

Revenue Sources:

Property Tax	44,600,117
Refuse Collection and Disposal Service Fees	37,008,389
Water Supply and Distribution Fees	33,455,626
Sales Tax	32,779,843
Wastewater Management Service Fees	25,585,159
Sale of Property	10,483,200
Other Fees and Services	8,010,842
Transient Occupancy Tax	7,383,795
Utility Users Tax	7,066,134
Franchise Fees	6,521,751
Permits and Licenses	6,497,076
Workforce Investment Act Grant	6,472,500
Reimbursement from County - Tax Increment Fund	5,606,326
Park Dedication Fee	4,524,841
Other Taxes	4,314,675
Recreation Service Fees	3,740,862
State Highway Users Tax (Gas Tax)	3,646,501
Miscellaneous Revenues	3,229,017
Rents and Concessions	2,988,383
Federal Grants	2,954,951
Traffic Impact Fee	2,700,000
Housing Mitigation Fee	2,100,000
State Shared Revenues	1,456,429
Interest Income	1,235,639
Fines and Forfeitures	1,214,780
SMaRT Station Revenues	1,107,327
Community Development Block Grant	996,570
Other Agencies Contributions	353,702
HOME Grant	320,568
Special Assessment	162,451
Sense of Place Fee	150,000

Use of Reserves \$20,142,602

Total Revenue Sources* \$288,810,056

^{*} Excludes internal service fund revenues.

ENDITURES:		
Operating Budget:		
Office of the City Attorney		\$1,822,2
Office of the City Manager		\$3,786,7
Community Development Department		
Building Safety	2,773,552	
Planning	2,283,068	
Housing and CDBG Program	1,241,542	
Community Development Department Management	403,739	
Total Community Development Department		\$6,701
NOVA Workforce Services Department		\$7,634,
Finance Department		
Budget Management	826,197	
Purchasing	1,239,390	
Financial Management and Analysis	1,041,944	
Accounting and Financial Services	1,676,661	
Treasury Services	1,056,956	
Utility Billing	2,155,673	
Total Finance Department		\$7,996
Human Resources Department		\$3,425
Library and Community Services Department		
Youth, Family and Child Care Resources	1,085,236	
Library	7,988,288	
Arts and Recreation Programs and Operation of Recreation Facilities	8,161,265	
Total Library and Community Services Department		\$17,234
Public Safety Department		
Police Services	26,575,739	
Fire Services	27,879,678	
Community Safety Services	3,539,305	
Personnel and Training Services	1,580,820	
Investigation Services	4,865,252	
Communication Services	3,080,019	
Public Safety Administrative Services	5,293,983	
Records Management and Property Services	1,937,342	
Total Public Safety Department		\$74,752,

Public Works Department		
Transportation and Traffic Services	1,938,545	
Pavement, Traffic Signs and Markings, Street Sweeping, and Roadside Easement	4,823,608	
Street Lights	1,050,525	
Street Tree Services	1,423,921	
Concrete Maintenance	384,167	
Downtown Parking Lot Maintenance	61,947	
Neighborhood Parks and Open Space Management	8,622,633	
Public Works Administration	695,324	
Land Development - Engineering Services	1,141,895	
Golf Course Operations	3,637,786	
Total Public Works Department		\$23,780,351
Environmental Services Department		
Water Resources	26,106,688	
Storm Water Collection System	425,847	
Sanitary Sewer Collection System	2,061,028	
Solid Waste Management*	31,016,690	
Wastewater Management	10,003,934	
Regulatory Programs	2,131,162	
Total Environmental Department		\$71,745,349
Budget Supplements		\$131,000
Project Operating Budget		\$31,212
Total Operating Budget**		\$219,042,118

^{*} Solid Waste Management includes the City's share of SMaRT Station operating expenditures.

^{**} Excludes internal service fund operating budget.

Projects Budget:	
Capital Projects	\$9,883,679
Special Projects	\$20,195,906
Infrastructure Projects	\$24,738,048
Outside Group Funding	\$317,436
Lease Payments	\$3,056,460
Project Administration	\$2,468,353
Total Projects Budget	\$60,659,882
Other Expenditures:	
Debt Service	\$8,394,786
Equipment	\$713,269
Total Other Expenditures	\$9,108,055
Total Expenditures	\$288,810,055
Total Recommended Budget	\$288,810,055

CITY OF SUNNYVALE CALCULATION OF APPROPRIATIONS LIMIT FY 2012/2013 Recommended Budget

	:	FY 2011/2012	FY 2012/2013			
Appropriations:		<u> </u>		_		
035. General Fund	\$	121,218,848	\$	128,446,531		
070. Housing Fund		1,182,386		14,151,896		
071. Home Fund		650,458		1,910,554		
110. Community Development Block Grant Fund		1,902,855		1,531,918		
141. Park Dedication Fund		505,498		762,843		
175. Public Safety Forfeiture Fund		233,099		149,283		
190. Police Services Augmentation Fund		11,000		277,759		
210. Employment Development Fund		10,032,510		7,936,399		
245. Parking District Fund		337,299		174,286		
280. Gas Tax Fund		2,181,832		2,443,914		
285. Transportation Development Act Fund		67,205		94,203		
295. Youth and Neighborhood Services Fund		752,969		746,558		
385. Capital Projects Fund		5,340,783		7,173,065		
610. Infrastructure Renovation and Replacement Fund		5,595,450		6,789,608		
Total Appropriations		150,012,192	172,588,817			
Appropriation Adjustments:						
Non-Tax Revenues		(47,780,113)	(70,114,300			
Qualified Capital Outlay		<u>-</u>		(245,534)		
Total Appropriation Adjustments		(47,780,113)		(70,359,834)		
Adjusted Appropriations Subject to Limit		102,232,079		102,228,983		
Growth Rate Factor		1.0342		1.0524		
Total Allowable Appropriations Limit (<i>Prior Year Appropriations Limit x Growth Rate Factor</i>)		163,792,212		172,380,712		
Amount Under (Over) Allowable Appropriations Limit	\$	61,560,133	\$	70,151,729		

CITY OF SUNNYVALE CALCULATION OF APPROPRIATIONS LIMIT FY 2012/2013 Recommended Budget

	FY	Z 2011/2012	FY 2012/2013		
Revenues:					
Tax Revenues:					
Property Tax	\$	42,033,968	\$	44,600,118	
Sales Tax		29,345,375		32,779,843	
Other Taxes		17,171,958		18,764,604	
Non-Restricted State Shared Revenues		744,400		226,000	
Interest Income		720,392		486,466	
Total Tax Revenues		90,016,093		96,857,031	
Non-Tax Revenues:					
Federal Grants		6,254,346		10,702,857	
Restricted State Shared Revenues		3,705,094		3,679,834	
State Grants/Reimbursements		126,755		206,337	
Other Intergovernmental Contributions		450,738		1,283,721	
Franchise Fees		6,398,220		6,521,751	
Permits and Licenses		5,643,631		6,497,076	
Service and Development Fees		9,330,840		17,680,351	
Rents and Concessions		2,081,985		2,616,569	
Fines and Forfeitures		1,183,458		1,204,581	
Housing Loan Repayments		1,783,218		2,424,428	
Miscellaneous		146,879		10,635,353	
Inter-Fund Loan Repayments		10,293,151		6,303,232	
Interest Income		381,798		358,210	
Total Non-Tax Revenues		47,780,113		70,114,300	
Total Revenues	\$	137,796,206	\$	166,971,331	

CITY OF SUNNYVALE APPROPRIATIONS LIMIT FY 2012/2013 Recommended Budget

	 AMOUNT	SOURCE
A. LAST YEAR'S LIMIT	\$ 163,792,212	Prior Year
B. ADJUSTMENT FACTORS		
1. Population (1.0142%) 2. Inflation (3.77%)	1.0142 1.0377 1.0524	State Department of Finance State Department of Finance (B1*B2)
Total Adjustment %	0.0524	(B1*B2-1)
C. ANNUAL ADJUSTMENT	\$ 8,588,500	(B*A)
D. OTHER ADJUSTMENTS:		
Lost Responsibility (-) Transfer to private (-) Transfer to fees (-) Assumed Responsibility (+) Sub-total	0 0 0 0 0	
E. TOTAL ADJUSTMENTS	\$ 8,588,500	(C+D)
F. THIS YEAR'S LIMIT	\$ 172,380,712	(A+E)

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GENERAL FUND

The General Fund is used by the City to account for all financial resources except those required by law or practice to be accounted for in another fund. It supports many of the most visible and essential City services, such as police, fire, road maintenance, libraries, and parks and open space maintenance. General government support functions are also included in this fund, and their costs are apportioned through the use of in lieu fees to other City funds. Because the General Fund receives the preponderance of its revenue from taxes, it has been the most affected by voter-approved initiatives and State legislative actions. As a result of such action over the past two decades, revenues to the General Fund are significantly less than they would have otherwise been. Additionally, the state of the regional economy has a direct effect on the General Fund.

The General Fund has a very close relationship with several other funds. Those funds are the Youth and Neighborhood Services Fund, the Gas Tax Fund, the Internal Service Funds, the Capital Projects Fund, and the Infrastructure Renovation and Replacement Fund. In each case, the condition of these funds has a direct bearing on the General Fund because the General Fund is a significant source of financial support. The relationship between these various funds, where appropriate, will be discussed as a part of the General Fund, as well as in the review of each of these individual funds.

General Fund Revenues

Revenue Estimation Methodology

All revenue assumptions and projections are reviewed and revised each fiscal year. Further, considerable analysis is undertaken to identify the key elements that impact our major revenue sources so that the projection methodology is as reliable as possible over the long-term. Historical data underscores the fact that a significant swing in revenues can occur due to economic cycles, as these cycles have produced very different revenue yields to the City in a number of major categories. Projecting revenues based on the high point of the economic cycle could overstate the City's financial position significantly for future years and could result in spending patterns that cannot be sustained. Conversely, projecting revenues from the lowest point of the economic cycle could understate the long-term financial position of the City and cause unnecessary service reductions.

Each revenue source has its unique characteristics that have been used to make projections. In general, estimates of actual revenue and trend data for each major source are used to calculate projections for the next two years. For the balance of the financial plan, however, projections are based on the history of each revenue, modified for present circumstances. Following the adoption of each long-term financial plan, the major revenue sources are monitored throughout the budget year to detect any change in patterns or circumstances.

General Fund Major Revenue Sources

Five key sources generate nearly 77% of the City's General Fund revenues. They are: Property Tax, Sales Tax, Transient Occupancy Tax, Utility Users Tax/Franchise Fees, and development-related taxes and fees. The FY 2011/2012 Adopted Budget projected that several of these major revenues would begin to see modest recovery from the drastic impacts of the Great Recession, which began in 2008. Since mid-tolate FY 2010/2011, however, economic recovery, especially in the local area, has picked up significantly. Sales Tax, Transient Occupancy Tax, and development-related taxes and fees all exceeded revised projections made for the FY 2011/2012 Adopted Budget, and in fact, final FY 2010/2011 revenues for Sales Tax and development-related taxes and fees exceeded the revenue projections adopted for FY 2011/2012. Thus, the current fiscal year began with the expectation that original revenue projections were low for several of the City's major revenue sources. As FY 2011/2012 has progressed, growth has continued to exceed expectations, and the FY 2012/2013 Recommended Budget reflects increased revenue projections for most of the City's major sources of revenue.

Our projections for FY 2012/2013 and beyond reflect continued, but more modest, revenue growth for Sales Tax, Transient Occupancy Tax, development-related taxes and fees, and Utility Users Tax/Franchise Fees. More importantly, however, is that for Sales Tax, Transient Occupancy Tax, and development-related taxes and fees, the significant and rapid recovery of these revenue sources over the past 18

months has increased the long-term revenue baseline for each, resulting in the expectation of greater revenues in both the short- and long-term, even factoring in the inevitable slowdowns in the economy. With respect to Property Tax, it was not until FY 2010/2011 that the City began to feel the impact of the recession, which is due to the one-to-two year lag in the assessment valuation process. So despite recovery in other areas, including the local real estate market, Property Tax growth has not kept pace with the other major revenue sources. However, with market conditions continuing to become more favorable, future Property Tax projections reflect the expectation of increasing assessed valuations, particularly in the commercial sector, and a corresponding increase in revenues.

The table on the next page reflects projected sources of General Fund revenues for FY 2012/2013 and compares those sources with the FY 2011/2012 revised projections. Actual revenues for FY 2010/2011 are also included, as are projections for FY 2013/2014.

General Fund Revenues				0/ 01	
Revenue Character	2010/2011 Actual	2011/2012 Revised Projection	2012/2013 Proposed Projection	% Change 2012/2013 over 2011/2012	2013/2014 Proposed Projection
Property Tax	42,356,100	43,077,019	44,600,117	3.54%	47,212,606
Sales Tax	29,228,078	29,971,933	31,481,509	5.04%	32,675,954
Development-Related Revenue	7,306,662	12,500,000	9,000,000	-28.00%	6,900,571
Transient Occupancy Tax	6,589,448	7,314,725	7,383,795	0.94%	7,453,562
Utility Users Tax	6,805,668	6,858,531	7,066,134	3.03%	7,283,291
Franchises	6,246,832	6,344,385	6,521,751	2.80%	6,710,227
Inter-Fund Revenues	11,293,118	10,130,637	7,509,755	-25.87%	7,336,246
Service Fees	2,617,962	3,106,001	6,009,096	93.47%	5,986,198
Rents and Concessions	2,012,835	2,004,922	2,527,308	26.06%	2,365,792
Other Revenue	9,042,608	8,124,826	8,352,714	2.80%	8,530,429
In-Lieu Charges	9,192,356	9,429,422	8,202,315	-13.01%	8,293,048
SUBTOTAL	132,691,667	138,862,401	138,654,494	-0.15%	140,747,924
Sale of Property	0	0	9,000,000	N/A	2,130,818
TOTAL RESOURCES	132,691,667	138,862,401	147,654,494	6.33%	142,878,742

In the following sections are detailed discussions of the City's five major revenue sources, including explanations of the revenue forecasts for FY 2012/2013 and beyond. Discussions of several other revenue sources of particular note follow.

Property Tax

Property Tax represents the largest source of General Fund revenue, estimated to be about 32% of all General Fund revenues in FY 2012/2013. For each dollar of Property Tax paid by property owners in Sunnyvale, approximately \$0.16

is now allocated to the City of Sunnyvale. This amount is up from the previous \$0.13 which the City received prior to the implementation of the VLF Swap discussed below.

The City's Property Tax revenue consists of several categories. Secured Tax, which represents the vast majority of the overall Property Tax, is the tax on real property and the structures on that real property. Unsecured Tax represents the tax on appurtenances such as furniture, machinery, and equipment. Supplemental Tax is the result of reassessing the

value of real property when there is a change of ownership or new construction is completed after the official lien date. Other sources of Property Tax revenue come from Unitary Tax, which is assessed by the State Board of Equalization on property such as utilities or railroad lines, and Tax Delinquencies.

Property Tax has also been the revenue most affected by voter initiatives and legislative actions. With approval of Proposition 13 in 1978, Property Tax revenues were reduced by two-thirds and thereafter limited to 2% annual increases or the Consumer Price Index (CPI), whichever is less. In the early 1990s, the State legislature permanently shifted a larger portion of the Property Tax to schools. This shift was made to the State's Educational Revenue Augmentation Fund (ERAF) to backfill a portion of the State's obligation for school funding. This original "ERAF shift" results in an annual loss to the City of Sunnyvale of approximately \$9 million.

In FY 2004/2005 and FY 2005/2006 the State shifted an additional \$4.1 million over those two years from Sunnyvale Property Tax to the ERAF as part of a solution to its ongoing budget crisis (ERAF III). Also included in the State Budget deal with local governments in FY 2004/2005 was a permanent redistribution of two of the City's revenue sources. Under this agreement, the Vehicle License Fee (VLF) rate for cities was permanently reduced from 2% to .65%. For FY 2004/2005, the VLF that the City would have gotten at the 2% rate was calculated and this amount was added to our Property Tax base through transfers from the ERAF. In FY 2005/2006,

the City began to receive our portion of VLF revenues at the now-permanent low rate. Meanwhile, our Property Tax base reflects the new, permanent base. This Property Tax base grows in the future according to current economic conditions.

Overall FY 2012/2013 Property Tax revenues are expected to be up approximately 3.5% when compared to FY 2011/2012. This is a primarily due to the expectation of increased assessed valuations in both the residential and commercial sectors, as well as increased values for unsecured property as a result of the increase in business activity in the City.

Secured Tax, which accounts for approximately 90% of total Property Tax revenue, is expected to increase significantly over the next three fiscal years. While the residential market is expected to continue its generally steady growth pattern after a couple of slower than normal years, the commercial sector is expected to rebound sharply over the next three years as substantial assessed value is added to the City's Property Tax roll due to the strong demand for commercial leases in Sunnyvale. Overall, the combined residential and commercial growth rate is expected to be 3.5% in FY 2012/2013, 5% in FY 2013/2014, and 6% in FY 2014/2015. After that, growth is expected to continue at the historical average of approximately 4% annually. In addition, the Secured Property Tax base has been increased with the dissolution of the RDA. After the payment of enforceable obligations, the former property tax increment will be distributed as Property Tax to all applicable taxing agencies. An additional \$24 million has

been programmed into the long-term financial plan to account for the City's expected allocation.

Two other important elements of Property Tax revenue are the Unsecured Property Tax and Supplemental Property Tax rolls. Due to the strong demand for commercial and office space in Sunnyvale, which should increase the need for the business property that generates Unsecured Property Tax, this revenue source is expected to be higher than average for FY 2012/2013 and FY 2013/2014, at \$2.6 million and \$2.65 million respectively, before returning to a more historical average in FY 2014/2015 and growing modestly from there.

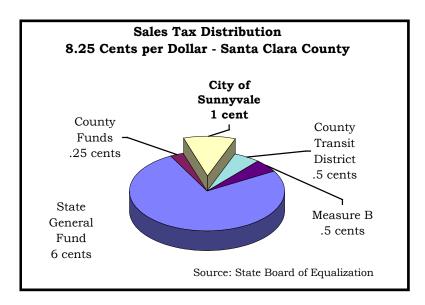
The Supplemental Property Tax roll reflects properties that are sold or transferred after the official lien date. Supplemental assessments pick up the higher or lower value on the property immediately by using a floating lien date, and the added or reduced assessed value is placed on a separate Property Tax bill. Revenue from the supplemental roll is dependent strictly upon timing of sales and thus is difficult to forecast. Another factor that makes this revenue source difficult to forecast is the fact that it is a pooled revenue at the County level. Therefore, all Supplemental Property Tax collected by the County is allocated to the cities based on a formula and not on transactions within each jurisdiction. As such, the significant valuation declines and foreclosures in other parts of the county have impacted the City of Sunnyvale's Supplemental Property Tax revenues. Over the past several years, the City has seen a sharp drop in Supplemental revenues, with revenues going from \$1.3 million in FY 2007/2008 to \$175,000 in FY

2010/2011. Going forward Supplemental Tax is projected to recover to its historical average of approximately \$1 million between FY 2012/2013 and FY 2013/2014 and then increase modestly from there throughout the remainder of the long-term plan.

Sales and Use Tax

Sales and Use Tax represents the second largest source of revenue to the General Fund. Sales Tax is expected to make up 23% of budgeted revenues in FY 2012/2013.

Sales and Use Tax also represents one of the General Fund's most volatile revenue sources, with drastic swings over the past decade. In FY 2000/2001, Sales Tax was the General Fund's largest revenue source, constituting 32% of total revenue at \$36.3 million. Following the bust in the technology industry, Sales Tax revenue plummeted to \$22.8 million by FY 2002/2003. Over the next four fiscal years Sales Tax rebounded, hitting \$30.9 million in FY 2006/2007. Revenues then dropped 4% in FY 2007/2008 as the initial impact of the Great Recession began to be felt, and then continued to slide in FY 2008/2009, finishing that fiscal year at \$25.1 million. Revenues began to rebound again in FY 2009/2010, finishing at \$25.4 million. Substantial growth was realized in FY 2010/2011, as revenues finished at \$29.2 million, a 15% increase over the previous year. Continued growth is expected for FY 2011/2012, as the City expects to receive approximately \$30 million in Sales Tax revenues, a 2.5% increase over FY 2010/2011.



The graph above shows how Sales Tax dollars are distributed within Santa Clara County. The State receives the largest share of the eight and one quarter cents per dollar of sales, while cities receive only one cent of the rate. From July 1, 2009 to June 30, 2011, the Sales Tax rate was raised to nine and one quarter cents per dollar. This tax increase, which only benefited the State, expired at the end of FY 2010/2011.

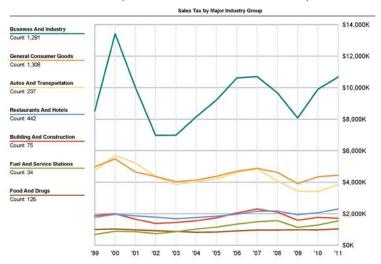
Sales and Use Tax is composed of two different types - general retail sales and business-to-business sales. In Sunnyvale, as well as some other Silicon Valley cities, an unusually high proportion of overall Sales Tax has traditionally been business-to-business in nature. This sector currently constitutes about

40% of our aggregate, as opposed to the statewide average of approximately 20%. This makes our Sales Tax much more complicated and difficult to predict because it is often one-time in nature.

As previously noted, our revised Sales Tax estimate for FY 2011/2012 is \$30 million. This is up approximately 2.5%, or \$743,000, compared to our actual receipts for FY 2010/2011. This growth has been fueled predominantly by business-to-business spending.

Specific year-over-year growth projections are developed by dividing Sales Tax receipts into four major categories that have similar economic characteristics: Business and Industry, General Consumer Goods, Autos and Transportation, and Other. The Other category includes Restaurants and Hotels, Building and Construction, Fuel and Service Stations, and Food and Drugs. As can be seen from the following graph on the next page listing Sunnyvale's Sales Tax receipts by sector between 1996 and 2011, each category has a unique pattern:

City of Sunnyvale Sales Tax Receipts by Major Sector (Calendar Year 1996 – 2011)



While the majority of the sectors are relatively stable and experience swings within a narrow band, the business and industry sector, by its very nature, is highly volatile as can be seen above. This makes revenues in this area very unpredictable and forecasting future revenues very challenging, as evidenced by the extreme volatility Sales Tax revenues have seen over the past five years. As previously noted, in FY 2006/2007, Sales Tax reached \$30.9 million. Two years later, by FY 2008/2009, the Great Recession had taken its toll and Sales Tax had dropped to \$25.1 million, a 19% loss over two years. Just three years later, however,

Sales Tax has nearly fully recovered to its FY 2006/2007 amount, as revenues are expected to be nearly \$30 million in FY 2011/2012. Based on the expected continuation of the recovery in the economy, especially in the local area, Sales Tax revenues are expected to continue to grow at a better than normal rate in FY 2012/2013, reaching \$31.5 million, a 5% increase over FY 2011/2012.

Due to the volatile nature of the City's Sales Tax and the significant impact that economic slowdowns or downturns can have on it, growth projections past FY 2012/2013 are very modest, averaging 2% annually through FY 2021/2022, which is less than the inflation expectation during that time period. While it is not possible to predict the next slowdown or how that slowdown will impact Sales Tax revenues, the projections for future revenues reflect overall positive growth with the expectation that some years of growth will be offset by losses in other years due to economic fluctuations.

Further, following completion of the Town Center project, it is anticipated that the City will receive additional Sales Tax revenue of approximately \$1.5 million per year. We begin showing a portion of these funds starting in FY 2013/2014, with the full \$1.5 million being recognized in FY 2015/2016.

Utility Users Tax and Franchise Fees

Utility Users Tax (UUT) and Franchise Fees combined represent the third largest source of General Fund revenue, generating about 10% of the total for FY 2012/2013. Historically, these two revenue categories have been

combined because one of the primary sources of revenue for both is sale of electricity and gas. The City's UUT rate is 2% on electricity, gas, and intrastate telephone providers, which is lower than the 3.7% average of those cities in Santa Clara County which have UUT. It is also lower than the UUT rate of 3.6% for Santa Clara County when weighted by population and significantly lower than the statewide average of 6%.

Approximately 64% of UUT revenue is derived from the sale of electricity, 25% is related to intrastate telephone usage, and 11% is derived from the sale of gas.

The single largest component of UUT revenues is the electric rates charged by Pacific Gas & Electric (PG&E). FY 2011/2012 revenues for this source are expected to be 2% above FY 2010/2011, and staff is projecting a 4% increase in FY 2012/2013. The vast majority of UUT related to PG&E electric is for commercial usage, and with commercial building occupancy on the rise, UUT revenues are expecting to see a corresponding increase. Future growth in UUT revenues for electric is based on a blended rate that considers general rate-based increases as well as increased usage.

The City is expecting to receive approximately \$1.8 million in FY 2011/2012 from UUT on intrastate telephone usage. This is down approximately \$65,000 from FY 2010/2011 and \$200,000 from FY 2009/2010, and the long-term viability of this revenue source remains a concern. Despite explosive growth in the overall telecommunications industry, the City is not expected to benefit from increased UUT revenue, as the

bulk of the growth is related to areas that are not included in the UUT calculation, such as data transmission. As a result, revenue projections for FY 2012/13 and beyond reflect the continued degradation of this revenue source at a rate of -0.5% annually.

The City receives a one-time franchise payment from PG&E each year which represents approximately 40% of all Franchise Fee revenue. The PG&E franchise rate is 1% of gross receipts. Statewide, franchise rates range from .5% to 2%. The City's other main franchise agreements are with our cable television providers and Specialty Solid Waste. For FY 2012/2013 Franchise Fees are projected to increase by approximately 2.8% over the current FY 2011/2012 projection. This represents a slight increase in revenues from nearly all of the companies with which the City has a franchise agreement. Projections for future years include moderate year-over-year increases for this aggregate revenue source.

Construction-Related Revenue

Construction-related revenues are the fourth largest source of General Fund revenues, constituting approximately 6.5% of the total for FY 2012/2013. Included in this category are Construction Tax, Building Permits, and development-related fees and charges. For FY 2012/2013 construction-related revenues are expected to be approximately \$9 million, which is a decrease of approximately 28% over expected FY 2011/2012 revenues. However, it is important to note that FY 2011/2012 is considered to be an unusually high year, with a number of major developments getting underway. Like Sales

Tax, development-related revenues have been highly volatile over the past several years, peaking at \$14 million in FY 2007/2008 as the result of the downtown redevelopment, and then plunging to \$5.2 million in FY 2009/2010 when overall development ground to a halt after the global economic meltdown. Recovery in this area has been swift and emphatic. Revenues in FY 2010/2011 grew to \$7.3 million, which was a 40% increase over FY 2009/2010, and are expected to reach \$12.5 million in FY 2011/2012. Growth is expected to taper off starting in FY 2012/2013, with revenues expected to drop to \$9 million. In FY 2013/2014, revenues are projected to be at their historical baseline of \$6.9 million, growing annually from there at a relatively modest rate to consider the overall volatility of this revenue source.

Transient Occupancy Tax

Transient Occupancy Tax (TOT) represents the fifth largest revenue source of the General Fund, constituting about 5% of the total for FY 2012/2013.

TOT revenue is expected to finish at approximately \$7.3 million in FY 2011/2012. This represents an 11% increase over FY 2010/2011. This increase in TOT revenue is primarily the result of an increase in business-related travel, which is the core business of Sunnyvale's hotels. As the economic recovery has continued and business travel has picked up, Sunnyvale hotels have benefited from increasing room rates and occupancy rates, which has positively impacted the City's TOT revenues.

Projections for future years consider a number for factors, including room rates, occupancy rates, two new hotels, and the closing of an existing hotel. When all of these factors are considered together, FY 2012/2013 is expected to only be slightly up from FY 2011/2012, with growth being more substantial the following three years as two new hotels are expected over that time frame. After that, growth is expected to be relatively steady, reflecting primarily flat occupancy rates with modest annual increases in room rates.

Other Revenue Highlights

The recommended FY 2012/2013 Budget includes certain other revenue sources which warrant some discussion.

Interfund Revenues

Interfund Revenues include repayment to the General Fund of various loans made to other funds. The largest of these loan repayments is the loan repayment from the Redevelopment Agency (RDA). With the dissolution of the City's RDA in February 2012, the repayment of those loans, totaling an estimated \$134 million through FY 2027/2028, becomes uncertain. As such, the FY 2012/2013 Recommended Budget reflects no repayment of the RDA loan to the General Fund, which significantly reduces overall General Fund revenues. More detail on the dissolution of the RDA and its impact on the General Fund is included in the Redevelopment Agency Fund narrative, which is found in the *Special Revenue Funds* section of this document. Other Interfund Revenues include

loan repayments from the utilities funds and the General Services Fund and remain largely unchanged from the FY 2011/2012 Adopted Budget.

Interest Income

This revenue source is calculated based upon assumptions of interest rates on allowable investments and on the projected cash balances for the fund. In recent years interest income has been down significantly. The primary reason for this is that interest rates have continued to decline over the past several years. The City is currently earning less than 1% on our investment portfolio because of the low yield on U.S. Treasury and other highly safe similar instruments. Further, with the reliance on the Budget Stabilization Fund to sustain the City through the most recent recession, the investment base has been reduced, further impacting interest earnings.

Interest rates on investments are assumed to be approximately 0.7% for FY 2012/2013 and FY 2013/2014, 2% in FY 2014/2015, 3% in 2015/2016, 4% annually though FY 2021/2022, and 5% in the last ten years of the 20-year financial plan. This is a decrease from the estimated interest rates on investments from the FY 2011/2012 Adopted Budget, which were slightly higher in the first several years of the long-term plan. The reduced rates for the recommended FY 2012/2013 Budget reflect the current rate environment and the expected continuation of lower rates for the next several years.

Service Fees

The significant increase in service fee revenue in both the short and long term is almost entirely the result of the incorporation of recreation operations into the General Fund. Recreation operations generate approximately \$3.7 million in service-related revenues annually, which is incorporated in as General Fund revenue starting in FY 2012/2013. Correspondingly, recreation expenditures, which are approximately \$8 million annually, will also be incorporated into the General Fund starting in FY 2012/2013. Because the General Fund provided the Community Recreation Fund a subsidy in past years, there is no net fiscal impact to the General Fund as a result of this move.

Sale of Property

This revenue item reflects the sale of some of the City's property. Carried over from the FY 2011/2012 Budget, the sale of houses in the downtown area is programmed for FY 2013/2014 and the sale of the margarine plant is budgeted for FY 2017/2018 when the lease is set to expire. The sale of the Raynor Activity Center has been added in this recommended budget for FY 2012/2013 based on recent Council direction. The amount budgeted for these sales are based on current market value estimates, and inflated as necessary. Revenues from sale of property, as one-time funds, are best utilized for one-time capital needs. As such, these revenues are segregated into the Capital Improvement Projects Reserve.

General Fund Expenditures

General Fund recommended expenditures and other requirements for FY 2012/2013, including budget supplements, projects, lease payments, equipment, and transfers total \$142.7 million. This is 4.5% above the revised FY 2011/2012 Budget. It is important to note, however, this includes the incorporation of recreation operations into the General Fund, which increased both revenues and expenditures.

General Fund operating expenditures for FY 2012/2013 are forecast to be \$131.4 million, an increase of 9% above the revised FY 2011/2012 Budget. As noted above, the majority of this increase in operations is the result of recreation operations being incorporated into the General Fund starting in FY 2012/2013 Of the \$10.9 million increase to General Fund operations costs, \$8.2 million is attributable to the expenditures for recreation operations being added into the General Fund. The remaining \$2.7 million is primarily due to escalating personnel costs. Personnel costs represent approximately 82% of the total General Fund operating expenditures, and to better represent this in the General Fund's 20-year plan, operating costs have been split into three categories: Public Safety Salaries and Benefits, Miscellaneous Employees Salaries and Benefits, and Other Operations. This adjustment will allow users of the document to better identify the drivers of change in the City's operating expenditures.

It is important to note that each year a portion of the Public Works Pavement Operations program, which is accounted for in the General Fund, is supported by the Gas Tax Fund. The amount that is used for this purpose varies depending upon funds available and project requirements. In FY 2011/2012 the support amounted to \$2.05 million. For FY 2012/2013 the level of support has decreased slightly to \$2.025 million. These pavement operations costs are netted out from the General Fund operations budget and reflected in the Gas Tax Fund.

The recommended FY 2012/2013 Budget includes funding for two budget supplements in the General Fund. Details on each of the supplements are included in the *Budget Supplement* section of *Volume I* of the recommended FY 2012/2013 Budget document. The total expenditure budget for the two supplements in FY 2012/2013 is \$131,000.

Projects and Project Administration and Project Operating Costs reflect General Fund expenditures related to capital and special projects. The content of these expenditures and the change in the budget from last fiscal year are discussed below in the General Fund Projects section.

Council Service-Level Set Aside underscores the change in the City's financial circumstance. This annual \$100,000 set aside is for Council's use at its discretion for unplanned projects, services, or other initiatives that come up over the course of the fiscal year.

Transfers to Other Funds reflects transfers from the General Fund to other funds for operating and capital project purposes. These include transfers to the Youth and Neighborhood Services Fund for support of Columbia Neighborhood Center, the Liability and Property Insurance Fund for the General Fund's share of claims and insurance, and the Capital and Infrastructure Project Funds to cover project expenditures. There are two important items related to the Transfers to Other Funds line item for FY 2012/2013. First, because recreation operations have been folded into the General Fund, there is no longer a transfer of General Fund monies to the Community Recreation Fund to support recreation activities. No longer making this transfer, which totaled \$4.6 million in FY 2011/2012, partially offsets recreation expenditures being added into the General Fund. The other offset is revenues generated by recreation operations. The second line item of note is the Additional Infrastructure Investment. In the FY 2011/2012 Budget, the General Fund had \$28 million programmed over 20-years for infrastructure investment. Those funds have been primarily earmarked for street rehabilitation and reconstruction. For the recommended FY 2012/2013 Budget, an additional \$30 million over 20 years has been planned for continued investment in the City's infrastructure. These funds are not set aside for a specific project or set of projects at this point but will accumulate in the Infrastructure Fund and will be appropriated as projects are identified and prioritized.

The Equipment line item contains the appropriations for equipment for the Department of Public Safety and the Library and Community Services Department.

General Fund Projects

The recommended FY 2012/2013 Budget for the General Fund includes \$3.6 million for capital, special, and outside group funding projects. Capital projects in the amount of \$20,400 are proposed for FY 2012/2013. Included in this amount is \$10,200 for minor building modifications and \$10,200 for cost sharing for utility undergrounding.

Infrastructure Projects in the amount of \$723,000 have been proposed for FY 2012/2013. This consists of one project that enhances funding for street tree trimming and sidewalk and concrete replacement. Expenditures for this project, which have been programmed annually in the 20-year financial plan, are entirely offset by a new revenue source to the City.

Special Projects in the amount of \$172,594 have been proposed for FY 2012/2013. These projects include maintenance of City-owned properties in the downtown area (\$12,240) and on Commercial Street (\$5,100), updates to the General Plan (\$51,000), the downtown parking garage insurance premium (\$5,100), the history museum utility reimbursement (\$4,000),

and two grant-funded projects for the Department of Public Safety (\$95,154). These two projects include funding for sobriety checkpoints and enhanced training of Public Safety Dispatchers.

Additionally, \$2.5 million is budgeted in FY 2012/2013 in a special project for the recruitment and training of sworn public safety officers. This category of projects represents the majority of General Fund project expenditures over the 20-year plan, with \$56.6 million budgeted for this purpose. The practice of budgeting for the recruitment, selection, and training of new public safety officers in a series of recurring special projects rather than in the operating budget began in FY 2006/2007. This methodology allows expenditures to fluctuate each year based on the number of recruitments and allows for better monitoring and tracking of costs. It should be noted that the fixed costs associated with this activity, which include management oversight and more recruitment expenses, continue to be part of the Public Safety Department operating budget.

The recommended FY 2012/2013 Budget also contains \$100,000 for Outside Group Funding as per Council policy. In future years, an ongoing \$100,000 is reflected throughout the 20-year financial plan.

Project Administration costs in the amount of \$495,865 are included in the General Fund appropriations for FY 2012/2013. This reflects costs of Public Works staff for

design and inspection of General Fund supported capital projects included here and in the Capital and Infrastructure Projects Funds.

Lease payments in the amount of \$1,206,523 are included in appropriation for FY 2012/2013 as well. These payments fulfill the City's agreement with the former Redevelopment Agency to pay lease payments equal to the annual debt service on one of the downtown parking structures. However, an equivalent amount of revenue is programmed into the General Fund as a reimbursement for this payment from the Successor Redevelopment Agency, resulting in no net impact to the General Fund.

General Fund Reserves

One of the most powerful aspects of multi-year financial planning is its capability to recognize trends over time and begin at an early point to consider the necessary steps to alter the long-term forecasted position of a particular fund should that appear necessary. The reserves contained in the General Fund's long-term financial plan play a pivotal role in the City's multi-year planning strategy.

The City has established reserves in the General Fund that are restricted by prior policy or legal requirements to specific uses. Most of the City's reserves are established in accordance with policies adopted by Council.

The General Fund currently has three reserves that are contained in the General Fund's long-term financial plan under the sub-heading, *Reserves*.

The first is the *Contingencies Reserve*. By Council policy, this reserve must be equal to 15% of the operating budget in the first year of the long-term plan, in this case FY 2012/2013, and then grow by the estimated change in the Consumer Price Index in each subsequent year. Prior to FY 2011/2012, this reserve was set at 20% of General Fund operational expenditures annually; however, Council changed this reserve policy in 2011 to better reflect the intent and potential uses of this reserve. It is important to note that this reserve is not intended for normal unanticipated expenditures and is instead to be used for non-fiscal emergencies or disasters as determined by Council.

A second reserve in the General Fund mandated by Council policy is the *Budget Stabilization Fund*. The Budget Stabilization Fund functions to levelize service levels through economic cycles. In essence, the intent is for this fund to increase during periods of economic growth and to be drawn down during the low points of economic cycles to maintain stable service levels. Using the Budget Stabilization Fund prevents us from adding services at the top of the economic cycle that cannot be sustained while allowing us to maintain Council-approved services levels during economic downturns.

In August 2011, Council adopted a new policy governing the balance of the Budget Stabilization Fund. This policy requires that the Budget Stabilization Fund be maintained at no less than 15% of total projected revenues for the first two years of the 20-year plan and that it never go below \$0 in any year. For the recommended FY 2012/2013 Budget, the Budget Stabilization Fund balance is 33% of revenues in FY 2012/2013 and 31% in FY 2013/2014.

With the additions to the revenue base and reset of the expenditures, the General Fund budget has been balanced over the short and long term. As a result, for this recommended budget, the Budget Stabilization Fund was analyzed to determine an appropriate level in the reserve balanced with potential increases in service levels. This allowed us to add \$30 million over 20 years for infrastructure investment and \$2 million over 20 years for the Council Service Level Set-Aside. The Budget Stabilization Fund reflects these setasides, and is projected to have a balance of approximately \$9.7 million in the twentieth year. This strikes the right balance between ensuring the Budget Stabilization Fund is prudently and thoughtfully funded throughout the long-term plan, but that it is not so well-funded, especially in the latter years, that the City is not maximizing its current service delivery opportunities.

The third reserve in the General Fund is the *Reserve for Capital Improvement Projects*. Originally entitled the *Land Acquisition Reserve*, it was established in FY 1994/1995 for the purpose of purchasing land or property in the downtown area with an emphasis on future income generation through economic development. In the past, it was used to purchase

key parcels in the downtown area. In FY 2006/2007 the reserve name was changed to Reserve for Capital Improvement Projects to reflect its expanded purpose. At the end of FY 2011/2012, it is projected that the balance in this reserve will be \$5.6 million. This reflects a drawdown in the amount of \$2.4 million to fund several projects in the downtown area, including: Downtown Wayfinding and Gateways, Sunnyvale Avenue Median from Iowa to Washington, Downtown Murphy Streetscape, and Town Center Traffic Signal Modifications. The reserve is expected in increase in FY 2012/2013 with the sale of the Raynor Activity Center. Other property sales incorporated into this reserve include the sale of City-owned homes downtown in FY 2013/2014 and the sale of the margarine plant in FY 2017/2018. These land sale proceeds generate interest throughout the long-term plan and are currently not programmed for expenditure.

Total Reserves in the General Fund increase or decrease depending upon the relationship between *Total Current Resources* and *Total Current Requirements* in the long-term financial plan. Put simply, when revenues and resources are greater than expenditures and transfers, money is put into the reserves, and when expenses are higher, money is taken out. The relationship between these can be seen at the bottom of the plan in the rows marked *Total Current Resources*, *Total Current Requirements*, and *Difference*. It should be noted that Sunnyvale's Reserves are actual funds rather than estimated surpluses as is the case in the State Budget and some other local jurisdictions. The advantage of funded reserves includes

the substantial interest earnings that are generated and added to annual revenues.

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CITY OF SUNNYVALE 035. GENERAL FUND LONG TERM FINANCIAL PLAN JULY 1, 2011 TO JUNE 30, 2022

FY 2011/2012

													TO
	ACTUAL	CURRENT	BUDGET	PLAN	DLAN	FY 2021/2022							
	2010/2011	2011/2012	2012/2013	2013/2014	2014/2015	2015/2016	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021	2021/2022	TOTAL
	2010/2011	2011/2012	2012/2013	2013/2014	2014/2013	2013/2010	2010/2017	2017/2016	2010/2019	2019/2020	2020/2021	2021/2022	TOTAL
RESERVES/FUND BALANCE, JULY 1	71,573,600	76,124,667	78,467,191	83,458,059	81,243,784	78,563,984	75,969,036	76,405,623	88,917,645	90,058,611	91,267,309	94,021,590	76,124,667
CURRENT RESOURCES:													
Property Tax	42,356,100	43,077,019	44,600,117	47,212,606	50,702,938	52,728,201	54,792,380	56,943,332	59,176,745	61,494,867	63,880,733	66,401,912	601,010,852
Sales Tax	29,228,078	29,971,933	31,481,509	32,675,954	34,274,473	34,905,218	35,284,270	36,005,405	36,913,497	38,020,902	39,161,529	40,353,764	389,048,455
Public Safety Sales Tax	1,190,866	1,236,077	1,298,334	1,337,284	1,364,029	1,377,670	1,391,446	1,419,275	1,454,757	1,498,400	1,543,352	1,589,652	15,510,276
Business License Tax	1,494,340	1,507,000	1,537,140	1,567,883	1,599,240	1,631,225	1,663,850	1,697,127	1,731,069	1,765,691	1,801,005	1,837,025	18,338,254
Other Taxes	2,073,305	3,509,957	2,777,535	2,339,439	2,393,711	2,449,255	2,506,101	2,564,282	2,623,827	2,684,769	2,728,158	2,791,616	29,368,649
Transient Occupancy Tax	6,589,448	7,314,725	7,383,795	7,453,562	7,847,973	8,171,762	8,460,855	8,634,563	8,939,586	9,207,774	9,484,007	9,768,527	92,667,130
Utility Users Taxes	6,805,668	6,858,531	7,066,134	7,283,291	7,486,658	7,649,316	7,817,163	7,990,354	8,169,048	8,353,407	8,543,601	8,739,802	85,957,304
Franchises	6,246,832	6,344,385	6,521,751	6,710,227	6,897,034	7,070,229	7,240,724	7,418,699	7,593,687	7,781,992	7,967,447	8,169,693	79,715,869
Rents and Concessions	2,012,835	2,004,922	2,527,308	2,365,792	2,338,996	2,387,299	2,415,432	2,471,446	2,364,501	2,414,130	2,464,855	2,516,836	26,271,517
Federal, State & Intergovernmental Revenue	2,001,643	1,185,589	1,403,958	1,412,557	1,434,411	1,456,702	1,479,440	1,502,632	1,526,288	1,550,418	1,568,126	1,593,092	16,113,212
Permits and Licenses	5,972,123	8,476,696	6,497,076	5,320,038	5,445,906	5,574,777	5,706,725	5,841,823	5,980,146	6,121,774	6,262,505	6,410,894	67,638,361
Fines and Forfeitures	1,224,240	1,229,308	1,204,580	1,232,597	1,256,608	1,281,101	1,306,083	1,331,564	1,357,556	1,384,067	1,411,108	1,438,690	14,433,261
Service Fees	4,065,949	5,845,232	7,981,342	7,496,938	7,662,874	7,824,159	7,989,677	8,160,711	8,343,687	8,515,599	8,709,714	8,888,776	87,418,709
Interest Income	490,987	500,000	456,887	487,717	1,324,865	1,881,582	2,465,689	2,450,491	2,460,725	2,465,890	2,525,622	2,664,539	19,684,009
Interest from Sale of Property	0	0	63,000	78,351	225,427	344,903	473,667	951,575	989,638	1,029,224	1,070,393	1,113,209	6,339,388
Inter-Fund Revenues	11,293,118	10,130,637	7,509,755	7,336,246	8,308,930	7,975,035	7,993,730	8,015,689	8,035,794	7,678,888	7,707,933	7,729,523	88,422,161
Miscellaneous Revenues	453,780	240,970	141,958	144,395	146,880	149,416	152,002	154,639	147,885	150,629	153,428	156,283	1,738,484
Sale of Property	0	0	9,000,000	2,130,818	0	0	0	11,474,036	0	0	0	0	22,604,854
In-Lieu Charges	9,041,845	8,747,197	8,081,948	8,167,775	8,387,511	8,602,683	8,834,735	9,003,672	9,206,768	9,414,393	9,627,598	9,832,930	97,907,209
Transfers From Other Funds	150,511	682,225	120,367	125,273	224,021	170,060	190,659	71,644	140,927	142,516	72,438	72,850	2,012,982
TOTAL CURRENT RESOURCES	132,691,667	138,862,401	147,654,494	142,878,742	149,322,488	153,630,593	158,164,630	174,102,961	167,156,131	171,675,330	176,683,552	182,069,613	1,762,200,935
TOTAL AVAILABLE RESOURCES	204,265,267	214,987,068	226,121,685	226,336,801	230,566,272	232,194,577	234,133,666	250,508,584	256,073,776	261,733,941	267,950,860	276,091,203	1,838,325,602
CURRENT REQUIREMENTS:													
Equipment	701,021	499,614	267,697	312,858	251,730	223,233	219,181	253,745	261,198	326,352	987,475	287,971	3,891,054
Operations - Safety Salaries/Benefits	54,232,691	55.065.826	56.141.886	58,496,185	61,354,056	63.830.127	65,580,582	67.689.453	69,765,804	71,723,303	73,532,314	75,429,037	718,608,572
Operations - Misc. Salaries/Benefits	43,746,777	45,426,789	52,244,028	52,735,532	54,725,369	56,187,541	57,438,136	58,631,901	59,752,899	61,000,629	62,044,539	63,251,941	623,439,303
Operations - Other	20,329,837	22,048,869	24,994,661	25,954,542	26,354,634	26,938,894	27,536,207	27,818,388	28,492,136	29,182,132	29,888,867	30,612,747	299,822,077
Operations Transfer To Gas Tax Fund	(1,902,182)	(2,050,000)	(2,025,000)	(2,025,000)	(2,025,000)	(2,025,000)	(2,025,000)	(2,025,000)	(2,025,000)	(2,025,000)	(2,025,000)	(2,025,000)	(22,300,000)
Public Safety Recruitment Projects	728,083	0	2,496,025	1,345,777	2,299,257	2,239,646	2,652,241	2,747,799	2,942,802	3,467,496	2,708,178	2,916,044	25,815,265
Budget Supplements	0	0	131,000	0	0	0	0	0	0	0	0	0	131,000
Projects and Project Administration	1,307,170	2,829,161	1,511,859	1,258,961	1,442,199	1,626,534	972,125	964,835	1,270,444	1,259,272	1,079,886	1,026,638	15,241,914
Project Operating Costs	0	0	0	24,582	38,074	44,247	45,133	46,035	46,956	59,611	60,804	68,116	433,558
Lease Payments	2,444,528	1,205,118	1,206,523	1,205,689	1,202,750	1,202,750	1,200,750	1,201,625	1,200,250	1,235,625	1,242,375	1,241,250	13,344,705
Council Service Level Set Aside	0	0	100,000	100.000	100.000	100,000	100.000	100.000	100,000	100,000	100,000	100,000	1.000,000
					- 50,000								-,,
TOTAL EXPENDITURES	121,587,925	125,025,377	137,068,679	139,409,126	145,743,069	150,367,971	153,719,355	157,428,780	161,807,489	166,329,420	169,619,438	172,908,744	1,679,427,448

CITY OF SUNNYVALE 035. GENERAL FUND LONG TERM FINANCIAL PLAN JULY 1, 2011 TO JUNE 30, 2022

FY 2011/2012

													ТО
	ACTUAL	CURRENT	BUDGET	PLAN	FY 2021/2022								
	2010/2011	2011/2012	2012/2013	2013/2014	2014/2015	2015/2016	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021	2021/2022	TOTAL
TRANSFERS TO OTHER FUNDS:													
Infrastructure Fund	686,847	3,249,508	2,793,780	2,798,656	2,803,629	2,808,701	1,063,875	1,090,344	1,119,596	1,149,704	1,180,547	1,225,500	21,283,840
Additional Infrastructure Investment	0	0	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	15,000,000
Capital Projects Fund	192,050	2,590,917	0	0	106,121	108,243	0	112,616	114,869	0	119,509	121,899	3,274,174
Youth and Neighborhood Services Fund	532,100	329,524	514,476	521,827	535,675	545,016	553,701	567,145	580,188	593,486	608,750	622,863	5,972,651
Community Recreation Fund	4,474,318	4,642,544	0	0	0	0	0	0	0	0	0	0	4,642,544
General Services Fund	23,772	27,073	27,885	28,722	454,066	35,883	31,385	32,327	33,296	34,295	41,299	36,384	782,616
Liability and Property Insurance Fund	643,588	654,935	758,806	834,686	859,727	859,727	859,727	859,727	859,727	859,727	859,727	859,727	9,126,243
TOTAL TRANSFERS TO OTHER FUNDS	6,552,675	11,494,501	5,594,947	5,683,891	6,259,218	5,857,570	4,008,688	4,162,159	4,207,676	4,137,212	4,309,832	4,366,373	60,082,067
TOTAL CURRENT REQUIREMENTS	128,140,600	136,519,878	142,663,626	145,093,017	152,002,288	156,225,541	157,728,043	161,590,939	166,015,165	170,466,632	173,929,270	177,275,117	1,739,509,515
RESERVES:													
Contingencies (15%)	23,281,425	18,073,723	19,703,336	20,097,403	20,499,351	20,909,338	21,327,525	21,860,713	22,407,231	22,967,412	23,541,597	24,130,137	24,130,137
Capital Improvement Projects	8,030,131	5,623,326	14,686,326	16,895,495	17,120,922	17,465,825	17,939,493	30,365,104	31,354,742	32,383,966	33,454,359	34,567,568	34,567,568
Budget Stabilization Fund	44,813,111	54,770,142	49,068,396	44,250,886	40,943,711	37,593,873	37,138,605	36,691,828	36,296,638	35,915,931	37,025,634	40,118,382	40,118,382
TOTAL RESERVES	76,124,667	78,467,191	83,458,059	81,243,784	78,563,984	75,969,036	76,405,623	88,917,645	90,058,611	91,267,309	94,021,590	98,816,087	98,816,087
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Current Resources	132,691,667	138,862,401	138,591,494	140,669,573	149,097,061	153,285,689	157,690,963	161,677,349	166,166,493	170,646,106	175,613,159	180,956,404	
Total Current Requirements	128,140,600	136,519,878	142,663,626	145,093,017	152,002,288	156,225,541	157,728,043	161,590,939	166,015,165	170,466,632	173,929,270	177,275,117	
DIFFERENCE	4,551,066	2,342,524	(4,072,132)	(4,423,444)	(2,905,227)	(2,939,851)	(37,081)	86,411	151,328	179,473	1,683,889	3,681,287	

CITY OF SUNNYVALE 035. GENERAL FUND LONG TERM FINANCIAL PLAN JULY 1, 2022 TO JUNE 30, 2032

FY 2022/2023 FY 2011/2012

											T1 2022/2023	T1 2011/2012
											TO	ТО
	PLAN		FY 2031/2032									
	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	TOTAL	TOTAL
RESERVES/FUND BALANCE, JULY 1	98,816,087	104,438,347	104,930,651	106,081,802	104,744,200	103,070,193	101,986,483	100,180,503	98,008,175	96,176,853	98,816,087	76,124,667
CURRENT RESOURCES:												
Property Tax	67,856,723	70,591,101	73,436,315	76,396,877	79,477,481	82,683,016	86,018,569	89,489,434	93,101,123	96,859,371	815,910,011	1,416,920,863
Sales Tax	41,665,262	43,019,383	44,417,513	45,861,082	47,351,567	48,890,493	50,479,434	52,120,015	53,813,916	55,562,868	483,181,531	872,229,986
Public Safety Sales Tax	1,641,316	1,694,659	1,749,735	1,806,602	1,865,316	1,925,939	1,988,532	2,053,159	2,119,887	2,188,783	19,033,929	34,544,205
Business License Tax	1,892,135	1,948,899	2,007,366	2,067,587	2,129,615	2,193,503	2,259,309	2,327,088	2,396,900	2,468,807	21,691,211	40,029,465
Other Taxes	2,875,364	2,961,625	3,050,474	3,141,988	3,236,247	3,333,335	3,433,335	3,536,335	3,642,425	3,751,698	32,962,826	62,331,475
Transient Occupancy Tax	10,426,413	10,814,834	11,217,932	11,636,270	12,070,430	12,521,018	12,988,662	13,474,016	13,977,759	14,500,594	123,627,928	216,295,058
Utility Users Taxes	8,942,190	9,150,949	9,366,268	9,588,342	9,817,374	10,053,569	10,297,142	10,548,313	10,807,307	11,074,358	99,645,812	185,603,116
Franchises	8,372,544	8,593,142	8,811,657	9,045,555	9,277,507	9,525,511	9,771,724	10,034,689	10,296,034	10,574,868	94,303,232	174,019,102
Rents and Concessions	2,592,517	2,670,510	2,750,818	2,833,544	2,918,795	3,006,579	3,097,007	3,190,192	3,286,148	3,384,995	29,731,107	56,002,623
Federal, State & Intergovernmental Revenue	1,636,505	1,675,850	1,716,374	1,758,113	1,767,772	1,812,054	1,857,664	1,904,642	1,953,030	2,002,870	18,084,873	34,198,085
Permits and Licenses	6,603,221	6,801,318	7,005,357	7,215,518	7,431,984	7,654,943	7,884,591	8,121,129	8,364,763	8,615,706	75,698,531	143,336,892
Fines and Forfeitures	1,477,618	1,517,747	1,559,112	1,601,750	1,645,699	1,690,998	1,737,687	1,785,807	1,835,402	1,886,514	16,738,335	31,171,596
Service Fees	9,134,023	9,403,280	9,664,013	9,928,656	10,216,475	10,497,095	10,798,052	11,105,399	11,415,335	11,730,138	103,892,465	191,311,174
Interest Income	3,483,963	3,430,159	3,406,091	3,263,177	3,092,748	2,949,771	2,776,752	2,572,802	2,372,800	2,201,663	29,549,926	49,233,935
Interest from Sale of Property	1,447,171	1,519,530	1,595,506	1,675,282	1,759,046	1,846,998	1,939,348	2,036,315	2,138,131	2,245,038	18,202,364	24,541,752
Inter-Fund Revenues	7,805,581	2,214,947	2,253,091	2,292,323	2,332,675	2,374,180	2,416,870	2,460,780	2,505,946	2,552,404	29,208,796	117,630,957
Miscellaneous Revenues	160,651	165,151	169,785	167,197	172,114	177,178	182,394	187,766	193,300	198,999	1,774,534	3,513,018
Sale of Property	0	0	0	0	0	0	0	0	0	0	0	22,604,854
In-Lieu Charges	10,127,050	10,430,059	10,742,044	11,063,279	11,362,399	11,701,980	12,051,627	12,411,638	12,782,319	13,163,988	115,836,383	213,743,592
Transfers From Other Funds	175,835	88,384	88,835	89,300	89,778	90,271	180,757	183,952	91,779	91,779	1.170.669	3.183.651
Transiers from Other Funds												
TOTAL CURRENT RESOURCES	188,316,083	188,691,524	195,008,286	201,432,441	208,015,022	214,928,430	222,159,453	229,543,472	237,094,303		2,130,244,453	3,892,445,388
TOTAL AVAILABLE RESOURCES	287,132,169	293,129,871		, ,	312,759,221	317,998,622	324,145,936	329,723,975	335,102,478	341,232,294	2,229,060,539	3,968,570,054
CURRENT REQUIREMENTS:												
Equipment	321,843	236,971	357,563	335,478	374,729	489,826	263,283	578,650	1,026,148	315,625	4,300,117	8,191,171
Operations - Safety Salaries/Benefits	77,848,440	80,962,239	84,200,585	87,568,461	91,071,047	94,713,732	98,502,120	102,442,039	106,539,550	110,800,955	934,649,169	1,653,257,741
Operations - Misc. Salaries/Benefits	65,293,448	67,252,251	69,269,819	71,347,913	73,488,350	75,693,001	77,963,791	80,302,705	82,711,786	85,193,139	748,516,203	1,371,955,506
Operations - Other	31,495,896	32,404,553	33,339,456	34,301,364	35,291,057	36,309,339	37,357,037	38,435,001	39,544,108	40,685,257	359,163,067	658,985,145
Operations Transfer To Gas Tax Fund	(1,200,000)	(1,200,000)	(1,200,000)	(1,200,000)	(1,200,000)	(1,200,000)	(1,200,000)	(1,200,000)	(1,200,000)	(1,200,000)	(12,000,000)	(34,300,000)
Public Safety Recruitment Projects	1,764,467	2,572,589	1,745,520	3,867,135	3,284,306	3,382,835	3,882,927	3,875,799	3,151,359	3,245,900	30,772,837	56,588,102
Budget Supplements	0	0	0	0	0	0	0	0	0	0	0	131,000
Projects and Project Administration	1,114,802	1,054,175	1,083,980	1,266,906	1,142,527	1,174,818	1,583,374	1,628,714	1,371,163	1,409,386	12,829,845	28,071,759
Project Operating Costs	70,159	78,730	81,092	90,385	93,096	103,166	106,261	109,449	112,733	116,115	961,189	1,394,746
Lease Payments	1,281,250	0	0	0	0	0	0	0	0	0	1,281,250	14,625,955
Council Service Level Set Aside	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	1,000,000	2,000,000
TOTAL EXPENDITURES	178,090,305	183,461,509	/ /	, , .	,,	- , ,	218,558,793	-, -,	233,356,846	-,,	2,081,473,677	3,760,901,125

CITY OF SUNNYVALE 035. GENERAL FUND LONG TERM FINANCIAL PLAN JULY 1, 2022 TO JUNE 30, 2032

					,							
											FY 2022/2023	FY 2011/2012
											TO	TO
	PLAN	FY 2031/2032	FY 2031/2032									
	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	TOTAL	TOTAL
TRANSFERS TO OTHER FUNDS:												
Infrastructure Fund	1,567,622	1,619,290	1,672,696	1,797,175	2,689,378	1,843,948	1,957,965	1,967,957	2,057,760	2,119,492	19,293,283	40,577,123
Additional Infrastructure Investment	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	15,000,000	30,000,000
Capital Projects Fund	0	0	0	0	0	0	0	0	0	0	0	3,274,174
Youth and Neighborhood Services Fund	638,330	659,161	681,194	702,443	725,177	748,641	771,866	796,760	822,349	847,837	7,393,758	13,366,409
Community Recreation Fund	0	0	0	0	0	0	0	0	0	0	0	4,642,544
General Services Fund	37,839	39,353	40,927	49,424	44,267	46,037	47,879	49,794	59,738	53,857	469,115	1,251,731
Liability and Property Insurance Fund	859,727	919,907	984,301	1,043,359	1,085,094	1,106,795	1,128,931	1,128,931	1,128,931	1,128,931	10,514,908	19,641,151
TOTAL TRANSFERS TO OTHER FUNDS	4,603,518	4,737,711	4,879,118	5,092,401	6,043,916	5,245,421	5,406,641	5,443,442	5,568,778	5,650,117	52,671,064	112,753,131
TOTAL CURRENT REQUIREMENTS	182,693,823	188,199,220	193,857,134	202,770,043	209,689,029	216,012,139	223,965,434	231,715,800	238,925,624	246,316,495	2,134,144,741	3,873,654,256
RESERVES:												
Contingencies (15%)	24,854,041	25,599,662	26,367,652	27,158,681	27,973,442	28,812,645	29,677,025	30,567,335	31,484,355	32,428,886	32,428,886	32,428,886
Capital Improvement Projects	36,014,739	37,534,269	39,129,775	40,805,057	42,564,102	44,411,100	46,350,448	48,386,763	50,524,894	52,769,932	52,769,932	52,769,932
Budget Stabilization Fund	43,569,567	41,796,720	40,584,375	36,780,462	32,532,648	28,762,738	24,153,030	19,054,076	14,167,604	9,716,981	9,716,981	9,716,981
TOTAL RESERVES	104,438,347	104,930,651	106,081,802	104,744,200	103,070,193	101,986,483	100,180,503	98,008,175	96,176,853	94,915,799	94,915,799	94,915,799
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0
,	========											========
Total Current Resources	186,868,911	187,171,994	193,412,779	199,757,159	206,255,976	213,081,432	220,220,105	227,507,157	234,956,172	242,810,403		
Total Current Requirements	182,693,823	188,199,220	193,857,134	202,770,043	209,689,029	216,012,139	223,965,434	231,715,800	238,925,624	246,316,495		
DIFFERENCE	4,175,089	(1,027,226)	(444,355)	(3,012,884)	(3,433,053)	(2,930,707)	(3,745,329)	(4,208,643)	(3,969,452)	(3,506,092)		

FY 2011/2012

		ACTUAL 2010/2011	CURRENT 2011/2012	BUDGET 2012/2013	PLAN 2013/2014	PLAN 2014/2015	PLAN 2015/2016	PLAN 2016/2017	PLAN 2017/2018	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	PLAN 2021/2022	TO FY 2021/2022 TOTAL
0150	Secured Tax	28,129,279	28,392,026	29,371,714	30,866,368	32,785,364	34,128,145	35,525,969	36,981,096	38,495,877	40,072,760	41,714,292	43,423,127	391,756,738
0152	Unitary Roll - AB454	379,863	396,800	404,736	412,831	421,087	429,509	438,099	446,861	455,798	464,914	464,914	474,213	4,809,764
0153	Property Tax in Lieu of VLF	10,877,357	11,088,469	11,471,085	12,054,820	12,804,282	13,328,703	13,874,621	14,442,919	15,034,515	15,650,365	16,291,463	16,958,846	153,000,088
0155	Tax Delinquencies	938,236	1,050,000	865,736	883,051	900,712	918,726	937,100	955,842	974,959	994,459	994,459	1,024,292	10,499,336
0156	Unsecured Tax	2,416,545	2,422,894	2,600,000	2,652,000	2,475,873	2,525,390	2,575,898	2,627,416	2,679,964	2,733,564	2,788,235	2,844,000	28,925,235
0157	Supplemental Roll	176,557	426,000	600,000	1,070,953	1,103,082	1,136,174	1,170,259	1,205,367	1,241,528	1,278,774	1,317,137	1,356,651	11,905,927
0159	Administrative Fees	(561,736)	(699,170)	(713,153)	(727,416)	(741,965)	(756,804)	(771,940)	(787,379)	(803,127)	(819,189)	(835,573)	(852,284)	(8,508,001)
xxxx	General Fund Share of Tax Increment	0	0	0	0	954,503	1,018,359	1,042,373	1,071,208	1,097,229	1,119,221	1,145,806	1,173,066	8,621,765
TOTAL	PROPERTY TAXES	42,356,100	43,077,019	44,600,117	47,212,606	50,702,938	52,728,201	54,792,380	56,943,332	59,176,745	61,494,867	63,880,733	66,401,912	601,010,852
0300	Sales and Use Tax	29,228,078	29,971,933	31,481,509	32,425,954	33,074,473	33,405,218	33,739,270	34,414,055	35,274,407	36,332,639	37,422,618	38,545,297	376,087,372
0300	Additional Sales Tax - Downtown	0	0	0	250,000	1,200,000	1,500,000	1,545,000	1,591,350	1,639,091	1,688,263	1,738,911	1,808,468	12,961,082
TOTAL	SALES AND USE TAXES	29,228,078	29,971,933	31,481,509	32,675,954	34,274,473	34,905,218	35,284,270	36,005,405	36,913,497	38,020,902	39,161,529	40,353,764	389,048,455
0301	Sales and Use Tax - Public Safety	1,190,866	1,236,077	1,298,334	1,337,284	1,364,029	1,377,670	1,391,446	1,419,275	1,454,757	1,498,400	1,543,352	1,589,652	15,510,276
TOTAL	SALES AND USE TAX - PUBLIC SAFETY	1,190,866	1,236,077	1,298,334	1,337,284	1,364,029	1,377,670	1,391,446	1,419,275	1,454,757	1,498,400	1,543,352	1,589,652	15,510,276
0450	Business License Tax	1,494,340	1,507,000	1,537,140	1,567,883	1,599,240	1,631,225	1,663,850	1,697,127	1,731,069	1,765,691	1,801,005	1,837,025	18,338,254
TOTAL	BUSINESS LICENSE TAX	1,494,340	1,507,000	1,537,140	1,567,883	1,599,240	1,631,225	1,663,850	1,697,127	1,731,069	1,765,691	1,801,005	1,837,025	18,338,254
0451	Construction Tax	1,355,676	2,709,957	1,951,170	1,496,547	1,533,961	1,572,310	1,611,617	1,651,908	1,693,206	1,735,536	1,778,924	1,823,397	19,558,532
0452	Real Property Transfer Tax	717,629	800,000	826,365	842,892	859,750	876,945	894,484	912,374	930,621	949,234	949,234	968,218	9,810,117
TOTAL	OTHER TAXES	2,073,305	3,509,957	2,777,535	2,339,439	2,393,711	2,449,255	2,506,101	2,564,282	2,623,827	2,684,769	2,728,158	2,791,616	29,368,649

FY 2022/2023 FY 2011/2012

	_	PLAN 2022/2023	PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	TO FY 2031/2032 TOTAL	TO FY 2031/2032 TOTAL
0150	Secured Tax	45,202,027	47,053,867	48,981,640	50,988,462	53,077,579	55,252,367	57,516,344	59,873,170	62,326,656	64,880,770	545,152,880	936,909,618
0152	Unitary Roll - AB454	483,697	493,371	503,238	513,303	523,569	534,041	544,721	555,616	566,728	578,063	5,296,347	10,106,111
0153	Property Tax in Lieu of VLF	17,653,593	18,376,827	19,129,716	19,913,478	20,729,380	21,578,741	22,462,934	23,383,389	24,341,595	25,339,101	212,908,754	365,908,842
0155	Tax Delinquencies	1,055,021	1,086,672	1,119,272	1,152,850	1,187,435	1,223,059	1,259,750	1,297,543	1,336,469	1,376,563	12,094,634	22,593,970
0156	Unsecured Tax	2,929,320	3,017,199	3,107,715	3,200,947	3,296,975	3,395,884	3,497,761	3,602,694	3,710,775	3,822,098	33,581,368	62,506,603
0157	Supplemental Roll	1,410,918	1,467,354	1,526,048	1,587,090	1,650,574	1,716,597	1,785,261	1,856,671	1,930,938	2,008,176	16,939,627	28,845,554
0159	Administrative Fees	(877,853)	(904,188)	(931,314)	(959,254)	(988,031)	(1,017,672)	(1,048,202)	(1,079,648)	(1,112,038)	(1,145,399)	(10,063,599)	(18,571,600)
xxxx	General Fund Share of Tax Increment	1,195,764	1,466,509	1,495,362	996,785	1,543,848	1,607,105	1,672,956	1,741,508	1,812,872	1,887,163	15,419,871	24,041,636
TOTAL	PROPERTY TAXES	67,856,723	70,591,101	73,436,315	76,396,877	79,477,481	82,683,016	86,018,569	89,489,434	93,101,123	96,859,371	815,910,011	1,416,920,863
0300	Sales and Use Tax	39,798,019	41,091,454	42,426,927	43,805,802	45,229,490	46,699,449	48,217,181	49,784,239	51,402,227	53,072,799	461,527,588	837,614,960
0300	Additional Sales Tax - Downtown	1,867,243	1,927,928	1,990,586	2,055,280	2,122,076	2,191,044	2,262,253	2,335,776	2,411,689	2,490,069	21,653,943	34,615,026
TOTAL	SALES AND USE TAXES	41,665,262	43,019,383	44,417,513	45,861,082	47,351,567	48,890,493	50,479,434	52,120,015	53,813,916	55,562,868	483,181,531	872,229,986
0301	Sales and Use Tax - Public Safety	1,641,316	1,694,659	1,749,735	1,806,602	1,865,316	1,925,939	1,988,532	2,053,159	2,119,887	2,188,783	19,033,929	34,544,205
TOTAL	SALES AND USE TAX - PUBLIC SAFETY	1,641,316	1,694,659	1,749,735	1,806,602	1,865,316	1,925,939	1,988,532	2,053,159	2,119,887	2,188,783	19,033,929	34,544,205
0450	Business License Tax	1,892,135	1,948,899	2,007,366	2,067,587	2,129,615	2,193,503	2,259,309	2,327,088	2,396,900	2,468,807	21,691,211	40,029,465
TOTAL	BUSINESS LICENSE TAX	1,892,135	1,948,899	2,007,366	2,067,587	2,129,615	2,193,503	2,259,309	2,327,088	2,396,900	2,468,807	21,691,211	40,029,465
0451	Construction Tax	1,878,099	1,934,442	1,992,475	2,052,250	2,113,817	2,177,232	2,242,549	2,309,825	2,379,120	2,450,493	21,530,302	41,088,834
0452	Real Property Transfer Tax	997,265	1,027,183	1,057,998	1,089,738	1,122,430	1,156,103	1,190,786	1,226,510	1,263,305	1,301,204	11,432,524	21,242,641
TOTAL	OTHER TAXES	2,875,364	2,961,625	3,050,474	3,141,988	3,236,247	3,333,335	3,433,335	3,536,335	3,642,425	3,751,698	32,962,826	62,331,475

FY 2011/2012

	ACTUAL 2010/2011	CURRENT 2011/2012	BUDGET 2012/2013	PLAN 2013/2014	PLAN 2014/2015	PLAN 2015/2016	PLAN 2016/2017	PLAN 2017/2018	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	PLAN 2021/2022	TO FY 2021/2022 TOTAL
0453-01 Transient Occupancy Tax	6,578,842	7,310,688	7,383,795	7,453,562	7,847,973	8,171,762	8,460,855	8,634,563	8,939,586	9,207,774	9,484,007	9,768,527	92,663,093
0453-02 Transient Occupancy Tax Penalties	1,172	4,037	0	0	0	0	0	0	0	0	0	0	4,037
0453-03 Transient Occupancy Tax - Audit	9,434	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL TRANSIENT OCCUPANCY TAX	6,589,448	7,314,725	7,383,795	7,453,562	7,847,973	8,171,762	8,460,855	8,634,563	8,939,586	9,207,774	9,484,007	9,768,527	92,667,130
0454-03 Utility User's Tax - NSC	1,704	1,791	1,863	1,938	2,015	2,075	2,138	2,202	2,268	2,336	2,406	2,478	23,510
0454-04 Utility User's Tax - Other Phone	358,705	390,288	388,337	386,395	384,463	382,541	380,628	378,725	376,832	374,947	373,073	371,207	4,187,437
0454-06 Utility User's Tax - Sprint	88,255	82,843	82,429	82,017	81,607	81,199	80,793	80,389	79,987	79,587	79,189	78,793	888,832
0454-07 Utility User's Tax - AT&T	1,105,810	1,038,401	1,033,209	1,028,043	1,022,903	1,017,788	1,012,699	1,007,636	1,002,598	997,585	992,597	987,634	11,141,092
0454-08 Utility User's Tax - Other Electric	167,615	215,168	223,775	232,726	242,035	249,296	256,775	264,478	272,413	280,585	289,002	297,673	2,823,926
0454-09 Utility User's Tax - PG&E Electric	4,066,422	4,139,692	4,305,280	4,477,491	4,656,591	4,796,288	4,940,177	5,088,382	5,241,034	5,398,265	5,560,213	5,727,019	54,330,432
0454-10 Utility User's Tax - PG&E Gas	606,259	631,865	669,777	709,964	731,263	753,201	775,797	799,071	823,043	847,734	873,166	899,361	8,514,242
0454-21 Utility User's Tax - Verizon	312,362	285,045	283,620	282,202	280,791	279,387	277,990	276,600	275,217	273,841	272,472	271,109	3,058,274
0454-22 Utility User's Tax - Other Gas	98,536	73,438	77,844	82,515	84,990	87,540	90,166	92,871	95,658	98,527	101,483	104,528	989,561
TOTAL UTILITY USERS TAXES	6,805,668	6,858,531	7,066,134	7,283,291	7,486,658	7,649,316	7,817,163	7,990,354	8,169,048	8,353,407	8,543,601	8,739,802	85,957,304
0600-01 Franchise - Air Products	32,449	36,458	37,551	38,678	39,452	40,241	41,045	41,866	42,704	43,558	44,429	45,317	451,299
0600-02 Franchise - Cal Water Service	22,335	22,231	22,898	23,585	24,057	24,538	25,029	25,529	26,040	26,561	27,092	27,634	275,192
0600-03 Franchise - Taxicab Service	4,586	7,180	3,750	7,650	3,825	7,803	3,902	7,959	3,980	8,118	4,059	8,281	66,506
0602 Franchise - Comcast Cable	1,193,838	1,160,115	1,160,039	1,160,039	1,160,039	1,160,039	1,160,039	1,160,039	1,160,039	1,160,039	1,160,039	1,160,039	12,760,505
0603 Franchise - PG&E	2,495,566	2,517,434	2,618,131	2,722,857	2,831,771	2,916,724	3,004,226	3,094,352	3,187,183	3,282,799	3,381,283	3,482,721	33,039,480
0604 Franchise - Specialty Garbage	1,644,172	1,674,260	1,726,162	1,777,947	1,831,285	1,886,224	1,942,811	2,001,095	2,061,128	2,122,962	2,186,650	2,252,250	21,462,774
0606 Host Fees - Garbage	669,987	698,570	713,676	727,950	742,509	757,359	772,506	787,956	803,715	819,790	836,185	855,909	8,516,125
0607 Franchise - ATT	183,900	228,137	239,544	251,521	264,097	277,302	291,167	299,902	308,899	318,166	327,711	337,542	3,143,989
TOTAL FRANCHISE FEES	6,246,832	6,344,385	6,521,751	6,710,227	6,897,034	7,070,229	7,240,724	7,418,699	7,593,687	7,781,992	7,967,447	8,169,693	79,715,869

FY 2022/2023 FY 2011/2012

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	PLAN 2022/2023	PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	FY 2031/2032 TOTAL	FY 2031/2032 TOTAL
0453-01 Transient Occupancy Tax	10,426,413	10,814,834	11,217,932	11,636,270	12,070,430	12,521,018	12,988,662	13,474,016	13,977,759	14,500,594	123,627,928	216,291,021
0453-02 Transient Occupancy Tax Penalties	0	0	0	0	0	0	0	0	0	0	0	4,037
0453-03 Transient Occupancy Tax - Audit	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL TRANSIENT OCCUPANCY TAX	10,426,413	10,814,834	11,217,932	11,636,270	12,070,430	12,521,018	12,988,662	13,474,016	13,977,759	14,500,594	123,627,928	216,295,058
0454-03 Utility User's Tax - NSC	2,553	2,629	2,708	2,789	2,873	2,959	3,048	3,139	3,234	3,331	29,262	52,772
0454-04 Utility User's Tax - Other Phone	369,351	367,504	365,667	363,839	362,019	360,209	358,408	356,616	354,833	353,059	3,611,507	7,798,944
0454-06 Utility User's Tax - Sprint	78,399	78,007	77,617	77,229	76,843	76,459	76,076	75,696	75,317	74,941	766,584	1,655,416
0454-07 Utility User's Tax - AT&T	982,696	977,782	972,893	968,029	963,189	958,373	953,581	948,813	944,069	939,348	9,608,771	20,749,863
0454-08 Utility User's Tax - Other Electric	306,603	315,801	325,275	335,033	345,084	355,437	366,100	377,083	388,395	400,047	3,514,857	6,338,783
0454-09 Utility User's Tax - PG&E Electric	5,898,830	6,075,795	6,258,068	6,445,810	6,639,185	6,838,360	7,043,511	7,254,816	7,472,461	7,696,635	67,623,472	121,953,904
0454-10 Utility User's Tax - PG&E Gas	926,342	954,132	982,756	1,012,239	1,042,606	1,073,884	1,106,101	1,139,284	1,173,462	1,208,666	10,619,473	19,133,714
0454-21 Utility User's Tax - Verizon	269,754	268,405	267,063	265,728	264,399	263,077	261,762	260,453	259,151	257,855	2,637,646	5,695,920
0454-22 Utility User's Tax - Other Gas	107,663	110,893	114,220	117,647	121,176	124,811	128,556	132,412	136,385	140,476	1,234,240	2,223,800
TOTAL UTILITY USERS TAXES	8,942,190	9,150,949	9,366,268	9,588,342	9,817,374	10,053,569	10,297,142	10,548,313	10,807,307	11,074,358	99,645,812	185,603,116
0600-01 Franchise - Air Products	46,677	48,077	49,520	51,005	52,535	54,111	55,735	57,407	59,129	60,903	535,099	986,398
0600-02 Franchise - Cal Water Service	28,463	29,316	30,196	31,102	32,035	32,996	33,986	35,005	36,056	37,137	326,292	601,484
0600-03 Franchise - Taxicab Service	4,181	8,529	4,306	8,785	4,436	9,048	4,569	9,320	4,706	9,599	67,479	133,985
0602 Franchise - Comcast Cable	1,160,039	1,160,039	1,160,039	1,160,039	1,160,039	1,160,039	1,160,039	1,160,039	1,160,039	1,160,039	0 11,600,390	24,360,895
0603 Franchise - PG&E	3,587,203	3,694,819	3,805,663	3,919,833	4,037,428	4,158,551	4,283,308	4,411,807	4,544,161	4,680,486	41,123,258	74,162,738
0604 Franchise - Specialty Garbage	2,319,817	2,389,412	2,461,094	2,534,927	2,610,975	2,689,304	2,769,983	2,853,083	2,938,675	3,026,836	26,594,106	48,056,880
0606 Host Fees - Garbage	878,496	904,851	931,997	959,957	988,755	1,018,418	1,048,971	1,080,440	1,112,853	1,146,239	10,070,977	18,587,102
0607 Franchise - ATT	347,669	358,099	368,842	379,907	391,304	403,043	415,135	427,589	440,416	453,629	3,985,632	7,129,621
TOTAL FRANCHISE FEES	8,372,544	8,593,142	8,811,657	9,045,555	9,277,507	9,525,511	9,771,724	10,034,689	10,296,034	10,574,868	94,303,232	174,019,102

FY 2011/2012

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		ACTUAL 2010/2011	CURRENT 2011/2012	BUDGET 2012/2013	PLAN 2013/2014	PLAN 2014/2015	PLAN 2015/2016	PLAN 2016/2017	PLAN 2017/2018	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	PLAN 2021/2022	TO FY 2021/2022 TOTAL
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0751-04	Rental - American Medical Response	16,768	0	0	0	0	0	0	19,873	20,270	20,676	21,089	21,511	103,420
0751-05	Rental - Cal West Automotive	14,200	0	15,880	16,360	16,851	17,357	17,877	18,414	18,966	19,535	20,121	20,926	182,286
0751-06	Rental - Excess City Land	4,106	0	0	0	0	0	0	0	0	0	0	0	0
0751-08	Rental - 5th Matador	27,700	27,700	27,700	27,700	27,700	27,700	27,700	13,850	0	0	0	0	180,050
0751-13	Rental - Raynor Artists	24,269	29,014	29,014	0	0	0	0	0	0	0	0	0	58,028
0751-14	Rental - Raynor Child Care	110,400	136,200	136,200	0	0	0	0	0	0	0	0	0	272,400
0751-17	Rental - Downtown Properties	66,000	66,000	66,000	21,120	0	0	0	0	0	0	0	0	153,120
0751-21	Rental - 239 Commercial Street	124,921	122,022	127,082	130,894	133,512	136,182	138,906	141,684	0	0	0	0	930,282
0751-23	Rental - Courthouse Parking	37,748	38,563	39,720	40,912	41,730	42,565	43,416	44,284	45,170	46,074	46,995	47,935	477,364
0751-24	Rental - Dental	21,960	24,120	26,280	28,080	28,642	29,214	29,799	30,395	31,003	31,623	32,255	32,900	324,310
0751-25	Rental - 715 San Conrado	15,483	19,200	19,584	19,976	20,375	20,783	0	0	0	0	0	0	99,918
0752-01	Rental - Indoor Sports Center	0	0	68,000	69,360	70,747	72,162	73,605	75,077	76,579	78,111	79,673	81,266	744,581
0752-03	Rental - Park Buildings	58,512	63,750	60,000	61,200	62,424	63,672	64,946	66,245	67,570	68,921	70,300	71,706	720,733
0752-04	Rental - Picnic Areas	103,342	105,000	105,000	107,100	109,242	111,427	113,655	115,928	118,247	120,612	123,024	125,485	1,254,721
0752-05	Rental - Performing Arts Center	0	0	126,250	129,150	131,733	134,368	137,055	139,796	142,592	145,444	148,353	151,320	1,386,060
0752-06	Rental - Recreation Center	0	0	105,000	107,100	109,242	111,427	113,655	115,928	118,247	120,612	123,024	125,485	1,149,721
0752-07	Rental - Athletic Fields	141,254	180,000	183,600	187,272	192,890	198,677	204,637	210,776	217,100	223,613	230,321	237,231	2,266,116
0752-09	Rental - Equipment	0	0	16,000	16,320	16,646	16,979	17,319	17,665	18,019	18,379	18,747	19,121	175,196
0752-10	Rental - Senior Center	0	0	155,000	158,100	107,200	109,344	111,531	113,761	116,037	118,357	120,725	123,139	1,233,194
0752-14	Rental - Creative Arts Center	0	0	1,000	1,000	1,030	1,030	1,030	1,061	1,061	1,061	1,093	1,093	10,458
0752-15	Rental - Banner Installations	0	0	1,224	1,000	1,020	1,040	1,061	1,082	1,104	1,126	1,149	1,172	10,979
0752-16	Rental - Non Profit Use - Park Buildings	45,846	45,846	46,000	46,920	47,858	48,816	49,792	50,788	51,803	52,840	53,896	54,974	549,533
0752-17	Rental - Non-Profit Use - Community Center	0	0	4,880	4,977	5,077	5,178	5,282	5,387	5,495	5,605	5,717	5,831	53,429
0754-02	Tower/Antenna Rental - Nextel	21,688	22,339	22,558	23,009	23,469	23,939	24,418	24,906	25,404	25,912	26,430	26,959	269,343
0754-04	Tower/Antenna Rental - Sprint	7,453	7,634	7,688	7,842	7,999	8,159	8,322	8,488	8,658	8,831	9,008	9,188	91,815

FLAN PLAN PLAN
0751-05 Rental - Cal West Automotive 21,763 22,633 23,539 24,480 25,459 26,478 27,537 28,638 29,784 30,975 261,287 443,573 0751-06 Rental - Excess City Land 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 <t< th=""></t<>
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O751-08 Rental - 5th Matador 0 0 0 0 0 0 0 0 0 0 180,050 0751-13 Rental - Raynor Artists 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0
0751-13 Rental - Raynor Artists 0 0 0 0 0 0 0 0 0 0 0 0 58,028 0751-14 Rental - Raynor Child Care 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0
0751-14 Rental - Raynor Child Care 0 0 0 0 0 0 0 0 0 0 0 0 0 272,400 0751-17 Rental - Downtown Properties 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 930,282 0751-23 Rental - Courthouse Parking 49,373 50,854 52,380 53,951 55,570 57,237 58,954 60,723 62,544 64,421 566,006 1,043,370 0751-24 Rental - Dental 33,887 34,904 35,951 37,029 38,140 39,285 40,463 41,677 42,927 44,215 388,479 712,789
0751-17 Rental - Downtown Properties 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0
0751-21 Rental - 239 Commercial Street 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 930,282 0751-23 Rental - Courthouse Parking 49,373 50,854 52,380 53,951 55,570 57,237 58,954 60,723 62,544 64,421 566,006 1,043,370 0751-24 Rental - Dental 33,887 34,904 35,951 37,029 38,140 39,285 40,463 41,677 42,927 44,215 388,479 712,789
0751-23 Rental - Courthouse Parking 49,373 50,854 52,380 53,951 55,570 57,237 58,954 60,723 62,544 64,421 566,006 1,043,370 0751-24 Rental - Dental 33,887 34,904 35,951 37,029 38,140 39,285 40,463 41,677 42,927 44,215 388,479 712,789
0751-24 Rental - Dental 33,887 34,904 35,951 37,029 38,140 39,285 40,463 41,677 42,927 44,215 388,479 712,789
0751-25 Rental - 715 San Conrado 0 0 0 0 0 0 0 0 0 0 0 0 0 99.18
0752-01 Rental - Indoor Sports Center 83,704 86,215 88,802 91,466 94,210 97,036 99,947 102,946 106,034 109,215 959,576 1,704,157
0752-03 Rental - Park Buildings 73,857 76,072 78,355 80,705 83,126 85,620 88,189 90,834 93,559 96,366 846,685 1,567,418
0752-04 Rental - Picnic Areas 129,249 133,127 137,121 141,234 145,471 149,835 154,330 158,960 163,729 168,641 1,481,698 2,736,419
0752-05 Rental - Performing Arts Center 155,859 160,535 165,351 170,312 175,421 180,684 186,104 191,687 197,438 203,361 1,786,753 3,172,814
0752-06 Rental - Recreation Center 129,249 133,127 137,121 141,234 145,471 149,835 154,330 158,960 163,729 168,641 1,481,698 2,631,419
0752-07 Rental - Athletic Fields 244,347 251,678 259,228 267,005 275,015 283,266 291,764 300,517 309,532 318,818 2,801,170 5,067,286
0752-09 Rental - Equipment 19,695 20,286 20,895 21,521 22,167 22,832 23,517 24,223 24,949 25,698 225,783 400,978
0752-10 Rental - Senior Center 126,833 130,638 134,557 138,594 142,752 147,035 151,446 155,989 160,669 165,489 1,454,001 2,687,196
0752-14 Rental - Creative Arts Center 1,093 1,126 1,126 1,126 1,159 1,159 1,159 1,159 1,194 1,194 1,194 11,529 21,987
0752-15 Rental - Banner Installations 1,207 1,243 1,280 1,319 1,358 1,399 1,441 1,484 1,529 1,575 13,835 24,813
0752-16 Rental - Non Profit Use - Park Buildings 56,623 58,322 60,072 61,874 63,730 65,642 67,611 69,640 71,729 73,881 649,125 1,198,658
0752-17 Rental - Non-Profit Use - Community Center 6,006 6,186 6,372 6,563 6,760 6,963 7,172 7,387 7,609 7,837 68,855 122,284
0754-02 Tower/Antenna Rental - Nextel 27,768 28,601 29,459 30,342 31,253 32,190 33,156 34,151 35,175 36,231 318,325 587,668
0754-04 Tower/Antenna Rental - Sprint 9,464 9,747 10,040 10,341 10,651 10,971 11,300 11,639 11,988 12,348 108,489 200,304

	ACTUAL 2010/2011	CURRENT 2011/2012	BUDGET 2012/2013	PLAN 2013/2014	PLAN 2014/2015	PLAN 2015/2016	PLAN 2016/2017	PLAN 2017/2018	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	PLAN 2021/2022	TO FY 2021/2022 TOTAL
0754-05 Tower/Antenna Rental - Cingular	49,350	50,587	50,649	51,662	52,695	53,749	54,824	55,921	57,039	58,180	59,343	60,530	605,179
0754-06 Tower/Antenna Rental - T-Mobile	56,675	62,824	62,991	64,251	65,536	66,847	68,183	69,547	70,938	72,357	73,804	75,280	752,558
0754-07 Tower/Antenna Rental - Metro PCS	7,043	6,675	7,379	7,527	7,677	7,831	7,987	8,147	8,310	8,476	8,646	8,819	87,473
0754-10 Tower/Antenna Rental - Clearwire	16,000	38,400	38,400	39,168	39,951	40,750	41,565	42,397	43,245	44,110	44,992	45,892	0 458,869
0756-01 Fair Oaks Industrial Park - Base Rent	109,884	0	0	0	0	0	0	0	0	0	0	0	0
0756-03 Fair Oaks Industrial Park - Late Fees	1,119	0	0	0	0	0	0	0	0	0	0	0	0
3606-42 SMART Station Rent	371,826	382,981	390,641	398,453	406,423	414,551	422,842	431,299	439,925	448,723	457,698	466,852	4,660,387
3607-43 Water Pollution Control Plant Rent	327,538	337,364	344,112	350,994	358,014	365,174	372,478	379,927	387,526	395,276	403,182	411,245	4,105,291
3607-44 Landfill Rent	231,750	238,703	243,477	248,346	253,313	258,379	263,547	268,818	274,194	279,678	285,272	290,977	2,904,703
TOTAL RENTS AND CONCESSIONS	2,012,835	2,004,922	2,527,308	2,365,792	2,338,996	2,387,299	2,415,432	2,471,446	2,364,501	2,414,130	2,464,855	2,516,836	26,271,517
0901 Federal Grants - Onizuka	195,583	93,467	0	0	0	0	0	0	0	0	0	0	93,467
0930 Bureau of Justice Grant	0	9,431	0	0	0	0	0	0	0	0	0	0	9,431
0957 US Department of Energy	106,048	7,759	0	0	0	0	0	0	0	0	0	0	7,759
0965-01 Homeland Security Grants	164,042	442,620	0	0	0	0	0	0	0	0	0	0	442,620
1107 Library - CLSA Inter-Library Loan	8,110	5,401	5,401	5,401	5,401	5,401	5,401	5,401	5,401	5,401	5,401	5,401	59,411
1110 Bus Shelter Advertising	5,260	2,600	2,600	2,600	2,600	2,600	2,600	2,600	2,600	2,600	2,600	2,600	28,600
1111 County of Santa Clara Reimbursement	10,456	59,808	80,000	0	0	0	0	0	0	0	0	0	139,808
1114 Other Agencies - Reimbursement	14,036	8,731	0	0	0	0	0	0	0	0	0	0	8,731
1117 Santa Clara Co VTA	165,173	10,330	0	0	0	0	0	0	0	0	0	0	10,330
1119-01 PCJPB Reimbursement - Multimodal	164,423	165,498	176,570	178,971	182,551	186,202	189,926	193,724	197,599	201,551	201,551	205,582	2,079,724
1122 Fremont Pool Cost Sharing	0	0	18,570	18,941	19,320	19,707	20,101	20,503	20,913	21,331	21,758	22,193	203,336
1123 Columbia Pool Cost Sharing	0	0	26,350	26,350	26,877	27,415	27,963	28,522	29,093	29,674	30,268	30,873	283,384
SB 83 Revenue	0	0	723,000	737,460	752,209	767,253	782,598	798,250	814,215	830,500	847,110	864,052	7,916,647
TOTAL FEDERAL & INTERGOVERNMENTAL	833,130	805,645	1,032,491	969,724	988,958	1,008,577	1,028,588	1,049,000	1,069,820	1,091,057	1,108,687	1,130,701	11,283,248
1002 Office of Emergency Services	21,578	0	0	0	0	0	0	0	0	0	0	0	0
1012 Homeowner's Property Tax Relief	228,732	226,000	226,000	226,000	226,000	226,000	226,000	226,000	226,000	226,000	226,000	226,000	2,486,000

											F1 2022/2023	F1 2011/2012
	PLAN 2022/2023	PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	TO FY 2031/2032 TOTAL	TO FY 2031/2032 TOTAL
0754-05 Tower/Antenna Rental - Cingular	62,346	64,217	66,143	68,127	70,171	72,276	74,445	76,678	78,978	81,348	714,729	1,319,908
0754-06 Tower/Antenna Rental - T-Mobile	77,538	79,865	82,261	84,728	87,270	89,888	92,585	95,363	98,223	101,170	888,892	1,641,450
0754-07 Tower/Antenna Rental - Metro PCS	9,083	9,356	9,636	9,925	10,223	10,530	10,846	11,171	11,506	11,851	104,128	191,601
0754-10 Tower/Antenna Rental - Clearwire	47,268	48,686	50,147	51,651	53,201	54,797	56,441	58,134	59,878	61,674	0 541,878	1,000,747
0756-01 Fair Oaks Industrial Park - Base Rent	0	0	0	0	0	0	0	0	0	0	0	0
0756-03 Fair Oaks Industrial Park - Late Fees	0	0	0	0	0	0	0	0	0	0	0	0
3606-42 SMART Station Rent	480,857	495,283	510,142	525,446	541,209	557,445	574,169	591,394	609,136	627,410	5,512,490	10,172,877
3607-43 Water Pollution Control Plant Rent	423,583	436,290	449,379	462,860	476,746	491,048	505,780	520,953	536,582	552,679	4,855,900	8,961,191
3607-44 Landfill Rent	299,706	308,698	317,958	327,497	337,322	347,442	357,865	368,601	379,659	391,049	3,435,797	6,340,500
TOTAL RENTS AND CONCESSIONS	2,592,517	2,670,510	2,750,818	2,833,544	2,918,795	3,006,579	3,097,007	3,190,192	3,286,148	3,384,995	29,731,107	56,002,623
	0	0	0	0	0	0	0	0	0	0	0	02.467
0901 Federal Grants - Onizuka	0	0	0	0	0	0	0	0	0		0	93,467
0930 Bureau of Justice Grant	0	0	0	0	0	0	0	0	0	0	0	9,431
0957 US Department of Energy	0	0	0	0	0	0	0	0	0	0	0	7,759
0965-01 Homeland Security Grants	0	0	0	0	0	0	0	0	0	0	0	442,620
1107 Library - CLSA Inter-Library Loan	5,617	5,617	5,617	5,617	5,617	5,617	5,617	5,617	5,617	5,617	56,170	115,581
1110 Bus Shelter Advertising	2,600	2,600	2,600	2,600	2,600	2,600	2,600	2,600	2,600	2,600	26,000	54,600
1111 County of Santa Clara Reimbursement	0	0	0	0	0	0	0	0	0	0	0	139,808
1114 Other Agencies - Reimbursement	0	0	0	0	0	0	0	0	0	0	0	8,731
1117 Santa Clara Co VTA	0	0	0	0	0	0	0	0	0	0	0	10,330
1119-01 PCJPB Reimbursement - Multimodal	211,749	218,102	224,645	231,384	238,326	245,475	252,840	260,425	268,238	276,285	2,427,468	4,507,191
1122 Fremont Pool Cost Sharing	22,859	23,544	24,251	24,978	25,728	26,499	27,294	28,113	28,957	29,825	262,049	465,385
1123 Columbia Pool Cost Sharing	31,799	32,753	33,736	34,748	35,791	36,864	37,970	39,109	40,283	41,491	364,545	647,929
SB 83 Revenue	889,973	916,673	944,173	972,498	1,001,673	1,031,723	1,062,675	1,094,555	1,127,392	1,161,214	10,202,549	18,119,196
TOTAL FEDERAL & INTERGOVERNMENTAL	1,164,597	1,199,290	1,235,022	1,271,825	1,309,734	1,348,779	1,388,996	1,430,419	1,473,086	1,517,032	13,338,780	24,622,029
1002 Office of Emergency Services	0	0	0	0	0	0	0	0	0	0	0	0
1012 Homeowner's Property Tax Relief	226,000	226,000	226,000	226,000	226,000	226,000	226,000	226,000	226,000	226,000	2,260,000	4,746,000

														FY 2011/2012
		ACTUAL 2010/2011	CURRENT 2011/2012	BUDGET 2012/2013	PLAN 2013/2014	PLAN 2014/2015	PLAN 2015/2016	PLAN 2016/2017	PLAN 2017/2018	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	PLAN 2021/2022	TO FY 2021/2022 TOTAL
1014	Motor Vehicle License Fees	707,880	0	0	0	0	0	0	0	0	0	0	0	0
1017	Office of Traffic Safety	4,382	19,400	4,000	0	0	0	0	0	0	0	0	0	23,400
1018	POST Reimbursement	16,003	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	220,000
1022	State Library Grant	48,041	0	0	0	0	0	0	0	0	0	0	0	0
1025	Mandated Cost - SB 90	0	0	0	127,500	130,050	132,651	135,304	138,010	140,770	143,586	143,586	146,457	1,237,914
1025	Mandated Costs PY Reimbursement	49,438	33,333	33,333	33,333	33,333	33,333	33,333	33,333	33,333	33,333	33,333	33,333	366,663
1027	Miscellaneous State Grants	28,394	15,155	52,134	0	0	0	0	0	0	0	0	0	67,289
1034	Library Services and Tech Act	18,109	30,056	0	0	0	0	0	0	0	0	0	0	30,056
1036	Booking Fee Abatement	260	0	0	0	0	0	0	0	0	0	0	0	0
1041	State Tire Enforcement Grant	45,696	32,500	32,500	32,500	32,500	32,500	32,500	32,500	32,500	32,500	32,500	32,500	357,500
1044	Department of Corrections Reimbursement	0	3,500	3,500	3,500	3,570	3,641	3,714	3,789	3,864	3,942	4,020	4,101	41,141
TOTAL	STATE SHARED REVENUE	1,168,512	379,944	371,467	442,833	445,453	448,125	450,851	453,632	456,468	459,360	459,439	462,391	4,829,963
1349	Certified Unified Program Agency	187,080	190,000	190,000	190,000	193,800	197,676	201,630	205,662	209,775	213,971	213,971	218,250	2,224,735
1351-01		86,918	91,917	74,323	75,809	77,326	78,872	80,450	82,059	83,700	85,374	87,081	88,823	905,733
1352-01	Minor Permit Application Fees	84,218	59,450	64,866	66,163	67,487	68,836	70,213	71,617	73,050	74,511	76,001	77,521	769,715
1353	Permit - Bingo	300	250	04,800	00,103	07,487	00,830	0	0	73,030	0	0	0	250
1354	Permit - Building	2,079,470	3,212,511	2,313,008	1,774,077	1,818,429	1,863,890	1,910,487	1,958,249	2,007,205	2,057,385	2,108,820	2,161,541	23,185,602
1355	Permit - Electrical	482,885	664,790	478,649	367,124	376,302	385,710	395,352	405,236	415,367	425,751	436,395	447,305	4,797,982
1356	Permit - Fire Prevention	1,117,421	1,899,747	1,367,818	1,049,116	1,075,344	1,102,227	1,129,783	1,158,028	1,186,978	1,216,653	1,247,069	1,278,246	13,711,010
			38,806					23,078				25,474	26,110	
1358	Permit - Grading	22,026		27,940	21,430	21,966	22,515		23,655	24,246	24,852			280,071
1359	Permit - Hazardous Materials	827,122	801,550	801,550	801,550	817,581	833,933	850,611	867,623	884,976	902,675	920,729	939,144	9,421,922
1360	Permit - Mechanical	388,716	600,581	432,418	331,665	339,957	348,456	357,167	366,096	375,249	384,630	394,245	404,102	4,334,564
1361	Permit - Miscellaneous	3,120	3,182	3,246	3,311	3,377	3,445	3,514	3,584	3,656	3,729	3,803	3,879	38,726
1362	Permit - Fire Operations	192,043	180,000	180,000	183,600	187,272	191,017	194,838	198,735	202,709	206,763	210,899	215,117	2,150,950
1363	Permit - Plumbing and Gas	395,973	620,644	446,863	342,297	350,854	359,626	368,616	377,832	387,278	396,960	406,884	417,056	4,474,909
1364	Permit - Sign	10,004	9,257	6,665	5,105	5,233	5,364	5,498	5,635	5,776	5,921	6,069	6,220	66,743

					KI	EVENUES B	Y SOURCE					EX 2022/2022	FY 2011/2012
												FY 2022/2023 TO	TO
		PLAN 2022/2023	PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	FY 2031/2032 TOTAL	FY 2031/2032 TOTAL
1014	Motor Vehicle License Fees	0	0	0	0	0	0	0	0	0	0	0	0
1017	Office of Traffic Safety	0	0	0	0	0	0	0	0	0	0	0	23,400
1018	POST Reimbursement	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	250,000	470,000
1022	State Library Grant	0	0	0	0	0	0	0	0	0	0	0	0
1025	Mandated Cost - SB 90	150,851	155,377	160,038	164,839	169,784	174,878	180,124	185,528	191,094	196,827	1,729,339	2,967,254
1025	Mandated Costs PY Reimbursement	33,333	33,333	33,333	33,333	0	0	0	0	0	0	133,332	499,995
1027	Miscellaneous State Grants	0	0	0	0	0	0	0	0	0	0	0	67,289
1034	Library Services and Tech Act	0	0	0	0	0	0	0	0	0	0	0	30,056
1036	Booking Fee Abatement	0	0	0	0	0	0	0	0	0	0	0	0
1041	State Tire Enforcement Grant	32,500	32,500	32,500	32,500	32,500	32,500	32,500	32,500	32,500	32,500	325,000	682,500
1044	Department of Corrections Reimbursement	4,224	4,351	4,481	4,615	4,754	4,897	5,043	5,195	5,351	5,511	48,422	89,563
TOTAL	STATE SHARED REVENUE	471,908	476,560	481,352	486,288	458,038	463,274	468,668	474,223	479,944	485,838	4,746,093	9,576,056
1240	C SS IN S IN	224.700	221.542	220, 400	245.642	252.012	260,602	269, 429	27.472	204.747	202 210	2.555.055	4 004 700
1349	Certified Unified Program Agency	224,798	231,542	238,488	245,643	253,012	260,602	268,420	276,473	284,767	293,310	2,577,055	4,801,790
1351-01	Major Permit Application Fees	91,488	94,232	97,059	99,971	102,970	106,059	109,241	112,518	115,894	119,371	1,048,802	1,954,535
1352-01	Minor Permit Application Fees	79,847	82,242	84,709	87,250	89,868	92,564	95,341	98,201	101,147	104,182	915,351	1,685,065
1353	Permit - Bingo	0	0	0	0	0	0	0	0	0	0	0	250
1354	Permit - Building	2,226,387	2,293,178	2,361,974	2,432,833	2,505,818	2,580,992	2,658,422	2,738,175	2,820,320	2,904,930	25,523,029	48,708,631
1355	Permit - Electrical	460,724	474,546	488,782	503,446	518,549	534,105	550,129	566,633	583,631	601,140	5,281,685	10,079,667
1356	Permit - Fire Prevention	1,316,593	1,356,091	1,396,774	1,438,677	1,481,837	1,526,293	1,572,081	1,619,244	1,667,821	1,717,856	15,093,267	28,804,277
1358	Permit - Grading	26,894	27,700	28,532	29,387	30,269	31,177	32,112	33,076	34,068	35,090	308,306	588,377
1359	Permit - Hazardous Materials	967,318	996,337	1,026,228	1,057,014	1,088,725	1,121,387	1,155,028	1,189,679	1,225,369	1,262,130	11,089,215	20,511,138
1360	Permit - Mechanical	416,225	428,711	441,573	454,820	468,465	482,518	496,994	511,904	527,261	543,079	4,771,549	9,106,114
1361	Permit - Miscellaneous	3,996	4,116	4,239	4,366	4,497	4,632	4,771	4,914	5,062	5,213	45,806	84,532
1362	Permit - Fire Operations	221,570	228,217	235,064	242,116	249,379	256,861	264,566	272,503	280,678	289,099	2,540,054	4,691,003
1363	Permit - Plumbing and Gas	429,567	442,454	455,728	469,400	483,482	497,986	512,926	528,314	544,163	560,488	4,924,508	9,399,417
1364	Permit - Sign	6,407	6,599	6,797	7,001	7,211	7,427	7,650	7,880	8,116	8,360	73,449	140,192

	-	ACTUAL 2010/2011	CURRENT 2011/2012	BUDGET 2012/2013	PLAN 2013/2014	PLAN 2014/2015	PLAN 2015/2016	PLAN 2016/2017	PLAN 2017/2018	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	PLAN 2021/2022	TO FY 2021/2022 TOTAL
1366	Permit - Temporary Building	6,504	4,477	3,223	2,469	2,531	2,594	2,659	2,726	2,794	2,864	2,935	3,009	32,280
1368	Permit - Transportation	15,963	15,963	19,671	17,793	18,149	18,512	18,882	19,260	19,645	20,038	20,439	20,847	209,198
1369	Permit - Art in Private Development	0	0	4,881	4,979	5,078	5,180	5,283	5,389	5,497	5,607	5,719	5,833	53,446
1370	Permit - Taxi Driver and Vehicle	46,884	53,100	54,130	55,200	56,304	57,430	58,579	59,750	60,945	62,164	63,407	64,676	645,685
1371	Permit - Misc. Public Safety	10,811	12,600	11,500	11,700	11,934	12,173	12,416	12,664	12,918	13,176	13,440	13,708	138,229
1372	Permit - Liquidambar Street	250	1,350	0	0	0	0	0	0	0	0	0	0	1,350
1373	Adult Entertainment Permits	14,416	15,023	15,325	15,630	15,943	16,261	16,587	16,918	17,257	17,602	17,954	18,313	182,813
1374	OCM Special Event Permit Fee	0	1,498	1,000	1,020	1,040	1,061	1,082	1,104	1,126	1,149	1,172	1,195	12,448
TOTAL	PERMITS AND LICENSES	5,972,123	8,476,696	6,497,076	5,320,038	5,445,906	5,574,777	5,706,725	5,841,823	5,980,146	6,121,774	6,262,505	6,410,894	67,638,361
1502-01	Fines - Library Overdue Material - Circulation Desk Payments	117,395	101,356	67,141	69,827	71,224	72,648	74,101	75,583	77,095	78,637	80,209	81,813	849,633
1502-02	Fines - Overdue/Lost & Damaged-Internet Payments	119,392	146,433	161,076	167,519	170,869	174,287	177,773	181,328	184,955	188,654	192,427	196,275	1,941,595
1503	Fines - Parking	558,785	487,625	497,378	507,325	517,472	527,821	538,377	549,145	560,128	571,330	582,757	594,412	5,933,770
1504	Fines - Traffic and Criminal	379,882	403,425	411,494	419,723	428,118	436,680	445,414	454,322	463,409	472,677	482,130	491,773	4,909,164
1506	Juvenile Diversion	4,875	4,750	4,845	4,942	5,041	5,142	5,244	5,349	5,456	5,565	5,677	5,790	57,801
1507	Late Payment Penalties	21,564	35,000	25,000	25,500	26,010	26,530	27,061	27,602	28,154	28,717	29,291	29,877	308,743
1509	Returned Check Charge	5,428	5,537	5,647	5,760	5,875	5,993	6,113	6,235	6,360	6,487	6,617	6,749	67,373
1514	CUPA Fines	0	14,082	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	24,082
1516	Neighborhood Preservation Code Violations	15,218	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	330,000
1517	Fire Code Violations	1,700	1,100	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	11,100
TOTAL	FINES AND FORFEITURES	1,224,240	1,229,308	1,204,580	1,232,597	1,256,608	1,281,101	1,306,083	1,331,564	1,357,556	1,384,067	1,411,108	1,438,690	14,433,261
1650	Administrative Request Fees	108,664	111,522	111,517	113,747	116,022	118,342	120,709	123,123	125,586	128,098	130,660	133,273	1,332,599
1652	Demolition Fees	23,066	31,751	22,861	17,511	17,949	18,397	18,857	19,329	19,812	20,307	20,815	21,335	228,926
1653	Energy Plan Check Fees	109,860	265,485	191,150	146,421	150,082	153,834	157,679	161,621	165,662	169,803	174,049	178,400	1,914,186
1654	Environmental Review Fees	43,610	31,711	38,232	38,996	39,776	40,571	41,383	42,211	43,055	43,916	44,794	45,690	450,334

												F1 2022/2023	F1 2011/2012
		PLAN 2022/2023	PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	TO FY 2031/2032 TOTAL	TO FY 2031/2032 TOTAL
1366	Permit - Temporary Building	3,099	3,192	3,288	3,386	3,488	3,592	3,700	3,811	3,925	4,043	35,525	67,805
1368	Permit - Transportation	21,473	22,117	22,780	23,464	24,168	24,893	25,640	26,409	27,201	28,017	246,161	455,359
1369	Permit - Art in Private Development	6,008	6,188	6,374	6,565	6,762	6,965	7,174	7,389	7,611	7,839	68,878	122,323
1370	Permit - Taxi Driver and Vehicle	66,616	68,614	70,673	72,793	74,977	77,226	79,543	81,929	84,387	86,919	763,676	1,409,362
1371	Permit - Misc. Public Safety	14,120	14,543	14,980	15,429	15,892	16,369	16,860	17,365	17,886	18,423	161,866	300,095
1372	Permit - Liquidambar Street	0	0	0	0	0	0	0	0	0	0	0	1,350
1373	Adult Entertainment Permits	18,862	19,428	20,011	20,611	21,230	21,867	22,523	23,198	23,894	24,611	216,237	399,049
1374	OCM Special Event Permit Fee	1,231	1,268	1,306	1,345	1,385	1,427	1,470	1,514	1,559	1,606	14,111	26,559
TOTAL	PERMITS AND LICENSES	6,603,221	6,801,318	7,005,357	7,215,518	7,431,984	7,654,943	7,884,591	8,121,129	8,364,763	8,615,706	75,698,531	143,336,892
1502-01	Fines - Library Overdue Material - Circulation Desk Payments	80,995	80,185	79,384	78,590	77,804	77,026	76,255	75,493	74,738	73,991	774,460	1,624,094
1502-02	Fines - Overdue/Lost & Damaged-Internet Payments	202,163	208,228	214,475	220,909	227,537	234,363	241,394	248,636	256,095	263,777	2,317,578	4,259,172
1503	Fines - Parking	612,245	630,612	649,530	669,016	689,087	709,759	731,052	752,984	775,573	798,840	7,018,697	12,952,467
1504	Fines - Traffic and Criminal	506,526	521,722	537,373	553,495	570,099	587,202	604,819	622,963	641,652	660,902	5,806,753	10,715,917
1506	Juvenile Diversion	5,964	6,143	6,327	6,517	6,712	6,914	7,121	7,335	7,555	7,782	68,370	126,171
1507	Late Payment Penalties	30,774	31,697	32,648	33,627	34,636	35,675	36,745	37,848	38,983	40,153	352,785	661,528
1509	Returned Check Charge	6,952	7,160	7,375	7,596	7,824	8,059	8,300	8,549	8,806	9,070	79,691	147,064
1514	CUPA Fines	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	10,000	34,082
1516	Neighborhood Preservation Code Violations	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	300,000	630,000
1517	Fire Code Violations	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	10,000	21,100
TOTAL	FINES AND FORFEITURES	1,477,618	1,517,747	1,559,112	1,601,750	1,645,699	1,690,998	1,737,687	1,785,807	1,835,402	1,886,514	16,738,335	31,171,596
1650	Administrative Request Fees	137,271	141,389	145,631	150,000	154,500	159,135	163,909	168,826	173,891	179,107	1,573,657	2,906,256
1652	Demolition Fees	21,976	22,635	23,314	24,013	24,734	25,476	26,240	27,027	27,838	28,673	251,925	480,850
1653	Energy Plan Check Fees	183,752	189,264	194,942	200,791	206,814	213,019	219,409	225,991	232,771	239,754	2,106,508	4,020,694
1654	Environmental Review Fees	47,061	48,473	49,927	51,425	52,967	54,556	56,193	57,879	59,615	61,404	539,499	989,833

														TO
		ACTUAL 2010/2011	CURRENT 2011/2012	BUDGET 2012/2013	PLAN 2013/2014	PLAN 2014/2015	PLAN 2015/2016	PLAN 2016/2017	PLAN 2017/2018	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	PLAN 2021/2022	FY 2021/2022 TOTAL
		20.050		22.204	22.410	22.404	20.50	24.024	21.515	25.005	25.505	24.045	24.524	250 544
	Legislative Actions	28,058	15,614	22,204	22,648	23,101	23,563	24,034	24,515	25,005	25,505	26,015	26,536	258,741
1667-01 I	Plan Maintenance Fees	325,899	812,987	585,351	448,964	460,188	471,693	483,485	495,572	507,962	520,661	533,677	547,019	5,867,560
1670 I	Plan Check Fees	1,315,061	2,441,994	1,758,236	1,346,809	1,380,479	1,414,991	1,450,366	1,486,625	1,523,791	1,561,886	1,600,933	1,640,956	17,607,066
1673-01	Subdivision Map Filing Fees - Planning	124,527	53,700	80,854	82,471	84,120	85,803	87,519	89,269	91,055	92,876	94,733	96,628	939,028
1676	Special Inspection Reimbursement	9,576	10,666	10,879	11,097	11,319	11,545	11,776	12,012	12,252	12,497	12,747	13,002	129,792
TOTAL CO	DMMUNITY DEVELOPMENT FEES	2,088,322	3,775,430	2,821,284	2,228,664	2,283,036	2,338,740	2,395,809	2,454,278	2,514,179	2,575,549	2,638,423	2,702,839	28,728,230
1801-01	Business License Processing-New Applications	120,809	123,225	15,000	15,300	15,606	15,918	16,236	16,561	16,892	17,230	17,575	17,926	287,471
1801-02	Business License Processing - Renewals	95,273	97,179	0	0	0	0	0	0	0	0	0	0	97,179
3101	Notary Fee	20	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL FIN	NANCE FEES	216,102	220,403	15,000	15,300	15,606	15,918	16,236	16,561	16,892	17,230	17,575	17,926	384,649
2102 I	Library- Lost/Damaged Materials	13,254	13,586	13,926	14,274	14,559	14,851	15,148	15,451	15,760	16,075	16,396	16,724	166,750
2105	Miscellaneous Library Charges	2,697	2,799	2,905	3,015	3,075	3,137	3,200	3,264	3,329	3,395	3,463	3,533	35,114
TOTAL LII	BRARY AND COMMUNITY SERVICES FEES	15,952	16,385	16,831	17,289	17,635	17,987	18,347	18,714	19,088	19,470	19,860	20,257	201,864
2347	Senior Adult Services	0	0	400	400	400	400	400	400	400	400	400	400	4,000
2351	Vending	0	0	6,000	6,000	6,000	6,000	6,300	6,300	6,300	6,300	6,300	6,615	62,115
2357	Youth Basketball League	0	0	121,380	123,801	126,277	128,803	131,379	134,006	136,686	139,420	142,208	145,053	1,329,013
2359	Physical Rec - Basketball	0	0	67,000	68,340	69,707	71,101	72,523	73,973	75,453	76,962	78,501	80,071	733,631
2360	Physical Rec - Volleyball	0	0	36,000	36,720	37,454	38,203	38,968	39,747	40,542	41,353	42,180	43,023	394,190
2361 1	Physical Rec - Open Gym	0	0	40,000	49,400	49,400	49,400	49,400	49,400	58,800	58,800	58,800	58,800	522,200
2364	Fitness/Sports Youth	0	0	262,000	267,000	272,340	277,787	283,343	289,009	294,790	300,685	306,699	312,833	2,866,486
2365	Fitness/Sports Adult	0	0	103,000	103,000	105,060	107,161	109,304	111,491	113,720	115,995	118,315	120,681	1,107,727
2367	Sports Camps Youth	0	0	130,000	135,200	137,904	140,662	143,475	146,345	149,272	152,257	155,302	158,408	1,448,826
2370	Special Events HOTS	0	0	12,000	12,000	12,000	13,000	13,000	13,000	14,000	14,000	14,000	15,000	132,000
2375	Gymnastics - Youth	0	0	297,000	302,940	308,999	315,179	321,482	327,912	334,470	341,160	347,983	354,942	3,252,067

												F1 2022/2023	F1 2011/2012
	-	PLAN 2022/2023	PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	TO FY 2031/2032 TOTAL	TO FY 2031/2032 TOTAL
1655	Legislative Actions	27,332	28,152	28,996	29,866	30,762	31,685	32,636	33,615	34,623	35,662	313,329	572,069
1667-0	I Plan Maintenance Fees	563,430	580,333	597,743	615,675	634,145	653,169	672,765	692,948	713,736	735,148	6,459,090	12,326,650
1670	Plan Check Fees	1,690,185	1,740,890	1,793,117	1,846,910	1,902,318	1,959,387	2,018,169	2,078,714	2,141,075	2,205,308	19,376,073	36,983,139
1673-0	Subdivision Map Filing Fees - Planning	99,527	102,513	105,588	108,756	112,018	115,379	118,840	122,405	126,078	129,860	1,140,963	2,079,991
1676	Special Inspection Reimbursement	13,392	13,794	14,207	14,634	15,073	15,525	15,991	16,470	16,964	17,473	153,523	283,314
TOTAI	COMMUNITY DEVELOPMENT FEES	2,783,924	2,867,441	2,953,465	3,042,069	3,133,331	3,227,331	3,324,151	3,423,875	3,526,591	3,632,389	31,914,566	60,642,796
1801-0	Business License Processing-New Applications	18,464	19,018	19,589	20,176	20,782	21,405	22,047	22,709	23,390	24,092	211,671	499,142
1801-0	2 Business License Processing - Renewals	0	0	0	0	0	0	0	0	0	0	0	97,179
3101	Notary Fee	0	0	0	0	0	0	0	0	0	0	0	0
TOTAI	FINANCE FEES	18,464	19,018	19,589	20,176	20,782	21,405	22,047	22,709	23,390	24,092	211,671	596,320
2102	Library- Lost/Damaged Materials	16,724	16,724	16,724	16,724	16,724	16,724	16,724	16,724	16,724	16,724	167,243	333,992
2105	Miscellaneous Library Charges	3,603	3,675	3,749	3,824	3,900	3,978	4,058	4,139	4,222	4,306	39,454	74,568
TOTAL	LIBRARY AND COMMUNITY SERVICES FEES	20,327	20,400	20,473	20,548	20,624	20,702	20,782	20,863	20,946	21,030	206,697	408,561
2347	Senior Adult Services	400	400	400	400	400	400	400	400	400	400	4,000	8,000
2351	Vending	6,615	6,615	6,615	6,615	6,946	6,946	6,946	6,946	6,946	7,293	68,482	130,597
2357	Youth Basketball League	149,404	153,886	158,503	163,258	168,156	173,200	178,396	183,748	189,261	194,939	1,712,752	3,041,764
2359	Physical Rec - Basketball	82,473	84,948	87,496	90,121	92,824	95,609	98,477	101,432	104,475	107,609	945,464	1,679,096
2360	Physical Rec - Volleyball	44,314	45,643	47,013	48,423	49,876	51,372	52,913	54,501	56,136	57,820	508,011	902,201
2361	Physical Rec - Open Gym	58,800	68,200	68,200	68,200	68,200	68,200	77,600	77,600	77,600	77,600	710,200	1,232,400
2364	Fitness/Sports Youth	322,218	331,885	341,841	352,096	362,659	373,539	384,745	396,288	408,176	420,421	3,693,869	6,560,355
2365	Fitness/Sports Adult	124,301	128,030	131,871	135,827	139,902	144,099	148,422	152,875	157,461	162,185	1,424,976	2,532,702
2367	Sports Camps Youth	163,161	168,055	173,097	178,290	183,639	189,148	194,822	200,667	206,687	212,888	1,870,453	3,319,279
2370	Special Events HOTS	15,000	15,000	16,000	16,000	16,000	17,000	17,000	17,000	18,000	18,000	165,000	297,000
2375	Gymnastics - Youth	365,591	376,558	387,855	399,491	411,476	423,820	436,534	449,631	463,119	477,013	4,191,088	7,443,156

	-	ACTUAL 2010/2011	CURRENT 2011/2012	BUDGET 2012/2013	PLAN 2013/2014	PLAN 2014/2015	PLAN 2015/2016	PLAN 2016/2017	PLAN 2017/2018	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	PLAN 2021/2022	TO FY 2021/2022 TOTAL
2377	Swim Classes - Youth	0	0	188,496	192,266	196,111	200,033	204,034	208,115	212,277	216,523	220,853	225,270	2,063,979
2379	Rec Swim - Youth Drop-In	0	0	16,804	17,140	17,483	17,833	18,189	18,553	18,924	19,303	19,689	20,082	183,999
2381	Pool Rental - Youth	0	0	15,000	15,500	15,810	16,126	16,449	16,778	17,113	17,456	17,805	18,161	166,197
2383	Aquatics Classes - Adult	0	0	17,000	19,000	19,380	19,768	20,163	20,566	20,978	21,397	21,825	22,262	202,338
2385	Special Interest - Child	0	0	65,000	66,300	67,626	68,979	70,358	71,765	73,201	74,665	76,158	77,681	711,732
2388	Visual Arts - Child	0	0	56,100	57,222	58,366	59,534	60,724	61,939	63,178	64,441	65,730	67,045	614,279
2391	Visual Arts - Adult	0	0	13,260	13,525	13,796	14,072	14,353	14,640	14,933	15,232	15,536	15,847	145,193
2392	Dance Classes - Child	0	0	128,720	131,294	133,920	136,598	139,330	142,117	144,959	147,858	150,816	153,832	1,409,444
2393	Dance Classes - Adult	0	0	102,800	104,856	106,953	109,092	111,274	113,500	115,769	118,085	120,447	122,856	1,125,631
2394	Drama - Youth	0	0	45,000	45,900	46,818	47,754	48,709	49,684	50,677	51,691	52,725	53,779	492,737
2396	Cultural Arts Theater Tickets	0	0	25,500	25,500	25,500	28,800	28,800	28,800	28,800	28,800	32,400	32,400	285,300
2397	Preschool Programs	0	0	261,230	269,106	277,179	285,495	294,059	302,881	311,968	321,327	330,966	340,895	2,995,106
2401	Neighborhood Recreation	0	0	269,098	277,170	285,485	294,050	302,871	311,957	321,316	330,955	340,884	351,111	3,084,897
2403	Summer Activities	0	0	2,808	2,808	2,808	2,864	2,921	2,980	3,039	3,100	3,162	3,226	29,717
2404	Non Academic Summer School	0	0	112,268	115,636	119,105	122,678	126,359	130,149	134,054	138,075	142,218	146,484	1,287,026
2406	Senior Adults Dances	0	0	4,240	4,240	5,500	5,500	6,860	6,860	8,170	8,170	9,480	9,480	68,500
2407	Senior Adult Programs	0	0	123,400	125,860	128,377	130,945	133,564	136,235	138,960	141,739	144,574	147,465	1,351,118
2408	Senior Adult Trips	0	0	120,000	122,400	124,848	127,345	129,892	132,490	135,139	137,842	140,599	143,411	1,313,967
2409	Senior Adult Special Events	0	0	8,000	8,160	8,323	8,739	8,914	9,360	9,547	10,024	10,225	10,736	92,029
2410	Therapeutic Services Program	0	0	11,620	11,852	12,089	12,331	12,577	12,829	13,086	13,347	13,614	13,887	127,232
2411	Senior Center Membership	0	0	84,100	84,100	92,510	92,510	92,510	101,761	101,761	101,761	111,937	111,937	974,887
2412	Senior Adult Lunch Program	0	0	36,000	36,000	39,000	39,000	42,000	42,000	45,000	45,000	48,000	48,000	420,000
2413	Teen Programs Co-OP	0	0	41,000	41,000	41,000	41,000	41,000	41,000	41,000	41,000	41,000	41,000	410,000
2417	Registration Service Fees	0	0	12,000	12,000	15,000	15,000	18,000	18,000	21,000	21,000	24,000	24,000	180,000
2418	Fremont Pool User Fees	0	0	45,387	46,295	47,221	48,165	49,129	50,111	51,113	52,136	53,178	54,242	496,978

												TO	TO
	_	PLAN 2022/2023	PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	FY 2031/2032 TOTAL	FY 2031/2032 TOTAL
2377	Swim Classes - Youth	232,028	238,989	246,159	253,544	261,150	268,984	277,054	285,366	293,926	302,744	2,659,944	4,723,923
2379	Rec Swim - Youth Drop-In	20,685	21,305	21,945	22,603	23,281	23,979	24,699	25,440	26,203	26,989	237,128	421,127
2381	Pool Rental - Youth	18,706	19,267	19,845	20,440	21,053	21,685	22,335	23,005	23,696	24,406	214,438	380,635
2383	Aquatics Classes - Adult	22,929	23,617	24,326	25,056	25,807	26,581	27,379	28,200	29,046	29,918	262,860	465,198
2385	Special Interest - Child	80,011	82,412	84,884	87,431	90,054	92,755	95,538	98,404	101,356	104,397	917,242	1,628,973
2388	Visual Arts - Child	69,056	71,128	73,262	75,459	77,723	80,055	82,457	84,930	87,478	90,102	791,650	1,405,929
2391	Visual Arts - Adult	16,322	16,812	17,316	17,836	18,371	18,922	19,490	20,074	20,677	21,297	187,117	332,311
2392	Dance Classes - Child	158,447	163,200	168,096	173,139	178,333	183,683	189,194	194,870	200,716	206,737	1,816,415	3,225,859
2393	Dance Classes - Adult	126,541	130,337	134,248	138,275	142,423	146,696	151,097	155,630	160,299	165,108	1,450,653	2,576,284
2394	Drama - Youth	55,393	57,054	58,766	60,529	62,345	64,215	66,142	68,126	70,170	72,275	635,013	1,127,751
2396	Cultural Arts Theater Tickets	32,400	32,400	32,400	36,000	36,000	36,000	36,000	36,000	36,000	36,000	349,200	634,500
2397	Preschool Programs	351,122	361,656	372,506	383,681	395,191	407,047	419,258	431,836	444,791	458,135	4,025,224	7,020,330
2401	Neighborhood Recreation	361,644	372,493	383,668	395,178	407,033	419,244	431,822	444,776	458,120	471,863	4,145,843	7,230,740
2403	Summer Activities	3,322	3,422	3,525	3,630	3,739	3,851	3,967	4,086	4,209	4,335	38,086	67,803
2404	Non Academic Summer School	150,879	155,405	160,067	164,869	169,815	174,910	180,157	185,562	191,129	196,863	1,729,656	3,016,682
2406	Senior Adults Dances	9,764	9,764	10,057	10,057	10,359	10,359	10,670	10,670	10,990	10,990	103,681	172,181
2407	Senior Adult Programs	151,889	156,446	161,139	165,973	170,952	176,081	181,363	186,804	192,408	198,181	1,741,237	3,092,355
2408	Senior Adult Trips	147,713	152,145	156,709	161,410	166,253	171,240	176,378	181,669	187,119	192,733	1,693,369	3,007,336
2409	Senior Adult Special Events	11,058	11,390	11,732	12,084	12,446	12,820	13,204	13,600	14,008	14,428	126,770	218,799
2410	Therapeutic Services Program	14,303	14,732	15,174	15,629	16,098	16,581	17,079	17,591	18,119	18,662	163,969	291,201
2411	Senior Center Membership	111,937	123,131	123,131	123,131	135,444	135,444	135,444	148,988	148,988	148,988	1,334,626	2,309,513
2412	Senior Adult Lunch Program	51,000	51,000	54,000	54,000	57,000	57,000	60,000	60,000	63,000	63,000	570,000	990,000
2413	Teen Programs Co-OP	41,000	41,000	41,000	41,000	41,000	41,000	41,000	41,000	41,000	41,000	410,000	820,000
2417	Registration Service Fees	27,000	27,000	30,000	30,000	33,000	33,000	36,000	36,000	39,000	39,000	330,000	510,000
2418	Fremont Pool User Fees	55,869	57,545	59,272	61,050	62,881	64,768	66,711	68,712	70,773	72,897	640,478	1,137,456

														FY 2011/2012 TO
		ACTUAL 2010/2011	CURRENT 2011/2012	BUDGET 2012/2013	PLAN 2013/2014	PLAN 2014/2015	PLAN 2015/2016	PLAN 2016/2017	PLAN 2017/2018	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	PLAN 2021/2022	FY 2021/2022 TOTAL
2419	Materials Fee	0	0	1,611	1,659	1,709	1,760	1,813	1,867	1,923	1,981	2,040	2,102	18,465
2422	Elementary After School and Summer Programs	0	0	81,794	81,794	81,794	84,248	84,248	84,248	84,248	86,775	86,775	86,775	842,699
2423	Pottery - Adult	0	0	169,543	174,227	177,712	181,266	184,891	188,589	192,361	196,208	200,132	204,135	1,869,063
2424	Music - Child	0	0	153,285	156,351	159,478	162,667	165,921	169,239	172,624	176,076	179,598	183,190	1,678,428
2425	Music - Adult	0	0	16,320	16,646	16,979	17,318	17,665	18,018	18,379	18,746	19,121	19,503	178,696
2455	Teen Programs	0	0	32,250	33,218	34,214	35,240	36,298	37,387	38,508	39,663	40,853	42,079	369,710
2465	Columbia Co-Op Sports	0	0	34,800	34,800	34,800	34,800	34,800	34,800	34,800	34,800	34,800	34,800	348,000
TOTAL	RECREATION FEES	0	0	3,369,214	3,448,625	3,532,435	3,609,206	3,688,249	3,770,800	3,863,237	3,942,508	4,041,828	4,123,498	37,389,601
2750	Abandoned Vehicles	193,365	200,620	195,000	195,000	195,000	195,000	195,000	195,000	195,000	195,000	195,000	195,000	2,150,620
2751	Animal Control Fees	82,276	85,000	86,700	88,434	90,203	92,007	93,847	95,724	97,638	99,591	101,583	103,615	1,034,341
2754	Emergency Response	28,498	26,640	27,358	27,528	28,079	28,640	29,213	29,797	30,393	31,001	31,621	32,253	322,523
2756	False Burglar Alarm Fees	176,700	175,000	175,000	175,000	175,000	175,000	175,000	175,000	175,000	175,000	175,000	175,000	1,925,000
2760	Police Contract Overtime	27,881	24,082	25,000	25,500	26,010	26,530	27,061	27,602	28,154	28,717	29,291	29,877	297,825
2763	Vehicle Release Fee	135,972	138,000	140,760	143,575	146,447	149,375	152,363	155,410	158,518	161,689	164,923	168,221	1,679,281
2765-01	Other DPS - Address Search	275	275	465	474	484	494	503	514	524	534	545	561	5,373
2765-02	Other DPS - Copy of Incident Report	2,538	2,400	2,400	2,400	2,400	2,400	2,400	2,400	2,400	2,400	2,400	2,400	26,400
2765-03	Other DPS - Copy of Video Tape	356	225	190	194	197	201	205	209	214	218	222	229	2,305
2765-04	Other DPS- Violation Citation Correction	33,280	30,000	30,360	30,968	31,587	32,219	32,863	33,520	34,191	34,874	35,572	36,639	362,793
2765-05	Other DPS - Subpoena Duces Tecum	431	350	430	430	430	430	430	430	430	430	430	430	4,650
2765-06	Other DPS - Applicant Fingerprint Fee	0	100	0	0	0	0	0	0	0	0	0	0	100
2765-07	Other DPS - Photographs	1,670	2,110	2,148	2,191	2,235	2,280	2,325	2,372	2,419	2,468	2,517	2,592	25,656
2765-08	Other DPS - Copy of Audio Recording	501	250	387	394	402	410	418	427	435	444	453	467	4,487
2765-09	Other DPS - Crim. Hist. Clearance Letter	7,794	7,500	7,650	7,803	7,959	8,118	8,281	8,446	8,615	8,787	8,963	9,142	91,265
2766	False Alarm Fee - Fire Alarm	27,050	36,835	35,733	35,470	35,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000	388,038
2767	Fire Contract Reimbursement	6,291	0	0	0	0	0	0	0	0	0	0	0	0
2769	Civil Subpoena Fees	2,182	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	11,000

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	_	PLAN 2022/2023	PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	FY 2031/2032 TOTAL	FY 2031/2032 TOTAL
2419	Materials Fee	2,165	2,230	2,296	2,365	2,436	2,509	2,585	2,662	2,742	2,824	24,815	43,280
2422	Elementary After School and Summer Programs	86,775	89,379	89,379	89,379	89,379	92,060	92,060	92,060	92,060	94,822	907,350	1,750,049
2423	Pottery - Adult	210,259	216,567	223,063	229,755	236,648	243,748	251,060	258,592	266,349	274,340	2,410,381	4,279,443
2424	Music - Child	188,685	194,346	200,176	206,182	212,367	218,738	225,300	232,059	239,021	246,192	2,163,067	3,841,495
2425	Music - Adult	20,089	20,691	21,312	21,951	22,610	23,288	23,987	24,706	25,448	26,211	230,293	408,988
2455	Teen Programs	43,341	44,642	45,981	47,360	48,781	50,244	51,752	53,304	54,903	56,551	496,859	866,570
2465	Columbia Co-Op Sports	34,800	34,800	34,800	34,800	34,800	34,800	34,800	34,800	34,800	34,800	348,000	696,000
TOTAL	RECREATION FEES	4,239,411	4,375,526	4,499,124	4,622,518	4,764,852	4,895,623	5,042,236	5,190,610	5,336,805	5,482,954	48,449,659	85,839,261
2750	Abandoned Vehicles	195,000	195,000	195,000	195,000	195,000	195,000	195,000	195,000	195,000	195,000	1,950,000	4,100,620
2751	Animal Control Fees	106,723	109,925	113,222	116,619	120,118	123,721	127,433	131,256	135,193	139,249	1,223,459	2,257,800
2754	Emergency Response	33,221	34,218	35,244	36,302	37,391	38,512	39,668	40,858	42,083	43,346	380,842	703,365
2756	False Burglar Alarm Fees	175,000	175,000	175,000	175,000	175,000	175,000	175,000	175,000	175,000	175,000	1,750,000	3,675,000
2760	Police Contract Overtime	30,774	31,697	32,648	33,627	34,636	35,675	36,745	37,848	38,983	40,153	352,785	650,610
2763	Vehicle Release Fee	173,268	178,466	183,820	189,334	195,014	200,865	206,891	213,097	219,490	226,075	1,986,319	3,665,600
2765-01	Other DPS - Address Search	578	595	613	632	651	670	690	711	732	754	6,628	12,001
2765-02	Other DPS - Copy of Incident Report	2,472	2,546	2,623	2,701	2,782	2,866	2,952	3,040	3,131	3,225	28,339	54,739
2765-03	Other DPS - Copy of Video Tape	236	243	250	258	265	273	282	290	299	308	2,703	5,008
2765-04	Other DPS- Violation Citation Correction	37,738	38,870	40,037	41,238	42,475	43,749	45,061	46,413	47,806	49,240	432,627	795,419
2765-05	Other DPS - Subpoena Duces Tecum	500	500	500	500	500	500	500	500	500	500	5,000	9,650
2765-06	Other DPS - Applicant Fingerprint Fee	0	0	0	0	0	0	0	0	0	0	0	100
2765-07	Other DPS - Photographs	2,670	2,750	2,833	2,918	3,005	3,095	3,188	3,284	3,382	3,484	30,610	56,267
2765-08	Other DPS - Copy of Audio Recording	481	495	510	525	541	557	574	591	609	627	5,509	9,996
2765-09	Other DPS - Crim. Hist. Clearance Letter	9,417	9,699	9,990	10,290	10,599	10,917	11,244	11,581	11,929	12,287	107,952	199,218
2766	False Alarm Fee - Fire Alarm	35,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000	350,000	738,038
2767	Fire Contract Reimbursement	0	0	0	0	0	0	0	0	0	0	0	0
2769	Civil Subpoena Fees	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	10,000	21,000

	-	ACTUAL 2010/2011	CURRENT 2011/2012	BUDGET 2012/2013	PLAN 2013/2014	PLAN 2014/2015	PLAN 2015/2016	PLAN 2016/2017	PLAN 2017/2018	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	PLAN 2021/2022	TO FY 2021/2022 TOTAL
2770	DPS Alarm Permit Fees	122,849	128,000	133,000	138,000	140,760	143,575	146,447	149,376	152,363	155,410	158,519	161,689	1,607,139
2771	Extraordinary Public Safety Response	0	0	0	0	0	0	0	0	0	0	0	0	0
2772-01	Apartment Inspections - Fire	267,481	270,000	270,200	275,604	281,116	286,738	292,473	298,323	304,289	310,375	316,582	322,914	3,228,615
2773	Parent Project Class Fees	640	653	666	679	693	707	721	735	750	765	780	796	7,944
TOTAL	PUBLIC SAFETY FEES	1,118,030	1,129,040	1,134,447	1,150,644	1,165,001	1,180,124	1,195,550	1,211,285	1,227,334	1,243,704	1,260,401	1,277,826	13,175,355
2355	Baylands Picnic Reservation	63,252	63,500	64,770	66,066	68,048	70,089	72,192	74,358	76,589	78,886	81,253	83,690	799,442
2356	Baylands Vehicle Entry Fee	84,952	84,500	84,500	86,190	87,914	89,672	91,466	93,295	95,161	97,064	99,005	100,985	1,009,751
2900	Engineering Fees	434,608	495,000	431,685	440,319	449,125	458,108	467,270	476,615	486,147	495,870	505,788	515,904	5,221,830
2901	Mathilda/237 Maintenance	32,130	32,130	32,130	32,130	32,130	32,130	32,130	32,130	32,130	32,130	32,130	32,130	353,430
2904	Street Tree Fees	10,682	27,000	8,700	8,874	9,051	9,233	9,417	9,606	9,798	9,994	10,193	10,397	122,263
2909	Temporary Traffic Controls	1,920	1,844	1,881	1,918	1,957	1,996	2,036	2,077	2,118	2,161	2,204	2,248	22,439
2910	Shopping Cart Fee	0	0	900	918	936	955	974	994	1,014	1,034	1,054	1,076	9,855
TOTAL	PUBLIC WORKS FEES	627,544	703,974	624,566	636,415	649,162	662,183	675,485	689,074	702,956	717,138	731,628	746,430	7,539,010
TOTAL	SERVICE FEES	4,065,949	5,845,232	7,981,342	7,496,938	7,662,874	7,824,159	7,989,677	8,160,711	8,343,687	8,515,599	8,709,714	8,888,776	87,418,709
3355	Interest	490,987	500,000	456,887	487,717	1,324,865	1,881,582	2,465,689	2,450,491	2,460,725	2,465,890	2,525,622	2,664,539	19,684,009
	Interest - Sale of Property	0	0	63,000	78,351	225,427	344,903	473,667	951,575	989,638	1,029,224	1,070,393	1,113,209	6,339,388
TOTAL	INTEREST INCOME	490,987	500,000	519,887	566,068	1,550,292	2,226,485	2,939,357	3,402,067	3,450,363	3,495,114	3,596,015	3,777,748	26,023,396
3601-31	Redevelopment Agency Repayment	8,830,951	5,626,662	0	0	0	0	0	0	0	0	0	0	5,626,662
xxxx	Reimbursement From County - Lease Payments	0	0	1,206,523	1,205,689	1,202,750	1,202,750	1,200,750	1,201,625	1,200,250	1,235,625	1,242,375	1,241,250	12,139,587
3601-42	Water Loan Repayment	351,700	351,700	351,700	351,700	351,700	0	0	0	0	0	0	0	1,406,800
3602-43	Sewer Loan Repayment	550,000	1,259,994	1,264,380	1,264,380	1,264,380	1,264,380	1,264,380	1,264,380	1,264,380	850,216	850,216	850,216	12,661,303
3601-	General Services Loan Repayment	500,000	500,000	189,789	0	0	0	0	0	0	0	0	0	689,789
3602	Refuse Loan Repayment (3602-42)	0	1,300,000	3,388,304	3,388,304	4,346,470	4,346,470	4,346,470	4,346,470	4,346,470	4,346,470	4,346,470	4,346,470	42,848,369
3604	Sunnyvale Office Center	245,975	253,354	253,354	253,354	253,354	253,354	255,887	258,446	261,030	263,641	266,277	268,940	2,840,989
3605	Power Generation Facility	814,492	838,927	855,705	872,819	890,276	908,081	926,243	944,768	963,663	982,936	1,002,595	1,022,647	10,208,661

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2555 Baylands Pienic Reservation 86,201 88,787 91,451 94,194 97,020 99,931 102,929 106,017 109,197 112,473 98,800 1,787,741 2356 Baylands Vehicle Entry Fee 104,015 107,135 110,349 113,660 112,078 120,582 124,199 127,925 131,63 135,716 1,192,414 2202,165 2900 Engineering Fees 531,381 547,322 563,742 580,654 598,074 616,016 634,496 653,531 673,137 693,331 60,9168 11,313,514 2901 Mathida 237 Maintenance 32,130 32,130 32,130 32,130 32,130 32,130 32,130 32,130 32,130 32,130 32,130 32,130 32,130 32,130 32,130 32,130 32,130 32,130 32,130 32,130 32,130 32,130 32,130 32,130 32,130 32,130 32,130 32,130 32,130 32,130 32,130 32,130 32,130 32,130 <
2356 Baylands Vehicle Entry Fee 104,015 107,135 110,349 113,660 117,070 120,582 124,199 127,925 131,763 135,716 1,192,414 2,202,165 2900 Engineering Fees 531,381 547,322 563,742 580,654 598,074 616,016 634,496 653,531 673,137 693,331 6091,684 11,313,514 2901 Mathilda/237 Maintenance 32,130 32,130 32,130 32,130 32,130 32,130 32,130 32,130 32,130 32,130 32,130 32,130 32,130 32,130 32,130 32,130 32,130 32,130 32,130 32,130 32,130 32,130 32,130 32,130 32,130 32,130 32,130 32,130 32,130 32,130 32,130 32,130 32,130 32,130 32,130 32,130 32,130 32,130 32,130 32,130 32,130 32,145,00 24,540,50 24,540,50 2,654 2,658 2,658 2,530 2,660 2,684
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2904 Street Tree Fees 10,709 11,031 11,361 11,702 12,053 12,415 12,787 13,171 13,566 13,973 122,769 245,032 2909 Temporary Traffic Controls 2,315 2,385 2,456 2,530 2,606 2,684 2,765 2,847 2,933 3,021 26,542 48,981 2910 Shopping Cart Fee 1,108 1,141 1,175 1,211 1,247 1,284 1,323 1,363 1,403 1,445 12,700 22,555 TOTAL VUBLIC WORKS FEES 76,859 789,931 812,665 836,081 860,191 885,042 910,629 936,984 964,129 992,089 8,755,609 16,294,618 TOTAL VUBLIC WORKS FEES 9,134,023 3,403,159 3,406,091 3,263,177 3,092,748 10,497,095 11,105,399 11,415,335 11,730,188 103,892,465 191,311,174 A literest 3,483,663 3,30,159 3,295,560 1,675,282 1,759,046 1,846,998
2909 Temporary Traffic Controls 2,315 2,385 2,456 2,530 2,606 2,684 2,765 2,847 2,933 3,021 26,522 48,981 2910 \$\text{Dopping Cart Fee}\$ 1,108 1,141 1,175 1,211 1,212 1,284 1,323 1,363 1,403 1,445 12,700 22,555 TOTAL FEES 767,859 789,931 812,665 836,081 860,199 885,042 910,629 936,984 964,129 992,089 875,609 16,294,618 17,704 1,347 1,347 1,347 1,347 1,349,099 10,497,099 10,798,022 11,105,339 11,415,335 11,30,138 103,892,465 191,311,174 1,347 1,447 2,776,752 2,572,802 2,372,800 2,201,663 29,549,926 49,233,935 49,233,935 1,447 1,519,530 1,595,506 1,675,282 1,759,046 1,846,998 1,933,48 2,036,315 2,18,131 2,245,038 18,202,46 24,541,752 3,775,686 1,447 1,447,
2910 Shopping Cart Fee 1,108 1,141 1,175 1,211 1,247 1,284 1,323 1,363 1,403 1,445 1,270 22,555 TOTAL PUBLIC WORKS FEES 767.859 789,931 812,665 836,081 860,199 885,042 910,629 936,984 964,129 992,089 8,755,609 16,294,618 TOTAL FEES 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1,105 1
TOTAL VERISCE SEES 767,859 789,931 812,665 836,081 860,199 885,042 910,629 936,984 964,129 992,099 8,755,609 16,294,618 70TAL SERVICE FEES 9,134,023 9,403,280 9,664,013 9,286,656 10,216,475 10,497,095 10,798,052 11,105,399 11,415,335 11,730,138 103,892,465 191,311,174 10,1519,530 11,417,11 11,519,530 11,519,530 11,519,530 11,519,530 11,519,530 11,519,530 11,519,530 11,519,530 11,519,530 11,519,530 11,519,530 11,519,530 11,519,530 11,519,530 11,519,530 11,519,530 11,519,530 11,519,530 11,519,530 11,519,530 11,519,530 11,519,530 11,519,530 11,519,530 11,519,530 11,519,530 11,519,530 11,519,530 11,519,530 11,519,530 11,519,530 11,519,530 11,519,530 11,519,530 11,519,530 11,519,530 11,519,530 11,519,530 11,519,530 11,519,530 11,519,530 11,519,530 11,519,530 11,519,530 11,519,530 11,519,530 11,519,530 11,519,530 11,519,530 11,519,530 11,519,530 11,519,530 11,519,530 11,519,530 11,519,530 11,519,530 11,519,530 11,519,530 11,519,530 11,519,530 11,519,530 11,519,530 11,519,530 11,519,530 11,519,530 11,519,530 11,519,530 11,519,530 11,519,530 11,519,530 11,519,530 11,519,530 11,519,530 11,519,530 11,519,530 11,519,530 11,519,530 11,519,530 11,519,530 11,519,530 11,519,530 11,519,530 11,519,530 11,519,530 11,519,530 11,519,530 11,519,530 11,519,530 11,519,530 11,519,530 11,519,530 11,519,530 11,519,530 11,519,530 11,519,530 11,519,530 11,519,530 11,519,530 11,519,530 11,519,530 11,519,530 11,519,530 11,519,530 11,519,530 11,519,530 11,519,530 11,519,530 11,519,530 11,519,530 11,519,530 11,519,530 11,519,530 11,519,530 11,519,530 11,519,530 11,519,530 11,519,530 11,519,530 11,519,530 11,519,530 11,519,530 11,519,530 11,519,530 11,519,530 11,519,530 11,519,530 11,519,530 11,519,530 11,519,530 11,519,530 11,519,530 11,519,530 11,519,530 11,519,530 11,519,530 11,519,530 11,519,530 11,519,530 11,519,530 11,519,530 11,519,530 11,519,530 11,519,530 11,519,530 11,519,530 11,519,530 11,519,530 11,519,530 11,519,530 11,519,530 11,519,530 11,519,530 11,519,530 11,519,530 11,519,530 11,519,530 11,519,530 11,519,530 11,519,530 11,519
TOTAL SERVICE FEES 9,134,023 9,403,280 9,664,013 9,928,656 10,216,475 10,497,095 10,798,052 11,105,399 11,415,335 11,730,138 103,892,465 191,311,174 3355 Interest
3355 Interest - Sale of Property 1,447,171 1,519,530 1,595,506 1,675,282 1,759,046 1,846,998 1,939,348 2,036,315 2,138,131 2,245,038 18,202,364 24,541,752 10.00
Interest - Sale of Property 1,447,171 1,519,530 1,595,506 1,675,282 1,759,046 1,846,998 1,939,348 2,036,315 2,138,131 2,245,038 18,202,364 24,541,752 10TAL INTEREST INCOME 4,931,135 4,949,689 5,001,597 4,938,458 4,851,793 4,796,769 4,716,100 4,609,118 4,510,931 4,446,700 47,752,290 73,775,686 2 3,001,301 4,001,301 4,001,301 4,001,301 4,001,301 4,001,301 4,001,301 4,001,301 4,001,301 4,001,301 4,001,301 4,001,301 4,001,301 4,001,301 4,001,301 4,001,301 4,001,301 4,001,301 4,001,301 4,001,301 4,001,301 4,001,301 4,001,301 4,001,301 4,001,301 4,001,301 4,001,301 4,001,301 4,001,301 4,001,301 4,001,301 4,001,301 4,001,301 4,001,301 4,001,301 4,001,301 4,001,301 4,001,301 4,001,301 4,001,301 4,001,301 4,001,301 4,001,301 4,001,301 4,001,301 4,001,301 4,001,301 4,001,301 4,001,301 4,001,301 4,001,301 4,001,301 4,001,301 4,001,301 4,001,301 4,001,301 4,001,301 4,001,301 4,001,301 4,001,301 4,001,301 4,001,301 4,001,301 4,001,301 4,001,301 4,001,301 4,001,301 4,001,301 4,001,301 4,001,301 4,001,301 4,001,301 4,001,301 4,001,301 4,001,301 4,001,301 4,001,301 4,001,301 4,001,301 4,001,301 4,001,301 4,001,301 4,001,301 4,001,301 4,001,301 4,001,301 4,001,301 4,001,301 4,001,301 4,001,301 4,001,301 4,001,301 4,001,301 4,001,301 4,001,301 4,001,301 4,001,301 4,001,301 4,001,301 4,001,301 4,001,301 4,001,301 4,001,301 4,001,301 4,001,301 4,001,301 4,001,301 4,001,301 4,001,301 4,001,301 4,001,301 4,001,301 4,001,301 4,001,301 4,001,301 4,001,301 4,001,301 4,001,301 4,001,301 4,001,301 4,001,301 4,001,301 4,001,301 4,001,301 4,001,301 4,001,301 4,001,301 4,001,301 4,001,301 4,001,301 4,001,301 4,001,301 4,001,301 4,001,301 4,001,301 4,001,301 4,001,301 4,001,301 4,001,301 4,001,301 4,001,301 4,001,301 4,001,301 4,001,301 4,001,301 4,001,301 4,001,301 4,001,301 4,001,301 4,001,301 4,001,301 4,001,301 4,001,301 4,001,301 4,001,301 4,001,301 4,001,301 4,001,301 4,001,301 4,001,301 4,001,301 4,001,301 4,001,301 4,001,301 4,001,301 4,001,301 4,001,301 4,001,301 4,001,301 4,001,301 4,001,301 4,001,301 4,001,301 4,001,301 4,001,301
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3602-43 Sewer Loan Repayment 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 850,216 8
3601- General Services Loan Repayment 0 0 0 0 0 0 0 0 0 0 0 0 689,789
3602 Refuse Loan Repayment (3602-42) 4,346,470 0 0 0 0 0 0 0 0 4,346,470 47,194,839
3604 Sunnyvale Office Center 274,319 279,805 285,401 291,109 296,931 302,870 308,927 315,106 321,408 327,836 3,003,713 5,844,702
3605 Power Generation Facility 1,053,326 1,084,926 1,117,474 1,150,998 1,185,528 1,221,094 1,257,727 1,295,459 1,334,322 1,374,352 12,075,207 22,283,868

													F1 2011/2012
	ACTUAL 2010/2011	CURRENT 2011/2012	BUDGET 2012/2013	PLAN 2013/2014	PLAN 2014/2015	PLAN 2015/2016	PLAN 2016/2017	PLAN 2017/2018	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	PLAN 2021/2022	TO FY 2021/2022 TOTAL
TOTAL INTERFUND REVENUES	11,293,118	10,130,637	7,509,755	7,336,246	8,308,930	7,975,035	7,993,730	8,015,689	8,035,794	7,678,888	7,707,933	7,729,523	88,422,161
1208 Restricted Cash Donations	1,455	500	0	0	0	0	0	0	0	0	0	0	500
1216 Miscellaneous Grants - Other	10,000	47,084	0	0	0	0	0	0	0	0	0	0	47,084
4460-02 Repayments - Conway Property Owners	20,630	18,119	18,119	18,119	18,119	18,119	18,119	18,119	8,674	8,674	8,674	8,674	161,529
3801-01 Personal Property Sale	11,014	14,170	8,262	8,427	8,596	8,768	8,943	9,122	9,304	9,490	9,680	9,874	104,637
2764 Unclaimed Property	3,384	0	0	0	0	0	0	0	0	0	0	0	0
2774 DPS Property Revenue	18,862	2,552	0	0	0	0	0	0	0	0	0	0	2,552
4100 Miscellaneous Revenues	5,537	5,000	5,100	5,202	5,306	5,412	5,520	5,631	5,743	5,858	5,975	6,095	60,844
4102 Damage to City Property	284,980	100,000	102,000	104,040	106,121	108,243	110,408	112,616	114,869	117,166	119,509	121,899	1,216,872
4104 Jury Duty Reimbursement	70	0	0	0	0	0	0	0	0	0	0	0	0
4114 Cash Overage & Shortage	100	0	0	0	0	0	0	0	0	0	0	0	0
4116-02 Photocopies - Public Safety	1,197	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	11,000
4116-04 Photocopies - Other Departments	3,030	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	11,000
4117-01 Printed Material Sales	585	597	609	621	634	646	659	672	686	700	714	728	7,266
Printed Material Sale - Public Works/Plans & 4117-05 Specs	7,686	5,753	5,868	5,985	6,105	6,227	6,352	6,479	6,608	6,741	6,875	7,013	70,007
4121 Miscellaneous Reimbursement	85,250	45,195	0	0	0	0	0	0	0	0	0	0	45,195
TOTAL MISCELLANEOUS	453,780	240,970	141,958	144,395	146,880	149,416	152,002	154,639	147,885	150,629	153,428	156,283	1,738,484
3800 Real Property Sale	0	0	9,000,000	2,130,818	0	0	0	11,474,036	0	0	0	0	22,604,854
TOTAL SALE OF PROPERTY	0	0	9,000,000	2,130,818	0	0	0	11,474,036	0	0	0	0	22,604,854
4400 Transfers In	9,192,356	9,429,422	8,202,315	8,293,048	8,611,532	8,772,743	9,025,394	9,075,317	9,347,695	9,556,909	9,700,036	9,905,780	99,920,191
TOTAL TRANSFERS IN	9,192,356	9,429,422	8,202,315	8,293,048	8,611,532	8,772,743	9,025,394	9,075,317	9,347,695	9,556,909	9,700,036	9,905,780	99,920,191
xxxx Budget Supplement Revenues	0	0	0	0	0	0	0	0	0	0	0	0	0
FUND TOTAL	132,691,667	138,862,401	147,654,494	142,878,742	149,322,488	153,630,593	158,164,630	174,102,961	167,156,131	171,675,330	176,683,552	182,069,613	1,762,200,935

				K	EVENUES	SY SOURCE						
	PLAN 2022/2023	PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	FY 2022/2023 TO FY 2031/2032 TOTAL	FY 2011/2012 TO FY 2031/2032 TOTAL
TOTAL INTERFUND REVENUES	7,805,581	2,214,947	2,253,091	2,292,323	2,332,675	2,374,180	2,416,870	2,460,780	2,505,946	2,552,404	29,208,796	117,630,957
1208 Restricted Cash Donations	0	0	0	0	0	0	0	0	0	0	0	500
1216 Miscellaneous Grants - Other	0	0	0	0	0	0	0	0	0	0	0	47,084
4460-02 Repayments - Conway Property Owners	8,674	8,674	8,674	1,313	1,313	1,313	1,313	1,313	1,313	1,313	35,213	196,742
3801-01 Personal Property Sale	10,170	10,475	10,789	11,113	11,447	11,790	12,144	12,508	12,883	13,270	116,588	221,225
2764 Unclaimed Property	0	0	0	0	0	0	0	0	0	0	0	0
2774 DPS Property Revenue	0	0	0	0	0	0	0	0	0	0	0	2,552
4100 Miscellaneous Revenues	6,278	6,466	6,660	6,860	7,066	7,278	7,496	7,721	7,953	8,191	71,968	132,812
4102 Damage to City Property	125,556	129,323	133,203	137,199	141,315	145,554	149,921	154,419	159,051	163,823	1,439,364	2,656,235
4104 Jury Duty Reimbursement	0	0	0	0	0	0	0	0	0	0	0	0
4114 Cash Overage & Shortage	0	0	0	0	0	0	0	0	0	0	0	0
4116-02 Photocopies - Public Safety	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	10,000	21,000
4116-04 Photocopies - Other Departments	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	10,000	21,000
4117-01 Printed Material Sales	750	772	795	819	844	869	895	922	950	978	8,594	15,860
Printed Material Sale - Public Works/Plans & 4117-05 Specs	7,223	7,440	7,663	7,893	8,130	8,374	8,625	8,884	9,150	9,425	82,807	152,813
4121 Miscellaneous Reimbursement	0	0	0	0	0	0	0	0	0	0	0	45,195
TOTAL MISCELLANEOUS	160,651	165,151	169,785	167,197	172,114	177,178	182,394	187,766	193,300	198,999	1,774,534	3,513,018
3800 Real Property Sale	0	0	0	0	0	0	0	0	0	0	0	22,604,854
TOTAL SALE OF PROPERTY	0	0	0	0	0	0	0	0	0	0	0	22,604,854
4400 Transfers In	10,302,885	10,518,442	10,830,879	11,152,579	11,452,177	11,792,251	12,232,384	12,595,590	12,874,098	13,255,767	117,007,052	216,927,243
TOTAL TRANSFERS IN	10,302,885	10,518,442	10,830,879	11,152,579	11,452,177	11,792,251	12,232,384	12,595,590	12,874,098	13,255,767	117,007,052	216,927,243
xxxx Budget Supplement Revenues	0	0	0	0	0	0	0	0	0	0	0	0
FUND TOTAL	188,316,084	188,691,525	195,008,287	201,432,442	208,015,023	214,928,431	222,159,454	229,543,473	237,094,304	245,055,441	2,130,244,463	3,892,445,398

SPECIAL REVENUE FUNDS

Special Revenue Funds are used to account for the proceeds of specific revenue sources that are legally restricted or earmarked for particular functions or activities of government. In many cases, a Special Revenue Fund has been set up in response to legal requirements established by a granting agency or another level of government.

Housing Fund

The Housing Fund is comprised primarily of housing mitigation fees and Below-Market-Rate Housing ("BMR") fees and fines. Expenditures are for operations related to developing affordable housing, managing the City's below-market-rate housing program, and for capital and special projects that produce new affordable housing. The Housing Fund contains two sub-funds, one for Housing Mitigation Fees and the other for BMR revenues.

Housing Mitigation Sub-Fund

Housing Mitigation fees are development impact fees paid by developers of large new employment-generating developments, pursuant to S.M.C. 19.22.035, in order to maintain or improve the City's jobs/housing balance. These fees are used to provide additional affordable housing in the City. Housing Mitigation fees and accrued interest are maintained in a separate sub-fund of the Housing Fund.

During the first ten years of the long-term financial plan, Housing Mitigation Fees in the amount of \$23 million are projected to be received from anticipated industrial or office developments. During the second ten years, an additional \$29.6 million is projected. Revenue projections are based on a number of factors, including: current projects in the pipeline, historical collections, total development square footage eligible to pay this fee, and the current and projected per square foot Housing Mitigation Fee.

Over the past five years, this revenue stream has allowed the City to assist a number of important housing projects, most notably the provision of over \$4 million to assist in the development of 123 affordable apartments for seniors and over \$2 million to acquire 20 rental apartments for lower-income households. Assistance to affordable housing developments is provided in the form of a loan, with payments either amortized, deferred, or based on residual receipts of the project's projected operating cash flow. Interest rates vary and are set forth in each loan agreement. Down payment assistance loans are deferred for thirty years or until sale or transfer of the home. Payments received on these loans are deposited into this Sub-Fund and re-used for additional housing activities.

In FY 2011/2012, this Sub-Fund is expected to receive a \$3.5 million loan repayment related to a \$4 million loan it made for the Fair Oaks Senior Housing property. During the first ten years of the planning period, staff projects the Housing Fund/Housing Mitigation Sub-Fund will receive a total of

\$2.1 million in loan repayments, including payment in full of the \$450,000 loan for the Aster Park Apartments property and amortization on other outstanding loans. Approximately \$1 million is expected in the final ten years of the long-term plan.

Interest income on the reserve balances in this sub-fund continues to accrue and is available for future housing projects.

Project expenditures total \$13.4 million for FY 2012/2013, including \$8.1 million for the development of affordable housing at the Armory site. The funds for this project have been set aside since FY 2009/2010 for the specific purpose of providing affordable housing/homeless assistance as a part of the Onizuka Base Relocation and Closure process. Other notable projects include \$5 million for the anticipated development of additional affordable housing and \$300,000 for a contribution to the Housing Trust Fund of Santa Clara County.

By the end of FY 2012/2013 the Housing Mitigation Sub-Fund is projected to have a Housing Mitigation Reserve balance of approximately \$4.5 million. These funds are available for future affordable housing projects in the City when they are identified. A placeholder entitled Future Housing Projects is included in the Long-Term Financial Plan for such projects.

Below Market Rate (BMR) Housing Sub-Fund

The Housing Fund has a second sub-fund for Below Market Rate (BMR) housing revenues and expenditures.

The BMR Program does not generate funds for housing, but rather generates affordable housing directly, through mandatory development requirements applied to most new housing developments. This is a land use/zoning tool used nationally to guarantee a minimum level of affordable housing even in higher cost areas, known as "inclusionary zoning." The Municipal Code requires that developers sell 12.5% of all new homes in subdivision and condominium developments to lower and moderate income households at affordable prices established by the BMR program guidelines and SMC Chapter 19.66. The BMR Program has specific eligibility requirements and income limits for prospective buyers of BMR homes.

Revenues in the BMR Sub-Fund include BMR application fees, revenues from BMR compliance and enforcement actions, payments on loans originating from the Sub-Fund, and interest earnings. Expenditures include operating costs for administering and monitoring the BMR program, and a special project for BMR compliance enforcement (\$10,200).

The BMR Housing Sub-Fund has a BMR In-Lieu Fee Reserve for deposit of "BMR In-Lieu Fees" received from developers of smaller projects "in lieu of" providing actual BMR homes for sale. This option is currently available only to developments of 19 or fewer new homes, pursuant to the Municipal Code. The fees are intended to be used by the City to provide a comparable amount of affordable housing elsewhere in the City. This reserve is reduced in future years of the planning period as the in-lieu fees received from the prior projects are expended. Staff anticipates receiving

additional in-lieu fees from future projects, however, such events occur infrequently. The current BMR ordinance will likely be amended within the next few years, per Council direction to improve certain aspects of the program. After these amendments have been adopted, staff will adjust the inlieu fee revenue projections accordingly.

HOME Grant Fund

HOME Investment Partnership Program grants from the federal government may be used to provide housing affordable to lower-income households. Eligible uses of HOME grant funds include acquisition, new construction, rehabilitation, tenant-based rental assistance, and down payment assistance. The activities must benefit low income households with incomes at or below 80% of area median income. According to federal statutes, HOME grants must be committed to a specific project within two years and fully expended within five years of the grant award.

The recommended long-term financial plan for the HOME Grant Fund includes an estimated grant allocation for FY 2012/2013 of \$321,000 and shows ongoing estimated HOME grant revenues of the same amount as a placeholder for future allocations. This is a decrease of over 50% from the FY 2011/2012 allocation, as these grant funds continue to be cut by the federal government.

Funds in FY 2012/2013 are allocated to Operations (\$103,213) and three special projects. The projects are First

Time Homebuyer Loans (\$100,000), Tenant Based Rental Assistance (\$200,000), and Mid-Peninsula Housing – Garland Plaza Rehabilitation (\$1.5 million). Included in the long-term financial plan is a line item for Future HOME/Housing Projects beginning in FY 2013/2014. As specific projects are identified, they will be brought to Council for approval.

Approximately \$4.7 million in loan payments are expected throughout the 20-year plan. Expenditures of these repayments will be for future HOME projects, to be identified and approved by Council.

Community Development Block Grant (CDBG) Fund

The Community Development Block Grant (CDBG) program is a federal program that allocates annual grants to larger cities and urban counties to develop viable communities by providing decent housing, a suitable living environment, and needed public services, principally for low and moderate income persons. The City receives an annual appropriation from the U.S. Department of Housing and Urban Development (HUD) based on a formula derived by community need.

The Community Development Block Grant Fund consists of two sub-funds which account for revenues from Community Development Block Grants and the repayment of commercial and residential loans. Primary expenditures are for operations, housing opportunities, capital projects, and most of the City's outside group funding efforts.

Community Development Block Grant (CDBG) Sub-Fund

The CDBG Sub-Fund accounts for Community Development Block Grants from the federal government. The Housing division staff estimates that the FY 2012/2013 entitlement amount will be \$996,570. Since the City has received CDBG funds annually over a number of years, we are showing future grant receipts at the FY 2012/2013 entitlement level throughout the 20-year financial plan. The estimated allocation is more than 20% less than the allocation from two years ago. As the federal government grapples with a sizeable deficit and a contentious political environment, varying levels of cuts to CDBG funds have been proposed. Staff anticipates some further reduction but believes the program will continue long term.

The CDBG and HOME grants must be spent in accordance with a five-year "Consolidated Plan," a strategic plan and budget for use of these grants, submitted to HUD for approval every five years. The plan identifies a jurisdiction's overall needs for affordable housing and other community development activities. HUD requires the City to submit annual updates during the intervening years of the Consolidated Plan, generally done in May of each year.

CDBG funds may be used for acquisition, rehabilitation and preservation of existing affordable housing, certain types of public services and facilities, and elimination of blight. Capital and special projects funded with CDBG must implement the goals of the 2010-2015 Consolidated Plan. The City submits

a performance report to HUD annually to report on its uses of the CDBG and HOME funds, and how these activities contribute toward achieving the goals of the Consolidated Plan.

Additionally, by regulation, up to 15% of the annual CDBG allocation plus prior year program income may be used for public (human) services. The recommended FY 2012/2013 Budget includes \$217,436 for granting to qualified human services providers or "sub-recipients". This is the second year of an existing two-year grant cycle for human services (also known as Outside Group Funding).

CDBG funds may also be used for projects that benefit groups with special needs, such as senior or handicapped citizens, or for targeted geographical areas that meet certain income requirements. FY 2012/2013 projects include \$100,000 for Home Access, Paint and Emergency Repair, and Energy-Efficiency; \$100,000 for ADA Curb Retrofits; \$242,402 for the completion of the Columbia Neighborhood Center expansion; and \$220,000 for the Sunnyvale Workforce Development Program.

CDBG Revolving Loan Sub-Fund

The Revolving Loan Sub-Fund was established by Council action in 2001, pursuant to HUD regulations for uses of CDBG "Program Income" from City loans funded with CDBG grants in prior years, and was separated for accounting purposes in FY 2003/2004. This revolving fund allows the

City to account for program income from housing loans made with CDBG funds and reuse those funds for the same purpose (housing rehabilitation), pursuant to HUD regulations.

The Revolving Loan Sub-Fund has one source of revenue: loan payments on prior CDBG housing loans. The current CDBG loan portfolio includes approximately 200 loans with a total outstanding debt of over \$10 million. Staff projects \$207,000 in revenue for FY 2012/2013 from the CDBG loan payments.

The recommended FY 2012/2013 Budget contains one project for the Revolving Loan Sub-Fund which is to provide up to \$150,000 in single family rehabilitation loans during the fiscal year.

Park Dedication Fund

State law allows local communities to require developers of housing units to offset the impact of those new housing units on the City's ratio of open space per 1,000 population by providing additional open space or paying a comparable fee. The Park Dedication Fund was established to meet statutory requirements regarding the accounting for Park Dedication Fees paid by developers. In general, the City collects park in-lieu fees for housing projects that do not dedicate land for use as parks or open space. This fee is calculated on an average fair market value per square foot as determined by the Community Development Department annually. In prior

years, the fee was based on a park facility standard of 1.25 acres per 1,000 population. In November 2009, Council raised the standard to 3.0 acres per 1,000 population over a three-year period. In April 2011, Council moved to raise the standard to 5.0 acres per 1,000 population, also to be phased in over three years. Due to current market conditions, the value used to calculate the fee for FY 2012/2013 is being held flat at \$69 per square foot.

Park Dedication revenues are accounted for in the Park Dedication Fund as legally required, and then available resources are appropriated here or transferred to the Capital Projects Fund or the Infrastructure Fund for designated and approved park-related projects.

Authorizing language in the State Quimby Act indicates that fees may be used to pay for "developing new or rehabilitating existing neighborhood or community park or recreational facilities." Certain legal cases have clarified that park inlieu fees may be used for parks or recreational facilities that are adjacent to the subdivision or multi-family development from which they are collected but may also be used for larger community parks and regional facilities that are reasonably available for use by the residents of the subdivision or development. Park Dedication Fees may not be used for operating or routine maintenance. For the last several years, Park Dedication Fees were also used to pay for golf course rehabilitation projects. In April 2011, however, Council acted to cease that practice for projects that were not already

programmed to be funded in this manner, determining instead that golf course revenues associated with the Golf and Tennis Enterprise Fund would pay for these improvements.

Park in-lieu fees must be committed within a five-year period, and certain of these fees are subject to the Fee Mitigation Act, which requires specific review and findings every five years. The City conforms with both of these requirements.

It is estimated that approximately \$5.8 million in Park Dedication Fees will be received during FY 2011/2012. Based on current projects in process, revenues for FY 2012/2013 and FY 2013/2014 are expected to be \$4.5 million and \$4.1 million, respectively. These projections reflect the phase in of the 3.0 acre and 5.0 acre standards recently implemented. For FY 2014/2015 and beyond, revenues are projected based on 200 dwelling units per year being added that are eligible to pay the fee at the full 5.0 acre standard. These projections yield approximately \$66 million in revenue over the first ten years and an additional \$86 million during the second ten years of the long-term plan.

The Park Dedication Fund also receives rental income from six houses that the City purchased in anticipation of expanding Murphy Park and Orchard Gardens Park. The long-term financial plan projects that the houses associated with Murphy Park will be sold in FY 2012/2013, with proceeds being available to fund other park-related capital or infrastructure. Estimated revenue from rental income for the three remaining Orchard Gardens houses is expected to be \$57,000 in FY

2012/2013. Rental income ends after FY 2012/2013 as the houses are demolished and park expansion gets underway.

The Park Dedication Fund is responsible for all parks-related capital and infrastructure projects. A total of \$29.4 million in transfers to the Capital and Infrastructure Funds is programmed throughout the long-term financial plan to ensure that our park facilities are in good working condition to meet increased public use. Approximately \$6.1 million is programmed for transfer in FY 2012/2013, the majority of which is for the Seven Seas Neighborhood Park (\$4.0 million). Other notable projects include Orchard Gardens Park Expansion, which is funded for a total of \$900,000 between FY 2012/2013 and FY 2013/2014, and Theatre Lighting and Sound Replacement for \$356,000 in FY 2012/2013.

During an April 2011 study session, staff advised Council of its plans to develop for Council's consideration more detailed policies related to implementation of the Park Dedication Fund revenues. In February 2012 during another study session, staff returned to Council with its recommendations related to the use of Park Dedication Fee revenues. Council direction to staff was to return with a written Council Policy on how Park Dedication Fees would be allocated in the future. The policy will include a minimum percentage of funds to be used for park land acquisition, guidelines on project prioritization, and a methodology for allocating funds for City-wide and local park improvements. Staff expects to return to Council in the near future so the new policies should be in place to guide development of the FY 2013/2014 capital

improvement program budget. In the meantime, this year's budget submittal focuses on projects related to rehabilitation of existing park and recreation infrastructure. As such, the \$29.4 million programmed for transfer to the Capital and Infrastructure Funds over the 20-year plan only reflect the existing park and recreation infrastructure, with the exception of the Seven Seas and Orchard Gardens projects. Another \$127 million has been programmed into the long-term plan as a placeholder for Future Park Dedication Funded Projects. These future projects will be determined based on the results of the prioritization discussed above.

Asset Forfeiture Fund

The Asset Forfeiture Fund was established to account for monies received through drug and other law enforcement activities as allowed under Federal and State asset forfeiture guidelines. The purposes for which asset forfeiture can be used are limited, and funds are drawn down for new one-time expenses targeted for law enforcement services. As this is done, caution should be used to assure that these expenses are ones that fit into the City's priorities and that do not lead to unnecessary future liabilities.

It is expected that the Asset Forfeiture Fund will end FY 2011/2012 with approximately \$875,000 in reserves. Future funds cannot be anticipated and are not programmed for the remaining years of the long-term financial plan. The Fund does earn interest revenue on its unexpended balance. For FY 2012/2013 this is projected to be about \$5,000.

The recommended FY 2012/2013 Budget includes a continuing transfer to the General Fund to support juvenile diversion activities within the Police Services program. The City currently has an agreement with the County of Santa Clara to pay for the direct salary, excluding benefits, of one Deputy Probation Officer. For FY 2012/2013, this amount is \$98,123. This transfer is reflected through FY 2016/2017 when there are not enough available funds to fully support this program. At that time, the Public Safety Department will need to evaluate the juvenile diversion activities in relationship to other departmental priorities to determine whether to continue funding the program within the City's General Fund.

The recommended FY 2012/2013 Budget includes \$48,960 for the Police Services Equipment - Cell Phones project, which supports the cost of specialized cellular phones used for police services. When Asset Forfeiture Funds are projected to run out in FY 2018/2019, the department will need to evaluate the use of these phones. If additional asset forfeiture funds are received in the future, they will be applied toward the cost of these phones.

Police Services Augmentation Fund

The Police Services Augmentation Fund accounts for two grant programs that provide monies for law enforcement purposes. The first is the Supplemental Law Enforcement Services (SLES) program established by the State, and the second is a smaller federal Edward Byrne Memorial Justice

Assistance Grant from the Bureau of Justice Administration (BJA).

The State SLES monies constitute the major portion of this Fund. The City first received the SLES grant in FY 1996/1997. Over the years, the amounts of both grants have decreased or varied significantly. BJA decreased from a high of \$70,158 to a low of \$10,807. BJA funding for FY 2012/2013 is expected to be \$10,000. SLES funding has fluctuated over the years, with a high of nearly \$300,000 in FY 1996/1997 to a low of \$100,000 in FY 2008/2009 and again in FY 2010/2011. After initially being eliminated, funding for FY 2011/2012 was restored to a level of nearly \$270,000, which was the result of the State shifting Motor Vehicle License funds away from local agency General Funds into the grants that provide SLES funding. This was intended to be a permanent shift, and as such, funding in the amount of \$267,759 has been programmed for FY 2012/2013.

Initially the Police Services Augmentation Fund monies were used to fund full-time positions within the Department of Public Safety. Over the years as the funding levels have been reduced, even to the extent that the availability of SLES funding has been in jeopardy, utilizing SLES funds to pay for personnel has become increasingly difficult. As such, during the budget development process for FY 2012/2013, the Department of Public Safety realigned all of its staffing within General Fund programs and has planned the use of SLES funds, as available, for equipment and other initiatives that

augment police services. This will allow for greater flexibility when funding fluctuates as it has done in the past.

Employment Development Fund

The City of Sunnyvale, as administrative entity for the North Valley (NOVA) Job Training Consortium, is required by legislation and regulations to account for the use of various federal and state funds and program revenues for the workforce development activities that are conducted for the consortium. The City established the Employment Development Fund to fulfill this obligation.

NOVA, formed in 1983, serves the cities of Cupertino, Los Altos, Milpitas, Mountain View, Palo Alto, Santa Clara and Sunnyvale. The City of Sunnyvale, through its NOVA Workforce Services Department, administers NOVA's programs on behalf of the consortium cities. NOVA has a wide variety of programs funded through various sources, with baseline funding originating from the federal government and passing through the State of California. A significant amount of additional grant money is received through competitive grants from federal and state sources. Since July 1, 2000, the primary funding source for the NOVA Workforce Services Department has been federal Workforce Investment Act (WIA) appropriations and competitive grants.

The WIA dictates funding formulas whereby the allocation of funds provided by Congress to support the Act are

distributed to the states. A primary factor of these formulas is the unemployment rate. These funds come in three targeted categories: Youth, Adult, and Dislocated Worker. Each of these categories serves a defined population.

The recommended FY 2012/2013 Budget is based on an estimate of grant resources for the year. In addition, NOVA's staffing level is based on an approach that budgets staffing only for its most stable funding resources, which are NOVA's allocated funding and its longest-funded competitive WIA grant, funded from the State's Additional Assistance pool. NOVA has a long history of being very competitive for additional federal and state resources and intends to submit several grant applications during the year. Any additional revenues and expenditures as a result of new grants obtained, including the need to budget casual staff for those short-term projects, will be reflected in a cumulative budget modification submitted each fiscal year. For the purposes of the City's recommended FY 2012/2013 Budget, we have taken the total funding estimates as described and used these as the basis for NOVA's FY 2012/2013 program and service levels. Due to the ending of two major discretionary grants, one federal under the American Recovery and Reinvestment Act and one state for the SolarTech Workforce Innovation Collaborative, overall NOVA staffing levels are being reduced by 8 regular full-time employees, 3 regular part-time employees, and 15 casual part-time employees as of the end of the 2011/2012 fiscal year.

It is important to note that, as different grants come and go, various programs and activities operated by NOVA often have a short lifespan relative to programs operated by other City departments. Therefore, the current listings of programs that have been operated by NOVA during the last several years are not included in the budget document. Rather, a base funding level will be carried into the new fiscal year and the budget will be modified for planned activities, outcomes, and expenditures during the course of the year as new funding is secured and new contract goals and obligations are agreed upon.

In the past, the NOVA Workforce Services Fund's long-term financial plan reflected grant revenues only for the immediate planning period. To recognize NOVA's long tenure in the City, an average grant of \$6 million per year has been projected for the next three fiscal years, growing to \$7 million in year four, and reaching \$8 million per year for all subsequent years for the duration of the 20-year planning period.

Parking District Fund

The Parking District Fund is a small fund that provides for the ongoing landscape and maintenance of downtown parking lots through assessments on property owners within the district. The Downtown Parking District includes all public parking in the downtown area, with the exception of the parking provided by the Sunnyvale Town Center.

The approval of Proposition 218 had a significant effect on the methodologies utilized to raise assessments to fund maintenance and operations within the Parking District. Proposition 218 not only deals with the approach and methodologies to be used for benefit assessments, but also the approval process. Essentially, after a method has been selected, a vote occurs by those who would be assessed, with votes weighted according to the amount of assessment. If this weighted majority does not approve the assessment, then it does not go forward.

For a number of years, the Parking District assessment was set by an election held every one or two years. In June 2009, the District property owners approved a long-term assessment methodology whereby the FY 2009/2010 assessment rate was set as the base rate which would be adjusted annually by the previous year's change in the Consumer Price Index going forward. The Long-Term Financial Plan for FY 2012/2013 reflects this methodology over the full 20-Year Plan. The special assessment for FY 2012/2013 is projected to be \$164,092. It is anticipated the Parking District and assessment methodology will be reviewed after the redevelopment of the adjacent Town Center and Town and Country sites.

In addition to operations costs, the Parking District Fund reflects a special project that has funding programmed annually to pay for the costs of calculating and implementing the assessments.

Gas Tax Fund

The Gas Tax Fund is required by State law to account for Gas Taxes collected and allocated by the State. The State Gasoline Tax is a flat rate per gallon levied on gasoline and other motor fuels. Gas Tax is distributed to the State, cities and counties on a formula primarily based on population. The share of Gas Taxes that Sunnyvale is allocated has declined slightly as population growth in other areas of the state outpace our growth rate. Citizens in California also pay federal gasoline taxes, but we are a "net donor state" in that we receive less in transportation funding than we pay in gasoline taxes.

In March 2010 the legislature passed a bill that repealed the State Sales Tax on gasoline, which had been the funding source for Proposition 42, and replaced it with an increased excise tax on gasoline. In effect, this increased the Gas Tax rate to 35.3 cents per gallon. The intention was to replace the revenues expected from Proposition 42. As such, it includes an annual index which ensures that it will keep pace with the Sales Tax revenue. It should be noted that only the State Sales Tax on gasoline was repealed; the local 1% rate remains intact. Starting with the adopted FY 2011/12 Budget, revenues and expenditures that were formerly in the Traffic Congestion Relief Fund (Proposition 42) were incorporated into the Gas Tax Fund to reflect this legislation.

Combined Gas Tax revenues have been projected at approximately \$3.65 million each year throughout the 20-

Year Plan. Because these revenues are based on the number of gallons sold and not on price, no growth in revenue is projected.

In accordance with state law, the Gas Tax Fund receives interest earnings on any unspent cash balances. Gas Tax funds must be spent on maintenance and capital related to public streets and highways. The Gas Tax Fund works in tandem with the General Fund, with a set amount of funding for operations and remaining funds used to cover Gas Taxeligible capital projects.

Operating expenses programmed for Public Works Department street maintenance in this fund are approximately \$2 million annually for FY 2012/2013 and the remainder of the first ten years of the long-term plan. Operating expenses covered by the Gas Tax Fund are \$1.2 million in the second ten years of the long-term plan.

The recommended FY 2012/2013 Budget for the Gas Tax Fund has transfers to the Capital and Infrastructure Funds of \$1,544,146. The seven projects to be funded by these transfers are: Traffic Signal Controller Replacement (\$93,121); Traffic Signal Hardware and Wiring (\$357,000); Pavement Rehabilitation (\$878,724); Street Lights Conduit Replacement (\$51,000); Battery Backup System for Traffic Signals Maintenance (\$52,224); Traffic Signal Lights LED Array Replacements (\$45,900); and Calabazas Creek Bridge

at Old Mountain View-Alviso Road (\$66,177). Additionally, the Evaluation of Bridges and Levees (\$200,000), Minor Repair of Bridges and Culverts (\$10,200), and City Share of Development Costs – Streets (\$10,200) projects are directly funded by the Gas Tax Fund.

The project administration expenditure in the Gas Tax Fund represents the in-lieu charges for Engineering Services that are expected to be utilized in supporting capital projects that are funded from the Gas Tax Fund.

Transportation Development Act (TDA) Fund

In FY 2003/2004 a small special revenue fund was established to account for activities related to Transportation Development Act (TDA) funds. These funds were created by State legislation that annually returns to each region in the State ½ of 1% of State Sales Tax revenues to be used for transportation projects. These funds are restricted for pedestrian and bicycle facilities and bicycle safety education programs and must be segregated for those purposes. The TDA, in accordance with Public Utilities Code Section 99245, must submit a report of a fiscal and compliance audit made by an independent auditor at the end of each fiscal year.

The recommended FY 2012/2013 Budget includes revenues of \$94,203 from TDA funds. These funds will be spent on the Duane Avenue Bicycle Lanes project.

Youth and Neighborhood Services Fund

The Youth and Neighborhood Services Fund accounts for the revenues and ongoing operating program expenditures associated with the management and maintenance of the Columbia Neighborhood Center (CNC). On May 10, 1994, Council approved development of a neighborhood service center at Columbia Middle School to meet the health, social, recreational, and educational needs of North Sunnyvale residents (with an emphasis on serving disadvantaged youth) through a coordinated network of services. Advanced Micro Devices contributed \$1 million to the Columbia Neighborhood Center project, one-half of which Council used to establish the Youth Opportunity Fund (now renamed the Youth and Neighborhood Services Fund) to generate interest to help offset ongoing operating program expenditures.

The operating program expenditures for Columbia Neighborhood Center and related projects are accounted for in this fund along with the associated program revenues. As outlined in the partnership agreement, the City is reimbursed by the Sunnyvale School District for a portion of the cost of services provided at the Columbia Neighborhood Center. For FY 2012/2013 this reimbursement is projected to be \$181,134 and considers the additional reimbursement related to the recently completed Center expansion. Other revenues to the fund are recreation fees, rental fees for the facilities, interest earnings on the endowment, and an annual subsidy from the General Fund. For FY 2012/2013, this subsidy is expected to be \$514,476.

Expenses included in this fund are for the direct services provided at the CNC, including CNC operations, which are now overseen by the Library and Community Services Department. It should be noted that expenses for Public Safety activities associated with CNC, which were formerly budgeted in the CNC program, were removed in FY 2010/2011 and are now reflected in the Public Safety Department budget.

Redevelopment Successor Agency Fund

As part of Governor Brown's effort to deal with the State's budget deficit, the Governor proposed the elimination of redevelopment agencies (RDAs) in the FY 2011/2012 State Budget. In June 2011, the State Legislature approved and the Governor signed two pieces of legislation: ABx1 26, which dissolved RDAs and ABx1 27, which allowed RDAs to opt into a voluntary alternative program to avoid the dissolution by making payments. The California Redevelopment Association and the League of California Cities challenged both pieces of legislation on constitutional grounds. In late December 2011, the State Supreme Court ruled that ABx1 26 was constitutional and ABx1 27 was not. As a result all RDAs, including the Sunnyvale Redevelopment Agency, were legally dissolved on February 1, 2012.

The City has elected to be the Successor Agency, overseeing the wind down of the RDA. An Oversight Board supervises the Successor Agency. It is made up of seven members as follows: two members appointed by the County board of supervisors, two appointed by the mayor, one from the largest special district determined by property tax share, one appointed by the county superintendent of education, and one appointed by the Chancellor of the California Community Colleges.

A critical piece of the wind down process is the determination of enforceable obligations for payment from the former property tax increment allocation. Debt service obligations are recognized as enforceable obligations in ABx1 26 and the Sunnyvale Oversight Board has approved the debt service payments for the Central Core Redevelopment Project Tax Allocation Bonds (TABS) and the reimbursement of lease payments for the Parking Facility Certificates of Participation.

Obligations of the Amended Disposition and Development and Owner Participation Agreement (ADDOPA), the current development agreement for the Town Center project, have also been approved as enforceable obligations. This includes cost sharing for the environmental remediation of the site and the property tax sharing agreement. As part of the ADDOPA, the RDA agreed to give the developer up to \$4.5 million per year of Tax Increment generated by the project plus 50% of any receipts above this amount, in return for construction by the developer of public streets and underground parking through FY 2025/2026.

A final determination has not been made on the loan repayments to the General Fund. ABx1 26 specifically excludes most types of agreements between a RDA and its sponsoring community as an enforceable obligation after a

RDA is dissolved. At the beginning of FY 2011/2012, the RDA owed approximately \$60 million to the General Fund, largely the result of the RDA's inability to raise sufficient tax increment revenue to repay the City for annual lease payments made by the City for debt obligations. In fact, the City continued to provide funding for many years following the passage of Proposition 13 to support RDA operations. In the FY 2011/2012 Budget, the General Fund had anticipated a total of \$134 million over the 20-year financial plan in loan repayments and accrued interest.

There is pending legislation that may allow the City to recover some of the loan repayments. A portion may also be recognized because it is directly tied to debt service obligations. However, because a determination has not been made at this time, the recommended budget does not include loan repayments after the dissolution date.

The recommended budget presents two financial plans: one for the close out of the RDA Fund effective February 1, 2012 and one for the Redevelopment Successor Agency's enforceable obligations. The RDA Fund includes loan repayments made to the General Fund through January 31, 2012. The Redevelopment Successor Agency Fund includes payments to the developer under the terms of the ADDOPA. \$6.5 million is budgeted for FY 2011/2012 because of the accrued liability. The developer is not eligible for a payment until a milestone is met. \$6.5 million represents what is owed to date, accrued from FY 2002/2003 that will be due immediately when the milestone is met.

The financial plan also includes administrative expenses. ABx1 26 allows for reimbursement of administrative expenses, up to a cap. It should also be noted that administrative expenses are the last in line to be reimbursed from the former property tax increment allocation. Therefore, if there are not enough funds to cover the administrative expenses, the General Fund would have to absorb these costs.

CITY OF SUNNYVALE 070. COMBINED HOUSING FUND LONG TERM FINANCIAL PLAN JULY 1, 2011 TO JUNE 30, 2022

	ACTUAL 2010/2011	CURRENT 2011/2012	BUDGET 2012/2013	PLAN 2013/2014	PLAN 2014/2015	PLAN 2015/2016	PLAN 2016/2017	PLAN 2017/2018	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	PLAN 2021/2022	TO FY 2021/2022 TOTAL
RESERVE/FUND BALANCE, JULY 1	11,938,039	13,057,267	17,414,399	6,121,620	6,023,680	5,929,794	5,993,094	6,063,482	6,177,693	6,233,207	6,313,190	6,418,951	13,057,267
CURRENT RESOURCES:													
Housing Mitigation Fees	1,284,437	1,843,205	2,100,000	2,142,000	2,184,840	2,228,537	2,273,108	2,318,570	2,364,941	2,412,240	2,460,485	2,509,694	24,837,619
Housing Loan Repayments	113,611	3,810,675	653,210	329,756	332,245	313,520	298,695	298,695	217,435	198,695	198,695	198,695	6,850,316
Miscellaneous Reimbursement	362,653	0	0	0	0	0	0	0	0	0	0	0	0
Rental Income	14,574	17,100	17,100	0	0	0	0	0	0	0	0	0	34,200
State Housing Grant	4,632,304	1,671,204	0	0	0	0	0	0	0	0	0	0	1,671,204
BMR Processing Fees	10,100	29,500	29,500	30,090	30,692	31,306	31,932	32,570	33,222	33,886	34,564	35,255	352,517
BMR Code Violation Revenues	0	0	10,200	10,404	10,612	10,824	11,041	11,262	11,487	11,717	11,951	12,190	111,687
Interest Income	82,606	80,256	49,107	136,598	200,172	266,764	269,472	273,864	276,000	279,076	283,143	289,090	2,403,542
TOTAL CURRENT RESOURCES	6,500,285	7,451,940	2,859,117	2,648,848	2,758,561	2,850,951	2,884,247	2,934,961	2,903,085	2,935,614	2,988,838	3,044,925	36,261,085
TOTAL AVAILABLE RESOURCES	18,438,324	20,509,207	20,273,516	8,770,468	8,782,241	8,780,745	8,877,341	8,998,443	9,080,778	9,168,821	9,302,028	9,463,876	49,318,352
CURRENT REQUIREMENTS:													
Operations	594,208	627,865	671,713	679,363	700,250	716,939	732,275	746,977	762,188	778,429	793,390	809,595	8,018,984
Special Projects	4,736,584	2,390,004	13,424,278	10,404	19,344	10,824	20,297	11,262	21,402	11,717	22,659	12,190	15,954,380
Future Housing Projects	0	0	0	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	18,000,000
Transfer To General Fund	0	25,000	0	0	74,285	0	0	0	0	0	0	0	99,285
General Fund In-Lieu	50,265	51,939	55,905	57,021	58,568	59,888	61,288	62,511	63,981	65,485	67,028	68,514	672,128
TOTAL CURRENT REQUIREMENTS	5,381,057	3,094,808	14,151,896	2,746,788	2,852,447	2,787,651	2,813,860	2,820,750	2,847,571	2,855,631	2,883,077	2,890,299	42,744,777
RESERVES:													
Housing Mitigation Reserve	3,088,163	7,530,662	4.502.625	4,533,625	4,560,566	4.741.521	4.939.682	5,192,522	5,398,142	5,640,273	5,920,809	6,263,306	6,263,306
Onizuka Reserve	8,200,000	8,100,000	0	0	0	0	0	0	0	0	0	0	0
BMR Reserve	1,769,104	1,783,737	1,618,995	1,490,055	1,369,228	1,251,573	1,123,800	985,171	835,065	672,917	498,142	310,270	310,270
TOTAL RESERVES	13,057,267	17,414,399	6,121,620	6,023,680	5,929,794	5,993,094	6,063,482	6,177,693	6,233,207	6,313,190	6,418,951	6,573,576	6,573,576
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

CITY OF SUNNYVALE 070. COMBINED HOUSING FUND LONG TERM FINANCIAL PLAN JULY 1, 2022 TO JUNE 30, 2032

				JUL	1 1, 2022 10	JUNE 30, 203	4					
	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	FY 2022/2023 TO FY 2031/2032	FY 2011/2012 TO FY 2031/2032
	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	TOTAL	TOTAL
RESERVE/FUND BALANCE, JULY 1	6,573,576	5,768,353	5,329,142	5,071,945	5,064,560	4,263,485	3,709,733	3,388,345	3,343,992	3,561,610	6,573,576	13,057,267
CURRENT RESOURCES:												
Housing Mitigation Fees	2,584,985	2,662,535	2,742,411	2,824,683	2,909,424	2,996,706	3,086,608	3,179,206	3,274,582	3,372,819	29,633,959	54,471,578
Housing Loan Repayments	198,695	198,695	198,695	198,695	198,695	198,695	198,695	198,695	198,695	198,695	1,986,950	8,837,266
Miscellaneous Reimbursement	0	0	0	0	0	0	0	0	0	0	0	0
Rental Income	0	0	0	0	0	0	0	0	0	0	0	34,200
State Housing Grant	0	0	0	0	0	0	0	0	0	0	0	1,671,204
BMR Processing Fees	36,313	37,402	38,524	39,680	40,870	42,097	43,359	44,660	46,000	47,380	416,287	768,804
BMR Code Violation Revenues	12,556	12,932	13,320	13,720	14,131	14,555	14,992	15,442	15,905	16,382	143,936	255,623
Interest Income	466,621	593,853	735,278	887,613	1,050,201	1,225,003	1,411,328	1,611,317	1,824,259	2,052,460	11,857,933	14,261,475
TOTAL CURRENT RESOURCES	3,299,170	3,505,417	3,728,228	3,964,391	4,213,322	4,477,056	4,754,982	5,049,320	5,359,441	5,687,737	44,039,065	80,300,150
TOTAL AVAILABLE RESOURCES	9,872,746	9,273,770	9,057,370	9,036,336	9,277,882	8,740,541	8,464,715	8,437,665	8,703,433	9,249,347	50,612,641	93,357,417
CURRENT REQUIREMENTS:												
Operations	921,739	858,860	884,520	880,634	906,961	933,971	961,983	990,796	1,020,329	1,050,901	9,410,694	17,429,678
Special Projects	24,121	12,932	25,810	13,720	27,620	14,555	29,567	15,442	31,368	16,382	211,518	16,165,898
Future Housing Projects	3,000,000	3,000,000	3,000,000	3,000,000	4,000,000	4,000,000	4,000,000	4,000,000	4,000,000	4,000,000	36,000,000	54,000,000
Transfer To General Fund	87,889	0	0	0	0	0	0	0	0	0	87,889	187,174
General Fund In-Lieu	70,644	72,837	75,096	77,422	79,816	82,282	84,821	87,435	90,126	92,897	813,376	1,485,504
TOTAL CURRENT REQUIREMENTS	4,104,393	3,944,629	3,985,426	3,971,776	5,014,397	5,030,808	5,076,371	5,093,673	5,141,823	5,160,180	46,523,477	89,268,254
RESERVES:												
Housing Mitigation Reserve	5,661,655	5,329,142	5,071,945	5,064,560	4,263,485	3,709,733	3,388,345	3,343,992	3,561,610	4,089,166	4,089,166	4,089,166
Onizuka Reserve	0	0	0	0	0	0	0	0	0	0	0	0
BMR Reserve	106,698	0	0	0	0	0	0	0	0	0	0	0
TOTAL RESERVES	5,768,353	5,329,142	5,071,945	5,064,560	4,263,485	3,709,733	3,388,345	3,343,992	3,561,610	4,089,166	4,089,166	4,089,166
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0

CITY OF SUNNYVALE 071. HOME GRANT FUND LONG TERM FINANCIAL PLAN JULY 1, 2011 TO JUNE 30, 2022

				JUL	1 1, 2011 10 3	JUNE 30, 2022	2						
	ACTUAL	CURRENT	BUDGET	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	FY 2011/2012 TO FY 2021/2022
	2010/2011	2011/2012	2012/2013	2013/2014	2014/2015	2015/2016	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021	2021/2022	TOTAL
RESERVE/FUND BALANCE, JULY 1	0	0	1,445,468	1,419,819	0	0	0	0	0	0	0	0	0
CURRENT RESOURCES:													
HOME Grant Allocations:													
HUD Program Year 2006	196,192	0	0	0	0	0	0	0	0	0	0	0	0
HUD Program Year 2007	617.337	0	0	0	0	0	0	0	0	0	0	0	0
HUD Program Year 2008	602,533	0	0	0	0	0	0	0	0	0	0	0	0
HUD Program Year 2009	70,156	615,315	0	0	0	0	0	0	0	0	0	0	615,315
HUD Program Year 2010	75,888	682,995	0	0	0	0	0	0	0	0	0	0	682,995
HUD Program Year 2011	0	670,399	0	0	0	0	0	0	0	0	0	0	670,399
HUD Program Year 2012	0	0	320,568	0	0	0	0	0	0	0	0	0	320,568
Future HUD Allocations	0	0	0	320,568	320,568	320,568	320,568	320,568	320,568	320,568	320,568	320,568	2,885,112
Transfer From CDBG (RLF)	0	53,000	0	0	0	0	0	0	0	0	0	0	53,000
Housing Loan Repayments	0	0	1,564,337	55,000	55,000	55,000	55,000	55,000	55,000	55,000	55,000	55,000	2,059,337
TOTAL CURRENT RESOURCES	1,562,106	2,021,709	1,884,905	375,568	375,568	375,568	375,568	375,568	375,568	375,568	375,568	375,568	7,286,726
TOTAL AVAILABLE RESOURCES	1,562,106	2,021,709	3,330,373	1,795,387	375,568	375,568	375,568	375,568	375,568	375,568	375,568	375,568	7,286,726
CURRENT REQUIREMENTS:													
Operations	96,317	86,560	103,213	104,253	104,253	104,253	104,253	104,253	104,253	104,253	104,253	104,253	1,128,050
In-Lieu Charges	7,216	4,556	7,341	7,923	7,923	7,923	7,923	7,923	7,923	7,923	7,923	7,923	83,206
Special Projects	1,458,573	485,125	1,800,000	0	0	0	0	0	0	0	0	0	2,285,125
Future HOME/Housing Projects	0	0	0	1,683,211	263,392	263,392	263,392	263,392	263,392	263,392	263,392	263,392	3,790,345
TOTAL CURRENT REQUIREMENTS	1,562,106	576,241	1,910,554	1,795,387	375,568	375,568	375,568	375,568	375,568	375,568	375,568	375,568	7,286,726
RESERVES:													
HOME Reserve	0	1,445,468	1,419,819	0	0	0	0	0	0	0	0	0	0
TOTAL RESERVES	0	1,445,468	1,419,819	0	0	0	0	0	0	0	0	0	0
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0
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CITY OF SUNNYVALE 071. HOME GRANT FUND LONG TERM FINANCIAL PLAN JULY 1, 2022 TO JUNE 30, 2032

				JUL	1 1, 2022 10	JUNE 30, 203.	4					
	PLAN 2022/2023	PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	FY 2022/2023 TO FY 2031/2032 TOTAL	FY 2011/2012 TO FY 2031/2032 TOTAL
RESERVE/FUND BALANCE, JULY 1	0	0	0	0	0	0	0	0	0	0	0	0
CURRENT RESOURCES:												
HOME Grant Allocations:												
HUD Program Year 2006	0	0	0	0	0	0	0	0	0	0	0	0
HUD Program Year 2007	0	0	0	0	0	0	0	0	0	0	0	0
HUD Program Year 2008	0	0	0	0	0	0	0	0	0	0	0	0
HUD Program Year 2009	0	0	0	0	0	0	0	0	0	0	0	615,315
HUD Program Year 2010	0	0	0	0	0	0	0	0	0	0	0	682,995
HUD Program Year 2011	0	0	0	0	0	0	0	0	0	0	0	670,399
HUD Program Year 2012	0	0	0	0	0	0	0	0	0	0	0	320,568
Future HUD Allocations	320,568	320,568	320,568	320,568	320,568	320,568	320,568	320,568	320,568	320,568	3,205,680	6,090,792
Transfer From CDBG (RLF)	0	0	0	0	0	0	0	0	0	0	0	53,000
Housing Loan Repayments	63,816	63,816	2,004,418	67,740	67,740	67,740	189,990	67,740	67,740	67,740	2,728,480	4,787,817
TOTAL CURRENT RESOURCES	384,384	384,384	2,324,986	388,308	388,308	388,308	510,558	388,308	388,308	388,308	5,934,160	13,220,886
TOTAL AVAILABLE RESOURCES	384,384	384,384	2,324,986	388,308	388,308	388,308	510,558	388,308	388,308	388,308	5,934,160	13,220,886
CURRENT REQUIREMENTS:												
Operations	104,253	104,253	104,253	104,253	104,253	104,253	104,253	104,253	104,253	104,253	1,042,530	2,170,580
In-Lieu Charges	7,923	7,923	7,923	7,923	7,923	7,923	7,923	7,923	7,923	7,923	79,232	162,438
Special Projects	0	0	0	0	0	0	0	0	0	0	0	2,285,125
Future HOME/Housing Projects	272,208	272,208	2,212,810	276,132	276,132	276,132	398,382	276,132	276,132	276,132	4,812,398	8,602,743
TOTAL CURRENT REQUIREMENTS	384,384	384,384	2,324,986	388,308	388,308	388,308	510,558	388,308	388,308	388,308	5,934,160	13,220,886
RESERVES:												
HOME Reserve	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL RESERVES	0	0	0	0	0	0	0	0	0	0	0	0
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0

CITY OF SUNNYVALE 110. COMBINED COMMUNITY DEVELOPMENT BLOCK GRANT FUND LONG TERM FINANCIAL PLAN JULY 1, 2011 TO JUNE 30, 2022

													FY 2011/2012
	ACTUAL 2010/2011	CURRENT 2011/2012	BUDGET 2012/2013	PLAN 2013/2014	PLAN 2014/2015	PLAN 2015/2016	PLAN 2016/2017	PLAN 2017/2018	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	PLAN 2021/2022	TO FY 2021/2022 TOTAL
RESERVE/FUND BALANCE, JULY 1	1,731,435	1,196,126	1,025,815	697,348	390,920	247,576	102,714	268,989	206,383	311,637	248,662	185,687	1,196,126
CURRENT RESOURCES:													
HUD Program Year 2007	6,992	0	0	0	0	0	0	0	0	0	0	0	0
HUD Program Year 2008	23,364	0	0	0	0	0	0	0	0	0	0	0	0
HUD Program Year 2009	1,240,830	0	0	0	0	0	0	0	0	0	0	0	0
HUD Program Year 2010	200,357	1,137,962	0	0	0	0	0	0	0	0	0	0	1,137,962
HUD Program Year 2011	0	1,118,139	0	0	0	0	0	0	0	0	0	0	1,118,139
HUD Program Year 2012	0	0	996,570	0	0	0	0	0	0	0	0	0	996,570
Future HUD Allocations	0	0	0	996,570	996,570	996,570	996,570	996,570	996,570	996,570	996,570	996,570	8,969,130
Housing Loan Repayments	218,534	506,000	206,881	170,827	104,658	103,140	414,277	185,395	353,254	185,023	185,023	118,760	2,533,238
Emergency Shelter Grants (ESG)	5,748	0	0	0	0	0	0	0	0	0	0	0	0
Transfer From CDBG	0	0	150,000	0	0	0	0	0	0	0	0	0	150,000
TOTAL CURRENT RESOURCES	1,695,825	2,762,101	1,353,451	1,167,397	1,101,228	1,099,710	1,410,847	1,181,965	1,349,826	1,181,597	1,181,597	1,115,334	14,905,053
TOTAL AVAILABLE RESOURCES	3,427,260	3,958,227	2,379,266	1,864,745	1,492,148	1,347,286	1,513,561	1,450,954	1,556,209	1,493,234	1,430,259	1,301,021	16,101,179
CURRENT REQUIREMENTS:													
Operations	472,052	499,782	466,617	471,634	471,634	471,634	471,634	471,634	471,634	471,634	471,634	471,634	5,211,105
Special Projects	493,748	723,376	470,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	1,643,376
Columbia Neighborhood Center Expansion	536,329	723,410	242,402	0	0	0	0	0	0	0	0	0	965,812
Public Facility/ADA Projects	452,725	704,758	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	1,704,758
Outside Group Funding Projects	243,320	197,717	217,436	217,436	217,436	217,436	217,436	217,436	217,436	217,436	217,436	217,436	2,372,077
Future CDBG Projects	0	0	0	598,911	369,658	369,658	369,658	369,658	369,658	369,658	369,658	369,658	3,556,172
Transfer To Revolving Loan Subfund	0	0	150,000	0	0	0	0	0	0	0	0	0	150,000
Transfer To HOME Fund	0	53,000	0	0	0	0	0	0	0	0	0	0	53,000
Transfer To General Fund	32,960	30,369	35,463	35,844	35,844	35,844	35,844	35,844	35,844	35,844	35,844	35,844	388,430
TOTAL CURRENT REQUIREMENTS	2,231,134	2,932,412	1,681,918	1,473,825	1,244,572	1,244,572	1,244,572	1,244,572	1,244,572	1,244,572	1,244,572	1,244,572	16,044,730
RESERVES:													
20 Year RAP	1,196,126	1,025,815	697,348	390,920	247,576	102,714	268,989	206,383	311,637	248,662	185,687	56,449	56,449
TOTAL RESERVES	1,196,126	1,025,815	697,348	390,920	247,576	102,714	268,989	206,383	311,637	248,662	185,687	56,449	56,449
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

CITY OF SUNNYVALE 110. COMBINED COMMUNITY DEVELOPMENT BLOCK GRANT FUND LONG TERM FINANCIAL PLAN JULY 1, 2022 TO JUNE 30, 2032

				JUI	AY 1, 2022 10	JUNE 30, 203	4					
	PLAN	PLAN	PLAN	PLAN	PLAN.	PLAN	PLAN	PLAN	PLAN	PLAN	FY 2022/2023 TO FY 2031/2032	FY 2011/2012 TO FY 2031/2032
	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	TOTAL	TOTAL
RESERVE/FUND BALANCE, JULY 1	56,449	42,303	221,496	178,134	45,803	411,693	595,593	718,593	553,452	388,310	56,449	1,196,126
CURRENT RESOURCES:												
HUD Program Year 2007	0	0	0	0	0	0	0	0	0	0	0	0
HUD Program Year 2008	0	0	0	0	0	0	0	0	0	0	0	0
HUD Program Year 2009	0	0	0	0	0	0	0	0	0	0	0	0
HUD Program Year 2010	0	0	0	0	0	0	0	0	0	0	0	1,137,962
HUD Program Year 2011	0	0	0	0	0	0	0	0	0	1,118,139	1,118,139	2,236,278
HUD Program Year 2012	0	0	0	0	0	0	0	0	0	0	0	996,570
Future HUD Allocations	996,570	996,570	996,570	996,570	996,570	996,570	996,570	996,570	996,570	996,570	9,965,700	18,934,830
Housing Loan Repayments	236,944	430,284	207,728	118,760	616,980	434,990	374,091	85,949	85,949	85,949	2,677,624	5,210,862
Emergency Shelter Grants (ESG)	0	0	0	0	0	0	0	0	0	0	0	0
Transfer From CDBG	0	0	0	0	0	0	0	0	0	0	0	150,000
TOTAL CURRENT RESOURCES	1,233,514	1,426,854	1,204,298	1,115,330	1,613,550	1,431,560	1,370,661	1,082,519	1,082,519	2,200,658	13,761,463	28,666,516
TOTAL AVAILABLE RESOURCES	1,289,963	1,469,157	1,425,794	1,293,464	1,659,353	1,843,253	1,966,254	1,801,112	1,635,971	2,588,968	13,817,912	29,862,642
CURRENT REQUIREMENTS:												
Operations	471,634	471,634	471,634	471,634	471,634	471,634	471,634	471,634	471,634	471,634	4,716,340	9,927,445
Special Projects	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	500,000	2,143,376
Columbia Neighborhood Center Expansion	0	0	0	0	0	0	0	0	0	0	0	965,812
Public Facility/ADA Projects	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	1,000,000	2,704,758
Outside Group Funding Projects	206,044	206,044	206,044	206,044	206,044	206,044	206,044	206,044	206,044	206,044	2,060,440	4,432,517
Future CDBG Projects	381,050	381,050	381,050	381,050	381,050	381,050	381,050	381,050	381,050	381,050	3,810,497	7,366,669
Transfer To Revolving Loan Subfund	0	0	0	0	0	0	0	0	0	0	0	150,000
Transfer To HOME Fund	0	0	0	0	0	0	0	0	0	0	0	53,000
Transfer To General Fund	38,933	38,933	38,933	38,933	38,933	38,933	38,933	38,933	38,933	38,933	389,327	777,757
TOTAL CURRENT REQUIREMENTS	1,247,660	1,247,660	1,247,660	1,247,660	1,247,660	1,247,660	1,247,660	1,247,660	1,247,660	1,247,660	12,476,604	28,521,333
RESERVES:												
20 Year RAP	42,303	221,496	178,134	45,803	411,693	595,593	718,593	553,452	388,310	1,341,308	1,341,308	1,341,309
TOTAL RESERVES	42,303	221,496	178,134	45,803	411,693	595,593	718,593	553,452	388,310	1,341,308	1,341,308	1,341,309
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0

CITY OF SUNNYVALE 110/100. COMMUNITY DEVELOPMENT BLOCK GRANT FUND/CDBG SUB-FUND LONG TERM FINANCIAL PLAN JULY 1, 2011 TO JUNE 30, 2022

													TO
	ACTUAL 2010/2011	CURRENT 2011/2012	BUDGET 2012/2013	PLAN 2013/2014	PLAN 2014/2015	PLAN 2015/2016	PLAN 2016/2017	PLAN 2017/2018	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	PLAN 2021/2022	FY 2021/2022 TOTAL
RESERVE/FUND BALANCE, JULY 1	(58,939)	(119,350)	519,229	229,253	0	0	0	0	0	0	0	0	(119,350)
CURRENT RESOURCES:													
CDBG Grant Allocations:													
HUD Program Year 2007	6,992	0	0	0	0	0	0	0	0	0	0	0	0
HUD Program Year 2008	23,364	0	0	0	0	0	0	0	0	0	0	0	0
HUD Program Year 2009	1,240,830	0	0	0	0	0	0	0	0	0	0	0	0
HUD Program Year 2010	200,357	1,137,962	0	0	0	0	0	0	0	0	0	0	1,137,962
HUD Program Year 2011	0	1,118,139	0	0	0	0	0	0	0	0	0	0	1,118,139
HUD Program Year 2012	0	0	996,570	0	0	0	0	0	0	0	0	0	996,570
Future HUD Allocations	0	0	0	996,570	996,570	996,570	996,570	996,570	996,570	996,570	996,570	996,570	8,969,130
Loan Repayments	106,486	453,000	0	0	0	0	0	0	0	0	0	0	453,000
Emergency Shelter Grants (ESG)	5,748	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL CURRENT RESOURCES	1,583,777	2,709,101	996,570	996,570	996,570	996,570	996,570	996,570	996,570	996,570	996,570	996,570	12,674,801
TOTAL AVAILABLE RESOURCES	1,524,838	2,589,751	1,515,799	1,225,823	996,570	996,570	996,570	996,570	996,570	996,570	996,570	996,570	12,555,451
CURRENT REQUIREMENTS:													
Operations	294,906	296,322	238,576	241,149	241,149	241,149	241,149	241,149	241,149	241,149	241,149	241,149	2,705,239
Special Projects	100,381	131,076	320,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	901,076
Columbia Neighborhood Center Expansion	536,329	723,410	242,402	0	0	0	0	0	0	0	0	0	965,812
Public Facility/ADA Projects	452,725	704,758	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	1,704,758
Outside Group Funding Projects	243,320	197,717	217,436	217,436	217,436	217,436	217,436	217,436	217,436	217,436	217,436	217,436	2,372,077
Future CDBG Projects	0	0	0	598,911	369,658	369,658	369,658	369,658	369,658	369,658	369,658	369,658	3,556,172
Transfer To CDBG/Housing Revolving Loan	0	0	150,000	0	0	0	0	0	0	0	0	0	150,000
Transfer To General Fund	16,527	17,239	18,132	18,327	18,327	18,327	18,327	18,327	18,327	18,327	18,327	18,327	200,317
TOTAL CURRENT REQUIREMENTS	1,644,188	2,070,522	1,286,546	1,225,823	996,570	996,570	996,570	996,570	996,570	996,570	996,570	996,570	12,555,451
RESERVES:													
20 Year RAP	(119,350)	519,229	229,253	0	0	0	0	0	0	0	0	0	0
TOTAL RESERVES	(119,350)	519,229	229,253	0	0	0	0	0	0	0	0	0	0
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

CITY OF SUNNYVALE 110/100. COMMUNITY DEVELOPMENT BLOCK GRANT FUND/CDBG SUB-FUND LONG TERM FINANCIAL PLAN JULY 1, 2022 TO JUNE 30, 2032

				JUL	1 1, 2022 10	JUNE 30, 2032	-					
	PLAN 2022/2023	PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	FY 2022/2023 TO FY 2031/2032 TOTAL	FY 2011/2012 TO FY 2021/2022 TOTAL
RESERVE/FUND BALANCE, JULY 1	0	0	0	0	0	0	0	0	0	0	0	(119,350)
CURRENT RESOURCES: CDBG Grant Allocations:												
HUD Program Year 2007	0	0	0	0	0	0	0	0	0	0	0	0
HUD Program Year 2008	0	0	0	0	0	0	0	0	0	0	0	0
HUD Program Year 2009	0	0	0	0	0	0	0	0	0	0	0	0
HUD Program Year 2010	0	0	0	0	0	0	0	0	0	0	0	1,137,962
HUD Program Year 2011	0	0	0	0	0	0	0	0	0	0	0	1,118,139
HUD Program Year 2012 Future HUD Allocations	0	0	0	0	0	0	0	0	0	0	0	996,570
	996,570	996,570	996,570	996,570	996,570	996,570	996,570	996,570	996,570	996,570	9,965,700	18,934,830
Loan Repayments	0	0	0	0	0	0	0	0	0	0	0	453,000 0
Emergency Shelter Grants (ESG)												
TOTAL CURRENT RESOURCES	996,570	996,570	996,570	996,570	996,570	996,570	996,570	996,570	996,570	996,570	9,965,700	22,640,501
TOTAL AVAILABLE RESOURCES	996,570	996,570	996,570	996,570	996,570	996,570	996,570	996,570	996,570	996,570	9,965,700	22,521,151
CURRENT REQUIREMENTS:												
Operations	241,149	241,149	241,149	241,149	241,149	241,149	241,149	241,149	241,149	241,149	2,411,490	5,116,729
Special Projects	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	500,000	1,401,076
Columbia Neighborhood Center Expansion	0	0	0	0	0	0	0	0	0	0	0	965,812
Public Facility/ADA Projects	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	1,000,000	2,704,758
Outside Group Funding Projects	206,044	206,044	206,044	206,044	206,044	206,044	206,044	206,044	206,044	206,044	2,060,440	4,432,517
Future CDBG Projects	381,050	381,050	381,050	381,050	381,050	381,050	381,050	381,050	381,050	381,050	3,810,497	7,366,669
Transfer To CDBG/Housing Revolving Loan	0	0	0	0	0	0	0	0	0	0	0	150,000
Transfer To General Fund	18,327	18,327	18,327	18,327	18,327	18,327	18,327	18,327	18,327	18,327	183,273	383,590
TOTAL CURRENT REQUIREMENTS	996,570	996,570	996,570	996,570	996,570	996,570	996,570	996,570	996,570	996,570	9,965,700	22,521,151
RESERVES:												
20 Year RAP	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL RESERVES	0	0	0	0	0	0	0	0	0	0	0	0
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0

CITY OF SUNNYVALE 110/200. COMMUNITY DEVELOPMENT BLOCK GRANT FUND/REVOLVING LOAN SUB-FUND LONG TERM FINANCIAL PLAN JULY 1, 2011 TO JUNE 30, 2022

	ACTUAL 2010/2011	CURRENT 2011/2012	BUDGET 2012/2013	PLAN 2013/2014	PLAN 2014/2015	PLAN 2015/2016	PLAN 2016/2017	PLAN 2017/2018	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	PLAN 2021/2022	TO FY 2021/2022 TOTAL
RESERVE/FUND BALANCE, JULY 1	1,790,374	1,315,476	506,586	468,095	390,920	247,576	102,714	268,989	206,382	311,634	248,655	185,676	1,315,476
CURRENT RESOURCES: Housing Loan Repayments Transfers From CDBG Fund	112,048	53,000 0	206,881 150,000	170,827 0	104,658 0	103,140 0	414,277 0	185,395 0	353,254 0	185,023 0	185,023 0	118,760 0	2,080,238 150,000
TOTAL CURRENT RESOURCES	112,048	53,000	356,881	170,827	104,658	103,140	414,277	185,395	353,254	185,023	185,023	118,760	2,230,238
TOTAL AVAILABLE RESOURCES	1,902,422	1,368,476	863,467	638,922	495,578	350,716	516,991	454,384	559,636	496,657	433,678	304,436	3,545,714
CURRENT REQUIREMENTS:													
Operations	177,146	203,460	228,041	230,485	230,485	230,485	230,485	230,485	230,485	230,485	230,485	230,485	2,505,866
Special Projects	393,367	592,300	150,000	0	0	0	0	0	0	0	0	0	742,300
Transfer To HOME Fund	0	53,000	0	0	0	0	0	0	0	0	0	0	53,000
Transfer To General Fund (In-Lieu)	16,433	13,130	17,331	17,517	17,517	17,517	17,517	17,517	17,517	17,517	17,517	17,517	188,113
TOTAL CURRENT REQUIREMENTS	586,946	861,890	395,372	248,002	248,002	248,002	248,002	248,002	248,002	248,002	248,002	248,002	3,489,279
RESERVES: 20 Year RAP	1,315,476	506,586	468,095	390,920	247,576	102,714	268,989	206,382	311,634	248,655	185,676	56,434	56,434
TOTAL RESERVES	1,315,476	506,586	468,095	390,920	247,576	102,714	268,989	206,382	311,634	248,655	185,676	56,434	56,434
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

CITY OF SUNNYVALE 110/200. COMMUNITY DEVELOPMENT BLOCK GRANT FUND/REVOLVING LOAN SUB-FUND LONG TERM FINANCIAL PLAN JULY 1, 2022 TO JUNE 30, 2032

				30	LI 1, 2022 IO	JUNE 30, 20.	2					
	PLAN 2022/2023	PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	FY 2022/2023 TO FY 2031/2032 TOTAL	FY 2011/2012 TO FY 2031/2032 TOTAL
RESERVE/FUND BALANCE, JULY 1	56,434	42,288	221,482	178,120	45,790	411,680	595,580	718,581	553,440	388,299	56,434	1,315,476
CURRENT RESOURCES: Housing Loan Repayments Transfers From CDBG Fund	236,944	430,284 0	207,728 0	118,760 0	616,980 0	434,990 0	374,091 0	85,949 0	85,949 0	85,949 0	2,677,624 0	4,757,862 150,000
TOTAL CURRENT RESOURCES	236,944	430,284	207,728	118,760	616,980	434,990	374,091	85,949	85,949	85,949	2,677,624	4,907,862
TOTAL AVAILABLE RESOURCES	293,378	472,572	429,210	296,880	662,770	846,670	969,671	804,530	639,389	474,248	2,734,058	6,223,338
CURRENT REQUIREMENTS: Operations Special Projects Transfer To HOME Fund Transfer To General Fund (In-Lieu)	230,485 0 0 20,605	2,304,850 0 0 206,054	4,810,716 742,300 53,000 394,166									
TOTAL CURRENT REQUIREMENTS	251,090	251,090	251,090	251,090	251,090	251,090	251,090	251,090	251,090	251,090	2,510,904	6,000,182
RESERVES: 20 Year RAP	42,288	221,482	178,120	45,790	411,680	595,580	718,581	553,440	388,299	223,158	223,158	223,158
TOTAL RESERVES	42,288	221,482	178,120	45,790	411,680	595,580	718,581	553,440	388,299	223,158	223,158	223,158
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0

CITY OF SUNNYVALE 141. PARK DEDICATION FUND LONG TERM FINANCIAL PLAN JULY 1, 2011 TO JUNE 30, 2022

				JCL	1 1, 2011 10	5 CI IL 50, 2	022						
													FY 2011/2012 TO
	ACTUAL 2010/2011	CURRENT 2011/2012	BUDGET 2012/2013	PLAN 2013/2014	PLAN 2014/2015	PLAN 2015/2016	PLAN 2016/2017	PLAN 2017/2018	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	PLAN 2021/2022	FY 2021/2022 TOTAL
RESERVE/FUND BALANCE, JULY 1	10,066,215	11,705,454	6,296,881	5,573,612	5,998,321	7,469,163	7,525,922	9,166,192	10,113,840	9,670,487	10,666,057	9,500,841	11,705,454
CURRENT RESOURCES:													
Rental Income	108,005	93,162	57,000	0	0	0	0	0	0	0	0	0	150,162
Interest Income	80,941	81,000	39,113	42,065	147,495	220,748	354,587	391,035	337,535	392,878	346,219	302,335	2,655,010
Landsale Proceeds	0	0	1,483,200	0	0	0	0	0	0	0	0	0	1,483,200
Park Dedication Fees	3,610,479	5,800,000	4,524,841	4,076,550	5,351,587	6,840,867	7,560,958	7,560,958	7,560,958	7,560,958	7,560,958	7,560,958	71,959,593
TOTAL CURRENT RESOURCES	3,799,425	5,974,162	6,104,154	4,118,615	5,499,082	7,061,615	7,915,545	7,951,993	7,898,493	7,953,836	7,907,177	7,863,293	76,247,965
TOTAL AVAILABLE RESOURCES	13,865,640	17,679,616	12,401,035	9,692,227	11,497,403	14,530,778	15,441,467	17,118,185	18,012,333	17,624,323	18,573,234	17,364,134	87,953,419
CURRENT REQUIREMENTS:													
Special Projects	14,207	15,793	25,500	0	0	0	0	0	0	0	0	0	41,293
Project Administration	272,955	490,498	737,343	65,004	115,375	159,965	34,942	142,374	121,424	90,508	473,292	378,939	2,809,664
Future Park Dedication Funded Projects	0	0	0	2,000,000	3,000,000	6,000,000	6,000,000	6,000,000	6,000,000	6,000,000	6,000,000	6,000,000	47,000,000
Transfer To Capital Projects Fund	1,523,764	5,184,344	4,167,720	694,467	0	0	0	0	0	0	0	0	10,046,531
Transfer To Infrastructure/General	337,339	5,317,221	1,156,952	651,134	450,534	803,358	229,082	581,449	488,433	738,097	491,710	2,181,378	13,089,347
Transfer To Infrastructure/Comm.Rec.	11,921	374,879	739,908	283,301	462,331	41,533	11,251	280,522	1,731,989	129,661	2,107,391	218,188	6,380,954
TOTAL CURRENT REQUIREMENTS	2,160,186	11,382,735	6,827,423	3,693,906	4,028,240	7,004,856	6,275,275	7,004,345	8,341,846	6,958,266	9,072,393	8,778,505	79,367,789
RESERVES:													
20 Year RAP	11,705,454	6,296,881	5,573,612	5,998,321	7,469,163	7,525,922	9,166,192	10,113,840	9,670,487	10,666,057	9,500,841	8,585,629	8,585,629
TOTAL RESERVES	11,705,454	6,296,881	5,573,612	5,998,321	7,469,163	7,525,922	9,166,192	10,113,840	9,670,487	10,666,057	9,500,841	8,585,629	8,585,629
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0
		=======	====================================	=	=	====================================	====================================	===================================	====================================	====================================	====================================	====================================	

CITY OF SUNNYVALE 141. PARK DEDICATION FUND LONG TERM FINANCIAL PLAN JULY 1, 2022 TO JUNE 30, 2032

				JUL	1 1, 2022 10	30, 2	032					
											FY 2022/2023	FY 2011/2012
											TO	TO
	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN		FY 2031/2032
	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	TOTAL	TOTAL
RESERVE/FUND BALANCE, JULY 1	8,585,629	7,568,256	5,315,372	5,634,660	5,893,478	2,901,226	2,424,045	3,035,008	4,181,234	3,077,935	8,585,629	11,705,454
CURRENT RESOURCES:												
Rental Income	0	0	0	0	0	0	0	0	0	0	0	150,162
Interest Income	360,393	253,113	268,317	280,642	138,154	115,431	144,524	199,106	146,568	100,008	2,006,256	4,661,266
Landsale Proceeds	0	0	0	0	0	0	0	0	0	0	0	1,483,200
Park Dedication Fees	7,712,177	7,866,421	8,023,749	8,184,224	8,347,909	8,514,867	8,685,164	8,858,867	9,036,045	9,216,766	84,446,188	156,405,781
TOTAL CURRENT RESOURCES	8,072,570	8,119,534	8,292,066	8,464,866	8,486,063	8,630,298	8,829,688	9,057,973	9,182,613	9,316,774	86,452,444	162,700,410
TOTAL AVAILABLE RESOURCES	16,658,199	15,687,790	13,607,438	14,099,526	14,379,541	11,531,523	11,253,734	12,092,981	13,363,847	12,394,708	95,038,073	174,405,864
CURRENT REQUIREMENTS:												
Special Projects	0	0	0	0	0	0	0	0	0	0	0	41,293
Project Administration	203,413	459,063	65,749	55,863	775,152	268,014	124,624	56,914	38,943	40,112	2,087,847	4,897,511
Future Park Dedication Funded Projects	7,500,000	7,500,000	7,500,000	7,500,000	7,500,000	7,500,000	7,500,000	7,500,000	10,000,000	10,000,000	80,000,000	127,000,000
Transfer To Capital Projects Fund	0	0	0	0	0	0	0	0	0	0	0	10,046,531
Transfer To Infrastructure/General	887,952	2,235,148	359,522	597,541	3,188,763	1,332,048	582,408	299,760	198,347	204,341	9,885,830	22,975,177
Transfer To Infrastructure/Comm.Rec.	498,578	178,207	47,507	52,644	14,400	7,416	11,694	55,073	48,622	50,081	964,222	7,345,176
TOTAL CURRENT REQUIREMENTS	9,089,943	10,372,418	7,972,778	8,206,048	11,478,315	9,107,478	8,218,726	7,911,747	10,285,912	10,294,534	92,937,899	172,305,688
RESERVES:												
20 Year RAP	7,568,256	5,315,372	5,634,660	5,893,478	2,901,226	2,424,045	3,035,008	4,181,234	3,077,935	2,100,174	2,100,174	2,100,174
TOTAL RESERVES	7,568,256	5,315,372	5,634,660	5,893,478	2,901,226	2,424,045	3,035,008	4,181,234	3,077,935	2,100,174	2,100,174	2,100,174
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0

CITY OF SUNNYVALE 175. ASSET FORFEITURE FUND LONG TERM FINANCIAL PLAN JULY 1, 2011 TO JUNE 30, 2022

	ACTUAL 2010/2011	CURRENT 2011/2012	BUDGET 2012/2013	PLAN 2013/2014	PLAN 2014/2015	PLAN 2015/2016	PLAN 2016/2017	PLAN 2017/2018	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	PLAN 2021/2022	TO FY 2021/2022 TOTAL
RESERVES/FUND BALANCE, JULY 1	1,249,295	1,086,875	873,114	729,052	578,011	425,363	265,842	95,685	41,596	2,603	0	0	1,086,875
CURRENT RESOURCES:													
Asset Forfeitures	0	33,652	0	0	0	0	0	0	0	0	0	0	33,652
Interest Income	8,134	6,687	5,220	4,170	8,771	8,382	4,524	2,444	944	0	0	0	41,142
TOTAL CURRENT RESOURCES	8,134	40,339	5,220	4,170	8,771	8,382	4,524	2,444	944	0	0	0	74,794
TOTAL AVAILABLE RESOURCES	1,257,429	1,127,214	878,335	733,223	586,782	433,745	270,366	98,128	42,539	2,603	0	0	1,161,668
CURRENT REQUIREMENTS:													
Operations - Audit	2,176	2,120	2,200	2,244	2,300	2,358	2,417	2,477	2,539	2,603	0	0	21,258
Capital Projects	75,779	158,529	48,960	49,939	50,938	51,957	52,996	54,056	37,397	0	0	0	504,771
Transfer To General Fund	92,600	93,450	98,123	103,029	108,180	113,589	119,269	0	0	0	0	0	635,639
TOTAL CURRENT REQUIREMENTS	170,555	254,099	149,283	155,212	161,418	167,903	174,681	56,533	39,935	2,603	0	0	1,161,668
RESERVES:													
Federal Department of Justice	269,328	239,515	226,913	211,969	195,662	174,534	71,741	31,187	1,952	0	0	0	0
Federal Department of Treasury	727,657	553,660	426,406	295,296	164,398	33,057	0	0	0	0	0	0	0
State Department of Justice	89,890	79,940	75,734	70,746	65,303	58,252	23,944	10,409	652	0	0	0	0
TOTAL RESERVES	1,086,875	873,114	729,052	578,011	425,363	265,842	95,685	41,596	2,603	0	0	0	0
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

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CITY OF SUNNYVALE 190. POLICE SERVICES AUGMENTATION FUND LONG TERM FINANCIAL PLAN JULY 1, 2011 TO JUNE 30, 2022

				002	1,2011 10	00112 00, 20							
	ACTUAL 2010/2011	CURRENT 2011/2012	BUDGET 2012/2013	PLAN 2013/2014	PLAN 2014/2015	PLAN 2015/2016	PLAN 2016/2017	PLAN 2017/2018	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	2021/2022	FY 2011/2012 TO FY 2021/2022 TOTAL
RESERVES/FUND BALANCE, JULY 1	120,710	62,657	0	0	0	0	0	0	0	0	0	0	62,657
CURRENT RESOURCES: SLES Fund (AB3229) BJA Block Grant Interest Income	141,752 18,952 271	267,759 15,355 0	267,759 10,000 0	0 0 0	0 0 0	535,518 25,355 0							
TOTAL CURRENT RESOURCES	179,927	283,114	277,759	0	0	0	0	0	0	0	0	0	560,873
TOTAL AVAILABLE RESOURCES	300,637	345,771	277,759	0	0	0	0	0	0	0	0	0	623,530
CURRENT REQUIREMENTS: Operations Special Projects	219,028	0 345,770	0 277,759	0	0	0 0	0 0	0	0	0	0 0	0 0	0 623,529
TOTAL CURRENT REQUIREMENTS	237,980	345,770	277,759	0	0	0	0	0	0	0	0	0	623,529
RESERVES: 20 Year RAP	62,657	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL RESERVES	62,657	0	0	0	0	0	0	0	0	0	0	0	0
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

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CITY OF SUNNYVALE 210. EMPLOYMENT DEVELOPMENT FUND LONG TERM FINANCIAL PLAN JULY 1, 2011 TO JUNE 30, 2022

				JUL	1 1, 2011 10	JUINE 30, 20	,,,,						
	ACTUAL 2010/2011	CURRENT 2011/2012	BUDGET 2012/2013	PLAN 2013/2014	PLAN 2014/2015	PLAN 2015/2016	PLAN 2016/2017	PLAN 2017/2018	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	2021/2022	FY 2011/2012 TO FY 2021/2022 TOTAL
RESERVE/FUND BALANCE, JULY 1	160,282	155,683	1,463,899	0	0	0	0	0	0	0	0	0	155,683
CURRENT RESOURCES: Federal Grant State Grant Other Grants and Contributions	10,709,964 0 1,628,150	9,539,283 2,936,502 0	6,472,500 0 0	6,000,000	6,000,000 0 0	7,000,000	8,000,000 0 0	8,000,000 0 0	8,000,000 0 0	8,000,000 0 0	8,000,000 0 0	8,000,000 0 0	83,011,783 2,936,502 0
TOTAL CURRENT RESOURCES	12,338,114	12,475,785	6,472,500	6,000,000	6,000,000	7,000,000	8,000,000	8,000,000	8,000,000	8,000,000	8,000,000	8,000,000	85,948,285
TOTAL AVAILABLE RESOURCES	12,498,397	12,631,468	7,936,399	6,000,000	6,000,000	7,000,000	8,000,000	8,000,000	8,000,000	8,000,000	8,000,000	8,000,000	86,103,968
CURRENT REQUIREMENTS: Operations In-Lieu Charges	11,962,312 380,402	10,791,948 375,621	7,634,501 301,898	5,767,304 232,696	5,767,304 232,696	6,728,521 271,479	7,689,738 310,262	7,689,738 310,262	7,689,738 310,262	7,689,738 310,262	7,689,738 310,262	7,689,738 310,262	82,828,006 3,275,962
TOTAL CURRENT REQUIREMENTS	12,342,714	11,167,569	7,936,399	6,000,000	6,000,000	7,000,000	8,000,000	8,000,000	8,000,000	8,000,000	8,000,000	8,000,000	86,103,968
RESERVES: 20 Year RAP	155,683	1,463,899	0	0	0	0	0	0	0	0	0	0	0
TOTAL RESERVES	155,683	1,463,899	0	0	0	0	0	0	0	0	0	0	0
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

CITY OF SUNNYVALE 210. EMPLOYMENT DEVELOPMENT FUND LONG TERM FINANCIAL PLAN JULY 1, 2022 TO JUNE 30, 2032

				JUL	1 1, 2022 10	JUNE 30, 20	J32					
	PLAN 2022/2023	PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	FY 2022/2023 TO FY 2031/2032 TOTAL	FY 2011/2012 TO FY 2031/2032 TOTAL
RESERVE/FUND BALANCE, JULY 1	0	0	0	0	0	0	0	0	0	0	0	155,683
CURRENT RESOURCES: Federal Grant State Grant Other Grants and Contributions	8,000,000 0 0	80,000,000	163,011,783 2,936,502 0									
TOTAL CURRENT RESOURCES	8,000,000	8,000,000	8,000,000	8,000,000	8,000,000	8,000,000	8,000,000	8,000,000	8,000,000	8,000,000	80,000,000	165,948,285
TOTAL AVAILABLE RESOURCES	8,000,000	8,000,000	8,000,000	8,000,000	8,000,000	8,000,000	8,000,000	8,000,000	8,000,000	8,000,000	80,000,000	166,103,968
CURRENT REQUIREMENTS: Operations In-Lieu Charges	7,689,738 310,262	7,689,738 310,262					7,689,738 310,262		7,689,738 310,262	7,689,738 310,262	76,897,380 3,102,620	159,725,386 6,378,582
TOTAL CURRENT REQUIREMENTS	8,000,000	8,000,000	8,000,000	8,000,000	8,000,000	8,000,000	8,000,000	8,000,000	8,000,000	8,000,000	80,000,000	166,103,968
RESERVES: 20 Year RAP	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL RESERVES	0	0	0	0	0	0	0	0	0	0	0	0
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0

CITY OF SUNNYVALE 245. PARKING DISTRICT FUND LONG TERM FINANCIAL PLAN JULY 1, 2011 TO JUNE 30, 2022

				JULI	1,2011 10	5 C. IL 50, 20							
	ACTUAL 2010/2011	CURRENT 2011/2012	BUDGET 2012/2013	PLAN 2013/2014	PLAN 2014/2015	PLAN 2015/2016	PLAN 2016/2017	PLAN 2017/2018	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	PLAN 2021/2022	FY 2011/2012 TO FY 2021/2022 TOTAL
DECEDVE/ELIND DALANCE HILV 1	500.202		454.026	445 200	207.210		216.501	211.166	206.269		150.216	142.204	C11 077
RESERVE/FUND BALANCE, JULY 1	590,293	611,977	454,026	445,299	387,318	382,800	216,501	211,166	206,268	156,956	150,216	143,384	611,977
CURRENT RESOURCES:													
Special Assessment	157,432	159,313	164,092	169,474	172,864	176,321	179,847	184,344	188,952	193,676	198,518	203,481	1,990,882
Administrative Fee	(1,574)	(1,593)	(1,641)	(1,695)	(1,729)	(1,763)	(1,798)	(1,843)	(1,890)	(1,937)	(1,985)	(2,035)	(19,909)
Interest Income	3,839	3,628	3,107	2,704	7,540	6,357	8,191	8,004	6,109	5,852	5,591	5,334	62,417
TOTAL CURRENT RESOURCES	159,696	161,348	165,558	170,483	178,675	180,915	186,240	190,504	193,172	197,591	202,124	206,780	2,033,390
TOTAL AVAILABLE RESOURCES	749,989	773,325	619,584	615,782	565,993	563,715	402,741	401,670	399,439	354,547	352,340	350,164	2,645,367
CURRENT REQUIREMENTS:													
In-Lieu Charges	12,584	12,533	12,768	13,023	13,376	13,678	13,997	14,277	14,612	14,956	15,308	15,648	154,176
Operations	119,898	131,976	155,398	157,824	163,449	167,102	170,954	174,368	178,323	182,345	186,477	190,547	1,858,764
Special Projects	5,530	5,530	6,120	6,242	6,367	6,495	6,624	6,757	6,892	7,030	7,171	7,314	72,541
Capital Projects	0	169,260	0	51,376	0	159,939	0	0	42,656	0	0	0	423,231
TOTAL CURRENT REQUIREMENTS	138,012	319,299	174,286	228,465	183,192	347,214	191,576	195,402	242,483	204,331	208,956	213,509	2,508,712
RESERVES:													
20 Year RAP	611,977	454,026	445,299	387,318	382,800	216,501	211,166	206,268	156,956	150,216	143,384	136,655	136,655
TOTAL RESERVES	611,977	454,026	445,299	387,318	382,800	216,501	211,166	206,268	156,956	150,216	143,384	136,655	136,655
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0
		=		=	=	=	=	=		=			

CITY OF SUNNYVALE 245. PARKING DISTRICT FUND LONG TERM FINANCIAL PLAN JULY 1, 2022 TO JUNE 30, 2032

				OCL	1,2022 10	0 CI 1L 50, 2	JJ=					
											FY 2022/2023 TO	TO
	PLAN 2022/2023	PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	FY 2031/2032 TOTAL	FY 2031/2032 TOTAL
RESERVE/FUND BALANCE, JULY 1	136,655	130,768	124,220	116,967	108,964	100,162	90,511	79,956	68,439	55,900	136,655	611,977
CURRENT RESOURCES:												
Special Assessment	209,585	215,873	222,349	229,019	235,890	242,967	250,256	257,763	265,496	273,461	2,402,660	4,393,543
Administrative Fee	(2,096)	(2,159)	(2,223)	(2,290)	(2,359)	(2,430)	(2,503)	(2,578)	(2,655)	(2,735)	(24,027)	(43,935)
Interest Income	6,327	6,018	5,676	5,298	4,882	4,426	3,927	3,382	2,788	2,143	44,867	107,284
TOTAL CURRENT RESOURCES	213,816	219,732	225,802	232,027	238,413	244,963	251,680	258,568	265,629	272,870	2,423,501	4,456,891
TOTAL AVAILABLE RESOURCES	350,471	350,500	350,021	348,994	347,377	345,125	342,191	338,523	334,068	328,770	2,560,156	5,068,868
CURRENT REQUIREMENTS:												
In-Lieu Charges	16,134	16,635	17,151	17,682	18,229	18,792	19,372	19,969	20,584	21,217	185,765	339,941
Operations	196,036	201,886	207,911	214,116	220,507	227,089	233,868	240,850	248,041	255,447	2,245,750	4,104,514
Special Projects	7,533	7.759	7,992	8,232	8,479	8,733	8,995	9,265	9,543	9,829	86,362	158,903
Capital Projects	0	0	0	0	0	0	0	0	0	0	0	423,231
TOTAL CURRENT REQUIREMENTS	219,703	226,280	233,054	240,030	247,215	254,614	262,235	270,084	278,168	286,493	2,517,877	5,026,589
RESERVES:												
20 Year RAP	130,768	124,220	116,967	108,964	100,162	90,511	79,956	68,439	55,900	42,277	42,277	42,277
TOTAL RESERVES	130,768	124,220	116,967	108,964	100,162	90,511	79,956	68,439	55,900	42,277	42,277	42,277
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0

CITY OF SUNNYVALE 280. GAS TAX FUND LONG TERM FINANCIAL PLAN JULY 1, 2011 TO JUNE 30, 2022

													ТО
	ACTUAL	CURRENT	BUDGET	PLAN	PLAN	PLAN	FY 2021/2022						
	2010/2011	2011/2012	2012/2013	2013/2014	2014/2015	2015/2016	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021	2021/2022	TOTAL
RESERVE/FUND BALANCE, JULY 1	6,019,699	6,561,467	3,324,024	3,060,212	2,863,353	3,074,111	3,181,231	3,199,003	3,511,864	3,630,587	1,918,353	652,531	6,561,467
CURRENT RESOURCES:													
Gas Tax	3,601,677	3,614,615	3,646,501	3,646,501	3,646,501	3,646,501	3,646,501	3,646,501	3,646,501	3,646,501	3,646,501	3,646,501	40,079,625
Miscellaneous Revenues	6,649	0	0	0	0	0	0	0	0	0	0	0	0
Interest Income	29,072	31,753	27,748	26,316	74,841	116,407	156,897	163,380	171,842	140,597	82,204	51,516	1,043,501
Transfer From Wastewater Mgmt Fund	0	0	50,000	0	0	0	0	0	0	0	0	0	50,000
TOTAL CURRENT RESOURCES	3,637,398	3,646,368	3,724,249	3,672,817	3,721,342	3,762,908	3,803,398	3,809,881	3,818,343	3,787,098	3,728,705	3,698,017	41,173,126
TOTAL AVAILABLE RESOURCES	9,657,097	10,207,835	7,048,273	6,733,029	6,584,695	6,837,019	6,984,629	7,008,884	7,330,207	7,417,685	5,647,058	4,350,548	47,734,593
CURRENT REQUIREMENTS:													
Operations	1,902,182	2,050,000	2,025,000	2,025,000	2,025,000	2,025,000	2,025,000	2,025,000	2,025,000	2,025,000	2,025,000	2,025,000	22,300,000
Capital Projects	0	60,000	210,200	0	10,612	0	11,041	0	11,487	568,255	11,951	0	883,546
Infrastructure Projects	7,000	10,000	10,200	10,404	10,612	10,824	11,041	11,262	11,487	11,717	11,951	12,190	121,688
Project Administration	8,448	121,832	198,514	153,796	181,722	239,120	273,128	243,017	330,058	632,459	486,178	320,921	3,180,745
Transfer To Gen. Services/Project Admin	1,766	3,235	0	0	0	5,412	0	0	0	0	5,975	0	14,622
Transfer To Capital Projects/Gas Tax	977,636	2,299,272	66,177	301,265	0	0	0	0	0	0	0	0	2,666,714
Transfer To Infrastructure/General	198,598	2,339,472	1,477,969	1,379,211	1,282,639	1,375,432	1,465,416	1,217,740	1,321,589	2,261,901	2,453,471	1,639,161	18,214,001
TOTAL CURRENT REQUIREMENTS	3,095,630	6,883,811	3,988,060	3,869,676	3,510,585	3,655,788	3,785,626	3,497,019	3,699,621	5,499,332	4,994,526	3,997,272	47,381,316
RESERVES:													
20 Year RAP	6,561,467	3,324,024	3,060,212	2,863,353	3,074,111	3,181,231	3,199,003	3,511,864	3,630,587	1,918,353	652,531	353,277	353,277
TOTAL RESERVES	6,561,467	3,324,024	3,060,212	2,863,353	3,074,111	3,181,231	3,199,003	3,511,864	3,630,587	1,918,353	652,531	353,277	353,277
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0
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CITY OF SUNNYVALE 280. GAS TAX FUND LONG TERM FINANCIAL PLAN JULY 1, 2022 TO JUNE 30, 2032

				JCL	1 1, 2022 10	3 CT 1E 30, 20	,5 <u>2</u>					
											FY 2022/2023 TO	FY 2011/2012 TO
	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	FY 2031/2032	FY 2031/2032
	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	TOTAL	TOTAL
RESERVE/FUND BALANCE, JULY 1	353,277	1,075,529	1,256,788	1,656,236	1,724,899	1,443,096	1,405,971	447,710	479,458	407,480	353,277	6,561,467
CURRENT RESOURCES:												
Gas Tax	3,646,501	3,646,501	3,646,501	3,646,501	3,646,501	3,646,501	3,646,501	3,646,501	3,646,501	3,646,501	36,465,010	76,544,635
Miscellaneous Revenues	0	0	0	0	0	0	0	0	0	0	0	0
Interest Income	94,520	116,557	130,720	142,137	136,939	129,160	104,882	82,285	81,303	75,959	1,094,462	2,137,963
Transfer From Wastewater Mgmt Fund	0	0	0	0	0	0	0	0	0	0	0	50,000
TOTAL CURRENT RESOURCES	3,741,021	3,763,058	3,777,221	3,788,638	3,783,440	3,775,661	3,751,383	3,728,786	3,727,804	3,722,460	37,559,472	78,732,598
TOTAL AVAILABLE RESOURCES	4,094,298	4,838,587	5,034,009	5,444,874	5,508,339	5,218,757	5,157,354	4,176,496	4,207,262	4,129,940	37,912,749	85,294,065
CURRENT REQUIREMENTS:												
Operations	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000	12,000,000	34,300,000
Capital Projects	621,505	0	13,320	665,415	14,131	0	742,109	0	15,905	16,382	2,088,767	2,972,313
Infrastructure Projects	12,556	12,932	13,320	13,720	14,131	14,555	14,992	15,442	15,905	16,382	143,935	265,623
Project Administration	220,619	453,203	325,323	290,020	491,142	438,194	463,123	473,156	491,327	506,067	4,152,174	7,332,920
Transfer To Gen. Services/Project Admin	0	0	0	6,860	0	0	0	0	7,953	0	14,813	29,435
Transfer To Capital Projects/Gas Tax	0	0	0	0	0	0	0	0	0	0	0	2,666,714
Transfer To Infrastructure/General	964,088	1,915,664	1,825,810	1,543,961	2,345,838	2,160,037	2,289,421	2,008,439	2,068,692	2,130,752	19,252,702	37,466,703
TOTAL CURRENT REQUIREMENTS	3,018,768	3,581,799	3,377,773	3,719,976	4,065,242	3,812,786	4,709,645	3,697,037	3,799,782	3,869,583	37,652,391	85,033,708
RESERVES:												
20 Year RAP	1,075,529	1,256,788	1,656,236	1,724,899	1,443,096	1,405,971	447,710	479,458	407,480	260,357	260,357	260,357
TOTAL RESERVES	1,075,529	1,256,788	1,656,236	1,724,899	1,443,096	1,405,971	447,710	479,458	407,480	260,357	260,357	260,357
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0
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CITY OF SUNNYVALE 285. TRANSPORTATION DEVELOPMENT ACT (TDA) FUND LONG TERM FINANCIAL PLAN JULY 1, 2011 TO JUNE 30, 2022

	ACTUAL 2010/2011	CURRENT 2011/2012	BUDGET 2012/2013	PLAN 2013/2014	PLAN 2014/2015	PLAN 2015/2016	PLAN 2016/2017	PLAN 2017/2018	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	2021/2022	TO FY 2021/2022 TOTAL
RESERVE/FUND BALANCE, JULY 1	0	0	0	0	0	0	0	0	0	0	0	0	0
CURRENT RESOURCES:											_		
TDA Per Capita Allocation TDA (VTA) Bicycle Expenditure Program	14,184 121,110	312,628 20,777	94,203 0	0	0	0	0	0	0	0	0	0	406,831 20.777
		,											
TOTAL CURRENT RESOURCES	135,294	333,405	94,203	0	0	0	0	0	0	0	0	0	427,608
TOTAL AVAILABLE RESOURCES	135,294	333,405	94,203	0	0	0	0	0	0	0	0	0	427,608
CURRENT REQUIREMENTS: Transfer To Capital Projects Fund	135,294	333,405	94,203	0	0	0	0	0	0	0	0	0	427,608
TOTAL CURRENT REQUIREMENTS	135,294	333,405	94,203	0	0	0	0	0	0	0	0	0	427,608
RESERVES: Transportation Development Act	0	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL RESERVES	0	0	0	0	0	0	0	0	0	0	0	0	0
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

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CITY OF SUNNYVALE 295. YOUTH AND NEIGHBORHOOD SERVICES FUND LONG TERM FINANCIAL PLAN JULY 1, 2011 TO JUNE 30, 2022

ACTUAL 2010/2011	CURRENT 2011/2012	BUDGET 2012/2013	PLAN 2013/2014	PLAN 2014/2015	PLAN 2015/2016	PLAN 2016/2017	PLAN 2017/2018	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	PLAN 2021/2022	TO FY 2021/2022 TOTAL
531,893	705,334	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217	705,334
171,931	169,463	181,134	184,662	190,077	194,965	199,506	203,994	208,401	213,102	215,370	220,072	2,180,746
2,500	0	0	0	0	0	0	0	0	0	0	0	0
18,853	15,000	15,160	15,323	15,630	15,942	16,261	16,586	16,918	17,256	17,256	17,602	178,935
32,756	31,742	32,217	32,617	32,710	33,630	33,727	33,855	33,957	34,877	34,877	34,982	369,192
3,461	3,572	3,572	3,572	10,204	15,307	20,409	20,409	20,409	20,409	20,409	20,409	158,677
0	16,431	0	0	0	0	0	0	0	0	0	0	16,431
532,100	279,679	514,476	521,827	535,675	545,016	553,701	567,145	580,188	593,486	608,750	622,863	5,922,805
761,601	515,886	746,558	758,001	784,297	804,859	823,603	841,990	859,872	879,131	896,663	915,927	8,826,787
1,293,494	1,221,220	1,256,775	1,268,218	1,294,514	1,315,076	1,333,820	1,352,207	1,370,089	1,389,348	1,406,880	1,426,144	9,532,121
588,160	711,003	746,558	758,001	784,297	804,859	823,603	841,990	859,872	879,131	896,663	915,927	9,021,904
588,160	711,003	746,558	758,001	784,297	804,859	823,603	841,990	859,872	879,131	896,663	915,927	9,021,904
510,217 195,117	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217 0	510,217 0
705,334	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217
0	0	0	0	0	0	0	0	0	0	0	0	0
	2010/2011 531,893 171,931 2,500 18,853 32,756 3,461 0 532,100 761,601 1,293,494 588,160 588,160 510,217 195,117 705,334	2010/2011 2011/2012 531,893 705,334 171,931 169,463 2,500 0 18,853 15,000 32,756 31,742 3,461 3,572 0 16,431 532,100 279,679 761,601 515,886 1,293,494 1,221,220 588,160 711,003 588,160 711,003 510,217 510,217 195,117 0 705,334 510,217	2010/2011 2011/2012 2012/2013 531,893 705,334 510,217 171,931 169,463 181,134 2,500 0 0 18,853 15,000 15,160 32,756 31,742 32,217 3,461 3,572 3,572 0 16,431 0 532,100 279,679 514,476 761,601 515,886 746,558 1,293,494 1,221,220 1,256,775 588,160 711,003 746,558 588,160 711,003 746,558 510,217 510,217 510,217 195,117 0 0 705,334 510,217 510,217 510,217 510,217 510,217	2010/2011 2011/2012 2012/2013 2013/2014 531,893 705,334 510,217 510,217 171,931 169,463 181,134 184,662 2,500 0 0 0 18,853 15,000 15,160 15,323 32,756 31,742 32,217 32,617 3,461 3,572 3,572 3,572 0 16,431 0 0 532,100 279,679 514,476 521,827 761,601 515,886 746,558 758,001 1,293,494 1,221,220 1,256,775 1,268,218 588,160 711,003 746,558 758,001 588,160 711,003 746,558 758,001 510,217 510,217 510,217 510,217 195,117 0 0 0 705,334 510,217 510,217 510,217 510,217	2010/2011 2011/2012 2012/2013 2013/2014 2014/2015 531,893 705,334 510,217 510,217 510,217 171,931 169,463 181,134 184,662 190,077 2,500 0 0 0 0 18,853 15,000 15,160 15,323 15,630 32,756 31,742 32,217 32,617 32,710 3,461 3,572 3,572 3,572 10,204 0 16,431 0 0 0 0 532,100 279,679 514,476 521,827 535,675 761,601 515,886 746,558 758,001 784,297 1,293,494 1,221,220 1,256,775 1,268,218 1,294,514 588,160 711,003 746,558 758,001 784,297 588,160 711,003 746,558 758,001 784,297 510,217 510,217 510,217 510,217 510,217 195,117 0	2010/2011 2011/2012 2012/2013 2013/2014 2014/2015 2015/2016 531,893 705,334 510,217 510,217 510,217 510,217 510,217 171,931 169,463 181,134 184,662 190,077 194,965 2,500 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 33,630 3,630 3,630 3,572 3,572 3,572 10,204 15,307 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 15,307	2010/2011 2011/2012 2012/2013 2013/2014 2014/2015 2015/2016 2016/2017 531,893 705,334 510,217 510,217 510,217 510,217 510,217 171,931 169,463 181,134 184,662 190,077 194,965 199,506 2,500 0 0 0 0 0 0 0 18,853 15,000 15,160 15,323 15,630 15,942 16,261 32,756 31,742 32,217 32,617 32,710 33,630 33,727 3,461 3,572 3,572 3,572 10,204 15,307 20,409 0 16,431 0 0 0 0 0 0 0 532,100 279,679 514,476 521,827 535,675 545,016 553,701 761,601 515,886 746,558 758,001 784,297 804,859 823,603 1,293,494 1,221,220 1,256,775 1,268,218 1,29	2010/2011 2011/2012 2012/2013 2013/2014 2014/2015 2015/2016 2016/2017 2017/2018 531,893 705,334 510,217 510,217 510,217 510,217 510,217 510,217 171,931 169,463 181,134 184,662 190,077 194,965 199,506 203,994 2,500 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 <	2010/2011 2011/2012 2012/2013 2013/2014 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CITY OF SUNNYVALE 295. YOUTH AND NEIGHBORHOOD SERVICES FUND LONG TERM FINANCIAL PLAN JULY 1, 2022 TO JUNE 30, 2032

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	PLAN 2022/2023	PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	FY 2022/2023 TO FY 2031/2032 TOTAL	FY 2011/2012 TO FY 2031/2032 TOTAL
RESERVE/FUND BALANCE, JULY 1	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217	705,334
CURRENT RESOURCES:												
Sunnyvale School Dist. Reimbursement	226,969	233,779	240,792	248,016	255,456	263,120	271,013	279,144	287,518	296,144	2,601,951	4,782,697
Private Grants and Donations	0	0	0	0	0	0	0	0	0	0	0	0
Rents & Concessions	18,130	18,673	19,234	19,811	20,405	21,017	21,648	22,297	22,966	23,655	207,835	386,770
Recreation Fees	35,968	36,132	36,347	37,390	37,617	37,801	38,935	39,131	39,383	40,512	379,218	748,410
Interest Income	25,511	25,511	25,511	25,511	25,511	25,511	25,511	25,511	25,511	25,511	255,109	413,786
Transfer From General Services	0	0	0	0	0	0	0	0	0	0	0	16,431
Transfer From General Fund	638,330	659,161	681,194	702,443	725,177	748,641	771,866	796,760	822,349	847,837	7,393,758	13,316,564
TOTAL CURRENT RESOURCES	944,909	973,256	1,003,078	1,033,170	1,064,165	1,096,090	1,128,973	1,162,842	1,197,728	1,233,659	10,837,871	19,664,658
TOTAL AVAILABLE RESOURCES	1,455,126	1,483,473	1,513,295	1,543,387	1,574,382	1,606,307	1,639,190	1,673,059	1,707,945	1,743,876	11,348,088	20,369,992
CURRENT REQUIREMENTS: Operations	944,909	973,256	1,003,078	1,033,170	1,064,165	1,096,090	1,128,973	1,162,842	1,197,728	1,233,659	10,837,871	19,859,775
TOTAL CURRENT REQUIREMENTS	944,909	973,256	1,003,078	1,033,170	1,064,165	1,096,090	1,128,973	1,162,842	1,197,728	1,233,659	10,837,871	19,859,775
RESERVES: Endowment Reserve 20 Year RAP	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217
TOTAL RESERVES	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0
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CITY OF SUNNYVALE 315. REDEVELOPMENT AGENCY FUND CENTRAL CORE REDEVELOPMENT PROJECT LONG TERM FINANCIAL PLAN JULY 1, 2011 TO JUNE 30, 2022

	ACTUAL 2010/2011	CURRENT 2011/2012	BUDGET 2012/2013	PLAN 2013/2014	PLAN 2014/2015	PLAN 2015/2016	PLAN 2016/2017	PLAN 2017/2018	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	PLAN 2021/2022	TO FY 2021/2022 TOTAL
RESERVE/FUND BALANCE, JULY 1	4,355,679	3,607,805	0	0	0	0	0	0	0	0	0	0	3,607,805
CURRENT RESOURCES:													
Tax Increment - RDA	10,092,694	4,690,549	0	0	0	0	0	0	0	0	0	0	4,690,549
ERAF Cost - RDA	(416,729)	0	0	0	0	0	0	0	0	0	0	0	0
Rents and Concessions	1,206,475	948,159	0	0	0	0	0	0	0	0	0	0	948,159
Interest Income	4,251	2,455	0	0	0	0	0	0	0	0	0	0	2,455
TOTAL CURRENT RESOURCES	10,886,691	5,641,163	0	0	0	0	0	0	0	0	0	0	5,641,163
TOTAL AVAILABLE RESOURCES	15,242,370	9,248,968	0	0	0	0	0	0	0	0	0	0	9,248,968
CURRENT REQUIREMENTS:													
RDA Administration	269,619	215,619	0	0	0	0	0	0	0	0	0	0	215,619
Debt Service	1,818,666	1,557,935	0	0	0	0	0	0	0	0	0	0	1,557,935
Repayment To City - 1977 Loan	8,830,952	5,626,662	0	0	0	0	0	0	0	0	0	0	5,626,662
Capital Projects	682,170	37,661	0	0	0	0	0	0	0	0	0	0	37,661
Special Projects	10,166	16,654	0	0	0	0	0	0	0	0	0	0	16,654
General Fund In-Lieu	22,992	15,024	0	0	0	0	0	0	0	0	0	0	15,024
Transfer to Successor Agency Fund	0	1,779,413	0	0	0	0	0	0	0	0	0	0	1,779,413
TOTAL CURRENT REQUIREMENTS	11,634,565	9,248,968	0	0	0	0	0	0	0	0	0	0	9,248,968
RESERVES:													
Debt Service	1,779,413	0	0	0	0	0	0	0	0	0	0	0	0
Capital Projects	1,828,392	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL RESERVES	3,607,805	0	0	0	0	0	0	0	0	0	0	0	0
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0
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CITY OF SUNNYVALE 315/500. REDEVELOPMENT AGENCY FUND SUCCESSOR REDEVELOPMENT AGENCY LONG TERM FINANCIAL PLAN JULY 1, 2011 TO JUNE 30, 2022

													FY 2011/2012 TO
	ACTUAL 2010/2011	CURRENT 2011/2012	BUDGET 2012/2013	PLAN 2013/2014	PLAN 2014/2015	PLAN 2015/2016	PLAN 2016/2017	PLAN 2017/2018	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	PLAN 2021/2022	FY 2021/2022 TOTAL
RESERVE/FUND BALANCE, JULY 1	0	0	1,779,413	1,779,413	1,779,413	1,779,413	1,779,413	1,779,413	1,779,413	1,779,413	1,779,413	1,779,413	0
CURRENT RESOURCES:													
Reimbursement from County	0	6,955,585	5,606,326	4,464,678	5,008,448	5,381,127	5,442,092	5,513,599	5,558,898	5,669,888	5,751,350	5,830,686	61,182,677
Lease Payments	0	256,959	1,206,523	1,205,689	1,202,750	1,202,750	1,200,750	1,201,625	1,200,250	1,235,625	1,242,375	1,241,250	12,396,545
Transfers In	0	1,779,413	0	0	0	0	0	0	0	0	0	0	1,779,413
Interest Income	0	1,754	12,456	12,456	35,588	53,382	71,177	71,177	71,177	71,177	71,177	71,177	542,698
TOTAL CURRENT RESOURCES	0	9,250,669	6,825,304	5,682,823	6,246,786	6,637,259	6,714,019	6,786,401	6,830,325	6,976,690	7,064,902	7,143,113	76,158,291
TOTAL AVAILABLE RESOURCES	0	9,250,669	8,604,717	7,462,236	8,026,199	8,416,672	8,493,432	8,565,814	8,609,738	8,756,103	8,844,315	8,922,526	76,158,291
CURRENT REQUIREMENTS:													
RDA Administration	0	178.880	304,673	307,282	319,113	327,704	335,203	342,427	349,294	356,854	363,368	370,771	3,555,569
Debt Service	0	256,959	1.813.227	1,808,140	1.809.626	1.802.692	1.807.791	1,804,669	1.802.979	1,836,763	1.840,670	1,840,175	18,423,690
Payment to Developer	0	6,508,319	2,078,231	2,261,083	2,865,554	3,253,316	3,318,383	3,384,750	3,452,445	3,521,494	3,591,924	3,663,762	37,899,261
Repayment to City - Lease Payments	0	0	1,206,523	1,205,689	1,202,750	1,202,750	1,200,750	1,201,625	1,200,250	1,235,625	1,242,375	1,241,250	12,139,587
Capital Projects - Remediation	0	506,466	1,323,994	0	0	0	0	0	0	0	0	0	1,830,460
Special Projects - Admin	0	0	25,500	26.010	26,530	27,061	27,602	28,154	0	0	0	0	160,857
Special Projects - ADDOPA	0	9,900	51,000	52,020	0	0	0	0	0	0	0	0	112,920
General Fund In-Lieu	0	10,732	22,157	22,599	23,212	23,736	24,290	24,775	25,358	25,954	26,565	27,155	256,533
TOTAL CURRENT REQUIREMENTS	0	7,471,256	6,825,304	5,682,823	6,246,786	6,637,259	6,714,019	6,786,401	6,830,325	6,976,690	7,064,902	7,143,113	74,378,877
RESERVES:													
Debt Service	0	1,779,413	1,779,413	1,779,413	1,779,413	1,779,413	1,779,413	1,779,413	1,779,413	1,779,413	1,779,413	1,779,413	1,779,413
TOTAL RESERVES	0	1,779,413	1,779,413	1,779,413	1,779,413	1,779,413	1,779,413	1,779,413	1,779,413	1,779,413	1,779,413	1,779,413	1,779,413
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

CITY OF SUNNYVALE 315/500. REDEVELOPMENT AGENCY FUND SUCCESSOR REDEVELOPMENT AGENCY LONG TERM FINANCIAL PLAN JULY 1, 2022 TO JUNE 30, 2032

	PLAN 2022/2023	PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	FY 2022/2023 TO FY 2031/2032 TOTAL	FY 2011/2012 TO FY 2031/2032 TOTAL
RESERVE/FUND BALANCE, JULY 1	1,779,413	0	0	0	0	0	0	0	0	0	1,779,413	0
CURRENT RESOURCES:												
Reimbursement from County	4,247,772	4,234,866	4,323,823	4,414,686	0	0	0	0	0	0	17,221,147	78,403,824
Lease Payments	1,281,250	0	0	0	0	0	0	0	0	0	1,281,250	13,677,795
Transfers In	0	0	0	0	0	0	0	0	0	0	0	1,779,413
Interest Income	0	0	0	0	0	0	0	0	0	0	0	542,698
TOTAL CURRENT RESOURCES	5,529,022	4,234,866	4,323,823	4,414,686	0	0	0	0	0	0	18,502,397	94,660,688
TOTAL AVAILABLE RESOURCES	7,308,435	4,234,866	4,323,823	4,414,686	0	0	0	0	0	0	20,281,810	94,660,688
 CURRENT REQUIREMENTS:												
RDA Administration	382,737	394,219	406,046	418,227	0	0	0	0	0	0	1,601,229	5,156,798
Debt Service	1,879,413	0	0	0	0	0	0	0	0	0	1,879,413	20,303,103
Payment to Developer	3,737,038	3,811,778	3,888,014	3,965,774	0	0	0	0	0	0	15,402,604	53,301,866
Repayment to City - Lease Payments	1,281,250	0	0	0	0	0	0	0	0	0	1,281,250	13,420,837
Capital Projects - Remediation	0	0	0	0	0	0	0	0	0	0	0	1,830,460
Special Projects - Admin	0	0	0	0	0	0	0	0	0	0	0	160,857
Special Projects - ADDOPA	0	0	0	0	0	0	0	0	0	0	0	112,920
General Fund In-Lieu	27,998	28,868	29,763	30,685	0	0	0	0	0	0	117,314	373,847
TOTAL CURRENT REQUIREMENTS	7,308,435	4,234,866	4,323,823	4,414,686	0	0	0	0	0	0	20,281,810	94,660,687
RESERVES:												
Debt Service	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL RESERVES	0	0	0	0	0	0	0	0	0	0	0	0
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0

CAPITAL AND INFRASTRUCTURE PROJECTS FUNDS

Capital and Infrastructure Projects Funds are used for major capital acquisition, construction activities, and renovation or replacement of general City fixed assets. The City currently accounts for these activities in two funds: the Capital Projects Fund and the Infrastructure Renovation and Replacement Fund.

Capital and Infrastructure projects related to the Utility Enterprise Funds are budgeted and accounted for within each individual utility fund. Projects that are funded by more than one utility fund or in combination with another non-utility fund are included in the Capital Projects Fund or Infrastructure Renovation and Replacement Fund.

Capital Projects Fund

The Capital Projects Fund was established in FY 1997/1998 to account for financial resources to be used for new or substantially enhanced assets or for major rehabilitation of capital facilities. These projects are funded by the General Fund, other governmental funds, or outside sources. Outside revenues into the Capital Projects Fund include federal and state grants, intergovernmental revenues, developer contributions, Traffic Impact and Mitigation Fees, and Sense of Place Fees.

The Capital Projects Fund is divided into distinct sub-funds that receive direct transfers from the funds that are responsible for particular projects. Each sub-fund records revenues, interest earnings, transfers and expenses separately.

General Assets Sub-Fund

The General Assets Sub-Fund is the largest Capital Projects sub-fund. In FY 2012/2013 it accounts for \$6.1 million in appropriations to projects. \$4.2 million is for the completion of the Seven Seas Neighborhood Park Development and the design of the Orchard Gardens Park Expansion. \$700,000 is planned in FY 2013/2014 to complete Orchard Gardens Park. Both of these projects are funded by a Park Dedication transfer. \$1.8 million is programmed in FY 2012/2013 for the design work on the repair of the Fair Oaks Avenue Bridge, which is the result of recommendations made in the biannual report by the California Department of Transportation (Caltrans). There is an additional \$19 million planned in FY 2013/2014 for construction of the bridge repairs. The majority of this amount will be covered by a federal Highway Bridge Program grant. There are also a significant number of projects currently funded that will not fully expend their appropriations in FY 2011/2012, and these unspent funds will be carried over into FY 2012/2013. Some of the major projects in this category include: Hendy Avenue Complete Street Project, Downtown Streetscape Improvements, and Residential and School Area Sidewalks.

Gas Tax Sub-Fund

The Gas Tax Sub-Fund accounts for capital projects funded partially or fully by Gas Tax revenues. In FY 2012/2013, \$1.15 million has been appropriated from the Gas Tax Sub-Fund for continued work on the Calabazas Creek Bridge at Old Mountain View-Alviso Road project, which is predominantly grant funded. \$5.3 million is programmed for FY 2013/2014 for this project as well. This is the only project with Gas Tax funding in FY 2012/2013, although it is expected that the Mathilda Avenue Railroad Overpass Improvement project, which is nearing completion, will have some funds carry into FY 2012/2013.

Traffic Mitigation and Traffic Impact Fees Sub-Funds

The Cumulative Traffic Mitigation Fees and Traffic Impact Fees are accounted for in individual sub-funds of the Capital Projects Fund.

The Traffic Mitigation Sub-Fund was created in order to use Cumulative Traffic Mitigation Fees for capital projects that improve traffic capacity or alternative transportation facilities. Prior to the adoption of the Transportation Strategic Program in November 2003, an interim funding mechanism was implemented for transportation mitigation of major land development. This mechanism was known as Cumulative Traffic Mitigation Fees. Funds are allocated to projects of local or regional significance, depending upon the nature of traffic impacts identified in association with the land development. The adoption of the Transportation Strategic

Program in November 2003 replaced the interim Cumulative Traffic Mitigation Fees. It is estimated that the Traffic Mitigation Fund will have a balance of approximately \$1 million at the end of FY 2011/2012.

The Traffic Mitigation Sub-Fund contains one capital project, Future Traffic Signal Construction/Modification, which has been delayed until FY 2013/2014. An additional traffic signal project had been planned for FY 2016/2017, at which time the Cumulative Traffic Mitigation Fees would have been exhausted. However, outside of the Future Traffic Signal Construction/Modification project, these funds have provided the local match for grant funding. Because these funds have been available, the City has been able to leverage significant grant dollars to important traffic and transportation projects, including Safe Routes to Schools initiatives. Funding previously earmarked for Traffic Signal Construction/Modification in FY 2016/2017 has been dropped into the reserve to be available for future local grant match opportunities. Subsequent to FY 2016/2017, when Traffic Mitigation Funds had expected to be exhausted, funding for the Future Traffic Signal Construction/Modification project was slated to be transitioned to the Gas Tax Fund. During the next projects budget cycle for the recommended FY 2013/2014 Budget, this project will be re-evaluated with funding reprogrammed as appropriate between this Sub-Fund and the Gas Tax Fund. Staff will also continue to look for other sources of local matching funds for future projects.

The Traffic Impact Sub-Fund was created to account for the Traffic Impact Fee that was adopted in November 2003 to be applied to traffic-generating development Citywide. As noted above, this Traffic Impact Fee replaced the interim Cumulative Traffic Mitigation Fee. The City began collecting Traffic Impact Fees on new developments in January 2004. Traffic Impact Fees are to be applied to a specific list of roadway capacity improvement projects that were identified using a Citywide transportation model. The Transportation Strategic Program consists of 14 projects totaling \$180 million. These projects are largely unfunded and will move into the City's twenty-year Projects Budget as funds are received and improvements are needed. A comprehensive listing of these projects can be found under Traffic and Transportation in Volume II - Projects Budget of the FY 2012/2013 Recommended Budget.

As the economy continues to recover, the City is expecting to see larger development projects that will start generating significant Traffic Impact Fee revenue. Based on applicable projects currently in the planning process, \$2.7 million in revenue is projected for FY 2012/2013, with another \$2.2 million projected for FY 2013/2014. Beginning in FY 2014/2015, revenues are expected to be approximately \$1.46 million annually, adjusted for inflation. For the entire 20-year plan, a total of approximately \$35 million in Traffic Impact Fee revenue is expected.

There are no new projects in the Traffic Impact Sub-Fund in FY 2012/2013. However, beginning in FY 2013/2014 funds

have been set aside in a *Future Transportation Strategic Plan* Projects expenditure line item to reflect the fact that the purpose of these funds is to accumulate and be used for major roadway projects, as identified in the Transportation Strategic Program. Additionally, a project to update the Computerized Transportation Model has been programmed in this Sub-Fund every five years beginning in FY 2015/2016.

Sense of Place Sub-Fund

A new Sub-Fund was established in the Capital Projects Fund in FY 2008/2009 to formally account for projects funded by Sense of Place Fees. Sense of Place Fees have been collected in the City for several years as conditions of approval in certain Industrial-to-Residential areas. So far, the City has two land use areas subject to Sense of Place Fees. These are the Tasman/Fair Oaks Area and the Duane/Lawrence Expressway Industrial-to-Residential area. Dwelling units constructed in these areas are each subject to a Sense of Place Fee as a condition of approval.

Collection of Sense of Place Fees in FY 2011/2012 has been above average and reflects the increase in fee-eligible residential construction. Sense of Place Fee revenues are expected to continue to be strong for the next two years, projected at \$150,000 annually for FY 2012/2013 and FY 2013/2014, before leveling off at \$134,000, adjusted for inflation, for the remainder of the long-term plan. Approximately \$3.1 million is expected over the entire twenty-year planning period.

Staff believes that Sense of Place Fees could become more widespread in coming years. The fees would be required in areas where desired public improvements exceed the requirements of other areas of the City. Developers are normally responsible for frontage improvements, and Sense of Place Fees would help pay for other amenities that are not project specific and benefit the entire area (e.g. special signage, area entry treatments, aesthetic enhancements, etc.). Sense of Place Fees could also be required in areas with special land use or public improvement plans (Specific Plans, Precise Plans, Pedestrian and Bicycle area plans, etc.).

Since specific projects for these monies have not yet been identified, future expenditures are shown as *Future Sense of Place Projects* in the long-term plan.

State Infrastructure Bond Sub-Fund

An additional revenue source reflected in a Sub-Fund of the Capital Projects Fund beginning in FY 2008/2009 is the State Infrastructure Bond (Proposition 1B) for Local Streets and Roads, which was passed by the voters in November 2006. These funds have been used for the Wolfe Road Caltrain Overcrossing project, a major sidewalk and curb reconstruction project, and on various slurry seal/street resurfacing projects. Initially, the entire first allocation, \$2.1 million, was appropriated to the Wolfe Road project. However, funds from the American Recovery and Reinvestment Act were utilized to supplant Proposition 1B funding, which allowed the Proposition 1B funds to be reprogrammed elsewhere. The second allocation of Proposition 1B funds in

the amount of \$2.1 million have been fully programmed into projects that began in FY 2010/2011 and are expected to finish in FY 2012/2013. Similar to the first allocation, these funds are being used for slurry seal, pavement rehabilitation, and concrete reconstruction.

Infrastructure Renovation and Replacement Fund

The Infrastructure Renovation and Replacement Fund was introduced with the FY 1996/1997 budget. Its purpose is to account for revenues and expenditures associated with the Long-Range Infrastructure Plan, which was established to fully fund the rehabilitation of the City's extensive physical infrastructure. All infrastructure projects are accounted for in this fund except for utility assets, which are funded principally from outside sources.

Similar to the Capital Projects Fund, this fund is divided into distinct sub-funds that receive direct transfers from the funds that are responsible for the particular infrastructure projects. Each sub-fund records revenues, interest earnings, transfers and expenses separately. Currently, there are two sub-funds: General and Golf and Tennis. The General Sub-Fund accounts for the majority of City infrastructure projects. The Golf and Tennis Sub-Fund is specifically for golf and tennis projects with funding predominantly from the Park Dedication Fund.

There are 22 projects in the General Sub-Fund recommended for funding in FY 2012/2013 in the amount of \$6 million.

Approximately \$2.8 million will be funded by a transfer from the General Fund. The major project in this category is Infrastructure Investment, a long-term project funded starting in FY 2011/12 that re-invests in the City's infrastructure, including enhancing service levels for street maintenance, tree trimming, and concrete/sidewalk maintenance and reconstruction. This project is discussed in more detail below. Another \$1.5 million is funded with Gas Tax funds, including \$900,000 for pavement rehabilitation and the remainder for traffic-related projects. \$1 million is funded by the Park Dedication Fund and includes rehabilitation of various park buildings and a replacement of the lighting and sound systems at the Community Center Theater.

There is \$740,000 budgeted in FY 2012/2013 in the Community Recreation Sub-Fund for five projects: Tennis Center Court Rehabilitation (\$23,460); Sunken Gardens Golf Course Clubhouse Paving (\$66,300); Golf Buildings Renovations (\$280,500); Golf Buildings HVAC (\$257,500); and Golf Course Tree Trimming and Removal (\$112,200).

As was noted in last fiscal year's budget document, the City's lack of ongoing funding to address the City's infrastructure needs remains a particular area of concern. The City has a vast and wide array of infrastructure assets to maintain, including buildings, streets, parks, sidewalks, and utility-related infrastructure. These assets are an important part of the foundation of our service provision to the community. The City has long recognized the importance of maintaining these assets, as evidenced by the City policy of prioritizing

the repair and replacement of existing infrastructure before the provision of new or expanded facilities. To this end, starting with the adopted FY 2011/12 Budget, the City has begun to set aside funding for investment in its infrastructure. Specifically, in last fiscal year's long-term plan, a total of \$28 million was allocated for this purpose, including \$13 million over the first five years. These funds were earmarked for streets rehabilitation, providing funding to return the City's Pavement Condition Index (PCI) to a level of 80 within five years, and then providing sufficient funding to maintain that level going forward. With the passage of SB83, which was discussed in detail in the City Manager's Letter of Transmittal, an additional \$723,000 annually, beginning in FY 2012/2013, has become available for streets and roads improvements. This new funding stream allows the City to reallocate an equivalent portion of the \$28 million from last year to other infrastructure needs. So for the FY recommended 2012/2013 Budget, the same \$28 million continues to be allocated for additional streets maintenance, while an additional \$475,000 annually has been budgeted for increases to tree trimming services, and an additional \$248,000 for increases to concrete rehabilitation.

While these actions have made significant progress to funding the City's core infrastructure needs, there are still areas that need to be addressed, predominantly the rehabilitation and/ or reconstruction of our administrative facilities such as City Hall, the City Hall Annex, the Department of Public Safety, the Library, and the Corporation Yard. While the exact needs, and the best way to fund these needs, are still being evaluated, the recommended FY 2012/2013 Budget adds a total of \$30 million in General Fund funding over the next 20-years to begin to address the rehabilitation of the City's administrative facilities.

CITY OF SUNNYVALE 385. COMBINED CAPITAL PROJECTS FUND LONG TERM FINANCIAL PLAN JULY 1, 2011 TO JUNE 30, 2022

				JUL	Y 1, 2011 10	JUNE 30, 20	122						
													FY 2011/2012 TO
	ACTUAL 2010/2011	CURRENT 2011/2012	BUDGET 2012/2013	PLAN 2013/2014	PLAN 2014/2015	PLAN 2015/2016	PLAN 2016/2017	PLAN 2017/2018	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	PLAN 2021/2022	FY 2021/2022 TOTAL
RESERVE/FUND BALANCE, JULY 1	14,539,668	15,290,920	13,236,681	16,170,656	0	0	0	0	0	0	0	0	15,290,920
CURRENT RESOURCES:													
Federal Grants	9,140,015	27,785,980	2,635,460	21,475,686	0	0	0	0	0	0	0	0	51,897,126
Federal Economic Stimulus Grants	1,334,571	1,142,223	0	0	0	0	0	0	0	0	0	0	1,142,223
State Grants	0	720,000	0	0	0	0	0	0	0	0	0	0	720,000
State Infrastructure Bond Allocation	932,593	1,646,089	0	0	0	0	0	0	0	0	0	0	1,646,089
Contributions	306	5,000	0	0	0	0	0	0	0	0	0	0	5,000
Other Intergovernmental Revenues	558,722	2,419,129	66,177	301,265	0	0	0	0	0	0	0	0	2,786,571
Traffic Impact Fees	479,724	302,481	2,700,000	2,180,000	1,456,000	1,485,120	1,514,822	1,545,119	1,576,021	1,607,542	1,639,692	1,514,822	17,521,620
Sense of Place Fees	94,334	148,869	150,000	150,000	134,000	136,680	139,414	142,202	145,046	147,947	150,906	140,780	1,585,843
Interest Income	121,017	112,364	112,408	0	0	0	0	0	0	0	0	0	224,772
Transfer From General Fund	192,050	2,567,548	0	0	106,121	108,243	0	112,616	114,869	0	119,509	121,899	3,250,805
Transfer From Park Dedication Fund	1,523,763	5,183,911	4,167,720	694,467	0	0	0	0	0	0	0	0	10,046,098
Transfer From Gas Tax Fund	977,636	2,232,738	66,177	301,265	0	0	0	0	0	0	0	0	2,600,180
Transfer From Trans. Develop. Act Fund	135,294	333,405	94,203	0	0	0	0	0	0	0	0	0	427,608
Transfer From Cap. Proj/Traffic Mitigation	201,863	1,205,680	0	0	0	0	0	0	0	0	0	0	1,205,680
Transfer From Cap. Proj/Sense of Place	0	212,946	0	0	0	0	0	0	0	0	0	0	212,946
Transfer From Cap. Proj/Prop 1B	0	900,606	0	0	0	0	0	0	0	0	0	0	900,606
Transfer From Wastewater Mgmt Fund	2,764	264,236	0	0	0	0	0	0	0	585,829	0	0	850,065
Transfer From Water Supply & Dist. Fund	0	0	0	0	0	0	0	0	0	585,829	0	0	585,829
Transfer From Infrastructure/General Assets	1,080	354,671	209,098	2,179,873	0	0	0	0	0	0	0	0	2,743,642
TOTAL CURRENT RESOURCES	15,695,734	47,537,877	10,201,243	27,282,556	1,696,121	1,730,043	1,654,236	1,799,937	1,835,936	2,927,146	1,910,107	1,777,502	100,352,704
TOTAL AVAILABLE RESOURCES	30,235,403	62,828,796	23,437,924	43,453,212	1,696,121	1,730,043	1,654,236	1,799,937	1,835,936	2,927,147	1,910,107	1,777,502	115,643,624
CURRENT REQUIREMENTS:													
Capital Projects	13,745,439	46,230,837	7,238,835	25,457,149	106,121	108,243	0	112,616	114,869	1,171,659	119,509	121,899	80,781,737
Special Projects	121,616	176,405	0	0	0	54,122	0	0	0	0	59,755	0	290,282
General Administration In-Lieu Charges	12,095	11,916	11,975	11,975	12,215	12,459	12,708	12,962	13,221	13,486	13,756	12,708	139,380
Project Administration In-Lieu Charges	9,242	14,087	16,458	0	0	0	0	0	0	0	0	0	30,545
Future Projects	0	0	0	17,984,087	1,577,786	1,555,219	1,641,528	1,674,359	1,707,846	1,742,003	1,717,088	1,642,895	31,242,808
Transfer To General Fund	0	9,500	0	0	0	0	0	0	0	0	0	0	9,500
Transfer To Cap. Proj./General Assets	201,841	2,228,205	0	0	0	0	0	0	0	0	0	0	2,228,205
Transfer To Cap. Proj./Gas Tax	22	91,027	0	0	0	0	0	0	0	0	0	0	91,027
Transfer To Infrastructure Fund	854,228	830,139	0	0	0	0	0	0	0	0	0	0	830,139
TOTAL CURRENT REQUIREMENTS	14,944,483	49,592,116	7,267,268	43,453,211	1,696,121	1,730,043	1,654,236	1,799,937	1,835,936	2,927,147	1,910,107	1,777,502	115,643,624
RESERVES:													
Capital Reserve	12,317,404	12,177,159	15,103,718	0	0	0	0	0	0	0	0	0	0
Future Land Use & Transportation Projects	2,973,516	1,059,522	1,066,938	0	0	0	0	0	0	0	0	0	0
TOTAL RESERVES	15,290,920	13,236,681	16,170,656	0	0	0	0	0	0	0	0	0	0
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

CITY OF SUNNYVALE 385. COMBINED CAPITAL PROJECTS FUND LONG TERM FINANCIAL PLAN JULY 1, 2022 TO JUNE 30, 2032

				JUL	1 1, 2022 10	JUNE 30, 20	132					
												FY 2011/2012
	DI 431	DI 431	DI 431	DI ANI	DI ANI	DI AN	DI AN	DI AN	DI AN	DI 431	TO	TO
	PLAN 2022/2023	PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	FY 2031/2032 TOTAL	FY 2031/2032 TOTAL
RESERVE/FUND BALANCE, JULY 1	0	0	0	0	0	0	0	0	0	0	0	15,290,920
CURRENT RESOURCES:												
Federal Grants	0	0	0	0	0	0	0	0	0	0	0	51,897,126
Federal Economic Stimulus Grants	0	0	0	0	0	0	0	0	0	0	0	1,142,223
State Grants	0	0	0	0	0	0	0	0	0	0	0	720,000
State Infrastructure Bond Allocation	0	0	0	0	0	0	0	0	0	0	0	1,646,089
Contributions	0	0	0	0	0	0	0	0	0	0	0	5,000
Other Intergovernmental Revenues	0	0	0	0	0	0	0	0	0	0	0	2,786,571
Traffic Impact Fees	1,560,267	1,607,075	1,655,287	1,704,946	1,756,094	1,808,777	1,863,040	1,918,932	1,976,500	2,035,795	17,886,713	35,408,333
Sense of Place Fees	145,004	149,354	153,835	158,450	163,203	168,099	173,142	178,336	183,686	189,197	1,662,306	3,248,150
Interest Income	0	0	0	0	0	0	0	0	0	0	0	224,772
Transfer From General Fund	0	0	0	0	0	0	0	0	0	0	0	3,250,805
Transfer From Park Dedication Fund	0	0	0	0	0	0	0	0	0	0	0	10,046,098
Transfer From Gas Tax Fund	0	0	0	0	0	0	0	0	0	0	0	2,600,180
Transfer From Trans. Develop. Act Fund	0	0	0	0	0	0	0	0	0	0	0	427,608
Transfer From Cap. Proj/Traffic Mitigation	0	0	0	0	0	0	0	0	0	0	0	1,205,680
Transfer From Cap. Proj/Sense of Place	0	0	0	0	0	0	0	0	0	0	0	212,946
Transfer From Cap. Proj/Prop 1B	0	0	0	0	0	0	0	0	0	0	0	900,606
Transfer From Wastewater Mgmt Fund	0	0	0	0	0	0	0	0	0	0	0	850,065
Transfer From Water Supply & Dist. Fund	0	0	0	0	0	0	0	0	0	0	0	585,829
Transfer From Infrastructure/General Assets	0	0	0	0	0	0	0	0	0	0	0	2,743,642
TOTAL CURRENT RESOURCES	1,705,271	1,756,429	1,809,122	1,863,396	1,919,297	1,976,876	2,036,183	2,097,268	2,160,186	2,224,992	19,549,020	119,901,724
TOTAL AVAILABLE RESOURCES	1,705,271	1,756,429	1,809,122	1,863,396	1,919,298	1,976,877	2,036,183	2,097,268	2,160,186	2,224,992	19,549,020	135,192,643
CURRENT REQUIREMENTS:												
Capital Projects	0	0	0	0	0	0	0	0	0	0	0	80,781,737
Special Projects	0	0	0	68,599	0	0	0	0	79,526	0	148,125	438,407
General Administration In-Lieu Charges	13,089	13,482	13,886	14,303	14,732	15,174	15,629	16,098	16,581	17,079	150,054	289,434
Project Administration In-Lieu Charges	0	0	0	0	0	0	0	0	0	0	0	30,545
Future Projects	1,692,182	1,742,947	1,795,235	1,780,494	1,904,565	1,961,702	2,020,553	2,081,170	2,064,079	2,207,913	19,250,841	50,493,649
Transfer To General Fund	0	0	0	0	0	0	0	0	0	0	0	9,500
Transfer To Cap. Proj./General Assets	0	0	0	0	0	0	0	0	0	0	0	2,228,205
Transfer To Cap. Proj./Gas Tax	0	0	0	0	0	0	0	0	0	0	0	91,027
Transfer To Infrastructure Fund	0	0	0	0	0	0	0	0	0	0	0	830,139
TOTAL CURRENT REQUIREMENTS	1,705,271	1,756,429	1,809,122	1,863,396	1,919,297	1,976,876	2,036,183	2,097,268	2,160,186	2,224,992	19,549,020	135,192,643
RESERVES:												
	0	0	0	0	0	0	0	0	0	0	0	0
Capital Reserve	0	0	0	0	0	0	0	0	0	0	0	0
Future Land Use & Transportation Projects					U							
TOTAL RESERVES	0	0	0	0	0	0	0	0	0	0	0	0
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0

CITY OF SUNNYVALE 385/100. CAPITAL PROJECTS FUND/GENERAL ASSETS SUB-FUND LONG TERM FINANCIAL PLAN JULY 1, 2011 TO JUNE 30, 2022

													ТО
	ACTUAL 2010/2011	CURRENT 2011/2012	BUDGET 2012/2013	PLAN 2013/2014	PLAN 2014/2015	PLAN 2015/2016	PLAN 2016/2017	PLAN 2017/2018	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	PLAN 2021/2022	FY 2021/2022 TOTAL
RESERVE/FUND BALANCE, JULY 1	(517,031)	(20,304)	0	0	0	0	0	0	0	0	0	0	(20,304)
CURRENT RESOURCES:													
Federal Grants	743,714	5,822,936	1,613,902	16,825,127	0	0	0	0	0	0	0	0	24,261,965
Federal Economic Stimulus Grants	194,861	947,000	0	0	0	0	0	0	0	0	0	0	947,000
State Revenues	0	720,000	0	0	0	0	0	0	0	0	0	0	720,000
Contributions/Misc Revenues	306	5,000	0	0	0	0	0	0	0	0	0	0	5,000
Other Intergovernmental Revenues	100,025	2,419,129	0	0	0	0	0	0	0	0	0	0	2,419,129
Transfer From General Fund	192,050	2,567,548	0	0	106,121	108,243	0	112,616	114,869	0	119,509	121,899	3,250,805
Transfer From Park Dedication Fund	1,523,763	5,183,911	4,167,720	694,467	0	0	0	0	0	0	0	0	10,046,098
Transfer From Trans. Develop. Act Fund	135,294	333,405	94,203	0	0	0	0	0	0	0	0	0	427,608
Transfer From Cap. Proj./Traffic Mitigation	201,841	1,114,653	0	0	0	0	0	0	0	0	0	0	1,114,653
Transfer From Cap.Proj./Sense of Place	0	212,946	0	0	0	0	0	0	0	0	0	0	212,946
Transfer From Cap.Proj./Prop 1B	0	900,606	0	0	0	0	0	0	0	0	0	0	900,606
Transfer From Infras./General Assets	1,080	354,671	209,098	2,179,873	0	0	0	0	0	0	0	0	2,743,642
Transfer From Wastewater	2,764	264,236	0	0	0	0	0	0	0	585,829	0	0	850,065
Transfer From Water	0	0	0	0	0	0	0	0	0	585,829	0	0	585,829
TOTAL CURRENT RESOURCES	3,095,697	20,846,041	6,084,923	19,699,467	106,121	108,243	0	112,616	114,869	1,171,658	119,509	121,899	48,485,346
TOTAL AVAILABLE RESOURCES	2,578,666	20,825,737	6,084,923	19,699,467	106,121	108,243	0	112,616	114,869	1,171,658	119,509	121,899	48,465,042
CURRENT REQUIREMENTS:													
Capital Projects	2,477,355	20,649,331	6,084,923	19,699,467	106,121	108,243	0	112,616	114,869	1,171,659	119,509	121,899	48,288,637
Special Projects	121,616	176,405	0	0	0	0	0	0	0	0	0	0	176,405
TOTAL CURRENT REQUIREMENTS	2,598,971	20,825,736	6,084,923	19,699,467	106,121	108,243	0	112,616	114,869	1,171,659	119,509	121,899	48,465,042
RESERVES:													
Capital Reserve	(20,304)	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL RESERVES	(20,304)	0	0	0	0	0	0	0	0	0	0	0	0
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

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CITY OF SUNNYVALE 385/600. CAPITAL PROJECTS FUND/GAS TAX SUB-FUND LONG TERM FINANCIAL PLAN JULY 1, 2011 TO JUNE 30, 2022

FY 2011/2012

	ACTUAL 2010/2011	CURRENT 2011/2012	BUDGET 2012/2013	PLAN 2013/2014	PLAN 2014/2015	PLAN 2015/2016	PLAN 2016/2017	PLAN 2017/2018	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	PLAN 2021/2022	TO FY 2021/2022 TOTAL
RESERVE/FUND BALANCE, JULY 1	(225,688)	(402,279)	0	0	0	0	0	0	0	0	0	0	(402,279)
CURRENT RESOURCES:													
Federal Grants	8,382,249	21,916,650	1,021,558	4,650,559	0	0	0	0	0	0	0	0	27,588,767
Other Intergovernmental Revenues	458,698	0	66,177	301,265	0	0	0	0	0	0	0	0	367,442
Transfer From Gas Tax Fund	977,636	2,232,738	66,177	301,265	0	0	0	0	0	0	0	0	2,600,180
Transfer From Cap. Proj/Traffic Mitigation	22	91,027	0	0	0	0	0	0	0	0	0	0	91,027
TOTAL CURRENT RESOURCES	9,818,606	24,240,415	1,153,912	5,253,089	0	0	0	0	0	0	0	0	30,647,416
TOTAL AVAILABLE RESOURCES	9,592,917	23,838,136	1,153,912	5,253,089	0	0	0	0	0	0	0	0	30,245,137
CURRENT REQUIREMENTS: Capital Projects	9,995,196	23,838,136	1,153,912	5,253,088	0	0	0	0	0	0	0	0	30,245,136
TOTAL CURRENT REQUIREMENTS	9,995,196	23,838,136	1,153,912	5,253,088	0	0	0	0	0	0	0	0	30,245,136
RESERVES: Capital Reserve	(402,279)	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL RESERVES	(402,279)	0	0	0	0	0	0	0	0	0	0	0	0
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

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CITY OF SUNNYVALE 385/950. CAPITAL PROJECTS FUND/TRAFFIC MITIGATION SUB-FUND LONG TERM FINANCIAL PLAN JULY 1, 2011 TO JUNE 30, 2022

				JUL	1 1, 2011 10	JUNE 30, 20	22						
	ACTUAL 2010/2011	CURRENT 2011/2012	BUDGET 2012/2013	PLAN 2013/2014	PLAN 2014/2015	PLAN 2015/2016	PLAN 2016/2017	PLAN 2017/2018	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	PLAN 2021/2022	FY 2011/2012 TO FY 2021/2022 TOTAL
RESERVE/FUND BALANCE, JULY 1	3,182,771	2,973,516	1,059,522	1,066,938	0	0	0	0	0	0	0	0	2,973,516
CURRENT RESOURCES: Federal Safe Routes to School Grant Interest Income	14,052 21,566	46,395 18,701	0 7,417	0 0	0	0	0	0	0	0	0	0 0	46,395 26,118
TOTAL CURRENT RESOURCES	35,619	65,096	7,417	0	0	0	0	0	0	0	0	0	72,512
TOTAL AVAILABLE RESOURCES	3,218,389	3,038,612	1,066,938	1,066,938	0	0	0	0	0	0	0	0	3,046,029
CURRENT REQUIREMENTS: Capital Projects	43,010	763,910	0	504,594	0	0	0	0	0	0	0	0	1,268,504
Transfer To Cap. Proj./General Assets	201,841	1,114,653	0	0	0	0	0	0	0	0	0	0	1,114,653
Transfer To Cap. Proj./Gas Tax	22	91,027	0	0	0	0	0	0	0	0	0	0	91,027
Transfer To General Fund	0	9,500	0	0	0	0	0	0	0	0	0	0	9,500
Future Projects - Grant Matching Funds	0	0	0	562,344	0	0	0	0	0	0	0	0	562,344
TOTAL CURRENT REQUIREMENTS	244,873	1,979,090	0	1,066,938	0	0	0	0	0	0	0	0	3,046,028
RESERVES: Future Land Use and Transportation Projects	2,973,516	1,059,522	1,066,938	0	0	0	0	0	0	0	0	0	0
TOTAL RESERVES	2,973,516	1,059,522	1,066,938	0	0	0	0	0	0	0	0	0	0
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

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CITY OF SUNNYVALE 385/960. CAPITAL PROJECTS FUND/TRAFFIC IMPACT FEES SUB-FUND LONG TERM FINANCIAL PLAN JULY 1, 2011 TO JUNE 30, 2022

				002	1,201110	0 CT 12 50, 20							
	ACTUAL 2010/2011	CURRENT 2011/2012	BUDGET 2012/2013	PLAN 2013/2014	PLAN 2014/2015	PLAN 2015/2016	PLAN 2016/2017	PLAN 2017/2018	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	PLAN 2021/2022	FY 2011/2012 TO FY 2021/2022 TOTAL
RESERVE/FUND BALANCE, JULY 1	11,653,000	12,192,849	11,711,903	14,484,155	0	0	0	0	0	0	0	0	12,192,849
CURRENT RESOURCES: Traffic Impact Fees Interest Income	479,724 81,462	302,481 79,390	2,700,000 100,684	2,180,000 0	1,456,000 0	1,485,120 0	1,514,822	1,545,119 0	1,576,021 0	1,607,542 0	1,639,692	1,514,822	17,521,620 180,074
TOTAL CURRENT RESOURCES	561,187	381,871	2,800,684	2,180,000	1,456,000	1,485,120	1,514,822	1,545,119	1,576,021	1,607,542	1,639,692	1,514,822	17,701,694
TOTAL AVAILABLE RESOURCES	12,214,186	12,574,720	14,512,588	16,664,155	1,456,000	1,485,120	1,514,822	1,545,119	1,576,021	1,607,542	1,639,692	1,514,822	29,894,543
CURRENT REQUIREMENTS:													
Capital Projects	0	836,814	0	0	0	0	0	0	0	0	0	0	836,814
Special Projects	0	0	0	0	0	54,122	0	0	0	0	59,755	0	113,877
Future Transportation Strategic Plan Projects	0	0	0	16,652,180	1,443,786	1,418,539	1,502,114	1,532,157	1,562,800	1,594,056	1,566,182	1,502,114	28,773,927
General Administration In-Lieu Charges	12,095	11,916	11,975	11,975	12,215	12,459	12,708	12,962	13,221	13,486	13,756	12,708	139,380
Project Administration In-Lieu Charges	9,242	14,087	16,458	0	0	0	0	0	0	0	0	0	30,545
TOTAL CURRENT REQUIREMENTS	21,337	862,817	28,433	16,664,155	1,456,000	1,485,120	1,514,822	1,545,119	1,576,021	1,607,542	1,639,692	1,514,822	29,894,544
RESERVES:													
Capital Reserve	12,192,849	11,711,903	14,484,155	0	0	0	0	0	0	0	0	0	0
TOTAL RESERVES	12,192,849	11,711,903	14,484,155	0	0	0	0	0	0	0	0	0	0
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

CITY OF SUNNYVALE 385/960. CAPITAL PROJECTS FUND/TRAFFIC IMPACT FEES SUB-FUND LONG TERM FINANCIAL PLAN JULY 1, 2022 TO JUNE 30, 2032

				JUL	1 1, 2022 10	JUINE 30, 20	132					
	PLAN 2022/2023	PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	FY 2022/2023 TO FY 2031/2032 TOTAL	FY 2011/2012 TO FY 2031/2032 TOTAL
RESERVE/FUND BALANCE, JULY 1	0	0	0	0	0	0	0	0	0	0	0	12,192,849
CURRENT RESOURCES: Traffic Impact Fees Interest Income	1,560,267	1,607,075	1,655,287	1,704,946 0	1,756,094 0	1,808,777	1,863,040	1,918,932	1,976,500	2,035,795	17,886,713	35,408,333 180,074
TOTAL CURRENT RESOURCES	1,560,267	1,607,075	1,655,287	1,704,946	1,756,094	1,808,777	1,863,040	1,918,932	1,976,500	2,035,795	17,886,713	35,588,408
TOTAL AVAILABLE RESOURCES	1,560,267	1,607,075	1,655,287	1,704,946	1,756,094	1,808,777	1,863,040	1,918,932	1,976,500	2,035,795	17,886,713	47,781,257
CURRENT REQUIREMENTS:												
Capital Projects	0	0	0	0	0	0	0	0	0	0	0	836,814
Special Projects	0	0	0	68,599	0	0	0	0	79,526	0	148,125	262,002
Future Transportation Strategic Plan Projects	1,547,178	1,593,593	1,641,401	1,622,044	1,741,362	1,793,603	1,847,411	1,902,834	1,880,393	2,018,716	17,588,534	46,362,462
General Administration In-Lieu Charges	13,089	13,482	13,886	14,303	14,732	15,174	15,629	16,098	16,581	17,079	150,054	289,434
Project Administration In-Lieu Charges	0	0	0	0	0	0	0	0	0	0	0	30,545
TOTAL CURRENT REQUIREMENTS	1,560,267	1,607,075	1,655,287	1,704,946	1,756,094	1,808,777	1,863,040	1,918,932	1,976,500	2,035,795	17,886,713	47,781,257
RESERVES:												
Capital Reserve	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL RESERVES	0	0	0	0	0	0	0	0	0	0	0	0
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0

CITY OF SUNNYVALE 385/970. CAPITAL PROJECTS FUND/SENSE OF PLACE FEES SUB-FUND LONG TERM FINANCIAL PLAN JULY 1, 2011 TO JUNE 30, 2022

				JULI	1, 2011 10	5 CI 1L 50, 20							
	ACTUAL 2010/2011	CURRENT 2011/2012	BUDGET 2012/2013	PLAN 2013/2014	PLAN 2014/2015	PLAN 2015/2016	PLAN 2016/2017	PLAN 2017/2018	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	2021/2022	TOTAL
RESERVE/FUND BALANCE, JULY 1	428,155	525,618	465,256	619,563	0	0	0	0	0	0	0	0	525,618
CURRENT RESOURCES: Sense of Place Fees Interest Income	94,334 3,129	148,869 3,715	150,000 4,307	150,000 0	134,000 0	136,680	139,414 0	142,202 0	145,046 0	147,947 0	150,906 0	140,780	1,585,843 8,022
TOTAL CURRENT RESOURCES	97,463	152,584	154,307	150,000	134,000	136,680	139,414	142,202	145,046	147,947	150,906	140,780	1,593,866
TOTAL AVAILABLE RESOURCES	525,618	678,202	619,563	769,563	134,000	136,680	139,414	142,202	145,046	147,947	150,906	140,780	2,119,483
CURRENT REQUIREMENTS: Future Sense of Place Projects Transfer To Cap. Proj./General Assets	0	0 212,946	0	769,563 0	134,000 0	136,680 0	139,414 0	142,202 0	145,046 0	147,947 0	150,906 0	140,780	1,906,537 212,946
TOTAL CURRENT REQUIREMENTS	0	212,946	0	769,563	134,000	136,680	139,414	142,202	145,046	147,947	150,906	140,780	2,119,483
RESERVES: Capital Reserve	525,618	465,256	619,563	0	0	0	0	0	0	0	0	0	0
TOTAL RESERVES	525,618	465,256	619,563	0	0	0	0	0	0	0	0	0	0
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

CITY OF SUNNYVALE 385/970. CAPITAL PROJECTS FUND/SENSE OF PLACE FEES SUB-FUND LONG TERM FINANCIAL PLAN JULY 1, 2022 TO JUNE 30, 2032

				3 C L	1 1, 2022 10	5 CI 1L 50, 20	, J <u>_</u>					
	PLAN 2022/2023	PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	FY 2022/2023 TO FY 2031/2032 TOTAL	TO FY 2031/2032 TOTAL
RESERVE/FUND BALANCE, JULY 1	0	0	0	0	0	0	0	0	0	0	0	525,618
CURRENT RESOURCES: Sense of Place Fees Interest Income	145,004	149,354	153,835 0	158,450 0	163,203	168,099	173,142	178,336 0	183,686	189,197 0	1,662,306	3,248,150 8,022
TOTAL CURRENT RESOURCES	145,004	149,354	153,835	158,450	163,203	168,099	173,142	178,336	183,686	189,197	1,662,306	3,256,172
TOTAL AVAILABLE RESOURCES	145,004	149,354	153,835	158,450	163,203	168,099	173,142	178,336	183,686	189,197	1,662,306	3,781,789
CURRENT REQUIREMENTS: Future Sense of Place Projects Transfer To Cap. Proj./General Assets	145,004	149,354	153,835 0	158,450	163,203	168,099	173,142 0	178,336 0	183,686	189,197 0	1,662,306	3,568,843 212,946
TOTAL CURRENT REQUIREMENTS	145,004	149,354	153,835	158,450	163,203	168,099	173,142	178,336	183,686	189,197	1,662,306	3,781,789
RESERVES: Capital Reserve	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL RESERVES	0	0	0	0	0	0	0	0	0	0	0	0
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	= 0 =	0	0	0

CITY OF SUNNYVALE 385/980. CAPITAL PROJECTS FUND/PROP 1B TRANSPORTATION BOND LOCAL STREETS & ROADS SUB-FUND

LONG TERM FINANCIAL PLAN JULY 1, 2011 TO JUNE 30, 2022

				JULI	1,2011 10	3 ONE 30, 20	22						
	ACTUAL 2010/2011	CURRENT 2011/2012	BUDGET 2012/2013	PLAN 2013/2014	PLAN 2014/2015	PLAN 2015/2016	PLAN 2016/2017	PLAN 2017/2018	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	PLAN 2021/2022	FY 2011/2012 TO FY 2021/2022 TOTAL
RESERVE/FUND BALANCE, JULY 1	18,463	21,520	0	0	0	0	0	0	0	0	0	0	21,520
CURRENT RESOURCES: State Infrastructure Bond Allocation Federal Economic Stimulus Grant Interest Income	932,593 1,139,710 14,860	1,646,089 195,223 10,558	0 0 0	0 0 0	0 0 0	0 0 0	0 0 0	0 0 0	0 0 0	0 0 0	0 0 0	0 0 0	1,646,089 195,223 10,558
TOTAL CURRENT RESOURCES	2,087,163	1,851,870	0	0	0	0	0	0	0	0	0	0	1,851,870
TOTAL AVAILABLE RESOURCES	2,105,626	1,873,390	0	0	0	0	0	0	0	0	0	0	1,873,390
CURRENT REQUIREMENTS: Capital Projects Transfer To Cap. Proj./General Assets Transfer To Infr./General Assets	1,229,879 0 854,228	142,645 900,606 830,139	0 0 0	0 0 0	0 0 0	0 0 0	0 0 0	0 0 0	0 0 0	0 0 0	0 0 0	0 0 0	142,645 900,606 830,139
TOTAL CURRENT REQUIREMENTS	2,084,106	1,873,390	0	0	0	0	0	0	0	0	0	0	1,873,390
RESERVES: Capital Reserve	21,520	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL RESERVES	21,520	0	0	0	0	0	0	0	0	0	0	0	0
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

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CITY OF SUNNYVALE 610. COMBINED INFRASTRUCTURE RENOVATION & REPLACEMENT FUND LONG TERM FINANCIAL PLAN JULY 1, 2011 TO JUNE 30, 2022

				JUL	1 1, 2011 10) JUNE 30, 2	2022						
													FY 2011/2012 TO
	ACTUAL 2010/2011	CURRENT 2011/2012	BUDGET 2012/2013	PLAN 2013/2014	PLAN 2014/2015	PLAN 2015/2016	PLAN 2016/2017	PLAN 2017/2018	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	PLAN 2021/2022	FY 2021/2022 TOTAL
RESERVE/FUND BALANCE, JULY 1	10,558,836	10,292,616	9,015,312	9,832,521	5,350,326	5,014,352	4,653,419	4,355,577	4,032,864	3,630,759	3,206,579	2,811,915	10,292,616
CURRENT RESOURCES:													,
Other Intergovernmental Revenues	1,791	0	0	0	0	0	0	0	0	0	0	0	0
Sunnyvale School District Reimbursement	297	0	3,919	2,432	3,650	2,740	2,186	4,234	13,067	7,257	1,123	3,971	44,579
Interest Income	73,350	67,705	84,514	52,988	136,460	197,856	206,440	199,426	184,405	190,723	166,685	177,905	1,665,106
Transfer From General Fund	686,847	3,249,508	2,793,780	2,798,656	2,803,629	2,808,701	1,063,875	1,090,344	1,119,596	1,149,704	1,180,547	1,225,500	21,283,839
Transfer From General Fund - Infrastructure	0	0	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	15,000,000
Transfer From Gas Tax Fund	198,598	2,383,653	1,477,969	1,379,211	1,282,639	1,375,432	1,465,416	1,217,740	1,321,589	2,261,901	2,453,471	1,639,161	18,258,182
Transfer From Water Supply & Dist. Fund	619	7,601	4,549	13,256	4,733	4,827	4,924	5,022	5,123	5,225	5,330	5,436	66,026
Transfer From Solid Waste Mgmt Fund	190	222	0	0	0	664	0	0	285	0	498	0	1,669
Transfer From Wastewater Mgmt Fund	957	53,708	27,960	32,212	41,224	29,671	2,110	10,903	31,487	32,116	2,284	33,414	297,089
Transfer From General Services Fund	6,684	405,475	26,365	74,896	26,369	38,189	27,434	27,982	32,539	29,113	34,179	78,883	801,424
Transfer From Park Dedication Fund	349,260	5,692,098	1,896,860	934,434	912,865	844,891	240,333	861,971	2,220,422	867,758	2,599,101	2,399,566	19,470,299
Transfer From Capital Projects Fund	854,228	785,959	0	0	0	0	0	0	0	0	0	0	785,959
Transfer From Multi-Funded Assets Fund	2,067	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL CURRENT RESOURCES	2,174,889	12,645,929	7,815,916	6,788,084	6,711,569	6,802,972	4,512,718	4,917,622	6,428,513	6,043,797	7,943,218	7,063,836	77,674,172
TOTAL AVAILABLE RESOURCES	12,733,724	22,938,545	16,831,227	16,620,605	12,061,895	11,817,323	9,166,137	9,273,199	10,461,377	9,674,556	11,149,797	9,875,751	87,966,788
CURRENT REQUIREMENTS:													
Projects (Street Recon and Resurfacing)	902,515	1,680,558	1,333,807	1,148,935	1,102,091	1,225,897	1,136,852	1,006,103	1,085,174	1,106,877	1,545,964	1,363,471	13,735,728
Infrastructure Projects	1,282,429	11,714,668	5,390,633	4,827,912	4,352,561	4,320,819	2,034,966	2,584,945	4,059,516	3,634,110	5,151,154	4,314,596	52,385,880
Future Infrastructure Projects	0	0	0	3,000,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	15,000,000
Transfer To Cap. Proj. Fund/Gen. Assets	1,080	354,671	209,098	2,179,873	0	0	0	0	0	0	0	0	2,743,642
Project Administration In-Lieu Charges	255,084	173,336	65,168	113,560	92,891	117,188	138,742	149,287	185,928	226,990	140,764	120,353	1,524,207
TOTAL CURRENT REQUIREMENTS	2,441,108	13,923,233	6,998,706	11,270,280	7,047,543	7,163,904	4,810,560	5,240,335	6,830,618	6,467,977	8,337,882	7,298,420	85,389,457
RESERVES:													
Gen. Infrastructure Contingency Reserve	10,292,616	9,015,312	9,832,521	5,350,326	5,014,352	4,653,419	4,355,577	4,032,864	3,630,759	3,206,579	2,811,915	2,577,331	2,577,331
TOTAL RESERVES	10,292,616	9,015,312	9,832,521	5,350,326	5,014,352	4,653,419	4,355,577	4,032,864	3,630,759	3,206,579	2,811,915	2,577,331	2,577,331
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

CITY OF SUNNYVALE 610. COMBINED INFRASTRUCTURE RENOVATION & REPLACEMENT FUND LONG TERM FINANCIAL PLAN JULY 1, 2022 TO JUNE 30, 2032

				JUL	1 1, 2022 10	JUINE 30,	2032					
	PLAN 2022/2023	PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031		FY 2022/2023 TO FY 2031/2032 TOTAL	TO
RESERVE/FUND BALANCE, JULY 1	2,577,331	2,624,175	2,584,450	2,624,726	2,664,983	2,559,150	2,607,772	2,638,765	2,649,371	2,654,911	2,577,331	10,292,616
CURRENT RESOURCES:												
Other Intergovernmental Revenues	0	0	0	0	0	0	0	0	0	0	0	0
Sunnyvale School District Reimbursement	3,337	1,752	3,137	2,007	3,680	3,722	15,729	4,802	1,461	1,461	41,088	85,667
Interest Income	186,890	223,313	188,851	193,289	277,895	210,974	198,216	182,844	182,946	184,738	2,029,956	3,695,061
Transfer From General Fund	1,567,622	1,619,290	1,672,696	1,797,176	2,689,378	1,843,948	1,957,965	1,967,958	2,057,760	2,119,492	19,293,285	40,577,124
Transfer From General Fund - Infrastructure	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	15,000,000	30,000,000
Transfer From Gas Tax Fund	964,088	1,915,664	1,825,810	1,543,961	2,345,838	2,160,037	2,289,421	2,008,439	2,068,692	2,130,752	19,252,702	37,510,884
Transfer From Water Supply & Dist. Fund	5,600	5,768	5,941	6,119	6,302	6,491	6,686	6,887	7,093	7,306	64,193	130,219
Transfer From Solid Waste Mgmt Fund	0	0	0	1,195	0	0	747	0	986	1,016	3,944	5,613
Transfer From Wastewater Mgmt Fund	34,106	2,472	94,409	2,622	37,021	68,355	38,571	2,951	3,040	3,131	286,678	583,767
Transfer From General Services Fund	31,197	32,134	33,097	47,228	35,113	36,166	47,710	38,369	43,462	44,766	389,242	1,190,666
Transfer From Park Dedication Fund	1,386,530	2,413,355	407,029	650,185	3,203,163	1,339,464	594,102	354,833	246,969	254,422	10,850,052	30,320,351
Transfer From Capital Projects Fund	0	0	0	0	0	0	0	0	0	0	0	785,959
Transfer From Multi-Funded Assets Fund	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL CURRENT RESOURCES	5,679,370	7,713,748	5,730,970	5,743,781	10,098,389	7,169,157	6,649,147	6,067,083	6,112,410	6,247,084	67,211,139	144,885,311
TOTAL AVAILABLE RESOURCES	8,256,701	10,337,923	8,315,420	8,368,507	12,763,372	9,728,307	9,256,919	8,705,848	8,761,781	8,901,995	69,788,470	155,177,927
CURRENT REQUIREMENTS:												
Projects (Street Recon and Resurfacing)	892,865	1,720,785	1,312,320	1,209,692	1,752,825	1,805,409	1,891,711	1,948,463	2,006,916	2,067,124	16,608,110	30,343,838
Infrastructure Projects	3,099,615	4,388,441	2,729,799	2,840,801	6,567,670	3,652,775	3,059,221	2,435,776	2,422,548	2,495,223	33,691,869	86,077,749
Future Infrastructure Projects	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	15,000,000	30,000,000
Transfer To Cap. Proj. Fund/Gen. Assets	0	0	0	0	0	0	0	0	0	0	0	2,743,642
Project Administration In-Lieu Charges	140,046	144,247	148,575	153,032	383,727	162,351	167,222	172,238	177,406	182,728	1,831,572	3,355,779
TOTAL CURRENT REQUIREMENTS	5,632,526	7,753,473	5,690,694	5,703,525	10,204,222	7,120,535	6,618,154	6,056,477	6,106,870	6,245,075	67,131,551	152,521,008
RESERVES:												
Gen. Infrastructure Contingency Reserve	2,624,175	2,584,450	2,624,726	2,664,983	2,559,150	2,607,772	2,638,765	2,649,371	2,654,911	2,656,919	2,656,919	2,656,919
TOTAL RESERVES	2,624,175	2,584,450	2,624,726	2,664,983	2,559,150	2,607,772	2,638,765	2,649,371	2,654,911	2,656,919	2,656,919	2,656,919
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0

610/100. INFRASTRUCTURE RENOVATION & REPLACEMENT FUND/GENERAL SUB-FUND LONG TERM FINANCIAL PLAN JULY 1, 2011 TO JUNE 30, 2022

				JUL	1 1, 2011 10) JUNE 30, 2	1022						
													FY 2011/2012 TO
	ACTUAL	CURRENT	BUDGET	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	FY 2021/2022
	2010/2011	2011/2012	2012/2013	2013/2014	2014/2015	2015/2016	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021	2021/2022	TOTAL
RESERVE/FUND BALANCE, JULY 1	10,535,879	10,271,547	8,994,002	9,811,063	5,328,717	4,992,311	4,630,717	4,331,967	4,008,309	3,605,222	3,180,020	2,784,294	10,271,547
CURRENT RESOURCES:													
Sunnyvale School District Reimbursement	297	0	3,919	2,432	3,650	2,740	2,186	4,234	13,067	7,257	1,123	3,971	44,579
Other Intergovernmental Revenues	1,791	0	0	0	0	0	0	0	0	0	0	0	0
Transfer From GF - Infrastructure	0	0	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	15,000,000
Transfer From General Fund	686,847	3,249,508	2,793,780	2,798,656	2,803,629	2,808,701	1,063,875	1,090,344	1,119,596	1,149,704	1,180,547	1,225,500	21,283,839
Transfer From Park Dedication Fund	337,339	5,317,219	1,156,952	651,133	450,534	803,358	229,082	581,449	488,433	738,097	491,710	2,181,378	13,089,345
Transfer From Gas Tax Fund	198,598	2,383,653	1,477,969	1,379,211	1,282,639	1,375,432	1,465,416	1,217,740	1,321,589	2,261,901	2,453,471	1,639,161	18,258,182
Transfer From Water Supply & Dist. Fund	619	7,601	4,549	13,256	4,733	4,827	4,924	5,022	5,123	5,225	5,330	5,436	66,026
Transfer From Wastewater Mgmt Fund	957	53,708	27,960	32,212	41,224	29,671	2,110	10,903	31,487	32,116	2,284	33,414	297,089
Transfer From Solid Waste Mgmt Fund	190	222	0	0	0	664	0	0	285	0	498	0	1,669
Transfer From General Services Fund	6,684	405,475	26,365	74,896	26,369	38,189	27,434	27,982	32,539	29,113	34,179	78,883	801,424
Transfer From Capital Projects Fund	854,228	785,959	0	0	0	0	0	0	0	0	0	0	785,959
Transfer From Multi-Funded Assets Fund	2,067	0	0	0	0	0	0	0	0	0	0	0	0
Interest Income	73,171	67,464	84,364	52,837	136,028	197,195	205,532	198,482	183,423	189,702	165,622	176,800	1,657,449
TOTAL CURRENT RESOURCES	2,162,788	12,270,809	7,075,858	6,504,633	6,248,806	6,760,777	4,500,559	4,636,155	4,695,541	5,913,114	5,834,764	6,844,543	71,285,561
TOTAL AVAILABLE RESOURCES	12,698,668	22,542,356	16,069,861	16,315,696	11,577,523	11,753,088	9,131,276	8,968,122	8,703,851	9,518,336	9,014,785	9,628,837	81,557,108
CURRENT REQUIREMENTS:													
Infrastructure Projects	1,270,508	11,339,789	4,650,725	4,544,611	3,890,230	4,279,286	2,023,715	2,304,423	2,327,527	3,504,449	3,043,763	4,096,408	46,004,926
Future Infrastructure Projects	0	0	0	3,000,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	15,000,000
Projects (Street Recon and Resurfacing)	902,515	1,680,558	1,333,807	1,148,935	1,102,091	1,225,897	1,136,852	1,006,103	1,085,174	1,106,877	1,545,964	1,363,471	13,735,728
Transfer To Cap. Proj. Fund/Gen. Assets	1,080	354,671	209,098	2,179,873	0	0	0	0	0	0	0	0	2,743,642
Project Administration In-Lieu Charges	253,017	173,336	65,168	113,560	92,891	117,188	138,742	149,287	185,928	226,990	140,764	120,353	1,524,207
TOTAL CURRENT REQUIREMENTS	2,427,120	13,548,354	6,258,798	10,986,979	6,585,212	7,122,371	4,799,309	4,959,813	5,098,629	6,338,316	6,230,491	7,080,232	79,008,503
RESERVES: Gen. Infrastructure Contingency Reserve	10,271,547	8,994,002	9,811,063	5,328,717	4,992,311	4,630,717	4,331,967	4,008,309	3,605,222	3,180,020	2,784,294	2,548,605	2,548,605
TOTAL RESERVES	10,271,547	8,994,002	9,811,063	5,328,717	4,992,311	4,630,717	4,331,967	4,008,309	3,605,222	3,180,020	2,784,294	2,548,605	2,548,605
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

610/100. INFRASTRUCTURE RENOVATION & REPLACEMENT FUND/GENERAL SUB-FUND LONG TERM FINANCIAL PLAN JULY 1, 2022 TO JUNE 30, 2032

				JULI	1, 2022 10	JUNE 30, 2	1034					
											FY 2022/2023	
											TO	TO
	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN		FY 2031/2032	
	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	TOTAL	TOTAL
RESERVE/FUND BALANCE, JULY 1	2,548,605	2,594,013	2,552,779	2,591,472	2,630,066	2,522,488	2,569,276	2,598,344	2,606,929	2,610,346	2,548,605	10,271,547
CURRENT RESOURCES:												
Sunnyvale School District Reimbursement	3,337	1,752	3,137	2,007	3,680	3,722	15,729	4,802	1,461	1,461	41,088	85,667
Other Intergovernmental Revenues	0	0	0	0	0	0	0	0	0	0	0	0
Transfer From GF - Infrastructure	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	15,000,000	30,000,000
Transfer From General Fund	1,567,622	1,619,290	1,672,696	1,797,176	2,689,378	1,843,948	1,957,965	1,967,958	2,057,760	2,119,492	19,293,285	40,577,124
Transfer From Park Dedication Fund	887,952	2,235,148	359,522	597,541	3,188,763	1,332,048	582,408	299,760	198,347	204,341	9,885,830	22,975,175
Transfer From Gas Tax Fund	964,088	1,915,664	1,825,810	1,543,961	2,345,838	2,160,037	2,289,421	2,008,439	2,068,692	2,130,752	19,252,702	37,510,884
Transfer From Water Supply & Dist. Fund	5,600	5,768	5,941	6,119	6,302	6,491	6,686	6,887	7,093	7,306	64,193	130,219
Transfer From Wastewater Mgmt Fund	34,106	2,472	94,409	2,622	37,021	68,355	38,571	2,951	3,040	3,131	286,678	583,767
Transfer From Solid Waste Mgmt Fund	0	0	0	1,195	0	0	747	0	986	1,016	3,944	5,613
Transfer From General Services Fund	31,197	32,134	33,097	47,228	35,113	36,166	47,710	38,369	43,462	44,766	389,242	1,190,666
Transfer From Capital Projects Fund	0	0	0	0	0	0	0	0	0	0	0	785,959
Transfer From Multi-Funded Assets Fund	0	0	0	0	0	0	0	0	0	0	0	0
Interest Income	185,454	221,805	187,268	191,626	276,149	209,141	196,291	180,823	180,824	182,509	2,011,889	3,669,338
TOTAL CURRENT RESOURCES	5,179,356	7,534,033	5,681,879	5,689,474	10,082,243	7,159,908	6,635,528	6,009,988	6,061,666	6,194,775	66,228,851	137,514,411
TOTAL AVAILABLE RESOURCES	7,727,961	10,128,046	8,234,659	8,280,946	12,712,309	9,682,395	9,204,804	8,608,332	8,668,594	8,805,121	68,777,455	147,785,958
CURRENT REQUIREMENTS:												
Infrastructure Projects	2,601,037	4,210,234	2,682,292	2,788,157	6,553,270	3,645,359	3,047,527	2,380,703	2,373,926	2,445,142	32,727,647	78,732,573
Future Infrastructure Projects	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	15,000,000	30,000,000
Projects (Street Recon and Resurfacing)	892,865	1,720,785	1,312,320	1,209,692	1,752,825	1,805,409	1,891,711	1,948,463	2,006,916	2,067,124	16,608,110	30,343,838
Transfer To Cap. Proj. Fund/Gen. Assets	0	0	0	0	0	0	0	0	0	0	0	2,743,642
Project Administration In-Lieu Charges	140,046	144,247	148,575	153,032	383,727	162,351	167,222	172,238	177,406	182,728	1,831,572	3,355,779
TOTAL CURRENT REQUIREMENTS	5,133,948	7,575,266	5,643,187	5,650,881	10,189,822	7,113,119	6,606,460	6,001,404	6,058,248	6,194,994	66,167,329	145,175,832
RESERVES:												
Gen. Infrastructure Contingency Reserve	2,594,013	2,552,779	2,591,472	2,630,066	2,522,488	2,569,276	2,598,344	2,606,929	2,610,346	2,610,126	2,610,126	2,610,126
TOTAL RESERVES	2,594,013	2,552,779	2,591,472	2,630,066	2,522,488	2,569,276	2,598,344	2,606,929	2,610,346	2,610,126	2,610,126	2,610,126
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0

610/500. INFRASTRUCTURE RENOVATION & REPLACEMENT FUND/COMMUNITY REC SUB-FUND LONG TERM FINANCIAL PLAN JULY 1, 2011 TO JUNE 30, 2022

				0021	1, 2011 10	00112 00, 2							
												I	FY 2011/2012 TO
	ACTUAL	CURRENT	BUDGET	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN I	FY 2021/2022
	2010/2011	2011/2012	2012/2013	2013/2014	2014/2015	2015/2016	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021	2021/2022	TOTAL
RESERVE/FUND BALANCE, JULY 1	20,891	21,071	21,311	21,460	21,610	22,043	22,704	23,612	24,557	25,539	26,560	27,623	21,071
CURRENT RESOURCES:	170	240	140	150	422		000	044	092	1.022	1.062	1 105	7.657
Interest Income	179	240	149	150	432	661	908	944	982	1,022	1,062	1,105	7,657
Transfer From Park Dedication Fund	11,921	374,879	739,908	283,301	462,331	41,533	11,251	280,522	1,731,989	129,661	2,107,391	218,188	6,380,954
TOTAL CURRENT RESOURCES	12,100	375,119	740,057	283,451	462,763	42,194	12,159	281,466	1,732,971	130,683	2,108,453	219,293	6,388,611
TOTAL AVAILABLE RESOURCES	32,992	396,190	761,368	304,911	484,374	64,237	34,863	305,079	1,757,528	156,221	2,135,014	246,916	6,409,682
CURRENT REQUIREMENTS: Infrastructure Projects	11,921	374,879	739,908	283,301	462,331	41,533	11,251	280,522	1,731,989	129,661	2,107,391	218,188	6,380,954
TOTAL CURRENT REQUIREMENTS	11,921	374,879	739,908	283,301	462,331	41,533	11,251	280,522	1,731,989	129,661	2,107,391	218,188	6,380,954
RESERVES:													
Comm.Rec.Infrast.Contingency Reserve	21,071	21,311	21,460	21,610	22,043	22,704	23,612	24,557	25,539	26,560	27,623	28,728	28,728
TOTAL RESERVES	21,071	21,311	21,460	21,610	22,043	22,704	23,612	24,557	25,539	26,560	27,623	28,728	28,728
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

610/500. INFRASTRUCTURE RENOVATION & REPLACEMENT FUND/COMMUNITY REC SUB-FUND LONG TERM FINANCIAL PLAN

JULY 1, 2022 TO JUNE 30, 2032

	00E1 1, 2022 10 001 E 20, 2022											
											FY 2022/2023 TO	FY 2011/2012 TO
	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	FY 2031/2032	FY 2031/2032
	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	TOTAL	TOTAL
RESERVE/FUND BALANCE, JULY 1	28,728	30,164	31,672	33,256	34,919	36,665	38,498	40,423	42,444	44,566	28,728	21,071
CURRENT RESOURCES: Interest Income	1,436	1,508	1,584	1,663	1,746	1,833	1,925	2,021	2,122	2,228	18,067	25,724
Transfer From Park Dedication Fund	498,578	178,207	47,507	52,644	14,400	7,416	11,694	55,073	48,622	50,081	964,222	7,345,176
TOTAL CURRENT RESOURCES	500,014	179,715	49,091	54,307	16,146	9,249	13,619	57,094	50,744	52,309	982,289	7,370,900
TOTAL AVAILABLE RESOURCES	528,742	209,879	80,763	87,563	51,065	45,914	52,117	97,517	93,188	96,875	1,011,016	7,391,970
CURRENT REQUIREMENTS: Infrastructure Projects	498,578	178,207	47,507	52,644	14,400	7,416	11,694	55,073	48,622	50,081	964,222	7,345,176
TOTAL CURRENT REQUIREMENTS	498,578	178,207	47,507	52,644	14,400	7,416	11,694	55,073	48,622	50,081	964,222	7,345,176
RESERVES: Comm.Rec.Infrast.Contingency Reserve	30,164	31,672	33,256	34,919	36,665	38,498	40,423	42,444	44,566	46,794	46,794	46,794
TOTAL RESERVES	30,164	31,672	33,256	34,919	36,665	38,498	40,423	42,444	44,566	46,794	46,794	46,794
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0

ENTERPRISE FUNDS

The Enterprise Funds of the City incorporate programs and activities that are either fully self-supporting by way of user charges and fees or partially self-supporting. Those that are partially self-supporting require some level of transfer from the City's General Fund.

The City has three utilities that are fully self-supporting: the Water Supply and Distribution Fund, the Solid Waste Management Fund, and the Wastewater Management Fund. Additionally, the SMaRT Station® Fund and the SMaRT Station Capital Equipment Replacement Fund account for operations and maintenance at the Sunnyvale Materials Recovery and Transfer Station, which is a partnership among the three cities of Sunnyvale, Mountain View and Palo Alto. The SMaRT Station Fund is used to account for SMaRT Station operations and the SmaRT Station Equipment Replacement Fund is used to account for equipment replacement needs.

There is one enterprise fund that requires an annual transfer from the General Fund for operations because it is not fully self-supporting. The Community Recreation Fund incorporates Leisure Services activities including golf, tennis, and recreation programs. FY 2011/2012 will be a transition year for this fund, as the Golf and Tennis operations will merge and form a self-supporting Golf and Tennis enterprise fund and Recreation operations will be incorporated into the General Fund. This transition will occur during FY 2011/2012

and will be fully reflected in the FY 2012/2013 Recommended Budget.

Utility Enterprise Funds and Utility Rate Process

The following across-the-board changes to current rates for the Water, Wastewater, and Solid Waste Utility enterprises are being recommended for Council approval for FY 2012/2013:

Utility	Rate Change
Water	7.0%
Wastewater	5.5%
Solid Waste	4.0%

Each increase and the factors contributing to the need for such increases are discussed below. The major reasons for the required increases in rates are the continued and substantial rise in costs of purchased water, major wastewater infrastructure needs, particularly at the City's Water Pollution Control Plant, and increases in the City's cost for providing solid waste collection and disposal combined with declining solid waste revenues resulting from the economic downturn.

As a result of these increases, monthly costs associated with water, solid waste, and wastewater services for an average residential customer will increase by \$6.13 per month. It is important to note that even with these rate changes, Sunnyvale residents enjoy utility rates and services that are competitive with surrounding communities.

Water Supply and Distribution Fund

The Water Supply and Distribution Fund (Water Fund) accounts for all revenues and expenses related to the City-operated water utility. Expenses include costs for wholesale water, capital and infrastructure project-related costs, debt service, and other operating costs. Revenues consist of service fees for water and recycled water, water-related public works and construction fees, and interest income. Once expenditure levels are developed, then water rates must be set to collect enough revenue to maintain the fund in a sustainable financial position. The fact that Sunnyvale utilizes long-range financial planning and sets and projects 20 years of utility rates every year helps minimize rate swings.

The largest expense of the Water Fund is the cost of purchasing water. Sunnyvale currently receives water from four different sources. For FY 2012/2013, approximately 48% is projected to come from the Hetch-Hetchy system operated by the San Francisco Public Utilities Commission (SFPUC), 45% from the Santa Clara Valley Water District (SCVWD), 1% from well water, and the remaining 6% from recycled water. The total cost of water makes up 63% of the budget in FY 2012/2013 and is projected to stabilize at approximately 75% of budget within the first ten years of the Long-Term Financial Plan.

City wide water demand is down 16% over the past five years. With the economy beginning to grow again, and development activity picking up, water demand is projected to grow by 1% for FY 2012/2013 with moderate growth projected going

forward over the next twenty years. Over the past several years, water sales have been dropping primarily as a result of wetter than normal weather, with rain extending well into the spring. As a result, the City is now at the point where water demand is equal to or less than the contractual minimums required by both of our wholesale contracts. In other words, the cost of water has become fixed. Although we project some modest growth, we anticipate being in this situation for the next several years.

Currently for FY 2011/2012 the City is paying the SFPUC approximately \$1,173 per acre foot, including meter charges. Current charges for SCVWD purchased water are \$569 per acre foot plus a \$100 per acre foot treated water charge, for a total of \$669 per acre foot. Anticipated costs for FY 2012/2013 are \$1,304 per acre foot including meter charges for SFPUC water (representing an 11% increase over last year's cost) and \$722 per acre foot for SCVWD water (an 8% increase).

Both the SFPUC and the Santa Clara Valley Water District have provided staff with wholesale rate projections for the next ten years. These projections are reflected in the following table and have been utilized for the long term rate projections in the 20-year financial plan.

Projected Increases in Wholesale Rates											
Fiscal Year	SFPUC ¹	SCVWD									
2012/2013	11%	8%									
2013/2014	7%	8%									
2014/2015	17%	8%									
2015/2016	11%	8%									
2016/2017	0%	9%									
2017/2018	12%	9%									
2018/2019	10%	8%									
2019/2020	4%	8%									
2020/2021	0%	5%									
2021/2012	0%	5%									

1 SFPUC projects rate decreases in FY 2021 and FY 2022. Table and financial plan reflects no change in rates.

The City also receives charges from the SCVWD for pumping ground water from City wells. The unit cost for well water is also influenced by the power costs associated with running the pumps. The projected well water total unit cost (tax plus power) for FY 2012/2013 is \$895 per acre foot, an increase of 0.7% over the current year unit cost of \$837. Due to the projected difference in cost from our suppliers, staff attempts to purchase water at the lowest possible cost. The City's system allows the movement of water from one portion of the City to another and staff monitors and adjusts purchases based on demand and the ability to utilize the most cost effective source, balanced with our minimum contractual requirements for purchase. Considering all sources of potable water the City's total purchased water costs for FY 2012/2013 are projected to be 7.7% higher than FY 2011/2012.

Lastly, the City's Water Pollution Control Plant provides recycled water, which is wastewater that has been treated to very high standards. Recycled water is currently sold at 90%

of water rates to encourage its use. In prior years, the City received a \$115 per acre foot rebate from the SCVWD to encourage use of recycled water, but this rebate stopped at the end of August 2009. Staff has had ongoing discussions with the District and it has indicated an interest in participating in recycled water capital improvement projects. Staff will continue to pursue this option to allow for the maintenance and expansion of the recycled water distribution system and help offset potable water expense.

Operations and Capital Expenses

The FY 2012/2013 budget for the Water Fund also includes approximately \$6 million in personnel and purchased goods costs related to City activities involved in operating and maintaining the water supply and distribution system. The Water Fund contains annual debt service of approximately \$1.96 million in FY 2012/2013. This consists of two components. First, \$1.9 million is appropriated for payment of debt service on the City's 2010 Water Revenue Bonds. \$24 million in revenue bonds were issued to address capital and infrastructure needs of the water utility. Debt service also includes the Water Fund's portion of the Certificates of Participation issued in 2001 for purchase of the 505 West Olive Avenue Government Center property. This latter debt service, in the amount of about \$67,000, continues through FY 2030/2031.

The City has been addressing its aging water utility infrastructure for several years now. Like all municipalities in the state and the country, Sunnyvale's water storage and

distribution systems are over fifty years old and in need of significant rehabilitation. The Environmental Services Department has been working to prioritize capital and infrastructure projects with an emphasis on spending the bond proceeds in a timely manner. The highest priority has been placed on water pipe replacements. With approximately 350 miles of water lines, many in need of replacement, replacements have been accelerated, with \$4.8 million in replacements anticipated to occur within the next two years. As part of the prioritization of water utility projects, work on water storage tanks and water wells has been deferred until an operational evaluation on how to most effectively operate these facilities is completed.

Additionally, a renewed emphasis has been placed on the City's recycled water production and distribution system. Funding for this effort crosses both the water utility and the wastewater utility. Efforts include the funding of a Recycled Water Master Plan update, funding for interties with other local agencies, as well as funding to review how the City might enhance and stabilize the production of recycled water. As recycled water becomes cost competitive with the City's potable supplies, this renewed emphasis is sure to benefit the City's ratepayers going forward.

The Water Supply and Distribution Fund by policy maintains a Contingency Reserve of 25% of operations and a Rate Stabilization Reserve to normalize rates and provide for the effect of economic cycles. This Fund also contains reserves for revenue funded projects and debt funded projects to

manage the flow of these funds against project expenditures that are uneven by nature.

Wastewater Management Fund

The Wastewater Management Fund accounts for revenues and expenses related to the provision of the safe and reliable removal of wastewater from all residences and businesses in Sunnyvale. Wastewater rates also pay for half of the City's street sweeping services, plus storm water management, nonpoint source pollution prevention and other critical public services.

The City owns and operates an extensive system for management of wastewater within City limits and in a small area in the northern portion of Cupertino and San Jose. The system includes approximately 290 miles of sewer pipes, a storm drainage system consisting of 347 miles of storm drainage pipes, and a 29.5 million gallon per day (MGD design capacity) Grade V Water Pollution Control Plant (WPCP). Operations include the transport of sewage to the treatment plant, wastewater treatment, recycled water production, industrial discharge inspection and enforcement, storm water management, and many other services related to wastewater.

Operations and Capital Expenses

The proposed FY 2012/2013 operations expense in the Wastewater Management Fund reflects personnel, chemicals, and other costs. In addition to inflationary increases there are

several changes to the operations supported by the Wastewater Fund. First, as a result of the reorganization that created the new Environmental Services Department, a new operating division was created for the management of pretreatment and regulatory programs. This included the creation of a new division manager. Second, changes were made to the field operations to help bring maintenance practices up to standard for the industry. This included the addition of new sewer line televising equipment and the addition of a new line level supervisor to oversee field operations.

The City's street sweeping program is funded equally by the Wastewater and Solid Waste Funds to reflect the benefits that street sweeping provides in clearing litter and debris off the streets and preventing that debris from entering the storm drainage system.

The wastewater utility is facing even larger infrastructure challenges than the Water Utility. The most significant is the renovation of the City's Water Pollution Control Plant (WPCP). The recommended 2012/2013 budget includes planned infrastructure expenditures of over \$420 million, \$320 million of which are related solely to the replacement of the WPCP. The City completed its work on the Strategic Infrastructure Plan and is moving forward with the design on the primary treatment facilities, environmental work, and the engagement of a program manager who will be responsible for managing this large project going forward. The beginning of this effort is being funded by proceeds from the 2010 Wastewater Revenue Bonds, however additional financing

is identified and planned beginning in FY 2014/2015. Also continuing is approximately \$17 million in significant work on the "manage the gap" projects, which are projects that are critical now but will also benefit the long term renovation of the plant. These projects include the conversion to liquid chlorine, renovation of the digesters, pond dredging, and rehabilitation of the air flotation tanks.

In addition to the work on the WPCP, a high priority has been placed on sewer pipe replacements. The City has approximately 300 miles of sewer lines, many of which are in need of replacement. Therefore the City has accelerated replacements, anticipating replacement of \$3.4 million in sewer lines within two years. Additionally, \$4 million is planned for the renovation of the Lawrence Trunk Line (one of the City's largest lines) over the next five years starting in FY 2013/2014.

The Wastewater Management fund has two inter-fund loans that were advanced from the General Fund. The first loan was to finance the remodel of the primary facilities of the WPCP, expanding the capacity from 22.5 million gallons per day to 29.5 million gallons per day. The loan was made by the General Fund in FY 1980/1981 for a total of \$10.7 million at 7% interest. The original term was for 20 years. Payment of the loan began in FY 2004/2005. The second loan from the General Fund was made to assist the Wastewater Management Fund with cash flow issues by providing needed cash to stabilize rates. The loan was advanced in FY 1995/1996 for a total of \$2.4 million at 7% interest. The term was for

20 years with ongoing payments of the loan deferred until FY 2004/2005. No changes have been made to the loan payoff schedule as part of the recommended FY 2012/2013 Wastewater Management Fund Long Term Financial Plan.

The debt service payments are largely for the Wastewater Revenue Bonds, issued in 2010 for \$35 million to fund capital and infrastructure projects. As discussed earlier, some of the bond proceeds are funding the initial efforts for the renovation of the WPCP. As a placeholder, future debt has been reflected with debt service payments noted in the New WPCP Debt Service line item. The actual amount and structuring of the financing will be determined as the plan is further defined. Debt service is also included for the Wastewater Fund's portion of the Certificates of Participation issued in 2001 for purchase of the 505 West Olive Avenue Government Center property.

In order to help the Solid Waste Management Fund with cash flow issues, the Wastewater Fund reflects a \$2 million loan to the Solid Waste Fund at 4.5% interest. Payment is deferred to FY 2015/2016 and then repaid over a seven year period. This helps the Solid Waste Fund with cash it needs now and then helps the Wastewater Management Fund in the future as its cash needs increase to fund the new WPCP.

The Wastewater Management Fund also pays rent to the General Fund for use of the land that the Water Pollution Control Plant occupies. The payment for FY 2012/2013 is \$344,111.

The Wastewater Management Fund by policy maintains a Contingency Reserve of 25% of operations and a Rate Stabilization Reserve to normalize rates and provide for the effect of economic cycles. This Fund also contains reserves for revenue funded projects and debt funded projects to manage the flow of these funds against project expenditures that are uneven by nature.

Solid Waste Management Fund

The Solid Waste Management Fund accounts for the revenues and expenses related to collection, recycling, and disposal of solid waste generated within the City of Sunnyvale. A private company, Bay Counties Waste Services, doing business in Sunnyvale as Specialty Solid Waste & Recycling (Specialty), has been issued an exclusive franchise for collection of solid waste and recyclable materials through 2021, and these contract costs are reflected here. Operations of the Sunnyvale Materials Recovery and Transfer (SMaRT®) Station and disposal of refuse at the Kirby Canyon Landfill are included in a separate fund, but the City's share of these activities is reflected in the Solid Waste Management Fund.

The City's contract with Specialty for the collection of solid waste and recyclables throughout the City is the largest single expense within the Solid Waste Fund. Specialty is paid on a monthly basis, but their payment is determined for each year based largely on formulas that take necessary and actual expenses in the last completed fiscal year and adjust them for inflation. Therefore, the contractor payment for the following

fiscal year is driven primarily by actual expenditures from the last full fiscal year, adjusted by various indexes as identified in the contract.

The projected FY 2012/2013 contractor payment is \$17 million, an increase of about \$743,000 or 4.5% over the current FY 2011/2012 contractor payment. The change is due to the need to replace a significant amount of collection vehicles as well as the City's recycling carts.

Additionally, the Solid Waste Management Fund revenues are still recovering from the recession. Approximately 60% of revenues come from commercial accounts who utilize larger garbage bins, subscribe to more frequent pick-ups and use construction debris removal services. With the increase in commercial vacancies over the last two years, and the corresponding drop in solid waste generation, revenues have come in below projections. This is particularly problematic because most of the costs are fixed. Although the recent surge in commercial development activity is having a positive impact now in other revenues, solid waste revenues lag the economic cycle and the financial impact will be dependent on the types of businesses that come into the City. For example, office based businesses generate less solid waste than manufacturing companies, which can temper recovery in solid waste revenues. For the recommended budget, a 1% growth factor has been added in for FY 2012/2013 and FY 2013/2014.

The Solid Waste Management Fund Long-Term Financial

Plan reflects two inter-fund loans that were advanced from the General Fund. The first loan provided \$3.68 million during 1985, 1988, and 1989 to construct a system to convert methane gas to a marketable form of energy. An additional \$10.5 million was advanced to stabilize solid waste rates between FY 1994/1995 and FY 1998/1999. Both loans bear interest of 7%. The loans have since been combined. The recommended FY 2012/2013 Budget has no change in repayment schedule with payoff to occur in FY 2022/2023.

Debt service reflects Sunnyvale's portion of the debt service for the original cost of the SMaRT Station facility and replacement equipment. Payments run through FY 2021/2022. It is anticipated debt will be issued for a new materials recovery system and the estimated debt service for Sunnyvale's share has been budgeted starting FY 2023/2024 as a placeholder. Debt service also includes the Solid Waste Fund's portion of the Certificates of Participation issued in 2001 for purchase of the 505 West Olive Avenue Government Center property.

Additionally, in order to help with cash flow purposes, the Solid Waste Management Fund reflects a \$2 million loan from the Wastewater Management Fund at 4.5% interest. Payment is deferred to FY 2015/2016 and then repaid over a seven year period. This helps the Solid Waste Fund with cash it needs now, and then helps the Wastewater Management Fund in the future as its cash needs increase to fund the new WPCP.

By fiscal policy, the Solid Waste Fund maintains a

Contingency Reserve of 10% of operations. This is less than the 25% required for the other two utility enterprises to reflect that fact that this operation has less City-owned infrastructure at risk for damage or disaster. The Fund also maintains a Rate Stabilization Reserve similar to the other utilities.

Sunnyvale Materials Recovery and Transfer (SMaRT) Station

The Sunnyvale Materials Recovery and Transfer (SMaRT) Station began operations in October 1993. The costs of building and operating the SMaRT Station are shared by the cities of Sunnyvale, Mountain View and Palo Alto as specified by a Memorandum of Understanding (MOU) among the cities. At current garbage delivery rates, Sunnyvale is responsible for about half of the SMaRT Station operating expenditures and receives about half of the revenues earned by the cities from recyclables removed from the garbage. The capital cost of the SMaRT Station was financed by the sale of revenue bonds by Sunnyvale. The debt service on the bonds is shared among the three cities as specified in the MOU.

The SMaRT Station Operations Fund was established to account for operations at the facility. It receives its revenue from charges to the cities of Sunnyvale (Solid Waste Management Fund), Mountain View, and Palo Alto and from the sale of recyclables. Major operating cost components include the contract with the SMaRT Station operator and disposal fees and taxes collected by the Kirby Canyon Landfill. The fund is designed so that annual revenues and expenditures are in balance and that no fund balance is carried

forward to the next year. Operating costs and revenues from the sale of recyclables are charged to or distributed to the cities based on the numbers of tons of solid waste each community brings to the SMaRT Station for materials recovery, transfer, and disposal.

The SMaRT Station is operated by a private company under contract with the City. To date, the City has issued seven-year agreements. On February 13, 2007, the City Council awarded a seven-year contract for operation of the SMaRT Station to Bay Counties Waste Services, who began operations on January 1, 2008.

The three cities that participate in the SMaRT Station have individual agreements with Kirby Canyon for landfill services that require the payment for disposal of a minimum quantity of solid waste each year. This provision is commonly referred to as a "put or pay" requirement. In October 2011, the cities had the ability to modify the level of put or pay required, and Sunnyvale's exercised its right under the contract to lower its solid waste minimum quantity by the maximum allowable 10%. This reduction is currently the subject of a timing dispute with Kirby Canyon, who believes this cannot be executed until October 2012. As such, Staff has taken a conservative approach and the modification is reflected in the tonnage projections beginning in FY 2013/2014 instead of earlier.

The SMaRT Station Replacement Fund provides for the replacement of City-owned SMaRT Station equipment. The

three participating cities contribute to these replacement efforts and to payment of debt service based on fixed percentages established by the SMaRT Station MOU among the cities.

The recommended FY 2012/2013 SMaRT Station Long-Term Financial Plan reflects debt service for the original cost of the facility through FY 2017/2018 as well as debt service for replacement materials recovery facility equipment which runs through FY 2021/2022.

Staff projects that while most of the facility's equipment and the overall SMaRT Station can be maintained in good working order through the term of the MOU, there will come a point when the facility and equipment will need replacement or rehabilitation. In order to allow for the cost impact of this eventuality, staff has projected funding for a new materials recovery system and any other improvements needed to the SMaRT Station Facility in FY 2022/2023, with annual debt service of \$1.9 million beginning the following year. The size and goals of this project and thus, its technical nature, will be determined by inter-jurisdictional discussions to take place prior to the expiration of the MOU in FY 2020/2021. At the present time, it is assumed that the new SMaRT facility will be similar to the current equipment.

Golf and Tennis Fund

FY 2011/2012 was a transition year for the Golf and Tennis Fund, formerly known as the Community Recreation Fund. During FY 2011/2012, the process to move recreation operations out of this fund and into the General Fund began and will be complete when FY 2011/2012 is closed out. This transition takes all recreation-related revenues and expenditures and incorporates them into the General Fund, leaving the golf and tennis operations as its own stand-alone fund. The full transition is reflected in the recommended FY 2012/2013 Budget. Moving forward, golf and tennis operations will continue to operate as a true enterprise fund, with all activities self supporting.

In order to finalize the dissolution of the Community Recreation Fund, the negative fund balance in the Recreation Sub-Fund must be addressed. In order to do this without negatively impacting the General Fund further, the Golf and Tennis Sub-Fund will transfer enough funds into recreation at the close of FY 2011/2012 to ensure the Recreation Sub-Fund balance is \$0 when it moves to the General Fund. This is expected to result in a \$3.2 million transfer from the Golf and Tennis Sub-Fund to the Recreation Sub-Fund, leaving the Golf and Tennis Sub-Fund reserve at approximately \$189,000 at the end of FY 2011/2012.

To compensate for this and the fact that the golf operation has spent a significant amount of its operational profits since the inception of the Community Recreation Fund to support recreation operations, existing golf and tennis capital projects that are programmed to be funded by Park Dedication Fee revenues will continue to have that funding support. Any new capital or infrastructure projects will require funding from golf and tennis revenues going forward. For the FY 2012/2013 long-term plan for the new Golf and Tennis Fund, there are no new capital or infrastructure projects programmed. All capital and infrastructure needs outside of those existing projects currently funded by Park Dedication Fees are being evaluated and are expected to be incorporated as a part of the recommended FY 2013/2014 Budget.

One final item of note is the Golf and Tennis Operations Sub-Fund also shows a structural deficit beginning in FY 2013/2014. Through investment in the golf course and operational efficiencies, staff expects to resolve this deficit before it occurs. However, if there is a deficit, as a stand alone enterprise fund, it will be handled within this fund through the generation of additional revenues or the reduction of expenditures.

CITY OF SUNNYVALE 460. WATER SUPPLY AND DISTRIBUTION FUND LONG TERM FINANCIAL PLAN JULY 1, 2011 TO JUNE 30, 2022

				JUI	LY 1, 2011 TO	JUNE 30, 202	22						
													FY 2011/2012
	ACTUAL 2010/2011	CURRENT 2011/2012	BUDGET 2012/2013	PLAN 2013/2014	PLAN 2014/2015	PLAN 2015/2016	PLAN 2016/2017	PLAN 2017/2018	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	PLAN 2021/2022	TO FY 2021/2022 TOTAL
RESERVE/FUND BALANCE, JULY 1	25,010,197	23,894,807	22,167,068	17,126,125	16,454,380	14,975,123	14,212,122	15,617,996	14,832,452	14,620,642	15,659,270	17,533,856	23,894,807
CURRENT RESOURCES:													
Service Fees	26,111,942	30,048,000	32,151,360	34,241,198	35,953,258	37,750,921	39,638,467	41,620,391	43,701,410	45,449,467	47,267,445	48,212,794	436,034,712
Public Works Fees	213,825	234,266	234,266	238,951	243,730	248,605	253,577	258,648	263,821	269,098	274,480	279,969	2,799,412
Recycled Water	1,085,992	1,161,000	1,070,000	1,139,550	1,196,528	1,256,354	1,319,172	1,385,130	1,454,387	1,512,562	1,573,065	1,604,526	14,672,272
Miscellaneous Revenues	280,301	211,758	212,876	220,751	227,734	234,985	242,516	250,339	258,468	265,822	273,411	278,879	2,677,541
Interest Income	115,008	219,476	169,566	162,915	148,269	140,714	154,634	146,856	144,759	155,042	173,603	174,165	1,789,999
Transfer From Other Funds	0	266,075	387,000	387,000	387,000	0	0	0	0	0	0	0	1,427,075
Bond Proceeds	0	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL CURRENT RESOURCES	27,807,068	32,140,575	34,225,068	36,390,366	38,156,519	39,631,579	41,608,366	43,661,365	45,822,845	47,651,991	49,562,004	50,550,334	459,401,011
TOTAL AVAILABLE RESOURCES	52,817,266	56,035,382	56,392,136	53,516,491	54,610,899	54,606,702	55,820,488	59,279,361	60,655,297	62,272,633	65,221,274	68,084,190	483,295,819
CURRENT REQUIREMENTS: OPERATING REQUIREMENTS:													
Operations	4.907.193	6,273,057	5,935,048	6,025,400	6,130,117	6,258,585	6,395,926	6.541.112	6,566,931	6,707,240	6,841,147	6,972,438	70,647,001
Purchased Water	15,575,348	18,753,766	20,189,438	21,692,434	24,192,065	26,587,282	27,318,761	30,273,649	33,184,349	34,964,009	35,793,036	36,933,073	309,881,862
Project Operating Costs	0	30,600	31,212	31,836	32,473	33,122	33,785	34,461	35,150	35,853	36,928	38,036	373,456
In-Lieu Charges	3,134,529	3,197,141	3,109,327	3,140,525	3,308,254	3,273,941	3,195,535	3,485,322	3,405,683	3,186,275	3,227,685	3,566,050	36,095,738
TOTAL OPERATING REQUIREMENTS	23,617,070	28,254,564	29,265,025	30,890,195	33,662,909	36,152,931	36,944,007	40,334,543	43,192,112	44,893,377	45,898,796	47,509,598	416,998,058
NON-OPERATING REQUIREMENTS:													
Interfund Loan Repayment	351,700	351,700	351,700	351,700	351,700	0	0	0	0	0	0	0	1,406,800
Debt Service	1,723,867	1,952,208	1,960,182	1,958,235	1,958,642	1,956,938	1,960,163	1,955,678	1,448,616	1,445,279	1,446,936	1,447,252	19,490,129
Transfer to the General Services Fund	278,969	0	0	468,180	0	5,412	0	0	0	0	5,976	0	479,568
Transfer To Infrastructure Fund	619	4,460	4,549	13,256	4,733	4,827	4,924	5,022	5,123	5,225	5,330	5,436	62,885
TOTAL NON-OPERATING REQUIREMENTS	2,355,155	2,308,368	2,316,431	2,791,371	2,315,075	1,967,177	1,965,087	1,960,700	1,453,739	1,450,504	1,458,242	1,452,688	21,439,382
CAPITAL AND INFRASTRUCTURE REQ.:													
Projects - Debt Funded	2,883,114	2,420,013	7,511,155	2,740,698	1,424,323	0	0	0	0	0	0	0	14,096,189
Projects - Revenue Funded	67,119	885,369	173,400	639,846	2,233,470	2,274,472	1,293,397	2,151,666	1,388,804	269,482	330,379	1,531,193	13,171,478
TOTAL CAPITAL AND INFRASTRUCTURE REQ.	2,950,233	3,305,382	7,684,555	3,380,544	3,657,793	2,274,472	1,293,397	2,151,666	1,388,804	269,482	330,379	1,531,193	27,267,667
TOTAL CURRENT REQUIREMENTS	28,922,458	33,868,314	39,266,011	37,062,110	39,635,777	40,394,580	40,202,491	44,446,909	46,034,655	46,613,363	47,687,418	50,493,479	465,705,107
RESERVES:													
Debt Service	1,006,979	1,007,381	1,007,737	1,008,192	1,008,444	1,008,651	1,009,552	1,007,764	754,819	755,166	755,827	756,418	756,418
Contingencies	5,391,749	6,256,706	6,531,122	6,929,459	7,580,545	8,211,467	8,428,672	9,203,690	9,937,820	10,417,812	10,658,546	10,976,378	10,976,378
Capital and Infrastructure Reserve	247,098	173,400	639,846	2,233,470	2,274,472	1,293,397	2,151,666	1,388,804	269,482	330,379	1,531,193	2,618,625	2,618,625
Bond Proceeds	14,096,189	11,676,176	4,165,021	1,424,323	0	0	0	0	0	0	0	0	0
Rate Stabilization Reserve	3,152,792	3,053,406	4,782,400	4,858,937	4,111,660	3,698,607	4,028,106	3,232,194	3,658,521	4,155,912	4,588,291	3,239,290	3,239,290
TOTAL RESERVES	23,894,807	22,167,068	17,126,125	16,454,380	14,975,123	14,212,122	15,617,996	14,832,452	14,620,642	15,659,270	17,533,856	17,590,711	17,590,711
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0
Recommended Water Rate Increase	7.5%	18.0%	7.0%	6.5%	5.0%	5.0%	5.0%	5.0%	5.0%	4.0%	4.0%	2.0%	
	7.5% 7.5%	18.0% 9.0%	7.0% 7.0%	6.5%	5.0%	5.0%	5.0%	5.0%	5.0% 4.0%	4.0% 3.0%	4.0% 3.0%	2.0%	
Prior Year Water Rate Increase	1.5%	9.0%	7.0%	0.5%	5.0%	5.0%	5.0%	5.0%	4.0%	3.0%	3.0%	2.0%	

CITY OF SUNNYVALE 460. WATER SUPPLY AND DISTRIBUTION FUND LONG TERM FINANCIAL PLAN JULY 1, 2022 TO JUNE 30, 2032

	JULY 1, 2022 TO JUNE 30, 2032											
											FY 2022/2023	FY 2011/2012
	PLAN 2022/2023	PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	TO FY 2031/2032 TOTAL	TO FY 2031/2032 TOTAL
RESERVE/FUND BALANCE, JULY 1	17,590,711	16,153,969	16,400,517	17,323,681	18,629,114	19,224,814	18,535,529	18,753,409	19,385,510	18,179,157	17,590,711	23,894,807
CURRENT RESOURCES:												
Service Fees	49,418,114	50,653,567	51,919,906	53,217,904	54,548,351	55,912,060	57,309,862	58,742,608	60,211,173	62,017,509	553,951,054	989,985,766
Public Works Fees	77,160	79,474	81,859	84,314	86,844	89,449	92,133	94,897	97,743	100,676	884,548	3,683,960
Recycled Water	1,644,639	1,685,755	1,727,899	1,771,096	1,815,374	1,860,758	1,907,277	1,954,959	2,003,833	2,063,948	18,435,538	33,107,811
Miscellaneous Revenues	286,643	294,625	302,830	311,266	319,939	328,855	338,022	347,446	357,135	367,849	3,254,611	5,932,152
Interest Income	159,940	162,381	171,522	184,447	190,345	183,520	185,677	191,936	179,992	167,727	1,777,487	3,567,486
Transfer From Other Funds	0	0	0	0	0	0	0	0	0	0	0	1,427,075
Bond Proceeds	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL CURRENT RESOURCES	51,586,496	52,875,802	54,204,016	55,569,028	56,960,853	58,374,642	59,832,970	61,331,846	62,849,877	64,717,709	578,303,238	1,037,704,249
TOTAL AVAILABLE RESOURCES	69,177,207	69,029,771	70,604,533	72,892,708	75,589,967	77,599,456	78,368,499	80,085,255	82,235,387	82,896,865	595,893,949	1,061,599,056
CURRENT REQUIREMENTS:												
OPERATING REQUIREMENTS:	7.150.663	7.252.261	7.550.204	7.754.002	7.062.015	0.170.644	0.401.500	8 (20 020	0.074.057	0.106.565	90.072.020	151 (10 041
Operations	7,159,662	7,352,261	7,550,394	7,754,223	7,963,915	8,179,644	8,401,588	8,629,929	8,864,857	9,106,565	80,963,039	151,610,041
Purchased Water	37,781,280	38,693,480	39,725,163	40,861,773	41,999,907	43,280,332	44,602,426	46,027,300	47,663,156	49,329,664	429,964,480	739,846,342
Project Operating Costs	39,177	40,353	41,563	42,810	44,094	45,417	46,780	48,183	49,629	51,117	449,124	822,580
In-Lieu Charges	3,972,667	3,767,133	3,740,324	3,744,338	3,998,573	4,330,409	4,196,231	4,230,624	4,591,664	4,703,994	41,275,956	77,371,695
TOTAL OPERATING REQUIREMENTS	48,952,786	49,853,227	51,057,444	52,403,143	54,006,490	55,835,802	57,247,025	58,936,037	61,169,306	63,191,340	552,652,599	969,650,658
NON-OPERATING REQUIREMENTS:												
Interfund Loan Repayment	0	0	0	0	0	0	0	0	0	0	0	1,406,800
Debt Service	1,446,227	1,448,861	1,448,836	1,447,130	1,448,743	1,448,782	1,446,863	1,447,984	1,447,252	1,364,525	14,395,202	33,885,332
Transfer to the General Services Fund	0	0	0	6,860	0	0	0	0	7,953	0	14,813	494,381
Transfer To Infrastructure Fund	5,600	5,768	5,941	6,119	6,302	6,491	6,686	6,887	7,093	7,306	64,193	127,078
TOTAL NON-OPERATING REQUIREMENTS	1,451,827	1,454,629	1,454,777	1,460,109	1,455,045	1,455,273	1,453,549	1,454,871	1,462,298	1,371,831	14,474,208	35,913,590
CAPITAL AND INFRASTRUCTURE REQ.:												
Projects - Debt Funded	0	0	0	0	0	0	0	0	0	0	0	14,096,189
Projects - Revenue Funded	2,618,625	1,321,398	768,632	400,342	903,618	1,772,852	914,517	308,837	1,424,626	1,393,223	11,826,671	24,998,148
,												
TOTAL CAPITAL AND INFRASTRUCTURE REQ.	2,618,625	1,321,398	768,632	400,342	903,618	1,772,852	914,517	308,837	1,424,626	1,393,223	11,826,671	39,094,338
TOTAL CURRENT REQUIREMENTS	53,023,238	52,629,254	53,280,852	54,263,594	56,365,153	59,063,927	59,615,091	60,699,745	64,056,230	65,956,394	578,953,478	1,044,658,585
RESERVES:												
Debt Service	756,940	757,394	758,055	758,679	759,274	760,070	761,033	761,634	761,159	761,159	761,159	761,159
Contingencies	11,235,235	11,511,435	11,818,889	12,153,999	12,490,956	12,864,994	13,251,003	13,664,307	14,132,003	14,609,057	14,609,057	14,609,057
Capital and Infrastructure Reserve	1,321,398	768,632	400,342	903,618	1,772,852	914,517	308,837	1,424,626	1,393,223	1,393,223	1,393,223	1,393,223
Bond Proceeds	0	0	0	0	0	0	0	0	0	0	0	0
Rate Stabilization Reserve	2,840,395	3,363,056	4,346,395	4,812,817	4,201,733	3,995,947	4,432,535	3,534,942	1,892,771	177,032	177,032	177,032
TOTAL RESERVES	16,153,969	16,400,517	17,323,681	18,629,114	19,224,814	18,535,529	18,753,409	19,385,510	18,179,157	16,940,471	16,940,471	16,940,471
FUND BALANCE, JUNE 30	0	0			 0	 0	 0		 0		0	0
TOTAL DIRECTION, JUNE 30	=======================================											==========
Recommended Water Rate Increase	2.5%	2.5%	2.5%	2.5%	2.5%	2.5%	2.5%	2.5%	2.5%	3.0%		
	2.5% 1.5%	2.5% 1.5%	2.5% 1.5%	2.5% 1.5%	2.5% 1.5%	2.5%	2.5%	2.5%	2.5%	2.0%		
Prior Year Water Rate Increase	1.5%	1.5%	1.5%	1.5%	1.5%	2.0%	2.0%	2.0%	2.0%	2.0%		

460. WATER SUPPLY AND DISTRIBUTION FUND REVENUES BY SOURCE

						KE VENUES E	31 SOURCE							FY 2011/2012	
		ACTUAL 2010/2011	CURRENT 2011/2012	BUDGET 2012/2013	PLAN 2013/2014	PLAN 2014/2015	PLAN 2015/2016	PLAN 2016/2017	PLAN 2017/2018	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	PLAN 2021/2022	TO FY 2021/2022 TOTAL	
1507	Late Payment Penalties	68,391	79,260	80,378	85,603	89,883	94,377	99,096	104,051	109,254	113,624	118,169	120,532	1,094,227	
3050	Water Connection Fees	122,692	165,387	165,387	168,695	172,069	175,510	179,020	182,600	186,252	189,978	193,777	197,653	1,976,327	
3052	Water Hydrant Fees	10,531	8,465	8,465	8,634	8,807	8,983	9,163	9,346	9,533	9,724	9,918	10,116	101,154	
3054	Water Meter Sales	67,225	49,090	49,090	50,072	51,073	52,095	53,137	54,199	55,283	56,389	57,517	58,667	586,612	
3055	Water Meter Use Fees	3,631,489	3,850,000	4,119,500	4,387,268	4,606,631	4,836,962	5,078,811	5,332,751	5,599,389	5,823,364	6,056,299	6,177,425	55,868,399	
3056	Water Sales - Metered	22,480,452	26,198,000	28,031,860	29,853,931	31,346,627	32,913,959	34,559,657	36,287,640	38,102,022	39,626,102	41,211,147	42,035,369	380,166,314	
3057	Water Tapping Fees	13,377	11,324	11,324	11,550	11,781	12,017	12,257	12,503	12,753	13,008	13,268	13,533	135,319	
3058	Water Turn On Fees	168,684	132,498	132,498	135,148	137,851	140,608	143,420	146,288	149,214	152,199	155,243	158,347	1,583,314	
3060	Water Recycled	1,085,992	1,161,000	1,070,000	1,139,550	1,196,528	1,256,354	1,319,172	1,385,130	1,454,387	1,512,562	1,573,065	1,604,526	14,672,272	
3089	Hydrant Meter Deposits Forfeited	3,922	0	0	0	0	0	0	0	0	0	0	0	0	
3355	Interest Income	115,008	219,476	169,566	162,915	148,269	140,714	154,634	146,856	144,759	155,042	173,603	174,165	1,789,999	
4100	Miscellaneous Revenues	39,304	0	0	0	0	0	0	0	0	0	0	0	0	
4400	Transfer From Other Funds	0	266,075	387,000	387,000	387,000	0	0	0	0	0	0	0	1,427,075	
FUND 7		27,807,068	32,140,575	34,225,068	36,390,366	38,156,519	39,631,579	41,608,366	43,661,365	45,822,845	47,651,991	49,562,004	50,550,334	459,401,011	

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CITY OF SUNNYVALE 465. WASTEWATER MANAGEMENT FUND LONG TERM FINANCIAL PLAN JULY 1, 2011 TO JUNE 30, 2022

				JUI	LY 1, 2011 TO	JUNE 30, 20	22						
													FY 2011/2012
	ACTUAL 2010/2011	CURRENT 2011/2012	BUDGET 2012/2013	PLAN 2013/2014	PLAN 2014/2015	PLAN 2015/2016	PLAN 2016/2017	PLAN 2017/2018	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	PLAN 2021/2022	TO FY 2021/2022 TOTAL
RESERVE/FUND BALANCE, JULY 1	43,729,275	43,822,344	37,869,757	28,364,420	18,840,040	66,335,453	41,534,478	14,715,852	67,924,431	43,209,928	102,161,327	61,521,551	43,822,344
CURRENT RESOURCES:													
Service Fees	23,230,095	23,722,159	25,026,878	26,782,979	28,796,889	31,100,640	33,588,691	36,107,843	38,815,931	41,727,126	44,648,024	46,433,945	376,751,104
Connection and Development Fees	914,374	923,919	558,281	569,447	580,836	592,453	604,302	616,388	628,716	641,290	654,116	667,198	7,036,945
Other Revenues Interest Income	133,425 221,782	165,678 191,745	169,070 162,970	174,716 130,964	182,054 300,695	190,187 335,956	198,842 565,994	207,622 691,753	216,938 701,558	226,828 800,488	236,789 801,817	243,846 831,559	2,212,569 5,515,499
Transfer From Solid Waste Management Fund	0	191,743	102,970	130,904	300,093	462,407	462,407	462,407	462,407	462,407	462,407	0	2,774,442
New WPCP Bond Proceeds	0	0	0	0	61,550,000	0	0	74,908,280	0	81,348,630	0	67,261,448	285,068,358
TOTAL CURRENT RESOURCES	24,499,676	25,003,500	25,917,199	27,658,106	91,410,473	32,681,642	35,420,236	112,994,293	40,825,550	125,206,768	46,803,153	115,437,996	679,358,917
TOTAL AVAILABLE RESOURCES	68,228,951	68,825,845	63,786,956	56,022,526	110,250,514	99,017,095	76,954,714	127,710,145	108,749,981	168,416,696	148,964,480	176,959,548	723,181,261
CURRENT REQUIREMENTS: OPERATING REQUIREMENTS:													
Operations	12,609,995	14,284,536	14,622,882	14,748,233	15,402,490	15,793,564	16,143,063	16,500,011	16,844,991	17,220,131	17,592,834	17,996,778	177,149,513
In-Lieu Charges and Fund Transfers	3,418,953	3,772,165	3,190,469	4,145,626	4,064,364	4,497,082	3,434,175	3,222,570	3,390,210	4,106,978	3,395,420	3,489,815	40,708,874
TOTAL CURRENT OPERATING REQUIREMENTS	16,028,948	18,056,701	17,813,351	18,893,859	19,466,854	20,290,646	19,577,238	19,722,581	20,235,201	21,327,109	20,988,254	21,486,593	217,858,387
NON-OPERATING REQUIREMENTS:													
Interfund Loan Repayment	550,000	1,259,994	1,264,380	1,264,380	1,264,380	1,264,380	1,264,380	1,264,380	1,264,380	850,216	850,216	850,216	12,661,303
Debt Service	2,904,984	2,902,574	2,915,192	2,911,999	2,911,701	2,916,311	2,912,888	2,915,897	2,335,105	2,334,605	2,336,511	2,330,869	29,723,653
New WPCP Debt Service	0	0	0	0	0	4,695,299	4,695,299	4,695,299	10,409,499	10,409,499	14,571,782	14,571,782	64,048,459
Water Pollution Control Plant Rent	327,538	337,364	344,111	350,994	358,014	365,174	372,477	379,927	387,525	395,276	403,181	411,245	4,105,288
Transfer To Water Supply and Distribution Fund Wastewater Equipment Replacement	2,143 199,082	266,075 151,393	387,000 445,572	387,000 267,159	387,000 153,252	0 136,562	0 143,928	0 117.265	0 177,505	0 166,543	0 145,421	0 177,264	1,427,075 2,081,866
Transfer To General Fund (Power Generation Facility)	814,492	838,926	855,705	872,819	890,275	908.080	926,242	944.767	963,662	982,936	1,002,594	1,022,646	10,208,652
Transfer To Solid Waste Management Fund	5,269	2,000,000	0	0	0	0	0	0	0	0	0	0	2,000,000
TOTAL NON-OPERATING REQUIREMENTS	4,803,508	7,756,327	6,211,960	6,054,351	5,964,622	10,285,807	10,315,215	10,317,535	15,537,677	15,139,074	19,309,705	19,364,022	126,256,296
CAPITAL AND INFRASTRUCTURE REQ.:													
Projects - Debt Funded	3,229,130	3,834,832	8,474,343	3,620,082	0	0	0	0	0	0	0	0	15,929,257
Projects - Revenue Funded	345,022	1,308,229	1,472,882	7,314,194	7,933,584	5,906,163	2,346,409	1,078,930	1,100,509	1,122,519	1,144,969	1,226,953	31,955,341
Replacement of WPCP - Debt Funded	0	0	1,450,000	1,300,000	10,550,000	21,000,000	30,000,000	24,969,427	24,969,427	24,969,427	40,674,315	40,674,315	220,556,911
Replacement of WPCP - Revenue Funded	0		0	0	0	0		3,697,240	3,697,240	3,697,240	5,325,685	5,325,685	21,743,090
TOTAL CAPITAL AND INFRASTRUCTURE REQ.	3,574,152	5,143,061	11,397,225	12,234,276	18,483,584	26,906,163	32,346,409	29,745,597	29,767,176	29,789,186	47,144,969	47,226,953	290,184,599
TOTAL CURRENT REQUIREMENTS	24,406,607	30,956,088	35,422,536	37,182,485	43,915,061	57,482,617	62,238,862	59,785,713	65,540,053	66,255,369	87,442,929	88,077,568	634,299,282
RESERVES:													
Debt Service	1,485,857	1,512,188	1,512,188	1,512,188	1,512,188	3,859,838	3,859,838	3,859,838	6,716,938	6,716,938	8,798,079	8,798,079	8,798,079
Contingencies	3,152,499	3,571,134	3,655,720	3,687,058	3,850,623	3,948,391	4,035,766	4,125,003	4,211,248	4,305,033	4,398,209	4,499,194	4,499,194
Capital and Infrastructure Reserve	1,308,229	1,472,882	7,314,194	7,933,584	5,906,163	2,346,409	4,776,170	4,797,749	4,819,759	6,470,654	6,552,638	4,366,868	4,366,868
Bond Proceeds	18,679,257	14,844,425	4,920,082	0	51,000,000	30,000,000	0	49,938,853	24,969,426	81,348,629	40,674,314	67,261,447	67,261,447
Rate Stabilization Reserve	19,196,503	16,469,128	10,962,235	5,707,210	4,066,479	1,379,840	2,044,078	5,202,989	2,492,558	3,320,073	1,098,311	3,956,391	3,956,391
TOTAL RESERVES	43,822,344	37,869,757	28,364,420	18,840,040	66,335,453	41,534,478	14,715,852	67,924,431	43,209,928	102,161,327	61,521,551	88,881,979	88,881,979
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0
STATISTICS:													
Sewer Rate Increase	4.5%	5.5%	5.5%	6.5%	7.0%	8.0%	8.0%	7.5%	7.5%	7.5%	7.0%	4.0%	
Prior Year Sewer Rate Increase	4.5%	5.5%	7.0%	8.0%	8.5%	8.0%	8.0%	8.0%	7.0%	5.5%	5.0%	5.0%	

CITY OF SUNNYVALE 465. WASTEWATER MANAGEMENT FUND LONG TERM FINANCIAL PLAN JULY 1, 2022 TO JUNE 30, 2032

FY 2022/2023 FY 2011/2012

											FY 2022/2023	
	PLAN 2022/2023	PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	TO FY 2031/2032 TOTAL	TO FY 2031/2032 TOTAL
RESERVE/FUND BALANCE, JULY 1	88,881,979	56,515,319	23,995,547	24,436,292	26,928,828	29,694,202	32,219,544	32,669,236	32,561,343	32,847,197	88,881,979	43,822,344
CURRENT RESOURCES:												
Service Fees	48,291,303	49,740,042	50,237,443	50,739,817	51,247,215	51,759,688	52,277,284	53,322,830	54,389,287	55,477,072	517,481,982	894,233,086
Connection and Development Fees	687,214	707,830	729,065	750,937	773,465	796,669	820,569	845,186	870,542	896,658	7,878,138	14,915,083
Other Revenues	252,369	259,940	265,152	270,494	275,970	281,584	287,341	294,602	302,053	309,701	2,799,205	5,011,774
Interest Income	1,089,743	1,142,645	1,163,633	1,282,325	1,414,010	1,534,264	1,555,678	1,550,540	1,564,152	1,589,591	13,886,581	19,402,080
Transfer From Solid Waste Management Fund	0	0	0	0	0	0	0	0	0	0	0	2,774,442
New WPCP Bond Proceeds	0	0	0	0	0	0	0	0	0	0	0	285,068,358
TOTAL CURRENT RESOURCES	50,320,629	51,850,458	52,395,293	53,043,573	53,710,661	54,372,205	54,940,872	56,013,158	57,126,034	58,273,022	542,045,906	1,221,404,823
TOTAL AVAILABLE RESOURCES	139,202,608	108,365,777	76,390,840	77,479,866	80,639,489	84,066,407	87,160,416	88,682,394	89,687,377	91,120,220	630,927,886	1,265,227,167
CURRENT REQUIREMENTS: OPERATING REQUIREMENTS:												
Operations	18,546,901	19,098,870	19,658,160	20,234,542	20,775,780	21,333,582	21,701,098	22,174,637	22,721,489	23,417,368	209,662,427	386,811,941
In-Lieu Charges and Fund Transfers	3,698,582	3,983,760	4,276,559	3,990,589	4,136,224	4,289,074	4,418,058	4,502,869	4,599,127	4,725,907	42,620,749	83,329,623
TOTAL CURRENT OPERATING REQUIREMENTS	22,245,483	23,082,630	23,934,719	24,225,131	24,912,004	25,622,656	26,119,156	26,677,506	27,320,616	28,143,275	252,283,176	470,141,564
NON-OPERATING REQUIREMENTS:												
Interfund Loan Repayment	850,216	850.216	850,216	850,216	850.216	850,216	850,216	850,216	850,216	850,216	8,502,156	21.163.459
Debt Service	2,337,664	2,336,147	2,333,342	2,337,316	2,342,280	1,492,971	1,494,268	1,493,795	1,495,657	1,495,245	19,158,686	48,882,339
New WPCP Debt Service	17,654,897	17,654,897	17,654,897	17,654,897	17,654,897	17,654,897	17,654,897	17,654,897	17,654,897	17,654,897	176,548,970	240,597,429
Water Pollution Control Plant Rent	423,582	436,290	449,379	462,860	476,746	491,048	505,779	520,953	536,581	552,679	4,855,897	8,961,185
Transfer To Water Supply and Distribution Fund	0	0	0	0	0	0	0	0	0	0	0	1,427,075
Wastewater Equipment Replacement	124,531	127,373	113,463	212,177	101,242	119,487	172,807	148,807	124,087	98,626	1,342,598	3,424,464
Transfer To General Fund (Power Generation Facility)	1,053,325	1,084,925	1,117,473	1,150,997	1,185,527	1,221,093	1,257,726	1,295,457	1,334,321	1,374,351	12,075,196	22,283,848
Transfer To Solid Waste Management Fund	0	0	0	0	0	0	0	0	0	0	0	2,000,000
TOTAL NON-OPERATING REQUIREMENTS	22,444,215	22,489,847	22,518,769	22,668,463	22,610,908	21,829,711	21,935,693	21,964,125	21,995,760	22,026,013	222,483,503	348,739,799
CAPITAL AND INFRASTRUCTURE REQ.:												
Projects - Debt Funded	0	0	0	0	0	0	0	0	0	0	0	15,929,257
Projects - Revenue Funded	1,454,017	2,254,178	2,588,209	3,657,443	3,422,376	4,394,496	6,436,331	7,479,421	7,523,803	7,569,518	46,779,792	78,735,133
Replacement of WPCP - Debt Funded	33,630,723	33,630,723	0	0	0	0	0	0	0	0	67,261,446	287,818,357
Replacement of WPCP - Revenue Funded	2,912,851	2,912,851	2,912,851	0	0	0	0	0	0	0	8,738,553	30,481,643
TOTAL CAPITAL AND INFRASTRUCTURE REQ.	37,997,591	38,797,752	5,501,060	3,657,443	3,422,376	4,394,496	6,436,331	7,479,421	7,523,803	7,569,518	122,779,791	412,964,390
TOTAL CURRENT REQUIREMENTS	82,687,289	84,370,230	51,954,548	50,551,038	50,945,287	51,846,863	54,491,180	56,121,052	56,840,179	57,738,805	597,546,471	1,231,845,753
RESERVES:												
Debt Service	10,339,637	10,339,637	10,339,637	10,339,637	10,339,637	10,339,637	10,339,637	10,339,637	10,339,549	10,339,549	10,339,549	10,339,549
Contingencies	4,636,725	4,774,718	4,914,540	5,058,636	5,193,945	5,333,396	5,425,274	5,543,659	5,680,372	5,854,342	5,854,342	5,854,342
Capital and Infrastructure Reserve	5,167,029	2,588,209	7,657,443	7,422,376	8,394,496	10,436,331	11,479,421	11,523,803	11,569,518	11,569,518	11,569,518	11,569,518
Bond Proceeds	33,630,724	0	0	0	0	0	0	0	0	0	0	0
Rate Stabilization Reserve	2,741,204	6,292,984	1,524,672	4,108,180	5,766,124	6,110,180	5,424,904	5,154,243	5,257,758	5,618,006	5,618,006	5,618,006
TOTAL RESERVES	56,515,319	23,995,547	24,436,292	26,928,828	29,694,202	32,219,544	32,669,236	32,561,343	32,847,197	33,381,415	33,381,415	33,381,415
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0
STATISTICS:												
Sewer Rate Increase	4.0%	3.0%	1.0%	1.0%	1.0%	1.0%	1.0%	2.0%	2.0%	2.0%		
Prior Year Sewer Rate Increase	4.5%	4.5%	2.5%	1.0%	1.0%	1.0%	1.0%	1.0%	0.0%	n/a		

465. WASTEWATER MANAGEMENT FUND REVENUES BY SOURCE

FY 2011/2012

TO ACTUAL CURRENT BUDGET PLAN PLAN PLAN FY 2021/2022 PLAN PLAN PLAN PLAN PLAN PLAN 2016/2017 2010/2011 2011/2012 2012/2013 2013/2014 2014/2015 2015/2016 2017/2018 2018/2019 2019/2020 2020/2021 2021/2022 TOTAL 1114 19,197 50,000 50,000 50,000 51,000 52,020 53,060 54,122 55,204 56,308 57,434 58,583 587,731 Other Agencies - Reimbursement 1367 Permit - Waste Discharge 14,228 14,000 14,000 14,280 14,566 14,857 15,154 15,457 15,766 16,082 16,403 16,731 167,296 1507 Late Payment Penalties 57,728 61,678 65,070 69,636 74,872 80,862 87,331 93,880 100,921 108,491 116,085 120,728 979,553 3066 Sewer Fees - City 22,565,598 23,025,470 24,291,871 26,000,197 27,959,311 30,196,056 32,611,741 35,057,621 37,686,943 40,513,464 43,349,406 45,083,383 365,775,464 3067 Sewer Fees - Non-City 666,656 696,689 735,007 782,782 837,577 904,583 976,950 1,050,221 1,128,988 1,213,662 1,298,618 1,350,563 10,975,640 3068 Sewer Connection Fees 896,451 905,637 540,000 550,800 561,816 573,052 584,513 596,204 608,128 620,290 632,696 645,350 6,818,487 3090 Sales from PGF Electricity 40,772 40,000 40,000 40,800 41,616 42,448 43.297 44,163 45,046 45,947 46,866 47,804 477,989 3355 Interest Income 221,782 191,745 162,970 130,964 300,695 335,956 565,994 691,753 701,558 800,488 801,817 831,559 5,515,499 4490 Bond Proceeds 0 0 0 0 61,550,000 0 0 74,908,280 81,348,630 67,261,448 285,068,358 Bad Debt Expense (2,159)0 0 0 0 0 0 0 0 0 0 0 0 XXXX FUND TOTAL 24,499,676 25,003,500 25,917,199 27,658,106 91,410,473 32,681,642 35,420,236 112,994,293 40,825,550 125,206,768 46,803,153 115,437,996 679,358,917

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CITY OF SUNNYVALE 485. SOLID WASTE MANAGEMENT FUND LONG TERM FINANCIAL PLAN JULY 1, 2011 TO JUNE 30, 2022

													ТО
	ACTUAL 2010/2011	CURRENT 2011/2012	BUDGET 2012/2013	PLAN 2013/2014	PLAN 2014/2015	PLAN 2015/2016	PLAN 2016/2017	PLAN 2017/2018	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	PLAN 2021/2022	FY 2021/2022 TOTAL
RESERVE/FUND BALANCE, JULY 1 2	2,944,621	4,042,104	5,612,895	5,075,809	5,552,513	5,292,830	4,591,324	4,262,378	3,767,713	4,335,541	4,623,098	5,196,475	4,042,104
CURRENT RESOURCES:													
Rental Income	71.072	178.855	182,335	185,885	189,505	193,198	196,965	200.807	204,726	208,724	212.801	216,960	2,170,761
	3,464,007	35,252,637	37,002,274	38,482,365	39,641,430	40,835,452	42,065,486	42,911,964	43,759,556	44.640.071	45,538,355	45,999,387	456,128,976
Miscellaneous Revenues	349,998	273,681	280,685	286,846	292,033	297,347	302,793	307,086	311,455	315,900	320,422	323,628	3,311,876
	2,696,705	1,969,055	1,107,327	1,118,662	1,130,060	1,141,576	1,153,211	1,164,967	1,176,845	1,188,847	1,200,973	1,213,225	13,564,749
County Wide AB939 Fee	137,921	116,257	102,473	102,473	102,473	102,473	102,473	102,473	102,473	102,473	102,473	102,473	1,140,987
Landfill Gas Revenue	31,682	30,573	6,115	6.115	6,115	6,115	6,115	6,115	6,115	6,115	6,115	6,115	91,719
Interest Income	19,733	105,230	35,284	38,597	103,781	133,728	163,938	144,912	166,752	177.811	199,864	197,697	1,467,594
Transfer From Wastewater Mgmt Fund	0	2,000,000	0	0	0	0	0	0	0	0	0	0	2,000,000
TOTAL CURRENT RESOURCES 36	6,776,388	39,926,288	38,716,492	40,220,942	41,465,397	42,709,888	43,990,980	44,838,324	45,727,922	46,639,940	47,581,004	48,059,485	479,876,663
TOTAL AVAILABLE RESOURCES 39	9,721,009	43,968,392	44,329,387	45,296,752	47,017,909	48,002,718	48,582,304	49,100,702	49,495,635	50,975,481	52,204,101	53,255,960	483,918,767
CURRENT REQUIREMENTS:													
Interfund Loan Repayment	0	1,300,000	3,388,304	3,388,304	4,346,470	4,751,214	4,751,214	4,751,214	4,751,214	4,751,214	4,751,214	4,751,214	45,681,579
	1,636,244	1,701,516	1,706,186	1,705,772	1,703,586	1,704,399	1,705,129	1,704,464	627,372	625,904	627,109	627,269	14,438,705
Operations 2	2,098,367	2,345,319	2,471,546	2,490,025	2,550,094	2,602,815	2,658,442	2,712,753	2,781,384	2,851,870	2,911,861	2,971,494	29,347,602
Solid Waste Collection Contract 16	6,559,980	16,256,725	17,000,000	17,402,334	18,035,300	18,576,359	19,133,650	19,707,659	20,298,889	20,907,856	21,535,091	22,181,144	211,035,007
Capital Projects	0	250,000	0	0	0	0	0	0	0	0	0	0	250,000
Special Projects	76,886	262,262	134,086	36,414	40,846	0	0	90,093	0	183,350	0	42,665	789,716
Infrastructure Projects	28,720	772,780	0	0	0	0	0	0	0	0	0	0	772,780
Project Administration	12,166	46,052	44,728	0	0	0	0	0	0	0	0	0	90,780
SMaRT Capital Replacement	171,368	110,560	110,560	112,771	115,027	117,327	119,674	122,067	124,509	126,999	129,539	132,129	1,321,161
In-Lieu Charges	2,487,435	2,586,263	2,206,287	2,250,867	2,311,973	2,363,920	2,418,966	2,467,082	2,524,927	2,584,062	2,644,787	2,703,268	27,062,403
	2,001,116	12,102,336	11,557,764	11,710,952	11,962,048	12,217,020	12,441,718	12,672,794	12,893,234	13,167,880	13,259,813	13,543,717	137,529,276
Long Term Rent - SMaRT and Landfill	603,576	621,684	634,118	646,800	659,736	672,931	686,389	700,117	714,120	728,402	742,970	757,829	7,565,096
Transfer To General Fund	0	0	0	0	0	0	0	0	19,708	20,102	0	0	39,810
Transfer To Infrastructure Fund	190	0	0	0	0	664	0	0	19,993	0	498	352	21,507
Transfer To Water Supply & Dist. Fund	2,857	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL CURRENT REQUIREMENTS 35	5,678,904	38,355,498	39,253,578	39,744,239	41,725,080	43,411,394	44,319,927	45,332,989	45,160,094	46,352,383	47,007,627	48,115,827	478,778,634
RESERVES:													
Debt Service	62,914	62,914	62,914	62,914	62,914	62,914	62,914	62,914	62,914	62,914	62,914	62,914	62,914
	3,065,946	3,070,438	3,102,931	3,160,331	3,254,744	3,339,619	3,423,381	3,509,321	3,597,351	3,692,761	3,770,677	3,869,636	3,869,636
20 Year Resource Allocation Plan	913,244	2,479,543	1,909,964	2,329,268	1,975,172	1,188,791	776,083	195,478	675,276	867,423	1,362,884	1,207,584	1,207,584
TOTAL RESERVES 4	4,042,104	5,612,895	5,075,809	5,552,513	5,292,830	4,591,324	4,262,378	3,767,713	4,335,541	4,623,098	5,196,475	5,140,134	5,140,134
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0
STATISTICS:													
Refuse Rate Increase	7.5%	6.0%	4.0%	3.0%	3.0%	3.0%	3.0%	2.0%	2.0%	2.0%	2.0%	1.0%	
PRIOR YEAR STATISTICS: Refuse Rate Increase	5.5%	6.0%	4.0%	3.0%	3.0%	3.0%	3.0%	2.5%	2.5%	2.5%	2.0%	2.0%	

CITY OF SUNNYVALE 485. SOLID WASTE MANAGEMENT FUND LONG TERM FINANCIAL PLAN JULY 1, 2022 TO JUNE 30, 2032

				JUL	11 1, 2022 10	JUNE 30, 203	14					
											FY 2022/2023	FY 2011/2012
	PLAN 2022/2023	PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	TO FY 2031/2032 TOTAL	TO FY 2031/2032 TOTAL
RESERVE/FUND BALANCE, JULY 1	5,196,475	5,140,134	8,923,174	11,539,374	12,948,423	13,029,065	12,383,383	11,546,749	10,023,316	8,048,783	5,140,134	4,042,104
CURRENT RESOURCES:												
Rental Income	219,185	223,469	230,173	237,078	244,190	251,516	259,062	266,833	274,838	283,084	2,270,244	4,441,005
Service Fees	46,005,148	46,010,966	46,016,843	46,022,779	46,028,773	46,725,260	47,432,345	48,387,353	49,361,652	50,355,634	426,341,606	882,470,581
Miscellaneous Revenues	324,613	326,808	329,046	331,327	333,652	338,135	342,696	348,062	353,536	359,119	3,062,380	6,374,256
SMaRT Station Revenues	1,225,852	1,238,620	1,251,532	1,264,587	1,277,790	1,291,141	1,304,644	1,318,298	1,332,108	1,346,075	11,624,796	25,189,545
County Wide AB939 Fee	102,473	102,473	102,473	102,473	102,473	102,473	102,473	102,473	102,473	102,473	922,257	2,063,243
Landfill Gas Revenue	6.115	6.115	6,115	6,115	6,115	6,115	6.115	6,115	6.115	6,115	55.032	146,751
Interest Income	318,812	424,913	549,494	616,592	620,432	589,685	549,845	477,301	383,275	259,767	4,471,304	5,938,898
Transfer From Wastewater Mgmt Fund	0	0	0	0	0	0	0	0	0	0	0	2,000,000
TOTAL CURRENT RESOURCES	48,202,198	48,333,364	48,485,675	48,580,950	48,613,425	49,304,325	49,997,179	50,906,436	51,813,997	52,712,265	448,747,617	928,624,280
TOTAL AVAILABLE RESOURCES	53,398,673	53,473,498	57,408,848	60,120,324	61,561,849	62,333,390	62,380,561	62,453,185	61,837,313	60,761,048	453,887,750	932,666,384
CURRENT REQUIREMENTS:												
Interfund Loan Repayment	4,346,470	0	0	0	0	0	0	0	0	0	0	45,681,579
Debt Service	78,966	1,129,353	1,129,327	1,129,209	1,129,374	1,129,432	1,129,382	1,129,599	1,130,305	1,130,175	10,166,157	24,604,862
Operations	2,999,566	3,060,279	3,151,718	3,245,889	3,342,875	3,442,759	3,545,629	3,651,573	3,760,684	3,873,056	31,074,464	60,422,066
Solid Waste Collection Contract	22,846,578	23,531,976	24,237,935	24,965,073	25,714,025	26,485,446	27,280,009	28,098,410	28,941,362	29,809,603	239,063,840	450,098,847
Capital Projects	0	0	0	0	0	0	0	0	0	0	0	250,000
Special Projects	56,500	0	51,270	48,020	0	325,804	0	113,482	0	0	538,576	1,328,292
Infrastructure Projects	0	0	0	0	50,338	0	0	0	0	0	50,338	823,118
Project Administration	0	0	0	0	12,585	0	0	0	0	0	12,585	103,365
SMaRT Capital Replacement	134,772	137,467	140,217	143,021	145,882	148,799	151,775	154,811	157,907	161,065	1,340,944	2,662,105
In-Lieu Charges	2,787,436	2,874,320	2,963,713	3,055,678	3,150,080	3,247,279	3,347,356	3,450,188	3,556,068	3,665,086	29,309,768	56,372,171
SMaRT Expense Share (Sunnyvale)	12,672,759	13,012,948	13,367,194	13,732,067	14,107,886	14,265,600	14,421,363	14,818,059	15,226,655	15,647,509	128,599,280	266,128,556
Long Term Rent - SMaRT and Landfill	780,564	803,981	828,101	852,944	878,532	904,888	932,035	959,996	988,795	1,018,459	8,167,730	15,732,826
Transfer To General Fund	0	0	0	0	0	0	26,263	27,023	0	0	53,286	93,096
Transfer To Infrastructure Fund	0	0	0	0	1,207	0	0	26,728	26,754	996	55,685	77,192
Transfer To Water Supply & Dist. Fund	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL CURRENT REQUIREMENTS	46,703,611	44,550,324	45,869,474	47,171,901	48,532,784	49,950,007	50,833,812	52,429,869	53,788,531	55,305,949	448,432,651	927,211,285
RESERVES:												
Debt Service	62,914	62,914	62,914	62,914	62,914	62,914	62,914	62,914	62,914	62,914	62,914	62,914
Contingencies	3,851,890	3,960,520	4,075,685	4,194,303	4,316,479	4,419,381	4,524,700	4,656,804	4.792.870	4,933,017	4,933,017	4,933,017
20 Year Resource Allocation Plan	2,780,257	4,899,739	7,400,775	8,691,207	8,649,672	7,901,088	6,959,135	5,303,598	3,192,999	459,168	459,168	459,168
TOTAL RESERVES	6,695,061	8,923,174	11,539,374	12,948,423	13,029,065	12,383,383	11,546,749	10,023,316	8,048,783	5,455,099	5,455,099	5,455,099
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0
STATISTICS:												
Refuse Rate Increase PRIOR YEAR STATISTICS:	0.0%	0.0%	0.0%	0.0%	0.0%	1.5%	1.5%	2.0%	2.0%	2.0%		
Refuse Rate Increase	2.0%	2.0%	1.5%	1.5%	1.5%	1.5%	1.5%	1.5%	2.0%	N/A		

485. SOLID WASTE MANAGEMENT FUND REVENUES BY SOURCE

		ACTUAL 2010/2011	CURRENT 2011/2012	BUDGET 2012/2013	PLAN 2013/2014	PLAN 2014/2015	PLAN 2015/2016	PLAN 2016/2017	PLAN 2017/2018	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	PLAN 2021/2022	TO FY 2021/2022 TOTAL
0751-06	Long Term Rent	71,072	178,855	182,335	185,885	189,505	193,198	196,965	200,807	204,726	208,724	212,801	216,960	2,170,761
0955	0955 Alternative Fuel User Tax Credit	82,350	0	0	0	0	0	0	0	0	0	0	0	0
1004	County Wide AB939 Fee	137,921	116,257	102,473	102,473	102,473	102,473	102,473	102,473	102,473	102,473	102,473	102,473	1,140,987
1114	Other Agency Reimbursement	738	0	0	0	0	0	0	0	0	0	0	0	0
1507	Late Payment Penalties	96,856	107,940	113,337	117,871	121,407	125,049	128,801	131,377	134,004	136,684	139,418	140,812	1,396,701
1508	Liquidated Damages	560	0	0	0	0	0	0	0	0	0	0	0	0
2906	Battery/Oil/Paint Drop Off Fee	21,152	21,575	21,575	21,575	21,575	21,575	21,575	21,575	21,575	21,575	21,575	21,575	237,325
3061	Refuse Service Fees - City	33,224,694	34,819,479	36,560,453	38,022,871	39,163,557	40,338,464	41,548,618	42,379,590	43,227,182	44,091,725	44,973,560	45,423,295	450,548,793
3062	Refuse Service Fees - Specialty	239,314	433,158	441,821	459,494	477,874	496,988	516,868	532,374	532,374	548,345	564,796	576,092	5,580,183
3071	MRF Revenues - SMaRT	709,291	729,821	353,418	356,952	360,522	364,127	367,768	371,446	375,160	378,912	382,701	386,528	4,427,354
3080	Kirby Canyon SMaRT Operator	198,248	255,560	262,337	267,583	272,935	278,394	283,962	289,641	295,434	301,342	307,369	313,517	3,128,073
3083	Curbside	2,230,487	1,453,241	733,266	740,599	748,005	755,485	763,040	770,670	778,377	786,161	794,022	801,962	9,124,828
3084	Curbside Sales - General	105,610	106,666	107,732	108,810	109,898	110,997	112,107	113,228	114,360	115,504	116,659	117,825	1,233,785
3086	Yardwaste Sales - SMaRT	(441,309)	(469,567)	(241,693)	(246,472)	(251,402)	(256,430)	(261,558)	(266,789)	(272,125)	(277,568)	(283,119)	(288,781)	(3,115,506)
3091	Green Ticket Revenue	31,682	30,573	6,115	6,115	6,115	6,115	6,115	6,115	6,115	6,115	6,115	6,115	91,719
3355	Interest Income	19,733	105,230	35,284	38,597	103,781	133,728	163,938	144,912	166,752	177,811	199,864	197,697	1,467,594
3073-01	Sale of Garbage Tags - Retailer	7,614	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	110,000
3073-02	Sale of Garbage Tags - In House	594	500	500	500	500	500	500	500	500	500	500	500	5,500
4100	Miscellaneous Revenues	3,913	0	0	0	0	0	0	0	0	0	0	0	0
4105	Misc. Revenues - Special Events	2,777	0	0	0	0	0	0	0	0	0	0	0	0
4190	Third Party Compressed Natural Gas Sales	27,836	27,000	27,540	28,091	28,653	29,226	29,810	30,406	31,015	31,635	32,267	32,913	328,555
xxxx	Accrued Franchise Depreciation Savings	5,269	0	0	0	0	0	0	0	0	0	0	0	0
4400	Transfer From Wastewater Mgmt Fund	0	2,000,000	0	0	0	0	0	0	0	0	0	0	2,000,000
FUND T	OTAL	36,776,400	39,926,288	38,716,492	40,220,942	41,465,397	42,709,888	43,990,980	44,838,324	45,727,921	46,639,938	47,581,001	48,059,482	479,876,654

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CITY OF SUNNYVALE 490/100. SMART STATION FUND LONG TERM FINANCIAL PLAN JULY 1, 2011 TO JUNE 30, 2022

				JUL	1 1, 2011 10	JUNE 30, 202	.2						
													FY 2011/2012 TO
	ACTUAL 2010/2011	CURRENT 2011/2012	BUDGET 2012/2013	PLAN 2013/2014	PLAN 2014/2015	PLAN 2015/2016	PLAN 2016/2017	PLAN 2017/2018	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	PLAN 2021/2022	FY 2021/2022 TOTAL
RESERVE/FUND BALANCE, JULY 1	1,949,368	1,947,816	1,947,816	1,947,870	1,947,870	1,946,932	1,946,183	1,944,093	0	0	0	0	1,947,816
CURRENT RESOURCES:													
MRF Revenue	1,277,407	1,448,428	703,238	710,271	717,373	724,547	731,793	739,111	746,502	753,967	761,506	769,121	8,805,857
Curbside Revenue	3,947,059	2,603,137	1,315,780	1,328,938	1,342,228	1,355,650	1,369,206	1,382,898	1,396,727	1,410,695	1,424,802	1,439,050	16,369,111
Yard Waste	(669,792)	(813,823)	(558,425)	(569,593)	(580,985)	(592,605)	(604,457)	(616,546)	(628,877)	(641,455)	(654,284)	(667, 369)	(6,928,418)
Miscellaneous Revenues	1,102	0	0	0	0	0	0	0	0	0	0	0	0
Disposal Fees - PHW	390,446	507,193	522,003	532,443	543,092	553,954	565,033	576,334	587,860	599,617	611,610	623,842	6,222,981
Interest From the Fiscal Agent	89,542	77,914	78,012	78,028	77,990	77,961	77,927	0	0	0	0	0	467,832
Mountain View Expense Share	6,818,362	6,925,564	6,542,221	6,603,184	6,724,099	6,846,115	6,970,767	7,098,764	7,196,664	7,326,665	7,341,080	7,473,908	77,049,031
Palo Alto Expense Share	3,569,764	5,038,438	4,304,687	4,368,093	4,467,718	4,569,085	4,653,294	4,739,905	4,829,469	4,939,321	4,982,952	5,097,179	51,990,140
Sunnyvale Expense Share	12,116,863	12,102,336	11,557,764	11,710,952	11,962,048	12,217,020	12,441,718	12,672,794	12,893,234	13,167,880	13,259,813	13,543,717	137,529,276
Host Fees	669,987	698,570	713,676	727,950	742,509	757,359	772,506	787,956	803,715	819,790	836,185	852,909	8,513,125
Bond Reimbursement	1,856,456	1,869,936	1,872,288	1,872,672	1,870,834	1,870,303	1,870,248	0	0	0	0	0.52,505	11,226,281
Bond Reimodischien													
TOTAL CURRENT RESOURCES	30,067,196	30,457,694	27,051,244	27,362,938	27,866,906	28,379,387	28,848,035	27,381,216	27,825,294	28,376,479	28,563,665	29,132,356	311,245,215
TOTAL AVAILABLE RESOURCES	32,016,564	32,405,510	28,999,060	29,310,807	29,814,776	30,326,319	30,794,217	29,325,309	27,825,294	28,376,479	28,563,665	29,132,356	313,193,031
CURRENT REQUIREMENTS:													
Debt Service	1,945,998	1,947,850	1,950,300	1,950,700	1,949,762	1,949,013	1,948,175	1,946,975	0	0	0	0	13,642,775
Operations	13,062,504	13,002,967	12,611,347	12,859,311	13,123,639	13,389,058	13,662,501	13,937,709	14,120,959	14,401,652	14,311,491	14,595,800	150,016,433
Landfill Fees and Taxes	9,444,036	11,063,372	9,621,088	9,822,918	10,030,227	10,243,161	10,405,368	10,570,819	10,798,408	11.032.212	11,272,355	11,519,004	116,378,931
Capital Projects	0 0	11,003,372	172,236	9,822,918	0	10,243,101	0	0,570,819	10,798,408	11,032,212	11,272,333	11,519,004	172,236
DISTRIBUTIONS:	Ü	Ü	172,230	Ü	Ü	Ü	Ü	Ü	Ü	Ü	Ü	U	172,230
MRF Revenue:													
Sunnyvale	709,291	729,821	353,418	356,952	360,522	364,127	367,768	371,446	375,160	378,912	382,701	386,528	4,427,354
Mountain View	435,387	456,360	220,767	222,975	225,205	227,457	229,731	232,028	234,349	236,692	239,059	241,450	2,766,072
Palo Alto	132,729	262,246	129,053	130,344	131,647	132,964	134,294	135,636	136,993	138,363	139,746	141,144	1,612,431
Curbside Revenue:	132,727	202,240	127,033	130,544	131,047	132,704	154,254	155,050	150,775	130,303	137,740	141,144	1,012,431
Sunnyvale	2,230,487	1,453,241	733,266	740,599	748,005	755,485	763,040	770,670	778,377	786,161	794,022	801,962	9,124,828
Mountain View	1,716,572	1,149,896	582,514	588,339	594,223	600,165	606,167	612,228	618,351	624,534	630,779	637,087	7,244,283
Yard Waste Revenue:	1,710,372	1,149,890	362,314	300,339	394,223	000,103	000,107	012,228	010,331	024,334	030,779	037,087	7,244,263
	(441.200)	(460.567)	(241, (02)	(246, 472)	(251, 402)	(257, 420)	(261.550)	(266.780)	(272 125)	(277.5(8)	(202 110)	(200.701)	(2.115.500)
Sunnyvale	(441,309)	(469,567)	(241,693)	(246,472)	(251,402)	(256,430)	(261,558)	(266,789)	(272,125)	(277,568)	(283,119)	(288,781)	(3,115,506)
Mountain View	(195,083)	(210,309)	(108,225)	(110,390)	(112,597)	(114,849)	(117,146)	(119,489)	(121,879)	(124,317)	(126,803)	(129,339)	(1,395,343)
Palo Alto	(33,400)	(133,946)	(208,560)	(212,732)	(216,986)	(221,326)	(225,752)	(230,267)	(234,873)	(239,570)	(244,362)	(249,249)	(2,417,624)
Miscellaneous Revenues:				_	_	_	_		_	_		_	_
Sunnyvale	560	0	0	0	0	0	0	0	0	0	0	0	0
Mountain View	344	0	0	0	0	0	0	0	0	0	0	0	0
Palo Alto	199	0	0	0	0	0	0	0	0	0	0	0	0
Disposal Fees - PHW:	400.040	2	2 4 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2	2 4 7 7 7 7 7	252.025	250 204	202.042	200 444	207.121	201 212	207.240	242 545	2 4 2 2 2 7 7 2
Sunnyvale	198,248	255,560	262,337	267,583	272,935	278,394	283,962	289,641	295,434	301,342	307,369	313,517	3,128,073
Mountain View	121,691	159,803	163,872	167,149	170,492	173,902	177,380	180,928	184,547	188,237	192,002	195,842	1,954,156
Palo Alto	70,508	91,830	95,794	97,710	99,664	101,658	103,691	105,765	107,880	110,038	112,238	114,483	1,140,752
Host Fees:													
Sunnyvale - General Fund	669,987	698,570	713,676	727,950	742,509	757,359	772,506	787,956	803,715	819,790	836,185	852,909	8,513,125
TOTAL CURRENT REQUIREMENTS	30,068,748	30,457,694	27,051,190	27,362,938	27,867,844	28,380,136	28,850,125	29,325,255	27,825,294	28,376,479	28,563,665	29,132,356	313,192,978
RESERVES:													
Debt Service	1,947,816	1,947,816	1,947,870	1,947,870	1,946,932	1,946,183	1,944,093	0	0	0	0	0	0
2001 301 FIEC													
TOTAL RESERVES	1,947,816	1,947,816	1,947,870	1,947,870	1,946,932	1,946,183	1,944,093	0	0	0	0	0	0
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

CITY OF SUNNYVALE 490/100. SMART STATION FUND LONG TERM FINANCIAL PLAN JULY 1, 2022 TO JUNE 30, 2032

				JUI	LY 1, 2022 TO	JUNE 30, 203	52					
											FY 2022/2023	FY 2011/2012
											TO	TO
	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	FY 2031/2032	FY 2031/2032
	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	TOTAL	TOTAL
RESERVE/FUND BALANCE, JULY 1	0	0	0	0	0	0	0	0	0	0	0	1,947,816
GVIDDENIE DEGGVID GEG												
CURRENT RESOURCES:	## c 04.0	#0.4 #0.4	502.425	000 054	000 054	04.6.400	004 400	000.040	044.455	0.40 #00	# 0#0 0cc	44444000
MRF Revenue	776,813	784,581	792,427	800,351	808,354	816,438	824,602	832,848	841,177	849,589	7,350,366	16,156,223
Curbside Revenue	1,453,440	1,467,975	1,482,654	1,497,481	1,512,456	1,527,580	1,542,856	1,558,285	1,573,867	1,589,606	13,752,759	30,121,870
Yard Waste	(687,390)	(708,012)	(729,252)	(751,130)	(773,664)	(796,874)	(820,780)	(845,403)	(870,766)	(896,889)	(7,192,770)	(14,121,189)
Miscellaneous Revenues	0	0	0	0	0	0	0	0	0	0	0	0
Disposal Fees - PHW	642,557	661,834	681,689	702,140	723,204	744,900	767,247	790,264	813,972	838,391	6,723,642	12,946,623
Interest From the Fiscal Agent	0	0	0	0	0	0	0	0	0	0	0	467,832
Mountain View Expense Share	7,916,204	8,128,708	8,349,992	8,577,915	8,812,675	8,911,193	9,008,493	9,256,294	9,511,529	9,774,421	80,331,221	157,380,252
Palo Alto Expense Share	4,627,561	4,751,784	4,881,140	5,014,377	5,151,610	5,209,200	5,266,079	5,410,935	5,560,138	5,713,816	46,959,079	98,949,219
Sunnyvale Expense Share	12,672,759	13,012,948	13,367,194	13,732,067	14,107,886	14,265,600	14,421,363	14,818,059	15,226,655	15,647,509	128,599,280	266,128,556
Host Fees	878,496	904,851	931,997	959,957	988,755	1,018,418	1,048,971	1,080,440	1,112,853	1,146,239	9,192,480	17,705,606
Bond Reimbursement	0	0	0	0	0	0	0	0	0	0	0	11,226,281
TOTAL CURRENT RESOURCES	28,280,440	29,004,669	29,757,841	30,533,156	31,331,276	31,696,456	32,058,830	32,901,722	33,769,426	34,662,682	285,716,057	596,961,273
TOTAL CURRENT RESOURCES	28,280,440	29,004,009	29,737,641	30,333,130	31,331,270	31,090,430	32,038,830	32,901,722	33,709,420	34,002,082	265,710,057	390,901,273
TOTAL AVAILABLE RESOURCES	28,280,440	29,004,669	29,757,841	30,533,156	31,331,276	31,696,456	32,058,830	32,901,722	33,769,426	34,662,682	285,716,057	598,909,088
TOTAL AVAILABLE RESOURCES	20,200,440	27,004,007	22,737,041	30,333,130	31,331,270	31,070,430	32,036,630	32,701,722	33,702,420	34,002,002	203,710,037	376,707,066
CURRENT REQUIREMENTS:												
Debt Service	0	0	0	0	0	0	0	0	0	0	0	13,642,775
Operations	15,792,335	16,250,510	16,730,093	17,224,063	17,732,850	17,800,479	17,856,839	18,385,004	18,929,014	19,489,343	160,398,196	310,414,629
Landfill Fees and Taxes	9,424,189	9,642,930	9,868,234	10,100,296	10,339,320	10,585,515	10,839,096	11,100,284	11,369,308	11,646,402	95,491,384	211,870,315
Capital Projects	0	0	0	0	0	0	0	0	0	0	0	172,236
DISTRIBUTIONS:	· ·	· ·	· ·			· ·	· ·	· ·	0	· ·		1,2,230
MRF Revenue:												
Sunnyvale	390,393	394,297	398,240	402,222	406,245	410,307	414,410	418,554	422,740	426,967	3,693,983	8,121,337
Mountain View	243,864	246,303	248,766	251,254	253,766	256,304	258,867	261,455	264,070	266,711	2,307,495	5,073,567
Palo Alto	142,555	143,981	145,421	146,875	148,344	149,827	151,325	152,839	154,367	155,911	1,348,888	2,961,319
Curbside Revenue:	- 12,000	- 10,500	,	,		,		,	,	,	-,,	_,, , , , , , ,
Sunnyvale	809,982	818,082	826,263	834,525	842,871	851,299	859,812	868,410	877,094	885,865	7,664,222	16,789,050
Mountain View	643,458	649,893	656,392	662,955	669,585	676,281	683,044	689,874	696,773	703,741	6,088,537	13,332,820
Yard Waste Revenue:	0.0,.00	0.5,655	050,572	002,700	007,505	070,201	005,011	00,07	0,0,7,75	705,711	0,000,007	15,552,626
Sunnyvale	(297,445)	(306,368)	(315,559)	(325,026)	(334,777)	(344,820)	(355,165)	(365,820)	(376,794)	(388,098)	(3,112,428)	(6,227,934)
Mountain View	(133,219)	(137,216)	(141,332)	(145,572)	(149,939)	(154,437)	(159,071)	(163,843)	(168,758)	(173,821)	(1,393,988)	(2,789,331)
Palo Alto	(256,726)	(264,428)	(272,361)	(280,532)	(288,948)	(297,616)	(306,545)	(315,741)	(325,213)	(334,970)	(2,686,354)	(5,103,978)
Miscellaneous Revenues:	(250,720)	(201,120)	(272,301)	(200,002)	(200,) .0)	(2)7,010)	(300,515)	(313,711)	(323,213)	(551,770)	(2,000,001)	(5,105,570)
Sunnyvale	0	0	0	0	0	0	0	0	0	0	0	0
Mountain View	0	0	0	0	0	0	0	0	0	0	0	0
Palo Alto	0	0	0	0	0	0	0	0	0	0	0	0
Disposal Fees - PHW:	· ·	· ·	· ·			· ·	· ·	· ·	0	· ·		· ·
Sunnyvale	322,922	332,610	342,588	352,866	363,452	374,355	385,586	397,153	409,068	421,340	3,379,018	6,507,091
Mountain View	201,718	207,769	214,002	220,422	227,035	233,846	240,861	248,087	255,530	263,196	2,110,748	4,064,903
Palo Alto	117,918	121,455	125,099	128,852	132,717	136,699	140,800	145,024	149,375	153,856	1,233,876	2,374,628
Host Fees:	,	,	,	,	,	,	,	,		,	-,,	_,,
Sunnyvale - General Fund	878.496	904.851	931.997	959,957	988,755	1.018.418	1.048.971	1.080.440	1,112,853	1.146.239	9.192.480	17,705,606
,												
TOTAL CURRENT REQUIREMENTS	28,280,440	29,004,669	29,757,841	30,533,156	31,331,276	31,696,456	32,058,830	32,901,722	33,769,426	34,662,682	285,716,057	598,909,035
RESERVES:												
Debt Service	0	0	0	0	0	0	0	0	0	0	0	0
Dest solvier												
TOTAL RESERVES	0	0	0	0	0	0	0	0	0	0	0	0
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0

CITY OF SUNNYVALE 490/200. SMaRT STATION REPLACEMENT FUND LONG TERM FINANCIAL PLAN JULY 1, 2011 TO JUNE 30, 2022

	ACTUAL 2010/2011	CURRENT 2011/2012	BUDGET 2012/2013	PLAN 2013/2014	PLAN 2014/2015	PLAN 2015/2016	PLAN 2016/2017	PLAN 2017/2018	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	PLAN 2021/2022	TO FY 2021/2022 TOTAL
RESERVE/FUND BALANCE, JULY 1	3,389,679	3,025,206	2,553,988	1,999,842	1,517,114	1,460,262	1,409,905	850,255	851,965	1,112,992	881,709	894,163	3,025,206
CURRENT RESOURCES:													
Contribution - Mountain View	72,695	46,900	46,900	47,838	48,795	49,771	50,766	51,781	52,817	53,873	54,951	56,050	560,442
Contribution - Palo Alto	65,937	42,540	42,540	43,391	44,259	45,144	46,047	46,968	47,907	48,865	49,842	50,839	508,341
Contribution - Sunnyvale	171,368	110,560	110,560	112,771	115,027	117,327	119,674	122,067	124,509	126,999	129,539	132,129	1,321,161
Bond Reimbursement	760,284	756,381	760,981	759,677	757,568	759,555	760,538	760,515	759,488	757,455	759,317	0	7,591,475
Interest Income	29,953	25,287	13,902	10,546	28,633	41,065	32,702	32,768	42,807	33,912	34,391	2,735	298,748
Bond Proceeds	0	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL CURRENT RESOURCES	1,100,237	981,668	974,883	974,223	994,281	1,012,862	1,009,726	1,014,099	1,027,527	1,021,104	1,028,040	241,754	10,280,167
TOTAL AVAILABLE RESOURCES	4,489,915	4,006,874	3,528,871	2,974,064	2,511,395	2,473,124	2,419,631	1,864,354	1,879,492	2,134,097	1,909,749	1,135,916	13,305,374
CURRENT REQUIREMENTS:													
Capital Replacement	704,425	696,506	768,048	697,274	293,565	303,663	808,839	251,874	7,012	494,932	256,269	305,491	4,883,473
2007 Solid Waste Bonds Debt Service	760,284	756,381	760,981	759,677	757,568	759,555	760,538	760,515	759,488	757,455	759,317	759,317	8,350,792
New SMaRT Station Debt Service	0	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL CURRENT REQUIREMENTS	1,464,709	1,452,887	1,529,029	1,456,950	1,051,133	1,063,218	1,569,377	1,012,389	766,499	1,252,387	1,015,587	1,064,808	13,234,266
RESERVES:													
Debt Service Reserve	760,981	760,981	760,981	760,538	760,538	760,538	760,538	760,515	759,488	759,317	759,317	0	0
Capital Replacement	2,264,225	1,793,007	1,238,860	756,576	699,724	649,367	89,717	91,450	353,504	122,392	134,846	71,108	71,108
TOTAL RESERVES	3,025,206	2,553,988	1,999,842	1,517,114	1,460,262	1,409,905	850,255	851,965	1,112,992	881,709	894,163	71,108	71,108
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

CITY OF SUNNYVALE 490/200. SMaRT STATION REPLACEMENT FUND LONG TERM FINANCIAL PLAN JULY 1, 2022 TO JUNE 30, 2032

				301	11 1, 2022 10	JUNE 30, 203	4					
											FY 2022/2023 TO	FY 2011/2012
	PLAN 2022/2023	PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	FY 2031/2032 TOTAL	TO FY 2031/2032 TOTAL
RESERVE/FUND BALANCE, JULY 1	71,108	17,905,834	3,154,095	3,182,752	3,457,707	3,898,540	3,401,477	3,728,697	3,924,702	4,076,425	71,108	3,025,206
CURRENT RESOURCES:												
Contribution - Mountain View	57,171	58,314	59,481	60,670	61,884	63,121	64,384	65,671	66,985	68,324	626,005	1,186,447
Contribution - Palo Alto	51,856	52,893	53,951	55,030	56,131	57,253	58,398	59,566	60,758	61,973	567,809	1,076,150
Contribution - Sunnyvale	134,772	137,467	140,217	143,021	145,882	148,799	151,775	154,811	157,907	161,065	1,475,716	2,796,877
Bond Reimbursement	0	1,900,000	1,900,000	1,900,000	1,900,000	1,900,000	1,900,000	1,900,000	1,900,000	1,900,000	17,100,000	24,691,475
Interest Income	852,659	150,195	151,560	164,653	185,645	161,975	177,557	186,891	194,115	218,389	2,443,639	2,742,387
Bond Proceeds	31,900,000	0	0	0	0	0	0	0	0	0	31,900,000	31,900,000
TOTAL CURRENT RESOURCES	32,996,458	2,298,870	2,305,208	2,323,374	2,349,541	2,331,149	2,352,114	2,366,939	2,379,764	2,409,751	54,113,169	64,393,336
TOTAL AVAILABLE RESOURCES	33,067,566	20,204,704	5,459,303	5,506,126	5,807,248	6,229,689	5,753,591	6,095,636	6,304,466	6,486,176	54,184,277	67,418,542
CURRENT REQUIREMENTS:												
Capital Replacement	15.161.732	15,150,609	376,552	148.419	8.708	928.212	124.894	270,935	328,041	0	32,498,101	37.381.574
2007 Solid Waste Bonds Debt Service	0	0	0	0	0	0	0	0	0	0	0	8,350,792
New SMaRT Station Debt Service	0	1,900,000	1,900,000	1,900,000	1,900,000	1,900,000	1,900,000	1,900,000	1,900,000	1,900,000	17,100,000	17,100,000
TOTAL CURRENT REQUIREMENTS	15,161,732	17,050,609	2,276,552	2,048,419	1,908,708	2,828,212	2,024,894	2,170,935	2,228,041	1,900,000	49,598,101	62,832,366
RESERVES:												
Debt Service Reserve	0	1,900,000	1,900,000	1,900,000	1,900,000	1,900,000	1,900,000	1,900,000	1,900,000	1,900,000	1,900,000	1,900,000
Capital Replacement	1,005,834	1,254,095	1,282,752	1,557,707	1,998,540	1,501,477	1,828,697	2,024,702	2,176,425	2,686,176	2,686,176	2,686,176
TOTAL RESERVES	17,905,834	3,154,095	3,182,752	3,457,707	3,898,540	3,401,477	3,728,697	3,924,702	4,076,425	4,586,176	4,586,176	4,586,176
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0

CITY OF SUNNYVALE 525/100. GOLF AND TENNIS OPERATIONS FUND LONG TERM FINANCIAL PLAN JULY 1, 2011 TO JUNE 30, 2022

				JUL	1 1, 2011 10	JUNE 30, 20.	22						
													FY 2011/2012 TO
	ACTUAL	CURRENT	BUDGET	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN		FY 2021/2022
	2010/2011	2011/2012	2012/2013	2013/2014	2014/2015	2015/2016	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021	2021/2022	TOTAL
RESERVE/FUND BALANCE, JULY 1	3,708,123	3,439,854	188,875	60,178	168,955	268,518	356,994	220,610	291,429	359,189	418,594	483,992	3,439,854
CURRENT RESOURCES:													
Rents and Concessions - Tennis Center	90,476	39,865	100,000	105,000	110,000	115,000	120,000	125,000	130,000	135,000	140,000	145,000	1,264,865
Rents and Concessions - Golf	86,056	89,480	89,480	89,480	89,934	90,397	90,869	91,351	91,843	92,344	92,855	93,377	1,001,410
Golf Fees - Sunnyvale	1,926,588	2,091,540	2,104,475	2,117,950	2,160,232	2,203,360	2,247,550	2,292,420	2,338,187	2,384,870	2,432,486	2,479,955	24,853,025
Golf Fees - Sunken Gardens	696,647	747,510	753,345	759,610	774,792	790,278	806,074	822,185	838,619	855,381	872,479	889,918	8,910,191
Golf Cart Rentals	308,992	358,730	362,300	366,000	373,320	380,786	388,402	396,170	404,094	412,175	420,419	428,827	4,291,224
Driving Range Fees	189,773	206,450	212,500	212,500	216,750	221,085	225,507	230,017	234,617	239,310	244.096	248,978	2,491,809
Other Golf Revenue	269,697	275,025	276,025	276,225	281,750	287,384	293,132	298,995	304,975	311,074	317,296	323,642	3,245,522
Interest Income	937	100	418	3,313	7,821	13,731	16,978	11,209	13,815	16,100	18,421	20,700	122,606
TOTAL CURRENT RESOURCES	3,569,166	3,808,700	3,898,543	3,930,078	4,014,599	4,102,022	4,188,512	4,267,347	4,356,149	4,446,254	4,538,052	4,630,397	46,180,652
TOTAL AVAILABLE RESOURCES	7,277,289	7,248,554	4,087,418	3,990,256	4,183,554	4,370,540	4,545,506	4,487,956	4,647,579	4,805,443	4,956,645	5,114,389	49,620,506
CURRENT REQUIREMENTS:													
Golf Course Operations	3,433,101	3,550,782	3,556,646	3,601,752	3,688,368	3,781,117	3,865,406	3,952,862	4,038,108	4,129,783	4,213,637	4,305,559	42,684,020
Tennis Center Operations	0	49,218	81,139	82,023	83,663	85,755	87,899	90,096	92,349	94,658	97,024	99,450	943,274
In-Lieu Charges	404,334	273,230	389,455	397,526	408,204	417,178	426,689	435,001	444,994	455,211	465,702	475,805	4,588,996
Project Operating	0	0	0	0	0	0	0	0	0	0	(5,052)	(5,153)	(10,205)
Transfer To Recreation Operations Fund	0	3,146,449	0	0	0	0	0	0	0	0	0	0	3,146,449
Transfer To General Services Fund	0	40,000	0	0	0	0	220,816	0	0	0	0	0	260,816
Fiscal Strategies	0	0	0	(260,000)	(265,200)	(270,504)	(275,914)	(281,432)	(287,061)	(292,802)	(298,658)	(304,631)	(2,536,203)
TOTAL CURRENT REQUIREMENTS	3,837,435	7,059,679	4,027,240	3,821,301	3,915,036	4,013,546	4,324,896	4,196,527	4,288,390	4,386,849	4,472,653	4,571,029	49,077,146
RESERVES:													
20 Year RAP	3,439,854	188,875	60,178	168,955	268,518	356,994	220,610	291,429	359,189	418,594	483,992	543,359	543,359
TOTAL RESERVES	3,439,854	188,875	60,178	168,955	268,518	356,994	220,610	291,429	359,189	418,594	483,992	543,359	543,359
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

CITY OF SUNNYVALE 525/100. GOLF AND TENNIS OPERATIONS FUND LONG TERM FINANCIAL PLAN JULY 1, 2022 TO JUNE 30, 2032

					1 1, 2022 10	ŕ					FY 2022/2023 TO	FY 2011/2012 TO
	PLAN 2022/2023	PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	FY 2031/2032 TOTAL	FY 2031/2032 TOTAL
RESERVE/FUND BALANCE, JULY 1	543,359	593,319	631,077	641,387	629,968	605,829	551,865	473,996	376,041	241,592	543,359	3,439,854
CURRENT RESOURCES:												
Rents and Concessions - Tennis Center	150,000	155,000	160,000	165,000	170,000	175,000	180,000	185,000	190,000	195,000	1,725,000	2,989,865
Rents and Concessions - Golf	95,912	96,455	97,008	97,572	98,148	98,736	99,335	99,946	100,569	101,205	984,885	1,986,295
Golf Fees - Sunnyvale	2,556,834	2,630,249	2,705,763	2,783,542	2,866,957	2,952,874	3,041,469	3,132,618	3,226,502	3,323,203	29,220,009	54,073,034
Golf Fees - Sunken Gardens	916,595	944,071	972,372	1,001,521	1,031,566	1,062,513	1,094,389	1,127,220	1,161,037	1,195,868	10,507,153	19,417,344
Golf Cart Rentals	428,827	441,692	441,692	441,692	454,943	454,943	454,943	468,591	468,591	468,591	4,524,506	8,815,730
Driving Range Fees	256,447	256,447	256,447	264,140	264,140	264,140	272,065	272,065	272,065	272,065	2,650,020	5,141,829
Other Golf Revenue	332,131	340,875	349,882	359,159	370,340	380,182	390,319	400,760	411,514	422,591	3,757,753	7,003,275
Interest Income	28,001	29,791	30,274	29,722	28,565	25,986	22,269	17,596	11,184	2,895	226,283	348,889
TOTAL CURRENT RESOURCES	4,764,747	4,894,580	5,013,437	5,142,348	5,284,660	5,414,374	5,554,787	5,703,796	5,841,462	5,981,417	53,595,609	99,776,261
TOTAL AVAILABLE RESOURCES	5,308,107	5,487,899	5,644,514	5,783,736	5,914,628	6,020,203	6,106,652	6,177,791	6,217,503	6,223,009	54,138,968	103,216,115
CURRENT REQUIREMENTS:												
Golf Course Operations	4,441,633	4,574,882	4,712,128	4,853,492	4,999,097	5,149,070	5,303,542	5,462,648	5,626,527	5,795,323	50,918,341	93,602,360
Tennis Center Operations	102,433	105,506	108,671	111,931	115,289	118,748	122,310	125,980	129,759	133,652	1,174,280	2,117,554
In-Lieu Charges	490,278	505,577	521,344	537,532	554,075	570,973	588,370	606,136	624,428	643,263	5,641,976	10,230,972
Project Operating	(5,308)	(5,467)	(5,631)	(5,800)	(5,974)	(6,153)	(6,338)	(6,528)	(6,723)	(6,925)	(60,846)	(71,051)
Transfer To Recreation Operations Fund	0	0	0	0	0	0	0	0	0	0	0	3,146,449
Transfer To General Services Fund	0	0	0	0	0	0	0	0	0	0	0	260,816
Fiscal Strategies	(314,248)	(323,675)	(333,386)	(343,387)	(353,689)	(364,300)	(375,229)	(386,485)	(398,080)	(410,022)	(3,602,501)	(6,138,705)
TOTAL CURRENT REQUIREMENTS	4,714,788	4,856,822	5,003,126	5,153,768	5,308,799	5,468,338	5,632,656	5,801,751	5,975,911	6,155,290	54,071,249	103,148,396
RESERVES:												
20 Year RAP	593,319	631,077	641,387	629,968	605,829	551,865	473,996	376,041	241,592	67,719	67,719	67,719
TOTAL RESERVES	593,319	631,077	641,387	629,968	605,829	551,865	473,996	376,041	241,592	67,719	67,719	67,719
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0
				=	=			=				

525/100. GOLF AND TENNIS OPERATIONS FUND REVENUES BY CATEGORY

													TO
	ACTUAL 2010/2011	CURRENT 2011/2012	BUDGET 2012/2013	PLAN 2013/2014	PLAN 2014/2015	PLAN 2015/2016	PLAN 2016/2017	PLAN 2017/2018	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	PLAN 2021/2022	FY 2021/2022 TOTAL
0750-01 License Fee Tennis Center	79,728	39,865	100,000	105,000	110,000	115,000	120,000	125,000	130,000	135,000	140,000	145,000	1,264,865
0750-02 Concessions - Tennis Center	10,310	0	0	0	0	0	0	0	0	0	0	0	0
0750-04 Lookout Rental	66,780	66,780	66,780	66,780	66,780	66,780	66,780	66,780	66,780	66,780	66,780	66,780	734,580
0750-08 Tennis Center Garbage Fee	438	0	0	0	0	0	0	0	0	0	0	0	0
0750-05 Percent Over Gross Lookout	19,276	22,700	22,700	22,700	23,154	23,617	24,089	24,571	25,063	25,564	26,075	26,597	266,830
TOTAL RENTS AND CONCESSIONS	176,532	129,345	189,480	194,480	199,934	205,397	210,869	216,351	221,843	227,344	232,855	238,377	2,266,275
1950-11 Sunnyvale Weekday	490,805	515,775	519,200	522,500	532,950	543,609	554,481	565,571	576,882	588,420	600,188	612,192	6,131,768
1950-12 Sunnyvale Weekday Twilight	331,272	276,730	278,554	280,399	286,007	291,727	297,562	303,513	309,583	315,775	322,090	328,532	3,290,472
1950 -13 Sunnyvale Weekend/Holiday	584,344	648,500	652,775	657,000	670,140	683,543	697,214	711,158	725,381	739,889	754,686	769,780	7,710,066
1950-14 Sunnyvale W/E Holiday Twilight	217,000	208,750	210,129	211,509	215,739	220,053	224,455	228,944	233,522	238,193	242,957	247,816	2,482,065
1950-15 Sunnyvale S.A.C.	33,440	41,225	41,500	41,800	42,636	43,489	44,358	45,246	46,151	47,074	48,015	48,975	490,468
1950-16 Sunnyvale Golf Discount	220,477	261,750	263,450	265,000	270,300	275,706	281,220	286,845	292,581	298,433	304,402	310,490	3,110,177
1950-17 Sunnyvale 10-Play Card	37,713	38,700	38,975	39,215	39,999	40,799	41,615	42,448	43,297	44,162	45,046	45,947	460,203
1950-18 Smart Card Fee Sunnyvale	1,835	1,365	1,375	1,385	1,413	1,441	1,470	1,499	1,529	1,560	1,591	1,623	16,250
1950-19 Weekday Super Twilight	0	60,746	61,146	61,551	62,782	64,038	65,318	66,625	67,957	69,316	70,703	72,117	722,299
1950-20 Weekend Super Twilight	0	25,801	25,971	26,142	26,664	27,198	27,742	28,296	28,862	29,440	30,028	30,629	306,772
1951 SM Gift Certificates	2,808	2,700	1,850	1,850	1,850	1,850	1,850	1,850	1,850	1,850	1,850	1,850	21,200
1952 School Group Play	1,800	2,000	2,000	2,000	2,000	2,000	2,200	2,200	2,200	2,200	2,200	1,100	22,100
1954-01 Tournament Fee - Sunnyvale	5,094	7,500	7,550	7,600	7,752	7,907	8,065	8,226	8,391	8,559	8,730	8,905	89,185
1954-02 Tournament Fee - Sunken Gardens	1,237	1,230	1,240	1,250	1,275	1,301	1,327	1,353	1,380	1,408	1,436	1,465	14,663
1963-11 Sunken Garden Weekday	329,876	324,900	327,650	330,400	337,008	343,748	350,623	357,636	364,788	372,084	379,526	387,116	3,875,479
1963-12 Sunken Garden Weekday Twilight	3,565	4,500	4,525	4,550	4,641	4,734	4,828	4,925	5,024	5,124	5,227	5,331	53,409
1963-13 Sunken Garden Weekend/Holiday	253,886	267,200	269,500	271,700	277,134	282,677	288,330	294,097	299,979	305,978	312,098	318,340	3,187,033
1963-14 Sunken Garden Weekend Twilight	4,707	6,610	6,670	6,725	6,860	6,997	7,137	7,279	7,425	7,573	7,725	7,879	78,880
1963-15 Sunken Garden 10 Play	17,559	29,775	30,000	30,275	30,881	31,498	32,128	32,771	33,426	34,095	34,776	35,472	355,096

525/100. GOLF AND TENNIS OPERATIONS FUND REVENUES BY CATEGORY

													TO TO
	ACTUAL 2010/2011	CURRENT 2011/2012	BUDGET 2012/2013	PLAN 2013/2014	PLAN 2014/2015	PLAN 2015/2016	PLAN 2016/2017	PLAN 2017/2018	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	PLAN 2021/2022	TO FY 2021/2022 TOTAL
1963-16 Sunken Garden Golf Discount	77,605	102,130	102,995	103,860	105,937	108,056	110,217	112,421	114,670	116,963	119,302	121,689	1,218,241
1963-17 Sunken Garden Advantage Card	8,448	8,985	9,075	9,150	9,333	9,520	9,710	9,904	10,102	10,304	10,510	10,721	107,315
1963-18 Sunken Garden Smart Card Fee	1,330	1,180	1,190	1,200	1,224	1,248	1,273	1,299	1,325	1,351	1,378	1,406	14,076
1964 Sunken Gardens Gift Certificates	(1,566)	1,000	500	500	500	500	500	500	500	500	500	500	6,000
TOTAL GOLF FEES	2,623,235	2,839,050	2,857,820	2,877,560	2,935,024	2,993,638	3,053,623	3,114,605	3,176,806	3,240,251	3,304,965	3,369,873	33,763,216
1955 Golf Cart Rental	308,992	358,730	362,300	366,000	373,320	380,786	388,402	396,170	404,094	412,175	420,419	428,827	4,291,224
1956 Driving Range Fees	189,773	206,450	212,500	212,500	216,750	221,085	225,507	230,017	234,617	239,310	244,096	248,978	2,491,809
1957 Golf Miscellaneous Rentals	33,012	33,500	34,500	34,700	35,394	36,102	36,824	37,560	38,312	39,078	39,859	40,657	406,486
4114 Miscellaneous Golf Revenues	(159)	0	0	0	0	0	0	0	0	0	0	0	0
4175 Golf Merchandise Sales	209,392	216,375	216,375	216,375	220,703	225,117	229,619	234,211	238,895	243,673	248,547	253,518	2,543,408
4180 Golf Instruction	27,452	25,150	25,150	25,150	25,653	26,166	26,689	27,223	27,768	28,323	28,889	29,467	295,629
TOTAL GOLF SHOP REVENUE	768,462	840,205	850,825	854,725	871,820	889,256	907,041	925,182	943,685	962,559	981,810	1,001,447	10,028,555
3355 Interest Income	937	100	418	3,313	7,821	13,731	16,978	11,209	13,815	16,100	18,421	20,700	122,606
TOTAL INTEREST INCOME	937	100	418	3,313	7,821	13,731	16,978	11,209	13,815	16,100	18,421	20,700	122,606
FUND TOTAL	3,569,166	3,808,700	3,898,543	3,930,078	4,014,599	4,102,022	4,188,512	4,267,347	4,356,149	4,446,254	4,538,052	4,630,397	46,180,652

CITY OF SUNNYVALE 525/200. RECREATION OPERATIONS FUND LONG TERM FINANCIAL PLAN JULY 1, 2011 TO JUNE 30, 2022

													ТО
	ACTUAL 2010/2011	CURRENT 2011/2012	BUDGET 2012/2013	PLAN 2013/2014	PLAN 2014/2015	PLAN 2015/2016	PLAN 2016/2017	PLAN 2017/2018	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	PLAN 2021/2022	FY 2021/2022 TOTAL
RESERVE/FUND BALANCE, JULY 1	(3,088,918)	(3,625,045)	0	0	0	0	0	0	0	0	0	0	(3,625,045)
CURRENT RESOURCES:													
Rents and Concessions	368,848	435,394	0	0	0	0	0	0	0	0	0	0	435,394
Vending	4,152	6,000	0	0	0	0	0	0	0	0	0	0	6,000
Other Intergovernmental Revenues	59,258	50,124	0	0	0	0	0	0	0	0	0	0	50,124
Art in Private Development Fees	4,762	4,881	0	0	0	0	0	0	0	0	0	0	4,881
Baylands Park	100	0	0	0	0	0	0	0	0	0	0	0	0
Recreation Fees	3,060,277	3,164,864	0	0	0	0	0	0	0	0	0	0	3,164,864
Fremont Pool Endowment	6,278	5,746	0	0	0	0	0	0	0	0	0	0	5,746
Fremont Pool Revenues	44,498	44,498	0	0	0	0	0	0	0	0	0	0	44,498
Transfer From Golf & Tennis Ops Fund	0	3,146,449	0	0	0	0	0	0	0	0	0	0	3,146,449
Transfer From General Services Fund	0	61,536	0	0	0	0	0	0	0	0	0	0	61,536
Transfer From Dorolou Swirsky Fund	3,787	3,466	0	0	0	0	0	0	0	0	0	0	3,466
Transfer From General Fund	3,976,851	3,498,347	0	0	0	0	0	0	0	0	0	0	3,498,347
Additional Subsidy From General Fund	315,612	197,642	0	0	0	0	0	0	0	0	0	0	197,642
Expense Reimbursement (Transfer From GF)	117,269	117,772	0	0	0	0	0	0	0	0	0	0	117,772
Additional Transfer From General Fund	0	760,425	0	0	0	0	0	0	0	0	0	0	760,425
Care Management (Transfer From GF)	64,586	68,358	0	0	0	0	0	0	0	0	0	0	68,358
TOTAL CURRENT RESOURCES	8,026,278	11,565,501	0	0	0	0	0	0	0	0	0	0	11,565,501
TOTAL AVAILABLE RESOURCES	4,937,360	7,940,456	0	0	0	0	0	0	0	0	0	0	7,940,456
CURRENT REQUIREMENTS:													
Recreation Operations	7,743,624	7,710,795	0	0	0	0	0	0	0	0	0	0	7,710,795
Fremont Pool Operations	192,407	189,205	0	0	0	0	0	0	0	0	0	0	189,205
Recreation Equipment Expenditures	10,770	34,721	0	0	0	0	0	0	0	0	0	0	34,721
In-Lieu Charges	602,868	0	0	0	0	0	0	0	0	0	0	0	0
Special Projects	12,736	5,735	0	0	0	0	0	0	0	0	0	0	5,735
TOTAL CURRENT REQUIREMENTS	8,562,405	7,940,456	0	0	0	0	0	0	0	0	0	0	7,940,456
RESERVES:													
Co-Op Sports Reserve	4,599	4,599	0	0	0	0	0	0	0	0	0	0	0
20 Year RAP	(3,629,645)	(4,600)	0	0	0	0	0	0	0	0	0	0	0
TOTAL RESERVES	(3,625,045)	0	0	0	0	0	0	0	0	0	0	0	0
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0
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Financial Plans -Internal Services, Fiduciary Funds

INTERNAL SERVICE FUNDS

The City utilizes internal service funds to account for the financing of goods and services provided by one department or agency to other departments or agencies of the City. There are three such funds that operate on a cost reimbursement basis: the General Services Fund, the Employee Benefits and Insurance Fund, and the Liability and Property Insurance Fund. These funds play an important role in the overall ability of the City to conduct business. The General Services Fund includes the City's Fleet Services, Facilities Management, Technology and Communication Services, Sunnyvale Office Center, and Project Management Services. The Employee Benefits Fund serves to capture the costs associated with employer provided benefits including pension costs, employee insurance plans, workers' compensation, and leave time. The Property and Liability Insurance Fund accounts for the costs related to the City's liability and property insurance.

Sunnyvale's full cost accounting methodology results in all the costs of these funds being charged back to user activities on a rental rate basis for general services, an additive rate basis for employee benefits, and a usage basis for liability and property insurance. Therefore, the total expenditures of these funds are not added to the overall budget, as they are already captured within the City's programs and funds.

Two other funds are presented in this section: the Dorolou P. Swirsky Youth Opportunity Fund and the Fremont Pool Endowment (Trust) Fund. While these funds are fiduciary in

nature and not internal service funds, they are grouped with the internal service funds just for presentation purposes in the budget document. These are funds that separately account for assets that the City holds in a trustee or agency capacity and uses to benefit a specified purpose.

General Services Fund

Fleet, Facilities, and Technology Services

The General Services Fund has three sub-funds that provide a wide range of important support services to programs within the City. These are: Fleet, Facilities, and Technology Services. Funding for these services is recovered through rental rates charged to benefiting program operating budgets. The rental rates include not only the cost of operations, but also the cost of replacement for depreciable equipment. This assures the availability of funds to replace equipment at the most cost-effective time.

Aggregate rental rate increases for these combined General Services Fund activities in FY 2012/2013 are 2.8%, which is on track with what had been projected for FY 2012/2013 during last year's budget cycle. For the remainder of the first ten years, the average annual rental rate increase is 2.2%, which is slightly below the 2.4% annual average established in the prior year. In the final ten years of the long-term plan, rates are scheduled to increase 2.6% annually, which is slightly above the 2.3% annual increase estimated last year. A more detailed narrative on changes in rental rates is provided

in the sections below that cover the individual sub-funds.

Fleet Services Sub-Fund

The Fleet Services program reflects the cost of ownership of City vehicles and equipment. A primary objective of Fleet Services is to provide rental rates that are competitive with those offered in the private sector.

The main source of funding within this sub-fund is derived from Fleet Services rentals to other programs, which is primarily based on specific vehicle usage. Fleet Services rental rates are scheduled to increase by 3.2% for FY 2012/2013 and then remain at an average increase of 3.2% for the duration of the first ten years of the long-term plan. Rate increases will be higher in the second ten years, amounting to between 4.0% and 4.5% annually. These increases are necessary to account for the increase in operational costs resulting from the significant increases in fuel prices over the past several years.

The Sale of Property line item of the Financial Plan represents the sale of surplus or replaced vehicles or pieces of equipment. The projection for FY 2012/2013 and beyond is based on historical averages for the surplusing of vehicles and equipment. Due to the sale of larger items in FY 2010/2011, sales for that year were well above historical averages, and the City does not expect to maintain that level of activity in the future.

The Intrafund Loan Repayment represents scheduled payments from the Facilities Services Sub-Fund. This loan

was initially made in FY 1999/2000 to alleviate cash flow issues experienced by the Facilities Services Sub-Fund. The initial terms of the loan were for a principal amount of \$1.6 million to be repaid over 10 years with final payment scheduled for FY 2015/2016. In FY 2005/2006 a large payment was made against the principal. Payments were then deferred several years due to insufficient reserves in this Sub-Fund. The FY 2012/2013 long-term financial plan calls for repayments restarting in FY 2012/2013 and continuing through FY 2016/2017.

The multiple transfer line items found within the *Current Resources* section of the financial plan through FY 2016/2017 represent the funding mechanisms for the Upgrading the City's Fuel Stations capital project.

The two major current requirements deal with equipment replacement and operation of the Fleet Services program. The *Equipment Replacement* line item fluctuates each year, as various items of equipment reach the end of their useful life and must be replaced. Overall equipment replacement expenditures are projected to be down nearly \$1.5 million over the 20-year plan in comparison to last fiscal year's long-term plan. This is predominantly the result of planned deferrals of equipment replacement and the recalibration of replacement values.

Operations expenditures in FY 2012/2013 are up 10.5% over FY 2011/2012. A portion of this increase is a function of the City-wide reorganization that moved Fleet Services back into

the Department of Public Works and put additional hours of direct oversight of the program into Fleet's operating budget. The majority of the increase, however, is driven by rapidly escalating fuel costs. The FY 2012/2013 budget for fuel is \$150,000, or 20%, higher than the budget in FY 2011/2012. This is entirely the result of price increases, as City-wide fuel consumption is actually on a downward trend, primarily due to efforts by Fleet Services to purchase more fuel efficient vehicles and take other actions to reduce overall fuel usage. These efforts will continue into the future as the City contends with fuel prices that are not expected to drop from current rates.

The *Equipment Replacement Reserve* represents the accumulation of annual rental rates received from City programs, net of replacements purchased during the current fiscal year, for future replacement of vehicles and equipment. This reserve works in tandem with the *Equipment Replacement* line item under the *Current Requirements* section of the Sub-Fund. For example, when a large value item is scheduled to be replaced such as a street sweeper or a fire apparatus, the equipment replacement reserve will be drawn down as the accumulated annual replacements fund within the reserve will be used to purchase the vehicle or apparatus.

Facilities Management Services Sub-Fund

The Facilities Management Program reflects the cost of maintaining City facilities, including costs for electricity and water, carpets and blinds, modular furniture, and building equipment.

The Facilities Management Sub-Fund has two rental rate revenue items, one relating to space rental and the other relating to equipment. Space rental charges are based upon the total square footage of building space throughout the City. This square footage is then divided amongst the various City programs, and operating charges are allocated out based on a program's proportion of the total square footage. The equipment rental accounts for replacement costs associated with modular furniture, carpet and blinds, and building maintenance equipment.

The aggregate rental rate for Facilities Management is scheduled to increase 2.5% for FY 2012/2013, with annual increases declining to 2.3% by the seventh year of the long-term plan. It should be noted that in year six of the plan, facility rental rates are expected to be reduced by 10%. At that time, Facilities Services will have paid off its loan to Fleet Services and funds will no longer need to be collected to cover that liability. This will result in a reduction in rental rates that will lower the base rental rate charged for the remainder of the second ten years.

Utility reimbursement from the Raynor Center reflects payments made for electric, gas, water, and trash pickup by the tenants of the Center. That is expected to end after FY 2012/2013 with the planned sale of the Raynor property. There is a corresponding expenditure decrease programmed into the long-term plan as well.

The major current requirements deal with operation of the Facilities Services Program. The *Operations* line item increased by less than 1% for FY 2012/2013 in comparison to the FY 2011/2012 budget. While there were increases in personnel costs, predominantly resulting from additional hours of direct oversight being incorporated into the program's operating budget, these increases were offset by a reduction in planned utilities costs. This reduction was based on analysis that indicates historical usage trends and current rates for gas and electric warrant a reduction to the baseline budget for these expenditures.

Equipment replacement costs have been established based on the asset depreciation schedules for carpets and blinds, large equipment, and modular furniture. The FY 2012/2013 long-term plan reflects slight savings over the 20-year plan for facilities-related equipment in comparison to the long-term plan from FY 2011/2012. This is primarily the result of deferred replacement of carpets, blinds, and equipment at the Civic Center facility and the Library, pending direction on the future of those facilities.

The *Transfer to Sunnyvale Office Center* line item in the Financial Plan represents a transfer of rental rate revenues received from City programs currently housed at the 505 W. Olive Sunnyvale Office Center. These funds are collected in this sub-fund and then transferred to the Sunnyvale Office Center Sub-Fund to partially fund the facility management costs associated with that facility. Transfers are also made to the General Fund to cover the cost of management and

administrative support services for the Facilities program, as well as to return funds collected for equipment replacements that have been deferred indefinitely. Lastly, transfers to the Infrastructure Fund have been programmed for the Facilities Services' contribution to various improvements at the Corporation Yard.

The *Interfund Loan Repayment* line item in the financial plan represents loan payments to the Fleet Services Sub-Fund, which are projected to be fully repaid in FY 2016/2017. As was mentioned in the *Fleet Services* section, this loan was made to alleviate cash flow constraints of the Facilities Services Sub-Fund in FY 1999/2000.

The *Equipment Reserve* represents the accumulation of annual equipment rental rates received from City programs, net of replacements purchased during the current fiscal year, for future replacement of modular furniture, carpets and blinds, and building maintenance equipment.

Technology and Communications Services Sub-Fund

The Technology and Communications Services Sub-Fund reflects the cost to operate and maintain the City's technology and communications program and infrastructure. This includes technology (hardware and software), communications, and office equipment. Information technology services, radio communications, and satellite copiers are provided by the Information Technology Department, while Print Shop and Mail Services are located in the Office of the City Manager.

The aggregate rental rate for Technology and Communications Services is scheduled to increase by 2.7% for FY 2012/2013, and then average 2.2% annually for the first ten years of the plan. This is lower than the 2.8% annual average projected last year for the first ten years of the plan. Increases average 1.9% annually in the second ten years of the plan, which is the same as what was planned for the second ten years in last year's plan.

The Cable PEG Channel Grant line item reflects funds that are available for use for public or educational cable services. These funds are used to purchase equipment for the City's public access channel, KSUN. Funds that have not been programmed for use in purchasing equipment for KSUN are collected in a restricted reserve titled Restricted KSUN Equipment Reserve.

A new surcharge on development fees to pay for the costs of the technology needed to support the one-stop permit system was implemented in FY 2010/2011. This surcharge is expected to recover about \$80,000 annually and will be placed in a *Restricted Technology Surcharge Reserve* in this sub-fund. It will be used to cover the cost of annual system maintenance, as well as to cover periodic major upgrades or replacement of the system.

The *Transfer from the General Fund* line item represents the General Fund support to cover the costs for the Information Technology Department to administer the City's cable television franchise agreements.

The major current requirements of the Technology and Communications Services Sub-Fund deal with equipment replacement and operation of the programs in the Information Technology Department and the Office of the City Manager. Equipment replacement for technology, communications, and office assets reflect the depreciation schedules for each. Equipment replacement costs will fluctuate year-over-year based on the useful lives of the individual pieces of equipment on the replacement schedules. Overall, equipment replacement costs over the 20-year plan are flat in comparison to last year's long-term plan.

Operating costs for the Technology and Communications programs are down 2.8% for FY 2012/2013 in comparison to the FY 2011/2012 budget. This is predominantly the result of a comprehensive review of all software, hardware, and telecommunications support and maintenance contracts that indicated the overall budget for these services could be dropped to match actual current expenditures, while also considering future contractual increases.

One-time transfers to the Community Recreation Fund, Youth and Neighborhood Services Fund, and General Fund were programmed in FY 2011/2012 for funds collected for replacement of equipment that will no longer be replaced by the Technology and Communications Services Sub-Fund. Transfers are also made to the General Fund to cover the cost of management and administrative support services for the Print Shop. Lastly, transfers to the Infrastructure Fund have been programmed for the Technology and Communications

Services contribution to various improvements at the City Hall Annex throughout the long-term financial plan.

The *General Fund Loan Repayment* line item of the Financial Plan represents the repayment schedule of a \$2 million loan made to the former Technology Services Sub-Fund in FY 1999/2000. This loan was made to fund a number of information technology initiatives including the City's geographical information system (GIS). Loan repayments are scheduled to be complete in FY 2012/2013.

The *Equipment Replacement Reserve* represents the accumulation of annual rental rates received from City programs, net of replacements purchased during the current fiscal year, for future replacement and maintenance of network infrastructure, central and desktop computers, communication equipment, software applications, office equipment, and mail and print shop equipment.

The *Restricted KSUN Equipment Reserve* reflects PEG Grant revenues that have been collected but not appropriated for specific expenditures. PEG Grant funds can only be utilized for the purchase of KSUN equipment.

The *Restricted Tech Surcharge Reserve* reflects funds collected from the Technology Surcharge that is added to development fees that have not been appropriated for specific expenditures. Funds are collected in this reserve to cover the cost of ongoing maintenance and eventual system replacement.

Sunnyvale Office Center Sub-Fund

This fund accounts for the activities of the Sunnyvale Office Center located at 505 W. Olive Avenue, across from the main City Hall. The Sunnyvale Office Center was purchased in April 2001 by the issuance of variable rate Certificates of Participation (COPs) to provide expansion opportunities for the Civic Center Complex. Activities included in this fund are maintenance and operations of the office facility, capital projects, and debt service. Revenues to this fund consist of rental from outside tenants and City operations, and interest on reserves.

When the fund was established, it was projected that the existing office buildings would be operated and leased through FY 2005/2006, when a long-term solution to the City's office space problem would be in place. Subsequently, plans for a new civic center complex were put on hold because of the City's financial situation, and at this point there is no identified funding source for developing and implementing a long-term solution to the City's office space issues. As such, the FY 2012/2013 long-term financial plan continues to reflect the complex being operated for the entire twenty-year planning period. Increasing the length of operation causes the office complex to generate more net income than originally anticipated, and this allows the Sunnyvale Office Center Fund to give a rebate to the General Fund of about \$253,000 annually, increasing at the rate of growth in rental income, over the entire planning period.

Because of the age and general condition of the office buildings, some infrastructure improvements are programmed over the twenty-year planning period. These projects are necessary in order to keep the facility in working order; however, during the FY 2013/2014 projects budget cycle, the City may need to consider additional infrastructure improvements to maintain the Sunnyvale Office Center as a viable lease option for outside agencies.

The interest paid on our COPs is variable and based on market conditions, but since their issuance has averaged 2.6% annually. More recently, interest rates have been extremely low, resulting in lower than projected debt service payments. The assumption for FY 2012/2013 and beyond is that annual rates will be closer to the historical average. The remaining principle amount is \$14.4 million as of the end of FY 2011/2012, with the balance scheduled to be fully repaid by 2031.

This Sunnyvale Office Center Sub-Fund has two reserves. The first is the required Debt Service Reserve, which maintains a balance of \$1.2 million. The second reserve is the Capital Projects Reserve. This reserve was funded by an \$11 million transfer of surplus revenues from the General Fund in 2002. The purpose of this reserve is to generate interest to offset debt service, as well as to fund ongoing capital improvements. The reserve balance at the end of FY 2011/2012 is projected to be \$9.8 million.

Project Management Sub-Fund

The Project Management Sub-Fund represents project management services provided by staff within the Department of Public Works Capital Project Management program. These services are associated with the various capital and infrastructure projects currently incorporated within the City's Projects budget. The transfers into this fund represent the proportionate share based on the current schedule of projects budgeted for a given year.

The Project Administration Program is responsible for administrative oversight efforts on all City projects that involve the development and management of construction contracts. Budgeting for project management administration is based upon the timing of projects by funding source over the 20-year long-term plan. Larger, grant-funded projects are excluded as to not skew a fund's proportionate share of project administration costs, and to take advantage of eligible grant reimbursement opportunities for project administration charges.

Operations for the Project Administration Sub-Fund are budgeted to increase by approximately 25% in FY 2012/2013, which is entirely the result of increased staffing. There are three additional full-time positions budgeted in this program starting in FY 2012/2013, reflecting the emphasis the Department of Public Works is putting on the capital projects program to address the backlog of projects requiring this

group's services. As budgeted project costs taper off starting in FY 2016/2017, the budget for this program is expected to be reduced accordingly.

• Employee Benefits and Insurance Fund

The Employee Benefits and Insurance Fund provides a mechanism to cover expenditures related to pension costs, employee insurance plans, workers' compensation costs and leave time while applying the principles of full cost accounting. This is accomplished by charging an additive rate to staff salaries wherever personnel hours are budgeted and expended. To better track and analyze expenditures, the Fund is separated into four sub-funds: Leaves, Retirement Benefits, Workers' Compensation, and Insurance and Other Benefits. Liability and Property Insurance, previously a part of the Employee Benefits and Insurance Fund, has been broken out into its own fund because these costs are not related to salary expenditures, but instead are recovered on claims experience and City property valuations.

Leaves Sub-Fund

The Leaves program accounts for all City employees' leave time, including accrual of leave benefits earned but not taken. The additive rate is calculated by determining the amount of leave benefits to be accrued, adjusted for estimated salary increases. The budget for leave benefits for FY 2012/2013 is down slightly from FY 2011/2012, which reflects the reduction in overall City headcount over the past several years and the

planned 0% salary increases for Miscellaneous employees for the next two years. The interest income in this Sub-Fund is generated from the leave earned, which is expensed at the time it is earned and held as a liability on the City's General Ledger until it is taken.

Retirement Benefits Sub-Fund

The Retirement Benefits Sub-Fund contains the costs for the City's retirement plans. Sunnyvale contributes to three California Public Employees Retirement System (CalPERS) plans for and on behalf of its employees: Safety (3% @ 50 Plan and 3% @55) and Miscellaneous (2.7% @ 55 Plan). The third plan, Safety 3% @ 55, was enacted in FY 2011/2012 and is effective for new Safety employees hired after February 19, 2012.

The cost of providing the retirement benefit from CalPERS is broken down into two contributions, the employer contribution and the employee contribution. For the Safety Plans, the City paid the entire employee contribution of 11.25% up through FY 2009/2010. During FY 2010/2011, both the Public Safety Managers' Association (PSMA) and the Public Safety Officers' Association (PSOA) came to agreements with the City to pay 3% towards the employee contribution to CalPERS. PSMA's contribution began in FY 2010/2011 and was fully phased in as of July 2011. PSOA's contribution began in July 2011 and will increase to the agreed upon 3% by January 2013. For the Miscellaneous Plan, the City currently pays 7% of the 8% employee contribution, with the employees paying the other 1%. All Miscellaneous bargaining units with the exception

of SEA, who as of the development of the recommended FY 2012/2013 Budget was in contract negotiations with the City on its next Memorandum of Understanding, have already agreed to the additional 2% contribution. The recommended FY 2012/2013 Budget assumes that SEA will agree to the additional 2% contribution as the other Miscellaneous groups have.

While the employee contribution rate is set by law, the employer contribution rate is adjusted annually by CalPERS through an actuarial analysis which takes into account demographic information and investment earnings on the asset portfolio. The contribution rates are applied against employee salaries (PERSable earnings) in order to calculate the dollar amounts the City must contribute.

Over the past decade, CalPERS contribution rates have increased significantly, predominantly due to market losses experienced in the early 2000s and in FY 2008/2009. Other factors in the increase in contribution rates have been enhanced pension benefits for employees, applied retroactively, and changes in actuarial experience (i.e. employees retiring earlier at higher salaries and living longer in retirement). Going forward, employer contribution rates are expected to continue to rise, as the dramatic losses from FY 2008/2009 just began to be applied to contribution rates in FY 2011/2012, and the recent decision by the CalPERS Board to lower the discount rate from 7.75% to 7.5% will also significantly increase costs. To reduce the impact to member agencies, CalPERS adopted a phased approach for the rate increases for both

the FY 2008/2009 market losses and the reduction in the discount rate. As previously noted the phase-in of the FY 2008/2009 market losses began in FY 2011/2012, while the phase-in of the impact of the 7.5% discount rate will begin in FY 2013/2014. While this approach is intended to mitigate the severe increases to employer contribution rates, it leaves employers subject to extremely volatile contribution rates if investment returns do not meet expectations. Additionally, it also results in projections for higher rates in the long-term since the entire impact of the losses is not addressed immediately, and it does not fully amortize the unfunded liability created by these losses.

In an effort to mitigate some of this rate volatility, as well as to fully amortize the City's unfunded liability, staff has been working with our consulting actuary to develop a contribution plan that will minimize volatility in rates over the long term and amortize our unfunded liability over a fixed period. Rates for FY 2011/2012 were set above the CalPERS assessment to address the FY 2008/2009 market losses. Since the reduction in the discount rate has created an additional liability and increased rates going forward, we have continued to work with our consulting actuary to develop new rates for FY 2012/2013 and beyond.

Below is a comparison of the CalPERS adjusted contribution rates, which are adjusted to phase in the increases, to the City's planned contribution rates, which reflect rates that are not adjusted to phase in rate increases, from FY 2011/2012 through FY 2015/2016.

Miscellaneous Employer Contribution Rates and Costs CalPERS Vs. Sunnyvale

	CalPERS Employer Rate	Cost of CalPERS Contribution	Sunnyvale Contribution Rate	Cost of Sunnyvale Contribution
FY 2011/12	19.5%	\$10.5M	20.2%	\$10.9M
FY 2012/13	20.1%	\$10.9M	23.7%	\$12.9M
FY 2013/14	22.0%	\$12.0M	25.1%	\$13.6M
FY 2014/15	22.3%	\$12.4M	25.2%	\$14.0M
FY 2015/16	22.6%	\$12.8M	25.1%	\$14.2M

Safety Employer Contribution Rates and Costs CalPERS Vs. Sunnyvale

	CalPERS Employer Rate	Cost of CalPERS Contribution	Sunnyvale Contribution Rate	Cost of Sunnyvale Contribution
FY 2011/12	31.5%	\$9.8M	34.7%	\$10.8M
FY 2012/13	31.5%	\$10.0M	37.7%	\$11.9M
FY 2013/14	34.8%	\$11.3M	40.6%	\$13.2M
FY 2014/15	35.3%	\$11.9M	40.4%	\$13.6M
FY 2015/16	35.7%	\$12.4M	40.2%	\$14.0M

The City's plan to contribute at a rate greater than what CalPERS is assessing comes at great expense. For the five-year period between FY 2011/2012 and FY 2015/2016, the City is planning to spend \$15 million <u>more</u> than it is being

assessed by CalPERS. And while it is difficult to allocate an additional \$15 million above and beyond what CalPERS requires, this funding plan is extremely prudent for three main reasons. First, it reduces the City's exposure to rapid changes to contribution rates if CalPERS does not meet its projected 7.5% investment return. Second, it collects enough to pay off the City's unfunded liabilities over a fixed period, which, along with the two-tier retirement plan, helps position the City to provide a more sustainable and cost effective retirement benefit. And finally, doing this will reduce costs in the long term. If you notice in the tables above, both the Miscellaneous and Safety rates in the "Sunnyvale Contribution Rate" column begin to decline within the first five years while the CalPERS rates continue to rise. Based on our consulting actuary's projections, this trend will continue into the future, and by FY 2024/2025 (Safety) and FY 2025/2026 (Miscellaneous) the "Sunnyvale Contribution Rate" will be lower than the CalPERS rate.

The PERS Rate Uncertainty Reserve in the Retirement Benefits Sub-Fund also serves to mitigate the impact of rate increases by maintaining a fund balance that can be drawn upon when there are significant year-over-year increases. While these are one-time funds that do not impact the overall cost of the City's pension plan, they do allow large rate increases to be smoothed in over a several years, which helps maintain stable operating costs. Because of the continued uncertainty with CalPERS rates going forward, this reserve is being maintained at a higher than normal level for the recommended FY 2012/2013 Budget. At the end of FY 2011/2012, the balance of this

reserve is projected to be \$4.8 million. By FY 2021/2022 it is projected to grow to \$8.5 million, but that will only occur if long-term rates remain as they are currently projected. If the rates increase above projections, this reserve will be drawn down to mitigate the impact.

Workers' Compensation Sub-Fund

The Workers' Compensation Sub-Fund is funded through the use of an additive rate that is applied to all staff salaries. This additive rate is based upon actual usage of the City's Workers' Compensation program. For this reason, the City charges a variable additive rate depending upon the classification of the employee. In other words, high-risk positions, such as a Public Safety Officer, are charged a higher rate than administrative employees.

Significant reductions have occurred in workers' compensation claims since FY 2002/2003. This reduction reflects staff efforts to reduce the controllable factors related to workers' compensation costs. Staff has focused on injury prevention training and better management of and follow-up with employees out on workers' compensation. Claims in FY 2002/2003 totaled 215, while claims in FY 2010/2011 were 114. This reflects a 47% decrease over that time period. Based on year-to-date totals, claims in FY 2011/2012 are expected to be below 100.

The recommended FY 2012/2013 Budget projects the cost of claims will be approximately \$1.8 million in FY 2012/2013. This is an increase over the actual FY 2010/2011 amount

and the estimated FY 2011/2012 amount; however, it is in line with the City's actuarial experience related to claims and reflects expected costs. Based on the information received in our latest actuarial report, we believe the number of claims will remain relatively flat but the cost of claims will increase at a rate of 2.5% annually.

Workers' compensation leave costs are projected throughout the long-term financial plan based on historical actual usage. Leave hours have fluctuated historically and underscore the importance of managing these leaves closely to minimize time off and ensure timely resolution of issues. FY 2012/2013 leave hours are projected based on historical averages of workers' compensation leave, with the hours distributed amongst the different employee groups based on historical usage trends. These trends showed the heaviest use within the Department of Public Safety. The expense related to these leave hours increases with projected salary increases, weighted by employee group, throughout the 20-year plan.

Because Workers' Compensation Insurance is based on total salary, the costs for this expense over the long term are increased in accordance with the assumed increase in salaries throughout the planning period. The cost of claims administration, which is performed by a Third Party Administrator, is assumed to go up approximately 3% annually based on the contract.

The Worker's Compensation Sub-Fund reserve requirement is based on the most recent actuarial analysis, completed

in December 2011, and has been set at \$11.49 million for FY 2012/2013. Actuarial valuations of the Workers' Compensation Program are conducted each year in order to satisfy the City's financial reporting requirements, and future reserve amounts will be adjusted as appropriate.

Insurance and Other Benefits Sub-Fund

The Insurance and Other Benefits Program includes costs for all the employee insurance plans including medical, dental, vision and life insurance. As with the other sub-funds, any costs for administering these programs are contained in a Human Resources program in the General Fund and supported by in-lieu charges to the various funds.

The largest cost in this Program is medical insurance for City employees, provided by CalPERS. The overall increase for the 2012 CalPERS medical premiums is 4.1%, which is approximately half of the increase that had been projected, resulting in an approximately \$500,000 reduction in the baseline cost for medical insurance. This low of a rate increase is not expected to be ongoing, and as such, an increase of 8% has been projected annually from FY 2012/2013 to FY 2016/2017. From FY 2017/2018 through the remainder of the 20-year plan, the rate increase is projected at 5% annually.

In addition to the increase in healthcare premiums discussed above, the growing number of retirees is continuing to impact the City's long-term medical costs. The number of retirees is estimated to grow by an average of 24 new retirees each year in the 20-year plan. Staff has taken steps to contain

medical costs in recent years for both active and retired employees. Caps on City contributions were placed on both active and retired management employees beginning in FY 2007/2008, and the medical premium increase was capped at 5% for SEA retirees as a part of their latest Memorandum of Understanding.

Managing retiree medical costs is particularly important with Governmental Accounting Standards Board (GASB) Statement No. 45, which requires the City to disclose our liability for other post-employment benefits (OPEB) such as retiree medical costs beginning with the year ended June 30, 2008. In preparation for this reporting requirement, actuarial valuations of our retiree medical liability were completed in 2003, updated in 2006, 2009, and again in 2011. To address the growing long-term medical costs seen in our valuations, the City began funding a retiree medical trust fund in FY 2010/2011 with an initial \$32.6 million contribution. By contributing to a retiree medical trust fund, the City will derive many benefits, including the reduction of future employer OPEB costs, with the earnings generated from trust fund investments. Additionally, it will prevent OPEB obligations from being a significant liability on balance sheets. Based on current actuarial assumptions, the City estimates to have its OPEB liability satisfied by FY 2030/2031. At that point, the City's expected cost for retiree medical is anticipated to slow to a rate that is less than the City's current pay-as-you-go obligation. This is the result of the interest earnings from the initial contribution offsetting the total cost of retiree medical benefits, reducing the amount the City needs to contribute.

This Sub-Fund has a reserve, *Insurance Rate Uncertainty*, which provides funds for several uncertainties, including unanticipated changes in premium costs and adjustments to the City's contribution costs, and assists in levelizing additive rates over the long term.

Liability and Property Insurance Fund

This fund was established to separate out liability and property insurance costs from the Employee Benefits and Insurance Fund. Managing these costs in a separate fund provides better accountability of expenditures and allows the City to recover costs based on usage rather than on salary expenditures.

The Liability and Property Insurance Fund is funded through transfers from its dependent funds rather than on an additive rate basis. The transfers are based on liability claims experience in recent years for liability costs and City property valuations for property insurance related costs. Insurance coverage is applied to the maintenance of the City's infrastructure and covers the City against claims such as trip and fall, vehicle damage, and damage caused by City trees. Currently, the City participates in a risk pool administered by the California Joint Powers Risk Management Authority (CJPRMA), which provides insurance over the City's Self Insured Retention (SIR) level of \$500,000 per claim. City staff also currently participates on its Board of Directors. The total amount paid for liability claims under \$500,000 can vary significantly from year-to-year. Because the past two years have been higher than average for claims paid, the budget

for FY 2012/2013 and beyond reflects a lower historical average annual claims cost. The reserve in this fund meets the recommended actuarially acceptable funding level as provided in an actuarial review of the program completed in January 2012.

Dorolou P. Swirsky Youth Opportunity Fund

In August 1993, City Council accepted Dorolou Swirsky's intent to donate her house upon her death to provide an endowment to specifically address sports, recreational, social, cultural, and educational activities for disadvantaged youth living in Sunnyvale.

The Dorolou Swirsky Trust Estate was donated to the City upon her death in March 2000. The estate consisted of a single family home located at 1133 Hollenbeck Road. Following the donation, the City established the Swirsky Youth Opportunity Fund to account for the proceeds. Ms. Swirsky had taken a reverse mortgage on the property which the City paid upon her death using General Fund monies. The property was rented out until August 2003 with net proceeds used to help pay back the General Fund for the reverse mortgage.

In November 2003, Council approved a resolution authorizing the sale of 1133 Hollenbeck Road. The house was subsequently sold, the remainder of the General Fund advance was paid, and an endowment of \$526,595 was established.

For FY 2012/2013, it is recommended that the full amount of interest earned on the Swirsky Trust again be used to supplement the Mobile Recreation "Fun on the Run" Program operated by the Department of Library and Community Services.

Fremont Pool Endowment (Trust) Fund

The Fremont Pool Trust Fund was established by the City in FY 2002/2003 to account for the receipt of monies raised by The Friends of Fremont Pool, a group of residents who lobbied City Council regarding the need for a new pool in Sunnyvale. The Fund currently has an Endowment Reserve balance of \$915,087. The basic premise of this fund is that the corpus, or principal, is never expended, but invested with the interest generated each year to help offset the City's cost of operating the 50-meter pool constructed in partnership with the Fremont Union High School District at Fremont High School. The City has a contract with California Sports Center to program and operate the Fremont Pool on our behalf.

The City's cost is determined by adding 50% of the cost of maintaining the pool itself (performed by the School District, which subsequently bills the City), 100% of the City's cost of maintaining the public shower/locker facility, and staff costs related to oversight of the contract. The City's projected cost for Fremont Pool maintenance for FY 2012/2013 is \$207,848. Interest earnings on the Fremont Pool Trust Fund are projected to be \$6,406 and reflect the extremely low interest environment that we are currently experiencing. The Trust

earnings pay approximately 3.1% of the City's annual costs. Revenues from operation of the Fremont Pool are projected to be \$45,387 for FY 2012/2013, or 21.8% of total cost. The General Fund makes up the difference.

It should also be noted that while the corpus of this fund may grow a bit in future years (assuming continued contributions), it is not expected to increase markedly over time. As a result, it is not expected to keep up with inflation and the purchasing power of the interest it generates will likely erode over time. In this context, and given the City's current fiscal situation, it is critical to note the importance of allowing the California Sports Center (CSC) to charge market rates for use of the pool. It is also important to allow the operator to determine effective revenue-producing programming. The net revenue received by the City from CSC, and the interest generated by the Fremont Pool Trust Fund, are critical factors in allowing the pool to partially support itself financially.

CITY OF SUNNYVALE 595. COMBINED GENERAL SERVICES FUND

FLEET/FACILITIES/TECHNOLOGY AND COMMUNICATIONS LONG TERM FINANCIAL PLAN

JULY 1, 2011 TO JUNE 30, 2022

				30	LY 1, 2011 TC) JUNE 30, 20	122						
													FY 2011/2012 TO
	ACTUAL	CURRENT	BUDGET	PLAN	FY 2021/2022								
	2010/2011	2011/2012	2012/2013	2013/2014	2014/2015	2015/2016	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021	2021/2022	TOTAL
RESERVES/FUND BALANCE, JULY 1	11,382,197	11,822,248	11,022,328	5,469,276	3,885,597	5,492,347	7,590,612	10,282,094	10,570,006	10,516,781	9,548,535	11,427,095	11,822,248
CURRENT RESOURCES:													
Equipment Rental	12,353,107	12,703,193	13,073,507	13,426,269	13,790,530	14,100,326	14,444,735	14,783,945	15,134,313	15,493,496	15,861,727	16,239,249	159,051,289
Facilities Rental	4,051,910	4,218,136	4,315,153	4,444,608	4,577,946	4,715,285	4,826,094	4,319,354	4,423,019	4,529,171	4,637,871	4,749,180	49,755,817
SUNGIS - Equipment and Maintenance	68,425	78,160	80,505	82,920	85,408	87,970	90,609	93,327	96,127	99,011	101,981	105,041	1,001,057
Utility Fees	32,111	34,688	35,382	140.005	142.805	0	149.574	0	0	0	0	0	70,070
Comcast PEG Channel Grant Sale of Property	133,534 182,323	134,568 50,281	137,259 49,173	140,005 50,157	142,805 51,160	145,661 52,183	148,574 53,227	151,545 54,291	154,576 55,377	157,668 56,485	160,821 57,614	160,821 58,767	1,634,303 588,714
Miscellaneous Revenues	4.849	0,281	49,173	0,137	31,100	32,163	33,227	34,291	33,377	30,463	0 0	38,707	0 0
Interest Income	83,327	79,738	48.435	31,823	112,502	216,241	394,277	433,722	431,700	397,953	453,781	464,134	3,064,306
Intrafund Loan Repayment	0	0	500,000	500,000	500,000	500,000	444,292	0	0	0	0	0	2,444,292
Transfer From Other Funds	302,741	207,073	27,885	496,902	454,066	517,565	252,201	32,327	33,296	34,295	35,324	36,384	2,127,318
TOTAL CURRENT RESOURCES	17,212,327	17,505,838	18,267,300	19,172,683	19,714,417	20,335,230	20,654,008	19,868,512	20,328,408	20,768,078	21,309,120	21,813,575	219,737,168
TOTAL AVAILABLE RESOURCES	28,594,524	29,328,086	29,289,628	24,641,959	23,600,014	25,827,577	28,244,619	30,150,606	30,898,415	31,284,859	30,857,655	33,240,670	231,559,417
CURRENT REQUIREMENTS:													
Equipment Replacement	3,572,622	3,810,712	9,308,813	5,643,494	2,646,084	2,327,486	1,915,666	3,873,983	4,292,686	5,263,169	2,556,475	4,737,732	46,376,300
SUNGIS - Equipment and Maintenance	0	41,200	42,436	43,709	45,020	46,821	48,694	50,642	52,667	54,774	56,965	59,244	542,173
Operations	12,438,844	12,903,890	13,465,411	13,732,010	14,162,587	14,526,866	14,988,098	15,318,428	15,687,102	16,065,393	16,451,641	16,814,489	164,115,915
Capital Projects	0	93,645	0	468,180	424,483	487,094	220,816	0	0	0	0	0	1,694,218
Transfer To SV Office Center Sub-Fund	101,623	98,137	100,750	103,772	106,886	110,092	112,679	100,848	103,268	105,747	108,285 0	110,884	1,161,348
Intrafund Loan Repayment General Fund Loan Repayment	500,000	0 500,000	500,000 189,789	500,000 0	500,000	500,000	444,292 0	0	0	0	0	0	2,444,292 689,789
Transfer To Other Funds	159,187	858,174	213,154	265,196	222,606	238,606	232,279	236,699	245,910	247,242	257,193	258,008	3,275,066
TOTAL CURRENT REQUIREMENTS	16,772,276	18,305,758	23,820,353	20,756,361	18,107,666	18,236,965	17,962,525	19,580,600	20,381,634	21,736,324	19,430,560	21,980,356	220,299,101
RESERVES:													
Equipment Replacement	11,367,210	10,637,978	4,917,107	3,158,656	4,591,730	6,507,482	9,075,761	9,176,838	8,929,721	7,769,228	9,446,030	9,340,457	9,340,457
Restricted KSUN Equipment Reserve	354,982	255,830	387,315	524,482	659,255	801,992	884,551	1,029,876	1,181,395	1,330,411	1,488,083	1,381,938	1,381,938
Restricted Tech Surcharge Reserve	68,425	105,385	143,454	182,665	223,052	264,200	306,115	348,801	392,260	436,497	481,513	527,310	527,310
20 Year RAP	31,630	23,135	21,400	19,795	18,310	16,937	15,666	14,491	13,405	12,399	11,469	10,609	10,609
TOTAL RESERVES	11,822,248	11,022,328	5,469,276	3,885,597	5,492,347	7,590,612	10,282,094	10,570,006	10,516,781	9,548,535	11,427,095	11,260,314	11,260,314
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0
FY 2012/2013 Rental Rate Increase		3.1%	2.8%	2.8%	2.8%	2.4%	2.4%	-0.9%	2.4%	2.4%	2.4%	2.4%	

CITY OF SUNNYVALE 595. COMBINED GENERAL SERVICES FUND FLEET/FACILITIES/TECHNOLOGY AND COMMUNICATIONS

LONG TERM FINANCIAL PLAN JULY 1, 2022 TO JUNE 30, 2032

FY 2022/2023 FY 2011/2012

											TO	TO
	PLAN		FY 2031/2032									
	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	TOTAL	TOTAL
RESERVES/FUND BALANCE, JULY 1	11,260,314	9,676,484	11,820,583	12,212,440	9,794,515	10,467,498	10,485,767	11,252,581	12,855,860	13,993,752	11,260,314	11,822,248
CURRENT RESOURCES:												
Equipment Rental	16,682,831	17,141,083	17,614,566	18,072,971	18,545,176	19,031,652	19,532,882	20,049,370	20,581,638	21,130,227	188,382,398	347,433,687
Facilities Rental	4,858,411	4,970,155	5,084,468	5,201,411	5,321,043	5,443,427	5,568,626	5,696,705	5,827,729	5,961,767	53,933,742	103,689,559
SUNGIS - Equipment and Maintenance	108,192	111,437	114,781	118,224	121,771	125,424	129,187	133,062	137,054	141,166	1,240,297	2,241,354
Utility Fees	0	0	0	0	0	0	0	0	0	0	0	70,070
Comcast PEG Channel Grant	165,646	170,615	175,734	181,006	186,436	192,029	197,790	203,724	209,835	216,130	1,898,944	3,533,247
Sale of Property	60,530	62,345	64,216	66,142	68,127	70,170	72,275	74,444	76,677	78,977	693,904	1,282,618
Miscellaneous Revenues	0	0	0	0	0	0	0	0	0	0	0	0
Interest Income	497,510	575,759	614,328	522,361	530,377	528,533	567,322	622,309	697,350	685,681	5,841,530	8,905,836
Intrafund Loan Repayment	0	0	0	0	0	0	0	0	0	0	0	2,444,292
Transfer From Other Funds	37,839	39,353	40,927	42,564	44,267	46,037	47,879	49,794	51,786	53,857	454,302	2,581,620
TOTAL CURRENT RESOURCES	22,410,959	23,070,748	23,709,019	24,204,679	24,817,197	25,437,273	26,115,961	26,829,407	27,582,069	28,267,805	252,445,116	472,182,284
TOTAL AVAILABLE RESOURCES	33,671,272	32,747,232	35,529,603	36,417,119	34,611,711	35,904,771	36,601,728	38,081,988	40,437,928	42,261,557	263,705,429	484,004,532
CURRENT REQUIREMENTS:												
Equipment Replacement	6,222,767	2,634,219	4,488,817	6,598,184	4,195,633	4,885,143	4,202,098	3,468,844	4,043,753	5,781,432	46,520,892	92,897,192
SUNGIS - Equipment and Maintenance	61,613	64,078	66,641	700,351	72,079	74,962	77,961	81,079	84,322	87,695	1,370,782	1,912,955
Operations	17,331,316	17,838,770	18,361,342	18.899,483	19,453,656	20.024.340	20,612,026	21.217.220	21,840,444	22,482,235	198,060,831	362,176,746
Capital Projects	0	0	0	0	0	0	0	0	0	0	0	1,694,218
Transfer To SV Office Center Sub-Fund	113,434	116,043	118,712	121,442	124,235	127,093	130,016	133,006	136,065	139,195	1,259,241	2,420,589
Intrafund Loan Repayment	0	0	0	0	0	0	0	0	0	0	0	2,444,292
General Fund Loan Repayment	0	0	0	0	0	0	0	0	0	0	0	689,789
Transfer To Other Funds	265,658	273,539	281,651	303,144	298,609	307,466	327,046	325,979	339,591	349,667	3,072,351	6,347,417
TOTAL CURRENT REQUIREMENTS	23,994,788	20,926,649	23,317,163	26,622,604	24,144,213	25,419,004	25,349,146	25,226,129	26,444,176	28,840,224	250,284,097	470,583,198
RESERVES:												
Equipment Replacement	7,552,644	9,483,355	9,661,965	7,649,692	8,170,521	7,954,609	8,476,745	9,835,622	10,715,314	10,215,348	10,215,348	10,215,348
Restricted KSUN Equipment Reserve	1,540,817	1,708,074	1,874,208	2,051,685	2,154,953	2,339,325	2,533,315	2,726,178	2,932,020	2,806,412	2,806,412	2,806,412
Restricted Tech Surcharge Reserve	573,888	621,247	669,387	87,260	136,951	187,413	238,639	290,622	343,354	396,824	396,824	396,824
20 Year RAP	9,135	7,908	6,881	5,879	5,073	4,419	3,883	3,438	3,065	2,748	2,748	2,748
TOTAL RESERVES	9,676,484	11,820,583	12,212,440	9,794,515	10,467,498	10,485,767	11,252,581	12,855,860	13,993,752	13,421,332	13,421,332	13,421,332
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0
FY 2012/2013 Rental Rate Increase	2.6%	2.6%	2.7%	2.5%	2.5%	2.6%	2.6%	2.6%	2.6%	2.6%		

CITY OF SUNNYVALE 595/100. GENERAL SERVICES FUND/FLEET SERVICES SUB-FUND LONG TERM FINANCIAL PLAN JULY 1, 2011 TO JUNE 30, 2022

				JUL	AY 1, 2011 1O	JUNE 30, 20.	<i>LL</i>						
													FY 2011/2012
													TO
	ACTUAL		BUDGET	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN		FY 2021/2022
	2010/2011	2011/2012	2012/2013	2013/2014	2014/2015	2015/2016	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021	2021/2022	TOTAL
RESERVES/FUND BALANCE, JULY 1	2,993,777	2,593,291	2,388,657	842,423	919,084	1,686,855	2,519,781	3,691,850	2,949,503	2,897,165	2,257,385	2,827,814	2,593,291
CURRENT RESOURCES:													
Fleet Services Rental	3,830,482	3,951,691	4,078,145	4,208,645	4,343,322	4,482,308	4,625,742	4,773,766	4,926,526	5,084,175	5,246,869	5,414,769	51,135,958
Interest Income	14,169	11,734	10,974	5,496	36,866	64,913	138,454	133,083	124,926	106,381	117,408	99,329	849,564
Sale of Property	181,335	49,173	49,173	50,157	51,160	52,183	53,227	54,291	55,377	56,485	57,614	58,767	587,606
Miscellaneous Revenue	4,849	0	0	0	0	0	0	0	0	0	0	0	0
Intrafund Loan Repayment From Facilities	0	0	500,000	500,000	500,000	500,000	444,292	0	0	0	0	0	2,444,292
Transfer From General Fund	0	0	0	0	424,483	0	0	0	0	0	0	0	424,483
Transfer From Water Supply and Dist. Fund	278,969	0	0	468,180	0	0	0	0	0	0	0	0	468,180
Transfer From Wastewater Mgmt Fund	0	140,000	0	0	0	487,094	0	0	0	0	0	0	627,094
Transfer From Golf & Tennis Ops. Fund	0	40,000	0	0	0	0	220,816	0	0	0	0	0	260,816
TOTAL CURRENT RESOURCES	4,309,804	4,192,598	4,638,292	5,232,478	5,355,831	5,586,498	5,482,531	4,961,140	5,106,829	5,247,041	5,421,891	5,572,864	56,797,994
TOTAL AVAILABLE RESOURCES	7,303,581	6,785,889	7,026,949	6,074,901	6,274,914	7,273,353	8,002,311	8,652,990	8,056,333	8,144,206	7,679,276	8,400,678	59,391,285
CURRENT REQUIREMENTS:													
Equipment Replacement	1,914,588	1,420,322	2,945,335	1,359,190	773,288	783,973	515,081	2,042,665	1,403,687	2,034,079	899,198	2,361,357	16,538,175
Operations	2,735,648	2,853,509	3,155,199	3,214,548	3,302,593	3,392,964	3,483,077	3,567,587	3,660,205	3,755,379	3,852,763	3,945,515	38,183,339
Capital Projects	0	40,000	0	468,180	424,483	487,094	220,816	0	0	0	0	0	1,640,573
Transfer To Infrastructure Fund	2,035	24,402	14,947	43,556	15,551	15,861	16,179	16,502	16,832	17,169	17,512	17,870	216,381
Transfer To General Fund (In-Lieu)	58,019	58,999	69,046	70,344	72,144	73,681	75,309	76,733	78,444	80,193	81,989	83,719	820,600
TOTAL CURRENT REQUIREMENTS	4,710,290	4,397,232	6,184,526	5,155,817	4,588,059	4,753,573	4,310,461	5,703,487	5,159,168	5,886,821	4,851,462	6,408,461	57,399,068
RESERVES:													
Equipment Reserve	2,580,503	2,376,828	831,480	908,962	1,677,492	2,511,120	3,683,839	2,942,093	2,890,311	2,251,045	2,821,950	1,986,793	1,986,793
20 Year RAP	12,789	11.830	10.942	10.122	9,363	8,660	8,011	7.410	6,854	6,340	5,865	5,425	5.425
20 Total Itali													
TOTAL RESERVES	2,593,291	2,388,657	842,423	919,084	1,686,855	2,519,781	3,691,850	2,949,503	2,897,165	2,257,385	2,827,814	1,992,217	1,992,217
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0
FY 2012/2013 Rental Rate Increase		3.2%	3.2%	3.2%	3.2%	3.2%	3.2%	3.2%	3.2%	3.2%	3.2%	3.2%	

CITY OF SUNNYVALE 595/100. GENERAL SERVICES FUND/FLEET SERVICES SUB-FUND LONG TERM FINANCIAL PLAN JULY 1, 2022 TO JUNE 30, 2032

FY 2022/2023 FY 2011/2012

											TO	TO
	PLAN 2022/2023	PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	FY 2031/2032 TOTAL	FY 2031/2032 TOTAL
RESERVES/FUND BALANCE, JULY 1	1,992,217	859,510	1,458,879	1,398,116	144,951	983,585	1,505,659	2,621,356	4,290,747	4,660,707	1,992,217	2,593,291
CURRENT RESOURCES:												
Fleet Services Rental	5,658,433	5.913.063	6.179.151	6,426,317	6,683,369	6,950,704	7.228.732	7.517.881	7,818,597	8,131,341	68,507,588	119,643,546
Interest Income	73,757	83,364	90,074	45,458	62,156	92,689	140,944	216,447	251,741	291,578	1,348,208	2,197,772
Sale of Property	60,530	62,345	64,216	66,142	68,127	70,170	72,275	74,444	76,677	78,977	693,904	1,281,510
Miscellaneous Revenue	0	0	0	0	0	0	0	0	0	0	0	0
Intrafund Loan Repayment From Facilities	0	0	0	0	0	0	0	0	0	0	0	2,444,292
Transfer From General Fund	0	0	0	0	0	0	0	0	0	0	0	424,483
Transfer From Water Supply and Dist. Fund	0	0	0	0	0	0	0	0	0	0	0	468,180
Transfer From Wastewater Mgmt Fund	0	0	0	0	0	0	0	0	0	0	0	627,094
Transfer From Golf & Tennis Ops. Fund	0	0	0	0	0	0	0	0	0	0	0	260,816
TOTAL CURRENT RESOURCES	5,792,720	6,058,772	6,333,440	6,537,917	6,813,652	7,113,563	7,441,952	7,808,772	8,147,015	8,501,896	70,549,699	127,347,693
TOTAL AVAILABLE RESOURCES	7,784,937	6,918,282	7,792,320	7,936,033	6,958,603	8,097,149	8,947,611	10,430,128	12,437,762	13,162,603	72,541,917	129,940,984
- CURRENT REQUIREMENTS:												
Equipment Replacement	2,757,520	1,167,084	1,973,759	3,238,684	1,286,728	1,763,250	1,353,886	1,018,580	2,503,388	2,144,490	19,207,371	35,745,545
Operations	4,063,304	4,184,610	4,309,539	4,438,199	4,570,701	4,707,160	4,847,694	4,992,426	5,141,479	5,294,984	46,550,096	84,733,434
Capital Projects	0	0	0	0	0	0	0	0	0	0	0	1,640,573
Transfer To Infrastructure Fund	18,406	18,959	19,527	20,113	20,717	21,338	21,978	22,638	23,317	24,016	211,009	427,390
Transfer To General Fund (In-Lieu)	86,197	88,750	91,379	94,085	96,872	99,741	102,696	105,738	108,870	112,095	986,423	1,807,023
TOTAL CURRENT REQUIREMENTS	6,925,427	5,459,403	6,394,204	7,791,081	5,975,018	6,591,490	6,326,255	6,139,381	7,777,054	7,575,585	66,954,898	124,353,966
RESERVES:												
Equipment Reserve	855,170	1,455,407	1,395,338	142,868	982,023	1,504,487	2,620,477	4,290,088	4,660,213	5,586,648	5,586,648	5,586,648
20 Year RAP	4,340	3,472	2,777	2,083	1,562	1,172	879	659	494	371	371	371
TOTAL RESERVES	859,510	1,458,879	1,398,116	144,951	983,585	1,505,659	2,621,356	4,290,747	4,660,707	5,587,018	5,587,018	5,587,018
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0
FY 2012/2013 Rental Rate Increase	4.50%	4.50%	4.50%	4.00%	4.00%	4.00%	4.00%	4.00%	4.00%	4.00%		

CITY OF SUNNYVALE 595/200. GENERAL SERVICES FUND/FACILITIES MANAGEMENT SERVICES SUB-FUND LONG TERM FINANCIAL PLAN JULY 1, 2011 TO JUNE 30, 2022

FY 2011/2012 TO ACTUAL CURRENT BUDGET **PLAN PLAN PLAN PLAN PLAN PLAN PLAN PLAN** PLAN FY 2021/2022 2010/2011 2011/2012 2012/2013 2013/2014 2014/2015 2015/2016 2016/2017 2017/2018 2018/2019 2019/2020 2020/2021 2021/2022 TOTAL RESERVES/FUND BALANCE, JULY 1 1,680,476 1,037,641 301,489 1,037,641 1,401,599 1,384,394 1,262,630 1,472,235 1,952,605 2,132,003 2,106,564 2,345,768 2,498,292 CURRENT RESOURCES: Facilities Rental 4.051.910 4.315.153 4,423,019 4.529.171 4.218.136 4,444,608 4.577.946 4.715.285 4.826.094 4.319.354 4,637,871 4,749,180 49,755,817 **Equipment Rental** 244,090 273,381 287,050 272,697 259.062 246,109 259,645 259,645 262,242 264,864 267,513 270,188 2,922,398 32,111 34,688 35,382 0 0 0 0 0 0 0 70,070 Utility Reimbursement Raynor 0 0 Interest Income 12,400 10,063 9,468 29,491 77,210 83,743 84,802 91,581 98,409 103,116 15,559 50,216 653,658 TOTAL CURRENT RESOURCES 4,340,511 4,541,764 4,647,648 4,726,773 4,866,500 5,162,949 4,662,742 4,770,062 4,885,616 5,003,793 5,122,484 53,401,943 5,011,610 TOTAL AVAILABLE RESOURCES 4,642,000 5,579,404 6,049,247 6,111,167 6,129,130 6,483,845 6,843,426 6,615,348 6,902,065 6,992,181 7,349,561 7,620,776 54,439,583 CURRENT REQUIREMENTS: Carpets and Blinds 15.857 57.956 231.352 114,543 45,697 121.250 43.019 173.083 41.004 103,360 32,299 203,471 1.167.033 Equipment Replacement 16,736 96,140 21.600 282.881 81.458 53.225 176.399 8.187 352,179 38,012 209.077 103.134 1,422,292 Modular Furniture 0 0 0 0 0 0 0 0 0 0 Operations 4,189,190 4,287,011 44,140,078 3,388,767 3,511,859 3,714,363 3,729,027 3,821,767 3,915,576 4,008,949 4,093,737 4,386,840 4,481,760 Intrafund Loan Repayment 0 0 500,000 500,000 500,000 500,000 444,292 0 0 0 0 2,444,292 Transfer To SV Office Ctr Sub-Fund 101,623 98.137 100,750 103,772 106,886 110.092 112,679 100.848 103,268 105,747 108,285 110,884 1,161,348 Transfer To General Fund (In-Lieu) 79,961 80.911 86,391 88.015 90.268 92.191 94.228 96,009 98,150 100,339 102,586 104,751 1.033.838 Transfer To General Fund 300,000 0 0 0 0 0 0 0 0 0 300,000 Transfer To Infrastructure Fund 10.818 11.035 11.255 11,480 11,709 1,415 32,802 10.398 30,300 11,944 12.183 12,418 166,342 TOTAL CURRENT REQUIREMENTS 3,604,359 4,890,820 4,483,345 4,177,806 4,664,853 4,848,537 4,656,894 4,803,369 4,795,501 4,646,413 4,851,269 5,016,417 51,835,224 RESERVES: Equipment Reserve 1,037,641 1,401,599 1,384,394 1,262,630 1,472,235 1,680,476 1,952,605 2,132,003 2,106,564 2,345,768 2,498,292 2,604,359 2,604,359 TOTAL RESERVES 1,384,394 1,472,235 2,132,003 1,037,641 1,401,599 1,262,630 1,680,476 1,952,605 2,106,564 2,345,768 2,498,292 2,604,359 2,604,359 FUND BALANCE, JUNE 30 0 0 0 0 0 0 0 0 0 0

2.5%

2.5%

4.6%

2.5%

2.5%

-10.0%

2.3%

2.6%

2.3%

2.3%

2.3%

FY 2012/2013 Rental Rate Increase

CITY OF SUNNYVALE 595/200. GENERAL SERVICES FUND/FACILITIES MANAGEMENT SERVICES SUB-FUND LONG TERM FINANCIAL PLAN JULY 1, 2022 TO JUNE 30, 2032

Equipment Rental 274,241 278,354 282,530 286,768 291,069 295,435 299,867 304,365 308,930 313,564 2,935,123	TO Y 2031/2032 TOTAL 1,037,641 103,689,559 5,857,521 70,070 1,618,773
RESERVES/FUND BALANCE, JULY 1 2,604,359 2,593,891 2,580,262 2,631,081 1,661,619 1,716,739 1,955,530 1,697,285 1,577,804 1,505,434 2,604,359 CURRENT RESOURCES: Facilities Rental 4,858,411 4,970,155 5,084,468 5,201,411 5,321,043 5,443,427 5,568,626 5,696,705 5,827,729 5,961,767 53,933,742 1 Equipment Rental 274,241 278,354 282,530 286,768 291,069 295,435 299,867 304,365 308,930 313,564 2,935,123	1,037,641
RESERVES/FUND BALANCE, JULY 1 2,604,359 2,593,891 2,580,262 2,631,081 1,661,619 1,716,739 1,955,530 1,697,285 1,577,804 1,505,434 2,604,359 CURRENT RESOURCES: Facilities Rental 4,858,411 4,970,155 5,084,468 5,201,411 5,321,043 5,443,427 5,568,626 5,696,705 5,827,729 5,961,767 53,933,742 Equipment Rental 274,241 278,354 282,530 286,768 291,069 295,435 299,867 304,365 308,930 313,564 2,935,123	1,037,641 103,689,559 5,857,521 70,070 1,618,773
CURRENT RESOURCES: Facilities Rental 4,858,411 4,970,155 5,084,468 5,201,411 5,321,043 5,443,427 5,568,626 5,696,705 5,827,729 5,961,767 53,933,742 Equipment Rental 274,241 278,354 282,530 286,768 291,069 295,435 299,867 304,365 308,930 313,564 2,935,123	103,689,559 5,857,521 70,070 1,618,773
Facilities Rental 4,858,411 4,970,155 5,084,468 5,201,411 5,321,043 5,443,427 5,568,626 5,696,705 5,827,729 5,961,767 53,933,742 Equipment Rental 274,241 278,354 282,530 286,768 291,069 295,435 299,867 304,365 308,930 313,564 2,935,123	5,857,521 70,070 1,618,773
Equipment Rental 274,241 278,354 282,530 286,768 291,069 295,435 299,867 304,365 308,930 313,564 2,935,123	5,857,521 70,070 1,618,773
	70,070 1,618,773
	1,618,773
Utility Reimbursement Raynor 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	
Interest Income 125,871 124,851 126,102 91,230 85,065 93,969 87,098 79,232 74,716 76,981 965,115	111 225 022
TOTAL CURRENT RESOURCES 5,258,523 5,373,360 5,493,100 5,579,409 5,697,178 5,832,832 5,955,591 6,080,301 6,211,375 6,352,312 57,833,980	111,235,923
TOTAL AVAILABLE RESOURCES 7,862,882 7,967,251 8,073,362 8,210,490 7,358,796 7,549,571 7,911,121 7,777,586 7,789,179 7,857,746 60,438,339	112,273,563
CURRENT REQUIREMENTS:	,
Carpets and Blinds 170,609 162,492 31,306 463,126 41,237 23,928 41,774 304,825 25,907 5,053 1,270,258	2,437,291
Equipment Replacement 26,955 3,964 36,939 553,678 237,254 47,338 485,346 39,425 228,470 38,640 1,698,009	3,120,301
Modular Furniture 300,042 307,543 315,232 323,112 0 0 0 0 0 0 0 1,245,929	1,245,929
Operations 4,537,308 4,672,727 4,812,188 4,955,814 5,103,727 5,256,056 5,412,933 5,574,495 5,740,880 5,912,233 51,978,359	96,118,438
Intrafund Loan Repayment 0 0 0 0 0 0 0 0 0 0 0 0 0	2,444,292
Transfer To SV Office Ctr Sub-Fund 113,434 116,043 118,712 121,442 124,235 127,093 130,016 133,006 136,065 139,195 1,259,241	2,420,589
Transfer To General Fund (In-Lieu) 107,851 111,046 114,334 117,721 121,208 124,798 128,494 132,301 136,220 140,255 1,234,227	2,268,066
Transfer To General Fund $0 0 0 0 0 0 0 0 0 0 $	300,000
Transfer To Infrastructure Fund 12,791 13,175 13,570 13,977 14,396 14,828 15,273 15,731 16,203 16,689 146,633	312,975
TOTAL CURRENT REQUIREMENTS 5,268,991 5,386,989 5,442,281 6,548,871 5,642,057 5,594,041 6,213,836 6,199,783 6,283,745 6,252,064 58,832,657	110,667,881
RESERVES:	
Equipment Reserve 2,593,891 2,580,262 2,631,081 1,661,619 1,716,739 1,955,530 1,697,285 1,577,804 1,505,434 1,605,682 1,605,682	1,605,682
TOTAL RESERVES 2,593,891 2,580,262 2,631,081 1,661,619 1,716,739 1,955,530 1,697,285 1,577,804 1,505,434 1,605,682 1,605,682	1,605,682
FUND BALANCE, JUNE 30 0 0 0 0 0 0 0 0 0 0	0
FY 2012/2013 Rental Rate Increase 2.3% 2.3% 2.3% 2.3% 2.3% 2.3% 2.3% 2.3%	

CITY OF SUNNYVALE 595/210. GENERAL SERVICES FUND/SUNNYVALE OFFICE CENTER SUB-FUND LONG TERM FINANCIAL PLAN JULY 1, 2011 TO JUNE 30, 2022

	ACTUAL	CURRENT	BUDGET	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN 1	TO FY 2021/2022
_	2010/2011	2011/2012	2012/2013	2013/2014	2014/2015	2015/2016	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021	2021/2022	TOTAL
RESERVES/FUND BALANCE, JULY 1	12,027,674	11,646,011	10,994,420	10,381,853	9,761,217	9,248,680	8,798,255	8,408,104	7,987,008	7,548,810	7,093,603	6,617,340	11,646,011
CURRENT RESOURCES:													
Facilities Rental	543,659	540,844	541,000	541,000	541,000	541,000	546,410	551,874	557,393	562,967	568,596	574,282	6,066,367
Interest Income	73,753	65,821	100,330	96,017	193,494	256,386	311,556	295,360	278,507	260,999	242,681	221,622	2,322,774
Transfer From Gen. Svcs./Facilities Mgmt	101,623	98,137	100,750	103,772	106,886	110,092	112,679	100,848	103,268	105,747	108,285	110,884	1,161,348
TOTAL CURRENT RESOURCES	719,035	704,803	742,080	740,789	841,380	907,478	970,645	948,082	939,168	929,713	919,562	906,788	9,550,488
TOTAL AVAILABLE RESOURCES	12,746,709	12,350,813	11,736,500	11,122,643	10,602,597	10,156,158	9,768,901	9,356,187	8,926,176	8,478,522	8,013,166	7,524,128	21,196,499
- CURRENT REQUIREMENTS:													
Operations	200,738	221,405	229,250	232,329	237,604	243,582	249,626	255,293	261,561	267,987	274,562	281,076	2,754,275
Infrastructure Projects	3,062	20,000	20,400	20,808	10,612	10,824	0	0	0	0	0	0	82,644
Transfer To Debt Service	650,924	539,635	850,623	853,895	852,347	850,143	855,283	855,439	854,775	853,291	854,987	855,699	9,076,118
Transfer To Infrastructure Fund	0	322,000	1,020	1,040	0	0	0	0	0	0	0	48,595	372,655
Transfer to Utilities Funds	0	0	0	0	0	0	0	0	0	0	0	0	0
Transfer To General Fund	245,974	253,354	253,354	253,354	253,354	253,354	255,887	258,446	261,030	263,641	266,277	268,940	2,840,989
TOTAL CURRENT REQUIREMENTS	1,100,698	1,356,393	1,354,647	1,361,426	1,353,917	1,357,903	1,360,796	1,369,179	1,377,367	1,384,919	1,395,826	1,454,310	15,126,681
RESERVES:													
Debt Service	1,230,536	1,230,536	1,230,536	1,230,536	1,230,536	1,230,536	1,230,536	1,230,536	1,230,536	1,230,536	1,230,536	1,230,536	1,230,536
Capital Projects	10,415,475	9,763,884	9,151,317	8,530,681	8,018,144	7,567,719	7,177,568	6,756,472	6,318,274	5,863,067	5,386,804	4,839,282	4,839,282
TOTAL RESERVES	11,646,011	10,994,420	10,381,853	9,761,217	9,248,680	8,798,255	8,408,104	7,987,008	7,548,810	7,093,603	6,617,340	6,069,818	6,069,818
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0
=			=	=				=	=	=	=	=	

CITY OF SUNNYVALE 595/210. GENERAL SERVICES FUND/SUNNYVALE OFFICE CENTER SUB-FUND LONG TERM FINANCIAL PLAN JULY 1, 2022 TO JUNE 30, 2032

				301	21 1, 2022 10	JUNE 30, 203.	-					
											FY 2022/2023 TO	FY 2011/2012 TO
	PLAN 2022/2023	PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	FY 2031/2032 TOTAL	FY 2031/2032 TOTAL
RESERVES/FUND BALANCE, JULY 1	6,069,818	5,594,634	5,099,152	4,579,100	4,034,366	3,464,827	2,866,156	2,238,176	1,580,701	538,199	6,069,818	11,646,011
CURRENT RESOURCES:												
Facilities Rental	585,768	597,483	609,433	621,622	634,054	646,735	659,670	672,863	686,321	700,047	6,413,997	12,480,363
Interest Income	242,972	219,378	194,614	168,674	141,553	113,045	83,141	51,833	36,916	34,531	1,286,658	3,609,432
Transfer From Gen. Svcs./Facilities Mgmt	113,434	116,043	118,712	121,442	124,235	127,093	130,016	133,006	136,065	139,195	1,259,241	2,420,589
TOTAL CURRENT RESOURCES	942,174	932,904	922,759	911,738	899,843	886,873	872,827	857,703	859,302	873,773	8,959,896	18,510,384
TOTAL AVAILABLE RESOURCES	7,011,992	6,527,539	6,021,911	5,490,838	4,934,208	4,351,700	3,738,983	3,095,879	2,440,003	1,411,972	15,029,713	30,156,395
CURRENT REQUIREMENTS:												
Operations	287,611	294,410	301,478	308,820	316,443	324,351	332,552	341,053	349,860	358,980	3,215,559	5,969,834
Infrastructure Projects	0	0	0	0	0	0	0	0	0	0	0	82,644
Transfer To Debt Service	855,427	854,171	855,931	856,543	856,007	858,323	859,327	859,019	861,372	0	7,716,121	16,792,240
Transfer To Infrastructure Fund	0	0	0	0	0	0	0	0	0	0	0	372,655
Transfer to Utilities Funds	0	0	0	0	0	0	0	0	369,164	0	369,164	369,164
Transfer To General Fund	274,319	279,805	285,401	291,109	296,931	302,870	308,927	315,106	321,408	327,836	3,003,713	5,844,702
TOTAL CURRENT REQUIREMENTS	1,417,357	1,428,387	1,442,811	1,456,473	1,469,381	1,485,544	1,500,807	1,515,178	1,901,804	686,816	14,304,557	29,431,238
RESERVES:												
Debt Service	1,230,536	1,230,536	1,230,536	1,230,536	1,230,536	1,230,536	1,230,536	1,230,536	0	0	0	0
Capital Projects	4,364,098	3,868,616	3,348,564	2,803,830	2,234,291	1,635,620	1,007,640	350,165	538,199	725,157	725,157	725,157
TOTAL RESERVES	5,594,634	5,099,152	4,579,100	4,034,366	3,464,827	2,866,156	2,238,176	1,580,701	538,199	725,157	725,157	725,157
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0

CITY OF SUNNYVALE 595/350. GENERAL SERVICES FUND/TECHNOLOGY & COMMUNICATION SERVICES SUB-FUND LONG TERM FINANCIAL PLAN JULY 1, 2011 TO JUNE 30, 2022

FY 2011/2012 TO ACTUAL CURRENT BUDGET PLAN PLAN PLAN PLAN PLAN PLAN PLAN PLAN PLAN FY 2021/2022 2010/2011 2011/2012 2012/2013 2013/2014 2014/2015 2015/2016 2016/2017 2017/2018 2018/2019 2019/2020 2020/2021 2021/2022 TOTAL RESERVES/FUND BALANCE, JULY 1 3,242,459 5,488,500 4,945,382 6,100,989 8,086,931 8,191,316 7,232,072 1,703,884 2,333,257 3,390,355 4,637,639 5,513,051 8,191,316 CURRENT RESOURCES: 5,909,305 6.062.838 6.244,723 6,432,065 6,625,027 6,757,527 6.892,678 7.030,532 7,171,143 7,314,566 7,460,857 75,602,030 Equipment Rental Technology 7.610.074 Equipment Rental Comm. and Office 2,415,284 2,463,590 2,563,119 2.614.381 2,720,002 2,774,402 2,829,890 2,886,488 29,390,904 2,369,230 2,512,861 2,666,669 2,944,218 Cable PEG Channel Grant 133,534 134,568 137,259 140,005 142,805 145,661 148,574 151,545 154,576 157,668 160,821 160,821 1,634,303 80,505 82,920 87,970 93,327 Technology Surcharge (Development) 68,425 78,160 85,408 90,609 96,127 99,011 101,981 105,041 1,001,057 Sale of Property 988 1.108 0 0 0 0 0 0 0 0 0 0 1 108 Interest Income 56,758 52,445 27,398 16.859 46,145 101.112 178,613 216,896 221,972 199,991 237,964 261.689 1.561.084 27.073 Transfer From General Fund 23,772 27.885 28,722 29,583 30,471 31,385 32,327 33,296 34.295 35,324 36,384 346,745 TOTAL CURRENT RESOURCES 8.562.012 8,771,476 8.981.360 9,213,432 9,492,086 9,737,121 10.008.528 10,244,629 10,451,517 10,635,421 10,883,435 11,118,227 109.537.232 TOTAL AVAILABLE RESOURCES 16,962,792 16,213,432 12,455,891 11,195,970 12,070,379 13,398,883 14,882,268 15,940,017 16,148,472 15,828,817 16,648,943 17,219,216 117,728,548 CURRENT REQUIREMENTS: Equipment Technology 936,097 1,490,419 3,666,757 3,777,495 993,431 1,259,182 981,912 1,582,676 2,035,717 2,044,241 1,395,504 1,624,190 20,851,523 1.034.824 Equipment Communications and Office 689 344 512,155 2,437,995 106,549 744,178 106,932 133,241 61.152 457.042 17.248 178,615 5,789,930 KSUN Equipment 0 233,720 5,774 2.838 8.032 2,924 66.015 6.220 3.057 8.652 3.150 266,966 607,347 SUNGIS - Equipment and Maintenance 0 41.200 42,436 43,709 45,020 46,821 48,694 50,642 52,667 54,774 56,965 59.244 542,173 6,314,429 6,538,522 6,595,849 6,788,435 7,038,227 7,218,327 7,496,073 7,657,104 7,837,707 8,023,002 8,212,039 8,387,214 81,792,499 Operations Capital Projects 53,645 0 0 0 0 0 0 0 0 0 0 53,645 Transfer To Community Recreation Fund 0 61,536 0 0 0 61,536 Transfer To Youth & Neighborhood Fund 0 16,431 0 0 0 0 0 0 n 0 0 0 16,431 Transfer To General Fund n 242,359 0 n 0 0 0 0 n 0 0 0 242,359 32,373 32,981 33.825 34,545 35,308 35,975 Transfer To General Fund (In-Lieu) 14,523 14,462 36,777 37,597 38,439 39,250 371,532 Transfer To Infrastructure Fund 3,234 26,271 0 0 0 11,293 0 3,998 4,484 0 0 0 46,046 General Fund Loan Repayment 500,000 500,000 189,789 0 0 0 0 0 Λ 0 0 0 689,789 TOTAL CURRENT REQUIREMENTS 8,457,627 9,730,720 12,970,973 10,752,007 8.862,713 8,680,024 8.761.244 9.393,768 10,426,965 11,203,090 9,727,828 10,555,478 111.064.809 RESERVES: Equipment Reserve 7.749.067 6.859.552 2.701.233 987.065 1.442.003 2.315.886 3,439,317 4.102.741 3,932,845 3.172.415 4,125,789 4.749.306 4.749.306 Restricted KSUN Equipment Reserve 354,982 255.830 387,315 524,482 659,255 801.992 884,551 1.029.876 1.181.395 1,330,411 1,488,083 1.381.938 1.381.938 Restricted Tech Surcharge Reserve 68,425 105,385 143,454 182,665 223,052 264,200 306,115 348,801 392,260 436,497 481.513 527.310 527.310 20 Year RAP 18,842 11,305 10,457 9,673 8,947 8,276 7,656 7,081 6,550 6,059 5,605 5,184 5,184 TOTAL RESERVES 8,191,316 7,232,072 3,242,459 1,703,884 2,333,257 3,390,355 4,637,639 5,488,500 5,513,051 4,945,382 6,100,989 6,663,738 6,663,738 FUND BALANCE, JUNE 30 0 0 0 0 0 0 0 0 0 0 0 0 0

2.0%

FY 2012/2013 Rental Rate Increase

2.4%

2.7%

2.7%

2.7%

2.0%

2.0%

2.0%

2.0%

2.0%

2.0%

CITY OF SUNNYVALE 595/350. GENERAL SERVICES FUND/TECHNOLOGY & COMMUNICATION SERVICES SUB-FUND LONG TERM FINANCIAL PLAN JULY 1, 2022 TO JUNE 30, 2032

,					,	,					FY 2022/2023 TO	FY 2011/2012 TO
	PLAN 2022/2023	PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032		FY 2031/2032
-												
RESERVES/FUND BALANCE, JULY 1	6,663,738	6,223,083	7,781,442	8,183,243	7,987,944	7,767,174	7,024,578	6,933,940	6,987,309	7,827,611	6,663,738	8,191,316
CURRENT RESOURCES:												
Equipment Rental Technology	7,747,055	7,886,502	8,028,459	8,172,971	8,320,084	8,469,846	8,622,303	8,777,504	8,935,499	9,096,338	84,056,561	159,658,591
Equipment Rental Comm. and Office	3,003,102	3,063,164	3,124,427	3,186,916	3,250,654	3,315,667	3,381,980	3,449,620	3,518,612	3,588,984	32,883,126	62,274,030
Cable PEG Channel Grant	165,646	170,615	175,734	181,006	186,436	192,029	197,790	203,724	209,835	216,130	1,898,944	3,533,247
Technology Surcharge (Development)	108,192	111,437	114,781	118,224	121,771	125,424	129,187	133,062	137,054	141,166	1,240,297	2,241,354
Sale of Property	0	0	0	0	0	0	0	0	0	0	0	1,108
Interest Income	297,882	367,544	398,152	385,673	383,156	341,875	339,280	326,630	370,893	317,122	3,528,207	5,089,291
Transfer From General Fund	37,839	39,353	40,927	42,564	44,267	46,037	47,879	49,794	51,786	53,857	454,302	801,047
TOTAL CURRENT RESOURCES	11,359,716	11,638,615	11,882,479	12,087,354	12,306,367	12,490,878	12,718,418	12,940,333	13,223,679	13,413,597	124,061,436	233,598,668
TOTAL AVAILABLE RESOURCES	18,023,453	17,861,698	19,663,921	20,270,597	20,294,312	20,258,052	19,742,996	19,874,274	20,210,988	21,241,208	130,725,174	241,789,984
CURRENT REQUIREMENTS:												
Equipment Technology	1,225,146	876,168	1,873,819	1,641,677	2,349,205	1,888,962	2,071,659	834,817	1,232,156	3,152,866	17,146,475	37,997,997
Equipment Communications and Office	1,735,727	113,609	248,164	374,377	198,041	1,154,009	245,633	1,260,337	49,839	98,645	5,478,380	11,268,311
KSUN Equipment	6,767	3,359	9,599	3,529	83,168	7,656	3,800	10,861	3,993	341,738	474,470	1,081,817
SUNGIS - Equipment and Maintenance	61,613	64,078	66,641	700,351	72,079	74,962	77,961	81,079	84,322	87,695	1,370,782	1,912,955
Operations	8,730,705	8,981,433	9,239,614	9,505,470	9,779,229	10,061,124	10,351,398	10,650,300	10,958,085	11,275,018	99,532,376	181,324,875
Capital Projects	0	0	0	0	0	0	0	0	0	0	0	53,645
Transfer To Community Recreation Fund	0	0	0	0	0	0	0	0	0	0	0	61,536
Transfer To Youth & Neighborhood Fund	0	0	0	0	0	0	0	0	0	0	0	16,431
Transfer To General Fund	0	0	0	0	0	0	0	0	0	0	0	242,359
Transfer To General Fund (In-Lieu)	40,412	41,609	42,841	44,110	45,416	46,761	48,146	49,572	51,040	52,552	462,459	833,991
Transfer To Infrastructure Fund	0	0	0	13,138	0	0	10,459	0	3,942	4,061	31,600	77,646
General Fund Loan Repayment	0	0	0	0	0	0	0	0	0	0	0	689,789
TOTAL CURRENT REQUIREMENTS	11,800,370	10,080,257	11,480,678	12,282,652	12,527,138	13,233,474	12,809,056	12,886,965	12,383,377	15,012,576	124,496,542	235,561,352
RESERVES:												
Equipment Reserve	4,103,583	5,447,685	5,635,545	5,845,205	5,471,759	4,494,592	4,158,982	3,967,730	4,549,666	3,023,018	3,023,018	3,023,018
Restricted KSUN Equipment Reserve	1,540,817	1,708,074	1,874,208	2,051,685	2,154,953	2,339,325	2,533,315	2,726,178	2,932,020	2,806,412	2,806,412	2,806,412
Restricted Tech Surcharge Reserve	573,888	621,247	669,387	87,260	136,951	187,413	238,639	290,622	343,354	396,824	396,824	396,824
20 Year RAP	4,795	4,436	4,103	3,795	3,511	3,247	3,004	2,779	2,570	2,377	2,377	2,377
TOTAL RESERVES	6,223,083	7,781,442	8,183,243	7,987,944	7,767,174	7,024,578	6,933,940	6,987,309	7,827,611	6,228,632	6,228,632	6,228,632
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0
FY 2012/2013 Rental Rate Increase	1.9%	1.9%	1.9%	1.9%	1.9%	1.9%	1.9%	1.9%	1.9%	1.9%	_	_

CITY OF SUNNYVALE 595/800. GENERAL SERVICES FUND/PROJECT MANAGEMENT SERVICES SUB-FUND LONG TERM FINANCIAL PLAN JULY 1, 2011 TO JUNE 30, 2022

FY 2011/2012

													TO
	ACTUAL	CURRENT	BUDGET	PLAN		FY 2021/2022							
	2010/2011	2011/2012	2012/2013	2013/2014	2014/2015	2015/2016	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021	2021/2022	TOTAL
RESERVES/FUND BALANCE, JULY 1	0	0	0	0	0	0	0	0	0	0	0	0	0
CURRENT RESOURCES:													
Transfer From General Fund	188,601	161,971	495,865	386,127	479,624	611,087	54,197	30,547	38,044	4,223	34,778	29,673	2,326,134
Transfer From Park Dedication Fund	272,955	490,498	737,343	65,004	115,375	159,965	34,942	142,374	121,424	90,508	473,292	378,939	2,809,664
Transfer From Gas Tax Fund	10,213	125,067	198,514	153,796	181,722	244,532	273,128	243,017	330,058	632,459	492,153	320,921	3,195,367
Transfer From Transportation Impact Fund	9,242	14,087	16,458	0	0	0	0	0	0	0	0	0	30,545
Transfer From Water Supply & Dist. Fund	542,733	361,703	448,664	416,409	509,803	421,116	273,946	508,356	338,605	50,669	52,176	317,260	3,698,708
Transfer From Solid Waste Mgmt Fund	12,166	46,070	44,728	0	0	0	0	0	0	0	0	0	90,798
Transfer From Wastewater Mgmt Fund	716,616	526,587	461,613	1,385,029	1,219,745	1,121,565	514,656	242,984	302,623	369,459	235,087	236,034	6,615,383
Transfer From Infrastructure Fund	253,017	173,403	65,168	113,560	92,891	117,188	138,742	149,287	185,928	226,990	140,764	120,353	1,524,273
TOTAL CURRENT RESOURCES	2,005,543	1,899,384	2,468,353	2,519,924	2,599,159	2,675,453	1,289,612	1,316,565	1,316,683	1,374,307	1,428,250	1,403,181	20,290,872
TOTAL AVAILABLE RESOURCES	2,005,543	1,899,384	2,468,353	2,519,925	2,599,159	2,675,453	1,289,612	1,316,566	1,316,683	1,374,307	1,428,251	1,403,181	20,290,872
CURRENT REQUIREMENTS:													
Operations	1,998,481	1,886,446	2,468,353	2,519,924	2,599,159	2,653,804	1,289,612	1,316,565	1,316,683	1,374,307	1,404,348	1,403,181	20,232,383
Special Projects	7,062	12,938	0	0	0	21,649	0	0	0	0	23,902	0	58,489
TOTAL CURRENT REQUIREMENTS	2,005,543	1,899,384	2,468,353	2,519,924	2,599,159	2,675,453	1,289,612	1,316,565	1,316,683	1,374,307	1,428,250	1,403,181	20,290,872
RESERVES:													
20 Year RAP	0	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL RESERVES	0	0	0	0	0	0	0	0	0	0	0	0	0
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

CITY OF SUNNYVALE 595/800. GENERAL SERVICES FUND/PROJECT MANAGEMENT SERVICES SUB-FUND LONG TERM FINANCIAL PLAN JULY 1, 2022 TO JUNE 30, 2032

				JU1	11 1, 2022 10	JUNE 30, 20.	34					
											FY 2022/2023	FY 2011/2012
•											TO	TO
	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	FY 2031/2032	FY 2031/2032
	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	TOTAL	TOTAL
_												
RESERVES/FUND BALANCE, JULY 1	0	0	0	0	0	0	0	0	0	0	0	0
CURRENT RESOURCES:												
Transfer From General Fund	3,139	3,233	3,330	10,290	3,533	3,639	3,748	3,861	11,929	4,096	50,797	2,376,930
Transfer From Park Dedication Fund	203,413	459,063	65,749	55,863	775,152	268,014	124,624	56,914	38,943	40,112	2,087,845	4,897,509
Transfer From Gas Tax Fund	220,619	453,203	325,323	296,880	491,142	438,194	463,123	473,156	499,280	506,067	4,166,987	7,362,354
Transfer From Transportation Impact Fund	0	0	0	0	0	0	0	0	0	0	0	30,545
Transfer From Water Supply & Dist. Fund	620,128	304,485	165,517	62,356	197,642	414,102	131,181	46,326	324,347	303,255	2,569,337	6,268,046
Transfer From Solid Waste Mgmt Fund	0	0	0	0	12,585	0	0	0	0	0	12,585	103,383
Transfer From Wastewater Mgmt Fund	337,432	536,691	619,393	306,983	309,126	318,400	327,952	337,791	355,877	358,362	3,808,008	10,423,391
Transfer From Infrastructure Fund	140,046	144,247	148,575	153,032	383,727	162,351	167,222	172,238	177,406	182,728	1,831,570	3,355,843
TOTAL CURRENT RESOURCES	1,524,778	1,900,922	1,327,887	885,403	2,172,906	1,604,700	1,217,850	1,090,285	1,407,782	1,394,618	14,527,129	34,818,001
TOTAL AVAILABLE RESOURCES	1,524,778	1,900,922	1,327,887	885,403	2,172,906	1,604,700	1,217,850	1,090,285	1,407,782	1,394,618	14,527,129	34,818,001
CURRENT REQUIREMENTS:												
Operations	1,524,778	1.900.922	1.327.887	857.963	2,172,906	1,604,700	1,217,850	1,090,285	1,375,972	1,394,618	14,467,879	34,700,262
Special Projects	1,324,778	1,700,722	1,327,007	27,440	2,172,500	1,004,700	1,217,030	1,070,203	31,810	1,374,010	59.250	117,739
Special Flojects	Ü	U	U	27,440	Ü	U	U	Ü	31,610	Ü	39,230	117,739
TOTAL CURRENT REQUIREMENTS	1,524,778	1,900,922	1,327,887	885,403	2,172,906	1,604,700	1,217,850	1,090,285	1,407,782	1,394,618	14,527,129	34,818,001
RESERVES:												
20 Year RAP	0	0	0	0	0	0	0	0	0	0	0	0
20 Total Reli												
TOTAL RESERVES	0	0	0	0	0	0	0	0	0	0	0	0
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0
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CITY OF SUNNYVALE 640. COMBINED EMPLOYEE BENEFITS FUND LONG TERM FINANCIAL PLAN JULY 1, 2011 TO JUNE 30, 2022

FY 2011/2012

													TO
	ACTUAL 2010/2011	CURRENT 2011/2012	BUDGET 2012/2013	PLAN 2013/2014	PLAN 2014/2015	PLAN 2015/2016	PLAN 2016/2017	PLAN 2017/2018	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	PLAN 2021/2022	FY 2021/2022 TOTAL
RESERVE/FUND BALANCE, JULY 1	50,103,478	19,509,738	19,150,667	17,678,807	15,923,900	16,030,228	17,214,407	18,699,265	20,308,977	21,742,072	23,011,386	23,483,159	19,509,738
CURRENT RESOURCES:													
Employee Leaves	12,372,977	12,791,225	12,771,305	12,629,709	12,744,772	12,882,192	13,020,131	13,293,807	13,573,355	13,858,904	14,103,796	14,448,538	146,117,735
Miscellaneous PERS	12,231,344	15,106,614	15,841,715	15,950,933	16,828,234	17,669,645	18,107,455	18,288,530	18,471,415	18,840,843	18,840,843	19,029,252	192,975,479
Public Safety PERS	13,250,622	14,693,115	14,554,008	15,047,594	16,176,164	17,308,495	17,654,665	18,184,305	18,729,834	19,104,431	19,295,475	19,488,430	190,236,515
Workers' Compensation	2,458,396	3,522,562	3,004,373	3,360,442	3,303,769	3,277,854	3,254,220	3,347,849	3,443,879	3,542,375	3,643,401	3,747,022	37,447,746
Insurance and Incentives	17,797,980	18,928,152	20,631,685	22,385,379	24,288,136	25,259,661	26,270,048	27,320,850	28,140,475	28,984,689	29,854,230	30,749,857	282,813,162
Miscellaneous Revenues	473,452	0	0	0	0	0	0	0	0	0	0	0	0
Transfer From Other Funds	1,035,631	0	0	0	0	0	0	0	0	0	0	0	0
Interest Income	368,140	205,356	224,136	213,781	572,873	870,882	1,219,463	1,290,011	1,365,793	1,434,754	1,544,205	1,528,428	10,469,684
TOTAL CURRENT RESOURCES	59,988,542	65,247,024	67,027,223	69,587,837	73,913,947	77,268,729	79,525,982	81,725,352	83,724,752	85,765,997	87,281,950	88,991,526	860,060,320
TOTAL AVAILABLE RESOURCES	110,092,020	84,756,761	86,177,891	87,266,645	89,837,847	93,298,957	96,740,389	100,424,616	104,033,728	107,508,069	110,293,336	112,474,685	879,570,058
CURRENT REQUIREMENTS:													
Employee Leave Benefits	12,990,798	12,868,824	12,861,387	12,719,739	12,999,167	13,272,167	13,551,018	13,835,848	14,126,789	14,423,976	14,727,546	15,037,640	150,424,100
PERS Retirement Benefits	26,206,816	28,936,118	30,669,930	32,566,437	33,526,020	34,236,369	34,868,526	35,570,680	36,324,451	37,055,323	37,840,642	38,665,048	380,259,544
Workers' Compensation Program	3,123,689	3,108,517	3,374,719	3,440,886	3,533,609	3,622,614	3,713,900	3,807,529	3,903,559	4,002,055	4,103,081	4,206,702	40,817,171
Insurance Benefits	10,483,689	11,711,685	12,320,217	13,041,485	13,863,464	14,746,768	15,369,330	16,020,737	16,702,384	17,415,736	18,162,329	18,943,776	168,297,911
Retiree Medical	4,128,051	4,786,400	5,173,682	5,575,037	5,995,622	6,435,923	6,894,278	7,371,114	7,832,818	7,976,483	8,516,643	9,091,153	75,649,154
Transfer To OPEB Trust	32,613,608	4,194,550	4,099,148	3,999,161	3,889,738	3,770,710	3,644,071	3,509,732	3,401,655	3,623,110	3,459,937	3,274,666	40,866,478
Transfer To Other Funds	1,035,632	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL CURRENT REQUIREMENTS	90,582,283	65,606,094	68,499,083	71,342,744	73,807,619	76,084,551	78,041,124	80,115,640	82,291,656	84,496,683	86,810,178	89,218,985	856,314,357
RESERVES:													
Enhanced Retirement	308,057	0	0	0	0	0	0	0	0	0	0	0	0
PERS Rate Uncertainty	3,580,379	4,795,802	4,555,166	3.019.143	2,557,903	3.376.411	4.405.061	5,483,418	6,579,553	7.732.686	8.337.669	8,523,810	8.523.810
3			11.492.000	- , , -		- , ,	,,		- , ,	11.492.000	-,,		- , ,
Workers' Compensation	11,292,906	11,779,887	, . ,	11,492,000	11,492,000	11,492,000	11,492,000	11,492,000	11,492,000	, - ,	11,492,000	11,492,000	11,492,000
Insurance Rate Uncertainty	4,328,396	2,574,978	1,631,641	1,412,758	1,980,325	2,345,995	2,802,203	3,333,558	3,670,519	3,786,700	3,653,489	3,239,891	3,239,891
TOTAL RESERVES	19,509,738	19,150,667	17,678,807	15,923,900	16,030,228	17,214,407	18,699,265	20,308,977	21,742,072	23,011,386	23,483,159	23,255,700	23,255,700
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0
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CITY OF SUNNYVALE 640. COMBINED EMPLOYEE BENEFITS FUND LONG TERM FINANCIAL PLAN JULY 1, 2022 TO JUNE 30, 2032

FY 2022/2023 FY 2011/2012

											TO	TO
	PLAN 2022/2023	PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	FY 2031/2032 TOTAL	
RESERVE/FUND BALANCE, JULY 1	23,255,700	22,984,713	22,419,243	21,703,585	20,844,590	20,235,041	19,708,611	19,039,398	18,832,305	18,731,288	23,255,700	19,509,738
CURRENT RESOURCES:												
Employee Leaves	14,752,896	15,211,333	15,684,156	16,171,823	16,674,806	17,193,592	17,728,683	18,280,598	18,849,872	19,437,059	169,984,817	316,102,552
Miscellaneous PERS	19,219,544	19,700,033	20,291,034	20,899,765	21,526,758	22,172,560	22,837,737	23,522,869	24,463,784	24,953,060	219,587,144	412,562,623
Public Safety PERS	19,878,198	20,375,153	20,986,408	21,616,000	22,696,800	23,604,672	24,312,812	25,607,899	26,376,136	26,903,659	232,357,739	422,594,254
Workers' Compensation	3,869,927	3,881,632	4,012,095	4,146,516	4,285,019	4,427,735	4,574,796	4,726,339	4,882,507	5,043,447	43,850,013	81,297,759
Insurance and Incentives	32,441,099	33,738,743	35,088,293	36,491,824	37,951,497	39,469,557	41,048,340	42,690,273	44,397,884	46,173,800	389,491,311	672,304,472
Miscellaneous Revenues	0	0	0	0	0	0	0	0	0	0	0	0
Transfer From Other Funds	0	0	0	0	0	0	0	0	0	0	0	0
Interest Income	1,799,747	1,924,475	1,920,291	1,909,353	1,892,029	1,887,982	1,888,922	1,883,579	1,902,226	1,927,089	18,935,692	29,405,376
TOTAL CURRENT RESOURCES	91,961,412	94,831,368	97,982,276	101,235,282	105,026,910	108,756,099	112,391,289	116,711,557	120,872,410	124,438,113	1,074,206,717	1,934,267,037
TOTAL AVAILABLE RESOURCES	115,217,112	117,816,082	120,401,519	122,938,866	125,871,500	128,991,140	132,099,900	135,750,956	139,704,715	143,169,402	1,097,462,417	1,953,776,774
CURRENT REQUIREMENTS:												
Employee Leave Benefits	15,504,778	15,986,572	16,483,484	16,995,997	17,524,606	18,069,822	18,632,174	19,212,206	19,810,482	20,427,583	178,647,706	329,071,805
PERS Retirement Benefits	39,826,521	41,067,111	42,369,492	43,689,175	45,073,535	46,477,266	47,924,881	49,361,000	50,898,260	52,483,546	459,170,787	839,430,331
Workers' Compensation Program	4,329,607	4,456,232	4,586,695	4,721,116	4,859,619	5,002,335	5,149,396	5,300,939	5,457,107	5,618,047	49,481,093	90,298,264
Insurance Benefits	19,803,785	20,704,266	21,647,168	22,634,533	23,668,506	24,751,332	25,885,370	27,073,092	28,317,091	29,620,090	244,105,231	412,403,142
Retiree Medical	9,730,650	10,070,036	10,777,329	11,530,370	12,331,971	13,185,112	14,092,949	15,058,825	16,086,282	17,179,070	130,042,594	205,691,747
Transfer To OPEB Trust	3,037,058	3,112,622	2,833,765	2,523,085	2,178,222	1,796,662	1,375,733	912,589	404,203	(152,644)	18,021,296	58,887,774
Transfer To Other Funds	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL CURRENT REQUIREMENTS	92,232,399	95,396,839	98,697,934	102,094,277	105,636,459	109,282,529	113,060,502	116,918,651	120,973,426	125,175,692	1,079,468,707	1,935,783,064
RESERVES:												
Enhanced Retirement	0	0	0	0	0	0	0	0	0	0	0	0
PERS Rate Uncertainty	8,221,221	7,640,358	6,930,325	6,103,431	5,558,626	5,136,524	4,619,018	4,619,738	4,792,386	4,405,178	4,405,178	4,405,178
Workers' Compensation	11,492,000	11,492,000	11,492,000	11,492,000	11,492,000	11,492,000	11,492,000	11,492,000	11,492,000	11,492,000	11,492,000	11,492,000
Insurance Rate Uncertainty	3,271,492	3,286,885	3,281,260	3,249,158	3,184,415	3,080,087	2,928,380	2,720,567	2,446,903	2,096,532	2,096,532	2,096,532
TOTAL RESERVES	22,984,713	22,419,243	21,703,585	20,844,590	20,235,041	19,708,611	19,039,398	18,832,305	18,731,288	17,993,710	17,993,710	17,993,710
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0

CITY OF SUNNYVALE 640/100. EMPLOYEE BENEFITS FUND/LEAVES BENEFIT SUB-FUND LONG TERM FINANCIAL PLAN JULY 1, 2011 TO JUNE 30, 2022

FY 2011/2012 TO

	ACTUAL 2010/2011	CURRENT 2011/2012	BUDGET 2012/2013	PLAN 2013/2014	PLAN 2014/2015	PLAN 2015/2016	PLAN 2016/2017	PLAN 2017/2018	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	PLAN 2021/2022	FY 2021/2022 TOTAL
RESERVE/FUND BALANCE, JULY 1	299,533	0	0	0	0	0	0	0	0	0	0	0	0
CURRENT RESOURCES: Employee Leaves	12,372,977	12,791,225	12,771,305	12,629,709	12,744,772	12,882,192	13,020,131	13,293,807	13,573,355	13,858,904	14,103,796	14,448,538	146,117,735
Transfer From Other Funds Interest Income	235,631 82,657	0 77,599	0 90,082	90,030	0 254,395	0 389,975	0 530,887	0 542,041	0 553,434	0 565,072	0 623,750	0 589,102	0 4,306,365
TOTAL CURRENT RESOURCES	12,691,265	12,868,824	12,861,387	12,719,739	12,999,167	13,272,167	13,551,018	13,835,848	14,126,789	15,593,751	14,727,546	15,037,640	150,424,100
TOTAL AVAILABLE RESOURCES	12,990,798	12,868,824	12,861,387	12,719,739	12,999,167	13,272,167	13,551,018	13,835,848	14,126,789	15,593,751	14,727,546	15,037,640	150,424,100
CURRENT REQUIREMENTS: Employee Leave Benefits	12,990,798	12,868,824	12,861,387	12,719,739	12,999,167	13,272,167	13,551,018	13,835,848	14,126,789	14,423,976	14,727,546	15,037,640	150,424,100
TOTAL CURRENT REQUIREMENTS	12,990,798	12,868,824	12,861,387	12,719,739	12,999,167	13,272,167	13,551,018	13,835,848	14,126,789	15,593,751	14,727,546	15,037,640	150,424,100
RESERVES: 20 Year RAP	0	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL RESERVES	0	0	0	0	0	0	0	0	0	0	0	0	0
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

CITY OF SUNNYVALE 640/100. EMPLOYEE BENEFITS FUND/LEAVES BENEFIT SUB-FUND LONG TERM FINANCIAL PLAN JULY 1, 2022 TO JUNE 30, 2032

				30	LI 1, 2022 IO	JUNE 30, 203	12					
											FY 2022/2023 TO	FY 2011/2012 TO
	PLAN 2022/2023	PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	FY 2031/2032 TOTAL	FY 2031/2032 TOTAL
RESERVE/FUND BALANCE, JULY 1	0	0	0	0	0	0	0	0	0	0	0	0
CURRENT RESOURCES: Employee Leaves Transfer From Other Funds Interest Income	14,752,896 0 751,882	15,211,333 0 775,239	15,684,156 0 799,329	16,171,823 0 824,174	16,674,806 0 849,800	17,193,592 0 876,230	17,728,683 0 903,491	18,280,598 0 931,609	18,849,872 0 960,610	19,437,059 0 990,524	169,984,817 0 8,662,888	316,102,552 0 12,969,253
TOTAL CURRENT RESOURCES	15,504,778	15,986,572	16,483,484	16,995,997	17,524,606	18,069,822	18,632,174	19,212,206	19,810,482	20,427,583	178,647,706	329,071,805
TOTAL AVAILABLE RESOURCES	15,504,778	15,986,572	16,483,484	16,995,997	17,524,606	18,069,822	18,632,174	19,212,206	19,810,482	20,427,583	178,647,706	329,071,805
CURRENT REQUIREMENTS: Employee Leave Benefits	15,504,778	15,986,572	16,483,484	16,995,997	17,524,606	18,069,822	18,632,174	19,212,206	19,810,482	20,427,583	178,647,706	329,071,805
TOTAL CURRENT REQUIREMENTS	15,504,778	15,986,572	16,483,484	16,995,997	17,524,606	18,069,822	18,632,174	19,212,206	19,810,482	20,427,583	178,647,706	329,071,805
RESERVES: 20 Year RAP	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL RESERVES	0	0	0	0	0	0	0	0	0	0	0	0
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0

CITY OF SUNNYVALE 640/200. EMPLOYEE BENEFITS FUND/RETIREMENT BENEFITS SUB-FUND LONG TERM FINANCIAL PLAN JULY 1, 2011 TO JUNE 30, 2022

FY 2011/2012

	ACTUAL 2010/2011	CURRENT 2011/2012	BUDGET 2012/2013	PLAN 2013/2014	PLAN 2014/2015	PLAN 2015/2016	PLAN 2016/2017	PLAN 2017/2018	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	PLAN 2021/2022	TO FY 2021/2022 TOTAL
RESERVE/FUND BALANCE, JULY 1	5,372,287	3,888,436	4,795,802	4,555,166	3,019,143	2,557,903	3,376,411	4,405,061	5,483,418	6,579,553	7,732,686	8,337,669	3,888,436
CURRENT RESOURCES:													
Miscellaneous PERS	12,231,344	15,106,614	15,841,715	15,950,933	16,828,234	17,669,645	18,107,455	18,288,530	18,471,415	18,840,843	18,840,843	19,029,252	192,975,479
Public Safety PERS	13,250,622	14,693,115	14,554,008	15,047,594	16,176,164	17,308,495	17,654,665	18,184,305	18,729,834	19,104,431	19,295,475	19,488,430	190,236,515
Interest Income	40,999	43,755	33,571	31,886	60,383	76,737	135,056	176,202	219,337	263,182	309,307	333,507	1,682,924
TOTAL CURRENT RESOURCES	25,522,965	29,843,484	30,429,294	31,030,413	33,064,780	35,054,878	35,897,176	36,649,037	37,420,586	38,208,456	38,445,626	38,851,188	384,894,917
TOTAL AVAILABLE RESOURCES	30,895,252	33,731,920	35,225,096	35,585,579	36,083,923	37,612,780	39,273,588	41,054,098	42,904,004	44,788,009	46,178,312	47,188,858	388,783,353
CURRENT REQUIREMENTS:													
Miscellaneous PERS	13,079,628	14,954,847	15,793,756	16,554,901	16,941,454	17,223,719	17,452,803	17,743,010	18,037,844	18,337,374	18,641,670	19,014,504	190,695,879
Public Safety PERS	13,127,188	13,981,271	14,876,174	16,011,536	16,584,567	17,012,650	17,415,724	17,827,671	18,286,607	18,717,949	19,198,972	19,650,544	189,563,665
Transfer To Employee Benefits-Insurances	800,000	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL CURRENT REQUIREMENTS	27,006,816	28,936,118	30,669,930	32,566,437	33,526,020	34,236,369	34,868,526	35,570,680	36,324,451	37,055,323	37,840,642	38,665,048	380,259,544
RESERVES:													
Enhanced Retirement	308,057	0	0	0	0	0	0	0	0	0	0	0	0
PERS Rate Uncertainty	3,580,379	4,795,802	4,555,166	3,019,143	2,557,903	3,376,411	4,405,061	5,483,418	6,579,553	7,732,686	8,337,669	8,523,810	8,523,810
TOTAL RESERVES	3,888,436	4,795,802	4,555,166	3,019,143	2,557,903	3,376,411	4,405,061	5,483,418	6,579,553	7,732,686	8,337,669	8,523,810	8,523,810
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

CITY OF SUNNYVALE 640/200. EMPLOYEE BENEFITS FUND/RETIREMENT BENEFITS SUB-FUND LONG TERM FINANCIAL PLAN JULY 1, 2022 TO JUNE 30, 2032

FY 2022/2023 FY 2011/2012

	PLAN 2022/2023	PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	TO FY 2031/2032 TOTAL	TO FY 2031/2032 TOTAL
RESERVE/FUND BALANCE, JULY 1	8,523,810	8,221,221	7,640,358	6,930,325	6,103,431	5,558,626	5,136,524	4,619,018	4,619,738	4,792,386	8,523,810	3,888,436
CURRENT RESOURCES:												
Miscellaneous PERS	19,219,544	19,700,033	20,291,034	20,899,765	21,526,758	22,172,560	22,837,737	23,522,869	24,463,784	24,953,060	219,587,144	412,562,623
Public Safety PERS	19,878,198	20,375,153	20,986,408	21,616,000	22,696,800	23,604,672	24,312,812	25,607,899	26,376,136	26,903,659	232,357,739	422,594,254
Interest Income	426,190	411,061	382,018	346,516	305,172	277,931	256,826	230,951	230,987	239,619	3,107,272	4,790,196
TOTAL CURRENT RESOURCES	39,523,933	40,486,247	41,659,460	42,862,281	44,528,729	46,055,164	47,407,376	49,361,720	51,070,907	52,096,338	455,052,155	839,947,073
TOTAL AVAILABLE RESOURCES	48,047,743	48,707,469	49,299,817	49,792,606	50,632,161	51,613,789	52,543,899	53,980,738	55,690,646	56,888,724	463,575,965	843,835,509
CURRENT REQUIREMENTS:												
Miscellaneous PERS	19,519,328	20,037,328	20,638,448	21,185,906	21,821,483	22,400,066	22,993,725	23,602,843	24,227,814	24,869,041	221,295,983	411,991,862
Public Safety PERS	20,307,194	21,029,783	21,731,045	22,503,269	23,252,052	24,077,200	24,931,156	25,758,156	26,670,446	27,614,505	237,874,804	427,438,469
Transfer To Employee Benefits-Insurances	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL CURRENT REQUIREMENTS	39,826,521	41,067,111	42,369,492	43,689,175	45,073,535	46,477,266	47,924,881	49,361,000	50,898,260	52,483,546	459,170,787	839,430,331
RESERVES:												
Enhanced Retirement	0	0	0	0	0	0	0	0	0	0	0	0
PERS Rate Uncertainty	8,221,221	7,640,358	6,930,325	6,103,431	5,558,626	5,136,524	4,619,018	4,619,738	4,792,386	4,405,178	4,405,178	4,405,178
TOTAL RESERVES	8,221,221	7,640,358	6,930,325	6,103,431	5,558,626	5,136,524	4,619,018	4,619,738	4,792,386	4,405,178	4,405,178	4,405,178
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0

CITY OF SUNNYVALE 640/300. EMPLOYEE BENEFITS FUND/WORKERS' COMPENSATION SUB-FUND LONG TERM FINANCIAL PLAN JULY 1, 2011 TO JUNE 30, 2022

FY 2011/2012

CURRENT RESOURCES: Workers' Compensation 2.458.396 2.458.396 3.522.562 3.004.373 3.360.442 3.303.769 3.277.854 3.254.220 3.347.849 3.443.879 3.542.375 3.643.401 3.747.022 37,447.74 Miscellaneous Revenues 287.233 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0		ACTUAL 2010/2011	CURRENT 2011/2012	BUDGET 2012/2013	PLAN 2013/2014	PLAN 2014/2015	PLAN 2015/2016	PLAN 2016/2017	PLAN 2017/2018	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	PLAN 2021/2022	TO FY 2021/2022 TOTAL
Workers' Compensation 2,458,396 3,522,562 3,004,373 3,360,442 3,303,769 3,277,854 3,254,220 3,347,849 3,443,879 3,542,375 3,643,401 3,747,022 37,447,742 Miscellaneous Revenues 287,233 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	RESERVE/FUND BALANCE, JULY 1	,,	, . ,	,,	, . ,	, . ,	, , ,	, . ,	, . ,	, . ,	, . ,	,,	, . ,	11,292,906
Miscellaneous Revenues 287,233 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	CURRENT RESOURCES:													
Interest Income 78,457 72,936 82,459 80,444 229,840 344,760 459,680 459,680 459,680 459,680 459,680 459,680 459,680 459,680 3,568,525 TOTAL CURRENT RESOURCES 2,824,086 3,595,498 3,086,832 3,440,886 3,533,609 3,622,614 3,713,900 3,807,529 3,903,559 4,002,055 4,103,081 4,206,702 41,016,207 TOTAL AVAILABLE RESOURCES 14,652,227 14,888,404 14,866,719 14,932,886 15,025,609 15,114,614 15,205,900 15,299,529 15,395,559 15,494,055 15,595,081 15,698,702 52,309,172 CURRENT REQUIREMENTS: Workers' Compensation Claims 1,496,431 1,571,164 1,778,911 1,823,384 1,868,968 1,915,693 1,963,585 2,012,675 2,062,992 2,114,566 2,167,430 2,221,616 21,500,981 Workers' Compensation Insurance 283,647 899,527 915,089 932,064 962,943 988,564 1,014,886 1,041,929 1,069,714 1,098,262 1,127,594 1,157,732 11,208,30 Workers' Compensation Insurance 283,647 351,564 393,752 393,752 401,627 409,659 417,852 426,209 434,734 443,428 452,297 461,343 4,586,21 Claims Administration 301,464 286,262 286,967 291,687 300,070 308,698 317,577 326,715 336,120 345,798 355,759 366,011 3,521,667 Transfer To Employee Benefits - Leaves 235,632 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	Workers' Compensation	2,458,396	3,522,562	3,004,373	3,360,442	3,303,769	3,277,854	3,254,220	3,347,849	3,443,879	3,542,375	3,643,401	3,747,022	37,447,746
TOTAL CURRENT RESOURCES 2,824,086 3,595,498 3,086,832 3,440,886 3,533,609 3,622,614 3,713,900 3,807,529 3,903,559 4,002,055 4,103,081 4,206,702 41,016,200	Miscellaneous Revenues	287,233	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL AVAILABLE RESOURCES 14,652,227 14,888,404 14,866,719 14,932,886 15,025,609 15,114,614 15,205,900 15,299,529 15,395,559 15,494,055 15,595,081 15,698,702 52,309,17 CURRENT REQUIREMENTS: Workers' Compensation Claims 1,496,431 1,571,164 1,778,911 1,823,384 1,868,968 1,915,693 1,963,585 2,012,675 2,062,992 2,114,566 2,167,430 2,221,616 21,500,98 Workers' Compensation Leaves 1,042,147 899,527 915,089 932,064 962,943 988,564 1,014,886 1,041,929 1,069,714 1,098,262 1,127,594 1,157,732 11,208,30 Workers' Compensation Insurance 283,647 351,564 393,752 932,752 401,627 409,659 417,852 426,209 434,734 443,428 452,297 461,343 4,586,21 Claims Administration 301,464 286,262 286,967 291,687 300,070 308,698 317,577 326,715 336,120 345,798 355,759 366,011 3,521,66 Transfer To Employee Benefits - Leaves 235,632 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	Interest Income	78,457	72,936	82,459	80,444	229,840	344,760	459,680	459,680	459,680	459,680	459,680	459,680	3,568,520
TOTAL AVAILABLE RESOURCES 14,652,227 14,888,404 14,866,719 14,932,886 15,025,609 15,114,614 15,205,900 15,299,529 15,395,559 15,494,055 15,595,081 15,698,702 52,309,17 CURRENT REQUIREMENTS: Workers' Compensation Claims 1,496,431 1,571,164 1,778,911 1,823,384 1,868,968 1,915,693 1,963,585 2,012,675 2,062,992 2,114,566 2,167,430 2,221,616 21,500,98 Workers' Compensation Leaves 1,042,147 899,527 915,089 932,064 962,943 988,564 1,014,886 1,041,929 1,069,714 1,098,262 1,127,594 1,157,732 11,208,30 Workers' Compensation Insurance 283,647 351,564 393,752 393,752 401,627 409,659 417,852 426,209 434,734 443,428 452,297 461,343 4,586,21 Claims Administration 301,464 286,262 286,967 291,687 300,070 308,698 317,577 326,715 336,120 345,798 355,759 366,011 3,521,66 Transfer To Employee Benefits - Leaves 235,632 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	TOTAL CURRENT RESOURCES	,- ,	3,595,498	3,086,832	3,440,886	3,533,609	3,622,614	3,713,900	3,807,529	3,903,559	4,002,055	4,103,081	4,206,702	41,016,266
Workers' Compensation Claims 1,496,431 1,571,164 1,778,911 1,823,384 1,868,968 1,915,693 1,963,585 2,012,675 2,062,992 2,114,566 2,167,430 2,221,616 21,500,98 Workers' Compensation Leaves 1,042,147 899,527 915,089 932,064 962,943 988,564 1,014,886 1,041,929 1,069,714 1,098,262 1,127,594 1,157,732 11,208,30 Workers' Compensation Insurance 283,647 351,564 393,752 393,752 401,627 409,659 417,852 426,209 434,734 443,428 452,297 461,343 4,586,21 Claims Administration 301,464 286,262 286,967 291,687 300,070 308,698 317,577 326,715 336,120 345,798 355,759 366,011 3,521,666 Transfer To Employee Benefits - Leaves 235,632 0 0 0 0 0 3,713,900 3,807,529 3,903,559 4,002,055 4,103,081 4,206,702 40,817,17 RESERVES: <td< td=""><td>TOTAL AVAILABLE RESOURCES</td><td></td><td>14,888,404</td><td>14,866,719</td><td>14,932,886</td><td>15,025,609</td><td>15,114,614</td><td>15,205,900</td><td>15,299,529</td><td>15,395,559</td><td>15,494,055</td><td>15,595,081</td><td>15,698,702</td><td>52,309,171</td></td<>	TOTAL AVAILABLE RESOURCES		14,888,404	14,866,719	14,932,886	15,025,609	15,114,614	15,205,900	15,299,529	15,395,559	15,494,055	15,595,081	15,698,702	52,309,171
Workers' Compensation Leaves 1,042,147 899,527 915,089 932,064 962,943 988,564 1,041,929 1,069,714 1,098,262 1,127,594 1,157,732 11,208,30 Workers' Compensation Insurance 283,647 351,564 393,752 393,752 401,627 409,659 417,852 426,209 434,734 443,428 452,297 461,343 4,586,21 Claims Administration 301,464 286,262 286,967 291,687 300,070 308,698 317,577 326,715 336,120 345,798 355,759 366,011 3,521,66 Transfer To Employee Benefits - Leaves 235,632 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	CURRENT REQUIREMENTS:													
Workers' Compensation Insurance 283,647 351,564 393,752 393,752 401,627 409,659 417,852 426,209 434,734 443,428 452,297 461,343 4,586,21 Claims Administration 301,464 286,262 286,967 291,687 300,070 308,698 317,577 326,715 336,120 345,798 355,759 366,011 3,521,662 Transfer To Employee Benefits - Leaves 235,632 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 <td>Workers' Compensation Claims</td> <td>1,496,431</td> <td>1,571,164</td> <td>1,778,911</td> <td>1,823,384</td> <td>1,868,968</td> <td>1,915,693</td> <td>1,963,585</td> <td>2,012,675</td> <td>2,062,992</td> <td>2,114,566</td> <td>2,167,430</td> <td>2,221,616</td> <td>21,500,984</td>	Workers' Compensation Claims	1,496,431	1,571,164	1,778,911	1,823,384	1,868,968	1,915,693	1,963,585	2,012,675	2,062,992	2,114,566	2,167,430	2,221,616	21,500,984
Claims Administration 301,464 286,262 286,967 291,687 300,070 308,698 317,577 326,715 336,120 345,798 355,759 366,011 3,521,667 300,000 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	Workers' Compensation Leaves	1,042,147	899,527	915,089	932,064	962,943	988,564	1,014,886	1,041,929	1,069,714	1,098,262	1,127,594	1,157,732	11,208,304
Transfer To Employee Benefits - Leaves 235,632 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	Workers' Compensation Insurance	283,647	351,564	393,752	393,752	401,627	409,659	417,852	426,209	434,734	443,428	452,297	461,343	4,586,217
TOTAL CURRENT REQUIREMENTS 3,359,321 3,108,517 3,374,719 3,440,886 3,533,609 3,622,614 3,713,900 3,807,529 3,903,559 4,002,055 4,103,081 4,206,702 40,817,17 RESERVES: RESTRICTED: Workers' Compensation 11,292,906 11,779,887 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,0	Claims Administration	301,464	286,262	286,967	291,687	300,070	308,698	317,577	326,715	336,120	345,798	355,759	366,011	3,521,665
RESERVES: RESTRICTED: Workers' Compensation 11,292,906 11,779,887 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000	Transfer To Employee Benefits - Leaves	235,632	0	0	0	0	0	0	0	0	0	0	0	0
RESERVES: RESTRICTED: Workers' Compensation 11,292,906 11,779,887 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000	TOTAL CURRENT REQUIREMENTS	3,359,321	3,108,517	3,374,719	3,440,886	3,533,609	- / - / -	- / /	-,,-	3,903,559	4,002,055	4,103,081	4,206,702	40,817,171
	RESTRICTED:													
TOTAL RESERVES 11,292,906 11,779,887 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,000 11,492,	Workers' Compensation	11,292,906	11,779,887	11,492,000	11,492,000	11,492,000	11,492,000	11,492,000	11,492,000	11,492,000	11,492,000	11,492,000	11,492,000	11,492,000
	TOTAL RESERVES	11,292,906	11,779,887	11,492,000	11,492,000	11,492,000	11,492,000	11,492,000	11,492,000	11,492,000	11,492,000	11,492,000	11,492,000	11,492,000
FUND BALANCE, JUNE 30 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

CITY OF SUNNYVALE 640/300. EMPLOYEE BENEFITS FUND/WORKERS' COMPENSATION SUB-FUND LONG TERM FINANCIAL PLAN JULY 1, 2022 TO JUNE 30, 2032

				30	21 1, 2022 10	J J CINE 30, 203	,_					
											FY 2022/2023	
	DI ANI	DI ANI	DI ANI	DI ANI	DI ANI	DI ANI	TO	TO				
	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN		FY 2031/2032	
	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	TOTAL	TOTAL
RESERVE/FUND BALANCE, JULY 1	11,492,000	11,492,000	11,492,000	11,492,000	11,492,000	11,492,000	11,492,000	11,492,000	11,492,000	11,492,000	11,492,000	11,292,906
CURRENT RESOURCES:												
Workers' Compensation	3,869,927	3,881,632	4,012,095	4,146,516	4,285,019	4,427,735	4,574,796	4,726,339	4,882,507	5,043,447	43,850,013	81,297,759
Miscellaneous Revenues	0	0	0	0	0	0	0	0	0	0	0	0
Interest Income	459,680	574,600	574,600	574,600	574,600	574,600	574,600	574,600	574,600	574,600	5,631,080	9,199,600
TOTAL CURRENT RESOURCES	4,329,607	4,456,232	4,586,695	4,721,116	4,859,619	5,002,335	5,149,396	5,300,939	5,457,107	5,618,047	49,481,093	90,497,359
	4.504.405											
TOTAL AVAILABLE RESOURCES	15,821,607	15,948,232	16,078,695	16,213,116	16,351,619	16,494,335	16,641,396	16,792,939	16,949,107	17,110,047	60,973,093	101,790,264
CURRENT REQUIREMENTS:												
Workers' Compensation Claims	2,277,157	2,334,086	2,392,438	2,452,249	2,513,555	2,576,394	2,640,804	2,706,824	2,774,494	2,843,857	25,511,855	47,012,839
Workers' Compensation Leaves	1,200,276	1,244,407	1,290,186	1,337,673	1,386,935	1,438,038	1,491,052	1,546,049	1,603,105	1,662,297	14,200,018	25,408,322
Workers' Compensation Insurance	475,183	489,439	504,122	519,245	534,823	550,867	567,394	584,415	601,948	620,006	5,447,442	10,033,659
Claims Administration	376,991	388,301	399,950	411,948	424,307	437,036	450,147	463,651	477,561	491,888	4,321,778	7,843,443
Transfer To Employee Benefits - Leaves	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL CURRENT REQUIREMENTS	4,329,607	4,456,232	4,586,695	4,721,116	4,859,619	5,002,335	5,149,396	5,300,939	5,457,107	5,618,047	49,481,093	90,298,264
RESERVES: RESTRICTED:												
Workers' Compensation	11,492,000	11,492,000	11,492,000	11,492,000	11,492,000	11,492,000	11,492,000	11,492,000	11,492,000	11,492,000	11,492,000	11,492,000
TOTAL RESERVES	11,492,000	11,492,000	11,492,000	11,492,000	11,492,000	11,492,000	11,492,000	11,492,000	11,492,000	11,492,000	11,492,000	11,492,000
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0

CITY OF SUNNYVALE 640/400. EMPLOYEE BENEFITS FUND/INSURANCE & OTHER BENEFITS SUB-FUND LONG TERM FINANCIAL PLAN JULY 1, 2011 TO JUNE 30, 2022

FY 2011/2012

TO ACTUAL CURRENT BUDGET PLAN PLAN PLAN PLAN PLAN PLAN PLAN PLAN PLAN FY 2021/2022 2021/2022 2010/2011 2011/2012 2012/2013 2013/2014 2014/2015 2015/2016 2016/2017 2017/2018 2018/2019 2019/2020 2020/2021 TOTAL RESERVE/FUND BALANCE, JULY 1 32,603,518 4,328,396 2,574,978 1,631,641 1,412,758 1,980,325 2,345,995 2,802,203 3,333,558 3,670,519 3,786,700 3,653,489 4,328,396 CURRENT RESOURCES: Insurance and Incentives 17,797,980 18,928,152 20,631,685 22,385,379 24,288,136 25,259,661 26,270,048 27,320,850 28.140.475 28,984,689 29.854.230 30,749,857 282,813,162 Transfer From Other Funds 800,000 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 Miscellaneous Revenues 186,219 0 0 146,821 Interest Income 166,027 11,066 18,025 11,421 28,255 59,410 93,840 112,088 133,342 151,468 146,140 911,875 TOTAL CURRENT RESOURCES 18,950,226 18,939,217 20,649,710 22,396,800 24,316,391 25,319,071 26,363,888 27,432,938 28,273,817 29,131,510 30,005,698 30,895,997 283,725,037 24,028,441 TOTAL AVAILABLE RESOURCES 51,553,744 23,267,613 23,224,689 25,729,149 27,299,396 28,709,883 30,235,141 31,607,376 32,802,029 33,792,398 34,549,486 288,053,433 CURRENT REQUIREMENTS: Medical Insurance - Active Employees 7,061,387 8,291,874 8,778,193 9,471,448 10,220,074 11,028,499 11,574,625 12,148,005 12,750,000 13,382,040 14,045,628 14,742,341 126,432,726 Medical Insurance - Retirees 4,128,051 4,786,400 5,173,682 5,575,037 5,995,622 6,435,923 6,894,278 7,371,114 7,832,818 7,976,483 8,516,643 9,091,153 75,649,154 Dental Insurance Benefits 1,009,456 1,042,905 1,102,558 1,124,609 1,147,102 1,170,044 1,193,445 1,217,313 1,241,660 1,266,493 1,291,823 1,317,659 13,115,610 1,188,504 1,195,622 1,294,180 1,346,465 1,373,394 Medicare Payments 1,189,674 1,195,622 1,219,534 1,243,925 1,268,804 1,320,063 1,400,862 14,048,144 Other Insurance Benefits 1,224,342 1,187,232 1,243,844 1,249,806 1,276,754 1,304,300 1,332,457 1,361,240 1,390,662 1,420,738 1,451,484 1,482,914 14,701,431 3,999,161 Transfer To OPEB Trust 32,613,608 4,194,550 4,099,148 3,889,738 3,770,710 3,644,071 3,509,732 3,401,655 3,623,110 3,459,937 3,274,666 40,866,478 TOTAL CURRENT REQUIREMENTS 47,225,348 20,692,635 21,593,048 22,615,683 23,748,823 24,953,401 25,907,679 26,901,583 27,936,857 29,015,329 30,138,909 31,309,595 284.813.542 RESERVES: Insurance Rate Uncertainty 4,328,396 2,574,978 1,631,641 1,412,758 1,980,325 2,345,995 2,802,203 3,333,558 3,670,519 3,786,700 3,653,489 3,239,891 3,239,891 TOTAL RESERVES 4,328,396 2,574,978 1,631,641 1,412,758 1,980,325 2,345,995 2,802,203 3,333,558 3,670,519 3,786,700 3,653,489 3,239,891 3,239,891 FUND BALANCE, JUNE 30 0 0 0 0 0 0 0 0 0 0 0 0 0

CITY OF SUNNYVALE 640/400. EMPLOYEE BENEFITS FUND/INSURANCE & OTHER BENEFITS SUB-FUND LONG TERM FINANCIAL PLAN JULY 1, 2022 TO JUNE 30, 2032

				30	11 1, 2022 10	J O C T TE 30, 20.) <u>_</u>					
											FY 2022/2023 TO	FY 2011/2012 TO
	PLAN 2022/2023	PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	FY 2031/2032 TOTAL	
RESERVE/FUND BALANCE, JULY 1	3,239,891	3,271,492	3,286,885	3,281,260	3,249,158	3,184,415	3,080,087	2,928,380	2,720,567	2,446,903	3,239,891	4,328,396
CURRENT RESOURCES: Insurance and Incentives Transfer From Other Funds Miscellaneous Revenues	32,441,099	33,738,743	35,088,293	36,491,824 0	37,951,497 0 0	39,469,557	41,048,340 0	42,690,273 0	44,397,884	46,173,800 0 0	389,491,311	672,304,472
Interest Income	161,995	163,575	164,344	164,063	162,458	159,221	154,004	146,419	136,028	122,345	1,534,452	2,446,327
TOTAL CURRENT RESOURCES	32,603,094	33,902,318	35,252,637	36,655,887	38,113,955	39,628,778	41,202,344	42,836,692	44,533,912	46,296,145	391,025,763	674,750,800
TOTAL AVAILABLE RESOURCES	35,842,984	37,173,809	38,539,522	39,937,147	41,363,114	42,813,193	44,282,431	45,765,072	47,254,479	48,743,047	394,265,653	679,079,196
CURRENT REQUIREMENTS:	15.452.022	1.5.241.044	17.040.100	15.004.010		10.51 < 05.4	20 505 052	21.525.664	22 005 055	22 020 000	104 227 724	220.750.451
Medical Insurance - Active Employees Medical Insurance - Retirees	15,473,833 9,730,650	16,241,844 10,070,036	17,048,198 10,777,329	17,894,813 11,530,370	18,783,701 12,331,971	19,716,974 13,185,112	20,696,852 14,092,949	21,725,664 15,058,825	22,805,857 16,086,282	23,939,998 17,179,070	194,327,736 130,042,594	320,760,461 205,691,747
Dental Insurance Benefits	1,357,189	1,397,905	1,439,842	1,483,037	1,527,528	1,573,354	1,620,555	1,669,171	1,719,246	1,770,824	15,558,650	28,674,260
Medicare Payments	1,442,888	1,486,174	1,530,759	1,576,682	1,623,983	1,672,702	1,722,883	1,774,570	1,827,807	1,882,641	16,541,089	30,589,233
Other Insurance Benefits	1,529,875	1,578,343	1,628,368	1,680,001	1,733,294	1,788,301	1,845,080	1,903,686	1,964,181	2,026,627	17,677,756	32,379,187
Transfer To OPEB Trust	3,037,058	3,112,622	2,833,765	2,523,085	2,178,222	1,796,662	1,375,733	912,589	404,203	(152,644)	18,021,296	58,887,774
TOTAL CURRENT REQUIREMENTS	32,571,493	33,886,924	35,258,263	36,687,989	38,178,698	39,733,106	41,354,051	43,044,506	44,807,576	46,646,515	392,169,121	676,982,663
RESERVES:												
Insurance Rate Uncertainty	3,271,492	3,286,885	3,281,260	3,249,158	3,184,415	3,080,087	2,928,380	2,720,567	2,446,903	2,096,532	2,096,532	2,096,532
TOTAL RESERVES	3,271,492	3,286,885	3,281,260	3,249,158	3,184,415	3,080,087	2,928,380	2,720,567	2,446,903	2,096,532	2,096,532	2,096,532
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0

CITY OF SUNNYVALE 645. LIABILITY & PROPERTY INSURANCE FUND LONG TERM FINANCIAL PLAN JULY 1, 2011 TO JUNE 30, 2022

				JCL	1,2011 10	5 CT LL 50, 2	,						
	ACTUAL 2010/2011	CURRENT 2011/2012	BUDGET 2012/2013	PLAN 2013/2014	PLAN 2014/2015	PLAN 2015/2016	PLAN 2016/2017	PLAN 2017/2018	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	PLAN 2021/2022	FY 2011/2012 TO FY 2021/2022 TOTAL
RESERVE/FUND BALANCE, JULY 1	948,181	844,910	641,964	650,241	751,010	862,818	975,082	1,086,610	1,167,867	1,216,700	1,230,841	1,207,907	844,910
CURRENT RESOURCES: Transfer From Other Funds Interest Income	1,000,000 6,771	1,050,000 7,400	1,207,500 6,465	1,328,250 6,548	1,368,098 7,660	1,368,098 8,887	1,368,098 39,003	1,368,098 43,464	1,368,098 46,715	1,368,098 48,668	1,368,098 49,234	1,368,098 48,316	14,530,530 312,360
TOTAL CURRENT RESOURCES	1,006,806	1,057,400	1,213,965	1,334,798	1,375,758	1,376,985	1,407,101	1,411,562	1,414,812	1,416,765	1,417,331	1,416,414	14,842,890
TOTAL AVAILABLE RESOURCES	1,954,987	1,902,310	1,855,929	1,985,039	2,126,768	2,239,803	2,382,183	2,498,172	2,582,679	2,633,465	2,648,172	2,624,321	15,687,800
CURRENT REQUIREMENTS: Liability Insurance Liability Insurance - Rebate Property Insurance Fidelity Insurance	444,412 (366,046) 175,086 17,500	493,890 (325,479) 162,640 19,537	508,707 0 170,772 18,902	523,968 0 174,187 19,280	539,687 0 177,671 19,666	555,878 0 181,225 20,059	572,554 0 184,849 20,460	589,730 0 189,470 20,972	607,422 0 194,207 21,496	625,645 0 199,062 22,033	644,414 0 204,039 22,584	663,747 0 209,140 23,149	6,325,642 (325,479) 2,047,263 228,138
Legal Services Liability Claims Paid Administration	146,954 558,084 134,088	94,045 689,441 126,272	80,710 310,590 116,007	82,324 316,802 117,468	83,971 323,138 119,817	55,745 329,601 122,213	56,860 336,193 124,658	58,282 344,597 127,253	59,739 353,212 129,903	61,232 362,043 132,609	62,763 371,094 135,371	64,332 380,371 138,191	760,002 4,117,081 1,389,763
TOTAL CURRENT REQUIREMENTS	1,110,077	1,260,346	1,205,688	1,234,029	1,263,949	1,264,720	1,295,573	1,330,305	1,365,980	1,402,624	1,440,265	1,478,930	14,542,409
RESERVES: Liability and Property Insurance	844,910	641,964	650,241	751,010	862,818	975,082	1,086,610	1,167,867	1,216,700	1,230,841	1,207,907	1,145,391	1,145,391
TOTAL RESERVES	844,910	641,964	650,241	751,010	862,818	975,082	1,086,610	1,167,867	1,216,700	1,230,841	1,207,907	1,145,391	1,145,391
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

CITY OF SUNNYVALE 645. LIABILITY & PROPERTY INSURANCE FUND LONG TERM FINANCIAL PLAN JULY 1, 2022 TO JUNE 30, 2032

				JUL	1, 2022 10	J UI 11 30, 2	032					
							· · · ·				FY 2022/2023 TO	ТО
	PLAN 2022/2023	PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	FY 2031/2032 TOTAL	FY 2031/2032 TOTAL
RESERVE/FUND BALANCE, JULY 1	1,145,391	1,047,460	994,701	994,704	1,040,206	1,104,459	1,155,025	1,190,366	1,172,907	1,098,372	1,145,391	844,910
CURRENT RESOURCES:												
Transfer From Other Funds	1,368,098	1,463,864	1,566,335	1,660,315	1,726,728	1,761,262	1,796,487	1,796,487	1,796,487	1,796,487	16,732,550	31,263,080
Interest Income	57,270	52,373	49,735	49,735	52,010	55,223	57,751	59,518	58,645	54,919	547,180	859,540
TOTAL CURRENT RESOURCES	1,425,367	1,516,237	1,616,070	1,710,050	1,778,738	1,816,485	1,854,238	1,856,005	1,855,132	1,851,406	17,279,729	32,122,619
TOTAL AVAILABLE RESOURCES	2,570,758	2,563,697	2,610,771	2,704,755	2,818,944	2,920,944	3,009,263	3,046,371	3,028,040	2,949,777	18,425,120	32,967,529
CURRENT REQUIREMENTS:												
Liability Insurance	683,659	704,169	725,294	747,053	769,465	792,548	816,325	840,815	866,039	892,020	7,837,387	14,163,030
Liability Insurance - Rebate	0	0	0	0	0	0	0	0	0	0	0	(325,479)
Property Insurance	215,414	221,876	228,533	235,389	242,450	249,724	257,216	264,932	272,880	281,066	2,469,480	4,516,743
Fidelity Insurance	23,843	24,559	25,295	26,054	26,836	27,641	28,470	29,324	30,204	31,110	273,336	501,475
Legal Services	66,262	68,250	70,297	72,406	74,578	76,816	79,120	81,494	83,939	86,457	759,618	1,519,619
Liability Claims Paid	391,782	403,536	415,642	428,111	440,954	454,183	467,808	481,843	496,298	511,187	4,491,344	8,608,425
Administration	142,337	146,607	151,005	155,536	160,202	165,008	169,958	175,057	180,308	185,718	1,631,736	3,021,498
TOTAL CURRENT REQUIREMENTS	1,523,298	1,568,997	1,616,067	1,664,549	1,714,485	1,765,920	1,818,897	1,873,464	1,929,668	1,987,558	17,462,901	32,005,310
RESERVES:												
Liability and Property Insurance	1,047,460	994,701	994,704	1,040,206	1,104,459	1,155,025	1,190,366	1,172,907	1,098,372	962,219	962,219	962,219
TOTAL RESERVES	1,047,460	994,701	994,704	1,040,206	1,104,459	1,155,025	1,190,366	1,172,907	1,098,372	962,219	962,219	962,219
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0
	=======================================	=	=	=			=		=			

CITY OF SUNNYVALE 727. FREMONT POOL TRUST FUND LONG TERM FINANCIAL PLAN JULY 1, 2011 TO JUNE 30, 2022

	ACTUAL 2010/2011	CURRENT 2011/2012	BUDGET 2012/2013	PLAN 2013/2014	PLAN 2014/2015	PLAN 2015/2016	PLAN 2016/2017	PLAN 2017/2018	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	2021/2022	FY 2011/2012 TO FY 2021/2022 TOTAL
RESERVE/FUND BALANCE, JULY 1	915,087	915,087	915,087	915,087	915,087	915,087	915,087	915,087	915,087	915,087	915,087	915,087	915,087
CURRENT RESOURCES: Interest Income	6,278	5,746	6,406	6,406	18,302	27,453	36,603	36,603	36,603	36,603	36,603	36,603	283,933
TOTAL CURRENT RESOURCES	6,278	5,746	6,406	6,406	18,302	27,453	36,603	36,603	36,603	36,603	36,603	36,603	283,933
TOTAL AVAILABLE RESOURCES	921,365	920,833	921,493	921,493	933,389	942,540	951,691	951,691	951,691	951,691	951,691	951,691	1,199,020
CURRENT REQUIREMENTS: Transfer To Comm. Rec./Fremont Pool Transfer To General Fund/Fremont Pool	6,278 0	5,746 0	0 6,406	0 6,406	0 18,302	0 27,453	0 36,603	0 36,603	0 36,603	0 36,603	0 36,603	0 36,603	5,746 278,187
TOTAL CURRENT REQUIREMENTS	6,278	5,746	6,406	6,406	18,302	27,453	36,603	36,603	36,603	36,603	36,603	36,603	283,933
RESERVES: Endowment Reserve	915,087	915,087	915,087	915,087	915,087	915,087	915,087	915,087	915,087	915,087	915,087	915,087	915,087
TOTAL RESERVES	915,087	915,087	915,087	915,087	915,087	915,087	915,087	915,087	915,087	915,087	915,087	915,087	915,087
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

CITY OF SUNNYVALE 727. FREMONT POOL TRUST FUND LONG TERM FINANCIAL PLAN JULY 1, 2022 TO JUNE 30, 2032

											FY2022/2023 TO	FY 2011/2012 TO
	PLAN 2022/2023	PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	FY2031/2032 TOTAL	FY2031/2032 TOTAL
RESERVE/FUND BALANCE, JULY 1	915,087	915,087	915,087	915,087	915,087	915,087	915,087	915,087	915,087	915,087	915,087	915,087
CURRENT RESOURCES: Interest Income	45,754	45,754	45,754	45,754	45,754	45,754	45,754	45,754	45,754	45,754	457,544	741,476
TOTAL CURRENT RESOURCES	45,754	45,754	45,754	45,754	45,754	45,754	45,754	45,754	45,754	45,754	457,544	741,476
TOTAL AVAILABLE RESOURCES	960,842	960,842	960,842	960,842	960,842	960,842	960,842	960,842	960,842	960,842	1,372,631	1,656,563
CURRENT REQUIREMENTS: Transfer To Comm. Rec./Fremont Pool Transfer To General Fund/Fremont Pool	0 45,754	0 457,544	5,746 735,730									
TOTAL CURRENT REQUIREMENTS	45,754	45,754	45,754	45,754	45,754	45,754	45,754	45,754	45,754	45,754	457,544	741,476
RESERVES: Endowment Reserve	915,087	915,087	915,087	915,087	915,087	915,087	915,087	915,087	915,087	915,087	915,087	915,087
TOTAL RESERVES	915,087	915,087	915,087	915,087	915,087	915,087	915,087	915,087	915,087	915,087	915,087	915,087
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0

CITY OF SUNNYVALE 730. DOROLOU SWIRSKY YOUTH OPPORTUNITY FUND LONG TERM FINANCIAL PLAN JULY 1, 2011 TO JUNE 30, 2022

	ACTUAL 2010/2011	CURRENT 2011/2012	BUDGET 2012/2013	PLAN 2013/2014	PLAN 2014/2015	PLAN 2015/2016	PLAN 2016/2017	PLAN 2017/2018	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	PLAN 2021/2022	FY2011/2012 TO FY2021/2022 TOTAL
RESERVE/FUND BALANCE, JULY 1	551,971	551,971	551,971	551,971	551,971	551,971	551,971	551,971	551,971	551,971	551,971	551,971	551,971
CURRENT RESOURCES: Interest Income	3,787	3,466	3,864	3,864	11,039	16,559	22,079	22,079	22,079	22,079	22,079	22,079	171,265
TOTAL CURRENT RESOURCES	3,787	3,466	3,864	3,864	11,039	16,559	22,079	22,079	22,079	22,079	22,079	22,079	171,265
TOTAL AVAILABLE RESOURCES	555,758	555,437	555,835	555,835	563,011	568,530	574,050	574,050	574,050	574,050	574,050	574,050	723,237
CURRENT REQUIREMENTS: Transfer To Community Recreation Fund Transfer To General Fund	3,787	3,466 0	0 3,864	0 3,864	0 11,039	0 16,559	0 22,079	0 22,079	0 22,079	0 22,079	0 22,079	0 22,079	3,466 167,799
TOTAL CURRENT REQUIREMENTS	3,787	3,466	3,864	3,864	11,039	16,559	22,079	22,079	22,079	22,079	22,079	22,079	171,265
RESERVES: Endowment Reserve	551,971	551,971	551,971	551,971	551,971	551,971	551,971	551,971	551,971	551,971	551,971	551,971	551,971
TOTAL RESERVES	551,971	551,971	551,971	551,971	551,971	551,971	551,971	551,971	551,971	551,971	551,971	551,971	551,971
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

CITY OF SUNNYVALE 730. DOROLOU SWIRSKY YOUTH OPPORTUNITY FUND LONG TERM FINANCIAL PLAN JULY 1, 2022 TO JUNE 30, 2032

											FY 2022/2023 TO	FY2011/2012 TO
	PLAN 2022/2023	PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	FY 2031/2032 TOTAL	FY 2031/2032 TOTAL
RESERVE/FUND BALANCE, JULY 1	551,971	551,971	551,971	551,971	551,971	551,971	551,971	551,971	551,971	551,971	551,971	551,971
CURRENT RESOURCES: Interest Income	27,599	27,599	27,599	27,599	27,599	27,599	27,599	27,599	27,599	27,599	275,986	447,251
TOTAL CURRENT RESOURCES	27,599	27,599	27,599	27,599	27,599	27,599	27,599	27,599	27,599	27,599	275,986	447,251
TOTAL AVAILABLE RESOURCES	579,570	579,570	579,570	579,570	579,570	579,570	579,570	579,570	579,570	579,570	827,957	999,222
CURRENT REQUIREMENTS: Transfer To Community Recreation Fund Transfer To General Fund	0 27,599	0 275,986	3,466 443,785									
TOTAL CURRENT REQUIREMENTS	27,599	27,599	27,599	27,599	27,599	27,599	27,599	27,599	27,599	27,599	275,986	447,251
RESERVES: Endowment Reserve	551,971	551,971	551,971	551,971	551,971	551,971	551,971	551,971	551,971	551,971	551,971	551,971
TOTAL RESERVES	551,971	551,971	551,971	551,971	551,971	551,971	551,971	551,971	551,971	551,971	551,971	551,971
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0

The Community Condition Indicators (CCI) have been presented as an integral part of the City's budget for many years. The CCI is a measurement tool used to evaluate the General Plan by presenting the community conditions that require some form of direct or indirect service provided by the City. On May 8, 2007, the CCI report was modified to support and address the issue of growth and its potential effect on the economic vitality and quality of life in Sunnyvale. The underlying data was not modified, only how the data is presented.

Data is included as available for the 1990 census, the 2000 census, the 2010 census and each year following.

Balanced Growth Index

The Balanced Growth Index (BGI) was developed in 2007 to monitor the City's growth and measure if that growth is being achieved in a balanced manner. Currently, the BGI presents the first five years, or 25.0 percent, of the 20-year planning horizon. The index's profile will be extended each year by adding the annual incremental growth from the preceding year. The profile is based on the assumption that Sunnyvale was in a balanced state in 2005. This assumption is supported by the high level of satisfaction expressed in the 2005 Resident Satisfaction Survey. Data show responses indicating adequate functioning of utilities, a satisfactory level of service in traffic operations, and a lack of severe overcrowding in the schools.



The first two rows in the profile are the major drivers of growth, population and jobs. The population growth over 20 years is projected to be 18,000; the average annual population increase would be 5% of the 20 year total, or 900. Since the population between 2005 and 2006 grew by only 819, the population growth bar on the profile falls short of what would be expected in 2006 at an average annual growth rate. However, by 2009, the population had increased to 138,826, almost 35% of the projected population growth, exceeding the average annual growth rate. The opposite is true of jobs, where the average annual increase of is less than projected, which is to be expected during a period where the economy is in a recession.

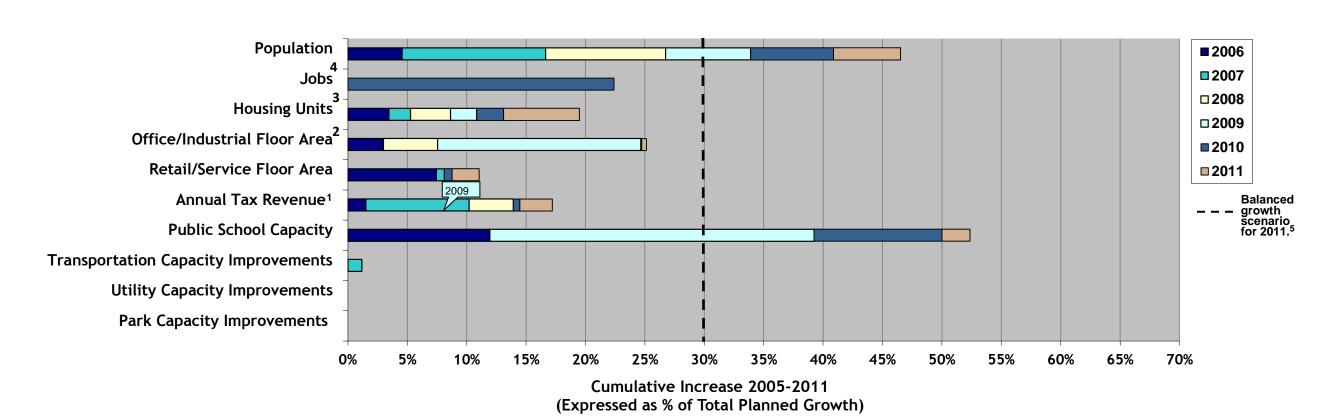
A similar process is used to create each of the bars in the profile. With regard to supporting infrastructure and facilities (the last three rows of the profile), capacity improvements necessary to support the expected growth will be determined based on several infrastructure plans. The Transportation Strategic Program is completed. The Water Utility Master Plan was adopted in 2010; however the companion Sanitary Sewer Master Plan is expected in 2012. The Parks and Open Space capacity improvements plan is currently being prepared and should be available for next year's profile. These infrastructure improvement plans include (or will include) the estimated cost for capacity improvements. The cost for each improvement will be compared to the total program to determine the proportion (%) of the total program that the improvement represents. As each improvement is constructed (and therefore capacity is realized), the bar on the chart will be extended by the appropriate percentage of that program.

It should be noted, particularly with regard to transportation capacity improvements, that many of the capacity improvements that will be made over the next 20 years will be initiated and funded by State, regional, and county agencies, not by the City of Sunnyvale. Even though the traffic model utilized by the Transportation Strategic Program takes into account these planned regional improvements, only improvements funded in whole or in part by the City of Sunnyvale are included in the Balanced Growth Profile. The Profile assumes that the other jurisdictions are proceeding with planned capacity improvements at a reasonable pace in accordance with their plans.

If all elements were growing in a balanced manner, all of the bars in the profile would be of equal length every year, extending exactly to the then current year. Obviously, this will not always be the case. An imbalance in a single year does not signify a problem. An imbalance over multiple years, however, should be of some concern to decision-makers, who may want to consider modifications of development policy to achieve a more balanced growth. As the Sunnyvale Community Vision is updated in the future, or as functional element updates result in different projected goals for 2025, the Balanced Growth Profile must be recalibrated to reflect revised projected increases.

BALANCED GROWTH PROFILE

			Total Planned							
			Growth Net						2011 Increment	2011 Increment
	Base Year	GOAL FOR	Increase 2005						Increase (actua	(% of Total
Balanced Growth Indices	2005	2025	to 2025	2007 Actual	2008 Actual	2009 Actual	2010 Actual	2011 Actual	since 2010)	Planned Growth)
Park Capacity Improvements		n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Utility Capacity Improvements		n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Transportation Capacity Improvements		46,884,000	46,884,000	547,970	547,970	0	0	0	0	0%
Public School Capacity	5,373	6,729	1,356	5,535	5,535	5,905	6,051	6,083	32	2%
Annual Tax Revenue ¹	72,271,030	174,748,212	102,477,182	82,731,078	86,536,989	80,080,423	80,640,616	83,447,216	2,806,600	3%
Retail/Service Floor Area	5,784,000	7,500,000	2,200,000	5,962,662	5,962,662	5,962,662	5,976,840	6,027,052	50,212	2%
Office/Industrial Floor Area 2	30,100,000	37,700,000	7,600,000	30,327,927	30,673,881	31,973,881	31,979,928	32,009,556	29,628	0%
Housing Units 3	54,800	61,900	7,100	55,174	55,414	55,570	55,730	56,183	453	6%
Jobs 4	73,630	92,650	19,020	n/a	n/a	n/a	77,890	n/a	n/a	n/a
Population	132,725	150,725	18,000	135,721	137,538	138,826	140,081	141,099	1,018	6%



Notes

¹FY 2004/2005 is the base year for the Balanced Growth Index. All revenues are converted to FY 2004/2005 dollars for comparison purposes.

²This index only represents new floor area, and does not reflect tenant improvements to existing floor area

³The number of housing units has been corrected for the base year of 2005 and the subsequent years.

⁴Data has been modified resulting in a decrease in base year, projections, and current year estimates. There is a significant challenge in finding reliable estimates of Sunnyvale jobs. This version of the Balanced Growth Profile provides Association of Bay Area Governments (ABAG) data from most recent publications while staff explores a more reliable annual estimate of jobs. Data for 2011 is not yet available.

⁵In a "balanced growth scenario" each profiled item would increase 5% each year. Cumulative "balanced growth" to the end of 2011 would be 30%.

#	INDICATOR	1990	2000	2005	2006	2007	2008	2009	2010	2011	SOURCE/NOTES FOR 2011
	POPULATION										
	Number										
1	• Total	117,229	131,760	132,725	133,544	135,721	136,352	138,826	140,081	141,099	CA Dept of Finance (Decennial Census used every 10 years, CA Dept of Finance used in the interim)
2	□ Under 18 years (%)	19.2	20.4	22.6	16.5	21.1	22.1	23.6	22.4	n/a	2010 updated with 2010 U.S. Census
3	□ 19 – 64 years (%)	70.4	69	61	72.7	68.9	66.8	66.1	66.4	n/a	results; 2011 American Community
4	□ 65 years and older (%)	10.4	10.6	16.4	10.8	10	11.1	10.3	11.2	n/a	Survey 1-Year Estimates not yet
5	Average household size	2.42	2.49	2.42	2.43	2.63	2.54	2.72	2.61	n/a	available
6	Sunnyvale public school enrollment	n/a	n/a	n/a	12,128	12,725	12,320	13,404	13,700	14,031	CA Dept of Education
7	Sunnyvale private school enrollment	n/a	n/a	n/a	4,079	4,025	3,811	3,802	3,726	n/a	Econ Dev (OCM); Not able to obtain data from all private schools
	Ethnicity/Origin										
8	• Caucasian (%)	71.6	53.3	45.9	45.8	45.8	43	40.8	43	n/a	
9	• Asian / Pacific Islander (%)	19.3	32.6	40.1	36.5	39.9	39.1	42	41.4	n/a	2011 American Community Survey
10	• African-American (%)	3.4	2.2	3.8	3.9	2.8	1.8	1.4	2	n/a	1-Year Estimates not yet available
11	• Other (%)	5.7	11.9	10.2	13.8	11.5	16.1	15.7	13.6	n/a	
12	• Foreign Born (%)	22.5	39.4	43.7	41.8	46.3	43.7	42.9	42.2	n/a	2010 data updated with 2010 American Community Survey 1-Year Estimates
13	Hispanic Origin (%)	13.2	15.5	16.6	18.1	13.8	16.1	18.8	18.9	n/a	
	Education									,	
14	High school graduate (%)	87.1	89.4	90.2	90	90.7	90.4	89.5	92.7	n/a	
15	Bachelor degree (%)	37.1	50.8	54.4	52.2	58.3	55.1	55.5	30.2	n/a	2010 data updated with 2010
16	Graduate degree (%)	n/a	21.9	24.3	24.4	27	26.3	25.9	26.5	n/a	American Community Survey 1-Year
	~										Estimates; 2011 American
4=	Income	46.400	74.400	74.440	70.004	05.445	00.542	00.244	05.502	/	Community Survey 1-Year Estimates
17	Median household income (\$)	46,403	74,409	74,449	79,926	87,417	89,543	88,364	95,582	n/a	not yet available
18	□ Population below poverty (%)	2.5	3.8	5.4	8.2	5	4.3	6.8	8	n/a	

#	INDICATOR	1990	2000	2005	2006	2007	2008	2009	2010	2011	SOURCE/NOTES FOR 2011	
	Community											
19	Active neighborhood/business associations	n/a	n/a	n/a	28	30	27	26	25	25	OCM	
20	• Residents rating city good place to live (%)	n/a	92	94	n/a	93	92	87	n/a	92	- 2011 National Citizen Survey	
21	Residents rating public services good to excellent (%)	n/a	92	89	n/a	82	85	83	n/a	85	2011 Ivadollar Gluzeli Sulvey	
22	• Part I crimes/100,000 population	n/a	n/a	2,220	2,170	2,070	2,040	2,130	2,444	2,150	DPS; Calendar Year as reported to Dept of Justice	
23	Average emergency police response time (minutes)	n/a	n/a	4:19	4:06	4:17	4:38	4:41	4:35	4:57	DPS; Fiscal Year	
	ECONOMY											
	Jobs											
24	• Total number	n/a	99,290	73,630	n/a	n/a	n/a	n/a	77,890	n/a	There is a significant challenge in finding reliable estimates of Sunnyvale jobs. Data has been modified using Association of Bay Area Governments (ABAG) 2009 Projections data while staff explores a more reliable annual estimate of jobs. 2011 data not yet available	
25	EmploymentLabor Force	n/a	n/a	n/a	n/a	n/a	75,700	74,900	74 , 600	76,600		
	Labor ForceEmployed Residents	$\frac{11/a}{n/a}$	$\frac{11}{a}$	$\frac{11}{a}$	$\frac{11}{a}$	n/a	71,800	67,800	67,400	70,000	Annual average; Source: EDD Labor	
	 Unemployed (% of labor force) 	2.6	4.3	4.1	3.9	4.3	5.1	9.4	9.6	8	Market Info Div	
26	Jobs/employed resident	n/a	n/a	n/a	n/a	n/a	n/a	n/a	1.2	n/a	#24 divided by #25 Employed Residents	
27	• Employed residents working in Sunnyvale (%)	n/a	23	n/a	n/a	n/a	n/a	n/a	25.8	n/a		
28	• Employed residents in service jobs (%)	n/a	8.9	13.5	n/a	n/a	7.8	10.9	10.6	n/a	2010 updated with 2010 American	
29	Employed residents in management/professional jobs (%)	n/a	59.5	56.4	n/a	n/a	60.1	59.6	57.1	n/a	Community Survey 1-Year Estimate	

#	INDICATOR	1990	2000	2005	2006	2007	2008	2009	2010	2011	SOURCE/NOTES FOR 2011
	Retail										
30	• Retail & restaurant sales volume (\$ in millions)	n/a	158.6	137.9	153.7	163.9	152.6	129.2	137.6	147.7	Changed to more reliable source for sales, HDL Business License
31	• Sales/sq. ft. (\$)	n/a	51.2	23.9	25.8	27.5	25.6	21.7	23.0	24.5	Database, and corrected 2005-2010 data.
	Hospitality										
32	Total Number of Hotel Rooms	n/a	3,835	3,851	3,930	3,923	3,378	3,394	3,290	3,290	Econ Dev; Calendar Year. Corrected data for 2010
33	Average hotel occupancy (%)	n/a	n/a	n/a	72	63.27	64	57.6	62.2	71.2	Econ Dev; Calendar Year. Average from major hotels: Grand Hotel, Sheraton, Wild Palms, Domain, Larkspur Landing
	Real Estate										
34	Total assessed value (\$ in billions)	n/a	n/a	19.23	20.71	22.67	24.73	25.9	25.62	25.93	SCC Assessor's Annual Report
35	• Vacant office, industrial, R&D (%)	11.7	2	15.4	12.2	13.6	17.1	20.6	18.8	n/a	CBRE, CPS & Colliers annual reports
	□ Vacant office (%)	n/a	n/a	n/a	n/a	9.7	13	19	18.6	16.4	Separated Office from Industrial/R&D, now using Grubb
	 Vacant industrial/R&D (%) 	n/a	n/a	n/a	12.2	11.1	13.8	15.3	13	12.8	& Ellis Commercial Reports
36	Average office/industrial rent (\$/sq. ft.)	0.71	3.47	1.34	1.48	2.09	2.77	1.93	1.76	n/a	CBRE, CPS & Colliers annual reports
	Average office rent (\$/sq. ft.)	n/a	n/a	n/a	n/a	2.89	2.87	2.52	2.57	2.51	Separated Office from
	Average industrial/R&D rent(\$/sq. ft.)	n/a	n/a	n/a	1.48	1.32	1.32	1.10	1.08	1.17	Industrial/R&D, now using Grubb & Ellis Commercial Reports
37	• Average apartment rent (3 bedroom) (\$)	n/a	2,600	2,200	1,822	2,138	2,380	2,093	2,209	2,456	RealFacts V/R-4Q2011/ RTC-12- 034 Feb 7, 2012 Market Overview- Inv. Analysis backup – 3br/2bth
38	Housing rental vacancy rate (%)	n/a	n/a	2.99	2.37	2.72	4.7	5.1	3.4	3.5	Source: February 7, 2012 V/R Survey – RealFacts – RTC 12-034

#	INDICATOR	1990	2000	2005	2006	2007	2008	2009	2010	2011	SOURCE/NOTES FOR 2011
39	Median single-family detached home price (\$)	n/a	618,000	790,000	835,000	850,538	901,000		800,000	780,000	2011: MLS listings via
40	Median single-family attached home (townhouse/condo) price (\$)	n/a	390,000	545,000	555,000	565,468	562,000	585,000	481,000	457,500	scc.REreport.com
41	Valuation of new construction permitted (\$ in millions)	16.3	235.9	115.1	101.4	335.7	280.3	66.7	121.3	190.4	CDD SunGIS
	Tax Base										
42	 Property tax revenue (\$ in millions) 	15.8	18.7	29.5	32	35.8	39.95	42.26	43.7	42.4	
43	• Sales tax revenue (\$ in millions)	21.5	30	24.9	28.4	30.8	29.71	25.07	25.43	29.2	FIN; FY 10/11
44	• Transient occupancy tax revenue (\$ in millions)	3.6	9.8	5.1	5.6	6.4	7.35	5.69	5.58	6.6	
	PHYSICAL CITY										
	Land Use										
45	• Land area (sq. mi.)	22.81	22.82	22.86	22.86	22.86	22.86	22.86	22.86	22.86	
46	 Developable land area (sq. mi.) 	15.46	15.46	15.46	15.46	15.46	15.46	15.46	15.46	15.46	
47	Vacant land area (%)	0.8	0.8	0.8	0.8	0.8	0.8	0.8	1	0.6	CDD SunGIS; Data modified to incorporate "vacant land area" into
48	• Residential area (%)	n/a	52.7	n/a	52.4	52.6	55	55	52.8	53.7	breakdown of developable land area
49	 Office/industrial land area(%) 	n/a	24.2	n/a	26.2	26	25.2	25.2	25.1	25.2	by percentage
50	• Retail/service land area (%)	n/a	7.5	n/a	6.8	6.8	6.5	6.5	6.5	6.5	
51	City parks and open space (%)	n/a	7.4	n/a	7.4	7.4	7.4	7.4	7.4	7.4	Per Open Space Subelement 1.14 sq. mi.
52	• Other (%)	n/a	7.4	n/a	7	7	5.7	5.7	7.4	6.7	CDD SunGIS
	Transportation										
53	TransportationVehicle miles traveled in weekday (millions of miles)	n/a	2.31	2.23	2.25	2.28	2.21	1.83	1.97	2.28	DPW Traffic
54	Intersections not meeting LOS standards	1	1	0	0	n/a	0	n/a	0	n/a	CMP intersections monitoring conducted every 2 years, and was last performed in 2010

#	INDICATOR	1990	2000	2005	2006	2007	2008	2009	2010	2011	SOURCE/NOTES FOR 2011
55	Transit boardings/de-boardings per day	n/a	25,122	19,451	19,824	22,428	24,580	21,647	22,405	22,158	VTA & Caltrain transit services- LR: 2,056 and Bus: 16,588. Caltrain: 3,514
56	Miles of streets	300	300	300	300	300	300	300	300	300	DPW Traffic
57	Miles of bikeways	n/a	65	79	79	82.9	83.1	83.8	84.2	85.2	Added Remington Dr. between Mary Ave. and Sunnyvale-Saratoga Rd.
	Housing										
58	Total housing units	n/a	53,474	54,802	55,045	55,174	55,414	55,570	55,730	56,183	
59	 Single-family detached 	n/a	21,091	21,228	21,265	21,274	21,297	21,321	21,348	21,358	
60	□ Single-family attached	n/a	4,755	5,123	5,240	5,613	5,830	5,962	6,095	6,414	
61	□ Mobile Homes	n/a	4,056	3,989	3,989	3,960	3,960	3,960	3,960	3,960	CDD SunGIS
62	ⁿ Duplexes	n/a	1,598	1,598	1,598	1,598	1,598	1,598	1,598	1,598	
63	^o Three or more attached units	n/a	20,949	21,681	21,704	21,480	21,480	21,480	21,480	21,480	
64	Specialty units	n/a	1,025	1,183	1,249	1,249	1,249	1,249	1,249	1,373	
65	Owner occupied (%)	48.9	47.6	49.1	50.2	48.9	52.3	49.6	48	n/a	2010 data updated with 2010 U.S. Census results; 2011 American Community Survey 1-Year Estimates not yet available
66	• Over 20 years old (%)	n/a	83	88	88	88	90	90	90	92	CDD SunGIS
67	Total affordable units	n/a	n/a	1,465	1,452	1,452	1,412	1,412	1,342	1,509	CDD Housing Div
68	New units receiving building permits	n/a	504	199	276	305	360	118	853	490	CDD CCIC
69	 Intended for ownership 	n/a	57	199	276	305	360	118	109	211	CDD SunGIS
70	□ Rental	n/a	447	0	0	0	0	0	744	279	
	Office/Industrial										
71	• Total floor area (sq. ft. in millions)	n/a	27.8	30.1	30.3	30.3	30.7	32.0	32.0	32.0	CDD SunGIS; Minor additions to 1260 N Mathilda & 1081 Innovation Way
72	□ Class A (%)	n/a	n/a	n/a	17.2	n/a	n/a	n/a	n/a		Econ Dev
73	New floor area permitted (sq. ft.)	n/a	660,975	151,200	146,368	2,780,657	831,705	675	29,278	774,098	Building permits; CDD SunGIS
74	No. of patents received	413	3,034	2,899	3,626	3,177	3,177	3,556	4,795	5,017	U.S. Patent and Trademark Office; Calendar Year

#	INDICATOR	1990	2000	2005	2006	2007	2008	2009	2010	2011	SOURCE/NOTES FOR 2011
	Retail/Services										
75	Total floor area (sq. ft. in millions)	n/a	3.1	5.78	5.95	5.96	5.96	5.96	5.98	6.03	CDD SunGIS; Sunnyvale Saratoga Rd and El Camino Real Shopping
76	• Floor area/capita (sq. ft.)	n/a	n/a	43.5	44.6	43.9	43.7	42.9	42.7	42.7	Center
77	New floor area permitted (sq. ft.)	n/a	0	240,000	8,000	5,000	293,000	229,494	127,838	0	Building permits; CDD SunGIS
	Environment										
78	 Sunny days 	n/a	n/a	300	300	292	293	293	272	286	www.wunderground.com
79	Average rainfall (in.)	n/a	13.12	13.06	8.15	6.42	9.42	10.25	11.12	10.75	ESD
80	Days ozone standard exceeded	n/a	n/a	1	3	0	0	0	0	0	BAAQMD
81	Recycled solid waste (%)	18	56	61	63	63	63	65	67	n/a	Calrecycle: data available in September of each year; 2010 updated
	Disposal per resident (lbs/day)	n/a	n/a	n/a	n/a	4	4	3.5	3.3	n/a	
	 Disposal per person employed within the city (lbs/day) 	n/a	n/a	n/a	n/a	6.3	6.5	6.5	6.3	n/a	
82	 Number of street trees 	n/a	36,341	37,000	37,000	37,000	36,935	36,889	36,889	37,000	Approximate; DPW Trees
83	Average daily water consumption/capita (gal.)	n/a	161	180	139	153.18	153.7	145.42	130.71	127.15	ESD
84	Average daily electric energy use/capita (kwh)	n/a	n/a	n/a	33.16	71.6	81.1	79.7	78.6	80.2	ESD/PG&E Whole City
85	Average daily gas use/capita (therms)	n/a	n/a	n/a	n/a	1.9	2.9	2.8	2.8	2.9	ESD/PG&E Whole City
86	 Average daily landings at Moffett Federal Airfield 	n/a	33	25	25	26	23	19	15	17	Moffett Airfield

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CITY OF SUNNYVALE

DEPARTMENT OF FINANCE

May 4, 2012

TO: Honorable Mayor and Members of the City Council

THROUGH: Grace Leung, Director of Finance

FROM: Drew Corbett, Budget Manager

SUBJECT: Budget Supplements

Enclosed in this section of the recommended FY 2012/2013 Budget are the two Budget Supplements submitted for funding consideration. The table on the following page provides a summary of each supplement's cost, as well as the City Manager's funding recommendation.

Further, on September 14, 2011, the Parks and Recreation Commission proposed a study issue to consider a veterans memorial dedicated to Sunnyvale residents who gave their lives in the Vietnam, Afghanistan and Iraq wars. On Nov 9, 2011, the commission was asked to rank this study issue (LCS 12-01: Consideration of a Veterans' Memorial Honoring Sunnyvale Veterans Who Gave Their Lives in Service to the Country in the Afghanistan, Iraq and Vietnam Wars).

Many viewpoints were expressed at this meeting regarding the best way to provide such a memorial. Some felt it was best left to the Plaza del Sol—Phase II project because there was already a memorial planned; others were willing to accept a much simpler memorial at the Community Center; and some were willing solicit donations to fund such a memorial. In any case, this project is currently unfunded.

The Commission's recommendation was to defer the Study Issue and create a Budget Issue to move forward with the design and construction of the Veterans' Memorial at Plaza del Sol. The Budget Issue was considered by Council at their Study Issue Workshop on February 3, 2012, and was referred for consideration in the recommended FY 2012/2013 Budget.

As the Council referred this item and did not indicate a clear direction with regard to project scope, staff recommends the memorial be included in the list of projects funded by Park Dedication Fees, to be discussed at an upcoming appropriations meeting with Council. At this meeting staff will ask Council for their preferred option among those suggested by the Commission, as well as ask them to rank this project along with other projects on the list.

Table 1 - Summary of FY 2012/2013 Budget Supplements

Budget	51 Summary Of F1 201	.,			-	
Supp.			One-	On-		City Manager's
No.	Description	Funding Source	Time	Going	20-Year Impact	Recommendation
	Outside Croup Funding					
	Outside Group Funding Request from Silicon Valley					
	Leadership for Leadership					No
1.	Sunnyvale Program	General Fund	X		\$6,000	recommendation
	,					
	Consideration of Funding	0 10 11				Yes, contingent
2.	for 2012 Priority Study Issues – CDD 08-11C	Grant/Outside	v		\$500,000	on grant/outside
۷.	Consideration of Funding	Funding	X		\$500,000	funding
	for 2012 Priority Study					Yes, contingent
2.	Issues – ESD 12-01	Grant Funding	X		\$30,000	on grant funding
۷٠	166465 260 12 01	Grant I unumg			φου,ουσ	on grant randing
	Consideration of Funding					
	for 2012 Priority Study					Yes, contingent
2.	Issues – ESD 12-04	Grant Funding	X		\$20,000	on grant funding
	Consideration of Funding					
	for 2012 Priority Study					Yes, for \$100,000
2.	Issues – DPW 09-01	General Fund	X		\$200,000	of initial funding
	Consideration of Funding					Alternative initial
	for 2012 Priority Study				#1 C = 000	actions prior to
2.	Issues – DPW 10-09	General Fund	X		\$165,000	funding study
	Consideration of Funding					
	for 2012 Priority Study					
2.	Issues – DPW 12-05	General Fund	X		\$25,000	Yes

SUBJECT: Outside Group Funding Request from Silicon Valley Leadership for Leadership Sunnyvale Program

BUDGET SUPPLEMENT REQUEST SUMMARY

Silicon Valley Leadership (SVL) is an independent, nonprofit community-based organization that has submitted an outside group funding request to continue providing Leadership Sunnyvale in FY2012/13. Approval of this request would provide \$6,000 to SVL from the General Fund.

BACKGROUND

Leadership Sunnyvale is a nine-month public affairs and leadership training program aimed at expanding participants' perspectives on issues affecting Sunnyvale, and developing the skills needed for effective civic and community leadership. For more than ten years the City has provided General Fund support to SVL for Leadership Sunnyvale in accordance with the City's Outside Group Funding guidelines. The City's past financial support for SVL and the number of Sunnyvale stakeholders served by the program are included in the following table:

Fiscal Year	City Funding	Total Number of SVL Participants
		16 registered (12 enrolled
2011/12	\$6,000	as of March 2012)
2010/11	\$6,000	18
2009/10	\$6,000	18
2008/09	\$8,000	22
2007/08	\$8,000	23
2006/07	\$8,323	19
2005/06	\$10,000	15
2004/05	\$7,000	22
2003/04	\$5,000	21

SVL is requesting \$6,000 in Outside Group Funding (OGF) for FY2012/13, and anticipates enrolling 18 Sunnyvale stakeholders in the Leadership Sunnyvale program.

EXISTING POLICY

Council Policy Community Engagement Goal 7.2B – Achieve a community in which all community members can be actively involved in shaping the quality of life and participate in local community and government activities.

Council Policy Community Engagement Policy 7.2B.1 – Encourage community involvement in the development and implementation of City and community activities, programs and services.

Council Policy 7.2.4 - Relationships with Outside Groups (RWOG)

This Policy provides a consistent approach, via a special agreement, for non-CDBG-eligible groups to seek City funding support. Groups eligible for supplemental support via the RWOG policy are those that:

"... provide a community service, or promote an informed interest in the City's objectives, services, facilities and programs for the benefit of its residents and businesses, and/or have [as their] purpose the raising of funds and provision of financial support for the City's programs, and comply with the First Amendment, pertinent federal and state laws, as well as City ordinances."

The RWOG policy does not specify funding criteria or cite a funding source.

DISCUSSION

In addition to this request, consistent with past years, SVL anticipates submitting (in late summer 2012) a Fiscal Year 2012/13 request for in-kind services estimated at \$6,900 and a commitment from the City to enroll two City staff members in the Leadership Sunnyvale program at a 50% discounted rate of \$800 each.

In-kind services totaling \$6,900 include use of City facilities and City staff presentations at leadership classes. (see RTC 11-210, Agreements Between the City of Sunnyvale and Silicon Valley Leadership to Provide Leadership Sunnyvale Training Program) for a similar request approved by Council for FY 2011/12. For more information on Leadership Sunnyvale, go to www.leadershipsunnyvale.org.

SERVICE LEVEL IMPACT

SVL's leadership training is consistent with the City of Sunnyvale's Community Vision Goals and Policies. This service is not offered by the City, nor is it included in current budgeted service levels.

FISCAL IMPACT

This Budget Supplement would earmark \$6,000 for SVL to continue Leadership Sunnyvale in FY2012/13, and would be identified in the General Fund for reimbursement to SVL for services provided.

ALTERNATIVES

- 1. Approve the SVL funding request for \$6,000 of Outside Group Funding for FY 2012/13.
- 2. Do not approve the SVL funding request for \$6,000 of Outside Group Funding for FY2012/13.
- 3. Approve a reduced funding amount of Outside Group Funding for SVL for FY2012/13.
- 4. Other direction as provided by Council.

STAFF RECOMMENDATION

No staff recommendation.

SVL leverages the City's Outside Group Funding support to provide leadership training for civic engagement that the City does not provide. SVL has experienced declining enrollments over the past four years, and in FY2011/12 did not meet its target performance measure of 18 participants. Additionally, like many nonprofits, the economic recession has been challenging, with expenses outpacing revenues in FY2011/12. SVL is exploring additional sources of funding to address the revenue decline.

Prepared by:	1 1
Ann	A hel
- Corr	- Gyp
Coryn Campbell,	ssistant to the City Manager

Robert Walker

Reviewed by:

Assistant City Manager

Reviewed by:

Grace K. Leung, Director of Finance

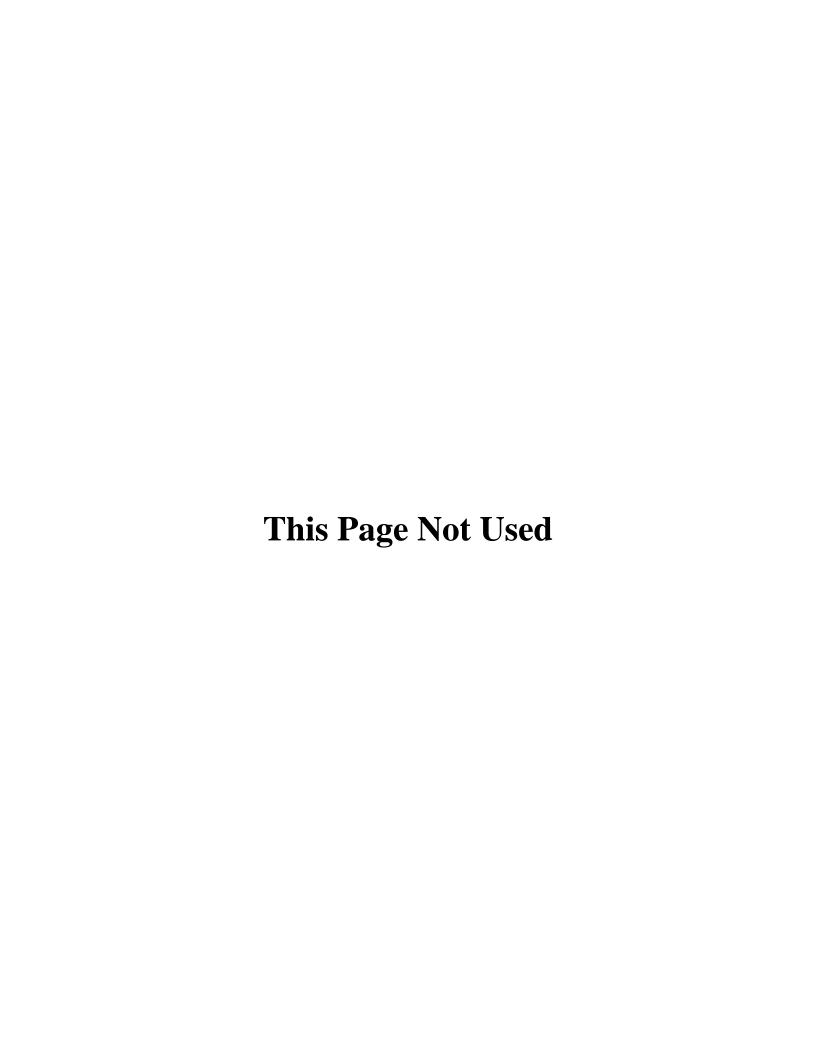
City Manager's Recommendation

[] Approve Budget Supplement for funding

[] Do Not Approve Budget Supplement for funding

No Recommendation

Gary M. Luebbers City Manager



SUBJECT: Consideration of Funding for 2012 Priority Study Issues

BUDGET SUPPLEMENT REQUEST SUMMARY

When Council adopted the 2012 Tentative Council Meeting Agenda Calendar, Council deferred taking action on six priority study issues that require additional funding. As has been the case over the past several years, study issues that require additional funding are considered within the context of the City Manager's Recommended Budget in the form of this budget supplement. The six study issues are: Preparation of Peery Park Specific Plan, Community and Operational Greenhouse Gas Inventory, Community Solar Program, Comprehensive School Traffic Study, Reliable Electrical Power Options, and Downtown Parking and Maintenance Management Program.

BACKGROUND

On February 28, 2012, Council adopted the 2012 Tentative Council Meeting Agenda Calendar and deferred taking action on six priority study issues that require additional funding. The six study issues are described in the Report to Council (RTC 12-049). This report is included with this supplement (Attachment A). Also included are the study issue papers for each issue (Attachments B-G).

EXISTING POLICY

7.1A.1 Development of the Budget and Resource Allocation Plan

A.1.14 Final actions on study items with significant financial impacts should be withheld until they can be made in the full context of the annual budget process.

DISCUSSION

While the City continues to see better than expected recovery in its revenue sources from the recent recession, significant pressure remains on the City's budget. With the likely loss of approximately \$134 million in loan repayments from the Redevelopment Agency due to its dissolution, the City must still be prudent in extending new spending commitments. Further, with recent cuts to services, as funding becomes available to allocate, there are many priority projects and services competing for these limited resources. As such, it is essential that any available funding goes to the highest priority initiatives, and it is with this perspective that funding recommendations are made with respect to the six study issues that require funding.

SERVICE LEVEL IMPACT

Funding any or all of these issues will not impact current service levels. However, because there are a number of competing service and project priorities, to the extent studies are funded, other service-level restorations may not be feasible.

FISCAL IMPACT

The cost of each study issue, as well as staff's evaluation and recommendation, is as follows:

- Preparation of Peery Park Specific Plan The updated cost of this study, which includes an EIR, is approximately \$500,000. Staff is currently applying for a grant that would ideally cover 50% of the cost of the study. The remaining 50% would be funded by an outside source, with staff having already identified a likely candidate. It is recommended that this study only move forward if grant and/or outside funding is secured.
- Community and Operational Greenhouse Gas Inventory This issue will cost \$30,000 to study and is a good candidate for grant funding. It is recommended that this study only be completed if grant funding is secured.
- Community Solar Program This issue will cost \$20,000 to study and is a good candidate for grant funding. It is recommended that this study only be completed if grant funding is secured.
- Comprehensive School Traffic Study Staff believes that leveraging previously completed studies related to school traffic could reduce the cost of this study from \$500,000 to \$200,000. Currently, there is no grant funding available for this study; however, this study can be done in phases. It is recommended that \$100,000 of General Fund monies be appropriated to begin the first phase of study in FY 2012/13, with the remaining amount being programmed in a future year as part of the next projects budget cycle. In the interim, staff will continue to seek grant funding for the remaining amount needed to complete the project.
- Reliable Electrical Power Options There is currently no funding source identified for this \$165,000 study. However, there has been direct progress made to increase the reliability of the power options in the Moffett Park area, as PG&E has recently completed needed upgrades. Prior to moving forward on any study related to reliable electrical power options, staff recommends a joint study session with PG&E and the Moffett Park businesses to evaluate how well the upgrades have met the needs of the business owners and whether more action is required. Further, staff will do additional research in support of the study

regarding comparable municipal operations, including start-up and operating costs. Upon completion of these two courses of action, City Council will be better situated to determine scope and related costs of such an endeavor, and whether funding should be appropriated to proceed.

• Downtown Parking and Maintenance Management Program – This issue will cost \$25,000 to study and would be funded by the General Fund. It is recommended that this study be completed, as there is potential for long-term revenue generation resulting from the development of a downtown parking management program.

ALTERNATIVES

- 1. Approve Study Issue CDD 08-11C: Preparation of Peery Park Specific Plan, contingent upon securing grant and/or outside funding to cover the cost of the study.
- 2. Approve Study Issue ESD 12-01: Community and Operational Greenhouse Gas Inventory, contingent on securing grant funding to cover the cost of the study.
- 3. Approve Study Issue ESD 12-04: Community Solar Program, contingent on securing grant funding to cover the cost of the study.
- 4. Approve Study Issue DPW 09-01: Comprehensive School Traffic Study, with the first \$100,000 in funding coming from the General Fund for the first phase of the study and the remainder being programmed into the long-term plan as a part of the next projects budget cycle.
- 5. Approve the interim alternatives to proceeding with Study Issue DPW 10-09: Reliable Electrical Power Options, as covered in the Fiscal Impact section of this report.
- 6. Approve Study Issue DPW 12-05: Downtown Parking and Maintenance Management Program, providing funding from the General Fund to cover the cost of the study.
- 7. Other direction as provided by Council.

STAFF RECOMMENDATION

Staff recommends approval of alternatives:

- 1. Approve Study Issue CDD 08-11C: Preparation of Peery Park Specific Plan, contingent upon securing grant and/or outside funding to cover the cost of the study.
- 2. Approve Study Issue ESD 12-01: Community and Operational Greenhouse Gas Inventory, contingent on securing grant funding to cover the cost of the study.
- 3. Approve Study Issue ESD 12-04: Community Solar Program, contingent on securing grant funding to cover the cost of the study.

- 4. Approve Study Issue DPW 09-01: Comprehensive School Traffic Study, with the first \$100,000 in funding coming from the General Fund for the first phase of the study and the remainder being programmed into the long-term plan as a part of the next projects budget cycle.
- 5. Approve the interim alternatives to proceeding with Study Issue DPW 10-09: Reliable Electrical Power Options, as covered in the Fiscal Impact section of this report.
- 6. Approve Study Issue DPW 12-05: Downtown Parking and Maintenance Management Program, providing funding from the General Fund to cover the cost of the study.

Reviewed by:

Grace K. Leung, Director of Finance

Prepared by: Drew Corbett, Budget Manager

City Manager's Recommendation

Approve Budget Supplement for funding or further action as recommended by staff

Do Not Approve Budget Supplement for funding

[] Modify staff's recommendation

Gary M. Luebbers
City Manager

Attachments:

- A. RTC 12-049
- B. Study Issue CDD 08-11C
- C. Study Issue ESD 12-01
- D. Study Issue ESD 12-04
- E. Study Issue DPW 09-01
- F. Study Issue DPW 10-09
- G. Study Issue DPW 12-05



NO: <u>12-049</u>

Council Meeting: February 28, 2012

SUBJECT: Adoption of 2012 Tentative Council Meeting Agenda Calendar

BACKGROUND

In February of each year Council reviews the year's proposed Tentative Council Meeting Agenda Calendar (TCMAC), which notes scheduled Council meeting dates, including dates for presentations of the priority study issues ranked by Council at the Study/Budget Issues Workshop.

EXISTING POLICY

Council Policy 7.3A.1: Utilize the General Plan as the City's principal long-range planning tool; utilize the Resource Allocation Plan and Program Outcome Statements as the City's principal mid-range planning tool; and utilize the Council Study Calendar as the City's principal short-range planning tool.

DISCUSSION

Since the February 3 workshop, staff has assessed its ability to undertake the priority issues, taking into consideration departmental workloads and available resources. The *Study Issues Priorities List by Department* (Attachment A) shows the Council ranking for each new issue, and indicates the department's intended start date and Council presentation date for "above-the-line" study issues. Those items falling "below the line" are typically considered deferred and brought back to Council for consideration at the following year's Study/Budget Issues Workshop. However, this year all ranked issues are "above the line" and scheduled for study.

The proposed Council presentation dates, and dates for proposed study sessions, are noted on the 2012 Tentative Council Meeting Agenda Calendar (TCMAC), Attachment B. If there are study issues <u>not</u> scheduled for study sessions that Council believes should be, or scheduled study sessions that are unnecessary, Council should so indicate at this time.

The 2012 TCMAC notes routine and mandatory items, study sessions, state and national conferences, holidays, and special events or meetings. Dates when Council meetings are <u>not</u> scheduled are also noted. Similar to previous years, placeholders have been inserted for Planning items such as permits, development applications, and appeals. Additional items, including study sessions and other special meetings may be added to the calendar as more information becomes known about the complexity of certain issues, or as new items arise.

Every effort will be made to keep study issues on track to meet the approved Calendar; however, scheduled dates are tentative. To assist Councilmembers in

Adoption of 2012 Tentative Council Meeting Agenda Calendar February 28, 2012 Page 2 of 3

responding to inquiries or concerns from constituents, staff will continue to advise Council of revisions to the Calendar. The Calendar is maintained and updated weekly on the City's website and is included in Council agenda meeting packets.

Studies Revised at the Workshop

The following study issues were reviewed by Council at the Study/Budget Issues Workshop and, after Council discussion, resulted in staff action to amend, clarify or expand the scope of the studies. Changes are noted below.

ESD 12-04 Community Solar Program

Based on Council action, the scope of this study issue will be amended to move Part B to *DPW 10-09 Reliable Electrical Power Options*.

DPW 10-09 Reliable Electrical Power Options

Based on Council action, the scope of this study issue will be amended to include Part B of *ESD 12-04 Community Solar Program*. Staff expanded the scope of this study to include an option to develop a City-constructed large solar array and sell shares in the project to community members.

ESD 11-01 Ban the Use of Expanded Polystyrene (EPS) Food Containers
Based on Council discussion, the scope of this study will be amended to explore all options to constrain the use of expanded polystyrene (EPS) food containers.

Study Issues without Designated Council Presentation Dates

The completion dates for three "above-the-line" study issues noted in the *Study Issues Priorities List by Department* (Attachment A) are noted as "To Be Determined (TBD)" due to external factors or the need for additional City funding as noted below.

ESD 12-04 Community Solar Program and ESD 12-01 Community and Operational Greenhouse Gas Inventory rely entirely, or in part, on grant funding. As such, a date for presentation to Council cannot be determined at this time. Staff is seeking the necessary grant funding and will update Council as appropriate regarding the status of relevant grant application processes.

OCM 10-04C Civic Center Buildings: Renovate, Replace, or Relocate? A completion date for this study issue is dependent on further resolution of uncertainties at the Town Center.

FISCAL IMPACT

The six study issues noted below require additional funding, and consistent with last year's practice will be considered within the context of the City's overall fiscal situation as a budget supplement included in the City Manager's FY 2012/13 Recommended Budget.

- CDD 08-11C Preparation of Peery Park Specific Plan
- ESD 12-01 Community and Operational Greenhouse Gas Inventory

- ESD 12-04 Community Solar Program
- DPW 09-01 Comprehensive School Traffic Study (Combined SI's School TDM Opportunities & School Zone Traffic Controls and Enforcement)
- DPW 10-09 Reliable Electrical Power Options
- DPW 12-05 Downtown Parking and Maintenance Management Program

PUBLIC CONTACT

Public contact was made by posting the Council agenda on the City's official-notice bulletin board outside City Hall, at the Sunnyvale Senior Center, Community Center and Department of Public Safety; and by making the agenda and report available at the Sunnyvale Public Library, the Office of the City Clerk and on the City's Web site.

ALTERNATIVES

- 1) Council approves the 2012 *Tentative Council Meeting Agenda Calendar* as submitted (Attachment B).
- 2) Council modifies the 2012 *Tentative Council Meeting Agenda Calendar*, and adopts as modified.
- 3) Other direction as approved by Council.

RECOMMENDATION

Staff recommends Alternative No. 1) Council approves the 2012 *Tentative Council Meeting Agenda Calendar* as submitted (Attachment B).

Reviewed by:

Robert Walker, Assistant City Manager

Prepared by: Coryn Campbell, Assistant to the City Manager

Reviewed by:

Grace Leung, Director of Finance

Prepared by: Drew Corbett, Budget Manager

Approved by:

Gary M. Luebbers City Manager

Attachments

- A. Study Issues Priorities List by Department
- B. 2012 Tentative Council Meeting Agenda Calendar

All Departments

New - Above the line

Start Dt.	Council Dt.	Council Rank	Number	Title	Work Dt. Study Dt.	Lead Manager
02/06/12	07/17/12	1	CDD 12-11	Consider Adding Criminal Background Checks to Below Market Rate (BMR) Program Qualification Process		De Frenchi, Ernie 730-2784
02/27/12	09/11/12	2	CDD 12-09	Pedestrian Plans for ITR Areas		Ryan, Trudi 730-7435
04/02/12	10/30/12	3	CDD 12-06	Regulations for Telecommunication Facilities Located in the Public Right of Way		Ryan, Trudi 730-7435
04/23/12	11/20/12	4	CDD 12-05	Food Truck Location and Operation Requirements		Ryan, Trudi 730-7435
05/21/12	12/18/12	5	CDD 12-10	Consideration of Non-residential Parking Requirements		Ryan, Trudi 730-7435
03/05/12	08/14/12	6	CDD 12-03	Cultural Heritage of Sunnyvale		Ryan, Trudi 730-7435
TBD	TBD *	1	ESD 12-04	Community Solar Program		Tovar, Melody 730-7808
03/15/12	11/13/12	2	ESD 11-01	Ban the Use of Expanded Polystyrene (EPS) Food Containers (formerly DPW 11- 01)		Bowers, Mark 730-7421
TBD	TBD *	3	ESD 12-01	Community and Operational Greenhouse Gas Inventory		Tovar, Melody 730-7808
02/09/12	08/14/12	1	LCS 12-02	Review Effectiveness of Existing Art in Private Development Policies and Practices		Steward, Nancy 730-7342
02/06/12	03/06/12	1	OCM 12-02	Consider Moving From Odd-Year Elections to Even- Year Elections		Franco Simmons, Kathleen 730-7474

03/01/12	08/14/12	1	DPS 12-02	Explore Tools for Resolving Interior Hoarding Conditions at Residential Properties	Gunvalsen, Christy 730-7255
02/06/12	03/20/12	2	DPS 12-01	Taxicabs: Franchises, Regulation, and Enforcement	Drewniany, Steve 730-7123
07/01/12	02/26/13	1	DPW 10-09	Reliable Electrical Power Options	Rogge, Mark 730-7426
07/01/12	10/16/12	2	DPW 12-05	Downtown Parking and Maintenance Management Program	Witthaus, Jack 730-7330
07/01/12	12/04/12	3	DPW 09-01	Comprehensive School Traffic Study (Combined SI's School TDM Opportunities & School Zone Traffic Controls and Enforcement)	Witthaus, Jack 730-7330
03/01/12	05/22/12	4	DPW 12-01	Bicyclist Anti- Harrassment Ordinance	Witthaus, Jack 730-7330

Continuing

Planned Comp. Dt.	Status	Number	Title	Lead Manager
07/31/12	Above the line	CDD 09-12C	BMR In Lieu Fee Requirements Modification	Ise, Suzanne 730-7698
11/20/12	Above the line	CDD 11-07C	Comprehensive Sign Code Revisions	Ryan, Trudi 730-7435
06/01/13	Above the line	CDD 10-06C	Toolkit for Commercial/Residential Mixed Use Development	Ryan, Trudi 730-7435
12/01/13	Above the line	CDD 08-11C	Preparation of Peery Park Specific Plan	Ryan, Trudi 730-7435
11/13/12	Above the line	ESD 09-14C	Joint Powers Authority (JPA) Approach to Countywide Recycling & Waste Reduction Programs and Services	Bowers, Mark 730-7421
TBD	Above the line	OCM 10-04C	Civic Center Buildings: Renovate, Replace, or Relocate?	Campbell, Coryn 730-7475

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MARCH 2012

Date	Time		Department
March 6 Tuesday	5:10 p.m.	SPECIAL COUNCIL MEETING – CLOSED SESSION Conference with Labor Negotiator pursuant to Government Code Section 54957.6; Negotiators: Teri Silva, Director of Human Resources/Gary Luebbers, City Manager; Communication Officers Association	HR
	5:30 p.m.	SPECIAL COUNCIL MEETING – CLOSED SESSION Closed Session pursuant to Government Code Section 54956.9(a) and (c) Conference with Legal Counsel – Existing Litigation and Initiation of Litigation Case name: Wachovia Bank vs. Downtown Sunnyvale Residential, LLC, et al., Santa Clara County Superior Court Case No. 1-09-CV-153447 and one potential case	OCA
	7 p.m.	COUNCIL MEETING	
		Initial Phase of Regional Recycled Water Inter-tie Project and Approval of Budget Modification No. XX Staff Contact: John Stufflebean, (408) 730-7954	ESD
		Discussion Regarding Governor Brown's Pension Proposal Staff Contact: Grace Leung, (408) 730-7398	FIN
		Consider Moving from Odd-Year Elections to Even-Year Elections (Study Issue) Staff Contact: Kathleen Franco Simmons, (408) 730-7474	ОСМ
March 10-14		NATIONAL LEAGUE OF CITIES CONGRESSIONAL CITIES CONFERENCE - Washington, D.C.	
March 13 Tuesday		NO COUNCIL MEETING SCHEDULED (National League of Cities Congressional Cities Conference March 10-14, 2012)	
March 20 Tuesday	5:15 p.m.	SPECIAL COUNCIL MEETING – CLOSED SESSION Conference with Labor Negotiator pursuant to Government Code Section 54957.6; Negotiators: Teri Silva, Director of Human Resources/Gary Luebbers, City Manager; Sunnyvale Employees Association	HR

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6 p.m.	SPECIAL COUNCIL MEETING – STUDY SESSION Consider Revisions to the Zoning Code for Conversions of Mobile Home Parks to Other Uses (Study Issue) Staff Contact: Ernie DeFrenchi, (408) 730-2784	CDD
7 p.m.	COUNCIL MEETING	
	Proposed Amendments to Sunnyvale Municipal Code Chapter 9.28, Regulation of Smoking, to Include a Ban on Smoking in Parks and Outdoor Dining Areas Staff Contact: Christy Gunvalsen, (408) 730-7255	DPS
	Approval of License Agreement Between Lifetime Tennis, Incorporated and the City of Sunnyvale for the Operation and Management of Sunnyvale Tennis Centers, Including the Tennis Center Pro Shop and Food Services Staff Contact: Scott Morton, (408) 730-7596 (Rescheduled from November 29, 2011 and March 6, 2012)	DPW
	Creation of a Citizen Advisory Committee (CAC) for the Lawrence Station Area Plan, Phase II Staff Contact: Surachita Bose, (408) 730-7443	CDD
	Taxicabs: Franchises, Regulation, and Enforcement (Study Issue) Staff Contact: Steve Drewniany, (408) 730-7123	DPS

March 07	NO COUNCIL MEETING SCHEDULED	
March 27	NO COUNCIL MEETING SCHEDULED	
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APRIL 2012

Date	Time		Department
April 3 Tuesday	6 p.m.	SPECIAL COUNCIL MEETING – STUDY SESSION Review of Council Policy 5.1.3: Human Services, and Discussion of Possible Improvements Staff Contact: Suzanne Ise, (408) 730-7698 (Rescheduled from October 4, 2011 and February 28, 2012)	CDD
	7 p.m.	COUNCIL MEETING	
		SPECIAL ORDER OF THE DAY – Annual Fire Safety Poster Contest (15 minutes)	DPS
		SPECIAL ORDER OF THE DAY – National Volunteer Week	HR
		2011-7502 ARCO/Silicon Valley Fuels: Appeal of a Planning Commission decision to approve a Special Development Permit to allow the sale of beer and wine at an existing ARCO automobile service station convenience store located at 1697 S. Wolfe Rd. in a C-1/PD Zoning District (APN: 309-51-027) Staff Contact: Noren Caliva (408) 730-7637 (Rescheduled from March 6 at appellant request)	CDD
		Approval of Ordinance to Amend the Sunnyvale Municipal Code to include "Back in, Head Out Angle Parking" Staff Contact: Jack Witthaus, (408) 730-7330	DPW
		Wastewater Cost of Service Study Results Staff Contact: Tim Kirby, (408) 730-2712	FIN

April 10	NO COUNCIL MEETING SCHEDULED
Tuesday	(Spring Recess April 9-20, 2012)

April 17	
April 17	NO COUNCIL MEETING SCHEDULED
Tuesday	(Spring Recess April 9-20, 2012)

April 25-27 LEAGUE OF CALIFORNIA CITIES' LEGISLATIVE ACTION DAYS – Sacramento

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April 24 Tuesday	5:45 p.m.	SPECIAL COUNCIL MEETING – JOINT STUDY SESSION WITH PLANNING COMMISSION Project Approval Process/Authority Review for Land Use Applications Staff Contact: Trudi Ryan, (408) 730-7435 (Rescheduled from March 6)	CDD
	7 p.m.	COUNCIL MEETING Update to Green Building Program (Residential and Public Buildings) Staff Contact: Andrew Miner, (408) 730-7707	CDD

April 30 Monday	6 - 9 p.m.	SPECIAL COUNCIL MEETING
,		Board and Commission Interviews – Summer Recruitment Staff Contact: Kathleen Franco Simmons, (408) 730-7474

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MAY 2012

Date	Time		Department
May 1 Tuesday	6 p.m. – 9 p.m.	SPECIAL COUNCIL MEETING	
Tuesday	5 р.т.	Board and Commission Interviews – Summer Recruitment Staff Contact: Kathleen Franco Simmons, (408) 730-7474	ОСМ

May 8 Tuesday	6 p.m.	SPECIAL COUNCIL MEETING – STUDY SESSION	
laccaay		El Camino Real Bus Rapid Transit Project Staff Contact: Jack Witthaus, (408) 730-7330	DPW
	7 p.m.	COUNCIL MEETING	
		SPECIAL ORDER OF THE DAY – Recognition of Centennial Writing Contest Staff Contact: Lisa Rosenblum, (408) 730-7382	DLCS
		Adoption of Positions on State and Local Ballot Measures for the June 2012 Election (as necessary) Staff Contact: Coryn Campbell, (408) 730-7475	ОСМ
		FY 2012-13 HUD Action Plan Staff Contact: Suzanne Ise, (408) 730-7698 (Rescheduled from May 15, 2012)	CDD

May 15 Tuesday	5 p.m.	SPECIAL COUNCIL MEETING – CLOSED SESSION	HRD
		Public Employee Performance Evaluations - City Attorney Pursuant to Government Code Section 54957 Staff Contact: Teri Silva, (408) 730-7495 (Rescheduled from 6 p.m. May 8, 2012)	HRD
	6 p.m.	SPECIAL COUNCIL MEETING – CLOSED SESSION	
		Public Employee Performance Evaluation – City Manager Pursuant to Government Code 54957 Staff Contact: Teri Silva, (408) 730-7495	HRD
	7 p.m.	COUNCIL MEETING	
		SPECIAL ORDER OF THE DAY – DPS Special Awards (15 minutes)	DPS

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Conditional Award of Housing Mitigation Funds for Affordable	CDD
Housing Project(s)	
Dept: CDD Staff Contact: Suzanne Ise, (408) 730-7698	

May 17 Thursday	8:30 a.m.	SPECIAL COUNCIL MEETING – BUDGET WORKSHOP	
,		Review of the Recommended FY 2012/2013 Budget and Twenty-Year Financial Plan Staff Contact: Drew Corbett, (408) 730-7603	FIN

May 22 Tuesday	7 p.m.	COUNCIL MEETING	
Tuesuay		Board and Commission Appointments Staff Contact: Kathleen Franco Simmons, (408) 730-7474	OCM
		Bicyclist Anti-Harassment Ordinance (Study Issue) Staff Contact: Jack Witthaus, (408) 730-7330	DPW
		City Position on the El Camino Real Bus Rapid Transit Project Staff Contact: Jack Witthaus, (408) 730-7330	DPW
	Following Council Meeting	FINANCING AUTHORITY MEETING (as needed) Staff Contact: Tim Kirby, (408) 730-2712	FIN

May 28 HOLIDAY - MEMORIAL DAY OBSERVANCE
Monday CITY OFFICES CLOSED

May 29	NO COUNCIL MEETING SCHEDULED
Tuesday	(Follows Memorial Day holiday)

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JUNE 2012

Date	Time	OONL ZOIZ	Department
June 5 Tuesday		NO COUNCIL MEETING SCHEDULED (Presidential Primary Election date)	
-			
June 12 Tuesday	7 p.m.	COUNCIL MEETING	
Tuesuay		SPECIAL ORDER OF THE DAY – Boards and Commissions Oath of Office	OCM
		Public Hearing on FY 2012/2013 Budget and Resource Allocation Plan and Establishment of Appropriations Limit Staff Contact: Grace Leung, (408) 730-7398	FIN
		Public Hearing – Annual Review of Fees and Charges for FY 2012/2013 Staff Contact: Grace Leung, (408) 730-7398	FIN
		Adoption of Proposed FY 2012/2013 Rates for Water, Wastewater, and Solid Waste Utilities Staff Contact: Tim Kirby, (408) 730-2712	FIN
June 19	7 p.m.	COUNCIL MEETING	
Tuesday		Adoption of the FY 2012/2013 Budget, Fee Schedule, and Appropriations Limit Staff Contact: Drew Corbett, (408) 730-7603	FIN
June 26 Tuesday	6 p.m.	COUNCIL STUDY SESSION (as necessary)	

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JULY 2012

Date	Time		Department
July 3 Tuesday		NO COUNCIL MEETING SCHEDULED (Summer Recess July 2-13)	
July 4 Wednesday		HOLIDAY - 4 th of JULY OBSERVANCE CITY OFFICES CLOSED	
July 10 Tuesday		NO COUNCIL MEETING SCHEDULED (Summer Recess July 2-13)	
July 17 Tuesday	6 p.m.	SPECIAL COUNCIL MEETING (as necessary) Personnel Board Employee Nominated Seat Interviews Staff Contact: Kathleen Franco Simmons (408) 730-7474	OCM
	7 p.m.	COUNCIL MEETING	
		Consider Adding Criminal Background Checks to Below Market Rate (BMR) Program Qualification Process (Study Issue) Staff Contact: Ernie DeFrenchi, (408) 730-2784	CDD
July 24 Tuesday	6 p.m.	COUNCIL STUDY SESSION (as necessary)	
Tucsday	- !		
July 31 Tuesday	6 p.m.	SPECIAL COUNCIL MEETING – STUDY SESSION Development of New Main Library Staff Contact: Lisa Rosenblum, (408) 730-7315	LCS
	7 p.m.	COUNCIL MEETING	
		BMR In Lieu Fee Requirements Modification (Study Issue) Staff Contact: Suzanne Ise, (408) 730-7698	CDD
		Personnel Board Employee Nominated Seat Appointment Staff Contact: Kathleen Franco Simmons, (408) 730-7474	ОСМ

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OCM

AUGUST 2012

Officers

Date	Time		Department
August 7 Tuesday		NO COUNCIL MEETING SCHEDULED National Night Out	
August 14 Tuesday	6 p.m.	SPECIAL COUNCIL MEETING (as necessary)	
. 4.5.5.2.2.7		Board and Commission Interviews (as necessary) Staff Contact: Lisa Natusch, (408) 730-7595	OCM
	7 p.m.	COUNCIL MEETING	
		Review Effectiveness of Existing Art in Private Development Policies and Practices (Study Issue) Staff Contact: Nancy Bolgard Steward, (408) 730-7342	LCS
		Explore Tools for Resolving Interior Hoarding Conditions at Residential Properties (Study Issue) Staff Contact: Christy Gunvalsen, (408) 730-7255	DPS
		Cultural Heritage of Sunnyvale (Study Issue) Staff Contact: Trudi Ryan, (408) 730-7435	CDD
A		NO COLUMNIA MEETING CONFIDENCE	
August 21 Tuesday		NO COUNCIL MEETING SCHEDULED	
August 28 Tuesday	7 p.m.	COUNCIL MEETING	
		Board and Commission Appointments (as necessary) Staff Contact: Lisa Natusch, (408) 730-7595	OCM
		League of California Cities Peninsula Division Election of	OCM

Staff Contact: Coryn Campbell, (408) 730-7475

Staff Contact: Coryn Campbell, (408) 730-7475

Council dates after the month of February are proposed and are scheduled for approval by Council 2/28/12.

2012 League of California Cities Resolutions (as necessary)

Revised 2/23/2012

SEPTEMBER 2012

Date	Time		Department
September 3 Monday		HOLIDAY - LABOR DAY OBSERVANCE CITY OFFICES CLOSED	
September 4 Tuesday		NO COUNCIL MEETING SCHEDULED (Follows Labor Day Holiday)	
September 5-7		LEAGUE OF CALIFORNIA CITIES ANNUAL CONFERENCE & EXPOSITION – San Diego	
•	7 p.m.	COUNCIL MEETING	
Tuesday		SPECIAL ORDER OF THE DAY – Boards and Commissions Oath of Office	ОСМ
		Pedestrian Plans for ITR Areas (Study Issue) Staff Contact: Trudi Ryan, (408) 730-7435	CDD

September 18 Tuesday	7 p.m.	COUNCIL MEETING	
·		Ban the Use of Expanded Polystyrene (EPS) Food Containers (Study Issue) Staff Contact: Mark Bowers, (408) 730-7421 (Pending Budgetary Approval)	ESD

September 25	NO COUNCIL MEETING SCHEDULED	
Tuesday		

Revised 2/23/2012

OCTOBER 2012

		OCTOBER 2012	
Date	Time		Department
October 2 Tuesday	7 p.m.	COUNCIL MEETING Adoption of Positions on State and Local Ballot Measures (as necessary) Staff Contact: Coryn Campbell, (408) 730-7475	ОСМ
October 9 Tuesday		NO COUNCIL MEETING SCHEDULED	
October 16 Tuesday	7 p.m.	COUNCIL MEETING Downtown Parking and Maintenance Management Program (Study Issue) Staff Contact: Jack Witthaus, (408) 730-7330 (Pending Budgetary Approval)	DPW
	-		•
October 23 Tuesday	6 p.m.	SPECIAL COUNCIL MEETING – STUDY SESSION Comprehensive Sign Code Revisions (Study Issue) Staff Contact: Trudi Ryan, (408) 730-7435	CDD
	:		
October 30 Tuesday	6 p.m.	SPECIAL COUNCIL MEETING (as necessary) Board and Commission Interviews (as necessary) Staff Contact: Lisa Natusch, (408) 730-7595	ОСМ
	7 p.m.	COUNCIL MEETING Regulations for Telecommunication Facilities Located in the Public Right of Way (Study Issue) Staff Contact: Trudi Ryan, (408) 730-7435	CDD

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Department

NOVEMBER 2012

Date

Time

November 6	NO COUNCIL MEETING SCHEDULED	
Tuesday	(General Election date)	

November 13 Tuesday	7 p.m.	COUNCIL MEETING	
raccacy		Board and Commission Appointments (as necessary) Staff Contact: Lisa Natusch, (408) 730-7595	OCM
		Ban the Use of Expanded Polystyrene (EPS) Food Containers (Study Issue) Staff Contact: Mark Bowers, (408) 730-7421	ESD
		Joint Powers Authority (JPA) Approach to Countywide Recycling & Waste Reduction Programs and Services (Study Issue) Staff Contact: Mark Bowers, (408) 730-7421 (Rescheduled from September 18)	ESD

November 20 Tuesday	6 p.m.	COUNCIL STUDY SESSION Discussion of Council 2013 Intergovernmental Relations Assignments Staff Contact: Coryn Campbell, (408) 730-7475	OCM
	7 p.m.	COUNCIL MEETING	
		SPECIAL ORDER OF THE DAY – Boards and Commissions Oath of Office (as necessary)	OCM
		Comprehensive Sign Code Revisions (Study Issue) Staff Contact: Trudi Ryan, (408) 730-7435 (Rescheduled from October 30, 2012 and Study Session scheduled to October 23, 2012)	CDD
		Food Truck Location and Operation Requirements (Study Issue) Staff Contact: Trudi Ryan, (408) 730-7435	CDD

Nov. 22 & 23 HOLIDAY - THANKSGIVING OBSERVANCE CITY OFFICES CLOSED

Revised 2/23/2012

November 27 – NATIONAL LEAGUE OF CITIES CONGRESS OF CITIES

December 1 AND EXPOSITION

November 27	NO COUNCIL MEETING SCHEDULED	
Tuesday		

DECEMBER 2012

Date	Time		Department
December 4 Tuesday	5:45 p.m.	SPECIAL COUNCIL MEETING – Closed Session Public Employee Performance Evaluation – City Attorney Pursuant to Government Code 54957 Staff Contact: Teri Silva, (408) 730-7495	HRD
	7 p.m.	COUNCIL MEETING Comprehensive School Traffic Study (Study Issue) Staff Contact: Jack Witthaus, (408) 730-7330 (Pending Budgetary Approval) (Rescheduled from October 2)	DPW

December 11	NO COUNCIL MEETING SCHEDULED	
Tuesday		

December 18 Tuesday	5:45 p.m.	SPECIAL COUNCIL MEETING – Closed Session Public Employee Performance Evaluation – City Manager Pursuant to Government Code 54957 Staff Contact: Teri Silva, (408) 730-7495	HRD
	6 :30	COUNCIL STUDY SESSION	
	p.m.	Discussion of Upcoming Selection of 2013 Vice Mayor Staff Contact: Kathleen Franco Simmons, (408) 730-7474	OCM
	7 p.m.	COUNCIL MEETING	
		FY 2011/2012 Budgetary Year-End Financial Report and Comprehensive Annual Financial Report (CAFR) Staff Contact: Drew Corbett, (408) 730-7603	FIN
		Consideration of Non-Residential Parking Requirements (Study Issue) Staff Contact: Trudi Ryan, (408) 730-7435	CDD

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December 24-25

HOLIDAY - CHRISTMAS OBSERVANCE

Mon-Tues

CITY OFFICES CLOSED

December 25	NO COUNCIL MEETING SCHEDULED	
Tuesday		

December 31, 2012

Monday

HOLIDAY - NEW YEAR'S EVE OBSERVANCE

CITY OFFICES CLOSED

JANUARY 2013

Date	Time		Department
January 1, 2013 Tuesday	3	HOLIDAY - NEW YEAR'S DAY OBSERVANCE CITY OFFICES CLOSED	
January 1, 2013	3	NO COUNCIL MEETING SCHEDULED (New Year's Day)	

January 8 Tuesday	7 p.m.	COUNCIL MEETING	
		Selection of Vice Mayor for 2013 Staff Contact: Kathleen Franco Simmons, (730) 730-7474	OCM
		Annual Public Hearing – Potential Council Study Issues and Budget Issues for Calendar Year 2013 Staff Contact: Coryn Campbell, (408) 730-7475	ОСМ
		2013 City Council Intergovernmental (IGR) Assignments and Conference Delegates Staff Contact: Coryn Campbell, (408) 730-7475	ОСМ
		2013 Seating Arrangements for City Council Staff Contact: Kathleen Franco Simmons, (408) 730-7474	ОСМ

January 15 Tuesday	7 p.m.	COUNCIL MEETING	
laccay		SPECIAL ORDER OF THE DAY – Recognition of Outgoing Vice Mayor	ОСМ
		SPECIAL ORDER OF THE DAY – Ceremonial Oath of Office for Incoming Vice Mayor	ОСМ

January 21, 2013 HOLIDAY – MARTIN LUTHER KING, JR. DAY OBSERVANCE

Monday CITY OFFICES CLOSED

Revised 2/23/2012

January 22, 2013 Tuesday		NO COUNCIL MEETING SCHEDULED (Follows Martin Luther King, Jr. holiday)		
January 29	7 p.m.	COUNCIL MEETING		
Tuesday		2013 Priority Issues and Legislative Advocacy Positions Staff Contact: Coryn Campbell, (408) 730-7475	ОСМ	
		EEDDUADY 2042	,	
Date	Time	FEBRUARY 2013	Department	
February 1 Friday	8:30 AM	SPECIAL COUNCIL MEETING Study Issues/Budget Issues Workshop Staff Contact: Robert Walker, (408) 730-7458		
		Study Issues/Budget Issues Workshop	All Depts.	
		Proposed 2012 Tentative Council Meeting Agenda Calendar	OCM	
February 5 Tuesday		NO COUNCIL MEETING SCHEDULED		
February 12	6 p.m.	SPECIAL COUNCIL MEETING (as necessary)		
Tuesday		Board and Commission Interviews (as necessary) Staff Contact: Lisa Natusch, (408) 730-7595	OCM	
	7 p.m.	COUNCIL MEETING		
February 18	-	HOLIDAY – PRESIDENTS' DAY OBSERVANCE		

February 19 Tuesday		NO COUNCIL MEETING SCHEDULED (Follows Presidents' Day holiday)		
February 26	7 p.m.	COUNCIL MEETING		

Tuesday

Study/Budget Issues and Tentative Council Meeting

Agenda Calendar 2012

Staff Contact: Coryn Campbell, (408) 730-7475

CITY OFFICES CLOSED

Monday

Revised 2/23/2012

Board and Commission Appointments (as necessary) OCM

Staff Contact: Lisa Natusch, (408) 730-7595

Reliable Electric Power Options (Study Issue) DPW Staff Contact: Mark Rogge, (408) 730-7426

(Pending Budgetary Approval)

(Rescheduled from December 4, 2012)

TO BE SCHEDULED IN 2012				
Date February/ March 2012	Consideration of Proposed Amendments to the Below Market Rate (BMR) Ordinance Pertaining to For-Sale Housing Units (Sunnyvale Municipal Code 19.66) Staff Contact: Ernie DeFrenchi, (408) 730-2784 (Rescheduled from December 13, 2011)	CDD		
February/ March 2012	Joint Meeting with City Council and Sunnyvale School District Board	OCM		
TBD	Civic Center Buildings: Renovate, Replace or Relocate? (Study Issue)	OCM		
TBD	Mary Avenue Street Space Allocation Study Staff Contact: Jack Witthaus (408) 730-7330 (Rescheduled from October 18, 2011)	DPW		
TBD	Reliable Electrical Power Options (Study Issue) Staff Contact: Mark Rogge, (408) 730-7426 (Pending Budgetary Approval) (Rescheduled from February 7, 2012)	DPW		
TBD	Community Solar Program (Study Issue) Staff Contact: Melody Tovar, (408) 730-7808 (Pending Budgetary Approval)	ESD		
TBD	Community and Operational Greenhouse Gas Inventory (Study Issue) Staff Contact: Melody Tovar, (408) 730-7808 (Pending Budgetary Approval)	ESD		
TENTATIVELY SCHEDULED ITEMS IN 2013				
Date 6/1/2013	Toolkit for Commercial/Residential Mixed Use Development (Study Issue) Staff Contact: Trudi Ryan, (408) 730-7435 (Rescheduled from May 2012 TBD)	CDD		
12/1/2013	Preparation of Peery Park Specific Plan (Study Issue) Staff Contact: Trudi Ryan, (408) 730-7435	CDD		

Attachment AATTACHMENT B

DRAFT TENTATIVE COUNCIL MEETING AGENDA CALENDAR – 2012

Revised 2/23/2012

(Pending Budgetary Approval) (Rescheduled from 2012 TBD)

PLEASE NOTE:

This Tentative Council Meeting Agenda Calendar lists Public Hearings/General Business Items - Consent Calendar Items are NOT included.

Notation for an item that is rescheduled will remain on the calendar for one week before it is removed from the calendar.

Proposed Continuing Council Study Issue

Number

CDD 08-11C

Status

Above the line

Calendar

2012

Year

Title Preparation of Peery Park Specific Plan

Lead

Community Development

Department

Element or Land Use and Transportation Element

SubElement

1. What are the key elements of the issue?

Peery Park is one of Sunnyvale's older industrial neighborhoods and is located in a prime location that is served by two major freeways as well as Central Expressway. In addition, it is located near the proposed new NASA Ames Research Center (which hopes to focus on the convergence of bio-technology, information technology and nano-technology) and the cluster of research and development facilities in the adjacent area of Mountain View. As a result of the advantages mentioned above, it could be beneficial to the City to focus reinvestment in the area which could result in increased revenues through increased property tax as well as sales and use taxes.

For the City of Sunnyvale to be competitive in the Silicon Valley economy, we must continue to develop new Class A office buildings. The reinvestment to Class A type office buildings is dependent on allowing a higher FAR. Class A office buildings are most likely to be built when allowable Floor Area Ratios (FAR) are at least 50%

The Peery Park study would be in two phases. The first step would be to evaluate the infrastructure (transportation, water, sewer, etc.) and determine what types of improvements may be needed for various levels of development. This information would be presented to the Planning Commission and City Council. The Council could determine that further study is not needed, or direct staff to proceed with the second phase of preparation of appropriate environmental review and documentation and a Specific Plan. This study would look at the type of industrial development in Peery Park (primarily Class B and C) and examine the opportunity to recycle and upgrade the older buildings to Class A structures. Techniques such as higher FARs (such as in the Futures Industrial Sites) and a Development Reserve (as in the Moffett Park Specific Plan) would be evaluated. Other techniques that may encourage reinvestment in the Peery Park area will also be explored. Brokers and property owners who work in the Peery Park area have indicated that in-place zoning and streamlined project reviews are key items for facilitating reinvestment.

2. Current Status:

October 2011: The project is currently on hold due to budget issues. In

Attachment B

2009-2010 staff completed initial preliminary work, and included Peery Park in grant applications to be considered an Innovation Zone; no grant was awarded. Work needed to be completed includes: an RFP for consulting firms to assist in completing the Specific Plan and environmental review, including the scope of work for traffic studies will be sent to several companies. Major Peery Park firms have been identified, as well as determining the area to be covered by the Specific Plan. Staff has recently identified a potential for property owners to fund the study and is exploring this option. The study could then proceed if there is sufficient interest from the Peery Park community. Based on the keen interest in redevelopment in the Peery Park area, staff is optimistic that there will be a sufficient level of support. The previous budget amount was \$300,000, however the costs have likely increased.

3. Estimated consultant hours for completion of the study issue

Managers	Role	Manager			Н	lours		
	Lead	Ryan, Trudi	•		Mgr CY2: Staff CY2:	0 0		
	Interdep	Berry, Kathryn	Mgr CY1: Staff CY1:		Mgr CY2: Staff CY2:	0 0		
	Interdep	Rogge, Mark	Mgr CY1: Staff CY1:		Mgr CY2: Staff CY2:	0 0		
	Interdep	Verceles, Connie	Mgr CY1: Staff CY1:		Mgr CY2: Staff CY2:	0 0		
	Interdep	Witthaus, Jack	Mgr CY1: Staff CY1:		Mgr CY2: Staff CY2:	0 0		
	Total Hou Total Hou	rs CY1: 390 rs CY2: 0						
	Reviewed	by						
	Departme		Date					
	Approved	l by						
	City Mana	ager		Da	ate			

2012 Council Study Issue

ESD 12-01 Community and Operational Greenhouse Gas Inventory

Lead Department Environmental Services

History 1 year ago None 2 years ago None

1. What are the key elements of the issue? What precipitated it?

This study issue was initiated by the Sustainability Commission. Based on a recommendation from staff, it is now the combination of two study issues proposed by the Sustainability Commission to recommended the 1) study a method for tracking of all forms of energy and water use and recovery across City operations utilizing existing City resources to the extent practicable and 2) set up a process to perform a Community Greenhouse Gas (GHG) Inventory annually.

This study would consider options to accurately track and report data necessary to complete a greenhouse gas emissions inventory, of which energy and water are major components. It is appropriate to combine these study issues because the tool to collect information for a Community GHG would also support Operational data collection. The approach would also support the Climate Action Plan (CAP) goals and actions, and allow centralized data collection for direct reporting and measurement in relation to the CAP.

A number of cities and organizations track community and operational data necessary for GHG inventories using specialized software and/or in-house personnel. This study would identify in more detail:

- Current energy and water tracking procedures across operations
- Exisiting policies regarding City energy and water use
- Computer software programs that could provide consolidated, centralized data collection and reporting
- Various options regarding existing capabilities vs. external options to track this data and related costs.
- Current baseline information which the City can use to track progress in the future

2. How does this relate to the General Plan or existing City Policy?

Policy 3.1.1 Water Resources — Goals, Policies and Action Strategies

GOAL A: Water Supply - Acquire and manage water supplies so that existing and future reasonable demands for water, as projected in the 20-year forecast, are reliably met.

Policy A.1: Manage water supply to meet demands for potable water through the effective use of water supply agreements.

GOAL B: Water Conservation - Promote more efficient use of the City's water resources to reduce the demands placed on the City's water supplies

Administrative Policy Manual Chapter 6 - Facilities & Equipment Article 4

Section 1. Purpose. To reduce the level of energy consumption at City owned facilities or by City operated equipment, where possible, for conservation of energy related resources.

Council Policy 3.5.1 - Energy

It is the policy of the City of Sunnyvale that the City will:

Attachment C

- Minimize energy consumption in City operations
- Promote the development of alternative energy resources and support the enhancement of existing technologies
- Provide for efficient vehicular movement on City streets
- Promote alternative modes of transportation to the single-occupant gasoline powered automobile such as mass transit, carpooling, bicycling and walking
- Use energy efficient street light and traffic signal systems
- Reduce energy consumption through Land Use and Community Design Policies
- Utilize alternative energy sources at the Sunnyvale Water Pollution Control Plant
- Support installation of cost-effective energy efficiency measures in municipally owned buildings and facilities
- Support Federal, State, and other Local agency energy-related legislation when consistent with this policy
- Support efforts to provide affordable, reliable, diverse, safe, and environmentally acceptable power to the citizens and businesses of Sunnyvale

Policy 3.7.1 Air Quality — Goals, Policies and Action Statements

Goal 3.7A. Improve Sunnyvale's Air Quality and reduce the exposure of its citizens to air pollutants.

Goal 3.7C. Make a contribution towards improving regional air quality.

Policy 1.1.7 Environmental Quality Regulations

POLICY PURPOSE:

The California Environmental Quality Act of 1970, as amended, ("CEQA") requires cities and other units of local government to adopt objectives, criteria and procedures for the evaluation of projects and the preparation of environmental impact reports.

Policy 7.2.1 Community Engagement — Goals, Policies and Action Strategies

GOAL A: ACHIEVE A COMMUNITY IN WHICH ALL COMMUNITY MEMBERS ARE WELL INFORMED ABOUT LOCAL ISSUES, CITY PROGRAMS AND SERVICES.

U.S. Mayors' Climate Protection Agreement - endorsed by City Council in September, 2007 (RTC 07-301):

- Strive to meet or beat the Kyoto Protocol targets in their own communities, through actions ranging from anti-sprawl land-use policies to urban forest restoration projects to public information campaigns;
- Urge their state governments, and the federal government, to enact policies and programs to meet or beat the greenhouse gas emission reduction target suggested for the United States in the Kyoto Protocol -- 7% reduction from 1990 levels by 2012; and
- Urge the U.S. Congress to pass the bipartisan greenhouse gas reduction legislation, which would establish a national emission trading system

3. Origin of issue

Board or Commission Sustainability Commission

4. Staff effort required to conduct study Moderate

Briefly explain the level of staff effort required

Attachment C

A consultant could be utilized to identify the necessary resources and scope of data to conduct a GHG inventory. This would reduce the amount of staff time to research what is available and the most efficient systems for data collection tools. Staff would evaluate the options provided by the consultant and initiate the RFP process which would facilitate the City's study. Since there is significant competition in this field the RFP process would likely yield proposals that include capabilities, capital and operating costs associated with resource tracking and providing the City the information necessary to decide further action.

- 5. Multiple Year Project? No Planned Completion Year 2012
- 6. Expected participation involved in the study issue process?

Does Council need to approve a work plan?

No

Does this issue require review by a Board/Commission?

Yes

If so, which?

Sustainability Commission

Is a Council Study Session anticipated?

No

7. Briefly explain if a budget modification will be required to study this issue

Amount of budget modification required 30000

Explanation

Financing is required for consultant services to identify software options, data collection scope and evaluate the feasibility of the options. \$30,000 to be appropriated from grant funds received.

8. Briefly explain potential costs of implementing study results, note estimated capital and operating costs, as well as estimated revenue/savings, include dollar amounts

Are there costs of implementation? Yes

Explanation

Staff does not have the tools to collect and monitor Community GHG measures. This study would identify the potential capital and operating costs incurred by the City if it were to conduct a greenhouse gas inventory annually. Various options and the costs associated with the purchase of an off-the-shelf or customized GHG tracking tool and operating expenses would be determined for ongoing staff support based on the identified option. The study would also identify any ancillary expenses including licensing and subscription fees, service agreements or other costs required for ongoing support to implement the study recommendation. Cost savings may be realized through the capacity of the City to conduct its own GHG analysis and avoid hiring a consultant to conduct the analysis in the future. Some savings may also be realized by having an increased ability to identify and target energy and cost savings opportunities identified through the tool. Costs may be reduced or offset through an RFP process. There are many vendors providing services related to this area who could submit proposals identifying the scope and cost of various GHG Inventory options.

9. Staff Recommendation

Staff Recommendation Support (Subject to grant funding)

If 'Support', 'Drop' or 'Defer', explain

Staff supports the study contingent on grant funding. The study facilitates the City's efforts to evaluate data necessary to show compliance with Climate Action Plan goals and policies facilitating the CEQA streamlining process. By identifying the appropriate options the

Attachment C

City can also target areas that will achieve the greatest level of impact for cost savings and greenhouse gas reductions. The two original study issues have been combined because the data sets are similar, if not identical for each of the studies. It would therefore make more sense to identify one tool that could achieve the goals of both study issues. Staff also recommends that this study be conducted after the adoption of the CAP, since the CAP policies will better define the data collection needs of the tool.

Reviewed by

Approved by

epartment Director

Date

City Mahager

Date

ESD 12-04 Community Solar Program

Lead Department Environmental Services

History 1 year ago None 2 years ago None

1. What are the key elements of the issue? What precipitated it?

This study issue was initiated by the Sustainability Commission to examine whether there is any benefit for the City to sponsor a community solar program for Sunnyvale residents.

While there are multiple options for such a program, the study would examine the following two options: A) A volume buying program open to community members who choose to join a pool to take advantage of volume buying discounts for solar technology. Volume discounts and savings are generally based on the size of the pool of participants, the more participants in the pool, the greater the discount; or B) The City would construct a large solar array and sell shares in the project to community members.

Many communities have adopted Community Solar Programs at various different levels. Some provide a financing mechanism, like the City of Berkeley's Berkeley First Program, while others have provided different resources including education, outreach and non-monetary support to encourage solar energy use in the community.

2. How does this relate to the General Plan or existing City Policy?

Policy 1.1.9 Sustainable Development and Green Buildings

This policy is designed to encourage sustainable development throughout the City of Sunnyvale, to provide education and information to the community, and to serve as an acknowledgement by the City Council of the importance of sustainable development concepts and practices.

POLICY STATEMENT

It is the policy of the City to encourage new and remodeled development within the City to incorporate sustainable design principles in the following disciplines:

- Sustainable Sites
- Water Efficiency
- Energy and Atmosphere Materials and Resources
- Indoor Environmental Quality

The City of Sunnyvale adopts the following policy statements in recognition of the importance of sustainable development:

Private Development

- 1. Provide education and outreach to residents, businesses, and development community.
- 2. New residential construction shall be encouraged to use the Alameda County Waste Management Authority's Home Remodeling: Green Building Guidelines for green building design and construction techniques.
- 3. Provide incentives for industrial/office development to incorporate green building design practices.

Policy 2.3.1 Housing and Community Revitalization — Goals and Policies

Goal F- Maintain sustainable neighborhoods with quality housing, infrastructure and open space that fosters neighborhood character and the health of residents.

Policy F.6 Encourage use of sustainable and green building design in new and existing housing.

3. Origin of issue

Board or Commission Sustainability Commission

4. Staff effort required to conduct study Moderate

Briefly explain the level of staff effort required

The level of staff support would be moderate. A consultant will be necessary to study the options and feasibility of a volume buying program or the sale of shares in a City owned and operated solar array. The study will address the costs and logistics associated with these program options, including the legal, financial, regulatory and implementation issues that may result from the City's sponsorship of either option.

- 5. Multiple Year Project? No Planned Completion Year 2013
- 6. Expected participation involved in the study issue process?

Does Council need to approve a work plan?No **Does this issue require review by a Board/Commission?**Yes

If so, which? Sustainability Commission

Is a Council Study Session anticipated? No

7. Briefly explain if a budget modification will be required to study this issue

Amount of budget modification required 20000

Explanation

Financing is required for consultant resources to complete the study. Staff will explore grant funding opportunities. \$20,000 to be appropriated from grant funds received.

8. Briefly explain potential costs of implementing study results, note estimated capital and operating costs, as well as estimated revenue/savings, include dollar amounts

Are there costs of implementation? Yes

Explanation

The cost of implementation will vary based on the selected option. Volume buying programs for residents currently exist in the marketplace. Costs associated with the City sponsoring a program may include the cost of outreach and education, level of agency sponsorhip and whether the City would coordinate a RFP process and facilitate recruitment of participants. The actual costs would be identified by the study. The cost for the City to construct a solar array and sell shares to community members would require a large capital outlay. Costs could be recovered based on the buy-in share price offered to community member. A result of the study would be a cost recovery analysis for this type of program. An option that will also be explored is opportunities to offset the cost of implementing either program through external funding, including grants and public/private/nonprofit funding opportunities.

9. Staff(Recommendation (Subject to Grant Funding)

Attachment D

If 'Support', 'Drop' or 'Defer', explain

Staff supports this study contingent on grant funding. Community Solar Programs are becoming popular in many communities and there is an increased interest in solar power from commercial and residential interests. The City has made an effort to attract green businesses of which solar is a major component. This study is consistent with the City's goals and has the potential to positively impact the community environmentally, socially and economically. Grant funding in the solar industry is becoming increasingly available.

11 -8 -11 Date

Reviewed by

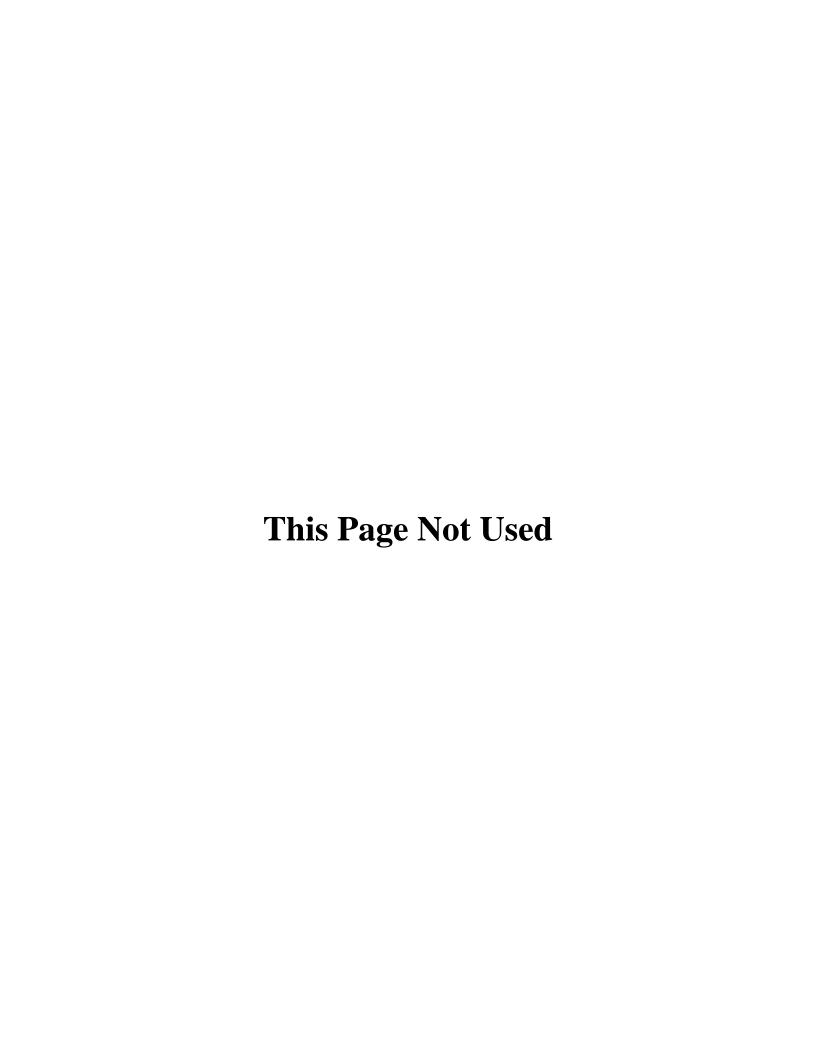
Parartment Director

Approved by

City Manager

Date

11-11-11



2012 Council Study Issue

DPW 09-01 Comprehensive School Traffic Study (Combined SI's School TDM Opportunities & School Zone Traffic Controls and Enforcement)

Lead Department Public Works

History 1 year ago Deferred 2 years ago Above the line

1. What are the key elements of the issue? What precipitated it?

This issue would comprehensively investigate and evaluate school traffic in Sunnyyale from both an operational and programmatic perspective. Three primary areas will be assessed: Transportation Demand Management (TDM), traffic controls, and traffic enforcement. Travel patterns and vehicle and pedestrian conditions at schools, including mode choice, alternative transportation resources, pedestrian patterns, location of pedestrian facilities (especially crosswalks), driving behaviors (especially speeding, right of way compliance and illegal turns), and speed controls will be assessed. For TDM, the study would look at appropriate levels of resources for the City to invest in encouraging effective TDM for schools within the City. The study would look at interfaces between school district and City operations, and opportunities for the City to invoke regulations or encourage TDM to school commuters. The outcome of the TDM evaluation would be recommendations for policy, actions, and resources for a transportation demand management program targeted at City schools. For traffic controls and enforcement, the study would identify whether a set of actions exists beyond current traffic controls and enforcement resources to improve school zone traffic flow and enhance pedestrian safety. This study would include a review of the applicability of CVC 22358.4 provisions regarding lowering of speed limits in school areas. The purpose of the study is to consider concerns that school area loading and unloading is chaotic in many areas and that a high proportion of parents drive their children to school. TDM, additional controls and/or enforcement may improve efficiency and safety.

As per Council action at the January 29, 2010 Study Issues Workshop, this study is the result of merging DPW 09-01, School Transportation Demand Management Opportunities, and DPW 10-08 School Zone Traffic Controls and Enforcement.

2. How does this relate to the General Plan or existing City Policy?

Land Use and Transportation Element Goal C3, Attain a transportation system that is effective, safe, pleasant and convenient.

3. Origin of issue

Council Member(s)

Hamilton, Howe

Board or Commission

4. Staff effort required to conduct study Major

Briefly explain the level of staff effort required

This study would involve a citywide, school by school analysis of three significant topic areas - programmatic traffic demand actions, engineering/traffic control actions, and enforcement actions. Considerable field investigations, design efforts, and study of operating protocols would be involved. Significant coordination with school districts, individual schools, PTA's and other

Attachment E

stakeholders would be necessary. Such a comprehensive effort would require staffing augmentation by consultants and involvement of staff from several disciplines.

5. Multiple Year Project? Yes Planned Completion Year 2013

6. Expected participation involved in the study issue process?

Does Council need to approve a work plan?

No

Does this issue require review by a Board/Commission?

Yes

if so, which?

Bicycle and Pedestrian Advisory

Commission

Is a Council Study Session anticipated?

No

7. Briefly explain if a budget modification will be required to study this issue

Amount of budget modification required 500000

Explanation

A total of 28 schools would be targeted by the study. Staff estimates 200 consultant hours per school would be required for data collection, meetings with stakeholders, and development of school-specific action plans. A budget modification of approximately \$500,000 would be required. There would be staff time implications to the Department of Public Works and the Department of Public Safety.

8. Briefly explain potential costs of implementing study results, note estimated capital and operating costs, as well as estimated revenue/savings, include dollar amounts

Are there costs of implementation? Yes

Explanation

Should a TDM program be adopted, this could involve capital improvements to direct traffic or improve alternative transportation routes to schools. An ongoing program involving elements such as ridematching, walking school buses, or bike safety courses would require resources to manage the program, provide educational and promotional materials, etc. This study could also result in recommendations for new traffic controls at schools Citywide. This could represent a capital investment of considerable scope. The study could also result in recommendations for additional traffic enforcement or crossing guard resources, which can have a significant operating cost.

9. Staff Recommendation

Staff Recommendation Drop

If 'Support', 'Drop' or 'Defer', explain

Staff believes this issue is largely operational, and that a significant portion of the responsibility for school traffic should fall on school districts rather than the City. The City does, however, currently direct available resources to address school traffic issues as they arise. Also, the City, in partnership with the County Public Health Department, recently submitted a successful grant application for a comprehensive school traffic demand management program that will address many of the issues raised in the proposed study issue. This program will use a collaborative process to reach a minimum of 80% of Sunnyvale schools to design and implement transportation demand management programs and identify other measures that can be implemented within existing resource constraints. City staff from the Department of Public

Attachment E

Works and the Department of Public Safety are participating in the project, including site specific workshops with school staff and parents to design and implement transportation measures.

Reviewed by

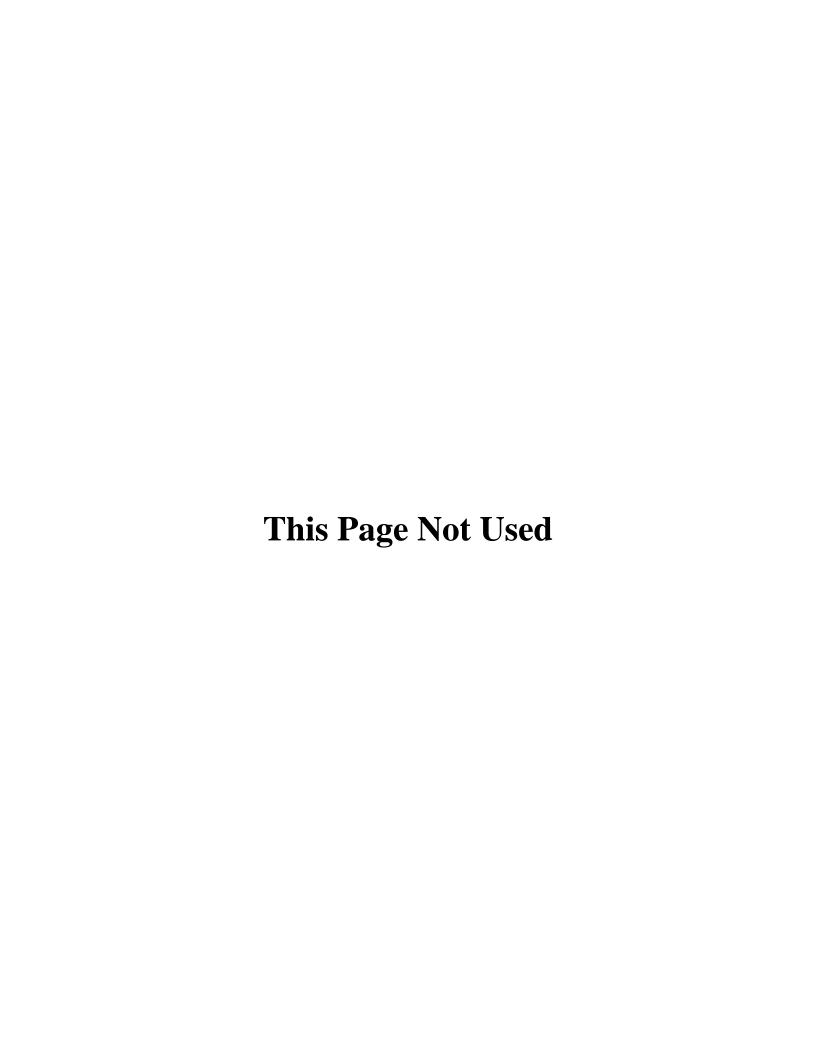
1 10-3-1

Department Director

Approved by

City Manager

Date



Attachment F

2012 Council Study Issue

DPW 10-09 Reliable Electrical Power Options

Lead Department Public Works

History 1 year ago Deferred 2 years ago Deferred

1. What are the key elements of the issue? What precipitated it?

This study issue was proposed by Vice Mayor Moylan and supported by Councilmember Hamilton at the December 8, 2009 study session on the City's Economic Development Program. A major factor in locating businesses within Sunnyvale or relocating out of Sunnyvale is the availability of reliable electrical power, or lack thereof. Businesses have raised concerns about frequent power outages and general reliability of the PG&E utility, affecting their operations. PG&E has indicated that the poor condition and or inadequacy of the local distribution system is a cause of power failures.

This study issue would consider options to provide a better, more reliable power system in the City of Sunnyvale. Some options to explore are: whether the City may provide its own power system; whether the City can purchase and wheel power through existing distribution systems, what role the City can play in getting the local power distribution system improved; and other options that will further or satisfy the goals of providing reliable, cost-effective power.

This study issue was ranked for study in 2010 and 2011, however, it was not funded in either fiscal year budget. As requested by Council, staff worked with the Moffett Park Business and Transportation Association to see if they would fund this study. While there was great interest in the study they also did not identify any funding. Therefore, this study issue is being brought back for Council consideration as part of the 2012 study issues process.

2. How does this relate to the General Plan or existing City Policy?

X. ROBUST ECONOMY: To retain, attract and support strong and innovative businesses, which provide quality jobs for the city's workforce, tax revenue to support public services, and a positive reputation for Sunnyvale as a center of creativity and productivity.

Sunnyvale sits in the very center of the Silicon Valley, world renowned for its innovative and entrepreneurial spirit. The businesses which have grown up in the community bring wealth to its residents and cutting edge products to the world market. But the competition for such businesses, among the cities of the region and among similar regions throughout the world, is intense. To maintain its position of predominance, Sunnyvale must continue to provide opportunities for strong and innovative businesses, both large and small, including start-up companies and headquarters of large successful companies, to locate in the city; and it must strengthen its reputation as a business friendly community.

3. Origin of issue

Council Member(s) Vice Mayor Moylan, Councilmember Hamilton

Board or Commission Sustainability Commission

4. Staff effort required to conduct study Major

Briefly explain the level of staff effort required

Staff would write scopes of work and conduct a Request for Proposals to hire a legal consultant, versed in CPUC, and Energy Law, as well as an electrical power system engineering consultant to

Attachment F

consider feasibility, costs, and reccomendations on opportunities that would serve the City and business community. Staff would also provide information, oversight, and review, concluding with a report, presentation, and study session.

- 5. Multiple Year Project? Yes Planned Completion Year 2013
- 6. Expected participation involved in the study issue process?

Does Council need to approve a work plan? No

Does this issue require review by a Board/Commission? Yes

If so, which? Sustainability Commission

Is a Council Study Session anticipated? No

7. Briefly explain if a budget modification will be required to study this issue

Amount of budget modification required 165000

Explanation

This study is estimated to take approximately 260 to 300 hours of staff time to administer consultant contract(s). A power systems consultant would be hired to research information and evaluate options. Legal expertise, familiar with Public Utilities Commission and other power related regulations would be hired to coordinate regulatory and environmental compliance. The consultant hours are estimated at 1040 hours or about \$165,000.

8. Briefly explain potential costs of implementing study results, note estimated capital and operating costs, as well as estimated revenue/savings, include dollar amounts

Are there costs of implementation? Yes

Explanation

Costs to improve the power distribution system or to establish the City as a power supplier are unknown at this time. Entering the market as a new power utility would have considerable start up costs and may subject the City and consumers to substantial financial risk.

9. Staff Recommendation

Staff Recommendation Defer

If 'Support', 'Drop' or 'Defer', explain

In the current economy there may be no good funding source to seriously study and consider options related to power reliability. Although the study may reveal several opportunities for improvement they would likely have additional cost. The study may prompt issues that would provide PG&E with the incentive to upgrade the system at their cost. However, there are no guarantees that the study would result in significant changes.

As directed by Council in 2001, staff looked into the issue of a long-term energy solution as part of research efforts on Energy Strategies for Sunnyvale (RTC 01-288 dated August 7, 2001.) Staff found that a power plant, or "peaker plant" (smaller capacity plant) was not feasible in Sunnyvale.

Recently staff participated in the Joint Venture Silicon Valley's initiative for a Moffet Park Smart Grid. This study and potential project would leverage federal Department of Energy funds through the Lawrence Berkeley Laboratory. The "Moffet Park Smart Grid" would involve new power distribution, power consumption, power generation, and power storage with data to anticipate and respond to variable power demands in a more efficient manner. The goal would be to create a grant-funded demonstration project in the area north of Highway 101 between from Mountain View

Attachment F

to the City of Santa. This effort may alleviate the need for Sunnyvale to do its own power reliability study.

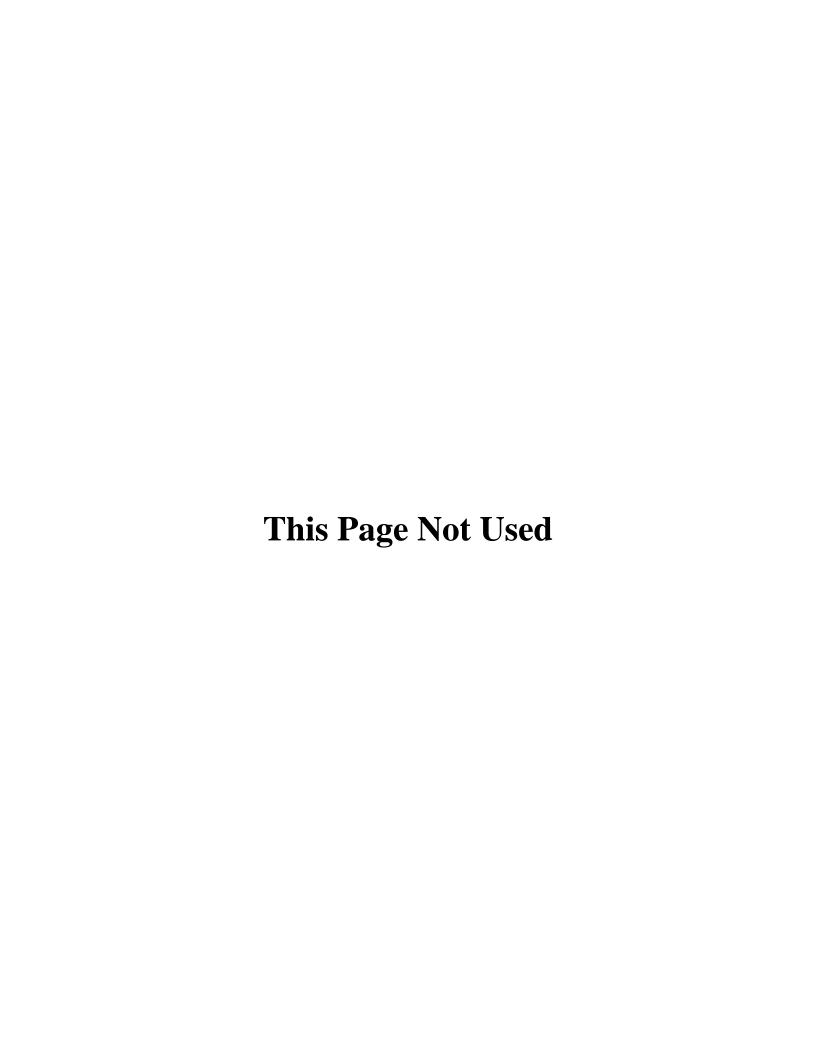
Reviewed by

Department Director

Approved by

City Manager

Date



2012 Council Study Issue

DPW 12-05 Downtown Parking and Maintenance Management Program

Lead Department Public Works

History

1 year ago None

2 years ago None

1. What are the key elements of the issue? What precipitated it?

This study would frame a program to implement self-paid parking systems for Caltrain commuters and downtown employees in order to support maintenance of parking areas, sidewalks, landscaping and other street amenities. Parking lots located near the Mathilda overpass have been used for contractor staging and have been unavailable. With completion of the Mathilda overpass in early 2012, additional parking resources will become available. Parking along Hendy Avenue adjacent to the Caltrain Station will also be evaluated. The study would be focused on implementing parking management and paid parking at selected City-owned parking lots near the Caltrain station.

2. How does this relate to the General Plan or existing City Policy?

Land Use and Transportation Element C3.6.2, Promote private and public transportation demand management.

3. Origin of issue

City Staff Public Works

4. Staff effort required to conduct study Moderate

Briefly explain the level of staff effort required

Research would be required to identify required infrastructure, costs, operating parameters, and required operating resources. Outreach to downtown businesses would be a component of the study. Development of an operating plan and an expenditure program would occur.

- 5. Multiple Year Project? Yes Planned Completion Year 2013
- 6. Expected participation involved in the study issue process?

Does Council need to approve a work plan?

No
Does this issue require review by a Board/Commission?

No

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...

If so, which?

Is a Council Study Session anticipated?

Yes

7. Briefly explain if a budget modification will be required to study this issue

Amount of budget modification required 25000

Explanation

Staff believes that it may be helpful to enlist the services of a parking management expert to consult with on the establishment of a parking management program.

8. Briefly explain potential costs of implementing study results, note estimated capital and operating costs, as well as estimated revenue/savings, include dollar amounts

Attachment G

Are there costs of implementation? Yes

Explanation

There would be capital costs for the procurement and installation of parking equipment and signage which could be as much as \$150,000. These initial costs would be offset by revenue from parking fees. Staff estimates payback for initial installation could be realized in five years or less if parking occupancies are as high as current levels. Ongoing operating costs would be estimated for enforcement and collections staffing and could potentially be offset by revenue. Net income could be utilized for maintenance expenditures of parking lots and streetscape in the downtown area.

9. Staff Recommendation

Staff Recommendation Support

If 'Support', 'Drop' or 'Defer', explain

Staff believes that downtown parking demand, particularly in the Caltrain area, provides a potentially significant source of revenue for maintenance of parking facilities and streetscape. Implementing a paid parking program will also allow for management of parking demand through variable pricing, which will increase the efficiency of parking lot use.

Reviewed by

Department Director

City Manager

Approved by

Date