elements of Property Tax revenue are the Unsecured Property Tax and Supplemental Property Tax rolls. Due to the strong demand for commercial and office space in Sunnyvale, which should increase the need for the business property that generates Unsecured Property Tax, this revenue source is expected to be higher than average for FY 2012/2013 and FY 2013/2014, at \$2.6 million and \$2.65 million respectively, before returning to a more historical average in FY 2014/2015 and growing modestly from there.

The Supplemental Property Tax roll reflects properties that are sold or transferred after the official lien date. Supplemental assessments pick up the higher or lower value on the property immediately by using a floating lien date, and the added or reduced assessed value is placed on a separate Property Tax bill. Revenue from the supplemental roll is dependent strictly upon timing of sales and thus is difficult to forecast. Another factor that makes this revenue source difficult to forecast is the fact that it is a pooled revenue at the County level. Therefore, all Supplemental Property Tax collected by the County is allocated to the cities based on a formula and not on transactions within each jurisdiction. As such, the significant valuation declines and foreclosures in other parts of the county have impacted the City of Sunnyvale's Supplemental Property Tax revenues. Over the past several years, the City has seen a sharp drop in Supplemental revenues, with revenues going from \$1.3 million in FY 2007/2008 to \$175,000 in FY

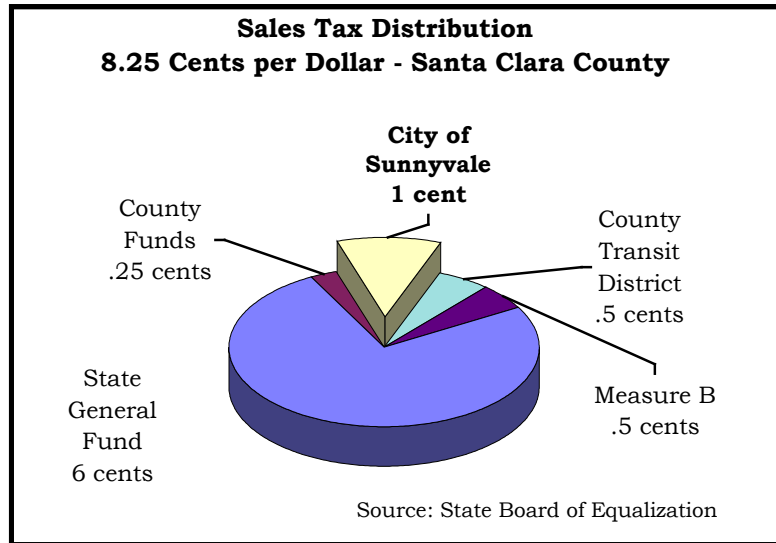
2010/2011. Going forward Supplemental Tax is projected to recover to its historical average of approximately \$1 million between FY 2012/2013 and FY 2013/2014 and then increase modestly from there throughout the remainder of the long-term plan.

### Sales and Use Tax

Sales and Use Tax represents the second largest source of revenue to the General Fund. Sales Tax is expected to make up 23% of budgeted revenues in FY 2012/2013.

Sales and Use Tax also represents one of the General Fund's most volatile revenue sources, with drastic swings over the past decade. In FY 2000/2001, Sales Tax was the General Fund's largest revenue source, constituting 32% of total revenue at \$36.3 million. Following the bust in the technology industry, Sales Tax revenue plummeted to \$22.8 million by FY 2002/2003. Over the next four fiscal years Sales Tax rebounded, hitting \$30.9 million in FY 2006/2007. Revenues then dropped 4% in FY 2007/2008 as the initial impact of the Great Recession began to be felt, and then continued to slide in FY 2008/2009, finishing that fiscal year at \$25.1 million. Revenues began to rebound again in FY 2009/2010, finishing at \$25.4 million. Substantial growth was realized in FY 2010/2011, as revenues finished at \$29.2 million, a 15% increase over the previous year. Continued growth is expected for FY 2011/2012, as the City expects to receive approximately \$30 million in Sales Tax revenues, a 2.5% increase over FY 2010/2011.





The graph above shows how Sales Tax dollars are distributed within Santa Clara County. The State receives the largest share of the eight and one quarter cents per dollar of sales, while cities receive only one cent of the rate. From July 1, 2009 to June 30, 2011, the Sales Tax rate was raised to nine and one quarter cents per dollar. This tax increase, which only benefited the State, expired at the end of FY 2010/2011.

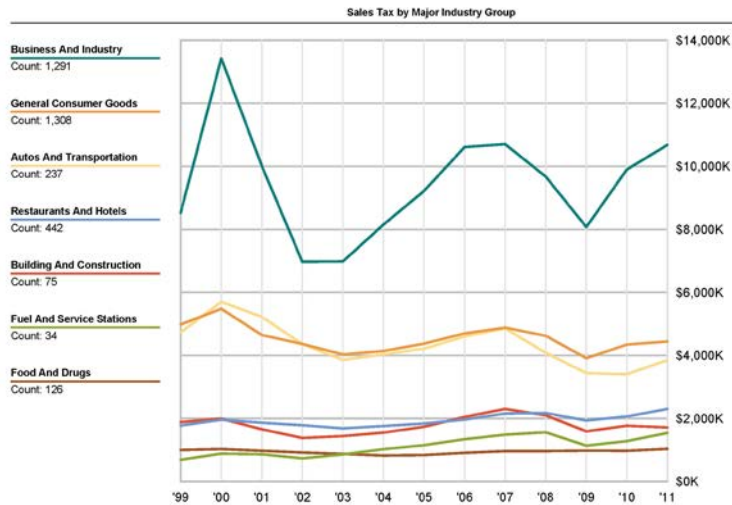
Sales and Use Tax is composed of two different types - general retail sales and business-to-business sales. In Sunnyvale, as well as some other Silicon Valley cities, an unusually high proportion of overall Sales Tax has traditionally been business-to-business in nature. This sector currently constitutes about

40% of our aggregate, as opposed to the statewide average of approximately 20%. This makes our Sales Tax much more complicated and difficult to predict because it is often one-time in nature.

As previously noted, our revised Sales Tax estimate for FY 2011/2012 is \$30 million. This is up approximately 2.5%, or \$743,000, compared to our actual receipts for FY 2010/2011. This growth has been fueled predominantly by business-to-business spending.

Specific year-over-year growth projections are developed by dividing Sales Tax receipts into four major categories that have similar economic characteristics: Business and Industry, General Consumer Goods, Autos and Transportation, and Other. The Other category includes Restaurants and Hotels, Building and Construction, Fuel and Service Stations, and Food and Drugs. As can be seen from the following graph on the next page listing Sunnyvale's Sales Tax receipts by sector between 1996 and 2011, each category has a unique pattern:

**City of Sunnyvale  
Sales Tax Receipts by Major Sector  
(Calendar Year 1996 – 2011)**



While the majority of the sectors are relatively stable and experience swings within a narrow band, the business and industry sector, by its very nature, is highly volatile as can be seen above. This makes revenues in this area very unpredictable and forecasting future revenues very challenging, as evidenced by the extreme volatility Sales Tax revenues have seen over the past five years. As previously noted, in FY 2006/2007, Sales Tax reached \$30.9 million. Two years later, by FY 2008/2009, the Great Recession had taken its toll and Sales Tax had dropped to \$25.1 million, a 19% loss over two years. Just three years later, however,

Sales Tax has nearly fully recovered to its FY 2006/2007 amount, as revenues are expected to be nearly \$30 million in FY 2011/2012. Based on the expected continuation of the recovery in the economy, especially in the local area, Sales Tax revenues are expected to continue to grow at a better than normal rate in FY 2012/2013, reaching \$31.5 million, a 5% increase over FY 2011/2012.

Due to the volatile nature of the City’s Sales Tax and the significant impact that economic slowdowns or downturns can have on it, growth projections past FY 2012/2013 are very modest, averaging 2% annually through FY 2021/2022, which is less than the inflation expectation during that time period. While it is not possible to predict the next slowdown or how that slowdown will impact Sales Tax revenues, the projections for future revenues reflect overall positive growth with the expectation that some years of growth will be offset by losses in other years due to economic fluctuations.

Further, following completion of the Town Center project, it is anticipated that the City will receive additional Sales Tax revenue of approximately \$1.5 million per year. We begin showing a portion of these funds starting in FY 2013/2014, with the full \$1.5 million being recognized in FY 2015/2016.

[Utility Users Tax and Franchise Fees](#)

Utility Users Tax (UUT) and Franchise Fees combined represent the third largest source of General Fund revenue, generating about 10% of the total for FY 2012/2013. Historically, these two revenue categories have been

combined because one of the primary sources of revenue for both is sale of electricity and gas. The City's UUT rate is 2% on electricity, gas, and intrastate telephone providers, which is lower than the 3.7% average of those cities in Santa Clara County which have UUT. It is also lower than the UUT rate of 3.6% for Santa Clara County when weighted by population and significantly lower than the statewide average of 6%.

Approximately 64% of UUT revenue is derived from the sale of electricity, 25% is related to intrastate telephone usage, and 11% is derived from the sale of gas.

The single largest component of UUT revenues is the electric rates charged by Pacific Gas & Electric (PG&E). FY 2011/2012 revenues for this source are expected to be 2% above FY 2010/2011, and staff is projecting a 4% increase in FY 2012/2013. The vast majority of UUT related to PG&E electric is for commercial usage, and with commercial building occupancy on the rise, UUT revenues are expecting to see a corresponding increase. Future growth in UUT revenues for electric is based on a blended rate that considers general rate-based increases as well as increased usage.

The City is expecting to receive approximately \$1.8 million in FY 2011/2012 from UUT on intrastate telephone usage. This is down approximately \$65,000 from FY 2010/2011 and \$200,000 from FY 2009/2010, and the long-term viability of this revenue source remains a concern. Despite explosive growth in the overall telecommunications industry, the City is not expected to benefit from increased UUT revenue, as the

bulk of the growth is related to areas that are not included in the UUT calculation, such as data transmission. As a result, revenue projections for FY 2012/13 and beyond reflect the continued degradation of this revenue source at a rate of -0.5% annually.

The City receives a one-time franchise payment from PG&E each year which represents approximately 40% of all Franchise Fee revenue. The PG&E franchise rate is 1% of gross receipts. Statewide, franchise rates range from .5% to 2%. The City's other main franchise agreements are with our cable television providers and Specialty Solid Waste. For FY 2012/2013 Franchise Fees are projected to increase by approximately 2.8% over the current FY 2011/2012 projection. This represents a slight increase in revenues from nearly all of the companies with which the City has a franchise agreement. Projections for future years include moderate year-over-year increases for this aggregate revenue source.

#### Construction-Related Revenue

Construction-related revenues are the fourth largest source of General Fund revenues, constituting approximately 6.5% of the total for FY 2012/2013. Included in this category are Construction Tax, Building Permits, and development-related fees and charges. For FY 2012/2013 construction-related revenues are expected to be approximately \$9 million, which is a decrease of approximately 28% over expected FY 2011/2012 revenues. However, it is important to note that FY 2011/2012 is considered to be an unusually high year, with a number of major developments getting underway. Like Sales

Tax, development-related revenues have been highly volatile over the past several years, peaking at \$14 million in FY 2007/2008 as the result of the downtown redevelopment, and then plunging to \$5.2 million in FY 2009/2010 when overall development ground to a halt after the global economic meltdown. Recovery in this area has been swift and emphatic. Revenues in FY 2010/2011 grew to \$7.3 million, which was a 40% increase over FY 2009/2010, and are expected to reach \$12.5 million in FY 2011/2012. Growth is expected to taper off starting in FY 2012/2013, with revenues expected to drop to \$9 million. In FY 2013/2014, revenues are projected to be at their historical baseline of \$6.9 million, growing annually from there at a relatively modest rate to consider the overall volatility of this revenue source.

#### Transient Occupancy Tax

Transient Occupancy Tax (TOT) represents the fifth largest revenue source of the General Fund, constituting about 5% of the total for FY 2012/2013.

TOT revenue is expected to finish at approximately \$7.3 million in FY 2011/2012. This represents an 11% increase over FY 2010/2011. This increase in TOT revenue is primarily the result of an increase in business-related travel, which is the core business of Sunnyvale's hotels. As the economic recovery has continued and business travel has picked up, Sunnyvale hotels have benefited from increasing room rates and occupancy rates, which has positively impacted the City's TOT revenues.

Projections for future years consider a number of factors, including room rates, occupancy rates, two new hotels, and the closing of an existing hotel. When all of these factors are considered together, FY 2012/2013 is expected to only be slightly up from FY 2011/2012, with growth being more substantial the following three years as two new hotels are expected over that time frame. After that, growth is expected to be relatively steady, reflecting primarily flat occupancy rates with modest annual increases in room rates.

#### **Other Revenue Highlights**

The recommended FY 2012/2013 Budget includes certain other revenue sources which warrant some discussion.

#### Interfund Revenues

Interfund Revenues include repayment to the General Fund of various loans made to other funds. The largest of these loan repayments is the loan repayment from the Redevelopment Agency (RDA). With the dissolution of the City's RDA in February 2012, the repayment of those loans, totaling an estimated \$134 million through FY 2027/2028, becomes uncertain. As such, the FY 2012/2013 Recommended Budget reflects no repayment of the RDA loan to the General Fund, which significantly reduces overall General Fund revenues. More detail on the dissolution of the RDA and its impact on the General Fund is included in the Redevelopment Agency Fund narrative, which is found in the *Special Revenue Funds* section of this document. Other Interfund Revenues include

loan repayments from the utilities funds and the General Services Fund and remain largely unchanged from the FY 2011/2012 Adopted Budget.

### Interest Income

This revenue source is calculated based upon assumptions of interest rates on allowable investments and on the projected cash balances for the fund. In recent years interest income has been down significantly. The primary reason for this is that interest rates have continued to decline over the past several years. The City is currently earning less than 1% on our investment portfolio because of the low yield on U.S. Treasury and other highly safe similar instruments. Further, with the reliance on the Budget Stabilization Fund to sustain the City through the most recent recession, the investment base has been reduced, further impacting interest earnings.

Interest rates on investments are assumed to be approximately 0.7% for FY 2012/2013 and FY 2013/2014, 2% in FY 2014/2015, 3% in 2015/2016, 4% annually through FY 2021/2022, and 5% in the last ten years of the 20-year financial plan. This is a decrease from the estimated interest rates on investments from the FY 2011/2012 Adopted Budget, which were slightly higher in the first several years of the long-term plan. The reduced rates for the recommended FY 2012/2013 Budget reflect the current rate environment and the expected continuation of lower rates for the next several years.

### Service Fees

The significant increase in service fee revenue in both the short and long term is almost entirely the result of the incorporation of recreation operations into the General Fund. Recreation operations generate approximately \$3.7 million in service-related revenues annually, which is incorporated in as General Fund revenue starting in FY 2012/2013. Correspondingly, recreation expenditures, which are approximately \$8 million annually, will also be incorporated into the General Fund starting in FY 2012/2013. Because the General Fund provided the Community Recreation Fund a subsidy in past years, there is no net fiscal impact to the General Fund as a result of this move.

### Sale of Property

This revenue item reflects the sale of some of the City's property. Carried over from the FY 2011/2012 Budget, the sale of houses in the downtown area is programmed for FY 2013/2014 and the sale of the margarine plant is budgeted for FY 2017/2018 when the lease is set to expire. The sale of the Raynor Activity Center has been added in this recommended budget for FY 2012/2013 based on recent Council direction. The amount budgeted for these sales are based on current market value estimates, and inflated as necessary. Revenues from sale of property, as one-time funds, are best utilized for one-time capital needs. As such, these revenues are segregated into the Capital Improvement Projects Reserve.

## ▪ General Fund Expenditures

General Fund recommended expenditures and other requirements for FY 2012/2013, including budget supplements, projects, lease payments, equipment, and transfers total \$142.7 million. This is 4.5% above the revised FY 2011/2012 Budget. It is important to note, however, this includes the incorporation of recreation operations into the General Fund, which increased both revenues and expenditures.

General Fund operating expenditures for FY 2012/2013 are forecast to be \$131.4 million, an increase of 9% above the revised FY 2011/2012 Budget. As noted above, the majority of this increase in operations is the result of recreation operations being incorporated into the General Fund starting in FY 2012/2013. Of the \$10.9 million increase to General Fund operations costs, \$8.2 million is attributable to the expenditures for recreation operations being added into the General Fund. The remaining \$2.7 million is primarily due to escalating personnel costs. Personnel costs represent approximately 82% of the total General Fund operating expenditures, and to better represent this in the General Fund's 20-year plan, operating costs have been split into three categories: Public Safety Salaries and Benefits, Miscellaneous Employees Salaries and Benefits, and Other Operations. This adjustment will allow users of the document to better identify the drivers of change in the City's operating expenditures.

It is important to note that each year a portion of the Public Works Pavement Operations program, which is accounted for in the General Fund, is supported by the Gas Tax Fund. The amount that is used for this purpose varies depending upon funds available and project requirements. In FY 2011/2012 the support amounted to \$2.05 million. For FY 2012/2013 the level of support has decreased slightly to \$2.025 million. These pavement operations costs are netted out from the General Fund operations budget and reflected in the Gas Tax Fund.

The recommended FY 2012/2013 Budget includes funding for two budget supplements in the General Fund. Details on each of the supplements are included in the *Budget Supplement* section of *Volume I* of the recommended FY 2012/2013 Budget document. The total expenditure budget for the two supplements in FY 2012/2013 is \$131,000.

*Projects and Project Administration and Project Operating Costs* reflect General Fund expenditures related to capital and special projects. The content of these expenditures and the change in the budget from last fiscal year are discussed below in the *General Fund Projects* section.

*Council Service-Level Set Aside* underscores the change in the City's financial circumstance. This annual \$100,000 set aside is for Council's use at its discretion for unplanned projects, services, or other initiatives that come up over the course of the fiscal year.

*Transfers to Other Funds* reflects transfers from the General Fund to other funds for operating and capital project purposes. These include transfers to the Youth and Neighborhood Services Fund for support of Columbia Neighborhood Center, the Liability and Property Insurance Fund for the General Fund's share of claims and insurance, and the Capital and Infrastructure Project Funds to cover project expenditures. There are two important items related to the *Transfers to Other Funds* line item for FY 2012/2013. First, because recreation operations have been folded into the General Fund, there is no longer a transfer of General Fund monies to the Community Recreation Fund to support recreation activities. No longer making this transfer, which totaled \$4.6 million in FY 2011/2012, partially offsets recreation expenditures being added into the General Fund. The other offset is revenues generated by recreation operations. The second line item of note is the Additional Infrastructure Investment. In the FY 2011/2012 Budget, the General Fund had \$28 million programmed over 20-years for infrastructure investment. Those funds have been primarily earmarked for street rehabilitation and reconstruction. For the recommended FY 2012/2013 Budget, an additional \$30 million over 20 years has been planned for continued investment in the City's infrastructure. These funds are not set aside for a specific project or set of projects at this point but will accumulate in the Infrastructure Fund and will be appropriated as projects are identified and prioritized.

*The Equipment* line item contains the appropriations for equipment for the Department of Public Safety and the Library and Community Services Department.

## ▪ **General Fund Projects**

The recommended FY 2012/2013 Budget for the General Fund includes \$3.6 million for capital, special, and outside group funding projects. Capital projects in the amount of \$20,400 are proposed for FY 2012/2013. Included in this amount is \$10,200 for minor building modifications and \$10,200 for cost sharing for utility undergrounding.

Infrastructure Projects in the amount of \$723,000 have been proposed for FY 2012/2013. This consists of one project that enhances funding for street tree trimming and sidewalk and concrete replacement. Expenditures for this project, which have been programmed annually in the 20-year financial plan, are entirely offset by a new revenue source to the City.

Special Projects in the amount of \$172,594 have been proposed for FY 2012/2013. These projects include maintenance of City-owned properties in the downtown area (\$12,240) and on Commercial Street (\$5,100), updates to the General Plan (\$51,000), the downtown parking garage insurance premium (\$5,100), the history museum utility reimbursement (\$4,000),

and two grant-funded projects for the Department of Public Safety (\$95,154). These two projects include funding for sobriety checkpoints and enhanced training of Public Safety Dispatchers.

Additionally, \$2.5 million is budgeted in FY 2012/2013 in a special project for the recruitment and training of sworn public safety officers. This category of projects represents the majority of General Fund project expenditures over the 20-year plan, with \$56.6 million budgeted for this purpose. The practice of budgeting for the recruitment, selection, and training of new public safety officers in a series of recurring special projects rather than in the operating budget began in FY 2006/2007. This methodology allows expenditures to fluctuate each year based on the number of recruitments and allows for better monitoring and tracking of costs. It should be noted that the fixed costs associated with this activity, which include management oversight and more recruitment expenses, continue to be part of the Public Safety Department operating budget.

The recommended FY 2012/2013 Budget also contains \$100,000 for Outside Group Funding as per Council policy. In future years, an ongoing \$100,000 is reflected throughout the 20-year financial plan.

Project Administration costs in the amount of \$495,865 are included in the General Fund appropriations for FY 2012/2013. This reflects costs of Public Works staff for

design and inspection of General Fund supported capital projects included here and in the Capital and Infrastructure Projects Funds.

Lease payments in the amount of \$1,206,523 are included in appropriation for FY 2012/2013 as well. These payments fulfill the City's agreement with the former Redevelopment Agency to pay lease payments equal to the annual debt service on one of the downtown parking structures. However, an equivalent amount of revenue is programmed into the General Fund as a reimbursement for this payment from the Successor Redevelopment Agency, resulting in no net impact to the General Fund.

#### ▪ **General Fund Reserves**

One of the most powerful aspects of multi-year financial planning is its capability to recognize trends over time and begin at an early point to consider the necessary steps to alter the long-term forecasted position of a particular fund should that appear necessary. The reserves contained in the General Fund's long-term financial plan play a pivotal role in the City's multi-year planning strategy.

The City has established reserves in the General Fund that are restricted by prior policy or legal requirements to specific uses. Most of the City's reserves are established in accordance with policies adopted by Council.



The General Fund currently has three reserves that are contained in the General Fund's long-term financial plan under the sub-heading, *Reserves*.

The first is the *Contingencies Reserve*. By Council policy, this reserve must be equal to 15% of the operating budget in the first year of the long-term plan, in this case FY 2012/2013, and then grow by the estimated change in the Consumer Price Index in each subsequent year. Prior to FY 2011/2012, this reserve was set at 20% of General Fund operational expenditures annually; however, Council changed this reserve policy in 2011 to better reflect the intent and potential uses of this reserve. It is important to note that this reserve is not intended for normal unanticipated expenditures and is instead to be used for non-fiscal emergencies or disasters as determined by Council.

A second reserve in the General Fund mandated by Council policy is the *Budget Stabilization Fund*. The Budget Stabilization Fund functions to levelize service levels through economic cycles. In essence, the intent is for this fund to increase during periods of economic growth and to be drawn down during the low points of economic cycles to maintain stable service levels. Using the Budget Stabilization Fund prevents us from adding services at the top of the economic cycle that cannot be sustained while allowing us to maintain Council-approved services levels during economic downturns.

In August 2011, Council adopted a new policy governing the balance of the Budget Stabilization Fund. This policy

requires that the Budget Stabilization Fund be maintained at no less than 15% of total projected revenues for the first two years of the 20-year plan and that it never go below \$0 in any year. For the recommended FY 2012/2013 Budget, the Budget Stabilization Fund balance is 33% of revenues in FY 2012/2013 and 31% in FY 2013/2014.

With the additions to the revenue base and reset of the expenditures, the General Fund budget has been balanced over the short and long term. As a result, for this recommended budget, the Budget Stabilization Fund was analyzed to determine an appropriate level in the reserve balanced with potential increases in service levels. This allowed us to add \$30 million over 20 years for infrastructure investment and \$2 million over 20 years for the Council Service Level Set-Aside. The Budget Stabilization Fund reflects these set-asides, and is projected to have a balance of approximately \$9.7 million in the twentieth year. This strikes the right balance between ensuring the Budget Stabilization Fund is prudently and thoughtfully funded throughout the long-term plan, but that it is not so well-funded, especially in the latter years, that the City is not maximizing its current service delivery opportunities.

The third reserve in the General Fund is the *Reserve for Capital Improvement Projects*. Originally entitled the *Land Acquisition Reserve*, it was established in FY 1994/1995 for the purpose of purchasing land or property in the downtown area with an emphasis on future income generation through economic development. In the past, it was used to purchase

key parcels in the downtown area. In FY 2006/2007 the reserve name was changed to *Reserve for Capital Improvement Projects* to reflect its expanded purpose. At the end of FY 2011/2012, it is projected that the balance in this reserve will be \$5.6 million. This reflects a drawdown in the amount of \$2.4 million to fund several projects in the downtown area, including: Downtown Wayfinding and Gateways, Sunnyvale Avenue Median from Iowa to Washington, Downtown Murphy Streetscape, and Town Center Traffic Signal Modifications. The reserve is expected to increase in FY 2012/2013 with the sale of the Raynor Activity Center. Other property sales incorporated into this reserve include the sale of City-owned homes downtown in FY 2013/2014 and the sale of the margarine plant in FY 2017/2018. These land sale proceeds generate interest throughout the long-term plan and are currently not programmed for expenditure.

Total Reserves in the General Fund increase or decrease depending upon the relationship between *Total Current Resources* and *Total Current Requirements* in the long-term financial plan. Put simply, when revenues and resources are greater than expenditures and transfers, money is put into the reserves, and when expenses are higher, money is taken out. The relationship between these can be seen at the bottom of the plan in the rows marked *Total Current Resources*, *Total Current Requirements*, and *Difference*. It should be noted that Sunnyvale's Reserves are actual funds rather than estimated surpluses as is the case in the State Budget and some other local jurisdictions. The advantage of funded reserves includes

the substantial interest earnings that are generated and added to annual revenues.

**This Page Not Used**

**CITY OF SUNNYVALE  
035. GENERAL FUND  
LONG TERM FINANCIAL PLAN  
JULY 1, 2011 TO JUNE 30, 2022**

	ACTUAL 2010/2011	CURRENT 2011/2012	BUDGET 2012/2013	PLAN 2013/2014	PLAN 2014/2015	PLAN 2015/2016	PLAN 2016/2017	PLAN 2017/2018	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	PLAN 2021/2022	FY 2011/2012 TO FY 2021/2022 TOTAL
RESERVES/FUND BALANCE, JULY 1	71,573,600	76,124,667	78,467,191	83,458,059	81,243,784	78,563,984	75,969,036	76,405,623	88,917,645	90,058,611	91,267,309	94,021,590	76,124,667
<b>CURRENT RESOURCES:</b>													
Property Tax	42,356,100	43,077,019	44,600,117	47,212,606	50,702,938	52,728,201	54,792,380	56,943,332	59,176,745	61,494,867	63,880,733	66,401,912	601,010,852
Sales Tax	29,228,078	29,971,933	31,481,509	32,675,954	34,274,473	34,905,218	35,284,270	36,005,405	36,913,497	38,020,902	39,161,529	40,353,764	389,048,455
Public Safety Sales Tax	1,190,866	1,236,077	1,298,334	1,337,284	1,364,029	1,377,670	1,391,446	1,419,275	1,454,757	1,498,400	1,543,352	1,589,652	15,510,276
Business License Tax	1,494,340	1,507,000	1,537,140	1,567,883	1,599,240	1,631,225	1,663,850	1,697,127	1,731,069	1,765,691	1,801,005	1,837,025	18,338,254
Other Taxes	2,073,305	3,509,957	2,777,535	2,339,439	2,393,711	2,449,255	2,506,101	2,564,282	2,623,827	2,684,769	2,728,158	2,791,616	29,368,649
Transient Occupancy Tax	6,589,448	7,314,725	7,383,795	7,453,562	7,847,973	8,171,762	8,460,855	8,634,563	8,939,586	9,207,774	9,484,007	9,768,527	92,667,130
Utility Users Taxes	6,805,668	6,858,531	7,066,134	7,283,291	7,486,658	7,649,316	7,817,163	7,990,354	8,169,048	8,353,407	8,543,601	8,739,802	85,957,304
Franchises	6,246,832	6,344,385	6,521,751	6,710,227	6,897,034	7,070,229	7,240,724	7,418,699	7,593,687	7,781,992	7,967,447	8,169,693	79,715,869
Rents and Concessions	2,012,835	2,004,922	2,527,308	2,365,792	2,338,996	2,387,299	2,415,432	2,471,446	2,364,501	2,414,130	2,464,855	2,516,836	26,271,517
Federal, State & Intergovernmental Revenue	2,001,643	1,185,589	1,403,958	1,412,557	1,434,411	1,456,702	1,479,440	1,502,632	1,526,288	1,550,418	1,568,126	1,593,092	16,113,212
Permits and Licenses	5,972,123	8,476,696	6,497,076	5,320,038	5,445,906	5,574,777	5,706,725	5,841,823	5,980,146	6,121,774	6,262,505	6,410,894	67,638,361
Fines and Forfeitures	1,224,240	1,229,308	1,204,580	1,232,597	1,256,608	1,281,101	1,306,083	1,331,564	1,357,556	1,384,067	1,411,108	1,438,690	14,433,261
Service Fees	4,065,949	5,845,232	7,981,342	7,496,938	7,662,874	7,824,159	7,989,677	8,160,711	8,343,687	8,515,599	8,709,714	8,888,776	87,418,709
Interest Income	490,987	500,000	456,887	487,717	1,324,865	1,881,582	2,465,689	2,450,491	2,460,725	2,465,890	2,525,622	2,664,539	19,684,009
Interest from Sale of Property	0	0	63,000	78,351	225,427	344,903	473,667	951,575	989,638	1,029,224	1,070,393	1,113,209	6,339,388
Inter-Fund Revenues	11,293,118	10,130,637	7,509,755	7,336,246	8,308,930	7,975,035	7,993,730	8,015,689	8,035,794	7,678,888	7,707,933	7,729,523	88,422,161
Miscellaneous Revenues	453,780	240,970	141,958	144,395	146,880	149,416	152,002	154,639	147,885	150,629	153,428	156,283	1,738,484
Sale of Property	0	0	9,000,000	2,130,818	0	0	0	11,474,036	0	0	0	0	22,604,854
In-Lieu Charges	9,041,845	8,747,197	8,081,948	8,167,775	8,387,511	8,602,683	8,834,735	9,003,672	9,206,768	9,414,393	9,627,598	9,832,930	97,907,209
Transfers From Other Funds	150,511	682,225	120,367	125,273	224,021	170,060	190,659	71,644	140,927	142,516	72,438	72,850	2,012,982
<b>TOTAL CURRENT RESOURCES</b>	<b>132,691,667</b>	<b>138,862,401</b>	<b>147,654,494</b>	<b>142,878,742</b>	<b>149,322,488</b>	<b>153,630,593</b>	<b>158,164,630</b>	<b>174,102,961</b>	<b>167,156,131</b>	<b>171,675,330</b>	<b>176,683,552</b>	<b>182,069,613</b>	<b>1,762,200,935</b>
<b>TOTAL AVAILABLE RESOURCES</b>	<b>204,265,267</b>	<b>214,987,068</b>	<b>226,121,685</b>	<b>226,336,801</b>	<b>230,566,272</b>	<b>232,194,577</b>	<b>234,133,666</b>	<b>250,508,584</b>	<b>256,073,776</b>	<b>261,733,941</b>	<b>267,950,860</b>	<b>276,091,203</b>	<b>1,838,325,602</b>
<b>CURRENT REQUIREMENTS:</b>													
Equipment	701,021	499,614	267,697	312,858	251,730	223,233	219,181	253,745	261,198	326,352	987,475	287,971	3,891,054
Operations - Safety Salaries/Benefits	54,232,691	55,065,826	56,141,886	58,496,185	61,354,056	63,830,127	65,580,582	67,689,453	69,765,804	71,723,303	73,532,314	75,429,037	718,608,572
Operations - Misc. Salaries/Benefits	43,746,777	45,426,789	52,244,028	52,735,532	54,725,369	56,187,541	57,438,136	58,631,901	59,752,899	61,000,629	62,044,539	63,251,941	623,439,303
Operations - Other	20,329,837	22,048,869	24,994,661	25,954,542	26,354,634	26,938,894	27,536,207	27,818,388	28,492,136	29,182,132	29,888,867	30,612,747	299,822,077
Operations Transfer To Gas Tax Fund	(1,902,182)	(2,050,000)	(2,025,000)	(2,025,000)	(2,025,000)	(2,025,000)	(2,025,000)	(2,025,000)	(2,025,000)	(2,025,000)	(2,025,000)	(2,025,000)	(22,300,000)
Public Safety Recruitment Projects	728,083	0	2,496,025	1,345,777	2,299,257	2,239,646	2,652,241	2,747,799	2,942,802	3,467,496	2,708,178	2,916,044	25,815,265
Budget Supplements	0	0	131,000	0	0	0	0	0	0	0	0	0	131,000
Projects and Project Administration	1,307,170	2,829,161	1,511,859	1,258,961	1,442,199	1,626,534	972,125	964,835	1,270,444	1,259,272	1,079,886	1,026,638	15,241,914
Project Operating Costs	0	0	0	24,582	38,074	44,247	45,133	46,035	46,956	59,611	60,804	68,116	433,558
Lease Payments	2,444,528	1,205,118	1,206,523	1,205,689	1,202,750	1,202,750	1,200,750	1,201,625	1,200,250	1,235,625	1,242,375	1,241,250	13,344,705
Council Service Level Set Aside	0	0	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	1,000,000
<b>TOTAL EXPENDITURES</b>	<b>121,587,925</b>	<b>125,025,377</b>	<b>137,068,679</b>	<b>139,409,126</b>	<b>145,743,069</b>	<b>150,367,971</b>	<b>153,719,355</b>	<b>157,428,780</b>	<b>161,807,489</b>	<b>166,329,420</b>	<b>169,619,438</b>	<b>172,908,744</b>	<b>1,679,427,448</b>

**CITY OF SUNNYVALE  
035. GENERAL FUND  
LONG TERM FINANCIAL PLAN  
JULY 1, 2011 TO JUNE 30, 2022**

	ACTUAL 2010/2011	CURRENT 2011/2012	BUDGET 2012/2013	PLAN 2013/2014	PLAN 2014/2015	PLAN 2015/2016	PLAN 2016/2017	PLAN 2017/2018	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	PLAN 2021/2022	FY 2011/2012 TO FY 2021/2022 TOTAL
<b>TRANSFERS TO OTHER FUNDS:</b>													
Infrastructure Fund	686,847	3,249,508	2,793,780	2,798,656	2,803,629	2,808,701	1,063,875	1,090,344	1,119,596	1,149,704	1,180,547	1,225,500	21,283,840
Additional Infrastructure Investment	0	0	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	15,000,000
Capital Projects Fund	192,050	2,590,917	0	0	106,121	108,243	0	112,616	114,869	0	119,509	121,899	3,274,174
Youth and Neighborhood Services Fund	532,100	329,524	514,476	521,827	535,675	545,016	553,701	567,145	580,188	593,486	608,750	622,863	5,972,651
Community Recreation Fund	4,474,318	4,642,544	0	0	0	0	0	0	0	0	0	0	4,642,544
General Services Fund	23,772	27,073	27,885	28,722	454,066	35,883	31,385	32,327	33,296	34,295	41,299	36,384	782,616
Liability and Property Insurance Fund	643,588	654,935	758,806	834,686	859,727	859,727	859,727	859,727	859,727	859,727	859,727	859,727	9,126,243
<b>TOTAL TRANSFERS TO OTHER FUNDS</b>	<b>6,552,675</b>	<b>11,494,501</b>	<b>5,594,947</b>	<b>5,683,891</b>	<b>6,259,218</b>	<b>5,857,570</b>	<b>4,008,688</b>	<b>4,162,159</b>	<b>4,207,676</b>	<b>4,137,212</b>	<b>4,309,832</b>	<b>4,366,373</b>	<b>60,082,067</b>
<b>TOTAL CURRENT REQUIREMENTS</b>	<b>128,140,600</b>	<b>136,519,878</b>	<b>142,663,626</b>	<b>145,093,017</b>	<b>152,002,288</b>	<b>156,225,541</b>	<b>157,728,043</b>	<b>161,590,939</b>	<b>166,015,165</b>	<b>170,466,632</b>	<b>173,929,270</b>	<b>177,275,117</b>	<b>1,739,509,515</b>
<b>RESERVES:</b>													
Contingencies (15%)	23,281,425	18,073,723	19,703,336	20,097,403	20,499,351	20,909,338	21,327,525	21,860,713	22,407,231	22,967,412	23,541,597	24,130,137	24,130,137
Capital Improvement Projects	8,030,131	5,623,326	14,686,326	16,895,495	17,120,922	17,465,825	17,939,493	30,365,104	31,354,742	32,383,966	33,454,359	34,567,568	34,567,568
Budget Stabilization Fund	44,813,111	54,770,142	49,068,396	44,250,886	40,943,711	37,593,873	37,138,605	36,691,828	36,296,638	35,915,931	37,025,634	40,118,382	40,118,382
<b>TOTAL RESERVES</b>	<b>76,124,667</b>	<b>78,467,191</b>	<b>83,458,059</b>	<b>81,243,784</b>	<b>78,563,984</b>	<b>75,969,036</b>	<b>76,405,623</b>	<b>88,917,645</b>	<b>90,058,611</b>	<b>91,267,309</b>	<b>94,021,590</b>	<b>98,816,087</b>	<b>98,816,087</b>
<b>FUND BALANCE, JUNE 30</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Total Current Resources	132,691,667	138,862,401	138,591,494	140,669,573	149,097,061	153,285,689	157,690,963	161,677,349	166,166,493	170,646,106	175,613,159	180,956,404	
Total Current Requirements	128,140,600	136,519,878	142,663,626	145,093,017	152,002,288	156,225,541	157,728,043	161,590,939	166,015,165	170,466,632	173,929,270	177,275,117	
<b>DIFFERENCE</b>	<b>4,551,066</b>	<b>2,342,524</b>	<b>(4,072,132)</b>	<b>(4,423,444)</b>	<b>(2,905,227)</b>	<b>(2,939,851)</b>	<b>(37,081)</b>	<b>86,411</b>	<b>151,328</b>	<b>179,473</b>	<b>1,683,889</b>	<b>3,681,287</b>	

**CITY OF SUNNYVALE  
035. GENERAL FUND  
LONG TERM FINANCIAL PLAN  
JULY 1, 2022 TO JUNE 30, 2032**

	PLAN 2022/2023	PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	FY 2022/2023 TO FY 2031/2032 TOTAL	FY 2011/2012 TO FY 2031/2032 TOTAL
RESERVES/FUND BALANCE, JULY 1	98,816,087	104,438,347	104,930,651	106,081,802	104,744,200	103,070,193	101,986,483	100,180,503	98,008,175	96,176,853	98,816,087	76,124,667
<b>CURRENT RESOURCES:</b>												
Property Tax	67,856,723	70,591,101	73,436,315	76,396,877	79,477,481	82,683,016	86,018,569	89,489,434	93,101,123	96,859,371	815,910,011	1,416,920,863
Sales Tax	41,665,262	43,019,383	44,417,513	45,861,082	47,351,567	48,890,493	50,479,434	52,120,015	53,813,916	55,562,868	483,181,531	872,229,986
Public Safety Sales Tax	1,641,316	1,694,659	1,749,735	1,806,602	1,865,316	1,925,939	1,988,532	2,053,159	2,119,887	2,188,783	19,033,929	34,544,205
Business License Tax	1,892,135	1,948,899	2,007,366	2,067,587	2,129,615	2,193,503	2,259,309	2,327,088	2,396,900	2,468,807	21,691,211	40,029,465
Other Taxes	2,875,364	2,961,625	3,050,474	3,141,988	3,236,247	3,333,335	3,433,335	3,536,335	3,642,425	3,751,698	32,962,826	62,331,475
Transient Occupancy Tax	10,426,413	10,814,834	11,217,932	11,636,270	12,070,430	12,521,018	12,988,662	13,474,016	13,977,759	14,500,594	123,627,928	216,295,058
Utility Users Taxes	8,942,190	9,150,949	9,366,268	9,588,342	9,817,374	10,053,569	10,297,142	10,548,313	10,807,307	11,074,358	99,645,812	185,603,116
Franchises	8,372,544	8,593,142	8,811,657	9,045,555	9,277,507	9,525,511	9,771,724	10,034,689	10,296,034	10,574,868	94,303,232	174,019,102
Rents and Concessions	2,592,517	2,670,510	2,750,818	2,833,544	2,918,795	3,006,579	3,097,007	3,190,192	3,286,148	3,384,995	29,731,107	56,002,623
Federal, State & Intergovernmental Revenue	1,636,505	1,675,850	1,716,374	1,758,113	1,767,772	1,812,054	1,857,664	1,904,642	1,953,030	2,002,870	18,084,873	34,198,085
Permits and Licenses	6,603,221	6,801,318	7,005,357	7,215,518	7,431,984	7,654,943	7,884,591	8,121,129	8,364,763	8,615,706	75,698,531	143,336,892
Fines and Forfeitures	1,477,618	1,517,747	1,559,112	1,601,750	1,645,699	1,690,998	1,737,687	1,785,807	1,835,402	1,886,514	16,738,335	31,171,596
Service Fees	9,134,023	9,403,280	9,664,013	9,928,656	10,216,475	10,497,095	10,798,052	11,105,399	11,415,335	11,730,138	103,892,465	191,311,174
Interest Income	3,483,963	3,430,159	3,406,091	3,263,177	3,092,748	2,949,771	2,776,752	2,572,802	2,372,800	2,201,663	29,549,926	49,233,935
Interest from Sale of Property	1,447,171	1,519,530	1,595,506	1,675,282	1,759,046	1,846,998	1,939,348	2,036,315	2,138,131	2,245,038	18,202,364	24,541,752
Inter-Fund Revenues	7,805,581	2,214,947	2,253,091	2,292,323	2,332,675	2,374,180	2,416,870	2,460,780	2,505,946	2,552,404	29,208,796	117,630,957
Miscellaneous Revenues	160,651	165,151	169,785	167,197	172,114	177,178	182,394	187,766	193,300	198,999	1,774,534	3,513,018
Sale of Property	0	0	0	0	0	0	0	0	0	0	0	22,604,854
In-Lieu Charges	10,127,050	10,430,059	10,742,044	11,063,279	11,362,399	11,701,980	12,051,627	12,411,638	12,782,319	13,163,988	115,836,383	213,743,592
Transfers From Other Funds	175,835	88,384	88,835	89,300	89,778	90,271	180,757	183,952	91,779	91,779	1,170,669	3,183,651
<b>TOTAL CURRENT RESOURCES</b>	<b>188,316,083</b>	<b>188,691,524</b>	<b>195,008,286</b>	<b>201,432,441</b>	<b>208,015,022</b>	<b>214,928,430</b>	<b>222,159,453</b>	<b>229,543,472</b>	<b>237,094,303</b>	<b>245,055,440</b>	<b>2,130,244,453</b>	<b>3,892,445,388</b>
<b>TOTAL AVAILABLE RESOURCES</b>	<b>287,132,169</b>	<b>293,129,871</b>	<b>299,938,936</b>	<b>307,514,243</b>	<b>312,759,221</b>	<b>317,998,622</b>	<b>324,145,936</b>	<b>329,723,975</b>	<b>335,102,478</b>	<b>341,232,294</b>	<b>2,229,060,539</b>	<b>3,968,570,054</b>
<b>CURRENT REQUIREMENTS:</b>												
Equipment	321,843	236,971	357,563	335,478	374,729	489,826	263,283	578,650	1,026,148	315,625	4,300,117	8,191,171
Operations - Safety Salaries/Benefits	77,848,440	80,962,239	84,200,585	87,568,461	91,071,047	94,713,732	98,502,120	102,442,039	106,539,550	110,800,955	934,649,169	1,653,257,741
Operations - Misc. Salaries/Benefits	65,293,448	67,252,251	69,269,819	71,347,913	73,488,350	75,693,001	77,963,791	80,302,705	82,711,786	85,193,139	748,516,203	1,371,955,506
Operations - Other	31,495,896	32,404,553	33,339,456	34,301,364	35,291,057	36,309,339	37,357,037	38,435,001	39,544,108	40,685,257	359,163,067	658,985,145
Operations Transfer To Gas Tax Fund	(1,200,000)	(1,200,000)	(1,200,000)	(1,200,000)	(1,200,000)	(1,200,000)	(1,200,000)	(1,200,000)	(1,200,000)	(1,200,000)	(12,000,000)	(34,300,000)
Public Safety Recruitment Projects	1,764,467	2,572,589	1,745,520	3,867,135	3,284,306	3,382,835	3,882,927	3,875,799	3,151,359	3,245,900	30,772,837	56,588,102
Budget Supplements	0	0	0	0	0	0	0	0	0	0	0	131,000
Projects and Project Administration	1,114,802	1,054,175	1,083,980	1,266,906	1,142,527	1,174,818	1,583,374	1,628,714	1,371,163	1,409,386	12,829,845	28,071,759
Project Operating Costs	70,159	78,730	81,092	90,385	93,096	103,166	106,261	109,449	112,733	116,115	961,189	1,394,746
Lease Payments	1,281,250	0	0	0	0	0	0	0	0	0	1,281,250	14,625,955
Council Service Level Set Aside	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	1,000,000	2,000,000
<b>TOTAL EXPENDITURES</b>	<b>178,090,305</b>	<b>183,461,509</b>	<b>188,978,016</b>	<b>197,677,642</b>	<b>203,645,113</b>	<b>210,766,717</b>	<b>218,558,793</b>	<b>226,272,358</b>	<b>233,356,846</b>	<b>240,666,378</b>	<b>2,081,473,677</b>	<b>3,760,901,125</b>

**CITY OF SUNNYVALE**  
**035. GENERAL FUND**  
**LONG TERM FINANCIAL PLAN**  
**JULY 1, 2022 TO JUNE 30, 2032**

	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	FY 2022/2023 TO FY 2031/2032 TOTAL	FY 2011/2012 TO FY 2031/2032 TOTAL
	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032		
<b>TRANSFERS TO OTHER FUNDS:</b>												
Infrastructure Fund	1,567,622	1,619,290	1,672,696	1,797,175	2,689,378	1,843,948	1,957,965	1,967,957	2,057,760	2,119,492	19,293,283	40,577,123
Additional Infrastructure Investment	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	15,000,000	30,000,000
Capital Projects Fund	0	0	0	0	0	0	0	0	0	0	0	3,274,174
Youth and Neighborhood Services Fund	638,330	659,161	681,194	702,443	725,177	748,641	771,866	796,760	822,349	847,837	7,393,758	13,366,409
Community Recreation Fund	0	0	0	0	0	0	0	0	0	0	0	4,642,544
General Services Fund	37,839	39,353	40,927	49,424	44,267	46,037	47,879	49,794	59,738	53,857	469,115	1,251,731
Liability and Property Insurance Fund	859,727	919,907	984,301	1,043,359	1,085,094	1,106,795	1,128,931	1,128,931	1,128,931	1,128,931	10,514,908	19,641,151
<b>TOTAL TRANSFERS TO OTHER FUNDS</b>	<b>4,603,518</b>	<b>4,737,711</b>	<b>4,879,118</b>	<b>5,092,401</b>	<b>6,043,916</b>	<b>5,245,421</b>	<b>5,406,641</b>	<b>5,443,442</b>	<b>5,568,778</b>	<b>5,650,117</b>	<b>52,671,064</b>	<b>112,753,131</b>
<b>TOTAL CURRENT REQUIREMENTS</b>	<b>182,693,823</b>	<b>188,199,220</b>	<b>193,857,134</b>	<b>202,770,043</b>	<b>209,689,029</b>	<b>216,012,139</b>	<b>223,965,434</b>	<b>231,715,800</b>	<b>238,925,624</b>	<b>246,316,495</b>	<b>2,134,144,741</b>	<b>3,873,654,256</b>
<b>RESERVES:</b>												
Contingencies (15%)	24,854,041	25,599,662	26,367,652	27,158,681	27,973,442	28,812,645	29,677,025	30,567,335	31,484,355	32,428,886	32,428,886	32,428,886
Capital Improvement Projects	36,014,739	37,534,269	39,129,775	40,805,057	42,564,102	44,411,100	46,350,448	48,386,763	50,524,894	52,769,932	52,769,932	52,769,932
Budget Stabilization Fund	43,569,567	41,796,720	40,584,375	36,780,462	32,532,648	28,762,738	24,153,030	19,054,076	14,167,604	9,716,981	9,716,981	9,716,981
<b>TOTAL RESERVES</b>	<b>104,438,347</b>	<b>104,930,651</b>	<b>106,081,802</b>	<b>104,744,200</b>	<b>103,070,193</b>	<b>101,986,483</b>	<b>100,180,503</b>	<b>98,008,175</b>	<b>96,176,853</b>	<b>94,915,799</b>	<b>94,915,799</b>	<b>94,915,799</b>
<b>FUND BALANCE, JUNE 30</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Total Current Resources	186,868,911	187,171,994	193,412,779	199,757,159	206,255,976	213,081,432	220,220,105	227,507,157	234,956,172	242,810,403		
Total Current Requirements	182,693,823	188,199,220	193,857,134	202,770,043	209,689,029	216,012,139	223,965,434	231,715,800	238,925,624	246,316,495		
<b>DIFFERENCE</b>	<b>4,175,089</b>	<b>(1,027,226)</b>	<b>(444,355)</b>	<b>(3,012,884)</b>	<b>(3,433,053)</b>	<b>(2,930,707)</b>	<b>(3,745,329)</b>	<b>(4,208,643)</b>	<b>(3,969,452)</b>	<b>(3,506,092)</b>		

**035. GENERAL FUND  
REVENUES BY SOURCE**

		ACTUAL	CURRENT	BUDGET	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	FY 2011/2012 TO FY 2021/2022 TOTAL
		2010/2011	2011/2012	2012/2013	2013/2014	2014/2015	2015/2016	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021	2021/2022	
0150	Secured Tax	28,129,279	28,392,026	29,371,714	30,866,368	32,785,364	34,128,145	35,525,969	36,981,096	38,495,877	40,072,760	41,714,292	43,423,127	391,756,738
0152	Unitary Roll - AB454	379,863	396,800	404,736	412,831	421,087	429,509	438,099	446,861	455,798	464,914	464,914	474,213	4,809,764
0153	Property Tax in Lieu of VLF	10,877,357	11,088,469	11,471,085	12,054,820	12,804,282	13,328,703	13,874,621	14,442,919	15,034,515	15,650,365	16,291,463	16,958,846	153,000,088
0155	Tax Delinquencies	938,236	1,050,000	865,736	883,051	900,712	918,726	937,100	955,842	974,959	994,459	994,459	1,024,292	10,499,336
0156	Unsecured Tax	2,416,545	2,422,894	2,600,000	2,652,000	2,475,873	2,525,390	2,575,898	2,627,416	2,679,964	2,733,564	2,788,235	2,844,000	28,925,235
0157	Supplemental Roll	176,557	426,000	600,000	1,070,953	1,103,082	1,136,174	1,170,259	1,205,367	1,241,528	1,278,774	1,317,137	1,356,651	11,905,927
0159	Administrative Fees	(561,736)	(699,170)	(713,153)	(727,416)	(741,965)	(756,804)	(771,940)	(787,379)	(803,127)	(819,189)	(835,573)	(852,284)	(8,508,001)
xxxx	General Fund Share of Tax Increment	0	0	0	0	954,503	1,018,359	1,042,373	1,071,208	1,097,229	1,119,221	1,145,806	1,173,066	8,621,765
<b>TOTAL PROPERTY TAXES</b>		<b>42,356,100</b>	<b>43,077,019</b>	<b>44,600,117</b>	<b>47,212,606</b>	<b>50,702,938</b>	<b>52,728,201</b>	<b>54,792,380</b>	<b>56,943,332</b>	<b>59,176,745</b>	<b>61,494,867</b>	<b>63,880,733</b>	<b>66,401,912</b>	<b>601,010,852</b>
0300	Sales and Use Tax	29,228,078	29,971,933	31,481,509	32,425,954	33,074,473	33,405,218	33,739,270	34,414,055	35,274,407	36,332,639	37,422,618	38,545,297	376,087,372
0300	Additional Sales Tax - Downtown	0	0	0	250,000	1,200,000	1,500,000	1,545,000	1,591,350	1,639,091	1,688,263	1,738,911	1,808,468	12,961,082
<b>TOTAL SALES AND USE TAXES</b>		<b>29,228,078</b>	<b>29,971,933</b>	<b>31,481,509</b>	<b>32,675,954</b>	<b>34,274,473</b>	<b>34,905,218</b>	<b>35,284,270</b>	<b>36,005,405</b>	<b>36,913,497</b>	<b>38,020,902</b>	<b>39,161,529</b>	<b>40,353,764</b>	<b>389,048,455</b>
0301	Sales and Use Tax - Public Safety	1,190,866	1,236,077	1,298,334	1,337,284	1,364,029	1,377,670	1,391,446	1,419,275	1,454,757	1,498,400	1,543,352	1,589,652	15,510,276
<b>TOTAL SALES AND USE TAX - PUBLIC SAFETY</b>		<b>1,190,866</b>	<b>1,236,077</b>	<b>1,298,334</b>	<b>1,337,284</b>	<b>1,364,029</b>	<b>1,377,670</b>	<b>1,391,446</b>	<b>1,419,275</b>	<b>1,454,757</b>	<b>1,498,400</b>	<b>1,543,352</b>	<b>1,589,652</b>	<b>15,510,276</b>
0450	Business License Tax	1,494,340	1,507,000	1,537,140	1,567,883	1,599,240	1,631,225	1,663,850	1,697,127	1,731,069	1,765,691	1,801,005	1,837,025	18,338,254
<b>TOTAL BUSINESS LICENSE TAX</b>		<b>1,494,340</b>	<b>1,507,000</b>	<b>1,537,140</b>	<b>1,567,883</b>	<b>1,599,240</b>	<b>1,631,225</b>	<b>1,663,850</b>	<b>1,697,127</b>	<b>1,731,069</b>	<b>1,765,691</b>	<b>1,801,005</b>	<b>1,837,025</b>	<b>18,338,254</b>
0451	Construction Tax	1,355,676	2,709,957	1,951,170	1,496,547	1,533,961	1,572,310	1,611,617	1,651,908	1,693,206	1,735,536	1,778,924	1,823,397	19,558,532
0452	Real Property Transfer Tax	717,629	800,000	826,365	842,892	859,750	876,945	894,484	912,374	930,621	949,234	949,234	968,218	9,810,117
<b>TOTAL OTHER TAXES</b>		<b>2,073,305</b>	<b>3,509,957</b>	<b>2,777,535</b>	<b>2,339,439</b>	<b>2,393,711</b>	<b>2,449,255</b>	<b>2,506,101</b>	<b>2,564,282</b>	<b>2,623,827</b>	<b>2,684,769</b>	<b>2,728,158</b>	<b>2,791,616</b>	<b>29,368,649</b>



**035. GENERAL FUND  
REVENUES BY SOURCE**

		PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	FY 2022/2023 TO FY 2031/2032 TOTAL	FY 2011/2012 TO FY 2031/2032 TOTAL
		2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032		
0150	Secured Tax	45,202,027	47,053,867	48,981,640	50,988,462	53,077,579	55,252,367	57,516,344	59,873,170	62,326,656	64,880,770	545,152,880	936,909,618
0152	Unitary Roll - AB454	483,697	493,371	503,238	513,303	523,569	534,041	544,721	555,616	566,728	578,063	5,296,347	10,106,111
0153	Property Tax in Lieu of VLF	17,653,593	18,376,827	19,129,716	19,913,478	20,729,380	21,578,741	22,462,934	23,383,389	24,341,595	25,339,101	212,908,754	365,908,842
0155	Tax Delinquencies	1,055,021	1,086,672	1,119,272	1,152,850	1,187,435	1,223,059	1,259,750	1,297,543	1,336,469	1,376,563	12,094,634	22,593,970
0156	Unsecured Tax	2,929,320	3,017,199	3,107,715	3,200,947	3,296,975	3,395,884	3,497,761	3,602,694	3,710,775	3,822,098	33,581,368	62,506,603
0157	Supplemental Roll	1,410,918	1,467,354	1,526,048	1,587,090	1,650,574	1,716,597	1,785,261	1,856,671	1,930,938	2,008,176	16,939,627	28,845,554
0159	Administrative Fees	(877,853)	(904,188)	(931,314)	(959,254)	(988,031)	(1,017,672)	(1,048,202)	(1,079,648)	(1,112,038)	(1,145,399)	(10,063,599)	(18,571,600)
xxxx	General Fund Share of Tax Increment	1,195,764	1,466,509	1,495,362	996,785	1,543,848	1,607,105	1,672,956	1,741,508	1,812,872	1,887,163	15,419,871	24,041,636
<b>TOTAL PROPERTY TAXES</b>		<b>67,856,723</b>	<b>70,591,101</b>	<b>73,436,315</b>	<b>76,396,877</b>	<b>79,477,481</b>	<b>82,683,016</b>	<b>86,018,569</b>	<b>89,489,434</b>	<b>93,101,123</b>	<b>96,859,371</b>	<b>815,910,011</b>	<b>1,416,920,863</b>
0300	Sales and Use Tax	39,798,019	41,091,454	42,426,927	43,805,802	45,229,490	46,699,449	48,217,181	49,784,239	51,402,227	53,072,799	461,527,588	837,614,960
0300	Additional Sales Tax - Downtown	1,867,243	1,927,928	1,990,586	2,055,280	2,122,076	2,191,044	2,262,253	2,335,776	2,411,689	2,490,069	21,653,943	34,615,026
<b>TOTAL SALES AND USE TAXES</b>		<b>41,665,262</b>	<b>43,019,383</b>	<b>44,417,513</b>	<b>45,861,082</b>	<b>47,351,567</b>	<b>48,890,493</b>	<b>50,479,434</b>	<b>52,120,015</b>	<b>53,813,916</b>	<b>55,562,868</b>	<b>483,181,531</b>	<b>872,229,986</b>
0301	Sales and Use Tax - Public Safety	1,641,316	1,694,659	1,749,735	1,806,602	1,865,316	1,925,939	1,988,532	2,053,159	2,119,887	2,188,783	19,033,929	34,544,205
<b>TOTAL SALES AND USE TAX - PUBLIC SAFETY</b>		<b>1,641,316</b>	<b>1,694,659</b>	<b>1,749,735</b>	<b>1,806,602</b>	<b>1,865,316</b>	<b>1,925,939</b>	<b>1,988,532</b>	<b>2,053,159</b>	<b>2,119,887</b>	<b>2,188,783</b>	<b>19,033,929</b>	<b>34,544,205</b>
0450	Business License Tax	1,892,135	1,948,899	2,007,366	2,067,587	2,129,615	2,193,503	2,259,309	2,327,088	2,396,900	2,468,807	21,691,211	40,029,465
<b>TOTAL BUSINESS LICENSE TAX</b>		<b>1,892,135</b>	<b>1,948,899</b>	<b>2,007,366</b>	<b>2,067,587</b>	<b>2,129,615</b>	<b>2,193,503</b>	<b>2,259,309</b>	<b>2,327,088</b>	<b>2,396,900</b>	<b>2,468,807</b>	<b>21,691,211</b>	<b>40,029,465</b>
0451	Construction Tax	1,878,099	1,934,442	1,992,475	2,052,250	2,113,817	2,177,232	2,242,549	2,309,825	2,379,120	2,450,493	21,530,302	41,088,834
0452	Real Property Transfer Tax	997,265	1,027,183	1,057,998	1,089,738	1,122,430	1,156,103	1,190,786	1,226,510	1,263,305	1,301,204	11,432,524	21,242,641
<b>TOTAL OTHER TAXES</b>		<b>2,875,364</b>	<b>2,961,625</b>	<b>3,050,474</b>	<b>3,141,988</b>	<b>3,236,247</b>	<b>3,333,335</b>	<b>3,433,335</b>	<b>3,536,335</b>	<b>3,642,425</b>	<b>3,751,698</b>	<b>32,962,826</b>	<b>62,331,475</b>

**035. GENERAL FUND  
REVENUES BY SOURCE**

		ACTUAL	CURRENT	BUDGET	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	FY 2011/2012 TO FY 2021/2022 TOTAL
		2010/2011	2011/2012	2012/2013	2013/2014	2014/2015	2015/2016	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021	2021/2022	
0453-01	Transient Occupancy Tax	6,578,842	7,310,688	7,383,795	7,453,562	7,847,973	8,171,762	8,460,855	8,634,563	8,939,586	9,207,774	9,484,007	9,768,527	92,663,093
0453-02	Transient Occupancy Tax Penalties	1,172	4,037	0	0	0	0	0	0	0	0	0	0	4,037
0453-03	Transient Occupancy Tax - Audit	9,434	0	0	0	0	0	0	0	0	0	0	0	0
<b>TOTAL TRANSIENT OCCUPANCY TAX</b>		<b>6,589,448</b>	<b>7,314,725</b>	<b>7,383,795</b>	<b>7,453,562</b>	<b>7,847,973</b>	<b>8,171,762</b>	<b>8,460,855</b>	<b>8,634,563</b>	<b>8,939,586</b>	<b>9,207,774</b>	<b>9,484,007</b>	<b>9,768,527</b>	<b>92,667,130</b>
0454-03	Utility User's Tax - NSC	1,704	1,791	1,863	1,938	2,015	2,075	2,138	2,202	2,268	2,336	2,406	2,478	23,510
0454-04	Utility User's Tax - Other Phone	358,705	390,288	388,337	386,395	384,463	382,541	380,628	378,725	376,832	374,947	373,073	371,207	4,187,437
0454-06	Utility User's Tax - Sprint	88,255	82,843	82,429	82,017	81,607	81,199	80,793	80,389	79,987	79,587	79,189	78,793	888,832
0454-07	Utility User's Tax - AT&T	1,105,810	1,038,401	1,033,209	1,028,043	1,022,903	1,017,788	1,012,699	1,007,636	1,002,598	997,585	992,597	987,634	11,141,092
0454-08	Utility User's Tax - Other Electric	167,615	215,168	223,775	232,726	242,035	249,296	256,775	264,478	272,413	280,585	289,002	297,673	2,823,926
0454-09	Utility User's Tax - PG&E Electric	4,066,422	4,139,692	4,305,280	4,477,491	4,656,591	4,796,288	4,940,177	5,088,382	5,241,034	5,398,265	5,560,213	5,727,019	54,330,432
0454-10	Utility User's Tax - PG&E Gas	606,259	631,865	669,777	709,964	731,263	753,201	775,797	799,071	823,043	847,734	873,166	899,361	8,514,242
0454-21	Utility User's Tax - Verizon	312,362	285,045	283,620	282,202	280,791	279,387	277,990	276,600	275,217	273,841	272,472	271,109	3,058,274
0454-22	Utility User's Tax - Other Gas	98,536	73,438	77,844	82,515	84,990	87,540	90,166	92,871	95,658	98,527	101,483	104,528	989,561
<b>TOTAL UTILITY USERS TAXES</b>		<b>6,805,668</b>	<b>6,858,531</b>	<b>7,066,134</b>	<b>7,283,291</b>	<b>7,486,658</b>	<b>7,649,316</b>	<b>7,817,163</b>	<b>7,990,354</b>	<b>8,169,048</b>	<b>8,353,407</b>	<b>8,543,601</b>	<b>8,739,802</b>	<b>85,957,304</b>
0600-01	Franchise - Air Products	32,449	36,458	37,551	38,678	39,452	40,241	41,045	41,866	42,704	43,558	44,429	45,317	451,299
0600-02	Franchise - Cal Water Service	22,335	22,231	22,898	23,585	24,057	24,538	25,029	25,529	26,040	26,561	27,092	27,634	275,192
0600-03	Franchise - Taxicab Service	4,586	7,180	3,750	7,650	3,825	7,803	3,902	7,959	3,980	8,118	4,059	8,281	66,506
0602	Franchise - Comcast Cable	1,193,838	1,160,115	1,160,039	1,160,039	1,160,039	1,160,039	1,160,039	1,160,039	1,160,039	1,160,039	1,160,039	1,160,039	12,760,505
0603	Franchise - PG&E	2,495,566	2,517,434	2,618,131	2,722,857	2,831,771	2,916,724	3,004,226	3,094,352	3,187,183	3,282,799	3,381,283	3,482,721	33,039,480
0604	Franchise - Specialty Garbage	1,644,172	1,674,260	1,726,162	1,777,947	1,831,285	1,886,224	1,942,811	2,001,095	2,061,128	2,122,962	2,186,650	2,252,250	21,462,774
0606	Host Fees - Garbage	669,987	698,570	713,676	727,950	742,509	757,359	772,506	787,956	803,715	819,790	836,185	855,909	8,516,125
0607	Franchise - ATT	183,900	228,137	239,544	251,521	264,097	277,302	291,167	299,902	308,899	318,166	327,711	337,542	3,143,989
<b>TOTAL FRANCHISE FEES</b>		<b>6,246,832</b>	<b>6,344,385</b>	<b>6,521,751</b>	<b>6,710,227</b>	<b>6,897,034</b>	<b>7,070,229</b>	<b>7,240,724</b>	<b>7,418,699</b>	<b>7,593,687</b>	<b>7,781,992</b>	<b>7,967,447</b>	<b>8,169,693</b>	<b>79,715,869</b>

**035. GENERAL FUND  
REVENUES BY SOURCE**

		PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	FY 2022/2023 TO FY 2031/2032 TOTAL	FY 2011/2012 TO FY 2031/2032 TOTAL
		2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032		
0453-01	Transient Occupancy Tax	10,426,413	10,814,834	11,217,932	11,636,270	12,070,430	12,521,018	12,988,662	13,474,016	13,977,759	14,500,594	123,627,928	216,291,021
0453-02	Transient Occupancy Tax Penalties	0	0	0	0	0	0	0	0	0	0	0	4,037
0453-03	Transient Occupancy Tax - Audit	0	0	0	0	0	0	0	0	0	0	0	0
<b>TOTAL TRANSIENT OCCUPANCY TAX</b>		<b>10,426,413</b>	<b>10,814,834</b>	<b>11,217,932</b>	<b>11,636,270</b>	<b>12,070,430</b>	<b>12,521,018</b>	<b>12,988,662</b>	<b>13,474,016</b>	<b>13,977,759</b>	<b>14,500,594</b>	<b>123,627,928</b>	<b>216,295,058</b>
0454-03	Utility User's Tax - NSC	2,553	2,629	2,708	2,789	2,873	2,959	3,048	3,139	3,234	3,331	29,262	52,772
0454-04	Utility User's Tax - Other Phone	369,351	367,504	365,667	363,839	362,019	360,209	358,408	356,616	354,833	353,059	3,611,507	7,798,944
0454-06	Utility User's Tax - Sprint	78,399	78,007	77,617	77,229	76,843	76,459	76,076	75,696	75,317	74,941	766,584	1,655,416
0454-07	Utility User's Tax - AT&T	982,696	977,782	972,893	968,029	963,189	958,373	953,581	948,813	944,069	939,348	9,608,771	20,749,863
0454-08	Utility User's Tax - Other Electric	306,603	315,801	325,275	335,033	345,084	355,437	366,100	377,083	388,395	400,047	3,514,857	6,338,783
0454-09	Utility User's Tax - PG&E Electric	5,898,830	6,075,795	6,258,068	6,445,810	6,639,185	6,838,360	7,043,511	7,254,816	7,472,461	7,696,635	67,623,472	121,953,904
0454-10	Utility User's Tax - PG&E Gas	926,342	954,132	982,756	1,012,239	1,042,606	1,073,884	1,106,101	1,139,284	1,173,462	1,208,666	10,619,473	19,133,714
0454-21	Utility User's Tax - Verizon	269,754	268,405	267,063	265,728	264,399	263,077	261,762	260,453	259,151	257,855	2,637,646	5,695,920
0454-22	Utility User's Tax - Other Gas	107,663	110,893	114,220	117,647	121,176	124,811	128,556	132,412	136,385	140,476	1,234,240	2,223,800
<b>TOTAL UTILITY USERS TAXES</b>		<b>8,942,190</b>	<b>9,150,949</b>	<b>9,366,268</b>	<b>9,588,342</b>	<b>9,817,374</b>	<b>10,053,569</b>	<b>10,297,142</b>	<b>10,548,313</b>	<b>10,807,307</b>	<b>11,074,358</b>	<b>99,645,812</b>	<b>185,603,116</b>
0600-01	Franchise - Air Products	46,677	48,077	49,520	51,005	52,535	54,111	55,735	57,407	59,129	60,903	535,099	986,398
0600-02	Franchise - Cal Water Service	28,463	29,316	30,196	31,102	32,035	32,996	33,986	35,005	36,056	37,137	326,292	601,484
0600-03	Franchise - Taxicab Service	4,181	8,529	4,306	8,785	4,436	9,048	4,569	9,320	4,706	9,599	67,479	133,985
0602	Franchise - Comcast Cable	1,160,039	1,160,039	1,160,039	1,160,039	1,160,039	1,160,039	1,160,039	1,160,039	1,160,039	1,160,039	11,600,390	24,360,895
0603	Franchise - PG&E	3,587,203	3,694,819	3,805,663	3,919,833	4,037,428	4,158,551	4,283,308	4,411,807	4,544,161	4,680,486	41,123,258	74,162,738
0604	Franchise - Specialty Garbage	2,319,817	2,389,412	2,461,094	2,534,927	2,610,975	2,689,304	2,769,983	2,853,083	2,938,675	3,026,836	26,594,106	48,056,880
0606	Host Fees - Garbage	878,496	904,851	931,997	959,957	988,755	1,018,418	1,048,971	1,080,440	1,112,853	1,146,239	10,070,977	18,587,102
0607	Franchise - ATT	347,669	358,099	368,842	379,907	391,304	403,043	415,135	427,589	440,416	453,629	3,985,632	7,129,621
<b>TOTAL FRANCHISE FEES</b>		<b>8,372,544</b>	<b>8,593,142</b>	<b>8,811,657</b>	<b>9,045,555</b>	<b>9,277,507</b>	<b>9,525,511</b>	<b>9,771,724</b>	<b>10,034,689</b>	<b>10,296,034</b>	<b>10,574,868</b>	<b>94,303,232</b>	<b>174,019,102</b>

**035. GENERAL FUND  
REVENUES BY SOURCE**

		ACTUAL	CURRENT	BUDGET	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	FY 2011/2012 TO FY 2021/2022 TOTAL
		2010/2011	2011/2012	2012/2013	2013/2014	2014/2015	2015/2016	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021	2021/2022	
0751-04	Rental - American Medical Response	16,768	0	0	0	0	0	0	19,873	20,270	20,676	21,089	21,511	103,420
0751-05	Rental - Cal West Automotive	14,200	0	15,880	16,360	16,851	17,357	17,877	18,414	18,966	19,535	20,121	20,926	182,286
0751-06	Rental - Excess City Land	4,106	0	0	0	0	0	0	0	0	0	0	0	0
0751-08	Rental - 5th Matador	27,700	27,700	27,700	27,700	27,700	27,700	27,700	13,850	0	0	0	0	180,050
0751-13	Rental - Raynor Artists	24,269	29,014	29,014	0	0	0	0	0	0	0	0	0	58,028
0751-14	Rental - Raynor Child Care	110,400	136,200	136,200	0	0	0	0	0	0	0	0	0	272,400
0751-17	Rental - Downtown Properties	66,000	66,000	66,000	21,120	0	0	0	0	0	0	0	0	153,120
0751-21	Rental - 239 Commercial Street	124,921	122,022	127,082	130,894	133,512	136,182	138,906	141,684	0	0	0	0	930,282
0751-23	Rental - Courthouse Parking	37,748	38,563	39,720	40,912	41,730	42,565	43,416	44,284	45,170	46,074	46,995	47,935	477,364
0751-24	Rental - Dental	21,960	24,120	26,280	28,080	28,642	29,214	29,799	30,395	31,003	31,623	32,255	32,900	324,310
0751-25	Rental - 715 San Conrado	15,483	19,200	19,584	19,976	20,375	20,783	0	0	0	0	0	0	99,918
0752-01	Rental - Indoor Sports Center	0	0	68,000	69,360	70,747	72,162	73,605	75,077	76,579	78,111	79,673	81,266	744,581
0752-03	Rental - Park Buildings	58,512	63,750	60,000	61,200	62,424	63,672	64,946	66,245	67,570	68,921	70,300	71,706	720,733
0752-04	Rental - Picnic Areas	103,342	105,000	105,000	107,100	109,242	111,427	113,655	115,928	118,247	120,612	123,024	125,485	1,254,721
0752-05	Rental - Performing Arts Center	0	0	126,250	129,150	131,733	134,368	137,055	139,796	142,592	145,444	148,353	151,320	1,386,060
0752-06	Rental - Recreation Center	0	0	105,000	107,100	109,242	111,427	113,655	115,928	118,247	120,612	123,024	125,485	1,149,721
0752-07	Rental - Athletic Fields	141,254	180,000	183,600	187,272	192,890	198,677	204,637	210,776	217,100	223,613	230,321	237,231	2,266,116
0752-09	Rental - Equipment	0	0	16,000	16,320	16,646	16,979	17,319	17,665	18,019	18,379	18,747	19,121	175,196
0752-10	Rental - Senior Center	0	0	155,000	158,100	107,200	109,344	111,531	113,761	116,037	118,357	120,725	123,139	1,233,194
0752-14	Rental - Creative Arts Center	0	0	1,000	1,000	1,030	1,030	1,030	1,061	1,061	1,061	1,093	1,093	10,458
0752-15	Rental - Banner Installations	0	0	1,224	1,000	1,020	1,040	1,061	1,082	1,104	1,126	1,149	1,172	10,979
0752-16	Rental - Non Profit Use - Park Buildings	45,846	45,846	46,000	46,920	47,858	48,816	49,792	50,788	51,803	52,840	53,896	54,974	549,533
0752-17	Rental - Non-Profit Use - Community Center	0	0	4,880	4,977	5,077	5,178	5,282	5,387	5,495	5,605	5,717	5,831	53,429
0754-02	Tower/Antenna Rental - Nextel	21,688	22,339	22,558	23,009	23,469	23,939	24,418	24,906	25,404	25,912	26,430	26,959	269,343
0754-04	Tower/Antenna Rental - Sprint	7,453	7,634	7,688	7,842	7,999	8,159	8,322	8,488	8,658	8,831	9,008	9,188	91,815

**035. GENERAL FUND  
REVENUES BY SOURCE**

		PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	FY 2022/2023 TO FY 2031/2032 TOTAL	FY 2011/2012 TO FY 2031/2032 TOTAL
		2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032		
0751-04	Rental - American Medical Response	22,157	22,821	23,506	24,211	24,937	25,685	26,456	27,250	28,067	28,909	254,000	357,419
0751-05	Rental - Cal West Automotive	21,763	22,633	23,539	24,480	25,459	26,478	27,537	28,638	29,784	30,975	261,287	443,573
0751-06	Rental - Excess City Land	0	0	0	0	0	0	0	0	0	0	0	0
0751-08	Rental - 5th Matador	0	0	0	0	0	0	0	0	0	0	0	180,050
0751-13	Rental - Raynor Artists	0	0	0	0	0	0	0	0	0	0	0	58,028
0751-14	Rental - Raynor Child Care	0	0	0	0	0	0	0	0	0	0	0	272,400
0751-17	Rental - Downtown Properties	0	0	0	0	0	0	0	0	0	0	0	153,120
0751-21	Rental - 239 Commercial Street	0	0	0	0	0	0	0	0	0	0	0	930,282
0751-23	Rental - Courthouse Parking	49,373	50,854	52,380	53,951	55,570	57,237	58,954	60,723	62,544	64,421	566,006	1,043,370
0751-24	Rental - Dental	33,887	34,904	35,951	37,029	38,140	39,285	40,463	41,677	42,927	44,215	388,479	712,789
0751-25	Rental - 715 San Conrado	0	0	0	0	0	0	0	0	0	0	0	99,918
0752-01	Rental - Indoor Sports Center	83,704	86,215	88,802	91,466	94,210	97,036	99,947	102,946	106,034	109,215	959,576	1,704,157
0752-03	Rental - Park Buildings	73,857	76,072	78,355	80,705	83,126	85,620	88,189	90,834	93,559	96,366	846,685	1,567,418
0752-04	Rental - Picnic Areas	129,249	133,127	137,121	141,234	145,471	149,835	154,330	158,960	163,729	168,641	1,481,698	2,736,419
0752-05	Rental - Performing Arts Center	155,859	160,535	165,351	170,312	175,421	180,684	186,104	191,687	197,438	203,361	1,786,753	3,172,814
0752-06	Rental - Recreation Center	129,249	133,127	137,121	141,234	145,471	149,835	154,330	158,960	163,729	168,641	1,481,698	2,631,419
0752-07	Rental - Athletic Fields	244,347	251,678	259,228	267,005	275,015	283,266	291,764	300,517	309,532	318,818	2,801,170	5,067,286
0752-09	Rental - Equipment	19,695	20,286	20,895	21,521	22,167	22,832	23,517	24,223	24,949	25,698	225,783	400,978
0752-10	Rental - Senior Center	126,833	130,638	134,557	138,594	142,752	147,035	151,446	155,989	160,669	165,489	1,454,001	2,687,196
0752-14	Rental - Creative Arts Center	1,093	1,126	1,126	1,126	1,159	1,159	1,159	1,194	1,194	1,194	11,529	21,987
0752-15	Rental - Banner Installations	1,207	1,243	1,280	1,319	1,358	1,399	1,441	1,484	1,529	1,575	13,835	24,813
0752-16	Rental - Non Profit Use - Park Buildings	56,623	58,322	60,072	61,874	63,730	65,642	67,611	69,640	71,729	73,881	649,125	1,198,658
0752-17	Rental - Non-Profit Use - Community Center	6,006	6,186	6,372	6,563	6,760	6,963	7,172	7,387	7,609	7,837	68,855	122,284
0754-02	Tower/Antenna Rental - Nextel	27,768	28,601	29,459	30,342	31,253	32,190	33,156	34,151	35,175	36,231	318,325	587,668
0754-04	Tower/Antenna Rental - Sprint	9,464	9,747	10,040	10,341	10,651	10,971	11,300	11,639	11,988	12,348	108,489	200,304



**035. GENERAL FUND  
REVENUES BY SOURCE**

		PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	FY 2022/2023 TO FY 2031/2032 TOTAL	FY 2011/2012 TO FY 2031/2032 TOTAL
		2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032		
0754-05	Tower/Antenna Rental - Cingular	62,346	64,217	66,143	68,127	70,171	72,276	74,445	76,678	78,978	81,348	714,729	1,319,908
0754-06	Tower/Antenna Rental - T-Mobile	77,538	79,865	82,261	84,728	87,270	89,888	92,585	95,363	98,223	101,170	888,892	1,641,450
0754-07	Tower/Antenna Rental - Metro PCS	9,083	9,356	9,636	9,925	10,223	10,530	10,846	11,171	11,506	11,851	104,128 0	191,601
0754-10	Tower/Antenna Rental - Clearwire	47,268	48,686	50,147	51,651	53,201	54,797	56,441	58,134	59,878	61,674	541,878	1,000,747
0756-01	Fair Oaks Industrial Park - Base Rent	0	0	0	0	0	0	0	0	0	0	0	0
0756-03	Fair Oaks Industrial Park - Late Fees	0	0	0	0	0	0	0	0	0	0	0	0
3606-42	SMART Station Rent	480,857	495,283	510,142	525,446	541,209	557,445	574,169	591,394	609,136	627,410	5,512,490	10,172,877
3607-43	Water Pollution Control Plant Rent	423,583	436,290	449,379	462,860	476,746	491,048	505,780	520,953	536,582	552,679	4,855,900	8,961,191
3607-44	Landfill Rent	299,706	308,698	317,958	327,497	337,322	347,442	357,865	368,601	379,659	391,049	3,435,797	6,340,500
<b>TOTAL RENTS AND CONCESSIONS</b>		<b>2,592,517</b>	<b>2,670,510</b>	<b>2,750,818</b>	<b>2,833,544</b>	<b>2,918,795</b>	<b>3,006,579</b>	<b>3,097,007</b>	<b>3,190,192</b>	<b>3,286,148</b>	<b>3,384,995</b>	<b>29,731,107</b>	<b>56,002,623</b>
0901	Federal Grants - Onizuka	0	0	0	0	0	0	0	0	0	0	0	93,467
0930	Bureau of Justice Grant	0	0	0	0	0	0	0	0	0	0	0	9,431
0957	US Department of Energy	0	0	0	0	0	0	0	0	0	0	0	7,759
0965-01	Homeland Security Grants	0	0	0	0	0	0	0	0	0	0	0	442,620
1107	Library - CLSA Inter-Library Loan	5,617	5,617	5,617	5,617	5,617	5,617	5,617	5,617	5,617	5,617	56,170	115,581
1110	Bus Shelter Advertising	2,600	2,600	2,600	2,600	2,600	2,600	2,600	2,600	2,600	2,600	26,000	54,600
1111	County of Santa Clara Reimbursement	0	0	0	0	0	0	0	0	0	0	0	139,808
1114	Other Agencies - Reimbursement	0	0	0	0	0	0	0	0	0	0	0	8,731
1117	Santa Clara Co VTA	0	0	0	0	0	0	0	0	0	0	0	10,330
1119-01	PCJPB Reimbursement - Multimodal	211,749	218,102	224,645	231,384	238,326	245,475	252,840	260,425	268,238	276,285	2,427,468	4,507,191
1122	Fremont Pool Cost Sharing	22,859	23,544	24,251	24,978	25,728	26,499	27,294	28,113	28,957	29,825	262,049	465,385
1123	Columbia Pool Cost Sharing	31,799	32,753	33,736	34,748	35,791	36,864	37,970	39,109	40,283	41,491	364,545	647,929
	SB 83 Revenue	889,973	916,673	944,173	972,498	1,001,673	1,031,723	1,062,675	1,094,555	1,127,392	1,161,214	10,202,549	18,119,196
<b>TOTAL FEDERAL &amp; INTERGOVERNMENTAL</b>		<b>1,164,597</b>	<b>1,199,290</b>	<b>1,235,022</b>	<b>1,271,825</b>	<b>1,309,734</b>	<b>1,348,779</b>	<b>1,388,996</b>	<b>1,430,419</b>	<b>1,473,086</b>	<b>1,517,032</b>	<b>13,338,780</b>	<b>24,622,029</b>
1002	Office of Emergency Services	0	0	0	0	0	0	0	0	0	0	0	0
1012	Homeowner's Property Tax Relief	226,000	226,000	226,000	226,000	226,000	226,000	226,000	226,000	226,000	226,000	2,260,000	4,746,000

**035. GENERAL FUND  
REVENUES BY SOURCE**

														FY 2011/2012 TO FY 2021/2022 TOTAL
	ACTUAL 2010/2011	CURRENT 2011/2012	BUDGET 2012/2013	PLAN 2013/2014	PLAN 2014/2015	PLAN 2015/2016	PLAN 2016/2017	PLAN 2017/2018	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	PLAN 2021/2022		
1014	Motor Vehicle License Fees	707,880	0	0	0	0	0	0	0	0	0	0	0	0
1017	Office of Traffic Safety	4,382	19,400	4,000	0	0	0	0	0	0	0	0	0	23,400
1018	POST Reimbursement	16,003	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	220,000
1022	State Library Grant	48,041	0	0	0	0	0	0	0	0	0	0	0	0
1025	Mandated Cost - SB 90	0	0	0	127,500	130,050	132,651	135,304	138,010	140,770	143,586	143,586	146,457	1,237,914
1025	Mandated Costs PY Reimbursement	49,438	33,333	33,333	33,333	33,333	33,333	33,333	33,333	33,333	33,333	33,333	33,333	366,663
1027	Miscellaneous State Grants	28,394	15,155	52,134	0	0	0	0	0	0	0	0	0	67,289
1034	Library Services and Tech Act	18,109	30,056	0	0	0	0	0	0	0	0	0	0	30,056
1036	Booking Fee Abatement	260	0	0	0	0	0	0	0	0	0	0	0	0
1041	State Tire Enforcement Grant	45,696	32,500	32,500	32,500	32,500	32,500	32,500	32,500	32,500	32,500	32,500	32,500	357,500
1044	Department of Corrections Reimbursement	0	3,500	3,500	3,500	3,570	3,641	3,714	3,789	3,864	3,942	4,020	4,101	41,141
	<b>TOTAL STATE SHARED REVENUE</b>	<b>1,168,512</b>	<b>379,944</b>	<b>371,467</b>	<b>442,833</b>	<b>445,453</b>	<b>448,125</b>	<b>450,851</b>	<b>453,632</b>	<b>456,468</b>	<b>459,360</b>	<b>459,439</b>	<b>462,391</b>	<b>4,829,963</b>
1349	Certified Unified Program Agency	187,080	190,000	190,000	190,000	193,800	197,676	201,630	205,662	209,775	213,971	213,971	218,250	2,224,735
1351-01	Major Permit Application Fees	86,918	91,917	74,323	75,809	77,326	78,872	80,450	82,059	83,700	85,374	87,081	88,823	905,733
1352-01	Minor Permit Application Fees	84,218	59,450	64,866	66,163	67,487	68,836	70,213	71,617	73,050	74,511	76,001	77,521	769,715
1353	Permit - Bingo	300	250	0	0	0	0	0	0	0	0	0	0	250
1354	Permit - Building	2,079,470	3,212,511	2,313,008	1,774,077	1,818,429	1,863,890	1,910,487	1,958,249	2,007,205	2,057,385	2,108,820	2,161,541	23,185,602
1355	Permit - Electrical	482,885	664,790	478,649	367,124	376,302	385,710	395,352	405,236	415,367	425,751	436,395	447,305	4,797,982
1356	Permit - Fire Prevention	1,117,421	1,899,747	1,367,818	1,049,116	1,075,344	1,102,227	1,129,783	1,158,028	1,186,978	1,216,653	1,247,069	1,278,246	13,711,010
1358	Permit - Grading	22,026	38,806	27,940	21,430	21,966	22,515	23,078	23,655	24,246	24,852	25,474	26,110	280,071
1359	Permit - Hazardous Materials	827,122	801,550	801,550	801,550	817,581	833,933	850,611	867,623	884,976	902,675	920,729	939,144	9,421,922
1360	Permit - Mechanical	388,716	600,581	432,418	331,665	339,957	348,456	357,167	366,096	375,249	384,630	394,245	404,102	4,334,564
1361	Permit - Miscellaneous	3,120	3,182	3,246	3,311	3,377	3,445	3,514	3,584	3,656	3,729	3,803	3,879	38,726
1362	Permit - Fire Operations	192,043	180,000	180,000	183,600	187,272	191,017	194,838	198,735	202,709	206,763	210,899	215,117	2,150,950
1363	Permit - Plumbing and Gas	395,973	620,644	446,863	342,297	350,854	359,626	368,616	377,832	387,278	396,960	406,884	417,056	4,474,909
1364	Permit - Sign	10,004	9,257	6,665	5,105	5,233	5,364	5,498	5,635	5,776	5,921	6,069	6,220	66,743



**035. GENERAL FUND  
REVENUES BY SOURCE**

											FY 2022/2023 TO FY 2031/2032 TOTAL	FY 2011/2012 TO FY 2031/2032 TOTAL
	PLAN 2022/2023	PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032		
1014	Motor Vehicle License Fees	0	0	0	0	0	0	0	0	0	0	0
1017	Office of Traffic Safety	0	0	0	0	0	0	0	0	0	0	23,400
1018	POST Reimbursement	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	250,000	470,000
1022	State Library Grant	0	0	0	0	0	0	0	0	0	0	0
1025	Mandated Cost - SB 90	150,851	155,377	160,038	164,839	169,784	174,878	180,124	185,528	191,094	1,729,339	2,967,254
1025	Mandated Costs PY Reimbursement	33,333	33,333	33,333	33,333	0	0	0	0	0	133,332	499,995
1027	Miscellaneous State Grants	0	0	0	0	0	0	0	0	0	0	67,289
1034	Library Services and Tech Act	0	0	0	0	0	0	0	0	0	0	30,056
1036	Booking Fee Abatement	0	0	0	0	0	0	0	0	0	0	0
1041	State Tire Enforcement Grant	32,500	32,500	32,500	32,500	32,500	32,500	32,500	32,500	32,500	325,000	682,500
1044	Department of Corrections Reimbursement	4,224	4,351	4,481	4,615	4,754	4,897	5,043	5,195	5,351	48,422	89,563
	<b>TOTAL STATE SHARED REVENUE</b>	<b>471,908</b>	<b>476,560</b>	<b>481,352</b>	<b>486,288</b>	<b>458,038</b>	<b>463,274</b>	<b>468,668</b>	<b>474,223</b>	<b>479,944</b>	<b>4,746,093</b>	<b>9,576,056</b>
1349	Certified Unified Program Agency	224,798	231,542	238,488	245,643	253,012	260,602	268,420	276,473	284,767	2,577,055	4,801,790
1351-01	Major Permit Application Fees	91,488	94,232	97,059	99,971	102,970	106,059	109,241	112,518	115,894	1,048,802	1,954,535
1352-01	Minor Permit Application Fees	79,847	82,242	84,709	87,250	89,868	92,564	95,341	98,201	101,147	915,351	1,685,065
1353	Permit - Bingo	0	0	0	0	0	0	0	0	0	0	250
1354	Permit - Building	2,226,387	2,293,178	2,361,974	2,432,833	2,505,818	2,580,992	2,658,422	2,738,175	2,820,320	2,904,930	48,708,631
1355	Permit - Electrical	460,724	474,546	488,782	503,446	518,549	534,105	550,129	566,633	583,631	601,140	5,281,685
1356	Permit - Fire Prevention	1,316,593	1,356,091	1,396,774	1,438,677	1,481,837	1,526,293	1,572,081	1,619,244	1,667,821	1,717,856	15,093,267
1358	Permit - Grading	26,894	27,700	28,532	29,387	30,269	31,177	32,112	33,076	34,068	35,090	308,306
1359	Permit - Hazardous Materials	967,318	996,337	1,026,228	1,057,014	1,088,725	1,121,387	1,155,028	1,189,679	1,225,369	1,262,130	11,089,215
1360	Permit - Mechanical	416,225	428,711	441,573	454,820	468,465	482,518	496,994	511,904	527,261	543,079	4,771,549
1361	Permit - Miscellaneous	3,996	4,116	4,239	4,366	4,497	4,632	4,771	4,914	5,062	5,213	45,806
1362	Permit - Fire Operations	221,570	228,217	235,064	242,116	249,379	256,861	264,566	272,503	280,678	289,099	2,540,054
1363	Permit - Plumbing and Gas	429,567	442,454	455,728	469,400	483,482	497,986	512,926	528,314	544,163	560,488	4,924,508
1364	Permit - Sign	6,407	6,599	6,797	7,001	7,211	7,427	7,650	7,880	8,116	8,360	73,449

**035. GENERAL FUND  
REVENUES BY SOURCE**

	ACTUAL 2010/2011	CURRENT 2011/2012	BUDGET 2012/2013	PLAN 2013/2014	PLAN 2014/2015	PLAN 2015/2016	PLAN 2016/2017	PLAN 2017/2018	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	PLAN 2021/2022	FY 2011/2012 TO FY 2021/2022 TOTAL
1366 Permit - Temporary Building	6,504	4,477	3,223	2,469	2,531	2,594	2,659	2,726	2,794	2,864	2,935	3,009	32,280
1368 Permit - Transportation	15,963	15,963	19,671	17,793	18,149	18,512	18,882	19,260	19,645	20,038	20,439	20,847	209,198
1369 Permit - Art in Private Development	0	0	4,881	4,979	5,078	5,180	5,283	5,389	5,497	5,607	5,719	5,833	53,446
1370 Permit - Taxi Driver and Vehicle	46,884	53,100	54,130	55,200	56,304	57,430	58,579	59,750	60,945	62,164	63,407	64,676	645,685
1371 Permit - Misc. Public Safety	10,811	12,600	11,500	11,700	11,934	12,173	12,416	12,664	12,918	13,176	13,440	13,708	138,229
1372 Permit - Liquidambar Street	250	1,350	0	0	0	0	0	0	0	0	0	0	1,350
1373 Adult Entertainment Permits	14,416	15,023	15,325	15,630	15,943	16,261	16,587	16,918	17,257	17,602	17,954	18,313	182,813
1374 OCM Special Event Permit Fee	0	1,498	1,000	1,020	1,040	1,061	1,082	1,104	1,126	1,149	1,172	1,195	12,448
<b>TOTAL PERMITS AND LICENSES</b>	<b>5,972,123</b>	<b>8,476,696</b>	<b>6,497,076</b>	<b>5,320,038</b>	<b>5,445,906</b>	<b>5,574,777</b>	<b>5,706,725</b>	<b>5,841,823</b>	<b>5,980,146</b>	<b>6,121,774</b>	<b>6,262,505</b>	<b>6,410,894</b>	<b>67,638,361</b>
1502-01 Fines - Library Overdue Material - Circulation Desk Payments	117,395	101,356	67,141	69,827	71,224	72,648	74,101	75,583	77,095	78,637	80,209	81,813	849,633
1502-02 Fines - Overdue/Lost & Damaged-Internet Payments	119,392	146,433	161,076	167,519	170,869	174,287	177,773	181,328	184,955	188,654	192,427	196,275	1,941,595
1503 Fines - Parking	558,785	487,625	497,378	507,325	517,472	527,821	538,377	549,145	560,128	571,330	582,757	594,412	5,933,770
1504 Fines - Traffic and Criminal	379,882	403,425	411,494	419,723	428,118	436,680	445,414	454,322	463,409	472,677	482,130	491,773	4,909,164
1506 Juvenile Diversion	4,875	4,750	4,845	4,942	5,041	5,142	5,244	5,349	5,456	5,565	5,677	5,790	57,801
1507 Late Payment Penalties	21,564	35,000	25,000	25,500	26,010	26,530	27,061	27,602	28,154	28,717	29,291	29,877	308,743
1509 Returned Check Charge	5,428	5,537	5,647	5,760	5,875	5,993	6,113	6,235	6,360	6,487	6,617	6,749	67,373
1514 CUPA Fines	0	14,082	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	24,082
1516 Neighborhood Preservation Code Violations	15,218	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	330,000
1517 Fire Code Violations	1,700	1,100	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	11,100
<b>TOTAL FINES AND FORFEITURES</b>	<b>1,224,240</b>	<b>1,229,308</b>	<b>1,204,580</b>	<b>1,232,597</b>	<b>1,256,608</b>	<b>1,281,101</b>	<b>1,306,083</b>	<b>1,331,564</b>	<b>1,357,556</b>	<b>1,384,067</b>	<b>1,411,108</b>	<b>1,438,690</b>	<b>14,433,261</b>
1650 Administrative Request Fees	108,664	111,522	111,517	113,747	116,022	118,342	120,709	123,123	125,586	128,098	130,660	133,273	1,332,599
1652 Demolition Fees	23,066	31,751	22,861	17,511	17,949	18,397	18,857	19,329	19,812	20,307	20,815	21,335	228,926
1653 Energy Plan Check Fees	109,860	265,485	191,150	146,421	150,082	153,834	157,679	161,621	165,662	169,803	174,049	178,400	1,914,186
1654 Environmental Review Fees	43,610	31,711	38,232	38,996	39,776	40,571	41,383	42,211	43,055	43,916	44,794	45,690	450,334

**035. GENERAL FUND  
REVENUES BY SOURCE**

	PLAN 2022/2023	PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	FY 2022/2023 TO FY 2031/2032 TOTAL	FY 2011/2012 TO FY 2031/2032 TOTAL
1366 Permit - Temporary Building	3,099	3,192	3,288	3,386	3,488	3,592	3,700	3,811	3,925	4,043	35,525	67,805
1368 Permit - Transportation	21,473	22,117	22,780	23,464	24,168	24,893	25,640	26,409	27,201	28,017	246,161	455,359
1369 Permit - Art in Private Development	6,008	6,188	6,374	6,565	6,762	6,965	7,174	7,389	7,611	7,839	68,878	122,323
1370 Permit - Taxi Driver and Vehicle	66,616	68,614	70,673	72,793	74,977	77,226	79,543	81,929	84,387	86,919	763,676	1,409,362
1371 Permit - Misc. Public Safety	14,120	14,543	14,980	15,429	15,892	16,369	16,860	17,365	17,886	18,423	161,866	300,095
1372 Permit - Liquidambar Street	0	0	0	0	0	0	0	0	0	0	0	1,350
1373 Adult Entertainment Permits	18,862	19,428	20,011	20,611	21,230	21,867	22,523	23,198	23,894	24,611	216,237	399,049
1374 OCM Special Event Permit Fee	1,231	1,268	1,306	1,345	1,385	1,427	1,470	1,514	1,559	1,606	14,111	26,559
<b>TOTAL PERMITS AND LICENSES</b>	<b>6,603,221</b>	<b>6,801,318</b>	<b>7,005,357</b>	<b>7,215,518</b>	<b>7,431,984</b>	<b>7,654,943</b>	<b>7,884,591</b>	<b>8,121,129</b>	<b>8,364,763</b>	<b>8,615,706</b>	<b>75,698,531</b>	<b>143,336,892</b>
1502-01 Fines - Library Overdue Material - Circulation Desk Payments	80,995	80,185	79,384	78,590	77,804	77,026	76,255	75,493	74,738	73,991	774,460	1,624,094
1502-02 Fines - Overdue/Lost & Damaged-Internet Payments	202,163	208,228	214,475	220,909	227,537	234,363	241,394	248,636	256,095	263,777	2,317,578	4,259,172
1503 Fines - Parking	612,245	630,612	649,530	669,016	689,087	709,759	731,052	752,984	775,573	798,840	7,018,697	12,952,467
1504 Fines - Traffic and Criminal	506,526	521,722	537,373	553,495	570,099	587,202	604,819	622,963	641,652	660,902	5,806,753	10,715,917
1506 Juvenile Diversion	5,964	6,143	6,327	6,517	6,712	6,914	7,121	7,335	7,555	7,782	68,370	126,171
1507 Late Payment Penalties	30,774	31,697	32,648	33,627	34,636	35,675	36,745	37,848	38,983	40,153	352,785	661,528
1509 Returned Check Charge	6,952	7,160	7,375	7,596	7,824	8,059	8,300	8,549	8,806	9,070	79,691	147,064
1514 CUPA Fines	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	10,000	34,082
1516 Neighborhood Preservation Code Violations	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	300,000	630,000
1517 Fire Code Violations	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	10,000	21,100
<b>TOTAL FINES AND FORFEITURES</b>	<b>1,477,618</b>	<b>1,517,747</b>	<b>1,559,112</b>	<b>1,601,750</b>	<b>1,645,699</b>	<b>1,690,998</b>	<b>1,737,687</b>	<b>1,785,807</b>	<b>1,835,402</b>	<b>1,886,514</b>	<b>16,738,335</b>	<b>31,171,596</b>
1650 Administrative Request Fees	137,271	141,389	145,631	150,000	154,500	159,135	163,909	168,826	173,891	179,107	1,573,657	2,906,256
1652 Demolition Fees	21,976	22,635	23,314	24,013	24,734	25,476	26,240	27,027	27,838	28,673	251,925	480,850
1653 Energy Plan Check Fees	183,752	189,264	194,942	200,791	206,814	213,019	219,409	225,991	232,771	239,754	2,106,508	4,020,694
1654 Environmental Review Fees	47,061	48,473	49,927	51,425	52,967	54,556	56,193	57,879	59,615	61,404	539,499	989,833

**035. GENERAL FUND  
REVENUES BY SOURCE**

		ACTUAL	CURRENT	BUDGET	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	FY 2011/2012 TO FY 2021/2022 TOTAL
		2010/2011	2011/2012	2012/2013	2013/2014	2014/2015	2015/2016	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021	2021/2022	
1655	Legislative Actions	28,058	15,614	22,204	22,648	23,101	23,563	24,034	24,515	25,005	25,505	26,015	26,536	258,741
1667-01	Plan Maintenance Fees	325,899	812,987	585,351	448,964	460,188	471,693	483,485	495,572	507,962	520,661	533,677	547,019	5,867,560
1670	Plan Check Fees	1,315,061	2,441,994	1,758,236	1,346,809	1,380,479	1,414,991	1,450,366	1,486,625	1,523,791	1,561,886	1,600,933	1,640,956	17,607,066
1673-01	Subdivision Map Filing Fees - Planning	124,527	53,700	80,854	82,471	84,120	85,803	87,519	89,269	91,055	92,876	94,733	96,628	939,028
1676	Special Inspection Reimbursement	9,576	10,666	10,879	11,097	11,319	11,545	11,776	12,012	12,252	12,497	12,747	13,002	129,792
<b>TOTAL COMMUNITY DEVELOPMENT FEES</b>		<b>2,088,322</b>	<b>3,775,430</b>	<b>2,821,284</b>	<b>2,228,664</b>	<b>2,283,036</b>	<b>2,338,740</b>	<b>2,395,809</b>	<b>2,454,278</b>	<b>2,514,179</b>	<b>2,575,549</b>	<b>2,638,423</b>	<b>2,702,839</b>	<b>28,728,230</b>
1801-01	Business License Processing-New Applications	120,809	123,225	15,000	15,300	15,606	15,918	16,236	16,561	16,892	17,230	17,575	17,926	287,471
1801-02	Business License Processing - Renewals	95,273	97,179	0	0	0	0	0	0	0	0	0	0	97,179
3101	Notary Fee	20	0	0	0	0	0	0	0	0	0	0	0	0
<b>TOTAL FINANCE FEES</b>		<b>216,102</b>	<b>220,403</b>	<b>15,000</b>	<b>15,300</b>	<b>15,606</b>	<b>15,918</b>	<b>16,236</b>	<b>16,561</b>	<b>16,892</b>	<b>17,230</b>	<b>17,575</b>	<b>17,926</b>	<b>384,649</b>
2102	Library- Lost/Damaged Materials	13,254	13,586	13,926	14,274	14,559	14,851	15,148	15,451	15,760	16,075	16,396	16,724	166,750
2105	Miscellaneous Library Charges	2,697	2,799	2,905	3,015	3,075	3,137	3,200	3,264	3,329	3,395	3,463	3,533	35,114
<b>TOTAL LIBRARY AND COMMUNITY SERVICES FEES</b>		<b>15,952</b>	<b>16,385</b>	<b>16,831</b>	<b>17,289</b>	<b>17,635</b>	<b>17,987</b>	<b>18,347</b>	<b>18,714</b>	<b>19,088</b>	<b>19,470</b>	<b>19,860</b>	<b>20,257</b>	<b>201,864</b>
2347	Senior Adult Services	0	0	400	400	400	400	400	400	400	400	400	400	4,000
2351	Vending	0	0	6,000	6,000	6,000	6,000	6,300	6,300	6,300	6,300	6,300	6,615	62,115
2357	Youth Basketball League	0	0	121,380	123,801	126,277	128,803	131,379	134,006	136,686	139,420	142,208	145,053	1,329,013
2359	Physical Rec - Basketball	0	0	67,000	68,340	69,707	71,101	72,523	73,973	75,453	76,962	78,501	80,071	733,631
2360	Physical Rec - Volleyball	0	0	36,000	36,720	37,454	38,203	38,968	39,747	40,542	41,353	42,180	43,023	394,190
2361	Physical Rec - Open Gym	0	0	40,000	49,400	49,400	49,400	49,400	49,400	58,800	58,800	58,800	58,800	522,200
2364	Fitness/Sports Youth	0	0	262,000	267,000	272,340	277,787	283,343	289,009	294,790	300,685	306,699	312,833	2,866,486
2365	Fitness/Sports Adult	0	0	103,000	103,000	105,060	107,161	109,304	111,491	113,720	115,995	118,315	120,681	1,107,727
2367	Sports Camps Youth	0	0	130,000	135,200	137,904	140,662	143,475	146,345	149,272	152,257	155,302	158,408	1,448,826
2370	Special Events HOTS	0	0	12,000	12,000	12,000	13,000	13,000	13,000	14,000	14,000	14,000	15,000	132,000
2375	Gymnastics - Youth	0	0	297,000	302,940	308,999	315,179	321,482	327,912	334,470	341,160	347,983	354,942	3,252,067

**035. GENERAL FUND  
REVENUES BY SOURCE**

		PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	FY 2022/2023 TO FY 2031/2032 TOTAL	FY 2011/2012 TO FY 2031/2032 TOTAL
		2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032		
1655	Legislative Actions	27,332	28,152	28,996	29,866	30,762	31,685	32,636	33,615	34,623	35,662	313,329	572,069
1667-01	Plan Maintenance Fees	563,430	580,333	597,743	615,675	634,145	653,169	672,765	692,948	713,736	735,148	6,459,090	12,326,650
1670	Plan Check Fees	1,690,185	1,740,890	1,793,117	1,846,910	1,902,318	1,959,387	2,018,169	2,078,714	2,141,075	2,205,308	19,376,073	36,983,139
1673-01	Subdivision Map Filing Fees - Planning	99,527	102,513	105,588	108,756	112,018	115,379	118,840	122,405	126,078	129,860	1,140,963	2,079,991
1676	Special Inspection Reimbursement	13,392	13,794	14,207	14,634	15,073	15,525	15,991	16,470	16,964	17,473	153,523	283,314
<b>TOTAL COMMUNITY DEVELOPMENT FEES</b>		<b>2,783,924</b>	<b>2,867,441</b>	<b>2,953,465</b>	<b>3,042,069</b>	<b>3,133,331</b>	<b>3,227,331</b>	<b>3,324,151</b>	<b>3,423,875</b>	<b>3,526,591</b>	<b>3,632,389</b>	<b>31,914,566</b>	<b>60,642,796</b>
1801-01	Business License Processing-New Applications	18,464	19,018	19,589	20,176	20,782	21,405	22,047	22,709	23,390	24,092	211,671	499,142
1801-02	Business License Processing - Renewals	0	0	0	0	0	0	0	0	0	0	0	97,179
3101	Notary Fee	0	0	0	0	0	0	0	0	0	0	0	0
<b>TOTAL FINANCE FEES</b>		<b>18,464</b>	<b>19,018</b>	<b>19,589</b>	<b>20,176</b>	<b>20,782</b>	<b>21,405</b>	<b>22,047</b>	<b>22,709</b>	<b>23,390</b>	<b>24,092</b>	<b>211,671</b>	<b>596,320</b>
2102	Library- Lost/Damaged Materials	16,724	16,724	16,724	16,724	16,724	16,724	16,724	16,724	16,724	16,724	167,243	333,992
2105	Miscellaneous Library Charges	3,603	3,675	3,749	3,824	3,900	3,978	4,058	4,139	4,222	4,306	39,454	74,568
<b>TOTAL LIBRARY AND COMMUNITY SERVICES FEES</b>		<b>20,327</b>	<b>20,400</b>	<b>20,473</b>	<b>20,548</b>	<b>20,624</b>	<b>20,702</b>	<b>20,782</b>	<b>20,863</b>	<b>20,946</b>	<b>21,030</b>	<b>206,697</b>	<b>408,561</b>
2347	Senior Adult Services	400	400	400	400	400	400	400	400	400	400	4,000	8,000
2351	Vending	6,615	6,615	6,615	6,615	6,946	6,946	6,946	6,946	6,946	7,293	68,482	130,597
2357	Youth Basketball League	149,404	153,886	158,503	163,258	168,156	173,200	178,396	183,748	189,261	194,939	1,712,752	3,041,764
2359	Physical Rec - Basketball	82,473	84,948	87,496	90,121	92,824	95,609	98,477	101,432	104,475	107,609	945,464	1,679,096
2360	Physical Rec - Volleyball	44,314	45,643	47,013	48,423	49,876	51,372	52,913	54,501	56,136	57,820	508,011	902,201
2361	Physical Rec - Open Gym	58,800	68,200	68,200	68,200	68,200	68,200	77,600	77,600	77,600	77,600	710,200	1,232,400
2364	Fitness/Sports Youth	322,218	331,885	341,841	352,096	362,659	373,539	384,745	396,288	408,176	420,421	3,693,869	6,560,355
2365	Fitness/Sports Adult	124,301	128,030	131,871	135,827	139,902	144,099	148,422	152,875	157,461	162,185	1,424,976	2,532,702
2367	Sports Camps Youth	163,161	168,055	173,097	178,290	183,639	189,148	194,822	200,667	206,687	212,888	1,870,453	3,319,279
2370	Special Events HOTS	15,000	15,000	16,000	16,000	16,000	17,000	17,000	17,000	18,000	18,000	165,000	297,000
2375	Gymnastics - Youth	365,591	376,558	387,855	399,491	411,476	423,820	436,534	449,631	463,119	477,013	4,191,088	7,443,156

**035. GENERAL FUND  
REVENUES BY SOURCE**

													FY 2011/2012 TO FY 2021/2022 TOTAL	
		ACTUAL 2010/2011	CURRENT 2011/2012	BUDGET 2012/2013	PLAN 2013/2014	PLAN 2014/2015	PLAN 2015/2016	PLAN 2016/2017	PLAN 2017/2018	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	PLAN 2021/2022	
2377	Swim Classes - Youth	0	0	188,496	192,266	196,111	200,033	204,034	208,115	212,277	216,523	220,853	225,270	2,063,979
2379	Rec Swim - Youth Drop-In	0	0	16,804	17,140	17,483	17,833	18,189	18,553	18,924	19,303	19,689	20,082	183,999
2381	Pool Rental - Youth	0	0	15,000	15,500	15,810	16,126	16,449	16,778	17,113	17,456	17,805	18,161	166,197
2383	Aquatics Classes - Adult	0	0	17,000	19,000	19,380	19,768	20,163	20,566	20,978	21,397	21,825	22,262	202,338
2385	Special Interest - Child	0	0	65,000	66,300	67,626	68,979	70,358	71,765	73,201	74,665	76,158	77,681	711,732
2388	Visual Arts - Child	0	0	56,100	57,222	58,366	59,534	60,724	61,939	63,178	64,441	65,730	67,045	614,279
2391	Visual Arts - Adult	0	0	13,260	13,525	13,796	14,072	14,353	14,640	14,933	15,232	15,536	15,847	145,193
2392	Dance Classes - Child	0	0	128,720	131,294	133,920	136,598	139,330	142,117	144,959	147,858	150,816	153,832	1,409,444
2393	Dance Classes - Adult	0	0	102,800	104,856	106,953	109,092	111,274	113,500	115,769	118,085	120,447	122,856	1,125,631
2394	Drama - Youth	0	0	45,000	45,900	46,818	47,754	48,709	49,684	50,677	51,691	52,725	53,779	492,737
2396	Cultural Arts Theater Tickets	0	0	25,500	25,500	25,500	28,800	28,800	28,800	28,800	28,800	32,400	32,400	285,300
2397	Preschool Programs	0	0	261,230	269,106	277,179	285,495	294,059	302,881	311,968	321,327	330,966	340,895	2,995,106
2401	Neighborhood Recreation	0	0	269,098	277,170	285,485	294,050	302,871	311,957	321,316	330,955	340,884	351,111	3,084,897
2403	Summer Activities	0	0	2,808	2,808	2,808	2,864	2,921	2,980	3,039	3,100	3,162	3,226	29,717
2404	Non Academic Summer School	0	0	112,268	115,636	119,105	122,678	126,359	130,149	134,054	138,075	142,218	146,484	1,287,026
2406	Senior Adults Dances	0	0	4,240	4,240	5,500	5,500	6,860	6,860	8,170	8,170	9,480	9,480	68,500
2407	Senior Adult Programs	0	0	123,400	125,860	128,377	130,945	133,564	136,235	138,960	141,739	144,574	147,465	1,351,118
2408	Senior Adult Trips	0	0	120,000	122,400	124,848	127,345	129,892	132,490	135,139	137,842	140,599	143,411	1,313,967
2409	Senior Adult Special Events	0	0	8,000	8,160	8,323	8,739	8,914	9,360	9,547	10,024	10,225	10,736	92,029
2410	Therapeutic Services Program	0	0	11,620	11,852	12,089	12,331	12,577	12,829	13,086	13,347	13,614	13,887	127,232
2411	Senior Center Membership	0	0	84,100	84,100	92,510	92,510	92,510	101,761	101,761	101,761	111,937	111,937	974,887
2412	Senior Adult Lunch Program	0	0	36,000	36,000	39,000	39,000	42,000	42,000	45,000	45,000	48,000	48,000	420,000
2413	Teen Programs Co-OP	0	0	41,000	41,000	41,000	41,000	41,000	41,000	41,000	41,000	41,000	41,000	410,000
2417	Registration Service Fees	0	0	12,000	12,000	15,000	15,000	18,000	18,000	21,000	21,000	24,000	24,000	180,000
2418	Fremont Pool User Fees	0	0	45,387	46,295	47,221	48,165	49,129	50,111	51,113	52,136	53,178	54,242	496,978

**035. GENERAL FUND  
REVENUES BY SOURCE**

		PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	FY 2022/2023 TO FY 2031/2032 TOTAL	FY 2011/2012 TO FY 2031/2032 TOTAL
		2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032		
2377	Swim Classes - Youth	232,028	238,989	246,159	253,544	261,150	268,984	277,054	285,366	293,926	302,744	2,659,944	4,723,923
2379	Rec Swim - Youth Drop-In	20,685	21,305	21,945	22,603	23,281	23,979	24,699	25,440	26,203	26,989	237,128	421,127
2381	Pool Rental - Youth	18,706	19,267	19,845	20,440	21,053	21,685	22,335	23,005	23,696	24,406	214,438	380,635
2383	Aquatics Classes - Adult	22,929	23,617	24,326	25,056	25,807	26,581	27,379	28,200	29,046	29,918	262,860	465,198
2385	Special Interest - Child	80,011	82,412	84,884	87,431	90,054	92,755	95,538	98,404	101,356	104,397	917,242	1,628,973
2388	Visual Arts - Child	69,056	71,128	73,262	75,459	77,723	80,055	82,457	84,930	87,478	90,102	791,650	1,405,929
2391	Visual Arts - Adult	16,322	16,812	17,316	17,836	18,371	18,922	19,490	20,074	20,677	21,297	187,117	332,311
2392	Dance Classes - Child	158,447	163,200	168,096	173,139	178,333	183,683	189,194	194,870	200,716	206,737	1,816,415	3,225,859
2393	Dance Classes - Adult	126,541	130,337	134,248	138,275	142,423	146,696	151,097	155,630	160,299	165,108	1,450,653	2,576,284
2394	Drama - Youth	55,393	57,054	58,766	60,529	62,345	64,215	66,142	68,126	70,170	72,275	635,013	1,127,751
2396	Cultural Arts Theater Tickets	32,400	32,400	32,400	36,000	36,000	36,000	36,000	36,000	36,000	36,000	349,200	634,500
2397	Preschool Programs	351,122	361,656	372,506	383,681	395,191	407,047	419,258	431,836	444,791	458,135	4,025,224	7,020,330
2401	Neighborhood Recreation	361,644	372,493	383,668	395,178	407,033	419,244	431,822	444,776	458,120	471,863	4,145,843	7,230,740
2403	Summer Activities	3,322	3,422	3,525	3,630	3,739	3,851	3,967	4,086	4,209	4,335	38,086	67,803
2404	Non Academic Summer School	150,879	155,405	160,067	164,869	169,815	174,910	180,157	185,562	191,129	196,863	1,729,656	3,016,682
2406	Senior Adults Dances	9,764	9,764	10,057	10,057	10,359	10,359	10,670	10,670	10,990	10,990	103,681	172,181
2407	Senior Adult Programs	151,889	156,446	161,139	165,973	170,952	176,081	181,363	186,804	192,408	198,181	1,741,237	3,092,355
2408	Senior Adult Trips	147,713	152,145	156,709	161,410	166,253	171,240	176,378	181,669	187,119	192,733	1,693,369	3,007,336
2409	Senior Adult Special Events	11,058	11,390	11,732	12,084	12,446	12,820	13,204	13,600	14,008	14,428	126,770	218,799
2410	Therapeutic Services Program	14,303	14,732	15,174	15,629	16,098	16,581	17,079	17,591	18,119	18,662	163,969	291,201
2411	Senior Center Membership	111,937	123,131	123,131	123,131	135,444	135,444	135,444	148,988	148,988	148,988	1,334,626	2,309,513
2412	Senior Adult Lunch Program	51,000	51,000	54,000	54,000	57,000	57,000	60,000	60,000	63,000	63,000	570,000	990,000
2413	Teen Programs Co-OP	41,000	41,000	41,000	41,000	41,000	41,000	41,000	41,000	41,000	41,000	410,000	820,000
2417	Registration Service Fees	27,000	27,000	30,000	30,000	33,000	33,000	36,000	36,000	39,000	39,000	330,000	510,000
2418	Fremont Pool User Fees	55,869	57,545	59,272	61,050	62,881	64,768	66,711	68,712	70,773	72,897	640,478	1,137,456





**035. GENERAL FUND  
REVENUES BY SOURCE**

												FY 2022/2023 TO FY 2031/2032 TOTAL	FY 2011/2012 TO FY 2031/2032 TOTAL
	PLAN 2022/2023	PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032			
2419	Materials Fee	2,165	2,230	2,296	2,365	2,436	2,509	2,585	2,662	2,742	2,824	24,815	43,280
2422	Elementary After School and Summer Programs	86,775	89,379	89,379	89,379	89,379	92,060	92,060	92,060	92,060	94,822	907,350	1,750,049
2423	Pottery - Adult	210,259	216,567	223,063	229,755	236,648	243,748	251,060	258,592	266,349	274,340	2,410,381	4,279,443
2424	Music - Child	188,685	194,346	200,176	206,182	212,367	218,738	225,300	232,059	239,021	246,192	2,163,067	3,841,495
2425	Music - Adult	20,089	20,691	21,312	21,951	22,610	23,288	23,987	24,706	25,448	26,211	230,293	408,988
2455	Teen Programs	43,341	44,642	45,981	47,360	48,781	50,244	51,752	53,304	54,903	56,551	496,859	866,570
2465	Columbia Co-Op Sports	34,800	34,800	34,800	34,800	34,800	34,800	34,800	34,800	34,800	34,800	348,000	696,000
<b>TOTAL RECREATION FEES</b>		<b>4,239,411</b>	<b>4,375,526</b>	<b>4,499,124</b>	<b>4,622,518</b>	<b>4,764,852</b>	<b>4,895,623</b>	<b>5,042,236</b>	<b>5,190,610</b>	<b>5,336,805</b>	<b>5,482,954</b>	<b>48,449,659</b>	<b>85,839,261</b>
2750	Abandoned Vehicles	195,000	195,000	195,000	195,000	195,000	195,000	195,000	195,000	195,000	195,000	1,950,000	4,100,620
2751	Animal Control Fees	106,723	109,925	113,222	116,619	120,118	123,721	127,433	131,256	135,193	139,249	1,223,459	2,257,800
2754	Emergency Response	33,221	34,218	35,244	36,302	37,391	38,512	39,668	40,858	42,083	43,346	380,842	703,365
2756	False Burglar Alarm Fees	175,000	175,000	175,000	175,000	175,000	175,000	175,000	175,000	175,000	175,000	1,750,000	3,675,000
2760	Police Contract Overtime	30,774	31,697	32,648	33,627	34,636	35,675	36,745	37,848	38,983	40,153	352,785	650,610
2763	Vehicle Release Fee	173,268	178,466	183,820	189,334	195,014	200,865	206,891	213,097	219,490	226,075	1,986,319	3,665,600
2765-01	Other DPS - Address Search	578	595	613	632	651	670	690	711	732	754	6,628	12,001
2765-02	Other DPS - Copy of Incident Report	2,472	2,546	2,623	2,701	2,782	2,866	2,952	3,040	3,131	3,225	28,339	54,739
2765-03	Other DPS - Copy of Video Tape	236	243	250	258	265	273	282	290	299	308	2,703	5,008
2765-04	Other DPS- Violation Citation Correction	37,738	38,870	40,037	41,238	42,475	43,749	45,061	46,413	47,806	49,240	432,627	795,419
2765-05	Other DPS - Subpoena Duces Tecum	500	500	500	500	500	500	500	500	500	500	5,000	9,650
2765-06	Other DPS - Applicant Fingerprint Fee	0	0	0	0	0	0	0	0	0	0	0	100
2765-07	Other DPS - Photographs	2,670	2,750	2,833	2,918	3,005	3,095	3,188	3,284	3,382	3,484	30,610	56,267
2765-08	Other DPS - Copy of Audio Recording	481	495	510	525	541	557	574	591	609	627	5,509	9,996
2765-09	Other DPS - Crim. Hist. Clearance Letter	9,417	9,699	9,990	10,290	10,599	10,917	11,244	11,581	11,929	12,287	107,952	199,218
2766	False Alarm Fee - Fire Alarm	35,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000	350,000	738,038
2767	Fire Contract Reimbursement	0	0	0	0	0	0	0	0	0	0	0	0
2769	Civil Subpoena Fees	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	10,000	21,000

**035. GENERAL FUND  
REVENUES BY SOURCE**

		ACTUAL	CURRENT	BUDGET	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	FY 2011/2012 TO FY 2021/2022 TOTAL
		2010/2011	2011/2012	2012/2013	2013/2014	2014/2015	2015/2016	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021	2021/2022	
2770	DPS Alarm Permit Fees	122,849	128,000	133,000	138,000	140,760	143,575	146,447	149,376	152,363	155,410	158,519	161,689	1,607,139
2771	Extraordinary Public Safety Response	0	0	0	0	0	0	0	0	0	0	0	0	0
2772-01	Apartment Inspections - Fire	267,481	270,000	270,200	275,604	281,116	286,738	292,473	298,323	304,289	310,375	316,582	322,914	3,228,615
2773	Parent Project Class Fees	640	653	666	679	693	707	721	735	750	765	780	796	7,944
<b>TOTAL PUBLIC SAFETY FEES</b>		<b>1,118,030</b>	<b>1,129,040</b>	<b>1,134,447</b>	<b>1,150,644</b>	<b>1,165,001</b>	<b>1,180,124</b>	<b>1,195,550</b>	<b>1,211,285</b>	<b>1,227,334</b>	<b>1,243,704</b>	<b>1,260,401</b>	<b>1,277,826</b>	<b>13,175,355</b>
2355	Baylands Picnic Reservation	63,252	63,500	64,770	66,066	68,048	70,089	72,192	74,358	76,589	78,886	81,253	83,690	799,442
2356	Baylands Vehicle Entry Fee	84,952	84,500	84,500	86,190	87,914	89,672	91,466	93,295	95,161	97,064	99,005	100,985	1,009,751
2900	Engineering Fees	434,608	495,000	431,685	440,319	449,125	458,108	467,270	476,615	486,147	495,870	505,788	515,904	5,221,830
2901	Mathilda/237 Maintenance	32,130	32,130	32,130	32,130	32,130	32,130	32,130	32,130	32,130	32,130	32,130	32,130	353,430
2904	Street Tree Fees	10,682	27,000	8,700	8,874	9,051	9,233	9,417	9,606	9,798	9,994	10,193	10,397	122,263
2909	Temporary Traffic Controls	1,920	1,844	1,881	1,918	1,957	1,996	2,036	2,077	2,118	2,161	2,204	2,248	22,439
2910	Shopping Cart Fee	0	0	900	918	936	955	974	994	1,014	1,034	1,054	1,076	9,855
<b>TOTAL PUBLIC WORKS FEES</b>		<b>627,544</b>	<b>703,974</b>	<b>624,566</b>	<b>636,415</b>	<b>649,162</b>	<b>662,183</b>	<b>675,485</b>	<b>689,074</b>	<b>702,956</b>	<b>717,138</b>	<b>731,628</b>	<b>746,430</b>	<b>7,539,010</b>
<b>TOTAL SERVICE FEES</b>		<b>4,065,949</b>	<b>5,845,232</b>	<b>7,981,342</b>	<b>7,496,938</b>	<b>7,662,874</b>	<b>7,824,159</b>	<b>7,989,677</b>	<b>8,160,711</b>	<b>8,343,687</b>	<b>8,515,599</b>	<b>8,709,714</b>	<b>8,888,776</b>	<b>87,418,709</b>
3355	Interest	490,987	500,000	456,887	487,717	1,324,865	1,881,582	2,465,689	2,450,491	2,460,725	2,465,890	2,525,622	2,664,539	19,684,009
	Interest - Sale of Property	0	0	63,000	78,351	225,427	344,903	473,667	951,575	989,638	1,029,224	1,070,393	1,113,209	6,339,388
<b>TOTAL INTEREST INCOME</b>		<b>490,987</b>	<b>500,000</b>	<b>519,887</b>	<b>566,068</b>	<b>1,550,292</b>	<b>2,226,485</b>	<b>2,939,357</b>	<b>3,402,067</b>	<b>3,450,363</b>	<b>3,495,114</b>	<b>3,596,015</b>	<b>3,777,748</b>	<b>26,023,396</b>
3601-31	Redevelopment Agency Repayment	8,830,951	5,626,662	0	0	0	0	0	0	0	0	0	0	5,626,662
xxxx	Reimbursement From County - Lease Payments	0	0	1,206,523	1,205,689	1,202,750	1,202,750	1,200,750	1,201,625	1,200,250	1,235,625	1,242,375	1,241,250	12,139,587
3601-42	Water Loan Repayment	351,700	351,700	351,700	351,700	351,700	0	0	0	0	0	0	0	1,406,800
3602-43	Sewer Loan Repayment	550,000	1,259,994	1,264,380	1,264,380	1,264,380	1,264,380	1,264,380	1,264,380	1,264,380	850,216	850,216	850,216	12,661,303
3601-	General Services Loan Repayment	500,000	500,000	189,789	0	0	0	0	0	0	0	0	0	689,789
3602	Refuse Loan Repayment (3602-42)	0	1,300,000	3,388,304	3,388,304	4,346,470	4,346,470	4,346,470	4,346,470	4,346,470	4,346,470	4,346,470	4,346,470	42,848,369
3604	Sunnyvale Office Center	245,975	253,354	253,354	253,354	253,354	253,354	255,887	258,446	261,030	263,641	266,277	268,940	2,840,989
3605	Power Generation Facility	814,492	838,927	855,705	872,819	890,276	908,081	926,243	944,768	963,663	982,936	1,002,595	1,022,647	10,208,661

**035. GENERAL FUND  
REVENUES BY SOURCE**

		PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	FY 2022/2023 TO FY 2031/2032 TOTAL	FY 2011/2012 TO FY 2031/2032 TOTAL
		2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032		
2770	DPS Alarm Permit Fees	166,540	171,536	176,682	181,982	187,442	193,065	198,857	204,823	210,967	217,296	1,909,191	3,516,329
2771	Extraordinary Public Safety Response	0	0	0	0	0	0	0	0	0	0	0	0
2772-01	Apartment Inspections - Fire	332,601	342,579	352,857	363,443	374,346	385,576	397,144	409,058	421,330	433,969	3,812,903	7,041,517
2773	Parent Project Class Fees	820	844	870	896	923	950	979	1,008	1,038	1,069	9,396	17,340
<b>TOTAL PUBLIC SAFETY FEES</b>		<b>1,304,038</b>	<b>1,330,964</b>	<b>1,358,698</b>	<b>1,387,264</b>	<b>1,416,687</b>	<b>1,446,992</b>	<b>1,478,207</b>	<b>1,510,358</b>	<b>1,543,474</b>	<b>1,577,583</b>	<b>14,354,263</b>	<b>27,529,618</b>
2355	Baylands Picnic Reservation	86,201	88,787	91,451	94,194	97,020	99,931	102,929	106,017	109,197	112,473	988,200	1,787,641
2356	Baylands Vehicle Entry Fee	104,015	107,135	110,349	113,660	117,070	120,582	124,199	127,925	131,763	135,716	1,192,414	2,202,165
2900	Engineering Fees	531,381	547,322	563,742	580,654	598,074	616,016	634,496	653,531	673,137	693,331	6,091,684	11,313,514
2901	Mathilda/237 Maintenance	32,130	32,130	32,130	32,130	32,130	32,130	32,130	32,130	32,130	32,130	321,300	674,730
2904	Street Tree Fees	10,709	11,031	11,361	11,702	12,053	12,415	12,787	13,171	13,566	13,973	122,769	245,032
2909	Temporary Traffic Controls	2,315	2,385	2,456	2,530	2,606	2,684	2,765	2,847	2,933	3,021	26,542	48,981
2910	Shopping Cart Fee	1,108	1,141	1,175	1,211	1,247	1,284	1,323	1,363	1,403	1,445	12,700	22,555
<b>TOTAL PUBLIC WORKS FEES</b>		<b>767,859</b>	<b>789,931</b>	<b>812,665</b>	<b>836,081</b>	<b>860,199</b>	<b>885,042</b>	<b>910,629</b>	<b>936,984</b>	<b>964,129</b>	<b>992,089</b>	<b>8,755,609</b>	<b>16,294,618</b>
<b>TOTAL SERVICE FEES</b>		<b>9,134,023</b>	<b>9,403,280</b>	<b>9,664,013</b>	<b>9,928,656</b>	<b>10,216,475</b>	<b>10,497,095</b>	<b>10,798,052</b>	<b>11,105,399</b>	<b>11,415,335</b>	<b>11,730,138</b>	<b>103,892,465</b>	<b>191,311,174</b>
3355	Interest	3,483,963	3,430,159	3,406,091	3,263,177	3,092,748	2,949,771	2,776,752	2,572,802	2,372,800	2,201,663	29,549,926	49,233,935
	Interest - Sale of Property	1,447,171	1,519,530	1,595,506	1,675,282	1,759,046	1,846,998	1,939,348	2,036,315	2,138,131	2,245,038	18,202,364	24,541,752
<b>TOTAL INTEREST INCOME</b>		<b>4,931,135</b>	<b>4,949,689</b>	<b>5,001,597</b>	<b>4,938,458</b>	<b>4,851,793</b>	<b>4,796,769</b>	<b>4,716,100</b>	<b>4,609,118</b>	<b>4,510,931</b>	<b>4,446,700</b>	<b>47,752,290</b>	<b>73,775,686</b>
3601-31	Redevelopment Agency Repayment	0	0	0	0	0	0	0	0	0	0	0	5,626,662
xxxx	Reimbursement From County - Lease Payments	1,281,250	0	0	0	0	0	0	0	0	0	1,281,250	13,420,837
3601-42	Water Loan Repayment	0	0	0	0	0	0	0	0	0	0	0	1,406,800
3602-43	Sewer Loan Repayment	850,216	850,216	850,216	850,216	850,216	850,216	850,216	850,216	850,216	850,216	8,502,156	21,163,459
3601-	General Services Loan Repayment	0	0	0	0	0	0	0	0	0	0	0	689,789
3602	Refuse Loan Repayment (3602-42)	4,346,470	0	0	0	0	0	0	0	0	0	4,346,470	47,194,839
3604	Sunnyvale Office Center	274,319	279,805	285,401	291,109	296,931	302,870	308,927	315,106	321,408	327,836	3,003,713	5,844,702
3605	Power Generation Facility	1,053,326	1,084,926	1,117,474	1,150,998	1,185,528	1,221,094	1,257,727	1,295,459	1,334,322	1,374,352	12,075,207	22,283,868

**035. GENERAL FUND  
REVENUES BY SOURCE**

	ACTUAL 2010/2011	CURRENT 2011/2012	BUDGET 2012/2013	PLAN 2013/2014	PLAN 2014/2015	PLAN 2015/2016	PLAN 2016/2017	PLAN 2017/2018	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	PLAN 2021/2022	FY 2011/2012 TO FY 2021/2022 TOTAL
TOTAL INTERFUND REVENUES	11,293,118	10,130,637	7,509,755	7,336,246	8,308,930	7,975,035	7,993,730	8,015,689	8,035,794	7,678,888	7,707,933	7,729,523	88,422,161
1208 Restricted Cash Donations	1,455	500	0	0	0	0	0	0	0	0	0	0	500
1216 Miscellaneous Grants - Other	10,000	47,084	0	0	0	0	0	0	0	0	0	0	47,084
4460-02 Repayments - Conway Property Owners	20,630	18,119	18,119	18,119	18,119	18,119	18,119	18,119	8,674	8,674	8,674	8,674	161,529
3801-01 Personal Property Sale	11,014	14,170	8,262	8,427	8,596	8,768	8,943	9,122	9,304	9,490	9,680	9,874	104,637
2764 Unclaimed Property	3,384	0	0	0	0	0	0	0	0	0	0	0	0
2774 DPS Property Revenue	18,862	2,552	0	0	0	0	0	0	0	0	0	0	2,552
4100 Miscellaneous Revenues	5,537	5,000	5,100	5,202	5,306	5,412	5,520	5,631	5,743	5,858	5,975	6,095	60,844
4102 Damage to City Property	284,980	100,000	102,000	104,040	106,121	108,243	110,408	112,616	114,869	117,166	119,509	121,899	1,216,872
4104 Jury Duty Reimbursement	70	0	0	0	0	0	0	0	0	0	0	0	0
4114 Cash Overage & Shortage	100	0	0	0	0	0	0	0	0	0	0	0	0
4116-02 Photocopies - Public Safety	1,197	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	11,000
4116-04 Photocopies - Other Departments	3,030	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	11,000
4117-01 Printed Material Sales	585	597	609	621	634	646	659	672	686	700	714	728	7,266
4117-05 Printed Material Sale - Public Works/Plans & Specs	7,686	5,753	5,868	5,985	6,105	6,227	6,352	6,479	6,608	6,741	6,875	7,013	70,007
4121 Miscellaneous Reimbursement	85,250	45,195	0	0	0	0	0	0	0	0	0	0	45,195
TOTAL MISCELLANEOUS	453,780	240,970	141,958	144,395	146,880	149,416	152,002	154,639	147,885	150,629	153,428	156,283	1,738,484
3800 Real Property Sale	0	0	9,000,000	2,130,818	0	0	0	11,474,036	0	0	0	0	22,604,854
TOTAL SALE OF PROPERTY	0	0	9,000,000	2,130,818	0	0	0	11,474,036	0	0	0	0	22,604,854
4400 Transfers In	9,192,356	9,429,422	8,202,315	8,293,048	8,611,532	8,772,743	9,025,394	9,075,317	9,347,695	9,556,909	9,700,036	9,905,780	99,920,191
TOTAL TRANSFERS IN	9,192,356	9,429,422	8,202,315	8,293,048	8,611,532	8,772,743	9,025,394	9,075,317	9,347,695	9,556,909	9,700,036	9,905,780	99,920,191
xxxx Budget Supplement Revenues	0	0	0	0	0	0	0	0	0	0	0	0	0
FUND TOTAL	132,691,667	138,862,401	147,654,494	142,878,742	149,322,488	153,630,593	158,164,630	174,102,961	167,156,131	171,675,330	176,683,552	182,069,613	1,762,200,935

**035. GENERAL FUND  
REVENUES BY SOURCE**

	PLAN 2022/2023	PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	FY 2022/2023 TO FY 2031/2032 TOTAL	FY 2011/2012 TO FY 2031/2032 TOTAL
TOTAL INTERFUND REVENUES	7,805,581	2,214,947	2,253,091	2,292,323	2,332,675	2,374,180	2,416,870	2,460,780	2,505,946	2,552,404	29,208,796	117,630,957
1208 Restricted Cash Donations	0	0	0	0	0	0	0	0	0	0	0	500
1216 Miscellaneous Grants - Other	0	0	0	0	0	0	0	0	0	0	0	47,084
4460-02 Repayments - Conway Property Owners	8,674	8,674	8,674	1,313	1,313	1,313	1,313	1,313	1,313	1,313	35,213	196,742
3801-01 Personal Property Sale	10,170	10,475	10,789	11,113	11,447	11,790	12,144	12,508	12,883	13,270	116,588	221,225
2764 Unclaimed Property	0	0	0	0	0	0	0	0	0	0	0	0
2774 DPS Property Revenue	0	0	0	0	0	0	0	0	0	0	0	2,552
4100 Miscellaneous Revenues	6,278	6,466	6,660	6,860	7,066	7,278	7,496	7,721	7,953	8,191	71,968	132,812
4102 Damage to City Property	125,556	129,323	133,203	137,199	141,315	145,554	149,921	154,419	159,051	163,823	1,439,364	2,656,235
4104 Jury Duty Reimbursement	0	0	0	0	0	0	0	0	0	0	0	0
4114 Cash Overage & Shortage	0	0	0	0	0	0	0	0	0	0	0	0
4116-02 Photocopies - Public Safety	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	10,000	21,000
4116-04 Photocopies - Other Departments	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	10,000	21,000
4117-01 Printed Material Sales	750	772	795	819	844	869	895	922	950	978	8,594	15,860
4117-05 Printed Material Sale - Public Works/Plans & Specs	7,223	7,440	7,663	7,893	8,130	8,374	8,625	8,884	9,150	9,425	82,807	152,813
4121 Miscellaneous Reimbursement	0	0	0	0	0	0	0	0	0	0	0	45,195
TOTAL MISCELLANEOUS	160,651	165,151	169,785	167,197	172,114	177,178	182,394	187,766	193,300	198,999	1,774,534	3,513,018
3800 Real Property Sale	0	0	0	0	0	0	0	0	0	0	0	22,604,854
TOTAL SALE OF PROPERTY	0	0	0	0	0	0	0	0	0	0	0	22,604,854
4400 Transfers In	10,302,885	10,518,442	10,830,879	11,152,579	11,452,177	11,792,251	12,232,384	12,595,590	12,874,098	13,255,767	117,007,052	216,927,243
TOTAL TRANSFERS IN	10,302,885	10,518,442	10,830,879	11,152,579	11,452,177	11,792,251	12,232,384	12,595,590	12,874,098	13,255,767	117,007,052	216,927,243
xxxx Budget Supplement Revenues	0	0	0	0	0	0	0	0	0	0	0	0
FUND TOTAL	188,316,084	188,691,525	195,008,287	201,432,442	208,015,023	214,928,431	222,159,454	229,543,473	237,094,304	245,055,441	2,130,244,463	3,892,445,398

**Financial Plans -  
Special Revenue Funds**

## **SPECIAL REVENUE FUNDS**

Special Revenue Funds are used to account for the proceeds of specific revenue sources that are legally restricted or earmarked for particular functions or activities of government. In many cases, a Special Revenue Fund has been set up in response to legal requirements established by a granting agency or another level of government.

### **▪ Housing Fund**

The Housing Fund is comprised primarily of housing mitigation fees and Below-Market-Rate Housing (“BMR”) fees and fines. Expenditures are for operations related to developing affordable housing, managing the City’s below-market-rate housing program, and for capital and special projects that produce new affordable housing. The Housing Fund contains two sub-funds, one for Housing Mitigation Fees and the other for BMR revenues.

#### Housing Mitigation Sub-Fund

Housing Mitigation fees are development impact fees paid by developers of large new employment-generating developments, pursuant to S.M.C. 19.22.035, in order to maintain or improve the City’s jobs/housing balance. These fees are used to provide additional affordable housing in the City. Housing Mitigation fees and accrued interest are maintained in a separate sub-fund of the Housing Fund.

During the first ten years of the long-term financial plan, Housing Mitigation Fees in the amount of \$23 million are projected to be received from anticipated industrial or office developments. During the second ten years, an additional \$29.6 million is projected. Revenue projections are based on a number of factors, including: current projects in the pipeline, historical collections, total development square footage eligible to pay this fee, and the current and projected per square foot Housing Mitigation Fee.

Over the past five years, this revenue stream has allowed the City to assist a number of important housing projects, most notably the provision of over \$4 million to assist in the development of 123 affordable apartments for seniors and over \$2 million to acquire 20 rental apartments for lower-income households. Assistance to affordable housing developments is provided in the form of a loan, with payments either amortized, deferred, or based on residual receipts of the project’s projected operating cash flow. Interest rates vary and are set forth in each loan agreement. Down payment assistance loans are deferred for thirty years or until sale or transfer of the home. Payments received on these loans are deposited into this Sub-Fund and re-used for additional housing activities.

In FY 2011/2012, this Sub-Fund is expected to receive a \$3.5 million loan repayment related to a \$4 million loan it made for the Fair Oaks Senior Housing property. During the first ten years of the planning period, staff projects the Housing Fund/Housing Mitigation Sub-Fund will receive a total of

\$2.1 million in loan repayments, including payment in full of the \$450,000 loan for the Aster Park Apartments property and amortization on other outstanding loans. Approximately \$1 million is expected in the final ten years of the long-term plan.

Interest income on the reserve balances in this sub-fund continues to accrue and is available for future housing projects.

Project expenditures total \$13.4 million for FY 2012/2013, including \$8.1 million for the development of affordable housing at the Armory site. The funds for this project have been set aside since FY 2009/2010 for the specific purpose of providing affordable housing/homeless assistance as a part of the Onizuka Base Relocation and Closure process. Other notable projects include \$5 million for the anticipated development of additional affordable housing and \$300,000 for a contribution to the Housing Trust Fund of Santa Clara County.

By the end of FY 2012/2013 the Housing Mitigation Sub-Fund is projected to have a Housing Mitigation Reserve balance of approximately \$4.5 million. These funds are available for future affordable housing projects in the City when they are identified. A placeholder entitled Future Housing Projects is included in the Long-Term Financial Plan for such projects.

#### [Below Market Rate \(BMR\) Housing Sub-Fund](#)

The Housing Fund has a second sub-fund for Below Market Rate (BMR) housing revenues and expenditures.

The BMR Program does not generate funds for housing, but rather generates affordable housing directly, through mandatory development requirements applied to most new housing developments. This is a land use/zoning tool used nationally to guarantee a minimum level of affordable housing even in higher cost areas, known as “inclusionary zoning.” The Municipal Code requires that developers sell 12.5% of all new homes in subdivision and condominium developments to lower and moderate income households at affordable prices established by the BMR program guidelines and SMC Chapter 19.66. The BMR Program has specific eligibility requirements and income limits for prospective buyers of BMR homes.

Revenues in the BMR Sub-Fund include BMR application fees, revenues from BMR compliance and enforcement actions, payments on loans originating from the Sub-Fund, and interest earnings. Expenditures include operating costs for administering and monitoring the BMR program, and a special project for BMR compliance enforcement (\$10,200).

The BMR Housing Sub-Fund has a BMR In-Lieu Fee Reserve for deposit of “BMR In-Lieu Fees” received from developers of smaller projects “in lieu of” providing actual BMR homes for sale. This option is currently available only to developments of 19 or fewer new homes, pursuant to the Municipal Code. The fees are intended to be used by the City to provide a comparable amount of affordable housing elsewhere in the City. This reserve is reduced in future years of the planning period as the in-lieu fees received from the prior projects are expended. Staff anticipates receiving



additional in-lieu fees from future projects, however, such events occur infrequently. The current BMR ordinance will likely be amended within the next few years, per Council direction to improve certain aspects of the program. After these amendments have been adopted, staff will adjust the in-lieu fee revenue projections accordingly.

▪ **HOME Grant Fund**

HOME Investment Partnership Program grants from the federal government may be used to provide housing affordable to lower-income households. Eligible uses of HOME grant funds include acquisition, new construction, rehabilitation, tenant-based rental assistance, and down payment assistance. The activities must benefit low income households with incomes at or below 80% of area median income. According to federal statutes, HOME grants must be committed to a specific project within two years and fully expended within five years of the grant award.

The recommended long-term financial plan for the HOME Grant Fund includes an estimated grant allocation for FY 2012/2013 of \$321,000 and shows ongoing estimated HOME grant revenues of the same amount as a placeholder for future allocations. This is a decrease of over 50% from the FY 2011/2012 allocation, as these grant funds continue to be cut by the federal government.

Funds in FY 2012/2013 are allocated to Operations (\$103,213) and three special projects. The projects are First

Time Homebuyer Loans (\$100,000), Tenant Based Rental Assistance (\$200,000), and Mid-Peninsula Housing – Garland Plaza Rehabilitation (\$1.5 million). Included in the long-term financial plan is a line item for Future HOME/Housing Projects beginning in FY 2013/2014. As specific projects are identified, they will be brought to Council for approval.

Approximately \$4.7 million in loan payments are expected throughout the 20-year plan. Expenditures of these repayments will be for future HOME projects, to be identified and approved by Council.

▪ **Community Development Block Grant (CDBG) Fund**

The Community Development Block Grant (CDBG) program is a federal program that allocates annual grants to larger cities and urban counties to develop viable communities by providing decent housing, a suitable living environment, and needed public services, principally for low and moderate income persons. The City receives an annual appropriation from the U.S. Department of Housing and Urban Development (HUD) based on a formula derived by community need.

The Community Development Block Grant Fund consists of two sub-funds which account for revenues from Community Development Block Grants and the repayment of commercial and residential loans. Primary expenditures are for operations, housing opportunities, capital projects, and most of the City’s outside group funding efforts.

### Community Development Block Grant (CDBG) Sub-Fund

The CDBG Sub-Fund accounts for Community Development Block Grants from the federal government. The Housing division staff estimates that the FY 2012/2013 entitlement amount will be \$996,570. Since the City has received CDBG funds annually over a number of years, we are showing future grant receipts at the FY 2012/2013 entitlement level throughout the 20-year financial plan. The estimated allocation is more than 20% less than the allocation from two years ago. As the federal government grapples with a sizeable deficit and a contentious political environment, varying levels of cuts to CDBG funds have been proposed. Staff anticipates some further reduction but believes the program will continue long term.

The CDBG and HOME grants must be spent in accordance with a five-year “Consolidated Plan,” a strategic plan and budget for use of these grants, submitted to HUD for approval every five years. The plan identifies a jurisdiction’s overall needs for affordable housing and other community development activities. HUD requires the City to submit annual updates during the intervening years of the Consolidated Plan, generally done in May of each year.

CDBG funds may be used for acquisition, rehabilitation and preservation of existing affordable housing, certain types of public services and facilities, and elimination of blight. Capital and special projects funded with CDBG must implement the goals of the 2010-2015 Consolidated Plan. The City submits

a performance report to HUD annually to report on its uses of the CDBG and HOME funds, and how these activities contribute toward achieving the goals of the Consolidated Plan.

Additionally, by regulation, up to 15% of the annual CDBG allocation plus prior year program income may be used for public (human) services. The recommended FY 2012/2013 Budget includes \$217,436 for granting to qualified human services providers or “sub-recipients”. This is the second year of an existing two-year grant cycle for human services (also known as Outside Group Funding).

CDBG funds may also be used for projects that benefit groups with special needs, such as senior or handicapped citizens, or for targeted geographical areas that meet certain income requirements. FY 2012/2013 projects include \$100,000 for Home Access, Paint and Emergency Repair, and Energy-Efficiency; \$100,000 for ADA Curb Retrofits; \$242,402 for the completion of the Columbia Neighborhood Center expansion; and \$220,000 for the Sunnysvale Workforce Development Program.

### CDBG Revolving Loan Sub-Fund

The Revolving Loan Sub-Fund was established by Council action in 2001, pursuant to HUD regulations for uses of CDBG “Program Income” from City loans funded with CDBG grants in prior years, and was separated for accounting purposes in FY 2003/2004. This revolving fund allows the

City to account for program income from housing loans made with CDBG funds and reuse those funds for the same purpose (housing rehabilitation), pursuant to HUD regulations.

The Revolving Loan Sub-Fund has one source of revenue: loan payments on prior CDBG housing loans. The current CDBG loan portfolio includes approximately 200 loans with a total outstanding debt of over \$10 million. Staff projects \$207,000 in revenue for FY 2012/2013 from the CDBG loan payments.

The recommended FY 2012/2013 Budget contains one project for the Revolving Loan Sub-Fund which is to provide up to \$150,000 in single family rehabilitation loans during the fiscal year.

### ▪ **Park Dedication Fund**

State law allows local communities to require developers of housing units to offset the impact of those new housing units on the City's ratio of open space per 1,000 population by providing additional open space or paying a comparable fee. The Park Dedication Fund was established to meet statutory requirements regarding the accounting for Park Dedication Fees paid by developers. In general, the City collects park in-lieu fees for housing projects that do not dedicate land for use as parks or open space. This fee is calculated on an average fair market value per square foot as determined by the Community Development Department annually. In prior

years, the fee was based on a park facility standard of 1.25 acres per 1,000 population. In November 2009, Council raised the standard to 3.0 acres per 1,000 population over a three-year period. In April 2011, Council moved to raise the standard to 5.0 acres per 1,000 population, also to be phased in over three years. Due to current market conditions, the value used to calculate the fee for FY 2012/2013 is being held flat at \$69 per square foot.

Park Dedication revenues are accounted for in the Park Dedication Fund as legally required, and then available resources are appropriated here or transferred to the Capital Projects Fund or the Infrastructure Fund for designated and approved park-related projects.

Authorizing language in the State Quimby Act indicates that fees may be used to pay for "developing new or rehabilitating existing neighborhood or community park or recreational facilities." Certain legal cases have clarified that park in-lieu fees may be used for parks or recreational facilities that are adjacent to the subdivision or multi-family development from which they are collected but may also be used for larger community parks and regional facilities that are reasonably available for use by the residents of the subdivision or development. Park Dedication Fees may not be used for operating or routine maintenance. For the last several years, Park Dedication Fees were also used to pay for golf course rehabilitation projects. In April 2011, however, Council acted to cease that practice for projects that were not already

programmed to be funded in this manner, determining instead that golf course revenues associated with the Golf and Tennis Enterprise Fund would pay for these improvements.

Park in-lieu fees must be committed within a five-year period, and certain of these fees are subject to the Fee Mitigation Act, which requires specific review and findings every five years. The City conforms with both of these requirements.

It is estimated that approximately \$5.8 million in Park Dedication Fees will be received during FY 2011/2012. Based on current projects in process, revenues for FY 2012/2013 and FY 2013/2014 are expected to be \$4.5 million and \$4.1 million, respectively. These projections reflect the phase in of the 3.0 acre and 5.0 acre standards recently implemented. For FY 2014/2015 and beyond, revenues are projected based on 200 dwelling units per year being added that are eligible to pay the fee at the full 5.0 acre standard. These projections yield approximately \$66 million in revenue over the first ten years and an additional \$86 million during the second ten years of the long-term plan.

The Park Dedication Fund also receives rental income from six houses that the City purchased in anticipation of expanding Murphy Park and Orchard Gardens Park. The long-term financial plan projects that the houses associated with Murphy Park will be sold in FY 2012/2013, with proceeds being available to fund other park-related capital or infrastructure. Estimated revenue from rental income for the three remaining Orchard Gardens houses is expected to be \$57,000 in FY

2012/2013. Rental income ends after FY 2012/2013 as the houses are demolished and park expansion gets underway.

The Park Dedication Fund is responsible for all parks-related capital and infrastructure projects. A total of \$29.4 million in transfers to the Capital and Infrastructure Funds is programmed throughout the long-term financial plan to ensure that our park facilities are in good working condition to meet increased public use. Approximately \$6.1 million is programmed for transfer in FY 2012/2013, the majority of which is for the Seven Seas Neighborhood Park (\$4.0 million). Other notable projects include Orchard Gardens Park Expansion, which is funded for a total of \$900,000 between FY 2012/2013 and FY 2013/2014, and Theatre Lighting and Sound Replacement for \$356,000 in FY 2012/2013.

During an April 2011 study session, staff advised Council of its plans to develop for Council's consideration more detailed policies related to implementation of the Park Dedication Fund revenues. In February 2012 during another study session, staff returned to Council with its recommendations related to the use of Park Dedication Fee revenues. Council direction to staff was to return with a written Council Policy on how Park Dedication Fees would be allocated in the future. The policy will include a minimum percentage of funds to be used for park land acquisition, guidelines on project prioritization, and a methodology for allocating funds for City-wide and local park improvements. Staff expects to return to Council in the near future so the new policies should be in place to guide development of the FY 2013/2014 capital

improvement program budget. In the meantime, this year's budget submittal focuses on projects related to rehabilitation of existing park and recreation infrastructure. As such, the \$29.4 million programmed for transfer to the Capital and Infrastructure Funds over the 20-year plan only reflect the existing park and recreation infrastructure, with the exception of the Seven Seas and Orchard Gardens projects. Another \$127 million has been programmed into the long-term plan as a placeholder for Future Park Dedication Funded Projects. These future projects will be determined based on the results of the prioritization discussed above.

#### ▪ **Asset Forfeiture Fund**

The Asset Forfeiture Fund was established to account for monies received through drug and other law enforcement activities as allowed under Federal and State asset forfeiture guidelines. The purposes for which asset forfeiture can be used are limited, and funds are drawn down for new one-time expenses targeted for law enforcement services. As this is done, caution should be used to assure that these expenses are ones that fit into the City's priorities and that do not lead to unnecessary future liabilities.

It is expected that the Asset Forfeiture Fund will end FY 2011/2012 with approximately \$875,000 in reserves. Future funds cannot be anticipated and are not programmed for the remaining years of the long-term financial plan. The Fund does earn interest revenue on its unexpended balance. For FY 2012/2013 this is projected to be about \$5,000.

The recommended FY 2012/2013 Budget includes a continuing transfer to the General Fund to support juvenile diversion activities within the Police Services program. The City currently has an agreement with the County of Santa Clara to pay for the direct salary, excluding benefits, of one Deputy Probation Officer. For FY 2012/2013, this amount is \$98,123. This transfer is reflected through FY 2016/2017 when there are not enough available funds to fully support this program. At that time, the Public Safety Department will need to evaluate the juvenile diversion activities in relationship to other departmental priorities to determine whether to continue funding the program within the City's General Fund.

The recommended FY 2012/2013 Budget includes \$48,960 for the Police Services Equipment - Cell Phones project, which supports the cost of specialized cellular phones used for police services. When Asset Forfeiture Funds are projected to run out in FY 2018/2019, the department will need to evaluate the use of these phones. If additional asset forfeiture funds are received in the future, they will be applied toward the cost of these phones.

#### ▪ **Police Services Augmentation Fund**

The Police Services Augmentation Fund accounts for two grant programs that provide monies for law enforcement purposes. The first is the Supplemental Law Enforcement Services (SLES) program established by the State, and the second is a smaller federal Edward Byrne Memorial Justice

Assistance Grant from the Bureau of Justice Administration (BJA).

The State SLES monies constitute the major portion of this Fund. The City first received the SLES grant in FY 1996/1997. Over the years, the amounts of both grants have decreased or varied significantly. BJA decreased from a high of \$70,158 to a low of \$10,807. BJA funding for FY 2012/2013 is expected to be \$10,000. SLES funding has fluctuated over the years, with a high of nearly \$300,000 in FY 1996/1997 to a low of \$100,000 in FY 2008/2009 and again in FY 2010/2011. After initially being eliminated, funding for FY 2011/2012 was restored to a level of nearly \$270,000, which was the result of the State shifting Motor Vehicle License funds away from local agency General Funds into the grants that provide SLES funding. This was intended to be a permanent shift, and as such, funding in the amount of \$267,759 has been programmed for FY 2012/2013.

Initially the Police Services Augmentation Fund monies were used to fund full-time positions within the Department of Public Safety. Over the years as the funding levels have been reduced, even to the extent that the availability of SLES funding has been in jeopardy, utilizing SLES funds to pay for personnel has become increasingly difficult. As such, during the budget development process for FY 2012/2013, the Department of Public Safety realigned all of its staffing within General Fund programs and has planned the use of SLES funds, as available, for equipment and other initiatives that

augment police services. This will allow for greater flexibility when funding fluctuates as it has done in the past.

## ▪ **Employment Development Fund**

The City of Sunnyvale, as administrative entity for the North Valley (NOVA) Job Training Consortium, is required by legislation and regulations to account for the use of various federal and state funds and program revenues for the workforce development activities that are conducted for the consortium. The City established the Employment Development Fund to fulfill this obligation.

NOVA, formed in 1983, serves the cities of Cupertino, Los Altos, Milpitas, Mountain View, Palo Alto, Santa Clara and Sunnyvale. The City of Sunnyvale, through its NOVA Workforce Services Department, administers NOVA's programs on behalf of the consortium cities. NOVA has a wide variety of programs funded through various sources, with baseline funding originating from the federal government and passing through the State of California. A significant amount of additional grant money is received through competitive grants from federal and state sources. Since July 1, 2000, the primary funding source for the NOVA Workforce Services Department has been federal Workforce Investment Act (WIA) appropriations and competitive grants.

The WIA dictates funding formulas whereby the allocation of funds provided by Congress to support the Act are

distributed to the states. A primary factor of these formulas is the unemployment rate. These funds come in three targeted categories: Youth, Adult, and Dislocated Worker. Each of these categories serves a defined population.

The recommended FY 2012/2013 Budget is based on an estimate of grant resources for the year. In addition, NOVA's staffing level is based on an approach that budgets staffing only for its most stable funding resources, which are NOVA's allocated funding and its longest-funded competitive WIA grant, funded from the State's Additional Assistance pool. NOVA has a long history of being very competitive for additional federal and state resources and intends to submit several grant applications during the year. Any additional revenues and expenditures as a result of new grants obtained, including the need to budget casual staff for those short-term projects, will be reflected in a cumulative budget modification submitted each fiscal year. For the purposes of the City's recommended FY 2012/2013 Budget, we have taken the total funding estimates as described and used these as the basis for NOVA's FY 2012/2013 program and service levels. Due to the ending of two major discretionary grants, one federal under the American Recovery and Reinvestment Act and one state for the SolarTech Workforce Innovation Collaborative, overall NOVA staffing levels are being reduced by 8 regular full-time employees, 3 regular part-time employees, and 15 casual part-time employees as of the end of the 2011/2012 fiscal year.

It is important to note that, as different grants come and go, various programs and activities operated by NOVA often have a short lifespan relative to programs operated by other City departments. Therefore, the current listings of programs that have been operated by NOVA during the last several years are not included in the budget document. Rather, a base funding level will be carried into the new fiscal year and the budget will be modified for planned activities, outcomes, and expenditures during the course of the year as new funding is secured and new contract goals and obligations are agreed upon.

In the past, the NOVA Workforce Services Fund's long-term financial plan reflected grant revenues only for the immediate planning period. To recognize NOVA's long tenure in the City, an average grant of \$6 million per year has been projected for the next three fiscal years, growing to \$7 million in year four, and reaching \$8 million per year for all subsequent years for the duration of the 20-year planning period.

#### **• Parking District Fund**

The Parking District Fund is a small fund that provides for the ongoing landscape and maintenance of downtown parking lots through assessments on property owners within the district. The Downtown Parking District includes all public parking in the downtown area, with the exception of the parking provided by the Sunnyvale Town Center.

The approval of Proposition 218 had a significant effect on the methodologies utilized to raise assessments to fund maintenance and operations within the Parking District. Proposition 218 not only deals with the approach and methodologies to be used for benefit assessments, but also the approval process. Essentially, after a method has been selected, a vote occurs by those who would be assessed, with votes weighted according to the amount of assessment. If this weighted majority does not approve the assessment, then it does not go forward.

For a number of years, the Parking District assessment was set by an election held every one or two years. In June 2009, the District property owners approved a long-term assessment methodology whereby the FY 2009/2010 assessment rate was set as the base rate which would be adjusted annually by the previous year's change in the Consumer Price Index going forward. The Long-Term Financial Plan for FY 2012/2013 reflects this methodology over the full 20-Year Plan. The special assessment for FY 2012/2013 is projected to be \$164,092. It is anticipated the Parking District and assessment methodology will be reviewed after the redevelopment of the adjacent Town Center and Town and Country sites.

In addition to operations costs, the Parking District Fund reflects a special project that has funding programmed annually to pay for the costs of calculating and implementing the assessments.

## ▪ **Gas Tax Fund**

The Gas Tax Fund is required by State law to account for Gas Taxes collected and allocated by the State. The State Gasoline Tax is a flat rate per gallon levied on gasoline and other motor fuels. Gas Tax is distributed to the State, cities and counties on a formula primarily based on population. The share of Gas Taxes that Sunnyvale is allocated has declined slightly as population growth in other areas of the state outpace our growth rate. Citizens in California also pay federal gasoline taxes, but we are a “net donor state” in that we receive less in transportation funding than we pay in gasoline taxes.

In March 2010 the legislature passed a bill that repealed the State Sales Tax on gasoline, which had been the funding source for Proposition 42, and replaced it with an increased excise tax on gasoline. In effect, this increased the Gas Tax rate to 35.3 cents per gallon. The intention was to replace the revenues expected from Proposition 42. As such, it includes an annual index which ensures that it will keep pace with the Sales Tax revenue. It should be noted that only the State Sales Tax on gasoline was repealed; the local 1% rate remains intact. Starting with the adopted FY 2011/12 Budget, revenues and expenditures that were formerly in the Traffic Congestion Relief Fund (Proposition 42) were incorporated into the Gas Tax Fund to reflect this legislation.

Combined Gas Tax revenues have been projected at approximately \$3.65 million each year throughout the 20-



Year Plan. Because these revenues are based on the number of gallons sold and not on price, no growth in revenue is projected.

In accordance with state law, the Gas Tax Fund receives interest earnings on any unspent cash balances. Gas Tax funds must be spent on maintenance and capital related to public streets and highways. The Gas Tax Fund works in tandem with the General Fund, with a set amount of funding for operations and remaining funds used to cover Gas Tax-eligible capital projects.

Operating expenses programmed for Public Works Department street maintenance in this fund are approximately \$2 million annually for FY 2012/2013 and the remainder of the first ten years of the long-term plan. Operating expenses covered by the Gas Tax Fund are \$1.2 million in the second ten years of the long-term plan.

The recommended FY 2012/2013 Budget for the Gas Tax Fund has transfers to the Capital and Infrastructure Funds of \$1,544,146. The seven projects to be funded by these transfers are: Traffic Signal Controller Replacement (\$93,121); Traffic Signal Hardware and Wiring (\$357,000); Pavement Rehabilitation (\$878,724); Street Lights Conduit Replacement (\$51,000); Battery Backup System for Traffic Signals Maintenance (\$52,224); Traffic Signal Lights LED Array Replacements (\$45,900); and Calabazas Creek Bridge

at Old Mountain View-Alviso Road (\$66,177). Additionally, the Evaluation of Bridges and Levees (\$200,000), Minor Repair of Bridges and Culverts (\$10,200), and City Share of Development Costs – Streets (\$10,200) projects are directly funded by the Gas Tax Fund.

The project administration expenditure in the Gas Tax Fund represents the in-lieu charges for Engineering Services that are expected to be utilized in supporting capital projects that are funded from the Gas Tax Fund.

#### ▪ **Transportation Development Act (TDA) Fund**

In FY 2003/2004 a small special revenue fund was established to account for activities related to Transportation Development Act (TDA) funds. These funds were created by State legislation that annually returns to each region in the State ¼ of 1% of State Sales Tax revenues to be used for transportation projects. These funds are restricted for pedestrian and bicycle facilities and bicycle safety education programs and must be segregated for those purposes. The TDA, in accordance with Public Utilities Code Section 99245, must submit a report of a fiscal and compliance audit made by an independent auditor at the end of each fiscal year.

The recommended FY 2012/2013 Budget includes revenues of \$94,203 from TDA funds. These funds will be spent on the Duane Avenue Bicycle Lanes project.

## ▪ **Youth and Neighborhood Services Fund**

The Youth and Neighborhood Services Fund accounts for the revenues and ongoing operating program expenditures associated with the management and maintenance of the Columbia Neighborhood Center (CNC). On May 10, 1994, Council approved development of a neighborhood service center at Columbia Middle School to meet the health, social, recreational, and educational needs of North Sunnyvale residents (with an emphasis on serving disadvantaged youth) through a coordinated network of services. Advanced Micro Devices contributed \$1 million to the Columbia Neighborhood Center project, one-half of which Council used to establish the Youth Opportunity Fund (now renamed the Youth and Neighborhood Services Fund) to generate interest to help offset ongoing operating program expenditures.

The operating program expenditures for Columbia Neighborhood Center and related projects are accounted for in this fund along with the associated program revenues. As outlined in the partnership agreement, the City is reimbursed by the Sunnyvale School District for a portion of the cost of services provided at the Columbia Neighborhood Center. For FY 2012/2013 this reimbursement is projected to be \$181,134 and considers the additional reimbursement related to the recently completed Center expansion. Other revenues to the fund are recreation fees, rental fees for the facilities, interest earnings on the endowment, and an annual subsidy from the General Fund. For FY 2012/2013, this subsidy is expected to be \$514,476.

Expenses included in this fund are for the direct services provided at the CNC, including CNC operations, which are now overseen by the Library and Community Services Department. It should be noted that expenses for Public Safety activities associated with CNC, which were formerly budgeted in the CNC program, were removed in FY 2010/2011 and are now reflected in the Public Safety Department budget.

## ▪ **Redevelopment Successor Agency Fund**

As part of Governor Brown's effort to deal with the State's budget deficit, the Governor proposed the elimination of redevelopment agencies (RDAs) in the FY 2011/2012 State Budget. In June 2011, the State Legislature approved and the Governor signed two pieces of legislation: ABx1 26, which dissolved RDAs and ABx1 27, which allowed RDAs to opt into a voluntary alternative program to avoid the dissolution by making payments. The California Redevelopment Association and the League of California Cities challenged both pieces of legislation on constitutional grounds. In late December 2011, the State Supreme Court ruled that ABx1 26 was constitutional and ABx1 27 was not. As a result all RDAs, including the Sunnyvale Redevelopment Agency, were legally dissolved on February 1, 2012.

The City has elected to be the Successor Agency, overseeing the wind down of the RDA. An Oversight Board supervises the Successor Agency. It is made up of seven members as follows: two members appointed by the County board of supervisors, two appointed by the mayor, one from the

largest special district determined by property tax share, one appointed by the county superintendent of education, and one appointed by the Chancellor of the California Community Colleges.

A critical piece of the wind down process is the determination of enforceable obligations for payment from the former property tax increment allocation. Debt service obligations are recognized as enforceable obligations in ABx1 26 and the Sunnyvale Oversight Board has approved the debt service payments for the Central Core Redevelopment Project Tax Allocation Bonds (TABS) and the reimbursement of lease payments for the Parking Facility Certificates of Participation.

Obligations of the Amended Disposition and Development and Owner Participation Agreement (ADDOPA), the current development agreement for the Town Center project, have also been approved as enforceable obligations. This includes cost sharing for the environmental remediation of the site and the property tax sharing agreement. As part of the ADDOPA, the RDA agreed to give the developer up to \$4.5 million per year of Tax Increment generated by the project plus 50% of any receipts above this amount, in return for construction by the developer of public streets and underground parking through FY 2025/2026.

A final determination has not been made on the loan repayments to the General Fund. ABx1 26 specifically excludes most types of agreements between a RDA and its sponsoring community as an enforceable obligation after a

RDA is dissolved. At the beginning of FY 2011/2012, the RDA owed approximately \$60 million to the General Fund, largely the result of the RDA's inability to raise sufficient tax increment revenue to repay the City for annual lease payments made by the City for debt obligations. In fact, the City continued to provide funding for many years following the passage of Proposition 13 to support RDA operations. In the FY 2011/2012 Budget, the General Fund had anticipated a total of \$134 million over the 20-year financial plan in loan repayments and accrued interest.

There is pending legislation that may allow the City to recover some of the loan repayments. A portion may also be recognized because it is directly tied to debt service obligations. However, because a determination has not been made at this time, the recommended budget does not include loan repayments after the dissolution date.

The recommended budget presents two financial plans: one for the close out of the RDA Fund effective February 1, 2012 and one for the Redevelopment Successor Agency's enforceable obligations. The RDA Fund includes loan repayments made to the General Fund through January 31, 2012. The Redevelopment Successor Agency Fund includes payments to the developer under the terms of the ADDOPA. \$6.5 million is budgeted for FY 2011/2012 because of the accrued liability. The developer is not eligible for a payment until a milestone is met. \$6.5 million represents what is owed to date, accrued from FY 2002/2003 that will be due immediately when the milestone is met.

The financial plan also includes administrative expenses. ABx1 26 allows for reimbursement of administrative expenses, up to a cap. It should also be noted that administrative expenses are the last in line to be reimbursed from the former property tax increment allocation. Therefore, if there are not enough funds to cover the administrative expenses, the General Fund would have to absorb these costs.































**This Page Not Used**



**This Page Not Used**

















**This Page Not Used**







**This Page Not Used**







**Financial Plans –  
Capital and Infrastructure  
Funds**

## **CAPITAL AND INFRASTRUCTURE PROJECTS FUNDS**

Capital and Infrastructure Projects Funds are used for major capital acquisition, construction activities, and renovation or replacement of general City fixed assets. The City currently accounts for these activities in two funds: the Capital Projects Fund and the Infrastructure Renovation and Replacement Fund.

Capital and Infrastructure projects related to the Utility Enterprise Funds are budgeted and accounted for within each individual utility fund. Projects that are funded by more than one utility fund or in combination with another non-utility fund are included in the Capital Projects Fund or Infrastructure Renovation and Replacement Fund.

### **• Capital Projects Fund**

The Capital Projects Fund was established in FY 1997/1998 to account for financial resources to be used for new or substantially enhanced assets or for major rehabilitation of capital facilities. These projects are funded by the General Fund, other governmental funds, or outside sources. Outside revenues into the Capital Projects Fund include federal and state grants, intergovernmental revenues, developer contributions, Traffic Impact and Mitigation Fees, and Sense of Place Fees.

The Capital Projects Fund is divided into distinct sub-funds that receive direct transfers from the funds that are responsible for particular projects. Each sub-fund records revenues, interest earnings, transfers and expenses separately.

### General Assets Sub-Fund

The General Assets Sub-Fund is the largest Capital Projects sub-fund. In FY 2012/2013 it accounts for \$6.1 million in appropriations to projects. \$4.2 million is for the completion of the Seven Seas Neighborhood Park Development and the design of the Orchard Gardens Park Expansion. \$700,000 is planned in FY 2013/2014 to complete Orchard Gardens Park. Both of these projects are funded by a Park Dedication transfer. \$1.8 million is programmed in FY 2012/2013 for the design work on the repair of the Fair Oaks Avenue Bridge, which is the result of recommendations made in the biannual report by the California Department of Transportation (Caltrans). There is an additional \$19 million planned in FY 2013/2014 for construction of the bridge repairs. The majority of this amount will be covered by a federal Highway Bridge Program grant. There are also a significant number of projects currently funded that will not fully expend their appropriations in FY 2011/2012, and these unspent funds will be carried over into FY 2012/2013. Some of the major projects in this category include: Hendy Avenue Complete Street Project, Downtown Streetscape Improvements, and Residential and School Area Sidewalks.

### Gas Tax Sub-Fund

The Gas Tax Sub-Fund accounts for capital projects funded partially or fully by Gas Tax revenues. In FY 2012/2013, \$1.15 million has been appropriated from the Gas Tax Sub-Fund for continued work on the Calabazas Creek Bridge at Old Mountain View-Alviso Road project, which is predominantly grant funded. \$5.3 million is programmed for FY 2013/2014 for this project as well. This is the only project with Gas Tax funding in FY 2012/2013, although it is expected that the Mathilda Avenue Railroad Overpass Improvement project, which is nearing completion, will have some funds carry into FY 2012/2013.

### Traffic Mitigation and Traffic Impact Fees Sub-Funds

The Cumulative Traffic Mitigation Fees and Traffic Impact Fees are accounted for in individual sub-funds of the Capital Projects Fund.

The Traffic Mitigation Sub-Fund was created in order to use Cumulative Traffic Mitigation Fees for capital projects that improve traffic capacity or alternative transportation facilities. Prior to the adoption of the Transportation Strategic Program in November 2003, an interim funding mechanism was implemented for transportation mitigation of major land development. This mechanism was known as Cumulative Traffic Mitigation Fees. Funds are allocated to projects of local or regional significance, depending upon the nature of traffic impacts identified in association with the land development. The adoption of the Transportation Strategic

Program in November 2003 replaced the interim Cumulative Traffic Mitigation Fees. It is estimated that the Traffic Mitigation Fund will have a balance of approximately \$1 million at the end of FY 2011/2012.

The Traffic Mitigation Sub-Fund contains one capital project, Future Traffic Signal Construction/Modification, which has been delayed until FY 2013/2014. An additional traffic signal project had been planned for FY 2016/2017, at which time the Cumulative Traffic Mitigation Fees would have been exhausted. However, outside of the Future Traffic Signal Construction/Modification project, these funds have provided the local match for grant funding. Because these funds have been available, the City has been able to leverage significant grant dollars to important traffic and transportation projects, including Safe Routes to Schools initiatives. Funding previously earmarked for Traffic Signal Construction/Modification in FY 2016/2017 has been dropped into the reserve to be available for future local grant match opportunities. Subsequent to FY 2016/2017, when Traffic Mitigation Funds had expected to be exhausted, funding for the Future Traffic Signal Construction/Modification project was slated to be transitioned to the Gas Tax Fund. During the next projects budget cycle for the recommended FY 2013/2014 Budget, this project will be re-evaluated with funding reprogrammed as appropriate between this Sub-Fund and the Gas Tax Fund. Staff will also continue to look for other sources of local matching funds for future projects.

The Traffic Impact Sub-Fund was created to account for the Traffic Impact Fee that was adopted in November 2003 to be applied to traffic-generating development Citywide. As noted above, this Traffic Impact Fee replaced the interim Cumulative Traffic Mitigation Fee. The City began collecting Traffic Impact Fees on new developments in January 2004. Traffic Impact Fees are to be applied to a specific list of roadway capacity improvement projects that were identified using a Citywide transportation model. The Transportation Strategic Program consists of 14 projects totaling \$180 million. These projects are largely unfunded and will move into the City's twenty-year Projects Budget as funds are received and improvements are needed. A comprehensive listing of these projects can be found under *Traffic and Transportation* in Volume II – Projects Budget of the FY 2012/2013 Recommended Budget.

As the economy continues to recover, the City is expecting to see larger development projects that will start generating significant Traffic Impact Fee revenue. Based on applicable projects currently in the planning process, \$2.7 million in revenue is projected for FY 2012/2013, with another \$2.2 million projected for FY 2013/2014. Beginning in FY 2014/2015, revenues are expected to be approximately \$1.46 million annually, adjusted for inflation. For the entire 20-year plan, a total of approximately \$35 million in Traffic Impact Fee revenue is expected.

There are no new projects in the Traffic Impact Sub-Fund in FY 2012/2013. However, beginning in FY 2013/2014 funds

have been set aside in a *Future Transportation Strategic Plan* Projects expenditure line item to reflect the fact that the purpose of these funds is to accumulate and be used for major roadway projects, as identified in the Transportation Strategic Program. Additionally, a project to update the Computerized Transportation Model has been programmed in this Sub-Fund every five years beginning in FY 2015/2016.

#### Sense of Place Sub-Fund

A new Sub-Fund was established in the Capital Projects Fund in FY 2008/2009 to formally account for projects funded by Sense of Place Fees. Sense of Place Fees have been collected in the City for several years as conditions of approval in certain Industrial-to-Residential areas. So far, the City has two land use areas subject to Sense of Place Fees. These are the Tasman/Fair Oaks Area and the Duane/Lawrence Expressway Industrial-to-Residential area. Dwelling units constructed in these areas are each subject to a Sense of Place Fee as a condition of approval.

Collection of Sense of Place Fees in FY 2011/2012 has been above average and reflects the increase in fee-eligible residential construction. Sense of Place Fee revenues are expected to continue to be strong for the next two years, projected at \$150,000 annually for FY 2012/2013 and FY 2013/2014, before leveling off at \$134,000, adjusted for inflation, for the remainder of the long-term plan. Approximately \$3.1 million is expected over the entire twenty-year planning period.

Staff believes that Sense of Place Fees could become more widespread in coming years. The fees would be required in areas where desired public improvements exceed the requirements of other areas of the City. Developers are normally responsible for frontage improvements, and Sense of Place Fees would help pay for other amenities that are not project specific and benefit the entire area (e.g. special signage, area entry treatments, aesthetic enhancements, etc.). Sense of Place Fees could also be required in areas with special land use or public improvement plans (Specific Plans, Precise Plans, Pedestrian and Bicycle area plans, etc.).

Since specific projects for these monies have not yet been identified, future expenditures are shown as *Future Sense of Place Projects* in the long-term plan.

#### State Infrastructure Bond Sub-Fund

An additional revenue source reflected in a Sub-Fund of the Capital Projects Fund beginning in FY 2008/2009 is the State Infrastructure Bond (Proposition 1B) for Local Streets and Roads, which was passed by the voters in November 2006. These funds have been used for the Wolfe Road Caltrain Overcrossing project, a major sidewalk and curb reconstruction project, and on various slurry seal/street resurfacing projects. Initially, the entire first allocation, \$2.1 million, was appropriated to the Wolfe Road project. However, funds from the American Recovery and Reinvestment Act were utilized to supplant Proposition 1B funding, which allowed the Proposition 1B funds to be reprogrammed elsewhere. The second allocation of Proposition 1B funds in

the amount of \$2.1 million have been fully programmed into projects that began in FY 2010/2011 and are expected to finish in FY 2012/2013. Similar to the first allocation, these funds are being used for slurry seal, pavement rehabilitation, and concrete reconstruction.

#### **▪ Infrastructure Renovation and Replacement Fund**

The Infrastructure Renovation and Replacement Fund was introduced with the FY 1996/1997 budget. Its purpose is to account for revenues and expenditures associated with the Long-Range Infrastructure Plan, which was established to fully fund the rehabilitation of the City's extensive physical infrastructure. All infrastructure projects are accounted for in this fund except for utility assets, which are funded principally from outside sources.

Similar to the Capital Projects Fund, this fund is divided into distinct sub-funds that receive direct transfers from the funds that are responsible for the particular infrastructure projects. Each sub-fund records revenues, interest earnings, transfers and expenses separately. Currently, there are two sub-funds: General and Golf and Tennis. The General Sub-Fund accounts for the majority of City infrastructure projects. The Golf and Tennis Sub-Fund is specifically for golf and tennis projects with funding predominantly from the Park Dedication Fund.

There are 22 projects in the General Sub-Fund recommended for funding in FY 2012/2013 in the amount of \$6 million.

Approximately \$2.8 million will be funded by a transfer from the General Fund. The major project in this category is Infrastructure Investment, a long-term project funded starting in FY 2011/12 that re-invests in the City's infrastructure, including enhancing service levels for street maintenance, tree trimming, and concrete/sidewalk maintenance and reconstruction. This project is discussed in more detail below. Another \$1.5 million is funded with Gas Tax funds, including \$900,000 for pavement rehabilitation and the remainder for traffic-related projects. \$1 million is funded by the Park Dedication Fund and includes rehabilitation of various park buildings and a replacement of the lighting and sound systems at the Community Center Theater.

There is \$740,000 budgeted in FY 2012/2013 in the Community Recreation Sub-Fund for five projects: Tennis Center Court Rehabilitation (\$23,460); Sunken Gardens Golf Course Clubhouse Paving (\$66,300); Golf Buildings Renovations (\$280,500); Golf Buildings HVAC (\$257,500); and Golf Course Tree Trimming and Removal (\$112,200).

As was noted in last fiscal year's budget document, the City's lack of ongoing funding to address the City's infrastructure needs remains a particular area of concern. The City has a vast and wide array of infrastructure assets to maintain, including buildings, streets, parks, sidewalks, and utility-related infrastructure. These assets are an important part of the foundation of our service provision to the community. The City has long recognized the importance of maintaining these assets, as evidenced by the City policy of prioritizing

the repair and replacement of existing infrastructure before the provision of new or expanded facilities. To this end, starting with the adopted FY 2011/12 Budget, the City has begun to set aside funding for investment in its infrastructure. Specifically, in last fiscal year's long-term plan, a total of \$28 million was allocated for this purpose, including \$13 million over the first five years. These funds were earmarked for streets rehabilitation, providing funding to return the City's Pavement Condition Index (PCI) to a level of 80 within five years, and then providing sufficient funding to maintain that level going forward. With the passage of SB83, which was discussed in detail in the City Manager's Letter of Transmittal, an additional \$723,000 annually, beginning in FY 2012/2013, has become available for streets and roads improvements. This new funding stream allows the City to reallocate an equivalent portion of the \$28 million from last year to other infrastructure needs. So for the FY recommended 2012/2013 Budget, the same \$28 million continues to be allocated for additional streets maintenance, while an additional \$475,000 annually has been budgeted for increases to tree trimming services, and an additional \$248,000 for increases to concrete rehabilitation.

While these actions have made significant progress to funding the City's core infrastructure needs, there are still areas that need to be addressed, predominantly the rehabilitation and/or reconstruction of our administrative facilities such as City Hall, the City Hall Annex, the Department of Public Safety, the Library, and the Corporation Yard. While the exact needs, and the best way to fund these needs, are still being evaluated,



the recommended FY 2012/2013 Budget adds a total of \$30 million in General Fund funding over the next 20-years to begin to address the rehabilitation of the City's administrative facilities.







**This Page Not Used**



**This Page Not Used**





**This Page Not Used**











**This Page Not Used**















**Financial Plans -  
Enterprise Funds**

## ENTERPRISE FUNDS

The Enterprise Funds of the City incorporate programs and activities that are either fully self-supporting by way of user charges and fees or partially self-supporting. Those that are partially self-supporting require some level of transfer from the City's General Fund.

The City has three utilities that are fully self-supporting: the Water Supply and Distribution Fund, the Solid Waste Management Fund, and the Wastewater Management Fund. Additionally, the SMaRT Station® Fund and the SMaRT Station Capital Equipment Replacement Fund account for operations and maintenance at the Sunnyvale Materials Recovery and Transfer Station, which is a partnership among the three cities of Sunnyvale, Mountain View and Palo Alto. The SMaRT Station Fund is used to account for SMaRT Station operations and the SmART Station Equipment Replacement Fund is used to account for equipment replacement needs.

There is one enterprise fund that requires an annual transfer from the General Fund for operations because it is not fully self-supporting. The Community Recreation Fund incorporates Leisure Services activities including golf, tennis, and recreation programs. FY 2011/2012 will be a transition year for this fund, as the Golf and Tennis operations will merge and form a self-supporting Golf and Tennis enterprise fund and Recreation operations will be incorporated into the General Fund. This transition will occur during FY 2011/2012

and will be fully reflected in the FY 2012/2013 Recommended Budget.

### Utility Enterprise Funds and Utility Rate Process

The following across-the-board changes to current rates for the Water, Wastewater, and Solid Waste Utility enterprises are being recommended for Council approval for FY 2012/2013:

Utility	Rate Change
Water	7.0%
Wastewater	5.5%
Solid Waste	4.0%

Each increase and the factors contributing to the need for such increases are discussed below. The major reasons for the required increases in rates are the continued and substantial rise in costs of purchased water, major wastewater infrastructure needs, particularly at the City's Water Pollution Control Plant, and increases in the City's cost for providing solid waste collection and disposal combined with declining solid waste revenues resulting from the economic downturn.

As a result of these increases, monthly costs associated with water, solid waste, and wastewater services for an average residential customer will increase by \$6.13 per month. It is important to note that even with these rate changes, Sunnyvale residents enjoy utility rates and services that are competitive with surrounding communities.

## ▪ **Water Supply and Distribution Fund**

The Water Supply and Distribution Fund (Water Fund) accounts for all revenues and expenses related to the City-operated water utility. Expenses include costs for wholesale water, capital and infrastructure project-related costs, debt service, and other operating costs. Revenues consist of service fees for water and recycled water, water-related public works and construction fees, and interest income. Once expenditure levels are developed, then water rates must be set to collect enough revenue to maintain the fund in a sustainable financial position. The fact that Sunnyvale utilizes long-range financial planning and sets and projects 20 years of utility rates every year helps minimize rate swings.

The largest expense of the Water Fund is the cost of purchasing water. Sunnyvale currently receives water from four different sources. For FY 2012/2013, approximately 48% is projected to come from the Hetch-Hetchy system operated by the San Francisco Public Utilities Commission (SFPUC), 45% from the Santa Clara Valley Water District (SCVWD), 1% from well water, and the remaining 6% from recycled water. The total cost of water makes up 63% of the budget in FY 2012/2013 and is projected to stabilize at approximately 75% of budget within the first ten years of the Long-Term Financial Plan.

City wide water demand is down 16% over the past five years. With the economy beginning to grow again, and development activity picking up, water demand is projected to grow by 1% for FY 2012/2013 with moderate growth projected going

forward over the next twenty years. Over the past several years, water sales have been dropping primarily as a result of wetter than normal weather, with rain extending well into the spring. As a result, the City is now at the point where water demand is equal to or less than the contractual minimums required by both of our wholesale contracts. In other words, the cost of water has become fixed. Although we project some modest growth, we anticipate being in this situation for the next several years.

Currently for FY 2011/2012 the City is paying the SFPUC approximately \$1,173 per acre foot, including meter charges. Current charges for SCVWD purchased water are \$569 per acre foot plus a \$100 per acre foot treated water charge, for a total of \$669 per acre foot. Anticipated costs for FY 2012/2013 are \$1,304 per acre foot including meter charges for SFPUC water (representing an 11% increase over last year's cost) and \$722 per acre foot for SCVWD water (an 8% increase).

Both the SFPUC and the Santa Clara Valley Water District have provided staff with wholesale rate projections for the next ten years. These projections are reflected in the following table and have been utilized for the long term rate projections in the 20-year financial plan.



<b>Projected Increases in Wholesale Rates</b>		
<b>Fiscal Year</b>	<b>SFPUC<sup>1</sup></b>	<b>SCVWD</b>
2012/2013	11%	8%
2013/2014	7%	8%
2014/2015	17%	8%
2015/2016	11%	8%
2016/2017	0%	9%
2017/2018	12%	9%
2018/2019	10%	8%
2019/2020	4%	8%
2020/2021	0%	5%
2021/2022	0%	5%

*1 SFPUC projects rate decreases in FY 2021 and FY 2022. Table and financial plan reflects no change in rates.*

The City also receives charges from the SCVWD for pumping ground water from City wells. The unit cost for well water is also influenced by the power costs associated with running the pumps. The projected well water total unit cost (tax plus power) for FY 2012/2013 is \$895 per acre foot, an increase of 0.7% over the current year unit cost of \$837. Due to the projected difference in cost from our suppliers, staff attempts to purchase water at the lowest possible cost. The City's system allows the movement of water from one portion of the City to another and staff monitors and adjusts purchases based on demand and the ability to utilize the most cost effective source, balanced with our minimum contractual requirements for purchase. Considering all sources of potable water the City's total purchased water costs for FY 2012/2013 are projected to be 7.7% higher than FY 2011/2012.

Lastly, the City's Water Pollution Control Plant provides recycled water, which is wastewater that has been treated to very high standards. Recycled water is currently sold at 90%

of water rates to encourage its use. In prior years, the City received a \$115 per acre foot rebate from the SCVWD to encourage use of recycled water, but this rebate stopped at the end of August 2009. Staff has had ongoing discussions with the District and it has indicated an interest in participating in recycled water capital improvement projects. Staff will continue to pursue this option to allow for the maintenance and expansion of the recycled water distribution system and help offset potable water expense.

### Operations and Capital Expenses

The FY 2012/2013 budget for the Water Fund also includes approximately \$6 million in personnel and purchased goods costs related to City activities involved in operating and maintaining the water supply and distribution system. The Water Fund contains annual debt service of approximately \$1.96 million in FY 2012/2013. This consists of two components. First, \$1.9 million is appropriated for payment of debt service on the City's 2010 Water Revenue Bonds. \$24 million in revenue bonds were issued to address capital and infrastructure needs of the water utility. Debt service also includes the Water Fund's portion of the Certificates of Participation issued in 2001 for purchase of the 505 West Olive Avenue Government Center property. This latter debt service, in the amount of about \$67,000, continues through FY 2030/2031.

The City has been addressing its aging water utility infrastructure for several years now. Like all municipalities in the state and the country, Sunnyvale's water storage and

distribution systems are over fifty years old and in need of significant rehabilitation. The Environmental Services Department has been working to prioritize capital and infrastructure projects with an emphasis on spending the bond proceeds in a timely manner. The highest priority has been placed on water pipe replacements. With approximately 350 miles of water lines, many in need of replacement, replacements have been accelerated, with \$4.8 million in replacements anticipated to occur within the next two years. As part of the prioritization of water utility projects, work on water storage tanks and water wells has been deferred until an operational evaluation on how to most effectively operate these facilities is completed.

Additionally, a renewed emphasis has been placed on the City's recycled water production and distribution system. Funding for this effort crosses both the water utility and the wastewater utility. Efforts include the funding of a Recycled Water Master Plan update, funding for interties with other local agencies, as well as funding to review how the City might enhance and stabilize the production of recycled water. As recycled water becomes cost competitive with the City's potable supplies, this renewed emphasis is sure to benefit the City's ratepayers going forward.

The Water Supply and Distribution Fund by policy maintains a Contingency Reserve of 25% of operations and a Rate Stabilization Reserve to normalize rates and provide for the effect of economic cycles. This Fund also contains reserves for revenue funded projects and debt funded projects to

manage the flow of these funds against project expenditures that are uneven by nature.

## ▪ **Wastewater Management Fund**

The Wastewater Management Fund accounts for revenues and expenses related to the provision of the safe and reliable removal of wastewater from all residences and businesses in Sunnyvale. Wastewater rates also pay for half of the City's street sweeping services, plus storm water management, non-point source pollution prevention and other critical public services.

The City owns and operates an extensive system for management of wastewater within City limits and in a small area in the northern portion of Cupertino and San Jose. The system includes approximately 290 miles of sewer pipes, a storm drainage system consisting of 347 miles of storm drainage pipes, and a 29.5 million gallon per day (MGD design capacity) Grade V Water Pollution Control Plant (WPCP). Operations include the transport of sewage to the treatment plant, wastewater treatment, recycled water production, industrial discharge inspection and enforcement, storm water management, and many other services related to wastewater.

### Operations and Capital Expenses

The proposed FY 2012/2013 operations expense in the Wastewater Management Fund reflects personnel, chemicals, and other costs. In addition to inflationary increases there are

several changes to the operations supported by the Wastewater Fund. First, as a result of the reorganization that created the new Environmental Services Department, a new operating division was created for the management of pretreatment and regulatory programs. This included the creation of a new division manager. Second, changes were made to the field operations to help bring maintenance practices up to standard for the industry. This included the addition of new sewer line televising equipment and the addition of a new line level supervisor to oversee field operations.

The City's street sweeping program is funded equally by the Wastewater and Solid Waste Funds to reflect the benefits that street sweeping provides in clearing litter and debris off the streets and preventing that debris from entering the storm drainage system.

The wastewater utility is facing even larger infrastructure challenges than the Water Utility. The most significant is the renovation of the City's Water Pollution Control Plant (WPCP). The recommended 2012/2013 budget includes planned infrastructure expenditures of over \$420 million, \$320 million of which are related solely to the replacement of the WPCP. The City completed its work on the Strategic Infrastructure Plan and is moving forward with the design on the primary treatment facilities, environmental work, and the engagement of a program manager who will be responsible for managing this large project going forward. The beginning of this effort is being funded by proceeds from the 2010 Wastewater Revenue Bonds, however additional financing

is identified and planned beginning in FY 2014/2015. Also continuing is approximately \$17 million in significant work on the "manage the gap" projects, which are projects that are critical now but will also benefit the long term renovation of the plant. These projects include the conversion to liquid chlorine, renovation of the digesters, pond dredging, and rehabilitation of the air flotation tanks.

In addition to the work on the WPCP, a high priority has been placed on sewer pipe replacements. The City has approximately 300 miles of sewer lines, many of which are in need of replacement. Therefore the City has accelerated replacements, anticipating replacement of \$3.4 million in sewer lines within two years. Additionally, \$4 million is planned for the renovation of the Lawrence Trunk Line (one of the City's largest lines) over the next five years starting in FY 2013/2014.

The Wastewater Management fund has two inter-fund loans that were advanced from the General Fund. The first loan was to finance the remodel of the primary facilities of the WPCP, expanding the capacity from 22.5 million gallons per day to 29.5 million gallons per day. The loan was made by the General Fund in FY 1980/1981 for a total of \$10.7 million at 7% interest. The original term was for 20 years. Payment of the loan began in FY 2004/2005. The second loan from the General Fund was made to assist the Wastewater Management Fund with cash flow issues by providing needed cash to stabilize rates. The loan was advanced in FY 1995/1996 for a total of \$2.4 million at 7% interest. The term was for

20 years with ongoing payments of the loan deferred until FY 2004/2005. No changes have been made to the loan payoff schedule as part of the recommended FY 2012/2013 Wastewater Management Fund Long Term Financial Plan.

The debt service payments are largely for the Wastewater Revenue Bonds, issued in 2010 for \$35 million to fund capital and infrastructure projects. As discussed earlier, some of the bond proceeds are funding the initial efforts for the renovation of the WPCP. As a placeholder, future debt has been reflected with debt service payments noted in the New WPCP Debt Service line item. The actual amount and structuring of the financing will be determined as the plan is further defined. Debt service is also included for the Wastewater Fund's portion of the Certificates of Participation issued in 2001 for purchase of the 505 West Olive Avenue Government Center property.

In order to help the Solid Waste Management Fund with cash flow issues, the Wastewater Fund reflects a \$2 million loan to the Solid Waste Fund at 4.5% interest. Payment is deferred to FY 2015/2016 and then repaid over a seven year period. This helps the Solid Waste Fund with cash it needs now and then helps the Wastewater Management Fund in the future as its cash needs increase to fund the new WPCP.

The Wastewater Management Fund also pays rent to the General Fund for use of the land that the Water Pollution Control Plant occupies. The payment for FY 2012/2013 is \$344,111.

The Wastewater Management Fund by policy maintains a Contingency Reserve of 25% of operations and a Rate Stabilization Reserve to normalize rates and provide for the effect of economic cycles. This Fund also contains reserves for revenue funded projects and debt funded projects to manage the flow of these funds against project expenditures that are uneven by nature.

### ▪ **Solid Waste Management Fund**

The Solid Waste Management Fund accounts for the revenues and expenses related to collection, recycling, and disposal of solid waste generated within the City of Sunnyvale. A private company, Bay Counties Waste Services, doing business in Sunnyvale as Specialty Solid Waste & Recycling (Specialty), has been issued an exclusive franchise for collection of solid waste and recyclable materials through 2021, and these contract costs are reflected here. Operations of the Sunnyvale Materials Recovery and Transfer (SMaRT®) Station and disposal of refuse at the Kirby Canyon Landfill are included in a separate fund, but the City's share of these activities is reflected in the Solid Waste Management Fund.

The City's contract with Specialty for the collection of solid waste and recyclables throughout the City is the largest single expense within the Solid Waste Fund. Specialty is paid on a monthly basis, but their payment is determined for each year based largely on formulas that take necessary and actual expenses in the last completed fiscal year and adjust them for inflation. Therefore, the contractor payment for the following

fiscal year is driven primarily by actual expenditures from the last full fiscal year, adjusted by various indexes as identified in the contract.

The projected FY 2012/2013 contractor payment is \$17 million, an increase of about \$743,000 or 4.5% over the current FY 2011/2012 contractor payment. The change is due to the need to replace a significant amount of collection vehicles as well as the City's recycling carts.

Additionally, the Solid Waste Management Fund revenues are still recovering from the recession. Approximately 60% of revenues come from commercial accounts who utilize larger garbage bins, subscribe to more frequent pick-ups and use construction debris removal services. With the increase in commercial vacancies over the last two years, and the corresponding drop in solid waste generation, revenues have come in below projections. This is particularly problematic because most of the costs are fixed. Although the recent surge in commercial development activity is having a positive impact now in other revenues, solid waste revenues lag the economic cycle and the financial impact will be dependent on the types of businesses that come into the City. For example, office based businesses generate less solid waste than manufacturing companies, which can temper recovery in solid waste revenues. For the recommended budget, a 1% growth factor has been added in for FY 2012/2013 and FY 2013/2014.

The Solid Waste Management Fund Long-Term Financial

Plan reflects two inter-fund loans that were advanced from the General Fund. The first loan provided \$3.68 million during 1985, 1988, and 1989 to construct a system to convert methane gas to a marketable form of energy. An additional \$10.5 million was advanced to stabilize solid waste rates between FY 1994/1995 and FY 1998/1999. Both loans bear interest of 7%. The loans have since been combined. The recommended FY 2012/2013 Budget has no change in repayment schedule with payoff to occur in FY 2022/2023.

Debt service reflects Sunnyvale's portion of the debt service for the original cost of the SMaRT Station facility and replacement equipment. Payments run through FY 2021/2022. It is anticipated debt will be issued for a new materials recovery system and the estimated debt service for Sunnyvale's share has been budgeted starting FY 2023/2024 as a placeholder. Debt service also includes the Solid Waste Fund's portion of the Certificates of Participation issued in 2001 for purchase of the 505 West Olive Avenue Government Center property.

Additionally, in order to help with cash flow purposes, the Solid Waste Management Fund reflects a \$2 million loan from the Wastewater Management Fund at 4.5% interest. Payment is deferred to FY 2015/2016 and then repaid over a seven year period. This helps the Solid Waste Fund with cash it needs now, and then helps the Wastewater Management Fund in the future as its cash needs increase to fund the new WPCP.

By fiscal policy, the Solid Waste Fund maintains a

Contingency Reserve of 10% of operations. This is less than the 25% required for the other two utility enterprises to reflect that fact that this operation has less City-owned infrastructure at risk for damage or disaster. The Fund also maintains a Rate Stabilization Reserve similar to the other utilities.

### Sunnyvale Materials Recovery and Transfer (SMaRT) Station

The Sunnyvale Materials Recovery and Transfer (SMaRT) Station began operations in October 1993. The costs of building and operating the SMaRT Station are shared by the cities of Sunnyvale, Mountain View and Palo Alto as specified by a Memorandum of Understanding (MOU) among the cities. At current garbage delivery rates, Sunnyvale is responsible for about half of the SMaRT Station operating expenditures and receives about half of the revenues earned by the cities from recyclables removed from the garbage. The capital cost of the SMaRT Station was financed by the sale of revenue bonds by Sunnyvale. The debt service on the bonds is shared among the three cities as specified in the MOU.

The SMaRT Station Operations Fund was established to account for operations at the facility. It receives its revenue from charges to the cities of Sunnyvale (Solid Waste Management Fund), Mountain View, and Palo Alto and from the sale of recyclables. Major operating cost components include the contract with the SMaRT Station operator and disposal fees and taxes collected by the Kirby Canyon Landfill. The fund is designed so that annual revenues and expenditures are in balance and that no fund balance is carried

forward to the next year. Operating costs and revenues from the sale of recyclables are charged to or distributed to the cities based on the numbers of tons of solid waste each community brings to the SMaRT Station for materials recovery, transfer, and disposal.

The SMaRT Station is operated by a private company under contract with the City. To date, the City has issued seven-year agreements. On February 13, 2007, the City Council awarded a seven-year contract for operation of the SMaRT Station to Bay Counties Waste Services, who began operations on January 1, 2008.

The three cities that participate in the SMaRT Station have individual agreements with Kirby Canyon for landfill services that require the payment for disposal of a minimum quantity of solid waste each year. This provision is commonly referred to as a “put or pay” requirement. In October 2011, the cities had the ability to modify the level of put or pay required, and Sunnyvale’s exercised its right under the contract to lower its solid waste minimum quantity by the maximum allowable 10%. This reduction is currently the subject of a timing dispute with Kirby Canyon, who believes this cannot be executed until October 2012. As such, Staff has taken a conservative approach and the modification is reflected in the tonnage projections beginning in FY 2013/2014 instead of earlier.

The SMaRT Station Replacement Fund provides for the replacement of City-owned SMaRT Station equipment. The

three participating cities contribute to these replacement efforts and to payment of debt service based on fixed percentages established by the SMaRT Station MOU among the cities.

The recommended FY 2012/2013 SMaRT Station Long-Term Financial Plan reflects debt service for the original cost of the facility through FY 2017/2018 as well as debt service for replacement materials recovery facility equipment which runs through FY 2021/2022.

Staff projects that while most of the facility's equipment and the overall SMaRT Station can be maintained in good working order through the term of the MOU, there will come a point when the facility and equipment will need replacement or rehabilitation. In order to allow for the cost impact of this eventuality, staff has projected funding for a new materials recovery system and any other improvements needed to the SMaRT Station Facility in FY 2022/2023, with annual debt service of \$1.9 million beginning the following year. The size and goals of this project and thus, its technical nature, will be determined by inter-jurisdictional discussions to take place prior to the expiration of the MOU in FY 2020/2021. At the present time, it is assumed that the new SMaRT facility will be similar to the current equipment.

### Golf and Tennis Fund

FY 2011/2012 was a transition year for the Golf and Tennis Fund, formerly known as the Community Recreation Fund. During FY 2011/2012, the process to move recreation operations out of this fund and into the General Fund began and will be complete when FY 2011/2012 is closed out. This transition takes all recreation-related revenues and expenditures and incorporates them into the General Fund, leaving the golf and tennis operations as its own stand-alone fund. The full transition is reflected in the recommended FY 2012/2013 Budget. Moving forward, golf and tennis operations will continue to operate as a true enterprise fund, with all activities self supporting.

In order to finalize the dissolution of the Community Recreation Fund, the negative fund balance in the Recreation Sub-Fund must be addressed. In order to do this without negatively impacting the General Fund further, the Golf and Tennis Sub-Fund will transfer enough funds into recreation at the close of FY 2011/2012 to ensure the Recreation Sub-Fund balance is \$0 when it moves to the General Fund. This is expected to result in a \$3.2 million transfer from the Golf and Tennis Sub-Fund to the Recreation Sub-Fund, leaving the Golf and Tennis Sub-Fund reserve at approximately \$189,000 at the end of FY 2011/2012.

To compensate for this and the fact that the golf operation has spent a significant amount of its operational profits since the inception of the Community Recreation Fund to support recreation operations, existing golf and tennis capital projects that are programmed to be funded by Park Dedication Fee revenues will continue to have that funding support. Any new capital or infrastructure projects will require funding from golf and tennis revenues going forward. For the FY 2012/2013 long-term plan for the new Golf and Tennis Fund, there are no new capital or infrastructure projects programmed. All capital and infrastructure needs outside of those existing projects currently funded by Park Dedication Fees are being evaluated and are expected to be incorporated as a part of the recommended FY 2013/2014 Budget.

One final item of note is the Golf and Tennis Operations Sub-Fund also shows a structural deficit beginning in FY 2013/2014. Through investment in the golf course and operational efficiencies, staff expects to resolve this deficit before it occurs. However, if there is a deficit, as a stand alone enterprise fund, it will be handled within this fund through the generation of additional revenues or the reduction of expenditures.



**CITY OF SUNNYVALE  
460. WATER SUPPLY AND DISTRIBUTION FUND  
LONG TERM FINANCIAL PLAN  
JULY 1, 2011 TO JUNE 30, 2022**

	ACTUAL 2010/2011	CURRENT 2011/2012	BUDGET 2012/2013	PLAN 2013/2014	PLAN 2014/2015	PLAN 2015/2016	PLAN 2016/2017	PLAN 2017/2018	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	PLAN 2021/2022	FY 2011/2012 TO FY 2021/2022 TOTAL
RESERVE/FUND BALANCE, JULY 1	25,010,197	23,894,807	22,167,068	17,126,125	16,454,380	14,975,123	14,212,122	15,617,996	14,832,452	14,620,642	15,659,270	17,533,856	23,894,807
<b>CURRENT RESOURCES:</b>													
Service Fees	26,111,942	30,048,000	32,151,360	34,241,198	35,953,258	37,750,921	39,638,467	41,620,391	43,701,410	45,449,467	47,267,445	48,212,794	436,034,712
Public Works Fees	213,825	234,266	234,266	238,951	243,730	248,605	253,577	258,648	263,821	269,098	274,480	279,969	2,799,412
Recycled Water	1,085,992	1,161,000	1,070,000	1,139,550	1,196,528	1,256,354	1,319,172	1,385,130	1,454,387	1,512,562	1,573,065	1,604,526	14,672,272
Miscellaneous Revenues	280,301	211,758	212,876	220,751	227,734	234,985	242,516	250,339	258,468	265,822	273,411	278,879	2,677,541
Interest Income	115,008	219,476	169,566	162,915	148,269	140,714	154,634	146,856	144,759	155,042	173,603	174,165	1,789,999
Transfer From Other Funds	0	266,075	387,000	387,000	387,000	0	0	0	0	0	0	0	1,427,075
Bond Proceeds	0	0	0	0	0	0	0	0	0	0	0	0	0
<b>TOTAL CURRENT RESOURCES</b>	<b>27,807,068</b>	<b>32,140,575</b>	<b>34,225,068</b>	<b>36,390,366</b>	<b>38,156,519</b>	<b>39,631,579</b>	<b>41,608,366</b>	<b>43,661,365</b>	<b>45,822,845</b>	<b>47,651,991</b>	<b>49,562,004</b>	<b>50,550,334</b>	<b>459,401,011</b>
<b>TOTAL AVAILABLE RESOURCES</b>	<b>52,817,266</b>	<b>56,035,382</b>	<b>56,392,136</b>	<b>53,516,491</b>	<b>54,610,899</b>	<b>54,606,702</b>	<b>55,820,488</b>	<b>59,279,361</b>	<b>60,655,297</b>	<b>62,272,633</b>	<b>65,221,274</b>	<b>68,084,190</b>	<b>483,295,819</b>
<b>CURRENT REQUIREMENTS:</b>													
<b>OPERATING REQUIREMENTS:</b>													
Operations	4,907,193	6,273,057	5,935,048	6,025,400	6,130,117	6,258,585	6,395,926	6,541,112	6,566,931	6,707,240	6,841,147	6,972,438	70,647,001
Purchased Water	15,575,348	18,753,766	20,189,438	21,692,434	24,192,065	26,587,282	27,318,761	30,273,649	33,184,349	34,964,009	35,793,036	36,933,073	309,881,862
Project Operating Costs	0	30,600	31,212	31,836	32,473	33,122	33,785	34,461	35,150	35,853	36,928	38,036	373,456
In-Lieu Charges	3,134,529	3,197,141	3,109,327	3,140,525	3,308,254	3,273,941	3,195,535	3,485,322	3,405,683	3,186,275	3,227,685	3,566,050	36,095,738
<b>TOTAL OPERATING REQUIREMENTS</b>	<b>23,617,070</b>	<b>28,254,564</b>	<b>29,265,025</b>	<b>30,890,195</b>	<b>33,662,909</b>	<b>36,152,931</b>	<b>36,944,007</b>	<b>40,334,543</b>	<b>43,192,112</b>	<b>44,893,377</b>	<b>45,898,796</b>	<b>47,509,598</b>	<b>416,998,058</b>
<b>NON-OPERATING REQUIREMENTS:</b>													
Interfund Loan Repayment	351,700	351,700	351,700	351,700	351,700	0	0	0	0	0	0	0	1,406,800
Debt Service	1,723,867	1,952,208	1,960,182	1,958,235	1,958,642	1,956,938	1,960,163	1,955,678	1,448,616	1,445,279	1,446,936	1,447,252	19,490,129
Transfer to the General Services Fund	278,969	0	0	468,180	0	5,412	0	0	0	0	5,976	0	479,568
Transfer To Infrastructure Fund	619	4,460	4,549	13,256	4,733	4,827	4,924	5,022	5,123	5,225	5,330	5,436	62,885
<b>TOTAL NON-OPERATING REQUIREMENTS</b>	<b>2,355,155</b>	<b>2,308,368</b>	<b>2,316,431</b>	<b>2,791,371</b>	<b>2,315,075</b>	<b>1,967,177</b>	<b>1,965,087</b>	<b>1,960,700</b>	<b>1,453,739</b>	<b>1,450,504</b>	<b>1,458,242</b>	<b>1,452,688</b>	<b>21,439,382</b>
<b>CAPITAL AND INFRASTRUCTURE REQ.:</b>													
Projects - Debt Funded	2,883,114	2,420,013	7,511,155	2,740,698	1,424,323	0	0	0	0	0	0	0	14,096,189
Projects - Revenue Funded	67,119	885,369	173,400	639,846	2,233,470	2,274,472	1,293,397	2,151,666	1,388,804	269,482	330,379	1,531,193	13,171,478
<b>TOTAL CAPITAL AND INFRASTRUCTURE REQ.</b>	<b>2,950,233</b>	<b>3,305,382</b>	<b>7,684,555</b>	<b>3,380,544</b>	<b>3,657,793</b>	<b>2,274,472</b>	<b>1,293,397</b>	<b>2,151,666</b>	<b>1,388,804</b>	<b>269,482</b>	<b>330,379</b>	<b>1,531,193</b>	<b>27,267,667</b>
<b>TOTAL CURRENT REQUIREMENTS</b>	<b>28,922,458</b>	<b>33,868,314</b>	<b>39,266,011</b>	<b>37,062,110</b>	<b>39,635,777</b>	<b>40,394,580</b>	<b>40,202,491</b>	<b>44,446,909</b>	<b>46,034,655</b>	<b>46,613,363</b>	<b>47,687,418</b>	<b>50,493,479</b>	<b>465,705,107</b>
<b>RESERVES:</b>													
Debt Service	1,006,979	1,007,381	1,007,737	1,008,192	1,008,444	1,008,651	1,009,552	1,007,764	754,819	755,166	755,827	756,418	756,418
Contingencies	5,391,749	6,256,706	6,531,122	6,929,459	7,580,545	8,211,467	8,428,672	9,203,690	9,937,820	10,417,812	10,658,546	10,976,378	10,976,378
Capital and Infrastructure Reserve	247,098	173,400	639,846	2,233,470	2,274,472	1,293,397	2,151,666	1,388,804	269,482	330,379	1,531,193	2,618,625	2,618,625
Bond Proceeds	14,096,189	11,676,176	4,165,021	1,424,323	0	0	0	0	0	0	0	0	0
Rate Stabilization Reserve	3,152,792	3,053,406	4,782,400	4,858,937	4,111,660	3,698,607	4,028,106	3,232,194	3,658,521	4,155,912	4,588,291	3,239,290	3,239,290
<b>TOTAL RESERVES</b>	<b>23,894,807</b>	<b>22,167,068</b>	<b>17,126,125</b>	<b>16,454,380</b>	<b>14,975,123</b>	<b>14,212,122</b>	<b>15,617,996</b>	<b>14,832,452</b>	<b>14,620,642</b>	<b>15,659,270</b>	<b>17,533,856</b>	<b>17,590,711</b>	<b>17,590,711</b>
<b>FUND BALANCE, JUNE 30</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Recommended Water Rate Increase	7.5%	18.0%	7.0%	6.5%	5.0%	5.0%	5.0%	5.0%	5.0%	4.0%	4.0%	2.0%	
Prior Year Water Rate Increase	7.5%	9.0%	7.0%	6.5%	5.0%	5.0%	5.0%	5.0%	4.0%	3.0%	3.0%	2.0%	



**460. WATER SUPPLY AND DISTRIBUTION FUND  
REVENUES BY SOURCE**

		ACTUAL	CURRENT	BUDGET	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	FY 2011/2012 TO FY 2021/2022 TOTAL
		2010/2011	2011/2012	2012/2013	2013/2014	2014/2015	2015/2016	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021	2021/2022	
1507	Late Payment Penalties	68,391	79,260	80,378	85,603	89,883	94,377	99,096	104,051	109,254	113,624	118,169	120,532	1,094,227
3050	Water Connection Fees	122,692	165,387	165,387	168,695	172,069	175,510	179,020	182,600	186,252	189,978	193,777	197,653	1,976,327
3052	Water Hydrant Fees	10,531	8,465	8,465	8,634	8,807	8,983	9,163	9,346	9,533	9,724	9,918	10,116	101,154
3054	Water Meter Sales	67,225	49,090	49,090	50,072	51,073	52,095	53,137	54,199	55,283	56,389	57,517	58,667	586,612
3055	Water Meter Use Fees	3,631,489	3,850,000	4,119,500	4,387,268	4,606,631	4,836,962	5,078,811	5,332,751	5,599,389	5,823,364	6,056,299	6,177,425	55,868,399
3056	Water Sales - Metered	22,480,452	26,198,000	28,031,860	29,853,931	31,346,627	32,913,959	34,559,657	36,287,640	38,102,022	39,626,102	41,211,147	42,035,369	380,166,314
3057	Water Tapping Fees	13,377	11,324	11,324	11,550	11,781	12,017	12,257	12,503	12,753	13,008	13,268	13,533	135,319
3058	Water Turn On Fees	168,684	132,498	132,498	135,148	137,851	140,608	143,420	146,288	149,214	152,199	155,243	158,347	1,583,314
3060	Water Recycled	1,085,992	1,161,000	1,070,000	1,139,550	1,196,528	1,256,354	1,319,172	1,385,130	1,454,387	1,512,562	1,573,065	1,604,526	14,672,272
3089	Hydrant Meter Deposits Forfeited	3,922	0	0	0	0	0	0	0	0	0	0	0	0
3355	Interest Income	115,008	219,476	169,566	162,915	148,269	140,714	154,634	146,856	144,759	155,042	173,603	174,165	1,789,999
4100	Miscellaneous Revenues	39,304	0	0	0	0	0	0	0	0	0	0	0	0
4400	Transfer From Other Funds	0	266,075	387,000	387,000	387,000	0	0	0	0	0	0	0	1,427,075
<b>FUND TOTAL</b>		<b>27,807,068</b>	<b>32,140,575</b>	<b>34,225,068</b>	<b>36,390,366</b>	<b>38,156,519</b>	<b>39,631,579</b>	<b>41,608,366</b>	<b>43,661,365</b>	<b>45,822,845</b>	<b>47,651,991</b>	<b>49,562,004</b>	<b>50,550,334</b>	<b>459,401,011</b>

**This Page Not Used**

**CITY OF SUNNYVALE**  
**465. WASTEWATER MANAGEMENT FUND**  
**LONG TERM FINANCIAL PLAN**  
**JULY 1, 2011 TO JUNE 30, 2022**

	ACTUAL 2010/2011	CURRENT 2011/2012	BUDGET 2012/2013	PLAN 2013/2014	PLAN 2014/2015	PLAN 2015/2016	PLAN 2016/2017	PLAN 2017/2018	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	PLAN 2021/2022	FY 2011/2012 TO FY 2021/2022 TOTAL
RESERVE/FUND BALANCE, JULY 1	43,729,275	43,822,344	37,869,757	28,364,420	18,840,040	66,335,453	41,534,478	14,715,852	67,924,431	43,209,928	102,161,327	61,521,551	43,822,344
<b>CURRENT RESOURCES:</b>													
Service Fees	23,230,095	23,722,159	25,026,878	26,782,979	28,796,889	31,100,640	33,588,691	36,107,843	38,815,931	41,727,126	44,648,024	46,433,945	376,751,104
Connection and Development Fees	914,374	923,919	558,281	569,447	580,836	592,453	604,302	616,388	628,716	641,290	654,116	667,198	7,036,945
Other Revenues	133,425	165,678	169,070	174,716	182,054	190,187	198,842	207,622	216,938	226,828	236,789	243,846	2,212,569
Interest Income	221,782	191,745	162,970	130,964	300,695	335,956	565,994	691,753	701,558	800,488	801,817	831,559	5,515,499
Transfer From Solid Waste Management Fund	0	0	0	0	0	462,407	462,407	462,407	462,407	462,407	462,407	0	2,774,442
New WPCP Bond Proceeds	0	0	0	0	61,550,000	0	0	74,908,280	0	81,348,630	0	67,261,448	285,068,358
<b>TOTAL CURRENT RESOURCES</b>	<b>24,499,676</b>	<b>25,003,500</b>	<b>25,917,199</b>	<b>27,658,106</b>	<b>91,410,473</b>	<b>32,681,642</b>	<b>35,420,236</b>	<b>112,994,293</b>	<b>40,825,550</b>	<b>125,206,768</b>	<b>46,803,153</b>	<b>115,437,996</b>	<b>679,358,917</b>
<b>TOTAL AVAILABLE RESOURCES</b>	<b>68,228,951</b>	<b>68,825,845</b>	<b>63,786,956</b>	<b>56,022,526</b>	<b>110,250,514</b>	<b>99,017,095</b>	<b>76,954,714</b>	<b>127,710,145</b>	<b>108,749,981</b>	<b>168,416,696</b>	<b>148,964,480</b>	<b>176,959,548</b>	<b>723,181,261</b>
<b>CURRENT REQUIREMENTS:</b>													
<b>OPERATING REQUIREMENTS:</b>													
Operations	12,609,995	14,284,536	14,622,882	14,748,233	15,402,490	15,793,564	16,143,063	16,500,011	16,844,991	17,220,131	17,592,834	17,996,778	177,149,513
In-Lieu Charges and Fund Transfers	3,418,953	3,772,165	3,190,469	4,145,626	4,064,364	4,497,082	3,434,175	3,222,570	3,390,210	4,106,978	3,395,420	3,489,815	40,708,874
<b>TOTAL CURRENT OPERATING REQUIREMENTS</b>	<b>16,028,948</b>	<b>18,056,701</b>	<b>17,813,351</b>	<b>18,893,859</b>	<b>19,466,854</b>	<b>20,290,646</b>	<b>19,577,238</b>	<b>19,722,581</b>	<b>20,235,201</b>	<b>21,327,109</b>	<b>20,988,254</b>	<b>21,486,593</b>	<b>217,858,387</b>
<b>NON-OPERATING REQUIREMENTS:</b>													
Interfund Loan Repayment	550,000	1,259,994	1,264,380	1,264,380	1,264,380	1,264,380	1,264,380	1,264,380	1,264,380	850,216	850,216	850,216	12,661,303
Debt Service	2,904,984	2,902,574	2,915,192	2,911,999	2,911,701	2,916,311	2,912,888	2,915,897	2,335,105	2,334,605	2,336,511	2,330,869	29,723,653
New WPCP Debt Service	0	0	0	0	0	4,695,299	4,695,299	4,695,299	10,409,499	10,409,499	14,571,782	14,571,782	64,048,459
Water Pollution Control Plant Rent	327,538	337,364	344,111	350,994	358,014	365,174	372,477	379,927	387,525	395,276	403,181	411,245	4,105,288
Transfer To Water Supply and Distribution Fund	2,143	266,075	387,000	387,000	387,000	387,000	0	0	0	0	0	0	1,427,075
Wastewater Equipment Replacement	199,082	151,393	445,572	267,159	153,252	136,562	143,928	117,265	177,505	166,543	145,421	177,264	2,081,866
Transfer To General Fund (Power Generation Facility)	814,492	838,926	855,705	872,819	890,275	908,080	926,242	944,767	963,662	982,936	1,002,594	1,022,646	10,208,652
Transfer To Solid Waste Management Fund	5,269	2,000,000	0	0	0	0	0	0	0	0	0	0	2,000,000
<b>TOTAL NON-OPERATING REQUIREMENTS</b>	<b>4,803,508</b>	<b>7,756,327</b>	<b>6,211,960</b>	<b>6,054,351</b>	<b>5,964,622</b>	<b>10,285,807</b>	<b>10,315,215</b>	<b>10,317,535</b>	<b>15,537,677</b>	<b>15,139,074</b>	<b>19,309,705</b>	<b>19,364,022</b>	<b>126,256,296</b>
<b>CAPITAL AND INFRASTRUCTURE REQ.:</b>													
Projects - Debt Funded	3,229,130	3,834,832	8,474,343	3,620,082	0	0	0	0	0	0	0	0	15,929,257
Projects - Revenue Funded	345,022	1,308,229	1,472,882	7,314,194	7,933,584	5,906,163	2,346,409	1,078,930	1,100,509	1,122,519	1,144,969	1,226,953	31,955,341
Replacement of WPCP - Debt Funded	0	0	1,450,000	1,300,000	10,550,000	21,000,000	30,000,000	24,969,427	24,969,427	24,969,427	40,674,315	40,674,315	220,556,911
Replacement of WPCP - Revenue Funded	0	0	0	0	0	0	0	3,697,240	3,697,240	3,697,240	5,325,685	5,325,685	21,743,090
<b>TOTAL CAPITAL AND INFRASTRUCTURE REQ.</b>	<b>3,574,152</b>	<b>5,143,061</b>	<b>11,397,225</b>	<b>12,234,276</b>	<b>18,483,584</b>	<b>26,906,163</b>	<b>32,346,409</b>	<b>29,745,597</b>	<b>29,767,176</b>	<b>29,789,186</b>	<b>47,144,969</b>	<b>47,226,953</b>	<b>290,184,599</b>
<b>TOTAL CURRENT REQUIREMENTS</b>	<b>24,406,607</b>	<b>30,956,088</b>	<b>35,422,536</b>	<b>37,182,485</b>	<b>43,915,061</b>	<b>57,482,617</b>	<b>62,238,862</b>	<b>59,785,713</b>	<b>65,540,053</b>	<b>66,255,369</b>	<b>87,442,929</b>	<b>88,077,568</b>	<b>634,299,282</b>
<b>RESERVES:</b>													
Debt Service	1,485,857	1,512,188	1,512,188	1,512,188	1,512,188	3,859,838	3,859,838	3,859,838	6,716,938	6,716,938	8,798,079	8,798,079	8,798,079
Contingencies	3,152,499	3,571,134	3,655,720	3,687,058	3,850,623	3,948,391	4,035,766	4,125,003	4,211,248	4,305,033	4,398,209	4,499,194	4,499,194
Capital and Infrastructure Reserve	1,308,229	1,472,882	7,314,194	7,933,584	5,906,163	2,346,409	4,776,170	4,797,749	4,819,759	6,470,654	6,552,638	4,366,868	4,366,868
Bond Proceeds	18,679,257	14,844,425	4,920,082	0	51,000,000	30,000,000	0	49,938,853	24,969,426	81,348,629	40,674,314	67,261,447	67,261,447
Rate Stabilization Reserve	19,196,503	16,469,128	10,962,235	5,707,210	4,066,479	1,379,840	2,044,078	5,202,989	2,492,558	3,320,073	1,098,311	3,956,391	3,956,391
<b>TOTAL RESERVES</b>	<b>43,822,344</b>	<b>37,869,757</b>	<b>28,364,420</b>	<b>18,840,040</b>	<b>66,335,453</b>	<b>41,534,478</b>	<b>14,715,852</b>	<b>67,924,431</b>	<b>43,209,928</b>	<b>102,161,327</b>	<b>61,521,551</b>	<b>88,881,979</b>	<b>88,881,979</b>
<b>FUND BALANCE, JUNE 30</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>STATISTICS:</b>													
Sewer Rate Increase	4.5%	5.5%	5.5%	6.5%	7.0%	8.0%	8.0%	7.5%	7.5%	7.5%	7.0%	4.0%	
Prior Year Sewer Rate Increase	4.5%	5.5%	7.0%	8.0%	8.5%	8.0%	8.0%	8.0%	7.0%	5.5%	5.0%	5.0%	

**CITY OF SUNNYVALE**  
**465. WASTEWATER MANAGEMENT FUND**  
**LONG TERM FINANCIAL PLAN**  
**JULY 1, 2022 TO JUNE 30, 2032**

	PLAN 2022/2023	PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	FY 2022/2023 TO FY 2031/2032 TOTAL	FY 2011/2012 TO FY 2031/2032 TOTAL
RESERVE/FUND BALANCE, JULY 1	88,881,979	56,515,319	23,995,547	24,436,292	26,928,828	29,694,202	32,219,544	32,669,236	32,561,343	32,847,197	88,881,979	43,822,344
<b>CURRENT RESOURCES:</b>												
Service Fees	48,291,303	49,740,042	50,237,443	50,739,817	51,247,215	51,759,688	52,277,284	53,322,830	54,389,287	55,477,072	517,481,982	894,233,086
Connection and Development Fees	687,214	707,830	729,065	750,937	773,465	796,669	820,569	845,186	870,542	896,658	7,878,138	14,915,083
Other Revenues	252,369	259,940	265,152	270,494	275,970	281,584	287,341	294,602	302,053	309,701	2,799,205	5,011,774
Interest Income	1,089,743	1,142,645	1,163,633	1,282,325	1,414,010	1,534,264	1,555,678	1,550,540	1,564,152	1,589,591	13,886,581	19,402,080
Transfer From Solid Waste Management Fund	0	0	0	0	0	0	0	0	0	0	0	2,774,442
New WPCP Bond Proceeds	0	0	0	0	0	0	0	0	0	0	0	285,068,358
<b>TOTAL CURRENT RESOURCES</b>	<b>50,320,629</b>	<b>51,850,458</b>	<b>52,395,293</b>	<b>53,043,573</b>	<b>53,710,661</b>	<b>54,372,205</b>	<b>54,940,872</b>	<b>56,013,158</b>	<b>57,126,034</b>	<b>58,273,022</b>	<b>542,045,906</b>	<b>1,221,404,823</b>
<b>TOTAL AVAILABLE RESOURCES</b>	<b>139,202,608</b>	<b>108,365,777</b>	<b>76,390,840</b>	<b>77,479,866</b>	<b>80,639,489</b>	<b>84,066,407</b>	<b>87,160,416</b>	<b>88,682,394</b>	<b>89,687,377</b>	<b>91,120,220</b>	<b>630,927,886</b>	<b>1,265,227,167</b>
<b>CURRENT REQUIREMENTS:</b>												
<b>OPERATING REQUIREMENTS:</b>												
Operations	18,546,901	19,098,870	19,658,160	20,234,542	20,775,780	21,333,582	21,701,098	22,174,637	22,721,489	23,417,368	209,662,427	386,811,941
In-Lieu Charges and Fund Transfers	3,698,582	3,983,760	4,276,559	3,990,589	4,136,224	4,289,074	4,418,058	4,502,869	4,599,127	4,725,907	42,620,749	83,329,623
<b>TOTAL CURRENT OPERATING REQUIREMENTS</b>	<b>22,245,483</b>	<b>23,082,630</b>	<b>23,934,719</b>	<b>24,225,131</b>	<b>24,912,004</b>	<b>25,622,656</b>	<b>26,119,156</b>	<b>26,677,506</b>	<b>27,320,616</b>	<b>28,143,275</b>	<b>252,283,176</b>	<b>470,141,564</b>
<b>NON-OPERATING REQUIREMENTS:</b>												
Interfund Loan Repayment	850,216	850,216	850,216	850,216	850,216	850,216	850,216	850,216	850,216	850,216	8,502,156	21,163,459
Debt Service	2,337,664	2,336,147	2,333,342	2,337,316	2,342,280	1,492,971	1,494,268	1,493,795	1,495,657	1,495,245	19,158,686	48,882,339
New WPCP Debt Service	17,654,897	17,654,897	17,654,897	17,654,897	17,654,897	17,654,897	17,654,897	17,654,897	17,654,897	17,654,897	176,548,970	240,597,429
Water Pollution Control Plant Rent	423,582	436,290	449,379	462,860	476,746	491,048	505,779	520,953	536,581	552,679	4,855,897	8,961,185
Transfer To Water Supply and Distribution Fund	0	0	0	0	0	0	0	0	0	0	0	1,427,075
Wastewater Equipment Replacement	124,531	127,373	113,463	212,177	101,242	119,487	172,807	148,807	124,087	98,626	1,342,598	3,424,464
Transfer To General Fund (Power Generation Facility)	1,053,325	1,084,925	1,117,473	1,150,997	1,185,527	1,221,093	1,257,726	1,295,457	1,334,321	1,374,351	12,075,196	22,283,848
Transfer To Solid Waste Management Fund	0	0	0	0	0	0	0	0	0	0	0	2,000,000
<b>TOTAL NON-OPERATING REQUIREMENTS</b>	<b>22,444,215</b>	<b>22,489,847</b>	<b>22,518,769</b>	<b>22,668,463</b>	<b>22,610,908</b>	<b>21,829,711</b>	<b>21,935,693</b>	<b>21,964,125</b>	<b>21,995,760</b>	<b>22,026,013</b>	<b>222,483,503</b>	<b>348,739,799</b>
<b>CAPITAL AND INFRASTRUCTURE REQ.:</b>												
Projects - Debt Funded	0	0	0	0	0	0	0	0	0	0	0	15,929,257
Projects - Revenue Funded	1,454,017	2,254,178	2,588,209	3,657,443	3,422,376	4,394,496	6,436,331	7,479,421	7,523,803	7,569,518	46,779,792	78,735,133
Replacement of WPCP - Debt Funded	33,630,723	33,630,723	0	0	0	0	0	0	0	0	67,261,446	287,818,357
Replacement of WPCP - Revenue Funded	2,912,851	2,912,851	2,912,851	0	0	0	0	0	0	0	8,738,553	30,481,643
<b>TOTAL CAPITAL AND INFRASTRUCTURE REQ.</b>	<b>37,997,591</b>	<b>38,797,752</b>	<b>5,501,060</b>	<b>3,657,443</b>	<b>3,422,376</b>	<b>4,394,496</b>	<b>6,436,331</b>	<b>7,479,421</b>	<b>7,523,803</b>	<b>7,569,518</b>	<b>122,779,791</b>	<b>412,964,390</b>
<b>TOTAL CURRENT REQUIREMENTS</b>	<b>82,687,289</b>	<b>84,370,230</b>	<b>51,954,548</b>	<b>50,551,038</b>	<b>50,945,287</b>	<b>51,846,863</b>	<b>54,491,180</b>	<b>56,121,052</b>	<b>56,840,179</b>	<b>57,738,805</b>	<b>597,546,471</b>	<b>1,231,845,753</b>
<b>RESERVES:</b>												
Debt Service	10,339,637	10,339,637	10,339,637	10,339,637	10,339,637	10,339,637	10,339,637	10,339,637	10,339,549	10,339,549	10,339,549	10,339,549
Contingencies	4,636,725	4,774,718	4,914,540	5,058,636	5,193,945	5,333,396	5,425,274	5,543,659	5,680,372	5,854,342	5,854,342	5,854,342
Capital and Infrastructure Reserve	5,167,029	2,588,209	7,657,443	7,422,376	8,394,496	10,436,331	11,479,421	11,523,803	11,569,518	11,569,518	11,569,518	11,569,518
Bond Proceeds	33,630,724	0	0	0	0	0	0	0	0	0	0	0
Rate Stabilization Reserve	2,741,204	6,292,984	1,524,672	4,108,180	5,766,124	6,110,180	5,424,904	5,154,243	5,257,758	5,618,006	5,618,006	5,618,006
<b>TOTAL RESERVES</b>	<b>56,515,319</b>	<b>23,995,547</b>	<b>24,436,292</b>	<b>26,928,828</b>	<b>29,694,202</b>	<b>32,219,544</b>	<b>32,669,236</b>	<b>32,561,343</b>	<b>32,847,197</b>	<b>33,381,415</b>	<b>33,381,415</b>	<b>33,381,415</b>
<b>FUND BALANCE, JUNE 30</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>STATISTICS:</b>												
Sewer Rate Increase	4.0%	3.0%	1.0%	1.0%	1.0%	1.0%	1.0%	2.0%	2.0%	2.0%		
Prior Year Sewer Rate Increase	4.5%	4.5%	2.5%	1.0%	1.0%	1.0%	1.0%	1.0%	0.0%	n/a		

**465. WASTEWATER MANAGEMENT FUND  
REVENUES BY SOURCE**

		ACTUAL	CURRENT	BUDGET	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	FY 2011/2012 TO FY 2021/2022 TOTAL
		2010/2011	2011/2012	2012/2013	2013/2014	2014/2015	2015/2016	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021	2021/2022	TOTAL
1114	Other Agencies - Reimbursement	19,197	50,000	50,000	50,000	51,000	52,020	53,060	54,122	55,204	56,308	57,434	58,583	587,731
1367	Permit - Waste Discharge	14,228	14,000	14,000	14,280	14,566	14,857	15,154	15,457	15,766	16,082	16,403	16,731	167,296
1507	Late Payment Penalties	57,728	61,678	65,070	69,636	74,872	80,862	87,331	93,880	100,921	108,491	116,085	120,728	979,553
3066	Sewer Fees - City	22,565,598	23,025,470	24,291,871	26,000,197	27,959,311	30,196,056	32,611,741	35,057,621	37,686,943	40,513,464	43,349,406	45,083,383	365,775,464
3067	Sewer Fees - Non-City	666,656	696,689	735,007	782,782	837,577	904,583	976,950	1,050,221	1,128,988	1,213,662	1,298,618	1,350,563	10,975,640
3068	Sewer Connection Fees	896,451	905,637	540,000	550,800	561,816	573,052	584,513	596,204	608,128	620,290	632,696	645,350	6,818,487
3090	Sales from PGF Electricity	40,772	40,000	40,000	40,800	41,616	42,448	43,297	44,163	45,046	45,947	46,866	47,804	477,989
3355	Interest Income	221,782	191,745	162,970	130,964	300,695	335,956	565,994	691,753	701,558	800,488	801,817	831,559	5,515,499
4490	Bond Proceeds	0	0	0	0	61,550,000	0	0	74,908,280	0	81,348,630	0	67,261,448	285,068,358
xxxx	Bad Debt Expense	(2,159)	0	0	0	0	0	0	0	0	0	0	0	0
<b>FUND TOTAL</b>		<b>24,499,676</b>	<b>25,003,500</b>	<b>25,917,199</b>	<b>27,658,106</b>	<b>91,410,473</b>	<b>32,681,642</b>	<b>35,420,236</b>	<b>112,994,293</b>	<b>40,825,550</b>	<b>125,206,768</b>	<b>46,803,153</b>	<b>115,437,996</b>	<b>679,358,917</b>

**This Page Not Used**



**CITY OF SUNNYVALE  
485. SOLID WASTE MANAGEMENT FUND  
LONG TERM FINANCIAL PLAN  
JULY 1, 2011 TO JUNE 30, 2022**

	ACTUAL 2010/2011	CURRENT 2011/2012	BUDGET 2012/2013	PLAN 2013/2014	PLAN 2014/2015	PLAN 2015/2016	PLAN 2016/2017	PLAN 2017/2018	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	PLAN 2021/2022	FY 2011/2012 TO FY 2021/2022 TOTAL
RESERVE/FUND BALANCE, JULY 1	2,944,621	4,042,104	5,612,895	5,075,809	5,552,513	5,292,830	4,591,324	4,262,378	3,767,713	4,335,541	4,623,098	5,196,475	4,042,104
<b>CURRENT RESOURCES:</b>													
Rental Income	71,072	178,855	182,335	185,885	189,505	193,198	196,965	200,807	204,726	208,724	212,801	216,960	2,170,761
Service Fees	33,464,007	35,252,637	37,002,274	38,482,365	39,641,430	40,835,452	42,065,486	42,911,964	43,759,556	44,640,071	45,538,355	45,999,387	456,128,976
Miscellaneous Revenues	349,998	273,681	280,685	286,846	292,033	297,347	302,793	307,086	311,455	315,900	320,422	323,628	3,311,876
SMaRT Station Revenues	2,696,705	1,969,055	1,107,327	1,118,662	1,130,060	1,141,576	1,153,211	1,164,967	1,176,845	1,188,847	1,200,973	1,213,225	13,564,749
County Wide AB939 Fee	137,921	116,257	102,473	102,473	102,473	102,473	102,473	102,473	102,473	102,473	102,473	102,473	1,140,987
Landfill Gas Revenue	31,682	30,573	6,115	6,115	6,115	6,115	6,115	6,115	6,115	6,115	6,115	6,115	91,719
Interest Income	19,733	105,230	35,284	38,597	103,781	133,728	163,938	144,912	166,752	177,811	199,864	197,697	1,467,594
Transfer From Wastewater Mgmt Fund	0	2,000,000	0	0	0	0	0	0	0	0	0	0	2,000,000
<b>TOTAL CURRENT RESOURCES</b>	<b>36,776,388</b>	<b>39,926,288</b>	<b>38,716,492</b>	<b>40,220,942</b>	<b>41,465,397</b>	<b>42,709,888</b>	<b>43,990,980</b>	<b>44,838,324</b>	<b>45,727,922</b>	<b>46,639,940</b>	<b>47,581,004</b>	<b>48,059,485</b>	<b>479,876,663</b>
<b>TOTAL AVAILABLE RESOURCES</b>	<b>39,721,009</b>	<b>43,968,392</b>	<b>44,329,387</b>	<b>45,296,752</b>	<b>47,017,909</b>	<b>48,002,718</b>	<b>48,582,304</b>	<b>49,100,702</b>	<b>49,495,635</b>	<b>50,975,481</b>	<b>52,204,101</b>	<b>53,255,960</b>	<b>483,918,767</b>
<b>CURRENT REQUIREMENTS:</b>													
Interfund Loan Repayment	0	1,300,000	3,388,304	3,388,304	4,346,470	4,751,214	4,751,214	4,751,214	4,751,214	4,751,214	4,751,214	4,751,214	45,681,579
Debt Service	1,636,244	1,701,516	1,706,186	1,705,772	1,703,586	1,704,399	1,705,129	1,704,464	627,372	625,904	627,109	627,269	14,438,705
Operations	2,098,367	2,345,319	2,471,546	2,490,025	2,550,094	2,602,815	2,658,442	2,712,753	2,781,384	2,851,870	2,911,861	2,971,494	29,347,602
Solid Waste Collection Contract	16,559,980	16,256,725	17,000,000	17,402,334	18,035,300	18,576,359	19,133,650	19,707,659	20,298,889	20,907,856	21,535,091	22,181,144	211,035,007
Capital Projects	0	250,000	0	0	0	0	0	0	0	0	0	0	250,000
Special Projects	76,886	262,262	134,086	36,414	40,846	0	0	90,093	0	183,350	0	42,665	789,716
Infrastructure Projects	28,720	772,780	0	0	0	0	0	0	0	0	0	0	772,780
Project Administration	12,166	46,052	44,728	0	0	0	0	0	0	0	0	0	90,780
SMaRT Capital Replacement	171,368	110,560	110,560	112,771	115,027	117,327	119,674	122,067	124,509	126,999	129,539	132,129	1,321,161
In-Lieu Charges	2,487,435	2,586,263	2,206,287	2,250,867	2,311,973	2,363,920	2,418,966	2,467,082	2,524,927	2,584,062	2,644,787	2,703,268	27,062,403
SMaRT Expense Share (Sunnyvale)	12,001,116	12,102,336	11,557,764	11,710,952	11,962,048	12,217,020	12,441,718	12,672,794	12,893,234	13,167,880	13,259,813	13,543,717	137,529,276
Long Term Rent - SMaRT and Landfill	603,576	621,684	634,118	646,800	659,736	672,931	686,389	700,117	714,120	728,402	742,970	757,829	7,565,096
Transfer To General Fund	0	0	0	0	0	0	0	0	19,708	20,102	0	0	39,810
Transfer To Infrastructure Fund	190	0	0	0	0	664	0	0	19,993	0	498	352	21,507
Transfer To Water Supply & Dist. Fund	2,857	0	0	0	0	0	0	0	0	0	0	0	0
<b>TOTAL CURRENT REQUIREMENTS</b>	<b>35,678,904</b>	<b>38,355,498</b>	<b>39,253,578</b>	<b>39,744,239</b>	<b>41,725,080</b>	<b>43,411,394</b>	<b>44,319,927</b>	<b>45,332,989</b>	<b>45,160,094</b>	<b>46,352,383</b>	<b>47,007,627</b>	<b>48,115,827</b>	<b>478,778,634</b>
<b>RESERVES:</b>													
Debt Service	62,914	62,914	62,914	62,914	62,914	62,914	62,914	62,914	62,914	62,914	62,914	62,914	62,914
Contingencies	3,065,946	3,070,438	3,102,931	3,160,331	3,254,744	3,339,619	3,423,381	3,509,321	3,597,351	3,692,761	3,770,677	3,869,636	3,869,636
20 Year Resource Allocation Plan	913,244	2,479,543	1,909,964	2,329,268	1,975,172	1,188,791	776,083	195,478	675,276	867,423	1,362,884	1,207,584	1,207,584
<b>TOTAL RESERVES</b>	<b>4,042,104</b>	<b>5,612,895</b>	<b>5,075,809</b>	<b>5,552,513</b>	<b>5,292,830</b>	<b>4,591,324</b>	<b>4,262,378</b>	<b>3,767,713</b>	<b>4,335,541</b>	<b>4,623,098</b>	<b>5,196,475</b>	<b>5,140,134</b>	<b>5,140,134</b>
<b>FUND BALANCE, JUNE 30</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>STATISTICS:</b>													
Refuse Rate Increase	7.5%	6.0%	4.0%	3.0%	3.0%	3.0%	3.0%	2.0%	2.0%	2.0%	2.0%	1.0%	
<b>PRIOR YEAR STATISTICS:</b>													
Refuse Rate Increase	5.5%	6.0%	4.0%	3.0%	3.0%	3.0%	3.0%	2.5%	2.5%	2.5%	2.0%	2.0%	

**CITY OF SUNNYVALE  
485. SOLID WASTE MANAGEMENT FUND  
LONG TERM FINANCIAL PLAN  
JULY 1, 2022 TO JUNE 30, 2032**

	PLAN 2022/2023	PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	FY 2022/2023 TO FY 2031/2032 TOTAL	FY 2011/2012 TO FY 2031/2032 TOTAL
RESERVE/FUND BALANCE, JULY 1	5,196,475	5,140,134	8,923,174	11,539,374	12,948,423	13,029,065	12,383,383	11,546,749	10,023,316	8,048,783	5,140,134	4,042,104
<b>CURRENT RESOURCES:</b>												
Rental Income	219,185	223,469	230,173	237,078	244,190	251,516	259,062	266,833	274,838	283,084	2,270,244	4,441,005
Service Fees	46,005,148	46,010,966	46,016,843	46,022,779	46,028,773	46,725,260	47,432,345	48,387,353	49,361,652	50,355,634	426,341,606	882,470,581
Miscellaneous Revenues	324,613	326,808	329,046	331,327	333,652	338,135	342,696	348,062	353,536	359,119	3,062,380	6,374,256
SMaRT Station Revenues	1,225,852	1,238,620	1,251,532	1,264,587	1,277,790	1,291,141	1,304,644	1,318,298	1,332,108	1,346,075	11,624,796	25,189,545
County Wide AB939 Fee	102,473	102,473	102,473	102,473	102,473	102,473	102,473	102,473	102,473	102,473	922,257	2,063,243
Landfill Gas Revenue	6,115	6,115	6,115	6,115	6,115	6,115	6,115	6,115	6,115	6,115	55,032	146,751
Interest Income	318,812	424,913	549,494	616,592	620,432	589,685	549,845	477,301	383,275	259,767	4,471,304	5,938,898
Transfer From Wastewater Mgmt Fund	0	0	0	0	0	0	0	0	0	0	0	2,000,000
<b>TOTAL CURRENT RESOURCES</b>	<b>48,202,198</b>	<b>48,333,364</b>	<b>48,485,675</b>	<b>48,580,950</b>	<b>48,613,425</b>	<b>49,304,325</b>	<b>49,997,179</b>	<b>50,906,436</b>	<b>51,813,997</b>	<b>52,712,265</b>	<b>448,747,617</b>	<b>928,624,280</b>
<b>TOTAL AVAILABLE RESOURCES</b>	<b>53,398,673</b>	<b>53,473,498</b>	<b>57,408,848</b>	<b>60,120,324</b>	<b>61,561,849</b>	<b>62,333,390</b>	<b>62,380,561</b>	<b>62,453,185</b>	<b>61,837,313</b>	<b>60,761,048</b>	<b>453,887,750</b>	<b>932,666,384</b>
<b>CURRENT REQUIREMENTS:</b>												
Interfund Loan Repayment	4,346,470	0	0	0	0	0	0	0	0	0	0	45,681,579
Debt Service	78,966	1,129,353	1,129,327	1,129,209	1,129,374	1,129,432	1,129,382	1,129,599	1,130,305	1,130,175	10,166,157	24,604,862
Operations	2,999,566	3,060,279	3,151,718	3,245,889	3,342,875	3,442,759	3,545,629	3,651,573	3,760,684	3,873,056	31,074,464	60,422,066
Solid Waste Collection Contract	22,846,578	23,531,976	24,237,935	24,965,073	25,714,025	26,485,446	27,280,009	28,098,410	28,941,362	29,809,603	239,063,840	450,098,847
Capital Projects	0	0	0	0	0	0	0	0	0	0	0	250,000
Special Projects	56,500	0	51,270	48,020	0	325,804	0	113,482	0	0	538,576	1,328,292
Infrastructure Projects	0	0	0	0	50,338	0	0	0	0	0	50,338	823,118
Project Administration	0	0	0	0	12,585	0	0	0	0	0	12,585	103,365
SMaRT Capital Replacement	134,772	137,467	140,217	143,021	145,882	148,799	151,775	154,811	157,907	161,065	1,340,944	2,662,105
In-Lieu Charges	2,787,436	2,874,320	2,963,713	3,055,678	3,150,080	3,247,279	3,347,356	3,450,188	3,556,068	3,665,086	29,309,768	56,372,171
SMaRT Expense Share (Sunnyvale)	12,672,759	13,012,948	13,367,194	13,732,067	14,107,886	14,265,600	14,421,363	14,818,059	15,226,655	15,647,509	128,599,280	266,128,556
Long Term Rent - SMaRT and Landfill	780,564	803,981	828,101	852,944	878,532	904,888	932,035	959,996	988,795	1,018,459	8,167,730	15,732,826
Transfer To General Fund	0	0	0	0	0	0	26,263	27,023	0	0	53,286	93,096
Transfer To Infrastructure Fund	0	0	0	0	1,207	0	0	26,728	26,754	996	55,685	77,192
Transfer To Water Supply & Dist. Fund	0	0	0	0	0	0	0	0	0	0	0	0
<b>TOTAL CURRENT REQUIREMENTS</b>	<b>46,703,611</b>	<b>44,550,324</b>	<b>45,869,474</b>	<b>47,171,901</b>	<b>48,532,784</b>	<b>49,950,007</b>	<b>50,833,812</b>	<b>52,429,869</b>	<b>53,788,531</b>	<b>55,305,949</b>	<b>448,432,651</b>	<b>927,211,285</b>
<b>RESERVES:</b>												
Debt Service	62,914	62,914	62,914	62,914	62,914	62,914	62,914	62,914	62,914	62,914	62,914	62,914
Contingencies	3,851,890	3,960,520	4,075,685	4,194,303	4,316,479	4,419,381	4,524,700	4,656,804	4,792,870	4,933,017	4,933,017	4,933,017
20 Year Resource Allocation Plan	2,780,257	4,899,739	7,400,775	8,691,207	8,649,672	7,901,088	6,959,135	5,303,598	3,192,999	459,168	459,168	459,168
<b>TOTAL RESERVES</b>	<b>6,695,061</b>	<b>8,923,174</b>	<b>11,539,374</b>	<b>12,948,423</b>	<b>13,029,065</b>	<b>12,383,383</b>	<b>11,546,749</b>	<b>10,023,316</b>	<b>8,048,783</b>	<b>5,455,099</b>	<b>5,455,099</b>	<b>5,455,099</b>
<b>FUND BALANCE, JUNE 30</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>STATISTICS:</b>												
Refuse Rate Increase	0.0%	0.0%	0.0%	0.0%	0.0%	1.5%	1.5%	2.0%	2.0%	2.0%		
<b>PRIOR YEAR STATISTICS:</b>												
Refuse Rate Increase	2.0%	2.0%	1.5%	1.5%	1.5%	1.5%	1.5%	1.5%	2.0%	N/A		

**485. SOLID WASTE MANAGEMENT FUND  
REVENUES BY SOURCE**

		ACTUAL	CURRENT	BUDGET	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	FY 2021/2022
		2010/2011	2011/2012	2012/2013	2013/2014	2014/2015	2015/2016	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021	2021/2022	TOTAL
0751-06	Long Term Rent	71,072	178,855	182,335	185,885	189,505	193,198	196,965	200,807	204,726	208,724	212,801	216,960	2,170,761
0955	0955 Alternative Fuel User Tax Credit	82,350	0	0	0	0	0	0	0	0	0	0	0	0
1004	County Wide AB939 Fee	137,921	116,257	102,473	102,473	102,473	102,473	102,473	102,473	102,473	102,473	102,473	102,473	1,140,987
1114	Other Agency Reimbursement	738	0	0	0	0	0	0	0	0	0	0	0	0
1507	Late Payment Penalties	96,856	107,940	113,337	117,871	121,407	125,049	128,801	131,377	134,004	136,684	139,418	140,812	1,396,701
1508	Liquidated Damages	560	0	0	0	0	0	0	0	0	0	0	0	0
2906	Battery/Oil/Paint Drop Off Fee	21,152	21,575	21,575	21,575	21,575	21,575	21,575	21,575	21,575	21,575	21,575	21,575	237,325
3061	Refuse Service Fees - City	33,224,694	34,819,479	36,560,453	38,022,871	39,163,557	40,338,464	41,548,618	42,379,590	43,227,182	44,091,725	44,973,560	45,423,295	450,548,793
3062	Refuse Service Fees - Specialty	239,314	433,158	441,821	459,494	477,874	496,988	516,868	532,374	532,374	548,345	564,796	576,092	5,580,183
3071	MRF Revenues - SMaRT	709,291	729,821	353,418	356,952	360,522	364,127	367,768	371,446	375,160	378,912	382,701	386,528	4,427,354
3080	Kirby Canyon SMaRT Operator	198,248	255,560	262,337	267,583	272,935	278,394	283,962	289,641	295,434	301,342	307,369	313,517	3,128,073
3083	Curbside	2,230,487	1,453,241	733,266	740,599	748,005	755,485	763,040	770,670	778,377	786,161	794,022	801,962	9,124,828
3084	Curbside Sales - General	105,610	106,666	107,732	108,810	109,898	110,997	112,107	113,228	114,360	115,504	116,659	117,825	1,233,785
3086	Yardwaste Sales - SMaRT	(441,309)	(469,567)	(241,693)	(246,472)	(251,402)	(256,430)	(261,558)	(266,789)	(272,125)	(277,568)	(283,119)	(288,781)	(3,115,506)
3091	Green Ticket Revenue	31,682	30,573	6,115	6,115	6,115	6,115	6,115	6,115	6,115	6,115	6,115	6,115	91,719
3355	Interest Income	19,733	105,230	35,284	38,597	103,781	133,728	163,938	144,912	166,752	177,811	199,864	197,697	1,467,594
3073-01	Sale of Garbage Tags - Retailer	7,614	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	110,000
3073-02	Sale of Garbage Tags - In House	594	500	500	500	500	500	500	500	500	500	500	500	5,500
4100	Miscellaneous Revenues	3,913	0	0	0	0	0	0	0	0	0	0	0	0
4105	Misc. Revenues - Special Events	2,777	0	0	0	0	0	0	0	0	0	0	0	0
4190	Third Party Compressed Natural Gas Sales	27,836	27,000	27,540	28,091	28,653	29,226	29,810	30,406	31,015	31,635	32,267	32,913	328,555
xxxx	Accrued Franchise Depreciation Savings	5,269	0	0	0	0	0	0	0	0	0	0	0	0
4400	Transfer From Wastewater Mgmt Fund	0	2,000,000	0	0	0	0	0	0	0	0	0	0	2,000,000
<b>FUND TOTAL</b>		<b>36,776,400</b>	<b>39,926,288</b>	<b>38,716,492</b>	<b>40,220,942</b>	<b>41,465,397</b>	<b>42,709,888</b>	<b>43,990,980</b>	<b>44,838,324</b>	<b>45,727,921</b>	<b>46,639,938</b>	<b>47,581,001</b>	<b>48,059,482</b>	<b>479,876,654</b>

**This Page Not Used**















**525/100. GOLF AND TENNIS OPERATIONS FUND  
REVENUES BY CATEGORY**

	ACTUAL 2010/2011	CURRENT 2011/2012	BUDGET 2012/2013	PLAN 2013/2014	PLAN 2014/2015	PLAN 2015/2016	PLAN 2016/2017	PLAN 2017/2018	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	PLAN 2021/2022	FY 2011/2012 TO FY 2021/2022 TOTAL
0750-01 License Fee Tennis Center	79,728	39,865	100,000	105,000	110,000	115,000	120,000	125,000	130,000	135,000	140,000	145,000	1,264,865
0750-02 Concessions - Tennis Center	10,310	0	0	0	0	0	0	0	0	0	0	0	0
0750-04 Lookout Rental	66,780	66,780	66,780	66,780	66,780	66,780	66,780	66,780	66,780	66,780	66,780	66,780	734,580
0750-08 Tennis Center Garbage Fee	438	0	0	0	0	0	0	0	0	0	0	0	0
0750-05 Percent Over Gross Lookout	19,276	22,700	22,700	22,700	23,154	23,617	24,089	24,571	25,063	25,564	26,075	26,597	266,830
<b>TOTAL RENTS AND CONCESSIONS</b>	<b>176,532</b>	<b>129,345</b>	<b>189,480</b>	<b>194,480</b>	<b>199,934</b>	<b>205,397</b>	<b>210,869</b>	<b>216,351</b>	<b>221,843</b>	<b>227,344</b>	<b>232,855</b>	<b>238,377</b>	<b>2,266,275</b>
1950-11 Sunnyvale Weekday	490,805	515,775	519,200	522,500	532,950	543,609	554,481	565,571	576,882	588,420	600,188	612,192	6,131,768
1950-12 Sunnyvale Weekday Twilight	331,272	276,730	278,554	280,399	286,007	291,727	297,562	303,513	309,583	315,775	322,090	328,532	3,290,472
1950-13 Sunnyvale Weekend/Holiday	584,344	648,500	652,775	657,000	670,140	683,543	697,214	711,158	725,381	739,889	754,686	769,780	7,710,066
1950-14 Sunnyvale W/E Holiday Twilight	217,000	208,750	210,129	211,509	215,739	220,053	224,455	228,944	233,522	238,193	242,957	247,816	2,482,065
1950-15 Sunnyvale S.A.C.	33,440	41,225	41,500	41,800	42,636	43,489	44,358	45,246	46,151	47,074	48,015	48,975	490,468
1950-16 Sunnyvale Golf Discount	220,477	261,750	263,450	265,000	270,300	275,706	281,220	286,845	292,581	298,433	304,402	310,490	3,110,177
1950-17 Sunnyvale 10-Play Card	37,713	38,700	38,975	39,215	39,999	40,799	41,615	42,448	43,297	44,162	45,046	45,947	460,203
1950-18 Smart Card Fee Sunnyvale	1,835	1,365	1,375	1,385	1,413	1,441	1,470	1,499	1,529	1,560	1,591	1,623	16,250
1950-19 Weekday Super Twilight	0	60,746	61,146	61,551	62,782	64,038	65,318	66,625	67,957	69,316	70,703	72,117	722,299
1950-20 Weekend Super Twilight	0	25,801	25,971	26,142	26,664	27,198	27,742	28,296	28,862	29,440	30,028	30,629	306,772
1951 SM Gift Certificates	2,808	2,700	1,850	1,850	1,850	1,850	1,850	1,850	1,850	1,850	1,850	1,850	21,200
1952 School Group Play	1,800	2,000	2,000	2,000	2,000	2,000	2,200	2,200	2,200	2,200	2,200	1,100	22,100
1954-01 Tournament Fee - Sunnyvale	5,094	7,500	7,550	7,600	7,752	7,907	8,065	8,226	8,391	8,559	8,730	8,905	89,185
1954-02 Tournament Fee - Sunken Gardens	1,237	1,230	1,240	1,250	1,275	1,301	1,327	1,353	1,380	1,408	1,436	1,465	14,663
1963-11 Sunken Garden Weekday	329,876	324,900	327,650	330,400	337,008	343,748	350,623	357,636	364,788	372,084	379,526	387,116	3,875,479
1963-12 Sunken Garden Weekday Twilight	3,565	4,500	4,525	4,550	4,641	4,734	4,828	4,925	5,024	5,124	5,227	5,331	53,409
1963-13 Sunken Garden Weekend/Holiday	253,886	267,200	269,500	271,700	277,134	282,677	288,330	294,097	299,979	305,978	312,098	318,340	3,187,033
1963-14 Sunken Garden Weekend Twilight	4,707	6,610	6,670	6,725	6,860	6,997	7,137	7,279	7,425	7,573	7,725	7,879	78,880
1963-15 Sunken Garden 10 Play	17,559	29,775	30,000	30,275	30,881	31,498	32,128	32,771	33,426	34,095	34,776	35,472	355,096

**525/100. GOLF AND TENNIS OPERATIONS FUND  
REVENUES BY CATEGORY**

	ACTUAL 2010/2011	CURRENT 2011/2012	BUDGET 2012/2013	PLAN 2013/2014	PLAN 2014/2015	PLAN 2015/2016	PLAN 2016/2017	PLAN 2017/2018	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	PLAN 2021/2022	FY 2011/2012 TO FY 2021/2022 TOTAL
1963-16 Sunken Garden Golf Discount	77,605	102,130	102,995	103,860	105,937	108,056	110,217	112,421	114,670	116,963	119,302	121,689	1,218,241
1963-17 Sunken Garden Advantage Card	8,448	8,985	9,075	9,150	9,333	9,520	9,710	9,904	10,102	10,304	10,510	10,721	107,315
1963-18 Sunken Garden Smart Card Fee	1,330	1,180	1,190	1,200	1,224	1,248	1,273	1,299	1,325	1,351	1,378	1,406	14,076
1964 Sunken Gardens Gift Certificates	(1,566)	1,000	500	500	500	500	500	500	500	500	500	500	6,000
<b>TOTAL GOLF FEES</b>	<b>2,623,235</b>	<b>2,839,050</b>	<b>2,857,820</b>	<b>2,877,560</b>	<b>2,935,024</b>	<b>2,993,638</b>	<b>3,053,623</b>	<b>3,114,605</b>	<b>3,176,806</b>	<b>3,240,251</b>	<b>3,304,965</b>	<b>3,369,873</b>	<b>33,763,216</b>
1955 Golf Cart Rental	308,992	358,730	362,300	366,000	373,320	380,786	388,402	396,170	404,094	412,175	420,419	428,827	4,291,224
1956 Driving Range Fees	189,773	206,450	212,500	212,500	216,750	221,085	225,507	230,017	234,617	239,310	244,096	248,978	2,491,809
1957 Golf Miscellaneous Rentals	33,012	33,500	34,500	34,700	35,394	36,102	36,824	37,560	38,312	39,078	39,859	40,657	406,486
4114 Miscellaneous Golf Revenues	(159)	0	0	0	0	0	0	0	0	0	0	0	0
4175 Golf Merchandise Sales	209,392	216,375	216,375	216,375	220,703	225,117	229,619	234,211	238,895	243,673	248,547	253,518	2,543,408
4180 Golf Instruction	27,452	25,150	25,150	25,150	25,653	26,166	26,689	27,223	27,768	28,323	28,889	29,467	295,629
<b>TOTAL GOLF SHOP REVENUE</b>	<b>768,462</b>	<b>840,205</b>	<b>850,825</b>	<b>854,725</b>	<b>871,820</b>	<b>889,256</b>	<b>907,041</b>	<b>925,182</b>	<b>943,685</b>	<b>962,559</b>	<b>981,810</b>	<b>1,001,447</b>	<b>10,028,555</b>
3355 Interest Income	937	100	418	3,313	7,821	13,731	16,978	11,209	13,815	16,100	18,421	20,700	122,606
<b>TOTAL INTEREST INCOME</b>	<b>937</b>	<b>100</b>	<b>418</b>	<b>3,313</b>	<b>7,821</b>	<b>13,731</b>	<b>16,978</b>	<b>11,209</b>	<b>13,815</b>	<b>16,100</b>	<b>18,421</b>	<b>20,700</b>	<b>122,606</b>
<b>FUND TOTAL</b>	<b>3,569,166</b>	<b>3,808,700</b>	<b>3,898,543</b>	<b>3,930,078</b>	<b>4,014,599</b>	<b>4,102,022</b>	<b>4,188,512</b>	<b>4,267,347</b>	<b>4,356,149</b>	<b>4,446,254</b>	<b>4,538,052</b>	<b>4,630,397</b>	<b>46,180,652</b>



**This Page Not Used**

**Financial Plans -  
Internal Services, Fiduciary  
Funds**

## **INTERNAL SERVICE FUNDS**

The City utilizes internal service funds to account for the financing of goods and services provided by one department or agency to other departments or agencies of the City. There are three such funds that operate on a cost reimbursement basis: the General Services Fund, the Employee Benefits and Insurance Fund, and the Liability and Property Insurance Fund. These funds play an important role in the overall ability of the City to conduct business. The General Services Fund includes the City's Fleet Services, Facilities Management, Technology and Communication Services, Sunnyvale Office Center, and Project Management Services. The Employee Benefits Fund serves to capture the costs associated with employer provided benefits including pension costs, employee insurance plans, workers' compensation, and leave time. The Property and Liability Insurance Fund accounts for the costs related to the City's liability and property insurance.

Sunnyvale's full cost accounting methodology results in all the costs of these funds being charged back to user activities on a rental rate basis for general services, an additive rate basis for employee benefits, and a usage basis for liability and property insurance. Therefore, the total expenditures of these funds are not added to the overall budget, as they are already captured within the City's programs and funds.

Two other funds are presented in this section: the Dorolou P. Swirsky Youth Opportunity Fund and the Fremont Pool Endowment (Trust) Fund. While these funds are fiduciary in

nature and not internal service funds, they are grouped with the internal service funds just for presentation purposes in the budget document. These are funds that separately account for assets that the City holds in a trustee or agency capacity and uses to benefit a specified purpose.

### **▪ General Services Fund**

#### **Fleet, Facilities, and Technology Services**

The General Services Fund has three sub-funds that provide a wide range of important support services to programs within the City. These are: Fleet, Facilities, and Technology Services. Funding for these services is recovered through rental rates charged to benefiting program operating budgets. The rental rates include not only the cost of operations, but also the cost of replacement for depreciable equipment. This assures the availability of funds to replace equipment at the most cost-effective time.

Aggregate rental rate increases for these combined General Services Fund activities in FY 2012/2013 are 2.8%, which is on track with what had been projected for FY 2012/2013 during last year's budget cycle. For the remainder of the first ten years, the average annual rental rate increase is 2.2%, which is slightly below the 2.4% annual average established in the prior year. In the final ten years of the long-term plan, rates are scheduled to increase 2.6% annually, which is slightly above the 2.3% annual increase estimated last year. A more detailed narrative on changes in rental rates is provided



in the sections below that cover the individual sub-funds.

### Fleet Services Sub-Fund

The Fleet Services program reflects the cost of ownership of City vehicles and equipment. A primary objective of Fleet Services is to provide rental rates that are competitive with those offered in the private sector.

The main source of funding within this sub-fund is derived from Fleet Services rentals to other programs, which is primarily based on specific vehicle usage. Fleet Services rental rates are scheduled to increase by 3.2% for FY 2012/2013 and then remain at an average increase of 3.2% for the duration of the first ten years of the long-term plan. Rate increases will be higher in the second ten years, amounting to between 4.0% and 4.5% annually. These increases are necessary to account for the increase in operational costs resulting from the significant increases in fuel prices over the past several years.

The Sale of Property line item of the Financial Plan represents the sale of surplus or replaced vehicles or pieces of equipment. The projection for FY 2012/2013 and beyond is based on historical averages for the surplus of vehicles and equipment. Due to the sale of larger items in FY 2010/2011, sales for that year were well above historical averages, and the City does not expect to maintain that level of activity in the future.

The Intrafund Loan Repayment represents scheduled payments from the Facilities Services Sub-Fund. This loan

was initially made in FY 1999/2000 to alleviate cash flow issues experienced by the Facilities Services Sub-Fund. The initial terms of the loan were for a principal amount of \$1.6 million to be repaid over 10 years with final payment scheduled for FY 2015/2016. In FY 2005/2006 a large payment was made against the principal. Payments were then deferred several years due to insufficient reserves in this Sub-Fund. The FY 2012/2013 long-term financial plan calls for repayments restarting in FY 2012/2013 and continuing through FY 2016/2017.

The multiple transfer line items found within the *Current Resources* section of the financial plan through FY 2016/2017 represent the funding mechanisms for the Upgrading the City's Fuel Stations capital project.

The two major current requirements deal with equipment replacement and operation of the Fleet Services program. The *Equipment Replacement* line item fluctuates each year, as various items of equipment reach the end of their useful life and must be replaced. Overall equipment replacement expenditures are projected to be down nearly \$1.5 million over the 20-year plan in comparison to last fiscal year's long-term plan. This is predominantly the result of planned deferrals of equipment replacement and the recalibration of replacement values.

*Operations* expenditures in FY 2012/2013 are up 10.5% over FY 2011/2012. A portion of this increase is a function of the City-wide reorganization that moved Fleet Services back into

the Department of Public Works and put additional hours of direct oversight of the program into Fleet's operating budget. The majority of the increase, however, is driven by rapidly escalating fuel costs. The FY 2012/2013 budget for fuel is \$150,000, or 20%, higher than the budget in FY 2011/2012. This is entirely the result of price increases, as City-wide fuel consumption is actually on a downward trend, primarily due to efforts by Fleet Services to purchase more fuel efficient vehicles and take other actions to reduce overall fuel usage. These efforts will continue into the future as the City contends with fuel prices that are not expected to drop from current rates.

The *Equipment Replacement Reserve* represents the accumulation of annual rental rates received from City programs, net of replacements purchased during the current fiscal year, for future replacement of vehicles and equipment. This reserve works in tandem with the *Equipment Replacement* line item under the *Current Requirements* section of the Sub-Fund. For example, when a large value item is scheduled to be replaced such as a street sweeper or a fire apparatus, the equipment replacement reserve will be drawn down as the accumulated annual replacements fund within the reserve will be used to purchase the vehicle or apparatus.

#### Facilities Management Services Sub-Fund

The Facilities Management Program reflects the cost of maintaining City facilities, including costs for electricity and water, carpets and blinds, modular furniture, and building equipment.

The Facilities Management Sub-Fund has two rental rate revenue items, one relating to space rental and the other relating to equipment. Space rental charges are based upon the total square footage of building space throughout the City. This square footage is then divided amongst the various City programs, and operating charges are allocated out based on a program's proportion of the total square footage. The equipment rental accounts for replacement costs associated with modular furniture, carpet and blinds, and building maintenance equipment.

The aggregate rental rate for Facilities Management is scheduled to increase 2.5% for FY 2012/2013, with annual increases declining to 2.3% by the seventh year of the long-term plan. It should be noted that in year six of the plan, facility rental rates are expected to be reduced by 10%. At that time, Facilities Services will have paid off its loan to Fleet Services and funds will no longer need to be collected to cover that liability. This will result in a reduction in rental rates that will lower the base rental rate charged for the remainder of the second ten years.

Utility reimbursement from the Raynor Center reflects payments made for electric, gas, water, and trash pickup by the tenants of the Center. That is expected to end after FY 2012/2013 with the planned sale of the Raynor property. There is a corresponding expenditure decrease programmed into the long-term plan as well.

The major current requirements deal with operation of the Facilities Services Program. The *Operations* line item increased by less than 1% for FY 2012/2013 in comparison to the FY 2011/2012 budget. While there were increases in personnel costs, predominantly resulting from additional hours of direct oversight being incorporated into the program's operating budget, these increases were offset by a reduction in planned utilities costs. This reduction was based on analysis that indicates historical usage trends and current rates for gas and electric warrant a reduction to the baseline budget for these expenditures.

Equipment replacement costs have been established based on the asset depreciation schedules for carpets and blinds, large equipment, and modular furniture. The FY 2012/2013 long-term plan reflects slight savings over the 20-year plan for facilities-related equipment in comparison to the long-term plan from FY 2011/2012. This is primarily the result of deferred replacement of carpets, blinds, and equipment at the Civic Center facility and the Library, pending direction on the future of those facilities.

The *Transfer to Sunnyvale Office Center* line item in the Financial Plan represents a transfer of rental rate revenues received from City programs currently housed at the 505 W. Olive Sunnyvale Office Center. These funds are collected in this sub-fund and then transferred to the Sunnyvale Office Center Sub-Fund to partially fund the facility management costs associated with that facility. Transfers are also made to the General Fund to cover the cost of management and

administrative support services for the Facilities program, as well as to return funds collected for equipment replacements that have been deferred indefinitely. Lastly, transfers to the Infrastructure Fund have been programmed for the Facilities Services' contribution to various improvements at the Corporation Yard.

The *Interfund Loan Repayment* line item in the financial plan represents loan payments to the Fleet Services Sub-Fund, which are projected to be fully repaid in FY 2016/2017. As was mentioned in the *Fleet Services* section, this loan was made to alleviate cash flow constraints of the Facilities Services Sub-Fund in FY 1999/2000.

The *Equipment Reserve* represents the accumulation of annual equipment rental rates received from City programs, net of replacements purchased during the current fiscal year, for future replacement of modular furniture, carpets and blinds, and building maintenance equipment.

#### Technology and Communications Services Sub-Fund

The Technology and Communications Services Sub-Fund reflects the cost to operate and maintain the City's technology and communications program and infrastructure. This includes technology (hardware and software), communications, and office equipment. Information technology services, radio communications, and satellite copiers are provided by the Information Technology Department, while Print Shop and Mail Services are located in the Office of the City Manager.

The aggregate rental rate for Technology and Communications Services is scheduled to increase by 2.7% for FY 2012/2013, and then average 2.2% annually for the first ten years of the plan. This is lower than the 2.8% annual average projected last year for the first ten years of the plan. Increases average 1.9% annually in the second ten years of the plan, which is the same as what was planned for the second ten years in last year's plan.

The *Cable PEG Channel Grant* line item reflects funds that are available for use for public or educational cable services. These funds are used to purchase equipment for the City's public access channel, KSUN. Funds that have not been programmed for use in purchasing equipment for KSUN are collected in a restricted reserve titled *Restricted KSUN Equipment Reserve*.

A new surcharge on development fees to pay for the costs of the technology needed to support the one-stop permit system was implemented in FY 2010/2011. This surcharge is expected to recover about \$80,000 annually and will be placed in a *Restricted Technology Surcharge Reserve* in this sub-fund. It will be used to cover the cost of annual system maintenance, as well as to cover periodic major upgrades or replacement of the system.

The *Transfer from the General Fund* line item represents the General Fund support to cover the costs for the Information Technology Department to administer the City's cable television franchise agreements.

The major current requirements of the Technology and Communications Services Sub-Fund deal with equipment replacement and operation of the programs in the Information Technology Department and the Office of the City Manager. Equipment replacement for technology, communications, and office assets reflect the depreciation schedules for each. Equipment replacement costs will fluctuate year-over-year based on the useful lives of the individual pieces of equipment on the replacement schedules. Overall, equipment replacement costs over the 20-year plan are flat in comparison to last year's long-term plan.

Operating costs for the Technology and Communications programs are down 2.8% for FY 2012/2013 in comparison to the FY 2011/2012 budget. This is predominantly the result of a comprehensive review of all software, hardware, and telecommunications support and maintenance contracts that indicated the overall budget for these services could be dropped to match actual current expenditures, while also considering future contractual increases.

One-time transfers to the Community Recreation Fund, Youth and Neighborhood Services Fund, and General Fund were programmed in FY 2011/2012 for funds collected for replacement of equipment that will no longer be replaced by the Technology and Communications Services Sub-Fund. Transfers are also made to the General Fund to cover the cost of management and administrative support services for the Print Shop. Lastly, transfers to the Infrastructure Fund have been programmed for the Technology and Communications

Services contribution to various improvements at the City Hall Annex throughout the long-term financial plan.

The *General Fund Loan Repayment* line item of the Financial Plan represents the repayment schedule of a \$2 million loan made to the former Technology Services Sub-Fund in FY 1999/2000. This loan was made to fund a number of information technology initiatives including the City's geographical information system (GIS). Loan repayments are scheduled to be complete in FY 2012/2013.

The *Equipment Replacement Reserve* represents the accumulation of annual rental rates received from City programs, net of replacements purchased during the current fiscal year, for future replacement and maintenance of network infrastructure, central and desktop computers, communication equipment, software applications, office equipment, and mail and print shop equipment.

The *Restricted KSUN Equipment Reserve* reflects PEG Grant revenues that have been collected but not appropriated for specific expenditures. PEG Grant funds can only be utilized for the purchase of KSUN equipment.

The *Restricted Tech Surcharge Reserve* reflects funds collected from the Technology Surcharge that is added to development fees that have not been appropriated for specific expenditures. Funds are collected in this reserve to cover the cost of ongoing maintenance and eventual system replacement.

#### Sunnyvale Office Center Sub-Fund

This fund accounts for the activities of the Sunnyvale Office Center located at 505 W. Olive Avenue, across from the main City Hall. The Sunnyvale Office Center was purchased in April 2001 by the issuance of variable rate Certificates of Participation (COPs) to provide expansion opportunities for the Civic Center Complex. Activities included in this fund are maintenance and operations of the office facility, capital projects, and debt service. Revenues to this fund consist of rental from outside tenants and City operations, and interest on reserves.

When the fund was established, it was projected that the existing office buildings would be operated and leased through FY 2005/2006, when a long-term solution to the City's office space problem would be in place. Subsequently, plans for a new civic center complex were put on hold because of the City's financial situation, and at this point there is no identified funding source for developing and implementing a long-term solution to the City's office space issues. As such, the FY 2012/2013 long-term financial plan continues to reflect the complex being operated for the entire twenty-year planning period. Increasing the length of operation causes the office complex to generate more net income than originally anticipated, and this allows the Sunnyvale Office Center Fund to give a rebate to the General Fund of about \$253,000 annually, increasing at the rate of growth in rental income, over the entire planning period.

Because of the age and general condition of the office buildings, some infrastructure improvements are programmed over the twenty-year planning period. These projects are necessary in order to keep the facility in working order; however, during the FY 2013/2014 projects budget cycle, the City may need to consider additional infrastructure improvements to maintain the Sunnyvale Office Center as a viable lease option for outside agencies.

The interest paid on our COPs is variable and based on market conditions, but since their issuance has averaged 2.6% annually. More recently, interest rates have been extremely low, resulting in lower than projected debt service payments. The assumption for FY 2012/2013 and beyond is that annual rates will be closer to the historical average. The remaining principle amount is \$14.4 million as of the end of FY 2011/2012, with the balance scheduled to be fully repaid by 2031.

This Sunnyvale Office Center Sub-Fund has two reserves. The first is the required Debt Service Reserve, which maintains a balance of \$1.2 million. The second reserve is the Capital Projects Reserve. This reserve was funded by an \$11 million transfer of surplus revenues from the General Fund in 2002. The purpose of this reserve is to generate interest to offset debt service, as well as to fund ongoing capital improvements. The reserve balance at the end of FY 2011/2012 is projected to be \$9.8 million.

### Project Management Sub-Fund

The Project Management Sub-Fund represents project management services provided by staff within the Department of Public Works Capital Project Management program. These services are associated with the various capital and infrastructure projects currently incorporated within the City's Projects budget. The transfers into this fund represent the proportionate share based on the current schedule of projects budgeted for a given year.

The Project Administration Program is responsible for administrative oversight efforts on all City projects that involve the development and management of construction contracts. Budgeting for project management administration is based upon the timing of projects by funding source over the 20-year long-term plan. Larger, grant-funded projects are excluded as to not skew a fund's proportionate share of project administration costs, and to take advantage of eligible grant reimbursement opportunities for project administration charges.

Operations for the Project Administration Sub-Fund are budgeted to increase by approximately 25% in FY 2012/2013, which is entirely the result of increased staffing. There are three additional full-time positions budgeted in this program starting in FY 2012/2013, reflecting the emphasis the Department of Public Works is putting on the capital projects program to address the backlog of projects requiring this

group's services. As budgeted project costs taper off starting in FY 2016/2017, the budget for this program is expected to be reduced accordingly.

### ▪ **Employee Benefits and Insurance Fund**

The Employee Benefits and Insurance Fund provides a mechanism to cover expenditures related to pension costs, employee insurance plans, workers' compensation costs and leave time while applying the principles of full cost accounting. This is accomplished by charging an additive rate to staff salaries wherever personnel hours are budgeted and expended. To better track and analyze expenditures, the Fund is separated into four sub-funds: Leaves, Retirement Benefits, Workers' Compensation, and Insurance and Other Benefits. Liability and Property Insurance, previously a part of the Employee Benefits and Insurance Fund, has been broken out into its own fund because these costs are not related to salary expenditures, but instead are recovered on claims experience and City property valuations.

#### Leaves Sub-Fund

The Leaves program accounts for all City employees' leave time, including accrual of leave benefits earned but not taken. The additive rate is calculated by determining the amount of leave benefits to be accrued, adjusted for estimated salary increases. The budget for leave benefits for FY 2012/2013 is down slightly from FY 2011/2012, which reflects the reduction in overall City headcount over the past several years and the

planned 0% salary increases for Miscellaneous employees for the next two years. The interest income in this Sub-Fund is generated from the leave earned, which is expensed at the time it is earned and held as a liability on the City's General Ledger until it is taken.

#### Retirement Benefits Sub-Fund

The Retirement Benefits Sub-Fund contains the costs for the City's retirement plans. Sunnyvale contributes to three California Public Employees Retirement System (CalPERS) plans for and on behalf of its employees: Safety (3% @ 50 Plan and 3% @55) and Miscellaneous (2.7% @ 55 Plan). The third plan, Safety 3% @ 55, was enacted in FY 2011/2012 and is effective for new Safety employees hired after February 19, 2012.

The cost of providing the retirement benefit from CalPERS is broken down into two contributions, the employer contribution and the employee contribution. For the Safety Plans, the City paid the entire employee contribution of 11.25% up through FY 2009/2010. During FY 2010/2011, both the Public Safety Managers' Association (PSMA) and the Public Safety Officers' Association (PSOA) came to agreements with the City to pay 3% towards the employee contribution to CalPERS. PSMA's contribution began in FY 2010/2011 and was fully phased in as of July 2011. PSOA's contribution began in July 2011 and will increase to the agreed upon 3% by January 2013. For the Miscellaneous Plan, the City currently pays 7% of the 8% employee contribution, with the employees paying the other 1%. All Miscellaneous bargaining units with the exception

of SEA, who as of the development of the recommended FY 2012/2013 Budget was in contract negotiations with the City on its next Memorandum of Understanding, have already agreed to the additional 2% contribution. The recommended FY 2012/2013 Budget assumes that SEA will agree to the additional 2% contribution as the other Miscellaneous groups have.

While the employee contribution rate is set by law, the employer contribution rate is adjusted annually by CalPERS through an actuarial analysis which takes into account demographic information and investment earnings on the asset portfolio. The contribution rates are applied against employee salaries (PERSable earnings) in order to calculate the dollar amounts the City must contribute.

Over the past decade, CalPERS contribution rates have increased significantly, predominantly due to market losses experienced in the early 2000s and in FY 2008/2009. Other factors in the increase in contribution rates have been enhanced pension benefits for employees, applied retroactively, and changes in actuarial experience (i.e. employees retiring earlier at higher salaries and living longer in retirement). Going forward, employer contribution rates are expected to continue to rise, as the dramatic losses from FY 2008/2009 just began to be applied to contribution rates in FY 2011/2012, and the recent decision by the CalPERS Board to lower the discount rate from 7.75% to 7.5% will also significantly increase costs. To reduce the impact to member agencies, CalPERS adopted a phased approach for the rate increases for both

the FY 2008/2009 market losses and the reduction in the discount rate. As previously noted the phase-in of the FY 2008/2009 market losses began in FY 2011/2012, while the phase-in of the impact of the 7.5% discount rate will begin in FY 2013/2014. While this approach is intended to mitigate the severe increases to employer contribution rates, it leaves employers subject to extremely volatile contribution rates if investment returns do not meet expectations. Additionally, it also results in projections for higher rates in the long-term since the entire impact of the losses is not addressed immediately, and it does not fully amortize the unfunded liability created by these losses.

In an effort to mitigate some of this rate volatility, as well as to fully amortize the City's unfunded liability, staff has been working with our consulting actuary to develop a contribution plan that will minimize volatility in rates over the long term and amortize our unfunded liability over a fixed period. Rates for FY 2011/2012 were set above the CalPERS assessment to address the FY 2008/2009 market losses. Since the reduction in the discount rate has created an additional liability and increased rates going forward, we have continued to work with our consulting actuary to develop new rates for FY 2012/2013 and beyond.



Below is a comparison of the CalPERS adjusted contribution rates, which are adjusted to phase in the increases, to the City’s planned contribution rates, which reflect rates that are not adjusted to phase in rate increases, from FY 2011/2012 through FY 2015/2016.

**Miscellaneous Employer Contribution Rates and Costs  
CalPERS Vs. Sunnyvale**

	<b>CalPERS Employer Rate</b>	<b>Cost of CalPERS Contribution</b>	<b>Sunnyvale Contribution Rate</b>	<b>Cost of Sunnyvale Contribution</b>
FY 2011/12	19.5%	\$10.5M	20.2%	\$10.9M
FY 2012/13	20.1%	\$10.9M	23.7%	\$12.9M
FY 2013/14	22.0%	\$12.0M	25.1%	\$13.6M
FY 2014/15	22.3%	\$12.4M	25.2%	\$14.0M
FY 2015/16	22.6%	\$12.8M	25.1%	\$14.2M

**Safety Employer Contribution Rates and Costs  
CalPERS Vs. Sunnyvale**

	<b>CalPERS Employer Rate</b>	<b>Cost of CalPERS Contribution</b>	<b>Sunnyvale Contribution Rate</b>	<b>Cost of Sunnyvale Contribution</b>
FY 2011/12	31.5%	\$9.8M	34.7%	\$10.8M
FY 2012/13	31.5%	\$10.0M	37.7%	\$11.9M
FY 2013/14	34.8%	\$11.3M	40.6%	\$13.2M
FY 2014/15	35.3%	\$11.9M	40.4%	\$13.6M
FY 2015/16	35.7%	\$12.4M	40.2%	\$14.0M

The City’s plan to contribute at a rate greater than what CalPERS is assessing comes at great expense. For the five-year period between FY 2011/2012 and FY 2015/2016, the City is planning to spend \$15 million *more* than it is being

assessed by CalPERS. And while it is difficult to allocate an additional \$15 million above and beyond what CalPERS requires, this funding plan is extremely prudent for three main reasons. First, it reduces the City’s exposure to rapid changes to contribution rates if CalPERS does not meet its projected 7.5% investment return. Second, it collects enough to pay off the City’s unfunded liabilities over a fixed period, which, along with the two-tier retirement plan, helps position the City to provide a more sustainable and cost effective retirement benefit. And finally, doing this will reduce costs in the long term. If you notice in the tables above, both the Miscellaneous and Safety rates in the “Sunnyvale Contribution Rate” column begin to decline within the first five years while the CalPERS rates continue to rise. Based on our consulting actuary’s projections, this trend will continue into the future, and by FY 2024/2025 (Safety) and FY 2025/2026 (Miscellaneous) the “Sunnyvale Contribution Rate” will be lower than the CalPERS rate.

The PERS Rate Uncertainty Reserve in the Retirement Benefits Sub-Fund also serves to mitigate the impact of rate increases by maintaining a fund balance that can be drawn upon when there are significant year-over-year increases. While these are one-time funds that do not impact the overall cost of the City’s pension plan, they do allow large rate increases to be smoothed in over a several years, which helps maintain stable operating costs. Because of the continued uncertainty with CalPERS rates going forward, this reserve is being maintained at a higher than normal level for the recommended FY 2012/2013 Budget. At the end of FY 2011/2012, the balance of this

reserve is projected to be \$4.8 million. By FY 2021/2022 it is projected to grow to \$8.5 million, but that will only occur if long-term rates remain as they are currently projected. If the rates increase above projections, this reserve will be drawn down to mitigate the impact.

### Workers' Compensation Sub-Fund

The Workers' Compensation Sub-Fund is funded through the use of an additive rate that is applied to all staff salaries. This additive rate is based upon actual usage of the City's Workers' Compensation program. For this reason, the City charges a variable additive rate depending upon the classification of the employee. In other words, high-risk positions, such as a Public Safety Officer, are charged a higher rate than administrative employees.

Significant reductions have occurred in workers' compensation claims since FY 2002/2003. This reduction reflects staff efforts to reduce the controllable factors related to workers' compensation costs. Staff has focused on injury prevention training and better management of and follow-up with employees out on workers' compensation. Claims in FY 2002/2003 totaled 215, while claims in FY 2010/2011 were 114. This reflects a 47% decrease over that time period. Based on year-to-date totals, claims in FY 2011/2012 are expected to be below 100.

The recommended FY 2012/2013 Budget projects the cost of claims will be approximately \$1.8 million in FY 2012/2013. This is an increase over the actual FY 2010/2011 amount

and the estimated FY 2011/2012 amount; however, it is in line with the City's actuarial experience related to claims and reflects expected costs. Based on the information received in our latest actuarial report, we believe the number of claims will remain relatively flat but the cost of claims will increase at a rate of 2.5% annually.

Workers' compensation leave costs are projected throughout the long-term financial plan based on historical actual usage. Leave hours have fluctuated historically and underscore the importance of managing these leaves closely to minimize time off and ensure timely resolution of issues. FY 2012/2013 leave hours are projected based on historical averages of workers' compensation leave, with the hours distributed amongst the different employee groups based on historical usage trends. These trends showed the heaviest use within the Department of Public Safety. The expense related to these leave hours increases with projected salary increases, weighted by employee group, throughout the 20-year plan.

Because Workers' Compensation Insurance is based on total salary, the costs for this expense over the long term are increased in accordance with the assumed increase in salaries throughout the planning period. The cost of claims administration, which is performed by a Third Party Administrator, is assumed to go up approximately 3% annually based on the contract.

The Worker's Compensation Sub-Fund reserve requirement is based on the most recent actuarial analysis, completed

in December 2011, and has been set at \$11.49 million for FY 2012/2013. Actuarial valuations of the Workers' Compensation Program are conducted each year in order to satisfy the City's financial reporting requirements, and future reserve amounts will be adjusted as appropriate.

### Insurance and Other Benefits Sub-Fund

The Insurance and Other Benefits Program includes costs for all the employee insurance plans including medical, dental, vision and life insurance. As with the other sub-funds, any costs for administering these programs are contained in a Human Resources program in the General Fund and supported by in-lieu charges to the various funds.

The largest cost in this Program is medical insurance for City employees, provided by CalPERS. The overall increase for the 2012 CalPERS medical premiums is 4.1%, which is approximately half of the increase that had been projected, resulting in an approximately \$500,000 reduction in the baseline cost for medical insurance. This low of a rate increase is not expected to be ongoing, and as such, an increase of 8% has been projected annually from FY 2012/2013 to FY 2016/2017. From FY 2017/2018 through the remainder of the 20-year plan, the rate increase is projected at 5% annually.

In addition to the increase in healthcare premiums discussed above, the growing number of retirees is continuing to impact the City's long-term medical costs. The number of retirees is estimated to grow by an average of 24 new retirees each year in the 20-year plan. Staff has taken steps to contain

medical costs in recent years for both active and retired employees. Caps on City contributions were placed on both active and retired management employees beginning in FY 2007/2008, and the medical premium increase was capped at 5% for SEA retirees as a part of their latest Memorandum of Understanding.

Managing retiree medical costs is particularly important with Governmental Accounting Standards Board (GASB) Statement No. 45, which requires the City to disclose our liability for other post-employment benefits (OPEB) such as retiree medical costs beginning with the year ended June 30, 2008. In preparation for this reporting requirement, actuarial valuations of our retiree medical liability were completed in 2003, updated in 2006, 2009, and again in 2011. To address the growing long-term medical costs seen in our valuations, the City began funding a retiree medical trust fund in FY 2010/2011 with an initial \$32.6 million contribution. By contributing to a retiree medical trust fund, the City will derive many benefits, including the reduction of future employer OPEB costs, with the earnings generated from trust fund investments. Additionally, it will prevent OPEB obligations from being a significant liability on balance sheets. Based on current actuarial assumptions, the City estimates to have its OPEB liability satisfied by FY 2030/2031. At that point, the City's expected cost for retiree medical is anticipated to slow to a rate that is less than the City's current pay-as-you-go obligation. This is the result of the interest earnings from the initial contribution offsetting the total cost of retiree medical benefits, reducing the amount the City needs to contribute.

This Sub-Fund has a reserve, *Insurance Rate Uncertainty*, which provides funds for several uncertainties, including unanticipated changes in premium costs and adjustments to the City's contribution costs, and assists in levelizing additive rates over the long term.

### ▪ **Liability and Property Insurance Fund**

This fund was established to separate out liability and property insurance costs from the Employee Benefits and Insurance Fund. Managing these costs in a separate fund provides better accountability of expenditures and allows the City to recover costs based on usage rather than on salary expenditures.

The Liability and Property Insurance Fund is funded through transfers from its dependent funds rather than on an additive rate basis. The transfers are based on liability claims experience in recent years for liability costs and City property valuations for property insurance related costs. Insurance coverage is applied to the maintenance of the City's infrastructure and covers the City against claims such as trip and fall, vehicle damage, and damage caused by City trees. Currently, the City participates in a risk pool administered by the California Joint Powers Risk Management Authority (CJPRMA), which provides insurance over the City's Self Insured Retention (SIR) level of \$500,000 per claim. City staff also currently participates on its Board of Directors. The total amount paid for liability claims under \$500,000 can vary significantly from year-to-year. Because the past two years have been higher than average for claims paid, the budget

for FY 2012/2013 and beyond reflects a lower historical average annual claims cost. The reserve in this fund meets the recommended actuarially acceptable funding level as provided in an actuarial review of the program completed in January 2012.

### ▪ **Dorolou P. Swirsky Youth Opportunity Fund**

In August 1993, City Council accepted Dorolou Swirsky's intent to donate her house upon her death to provide an endowment to specifically address sports, recreational, social, cultural, and educational activities for disadvantaged youth living in Sunnyvale.

The Dorolou Swirsky Trust Estate was donated to the City upon her death in March 2000. The estate consisted of a single family home located at 1133 Hollenbeck Road. Following the donation, the City established the Swirsky Youth Opportunity Fund to account for the proceeds. Ms. Swirsky had taken a reverse mortgage on the property which the City paid upon her death using General Fund monies. The property was rented out until August 2003 with net proceeds used to help pay back the General Fund for the reverse mortgage.

In November 2003, Council approved a resolution authorizing the sale of 1133 Hollenbeck Road. The house was subsequently sold, the remainder of the General Fund advance was paid, and an endowment of \$526,595 was established.

For FY 2012/2013, it is recommended that the full amount of interest earned on the Swirsky Trust again be used to supplement the Mobile Recreation “Fun on the Run” Program operated by the Department of Library and Community Services.

▪ **Fremont Pool Endowment (Trust) Fund**

The Fremont Pool Trust Fund was established by the City in FY 2002/2003 to account for the receipt of monies raised by The Friends of Fremont Pool, a group of residents who lobbied City Council regarding the need for a new pool in Sunnyvale. The Fund currently has an Endowment Reserve balance of \$915,087. The basic premise of this fund is that the corpus, or principal, is never expended, but invested with the interest generated each year to help offset the City’s cost of operating the 50-meter pool constructed in partnership with the Fremont Union High School District at Fremont High School. The City has a contract with California Sports Center to program and operate the Fremont Pool on our behalf.

The City’s cost is determined by adding 50% of the cost of maintaining the pool itself (performed by the School District, which subsequently bills the City), 100% of the City’s cost of maintaining the public shower/locker facility, and staff costs related to oversight of the contract. The City’s projected cost for Fremont Pool maintenance for FY 2012/2013 is \$207,848. Interest earnings on the Fremont Pool Trust Fund are projected to be \$6,406 and reflect the extremely low interest environment that we are currently experiencing. The Trust

earnings pay approximately 3.1% of the City’s annual costs. Revenues from operation of the Fremont Pool are projected to be \$45,387 for FY 2012/2013, or 21.8% of total cost. The General Fund makes up the difference.

It should also be noted that while the corpus of this fund may grow a bit in future years (assuming continued contributions), it is not expected to increase markedly over time. As a result, it is not expected to keep up with inflation and the purchasing power of the interest it generates will likely erode over time. In this context, and given the City’s current fiscal situation, it is critical to note the importance of allowing the California Sports Center (CSC) to charge market rates for use of the pool. It is also important to allow the operator to determine effective revenue-producing programming. The net revenue received by the City from CSC, and the interest generated by the Fremont Pool Trust Fund, are critical factors in allowing the pool to partially support itself financially.

**CITY OF SUNNYVALE**  
**595. COMBINED GENERAL SERVICES FUND**  
**FLEET/FACILITIES/TECHNOLOGY AND COMMUNICATIONS**  
**LONG TERM FINANCIAL PLAN**  
**JULY 1, 2011 TO JUNE 30, 2022**

	ACTUAL	CURRENT	BUDGET	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	FY 2011/2012 TO FY 2021/2022 TOTAL
	2010/2011	2011/2012	2012/2013	2013/2014	2014/2015	2015/2016	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021	2021/2022	TOTAL
RESERVES/FUND BALANCE, JULY 1	11,382,197	11,822,248	11,022,328	5,469,276	3,885,597	5,492,347	7,590,612	10,282,094	10,570,006	10,516,781	9,548,535	11,427,095	11,822,248
<b>CURRENT RESOURCES:</b>													
Equipment Rental	12,353,107	12,703,193	13,073,507	13,426,269	13,790,530	14,100,326	14,444,735	14,783,945	15,134,313	15,493,496	15,861,727	16,239,249	159,051,289
Facilities Rental	4,051,910	4,218,136	4,315,153	4,444,608	4,577,946	4,715,285	4,826,094	4,319,354	4,423,019	4,529,171	4,637,871	4,749,180	49,755,817
SUNGIS - Equipment and Maintenance	68,425	78,160	80,505	82,920	85,408	87,970	90,609	93,327	96,127	99,011	101,981	105,041	1,001,057
Utility Fees	32,111	34,688	35,382	0	0	0	0	0	0	0	0	0	70,070
Comcast PEG Channel Grant	133,534	134,568	137,259	140,005	142,805	145,661	148,574	151,545	154,576	157,668	160,821	160,821	1,634,303
Sale of Property	182,323	50,281	49,173	50,157	51,160	52,183	53,227	54,291	55,377	56,485	57,614	58,767	588,714
Miscellaneous Revenues	4,849	0	0	0	0	0	0	0	0	0	0	0	0
Interest Income	83,327	79,738	48,435	31,823	112,502	216,241	394,277	433,722	431,700	397,953	453,781	464,134	3,064,306
Intrafund Loan Repayment	0	0	500,000	500,000	500,000	500,000	444,292	0	0	0	0	0	2,444,292
Transfer From Other Funds	302,741	207,073	27,885	496,902	454,066	517,565	252,201	32,327	33,296	34,295	35,324	36,384	2,127,318
<b>TOTAL CURRENT RESOURCES</b>	<b>17,212,327</b>	<b>17,505,838</b>	<b>18,267,300</b>	<b>19,172,683</b>	<b>19,714,417</b>	<b>20,335,230</b>	<b>20,654,008</b>	<b>19,868,512</b>	<b>20,328,408</b>	<b>20,768,078</b>	<b>21,309,120</b>	<b>21,813,575</b>	<b>219,737,168</b>
<b>TOTAL AVAILABLE RESOURCES</b>	<b>28,594,524</b>	<b>29,328,086</b>	<b>29,289,628</b>	<b>24,641,959</b>	<b>23,600,014</b>	<b>25,827,577</b>	<b>28,244,619</b>	<b>30,150,606</b>	<b>30,898,415</b>	<b>31,284,859</b>	<b>30,857,655</b>	<b>33,240,670</b>	<b>231,559,417</b>
<b>CURRENT REQUIREMENTS:</b>													
Equipment Replacement	3,572,622	3,810,712	9,308,813	5,643,494	2,646,084	2,327,486	1,915,666	3,873,983	4,292,686	5,263,169	2,556,475	4,737,732	46,376,300
SUNGIS - Equipment and Maintenance	0	41,200	42,436	43,709	45,020	46,821	48,694	50,642	52,667	54,774	56,965	59,244	542,173
Operations	12,438,844	12,903,890	13,465,411	13,732,010	14,162,587	14,526,866	14,988,098	15,318,428	15,687,102	16,065,393	16,451,641	16,814,489	164,115,915
Capital Projects	0	93,645	0	468,180	424,483	487,094	220,816	0	0	0	0	0	1,694,218
Transfer To SV Office Center Sub-Fund	101,623	98,137	100,750	103,772	106,886	110,092	112,679	100,848	103,268	105,747	108,285	110,884	1,161,348
Intrafund Loan Repayment	0	0	500,000	500,000	500,000	500,000	444,292	0	0	0	0	0	2,444,292
General Fund Loan Repayment	500,000	500,000	189,789	0	0	0	0	0	0	0	0	0	689,789
Transfer To Other Funds	159,187	858,174	213,154	265,196	222,606	238,606	232,279	236,699	245,910	247,242	257,193	258,008	3,275,066
<b>TOTAL CURRENT REQUIREMENTS</b>	<b>16,772,276</b>	<b>18,305,758</b>	<b>23,820,353</b>	<b>20,756,361</b>	<b>18,107,666</b>	<b>18,236,965</b>	<b>17,962,525</b>	<b>19,580,600</b>	<b>20,381,634</b>	<b>21,736,324</b>	<b>19,430,560</b>	<b>21,980,356</b>	<b>220,299,101</b>
<b>RESERVES:</b>													
Equipment Replacement	11,367,210	10,637,978	4,917,107	3,158,656	4,591,730	6,507,482	9,075,761	9,176,838	8,929,721	7,769,228	9,446,030	9,340,457	9,340,457
Restricted KSUN Equipment Reserve	354,982	255,830	387,315	524,482	659,255	801,992	884,551	1,029,876	1,181,395	1,330,411	1,488,083	1,381,938	1,381,938
Restricted Tech Surcharge Reserve	68,425	105,385	143,454	182,665	223,052	264,200	306,115	348,801	392,260	436,497	481,513	527,310	527,310
20 Year RAP	31,630	23,135	21,400	19,795	18,310	16,937	15,666	14,491	13,405	12,399	11,469	10,609	10,609
<b>TOTAL RESERVES</b>	<b>11,822,248</b>	<b>11,022,328</b>	<b>5,469,276</b>	<b>3,885,597</b>	<b>5,492,347</b>	<b>7,590,612</b>	<b>10,282,094</b>	<b>10,570,006</b>	<b>10,516,781</b>	<b>9,548,535</b>	<b>11,427,095</b>	<b>11,260,314</b>	<b>11,260,314</b>
<b>FUND BALANCE, JUNE 30</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>FY 2012/2013 Rental Rate Increase</b>		<b>3.1%</b>	<b>2.8%</b>	<b>2.8%</b>	<b>2.8%</b>	<b>2.4%</b>	<b>2.4%</b>	<b>-0.9%</b>	<b>2.4%</b>	<b>2.4%</b>	<b>2.4%</b>	<b>2.4%</b>	









**CITY OF SUNNYVALE**  
**595/200. GENERAL SERVICES FUND/FACILITIES MANAGEMENT SERVICES SUB-FUND**  
**LONG TERM FINANCIAL PLAN**  
**JULY 1, 2011 TO JUNE 30, 2022**

	ACTUAL 2010/2011	CURRENT 2011/2012	BUDGET 2012/2013	PLAN 2013/2014	PLAN 2014/2015	PLAN 2015/2016	PLAN 2016/2017	PLAN 2017/2018	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	PLAN 2021/2022	FY 2011/2012 TO FY 2021/2022 TOTAL
RESERVES/FUND BALANCE, JULY 1	301,489	1,037,641	1,401,599	1,384,394	1,262,630	1,472,235	1,680,476	1,952,605	2,132,003	2,106,564	2,345,768	2,498,292	1,037,641
<b>CURRENT RESOURCES:</b>													
Facilities Rental	4,051,910	4,218,136	4,315,153	4,444,608	4,577,946	4,715,285	4,826,094	4,319,354	4,423,019	4,529,171	4,637,871	4,749,180	49,755,817
Equipment Rental	244,090	273,381	287,050	272,697	259,062	246,109	259,645	259,645	262,242	264,864	267,513	270,188	2,922,398
Utility Reimbursement Raynor	32,111	34,688	35,382	0	0	0	0	0	0	0	0	0	70,070
Interest Income	12,400	15,559	10,063	9,468	29,491	50,216	77,210	83,743	84,802	91,581	98,409	103,116	653,658
<b>TOTAL CURRENT RESOURCES</b>	<b>4,340,511</b>	<b>4,541,764</b>	<b>4,647,648</b>	<b>4,726,773</b>	<b>4,866,500</b>	<b>5,011,610</b>	<b>5,162,949</b>	<b>4,662,742</b>	<b>4,770,062</b>	<b>4,885,616</b>	<b>5,003,793</b>	<b>5,122,484</b>	<b>53,401,943</b>
<b>TOTAL AVAILABLE RESOURCES</b>	<b>4,642,000</b>	<b>5,579,404</b>	<b>6,049,247</b>	<b>6,111,167</b>	<b>6,129,130</b>	<b>6,483,845</b>	<b>6,843,426</b>	<b>6,615,348</b>	<b>6,902,065</b>	<b>6,992,181</b>	<b>7,349,561</b>	<b>7,620,776</b>	<b>54,439,583</b>
<b>CURRENT REQUIREMENTS:</b>													
Carpets and Blinds	15,857	57,956	231,352	114,543	45,697	121,250	43,019	173,083	41,004	103,360	32,299	203,471	1,167,033
Equipment Replacement	16,736	96,140	21,600	282,881	81,458	53,225	176,399	8,187	352,179	38,012	209,077	103,134	1,422,292
Modular Furniture	0	0	0	0	0	0	0	0	0	0	0	0	0
Operations	3,388,767	3,511,859	3,714,363	3,729,027	3,821,767	3,915,576	4,008,949	4,093,737	4,189,190	4,287,011	4,386,840	4,481,760	44,140,078
Intrafund Loan Repayment	0	0	500,000	500,000	500,000	500,000	444,292	0	0	0	0	0	2,444,292
Transfer To SV Office Ctr Sub-Fund	101,623	98,137	100,750	103,772	106,886	110,092	112,679	100,848	103,268	105,747	108,285	110,884	1,161,348
Transfer To General Fund (In-Lieu)	79,961	80,911	86,391	88,015	90,268	92,191	94,228	96,009	98,150	100,339	102,586	104,751	1,033,838
Transfer To General Fund	0	300,000	0	0	0	0	0	0	0	0	0	0	300,000
Transfer To Infrastructure Fund	1,415	32,802	10,398	30,300	10,818	11,035	11,255	11,480	11,709	11,944	12,183	12,418	166,342
<b>TOTAL CURRENT REQUIREMENTS</b>	<b>3,604,359</b>	<b>4,177,806</b>	<b>4,664,853</b>	<b>4,848,537</b>	<b>4,656,894</b>	<b>4,803,369</b>	<b>4,890,820</b>	<b>4,483,345</b>	<b>4,795,501</b>	<b>4,646,413</b>	<b>4,851,269</b>	<b>5,016,417</b>	<b>51,835,224</b>
<b>RESERVES:</b>													
Equipment Reserve	1,037,641	1,401,599	1,384,394	1,262,630	1,472,235	1,680,476	1,952,605	2,132,003	2,106,564	2,345,768	2,498,292	2,604,359	2,604,359
<b>TOTAL RESERVES</b>	<b>1,037,641</b>	<b>1,401,599</b>	<b>1,384,394</b>	<b>1,262,630</b>	<b>1,472,235</b>	<b>1,680,476</b>	<b>1,952,605</b>	<b>2,132,003</b>	<b>2,106,564</b>	<b>2,345,768</b>	<b>2,498,292</b>	<b>2,604,359</b>	<b>2,604,359</b>
<b>FUND BALANCE, JUNE 30</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>FY 2012/2013 Rental Rate Increase</b>		<b>4.6%</b>	<b>2.5%</b>	<b>2.5%</b>	<b>2.5%</b>	<b>2.6%</b>	<b>2.5%</b>	<b>-10.0%</b>	<b>2.3%</b>	<b>2.3%</b>	<b>2.3%</b>	<b>2.3%</b>	





















































**Community Condition  
Indicators**

---

## COMMUNITY CONDITION INDICATORS

---

The Community Condition Indicators (CCI) have been presented as an integral part of the City's budget for many years. The CCI is a measurement tool used to evaluate the General Plan by presenting the community conditions that require some form of direct or indirect service provided by the City. On May 8, 2007, the CCI report was modified to support and address the issue of growth and its potential effect on the economic vitality and quality of life in Sunnyvale. The underlying data was not modified, only how the data is presented.

Data is included as available for the 1990 census, the 2000 census, the 2010 census and each year following.

### **Balanced Growth Index**

The Balanced Growth Index (BGI) was developed in 2007 to monitor the City's growth and measure if that growth is being achieved in a balanced manner. Currently, the BGI presents the first five years, or 25.0 percent, of the 20-year planning horizon. The index's profile will be extended each year by adding the annual incremental growth from the preceding year. The profile is based on the assumption that Sunnyvale was in a balanced state in 2005. This assumption is supported by the high level of satisfaction expressed in the 2005 Resident Satisfaction Survey. Data show responses indicating adequate functioning of utilities, a satisfactory level of service in traffic operations, and a lack of severe overcrowding in the schools.



## HOW TO USE THE CITY OF SUNNYVALE'S BALANCED GROWTH PROFILE

---

The first two rows in the profile are the major drivers of growth, population and jobs. The population growth over 20 years is projected to be 18,000; the average annual population increase would be 5% of the 20 year total, or 900. Since the population between 2005 and 2006 grew by only 819, the population growth bar on the profile falls short of what would be expected in 2006 at an average annual growth rate. However, by 2009, the population had increased to 138,826, almost 35% of the projected population growth, exceeding the average annual growth rate. The opposite is true of jobs, where the average annual increase of is less than projected, which is to be expected during a period where the economy is in a recession.

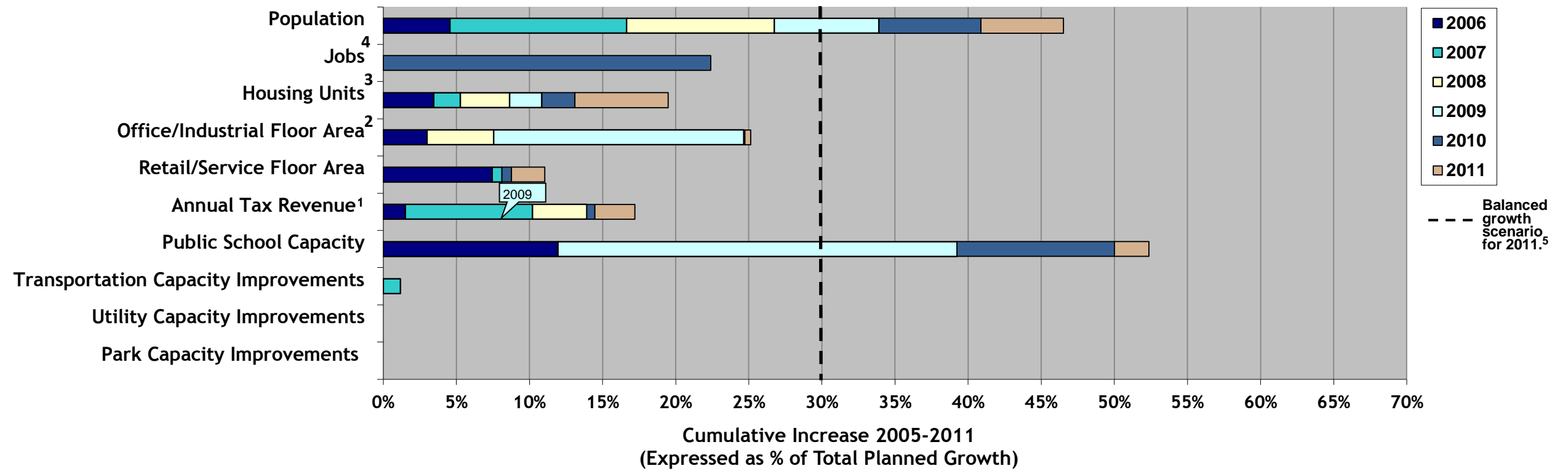
A similar process is used to create each of the bars in the profile. With regard to supporting infrastructure and facilities (the last three rows of the profile), capacity improvements necessary to support the expected growth will be determined based on several infrastructure plans. The Transportation Strategic Program is completed. The Water Utility Master Plan was adopted in 2010; however the companion Sanitary Sewer Master Plan is expected in 2012. The Parks and Open Space capacity improvements plan is currently being prepared and should be available for next year's profile. These infrastructure improvement plans include (or will include) the estimated cost for capacity improvements. The cost for each improvement will be compared to the total program to determine the proportion (%) of the total program that the improvement represents. As each improvement is constructed (and therefore capacity is realized), the bar on the chart will be extended by the appropriate percentage of that program.

It should be noted, particularly with regard to transportation capacity improvements, that many of the capacity improvements that will be made over the next 20 years will be initiated and funded by State, regional, and county agencies, not by the City of Sunnyvale. Even though the traffic model utilized by the Transportation Strategic Program takes into account these planned regional improvements, only improvements funded in whole or in part by the City of Sunnyvale are included in the Balanced Growth Profile. The Profile assumes that the other jurisdictions are proceeding with planned capacity improvements at a reasonable pace in accordance with their plans.

If all elements were growing in a balanced manner, all of the bars in the profile would be of equal length every year, extending exactly to the then current year. Obviously, this will not always be the case. An imbalance in a single year does not signify a problem. An imbalance over multiple years, however, should be of some concern to decision-makers, who may want to consider modifications of development policy to achieve a more balanced growth. As the Sunnyvale Community Vision is updated in the future, or as functional element updates result in different projected goals for 2025, the Balanced Growth Profile must be recalibrated to reflect revised projected increases.

# BALANCED GROWTH PROFILE

Balanced Growth Indices	Base Year 2005	GOAL FOR 2025	Total Planned Growth Net Increase 2005 to 2025	2007 Actual	2008 Actual	2009 Actual	2010 Actual	2011 Actual	2011 Increment Increase (actual since 2010)	2011 Increment (% of Total Planned Growth)
Park Capacity Improvements		n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Utility Capacity Improvements		n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Transportation Capacity Improvements		46,884,000	46,884,000	547,970	547,970	0	0	0	0	0%
Public School Capacity	5,373	6,729	1,356	5,535	5,535	5,905	6,051	6,083	32	2%
Annual Tax Revenue <sup>1</sup>	72,271,030	174,748,212	102,477,182	82,731,078	86,536,989	80,080,423	80,640,616	83,447,216	2,806,600	3%
Retail/Service Floor Area	5,784,000	7,500,000	2,200,000	5,962,662	5,962,662	5,962,662	5,976,840	6,027,052	50,212	2%
Office/Industrial Floor Area <sup>2</sup>	30,100,000	37,700,000	7,600,000	30,327,927	30,673,881	31,973,881	31,979,928	32,009,556	29,628	0%
Housing Units <sup>3</sup>	54,800	61,900	7,100	55,174	55,414	55,570	55,730	56,183	453	6%
Jobs <sup>4</sup>	73,630	92,650	19,020	n/a	n/a	n/a	77,890	n/a	n/a	n/a
Population	132,725	150,725	18,000	135,721	137,538	138,826	140,081	141,099	1,018	6%



## Notes

<sup>1</sup>FY 2004/2005 is the base year for the Balanced Growth Index. All revenues are converted to FY 2004/2005 dollars for comparison purposes.

<sup>2</sup>This index only represents new floor area, and does not reflect tenant improvements to existing floor area

<sup>3</sup>The number of housing units has been corrected for the base year of 2005 and the subsequent years.

<sup>4</sup>Data has been modified resulting in a decrease in base year, projections, and current year estimates. There is a significant challenge in finding reliable estimates of Sunnyvale jobs. This version of the Balanced Growth Profile provides Association of Bay Area Governments (ABAG) data from most recent publications while staff explores a more reliable annual estimate of jobs. Data for 2011 is not yet available.

<sup>5</sup>In a "balanced growth scenario" each profiled item would increase 5% each year. Cumulative "balanced growth" to the end of 2011 would be 30%.





## COMMUNITY CONDITION INDICATORS

#	INDICATOR	1990	2000	2005	2006	2007	2008	2009	2010	2011	SOURCE/NOTES FOR 2011
	<b>Retail</b>										
30	• Retail & restaurant sales volume (\$ in millions)	n/a	158.6	137.9	153.7	163.9	152.6	129.2	137.6	147.7	Changed to more reliable source for sales, HDL Business License Database, and corrected 2005-2010 data.
31	• Sales/sq. ft. (\$)	n/a	51.2	23.9	25.8	27.5	25.6	21.7	23.0	24.5	
	<b>Hospitality</b>										
32	• Total Number of Hotel Rooms	n/a	3,835	3,851	3,930	3,923	3,378	3,394	3,290	3,290	Econ Dev; Calendar Year. Corrected data for 2010
33	• Average hotel occupancy (%)	n/a	n/a	n/a	72	63.27	64	57.6	62.2	71.2	Econ Dev; Calendar Year. Average from major hotels: Grand Hotel, Sheraton, Wild Palms, Domain, Larkspur Landing
	<b>Real Estate</b>										
34	• Total assessed value (\$ in billions)	n/a	n/a	19.23	20.71	22.67	24.73	25.9	25.62	25.93	SCC Assessor's Annual Report
35	• Vacant office, industrial, R&D (%)	11.7	2	15.4	12.2	13.6	17.1	20.6	18.8	n/a	CBRE, CPS & Colliers annual reports
	▫ Vacant office (%)	n/a	n/a	n/a	n/a	9.7	13	19	18.6	16.4	Separated Office from Industrial/R&D, now using Grubb & Ellis Commercial Reports
	▫ Vacant industrial/R&D (%)	n/a	n/a	n/a	12.2	11.1	13.8	15.3	13	12.8	
36	• Average office/industrial rent (\$/sq. ft.)	0.71	3.47	1.34	1.48	2.09	2.77	1.93	1.76	n/a	CBRE, CPS & Colliers annual reports
	▫ Average office rent (\$/sq. ft.)	n/a	n/a	n/a	n/a	2.89	2.87	2.52	2.57	2.51	Separated Office from Industrial/R&D, now using Grubb & Ellis Commercial Reports
	▫ Average industrial/R&D rent (\$/sq. ft.)	n/a	n/a	n/a	1.48	1.32	1.32	1.10	1.08	1.17	
37	• Average apartment rent (3 bedroom) (\$)	n/a	2,600	2,200	1,822	2,138	2,380	2,093	2,209	2,456	RealFacts V/R-4Q2011/ RTC-12-034 Feb 7, 2012 Market Overview-Inv. Analysis backup – 3br/2bth
38	• Housing rental vacancy rate (%)	n/a	n/a	2.99	2.37	2.72	4.7	5.1	3.4	3.5	Source: February 7, 2012 V/R Survey – RealFacts – RTC 12-034



# COMMUNITY CONDITION INDICATORS

#	INDICATOR	1990	2000	2005	2006	2007	2008	2009	2010	2011	SOURCE/NOTES FOR 2011
39	• Median single-family detached home price (\$)	n/a	618,000	790,000	835,000	850,538	901,000	585,000	800,000	780,000	2011: MLS listings via scc.REreport.com
40	• Median single-family attached home (townhouse/condo) price (\$)	n/a	390,000	545,000	555,000	565,468	562,000		481,000	457,500	
41	• Valuation of new construction permitted (\$ in millions)	16.3	235.9	115.1	101.4	335.7	280.3	66.7	121.3	190.4	CDD SunGIS
	<b>Tax Base</b>										
42	• Property tax revenue (\$ in millions)	15.8	18.7	29.5	32	35.8	39.95	42.26	43.7	42.4	FIN; FY 10/11
43	• Sales tax revenue (\$ in millions)	21.5	30	24.9	28.4	30.8	29.71	25.07	25.43	29.2	
44	• Transient occupancy tax revenue (\$ in millions)	3.6	9.8	5.1	5.6	6.4	7.35	5.69	5.58	6.6	
	<b>PHYSICAL CITY</b>										
	<b>Land Use</b>										
45	• Land area (sq. mi.)	22.81	22.82	22.86	22.86	22.86	22.86	22.86	22.86	22.86	CDD SunGIS; Data modified to incorporate "vacant land area" into breakdown of developable land area by percentage
46	▫ Developable land area (sq. mi.)	15.46	15.46	15.46	15.46	15.46	15.46	15.46	15.46	15.46	
47	♦ Vacant land area (%)	0.8	0.8	0.8	0.8	0.8	0.8	0.8	1	0.6	
48	♦ Residential area (%)	n/a	52.7	n/a	52.4	52.6	55	55	52.8	53.7	
49	♦ Office/industrial land area(%)	n/a	24.2	n/a	26.2	26	25.2	25.2	25.1	25.2	
50	♦ Retail/service land area (%)	n/a	7.5	n/a	6.8	6.8	6.5	6.5	6.5	6.5	
51	♦ City parks and open space (%)	n/a	7.4	n/a	7.4	7.4	7.4	7.4	7.4	7.4	Per Open Space Subelement 1.14 sq. mi.
52	♦ Other (%)	n/a	7.4	n/a	7	7	5.7	5.7	7.4	6.7	CDD SunGIS
	<b>Transportation</b>										
53	• Vehicle miles traveled in weekday (millions of miles)	n/a	2.31	2.23	2.25	2.28	2.21	1.83	1.97	2.28	DPW Traffic
54	• Intersections not meeting LOS standards	1	1	0	0	n/a	0	n/a	0	n/a	CMP intersections monitoring conducted every 2 years, and was last performed in 2010

## COMMUNITY CONDITION INDICATORS

#	INDICATOR	1990	2000	2005	2006	2007	2008	2009	2010	2011	SOURCE/NOTES FOR 2011
55	• Transit boardings/de-boardings per day	n/a	25,122	19,451	19,824	22,428	24,580	21,647	22,405	22,158	VTA & Caltrain transit services- LR: 2,056 and Bus: 16,588. Caltrain: 3,514
56	• Miles of streets	300	300	300	300	300	300	300	300	300	DPW Traffic
57	• Miles of bikeways	n/a	65	79	79	82.9	83.1	83.8	84.2	85.2	Added Remington Dr. between Mary Ave. and Sunnyvale-Saratoga Rd.
	<b>Housing</b>										
58	• Total housing units	n/a	53,474	54,802	55,045	55,174	55,414	55,570	55,730	56,183	CDD SunGIS
59	▫ Single-family detached	n/a	21,091	21,228	21,265	21,274	21,297	21,321	21,348	21,358	
60	▫ Single-family attached	n/a	4,755	5,123	5,240	5,613	5,830	5,962	6,095	6,414	
61	▫ Mobile Homes	n/a	4,056	3,989	3,989	3,960	3,960	3,960	3,960	3,960	
62	▫ Duplexes	n/a	1,598	1,598	1,598	1,598	1,598	1,598	1,598	1,598	
63	▫ Three or more attached units	n/a	20,949	21,681	21,704	21,480	21,480	21,480	21,480	21,480	
64	▫ Specialty units	n/a	1,025	1,183	1,249	1,249	1,249	1,249	1,249	1,373	
65	• Owner occupied (%)	48.9	47.6	49.1	50.2	48.9	52.3	49.6	48	n/a	2010 data updated with 2010 U.S. Census results; 2011 American Community Survey 1-Year Estimates not yet available
66	• Over 20 years old (%)	n/a	83	88	88	88	90	90	90	92	CDD SunGIS
67	• Total affordable units	n/a	n/a	1,465	1,452	1,452	1,412	1,412	1,342	1,509	CDD Housing Div
68	• New units receiving building permits	n/a	504	199	276	305	360	118	853	490	CDD SunGIS
69	▫ Intended for ownership	n/a	57	199	276	305	360	118	109	211	
70	▫ Rental	n/a	447	0	0	0	0	0	744	279	
	<b>Office/Industrial</b>										
71	• Total floor area (sq. ft. in millions)	n/a	27.8	30.1	30.3	30.3	30.7	32.0	32.0	32.0	CDD SunGIS; Minor additions to 1260 N Mathilda & 1081 Innovation Way
72	▫ Class A (%)	n/a	n/a	n/a	17.2	n/a	n/a	n/a	n/a	n/a	Econ Dev
73	• New floor area permitted (sq. ft.)	n/a	660,975	151,200	146,368	2,780,657	831,705	675	29,278	774,098	Building permits; CDD SunGIS
74	• No. of patents received	413	3,034	2,899	3,626	3,177	3,177	3,556	4,795	5,017	U.S. Patent and Trademark Office; Calendar Year

## COMMUNITY CONDITION INDICATORS

#	INDICATOR	1990	2000	2005	2006	2007	2008	2009	2010	2011	SOURCE/NOTES FOR 2011
	<b>Retail/Services</b>										
75	• Total floor area (sq. ft. in millions)	n/a	3.1	5.78	5.95	5.96	5.96	5.96	5.98	6.03	CDD SunGIS; Sunnyvale Saratoga Rd and El Camino Real Shopping Center
76	• Floor area/capita (sq. ft.)	n/a	n/a	43.5	44.6	43.9	43.7	42.9	42.7	42.7	
77	• New floor area permitted (sq. ft.)	n/a	0	240,000	8,000	5,000	293,000	229,494	127,838	0	Building permits; CDD SunGIS
	<b>Environment</b>										
78	• Sunny days	n/a	n/a	300	300	292	293	293	272	286	www.wunderground.com
79	• Average rainfall (in.)	n/a	13.12	13.06	8.15	6.42	9.42	10.25	11.12	10.75	ESD
80	• Days ozone standard exceeded	n/a	n/a	1	3	0	0	0	0	0	BAAQMD
81	• Recycled solid waste (%)	18	56	61	63	63	63	65	67	n/a	Calrecycle: data available in September of each year; 2010 updated
	• Disposal per resident (lbs/day)	n/a	n/a	n/a	n/a	4	4	3.5	3.3	n/a	
	• Disposal per person employed within the city (lbs/day)	n/a	n/a	n/a	n/a	6.3	6.5	6.5	6.3	n/a	
82	• Number of street trees	n/a	36,341	37,000	37,000	37,000	36,935	36,889	36,889	37,000	Approximate; DPW Trees
83	• Average daily water consumption/capita (gal.)	n/a	161	180	139	153.18	153.7	145.42	130.71	127.15	ESD
84	• Average daily electric energy use/capita (kwh)	n/a	n/a	n/a	33.16	71.6	81.1	79.7	78.6	80.2	ESD/PG&E; Whole City
85	• Average daily gas use/capita (therms)	n/a	n/a	n/a	n/a	1.9	2.9	2.8	2.8	2.9	ESD/PG&E; Whole City
86	• Average daily landings at Moffett Federal Airfield	n/a	33	25	25	26	23	19	15	17	Moffett Airfield

**This Page Not Used**

**Budget  
Supplements**



---

# CITY OF SUNNYVALE

---

## DEPARTMENT OF FINANCE

May 4, 2012

---

**TO:** Honorable Mayor and Members of the City Council

**THROUGH:** Grace Leung, Director of Finance

**FROM:** Drew Corbett, Budget Manager

**SUBJECT:** Budget Supplements

---

---

Enclosed in this section of the recommended FY 2012/2013 Budget are the two Budget Supplements submitted for funding consideration. The table on the following page provides a summary of each supplement's cost, as well as the City Manager's funding recommendation.

Further, on September 14, 2011, the Parks and Recreation Commission proposed a study issue to consider a veterans memorial dedicated to Sunnyvale residents who gave their lives in the Vietnam, Afghanistan and Iraq wars. On Nov 9, 2011, the commission was asked to rank this study issue (LCS 12-01: Consideration of a Veterans' Memorial Honoring Sunnyvale Veterans Who Gave Their Lives in Service to the Country in the Afghanistan, Iraq and Vietnam Wars).

Many viewpoints were expressed at this meeting regarding the best way to provide such a memorial. Some felt it was best left to the Plaza del Sol—Phase II project because there was already a memorial planned; others were willing to accept a much simpler memorial at the Community Center; and some were willing solicit donations to fund such a memorial. In any case, this project is currently unfunded.

The Commission's recommendation was to defer the Study Issue and create a Budget Issue to move forward with the design and construction of the Veterans' Memorial at Plaza del Sol. The Budget Issue was considered by Council at their Study Issue Workshop on February 3, 2012, and was referred for consideration in the recommended FY 2012/2013 Budget.

As the Council referred this item and did not indicate a clear direction with regard to project scope, staff recommends the memorial be included in the list of projects funded by Park Dedication Fees, to be discussed at an upcoming appropriations

meeting with Council. At this meeting staff will ask Council for their preferred option among those suggested by the Commission, as well as ask them to rank this project along with other projects on the list.

**Table 1 – Summary of FY 2012/2013 Budget Supplements**

<b>Budget Supp. No.</b>	<b>Description</b>	<b>Funding Source</b>	<b>One-Time</b>	<b>On-Going</b>	<b>20-Year Impact</b>	<b>City Manager's Recommendation</b>
1.	Outside Group Funding Request from Silicon Valley Leadership for Leadership Sunnyvale Program	General Fund	X		\$6,000	No recommendation
2.	Consideration of Funding for 2012 Priority Study Issues – CDD 08-11C	Grant/Outside Funding	X		\$500,000	Yes, contingent on grant/outside funding
2.	Consideration of Funding for 2012 Priority Study Issues – ESD 12-01	Grant Funding	X		\$30,000	Yes, contingent on grant funding
2.	Consideration of Funding for 2012 Priority Study Issues – ESD 12-04	Grant Funding	X		\$20,000	Yes, contingent on grant funding
2.	Consideration of Funding for 2012 Priority Study Issues – DPW 09-01	General Fund	X		\$200,000	Yes, for \$100,000 of initial funding
2.	Consideration of Funding for 2012 Priority Study Issues – DPW 10-09	General Fund	X		\$165,000	Alternative initial actions prior to funding study
2.	Consideration of Funding for 2012 Priority Study Issues – DPW 12-05	General Fund	X		\$25,000	Yes

## BUDGET SUPPLEMENT NO: 1

May 4, 2012

### **SUBJECT: Outside Group Funding Request from Silicon Valley Leadership for Leadership Sunnyvale Program**

#### **BUDGET SUPPLEMENT REQUEST SUMMARY**

Silicon Valley Leadership (SVL) is an independent, nonprofit community-based organization that has submitted an outside group funding request to continue providing Leadership Sunnyvale in FY2012/13. Approval of this request would provide \$6,000 to SVL from the General Fund.

#### **BACKGROUND**

Leadership Sunnyvale is a nine-month public affairs and leadership training program aimed at expanding participants' perspectives on issues affecting Sunnyvale, and developing the skills needed for effective civic and community leadership. For more than ten years the City has provided General Fund support to SVL for Leadership Sunnyvale in accordance with the City's Outside Group Funding guidelines. The City's past financial support for SVL and the number of Sunnyvale stakeholders served by the program are included in the following table:

<b>Fiscal Year</b>	<b>City Funding</b>	<b>Total Number of SVL Participants</b>
2011/12	\$6,000	16 registered (12 enrolled as of March 2012)
2010/11	\$6,000	18
2009/10	\$6,000	18
2008/09	\$8,000	22
2007/08	\$8,000	23
2006/07	\$8,323	19
2005/06	\$10,000	15
2004/05	\$7,000	22
2003/04	\$5,000	21

SVL is requesting \$6,000 in Outside Group Funding (OGF) for FY2012/13, and anticipates enrolling 18 Sunnyvale stakeholders in the Leadership Sunnyvale program.

#### **EXISTING POLICY**

**Council Policy Community Engagement Goal 7.2B** – Achieve a community in which all community members can be actively involved in shaping the quality of life and participate in local community and government activities.

**Council Policy Community Engagement Policy 7.2B.1** – Encourage community involvement in the development and implementation of City and community activities, programs and services.



### **Council Policy 7.2.4 – Relationships with Outside Groups (RWOOG)**

This Policy provides a consistent approach, via a special agreement, for non-CDBG-eligible groups to seek City funding support. Groups eligible for supplemental support via the RWOOG policy are those that:

*“... provide a community service, or promote an informed interest in the City’s objectives, services, facilities and programs for the benefit of its residents and businesses, and/or have [as their] purpose the raising of funds and provision of financial support for the City’s programs, and comply with the First Amendment, pertinent federal and state laws, as well as City ordinances.”*

The RWOOG policy does not specify funding criteria or cite a funding source.

### **DISCUSSION**

In addition to this request, consistent with past years, SVL anticipates submitting (in late summer 2012) a Fiscal Year 2012/13 request for in-kind services estimated at \$6,900 and a commitment from the City to enroll two City staff members in the Leadership Sunnyvale program at a 50% discounted rate of \$800 each.

In-kind services totaling \$6,900 include use of City facilities and City staff presentations at leadership classes. (see RTC 11-210, *Agreements Between the City of Sunnyvale and Silicon Valley Leadership to Provide Leadership Sunnyvale Training Program*) for a similar request approved by Council for FY 2011/12. For more information on Leadership Sunnyvale, go to [www.leadershipsunnyvale.org](http://www.leadershipsunnyvale.org).

### **SERVICE LEVEL IMPACT**

SVL’s leadership training is consistent with the City of Sunnyvale’s Community Vision Goals and Policies. This service is not offered by the City, nor is it included in current budgeted service levels.

### **FISCAL IMPACT**

This Budget Supplement would earmark \$6,000 for SVL to continue Leadership Sunnyvale in FY2012/13, and would be identified in the General Fund for reimbursement to SVL for services provided.

### **ALTERNATIVES**

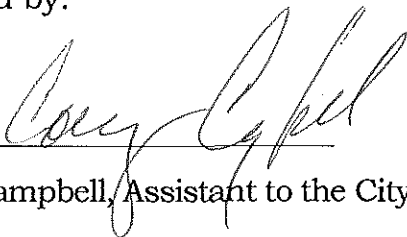
1. Approve the SVL funding request for \$6,000 of Outside Group Funding for FY 2012/13.
2. Do not approve the SVL funding request for \$6,000 of Outside Group Funding for FY2012/13.
3. Approve a reduced funding amount of Outside Group Funding for SVL for FY2012/13.
4. Other direction as provided by Council.

**STAFF RECOMMENDATION**

No staff recommendation.

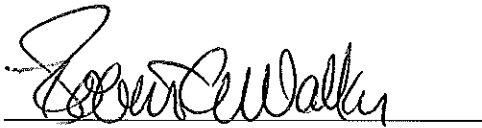
SVL leverages the City's Outside Group Funding support to provide leadership training for civic engagement that the City does not provide. SVL has experienced declining enrollments over the past four years, and in FY2011/12 did not meet its target performance measure of 18 participants. Additionally, like many nonprofits, the economic recession has been challenging, with expenses outpacing revenues in FY2011/12. SVL is exploring additional sources of funding to address the revenue decline.

Prepared by:



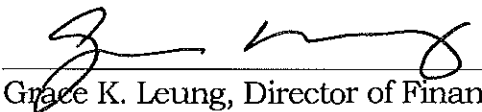
Coryn Campbell, Assistant to the City Manager

Reviewed by:



Robert Walker  
Assistant City Manager

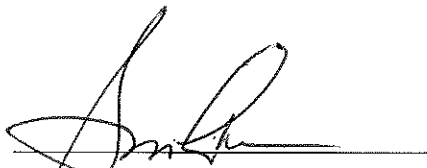
Reviewed by:



Grace K. Leung, Director of Finance

**City Manager's Recommendation**

- Approve Budget Supplement for funding
- Do Not Approve Budget Supplement for funding
- No Recommendation



Gary M. Luebbers  
City Manager

**This Page Not Used**

## **BUDGET SUPPLEMENT NO: 2**

**May 4, 2012**

**SUBJECT: Consideration of Funding for 2012 Priority Study Issues**

### **BUDGET SUPPLEMENT REQUEST SUMMARY**

When Council adopted the 2012 Tentative Council Meeting Agenda Calendar, Council deferred taking action on six priority study issues that require additional funding. As has been the case over the past several years, study issues that require additional funding are considered within the context of the City Manager's Recommended Budget in the form of this budget supplement. The six study issues are: Preparation of Peery Park Specific Plan, Community and Operational Greenhouse Gas Inventory, Community Solar Program, Comprehensive School Traffic Study, Reliable Electrical Power Options, and Downtown Parking and Maintenance Management Program.

### **BACKGROUND**

On February 28, 2012, Council adopted the 2012 Tentative Council Meeting Agenda Calendar and deferred taking action on six priority study issues that require additional funding. The six study issues are described in the Report to Council (RTC 12-049). This report is included with this supplement (Attachment A). Also included are the study issue papers for each issue (Attachments B-G).

### **EXISTING POLICY**

#### 7.1A.1 Development of the Budget and Resource Allocation Plan

- A.1.14 Final actions on study items with significant financial impacts should be withheld until they can be made in the full context of the annual budget process.

### **DISCUSSION**

While the City continues to see better than expected recovery in its revenue sources from the recent recession, significant pressure remains on the City's budget. With the likely loss of approximately \$134 million in loan repayments from the Redevelopment Agency due to its dissolution, the City must still be prudent in extending new spending commitments. Further, with recent cuts to services, as funding becomes available to allocate, there are many priority projects and services competing for these limited resources. As such, it is essential that any available funding goes to the highest priority initiatives, and it is with this perspective that funding recommendations are made with respect to the six study issues that require funding.

## **SERVICE LEVEL IMPACT**

Funding any or all of these issues will not impact current service levels. However, because there are a number of competing service and project priorities, to the extent studies are funded, other service-level restorations may not be feasible.

## **FISCAL IMPACT**

The cost of each study issue, as well as staff's evaluation and recommendation, is as follows:

- Preparation of Peery Park Specific Plan – The updated cost of this study, which includes an EIR, is approximately \$500,000. Staff is currently applying for a grant that would ideally cover 50% of the cost of the study. The remaining 50% would be funded by an outside source, with staff having already identified a likely candidate. It is recommended that this study only move forward if grant and/or outside funding is secured.
- Community and Operational Greenhouse Gas Inventory – This issue will cost \$30,000 to study and is a good candidate for grant funding. It is recommended that this study only be completed if grant funding is secured.
- Community Solar Program - This issue will cost \$20,000 to study and is a good candidate for grant funding. It is recommended that this study only be completed if grant funding is secured.
- Comprehensive School Traffic Study – Staff believes that leveraging previously completed studies related to school traffic could reduce the cost of this study from \$500,000 to \$200,000. Currently, there is no grant funding available for this study; however, this study can be done in phases. It is recommended that \$100,000 of General Fund monies be appropriated to begin the first phase of study in FY 2012/13, with the remaining amount being programmed in a future year as part of the next projects budget cycle. In the interim, staff will continue to seek grant funding for the remaining amount needed to complete the project.
- Reliable Electrical Power Options – There is currently no funding source identified for this \$165,000 study. However, there has been direct progress made to increase the reliability of the power options in the Moffett Park area, as PG&E has recently completed needed upgrades. Prior to moving forward on any study related to reliable electrical power options, staff recommends a joint study session with PG&E and the Moffett Park businesses to evaluate how well the upgrades have met the needs of the business owners and whether more action is required. Further, staff will do additional research in support of the study

regarding comparable municipal operations, including start-up and operating costs. Upon completion of these two courses of action, City Council will be better situated to determine scope and related costs of such an endeavor, and whether funding should be appropriated to proceed.

- Downtown Parking and Maintenance Management Program – This issue will cost \$25,000 to study and would be funded by the General Fund. It is recommended that this study be completed, as there is potential for long-term revenue generation resulting from the development of a downtown parking management program.

### **ALTERNATIVES**

1. Approve Study Issue CDD 08-11C: Preparation of Peery Park Specific Plan, contingent upon securing grant and/or outside funding to cover the cost of the study.
2. Approve Study Issue ESD 12-01: Community and Operational Greenhouse Gas Inventory, contingent on securing grant funding to cover the cost of the study.
3. Approve Study Issue ESD 12-04: Community Solar Program, contingent on securing grant funding to cover the cost of the study.
4. Approve Study Issue DPW 09-01: Comprehensive School Traffic Study, with the first \$100,000 in funding coming from the General Fund for the first phase of the study and the remainder being programmed into the long-term plan as a part of the next projects budget cycle.
5. Approve the interim alternatives to proceeding with Study Issue DPW 10-09: Reliable Electrical Power Options, as covered in the Fiscal Impact section of this report.
6. Approve Study Issue DPW 12-05: Downtown Parking and Maintenance Management Program, providing funding from the General Fund to cover the cost of the study.
7. Other direction as provided by Council.

### **STAFF RECOMMENDATION**

Staff recommends approval of alternatives:

1. Approve Study Issue CDD 08-11C: Preparation of Peery Park Specific Plan, contingent upon securing grant and/or outside funding to cover the cost of the study.
2. Approve Study Issue ESD 12-01: Community and Operational Greenhouse Gas Inventory, contingent on securing grant funding to cover the cost of the study.
3. Approve Study Issue ESD 12-04: Community Solar Program, contingent on securing grant funding to cover the cost of the study.

4. Approve Study Issue DPW 09-01: Comprehensive School Traffic Study, with the first \$100,000 in funding coming from the General Fund for the first phase of the study and the remainder being programmed into the long-term plan as a part of the next projects budget cycle.
5. Approve the interim alternatives to proceeding with Study Issue DPW 10-09: Reliable Electrical Power Options, as covered in the Fiscal Impact section of this report.
6. Approve Study Issue DPW 12-05: Downtown Parking and Maintenance Management Program, providing funding from the General Fund to cover the cost of the study.

Reviewed by:

  
\_\_\_\_\_  
Grace K. Leung, Director of Finance


Prepared by: Drew Corbett, Budget Manager

**City Manager's Recommendation**

Approve Budget Supplement for funding or further action as recommended by staff

Do Not Approve Budget Supplement for funding

Modify staff's recommendation

  
\_\_\_\_\_  
Gary M. Luebbers  
City Manager

**Attachments:**

- A. RTC 12-049
- B. Study Issue CDD 08-11C
- C. Study Issue ESD 12-01
- D. Study Issue ESD 12-04
- E. Study Issue DPW 09-01
- F. Study Issue DPW 10-09
- G. Study Issue DPW 12-05

**Council Meeting: February 28, 2012****SUBJECT: Adoption of 2012 Tentative Council Meeting Agenda Calendar****BACKGROUND**

In February of each year Council reviews the year's proposed Tentative Council Meeting Agenda Calendar (TCMAC), which notes scheduled Council meeting dates, including dates for presentations of the priority study issues ranked by Council at the Study/Budget Issues Workshop.

**EXISTING POLICY**

**Council Policy 7.3A.1:** Utilize the General Plan as the City's principal long-range planning tool; utilize the Resource Allocation Plan and Program Outcome Statements as the City's principal mid-range planning tool; and utilize the Council Study Calendar as the City's principal short-range planning tool.

**DISCUSSION**

Since the February 3 workshop, staff has assessed its ability to undertake the priority issues, taking into consideration departmental workloads and available resources. The *Study Issues Priorities List by Department* (Attachment A) shows the Council ranking for each new issue, and indicates the department's intended start date and Council presentation date for "above-the-line" study issues. Those items falling "below the line" are typically considered deferred and brought back to Council for consideration at the following year's Study/Budget Issues Workshop. However, this year all ranked issues are "above the line" and scheduled for study.

The proposed Council presentation dates, and dates for proposed study sessions, are noted on the *2012 Tentative Council Meeting Agenda Calendar (TCMAC)*, Attachment B. If there are study issues not scheduled for study sessions that Council believes should be, or scheduled study sessions that are unnecessary, Council should so indicate at this time.

The *2012 TCMAC* notes routine and mandatory items, study sessions, state and national conferences, holidays, and special events or meetings. Dates when Council meetings are not scheduled are also noted. Similar to previous years, placeholders have been inserted for Planning items such as permits, development applications, and appeals. Additional items, including study sessions and other special meetings may be added to the calendar as more information becomes known about the complexity of certain issues, or as new items arise.

Every effort will be made to keep study issues on track to meet the approved Calendar; however, scheduled dates are tentative. To assist Councilmembers in



responding to inquiries or concerns from constituents, staff will continue to advise Council of revisions to the Calendar. The Calendar is maintained and updated weekly on the City's website and is included in Council agenda meeting packets.

#### Studies Revised at the Workshop

The following study issues were reviewed by Council at the Study/Budget Issues Workshop and, after Council discussion, resulted in staff action to amend, clarify or expand the scope of the studies. Changes are noted below.

#### *ESD 12-04 Community Solar Program*

Based on Council action, the scope of this study issue will be amended to move Part B to *DPW 10-09 Reliable Electrical Power Options*.

#### *DPW 10-09 Reliable Electrical Power Options*

Based on Council action, the scope of this study issue will be amended to include Part B of *ESD 12-04 Community Solar Program*. Staff expanded the scope of this study to include an option to develop a City-constructed large solar array and sell shares in the project to community members.

#### *ESD 11-01 Ban the Use of Expanded Polystyrene (EPS) Food Containers*

Based on Council discussion, the scope of this study will be amended to explore all options to constrain the use of expanded polystyrene (EPS) food containers.

#### Study Issues without Designated Council Presentation Dates

The completion dates for three "above-the-line" study issues noted in the *Study Issues Priorities List by Department* (Attachment A) are noted as "To Be Determined (TBD)" due to external factors or the need for additional City funding as noted below.

*ESD 12-04 Community Solar Program* and *ESD 12-01 Community and Operational Greenhouse Gas Inventory* rely entirely, or in part, on grant funding. As such, a date for presentation to Council cannot be determined at this time. Staff is seeking the necessary grant funding and will update Council as appropriate regarding the status of relevant grant application processes.

#### *OCM 10-04C Civic Center Buildings: Renovate, Replace, or Relocate?*

A completion date for this study issue is dependent on further resolution of uncertainties at the Town Center.

#### **FISCAL IMPACT**

The six study issues noted below require additional funding, and consistent with last year's practice will be considered within the context of the City's overall fiscal situation as a budget supplement included in the City Manager's FY 2012/13 Recommended Budget.

- CDD 08-11C Preparation of Peery Park Specific Plan
- ESD 12-01 Community and Operational Greenhouse Gas Inventory

- ESD 12-04 Community Solar Program
- DPW 09-01 Comprehensive School Traffic Study (Combined SI's School TDM Opportunities & School Zone Traffic Controls and Enforcement)
- DPW 10-09 Reliable Electrical Power Options
- DPW 12-05 Downtown Parking and Maintenance Management Program

**PUBLIC CONTACT**

Public contact was made by posting the Council agenda on the City's official-notice bulletin board outside City Hall, at the Sunnyvale Senior Center, Community Center and Department of Public Safety; and by making the agenda and report available at the Sunnyvale Public Library, the Office of the City Clerk and on the City's Web site.

**ALTERNATIVES**

- 1) Council approves the 2012 *Tentative Council Meeting Agenda Calendar* as submitted (Attachment B).
- 2) Council modifies the 2012 *Tentative Council Meeting Agenda Calendar*, and adopts as modified.
- 3) Other direction as approved by Council.

**RECOMMENDATION**

Staff recommends Alternative No. 1) Council approves the 2012 *Tentative Council Meeting Agenda Calendar* as submitted (Attachment B).

Reviewed by:

Robert Walker, Assistant City Manager

Prepared by: Coryn Campbell, Assistant to the City Manager

Reviewed by:

Grace Leung, Director of Finance

Prepared by: Drew Corbett, Budget Manager

Approved by:

Gary M. Luebbers

City Manager

**Attachments**

- A. Study Issues Priorities List by Department
- B. 2012 Tentative Council Meeting Agenda Calendar

**Study Issues Priorities List by Department**

All Departments

New - Above the line

Start Dt.	Council Dt.	Council Rank	Number	Title	Work Dt. Study Dt.	Lead Manager
02/06/12	07/17/12	1	<a href="#">CDD 12-11</a>	Consider Adding Criminal Background Checks to Below Market Rate (BMR) Program Qualification Process		De Frenchi, Ernie 730-2784
02/27/12	09/11/12	2	<a href="#">CDD 12-09</a>	Pedestrian Plans for ITR Areas		Ryan, Trudi 730-7435
04/02/12	10/30/12	3	<a href="#">CDD 12-06</a>	Regulations for Telecommunication Facilities Located in the Public Right of Way		Ryan, Trudi 730-7435
04/23/12	11/20/12	4	<a href="#">CDD 12-05</a>	Food Truck Location and Operation Requirements		Ryan, Trudi 730-7435
05/21/12	12/18/12	5	<a href="#">CDD 12-10</a>	Consideration of Non-residential Parking Requirements		Ryan, Trudi 730-7435
03/05/12	08/14/12	6	<a href="#">CDD 12-03</a>	Cultural Heritage of Sunnysvale		Ryan, Trudi 730-7435
TBD	TBD *	1	<a href="#">ESD 12-04</a>	Community Solar Program		Tovar, Melody 730-7808
03/15/12	11/13/12	2	<a href="#">ESD 11-01</a>	Ban the Use of Expanded Polystyrene (EPS) Food Containers (formerly DPW 11-01)		Bowers, Mark 730-7421
TBD	TBD *	3	<a href="#">ESD 12-01</a>	Community and Operational Greenhouse Gas Inventory		Tovar, Melody 730-7808
02/09/12	08/14/12	1	<a href="#">LCS 12-02</a>	Review Effectiveness of Existing Art in Private Development Policies and Practices		Steward, Nancy 730-7342
02/06/12	03/06/12	1	<a href="#">OCM 12-02</a>	Consider Moving From Odd-Year Elections to Even-Year Elections		Franco Simmons, Kathleen 730-7474

**Study Issues Priorities List by Department**

03/01/12	08/14/12	1	DPS 12-02	Explore Tools for Resolving Interior Hoarding Conditions at Residential Properties	Gunvalsen, Christy 730-7255
02/06/12	03/20/12	2	DPS 12-01	Taxicabs: Franchises, Regulation, and Enforcement	Drewniany, Steve 730-7123
	*				
07/01/12	02/26/13	1	DPW 10-09	Reliable Electrical Power Options	Rogge, Mark 730-7426
	*				
07/01/12	10/16/12	2	DPW 12-05	Downtown Parking and Maintenance Management Program	Witthaus, Jack 730-7330
	*				
07/01/12	12/04/12	3	DPW 09-01	Comprehensive School Traffic Study (Combined SI's School TDM Opportunities & School Zone Traffic Controls and Enforcement)	Witthaus, Jack 730-7330
03/01/12	05/22/12	4	DPW 12-01	Bicyclist Anti-Harrasment Ordinance	Witthaus, Jack 730-7330

**Continuing**

Planned Comp. Dt.	Status	Number	Title	Lead Manager
07/31/12	Above the line	CDD 09-12C	BMR In Lieu Fee Requirements Modification	Ise, Suzanne 730-7698
11/20/12	Above the line	CDD 11-07C	Comprehensive Sign Code Revisions	Ryan, Trudi 730-7435
06/01/13	Above the line	CDD 10-06C	Toolkit for Commercial/Residential Mixed Use Development	Ryan, Trudi 730-7435
	*			
12/01/13	Above the line	CDD 08-11C	Preparation of Peery Park Specific Plan	Ryan, Trudi 730-7435
11/13/12	Above the line	ESD 09-14C	Joint Powers Authority (JPA) Approach to Countywide Recycling & Waste Reduction Programs and Services	Bowers, Mark 730-7421
TBD	Above the line	OCM 10-04C	Civic Center Buildings: Renovate, Replace, or Relocate?	Campbell, Coryn 730-7475

**DRAFT TENTATIVE COUNCIL MEETING AGENDA CALENDAR – 2012**

Revised 2/23/2012

**MARCH 2012**

Date	Time		Department
March 6 Tuesday	5:10 p.m.	<b>SPECIAL COUNCIL MEETING – CLOSED SESSION</b> Conference with Labor Negotiator pursuant to Government Code Section 54957.6; Negotiators: Teri Silva, Director of Human Resources/Gary Luebbers, City Manager; Communication Officers Association	HR
	5:30 p.m.	<b>SPECIAL COUNCIL MEETING – CLOSED SESSION</b> Closed Session pursuant to Government Code Section 54956.9(a) and (c) Conference with Legal Counsel – Existing Litigation and Initiation of Litigation Case name: Wachovia Bank vs. Downtown Sunnyvale Residential, LLC, et al., Santa Clara County Superior Court Case No. 1-09-CV-153447 and one potential case	OCA
	7 p.m.	<b>COUNCIL MEETING</b>  Initial Phase of Regional Recycled Water Inter-tie Project and Approval of Budget Modification No. XX Staff Contact: John Stufflebean, (408) 730-7954	ESD
		Discussion Regarding Governor Brown’s Pension Proposal Staff Contact: Grace Leung, (408) 730-7398	FIN
		Consider Moving from Odd-Year Elections to Even-Year Elections (Study Issue) Staff Contact: Kathleen Franco Simmons, (408) 730-7474	OCM
March 10-14		NATIONAL LEAGUE OF CITIES CONGRESSIONAL CITIES CONFERENCE - Washington, D.C.	
March 13 Tuesday		<b>NO COUNCIL MEETING SCHEDULED</b> (National League of Cities Congressional Cities Conference March 10-14, 2012)	
March 20 Tuesday	5:15 p.m.	<b>SPECIAL COUNCIL MEETING – CLOSED SESSION</b> Conference with Labor Negotiator pursuant to Government Code Section 54957.6; Negotiators: Teri Silva, Director of Human Resources/Gary Luebbers, City Manager; Sunnyvale Employees Association	HR

**Council dates after the month of February are proposed and are scheduled for approval by Council 2/28/12.**



**DRAFT TENTATIVE COUNCIL MEETING AGENDA CALENDAR – 2012**

Revised 2/23/2012

**APRIL 2012**

Date	Time		Department
April 3 Tuesday	6 p.m.	<b>SPECIAL COUNCIL MEETING – STUDY SESSION</b> Review of Council Policy 5.1.3: Human Services, and Discussion of Possible Improvements Staff Contact: Suzanne Ise, (408) 730-7698 <i>(Rescheduled from October 4, 2011 and February 28, 2012)</i>	CDD
	7 p.m.	<b>COUNCIL MEETING</b>  <b>SPECIAL ORDER OF THE DAY – Annual Fire Safety Poster Contest (15 minutes)</b>	DPS
		<b>SPECIAL ORDER OF THE DAY – National Volunteer Week</b>  2011-7502 ARCO/Silicon Valley Fuels: Appeal of a Planning Commission decision to approve a Special Development Permit to allow the sale of beer and wine at an existing ARCO automobile service station convenience store located at 1697 S. Wolfe Rd. in a C-1/PD Zoning District (APN: 309-51-027) Staff Contact: Noren Caliva (408) 730-7637 <i>(Rescheduled from March 6 at appellant request)</i>	HR
		Approval of Ordinance to Amend the Sunnyvale Municipal Code to include "Back in, Head Out Angle Parking" Staff Contact: Jack Witthaus, (408) 730-7330	DPW
		Wastewater Cost of Service Study Results Staff Contact: Tim Kirby, (408) 730-2712	FIN
April 10 Tuesday		<b>NO COUNCIL MEETING SCHEDULED</b> <i>(Spring Recess April 9-20, 2012)</i>	
April 17 Tuesday		<b>NO COUNCIL MEETING SCHEDULED</b> <i>(Spring Recess April 9-20, 2012)</i>	
April 25-27		LEAGUE OF CALIFORNIA CITIES' LEGISLATIVE ACTION DAYS – Sacramento	

**Council dates after the month of February are proposed and are scheduled for approval by Council 2/28/12.**

**DRAFT TENTATIVE COUNCIL MEETING AGENDA CALENDAR – 2012**

Revised 2/23/2012

April 24 Tuesday	5:45 p.m.	<b>SPECIAL COUNCIL MEETING – JOINT STUDY SESSION WITH PLANNING COMMISSION</b> Project Approval Process/Authority Review for Land Use Applications Staff Contact: Trudi Ryan, (408) 730-7435 <i>(Rescheduled from March 6)</i>	CDD
	7 p.m.	<b>COUNCIL MEETING</b> Update to Green Building Program (Residential and Public Buildings) Staff Contact: Andrew Miner, (408) 730-7707	CDD

April 30 Monday	6 - 9 p.m.	<b>SPECIAL COUNCIL MEETING</b>  Board and Commission Interviews – Summer Recruitment Staff Contact: Kathleen Franco Simmons, (408) 730-7474	
--------------------	------------	--	--

Council dates after the month of February are proposed and are scheduled for approval by Council 2/28/12.



**DRAFT TENTATIVE COUNCIL MEETING AGENDA CALENDAR – 2012**

Revised 2/23/2012

**MAY 2012**

Date	Time	SPECIAL COUNCIL MEETING	Department
May 1 Tuesday	6 p.m. – 9 p.m.	Board and Commission Interviews – Summer Recruitment Staff Contact: Kathleen Franco Simmons, (408) 730-7474	OCM
May 8 Tuesday	6 p.m.	<b>SPECIAL COUNCIL MEETING – STUDY SESSION</b>	DPW
		El Camino Real Bus Rapid Transit Project Staff Contact: Jack Witthaus, (408) 730-7330	
	7 p.m.	<b>COUNCIL MEETING</b>	DLCS
		<b>SPECIAL ORDER OF THE DAY</b> – Recognition of Centennial Writing Contest Staff Contact: Lisa Rosenblum, (408) 730-7382	
		Adoption of Positions on State and Local Ballot Measures for the June 2012 Election (as necessary) Staff Contact: Coryn Campbell, (408) 730-7475	OCM
		FY 2012-13 HUD Action Plan Staff Contact: Suzanne Ise, (408) 730-7698 (Rescheduled from May 15, 2012)	CDD
May 15 Tuesday	5 p.m.	<b>SPECIAL COUNCIL MEETING – CLOSED SESSION</b>	HRD
		Public Employee Performance Evaluations - City Attorney Pursuant to Government Code Section 54957 Staff Contact: Teri Silva, (408) 730-7495 (Rescheduled from 6 p.m. May 8, 2012)	HRD
	6 p.m.	<b>SPECIAL COUNCIL MEETING – CLOSED SESSION</b>	
		Public Employee Performance Evaluation – City Manager Pursuant to Government Code 54957 Staff Contact: Teri Silva, (408) 730-7495	HRD
	7 p.m.	<b>COUNCIL MEETING</b>	
		<b>SPECIAL ORDER OF THE DAY</b> – DPS Special Awards (15 minutes)	DPS

Council dates after the month of February are proposed and are scheduled for approval by Council 2/28/12.

**DRAFT TENTATIVE COUNCIL MEETING AGENDA CALENDAR – 2012**

*Revised 2/23/2012*

		Conditional Award of Housing Mitigation Funds for Affordable Housing Project(s) Dept: CDD Staff Contact: Suzanne Ise, (408) 730-7698	CDD
--	--	---	-----

May 17 Thursday	8:30 a.m.	<b>SPECIAL COUNCIL MEETING – BUDGET WORKSHOP</b>	
		Review of the Recommended FY 2012/2013 Budget and Twenty-Year Financial Plan Staff Contact: Drew Corbett, (408) 730-7603	FIN

May 22 Tuesday	7 p.m.	<b>COUNCIL MEETING</b>	
		Board and Commission Appointments Staff Contact: Kathleen Franco Simmons, (408) 730-7474	OCM
		Bicyclist Anti-Harassment Ordinance (Study Issue) Staff Contact: Jack Witthaus, (408) 730-7330	DPW
		City Position on the El Camino Real Bus Rapid Transit Project Staff Contact: Jack Witthaus, (408) 730-7330	DPW
	Following Council Meeting	<b>FINANCING AUTHORITY MEETING</b> (as needed) Staff Contact: Tim Kirby, (408) 730-2712	FIN

May 28  
Monday                      **HOLIDAY - MEMORIAL DAY OBSERVANCE**  
**CITY OFFICES CLOSED**

May 29 Tuesday		<b>NO COUNCIL MEETING SCHEDULED</b> (Follows Memorial Day holiday)	
-------------------	--	---	--

**Council dates after the month of February are proposed and are scheduled for approval by Council 2/28/12.**

**DRAFT TENTATIVE COUNCIL MEETING AGENDA CALENDAR – 2012**

Revised 2/23/2012

**JUNE 2012**

Date	Time		Department
June 5 Tuesday		<b>NO COUNCIL MEETING SCHEDULED</b> (Presidential Primary Election date)	
June 12 Tuesday	7 p.m.	<b>COUNCIL MEETING</b>	
		<b>SPECIAL ORDER OF THE DAY</b> – Boards and Commissions Oath of Office	OCM
		Public Hearing on FY 2012/2013 Budget and Resource Allocation Plan and Establishment of Appropriations Limit Staff Contact: Grace Leung, (408) 730-7398	FIN
		Public Hearing – Annual Review of Fees and Charges for FY 2012/2013 Staff Contact: Grace Leung, (408) 730-7398	FIN
		Adoption of Proposed FY 2012/2013 Rates for Water, Wastewater, and Solid Waste Utilities Staff Contact: Tim Kirby, (408) 730-2712	FIN
June 19 Tuesday	7 p.m.	<b>COUNCIL MEETING</b>	
		Adoption of the FY 2012/2013 Budget, Fee Schedule, and Appropriations Limit Staff Contact: Drew Corbett, (408) 730-7603	FIN
June 26 Tuesday	6 p.m.	<b>COUNCIL STUDY SESSION</b> (as necessary)	

Council dates after the month of February are proposed and are scheduled for approval by Council 2/28/12.

**DRAFT TENTATIVE COUNCIL MEETING AGENDA CALENDAR – 2012**

Revised 2/23/2012

**JULY 2012**

Date	Time		Department
July 3 Tuesday		<b>NO COUNCIL MEETING SCHEDULED</b> (Summer Recess July 2-13)	
July 4 Wednesday		<b>HOLIDAY - 4<sup>th</sup> of JULY OBSERVANCE</b> <b>CITY OFFICES CLOSED</b>	
July 10 Tuesday		<b>NO COUNCIL MEETING SCHEDULED</b> (Summer Recess July 2-13)	
July 17 Tuesday	6 p.m.	<b>SPECIAL COUNCIL MEETING</b> (as necessary) Personnel Board Employee Nominated Seat Interviews Staff Contact: Kathleen Franco Simmons (408) 730-7474	OCM
	7 p.m.	<b>COUNCIL MEETING</b> Consider Adding Criminal Background Checks to Below Market Rate (BMR) Program Qualification Process (Study Issue) Staff Contact: Ernie DeFrenchi, (408) 730-2784	CDD
July 24 Tuesday	6 p.m.	<b>COUNCIL STUDY SESSION</b> (as necessary)	
July 31 Tuesday	6 p.m.	<b>SPECIAL COUNCIL MEETING – STUDY SESSION</b> Development of New Main Library Staff Contact: Lisa Rosenblum, (408) 730-7315	LCS
	7 p.m.	<b>COUNCIL MEETING</b> BMR In Lieu Fee Requirements Modification (Study Issue) Staff Contact: Suzanne Ise, (408) 730-7698	CDD
		Personnel Board Employee Nominated Seat Appointment Staff Contact: Kathleen Franco Simmons, (408) 730-7474	OCM

Council dates after the month of February are proposed and are scheduled for approval by Council 2/28/12.

**DRAFT TENTATIVE COUNCIL MEETING AGENDA CALENDAR – 2012**

Revised 2/23/2012

**AUGUST 2012**

Date	Time		Department
------	------	--	------------

August 7 Tuesday		<b>NO COUNCIL MEETING SCHEDULED</b> National Night Out	
---------------------	--	---	--

August 14 Tuesday	6 p.m.	<b>SPECIAL COUNCIL MEETING</b> (as necessary)	
		Board and Commission Interviews (as necessary) Staff Contact: Lisa Natusch, (408) 730-7595	OCM
	7 p.m.	<b>COUNCIL MEETING</b>	
		Review Effectiveness of Existing Art in Private Development Policies and Practices (Study Issue) Staff Contact: Nancy Bolgard Steward, (408) 730-7342	LCS
		Explore Tools for Resolving Interior Hoarding Conditions at Residential Properties (Study Issue) Staff Contact: Christy Gunvalsen, (408) 730-7255	DPS
		Cultural Heritage of Sunnyvale (Study Issue) Staff Contact: Trudi Ryan, (408) 730-7435	CDD

August 21 Tuesday		<b>NO COUNCIL MEETING SCHEDULED</b>	
----------------------	--	-------------------------------------	--

August 28 Tuesday	7 p.m.	<b>COUNCIL MEETING</b>	
		Board and Commission Appointments (as necessary) Staff Contact: Lisa Natusch, (408) 730-7595	OCM
		League of California Cities Peninsula Division Election of Officers Staff Contact: Coryn Campbell, (408) 730-7475	OCM
		2012 League of California Cities Resolutions (as necessary) Staff Contact: Coryn Campbell, (408) 730-7475	OCM

**Council dates after the month of February are proposed and are scheduled for approval by Council 2/28/12.**

**DRAFT TENTATIVE COUNCIL MEETING AGENDA CALENDAR – 2012**

Revised 2/23/2012

**SEPTEMBER 2012**

Date	Time	SEPTEMBER 2012	Department
September 3 Monday		<b>HOLIDAY - LABOR DAY OBSERVANCE CITY OFFICES CLOSED</b>	
September 4 Tuesday		<b>NO COUNCIL MEETING SCHEDULED</b> (Follows Labor Day Holiday)	
September 5-7		<b>LEAGUE OF CALIFORNIA CITIES ANNUAL CONFERENCE &amp; EXPOSITION – San Diego</b>	
September 11 Tuesday	7 p.m.	<b>COUNCIL MEETING</b>	
		<b>SPECIAL ORDER OF THE DAY – Boards and Commissions</b> Oath of Office	OCM
		Pedestrian Plans for ITR Areas (Study Issue) Staff Contact: Trudi Ryan, (408) 730-7435	CDD
September 18 Tuesday	7 p.m.	<b>COUNCIL MEETING</b>	
		Ban the Use of Expanded Polystyrene (EPS) Food Containers (Study Issue) Staff Contact: Mark Bowers, (408) 730-7421 (Pending Budgetary Approval)	ESD
September 25 Tuesday		<b>NO COUNCIL MEETING SCHEDULED</b>	

Council dates after the month of February are proposed and are scheduled for approval by Council 2/28/12.

**DRAFT TENTATIVE COUNCIL MEETING AGENDA CALENDAR – 2012**

Revised 2/23/2012

**OCTOBER 2012**

<b>Date</b>	<b>Time</b>		<b>Department</b>
October 2 Tuesday	7 p.m.	<b>COUNCIL MEETING</b>  Adoption of Positions on State and Local Ballot Measures (as necessary) Staff Contact: Coryn Campbell, (408) 730-7475	OCM
October 9 Tuesday		<b>NO COUNCIL MEETING SCHEDULED</b>	
October 16 Tuesday	7 p.m.	<b>COUNCIL MEETING</b>  Downtown Parking and Maintenance Management Program (Study Issue) Staff Contact: Jack Witthaus, (408) 730-7330 (Pending Budgetary Approval)	DPW
October 23 Tuesday	6 p.m.	<b>SPECIAL COUNCIL MEETING – STUDY SESSION</b>  Comprehensive Sign Code Revisions (Study Issue) Staff Contact: Trudi Ryan, (408) 730-7435	CDD
October 30 Tuesday	6 p.m.	<b>SPECIAL COUNCIL MEETING (as necessary)</b>  Board and Commission Interviews (as necessary) Staff Contact: Lisa Natusch, (408) 730-7595	OCM
	7 p.m.	<b>COUNCIL MEETING</b>  Regulations for Telecommunication Facilities Located in the Public Right of Way (Study Issue) Staff Contact: Trudi Ryan, (408) 730-7435	CDD

**Council dates after the month of February are proposed and are scheduled for approval by Council 2/28/12.**

**DRAFT TENTATIVE COUNCIL MEETING AGENDA CALENDAR – 2012**

Revised 2/23/2012

**NOVEMBER 2012**

Date	Time	Department
------	------	------------

November 6 Tuesday	<b>NO COUNCIL MEETING SCHEDULED</b> (General Election date)	
-----------------------	--	--

November 13 Tuesday	7 p.m.	<b>COUNCIL MEETING</b>	
		Board and Commission Appointments (as necessary) Staff Contact: Lisa Natusch, (408) 730-7595	OCM
		Ban the Use of Expanded Polystyrene (EPS) Food Containers (Study Issue) Staff Contact: Mark Bowers, (408) 730-7421	ESD
		Joint Powers Authority (JPA) Approach to Countywide Recycling & Waste Reduction Programs and Services (Study Issue) Staff Contact: Mark Bowers, (408) 730-7421 (Rescheduled from September 18)	ESD

November 20 Tuesday	6 p.m.	<b>COUNCIL STUDY SESSION</b>	OCM
		Discussion of Council 2013 Intergovernmental Relations Assignments Staff Contact: Coryn Campbell, (408) 730-7475	
	7 p.m.	<b>COUNCIL MEETING</b>	
		<b>SPECIAL ORDER OF THE DAY – Boards and Commissions</b> Oath of Office (as necessary)	OCM
		Comprehensive Sign Code Revisions (Study Issue) Staff Contact: Trudi Ryan, (408) 730-7435 (Rescheduled from October 30, 2012 and Study Session scheduled to October 23, 2012)	CDD
		Food Truck Location and Operation Requirements (Study Issue) Staff Contact: Trudi Ryan, (408) 730-7435	CDD

Nov. 22 & 23  
Thurs. & Fri.

**HOLIDAY - THANKSGIVING OBSERVANCE**  
**CITY OFFICES CLOSED**

**Council dates after the month of February are proposed and are scheduled for approval by Council 2/28/12.**



**DRAFT TENTATIVE COUNCIL MEETING AGENDA CALENDAR – 2012**

*Revised 2/23/2012*

November 27 – NATIONAL LEAGUE OF CITIES CONGRESS OF CITIES  
December 1 AND EXPOSITION

November 27 Tuesday	<b>NO COUNCIL MEETING SCHEDULED</b>
------------------------	-------------------------------------

**DECEMBER 2012**

<b>Date</b>	<b>Time</b>		<b>Department</b>
December 4 Tuesday	5:45 p.m.	<b>SPECIAL COUNCIL MEETING – Closed Session</b> Public Employee Performance Evaluation – City Attorney Pursuant to Government Code 54957 Staff Contact: Teri Silva, (408) 730-7495	HRD
	7 p.m.	<b>COUNCIL MEETING</b> Comprehensive School Traffic Study (Study Issue) Staff Contact: Jack Witthaus, (408) 730-7330 (Pending Budgetary Approval) (Rescheduled from October 2)	DPW

December 11 Tuesday	<b>NO COUNCIL MEETING SCHEDULED</b>
------------------------	-------------------------------------

December 18 Tuesday	5:45 p.m.	<b>SPECIAL COUNCIL MEETING – Closed Session</b> Public Employee Performance Evaluation – City Manager Pursuant to Government Code 54957 Staff Contact: Teri Silva, (408) 730-7495	HRD
	6 :30 p.m.	<b>COUNCIL STUDY SESSION</b> Discussion of Upcoming Selection of 2013 Vice Mayor Staff Contact: Kathleen Franco Simmons, (408) 730-7474	OCM
	7 p.m.	<b>COUNCIL MEETING</b> FY 2011/2012 Budgetary Year-End Financial Report and Comprehensive Annual Financial Report (CAFR) Staff Contact: Drew Corbett, (408) 730-7603	FIN
		Consideration of Non-Residential Parking Requirements (Study Issue) Staff Contact: Trudi Ryan, (408) 730-7435	CDD

**Council dates after the month of February are proposed and are scheduled for approval by Council 2/28/12.**

**DRAFT TENTATIVE COUNCIL MEETING AGENDA CALENDAR – 2012**

*Revised 2/23/2012*

December 24-25                      **HOLIDAY - CHRISTMAS OBSERVANCE**  
Mon-Tues                              **CITY OFFICES CLOSED**

December 25 Tuesday	<b>NO COUNCIL MEETING SCHEDULED</b>
------------------------	-------------------------------------

December 31, 2012                      **HOLIDAY - NEW YEAR'S EVE OBSERVANCE**  
Monday                                      **CITY OFFICES CLOSED**

**JANUARY 2013**

Date	Time	Department
------	------	------------

January 1, 2013                      **HOLIDAY - NEW YEAR'S DAY OBSERVANCE**  
Tuesday                                      **CITY OFFICES CLOSED**

January 1, 2013 Tuesday	<b>NO COUNCIL MEETING SCHEDULED</b> (New Year's Day)
----------------------------	---

January 8 Tuesday	7 p.m.	<b>COUNCIL MEETING</b>	
		Selection of Vice Mayor for 2013 Staff Contact: Kathleen Franco Simmons, (730) 730-7474	OCM
		Annual Public Hearing – Potential Council Study Issues and Budget Issues for Calendar Year 2013 Staff Contact: Coryn Campbell, (408) 730-7475	OCM
		2013 City Council Intergovernmental (IGR) Assignments and Conference Delegates Staff Contact: Coryn Campbell, (408) 730-7475	OCM
		2013 Seating Arrangements for City Council Staff Contact: Kathleen Franco Simmons, (408) 730-7474	OCM

January 15 Tuesday	7 p.m.	<b>COUNCIL MEETING</b>	
		<b>SPECIAL ORDER OF THE DAY</b> – Recognition of Outgoing Vice Mayor	OCM
		<b>SPECIAL ORDER OF THE DAY</b> – Ceremonial Oath of Office for Incoming Vice Mayor	OCM

January 21, 2013                      **HOLIDAY – MARTIN LUTHER KING, JR. DAY OBSERVANCE**  
Monday                                      **CITY OFFICES CLOSED**

**Council dates after the month of February are proposed and are scheduled for approval by Council 2/28/12.**

**DRAFT TENTATIVE COUNCIL MEETING AGENDA CALENDAR – 2012**

Revised 2/23/2012

January 22, 2013 Tuesday	<b>NO COUNCIL MEETING SCHEDULED</b> (Follows Martin Luther King, Jr. holiday)
-----------------------------	--

January 29 Tuesday	7 p.m.	<b>COUNCIL MEETING</b>	
		2013 Priority Issues and Legislative Advocacy Positions Staff Contact: Coryn Campbell, (408) 730-7475	OCM

**FEBRUARY 2013**

Date	Time		Department
------	------	--	------------

February 1 Friday	8:30 AM	<b>SPECIAL COUNCIL MEETING</b> <b>Study Issues/Budget Issues Workshop</b> Staff Contact: Robert Walker, (408) 730-7458	
		Study Issues/Budget Issues Workshop	All Depts.
		Proposed 2012 Tentative Council Meeting Agenda Calendar	OCM

February 5 Tuesday	<b>NO COUNCIL MEETING SCHEDULED</b>
-----------------------	-------------------------------------

February 12 Tuesday	6 p.m.	<b>SPECIAL COUNCIL MEETING</b> (as necessary)  Board and Commission Interviews (as necessary) Staff Contact: Lisa Natusch, (408) 730-7595	OCM
	7 p.m.	<b>COUNCIL MEETING</b>	

February 18 Monday	<b>HOLIDAY – PRESIDENTS’ DAY OBSERVANCE</b> <b>CITY OFFICES CLOSED</b>
-----------------------	---

February 19 Tuesday	<b>NO COUNCIL MEETING SCHEDULED</b> (Follows Presidents’ Day holiday)
------------------------	--

February 26 Tuesday	7 p.m.	<b>COUNCIL MEETING</b>	
		Study/Budget Issues and Tentative Council Meeting Agenda Calendar 2012 Staff Contact: Coryn Campbell, (408) 730-7475	OCM

**Council dates after the month of February are proposed and are scheduled for approval by Council 2/28/12.**

**DRAFT TENTATIVE COUNCIL MEETING AGENDA CALENDAR – 2012**

Revised 2/23/2012

Board and Commission Appointments (as necessary) Staff Contact: Lisa Natusch, (408) 730-7595	OCM
Reliable Electric Power Options (Study Issue) Staff Contact: Mark Rogge, (408) 730-7426 (Pending Budgetary Approval) (Rescheduled from December 4, 2012)	DPW

**TO BE SCHEDULED IN 2012**

<b>Date</b>		<b>Dept.</b>
February/ March 2012	Consideration of Proposed Amendments to the Below Market Rate (BMR) Ordinance Pertaining to For-Sale Housing Units (Sunnyvale Municipal Code 19.66) Staff Contact: Ernie DeFrenchi, (408) 730-2784 (Rescheduled from December 13, 2011)	CDD
February/ March 2012	Joint Meeting with City Council and Sunnyvale School District Board	OCM
TBD	Civic Center Buildings: Renovate, Replace or Relocate? (Study Issue)	OCM
TBD	Mary Avenue Street Space Allocation Study Staff Contact: Jack Witthaus (408) 730-7330 (Rescheduled from October 18, 2011)	DPW
TBD	Reliable Electrical Power Options (Study Issue) Staff Contact: Mark Rogge, (408) 730-7426 (Pending Budgetary Approval) (Rescheduled from February 7, 2012)	DPW
TBD	Community Solar Program (Study Issue) Staff Contact: Melody Tovar, (408) 730-7808 (Pending Budgetary Approval)	ESD
TBD	Community and Operational Greenhouse Gas Inventory (Study Issue) Staff Contact: Melody Tovar, (408) 730-7808 (Pending Budgetary Approval)	ESD

**TENTATIVELY SCHEDULED ITEMS IN 2013**

<b>Date</b>		<b>Dept.</b>
6/1/2013	Toolkit for Commercial/Residential Mixed Use Development (Study Issue) Staff Contact: Trudi Ryan, (408) 730-7435 (Rescheduled from May 2012 TBD)	CDD
12/1/2013	Preparation of Peery Park Specific Plan (Study Issue) Staff Contact: Trudi Ryan, (408) 730-7435	CDD

**Council dates after the month of February are proposed and are scheduled for approval by Council 2/28/12.**

**DRAFT TENTATIVE COUNCIL MEETING AGENDA CALENDAR – 2012**

*Revised 2/23/2012*

(Pending Budgetary Approval)  
(Rescheduled from 2012 TBD)

**PLEASE NOTE:**

**This Tentative Council Meeting Agenda Calendar lists Public Hearings/General Business Items - Consent Calendar Items are NOT included.**

**Notation for an item that is rescheduled will remain on the calendar for one week before it is removed from the calendar.**

**Council dates after the month of February are proposed and are scheduled for approval by Council 2/28/12.**

## **Proposed Continuing Council Study Issue**

<b>Number</b>	CDD 08-11C
<b>Status</b>	Above the line
<b>Calendar Year</b>	2012
<b>Title</b>	Preparation of Peery Park Specific Plan
<b>Lead Department</b>	Community Development
<b>Element or SubElement</b>	Land Use and Transportation Element

### **1. What are the key elements of the issue?**

Peery Park is one of Sunnyvale's older industrial neighborhoods and is located in a prime location that is served by two major freeways as well as Central Expressway. In addition, it is located near the proposed new NASA Ames Research Center (which hopes to focus on the convergence of bio-technology, information technology and nano-technology) and the cluster of research and development facilities in the adjacent area of Mountain View. As a result of the advantages mentioned above, it could be beneficial to the City to focus reinvestment in the area which could result in increased revenues through increased property tax as well as sales and use taxes.

For the City of Sunnyvale to be competitive in the Silicon Valley economy, we must continue to develop new Class A office buildings. The reinvestment to Class A type office buildings is dependent on allowing a higher FAR. Class A office buildings are most likely to be built when allowable Floor Area Ratios (FAR) are at least 50%

The Peery Park study would be in two phases. The first step would be to evaluate the infrastructure (transportation, water, sewer, etc.) and determine what types of improvements may be needed for various levels of development. This information would be presented to the Planning Commission and City Council. The Council could determine that further study is not needed, or direct staff to proceed with the second phase of preparation of appropriate environmental review and documentation and a Specific Plan. This study would look at the type of industrial development in Peery Park (primarily Class B and C) and examine the opportunity to recycle and upgrade the older buildings to Class A structures. Techniques such as higher FARs (such as in the Futures Industrial Sites) and a Development Reserve (as in the Moffett Park Specific Plan) would be evaluated. Other techniques that may encourage reinvestment in the Peery Park area will also be explored. Brokers and property owners who work in the Peery Park area have indicated that in-place zoning and streamlined project reviews are key items for facilitating reinvestment.

### **2. Current Status:**

October 2011: The project is currently on hold due to budget issues. In

**Attachment B**

2009-2010 staff completed initial preliminary work, and included Peery Park in grant applications to be considered an Innovation Zone; no grant was awarded. Work needed to be completed includes: an RFP for consulting firms to assist in completing the Specific Plan and environmental review, including the scope of work for traffic studies will be sent to several companies. Major Peery Park firms have been identified, as well as determining the area to be covered by the Specific Plan. Staff has recently identified a potential for property owners to fund the study and is exploring this option. The study could then proceed if there is sufficient interest from the Peery Park community. Based on the keen interest in redevelopment in the Peery Park area, staff is optimistic that there will be a sufficient level of support. The previous budget amount was \$300,000, however the costs have likely increased.

**3. Estimated consultant hours for completion of the study issue****Managers**

Role	Manager	Hours			
Lead	Ryan, Trudi	Mgr CY1:	30	Mgr CY2:	0
		Staff CY1:	270	Staff CY2:	0
Interdep	Berry, Kathryn	Mgr CY1:	20	Mgr CY2:	0
		Staff CY1:	0	Staff CY2:	0
Interdep	Rogge, Mark	Mgr CY1:	20	Mgr CY2:	0
		Staff CY1:	0	Staff CY2:	0
Interdep	Verceles, Connie	Mgr CY1:	30	Mgr CY2:	0
		Staff CY1:	0	Staff CY2:	0
Interdep	Witthaus, Jack	Mgr CY1:	20	Mgr CY2:	0
		Staff CY1:	0	Staff CY2:	0

**Total Hours CY1: 390****Total Hours CY2: 0****Reviewed by**


---

**Department Director**


---

**Date**
**Approved by**


---

**City Manager**


---

**Date**

## 2012 Council Study Issue

**ESD 12-01 Community and Operational Greenhouse Gas Inventory**

Lead Department Environmental Services

History 1 year ago None 2 years ago None

**1. What are the key elements of the issue? What precipitated it?**

This study issue was initiated by the Sustainability Commission. Based on a recommendation from staff, it is now the combination of two study issues proposed by the Sustainability Commission to recommended the 1) study a method for tracking of all forms of energy and water use and recovery across City operations utilizing existing City resources to the extent practicable and 2) set up a process to perform a Community Greenhouse Gas (GHG) Inventory annually.

This study would consider options to accurately track and report data necessary to complete a greenhouse gas emissions inventory, of which energy and water are major components. It is appropriate to combine these study issues because the tool to collect information for a Community GHG would also support Operational data collection. The approach would also support the Climate Action Plan (CAP) goals and actions, and allow centralized data collection for direct reporting and measurement in relation to the CAP.

A number of cities and organizations track community and operational data necessary for GHG inventories using specialized software and/or in-house personnel. This study would identify in more detail:

- Current energy and water tracking procedures across operations
- Existing policies regarding City energy and water use
- Computer software programs that could provide consolidated, centralized data collection and reporting
- Various options regarding existing capabilities vs. external options to track this data and related costs.
- Current baseline information which the City can use to track progress in the future

**2. How does this relate to the General Plan or existing City Policy?****Policy 3.1.1 Water Resources — Goals, Policies and Action Strategies**

**GOAL A: Water Supply** – Acquire and manage water supplies so that existing and future reasonable demands for water, as projected in the 20-year forecast, are reliably met.

**Policy A.1:** Manage water supply to meet demands for potable water through the effective use of water supply agreements.

**GOAL B: Water Conservation** – Promote more efficient use of the City's water resources to reduce the demands placed on the City's water supplies

**Administrative Policy Manual Chapter 6 - Facilities & Equipment Article 4**

**Section 1. Purpose.** To reduce the level of energy consumption at City owned facilities or by City operated equipment, where possible, for conservation of energy related resources.

**Council Policy 3.5.1 - Energy**

It is the policy of the City of Sunnyvale that the City will:



- Minimize energy consumption in City operations
- Promote the development of alternative energy resources and support the enhancement of existing technologies
- Provide for efficient vehicular movement on City streets
- Promote alternative modes of transportation to the single-occupant gasoline powered automobile such as mass transit, carpooling, bicycling and walking
- Use energy efficient street light and traffic signal systems
- Reduce energy consumption through Land Use and Community Design Policies
- Utilize alternative energy sources at the Sunnyvale Water Pollution Control Plant
- Support installation of cost-effective energy efficiency measures in municipally owned buildings and facilities
- Support Federal, State, and other Local agency energy-related legislation when consistent with this policy
- Support efforts to provide affordable, reliable, diverse, safe, and environmentally acceptable power to the citizens and businesses of Sunnyvale

### **Policy 3.7.1 Air Quality — Goals, Policies and Action Statements**

Goal 3.7A. Improve Sunnyvale's Air Quality and reduce the exposure of its citizens to air pollutants.

Goal 3.7C. Make a contribution towards improving regional air quality.

### **Policy 1.1.7 Environmental Quality Regulations**

#### **POLICY PURPOSE:**

The California Environmental Quality Act of 1970, as amended, ("CEQA") requires cities and other units of local government to adopt objectives, criteria and procedures for the evaluation of projects and the preparation of environmental impact reports.

### **Policy 7.2.1 Community Engagement — Goals, Policies and Action Strategies**

**GOAL A: ACHIEVE A COMMUNITY IN WHICH ALL COMMUNITY MEMBERS ARE WELL INFORMED ABOUT LOCAL ISSUES, CITY PROGRAMS AND SERVICES.**

**U.S. Mayors' Climate Protection Agreement** - endorsed by City Council in September, 2007 (RTC 07-301):

- Strive to meet or beat the Kyoto Protocol targets in their own communities, through actions ranging from anti-sprawl land-use policies to urban forest restoration projects to public information campaigns;
- Urge their state governments, and the federal government, to enact policies and programs to meet or beat the greenhouse gas emission reduction target suggested for the United States in the Kyoto Protocol -- 7% reduction from 1990 levels by 2012; and
- Urge the U.S. Congress to pass the bipartisan greenhouse gas reduction legislation, which would establish a national emission trading system

### **3. Origin of Issue**

**Board or Commission** Sustainability Commission

### **4. Staff effort required to conduct study** Moderate

**Briefly explain the level of staff effort required**

**Attachment C**

A consultant could be utilized to identify the necessary resources and scope of data to conduct a GHG inventory. This would reduce the amount of staff time to research what is available and the most efficient systems for data collection tools. Staff would evaluate the options provided by the consultant and initiate the RFP process which would facilitate the City's study. Since there is significant competition in this field the RFP process would likely yield proposals that include capabilities, capital and operating costs associated with resource tracking and providing the City the information necessary to decide further action.

5. **Multiple Year Project?** No **Planned Completion Year** 2012

6. **Expected participation involved in the study issue process?**

**Does Council need to approve a work plan?** No

**Does this issue require review by a Board/Commission?** Yes

**If so, which?** Sustainability Commission

**Is a Council Study Session anticipated?** No

7. **Briefly explain if a budget modification will be required to study this issue**

**Amount of budget modification required** 30000

**Explanation**

Financing is required for consultant services to identify software options, data collection scope and evaluate the feasibility of the options. \$30,000 to be appropriated from grant funds received.

8. **Briefly explain potential costs of implementing study results, note estimated capital and operating costs, as well as estimated revenue/savings, include dollar amounts**

**Are there costs of implementation?** Yes

**Explanation**

Staff does not have the tools to collect and monitor Community GHG measures. This study would identify the potential capital and operating costs incurred by the City if it were to conduct a greenhouse gas inventory annually. Various options and the costs associated with the purchase of an off-the-shelf or customized GHG tracking tool and operating expenses would be determined for ongoing staff support based on the identified option. The study would also identify any ancillary expenses including licensing and subscription fees, service agreements or other costs required for ongoing support to implement the study recommendation. Cost savings may be realized through the capacity of the City to conduct its own GHG analysis and avoid hiring a consultant to conduct the analysis in the future. Some savings may also be realized by having an increased ability to identify and target energy and cost savings opportunities identified through the tool. Costs may be reduced or offset through an RFP process. There are many vendors providing services related to this area who could submit proposals identifying the scope and cost of various GHG Inventory options.

9. **Staff Recommendation**

**Staff Recommendation** Support (Subject to grant funding)

**If 'Support', 'Drop' or 'Defer', explain**

Staff supports the study contingent on grant funding. The study facilitates the City's efforts to evaluate data necessary to show compliance with Climate Action Plan goals and policies facilitating the CEQA streamlining process. By identifying the appropriate options the

City can also target areas that will achieve the greatest level of impact for cost savings and greenhouse gas reductions. The two original study issues have been combined because the data sets are similar, if not identical for each of the studies. It would therefore make more sense to identify one tool that could achieve the goals of both study issues. Staff also recommends that this study be conducted after the adoption of the CAP, since the CAP policies will better define the data collection needs of the tool.

**Reviewed by**



Department Director

11-7-11

Date

**Approved by**



City Manager

11-8-11

Date

**ESD 12-04 Community Solar Program****Lead Department** Environmental Services**History**                    **1 year ago** None            **2 years ago** None**1. What are the key elements of the issue? What precipitated it?**

This study issue was initiated by the Sustainability Commission to examine whether there is any benefit for the City to sponsor a community solar program for Sunnyvale residents.

While there are multiple options for such a program, the study would examine the following two options: A) A volume buying program open to community members who choose to join a pool to take advantage of volume buying discounts for solar technology. Volume discounts and savings are generally based on the size of the pool of participants, the more participants in the pool, the greater the discount; or B) The City would construct a large solar array and sell shares in the project to community members.

Many communities have adopted Community Solar Programs at various different levels. Some provide a financing mechanism, like the City of Berkeley's Berkeley First Program, while others have provided different resources including education, outreach and non-monetary support to encourage solar energy use in the community.

**2. How does this relate to the General Plan or existing City Policy?****Policy 1.1.9 Sustainable Development and Green Buildings**

This policy is designed to encourage sustainable development throughout the City of Sunnyvale, to provide education and information to the community, and to serve as an acknowledgement by the City Council of the importance of sustainable development concepts and practices.

## POLICY STATEMENT

It is the policy of the City to encourage new and remodeled development within the City to incorporate sustainable design principles in the following disciplines:

- Sustainable Sites
- Water Efficiency
- Energy and Atmosphere Materials and Resources
- Indoor Environmental Quality

The City of Sunnyvale adopts the following policy statements in recognition of the importance of sustainable development:

## Private Development

1. Provide education and outreach to residents, businesses, and development community.
2. New residential construction shall be encouraged to use the Alameda County Waste Management Authority's Home Remodeling: Green Building Guidelines for green building design and construction techniques.
3. Provide incentives for industrial/office development to incorporate green building design practices.

**Policy 2.3.1 Housing and Community Revitalization – Goals and Policies**

## Neighborhood Quality

Goal F- Maintain sustainable neighborhoods with quality housing, infrastructure and open space that fosters neighborhood character and the health of residents.

- Policy F.6 Encourage use of sustainable and green building design in new and existing housing.

### 3. Origin of issue

**Board or Commission** Sustainability Commission

### 4. Staff effort required to conduct study Moderate

#### Briefly explain the level of staff effort required

The level of staff support would be moderate. A consultant will be necessary to study the options and feasibility of a volume buying program or the sale of shares in a City owned and operated solar array. The study will address the costs and logistics associated with these program options, including the legal, financial, regulatory and implementation issues that may result from the City's sponsorship of either option.

### 5. Multiple Year Project? No Planned Completion Year 2013

### 6. Expected participation involved in the study issue process?

**Does Council need to approve a work plan?** No

**Does this issue require review by a Board/Commission?** Yes

**If so, which?** Sustainability Commission

**Is a Council Study Session anticipated?** No

### 7. Briefly explain if a budget modification will be required to study this issue

**Amount of budget modification required** 20000

#### Explanation

Financing is required for consultant resources to complete the study. Staff will explore grant funding opportunities. \$20,000 to be appropriated from grant funds received.

### 8. Briefly explain potential costs of implementing study results, note estimated capital and operating costs, as well as estimated revenue/savings, include dollar amounts

**Are there costs of implementation?** Yes

#### Explanation

The cost of implementation will vary based on the selected option. Volume buying programs for residents currently exist in the marketplace. Costs associated with the City sponsoring a program may include the cost of outreach and education, level of agency sponsorship and whether the City would coordinate a RFP process and facilitate recruitment of participants. The actual costs would be identified by the study. The cost for the City to construct a solar array and sell shares to community members would require a large capital outlay. Costs could be recovered based on the buy-in share price offered to community member. A result of the study would be a cost recovery analysis for this type of program. An option that will also be explored is opportunities to offset the cost of implementing either program through external funding, including grants and public/private/nonprofit funding opportunities.

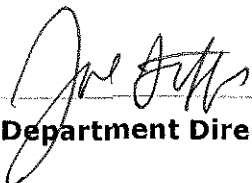
### 9. Staff Recommendation (Subject to Grant Funding)

**Staff Recommendation** Support

**If 'Support', 'Drop' or 'Defer', explain**

Staff supports this study contingent on grant funding. Community Solar Programs are becoming popular in many communities and there is an increased interest in solar power from commercial and residential interests. The City has made an effort to attract green businesses of which solar is a major component. This study is consistent with the City's goals and has the potential to positively impact the community environmentally, socially and economically. Grant funding in the solar industry is becoming increasingly available.

**Reviewed by**



**Department Director**

11-8-11

**Date**

**Approved by**



**City Manager**

11-11-11

**Date**

**This Page Not Used**

## 2012 Council Study Issue

**DPW 09-01 Comprehensive School Traffic Study (Combined SI's School  
TDM Opportunities & School Zone Traffic Controls and Enforcement)**

Lead Department Public Works

History 1 year ago Deferred 2 years ago Above the line

**1. What are the key elements of the issue? What precipitated it?**

This issue would comprehensively investigate and evaluate school traffic in Sunnyvale from both an operational and programmatic perspective. Three primary areas will be assessed: Transportation Demand Management (TDM), traffic controls, and traffic enforcement. Travel patterns and vehicle and pedestrian conditions at schools, including mode choice, alternative transportation resources, pedestrian patterns, location of pedestrian facilities (especially crosswalks), driving behaviors (especially speeding, right of way compliance and illegal turns), and speed controls will be assessed. For TDM, the study would look at appropriate levels of resources for the City to invest in encouraging effective TDM for schools within the City. The study would look at interfaces between school district and City operations, and opportunities for the City to invoke regulations or encourage TDM to school commuters. The outcome of the TDM evaluation would be recommendations for policy, actions, and resources for a transportation demand management program targeted at City schools. For traffic controls and enforcement, the study would identify whether a set of actions exists beyond current traffic controls and enforcement resources to improve school zone traffic flow and enhance pedestrian safety. This study would include a review of the applicability of CVC 22358.4 provisions regarding lowering of speed limits in school areas. The purpose of the study is to consider concerns that school area loading and unloading is chaotic in many areas and that a high proportion of parents drive their children to school. TDM, additional controls and/or enforcement may improve efficiency and safety.

As per Council action at the January 29, 2010 Study Issues Workshop, this study is the result of merging DPW 09-01, School Transportation Demand Management Opportunities, and DPW 10-08 School Zone Traffic Controls and Enforcement.

**2. How does this relate to the General Plan or existing City Policy?**

Land Use and Transportation Element Goal C3, Attain a transportation system that is effective, safe, pleasant and convenient.

**3. Origin of Issue**

Council Member(s) Hamilton, Howe  
Board or Commission

**4. Staff effort required to conduct study Major****Briefly explain the level of staff effort required**

This study would involve a citywide, school by school analysis of three significant topic areas - programmatic traffic demand actions, engineering/traffic control actions, and enforcement actions. Considerable field investigations, design efforts, and study of operating protocols would be involved. Significant coordination with school districts, individual schools, PTA's and other



**Attachment E**

stakeholders would be necessary. Such a comprehensive effort would require staffing augmentation by consultants and involvement of staff from several disciplines.

5. **Multiple Year Project?** Yes **Planned Completion Year** 2013

6. **Expected participation involved in the study issue process?**

**Does Council need to approve a work plan?** No

**Does this issue require review by a Board/Commission?** Yes

**If so, which?** Bicycle and Pedestrian Advisory  
Commission

**Is a Council Study Session anticipated?** No

7. **Briefly explain if a budget modification will be required to study this issue**

**Amount of budget modification required** 500000

**Explanation**

A total of 28 schools would be targeted by the study. Staff estimates 200 consultant hours per school would be required for data collection, meetings with stakeholders, and development of school-specific action plans. A budget modification of approximately \$500,000 would be required. There would be staff time implications to the Department of Public Works and the Department of Public Safety.

8. **Briefly explain potential costs of implementing study results, note estimated capital and operating costs, as well as estimated revenue/savings, include dollar amounts**

**Are there costs of implementation?** Yes

**Explanation**

Should a TDM program be adopted, this could involve capital improvements to direct traffic or improve alternative transportation routes to schools. An ongoing program involving elements such as ridematching, walking school buses, or bike safety courses would require resources to manage the program, provide educational and promotional materials, etc. This study could also result in recommendations for new traffic controls at schools Citywide. This could represent a capital investment of considerable scope. The study could also result in recommendations for additional traffic enforcement or crossing guard resources, which can have a significant operating cost.

9. **Staff Recommendation**

**Staff Recommendation** Drop

**If 'Support', 'Drop' or 'Defer', explain**

Staff believes this issue is largely operational, and that a significant portion of the responsibility for school traffic should fall on school districts rather than the City. The City does, however, currently direct available resources to address school traffic issues as they arise. Also, the City, in partnership with the County Public Health Department, recently submitted a successful grant application for a comprehensive school traffic demand management program that will address many of the issues raised in the proposed study issue. This program will use a collaborative process to reach a minimum of 80% of Sunnyvale schools to design and implement transportation demand management programs and identify other measures that can be implemented within existing resource constraints. City staff from the Department of Public

**Attachment E**

Works and the Department of Public Safety are participating in the project, including site specific workshops with school staff and parents to design and implement transportation measures.

Reviewed by

Kent Steffens  
Department Director

10-3-11  
Date

Approved by

[Signature]  
City Manager

10-4-11  
Date

**This Page Not Used**

## 2012 Council Study Issue

**DPW 10-09 Reliable Electrical Power Options****Lead Department** Public Works**History** 1 year ago Deferred 2 years ago Deferred**1. What are the key elements of the issue? What precipitated it?**

This study issue was proposed by Vice Mayor Moylan and supported by Councilmember Hamilton at the December 8, 2009 study session on the City's Economic Development Program. A major factor in locating businesses within Sunnyvale or relocating out of Sunnyvale is the availability of reliable electrical power, or lack thereof. Businesses have raised concerns about frequent power outages and general reliability of the PG&E utility, affecting their operations. PG&E has indicated that the poor condition and or inadequacy of the local distribution system is a cause of power failures.

This study issue would consider options to provide a better, more reliable power system in the City of Sunnyvale. Some options to explore are: whether the City may provide its own power system; whether the City can purchase and wheel power through existing distribution systems, what role the City can play in getting the local power distribution system improved; and other options that will further or satisfy the goals of providing reliable, cost-effective power.

This study issue was ranked for study in 2010 and 2011, however, it was not funded in either fiscal year budget. As requested by Council, staff worked with the Moffett Park Business and Transportation Association to see if they would fund this study. While there was great interest in the study they also did not identify any funding. Therefore, this study issue is being brought back for Council consideration as part of the 2012 study issues process.

**2. How does this relate to the General Plan or existing City Policy?**

**X. ROBUST ECONOMY: To retain, attract and support strong and innovative businesses, which provide quality jobs for the city's workforce, tax revenue to support public services, and a positive reputation for Sunnyvale as a center of creativity and productivity.**

Sunnyvale sits in the very center of the Silicon Valley, world renowned for its innovative and entrepreneurial spirit. The businesses which have grown up in the community bring wealth to its residents and cutting edge products to the world market. But the competition for such businesses, among the cities of the region and among similar regions throughout the world, is intense. To maintain its position of predominance, Sunnyvale must continue to provide opportunities for strong and innovative businesses, both large and small, including start-up companies and headquarters of large successful companies, to locate in the city; and it must strengthen its reputation as a business friendly community.

**3. Origin of issue****Council Member(s)** Vice Mayor Moylan, Councilmember Hamilton**Board or Commission** Sustainability Commission**4. Staff effort required to conduct study** Major**Briefly explain the level of staff effort required**

Staff would write scopes of work and conduct a Request for Proposals to hire a legal consultant, versed in CPUC, and Energy Law, as well as an electrical power system engineering consultant to

**Attachment F**

consider feasibility, costs, and recommendations on opportunities that would serve the City and business community. Staff would also provide information, oversight, and review, concluding with a report, presentation, and study session.

**5. Multiple Year Project?** Yes      **Planned Completion Year** 2013

**6. Expected participation involved in the study issue process?**

**Does Council need to approve a work plan?** No

**Does this issue require review by a Board/Commission?** Yes

**If so, which?** Sustainability Commission

**Is a Council Study Session anticipated?** No

**7. Briefly explain if a budget modification will be required to study this issue**

**Amount of budget modification required** 165000

**Explanation**

This study is estimated to take approximately 260 to 300 hours of staff time to administer consultant contract(s). A power systems consultant would be hired to research information and evaluate options. Legal expertise, familiar with Public Utilities Commission and other power related regulations would be hired to coordinate regulatory and environmental compliance. The consultant hours are estimated at 1040 hours or about \$165,000.

**8. Briefly explain potential costs of implementing study results, note estimated capital and operating costs, as well as estimated revenue/savings, include dollar amounts**

**Are there costs of implementation?** Yes

**Explanation**

Costs to improve the power distribution system or to establish the City as a power supplier are unknown at this time. Entering the market as a new power utility would have considerable start up costs and may subject the City and consumers to substantial financial risk.

**9. Staff Recommendation**

**Staff Recommendation** Defer

**If 'Support', 'Drop' or 'Defer', explain**

In the current economy there may be no good funding source to seriously study and consider options related to power reliability. Although the study may reveal several opportunities for improvement they would likely have additional cost. The study may prompt issues that would provide PG&E with the incentive to upgrade the system at their cost. However, there are no guarantees that the study would result in significant changes.

As directed by Council in 2001, staff looked into the issue of a long-term energy solution as part of research efforts on Energy Strategies for Sunnyvale (RTC 01-288 dated August 7, 2001.) Staff found that a power plant, or "peaker plant" (smaller capacity plant) was not feasible in Sunnyvale.

Recently staff participated in the Joint Venture Silicon Valley's initiative for a Moffet Park Smart Grid. This study and potential project would leverage federal Department of Energy funds through the Lawrence Berkeley Laboratory. The "Moffet Park Smart Grid" would involve new power distribution, power consumption, power generation, and power storage with data to anticipate and respond to variable power demands in a more efficient manner. The goal would be to create a grant-funded demonstration project in the area north of Highway 101 between from Mountain View

**Attachment F**

to the City of Santa. This effort may alleviate the need for Sunnyvale to do its own power reliability study.

**Reviewed by**

*Kent Steffens*

**Department Director**

*11-1-11*

**Date**

**Approved by**

*[Signature]*

**City Manager**

*11-1-11*

**Date**

**This Page Not Used**

2012 Council Study Issue

## DPW 12-05 Downtown Parking and Maintenance Management Program

**Lead Department** Public Works

**History**                    **1 year ago** None            **2 years ago** None

**1. What are the key elements of the issue? What precipitated it?**

This study would frame a program to implement self-paid parking systems for Caltrain commuters and downtown employees in order to support maintenance of parking areas, sidewalks, landscaping and other street amenities. Parking lots located near the Mathilda overpass have been used for contractor staging and have been unavailable. With completion of the Mathilda overpass in early 2012, additional parking resources will become available. Parking along Hendy Avenue adjacent to the Caltrain Station will also be evaluated. The study would be focused on implementing parking management and paid parking at selected City-owned parking lots near the Caltrain station.

**2. How does this relate to the General Plan or existing City Policy?**

Land Use and Transportation Element C3.6.2, Promote private and public transportation demand management.

**3. Origin of issue**

**City Staff** Public Works

**4. Staff effort required to conduct study** Moderate

**Briefly explain the level of staff effort required**

Research would be required to identify required infrastructure, costs, operating parameters, and required operating resources. Outreach to downtown businesses would be a component of the study. Development of an operating plan and an expenditure program would occur.

**5. Multiple Year Project?** Yes            **Planned Completion Year** 2013

**6. Expected participation involved in the study issue process?**

**Does Council need to approve a work plan?** No

**Does this issue require review by a Board/Commission?** No

**If so, which?**

**Is a Council Study Session anticipated?** Yes

**7. Briefly explain if a budget modification will be required to study this issue**

**Amount of budget modification required** 25000

**Explanation**

Staff believes that it may be helpful to enlist the services of a parking management expert to consult with on the establishment of a parking management program.

**8. Briefly explain potential costs of implementing study results, note estimated capital and operating costs, as well as estimated revenue/savings, include dollar amounts**



**Attachment G****Are there costs of implementation? Yes****Explanation**

There would be capital costs for the procurement and installation of parking equipment and signage which could be as much as \$150,000. These initial costs would be offset by revenue from parking fees. Staff estimates payback for initial installation could be realized in five years or less if parking occupancies are as high as current levels. Ongoing operating costs would be estimated for enforcement and collections staffing and could potentially be offset by revenue. Net income could be utilized for maintenance expenditures of parking lots and streetscape in the downtown area.

**9. Staff Recommendation**

**Staff Recommendation** Support

**If 'Support', 'Drop' or 'Defer', explain**

Staff believes that downtown parking demand, particularly in the Caltrain area, provides a potentially significant source of revenue for maintenance of parking facilities and streetscape. Implementing a paid parking program will also allow for management of parking demand through variable pricing, which will increase the efficiency of parking lot use.

**Reviewed by**


Department Director

10-11-11

Date

**Approved by**


City Manager

10/21/11

Date