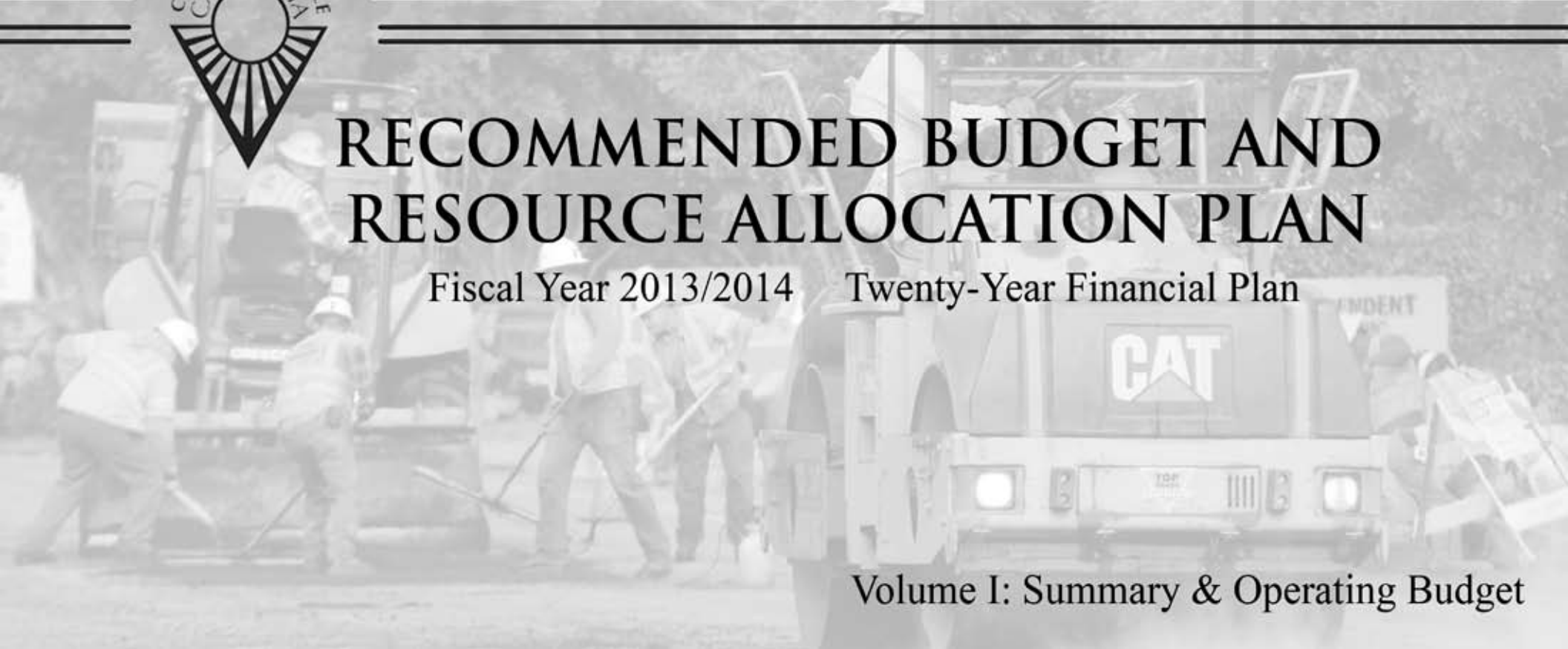




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RECOMMENDED BUDGET AND RESOURCE ALLOCATION PLAN

Fiscal Year 2013/2014 Twenty-Year Financial Plan



Volume I: Summary & Operating Budget

**Budget
Summary**

**CITY OF SUNNYVALE
FY 2013/14 BUDGET SUMMARY**

Revenue Sources:

Property Tax	49,025,162	
Refuse Collection and Disposal Service Fees	38,650,034	
Water Supply and Distribution Fees	35,181,928	
Sales Tax	33,643,158	
Wastewater Management Service Fees	27,322,979	
Transient Occupancy Tax	8,588,303	
Sale of Property	7,840,000	
Workforce Investment Act Grant	7,400,000	
Utility Users Tax	6,954,918	
Permits and Licenses	6,871,518	
Franchise Fees	6,559,287	
Other Fees and Services	4,645,063	
Other Taxes	4,258,300	
Miscellaneous Revenues	4,206,071	
Park Dedication Fee	4,018,248	
Golf and Tennis Fees	3,625,350	
State Highway Users Tax (Gas Tax)	3,621,655	
Recreation Service Fees	3,322,799	
Rents and Concessions	2,788,054	
Housing Mitigation Fee	2,000,000	
State Shared Revenues	1,818,104	
Traffic Impact Fee	1,738,358	
Federal Grants	1,505,966	
Interest Income	1,337,121	
Reimbursement from County	1,232,697	
SMaRT Station Revenues	1,231,020	
Fines and Forfeitures	1,125,936	
Community Development Block Grant	916,844	
Other Agencies Contributions	474,777	
HOME Grant	295,000	
Sense of Place Fee	200,000	
Special Assessment	188,831	
Use of Reserves		\$12,545,673
Total Revenue Sources*		<u><u>\$285,133,155</u></u>

* Excludes internal service fund revenues.

**CITY OF SUNNYVALE
FY 2013/14 BUDGET SUMMARY**

EXPENDITURES:

Operating Budget:

Office of the City Attorney		\$1,937,706
Office of the City Manager		\$4,139,741
Community Development Department		
Building Safety	2,823,399	
Planning	2,314,538	
Housing and CDBG Program	1,234,548	
Community Development Department Management	414,037	
Total Community Development Department	414,037	\$6,786,523
NOVA Workforce Services Department		\$7,029,031
Finance Department		
Utility Billing	2,253,114	
Accounting and Financial Services	1,787,057	
Purchasing	1,256,691	
Treasury Services	1,073,702	
Financial Management and Analysis	968,855	
Budget Management	677,382	
Total Finance Department	677,382	\$8,016,800
Human Resources Department		\$3,576,685
Library and Community Services Department		
Arts and Recreation Programs and Operation of Recreation Facilities	8,240,695	
Library	8,074,706	
Youth, Family and Child Care Resources	1,077,569	
Total Library and Community Services Department	1,077,569	\$17,392,971
Public Safety Department		
Police Services	27,040,599	
Fire Services	26,636,206	
Public Safety Administrative Services	5,554,526	
Investigation Services	5,488,323	
Community Safety Services	3,555,860	
Communication Services	3,119,392	
Records Management and Property Services	1,965,845	
Fire Prevention Services	1,770,725	
Personnel and Training Services	1,616,379	
Total Public Safety Department	1,616,379	\$76,747,854

**CITY OF SUNNYVALE
FY 2013/14 BUDGET SUMMARY**

Operating Budget: (Continued)

Public Works Department

Neighborhood Parks and Open Space Management	8,801,206	
Pavement, Traffic Signs and Markings, Street Sweeping, and Roadside Easement	4,957,092	
Golf Course Operations	3,495,391	
Transportation and Traffic Services	1,985,115	
Street Tree Services	1,905,048	
Land Development - Engineering Services	1,141,053	
Street Lights	1,082,571	
Public Works Administration	711,215	
Concrete Maintenance	391,658	
Downtown Parking Lot Maintenance	64,668	
Total Public Works Department	<u>64,668</u>	\$24,535,017

Environmental Services Department

Solid Waste Management*	33,320,606	
Water Resources	27,251,916	
Wastewater Management	10,153,625	
Regulatory Programs	2,141,670	
Sanitary Sewer Collection System	2,040,443	
Storm Water Collection System	455,979	
Total Environmental Department	<u>455,979</u>	\$75,364,238

Total Operating Budget**

\$225,526,565

* Solid Waste Management includes the City's share of SMaRT Station operating expenditures.

** Excludes internal service fund operating budget.

**CITY OF SUNNYVALE
FY 2013/14 BUDGET SUMMARY**

Projects Budget:	
Capital Projects	\$4,227,253
Special Projects	\$7,130,818
Infrastructure Projects	\$35,163,874
Outside Group Funding	\$274,300
Council Service Level Set-Aside	\$39,000
Project Administration	\$2,673,707
Total Projects Budget	<u>\$49,508,952</u>
Other Expenditures:	
Debt Service	\$7,182,908
Lease Payments	\$2,203,483
Equipment	\$604,124
Budget Supplements	\$107,123
Total Other Expenditures	<u>\$10,097,638</u>
Total Expenditures	<u>\$285,133,155</u>
Total Recommended Budget	<u><u>\$285,133,155</u></u>

**Financial Plan -
General Fund**

GENERAL FUND

The General Fund is used by the City to account for all financial resources except those required by law or practice to be accounted for in another fund. It supports many of the most visible and essential City services such as police, fire, road maintenance, libraries, and parks and open space maintenance. General government support functions are also included in this fund, and their costs are apportioned through the use of in-lieu fees to other City funds. Because the General Fund receives the preponderance of its revenue from taxes, it has been the most affected by voter-approved initiatives and State legislative actions. As a result of such action over the past two decades, revenues to the General Fund are significantly less than they would have otherwise been. Additionally, the state of the regional economy has a direct effect on the General Fund.

The General Fund has a very close relationship with several other funds. Those funds are the Youth and Neighborhood Services Fund, the Gas Tax Fund, the Internal Service Funds, the Capital Projects Fund, and the Infrastructure Renovation and Replacement Fund. In each case, the condition of these funds has a direct bearing on the General Fund because the General Fund is a significant source of financial support. The relationship between these various funds, where appropriate, will be discussed as a part of the General Fund, as well as in the review of each of these individual funds.

• General Fund Revenues

Revenue Estimation Methodology

All revenue assumptions and projections are reviewed and revised each fiscal year. Further, considerable analysis is undertaken to identify the key elements that impact our major revenue sources so that the projection methodology is as reliable as possible over the long-term. Historical data underscores the fact that a significant swing in revenues can occur due to economic cycles, as these cycles have produced very different revenue yields to the City in a number of major categories. Projecting revenues based on the high point of the economic cycle could overstate the City's financial position significantly for future years and could result in spending patterns that cannot be sustained. Conversely, projecting revenues from the lowest point of the economic cycle could understate the long-term financial position of the City and cause unnecessary service reductions.

Each revenue source has its unique characteristics that have been used to make projections. In general, estimates of actual revenue and trend data for each major source are used to calculate projections for the next two years. For the balance of the financial plan, however, projections are based on the history of each revenue, modified for present circumstances. Following the adoption of each long-term financial plan, the major revenue sources are monitored throughout the budget year to detect any change in patterns or circumstances.

General Fund Major Revenue Sources

Five key sources generate nearly 78% of the City's General Fund revenues (excluding property sale proceeds). These sources are Property Tax, Sales Tax, Transient Occupancy Tax, Utility Users Tax/Franchise Fees, and development-related taxes and fees. The FY 2012/13 Adopted Budget projected growth for each of these revenue sources, except development-related taxes and fees, over expected FY 2011/12 results. Because development-related taxes and fees were expected to come in at a level that was well above normal and not considered sustainable, original projections for FY 2012/13 for these revenue sources were reduced, although the reduced projection was still approximately \$2 million above historical averages. When final FY 2011/12 revenues were received, results were better than expected for all major revenue sources, including development-related revenues and fees, which exceeded updated estimates by 12%, and Transient Occupancy Tax, which exceeded updated estimates by 6%.

As FY 2012/13 has unfolded, Transient Occupancy Tax and development-related taxes and fees have continued to exceed expectations, with Transient Occupancy Tax revenues expected to finish the year up nearly 14% over FY 2011/12, and development-related taxes and fees down only slightly from the previous year's near record high. Property Tax revenues are also expected to exceed expectations, although some Property Tax revenue in FY 2012/13 will be one-time

revenue. Excluding the one-time portion, Property Tax is expected to be up nearly 7%. While Sales Tax is also expected to grow by just over 2% in FY 2012/13, the growth is not as high as was originally projected, as the updated FY 2012/13 estimate is approximately \$450,000 lower than the original estimate. Utility Users Tax/Franchise Fees are expected to be down slightly from FY 2011/12.

Our projections for FY 2013/14 and beyond vary based on the revenue source. For development-related taxes and fees and Transient Occupancy Tax, which are both currently tracking above a sustainable level, FY 2013/14 projections reflect a reduction in revenues towards an updated baseline amount, with modest growth factored in thereafter. Property Tax is projected to experience healthy growth over the next three years before growth returns to more historical levels. Sales Tax growth is also expected to be strong in FY 2013/14, with modest growth projected thereafter. Utility Users Tax/Franchise Fees are expected to rebound in FY 2013/14 and then also see modest annual growth from there.

The table on the following page reflects projected sources of General Fund revenues for FY 2013/14 and compares those sources with the FY 2012/13 revised projections. Actual revenues for FY 2010/11 and FY 2011/12 are also included.

General Fund Revenues					
Revenue Source	2010/11 Actual	2011/12 Actual	2012/13 Revised Projection	2013/14 Proposed Projection	% Change 2013/14 over 2012/13
Property Tax	42,356,100	43,407,026	49,362,825	49,025,162	-0.68%
Sales Tax	29,228,078	30,345,514	31,039,146	32,236,373	3.86%
Development-Related Revenue	7,306,662	13,968,981	13,500,000	9,000,000	-33.33%
Transient Occupancy Tax	6,589,448	7,777,583	8,856,790	8,588,303	-3.03%
Utility Users Tax	6,805,668	6,830,496	6,568,703	6,954,918	5.88%
Franchises	6,246,832	6,372,876	6,402,284	6,559,287	2.45%
Inter-Fund Revenues	11,293,118	9,492,381	10,814,027	5,657,789	-47.68%
Service Fees	2,617,962	3,372,219	6,546,172	6,182,170	-5.56%
Rents and Concessions	2,012,835	2,039,816	2,538,767	2,362,637	-6.94%
Other Revenue	9,042,608	8,576,907	11,218,642	8,422,907	-24.92%
In-Lieu Charges and Transfers	9,192,356	9,438,200	10,895,200	8,713,960	-20.02%
SUBTOTAL	132,691,667	141,621,999	157,742,556	143,703,509	-8.90%
Sale of Property	0	0	8,000,000	7,400,000	-7.50%
TOTAL RESOURCES	132,691,667	141,621,999	165,742,556	151,103,509	-8.83%

In the following sections are detailed discussions of the City's five major revenue sources, including explanations of the revenue forecasts for FY 2013/14 and beyond. Discussions of several other revenue sources of particular note follow.

Property Tax

Property Tax represents the largest source of General Fund revenue, estimated to be about 34% of all General Fund revenues in FY 2013/14. For each dollar of Property Tax

paid by property owners in Sunnyvale, approximately \$0.17 is now allocated to the City of Sunnyvale. This amount is up from the previous \$0.13, which the City received prior to the implementation of the VLF Swap discussed below.

The City's Property Tax revenue consists of several categories. Secured Tax, which represents the vast majority of the overall Property Tax, is the tax on real property and the structures on that real property. Unsecured Tax represents the tax on appurtenances such as furniture, machinery, and equipment. Supplemental Tax is the result of reassessing the value of real property when there is a change of ownership or new construction is completed after the official lien date. Other sources of Property Tax revenue come from Unitary Tax, which is assessed by the State Board of Equalization on property such as utilities or railroad lines, and Tax Delinquencies.

Property Tax has also been the revenue most affected by voter initiatives and legislative actions. With approval of Proposition 13 in 1978, Property Tax revenues were reduced by two-thirds and thereafter limited to 2% annual increases or the Consumer Price Index (CPI), whichever is less. In the early 1990s, the State legislature permanently shifted a larger portion of the Property Tax to schools. This shift was made to the State's Educational Revenue Augmentation Fund (ERAF) to backfill a portion of the State's obligation for school funding. This original "ERAF shift" results in an annual loss to the City of Sunnyvale of approximately \$9 million.

In FY 2004/05 and FY 2005/06 the State shifted an additional \$4.1 million over those two years from Sunnyvale Property Tax to the ERAF as part of a solution to its ongoing budget crisis (ERAF III). Also included in the State Budget deal with local governments in FY 2004/05 was a permanent redistribution of two of the City's revenue sources. Under this agreement, the Vehicle License Fee (VLF) rate for cities was permanently reduced from 2% to 0.65%. For FY 2004/05, the VLF that the City would have gotten at the 2% rate was calculated and this amount was added to our Property Tax base through transfers from the ERAF. In FY 2005/06, the City began to receive our portion of VLF revenues at the lower rate of 0.65%, while the Property Tax base was adjusted to reflect its new, permanent base.

Overall FY 2013/14 Property Tax revenues are expected to be down slightly when compared to FY 2012/13; however, that is the result of two non-recurring items that occurred in FY 2012/13 that will be discussed in more detail later in this section. Overall, the outlook for Property Tax is positive, with expectations of increased assessed valuations in both the residential and commercial sectors driving revenue growth.

Secured Tax, which accounts for approximately 90% of total Property Tax revenue, is expected to increase significantly over the next three fiscal years. While the residential market is expected to continue its generally steady growth pattern, the commercial sector is expected to rebound sharply over the next three years as substantial assessed value is added

to the City's Property Tax roll due to the strong demand for commercial leases and the significant increase of commercial building square footage in Sunnyvale. Overall, the combined residential and commercial growth rate is expected to be 5.1% in FY 2013/14, 5.5% in FY 2014/15, and 5.5% in FY 2015/16. After that, growth is expected to continue at the historical average of approximately 4% annually.

In addition, the Secured Property Tax base has been increased with the dissolution of the RDA. After the payment of enforceable obligations, the former property tax increment will be distributed as Property Tax to all applicable taxing agencies, and \$29.7 million has been programmed into the long-term financial plan to account for the City's expected allocation. In FY 2012/13, the distribution of the former property tax increment is expected to provide \$3 million in revenue to the City; however, this is one of the two non-recurring items mentioned previously. Under normal circumstances, the City would have expected to receive a distribution of approximately \$1.2 million in former tax increment in FY 2012/13. The additional \$1.8 million is the City's share of \$14 million in loan repayments it had previously received from the RDA that the State Department of Finance has determined the City was not eligible to receive. As of the publishing of the FY 2013/14 Recommended Budget, this issue has not been resolved. Based on what the City knows at this time, the General Fund's long-term financial plan reflects a \$14 million payment to the State, with the City receiving its share of the

distribution to the taxing agencies of that payment, which is expected to be \$1.8 million.

Two other important elements of Property Tax revenue are the Unsecured Property Tax and Supplemental Property Tax rolls. Due to the strong demand for commercial and office space in Sunnyvale, which should increase the need for the business property that generates Unsecured Property Tax, this revenue source is expected to be higher than average for FY 2013/14, at \$2.6 million, before returning to a more historical average in FY 2014/15 and growing modestly from there.

The Supplemental Property Tax roll reflects properties that are sold or transferred after the official lien date. Supplemental assessments pick up the higher or lower value on the property immediately by using a floating lien date, and the added or reduced assessed value is placed on a separate Property Tax bill. Revenue from the supplemental roll is dependent strictly upon timing of sales and thus is difficult to forecast. Another factor that makes this revenue source difficult to forecast is the fact that it is a pooled revenue at the County level. Therefore, all Supplemental Property Tax collected by the County is allocated to the cities based on a formula and not on transactions within each jurisdiction. As such, the significant valuation declines and foreclosures in other parts of the county have impacted the City of Sunnyvale's Supplemental Property Tax revenues. Over the past several years, the City has seen a sharp drop in Supplemental revenues, with revenues going

from \$1.3 million in FY 2007/08 to \$175,000 in FY 2010/11. Supplemental Tax began to rebound in FY 2011/12, as the City received \$625,000 in revenue. FY 2012/13 is expected to be slightly up from FY 2011/12, but going forward Supplemental Tax is projected to recover to its historical average of approximately \$1 million by FY 2013/14 and then increase modestly from there throughout the remainder of the long-term plan.

Another component of the City's Property Tax, the administrative fee the County of Santa Clara charges to collect and distribute Property Tax, warrants mention because of a court ruling in FY 2012/13 that resulted in a refund of a portion of the last six years' fees, as well as a reduced fee going forward.

In FY 2006/07, counties throughout the State of California, including the County of Santa Clara, significantly increased their administrative fee for collecting and distributing Property Tax revenues to cities. State Revenue and Tax Code allows counties to collect an administrative fee equivalent to 1% of collections, and because two State actions, the "Triple Flip" and the Vehicle License Fee (VLF)/Property Tax swap, essentially increased the amount of Property Tax going to the cities, the counties asserted the significant increase in the administrative fee was warranted.

Widely challenged by cities throughout California, the issue came to resolution during FY 2012/13, as the California

Supreme Court ruled that the counties' interpretation of SB 1096, which was the law implementing the Triple Flip and the VLF swap, was incorrect as it related to administrative fees. Specifically, the law stated the counties could collect actual costs to administer the Triple Flip and the VLF swap, but it did not state that the additional Property Tax revenue received by the cities could be counted toward the standard administrative fee.

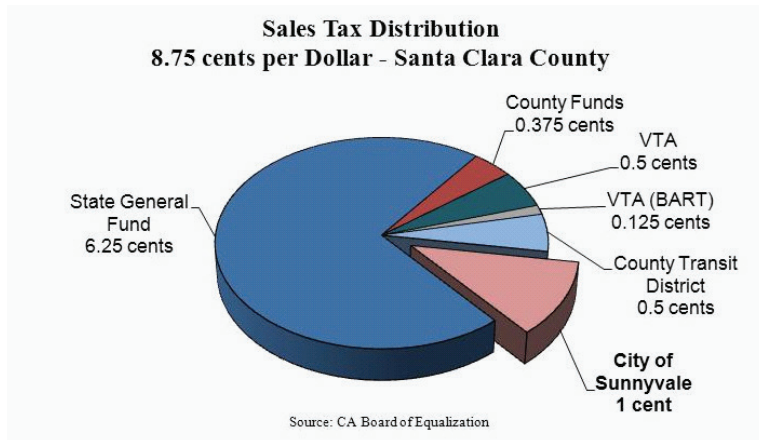
The City of Sunnyvale received a \$1.2 million refund in FY 2012/13 for the inflated administrative fee it paid for the past six years. More importantly, the baseline Property Tax Administrative Fee for our 20-year plan has been reduced significantly, as our updated FY 2012/13 administrative fee is expected to be \$402,000, which is much lower than the \$700,000 paid by the City in FY 2011/12.

Sales and Use Tax

Sales and Use Tax (Sales Tax) represents the second largest source of revenue to the General Fund. Sales Tax is expected to make up 22% of budgeted revenues in FY 2013/14.

Sales and Use Tax also represents one of the General Fund's most volatile revenue sources, with drastic swings over the past decade. In FY 2000/01, Sales Tax was the General Fund's largest revenue source, constituting 32% of total revenue at \$36.3 million. Following the bust in the technology industry, Sales Tax revenue plummeted to \$22.8 million by FY 2002/03. Over the next four fiscal years Sales Tax rebounded, hitting

\$30.9 million in FY 2006/07. Revenues then dropped 4% in FY 2007/08 as the initial impact of the Great Recession began to be felt, and then continued to slide in FY 2008/09, finishing that fiscal year at \$25.1 million. Revenues began to rebound again in FY 2009/10, finishing at \$25.4 million. Substantial growth was realized in FY 2010/11, as revenues finished at \$29.2 million, a 15% increase over the previous year. Growth continued in FY 2011/12, with revenues finishing at \$30.3 million, a 3.8% increase over the previous year. FY 2012/13 is expected to be up 2.3%, with revenues projected to be just over \$31 million.



The graph above shows how Sales Tax dollars are distributed within Santa Clara County. The State receives the largest share of the eight and three-quarter cents per dollar of sales, while cities receive only one cent of the rate. There have been three increases to the Sales Tax implemented over the

past year, and the increases have added a total of one-half cent to the Sales Tax. Measure B, which was approved by voters in 2008, added an eighth-cent Sales Tax to support the BART extension and became effective July 1, 2012. This additional eighth-cent will be effective for 30 years. In 2012, voters approved two additional Sales Tax measures. One was Proposition 30, a quarter-cent increase to the statewide base Sales Tax rate. This addition became effective on January 1, 2013 and is set to end on December 31, 2016. The other was Measure A, an eighth-cent increase to the portion of Sales Tax the County of Santa Clara receives for general County purposes. This addition became effective April 1, 2013 and is set to end on March 31, 2023. It is important to note that the City of Sunnyvale is not a beneficiary of any of these increases and continues to receive only 1% of all taxable sales.

Sales and Use Tax is composed of two different types - general retail sales and business-to-business sales. In Sunnyvale, as well as some other Silicon Valley cities, an unusually high proportion of overall Sales Tax has traditionally been business-to-business in nature. This sector currently constitutes about 40% of our aggregate, as opposed to the statewide average of approximately 20%. This makes our Sales Tax much more complicated and difficult to predict because it is often one-time in nature.

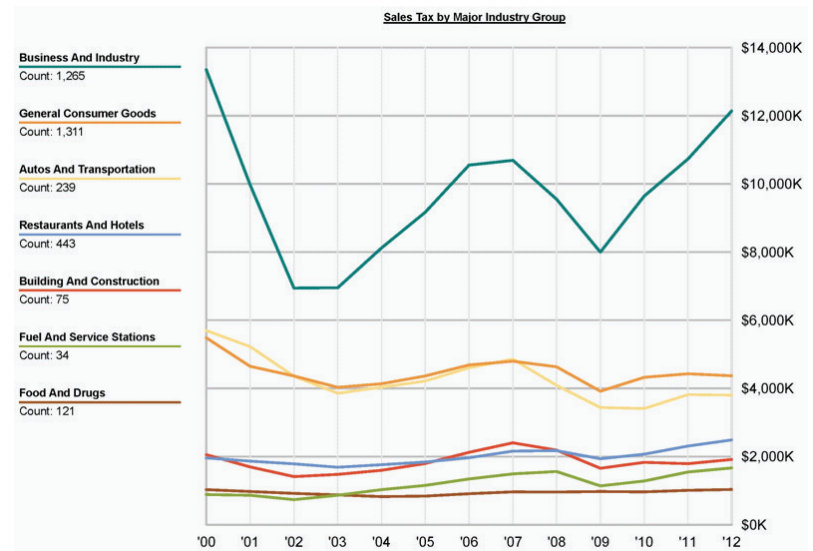
As previously noted, our revised Sales Tax estimate for FY 2012/13 is \$31 million. This is up approximately 2.3%, or nearly \$700,000, compared to our actual receipts for FY 2011/12. This growth is a function of increased activity

across all of the major categories of Sales Tax, as well as from increased projections on revenue received from the County pool. Pooled revenues are expected to continue to be a significant portion of the City’s overall Sales Tax revenue as e-commerce continues to become a larger-and-larger part of the economy. When transactions occur online for Sales Tax-eligible purchases, the 1% share received by cities instead goes into a County pool for distribution. For example, if a Sunnyvale resident goes to the Best Buy in Sunnyvale and purchases a camera, the City receives 1% of the sale price in Sales Tax revenue. If that same Sunnyvale resident buys that camera off of Best Buy’s website, the 1% of the sale price instead goes to the County pool for distribution to all agencies, as the revenue from online purchases is tracked to the county where the customer is located rather than to a more precise location due to the lack of detail in the seller’s tax return. The County pool is distributed based on each jurisdiction’s share of total taxable sales. For the last reporting period, Sunnyvale’s share of the pool was 8.5%. This increasing trend not only makes Sales Tax revenue more-and-more difficult to project, but it also means that a larger part of this significant revenue source has little to do with activity in Sunnyvale.

Specific year-over-year growth projections are developed by dividing Sales Tax receipts into four major categories that have similar economic characteristics: Business and Industry, General Consumer Goods, Autos and Transportation, and Other. The Other category includes Restaurants and Hotels, Building and Construction, Fuel and Service Stations, and Food and Drugs. As can be seen from the following graph

listing Sunnyvale’s Sales Tax receipts by sector between 2000 and 2012, each category has a unique pattern:

**City of Sunnyvale
Sales Tax Receipts by Major Sector
(Calendar Year 2000– 2012)**



While the majority of the sectors are relatively stable and experience swings within a narrow band, the business and industry sector, by its very nature, is highly volatile as can be seen above. This makes revenues in this area very unpredictable and forecasting future revenues very challenging, as evidenced by the extreme volatility Sales Tax

revenues have seen over the past six years. As previously noted, in FY 2006/07, Sales Tax reached \$30.9 million. Two years later, by FY 2008/09, the Great Recession had taken its toll and Sales Tax had dropped to \$25.1 million, a 19% loss over two years. Just four years later, however, Sales Tax has fully recovered to its FY 2006/07 amount, as revenues are expected to be just over \$31 million in FY 2012/13. Based on the expected continued recovery in the economy, especially in the local area, Sales Tax revenues are expected to continue to grow at a better than normal rate in FY 2013/14, reaching \$32.2 million, a 3.9% increase over FY 2012/13.

Due to the volatile nature of the City's Sales Tax and the significant impact that economic slowdowns or downturns can have on it, growth projections past FY 2013/14 are very modest, averaging 2.25% annually through FY 2022/23, which is less than the inflation expectation during that time period. While it is not possible to predict the next slowdown or how that slowdown will impact Sales Tax revenues, the projections for future revenues reflect overall positive growth with the expectation that some years of growth will be offset by losses in other years due to economic fluctuations.

Further, following completion of the Town Center project, it is anticipated that the City will receive additional Sales Tax revenue of approximately \$1.5 million per year. We begin showing a portion of these funds starting in FY 2016/17, with the full \$1.5 million being recognized in FY 2017/18.

Utility Users Tax and Franchise Fees

Utility Users Tax (UUT) and Franchise Fees combined represent the third largest source of General Fund revenue, generating about 9% of the total for FY 2013/14. Historically, these two revenue categories have been combined because one of the primary sources of revenue for both is sale of electricity and gas. The City's UUT rate is 2% on electricity, gas, and intrastate telephone providers, which is lower than the 3.7% average of those cities in Santa Clara County which have UUT. It is also lower than the UUT rate of 3.6% for Santa Clara County when weighted by population and significantly lower than the statewide average of 6%.

Approximately 64% of UUT revenue is derived from the sale of electricity, 25% is related to intrastate telephone usage, and 11% is derived from the sale of gas.

The single largest component of UUT revenues is the electric rates charged by Pacific Gas & Electric (PG&E). FY 2012/13 revenues for this source are expected to be 2.8% below FY 2011/12, which puts FY 2012/13 revenues more in line with revenues from FY 2010/11. Staff has researched the cause for this drop, including speaking with the City's liaison from PG&E. While a specific cause was not able to be identified, it is also not assumed that this will be a continuing trend. As commercial development continues and the new square footage gets occupied, electric usage is expected to go up, even with more energy-efficient buildings. Going forward, this revenue source is expected to grow based on a factor that

considers rising prices and increased utilization. While staff does not believe the drop in revenue in FY 2012/13 will be a continuing trend, the baseline revenue amount from which growth is projected starting in FY 2013/14 was reduced in comparison to the baseline set for the FY 2012/13 Adopted Budget. This revenue source will continue to be closely monitored and staff will continue to be in communication with PG&E to better understand the overall trends that can affect UUT revenue related to PG&E's sale of electricity.

The City is expecting to receive approximately \$1.6 million in FY 2012/13 from UUT on intrastate telephone usage. This is down approximately \$155,000 from FY 2011/12; however, this is entirely related to an overpayment refund related to prior reporting periods. Non-withstanding this one-time refund payment, revenues in this area are expected to meet expectations. With that said, the long-term viability of this revenue source remains a concern. Despite explosive growth in the overall telecommunications industry, the City is not expected to benefit from increased UUT revenue, as the bulk of the growth is related to areas that are not included in the UUT calculation, such as data transmission. As a result, revenue projections for FY 2013/14 and beyond reflect the continued degradation of this revenue source at a rate of -0.5% annually.

The City receives a one-time franchise payment from PG&E each year which represents approximately 39% of all Franchise Fee revenue. The PG&E franchise rate is 1% of

gross receipts. Statewide, franchise rates range from .5% to 2%. The City's other main franchise agreements are with our cable television providers and Specialty Solid Waste. For FY 2013/14 Franchise Fees are projected to increase by approximately 2.5% over the current FY 2012/13 projection. This represents a slight increase in revenues from nearly all of the companies with which the City has a franchise agreement. Projections for future years include modest year-over-year increases for this aggregate revenue source.

Construction-Related Revenue

Construction-related revenues are the fourth largest source of General Fund revenues, constituting approximately 6% of the total for FY 2013/14. Included in this category are Construction Tax, Building Permits, and development-related fees and charges. For FY 2013/14 construction-related revenues are expected to be approximately \$9 million, which is a decrease of approximately 33% over expected FY 2012/13 revenues. However, it is important to note that both FY 2011/12 and FY 2012/13 are considered to be years with unusually high activity, with a number of major developments getting underway. Like Sales Tax, development-related revenues have been highly volatile over the past six years, coming in at \$14 million in FY 2007/08 as the result of the downtown redevelopment, and then plunging to \$5.2 million in FY 2009/10 when overall development ground to a halt after the global economic meltdown. Recovery in this area has been swift and emphatic. Revenues in FY 2010/11 grew to \$7.3 million, which was a 40% increase over FY 2009/10,

and then jumped to nearly \$14 million again in FY 2011/12. Activity has remained strong throughout FY 2012/13, and revenues are expected to reach \$13.5 million. Growth is expected to taper off starting in FY 2013/14, with revenues expected to drop to \$9 million. In FY 2014/15, revenues are projected to be at their historical baseline of \$7 million, growing annually from there at a relatively modest rate to consider the overall volatility of this revenue source.

Transient Occupancy Tax

Transient Occupancy Tax (TOT) represents the fifth largest revenue source of the General Fund, constituting nearly 6% of the total for FY 2013/14.

TOT revenue is expected to finish at nearly \$8.9 million in FY 2012/13. This represents a 14% increase over FY 2011/12. This increase in TOT revenue is primarily the result of an increase in business-related travel, which is the core business of Sunnyvale's hotels. As the economic recovery has continued and business travel has picked up, Sunnyvale hotels have benefited from increasing room rates and occupancy rates, which has positively impacted the City's TOT revenues.

Projections for future years consider a number of factors, including room rates, occupancy rates, and two new hotels that are expected to begin generating revenue during FY 2014/15. When all of these factors are considered together, FY 2013/14 is expected to be slightly down from FY 2012/13, as room and occupancy rates are not expected to remain at their current levels. Projections for both FY 2013/14 and

FY 2014/15 reflect slight drops in room and occupancy rates to set them at a more sustainable level based on historical results. Offsetting this reduction in room and occupancy rates in FY 2014/15 is the inclusion of two new hotels into the long-term plan. When fully operational, these two new hotels are expected to bring in approximately \$900,000 in net new TOT revenue annually. Beyond FY 2014/15, growth is expected to be relatively steady, reflecting primarily flat occupancy rates with modest annual increases in room rates.

Other Revenue Highlights

The FY 2013/14 Recommended Budget includes certain other revenue sources which warrant some discussion.

Inter-Fund Revenues

Inter-Fund Revenues are primarily loan repayments to the General Fund from the other funds, including the utility funds and the former Redevelopment Agency. Year-to-year fluctuations in this revenue source are expected, as loan repayment schedules are not always on fixed amortization periods and often change based on cash considerations. For instance, the FY 2013/14 loan repayment from the Solid Waste Fund was adjusted down to relieve cash flow issues in that fund. Annual payments going forward were also adjusted downward slightly, and an additional year was added to the amortization schedule to cover the reduction in the annual payment amount. This loan is now scheduled to be paid off in FY 2023/24.

Service Fees

This category includes revenue collections from fees charged for services provided by City operations. The majority of revenue in this category comes from the Recreation Division of the Department of Library and Community Services, the Community Development Department, the Department of Public Works and the Department of Public Safety. The significant increase between FY 2011/12 actuals and the updated projection for FY 2012/13 is the inclusion of recreation-related revenue into the General Fund, which corresponds with the incorporation of the recreation operation's expenditures into the General Fund. For FY 2013/14, this category of revenues is expected to be down nearly 6% from FY 2012/13, which is due reduced expectations for service fees that are tied to development activity.

Other Revenues

The Other Revenues category includes a variety of revenues, including some of our smaller taxes like Business License Tax, Proposition 172 Public Safety Sales Tax, and Real Property Transfer Tax; grants and other funds from government agencies; fines and forfeitures; interest income; and any other miscellaneous revenue. In FY 2012/13, this category of revenues is expected to be up nearly 31% over FY 2011/12; however, this is almost entirely attributable to one-time events, including the receipt of grant revenues related to the Silicon Valley Regional Communication System project, a multi-jurisdictional project being driven by the Department

of Public Safety and the Information Technology Department. Revenues for FY 2013/14 reflect what is expected to be the ongoing baseline for these other sources of revenue.

In-Lieu Charges and Transfers

In-Lieu Charges and Transfers are primarily funds transferred into the General Fund from other City funds to pay for the cost of City-wide administration, including the cost of the Department of Finance, the Human Resources Department, the Office of the City Manager, and the Office of the City Attorney. The increase in FY 2012/13 is due to a one-time transfer from the General Services Fund/Technology and Communication Services Sub-Fund to cover the City's share of the Silicon Valley Regional Communication System project. The FY 2013/14 projection reflects the ongoing baseline for in-lieu transfers. The reduction in the in-lieu charge from FY 2011/12 is the result of the recreation operation moving into the General Fund, as there is now no charge for City-wide administration to the former Community Recreation Fund.

Sale of Property

This revenue item reflects the sale of some of the City's property. There are three sales/long-term leases of City property included in the General Fund's long-term financial plan for the FY 2013/14 Recommended Budget. These transactions include the long-term lease of the former armory site by affordable housing providers (\$7.4 million in FY 2013/14), the sale of the homes the City owns on Charles Street (\$2.1 million in FY 2016/17), and the sale of

the margarine plant (\$11.5 million in FY 2017/18) when the lease is set to expire. The sale of the Raynor Activity Center was included in the FY 2012/13 Adopted budget. Originally that sale was estimated to generate \$9 million in revenue; however, that estimate has been revised down to \$8 million. The sale process is underway and revenue from this sale is anticipated by the end of FY 2012/13. Revenues from sale of property, as one-time funds, are best utilized for one-time capital needs. As such, these revenues are segregated into the Capital Improvement Projects Reserve. Only the sale proceeds from the Raynor Activity Center have been recommended for appropriation to a specific project, as the FY 2013/14 Recommended Budget utilizes those proceeds for design and construction of a branch library on the Lakewood School and Park site.

▪ **General Fund Expenditures**

General Fund recommended expenditures and other requirements for FY 2013/14, including budget supplements, projects, lease payments, equipment, and transfers total \$146.6 million. Operating expenditures for FY 2013/14 are budgeted to be \$135 million, which is an increase of 3.9% above the revised FY 2012/13 Budget. This increase is the result of a number of factors, including the addition of four new positions into General Fund operations, an additional \$475,000 annually in tree trimming into the Department of Public Works that had previously been in the projects budget, one-time personnel cost savings that will occur in FY 2012/13, and increased costs for salaries and benefits.

Personnel costs represent approximately 82% of the total General Fund operating expenditures, and to better represent this in the General Fund's 20-year plan, operating costs have been split into three categories: Public Safety Salaries and Benefits, Miscellaneous Employees Salaries and Benefits, and Other Operations. This adjustment will allow users of the document to better identify the drivers of change in the City's operating expenditures.

It is important to note that each year a portion of the Public Works Pavement Operations program, which is accounted for in the General Fund, is supported by the Gas Tax Fund. The amount that is used for this purpose varies depending upon funds available and project requirements. In FY 2012/13 the support was budgeted at \$2.025 million, and this amount has been held flat for FY 2013/14. These pavement operations costs are netted out from the General Fund operations budget and reflected in the Gas Tax Fund.

The FY 2013/14 Recommended Budget includes funding for five budget supplements in the General Fund. Details on each of the supplements are included in the *Budget Supplement* section of *Volume I* of the FY 2013/14 Recommended Budget document. The total expenditure budget for the five supplements in FY 2013/14 is \$57,125.

Public Safety Recruitment Projects, *Projects and Project Administration*, and *Project Operating Costs* reflect General Fund expenditures related to capital, special, and Department of Public Safety recruitment projects. The content of these

expenditures is discussed below in the General Fund Projects section.

The *Equipment* line item contains the appropriations for equipment for the Department of Public Safety and the Library and Community Services Department.

Lease payments in the amount of \$1,205,689 are included in the appropriation for FY 2013/14 as well. These payments fulfill the City's agreement with the former Redevelopment Agency to pay lease payments equal to the annual debt service on one of the downtown parking structures.

Council Service-Level Set Aside is an annual \$100,000 set aside for Council's use at its discretion for unplanned projects, services, or other initiatives that come up over the course of the fiscal year. For FY 2013/14, the set aside is budgeted at \$39,000, with the other \$61,000 allocated to two special projects. One of the projects is to fund enhanced Care Management Services in the Recreation Division of the Library and Community Services Department (\$40,000), and the other is the Council Retreat project (\$21,000).

Transfers to Other Funds reflects transfers from the General Fund to other funds for operating and capital project purposes. These include transfers to the Youth and Neighborhood Services Fund for support of Columbia Neighborhood Center, the Liability and Property Insurance Fund for the General Fund's share of claims and insurance, and the Capital and Infrastructure Project Funds to cover project expenditures.

Major transfers for capital and infrastructure projects in FY 2013/14 include \$1.45 million to the Capital Projects Fund for the design work on the Lakewood Branch Library Facility project and \$1.7 million to the Infrastructure Fund for the Pavement Rehabilitation project. In addition, FY 2013/14 marks the second consecutive year that the General Fund will transfer \$1.5 million to the Infrastructure Fund for future infrastructure investment. This is reflected in the line item *Investment in City Facilities*. As was the case in the FY 2012/13 Budget, the long-term financial plan for the General Fund in the FY 2013/14 Recommended Budget plans for an annual transfer of \$1.5 million for investment in the City's administrative infrastructure. These funds are not set aside for a specific project or set of projects at this point but will accumulate in the Infrastructure Fund and will be appropriated as projects are identified and prioritized.

▪ **General Fund Projects**

The recommended FY 2013/14 Budget for the General Fund includes \$3.1 million for capital, special, and outside group funding projects. The majority of this amount, \$2.5 million in FY 2013/14, is for in a special project for the recruitment and training of sworn public safety officers. This category of projects also represents the majority of General Fund project expenditures over the 20-year plan, with \$54 million budgeted for this purpose. The practice of budgeting for the recruitment, selection, and training of new public safety officers in a series of recurring special projects rather than in the operating budget began in FY 2006/07. This methodology allows

expenditures to fluctuate each year based on the number of recruitments and allows for better monitoring and tracking of costs. It should be noted that the fixed costs associated with this activity, which include management oversight and other recruitment expenses, continue to be part of the Public Safety Department operating budget.

There are seven other special projects proposed for FY 2013/14 totaling \$437,000. These include \$200,000 for support of the financial system replacement project, \$40,000 (from the Council Set Aside) for enhanced care management services, \$80,000 for enhanced emergency medical dispatch first responder capabilities (grant funded), \$70,000 for updates to the General Plan, \$21,000 for a Council retreat, and \$26,000 for maintenance on City-owned properties. One capital project for minor building modifications is proposed for FY 2013/14 in the amount of \$15,000.

The recommended FY 2013/14 Budget also contains \$100,000 for Outside Group Funding as per Council policy. In future years, an ongoing \$100,000 is reflected throughout the 20-year financial plan.

Project Administration costs in the amount of \$262,411 are included in the General Fund appropriations for FY 2013/14. This reflects costs of Public Works staff for design and inspection of General Fund supported capital projects included here and in the Capital and Infrastructure Projects Funds.

Often times, one-time capital projects will result in ongoing operational costs. *The Project Operating Costs* line reflects the future operating costs of budgeted projects. The first set of operating costs arising from projects starts in FY 2014/15, with the majority of the total being attributable to the new branch library on the Lakewood School and Park site (\$242,000) and the maintenance of the pay parking systems downtown (\$55,000). The ongoing operating costs for the parking systems is expected to be fully offset by revenues, which are also programmed into the General Fund long-term financial plan. Another significant increase to project operating costs comes in FY 2020/21, when \$116,000 is added to cover the ongoing costs from the Washington Pool Expansion project. These ongoing costs are expected to be partially offset by increased revenues at Washington Pool once expansion is complete.

▪ **General Fund Reserves**

One of the most powerful aspects of multi-year financial planning is its capability to recognize trends over time and begin at an early point to consider the necessary steps to alter the long-term forecasted position of a particular fund should that appear necessary. The reserves contained in the General Fund's long-term financial plan play a pivotal role in the City's multi-year planning strategy.

The City has established reserves in the General Fund that are restricted by prior policy or legal requirements to specific

uses. Most of the City's reserves are established in accordance with policies adopted by Council.

The General Fund has four reserves that are contained in the General Fund's long-term financial plan under the sub-heading, *Reserves*.

The first is the *Contingencies Reserve*. By Council policy, this reserve must be equal to 15% of the operating budget in the first year of the long-term plan, in this case FY 2013/14, and then grow by the estimated change in the Consumer Price Index in each subsequent year. Prior to FY 2011/12, this reserve was set at 20% of General Fund operational expenditures annually; however, Council changed this reserve policy in 2011 to better reflect the intent and potential uses of this reserve. It is important to note that this reserve is not intended for normal unanticipated expenditures and is instead to be used for non-fiscal emergencies or disasters as determined by Council.

A second reserve in the General Fund mandated by Council policy is the *Budget Stabilization Fund*. The Budget Stabilization Fund functions to levelize service levels through economic cycles. In essence, the intent is for this fund to increase during periods of economic growth and to be drawn down during the low points of economic cycles to maintain stable service levels. Using the Budget Stabilization Fund prevents us from adding services at the top of the economic cycle that cannot be sustained while allowing us to maintain Council-approved services levels during economic downturns.

In August 2011, Council adopted a new policy governing the balance of the Budget Stabilization Fund. This policy requires that the Budget Stabilization Fund be maintained at no less than 15% of total projected revenues for the first two years of the 20-year plan and that it never go below \$0 in any year. For the recommended FY 2013/14 Budget, the Budget Stabilization Fund balance is 31% of revenues in FY 2013/14 and 26% in FY 2014/15.

The FY 2013/14 Recommended Budget maintains the short- and long-term balance that was established with the FY 2012/13 Adopted Budget. With additions to the revenue base and a lower than anticipated salary baseline for the Department of Public Safety, the Budget Stabilization Fund was able to absorb the impact of adding four additional positions into the operations, including two public safety officers, as well as continue to make planned contributions for investment in City infrastructure (\$1.5 million annually) and maintain the \$100,000 annual Council Service Level Set Aside. The Budget Stabilization Fund reflects all of these items and is still projected to have a balance of approximately \$10.5 million in the twentieth year. This strikes the right balance between ensuring the Budget Stabilization Fund is prudently and thoughtfully funded throughout the long-term plan, but that it is not so well-funded, especially in the latter years, that the City is not maximizing its current service delivery opportunities.

The third reserve in the General Fund is the *Reserve for Capital Improvement Projects*. Originally entitled the *Land*

Acquisition Reserve, it was established in FY 1994/95 for the purpose of purchasing land or property in the downtown area with an emphasis on future income generation through economic development. In the past, it was used to purchase key parcels in the downtown area. In FY 2006/07 the reserve name was changed to *Reserve for Capital Improvement Projects* to reflect its expanded purpose. At the end of FY 2012/13, it is projected that the balance in this reserve will be \$16 million. This reflects the \$8 million in the reserve as of the end of FY 2011/12, as well as the expected \$8 million in proceeds from the sale of the Raynor Activity Center. Of this amount, approximately \$10.5 million is programmed to be spent from this reserve over the next three fiscal years for four projects: Lakewood Branch Library Facility, Downtown Wayfinding and Gateways, Sunnyvale Avenue Median from Iowa to Washington, and Town Center Traffic Signal Modifications. The reserve is expected to increase with interest earnings and other sales of City property, including the sale of the Charles Street homes, which is planned for FY 2016/17, and the sale of the Margarine Plant, which is scheduled in FY 2017/18.

The final reserve is the *Development Enterprise Reserve*. In order to better account for the revenues and expenditures related to the City's overall development activity, the City is planning on moving all related revenues and expenditures into an enterprise fund starting in FY 2014/15. This will allow greater visibility to the total costs and offsetting fee-based revenue for development-related activity. To establish an initial reserve for this new fund, the amount of

revenue collected for development-related taxes and fees above the original projection plus the \$933,760 in additional revenue recognized early in FY 2012/13 through a budget modification, will be placed into this reserve. Based on an updated projection of \$13.5 million for development-related taxes and fees, this reserve is expected to end FY 2012/13 at nearly \$3.6 million. These funds are programmed for transfer to the new enterprise fund when it is established on July 1, 2014.

Total Reserves in the General Fund increase or decrease depending upon the relationship between *Total Current Resources* and *Total Current Requirements* in the long-term financial plan. Put simply, when revenues and resources are greater than expenditures and transfers, money is put into the reserves, and when expenses are higher, money is taken out. The relationship between these can be seen at the bottom of the plan in the rows marked *Total Current Resources*, *Total Current Requirements*, and *Difference*. It should be noted that Sunnyvale's Reserves are actual funds rather than estimated surpluses as is the case in the State Budget and some other local jurisdictions. The advantage of funded reserves includes the substantial interest earnings that are generated and added to annual revenues.

**CITY OF SUNNYVALE
035. GENERAL FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2012 TO JUNE 30, 2023**

	ACTUAL 2011/2012	CURRENT 2012/2013	BUDGET 2013/2014	PLAN 2014/2015	PLAN 2015/2016	PLAN 2016/2017	PLAN 2017/2018	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	PLAN 2021/2022	PLAN 2022/2023	FY 2012/2013 TO FY 2022/2023 TOTAL
TRANSFERS TO OTHER FUNDS:													
Infrastructure Fund	570,950	4,252,938	2,218,712	5,336,335	553,493	667,820	527,144	767,307	548,441	777,812	570,598	1,378,660	17,599,260
Investment in City Facilities	0	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	16,500,000
Capital Projects Fund	32,672	1,047,359	1,620,000	8,272,814	942,210	106,121	108,243	110,408	0	0	0	0	12,207,155
Youth and Neighborhood Services Fund	364,289	514,476	488,578	510,692	518,995	527,431	533,536	545,362	558,755	570,317	581,443	592,979	5,942,563
Community Recreation Fund	4,522,471	0	0	0	0	0	0	0	0	0	0	0	0
Golf and Tennis Fund	0	300,000	0	0	0	0	0	0	0	0	0	0	300,000
Development Enterprise Fund	0	0	0	3,566,240	0	0	0	0	0	0	0	0	3,566,240
General Services Fund	27,073	31,120	28,722	88,335	259,359	48,429	134,322	33,296	34,295	35,324	36,384	43,449	773,036
Liability and Property Insurance Fund	654,935	758,806	834,448	917,893	963,788	963,788	963,788	963,788	963,788	963,788	963,788	963,788	10,221,451
TOTAL TRANSFERS TO OTHER FUNDS	6,172,390	9,954,699	6,690,460	20,192,309	4,737,845	3,813,589	3,767,032	3,920,161	3,605,279	3,847,242	3,652,213	4,478,876	68,659,705
TOTAL CURRENT REQUIREMENTS	129,324,328	165,963,547	146,633,133	166,138,562	155,252,330	157,515,196	161,350,347	165,192,836	169,190,734	174,062,361	177,206,123	180,765,316	1,819,270,484
RESERVES:													
Contingencies (15%)	18,041,799	19,491,339	20,248,852	20,704,451	21,222,062	21,752,614	22,296,429	22,853,840	23,425,186	24,010,815	24,611,086	25,226,363	25,226,363
Capital Improvement Projects	8,005,579	16,012,410	22,055,025	13,936,011	13,246,877	15,663,595	27,989,228	28,874,890	29,795,978	30,753,909	31,750,157	32,786,256	32,786,256
Development Enterprise Reserve	0	3,566,240	3,566,240	0	0	0	0	0	0	0	0	0	0
Budget Stabilization Fund	62,374,959	49,131,356	46,801,602	37,954,023	33,459,281	30,498,467	27,523,816	25,285,283	24,391,854	23,577,868	24,765,923	27,771,755	27,771,755
TOTAL RESERVES	88,422,337	88,201,346	92,671,719	72,594,485	67,928,221	67,914,676	77,809,473	77,014,012	77,613,018	78,342,592	81,127,166	85,784,374	85,784,374
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Current Resources	141,621,999	157,686,556	143,605,891	146,009,528	150,437,029	155,084,933	158,919,511	163,511,714	168,868,652	173,834,005	178,994,448	184,386,426	
Total Current Requirements	129,324,328	165,963,547	146,633,133	166,138,562	155,252,330	157,515,196	161,350,347	165,192,836	169,190,734	174,062,361	177,206,123	180,765,316	
DIFFERENCE	12,297,671	(8,276,991)	(3,027,242)	(20,129,034)	(4,815,301)	(2,430,263)	(2,430,836)	(1,681,122)	(322,083)	(228,357)	1,788,325	3,621,110	

CITY OF SUNNYVALE
035. GENERAL FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2023 TO JUNE 30, 2033

	PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	PLAN 2032/2033	FY 2023/2024 TO FY 2032/2033 TOTAL	FY 2012/2013 TO FY 2032/2033 TOTAL
RESERVES/FUND BALANCE, JULY 1	85,784,374	91,472,758	92,344,198	93,418,137	94,230,256	95,589,053	96,705,845	97,687,905	97,568,945	95,188,359	85,784,374	88,422,337
CURRENT RESOURCES:												
Property Tax	73,139,674	76,035,339	79,048,301	82,415,018	85,896,017	89,586,794	93,141,520	96,839,092	100,685,300	104,686,159	881,473,215	1,523,773,588
Sales Tax	42,444,701	43,718,042	45,029,583	46,380,470	47,771,884	49,205,041	50,681,192	52,201,628	53,767,677	55,380,707	486,580,924	880,336,617
Public Safety Sales Tax	1,774,111	1,827,334	1,882,154	1,938,618	1,996,777	2,056,680	2,118,381	2,181,932	2,247,390	2,314,812	20,338,189	37,065,408
Business License Tax	1,846,418	1,901,811	1,958,865	2,017,631	2,078,160	2,140,505	2,204,720	2,270,861	2,338,987	2,409,157	21,167,113	39,131,695
Other Taxes	2,921,844	3,009,499	3,099,784	3,192,778	3,288,561	3,387,218	3,488,834	3,593,499	3,701,304	3,812,343	33,495,664	63,385,479
Transient Occupancy Tax	10,751,686	11,074,237	11,406,464	11,748,658	12,101,117	12,464,151	12,838,076	13,223,218	13,619,914	14,028,512	123,256,033	226,023,340
Utility Users Taxes	8,734,647	8,938,233	9,148,219	9,364,795	9,588,158	9,818,509	10,056,058	10,301,018	10,553,610	10,814,063	97,317,310	181,259,934
Franchises	8,328,638	8,537,154	8,764,992	8,986,335	9,227,912	9,462,866	9,719,013	9,968,414	10,240,012	10,504,745	93,740,082	173,325,160
Rents and Concessions	2,603,290	2,681,351	2,761,754	2,844,606	2,929,906	3,017,764	3,108,297	3,201,506	3,297,511	3,396,437	29,842,422	56,542,232
Federal, State & Intergovernmental Revenue	692,274	703,474	715,010	726,892	705,798	718,403	731,387	744,760	758,535	772,723	7,269,257	17,204,823
Permits and Licenses	7,108,369	7,321,620	7,541,269	7,767,507	8,000,532	8,240,548	8,487,764	8,742,397	9,004,669	9,274,809	81,489,485	154,800,838
Fines and Forfeitures	1,353,617	1,390,833	1,429,193	1,468,729	1,509,478	1,551,475	1,594,757	1,639,363	1,685,333	1,732,706	15,355,484	28,582,796
Service Fees	8,994,999	9,243,169	9,500,194	9,767,307	10,037,140	10,318,220	10,616,049	10,903,634	11,205,411	11,525,742	102,111,866	191,425,042
Interest Income	2,938,141	2,908,256	2,888,986	2,846,120	2,829,437	2,796,588	2,764,603	2,664,629	2,440,527	2,291,633	27,368,920	44,163,350
Interest from Sale of Property	1,346,928	1,414,274	1,484,988	1,559,238	1,637,199	1,719,059	1,805,012	1,895,263	1,990,026	2,089,527	16,941,516	23,230,492
Inter-Fund Revenues	6,309,622	2,248,007	2,287,029	2,327,163	2,368,442	2,410,899	2,454,568	2,499,484	2,545,683	2,593,202	28,044,099	102,591,950
Miscellaneous Revenues	165,452	170,065	174,817	172,350	177,391	182,584	187,932	193,440	199,114	204,958	1,828,104	4,919,020
Sale of Property	0	0	0	0	0	0	0	0	0	0	0	29,004,854
In-Lieu Charges	10,749,532	11,064,320	11,388,361	11,721,929	12,065,303	12,418,775	12,759,733	13,134,299	13,519,880	13,916,800	122,738,933	226,069,754
Transfers From Other Funds	96,156	96,640	97,139	97,652	98,181	98,726	289,995	190,320	100,460	101,073	1,266,344	5,421,110
TOTAL CURRENT RESOURCES	192,300,097	194,283,657	200,607,101	207,343,796	214,307,393	221,594,804	229,047,891	236,388,759	243,901,342	251,850,108	2,191,624,950	4,008,257,472
TOTAL AVAILABLE RESOURCES	278,084,472	285,756,415	292,951,299	300,761,933	308,537,648	317,183,858	325,753,736	334,076,664	341,470,288	347,038,467	2,277,409,325	4,096,679,809
CURRENT REQUIREMENTS:												
Operations - Safety Salaries/Benefits	78,853,346	82,007,479	85,287,779	88,699,290	92,247,261	95,937,152	99,774,638	103,765,623	107,916,248	112,232,898	946,721,714	1,675,607,551
Operations - Misc. Salaries/Benefits	67,528,745	69,554,607	71,641,245	73,790,483	76,004,197	78,284,323	80,632,853	83,051,838	85,543,393	88,109,695	774,141,379	1,423,201,888
Operations - Other	33,901,600	34,803,667	35,730,035	36,681,369	37,658,350	38,661,677	39,692,069	40,750,266	41,837,028	42,953,134	382,669,195	704,026,451
Operations Transfer To Gas Tax Fund	(1,400,000)	(1,400,000)	(1,400,000)	(1,400,000)	(1,400,000)	(1,400,000)	(1,400,000)	(1,400,000)	(1,400,000)	(1,400,000)	(14,000,000)	(36,150,000)
Budget Supplements	0	0	0	0	0	0	0	0	0	0	0	57,125
Public Safety Recruitment Projects	2,656,672	2,736,372	2,818,463	2,903,017	2,990,108	3,079,811	3,172,205	3,267,371	3,365,392	3,466,354	30,455,765	56,932,273
Projects and Project Administration	157,857	123,023	277,226	119,568	131,636	120,207	594,656	604,712	123,161	276,562	2,528,606	16,065,794
Project Operating Costs	537,527	563,669	580,579	597,996	615,936	634,414	653,447	673,050	693,242	714,039	6,263,900	9,899,677
Equipment	211,766	287,083	261,710	297,260	262,765	261,265	476,671	717,436	175,032	310,795	3,261,783	6,900,915
Lease Payments	0	0	0	0	0	0	0	0	0	0	0	11,172,628
Payment to State - RDA Dissolution	0	0	0	0	0	0	0	0	0	0	0	13,968,895
Council Service Level Set Aside	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	1,000,000	1,969,925
TOTAL EXPENDITURES	182,547,513	188,775,900	195,297,037	201,788,984	208,610,253	215,678,848	223,696,538	231,530,296	238,353,496	246,763,477	2,133,042,343	3,883,653,122

CITY OF SUNNYVALE
035. GENERAL FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2023 TO JUNE 30, 2033

	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	FY 2023/2024 TO FY 2032/2033 TOTAL	FY 2012/2013 TO FY 2032/2033 TOTAL
	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033		
TRANSFERS TO OTHER FUNDS:												
Infrastructure Fund	908,742	1,459,763	952,021	1,520,018	1,085,673	1,528,478	1,073,022	1,655,638	4,579,434	2,715,826	17,478,615	35,077,875
Investment in City Facilities	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	15,000,000	31,500,000
Capital Projects Fund	0	0	84,885	0	0	0	0	0	0	0	84,885	12,292,040
Youth and Neighborhood Services Fund	604,508	624,044	645,088	666,858	688,170	711,291	734,981	758,519	783,684	809,765	7,026,908	12,969,472
Community Recreation Fund	0	0	0	0	0	0	0	0	0	0	0	0
Golf and Tennis Fund	0	0	0	0	0	0	0	0	0	0	0	300,000
Development Enterprise Fund	0	0	0	0	0	0	0	0	0	0	0	3,566,240
General Services Fund	38,974	40,533	42,154	43,840	52,522	47,418	49,315	51,287	53,339	63,503	482,885	1,255,921
Liability and Property Insurance Fund	1,011,977	1,011,977	1,011,977	1,011,977	1,011,977	1,011,977	1,011,977	1,011,977	1,011,977	1,011,977	10,119,770	20,341,221
TOTAL TRANSFERS TO OTHER FUNDS	4,064,201	4,636,317	4,236,126	4,742,694	4,338,342	4,799,164	4,369,294	4,977,421	7,928,433	6,101,071	50,193,063	118,852,768
TOTAL CURRENT REQUIREMENTS	186,611,714	193,412,217	199,533,163	206,531,677	212,948,595	220,478,012	228,065,832	236,507,718	246,281,929	252,864,548	2,183,235,406	4,002,505,890
RESERVES:												
Contingencies (15%)	25,983,154	26,762,648	27,565,528	28,392,494	29,244,269	30,121,597	31,025,245	31,956,002	32,914,682	33,902,122	33,902,122	33,902,122
Capital Improvement Projects	34,133,184	35,547,458	37,032,447	38,591,684	40,228,884	41,947,943	43,752,955	45,648,218	47,638,245	49,727,772	49,727,772	49,727,772
Development Enterprise Reserve	0	0	0	0	0	0	0	0	0	0	0	0
Budget Stabilization Fund	31,356,420	30,034,091	28,820,162	27,246,078	26,115,901	24,636,305	22,909,705	19,964,725	14,635,433	10,544,025	10,544,025	10,544,025
TOTAL RESERVES	91,472,758	92,344,198	93,418,137	94,230,256	95,589,053	96,705,845	97,687,905	97,568,945	95,188,359	94,173,919	94,173,919	94,173,919
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0
Total Current Resources	190,953,169	192,869,383	199,122,113	205,784,559	212,670,193	219,875,745	227,242,879	234,493,496	241,911,316	249,760,581		
Total Current Requirements	186,611,714	193,412,217	199,533,163	206,531,677	212,948,595	220,478,012	228,065,832	236,507,718	246,281,929	252,864,548		
DIFFERENCE	4,341,455	(542,834)	(411,050)	(747,119)	(278,402)	(602,268)	(822,953)	(2,014,222)	(4,370,613)	(3,103,967)		

**035. GENERAL FUND
REVENUES BY SOURCE**

		ACTUAL	CURRENT	BUDGET	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	FY 2012/2013 TO FY 2022/2023 TOTAL
		2011/2012	2012/2013	2013/2014	2014/2015	2015/2016	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	
0751-21	Rental - 239 Commercial Street	126,752	124,824	128,316	113,120	115,382	117,690	120,044	0	0	0	0	0	719,376
0751-23	Rental - Courthouse Parking	38,625	40,200	40,912	41,730	42,565	43,416	44,284	45,170	46,074	46,995	47,935	48,894	488,175
0751-24	Rental - Dental	24,120	25,290	28,080	30,324	30,930	31,549	32,180	32,824	33,480	34,150	34,833	35,529	349,169
0751-25	Rental - 715 San Conrado	19,200	19,200	19,776	20,172	20,575	0	0	0	0	0	0	0	79,722
0752-01	Rental - Indoor Sports Center	0	65,000	68,000	69,360	70,747	72,162	73,605	75,077	76,579	78,111	79,673	81,266	809,581
0752-03	Rental - Park Buildings	60,375	55,000	60,000	63,000	64,260	65,545	66,856	68,193	69,557	70,948	72,367	73,815	729,542
0752-04	Rental - Picnic Areas	112,135	115,000	107,100	108,171	109,253	110,345	111,449	112,563	113,689	114,826	115,974	117,134	1,235,503
0752-05	Rental - Performing Arts Center	0	126,250	127,000	129,540	132,131	134,773	137,469	140,218	143,023	145,883	148,801	151,777	1,516,865
0752-06	Rental - Recreation Center	0	90,000	92,000	92,920	93,849	94,788	95,736	96,693	97,660	98,636	99,623	100,619	1,052,524
0752-07	Rental - Athletic Fields	181,146	205,000	193,073	196,934	200,873	204,891	208,988	213,168	217,432	221,780	226,216	230,740	2,319,095
0752-09	Rental - Equipment	0	16,000	16,000	16,160	16,322	16,485	16,650	16,816	16,984	17,154	17,326	17,499	183,395
0752-10	Rental - Senior Center	0	120,000	122,400	115,575	117,887	120,244	122,649	125,102	127,604	130,156	132,759	135,415	1,369,791
0752-14	Rental - Creative Arts Center	0	1,000	1,020	1,040	1,061	1,082	1,104	1,126	1,149	1,172	1,195	1,219	12,169
0752-15	Rental - Banner Installations	0	800	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	10,800
0752-16	Rental - Non Profit Use - Park Buildings	50,801	40,000	40,800	41,616	42,448	43,297	44,163	45,046	45,947	46,866	47,804	48,760	486,749
0752-17	Rental - Non-Profit Use - Community Center	0	2,000	2,040	2,081	2,122	2,165	2,208	2,252	2,297	2,343	2,390	2,438	24,337
0754-02	Tower/Antenna Rental - Nextel	22,339	23,009	23,235	23,700	24,174	24,657	25,150	25,653	26,166	26,690	27,224	27,768	277,426
0754-04	Tower/Antenna Rental - Sprint	7,634	7,850	7,903	8,061	8,222	8,387	8,554	8,726	8,900	9,078	9,260	9,445	94,386
0754-05	Tower/Antenna Rental - Cingular	68,544	65,737	65,780	67,096	68,438	69,806	71,202	72,626	74,079	75,561	77,072	78,613	786,010
0754-06	Tower/Antenna Rental - T-Mobile	63,050	65,270	65,437	66,746	68,081	69,442	70,831	72,248	73,693	75,167	76,670	78,203	781,787
0754-07	Tower/Antenna Rental - Metro PCS	7,254	7,379	7,379	7,527	7,677	7,831	7,987	8,147	8,310	8,476	8,646	8,819	88,177
0754-10	Tower/Antenna Rental - Clearwire	39,040	40,602	41,533	42,364	43,211	44,075	44,957	45,856	46,773	47,708	48,663	49,636	495,377
755	Security Deposits Forfeited	1,100	0	0	0	0	0	0	0	0	0	0	0	0
3606-42	SMART Station Rent	382,982	390,641	398,453	406,423	414,551	422,842	431,299	439,925	448,723	457,698	466,852	476,189	4,753,595
3607-43	Water Pollution Control Plant Rent	337,364	344,112	350,994	358,014	365,174	372,478	379,927	387,526	395,276	403,182	411,245	419,470	4,187,397
3610-42	Landfill Rent	238,703	243,477	248,346	253,313	258,379	263,547	268,818	274,194	279,678	285,272	290,977	296,797	2,962,797
TOTAL RENTS AND CONCESSIONS		2,039,816	2,538,767	2,362,637	2,382,045	2,425,619	2,383,057	2,433,951	2,343,800	2,388,395	2,433,860	2,480,211	2,527,466	26,699,809

**035. GENERAL FUND
REVENUES BY SOURCE**

		PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	FY 2023/2024 TO FY 2032/2033 TOTAL	FY 2012/2013 TO FY 2032/2033 TOTAL	
		2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033		
0751-21	Rental - 239 Commercial Street	0	0	0	0	0	0	0	0	0	0	719,376	
0751-23	Rental - Courthouse Parking	50,360	51,871	53,427	55,030	56,681	58,382	60,133	61,937	63,795	65,709	577,326	1,065,501
0751-24	Rental - Dental	36,595	37,693	38,824	39,989	41,188	42,424	43,697	45,008	46,358	47,749	419,524	768,693
0751-25	Rental - 715 San Conrado	0	0	0	0	0	0	0	0	0	0	0	79,722
0752-01	Rental - Indoor Sports Center	83,704	86,215	88,802	91,466	94,210	97,036	99,947	102,946	106,034	109,215	959,576	1,769,157
0752-03	Rental - Park Buildings	76,029	78,310	80,659	83,079	85,571	88,138	90,783	93,506	96,311	99,201	871,587	1,601,129
0752-04	Rental - Picnic Areas	120,648	124,267	127,995	131,835	135,790	139,864	144,060	148,381	152,833	157,418	1,383,091	2,618,594
0752-05	Rental - Performing Arts Center	156,330	161,020	165,851	170,826	175,951	181,229	186,666	192,266	198,034	203,975	1,792,149	3,309,013
0752-06	Rental - Recreation Center	103,638	106,747	109,949	113,248	116,645	120,144	123,749	127,461	131,285	135,224	1,188,089	2,240,613
0752-07	Rental - Athletic Fields	237,662	244,792	252,136	259,700	267,491	275,516	283,781	292,295	301,064	310,095	2,724,532	5,043,628
0752-09	Rental - Equipment	18,024	18,565	19,122	19,695	20,286	20,895	21,522	22,167	22,832	23,517	206,624	390,020
0752-10	Rental - Senior Center	139,477	143,661	147,971	152,410	156,983	161,692	166,543	171,539	176,685	181,986	1,598,947	2,968,738
0752-14	Rental - Creative Arts Center	1,256	1,256	1,256	1,293	1,293	1,293	1,332	1,332	1,332	1,372	13,014	25,183
0752-15	Rental - Banner Installations	1,030	1,061	1,093	1,126	1,159	1,194	1,230	1,267	1,305	1,344	11,808	22,608
0752-16	Rental - Non Profit Use - Park Buildings	50,223	51,729	53,281	54,880	56,526	58,222	59,968	61,767	63,620	65,529	575,745	1,062,494
0752-17	Rental - Non-Profit Use - Community Center	2,511	2,586	2,664	2,744	2,826	2,911	2,998	3,088	3,181	3,276	28,787	53,125
0754-02	Tower/Antenna Rental - Nextel	28,601	29,459	30,343	31,253	32,191	33,156	34,151	35,176	36,231	37,318	327,879	605,304
0754-04	Tower/Antenna Rental - Sprint	9,728	10,020	10,321	10,630	10,949	11,278	11,616	11,964	12,323	12,693	111,522	205,908
0754-05	Tower/Antenna Rental - Cingular	80,972	83,401	85,903	88,480	91,134	93,868	96,684	99,585	102,572	105,650	928,248	1,714,258
0754-06	Tower/Antenna Rental - T-Mobile	80,549	82,966	85,455	88,018	90,659	93,379	96,180	99,066	102,038	105,099	923,408	1,705,195
0754-07	Tower/Antenna Rental - Metro PCS	9,083	9,356	9,636	9,925	10,223	10,530	10,846	11,171	11,506	11,851	104,128	192,305
0754-10	Tower/Antenna Rental - Clearwire	51,125	52,659	54,238	55,866	57,541	59,268	61,046	62,877	64,763	66,706	586,089	1,081,466
755	Security Deposits Forfeited	0	0	0	0	0	0	0	0	0	0	0	0
3606-42	SMART Station Rent	490,474	505,189	520,344	535,955	552,033	568,594	585,652	603,222	621,318	639,958	5,622,740	10,376,335
3607-43	Water Pollution Control Plant Rent	432,054	445,016	458,366	472,117	486,281	500,869	515,895	531,372	547,313	563,733	4,953,018	9,140,415
3610-42	Landfill Rent	305,700	314,871	324,318	334,047	344,069	354,391	365,022	375,973	387,252	398,870	3,504,513	6,467,310
TOTAL RENTS AND CONCESSIONS		2,603,290	2,681,351	2,761,754	2,844,606	2,929,906	3,017,764	3,108,297	3,201,506	3,297,511	3,396,437	29,842,422	56,542,232

**035. GENERAL FUND
REVENUES BY SOURCE**

		ACTUAL	CURRENT	BUDGET	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	FY 2012/2013 TO FY 2022/2023 TOTAL
		2011/2012	2012/2013	2013/2014	2014/2015	2015/2016	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	TOTAL
0901	Federal Grants	194,752	39,434	0	0	0	0	0	0	0	0	0	0	39,434
0930	Bureau of Justice Grant	14,279	8,933	0	0	0	0	0	0	0	0	0	0	8,933
0938	ISTEA Grant	0	9,700	444,300	0	0	0	0	0	0	0	0	0	454,000
0957	US Department of Energy	7,759	0	0	0	0	0	0	0	0	0	0	0	0
0965-01	Homeland Security Grants	482,898	1,515,156	130,027	0	0	0	0	0	0	0	0	0	1,645,183
1107	Library - CLSA Inter-Library Loan	5,401	0	0	0	0	0	0	0	0	0	0	0	0
1110	Bus Shelter Advertising	6,215	5,695	6,110	6,110	6,110	6,110	6,110	6,110	6,110	6,110	6,110	6,110	66,795
1111	County of Santa Clara Reimbursement	34,808	148,036	80,000	80,000	80,000	0	0	0	0	0	0	0	388,036
1114	Other Agencies - Reimbursement	25,575	226,800	0	0	0	0	0	0	0	0	0	0	226,800
1117	Santa Clara Co VTA	10,330	7,047	0	0	0	0	0	0	0	0	0	0	7,047
1119-01	PCJPB Reimbursement - Multimodal	149,594	176,570	180,968	184,587	188,279	192,044	195,885	199,803	203,799	207,875	212,032	216,273	2,158,114
1122	Fremont Pool Cost Sharing	0	18,570	18,941	19,320	19,707	20,101	20,503	20,913	21,331	21,758	22,193	22,637	225,973
1123	Columbia Pool Cost Sharing	0	26,350	26,350	26,877	27,415	27,963	28,522	29,093	29,674	30,268	30,873	31,491	314,875
TOTAL FEDERAL & INTERGOVERNMENTAL		931,611	2,182,291	886,696	316,894	321,510	246,218	251,020	255,918	260,914	266,010	271,208	276,510	5,535,190
1002	Office of Emergency Services	0	30,830	30,000	0	0	0	0	0	0	0	0	0	60,830
1012	Homeowner's Property Tax Relief	226,290	222,000	222,000	222,000	222,000	222,000	222,000	222,000	222,000	222,000	222,000	222,000	2,442,000
1014	Motor Vehicle License Fees	0	73,251	0	0	0	0	0	0	0	0	0	0	73,251
1017	Office of Traffic Safety	15,179	40,017	0	0	0	0	0	0	0	0	0	0	40,017
1018	POST Reimbursement	35,511	21,041	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	221,041
1025	Mandated Cost - SB 90	0	0	0	75,000	76,500	78,030	79,591	81,182	82,806	84,462	86,151	87,874	731,597
1025	Mandated Costs PY Reimbursement	28,585	35,311	33,333	33,333	33,333	33,333	33,333	33,333	33,333	33,333	33,333	33,333	368,641
1027	Miscellaneous State Grants	36,663	8,711	31,184	0	0	0	0	0	0	0	0	0	39,895
1034	Library Services and Tech Act	20,936	5,280	18,500	0	0	0	0	0	0	0	0	0	23,780
1036	Booking Fee Abatement	130	0	0	0	0	0	0	0	0	0	0	0	0
1041	State Tire Enforcement Grant	25,145	32,500	32,500	32,500	32,500	32,500	32,500	32,500	32,500	32,500	32,500	32,500	357,500
1044	Department of Corrections Reimbursement	3,093	3,500	3,500	3,570	3,641	3,714	3,789	3,864	3,942	4,020	4,101	4,183	41,824
TOTAL STATE SHARED REVENUE		391,532	472,441	391,017	386,403	387,974	389,577	391,212	392,880	394,581	396,316	398,085	399,890	4,400,376

**035. GENERAL FUND
REVENUES BY SOURCE**

	PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	PLAN 2032/2033	FY 2023/2024 TO FY 2032/2033 TOTAL	FY 2012/2013 TO FY 2032/2033 TOTAL
0901 Federal Grants	0	0	0	0	0	0	0	0	0	0	0	39,434
0930 Bureau of Justice Grant	0	0	0	0	0	0	0	0	0	0	0	8,933
0938 ISTE A Grant	0	0	0	0	0	0	0	0	0	0	0	454,000
0957 US Department of Energy	0	0	0	0	0	0	0	0	0	0	0	0
0965-01 Homeland Security Grants	0	0	0	0	0	0	0	0	0	0	0	1,645,183
1107 Library - CLSA Inter-Library Loan	0	0	0	0	0	0	0	0	0	0	0	0
1110 Bus Shelter Advertising	6,110	6,110	6,110	6,110	6,110	6,110	6,110	6,110	6,110	6,110	61,100	127,895
1111 County of Santa Clara Reimbursement	0	0	0	0	0	0	0	0	0	0	0	388,036
1114 Other Agencies - Reimbursement	0	0	0	0	0	0	0	0	0	0	0	226,800
1117 Santa Clara Co VTA	0	0	0	0	0	0	0	0	0	0	0	7,047
1119-01 PCJPB Reimbursement - Multimodal	222,761	229,444	236,327	243,417	250,720	258,241	265,988	273,968	282,187	290,653	2,553,706	4,711,820
1122 Fremont Pool Cost Sharing	23,316	24,015	24,736	25,478	26,242	27,029	27,840	28,676	29,536	30,422	267,290	493,263
1123 Columbia Pool Cost Sharing	32,435	33,408	34,411	35,443	36,506	37,602	38,730	39,891	41,088	42,321	371,836	686,711
TOTAL FEDERAL & INTERGOVERNMENTAL	284,622	292,978	301,584	310,448	319,578	328,982	338,668	348,645	358,921	369,505	3,253,932	8,789,122
1002 Office of Emergency Services	0	0	0	0	0	0	0	0	0	0	0	60,830
1012 Homeowner's Property Tax Relief	222,000	222,000	222,000	222,000	222,000	222,000	222,000	222,000	222,000	222,000	2,220,000	4,662,000
1014 Motor Vehicle License Fees	0	0	0	0	0	0	0	0	0	0	0	73,251
1017 Office of Traffic Safety	0	0	0	0	0	0	0	0	0	0	0	40,017
1018 POST Reimbursement	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	250,000	471,041
1025 Mandated Cost - SB 90	90,511	93,226	96,023	98,903	101,871	104,927	108,074	111,317	114,656	118,096	1,037,604	1,769,201
1025 Mandated Costs PY Reimbursement	33,333	33,333	33,333	33,333	0	0	0	0	0	0	133,332	501,973
1027 Miscellaneous State Grants	0	0	0	0	0	0	0	0	0	0	0	39,895
1034 Library Services and Tech Act	0	0	0	0	0	0	0	0	0	0	0	23,780
1036 Booking Fee Abatement	0	0	0	0	0	0	0	0	0	0	0	0
1041 State Tire Enforcement Grant	32,500	32,500	32,500	32,500	32,500	32,500	32,500	32,500	32,500	32,500	325,000	682,500
1044 Department of Corrections Reimbursement	4,308	4,438	4,571	4,708	4,849	4,995	5,144	5,299	5,458	5,621	49,390	91,214
TOTAL STATE SHARED REVENUE	407,652	410,497	413,426	416,444	386,220	389,421	392,719	396,115	399,614	403,217	4,015,326	8,415,702

**035. GENERAL FUND
REVENUES BY SOURCE**

		ACTUAL	CURRENT	BUDGET	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	FY 2012/2013 TO FY 2022/2023 TOTAL
		2011/2012	2012/2013	2013/2014	2014/2015	2015/2016	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	
1349	Certified Unified Program Agency	223,107	237,665	242,418	247,267	252,212	257,256	262,401	267,649	273,002	278,462	284,032	289,712	2,892,078
1350	Bicycle Licenses	148	84	0	0	0	0	0	0	0	0	0	0	84
1351-01	Major Permit Application Fees	95,086	85,721	85,108	77,758	79,313	80,899	82,517	84,168	85,851	87,568	89,319	91,106	929,328
1352-01	Minor Permit Application Fees	59,518	52,446	55,982	63,791	65,067	66,368	67,696	69,050	70,431	71,839	73,276	74,742	730,687
1353	Permit - Bingo	250	250	0	0	0	0	0	0	0	0	0	0	250
1354	Permit - Building	3,537,633	3,671,663	2,363,509	1,849,803	1,896,048	1,943,449	1,992,036	2,041,836	2,092,882	2,145,204	2,198,834	2,253,805	24,449,071
1355	Permit - Electrical	817,649	884,293	558,164	436,847	447,768	458,962	470,436	482,197	494,252	506,609	519,274	532,256	5,791,059
1356	Permit - Fire Prevention	2,152,393	2,163,725	1,414,619	1,107,153	1,134,832	1,163,203	1,192,283	1,222,090	1,252,642	1,283,958	1,316,057	1,348,958	14,599,519
1358	Permit - Grading	34,303	50,564	27,905	21,840	22,386	22,946	23,519	24,107	24,710	25,328	25,961	26,610	295,876
1359	Permit - Hazardous Materials	824,688	769,116	806,975	823,115	839,577	856,368	873,496	890,966	908,785	926,961	945,500	964,410	9,605,267
1360	Permit - Mechanical	728,414	746,058	483,339	378,286	387,743	397,437	407,373	417,557	427,996	438,696	449,663	460,905	4,995,052
1361	Permit - Miscellaneous	4,300	3,246	3,311	3,377	3,445	3,514	3,584	3,656	3,729	3,803	3,879	3,957	39,500
1362	Permit - Fire Operations	180,034	180,000	183,600	187,272	191,017	194,838	198,735	202,709	206,763	210,899	215,117	219,419	2,190,369
1363	Permit - Plumbing and Gas	793,923	783,551	516,940	404,583	414,698	425,065	435,692	446,584	457,749	469,192	480,922	492,945	5,327,920
1364	Permit - Sign	9,595	15,600	8,291	6,489	6,651	6,818	6,988	7,163	7,342	7,525	7,713	7,906	88,486
1365	Permit - Street Cut	(910)	0	0	0	0	0	0	0	0	0	0	0	0
1366	Permit - Temporary Building	4,376	1,283	1,837	1,438	1,474	1,511	1,549	1,587	1,627	1,668	1,709	1,752	17,435
1368	Permit - Transportation	13,916	15,948	14,940	14,940	14,940	14,940	14,940	14,940	14,940	14,940	14,940	14,940	165,348
1369	Permit - Art in Private Development	0	12,725	10,180	5,090	5,090	5,090	5,090	5,090	5,090	5,090	5,090	5,090	68,715
1370	Permit - Taxi Driver and Vehicle	57,667	58,000	60,404	61,612	62,844	64,101	65,383	66,691	68,025	69,385	70,773	72,188	719,407
1371	Permit - Misc. Public Safety	11,977	14,076	14,358	14,645	14,938	15,237	15,542	15,852	16,169	16,493	16,823	17,159	171,292
1372	Permit - Liquidambar Street	1,525	325	0	0	0	0	0	0	0	0	0	0	325
1373	Adult Entertainment Permits	15,022	15,988	16,308	16,634	16,967	17,306	17,652	18,005	18,365	18,732	19,107	19,489	194,553
1374	OCM Special Event Permit Fee	3,210	3,270	3,330	3,397	3,465	3,534	3,604	3,677	3,750	3,825	3,902	3,980	39,733
TOTAL PERMITS AND LICENSES		9,567,824	9,765,597	6,871,518	5,725,336	5,860,474	5,998,841	6,140,515	6,285,574	6,434,100	6,586,177	6,741,891	6,901,329	73,311,353

**035. GENERAL FUND
REVENUES BY SOURCE**

												FY 2023/2024 TO FY 2032/2033 TOTAL	FY 2012/2013 TO FY 2032/2033 TOTAL
	PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	PLAN 2032/2033			
1349	Certified Unified Program Agency	298,404	307,356	316,576	326,074	335,856	345,932	356,310	366,999	378,009	389,349	3,420,864	6,312,942
1350	Bicycle Licenses	0	0	0	0	0	0	0	0	0	0	0	84
1351-01	Major Permit Application Fees	93,839	96,654	99,554	102,540	105,616	108,785	112,049	115,410	118,872	122,438	1,075,758	2,005,086
1352-01	Minor Permit Application Fees	76,984	79,293	81,672	84,122	86,646	89,245	91,923	94,680	97,521	100,446	882,533	1,613,220
1353	Permit - Bingo	0	0	0	0	0	0	0	0	0	0	0	250
1354	Permit - Building	2,321,419	2,391,062	2,462,794	2,536,678	2,612,778	2,691,161	2,771,896	2,855,053	2,940,705	3,028,926	26,612,473	51,061,544
1355	Permit - Electrical	548,223	564,670	581,610	599,058	617,030	635,541	654,607	674,246	694,473	715,307	6,284,766	12,075,825
1356	Permit - Fire Prevention	1,389,427	1,431,110	1,474,043	1,518,265	1,563,813	1,610,727	1,659,049	1,708,820	1,760,085	1,812,887	15,928,225	30,527,745
1358	Permit - Grading	27,408	28,230	29,077	29,950	30,848	31,774	32,727	33,709	34,720	35,762	314,204	610,080
1359	Permit - Hazardous Materials	993,342	1,023,142	1,053,837	1,085,452	1,118,015	1,151,556	1,186,102	1,221,686	1,258,336	1,296,086	11,387,554	20,992,821
1360	Permit - Mechanical	474,732	488,974	503,643	518,752	534,315	550,344	566,855	583,860	601,376	619,417	5,442,269	10,437,321
1361	Permit - Miscellaneous	4,076	4,198	4,324	4,454	4,587	4,725	4,867	5,013	5,163	5,318	46,722	86,223
1362	Permit - Fire Operations	226,002	232,782	239,765	246,958	254,367	261,998	269,858	277,953	286,292	294,881	2,590,855	4,781,223
1363	Permit - Plumbing and Gas	507,733	522,965	538,654	554,814	571,458	588,602	606,260	624,448	643,182	662,477	5,820,595	11,148,515
1364	Permit - Sign	8,143	8,388	8,639	8,899	9,165	9,440	9,724	10,015	10,316	10,625	93,355	181,841
1365	Permit - Street Cut	0	0	0	0	0	0	0	0	0	0	0	0
1366	Permit - Temporary Building	1,805	1,859	1,915	1,972	2,031	2,092	2,155	2,219	2,286	2,355	20,688	38,123
1368	Permit - Transportation	15,388	15,850	16,325	16,815	17,320	17,839	18,374	18,926	19,493	20,078	176,408	341,756
1369	Permit - Art in Private Development	5,243	5,400	5,562	5,729	5,901	6,078	6,260	6,448	6,641	6,841	60,102	128,817
1370	Permit - Taxi Driver and Vehicle	74,354	76,585	78,882	81,249	83,686	86,197	88,783	91,446	94,189	97,015	852,386	1,571,792
1371	Permit - Misc. Public Safety	17,674	18,204	18,750	19,313	19,892	20,489	21,104	21,737	22,389	23,060	202,612	373,904
1372	Permit - Liquidambar Street	0	0	0	0	0	0	0	0	0	0	0	325
1373	Adult Entertainment Permits	20,074	20,676	21,296	21,935	22,593	23,271	23,969	24,688	25,429	26,192	230,125	424,679
1374	OCM Special Event Permit Fee	4,099	4,222	4,349	4,479	4,614	4,752	4,894	5,041	5,193	5,348	46,991	86,724
TOTAL PERMITS AND LICENSES		7,108,369	7,321,620	7,541,269	7,767,507	8,000,532	8,240,548	8,487,764	8,742,397	9,004,669	9,274,809	81,489,485	154,800,838

**035. GENERAL FUND
REVENUES BY SOURCE**

													FY 2012/2013 TO	
													FY 2022/2023	
													TOTAL	
	ACTUAL 2011/2012	CURRENT 2012/2013	BUDGET 2013/2014	PLAN 2014/2015	PLAN 2015/2016	PLAN 2016/2017	PLAN 2017/2018	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	PLAN 2021/2022	PLAN 2022/2023		
1502-01	Fines - Overdue Material - Circulation Desk	101,066	82,120	80,478	78,868	77,291	75,745	74,230	72,745	71,290	69,865	68,467	67,098	818,197
1502-02	Fines - Overdue/Lost & Damaged-Internet	153,004	156,885	161,592	166,440	171,433	176,576	181,873	187,330	192,950	198,738	204,700	210,841	2,009,359
1503	Fines - Parking	471,428	435,402	471,450	480,879	490,497	500,307	510,313	520,519	530,929	541,548	552,379	563,426	5,597,648
1504	Fines - Traffic and Criminal	409,561	337,725	344,480	351,369	358,396	365,564	372,876	380,333	387,940	395,699	403,613	411,685	4,109,679
1506	Juvenile Diversion	5,055	2,624	2,676	2,730	2,785	2,840	2,897	2,955	3,014	3,074	3,136	3,199	31,931
1507	Late Payment Penalties	26,499	31,000	25,000	25,500	26,010	26,530	27,061	27,602	28,154	28,717	29,291	29,877	304,743
1509	Returned Check Charge	5,355	5,647	5,760	5,875	5,993	6,113	6,235	6,360	6,487	6,617	6,749	6,884	68,720
1514	CUPA Fines	0	23,151	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	33,151
1516	Neighborhood Preservation Code Violations	21,565	17,885	22,500	22,500	22,500	22,500	22,500	22,500	22,500	22,500	22,500	22,500	242,885
1517	Fire Code Violations	1,100	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	11,000
TOTAL FINES AND FORFEITURES		1,194,633	1,093,439	1,115,936	1,136,161	1,156,904	1,178,175	1,199,985	1,222,344	1,245,264	1,268,757	1,292,835	1,317,510	13,227,312
1650	Administrative Request Fees	114,864	146,060	131,545	89,736	91,531	93,362	95,229	97,133	99,076	101,058	103,079	105,140	1,152,949
1652	Demolition Fees	31,640	44,342	24,973	19,545	20,034	20,534	21,048	21,574	22,113	22,666	23,233	23,814	263,876
1653	Energy Plan Check Fees	293,677	240,821	174,880	136,870	140,292	143,799	147,394	151,079	154,856	158,727	162,695	166,763	1,778,176
1654	Environmental Review Fees	45,721	81,062	63,392	46,179	47,103	48,045	49,006	49,986	50,986	52,006	53,046	54,107	594,917
1655	Legislative Actions	35,905	60,361	48,133	36,679	37,413	38,161	38,924	39,703	40,497	41,307	42,133	42,976	466,288
1667-01	Plan Maintenance Fees	848,932	826,270	571,015	446,906	458,078	469,530	481,269	493,300	505,633	518,274	531,231	544,511	5,846,017
1670	Plan Check Fees	2,506,771	2,143,868	1,522,160	1,191,320	1,221,103	1,251,631	1,282,921	1,314,994	1,347,869	1,381,566	1,416,105	1,451,508	15,525,045
1673-01	Subdivision Map Filing Fees - Planning	74,413	72,545	73,480	77,187	78,731	80,306	81,912	83,550	85,221	86,925	88,664	90,437	898,958
1676	Special Inspection Reimbursement	16,935	12,990	13,250	13,515	13,785	14,061	14,342	14,629	14,921	15,220	15,524	15,835	158,072
TOTAL COMMUNITY DEVELOPMENT FEES		3,968,858	3,628,319	2,622,828	2,057,937	2,108,070	2,159,429	2,212,045	2,265,949	2,321,173	2,377,748	2,435,710	2,495,090	26,684,297
1801-01	Business License Processing-New Applications	143,890	15,000	15,300	15,606	15,918	16,236	16,561	16,892	17,230	17,575	17,926	18,285	182,531
1801-02	Business License Processing - Renewals	116,477	0	0	0	0	0	0	0	0	0	0	0	0
3101	Notary Fee	40	120	0	0	0	0	0	0	0	0	0	0	120
TOTAL FINANCE FEES		260,407	15,120	15,300	15,606	15,918	16,236	16,561	16,892	17,230	17,575	17,926	18,285	182,651

**035. GENERAL FUND
REVENUES BY SOURCE**

	PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	PLAN 2032/2033	FY 2023/2024 TO FY 2032/2033 TOTAL	FY 2012/2013 TO FY 2032/2033 TOTAL
1502-01 Fines - Overdue Material - Circulation Desk	66,427	65,763	65,105	64,454	63,810	63,171	62,540	61,914	61,295	60,682	635,161	1,453,358
1502-02 Fines - Overdue/Lost & Damaged-Internet	217,166	223,681	230,392	237,304	244,423	251,755	259,308	267,087	275,100	283,353	2,489,570	4,498,929
1503 Fines - Parking	580,329	597,739	615,671	634,141	653,166	672,761	692,943	713,732	735,144	757,198	6,652,824	12,250,472
1504 Fines - Traffic and Criminal	424,035	436,756	449,859	463,355	477,255	491,573	506,320	521,510	537,155	553,270	4,861,090	8,970,768
1506 Juvenile Diversion	3,295	3,393	3,495	3,600	3,708	3,819	3,934	4,052	4,174	4,299	37,769	69,700
1507 Late Payment Penalties	30,774	31,697	32,648	33,627	34,636	35,675	36,745	37,848	38,983	40,153	352,785	657,528
1509 Returned Check Charge	7,091	7,303	7,522	7,748	7,980	8,220	8,466	8,720	8,982	9,252	81,285	150,005
1514 CUPA Fines	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	10,000	43,151
1516 Neighborhood Preservation Code Violations	22,500	22,500	22,500	22,500	22,500	22,500	22,500	22,500	22,500	22,500	225,000	467,885
1517 Fire Code Violations	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	10,000	21,000
TOTAL FINES AND FORFEITURES	1,353,617	1,390,833	1,429,193	1,468,729	1,509,478	1,551,475	1,594,757	1,639,363	1,685,333	1,732,706	15,355,484	28,582,796
1650 Administrative Request Fees	108,295	111,543	114,890	118,336	121,886	125,543	129,309	133,189	137,184	141,300	1,241,476	2,394,424
1652 Demolition Fees	24,528	25,264	26,022	26,803	27,607	28,435	29,288	30,166	31,071	32,004	281,187	545,063
1653 Energy Plan Check Fees	171,766	176,919	182,226	187,693	193,324	199,124	205,097	211,250	217,588	224,115	1,969,101	3,747,277
1654 Environmental Review Fees	55,730	57,402	59,124	60,897	62,724	64,606	66,544	68,541	70,597	72,715	638,879	1,233,796
1655 Legislative Actions	44,265	45,593	46,961	48,370	49,821	51,315	52,855	54,440	56,074	57,756	507,449	973,737
1667-01 Plan Maintenance Fees	560,847	577,672	595,002	612,852	631,238	650,175	669,680	689,771	710,464	731,778	6,429,478	12,275,495
1670 Plan Check Fees	1,495,053	1,539,905	1,586,102	1,633,685	1,682,695	1,733,176	1,785,171	1,838,727	1,893,888	1,950,705	17,139,107	32,664,152
1673-01 Subdivision Map Filing Fees - Planning	93,150	95,945	98,823	101,788	104,841	107,987	111,226	114,563	118,000	121,540	1,067,864	1,966,821
1676 Special Inspection Reimbursement	16,310	16,799	17,303	17,822	18,357	18,908	19,475	20,059	20,661	21,281	186,973	345,045
TOTAL COMMUNITY DEVELOPMENT FEES	2,569,943	2,647,041	2,726,452	2,808,246	2,892,493	2,979,268	3,068,646	3,160,706	3,255,527	3,353,192	29,461,514	56,145,811
1801-01 Business License Processing-New Applications	18,833	19,398	19,980	20,580	21,197	21,833	22,488	23,163	23,858	24,573	215,905	398,435
1801-02 Business License Processing - Renewals	0	0	0	0	0	0	0	0	0	0	0	0
3101 Notary Fee	0	0	0	0	0	0	0	0	0	0	0	120
TOTAL FINANCE FEES	18,833	19,398	19,980	20,580	21,197	21,833	22,488	23,163	23,858	24,573	215,905	398,555

**035. GENERAL FUND
REVENUES BY SOURCE**

													FY 2012/2013 TO	
													FY 2022/2023	
													TOTAL	
	ACTUAL 2011/2012	CURRENT 2012/2013	BUDGET 2013/2014	PLAN 2014/2015	PLAN 2015/2016	PLAN 2016/2017	PLAN 2017/2018	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	PLAN 2021/2022	PLAN 2022/2023		
2102	Library- Lost/Damaged Materials	11,440	12,446	12,570	12,696	12,823	12,951	13,080	13,211	13,343	13,477	13,612	13,748	143,956
2105	Miscellaneous Library Charges	3,003	3,040	3,101	3,163	3,226	3,291	3,356	3,424	3,492	3,562	3,633	3,706	36,993
TOTAL LIBRARY AND COMMUNITY SERVICES FEES		14,443	15,486	15,671	15,859	16,049	16,241	16,437	16,635	16,835	17,039	17,245	17,453	180,949
2347	Senior Adult Services	0	1,028	0	0	0	0	0	0	0	0	0	0	1,028
2351	Vending	0	6,000	6,000	6,000	6,000	6,300	6,300	6,300	6,300	6,300	6,615	6,615	68,730
2357	Youth Basketball League	0	129,570	132,161	134,804	137,500	140,250	143,055	145,916	148,835	151,811	154,848	157,945	1,576,696
2359	Adult Basketball	0	64,000	65,280	65,933	66,592	67,258	67,931	68,610	69,296	69,989	70,689	71,396	746,973
2360	Adult Volleyball	0	36,000	36,720	37,087	37,458	37,833	38,211	38,593	38,979	39,369	39,762	40,160	420,172
2361	Adult Drop-In Sports	0	40,000	40,500	40,905	41,314	41,727	42,144	42,566	42,992	43,421	43,856	44,294	463,720
2364	Youth Sports Classes	0	265,000	270,300	275,706	281,220	286,845	292,581	298,433	304,402	310,490	316,700	323,034	3,224,710
2365	Adult Sports Activities	0	105,000	107,100	109,242	111,427	113,655	115,928	118,247	120,612	123,024	125,485	127,994	1,277,715
2367	Youth Sports Camp	0	135,000	137,700	140,454	143,263	146,128	149,051	152,032	155,073	158,174	161,337	164,564	1,642,777
2370	Special Events HOTS	0	12,000	13,060	13,060	13,060	14,060	14,060	14,060	15,060	15,060	15,060	16,060	154,600
2375	Gymnastics - Youth	0	340,000	320,000	326,400	332,928	339,587	346,378	353,306	360,372	367,579	374,931	382,430	3,843,911
2381	Swim Pool Rentals	0	17,950	18,000	18,180	18,362	18,545	18,731	18,918	19,107	19,298	19,491	19,686	206,270
2383	Washington Pool Adult Swim Lessons	0	18,120	18,500	18,685	18,872	19,061	19,251	19,444	19,638	19,835	20,033	20,233	211,671
2385	Special Interest - Youth	0	65,000	66,300	67,626	68,979	70,358	71,765	73,201	74,665	76,158	77,681	79,235	790,967
2386	Special Interest - Adult	1,000	0	0	0	0	0	0	0	0	0	0	0	0
2388	Visual Arts - Youth	0	56,100	57,222	58,366	59,534	60,724	61,939	63,178	64,441	65,730	67,045	68,386	682,665
2391	Visual Arts - Adult	0	13,260	13,525	13,796	14,072	14,353	14,640	14,933	15,232	15,536	15,847	16,164	161,357
2392	Dance Classes - Child	0	98,135	100,095	102,097	104,139	106,222	108,346	110,513	112,723	114,978	117,277	119,623	1,194,147
2393	Dance Classes - Adult	0	93,000	94,860	96,757	98,692	100,666	102,680	104,733	106,828	108,964	111,144	113,366	1,131,691
2394	Drama - Youth	0	45,000	45,000	45,900	46,818	47,754	48,709	49,684	50,677	51,691	52,725	53,779	537,737
2396	Cultural Arts Theater Tickets	0	26,400	26,400	26,928	27,467	28,016	28,576	29,148	29,731	30,325	30,932	31,550	315,473
2397	Preschool Programs	0	240,841	263,639	268,912	274,290	279,776	285,371	291,079	296,900	302,838	308,895	315,073	3,127,614
2401	Neighborhood Recreation	0	342,350	349,197	356,181	363,305	370,571	377,982	385,542	393,253	401,118	409,140	417,323	4,165,960
2406	Senior Adults Dances	0	3,500	3,500	4,290	4,290	5,335	5,335	5,602	5,882	6,176	6,485	6,809	57,203

**035. GENERAL FUND
REVENUES BY SOURCE**

		PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	FY 2023/2024 TO FY 2032/2033 TOTAL	FY 2012/2013 TO FY 2032/2033 TOTAL
		2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033		
2102	Library- Lost/Damaged Materials	13,748	13,748	13,748	13,748	13,748	13,748	13,748	13,748	13,748	13,748	137,476	281,432
2105	Miscellaneous Library Charges	3,780	3,855	3,933	4,011	4,091	4,173	4,257	4,342	4,429	4,517	41,388	78,381
TOTAL LIBRARY AND COMMUNITY SERVICES FEES		17,527	17,603	17,680	17,759	17,839	17,921	18,004	18,089	18,176	18,265	178,865	359,814
2347	Senior Adult Services	0	0	0	0	0	0	0	0	0	0	0	1,028
2351	Vending	6,615	6,615	6,615	6,946	7,293	7,293	7,293	7,293	7,658	7,658	71,278	140,008
2357	Youth Basketball League	162,683	167,563	172,590	177,768	183,101	188,594	194,252	200,080	206,082	212,264	1,864,978	3,441,674
2359	Adult Basketball	73,538	75,744	78,016	80,357	82,767	85,250	87,808	90,442	93,155	95,950	843,027	1,590,000
2360	Adult Volleyball	41,365	42,606	43,884	45,201	46,557	47,953	49,392	50,874	52,400	53,972	474,203	894,375
2361	Adult Drop-In Sports	53,694	53,694	53,694	53,694	53,694	63,094	63,094	63,094	63,094	63,094	583,943	1,047,662
2364	Youth Sports Classes	332,725	342,706	352,987	363,577	374,484	385,719	397,290	409,209	421,485	434,130	3,814,314	7,039,023
2365	Adult Sports Activities	131,834	135,789	139,863	144,059	148,381	152,832	157,417	162,139	167,004	172,014	1,511,332	2,789,047
2367	Youth Sports Camp	169,501	174,586	179,824	185,219	190,775	196,498	202,393	208,465	214,719	221,161	1,943,141	3,585,918
2370	Special Events HOTS	16,060	17,060	17,060	17,060	18,060	18,060	18,060	19,060	19,060	19,060	178,600	333,200
2375	Gymnastics - Youth	393,903	405,720	417,891	430,428	443,341	456,641	470,340	484,450	498,984	513,953	4,515,651	8,359,562
2381	Swim Pool Rentals	20,277	20,885	21,512	22,157	22,822	23,507	24,212	24,938	25,686	26,457	232,452	438,722
2383	Washington Pool Adult Swim Lessons	20,840	21,465	22,109	22,773	23,456	24,159	24,884	25,631	26,400	27,192	238,909	450,580
2385	Special Interest - Youth	81,612	84,060	86,582	89,179	91,855	94,610	97,449	100,372	103,383	106,485	935,586	1,726,553
2386	Special Interest - Adult	0	0	0	0	0	0	0	0	0	0	0	0
2388	Visual Arts - Youth	70,437	72,550	74,727	76,969	79,278	81,656	84,106	86,629	89,228	91,905	807,483	1,490,148
2391	Visual Arts - Adult	16,649	17,148	17,663	18,193	18,738	19,301	19,880	20,476	21,090	21,723	190,860	352,217
2392	Dance Classes - Child	123,211	126,908	130,715	134,637	138,676	142,836	147,121	151,535	156,081	160,763	1,412,481	2,606,629
2393	Dance Classes - Adult	116,767	120,270	123,879	127,595	131,423	135,366	139,426	143,609	147,918	152,355	1,338,608	2,470,299
2394	Drama - Youth	55,393	57,054	58,766	60,529	62,345	64,215	66,142	68,126	70,170	72,275	635,013	1,172,751
2396	Cultural Arts Theater Tickets	32,400	32,400	36,000	36,000	36,000	36,000	36,000	36,000	36,000	36,000	352,800	668,273
2397	Preschool Programs	324,525	334,261	344,289	354,617	365,256	376,214	387,500	399,125	411,099	423,432	3,720,318	6,847,932
2401	Neighborhood Recreation	429,842	442,738	456,020	469,700	483,791	498,305	513,254	528,652	544,512	560,847	4,927,662	9,093,621
2406	Senior Adults Dances	7,013	7,013	7,224	7,224	7,440	7,440	7,664	7,664	7,893	7,893	74,468	131,672

**035. GENERAL FUND
REVENUES BY SOURCE**

		ACTUAL	CURRENT	BUDGET	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	FY 2012/2013 TO FY 2022/2023 TOTAL	
		2011/2012	2012/2013	2013/2014	2014/2015	2015/2016	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	
2407	Senior Adult Programs	0	124,600	127,220	129,764	132,360	135,007	137,707	140,461	143,270	146,136	149,059	152,040	1,517,624
2408	Senior Adult Trips	0	120,000	120,000	122,400	124,848	127,345	129,892	132,490	135,139	137,842	140,599	143,411	1,433,967
2409	Senior Adult Special Events	0	7,232	7,915	8,620	8,792	9,232	9,417	9,887	10,085	10,590	10,801	11,341	103,913
2410	Therapeutic Services Program	0	10,000	10,200	10,404	10,612	10,824	11,041	11,262	11,487	11,717	11,951	12,190	121,687
2411	Senior Center Membership	0	83,000	83,000	91,300	91,300	91,300	100,430	100,430	100,430	110,473	110,473	110,473	1,072,609
2412	Senior Adult Lunch Program	0	24,000	20,460	22,320	22,320	24,552	24,552	27,007	27,007	29,708	29,708	32,679	284,313
2413	Teen Programs Co-OP	0	41,000	42,000	42,000	42,000	42,000	42,000	42,000	42,000	42,000	42,000	42,000	461,000
2417	Registration Service Fees	0	12,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	112,000
2418	Fremont Pool User Fees	0	45,387	48,000	48,960	49,939	50,938	51,957	52,996	54,056	55,137	56,240	57,364	570,974
2422	Elementary After School and Summer Programs	0	47,121	47,121	47,121	48,535	48,535	48,535	48,535	49,991	49,991	49,991	49,991	535,464
2423	Pottery - Adult	0	142,950	160,600	163,812	167,088	170,430	173,839	177,315	180,862	184,479	188,168	191,932	1,901,475
2424	Music - Child	0	130,040	132,638	135,291	137,997	140,757	143,572	146,443	149,372	152,359	155,407	158,515	1,582,389
2425	Music - Adult	0	14,172	14,455	14,744	15,039	15,340	15,647	15,959	16,279	16,604	16,936	17,275	172,450
2455	Teen Programs	0	31,275	32,215	32,859	33,516	34,187	34,871	35,568	36,279	37,005	37,745	38,500	384,020
2465	Columbia Co-Op Sports	0	34,800	35,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000	384,800
2484	Washington Pool Swim Lessons	0	94,638	119,749	122,144	124,587	127,079	129,620	132,213	134,857	137,554	140,305	143,111	1,405,856
2485	SMS Pool Swim Lessons	0	26,978	27,382	27,930	28,488	29,058	29,639	30,232	30,837	31,453	32,082	32,724	326,803
2486	Columbia Pool Swim Lessons	0	42,371	43,006	43,866	44,743	45,638	46,551	47,482	48,432	49,400	50,388	51,396	513,275
2490	Washington Pool Drop-In Swim	0	15,617	15,750	19,688	19,688	19,688	19,688	19,688	19,688	19,688	19,688	19,688	208,559
	Washington Pool Expansion - Add'l Revenue	0	0	0	0	0	0	0	0	0	63,400	63,400	63,400	190,200
2491	SMS Pool Drop-In Swim	0	1,250	1,000	1,250	1,250	1,250	1,250	1,250	1,250	1,250	1,250	1,250	13,500
2492	Columbia Pool Drop-In Swim	0	1,300	1,350	1,688	1,688	1,688	1,688	1,688	1,688	1,688	1,688	1,688	17,842
TOTAL RECREATION FEES		1,000	3,202,985	3,284,120	3,358,470	3,419,371	3,484,871	3,555,860	3,621,942	3,689,005	3,831,339	3,898,856	3,971,687	39,318,506

**035. GENERAL FUND
REVENUES BY SOURCE**

												FY 2023/2024 TO FY 2032/2033 TOTAL	FY 2012/2013 TO FY 2032/2033 TOTAL
	PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	PLAN 2032/2033			
2407	Senior Adult Programs	156,601	161,299	166,138	171,122	176,256	181,543	186,990	192,599	198,377	204,329	1,795,253	3,312,877
2408	Senior Adult Trips	147,713	152,145	156,709	161,410	166,253	171,240	176,378	181,669	187,119	192,733	1,693,369	3,127,336
2409	Senior Adult Special Events	11,682	12,032	12,393	12,765	13,148	13,542	13,948	14,367	14,798	15,242	133,916	237,829
2410	Therapeutic Services Program	12,556	12,932	13,320	13,720	14,131	14,555	14,992	15,442	15,905	16,382	143,936	265,624
2411	Senior Center Membership	121,520	121,520	121,520	133,672	133,672	133,672	147,040	147,040	147,040	161,744	1,368,440	2,441,049
2412	Senior Adult Lunch Program	35,679	35,679	38,679	38,679	41,679	41,679	44,679	44,679	47,679	47,679	416,787	701,100
2413	Teen Programs Co-OP	42,000	42,000	42,000	42,000	42,000	42,000	42,000	42,000	42,000	42,000	420,000	881,000
2417	Registration Service Fees	13,000	13,000	16,000	16,000	19,000	19,000	22,000	22,000	25,000	25,000	190,000	302,000
2418	Fremont Pool User Fees	59,085	60,858	62,684	64,564	66,501	68,496	70,551	72,668	74,848	77,093	677,348	1,248,321
2422	Elementary After School and Summer Programs	49,991	51,490	51,490	51,490	51,490	53,035	53,035	53,035	53,035	54,626	522,719	1,058,183
2423	Pottery - Adult	197,690	203,621	209,729	216,021	222,502	229,177	236,052	243,134	250,428	257,940	2,266,292	4,167,767
2424	Music - Child	163,270	168,168	173,213	178,410	183,762	189,275	194,953	200,802	206,826	213,030	1,871,709	3,454,098
2425	Music - Adult	17,793	18,327	18,877	19,443	20,027	20,627	21,246	21,884	22,540	23,216	203,980	376,431
2455	Teen Programs	39,655	40,845	42,070	43,332	44,632	45,971	47,350	48,771	50,234	51,741	454,599	838,619
2465	Columbia Co-Op Sports	35,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000	350,000	734,800
2484	Washington Pool Swim Lessons	147,404	151,827	156,381	161,073	165,905	170,882	176,009	181,289	186,728	192,329	1,689,827	3,095,683
2485	SMS Pool Swim Lessons	33,706	34,717	35,758	36,831	37,936	39,074	40,246	41,454	42,697	43,978	386,399	713,202
2486	Columbia Pool Swim Lessons	52,938	54,526	56,162	57,847	59,582	61,370	63,211	65,107	67,060	69,072	606,875	1,120,150
2490	Washington Pool Drop-In Swim	19,688	24,609	24,609	24,609	24,609	24,609	24,609	24,609	24,609	24,609	241,169	449,728
	Washington Pool Expansion - Add'l Revenue	63,400	63,400	63,400	63,400	63,400	63,400	63,400	63,400	63,400	63,400	634,000	824,200
2491	SMS Pool Drop-In Swim	1,250	1,563	1,563	1,563	1,563	1,563	1,563	1,563	1,563	1,563	15,313	28,813
2492	Columbia Pool Drop-In Swim	1,688	2,110	2,110	2,110	2,110	2,110	2,110	2,110	2,110	2,110	20,678	38,520
	TOTAL RECREATION FEES	4,104,193	4,220,504	4,341,715	4,468,941	4,594,689	4,727,365	4,872,337	5,002,481	5,142,094	5,295,397	46,769,717	86,088,223

**035. GENERAL FUND
REVENUES BY SOURCE**

		ACTUAL	CURRENT	BUDGET	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	FY 2012/2013 TO FY 2022/2023 TOTAL
		2011/2012	2012/2013	2013/2014	2014/2015	2015/2016	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	
2750	Abandoned Vehicles	187,148	165,749	185,000	185,000	185,000	185,000	185,000	185,000	185,000	185,000	185,000	185,000	2,015,749
2751	Animal Control Fees	80,917	111,345	111,500	113,730	116,005	118,325	120,691	123,105	125,567	128,078	130,640	133,253	1,332,239
2752	Court Ordered Reimbursement	26	0	0	0	0	0	0	0	0	0	0	0	0
2754	Emergency Response	26,474	27,788	28,344	28,911	29,489	30,079	30,680	31,294	31,920	32,558	33,210	33,874	338,147
2756	False Burglar Alarm Fees	213,650	221,314	217,500	217,500	217,500	217,500	217,500	217,500	217,500	217,500	217,500	217,500	2,396,314
2760	Police Contract Overtime	21,006	25,879	26,397	26,925	27,463	28,012	28,573	29,144	29,727	30,321	30,928	31,546	314,914
2763	Vehicle Release Fee	114,699	125,574	128,085	130,647	133,260	135,925	138,644	141,417	144,245	147,130	150,073	153,074	1,528,074
2765-01	Other DPS - Address Search	464	550	561	572	584	595	607	619	632	644	657	670	6,693
2765-02	Other DPS - Copy of Incident Report	2,561	2,400	2,400	2,400	2,400	2,400	2,400	2,400	2,400	2,400	2,400	2,400	26,400
2765-03	Other DPS - Copy of Video Tape	213	190	194	197	201	205	209	214	218	222	227	231	2,309
2765-04	Other DPS- Violation Citation Correction	29,911	24,213	24,697	25,191	25,695	26,209	26,733	27,268	27,813	28,369	28,937	29,516	294,641
2765-05	Other DPS - Subpoena Duces Tecum	197	1,369	430	430	430	430	430	430	430	430	430	430	5,669
2765-06	Other DPS - Applicant Fingerprint Fee	95	0	0	0	0	0	0	0	0	0	0	0	0
2765-07	Other DPS - Photographs	2,259	2,148	2,191	2,235	2,280	2,325	2,372	2,419	2,468	2,517	2,592	2,670	26,216
2765-08	Other DPS - Copy of Audio Recording	202	700	714	728	743	758	773	788	804	820	837	853	8,518
2765-09	Other DPS - Crim. Hist. Clearance Letter	6,837	3,850	3,927	4,006	4,086	4,167	4,251	4,336	4,422	4,511	4,601	4,693	46,850
2766	False Alarm Fee - Fire Alarm	34,250	40,200	35,470	35,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000	390,670
2769	Civil Subpoena Fees	521	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	11,000
2770	DPS Alarm Permit Fees	142,062	149,500	152,490	155,540	158,651	161,824	165,060	168,361	171,729	175,163	178,666	182,240	1,819,223
2771	Extraordinary Public Safety Response	12,834	0	0	0	0	0	0	0	0	0	0	0	0
2772-01	Apartment Inspections - Fire	298,165	278,250	282,823	288,479	294,249	300,134	306,137	312,259	318,505	324,875	331,372	338,000	3,375,083
2773	Parent Project Class Fees	0	0	600	612	624	637	649	662	676	689	703	717	6,570
TOTAL PUBLIC SAFETY FEES		1,174,491	1,182,019	1,204,323	1,219,103	1,234,659	1,250,525	1,266,709	1,283,217	1,300,055	1,317,229	1,334,772	1,352,667	13,945,279
2355	Baylands Picnic Reservation	58,300	62,000	63,240	64,505	65,795	67,111	68,453	69,822	71,219	72,643	74,096	75,578	754,460
2356	Baylands Vehicle Entry Fee	91,422	90,000	90,000	90,000	91,800	91,800	91,800	91,800	91,800	93,636	93,636	93,636	1,009,908
2900	Engineering Fees	574,678	725,000	557,000	450,000	459,000	468,180	477,544	487,094	496,836	506,773	516,909	527,247	5,671,583
2901	Mathilda/237 Maintenance	30,888	31,500	31,500	31,500	31,500	31,500	31,500	31,500	31,500	31,500	31,500	31,500	346,500
2904	Street Tree Fees	28,485	17,925	18,284	18,649	19,022	19,403	19,791	20,186	20,590	21,002	21,422	21,850	218,124

**035. GENERAL FUND
REVENUES BY SOURCE**

		PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	FY 2023/2024 TO FY 2032/2033 TOTAL	FY 2012/2013 TO FY 2032/2033 TOTAL	
		2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033		
2750	Abandoned Vehicles	195,000	195,000	195,000	195,000	195,000	195,000	195,000	195,000	195,000	195,000	1,950,000	3,965,749
2751	Animal Control Fees	137,250	141,368	145,609	149,977	154,477	159,111	163,884	168,801	173,865	179,081	1,573,422	2,905,661
2752	Court Ordered Reimbursement	0	0	0	0	0	0	0	0	0	0	0	0
2754	Emergency Response	34,890	35,937	37,015	38,125	39,269	40,447	41,660	42,910	44,198	45,523	399,974	738,121
2756	False Burglar Alarm Fees	217,500	217,500	217,500	217,500	217,500	217,500	217,500	217,500	217,500	217,500	2,175,000	4,571,314
2760	Police Contract Overtime	32,493	33,468	34,472	35,506	36,571	37,668	38,798	39,962	41,161	42,396	372,493	687,407
2763	Vehicle Release Fee	157,666	162,396	167,268	172,286	177,455	182,778	188,262	193,910	199,727	205,719	1,807,467	3,335,541
2765-01	Other DPS - Address Search	691	711	733	755	777	801	825	849	875	901	7,917	14,609
2765-02	Other DPS - Copy of Incident Report	2,472	2,546	2,623	2,701	2,782	2,866	2,952	3,040	3,131	3,225	28,339	54,739
2765-03	Other DPS - Copy of Video Tape	238	245	253	260	268	276	284	293	302	311	2,731	5,039
2765-04	Other DPS- Violation Citation Correction	30,401	31,313	32,252	33,220	34,217	35,243	36,300	37,389	38,511	39,666	348,513	643,154
2765-05	Other DPS - Subpoena Duces Tecum	500	500	500	500	500	500	500	500	500	500	5,000	10,669
2765-06	Other DPS - Applicant Fingerprint Fee	0	0	0	0	0	0	0	0	0	0	0	0
2765-07	Other DPS - Photographs	2,750	2,833	2,918	3,005	3,095	3,188	3,284	3,382	3,484	3,588	31,527	57,743
2765-08	Other DPS - Copy of Audio Recording	879	905	932	960	989	1,019	1,049	1,081	1,113	1,147	10,076	18,594
2765-09	Other DPS - Crim. Hist. Clearance Letter	4,834	4,979	5,128	5,282	5,441	5,604	5,772	5,945	6,123	6,307	55,416	102,265
2766	False Alarm Fee - Fire Alarm	35,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000	350,000	740,670
2769	Civil Subpoena Fees	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	10,000	21,000
2770	DPS Alarm Permit Fees	187,707	193,338	199,138	205,112	211,266	217,604	224,132	230,856	237,781	244,915	2,151,849	3,971,072
2771	Extraordinary Public Safety Response	0	0	0	0	0	0	0	0	0	0	0	0
2772-01	Apartment Inspections - Fire	348,140	358,584	369,341	380,422	391,834	403,589	415,697	428,168	441,013	454,243	3,991,031	7,366,114
2773	Parent Project Class Fees	739	761	784	807	831	856	882	908	936	964	8,467	15,037
TOTAL PUBLIC SAFETY FEES		1,390,149	1,418,384	1,447,465	1,477,419	1,508,272	1,540,050	1,572,781	1,606,495	1,641,219	1,676,986	15,279,219	29,224,498
2355	Baylands Picnic Reservation	77,845	80,180	82,586	85,063	87,615	90,244	92,951	95,740	98,612	101,570	892,405	1,646,866
2356	Baylands Vehicle Entry Fee	96,445	99,338	102,319	105,388	108,550	111,806	115,160	118,615	122,174	125,839	1,105,635	2,115,543
2900	Engineering Fees	543,064	559,356	576,137	593,421	611,223	629,560	648,447	667,900	687,937	708,576	6,225,622	11,897,204
2901	Mathilda/237 Maintenance	31,500	31,500	31,500	31,500	31,500	31,500	31,500	31,500	31,500	31,500	315,000	661,500
2904	Street Tree Fees	22,506	23,181	23,877	24,593	25,331	26,091	26,873	27,680	28,510	29,365	258,006	476,130

**035. GENERAL FUND
REVENUES BY SOURCE**

		ACTUAL	CURRENT	BUDGET	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	FY 2012/2013 TO FY 2022/2023 TOTAL	
		2011/2012	2012/2013	2013/2014	2014/2015	2015/2016	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	
4116-02	Photocopies - Public Safety	1,077	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	11,000
4116-04	Photocopies - Other Departments	2,180	3,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	23,000
4117-01	Printed Material Sales	608	609	621	634	646	659	672	686	700	714	728	742	7,411
4117-05	Printed Material Sale - PW/Plans & Specs	5,084	5,868	5,985	6,105	6,227	6,352	6,479	6,608	6,741	6,875	7,013	7,153	71,407
4120	Litigation Settlement Proceeds	0	1,139,897	0	0	0	0	0	0	0	0	0	0	1,139,897
4121	Miscellaneous Reimbursement	68,966	4,082	0	0	0	0	0	0	0	0	0	0	4,082
TOTAL MISCELLANEOUS		321,539	1,572,185	143,417	145,915	148,464	151,063	153,715	149,603	152,362	155,175	158,045	160,973	3,090,917
3800	Real Property Sale	0	8,000,000	0	0	0	2,130,818	11,474,036	0	0	0	0	0	21,604,854
	Armory Long-Term Lease	0	0	7,400,000	0	0	0	0	0	0	0	0	0	7,400,000
TOTAL SALE OF PROPERTY		0	8,000,000	7,400,000	0	0	2,130,818	11,474,036	0	0	0	0	0	29,004,854
4400	Transfers In	9,438,200	10,895,200	8,713,960	8,915,612	9,182,885	9,433,817	9,479,745	9,712,891	9,996,649	10,196,735	10,415,747	10,542,346	107,485,587
TOTAL TRANSFERS IN		9,438,200	10,895,200	8,713,960	8,915,612	9,182,885	9,433,817	9,479,745	9,712,891	9,996,649	10,196,735	10,415,747	10,542,346	107,485,587
FUND TOTAL		141,621,999	165,742,556	151,103,506	146,061,328	150,586,065	157,501,651	171,245,144	164,397,375	169,789,740	174,791,936	179,990,696	185,422,524	1,816,632,521

**035. GENERAL FUND
REVENUES BY SOURCE**

	PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	PLAN 2032/2033	FY 2023/2024 TO FY 2032/2033 TOTAL	FY 2012/2013 TO FY 2032/2033 TOTAL
4116-02 Photocopies - Public Safety	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	10,000	21,000
4116-04 Photocopies - Other Departments	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	20,000	43,000
4117-01 Printed Material Sales	765	788	811	836	861	886	913	940	969	998	8,766	16,177
4117-05 Printed Material Sale - PW/Plans & Specs	7,368	7,589	7,816	8,051	8,292	8,541	8,797	9,061	9,333	9,613	84,463	155,869
4120 Litigation Settlement Proceeds	0	0	0	0	0	0	0	0	0	0	0	1,139,897
4121 Miscellaneous Reimbursement	0	0	0	0	0	0	0	0	0	0	0	4,082
TOTAL MISCELLANEOUS	165,452	170,065	174,817	172,350	177,391	182,584	187,932	193,440	199,114	204,958	1,828,104	4,919,020
3800 Real Property Sale	0	0	0	0	0	0	0	0	0	0	0	21,604,854
Armory Long-Term Lease	0	0	0	0	0	0	0	0	0	0	0	7,400,000
TOTAL SALE OF PROPERTY	0	0	0	0	0	0	0	0	0	0	0	29,004,854
4400 Transfers In	10,845,688	11,160,960	11,485,500	11,819,581	12,163,485	12,517,501	13,049,728	13,324,619	13,620,340	14,017,873	124,005,276	231,490,863
TOTAL TRANSFERS IN	10,845,688	11,160,960	11,485,500	11,819,581	12,163,485	12,517,501	13,049,728	13,324,619	13,620,340	14,017,873	124,005,276	231,490,863
FUND TOTAL	192,300,098	194,283,658	200,607,102	207,343,797	214,307,394	221,594,805	229,047,892	236,388,760	243,901,343	251,850,109	2,191,624,960	4,008,257,482

**Financial Plans -
Special Revenue Funds**

SPECIAL REVENUE FUNDS

Special Revenue Funds are used to account for the proceeds of specific revenue sources that are legally restricted or earmarked for particular functions or activities of government. In many cases, a Special Revenue Fund has been set up in response to legal requirements established by a granting agency or another level of government.

▪ Housing Fund

The Housing Fund is comprised primarily of Housing Mitigation Fees and Below-Market-Rate Housing (“BMR”) fees and fines. Expenditures are for operations related to developing affordable housing, managing the City’s below-market-rate housing program, and for capital and special projects that produce new affordable housing.

Housing Mitigation

Housing Mitigation Fees are development impact fees paid by developers of large new employment-generating developments, pursuant to S.M.C. 19.22.035, in order to maintain or improve the City’s jobs/housing balance. These fees are used to provide additional affordable housing in the City. Housing Mitigation Fees and accrued interest are maintained in this sub-fund of the Housing Fund.

Due to the recent surge of development activity in the City, \$7 million in Housing Mitigation Fees are expected in

FY 2012/13, which represents a \$5 million increase over the \$2.1 million originally budgeted. During the first ten years of the long-term financial plan, Housing Mitigation Fees in the amount of \$21.9 million are projected to be received from anticipated industrial or office developments. During the second ten years, an additional \$28.2 million is projected. Revenue projections are based on a number of factors, including: current projects in the pipeline, historical collections, total development square footage eligible to pay this fee, and the current and projected per square foot Housing Mitigation Fee.

This revenue stream has allowed the City to assist a number of important housing projects. The most notable of these projects include the provision of over \$5 million to assist in the development of affordable apartments for seniors, and over \$8 million for the development of 124 low-income rental housing units at the City’s Armory site. Assistance to affordable housing developments is provided in the form of a loan, with payments amortized, deferred, or based on residual receipts of the project’s projected operating cash flow. Interest rates vary and are set forth in each loan agreement. Payments received on these loans are consistent with City policy for the use of Housing Mitigation funds, and are deposited into this fund and re-used for additional housing activities.

In FY 2012/13, the Housing Mitigation Program will receive a \$1 million loan repayment related to a \$5 million loan it made for the Fair Oaks Senior Housing property. During the first ten years of the planning period, staff projects the

Program will receive another \$2.9 million in loan repayments, including payment in full of the \$450,000 loan for the Aster Park Apartments property. \$1.1 million in loan repayments is expected in the final ten years of the long-term plan.

Interest income on the reserve balances in this sub-fund continues to accrue and is available for future housing projects.

In FY 2012/13, Council approved the sale of two City-owned properties to Habitat for Humanity (Habitat). The Housing Mitigation Fund will fund this project with a bridge loan to Habitat for \$870,000, which will be paid back at \$748,000 when the homes are resold to the home buyers, using the sales proceeds. The difference of \$122,000 is the City assistance from Housing Mitigation Reserves needed to make the project financially feasible. Project expenditures total approximately \$862,000 for FY 2013/14, consisting mainly of \$500,000 for the 1st Time Homebuyer Loans Program. The other notable project includes a \$250,000 for a contribution to the Housing Trust Fund of Santa Clara County.

By the end of FY 2013/14 the Housing Mitigation Reserve is expected to have balance of approximately \$10.5 million. These funds are available for future affordable housing projects in the City when they are identified. A placeholder entitled *Future Housing Projects* is included in the long-term financial plan for such projects.

Below Market Rate (BMR) Housing

The BMR Program does not generate funds for housing, but rather generates affordable housing directly, through mandatory development requirements applied to most new housing developments. This is a land use/zoning tool used nationally to guarantee a minimum level of affordable housing even in higher cost areas, known as “inclusionary zoning.” The Municipal Code requires that developers sell 12.5% of all new homes in subdivision and condominium developments to lower and moderate income households at affordable prices established by the BMR program guidelines and SMC Chapter 19.66. The BMR Program has specific eligibility requirements and income limits for prospective buyers of BMR homes.

Revenues in the BMR Program include BMR application fees, revenues from BMR compliance and enforcement actions, payments on loans, and interest earnings. Expenditures include operating costs for administering and monitoring the BMR program, and a special project for BMR compliance enforcement.

The BMR Housing Program has a BMR In-Lieu Fee Reserve for deposit of “BMR In-Lieu Fees” received from developers of smaller projects “in lieu of” providing actual BMR homes for sale. This option is currently available only to developments of 19 or fewer new homes, pursuant to the Municipal Code. The fees are intended to be used by the City to provide a comparable amount of affordable housing

elsewhere in the City. This reserve is reduced in future years of the planning period as the in-lieu fees received from the prior projects are expended. Staff anticipates receiving additional in-lieu fees from future projects, however, such events occur infrequently. Due to the recent surge in development in the City, BMR In-Lieu Fees were collected in FY 2011/12. The current BMR ordinance will likely be amended within the next few years, per Council direction to improve certain aspects of the program. After these amendments have been adopted, staff will adjust the in-lieu fee revenue projections accordingly.

▪ HOME Grant Fund

HOME Investment Partnership Program grants from the federal government may be used to provide affordable housing to lower-income households. Eligible uses of HOME grant funds include acquisition, new construction, rehabilitation, tenant-based rental assistance, and down payment assistance. The activities must benefit low-income households with incomes at or below 80% of area median income. According to federal statutes, HOME grants must be committed to a specific project within two years and fully expended within five years of the grant award.

The recommended long-term financial plan for the HOME Grant Fund includes an estimated grant allocation for FY 2013/14 of \$295,000, and shows ongoing estimated HOME grant revenues of the same amount as a placeholder for future

allocations. This is a decrease of 8% from the FY 2012/13 allocation, which is due to the current federal budget deficit and sequestration actions.

Funds in FY 2013/14 are primarily allocated to three special projects totaling \$2.45 million. The projects are Tenant Based Rental Assistance (\$200,000), Armory Studios – Charities Housing (\$850,000), and Armory Studios – Mid-Peninsula Housing (\$1.4 million). Included in the long-term financial plan is a line item for *Future HOME/Housing Projects* beginning in FY 2014/15. As specific projects are identified, they will be brought to Council for approval.

Approximately \$10 million in loan payments are expected throughout the 20-year plan, including \$1.4 million for repayment for the Aster Park Apartments property in FY 2013/14. These repayments will be utilized for future HOME projects, to be identified and approved by Council.

▪ Community Development Block Grant (CDBG) Fund

The Community Development Block Grant (CDBG) program is a federal program that allocates annual grants to larger cities and urban counties to develop viable communities by providing decent housing, a suitable living environment, and needed public services, principally for low- and moderate-income persons. The City receives an annual appropriation from the U.S. Department of Housing and Urban Development

(HUD) based on a formula derived by community need.

Revenues for the Community Development Block Grant Fund come from grants and the repayment of commercial and residential loans. Primary expenditures are for operations, housing opportunities, capital projects, and most of the City's outside group funding efforts.

Community Development Block Grant (CDBG)

The CDBG Program is funded by Community Development Block Grants from the federal government. The Housing division staff estimates that the FY 2013/14 entitlement amount will be \$916,844. Since the City has received CDBG funds annually over a number of years, we are showing future grant receipts at the FY 2013/14 entitlement level throughout the 20-year financial plan. The estimated allocation is 8% less than the allocation from prior year. As the federal government grapples with a sizeable deficit, recent sequestration actions are projected to cut CDBG funds. However, staff believes the program will continue over the long term.

The CDBG and HOME grants must be spent in accordance with a five-year "Consolidated Plan," a strategic plan and budget for use of these grants, submitted to HUD approval every five years. The plan identifies a jurisdiction's overall needs for affordable housing and other community development activities. HUD requires the City to submit annual updates during the intervening years of the Consolidated Plan, generally done in May of each year.

CDBG funds may be used for acquisition, rehabilitation, and preservation of existing affordable housing, certain types of public services and facilities, and elimination of blight. Capital and special projects funded with CDBG must implement the goals of the 2010-2015 Consolidated Plan. The City submits a performance report to HUD annually to report on its uses of the CDBG and HOME funds, and how these activities contribute toward achieving the goals of the Consolidated Plan.

Additionally, by regulation, up to 15% of the annual CDBG allocation plus prior year program income may be used for public (human) services. The FY 2013/14 Recommended Budget includes \$174,300 for granting to qualified human services providers or "sub-recipients".

CDBG funds may also be used for projects that benefit groups with special needs, such as senior or handicapped citizens, or for targeted geographical areas that meet certain income requirements. FY 2013/14 projects include \$80,000 for Home Access, Paint and Emergency Repair, and Energy-Efficiency, \$220,000 for the Sunnyvale Workforce Development Program, and \$343,155 for Americans with Disabilities Act (ADA) Curb Retrofits.

CDBG Revolving Loan

The CDBG Revolving Loan Fund allows the City to account for program income from housing loans made with CDBG funds and reuse those funds for the same purpose (housing

rehabilitation), pursuant to HUD regulations. This fund has one source of revenue: loan payments on prior CDBG housing loans. The current CDBG loan portfolio includes approximately 250 loans with a total outstanding debt of over \$10 million. Staff projects \$250,000 in revenue for FY 2013/14 from the CDBG loan payments. Expenditures for FY 2013/14 include one project in the amount of \$150,000 to provide rehabilitation loans to low-income residents.

▪ **Park Dedication Fund**

State law allows local communities to require developers of housing units to offset the impact of those new housing units on the City's ratio of open space per 1,000 population by providing additional open space or paying a comparable fee. The Park Dedication Fund was established to meet statutory requirements regarding the accounting for Park Dedication Fees paid by developers. In general, the City collects park in-lieu fees for housing projects that do not dedicate land for use as parks or open space. This fee is calculated on an average fair market value per square foot as determined by the Community Development Department annually. In prior years, the fee was based on a park facility standard of 1.25 acres per 1,000 population. In November 2009, Council raised the standard to 3.0 acres per 1,000 population over a three-year period. In April 2011, Council moved to raise the standard to 5.0 acres per 1,000 population, also to be phased in over three years. In FY 2013/14 the standard is 4.25 acres per 1,000 population, and the value used to calculate the fee

is assumed to be \$75.90 per square foot for the purpose of projecting revenues.

Park Dedication Fee revenues are accounted for in the Park Dedication Fund as legally required, and then available resources are appropriated directly to projects in the fund or transferred to the Capital Projects Fund or the Infrastructure Fund for park-related projects.

Authorizing language in the State Quimby Act indicates that fees may be used to pay for "developing new or rehabilitating existing neighborhood or community park or recreational facilities." Certain legal cases have clarified that park in-lieu fees may be used for parks or recreational facilities that are adjacent to the subdivision or multi-family development from which they are collected but may also be used for larger community parks and regional facilities that are reasonably available for use by the residents of the subdivision or development. Park Dedication Fees may not be used for operating or routine maintenance. For the last several years, Park Dedication Fees were also used to pay for golf course rehabilitation projects. In April 2011, however, Council acted to cease that practice for projects that were not already programmed to be funded in this manner, determining instead that golf course revenues associated with the Golf and Tennis Enterprise Fund would pay for these improvements.

Park in-lieu fees must be committed within a five-year period, and certain of these fees are subject to the Fee Mitigation Act,

which requires specific review and findings every five years. The City conforms with both of these requirements.

It is estimated that \$7 million in Park Dedication Fees will be received during FY 2012/13. Based on current development projects in process, revenues for FY 2013/14 are expected to be \$4 million. For FY 2014/15 and beyond, revenues are projected based on the addition of 200 fee eligible dwelling units per year. These projections yield approximately \$68.7 million in revenue over the first ten years and an additional \$84 million during the second ten years of the long-term plan.

In April 2013, Council approved the sale of three City-owned homes adjacent to Murphy Park on Jackson Street. These homes had originally been purchased in anticipation of expanding Murphy Park. However, the homes were not adjacent to each other, and the City was unable to acquire the remaining four homes along the block. These three homes, along with three homes near Orchard Gardens Park that are scheduled for demolition to facilitate the park's expansion, had previously provided rental income to the Park Dedication Fund. The rental income from all six properties is scheduled to end in FY 2012/13. The long-term financial plan reflects the transfer of two of the Jackson Street properties to the Housing Mitigation Fund in FY 2012/13, and the sale of the third Jackson Street property in FY 2013/14.

The Park Dedication Fund provides funding for capital and infrastructure projects at community parks and recreational

facilities. A total of \$113.5 million in transfers to the Capital and Infrastructure Funds is programmed throughout the long-term financial plan to ensure that park and recreational facilities are in good working condition and able to meet the demands of increased public use. Approximately \$7.3 million is programmed for transfers to projects in FY 2013/14, the largest of which is for infrastructure improvements at the Community Center (\$3.1 million). Other notable projects include \$1.7 million for infrastructure rehabilitation at parks and playgrounds, \$720,000 for improvements to community pools, and \$667,000 for the construction phase of the Orchard Gardens Park Expansion project. \$750,000 is programmed for the design phase of the Lakewood Park Renovation and Enhancement project, which is funded for a total of \$5.1 million between FY 2013/14 and FY 2014/15.

In addition to the Capital Projects Reserve, the twenty-year plan includes a second reserve fund that is specifically designated for Land Acquisition funds. This reserve collects twenty percent of the annual revenue from Park Dedication Fees and allocates the funds to acquire and develop new land for the purpose of parks, open space, trails and other recreational facilities. Proceeds from the sale of the Jackson Street properties are also placed in this reserve. In FY 2013/14, funds in this reserve will be used for the construction phase of the Orchard Gardens Park Expansion project. In FY 2016/17 and FY 2017/18, funds in this reserve are earmarked for the Plaza del Sol Phase II project.

▪ **Asset Forfeiture Fund**

The Asset Forfeiture Fund was established to account for monies received through drug and other law enforcement activities as allowed under Federal and State asset forfeiture guidelines. For the FY 2013/14 Recommended Budget, additional revenues of \$400,000 have been projected for both FY 2013/14 and FY 2014/15 from the Department of Public Safety's participation in a regional task force operated by the Drug Enforcement Agency (DEA). The purposes for which asset forfeiture can be used are limited, and funds are drawn down for new one-time expenses targeted for law enforcement services. As this is done, caution should be used to assure that these expenses are ones that fit into the City's priorities and that do not lead to unnecessary future liabilities.

The FY 2013/14 Recommended Budget includes a continuing transfer to the General Fund to support juvenile diversion activities within the Police Services program. The City currently has an agreement with the County of Santa Clara to pay for the direct salary, excluding benefits, of one Deputy Probation Officer. For FY 2013/14, this amount is \$103,029. This transfer is reflected through FY 2016/17, at which point there are not enough funds to support this expenditure along with other priorities. At that time, the Public Safety Department will need to evaluate the juvenile diversion activities in relationship to other departmental priorities to determine whether to continue funding the program within the City's General Fund.

The FY 2013/14 Recommended Budget also includes \$44,500 for the Police Services Equipment - Cell Phones project, which supports the cost of specialized cellular phones used for police services. This project has been programmed to end in FY 2020/21, at which point the ending twenty-year reserve is unable to fund the project. It also reflects an additional \$1 million budgeted in the Police Services Equipment Acquisition project for replacement of tasers starting in FY 2017/18. The funding of tasers is budgeted for replacement cycles that span over 4 years and costs approximately \$260,000 for each cycle.

▪ **Police Services Augmentation Fund**

The Police Services Augmentation Fund accounts for two grant programs that provide monies for law enforcement purposes. The first is the Supplemental Law Enforcement Services (SLES) program established by the State, and the second is a smaller federal Edward Byrne Memorial Justice Assistance Grant from the Bureau of Justice Administration (BJA).

The State SLES monies constitute the major portion of this fund. The City first received the SLES grant in FY 1996/97. Over the years, the amounts of both grants have decreased or varied significantly. BJA decreased from a high of \$70,158 to a low of \$0 in FY 2011/12. SLES funding has also fluctuated over the years, with a high of nearly \$300,000 in FY 1996/97 and a low of \$100,000 in FY 2008/09 and again in FY 2010/11. After initially being eliminated, funding for FY

2011/12 was restored to a level of nearly \$230,000, which was the result of the State shifting Motor Vehicle License funds away from local agency general funds into the grants that provide SLES funding. This was intended to be a permanent shift, and as such, funding in the amount of \$229,693 has been programmed for FY 2013/14 and the remaining 19 years. This funding will be utilized to fund nearly one full-time officer for the Department of Public Safety, with the remaining cost being funded by the General Fund. BJA funding was \$0 in FY 2011/12, and because BJA funds are uncertain, they are not projected in the long-term plan and instead will be appropriated as they become available.

▪ **Employment Development Fund**

The City of Sunnyvale, as administrative entity for the North Valley (NOVA) Job Training Consortium, is required by legislation and regulations to account for the use of various federal and state funds and program revenues for the workforce development activities that are conducted for the consortium. The City established the Employment Development Fund to fulfill this obligation.

NOVA, formed in 1983, serves the cities of Cupertino, Los Altos, Milpitas, Mountain View, Palo Alto, Santa Clara and Sunnyvale. The City of Sunnyvale, through its NOVA Workforce Services Department, administers NOVA's programs on behalf of the consortium cities. NOVA has a wide variety of programs funded through various sources, with

baseline funding originating from the federal government and passing through the State of California. A significant amount of additional grant money is received through competitive grants from federal and state sources. Since July 1, 2000, the primary funding source for the NOVA Workforce Services Department has been federal Workforce Investment Act (WIA) appropriations and competitive grants.

The WIA dictates funding formulas whereby the allocation of funds provided by Congress to support the Act is distributed to the states. A primary factor of these formulas is the unemployment rate. These funds come in three targeted categories: Youth, Adult, and Dislocated Worker. Each of these categories serves a defined population.

The FY 2013/14 Recommended Budget is based on an estimate of grant resources for the year. In addition, NOVA's staffing level is based on an approach that budgets staffing only for its most stable funding resources, which are NOVA's allocated funding and its longest-funded competitive WIA grant, funded from the State's Additional Assistance pool. NOVA has a long history of being very competitive for additional federal and state resources and intends to submit several grant applications during the year. Any additional revenues and expenditures as a result of new grants obtained, including the need to budget casual staff for those short-term projects, will be reflected in a cumulative budget modification submitted each fiscal year. For the purposes of the City's FY 2013/14 Recommended Budget, NOVA has taken the total

funding estimates as described and used these as the basis for NOVA's FY 2013/14 program and service levels. This budget incorporates guidance received from the state, which provided specific planning goals addressing the likely affects to WIA of the federal budget sequestration.

It is important to note that, as different grants come and go, various programs and activities operated by NOVA often have a short lifespan relative to programs operated by other City departments. Therefore, the current listings of programs that have been operated by NOVA during the last several years are not included in the budget document. Rather, a base funding level will be carried into the new fiscal year and the budget will be modified for planned activities, outcomes, and expenditures during the course of the year as new funding is secured and new contract goals and obligations are agreed upon.

In the past, the NOVA Workforce Services Fund's long-term financial plan reflected grant revenues only for the immediate planning period. To recognize NOVA's long tenure in the City, a grant of \$7.4 million has been projected for FY 2013/14, \$6.5 million per year has been projected for FY 2014/15 – 2015/16, and an average grant of \$7 million per year has been programmed for the remaining 17 years of the 20-year planning period

• **Parking District Fund**

The Parking District Fund is a small fund that provides for the ongoing landscape and maintenance of downtown parking lots through assessments on property owners within the district. The Downtown Parking District includes all public parking in the downtown area, with the exception of the parking provided by the Sunnyvale Town Center.

The approval of Proposition 218 had a significant effect on the methodologies utilized to raise assessments to fund maintenance and operations within the Parking District. Proposition 218 not only deals with the approach and methodologies to be used for benefit assessments, but also the approval process. Essentially, after a method has been selected, a vote occurs by those who would be assessed, with votes weighted according to the amount of assessment. If this weighted majority does not approve the assessment, then it does not go forward.

For a number of years, the Parking District assessment was set by an election held every one or two years. In June 2009, the District property owners approved a long-term assessment methodology whereby the FY 2009/10 assessment rate was set as the base rate that would be adjusted annually by the previous year's change in the Consumer Price Index going forward.

The long-term financial plan reflects this methodology over the twenty-year planning period. The special assessment for FY 2013/14 is projected to be \$166,428. It is anticipated the Parking District and assessment methodology will be reviewed after the redevelopment of the adjacent Town Center and Town and Country sites.

In addition to operations costs and annual funding to pay for the costs of calculating and implementing the assessments, the long-term financial plan for the Parking District Fund reflects a capital project to install gutters and rehabilitate existing pavement in the downtown lots.

▪ **Gas Tax Fund**

The Gas Tax Fund is required by State law to account for Gas Taxes collected and allocated by the State. The State Gasoline Tax is a flat rate per gallon levied on gasoline and other motor fuels. Gas Tax is distributed to the State, cities, and counties on a formula based on population and the proportion of registered vehicles.

In March 2010 the legislature passed a bill that repealed the State Sales Tax on gasoline, which had been the funding source for Proposition 42, and replaced it with an increased excise tax on gasoline. In effect, this increased the Gas Tax

rate to 35.3 cents per gallon. The intention was to replace the revenues expected from Proposition 42. As such, it includes an annual index which ensures that it will keep pace with the repealed sales tax revenue. It should be noted that only the State Sales Tax on gasoline was repealed; the local 1% rate remains intact. Starting with the adopted FY 2011/12 Budget, revenues and expenditures that were formerly in the Traffic Congestion Relief Fund (Proposition 42) were incorporated into the Gas Tax Fund to reflect this legislation.

Combined Gas Tax revenues have been projected at approximately \$3.6 million each year throughout the twenty-year plan. Because these revenues are based on the number of gallons sold and not on the price of gasoline, no growth in revenue is projected. This is assumed because staff expects advancements in fuel economy to offset increases in population that will increase the total number of vehicles on the road.

In accordance with state law, the Gas Tax Fund receives interest earnings on any unspent cash balances. Gas Tax funds must be spent on maintenance and capital related to public streets and highways. The Gas Tax Fund works in tandem with the General Fund, with a set amount of funding for operations and remaining funds used to cover Gas Tax-eligible capital projects.

Operating expenses programmed for Public Works Department street maintenance in this fund are approximately \$2 million annually for FY 2013/14 and the remainder of the first ten years of the long-term plan. Operating expenses covered by the Gas Tax Fund are \$1.4 million annually in the second ten years of the long-term plan. The reduced level reflects the slow decline in Gas Tax revenue that is anticipated over the long term.

The recommended FY 2013/14 Budget for the Gas Tax Fund has transfers to the Capital and Infrastructure Funds of \$1.3 million. Of this amount, \$642,000 is for the Pavement Rehabilitation project and \$350,000 is for the Traffic Signal Hardware and Wiring project. The Gas Tax Fund also transfers funds to replace the controls, LED arrays, and backup battery systems of traffic signals; as well as the replacement of street light conduit.

The project administration expenditure in the Gas Tax Fund represents the in-lieu charges for Engineering Services that are expected to be utilized in supporting capital projects that are funded from the Gas Tax Fund.

▪ **Transportation Development Act (TDA) Fund**

In FY 2003/04 a small special revenue fund was established to account for activities related to Transportation Development Act (TDA) funds. These funds were created by State legislation that annually returns to each region in the State ¼

of 1% of State Sales Tax revenues to be used for transportation projects. These funds are restricted for pedestrian and bicycle facilities and bicycle safety education programs and must be segregated for those purposes. The TDA, in accordance with Public Utilities Code Section 99245, must submit a report of a fiscal and compliance audit made by an independent auditor at the end of each fiscal year.

The recommended FY 2013/14 Budget does not include any new appropriations; however, as TDA-eligible projects are identified, revenues will be recognized and appropriated to those projects. Current appropriations include funds for the Residential and School Area Sidewalks project and the Duane Avenue Bicycle Lanes project.

▪ **Vehicle Registration Fee Fund**

In 2010, voters approved Measure B, which collects vehicle registration fees to pay for programs and projects that provide local transportation improvements. In FY 2012/13 the City of Sunnyvale established a special revenue fund to account for revenues received through the \$10 annual Vehicle Registration Fee (VRF) assessed to automobiles owned by residents of Santa Clara County.

In 2012, the VRF provided \$14.8 million to the County, and 80 percent of this amount was distributed to the cities based on population. In August 2012, the City of Sunnyvale received its first allocation of VRF funds in the amount of \$797,394.

It is expected that the City's share will remain constant throughout the twenty-year planning period. All VRF funds received from the County are programmed to be transferred to the Infrastructure Fund to provide funding for the Pavement Rehabilitation project.

▪ **Youth and Neighborhood Services Fund**

The Youth and Neighborhood Services Fund accounts for the revenues and ongoing operating program expenditures associated with the management and maintenance of the Columbia Neighborhood Center (CNC). On May 10, 1994, Council approved development of a neighborhood service center at Columbia Middle School to meet the health, social, recreational, and educational needs of North Sunnyvale residents (with an emphasis on serving disadvantaged youth) through a coordinated network of services. Advanced Micro Devices contributed \$1 million to the Columbia Neighborhood Center project, one-half of which Council used to establish the Youth Opportunity Fund (now renamed the Youth and Neighborhood Services Fund) to generate interest to help offset ongoing operating program expenditures.

The operating program expenditures for Columbia Neighborhood Center and related projects are accounted for in this fund; along with the associated program revenues. As outlined in the partnership agreement, the City is reimbursed by the Sunnyvale School District for a portion of the cost of services provided at the Columbia Neighborhood Center. For

FY 2013/14 this reimbursement is projected to be \$188,285 and considers the additional reimbursement related to the recently completed Center expansion. Other revenues to the fund are recreation fees, rental fees for the facilities, interest earnings on the endowment, and an annual subsidy from the General Fund. For FY 2013/14, this subsidy is expected to be \$488,578.

Expenses included in this fund are for the direct services provided at the CNC, including CNC operations, which are now overseen by the Library and Community Services Department. It should be noted that expenses for Public Safety activities associated with CNC, which were formerly budgeted in the CNC program, were removed in FY 2010/11 and are now reflected in the Public Safety Department budget.

**Financial Plans –
Capital and Infrastructure
Funds**

CAPITAL AND INFRASTRUCTURE PROJECTS FUNDS

Capital and Infrastructure Projects Funds are used for major capital acquisition, construction activities, and renovation or replacement of general City fixed assets. The City currently accounts for these activities in two funds: the Capital Projects Fund and the Infrastructure Renovation and Replacement Fund. Capital and Infrastructure projects related to the Utility Enterprise Funds are budgeted and accounted for within each individual utility fund.

▪ Capital Projects Fund

The Capital Projects Fund was established in FY 1997/98 to account for financial resources to be used for new or substantially enhanced assets or for major rehabilitation of capital facilities. These projects are funded by the General Fund, other governmental funds, or outside sources. Outside revenues into the Capital Projects Fund include federal and state grants, intergovernmental revenues, developer contributions, Traffic Impact and Mitigation Fees, and Sense of Place Fees.

The Capital Projects Fund is divided into distinct sub-funds that receive direct transfers from the funds that are responsible for particular projects. Each sub-fund records revenues, interest earnings, transfers and expenses separately.

General Assets Sub-Fund

The General Assets Sub-Fund is the largest Capital Projects sub-fund. In FY 2013/14 it accounts for \$3.1 million in appropriations to projects. Of this amount, \$1.4 million is for the design of the Lakewood Branch Library Facility. An additional \$6.7 million is planned in FY 2014/15 for the construction phase. The design and construction of the Lakewood Branch Library Facility will be funded by proceeds from the sale of the Raynor Activity Center. Also in FY 2013/14, the construction phase of the Orchard Gardens Park Expansion project will be funded by a \$667,500 transfer from the Park Dedication Fund, and a federal grant will fund \$619,270 for the Safe Routes to School and Neighborhood Guided Bike Routes project. The installation of pay parking systems in the downtown area will be funded by a \$95,000 transfer from the General Fund, and this project is expected to generate revenues of approximately \$100,000 per year beginning in FY 2014/15.

There are also a significant number of currently funded projects that will not fully expend their appropriations in FY 2012/13, and these unspent funds will be carried over into FY 2013/14. Some of the major projects in this category include: Seven Seas Park, Hendy Avenue Complete Street Project, Downtown Streetscape Improvements, and design work on the repair of the Fair Oaks Overhead Bridge. Beyond FY 2013/14, significant projects in this sub-fund include the construction phase of the Fair Oaks Bridge repairs, improvements at Plaza del Sol, and the expansion of Washington Pool.

Gas Tax Sub-Fund

The Gas Tax Sub-Fund accounts for capital projects funded partially or fully by Gas Tax revenues. There are no new appropriations in FY 2013/14; however, carryover from FY 2012/13 is expected for the design phase of the Calabazas Creek Bridge project, with construction scheduled for FY 2014/15.

Traffic Mitigation and Traffic Impact Fees Sub-Funds

The Cumulative Traffic Mitigation Fees and Traffic Impact Fees are accounted for in individual sub-funds of the Capital Projects Fund. Prior to the adoption of the Transportation Strategic Program in November 2003, an interim funding mechanism was implemented for transportation mitigation of major land development. This mechanism was known as Cumulative Traffic Mitigation Fees. The Traffic Mitigation Sub-Fund was created in order to use Cumulative Traffic Mitigation Fees for capital projects that improve traffic capacity or alternative transportation facilities. Funds are allocated to projects of local or regional significance, depending upon the nature of traffic impacts identified in association with the land development. The adoption of the Transportation Strategic Program in November 2003 replaced the interim Cumulative Traffic Mitigation Fees.

The Traffic Mitigation Sub-Fund contains one capital project, Future Traffic Signal Construction/Modification, which is

expected to be complete in FY 2013/14. Outside of the Future Traffic Signal Construction/Modification project, these funds have also been utilized to provide the local match for grant funding. Because these funds have been available, the City has been able to leverage significant grant dollars to several traffic and transportation projects including the Safe Routes to Schools initiatives, the Old San Francisco Road/Sunnyvale Avenue Left Turn project, the Bicycle Lanes on Mathilda Avenue and Wildwood Avenue projects, and the Safety Improvements at the intersections of Mathilda and Maude and Sunnyvale-Saratoga and Fremont projects. It is estimated that the Traffic Mitigation Fund will have a balance of approximately \$743,000 available for grant matching purposes at the end of FY 2012/13.

The Traffic Impact Sub-Fund was created to account for the Traffic Impact Fee that was adopted in November 2003 to be applied to traffic-generating development Citywide. As noted above, this Traffic Impact Fee replaced the interim Cumulative Traffic Mitigation Fee. The City began collecting Traffic Impact Fees on new developments in January 2004. Traffic Impact Fees are to be applied to a specific list of roadway capacity improvement projects that were identified using a Citywide transportation model. The Transportation Strategic Program consists of 14 projects totaling \$184 million. These projects are largely unfunded and will move into the City's twenty-year Projects Budget as funds are received and improvements are needed. A comprehensive listing of these

projects can be found under *Traffic and Transportation* in Volume II – Projects Budget of the FY 2013/14 Recommended Budget.

As the local economy continues to recover, the City is seeing larger development projects that are generating significant Traffic Impact Fee revenue, as evidenced by the \$3.3 million in revenue expected in FY 2012/13. Beginning in FY 2013/14, revenues are expected to be approximately \$1.74 million annually, adjusted for inflation. For the twenty-year planning period, a total of approximately \$43.6 million in Traffic Impact Fee revenue is expected.

There are no new projects in the Traffic Impact Sub-Fund in FY 2013/14. Funds are currently appropriated to a Lawrence Expressway Grade Separation Study and the design of Interchange Improvements at Mathilda/237/101. The design phase is 50 percent funded by a grant from the VTA. Construction costs in the amount of \$16.5 million are planned for FY 2015/16. It is estimated that the City’s share of construction will be \$8.25 million. A project to update the Computerized Transportation Model is expected to be complete in 2013 and the model will be updated again every five years. Beginning in FY 2014/15, funds have been set aside in a *Future Transportation Strategic Plan Projects* expenditure line item to reflect the fact that the purpose of these funds is to accumulate and be used for major roadway projects, as identified in the Transportation Strategic Program.

Sense of Place Sub-Fund

A new Sub-Fund was established in the Capital Projects Fund in FY 2008/09 to formally account for projects funded by Sense of Place Fees. Sense of Place Fees have been collected in the City for several years as conditions of approval in certain Industrial-to-Residential areas. So far, the City has three land use areas subject to Sense of Place Fees. These are the Tasman/Fair Oaks Area, the Duane/Lawrence Expressway Industrial-to-Residential area, and the Fair Oaks Junction area. Dwelling units constructed in these areas are each subject to a Sense of Place Fee as a condition of approval.

Sense of Place Fee revenues are projected at \$200,000 annually, adjusted for inflation, throughout the long-term plan. Approximately \$5 million is expected over the entire twenty-year planning period.

Staff believes that Sense of Place Fees could become more widespread in coming years. The fees would be required in areas where desired public improvements exceed the requirements of other areas of the City. Developers are normally responsible for frontage improvements, and Sense of Place Fees would help pay for other amenities that are not project specific and benefit the entire area (e.g. special signage, area entry treatments, aesthetic enhancements, etc.). Sense of Place Fees could also be required in areas with special land use or public improvement plans (Specific Plans, Precise Plans, Pedestrian and Bicycle area plans, etc.).

In FY 2012/13, Sense of Place funds were appropriated to the Tasman/Fair Oaks Streetscape project and the Stevens Creek Trail Feasibility Study. Both of these projects are predominantly funded by grants, using Sense of Place Fees as the source for local matching funds. Specific projects for future fee revenues have not yet been identified. Anticipated future expenditures are shown as Future *Sense of Place Projects* in the long-term plan.

State Infrastructure Bond Sub-Fund

An additional revenue source reflected in a Sub-Fund of the Capital Projects Fund beginning in FY 2008/09 is the State Infrastructure Bond (Proposition 1B) for Local Streets and Roads, which was passed by the voters in November 2006. These funds have been used for the Wolfe Road Caltrain Overcrossing project, a major sidewalk and curb reconstruction project, and on various slurry seal/street resurfacing projects. The City received two allocations of Proposition 1B funds of \$2.1 million for a total of \$4.2 million. With the final expenditures of these funds, staff anticipates this sub-fund will be closed out at the end of FY 2012/13.

VTA Local Program Reserve Sub-Fund

A new Sub-Fund was established in the Capital Projects Fund in FY 2012/13 to account for the \$2 million VTA Local Program Reserve funds grant. This grant was awarded to provide 50 percent of the funds for the design costs of the

Mathilda/237/101 Interchange Improvement project. The entire project design budget, as well as the City's 50% share of the cost, is included in the Traffic Impact Fee Sub-Fund. The purpose of this Sub-Fund is to account for the interest allocation from the VTA grant funds that the City will be managing and administering.

▪ Infrastructure Renovation and Replacement Fund

The Infrastructure Renovation and Replacement Fund was introduced with the FY 1996/97 budget. Its purpose is to account for revenues and expenditures associated with the Long-Range Infrastructure Plan, which was established to fully fund the rehabilitation of the City's extensive physical infrastructure. All infrastructure projects are accounted for in this fund except for utility assets, which are funded principally by the utility funds.

Similar to the Capital Projects Fund, this fund is divided into distinct sub-funds that receive direct transfers from the funds that are responsible for the particular infrastructure projects. Each sub-fund records revenues, interest earnings, transfers and expenses separately. Currently, there are two sub-funds: General and Golf and Tennis. The General Sub-Fund accounts for the majority of City infrastructure projects. The Golf and Tennis Sub-Fund is specifically for golf and tennis projects, with funding predominantly from the Park Dedication Fund.

There are 25 projects in the General Sub-Fund recommended for funding in FY 2013/14 in the amount of \$11.7 million. Approximately \$2.2 million will be funded by a transfer from the General Fund. The major project in this category is Pavement Rehabilitation, a long-term project that enhances service levels for street maintenance. This project is discussed in more detail below. The General Fund also provides \$487,000 for concrete and sidewalk replacement. Another \$1.3 million is funded with Gas Tax funds, including \$642,000 for pavement rehabilitation and the remainder for traffic-related projects. \$6.4 million is funded by the Park Dedication Fund and includes \$3.1 million for the infrastructure rehabilitation at the Community Center, as well as \$2.4 million for the rehabilitation of park amenities and swim facilities. In the Golf and Tennis Sub-Fund, there is \$115,000 budgeted in FY 2013/14 for the replacement of the roofs at the Tennis Center and the design phase of renovations to the buildings at Sunnyvale Municipal Golf Course.

As has been noted in the last two budget documents, the City's lack of ongoing funding to address the City's infrastructure needs remains a particular area of concern. The City has a vast and wide array of infrastructure assets to maintain, including buildings, streets, parks, sidewalks, and utility-related infrastructure. These assets are an important part of the foundation of our service provision to the community. The City has long recognized the importance of maintaining these assets, as evidenced by the City policy of prioritizing the repair and replacement of existing infrastructure before the provision of new or expanded facilities. To this end, starting

with the adopted FY 2011/12 Budget, the City has been setting aside funding for investment in its infrastructure. A total of \$43 million is currently earmarked for an investment in pavement rehabilitation, which provides the funding to return the City's Pavement Condition Index (PCI) to a level of 80, and then provides sufficient funding to maintain that level going forward. With the passage of Measure B in 2011, an additional \$797,000 has become available annually for streets and roads improvements. This new funding stream allowed the City to reallocate an equivalent portion of infrastructure funding to other needs. Beginning in FY 2012/13, the reallocated portion provides additional annual funding for increases to tree trimming services and concrete rehabilitation.

While these actions have made significant progress to funding the City's core infrastructure needs, there are still areas that need to be addressed, predominantly the rehabilitation and/or reconstruction of our administrative facilities such as City Hall, the City Hall Annex, the Department of Public Safety, the Library, and the Corporation Yard. While the exact needs, and the best way to fund these needs, are still being evaluated, the recommended FY 2013/14 Budget adds a total of \$30 million from the General Fund (in addition to the \$1.5 million contribution made in FY 2012/13), and \$7.8 million from the General Services Fund over the next twenty years to begin to address the rehabilitation of the City's administrative facilities.

**CITY OF SUNNYVALE
385/600. CAPITAL PROJECTS FUND/GAS TAX SUB-FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2012 TO JUNE 30, 2023**

	ACTUAL 2011/2012	CURRENT 2012/2013	BUDGET 2013/2014	PLAN 2014/2015	PLAN 2015/2016	PLAN 2016/2017	PLAN 2017/2018	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	PLAN 2021/2022	PLAN 2022/2023	FY 2012/2013 TO FY 2022/2023 TOTAL
RESERVE/FUND BALANCE, JULY 1	(402,279)	171,156	0	0	0	0	0	0	0	0	0	0	171,156

CURRENT RESOURCES:													
Federal Grants	8,277,499	7,160,708	0	4,650,559	0	0	0	0	0	0	0	0	11,811,267
Other Intergovernmental Revenues	0	66,177	0	301,265	0	0	0	0	0	0	0	0	367,442
Transfer From Gas Tax Fund	1,003,434	1,295,482	0	301,264	0	0	0	0	0	0	0	0	1,596,746
Transfer From Cap. Proj/Traffic Mitigation	0	91,027	0	0	0	0	0	0	0	0	0	0	91,027
TOTAL CURRENT RESOURCES	9,280,933	8,613,394	0	5,253,088	0	0	0	0	0	0	0	0	13,866,482

TOTAL AVAILABLE RESOURCES	8,878,654	8,784,550	0	5,253,088	0	0	0	0	0	0	0	0	14,037,638

CURRENT REQUIREMENTS:													
Capital Projects	8,707,499	8,784,549	0	5,253,088	0	0	0	0	0	0	0	0	14,037,637
TOTAL CURRENT REQUIREMENTS	8,707,499	8,784,549	0	5,253,088	0	0	0	0	0	0	0	0	14,037,637

RESERVES:													
Capital Reserve	171,156	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL RESERVES	171,156	0	0	0	0	0	0	0	0	0	0	0	0
=====													
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0
=====													

**Financial Plans -
Enterprise Funds**

ENTERPRISE FUNDS

Utility Enterprise Funds and Utility Rate Process

The following across-the-board changes to current rates for the Water, Wastewater, and Solid Waste Utility enterprises are being recommended for Council approval for FY 2013/14:

Utility	Rate Change
Water	5.0%
Wastewater	6.5%
Solid Waste	4.0%

Each increase and the factors contributing to the need for such increases are discussed below. The major reasons for the required increases in rates are the continued and substantial rise in costs of purchased water, major wastewater infrastructure needs, particularly at the City's Water Pollution Control Plant, and increases in the City's cost for providing solid waste collection and disposal.

As a result of these increases, monthly costs associated with water, solid waste, and wastewater services for an average residential customer will increase by \$4.94 per month. It is important to note that even with these rate changes, Sunnyvale residents enjoy utility rates and services that are competitive with surrounding communities.

• Water Supply and Distribution Fund

The Water Supply and Distribution Fund (Water Fund) accounts for all revenues and expenses related to the City-operated water utility. Expenses include costs for wholesale water, capital and infrastructure project-related costs, debt service, and other operating costs. Revenues consist of service fees for water and recycled water, water-related public works and construction fees, and interest income. Once expenditure levels are developed, then water rates must be set to collect enough revenue to maintain the fund in a sustainable financial position. The fact that Sunnyvale utilizes long-range financial planning and sets and projects 20 years of utility rates every year helps minimize rate swings.

The largest expense of the Water Fund is the cost of purchasing water. Sunnyvale currently receives water from four different sources. For FY 2013/14, approximately 50% is projected to come from the Hetch-Hetchy system operated by the San Francisco Public Utilities Commission (SFPUC), 45% from the Santa Clara Valley Water District (SCVWD), half a percent from well water, and the remaining amount from recycled water. The total cost of water makes up 61% of the budget in FY 2013/14 and is projected to stabilize at approximately 73% of budget within the first ten years of the Long-Term Financial Plan.

Over the last five years, citywide water demand has dropped by over 20%. With the economy beginning to grow again, and

development activity picking up, water demand is projected to grow by approximately 3% for FY 2013/14 with moderate growth projected going forward over the next twenty years. Over the past several years, water sales have been dropping primarily as a result of a combination of wetter than normal weather, with rain extending well into the spring, and the economic downturn. In addition, years of improvements to the plumbing code and the addition of more water efficient fixtures are taking hold. As a result, the City is now at the point where water demand is hardening and equal to or less than the contractual minimums required by both of our wholesale contracts. In other words, the cost of water has become almost fixed. Although we project some modest growth, we anticipate being in this situation for the next several years.

The City is a member of the Bay Area Water Supply and Conservation Agency (BAWSCA), which represents the interests of 24 cities and water districts, and two private utilities, that purchase water wholesale (under a regional contract) from the San Francisco Public Utilities Commission (SFPUC). During FY 2012/13, BAWSCA and its member agencies undertook an effort to restructure capital debt owed to the SFPUC for facilities constructed by the SFPUC that benefit the regional customers. BAWSCA issued bonds on behalf of its member agencies which resulted in approximately \$8 million in savings over 10 years for the City's cost of water from San Francisco. This action changed how the City is billed for SFPUC water. There is still a consumption charge, however that is now lower. Sunnyvale's share of the debt service, which is based on water use, is reflected as a

new charge of approximately \$1.53 million per year. Since it is anticipated that Sunnyvale will continue to purchase its minimum contractual amount for the foreseeable future, and other agencies shares will grow, Sunnyvale's share of capital debt should shrink over time, resulting in even larger savings.

An additional new development in purchased water expenses is the inclusion of a new surcharge by the SCVWD for the construction and operation of fluoridation facilities. Beginning in FY 2014/15 the SCVWD is planning to add a \$1 per acre foot surcharge that will escalate to \$14 per acre foot by FY 2021/22. This will fund the debt service for the construction of new facilities to fluoridate the water, as well as the additional ongoing operating costs that will be required to provide this new service.

Currently for FY 2012/13 the City is paying the SFPUC approximately \$1,276 per acre foot, including meter charges. Current charges for SCVWD purchased water are \$622 per acre foot plus a \$100 per acre foot treated water charge, for a total of \$722 per acre foot. Anticipated costs for SFPUC water for FY 2013/14 are \$1,211 per acre foot plus meter charges and the new BAWSCA surcharge. Total costs for SFPUC water are estimated to be up 6.8% over current year costs. Water from SCVWD is projected to cost \$780 per acre foot (an 8% increase).

Both the SFPUC and the SCVWD have provided staff with wholesale rate projections for the next ten years. These projections are reflected in the following table and have

been utilized for the long term rate projections in the 20-year financial plan. The changes reflected in the table are in the base rate for each wholesale water provider. They do not reflect changes in the BAWSCA Surcharge or other costs related to the cost of purchasing water. Additionally, the SFPUC is projecting a rate decrease in FY 2020/21. As they are unlikely to actually occur, it has been the City’s practice not to recognize decreases, and instead hold the rate flat for a year. This year, the estimated decrease is significant enough that we have held the rate flat for three years in our projections.

Projected Increases in Wholesale Rates		
Fiscal Year	SFPUC	SCVWD
2013/14	-5.1% ¹	9.3%
2014/15	16.9%	9.4%
2015/16	5.8%	9.4%
2016/17	0.9%	9.3%
2017/18	13%	9.4%
2018/19	11%	9.4%
2019/20	5.1%	9.0%
2020/21	0%	5.2%
2021/22	0%	4.9%
2022/23	0%	4.8%

1. Percent down from prior year due to refinancing of capital debt.

The City also receives charges from the SCVWD for pumping ground water from City wells. The unit cost for well water is also influenced by the power costs associated with running the pumps. The projected well water total unit cost (tax plus power) for FY 2013/14 is \$789 per acre foot, an increase of 8.5% over the current year unit cost of \$727. Due to the projected difference in cost from our suppliers, staff attempts to purchase water at the lowest possible cost. The City’s system allows the movement of water from one

portion of the City to another and staff monitors and adjusts purchases based on demand and the ability to utilize the most cost effective source, balanced with our minimum contractual requirements for purchase. Considering all sources of potable water the City’s total purchased water costs for FY 2013/14 are projected to be 5.5% higher than FY 2012/13.

Lastly, the City’s Water Pollution Control Plant provides recycled water, which is wastewater that has been treated to very high standards. Recycled water is currently sold at 90% of water rates to encourage its use. In prior years, the City received a \$115 per acre foot rebate from the SCVWD to encourage use of recycled water, but this rebate stopped at the end of August 2009. Staff is engaged in ongoing discussions with the SCVWD with regards to partnering in some significant recycled water capital improvement projects that may bring recycled water to more areas of the City.

[Operations and Capital Expenses](#)

The FY 2013/14 budget for the Water Fund also includes approximately \$6.1 million in costs for personnel and purchased goods related to City activities involved in operating and maintaining the water supply and distribution system. The Water Fund contains annual debt service of approximately \$1.96 million in FY 2013/14. This consists of two components. First, \$1.9 million is appropriated for payment of debt service on the City’s 2010 Water Revenue Bonds. \$24 million in revenue bonds were issued to address capital and infrastructure needs of the water utility. Debt service also includes the Water Fund’s portion of the

Certificates of Participation issued in 2001 for purchase of the 505 West Olive Avenue Government Center property. This latter debt service, in the amount of about \$80,000, continues through FY 2029/30.

The City has been addressing its aging water utility infrastructure for several years now. Like all municipalities in the state and the country, Sunnyvale's water storage and distribution systems are over fifty years old and in need of significant rehabilitation. The Environmental Services Department has been working to prioritize capital and infrastructure projects with an emphasis on spending the bond proceeds in a timely manner. The highest priority has been placed on water pipe replacements. With approximately 350 miles of water lines, many in need of replacement, replacements have been accelerated, with almost \$8 million in replacements anticipated to be completed by mid FY 2013/14. As part of the prioritization of water utility projects, work on water storage tanks and water wells has been adjusted to address the most pressing needs in the near term, while providing an opportunity to best evaluate how to operate these facilities within the context of the overall distribution system.

Additionally, a renewed emphasis has been placed on the City's recycled water production and distribution system. Funding for this effort crosses both the water utility and the wastewater utility. \$2.1 million has been budgeted for Sunnyvale's share of a regional project that will include upgrades to the San Lucar Pump Station and extension of the recycled water system along Wolfe Road to Homestead Road. Sunnyvale is

working on an agreement with SCVWD to partner in funding this significant expansion of the recycled water system. If such an agreement is approved by Council, staff will return with suggested revisions to the projects budget that reflects the changes. It is anticipated that any revisions to the projects will not result in any significant impact on water rates.

The Water Supply and Distribution Fund by policy maintains a Contingency Reserve of 25% of operations and a Rate Stabilization Reserve to normalize rates and provide for the effect of economic cycles. This Fund also contains reserves for revenue funded projects and debt funded projects to manage the flow of these funds against project expenditures that are uneven by nature.

▪ **Wastewater Management Fund**

The Wastewater Management Fund accounts for revenues and expenses related to the provision of the safe and reliable removal of wastewater from all residences and businesses in Sunnyvale. Wastewater rates also pay for half of the City's street sweeping services, plus storm water management, non-point source pollution prevention and other critical public services.

The City owns and operates an extensive system for management of wastewater within City limits and in a small area in the northern portion of Cupertino and San Jose. The system includes approximately 283 miles of sewer pipes, a storm drainage system consisting of 330 miles of storm

drainage pipes, and a 29.5 million gallon per day (MGD design capacity) Grade V Water Pollution Control Plant (WPCP). Operations include the transport of sewage to the treatment plant, wastewater treatment, recycled water production, industrial discharge inspection and enforcement, storm water management, and many other services related to wastewater.

Operations and Capital Expenses

The proposed FY 2013/14 operations expense in the Wastewater Management Fund reflects personnel, chemicals, and other costs. Additionally, the City's street sweeping program is funded equally by the Wastewater and Solid Waste Funds to reflect the benefits that street sweeping provides in clearing litter and debris off the streets and preventing that debris from entering the storm drainage system.

The wastewater utility is facing even larger infrastructure challenges than the Water Utility. The most significant is the renovation of the City's Water Pollution Control Plant (WPCP). The recommended 2013/14 budget includes planned infrastructure expenditures of over \$377 million, \$316 million of which are related solely to the replacement of the WPCP. The proposed twenty-year financial plan includes a project as a placeholder to provide up to full replacement of the plant. As specific projects are identified, the financial impact will be netted out of the placeholder project and reflected as new projects.

The most significant of these projects is a \$58 million project to build new primary treatment facilities. This project includes the design and construction of a new head works facility, which will remove large debris from incoming sewage and pump the sewage into new primary treatment tanks which slow down the wastewater to settle out large solids. The current influent sewage pump station has reached the end of its useful life and the gas powered influent engines will no longer be in compliance with air regulations effective January 2016. New head works and primary facilities are anticipated to be built at the current bio-solids drying operation location, adjacent to the current influent pump station. As a result, this project displaces the current bio-solids drying operations and will likely require alternate solutions (such as contract drying operations) until new bio-solids facilities are constructed.

Additional new projects netted against the placeholder project include \$33.6 million for Program Management Services for oversight of the many aspects of the project, and \$7.1 million for the WPCP Master Plan. These projects will fund the identification of future secondary and tertiary treatment processes, the development of conceptual designs for future projects within the reconstruction program, the preparation of the programmatic environmental impact report, and oversight of the implementation of the reconstruction program over the next 12 years.

Work also continues on certain critical projects which were previously identified as necessary in the short-term to address the most advanced areas of deterioration and are in increasing danger for failure. These projects fall primarily into two categories 1) projects in which technology has not changed significantly since they were originally built and will therefore become part of the new plant, and 2) projects that address infrastructure that may be replaced with different technology or processes, but that will not last the interim period and therefore must be repaired or replaced. Examples include a project to replace the gaseous chlorine disinfection system with a much safer liquid hypochlorite system and the rehabilitation of the WPCP's digester facilities.

The recommended FY 2013/14 budget also includes funding for new projects to rehabilitate the existing power generation systems, primary, secondary and tertiary treatment systems to keep them functioning until these elements are rebuilt as part of the reconstruction program in the next 12 years.

In addition to the work on the WPCP, a high priority has been placed on sewer and storm pipe and facility replacements. The wastewater collection system consists of approximately 613 miles of sewer and storm mains, and seven pump or lift stations. The system has five major sewer trunk lines that terminate at the WPCP where sewage is treated.

The City's wastewater collection systems are in need of significant rehabilitation due to their age. The recommended FY 2013/14 Budget includes approximately \$19.7 million in the first 10 years in projects related to sewer and storm water collection and an additional \$15.1 million of fully identified projects in the second 10 years of the plan. Major projects over the first 10 years include \$7.5 million for sewer and storm pipe improvements, \$6.7 million for rehabilitation of the Lawrence Expressway trunk line, \$4.7 million for sewer and storm pump and lift station rebuilds.

Additionally, \$4.5 million in new funding is also allocated for storm system trash capture devices. To meet new permit requirements, trash capture devices need to be installed throughout the storm water collection system. The project funds the installation of two devices every other year for 10 years.

The Wastewater Management fund has two inter-fund loans that were advanced from the General Fund. The first loan was to finance the remodel of the primary facilities of the WPCP, expanding the capacity from 22.5 million gallons per day to 29.5 million gallons per day. The loan was made by the General Fund in FY 1980/81 for a total of \$10.7 million at 7% interest. The original term was for 20 years, however payments were periodically deferred or delayed to help balance

cash needs in the fund. Regular payments have been made as scheduled since FY 2004/05. The second loan from the General Fund was made to assist the Wastewater Management Fund with cash flow issues by providing needed cash to stabilize rates. The loan was advanced in FY 1995/1996 for a total of \$2.4 million at 7% interest. The term was for 20 years with ongoing payments also periodically deferred until FY 2004/05. No changes have been made to the loan payoff schedule as part of the recommended FY 2013/14 Wastewater Management Fund Long-Term Financial Plan.

The debt service payments are largely for the Wastewater Revenue Bonds, issued in 2010 for \$35 million to refund the existing bonds and provide \$22.5 million in new funds for capital and infrastructure projects. As discussed earlier, some of the bond proceeds are funding the initial efforts for the renovation of the WPCP. As a placeholder, future debt has been reflected with debt service payments noted in the *New WPCP Debt Service* line item. The actual amount and structuring of the financing will be determined as the plan is further defined. However, it is important to note that over time, the City will be issuing bonds to fund this program. At its completion, the City will be paying significant annual debt service, anticipated to be approximately \$20 million each year, over 40% of the fund's total expenses. Debt service is also included for the Wastewater Fund's portion of the Certificates of Participation issued in 2001 for purchase of the 505 West Olive Avenue Government Center property.

In order to help the Solid Waste Management Fund with cash flow issues, the Wastewater Fund reflects a \$2 million loan to the Solid Waste Fund at 4.5% interest. Payment is deferred to FY 2015/16 and then repaid over a seven year period. This helps the Solid Waste Fund with cash it needs now and then helps the Wastewater Management Fund in the future as its cash needs increase to fund the new WPCP.

The Wastewater Management Fund by policy maintains a Contingency Reserve of 25% of operations and a Rate Stabilization Reserve to normalize rates and provide for the effect of economic cycles. This fund also contains reserves for revenue funded projects and debt funded projects to manage the flow of these funds against project expenditures that are uneven by nature.

▪ **Solid Waste Management Fund**

The Solid Waste Management Fund accounts for the revenues and expenses related to collection, recycling, and disposal of solid waste generated within the City of Sunnyvale. A private company, Bay Counties Waste Services, doing business in Sunnyvale as Specialty Solid Waste & Recycling (Specialty), has been issued an exclusive franchise for collection of solid waste and recyclable materials through 2021, and these contract costs are reflected here. Operations of the Sunnyvale Materials Recovery and Transfer (SMaRT®) Station and disposal of refuse at the Kirby Canyon Landfill are included

in a separate fund, but the City's share of these activities is reflected in the Solid Waste Management Fund.

The City's contract with Specialty for the collection of solid waste and recyclables throughout the City is the largest single expense within the Solid Waste Fund. Specialty is paid on a monthly basis, but their payment is determined for each year based largely on formulas that take necessary and actual expenses in the last completed fiscal year and adjust them for inflation. Therefore, the contractor payment for the following fiscal year is driven primarily by actual expenditures from the last full fiscal year, adjusted by various indexes as identified in the contract.

The projected FY 2013/14 contractor payment is \$19.6 million, an increase of about \$2.5 million or 15% over the current FY 2012/13 contractor payment. The change is due to a combination of an error in Specialty's payment request for the previous year and volatility in the related item, an incentive payment that reflects savings produced by extending the lives of trucks and equipment. The volatility stems from recent sharp increases in the costs of new trucks at a time when a large portion of the collection truck fleet needs to be replaced. Staff is currently in discussion with Specialty regarding this issue. The Recommended Budget assumes that some agreement on amortizing the overall impact of this issue will be reached.

The Solid Waste Management Fund Long-Term Financial Plan reflects two inter-fund loans that were advanced from the General Fund. The first loan provided a total of \$3.68 million during 1985, 1988, and 1989 to construct a system to convert methane gas to a marketable form of energy. An additional \$10.5 million was advanced to stabilize solid waste rates between FY 1994/1995 and FY 1998/99. Both loans bear interest of 7%. The loans have since been combined. The recommended FY 2013/14 Budget reflects a change in repayment schedule, with payoff extended by one year to FY 2023/24. This helps smooth the impact from the loan and absorb the significant increase in collections cost discussed above.

Debt service reflects Sunnyvale's portion of the debt service for the original cost of the SMaRT Station facility and replacement equipment. Payments run through FY 2021/22. It is anticipated debt will be issued for a new materials recovery system and the estimated debt service for Sunnyvale's share has been budgeted starting FY 2021/22 as a placeholder. Debt service also includes the Solid Waste Fund's portion of the Certificates of Participation issued in 2001 for purchase of the 505 West Olive Avenue Government Center property.

Additionally, in order to help with cash flow purposes, the Solid Waste Management Fund reflects a \$2 million loan from the Wastewater Management Fund at 4.5% interest. Payment is deferred to FY 2015/16 and then repaid over a seven year

period. This helps the Solid Waste Fund with cash it needs now, and then helps the Wastewater Management Fund in the future as its cash needs increase to fund the new WPCP.

By fiscal policy, the Solid Waste Fund maintains a Contingency Reserve of 10% of operations. This is less than the 25% required for the other two utility enterprises to reflect that fact that this operation has less City-owned infrastructure at risk for damage or disaster. The Fund also maintains a Rate Stabilization Reserve similar to the other utilities.

Sunnyvale Materials Recovery and Transfer (SMaRT) Station

The Sunnyvale Materials Recovery and Transfer (SMaRT) Station began operations in October 1993. The costs of building, maintaining, and operating the SMaRT Station are shared by the cities of Sunnyvale, Mountain View and Palo Alto as specified by a Memorandum of Understanding (MOU) among the cities. Operating costs and revenues from the sale of recyclables are charged to or distributed to the cities based on the total tons of solid waste each community brings to the SMaRT Station for materials recovery, transfer, and disposal. At current garbage delivery rates, Sunnyvale is responsible for about half of the SMaRT Station operating expenditures and receives about half of the revenues earned by the cities from recyclables removed from the garbage. The capital cost of the SMaRT Station was financed by the sale of revenue bonds by Sunnyvale. The debt service on the bonds is shared among the three cities as specified in the MOU.

The SMaRT Station Operations Fund was established to account for operations at the facility. It receives its revenue from charges to the cities of Sunnyvale (Solid Waste Management Fund), Mountain View, and Palo Alto and from the sale of recyclables. Major operating cost components include the contract with the SMaRT Station operator and disposal fees and taxes collected by the Kirby Canyon Landfill. The fund is managed so that annual revenues and expenditures are in balance and that no fund balance, with the exception of a small debt service reserve, is carried forward to the next year.

The SMaRT Station is operated by a private company under contract with the City. To date, the City has issued seven-year agreements. On February 13, 2007, the City Council awarded a seven-year contract for operation of the SMaRT Station to Bay Counties Waste Services, who began operations on January 1, 2008.

The three cities that participate in the SMaRT Station have individual agreements with Kirby Canyon for landfill services that require payment for disposal of a minimum quantity of solid waste each year. This provision is commonly referred to as a “put or pay” requirement. In October 2012, the cities had the ability under the contract to modify the level of put or pay required, and Sunnyvale’s exercised its right, lowering its solid waste minimum quantity by the maximum allowable 10%.

The SMaRT Station Replacement Fund provides for the replacement of City-owned SMaRT Station equipment. The three participating cities contribute to these replacement efforts and to payment of debt service based on fixed percentages established by the SMaRT Station MOU among the cities.

The recommended FY 2013/14 SMaRT Station Long-Term Financial Plan reflects debt service for the original cost of the facility through FY 2017/18 as well as debt service for replacement materials recovery facility equipment which runs through FY 2021/22.

Staff projects that while most of the facility's equipment and the overall SMaRT Station can be maintained in good working order through the term of the MOU, there will come a point when the facility and equipment will need replacement or rehabilitation. In order to allow for the cost impact of this eventuality, staff has projected funding for a new materials recovery system and any other improvements needed to the SMaRT Station Facility in FY 2021/22, with annual debt service of \$2 million. Funding is also provided for planning and inter-jurisdictional coordination in fiscal years 2016/2017 through 2019/20. Funds for design and construction are scheduled for fiscal years 2020/21 through 2022/23, either to replace the SMaRT Station or to implement some other solution for the management of solid waste and recyclables in the City. The recommended budget is based on the initial construction cost of the SMaRT Station. It is anticipated that

the cost for the ultimate replacement will be refined during the planning phase of the project.

▪ **Golf and Tennis Operations Fund**

FY 2012/13 was the first year that the Golf and Tennis Fund, formerly known as the Community Recreation Fund, operated as a stand-alone fund without recreation operations. The transition took all recreation-related revenues and expenditures and incorporated them into the General Fund. As of July 1, 2012, golf and tennis operations have been operating as a true enterprise fund, with all activities intended to be self-supporting.

The fund began the year with a reserve balance of \$287,367, which was the remaining balance after the Community Recreation Fund was dissolved. It was anticipated that this amount would be sufficient to keep golf and tennis operations self-supporting in FY 2012/13 based on original revenue and expenditure projections. However, in August 2012, the long-time operator of the restaurants at the golf courses terminated its operations with virtually no notice to the City. Although a new operator took over in the spring of 2013, this reduced the rental income for the Fund and, by staff estimates, contributed to a 10 percent decrease in rounds played at both courses. While staff has been able to reduce expenses by not filling vacancies, the reductions in revenue will cause the Golf and Tennis Fund to run a deficit in FY 2012/13 if no action is

taken. As such, a \$300,000 transfer from the General Fund will be requested via a budget modification in FY 2012/13 to cover the projected deficits for both FY 2012/13 and FY 2013/14.

Staff is projecting that golf course revenues will return to FY 2011/12 levels and then trend up slowly. However, operating expenses, which are budgeted at \$3.4 million annually, are also expected to increase, resulting in ongoing structural deficits throughout the twenty-year planning period. Furthermore, existing capital improvement projects at the golf courses will only be funded by Park Dedication Fees until FY 2032/33, and any new capital or infrastructure projects will require funding from golf and tennis revenues. To address these issues, staff has begun reviewing golf course operations and staffing levels, and will explore all options for increasing revenues, implementing operational efficiencies, and developing a funding plan for capital and infrastructure improvements. Changes resulting from this review will be incorporated into the recommended FY 2014/15 Budget.

CITY OF SUNNYVALE
460. WATER SUPPLY AND DISTRIBUTION FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2012 TO JUNE 30, 2023

	FY 2012/2013												
												TO	
	ACTUAL	CURRENT	BUDGET	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	FY 2022/2023
	2011/2012	2012/2013	2013/2014	2014/2015	2015/2016	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	TOTAL
RESERVE/FUND BALANCE, JULY 1	23,894,808	26,418,997	16,384,808	17,331,673	14,082,893	14,882,427	16,955,051	17,288,877	15,493,831	13,346,743	14,163,708	15,824,698	26,418,997
CURRENT RESOURCES:													
Service Fees	30,939,839	32,151,360	33,758,928	35,446,874	37,219,218	39,080,179	41,034,188	43,085,897	44,809,333	46,601,707	47,999,758	49,439,751	450,627,193
Public Works Fees	333,086	348,465	299,500	305,490	311,600	317,832	324,188	330,672	337,286	344,031	350,912	357,930	3,627,906
Recycled Water	1,091,418	1,070,000	1,123,500	1,179,675	1,238,659	1,300,592	1,365,621	1,433,902	1,491,258	1,550,909	1,597,436	1,645,359	14,996,911
Miscellaneous Revenues	265,636	212,876	239,397	246,717	254,310	262,188	270,362	278,847	286,579	294,551	301,607	308,839	2,956,272
Interest Income	110,569	162,226	171,601	139,435	147,351	167,872	171,177	153,404	132,146	140,235	156,680	163,160	1,705,287
Transfer From Other Funds	33,744	18,103	174,000	522,000	503,897	0	0	0	0	0	0	0	1,218,000
TOTAL CURRENT RESOURCES	32,774,292	33,963,030	35,766,926	37,840,192	39,675,035	41,128,662	43,165,537	45,282,723	47,056,602	48,931,432	50,406,392	51,915,039	475,131,570
TOTAL AVAILABLE RESOURCES	56,669,099	60,382,027	52,151,735	55,171,864	53,757,928	56,011,089	60,120,588	62,571,600	62,550,433	62,278,176	64,570,100	67,739,736	501,550,568
CURRENT REQUIREMENTS:													
OPERATING REQUIREMENTS:													
Operations	4,941,008	6,030,836	5,966,042	6,143,602	6,321,895	6,458,467	6,582,560	6,626,464	6,762,935	6,882,029	7,005,875	7,126,622	71,907,326
Purchased Water	18,323,415	21,189,438	21,303,882	23,973,004	25,464,645	26,371,474	29,196,331	32,046,059	34,057,355	34,836,286	35,660,046	36,549,615	320,648,134
In-Lieu Charges	3,176,762	3,204,790	3,336,312	3,359,890	3,087,829	3,153,668	3,307,480	3,537,276	3,922,889	3,620,832	3,617,642	3,755,067	37,903,676
TOTAL OPERATING REQUIREMENTS	26,441,185	30,425,064	30,606,236	33,476,496	34,874,368	35,983,609	39,086,371	42,209,800	44,743,179	45,339,147	46,283,563	47,431,305	430,459,137
NON-OPERATING REQUIREMENTS:													
Interfund Loan Repayment	351,700	351,700	351,700	351,700	0	0	0	0	0	0	0	0	1,055,100
Debt Service	1,920,136	1,958,808	1,958,235	1,958,642	1,956,938	1,960,163	1,955,678	1,448,616	1,445,279	1,446,936	1,447,252	1,446,227	18,982,774
Transfer To Capital Projects Fund	0	0	0	0	0	0	0	0	563,081	0	0	0	563,081
Transfer To General Services Fund	0	3,235	32,500	0	0	3,555	25,554	0	0	0	0	5,976	70,820
Transfer To Infrastructure Fund	0	8,024	13,395	35,011	6,180	6,303	6,430	18,979	6,689	6,823	6,960	7,099	121,893
Budget Supplements	0	0	16,666	0	0	0	0	0	0	0	0	0	16,666
TOTAL NON-OPERATING REQUIREMENTS	2,271,836	2,321,767	2,372,496	2,345,353	1,963,118	1,970,021	1,987,662	1,467,595	2,015,049	1,453,759	1,454,212	1,459,302	20,810,334
CAPITAL AND INFRASTRUCTURE REQ.:													
Projects - Debt Funded	1,104,822	10,586,688	1,347,330	1,057,349	0	0	0	0	0	0	0	0	12,991,367
Projects - Revenue Funded	432,259	663,701	494,000	4,209,774	2,038,014	1,102,408	1,757,679	3,400,374	2,445,462	1,321,562	1,007,628	2,369,965	20,810,565
TOTAL CAPITAL AND INFRASTRUCTURE REQ.	1,537,081	11,250,389	1,841,330	5,267,123	2,038,014	1,102,408	1,757,679	3,400,374	2,445,462	1,321,562	1,007,628	2,369,965	33,801,932
TOTAL CURRENT REQUIREMENTS	30,250,102	43,997,219	34,820,062	41,088,972	38,875,500	39,056,038	42,831,711	47,077,769	49,203,690	48,114,468	48,745,402	51,260,571	485,071,403
RESERVES:													
Debt Service	1,007,381	1,007,737	1,008,192	1,008,444	1,008,651	1,009,552	1,007,764	754,819	755,166	755,827	756,418	756,940	756,940
Contingencies	5,816,106	6,805,068	6,817,481	7,529,152	7,946,635	8,207,485	8,944,723	9,668,131	10,205,072	10,429,579	10,666,480	10,919,059	10,919,059
Capital and Infrastructure Reserve	663,701	494,000	4,209,774	2,038,014	1,102,408	1,757,679	3,400,374	2,445,462	1,321,562	1,007,628	2,369,965	1,476,002	1,476,002
Bond Proceeds	12,991,367	2,404,680	1,057,350	0	0	0	0	0	0	0	0	0	0
Rate Stabilization Reserve	5,940,443	5,673,323	4,238,877	3,507,282	4,824,733	5,980,335	3,936,016	2,625,419	1,064,942	1,970,675	2,031,835	3,327,163	3,327,163
TOTAL RESERVES	26,418,997	16,384,808	17,331,673	14,082,893	14,882,427	16,955,051	17,288,877	15,493,831	13,346,743	14,163,708	15,824,698	16,479,165	16,479,165
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0
Recommended Water Rate Increase	18.0%	7.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	4.0%	4.0%	3.0%	3.0%
Prior Year Water Rate Increase	9.0%	7.0%	6.5%	5.0%	5.0%	5.0%	5.0%	5.0%	4.0%	4.0%	2.0%	2.5%	

**CITY OF SUNNYVALE
460. WATER SUPPLY AND DISTRIBUTION FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2023 TO JUNE 30, 2033**

	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	FY 2023/2024 TO FY 2032/2033 TOTAL	FY 2012/2013 TO FY 2032/2033 TOTAL
	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033		
RESERVE/FUND BALANCE, JULY 1	16,479,165	18,584,246	19,667,606	17,707,124	18,752,738	19,484,014	21,228,488	22,820,520	23,619,350	23,551,946	16,479,165	26,418,997
CURRENT RESOURCES:												
Service Fees	50,922,943	52,450,631	53,761,897	55,105,945	56,483,593	57,895,683	59,053,597	60,234,669	61,439,362	62,668,149	570,016,469	1,020,643,662
Public Works Fees	368,668	379,728	391,120	402,854	414,939	427,387	440,209	453,415	466,359	480,350	4,225,030	7,852,937
Recycled Water	1,694,720	1,745,561	1,789,201	1,833,931	1,879,779	1,926,773	1,965,309	2,004,615	2,044,707	2,085,601	18,970,197	33,967,108
Miscellaneous Revenues	318,104	327,647	336,821	346,253	355,952	365,925	375,455	385,242	395,294	405,617	3,612,310	6,568,582
Interest Income	184,002	194,729	175,318	185,671	192,911	210,183	225,946	233,855	233,188	226,672	2,062,475	3,767,762
Transfer From Other Funds	0	0	0	0	0	0	0	0	0	0	0	1,218,000
TOTAL CURRENT RESOURCES	53,488,437	55,098,297	56,454,356	57,874,653	59,327,174	60,825,951	62,060,515	63,311,796	64,578,910	65,866,389	598,886,480	1,074,018,050
TOTAL AVAILABLE RESOURCES	69,967,602	73,682,543	76,121,963	75,581,777	78,079,912	80,309,966	83,289,004	86,132,316	88,198,261	89,418,335	615,365,645	1,100,437,048
CURRENT REQUIREMENTS:												
OPERATING REQUIREMENTS:												
Operations	7,285,576	7,478,398	7,676,691	7,880,614	8,090,332	8,306,014	8,527,835	8,755,972	8,796,180	9,031,679	81,829,292	153,736,619
Purchased Water	37,500,228	38,470,988	39,534,417	40,718,148	41,937,179	43,252,908	44,732,348	46,287,368	47,095,011	47,999,881	427,528,475	748,176,610
In-Lieu Charges	3,664,145	3,890,762	4,545,468	4,233,984	4,322,387	4,235,433	4,350,046	4,490,683	4,817,825	4,908,760	43,459,491	81,363,167
TOTAL OPERATING REQUIREMENTS	48,449,949	49,840,147	51,756,575	52,832,746	54,349,898	55,794,356	57,610,229	59,534,023	60,709,016	61,940,319	552,817,259	983,276,395
NON-OPERATING REQUIREMENTS:												
Interfund Loan Repayment	0	0	0	0	0	0	0	0	0	0	0	1,055,100
Debt Service	1,448,861	1,448,836	1,447,130	1,448,743	1,448,782	1,446,863	1,447,984	1,367,575	1,364,525	1,369,375	14,238,674	33,221,448
Transfer To Capital Projects Fund	0	0	0	0	0	0	0	0	0	0	0	563,081
Transfer To General Services Fund	0	0	0	0	6,927	0	0	0	0	8,030	14,957	85,777
Transfer To Infrastructure Fund	8,545	7,531	8,284	9,263	9,602	9,301	9,422	9,532	10,679	12,111	94,270	216,163
Budget Supplements	0	0	0	0	0	0	0	0	0	0	0	16,666
TOTAL NON-OPERATING REQUIREMENTS	1,457,406	1,456,367	1,455,414	1,458,006	1,465,311	1,456,164	1,457,406	1,377,107	1,375,204	1,389,516	14,347,901	35,158,234
CAPITAL AND INFRASTRUCTURE REQ.:												
Projects - Debt Funded	0	0	0	0	0	0	0	0	0	0	0	12,991,367
Projects - Revenue Funded	1,476,002	2,718,423	5,202,849	2,538,287	2,780,688	1,830,958	1,400,849	1,601,835	2,562,095	3,194,670	25,306,656	46,117,221
TOTAL CAPITAL AND INFRASTRUCTURE REQ.	1,476,002	2,718,423	5,202,849	2,538,287	2,780,688	1,830,958	1,400,849	1,601,835	2,562,095	3,194,670	25,306,656	59,108,588
TOTAL CURRENT REQUIREMENTS	51,383,356	54,014,937	58,414,839	56,829,039	58,595,898	59,081,477	60,468,484	62,512,965	64,646,315	66,524,505	592,471,815	1,077,543,218
RESERVES:												
Debt Service	757,394	758,055	758,679	759,274	760,070	761,458	762,059	762,059	762,059	762,059	762,059	762,059
Contingencies	11,196,451	11,487,346	11,802,777	12,149,690	12,506,878	12,889,731	13,315,046	13,760,835	13,972,798	14,257,890	14,257,890	14,257,890
Capital and Infrastructure Reserve	2,718,423	5,202,849	2,538,287	2,780,688	1,830,958	1,400,849	1,601,835	2,562,095	3,194,670	2,000,000	2,000,000	2,000,000
Bond Proceeds	0	0	0	0	0	0	0	0	0	0	0	0
Rate Stabilization Reserve	3,911,978	2,219,355	2,607,380	3,063,085	4,386,108	6,176,451	7,141,580	6,534,362	5,622,419	5,873,881	5,873,881	5,873,881
TOTAL RESERVES	18,584,246	19,667,606	17,707,124	18,752,738	19,484,014	21,228,488	22,820,520	23,619,350	23,551,946	22,893,830	22,893,830	22,893,830
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0
Recommended Water Rate Increase	3.0%	3.0%	2.5%	2.5%	2.5%	2.5%	2.0%	2.0%	2.0%	2.0%		
Prior Year Water Rate Increase	2.5%	2.5%	2.5%	2.5%	2.5%	2.5%	2.5%	2.5%	3.0%	n/a		

**460. WATER SUPPLY AND DISTRIBUTION FUND
REVENUES BY SOURCE**

		ACTUAL	CURRENT	BUDGET	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	FY 2012/2013 TO FY 2022/2023 TOTAL
		2011/2012	2012/2013	2013/2014	2014/2015	2015/2016	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	
1507	Late Payment Penalties	87,912	80,378	84,397	88,617	93,048	97,700	102,585	107,715	112,023	116,504	119,999	123,599	1,126,568
3050	Water Connection Fees	193,608	200,000	195,000	198,900	202,878	206,936	211,074	215,296	219,602	223,994	228,474	233,043	2,335,196
3052	Water Hydrant Fees	3,738	8,465	10,000	10,200	10,404	10,612	10,824	11,041	11,262	11,487	11,717	11,951	117,962
3054	Water Meter Sales	112,547	115,000	80,000	81,600	83,232	84,897	86,595	88,326	90,093	91,895	93,733	95,607	990,978
3055	Water Meter Use Fees	4,319,634	4,119,500	4,325,475	4,541,749	4,768,836	5,007,278	5,257,642	5,520,524	5,741,345	5,970,999	6,150,129	6,334,633	57,738,109
3056	Water Sales - Metered	26,620,205	28,031,860	29,433,453	30,905,126	32,450,382	34,072,901	35,776,546	37,565,373	39,067,988	40,630,708	41,849,629	43,105,118	392,889,084
3057	Water Tapping Fees	23,193	25,000	14,500	14,790	15,086	15,388	15,695	16,009	16,329	16,656	16,989	17,329	183,771
3058	Water Turn On Fees	178,816	132,498	155,000	158,100	161,262	164,487	167,777	171,133	174,555	178,046	181,607	185,239	1,829,705
3060	Water Recycled	1,091,418	1,070,000	1,123,500	1,179,675	1,238,659	1,300,592	1,365,621	1,433,902	1,491,258	1,550,909	1,597,436	1,645,359	14,996,911
3089	Hydrant Meter Deposits Forfeited	2,000	0	0	0	0	0	0	0	0	0	0	0	0
3355	Interest Income	110,569	162,226	171,601	139,435	147,351	167,872	171,177	153,404	132,146	140,235	156,680	163,160	1,705,287
4100	Miscellaneous Revenues	(3,092)	0	0	0	0	0	0	0	0	0	0	0	0
4400	Transfer From Other Funds	33,744	18,103	174,000	522,000	503,897	0	0	0	0	0	0	0	1,218,000
FUND TOTAL		32,774,292	33,963,030	35,766,926	37,840,192	39,675,035	41,128,662	43,165,537	45,282,723	47,056,602	48,931,432	50,406,392	51,915,039	475,131,570

**465. WASTEWATER MANAGEMENT FUND
REVENUES BY SOURCE**

	ACTUAL 2011/2012	CURRENT 2012/2013	BUDGET 2013/2014	PLAN 2014/2015	PLAN 2015/2016	PLAN 2016/2017	PLAN 2017/2018	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	PLAN 2021/2022	PLAN 2022/2023	FY 2012/2013 TO FY 2022/2023 TOTAL
1114 Other Agencies - Reimbursement	50,000	50,000	50,000	51,500	52,530	53,581	54,652	55,745	56,860	57,997	59,157	60,340	602,363
1367 Permit - Waste Discharge	15,668	14,000	14,000	14,280	14,566	14,857	15,154	15,457	15,766	16,082	16,403	16,731	167,296
1507 Late Payment Penalties	66,014	65,070	69,636	74,872	80,862	87,331	93,880	100,921	108,491	116,085	121,309	126,768	1,045,223
3066 Sewer Fees - City	24,015,849	24,291,871	26,000,197	27,959,312	30,196,057	32,611,741	35,057,622	37,686,943	40,513,464	43,349,407	45,300,130	47,338,636	390,305,378
3067 Sewer Fees - Non-City	714,030	735,007	782,782	837,577	904,583	976,950	1,050,221	1,128,988	1,213,662	1,298,618	1,357,056	1,418,124	11,703,570
3068 Sewer Connection Fees	1,217,814	540,000	540,000	550,800	561,816	573,052	584,513	596,204	608,128	620,290	632,696	645,350	6,452,849
3090 Sales from PGF Electricity	20,647	20,000	20,800	21,424	21,852	22,290	22,735	23,190	23,654	24,127	24,609	25,102	249,783
3355 Interest Income	199,970	175,244	85,551	43,764	126,932	228,266	546,521	803,961	494,200	651,993	932,883	577,659	4,666,974
4100 Miscellaneous	63	0	0	0	0	0	0	0	0	0	0	0	0
4400 Transfer From General Services Fund	0	0	0	0	462,407	462,407	462,407	462,407	462,407	462,407	0	0	2,774,442
4490 Bond Proceeds	0	0	0	59,096,979	0	0	79,530,524	0	0	69,062,568	0	0	207,690,071
xxxx Bad Debt Expense	(53,640)	0	0	0	0	0	0	0	0	0	0	0	0
FUND TOTAL	26,246,415	25,891,192	27,562,966	88,650,508	32,421,605	35,030,474	117,418,230	40,873,817	43,496,632	115,659,574	48,444,244	50,208,709	625,657,950

**CITY OF SUNNYVALE
485. SOLID WASTE MANAGEMENT FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2012 TO JUNE 30, 2023**

	ACTUAL 2011/2012	CURRENT 2012/2013	BUDGET 2013/2014	PLAN 2014/2015	PLAN 2015/2016	PLAN 2016/2017	PLAN 2017/2018	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	PLAN 2021/2022	PLAN 2022/2023	FY 2012/2013 TO FY 2022/2023 TOTAL
RESERVE/FUND BALANCE, JULY 1	4,042,103	7,688,491	6,776,142	6,005,499	4,637,626	3,832,979	3,742,587	3,942,528	5,051,577	5,329,150	6,085,314	5,092,244	7,688,491
CURRENT RESOURCES:													
Rental Income	193,355	197,125	197,125	200,970	204,893	208,893	212,974	217,137	221,382	225,713	230,130	234,733	2,351,075
Service Fees	35,709,466	37,460,453	38,646,871	40,192,746	41,800,456	43,472,474	44,776,648	45,672,181	46,128,903	46,590,192	47,056,094	47,526,655	479,323,673
Miscellaneous Revenues	416,764	353,498	353,850	360,852	368,070	375,512	381,860	386,991	390,812	394,677	398,586	402,539	4,167,245
SMaRT Station Revenues	2,198,028	1,241,962	1,231,020	1,304,746	1,318,590	1,332,588	1,346,743	1,361,055	1,375,528	1,390,162	1,404,961	1,419,925	14,727,280
County Wide AB939 Fee	134,350	116,868	111,492	106,251	106,251	106,251	106,251	106,251	106,251	106,251	106,251	106,251	1,184,615
Landfill Gas Revenue	15,814	3,163	3,163	3,163	3,163	3,163	3,163	3,163	3,163	3,163	3,163	3,163	34,791
Interest Income	50,303	47,103	41,746	32,238	75,156	109,007	151,636	194,291	204,967	234,051	195,856	224,948	1,510,999
Transfer From Wastewater Mgmt Fund	2,030,042	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL CURRENT RESOURCES	40,748,122	39,420,171	40,585,267	42,200,966	43,876,578	45,607,888	46,979,275	47,941,068	48,431,006	48,944,209	49,395,040	49,918,213	503,299,679
TOTAL AVAILABLE RESOURCES	44,790,225	47,108,663	47,361,409	48,206,465	48,514,204	49,440,866	50,721,862	51,883,597	53,482,582	54,273,359	55,480,354	55,010,457	510,988,170
CURRENT REQUIREMENTS:													
Interfund Loan Repayment	1,300,000	3,388,304	2,913,002	4,099,556	4,504,300	4,504,300	4,504,300	4,504,300	4,504,300	4,504,300	4,504,300	4,099,556	46,030,519
Debt Service	1,613,132	1,706,186	1,707,175	1,704,989	1,705,802	1,706,531	1,705,866	628,774	627,167	628,671	1,734,339	1,186,010	15,041,511
Operations	2,287,361	2,476,664	2,521,451	2,606,779	2,679,510	2,740,189	2,797,958	2,862,588	2,930,148	2,993,045	3,058,109	3,122,953	30,789,394
Solid Waste Collection Contract	16,128,558	17,078,686	19,053,084	19,618,748	20,201,263	20,801,133	21,418,876	22,055,025	22,710,131	22,703,771	23,384,884	24,086,431	233,112,033
Capital Projects	98,196	32,335	0	0	0	0	0	0	0	0	0	0	32,335
Special Projects	80,960	235,333	80,000	291,282	0	0	48,709	0	172,942	0	0	53,779	882,045
Infrastructure Projects	80,827	810,953	0	0	0	0	0	0	0	0	0	0	810,953
Project Administration	41,252	44,728	48,103	0	0	0	0	0	0	0	0	0	92,831
SMaRT Capital Replacement	104,316	110,560	112,771	115,027	117,327	174,954	233,733	238,407	178,486	82,920	84,578	86,270	1,535,034
In-Lieu Charges	2,586,263	2,206,287	2,390,011	2,480,336	2,553,188	2,613,364	2,657,115	2,723,908	2,787,528	2,845,725	2,906,008	2,967,163	29,130,633
SMaRT Expense Share (Sunnyvale)	12,159,186	11,608,367	11,758,846	11,992,386	12,246,904	12,471,418	12,702,255	13,104,898	13,495,183	13,667,114	13,958,062	12,786,664	139,792,097
Long Term Rent - SMaRT and Landfill	621,684	634,118	646,800	659,736	672,931	686,389	700,117	714,120	728,402	742,970	757,829	772,986	7,716,398
Transfer To General Fund	0	0	0	0	0	0	0	0	19,145	19,528	0	0	38,673
Transfer To Infrastructure Fund	0	0	0	0	0	0	10,404	0	0	0	0	0	10,404
Transfer To General Services	0	0	108,000	0	0	0	0	0	0	0	0	0	108,000
Budget Supplements	0	0	16,666	0	0	0	0	0	0	0	0	0	16,666
TOTAL CURRENT REQUIREMENTS	37,101,734	40,332,520	41,355,910	43,568,839	44,681,225	45,698,279	46,779,333	46,832,020	48,153,433	48,188,045	50,388,110	49,161,812	505,139,525
RESERVES:													
Debt Service	62,914	0	0	0	0	0	0	0	0	0	0	0	0
Contingencies	3,057,510	3,116,372	3,333,338	3,421,791	3,512,768	3,601,274	3,691,909	3,802,251	3,913,546	3,936,393	4,040,106	3,999,605	3,999,605
20 Year Resource Allocation Plan	4,568,067	3,659,771	2,672,161	1,215,835	320,211	141,313	250,620	1,249,326	1,415,604	2,148,921	1,052,139	1,849,041	1,849,041
TOTAL RESERVES	7,688,491	6,776,142	6,005,499	4,637,626	3,832,979	3,742,587	3,942,528	5,051,577	5,329,150	6,085,314	5,092,244	5,848,645	5,848,645
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0
STATISTICS:													
Refuse Rate Increase	6.0%	4.0%	4.0%	4.0%	4.0%	4.0%	3.0%	2.0%	1.0%	1.0%	1.0%	1.0%	
PRIOR YEAR STATISTICS:													
Refuse Rate Increase	6.0%	4.0%	3.0%	3.0%	3.0%	3.0%	2.5%	2.5%	2.5%	2.0%	1.0%	0.0%	

**CITY OF SUNNYVALE
485. SOLID WASTE MANAGEMENT FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2023 TO JUNE 30, 2033**

	PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	PLAN 2032/2033	FY 2023/2024 TO FY 2032/2033 TOTAL	FY 2012/2013 TO FY 2032/2033 TOTAL
RESERVE/FUND BALANCE, JULY 1	5,848,645	5,592,587	8,753,988	11,236,568	12,860,854	13,846,321	13,945,770	13,729,621	13,116,569	11,948,754	5,848,645	7,688,491
CURRENT RESOURCES:												
Rental Income	232,484	237,034	244,145	251,469	259,013	266,784	274,787	283,031	291,522	300,267	2,640,536	4,991,611
Service Fees	47,526,655	48,001,921	48,481,941	48,966,760	49,456,428	49,950,992	50,950,012	51,969,012	53,008,392	54,068,560	502,380,673	981,704,347
Miscellaneous Revenues	400,843	405,109	409,434	413,821	418,269	422,780	428,879	435,089	441,412	447,851	4,223,487	8,390,732
SMaRT Station Revenues	1,435,991	1,452,273	1,468,775	1,485,502	1,502,457	1,519,645	1,537,070	1,554,736	1,572,647	1,590,809	15,119,906	29,847,186
County Wide AB939 Fee	106,251	106,251	106,251	106,251	106,251	106,251	106,251	106,251	106,251	106,251	1,062,506	2,247,121
Landfill Gas Revenue	3,163	3,163	3,163	3,163	3,163	3,163	3,163	3,163	3,163	3,163	31,628	66,419
Interest Income	266,314	416,857	535,075	612,422	659,349	664,084	653,791	624,599	568,988	479,402	5,480,881	6,991,880
Transfer From Wastewater Mgmt Fund	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL CURRENT RESOURCES	49,971,700	50,622,607	51,248,784	51,839,388	52,404,930	52,933,699	53,953,952	54,975,880	55,992,375	56,996,303	530,939,616	1,034,239,296
TOTAL AVAILABLE RESOURCES	55,820,345	56,215,194	60,002,772	63,075,956	65,265,784	66,780,019	67,899,722	68,705,501	69,108,944	68,945,057	536,788,262	1,041,927,787
CURRENT REQUIREMENTS:												
Interfund Loan Repayment	4,099,556	0	0	0	0	0	0	0	0	0	4,099,556	50,130,074
Debt Service	1,185,892	1,186,058	1,186,115	1,186,064	1,183,776	1,182,217	1,184,409	1,105,600	1,105,600	1,105,600	11,611,331	26,652,842
Operations	3,065,646	3,135,278	3,228,217	3,323,917	3,422,461	3,523,933	3,628,420	3,736,012	3,846,802	3,960,885	34,871,568	65,660,962
Solid Waste Collection Contract	24,809,024	25,553,295	26,319,893	27,109,490	27,922,775	28,760,458	29,623,272	30,511,970	31,427,329	32,370,149	284,407,656	517,519,688
Capital Projects	0	0	0	0	0	0	0	0	0	0	0	32,335
Special Projects	0	45,099	0	0	62,345	247,768	52,281	0	0	72,275	479,768	1,361,813
Infrastructure Projects	0	0	0	47,914	0	0	0	0	0	0	47,914	858,867
Project Administration	0	0	0	10,293	0	0	0	0	0	0	10,293	103,124
SMaRT Capital Replacement	88,858	91,524	94,270	97,098	100,011	103,011	106,101	109,284	112,563	115,940	1,018,658	2,553,692
In-Lieu Charges	3,051,840	3,144,321	3,239,522	3,337,522	3,438,402	3,542,249	3,649,150	3,759,194	3,872,475	3,989,087	35,023,762	64,154,395
SMaRT Expense Share (Sunnyvale)	13,129,047	13,485,571	13,852,790	14,231,025	14,391,675	14,550,477	14,949,842	15,361,188	15,784,873	16,221,269	145,957,755	285,749,852
Long Term Rent - SMaRT and Landfill	796,176	820,061	844,663	870,002	896,103	922,986	950,675	979,195	1,008,571	1,038,828	9,127,260	16,843,658
Transfer To General Fund	0	0	0	0	0	0	24,987	25,736	0	0	50,723	89,396
Transfer To Infrastructure Fund	1,721	0	735	1,777	1,916	1,151	964	752	1,977	3,589	14,582	24,986
Transfer To General Services	0	0	0	0	0	0	0	0	0	0	0	108,000
Budget Supplements	0	0	0	0	0	0	0	0	0	0	0	16,666
TOTAL CURRENT REQUIREMENTS	50,227,758	47,461,206	48,766,204	50,215,102	51,419,463	52,834,250	54,170,101	55,588,932	57,160,190	58,877,621	526,720,827	1,031,860,352
RESERVES:												
Debt Service	0	0	0	0	0	0	0	0	0	0	0	0
Contingencies	4,100,372	4,217,414	4,340,090	4,466,443	4,573,691	4,683,487	4,820,153	4,960,917	5,105,900	5,255,230	5,255,230	5,255,230
20 Year Resource Allocation Plan	1,492,215	4,536,574	6,896,478	8,394,411	9,272,630	9,262,283	8,909,467	8,155,652	6,842,853	4,812,205	4,812,205	4,812,205
TOTAL RESERVES	5,592,587	8,753,988	11,236,568	12,860,854	13,846,321	13,945,770	13,729,621	13,116,569	11,948,754	10,067,435	10,067,435	10,067,435
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0
STATISTICS:												
Refuse Rate Increase	1.0%	1.0%	1.0%	1.0%	1.0%	1.0%	2.0%	2.0%	2.0%	2.0%		
PRIOR YEAR STATISTICS:												
Refuse Rate Increase	0.0%	0.0%	0.0%	0.0%	0.0%	1.5%	1.5%	2.0%	2.0%	0.0%		

**485. SOLID WASTE MANAGEMENT FUND
REVENUES BY SOURCE**

		ACTUAL	CURRENT	BUDGET	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	FY 2012/2013 TO FY 2022/2023 TOTAL
		2011/2012	2012/2013	2013/2014	2014/2015	2015/2016	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	
0751-06	Long Term Rent	193,355	197,125	197,125	200,970	204,893	208,893	212,974	217,137	221,382	225,713	230,130	234,733	2,351,075
0955	0955 Alternative Fuel User Tax Credit	61,223	0	0	0	0	0	0	0	0	0	0	0	0
1004	County Wide AB939 Fee	134,350	116,868	111,492	106,251	106,251	106,251	106,251	106,251	106,251	106,251	106,251	106,251	1,184,615
1114	Other Agency Reimbursement	29,955	0	0	0	0	0	0	0	0	0	0	0	0
1507	Late Payment Penalties	92,875	113,337	117,871	122,586	127,489	132,589	136,566	139,298	140,691	142,098	143,519	144,954	1,460,997
2906	Battery/Oil/Paint Drop Off Fee	20,150	20,150	20,150	20,150	20,150	20,150	20,150	20,150	20,150	20,150	20,150	20,150	221,650
3061	Refuse Service Fees - City	35,157,247	36,560,453	38,022,871	39,543,786	41,125,537	42,770,559	44,053,676	44,934,749	45,384,097	45,837,938	46,296,317	46,759,280	471,289,263
3062	Refuse Service Fees - Specialty	552,219	900,000	624,000	648,960	674,918	701,915	722,973	737,432	744,806	752,254	759,777	767,375	8,034,411
3071	MRF Revenues - SMaRT	406,499	309,232	345,608	409,700	413,797	417,935	422,114	426,335	430,599	434,905	439,254	443,646	4,493,125
3080	Kirby Canyon SMaRT Operator	295,149	302,116	309,101	315,283	321,589	328,020	334,581	341,272	348,098	355,060	362,161	369,404	3,686,684
3083	Curbside	1,961,893	879,277	807,336	815,409	823,563	831,799	840,117	848,518	857,003	865,573	874,229	882,971	9,325,797
3084	Curbside Sales - General	178,370	180,153	181,955	183,774	185,612	187,468	189,343	191,236	193,149	195,080	197,031	199,001	2,083,803
3086	Yardwaste Sales - SMaRT	(465,513)	(248,663)	(231,025)	(235,646)	(240,359)	(245,166)	(250,069)	(255,071)	(260,172)	(265,376)	(270,683)	(276,097)	(2,778,326)
3091	Green Ticket Revenue	15,814	3,163	3,163	3,163	3,163	3,163	3,163	3,163	3,163	3,163	3,163	3,163	34,791
3355	Interest Income	50,303	47,103	41,746	32,238	75,156	109,007	151,636	194,291	204,967	234,051	195,856	224,948	1,510,999
3073-01	Sale of Garbage Tags - Retailer	6,840	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	110,000
3073-02	Sale of Garbage Tags - In House	840	500	500	500	500	500	500	500	500	500	500	500	5,500
4100	Miscellaneous Revenues	3,595	5,983	0	0	0	0	0	0	0	0	0	0	5,983
4190	Third Party Compressed Natural Gas Sales	22,916	23,374	23,374	23,841	24,318	24,805	25,301	25,807	26,323	26,849	27,386	27,934	279,313
4400	Transfer From Wastewater Mgmt Fund	2,030,042	0	0	0	0	0	0	0	0	0	0	0	0
FUND TOTAL		40,748,122	39,420,171	40,585,267	42,200,966	43,876,578	45,607,888	46,979,275	47,941,068	48,431,006	48,944,209	49,395,040	49,918,213	503,299,679

**525/100. GOLF AND TENNIS OPERATIONS FUND
REVENUES BY CATEGORY**

	ACTUAL 2011/2012	CURRENT 2012/2013	BUDGET 2013/2014	PLAN 2014/2015	PLAN 2015/2016	PLAN 2016/2017	PLAN 2017/2018	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	PLAN 2021/2022	PLAN 2022/2023	FY 2012/2013 TO FY 2022/2023 TOTAL
0750-01 License Fee Tennis Center	39,864	101,250	106,312	111,628	116,628	121,628	126,628	131,628	136,628	141,628	146,628	151,628	1,392,214
0750-02 Concessions - Tennis Center	9,953	0	0	0	0	0	0	0	0	0	0	0	0
0750-04 Lookout Rental	79,281	12,000	84,480	98,410	100,378	102,386	104,433	106,522	108,653	110,826	113,042	115,303	1,056,433
0750-05 Percent Over Gross Lookout	17,808	0	0	0	0	0	0	0	0	0	0	0	0
0752-08 Facilities Rent - Rec Tennis Co	54,906	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL RENTS AND CONCESSIONS	201,812	113,250	190,792	210,038	217,006	224,014	231,061	238,150	245,281	252,454	259,670	266,931	2,448,647
1950-11 Sunnyvale Weekday	530,191	508,498	535,493	551,558	562,589	573,841	585,318	597,024	608,965	621,144	633,567	646,238	6,424,234
1950-12 Sunnyvale Weekday Twilight	260,525	254,406	263,130	271,024	276,444	281,973	287,613	293,365	299,232	305,217	311,321	317,548	3,161,274
1950 -13 Sunnyvale Weekend/Holiday	668,099	617,547	674,780	695,023	708,923	723,102	737,564	752,315	767,362	782,709	798,363	814,330	8,072,018
1950-14 Sunnyvale W/E Holiday Twilight	195,062	180,019	197,013	202,923	206,981	211,121	215,344	219,650	224,043	228,524	233,095	237,757	2,356,470
1950-15 Sunnyvale S.A.C.	28,710	21,656	28,997	29,867	30,464	31,074	31,695	32,329	32,976	33,635	34,308	34,994	341,994
1950-16 Sunnyvale Golf Discount	227,080	174,685	229,351	236,231	240,956	245,775	250,690	255,704	260,818	266,034	271,355	276,782	2,708,382
1950-17 Sunnyvale 10-Play Card	35,280	32,524	35,633	36,702	37,436	38,185	38,948	39,727	40,522	41,332	42,159	43,002	426,171
1950-18 Smart Card Fee Sunnyvale	1,855	1,278	1,874	1,930	1,969	2,008	2,048	2,089	2,131	2,173	2,217	2,261	21,978
1950-19 Weekday Super Twilight	72,280	56,700	73,003	75,193	76,697	78,231	79,795	81,391	83,019	84,680	86,373	88,101	863,183
1950-20 Weekend Super Twilight	27,900	20,475	28,179	29,024	29,604	30,197	30,801	31,417	32,045	32,686	33,339	34,006	331,772
1951 SM Gift Certificates	1,972	3,916	1,992	2,051	2,051	2,051	2,051	2,051	2,051	2,051	2,051	2,051	24,367
1952 School Group Play	2,000	2,000	2,020	2,081	2,122	2,165	2,208	2,252	2,297	2,343	2,390	2,438	24,315
1954-01 Tournament Fee - Sunnyvale	5,115	5,297	5,166	5,321	5,427	5,536	5,647	5,760	5,875	5,992	6,112	6,234	62,367
1954-02 Tournament Fee - Sunken Gardens	882	656	891	918	936	955	974	994	1,014	1,034	1,054	1,076	10,502
1963-11 Sunken Garden Weekday	318,757	314,449	321,945	331,603	338,235	345,000	351,900	358,938	366,117	373,439	380,908	388,526	3,871,058
1963-12 Sunken Garden Weekday Twilight	1,850	0	1,869	1,925	1,964	2,003	2,043	2,084	2,125	2,168	2,211	2,255	20,647
1963-13 Sunken Garden Weekend/Holiday	268,291	259,749	270,974	279,103	284,685	290,379	296,186	302,110	308,152	314,315	320,602	327,014	3,253,269
1963-14 Sunken Garden Weekend Twilight	2,096	539	2,117	2,180	2,224	2,268	2,313	2,360	2,407	2,455	2,504	2,554	23,921

**525/100. GOLF AND TENNIS OPERATIONS FUND
REVENUES BY CATEGORY**

	ACTUAL 2011/2012	CURRENT 2012/2013	BUDGET 2013/2014	PLAN 2014/2015	PLAN 2015/2016	PLAN 2016/2017	PLAN 2017/2018	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	PLAN 2021/2022	PLAN 2022/2023	FY 2012/2013 TO FY 2022/2023 TOTAL
1963-15 Sunken Garden 10 Play	23,395	20,790	23,629	24,338	24,825	25,321	25,828	26,344	26,871	27,409	27,957	28,516	281,827
1963-16 Sunken Garden Golf Discount	74,448	68,222	75,192	77,448	78,997	80,577	82,188	83,832	85,509	87,219	88,963	90,743	898,890
1963-17 Sunken Garden Advantage Card	11,305	11,638	11,418	11,761	11,996	12,236	12,481	12,730	12,985	13,245	13,510	13,780	137,780
1963-18 Sunken Garden Smart Card Fee	1,031	971	1,041	1,073	1,094	1,116	1,139	1,161	1,185	1,208	1,233	1,257	12,479
1964 Sunken Gardens Gift Certificates	1,259	1,115	1,272	1,310	1,310	1,310	1,310	1,310	1,310	1,310	1,310	1,310	14,177
TOTAL GOLF FEES	2,759,381	2,557,130	2,786,979	2,870,587	2,927,931	2,986,423	3,046,084	3,106,938	3,169,010	3,232,323	3,296,902	3,362,773	33,343,078
1955 Golf Cart Rental	357,589	333,282	361,165	372,000	379,440	387,029	394,769	402,665	410,718	418,932	427,311	435,857	4,323,169
1956 Driving Range Fees	190,425	193,902	195,841	198,099	202,061	206,102	210,224	214,429	218,717	223,092	227,553	232,105	2,322,125
1957 Golf Miscellaneous Rentals	34,643	33,745	34,989	36,039	36,760	37,495	38,245	39,010	39,790	40,586	41,397	42,225	420,281
4114 Miscellaneous Golf Revenues	(62)	0	0	0	0	0	0	0	0	0	0	0	0
4175 Golf Merchandise Sales	219,017	176,834	221,207	227,843	232,400	237,048	241,789	246,625	251,557	256,588	261,720	266,954	2,620,565
4176 Tennis Center Merchandise Sales	791	0	0	0	0	0	0	0	0	0	0	0	0
4180 Golf Instruction	24,920	11,786	25,169	25,964	26,483	27,013	27,553	28,104	28,666	29,240	29,824	30,421	290,224
TOTAL GOLF & TENNIS SHOP REVENUE	827,322	749,549	838,371	859,945	877,144	894,687	912,581	930,832	949,449	968,438	987,806	1,007,563	9,976,364
4100 Miscellaneous Revenue	3,913	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL MISCELLANEOUS REVENUE	3,913	0	0	0	0	0	0	0	0	0	0	0	0
3355 Interest Income	17	418	1,251	657	2,963	6,134	9,226	2,300	4,018	5,816	7,824	9,965	50,572
TOTAL INTEREST INCOME	17	418	1,251	657	2,963	6,134	9,226	2,300	4,018	5,816	7,824	9,965	50,572
4400-03 Transfer From General Fund	0	300,000	0	0	0	0	0	0	0	0	0	0	300,000
TOTAL TRANSFERS	0	300,000	0	0	0	0	0	0	0	0	0	0	300,000
FUND TOTAL	3,792,445	3,720,347	3,817,393	3,941,227	4,025,044	4,111,257	4,198,952	4,278,220	4,367,757	4,459,030	4,552,203	4,647,231	46,118,661

**Financial Plans –
Internal Services
and Other Funds**

INTERNAL SERVICE FUNDS

The City utilizes internal service funds to account for the financing of goods and services provided by one department or agency to other departments or agencies of the City. There are three such funds that operate on a cost reimbursement basis: the General Services Fund, the Employee Benefits and Insurance Fund, and the Liability and Property Insurance Fund. These funds play an important role in the overall ability of the City to conduct business. The General Services Fund includes the City's Fleet Services, Facilities Management Services, Technology and Communication Services, Sunnyvale Office Center, and Project Management Services. The Employee Benefits Fund serves to capture the costs associated with employer provided benefits including pension costs, employee insurance plans, workers' compensation, and paid leave time. The Property and Liability Insurance Fund accounts for the costs related to the City's liability and property insurance.

Sunnyvale's full cost accounting methodology results in all the costs of these funds being charged back to user activities on a rental rate basis for general services, an additive rate basis for employee benefits, and a usage basis for liability and property insurance. Therefore, the total expenditures of these funds are not added to the overall budget, as they are already captured within the City's programs and funds.

The four other funds presented in this section include the Dorolou P. Swirsky Youth Opportunity Fund, the Fremont Pool Endowment (Trust) Fund, the Redevelopment Successor

Agency Fund, and the Community Facilities District No. 3 Fund. While these funds are not internal service funds, they are grouped with the internal service funds just for presentation purposes in the budget document. These are funds that separately account for assets that the City holds in a trustee or agency capacity and uses to benefit a specified purpose.

▪ General Services Fund

Fleet, Facilities, and Technology Services

The General Services Fund has three sub-funds that provide a wide range of important support services to programs within the City. These include Fleet, Facilities, and Technology Services. Funding for these services is recovered through rental rates charged to benefiting program operating budgets. The rental rates include not only the cost of operations, but also the cost of replacement for depreciable equipment. This assures the availability of funds to replace equipment at the most cost-effective time.

Aggregate rental rate increases for the combined General Services Fund activities in FY 2013/14 are 2.9%, which is relatively flat to what had been projected for FY 2013/14 during last year's budget cycle. For the remainder of the first ten years of the plan, the average annual rental rate increase is 2.5%, which is up over the 2.1% average increase in the current budget. This is primarily due to the addition of personnel and increases in maintenance and support costs in

Information Technology Services, and increased utilities costs in Facilities Services. In the final ten years of the long-term plan, rates are scheduled to increase 2.4% annually, which is slightly below the 2.6% annual increase estimated last year. This is mainly the result of the higher baseline set in the first ten years of the plan. A more detailed narrative on changes in rental rates is provided in the sections below that cover the individual sub-funds.

Fleet Services Sub-Fund

The Fleet Services Program reflects the cost of ownership of City vehicles and equipment. A primary objective of Fleet Services is to provide rental rates that are competitive with those offered in the private sector.

The main source of funding within this sub-fund is derived from Fleet Services rentals to other programs, which is primarily based on specific vehicle usage. Fleet Services rental rates are scheduled to increase by 3.0% for FY 2013/14 and then remain at an average increase of 3.0% for the duration of the first ten years of the long-term plan. Rate increases will be higher in the second ten years, at 3.9% annually. These rates are lower than scheduled rate increases in the prior year's budget, mainly due to the deferral of replacing several pieces of high-cost equipment over the twenty years, the shifting of projected expenditures for large generator replacements to the Infrastructure Fund, and slightly lower operational costs than had been planned in the FY 2012/13 budget.

The *Sale of Property* line item of the Financial Plan represents the sale of surplus or replaced vehicles or pieces of equipment. The projection for FY 2013/14 and beyond is based on historical averages for the surplusing of vehicles and equipment.

The *Intrafund Loan Repayment* line item represents scheduled payments from the Facilities Services Sub-Fund. This loan was initially made in FY 1999/00 to alleviate cash flow issues experienced by the Facilities Services Sub-Fund. The initial terms of the loan were for a principal amount of \$1.6 million to be repaid over 10 years with final payment scheduled for FY 2015/16. In FY 2005/06, a large payment was made against the principal. Payments were then deferred several years due to insufficient reserves in the Facilities Sub-Fund. The FY 2013/14 long-term financial plan calls for repayments restarting in FY 2012/13 and continuing through FY 2016/17.

The multiple transfer line items found within the *Current Resources* section of the financial plan through FY 2017/18 represent the funding mechanisms for the Upgrading of the City's Fuel Stations capital project. In addition, total transfers of \$331,000 have been programmed in FY 2013/14 from the Utilities Funds for equipment, including a new sweeper for the Street Sweeping Program.

The two major current requirements deal with equipment replacement and operation of the Fleet Services program.

The *Equipment Replacement* line item fluctuates each year, as various items of equipment reach the end of their useful life and must be replaced. Overall equipment replacement expenditures are down approximately \$281,000 over the twenty-year plan in comparison to the current twenty-year plan. This is predominantly the result of planned deferrals of a few pieces of high-cost equipment.

Operations expenditures in FY 2013/14 are relatively flat in the first years of the long-term plan compared to prior year, and are down in the back ten years due to slightly lower operational costs in comparison to what had been planned in the FY 2012/13 budget.

The *Equipment Replacement Reserve* represents the accumulation of annual rental rates received from City programs, net of replacements purchased during the current fiscal year, for future replacement of vehicles and equipment. This reserve works in tandem with the *Equipment Replacement* line item under the *Current Requirements* section of the Sub-Fund. For example, when a large-value item is scheduled to be replaced such as a street sweeper or a fire apparatus, the equipment replacement reserve will be drawn down as funds are used to purchase the vehicle or apparatus.

Facilities Management Services Sub-Fund

The Facilities Management Program reflects the cost of maintaining City facilities, including costs for janitorial

service, building maintenance, utilities, carpets and blinds, modular furniture, and building equipment.

The Facilities Management Sub-Fund has two rental rate revenue items, one relating to space rental and the other relating to equipment. Space rental charges are based upon the total square footage of building space throughout the City. This square footage is then divided amongst the various City programs, and operating charges are allocated out based on a program's proportion of the total square footage. The equipment rental accounts for replacement costs associated with modular furniture, carpet and blinds, and building maintenance equipment.

The aggregate rental rate for Facilities Management is scheduled to increase 3.1% for FY 2013/14, with annual increases declining to 2.5% starting in FY 2023/24. It should be noted that in FY 2017/18 of the plan, facility rental rates are expected decrease by 6.4%, as Facilities Services will have paid off its loan to Fleet Services and funds will no longer need to be collected to cover that liability. This will result in a reduction in rental rates that will lower the base rental rate charged for the remainder of the second ten years. Rental rate increases in the FY 2013/14 Recommended Budget are higher than increases currently programmed in the FY 2012/13 Adopted Budget. This is partially due to the anticipated increase in utilities costs; however, it is primarily due resetting rental rate levels. While there is uncertainty on

a plan for rehabilitation or replacement of the City's large administrative facilities, limited funds have been expended on these facilities. This is not a realistic long-term plan and therefore rental rate increases have been set at an appropriate level. As a result, until plans are determined, additional revenue will be collected. Over the twenty years, a total of \$7.8 million in additional facility rental collections will be transferred to the Infrastructure Fund to increase funding for the future infrastructure needs of the City; this additional collection is shown as *Additional Transfer to Infrastructure* in the long-term plan.

The major current requirements deal with operation of the Facilities Services Program. The *Operations* line item increased slightly for FY 2013/14 in comparison to the FY 2012/13 budget, primarily due to the anticipated increase in utilities costs in the near future. This increase was based on analysis that indicates gas and electric costs are expected to increase for the near future.

Equipment Replacement costs have been established based on the asset depreciation schedules for carpets and blinds, large equipment, and modular furniture. The FY 2013/14 long-term plan reflects slight savings over the 20-year plan for facilities-related equipment in comparison to the long-term plan from FY 2012/13. This is primarily the result of a continuing effort to replace only what is necessary as the future of all City facilities, including the Civic Center and Library, is being studied.

The *Interfund Loan Repayment* line item in the financial plan represents loan payments to the Fleet Services Sub-Fund, which are projected to be fully repaid in FY 2016/17. As was mentioned in the *Fleet Services* section, this loan was made to alleviate cash flow constraints of the Facilities Services Sub-Fund in FY 1999/00.

The *Transfer to Sunnyvale Office Center* line item in the long-term financial plan represents a transfer of rental rate revenues received from City programs currently housed at the 505 W. Olive Sunnyvale Office Center. These funds are collected in this sub-fund and then transferred to the Sunnyvale Office Center sub-fund to partially fund the facility management costs associated with that facility. Transfers are also made to the General Fund to cover the cost of management and administrative support services for the Facilities program. Lastly, transfers to the Infrastructure Fund have been programmed for the Facilities Services' contribution to various capital projects, such as improvements at the Corporation Yard.

The *Equipment Reserve* represents the accumulation of annual equipment rental rates received from City programs, net of replacements purchased during the current fiscal year, for future replacement of modular furniture, carpets and blinds, and building maintenance equipment.

Technology and Communications Services Sub-Fund

The Technology and Communications Services Sub-Fund reflects the cost to operate and maintain the City's technology and communications program and infrastructure. This includes technology (hardware and software), communications, and office equipment. Information technology services, radio communications, and satellite copiers are provided by the Information Technology Department, while Print Shop and Mail Services are provided by the Office of the City Manager.

The aggregate rental rate increase for Technology and Communications Services is scheduled to be 2.7% for FY 2013/14, 3.7% in FY 2014/15 and then 2.5% annually for the remaining first ten years of the plan. These increases are higher than the 2.1% annual average projected for the first ten years of last year's plan, which is attributable to an increase in operating costs, described further below. Increases average 1.5% annually in the second ten years of the plan, which is lower than what was planned for the second ten years in last year's plan, which is due to the higher rental rate collections baseline that is set during the first ten years.

The *Cable PEG Channel Grant* line item reflects funds that are available for use for public or educational cable services. These funds are used to purchase equipment for the City's public access channel, KSUN. Funds that have not been programmed for use in purchasing equipment for KSUN are collected in a restricted reserve titled *Restricted KSUN Equipment Reserve*. These revenues are allocated to the City based on the City's share of one percent of Comcast gross

revenues. Based on revenues to date in FY 2012/13, revenues are expected to increase \$1.2 million over the twenty-year plan compared to anticipated revenues in the prior year budget. These revenue projections align with Comcast Franchise Fee revenues, which are 5% of gross revenues.

A surcharge on development fees to pay for the costs of the technology needed to support the one-stop permit system was implemented in FY 2010/11. This surcharge is expected to recover about \$90,000 annually and will be placed in a *Restricted Technology Surcharge Reserve* in this sub-fund. It will be used to cover the cost of annual system maintenance on the City's permitting system, as well as to cover periodic major upgrades or replacement of the system.

The *Transfer from the General Fund* line item represents the General Fund support to cover the costs for the Information Technology Department to administer the City's cable television franchise agreements.

The major current requirements of the Technology and Communications Services Sub-Fund deal with equipment replacement and operation of the programs in the Information Technology Department and the Office of the City Manager. Equipment replacement for technology, communications, and office assets reflect the equipment replacement schedules for each type of equipment, and equipment replacement costs will fluctuate year-over-year based on the useful lives of the individual pieces of equipment on the replacement schedules. Overall, equipment replacement costs over the 20-year plan

are slightly higher in comparison to last year's long-term plan, primarily due to the addition of a high-cost maintenance management system and higher replacement costs for the Department of Public Safety's CAD/RMS (Computed-Aided Dispatch) system.

Total operating costs for the Technology and Communications programs are up 2% in the FY 2013/14 long-term plan in comparison to the current long-term plan. This is predominantly the result of adding two full-time employees, as well as adding approximately \$180,000 annually for technology systems maintenance and support costs. In addition, \$100,000 has been budgeted in a capital project to replace the Customer Relationship Management System in FY 2013/14, with ongoing maintenance costs of \$20,000 annually for the remainder of the long-term plan.

Transfers are also made to the General Fund to cover the cost of management and administrative support services for the Print Shop. Additionally, transfers to the Infrastructure Fund have also been programmed throughout the long-term plan for the Technology and Communications Services' contribution to various capital projects, including improvements at the City Hall Annex and the emergency generator installations.

The *Equipment Replacement Reserve* represents the accumulation of annual rental rates received from City programs, net of replacements purchased during the current fiscal year, for future replacement and maintenance of network infrastructure, central and desktop computers, communication

equipment, software applications, office equipment, and mail and print shop equipment.

The *Restricted KSUN Equipment Reserve* reflects PEG Grant revenues that have been collected but not appropriated for specific expenditures. PEG Grant funds can only be utilized for the purchase of KSUN equipment.

The *Restricted Tech Surcharge Reserve* reflects funds collected from the Technology Surcharge that is added to development fees that have not been appropriated for specific expenditures. Funds are collected in this reserve to cover the cost of ongoing maintenance and eventual system replacement of the permit system.

Sunnyvale Office Center Sub-Fund

This sub-fund accounts for the activities of the Sunnyvale Office Center located at 505 W. Olive Avenue, across from the main City Hall. The Sunnyvale Office Center was purchased in April 2001 by the issuance of variable rate Certificates of Participation (COPs) to provide expansion opportunities for the Civic Center Complex. Activities included in this sub-fund are maintenance and operations of the office facility, capital projects, and debt service. Revenues to this fund consist of rental from outside tenants and City operations, and interest on reserves.

When the fund was established, it was projected that the existing office buildings would be operated and leased through FY 2005/06, when a long-term solution to the City's

office space problem would be in place. Subsequently, plans for a new civic center complex were put on hold because of the City's financial situation. Currently, options for the development and implementation of a long-term solution to the City's office space issues are continuing to be explored. As such, the FY 2013/14 long-term financial plan continues to reflect the complex being operated for the entire twenty-year planning period. Increasing the length of operation causes the office complex to generate more net income than originally anticipated, and this allows the Sunnyvale Office Center Fund to give a rebate to the General Fund of about \$256,000 annually, increasing at the rate of growth in rental income, over the entire planning period.

Because of the age and general condition of the office buildings, some infrastructure improvements are programmed over the twenty-year planning period. These projects are necessary in order to keep the facility in working order.

The interest paid on our COPs is variable and based on market conditions, but since their issuance has averaged 3% annually. More recently, interest rates have been extremely low, resulting in lower than projected debt service payments. The assumption for FY 2013/14 and beyond is that annual rates will be closer to the historical average. The remaining principle amount is \$13.9 million as of the end of FY 2012/13, with the balance scheduled to be fully repaid by 2031.

This Sunnyvale Office Center Sub-Fund has two reserves. The first is the required Debt Service Reserve, which maintains a

balance of \$1.2 million. The second reserve is the Capital Projects Reserve. This reserve was funded by an \$11 million transfer of surplus revenues from the General Fund in 2002. These funds were originally to be used to purchase the Office Center before the City decided to finance the purchase. The purpose of this reserve is to generate interest to offset debt service, as well as to fund ongoing capital improvements. The reserve balance at the end of FY 2012/13 is projected to be \$9.8 million.

Project Management Sub-Fund

The Project Management Sub-Fund represents project management services provided by staff within the Department of Public Works Capital Project Management Program. These services are associated with the various capital and infrastructure projects currently incorporated within the City's projects budget. The transfers into this fund represent a fund's proportionate share based on the current schedule of projects budgeted for a given year in that fund.

The Capital Project Management Program is responsible for administrative oversight efforts on all City projects that involve the development and management of construction contracts. Budgeting for project management administration is based upon the timing of projects by funding source over the 20-year long-term plan. Larger, grant-funded projects are excluded as to not skew a fund's proportionate share of project administration costs, and to take advantage of eligible grant reimbursement opportunities for project administration charges.

Operations for the Project Administration Sub-Fund are budgeted to increase by approximately 6.7% in FY 2013/14, which is due to the addition of one full-time Civil Engineer. In FY 2012/13, the Program added three additional full-time positions, reflecting the emphasis the Department is putting on the capital projects program to address the backlog of projects requiring this group's services. As budgeted project costs taper off starting in FY 2016/17, the budget for this program is reduced accordingly.

▪ **Employee Benefits and Insurance Fund**

The Employee Benefits and Insurance Fund provides a mechanism to cover expenditures related to pension costs, insurance plans, workers' compensation costs, and leave time while applying the principles of full-cost accounting. This is accomplished by charging an additive rate to staff salaries wherever personnel hours are budgeted and expended. To better track and analyze expenditures, the Fund is separated into four sub-funds: Leaves, Retirement Benefits, Workers' Compensation, and Insurance and Other Benefits.

In general, the additive rate that is charged to cover the costs of employee benefits is calculated by determining the amount of the benefit to be accrued, and dividing that amount into total budgeted salaries. Depending on total hours worked over the course of the fiscal year, the Employee Benefits Fund may over-collect in some years and under-collect in other years in comparison to budgeted amounts. Annual rate adjustments take this into account, and reserves in this fund are set to

factor in year-over-year fluctuations. Combined reserves are projected to end FY 2012/13 at \$13.6 million, and build to a total of \$39.4 million at the end of the 20-year plan. The overall additive rate charged to budgeted base salary costs for Miscellaneous and Safety employees for FY 2013/14 will remain unchanged from the rate set for FY 2013/14 in the prior year. With the strategic setting of rates over the 20-year plan, the City is able to maintain the long-term rates set last year and stay on track to pay off its Other Post-Employment Benefits (OPEB) liability by FY 2031/32, and maintain a reserve for potential increases to future CalPERS' retirement contribution rates, which is explained in detail in the *Retirement Benefits* section below.

Leaves Benefits

The Leaves program accounts for all City employees' leave time, including accrual of leave benefits earned but not taken. This method of accruing for leave benefits as they are earned and recognizing the liability up-front is fiscally prudent, as it provides the City with adequate funding to pay off significant earned leave amounts at employee separations.

The budget for leave benefits for FY 2013/14 is 4% over FY 2012/13, primarily to adjust benefit costs to projected headcount in FY 2013/14, as the large amount of vacancies in the current City headcount will understate the base budget assumptions for the long-term plan. Interest income is generated from accrued leaves, which are held on the City's General Ledger until it is taken.

Retirement Benefits

Retirement Benefits consists of the costs for the City's retirement plans. The California Public Employees' Pension Reform Act of 2013 (PEPRA), effective January 1, 2013, has been incorporated into the FY 2013/14 Recommended Budget. With the implementation of PEPRA, the City now has three pension tiers for Miscellaneous and Safety employees. The first tier consists of existing employees who were employed with the City prior to December 23, 2012. These employees remain on the Miscellaneous 2.7% @ 55 plan or the Safety 3% @ 50 plan. The second tier consists of new employees that are existing CalPERS members who were hired after December 23, 2012 (Miscellaneous) and July 1, 2012 (Safety). These employees are on the Miscellaneous 2% @ 60 plan, or the Safety 3% @ 55 plan. Finally, the third tier consists of new members to CalPERS as of January 1, 2013. These employees are on the Miscellaneous 2% @ 62 plan or the Safety 2% @ 50 plan.

The cost of CalPERS retirement benefit is broken down into two contributions, the employer contribution and the employee contribution. With the implementation of PEPRA, the City will pay half the normal cost of the benefit for new employees (tier three) to the CalPERS retirement plan once existing contracts expire, except for the Sunnyvale Employees' Association (SEA), whose current contract already provides for PEPRA-eligible employees to pay half of the normal cost. For current Miscellaneous and Safety employees (tiers one and two), the City's contribution for the employee share

will be 5% (Miscellaneous) and 8.25% (Safety) of pay in FY 2013/14. In the FY 2013/14 Recommended Budget, the employees' full contribution of the employee share for tier one and two employees will be phased in between the end of their current contracts and FY 2018/19 (Miscellaneous, whose total employee share is 8%) and FY 2019/20 (Safety, whose total employee share is 9%).

While the employee contribution rate is set by law, the employer contribution rate is adjusted annually by CalPERS through an actuarial analysis which considers demographic information and investment earnings. The contribution rates are applied against employee salaries (PERSable earnings) in order to calculate the dollar amounts the City must contribute.

Over the past decade, employer contribution rates have increased significantly, predominantly due to the significant market losses experienced in the early 2000s and in FY 2008/09. Other factors contributing to the sharp increase in contribution rates have been enhanced pension benefits for employees, applied retroactively, and changes in actuarial experience (i.e. employees retiring earlier at higher salaries and living longer in retirement). Going forward, employer contribution rates are expected to continue to rise, as the CalPERS Board recently approved a change in its amortization and smoothing policies. These changes reduce the amount of time investment gains and losses can be amortized from 15 years to 5 years, and requires losses to be amortized over a fixed 30-year period. Other changes under consideration

include actuarial assumptions related to mortality and a potential change to the assumed rate of investment return (discount rate).

The changes to amortization and smoothing policies will begin to impact CalPERS' required contribution rates starting FY 2015/16 and will be phased in over a five-year period. The other changes under consideration would begin impacting rates in FY 2015/16 or FY 2016/17. Over the past several years, however, the City has been paying CalPERS more than its required contribution in an effort to minimize rate volatility and amortize our unfunded liability over a fixed period. The contribution rates the City has been paying and is planning to pay were developed by the City's consulting actuary and are intended to replicate the effect of the rate increases that CalPERS is expected to implement in the next several years. Contributing at the higher rate has meant the City has effectively "early implemented" the CalPERS' changes, which should result in lower long-term contribution rates, less rate volatility, and an accelerated amortization of the City's unfunded liability. The short- and long-term rates in the FY 2013/14 Recommended Budget reflect the impact of PEPRA, the recently approved change to the asset smoothing and amortization methodology, and the pending change to the assumptions related to annuitant mortality, which is expected to be considered in Spring 2014. The possible change to the assumed rate of investment return is not incorporated into the rates, as staff is less certain that change will be adopted; however, the PERS Rate Uncertainty Reserve has

been increased to \$16.4 million over the twenty-year plan to mitigate the potential impact to the City from this potential change. While these are one-time funds that do not impact the overall cost of the City's pension plan, they do allow large rate increases to be smoothed in over a several years, which helps maintain stable operating costs.

Workers' Compensation

Workers' Compensation benefits are funded through the use of an additive rate that is applied to all staff salaries. This additive rate is based upon actual usage of the City's Workers' Compensation program. For this reason, the City charges a variable additive rate depending upon the classification of the employee. In other words, high-risk positions, such as a Public Safety Officer, are charged a higher rate than administrative employees.

Significant reductions have occurred in workers' compensation claims since FY 2002/03. This reduction was a result of staff efforts to reduce the controllable factors related to workers' compensation costs, such as injury prevention training and better management and follow-up with employees out on workers' compensation. Claims in FY 2012/13, based on year to date totals, are expected to number 100. This represents a 53% decrease since FY 2002/03.

While the number of claims has gone down, the cost per claim has risen due to rising medical costs and severity of the claims. The FY 2013/14 Recommended Budget projects

the cost of claims will be approximately \$2 million in FY 2013/14. This is a 17% increase over the actual FY 2011/12 amount and is 10% above the estimated FY 2012/13 amount. The FY 2013/14 claims estimate is based upon the City's most recent actuarial analysis. Going forward, the long-term plan reflects a relatively flat number of claims with a 2.5% annual increase in the cost of claims, which aligns with current actuarial assumptions.

Workers' compensation leave costs are projected throughout the long-term financial plan based on historical actual usage. Leave hours have fluctuated historically and underscore the importance of managing these leaves closely to minimize time off and ensure timely resolution of issues. FY 2013/14 leave hours are projected based on historical averages of workers' compensation leave, with the hours distributed amongst the different employee groups based on historical usage trends. These trends showed the heaviest use within the Department of Public Safety. The expense related to these leave hours increases with projected salary increases, weighted by employee group, throughout the twenty-year plan.

Because Workers' Compensation Insurance is based on total salary, the costs for this expense over the long term are increased in accordance with the assumed increase in salaries throughout the planning period. The cost of claims administration, which is performed by a third party administrator, is assumed to go up approximately 3% annually based on the contract.

Due to the recent increase in average claim costs, FY 2013/14 reserve requirements are significantly higher than they were in FY 2012/13. The Worker's Compensation reserve requirement is based on the most recent actuarial analysis, completed in December 2012, and has been set at \$13.4 million for FY 2013/14; this represents a \$1.9 million, or 17%, increase over the FY 2012/13 reserve requirement. Because this increase is so sharp, the reserve is gradually increased to that amount by FY 2017/18 to avoid a significant increase to additive rates for FY 2013/14. Actuarial valuations of the Workers' Compensation Program are conducted each year in order to satisfy the City's financial reporting requirements, and future reserve amounts will be adjusted as appropriate.

Insurance and Other Benefits

The Insurance and Other Benefits Program includes costs for all the employee insurance plans including medical, dental, vision and life insurance. As with the other employee benefits programs, costs for their administration are contained in a Human Resources program in the General Fund and supported by in-lieu charges to the various funds.

The largest cost in this program is medical insurance for City employees, which is provided by CalPERS. The cost for medical insurance is expected to increase 8% in FY 2013/14. The total aggregate increase for providing medical insurance to City employees, however, is expected to be 11.5% in FY 2013/14, as it is anticipated that a decrease in the City's rate of vacant positions will result in more employees being covered.

In FY 2014/15 and FY 2015/16, medical costs are budgeted to increase at the rate of 8% annually. Starting in FY 2016/17 through the remainder of the 20-year plan, the rate increase is projected at 5% annually.

In addition to the increase in healthcare premiums discussed above, the growing number of retirees is continuing to impact the City's long-term medical costs. The number of retirees is estimated to grow by an average of 24 new retirees each year in the 20-year plan. Staff has taken steps to contain medical costs in recent years for both active and retired employees. Caps on City contributions were placed on both active and retired management employees beginning in FY 2007/08, and a 5% cap on increases to medical premiums is also effective for SEA retirees.

Managing retiree medical costs is particularly important with Governmental Accounting Standards Board (GASB) Statement No. 45, which requires the City to disclose our liability for other post-employment benefits (OPEB) such as retiree medical costs beginning with the year ended June 30, 2008. In preparation for this reporting requirement, actuarial valuations of our retiree medical liability were completed in 2003, updated in 2006, 2009, and again in 2011. To address the growing long-term medical costs seen in our valuations, the City began funding a retiree medical trust fund in FY 2010/11 with an initial \$32.6 million contribution. Through FY 2012/13, the City has contributed a total of \$41.6 million to the trust. By contributing to a retiree medical trust fund,

the City will derive many benefits, including the reduction of future employer OPEB costs, as the earnings generated from trust fund investments will eventually be utilized to offset ongoing costs for the retiree medical insurance. Additionally, it will prevent OPEB obligations from being a significant liability on our balance sheets.

As of the latest actuarial valuation dated June 30, 2012, the City's OPEB liability is expected to be 42% funded by the end of FY 2013/14 and remains on track to be fully paid off by FY 2030/31. At that point, the City's expected growth in costs for retiree medical is anticipated to slow to a rate that is less than the City's current pay-as-you-go obligation. This is the result of the interest earnings from the trust contributions partially offsetting the total cost of retiree medical benefits, which will reduce the amount the City needs to contribute.

There is also an Insurance Rate Uncertainty Reserve that provides funds for several uncertainties, including unanticipated changes in premium costs and adjustments to the City's contribution costs. This assists in levelizing additive rates over the long term.

• **Liability and Property Insurance Fund**

This fund was established to separate out liability and property insurance costs from the Employee Benefits and Insurance Fund. Managing these costs in a separate fund provides better accountability of expenditures and allows the City to recover

costs based on usage rather than on salary expenditures.

The Liability and Property Insurance Fund is funded through transfers from its dependent funds rather than on an additive rate basis. The transfers are based on liability claims experience in recent years for liability costs and City property valuations for property insurance related costs. Insurance coverage is applied to the maintenance of the City's infrastructure and covers the City against claims such as trip and fall, vehicle damage, and damage caused by City trees. Currently, the City participates in a risk pool administered by the California Joint Powers Risk Management Authority (CJPRMA), which provides insurance over the City's Self Insured Retention (SIR) level of \$500,000 per claim. City staff also currently participates on its Board of Directors. The total amount paid for liability claims under \$500,000 can vary significantly from year-to-year. As FY 2012/13 began to see the cost of claims paid return to historical levels, the budget for FY 2013/14 and beyond reflect historical average annual claims costs. Legal Services costs have been on a recent upward trend, and will be fully evaluated in the upcoming FY 2014/15 operating budget cycle. The reserve in this fund meets the recommended actuarially acceptable funding level as provided in an actuarial review of the program completed in December 2012.

▪ **Community Facilities District No. 3 Fund**

In FY 2012/13, a new community facilities district (CFD) was formed. This new CFD (City of Sunnyvale Community

Facilities District No. 3, Estates at Sunnyvale) will finance the maintenance and replacement of publicly-owned infrastructure and other improvements planned for in a 10-acre residential subdivision located at 770 Timberpine Avenue.

In FY 2012/13, the project's developer made a deposit with the City to cover any non-contingent costs of forming the CFD, as well as the first six months of the annual operations, maintenance, and servicing costs of the bio-retention basins and associated facilities. The City's obligation for the cost of maintenance and replacement of the publicly-owned infrastructure and other improvements will be fully funded by the special taxes levied and collected in the CFD. Any City costs associated with administering the CFD will also be paid from the special taxes.

Funds received in FY 2012/13 in the amount of \$49,445 were appropriated to a new project, Formation of Community Facilities District No. 3. Ongoing annual operating costs of \$23,595 are included in the operating budget starting in FY 2013/14.

▪ **Redevelopment Successor Agency Fund**

As part of Governor Brown's effort to deal with the State's budget deficit, the Governor proposed the elimination of redevelopment agencies (RDAs) in the FY 2011/12 State Budget. In June 2011, the State Legislature approved and the Governor signed two pieces of legislation: ABx1 26, which dissolved RDAs, and ABx1 27, which allowed RDAs to opt

into a voluntary alternative program to avoid the dissolution by making payments. The California Redevelopment Association and the League of California Cities challenged both pieces of legislation on constitutional grounds. In late December 2011, the State Supreme Court ruled that ABx1 26 was constitutional and ABx1 27 was not. As a result all RDAs, including the Sunnyvale Redevelopment Agency, were legally dissolved on February 1, 2012.

The City has elected to be the Successor Agency, overseeing the wind down of the RDA. An Oversight Board supervises the Successor Agency. It is made up of seven members as follows: two members appointed by the County board of supervisors, two appointed by the mayor, one from the largest special district determined by property tax share, one appointed by the county superintendent of education, and one appointed by the Chancellor of the California Community Colleges.

A critical piece of the wind-down process is the determination of enforceable obligations for payment from the former property tax increment allocation. Debt service obligations are recognized as enforceable obligations in ABx1 26, and the Sunnyvale Oversight Board has approved the debt service payments for the Central Core Redevelopment Project Tax Allocation Bonds (TABS) and the reimbursement of lease payments for the Parking Facility Certificates of Participation (COPs). However, the State Department of Finance (DOF) has denied the COPs debt service payments because the payments are pledged by lease rental payments

required by the City. The lease arrangement with the City is a typical financing arrangement for COPs where a repayment agreement provides the funds for the lease payments, which in turn are used for debt service payments. At this time, the DOF has not recognized the RDA's repayment contract with the City as eligible for payment from property tax increment.

Obligations of the 2010 Amended Disposition and Development and Owner Participation Agreement (ADDOPA), the current development agreement for the Town Center project, are enforceable obligations. This includes cost sharing for the environmental remediation of the site and the property tax sharing agreement. As part of the ADDOPA, the RDA agreed to give the developer up to \$4.5 million per year of tax increment generated by the project plus 50% of any receipts above this amount, in return for construction by the developer of public streets and underground parking, through FY 2025/26.

A final determination has not been made on the loan repayments to the General Fund. ABx1 26 specifically excludes most types of agreements between a RDA and its sponsoring community as an enforceable obligation after a RDA is dissolved. At the beginning of FY 2011/12, the RDA owed approximately \$60 million to the General Fund, largely the result of the RDA's inability to raise sufficient tax increment revenue to repay the City for annual lease payments made by the City for debt obligations. In fact, the City continued to provide funding for many years following the passage of Proposition 13 to support RDA operations. In

the FY 2011/12 Budget, the General Fund had anticipated a total of \$134 million over the 20-year financial plan in loan repayments and accrued interest.

AB 1484, follow-up dissolution legislation adopted in June of 2012, may allow the City to recover some of the loan repayments. A portion may also be recognized because it is directly tied to debt service obligations. However, because a determination has not been made at this time, the recommended FY 2013/14 Budget does not include loan repayments.

The recommended FY 2013/14 Budget presents a financial plan for the Redevelopment Successor Agency's enforceable obligations. The plan includes payments to the developer accrued from FY 2002/03 under the terms of the ADDOPA. The developer is not eligible for a payment until a milestone is met.

The financial plan also includes administrative expenses. ABx1 26 allows for reimbursement of administrative expenses, up to a cap. It should also be noted that administrative expenses are the last in line to be reimbursed from the former property tax increment allocation. Therefore, if there are not enough funds to cover the administrative expenses, the General Fund would have to absorb these costs. Further, once the Redevelopment Successor Agency is fully wound down, all administrative costs that had previously been paid by tax increment will

revert to the General Fund. These additional costs have been reflected in the General Fund long-term financial plan.

▪ **Dorolou P. Swirsky Youth Opportunity Fund**

In August 1993, City Council accepted Dorolou Swirsky's intent to donate her house upon her death to provide an endowment to specifically address sports, recreational, social, cultural, and educational activities for disadvantaged youth living in Sunnyvale.

The Dorolou Swirsky Trust Estate was donated to the City upon her death in March 2000. The estate consisted of a single family home located at 1133 Hollenbeck Road. Following the donation, the City established the Swirsky Youth Opportunity Fund to account for the proceeds. Ms Swirsky had taken a reverse mortgage on the property which the City paid upon her death using General Fund monies. The property was rented out until August 2003 with net rental proceeds used to help pay back the General Fund for the reverse mortgage.

In November 2003, Council approved a resolution authorizing the sale of 1133 Hollenbeck Road. The house was subsequently sold, the remainder of the General Fund advance was paid, and an endowment of \$526,595 was established.

For FY 2013/14, it is recommended that the full amount of interest earned from the Swirsky Trust (approximately \$3,864)

be used toward youth at-risk programming in the Columbia Neighborhood service area, operated by the Department of Library and Community Services.

▪ **Fremont Pool Endowment (Trust) Fund**

The Fremont Pool Trust Fund was established by the City in FY 2002/03 to account for the receipt of monies raised by The Friends of Fremont Pool, a group of residents who lobbied City Council regarding the need for a new pool in Sunnyvale. The Fund has an Endowment Reserve balance of \$975,135 as of the fiscal year ending June 30, 2012. The basic premise of this fund is that the corpus, or principal, is never expended, but invested with the interest generated each year used to help offset the City's cost of operating the 50-meter pool constructed in partnership with the Fremont Union High School District at Fremont High School. Since 2002 the City has contracted with California Sports Center, which has operated the Fremont Pool under a license agreement. The agreement expires in August 2013 and City staff is in the process of conducting a competitive Request for Proposals (RFP) to select a provider for pool operations beginning September 2013.

The City's cost is determined by adding 50% of the cost of maintaining the pool itself (performed by the School District, which subsequently bills the City), 100% of the City's cost of maintaining the public shower/locker facility, and staff costs

related to oversight of the contract. The City's projected cost for Fremont Pool maintenance for FY 2013/14 is \$212,080. Interest earnings on the Fremont Pool Trust Fund are projected to be \$7,339 and reflect the continued extremely low interest environment that we are currently experiencing. The Trust earnings pay approximately 3.5% of the City's annual costs. Revenues from operation of the Fremont Pool are projected to be \$48,000 for FY 2013/14 or 22.6% of total cost. The General Fund makes up the difference.

It should also be noted that while the corpus of this fund may grow a bit in future years (assuming continued contributions), it is not expected to increase markedly over time. As a result, it is not expected to keep up with inflation and the purchasing power of the interest it generates will likely erode over time. In this context, it is critical to note the importance of allowing the pool's operator to charge market rates for use of the pool. It is also important to allow the operator to determine effective revenue-producing programming. The net revenue received by the City, and the interest generated by the Fremont Pool Trust Fund, are critical factors in allowing the pool to partially support itself financially.

CITY OF SUNNYVALE
595. COMBINED GENERAL SERVICES FUND
FLEET/FACILITIES/TECHNOLOGY AND COMMUNICATIONS
LONG TERM FINANCIAL PLAN
JULY 1, 2012 TO JUNE 30, 2023

	ACTUAL 2011/2012	CURRENT 2012/2013	BUDGET 2013/2014	PLAN 2014/2015	PLAN 2015/2016	PLAN 2016/2017	PLAN 2017/2018	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	PLAN 2021/2022	PLAN FY 2022/2023	FY 2012/2013 TO TOTAL
RESERVES/FUND BALANCE, JULY 1	11,822,245	12,636,616	7,639,023	6,994,285	5,401,467	6,895,241	8,972,238	8,982,775	9,288,164	8,413,085	8,622,772	10,737,165	12,636,616
CURRENT RESOURCES:													
Equipment Rental	12,594,305	13,073,508	13,423,113	13,867,911	14,216,456	14,575,353	14,944,830	15,325,125	15,716,486	16,119,166	16,533,431	16,959,554	164,754,933
Facilities Rental	4,255,438	4,315,153	4,466,184	4,622,500	4,781,977	4,946,955	4,625,403	4,784,054	4,946,712	5,112,921	5,283,693	5,459,112	53,344,663
SUNGIS - Equipment and Maintenance	81,211	87,297	89,480	91,717	94,010	96,360	98,769	101,238	103,769	106,363	109,022	111,748	1,089,771
Utility Fees	28,153	28,716	0	0	0	0	0	0	0	0	0	0	28,716
Comcast PEG Channel Grant	137,806	233,136	231,704	231,704	231,704	231,704	231,704	231,704	231,704	231,704	231,704	231,704	2,550,176
Sale of Property	32,003	57,063	58,204	59,368	60,556	61,767	63,002	64,262	65,547	66,858	68,196	69,559	694,383
Miscellaneous Revenues	808	8,064	0	0	0	0	0	0	0	0	0	0	8,064
Interest Income	82,168	83,574	52,537	43,039	141,144	266,041	359,177	380,248	351,592	359,206	421,777	376,060	2,834,395
Intrafund Loan Repayment	0	500,000	500,000	500,000	500,000	444,292	0	0	0	0	0	0	2,444,292
Transfer From Other Funds	167,073	27,885	359,722	88,335	259,359	93,474	384,161	33,296	34,295	35,324	36,384	37,475	1,389,711
TOTAL CURRENT RESOURCES	17,378,966	18,414,396	19,180,943	19,504,575	20,285,205	20,715,945	20,707,045	20,919,928	21,450,105	22,031,543	22,684,207	23,245,212	229,139,104
TOTAL AVAILABLE RESOURCES	29,201,211	31,051,012	26,819,966	26,498,859	25,686,672	27,611,186	29,679,283	29,902,703	30,738,269	30,444,628	31,306,979	33,982,377	241,775,720
CURRENT REQUIREMENTS:													
Equipment Replacement	2,267,229	6,651,549	4,759,843	5,319,875	2,611,348	2,280,097	3,988,488	3,887,178	5,225,496	4,324,965	2,662,581	6,742,240	48,453,659
SUNGIS - Equipment and Maintenance	0	42,436	43,709	45,020	46,821	48,694	50,642	52,667	54,774	56,965	59,244	61,613	562,586
Operations	12,911,090	13,334,894	14,043,228	14,548,021	14,953,687	15,311,127	15,600,703	15,958,959	16,333,627	16,681,709	17,041,630	17,400,618	171,208,203
Capital Projects	1,317	0	100,000	58,752	228,888	71,632	405,912	0	0	0	0	0	865,184
Transfer To SV Office Center Sub-Fund	98,137	100,750	103,772	106,886	110,573	114,388	106,953	110,621	114,382	118,226	122,174	126,230	1,234,955
Intrafund Loan Repayment	0	500,000	500,000	500,000	500,000	444,292	0	0	0	0	0	0	2,444,292
General Fund Loan Repayment	500,000	189,789	0	0	0	0	0	0	0	0	0	0	189,789
Transfer To Other Funds	786,822	2,592,572	244,923	456,524	246,008	240,894	272,901	296,755	250,525	255,566	260,782	266,077	5,383,526
Additional Transfer To Infrastructure	0	0	30,206	62,315	94,106	127,824	270,909	308,359	346,380	384,425	423,403	463,300	2,511,227
TOTAL CURRENT REQUIREMENTS	16,564,594	23,411,990	19,825,681	21,097,392	18,791,431	18,638,948	20,696,507	20,614,539	22,325,184	21,821,856	20,569,814	25,060,080	232,853,422
RESERVES:													
Equipment Replacement	12,175,543	6,954,485	6,035,110	4,171,925	5,389,729	7,253,371	6,989,417	7,017,588	5,870,463	5,802,198	7,902,074	5,811,120	5,811,120
Restricted KSUN Equipment Reserve	311,438	490,041	718,907	942,579	1,171,359	1,337,049	1,563,414	1,792,061	2,015,112	2,243,666	2,208,405	2,434,357	2,434,357
Restricted Tech Surcharge Reserve	149,636	194,497	240,267	286,964	334,152	381,818	429,945	478,515	527,510	576,908	626,686	676,821	676,821
TOTAL RESERVES	12,636,616	7,639,023	6,994,285	5,401,467	6,895,241	8,972,238	8,982,775	9,288,164	8,413,085	8,622,772	10,737,165	8,922,298	8,922,298
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0
FY 2013/2014 Rental Rate Increase			2.9%	3.4%	2.7%	2.8%	0.2%	2.8%	2.8%	2.8%	2.8%	2.8%	

CITY OF SUNNYVALE
595/200. GENERAL SERVICES FUND/FACILITIES MANAGEMENT SERVICES SUB-FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2012 TO JUNE 30, 2023

	ACTUAL	CURRENT	BUDGET	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	FY 2012/2013 TO FY 2022/2023 TOTAL
	2011/2012	2012/2013	2013/2014	2014/2015	2015/2016	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	
RESERVES/FUND BALANCE, JULY 1	1,037,641	1,529,703	1,567,534	1,614,852	1,605,361	1,779,979	1,768,733	1,874,556	1,870,951	2,086,455	2,090,942	2,223,544	1,529,703
CURRENT RESOURCES:													
Facilities Rental	4,255,438	4,315,153	4,466,184	4,622,500	4,781,977	4,946,955	4,625,403	4,784,054	4,946,712	5,112,921	5,283,693	5,459,112	53,344,663
Equipment Rental	273,381	287,050	277,698	263,813	250,622	238,091	226,186	214,877	204,133	193,927	184,230	175,019	2,515,646
Utility Reimbursement Raynor	28,153	28,716	0	0	0	0	0	0	0	0	0	0	28,716
Interest Income	16,065	18,690	11,622	11,586	35,522	54,462	73,871	75,007	81,517	83,953	88,082	94,980	629,292
Miscellaneous Revenues	808	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL CURRENT RESOURCES	4,573,845	4,649,610	4,755,503	4,897,899	5,068,121	5,239,508	4,925,460	5,073,938	5,232,362	5,390,801	5,556,005	5,729,110	56,518,317
TOTAL AVAILABLE RESOURCES	5,611,485	6,179,313	6,323,037	6,512,751	6,673,482	7,019,487	6,694,193	6,948,494	7,103,313	7,477,256	7,646,947	7,952,655	58,048,020
CURRENT REQUIREMENTS:													
Carpets and Blinds	0	247,852	84,469	121,508	27,188	240,855	40,398	22,011	31,821	208,349	165,466	36,750	1,226,667
Equipment Replacement	0	74,600	143,724	123,913	99,444	163,662	143,925	294,883	100,164	158,948	100,847	212,379	1,616,489
Modular Furniture	0	0	0	0	0	0	0	0	0	0	0	0	0
Operations	3,602,734	3,583,846	3,738,662	3,855,871	3,956,676	4,047,524	4,122,492	4,214,021	4,309,320	4,399,264	4,492,018	4,584,876	45,304,569
Intrafund Loan Repayment	0	500,000	500,000	500,000	500,000	444,292	0	0	0	0	0	0	2,444,292
Transfer To SV Office Ctr Fund	98,137	100,750	103,772	106,886	110,573	114,388	106,953	110,621	114,382	118,226	122,174	126,230	1,234,955
Transfer To Fleet Services Fund	0	0	0	0	0	3,876	21,965	0	0	0	0	0	25,841
Transfer To General Fund (In-Lieu)	80,911	86,391	92,742	96,063	98,774	101,013	102,641	105,127	107,494	109,659	111,902	114,178	1,125,986
Transfer To Project Administration	0	0	0	2,654	0	442	3,340	1,704	0	0	0	0	8,140
Transfer To General Fund	300,000	0	0	0	0	0	0	0	0	0	0	0	0
Transfer To Infrastructure Fund	0	18,341	14,609	38,180	6,742	6,877	7,014	20,817	7,298	7,443	7,592	7,744	142,657
Additional Transfer To Infrastructure	0	0	30,206	62,315	94,106	127,824	270,909	308,359	346,380	384,425	423,403	463,300	2,511,227
TOTAL CURRENT REQUIREMENTS	4,081,783	4,611,779	4,708,185	4,907,390	4,893,503	5,250,754	4,819,637	5,077,543	5,016,858	5,386,314	5,423,403	5,545,457	55,640,823
RESERVES:													
Equipment Reserve	1,529,703	1,567,534	1,614,852	1,605,361	1,779,979	1,768,733	1,874,556	1,870,951	2,086,455	2,090,942	2,223,544	2,407,197	2,407,197
TOTAL RESERVES	1,529,703	1,567,534	1,614,852	1,605,361	1,779,979	1,768,733	1,874,556	1,870,951	2,086,455	2,090,942	2,223,544	2,407,197	2,407,197
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0
FY 2013/2014 Rental Rate Increase			3.1%	3.0%	3.0%	3.0%	-6.4%	3.0%	3.0%	3.0%	3.0%	3.0%	

**Community Condition
Indicators**

COMMUNITY CONDITION INDICATORS

The Community Condition Indicators (CCI) have been presented as an integral part of the City's budget for many years. The CCI is a measurement tool used to evaluate the General Plan by presenting the community conditions that require some form of direct or indirect service provided by the City. On May 8, 2007, the CCI report was modified to support and address the issue of growth and its potential effect on the economic vitality and quality of life in Sunnyvale. The underlying data was not modified, only how the data is presented.

Data is included as available for the 1990 census, the 2000 census, the 2010 census and each year following.

Balanced Growth Index

The Balanced Growth Index (BGI) was developed in 2007 to monitor the City's growth and measure whether that growth is being achieved in a balanced manner. Currently, the BGI presents the first seven years, or 35.0 percent, of the 20-year planning horizon. The index's profile will be extended each year by adding the annual incremental growth from the preceding year. The profile is based on the assumption that Sunnyvale was in a balanced state in 2005. This assumption is supported by the high level of satisfaction expressed in the 2005 Resident Satisfaction Survey. Data show responses indicating adequate functioning of utilities, a satisfactory level of service in traffic operations, and a lack of severe overcrowding in the schools.



HOW TO USE THE CITY OF SUNNYVALE'S BALANCED GROWTH PROFILE

The first two rows in the profile are the major drivers of growth, population and jobs. The population growth over 20 years is projected to be 18,000; the average annual population increase would be 5% of the 20 year total, or 900. Since the population between 2005 and 2006 grew by only 819, the population growth bar on the profile falls short of what would be expected in 2006 at an average annual growth rate. However, by 2009, the population had increased to 138,826, almost 35% of the projected population growth, exceeding the average annual growth rate. The opposite is true of jobs, where the average annual increase was less than projected, which is consistent with an economy in a recession.

A similar process is used to create each of the bars in the profile. With regard to supporting infrastructure and facilities (park, utility and transportation), capacity improvements necessary to support the expected growth will be determined based on several infrastructure plans. The Transportation Strategic Program is completed and the Water Utility Master Plan was adopted in 2010; however the companion Sanitary Sewer Master Plan is expected in 2013. The Parks and Open Space capacity improvements plan is being prepared. These infrastructure improvement plans will include the estimated cost for capacity improvements. The cost for each improvement will be compared to the total program to determine the proportion (%) of the total program that the improvement represents. As each improvement is constructed (and therefore capacity is realized), the bar on the chart will be extended by the appropriate percentage of that program.

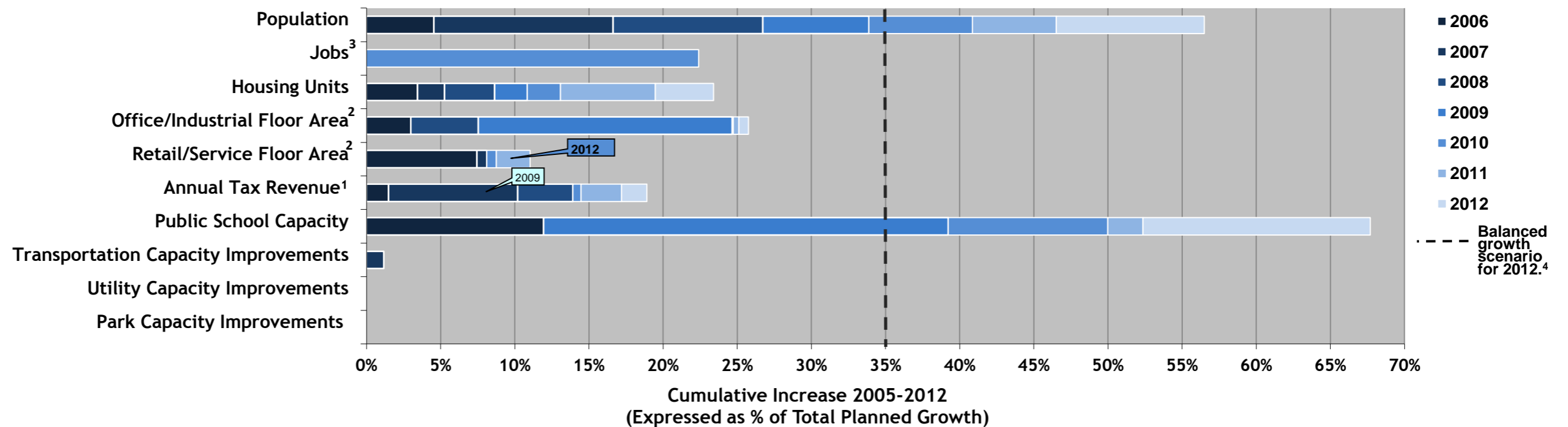
It should be noted, particularly with regard to transportation capacity improvements, that many of the capacity improvements that will be made over the next 20 years will be initiated and funded by State, regional, and county agencies, not by the City of Sunnyvale. Even though the traffic model utilized by the Transportation Strategic Program takes into account these planned regional improvements, only improvements funded in whole or in part by the City of Sunnyvale are included in the Balanced Growth Profile. The Profile assumes that the other jurisdictions are proceeding with planned capacity improvements at a reasonable pace in accordance with their plans.

If all elements were growing in a balanced manner, all of the bars in the profile would be of equal length every year, extending exactly to the then current year. In reality, this will not always be the case. An imbalance in a single year does not signify a problem. An imbalance over multiple years, however, should be of some concern to decision-makers, who may want to consider modifications of development policy to achieve a more balanced growth. As the Sunnyvale Community Vision is updated in the future, or as functional element updates result in different projected goals for 2025, the Balanced Growth Profile must be recalibrated to reflect revised projected increases.

Following are two versions of the Balanced Growth Profile. The first is the traditional annual profile, which includes the City's population, public school and infrastructure capacity improvements, tax revenue, estimated jobs and constructed housing units and nonresidential floor area as of December 31, 2012. The second version provides a snapshot of possible future conditions and includes approved, but *not yet built*, housing units and nonresidential floor area developments as of 2012.

2012 BALANCED GROWTH PROFILE- COMPLETED PROJECTS

Balanced Growth Indices	Base Year 2005	GOAL FOR 2025	Total Planned Growth Net Increase 2005 to 2025	2007 Actual	2008 Actual	2009 Actual	2010 Actual	2011 Actual	2012 Actual	2012 Increment	
										2012 Increment (actual since 2011)	(% of Total Planned Growth)
Park Capacity Improvements		n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Utility Capacity Improvements		n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Transportation Capacity Improvements		46,884,000	46,884,000	547,970	547,970	0	0	0	0	0	0%
Public School Capacity	5,373	6,729	1,356	5,535	5,535	5,905	6,051	6,083	6,291	208	15%
Annual Tax Revenue ¹	72,271,030	174,748,212	102,477,182	82,731,078	86,536,989	80,080,423	80,640,616	83,447,216	85,189,946	1,742,730	2%
Retail/Service Floor Area ²	5,784,000	7,500,000	2,200,000	5,962,662	5,962,662	5,962,662	5,976,840	6,027,052	6,005,338	-21,714	-1%
Office/Industrial Floor Area ²	30,100,000	37,700,000	7,600,000	30,327,927	30,673,881	31,973,881	31,979,928	32,009,556	32,058,721	49,165	1%
Housing Units	54,800	61,900	7,100	55,174	55,414	55,570	55,730	56,183	56,462	279	4%
Jobs ³	73,630	92,650	19,020	n/a	n/a	n/a	77,890	n/a	n/a	n/a	n/a
Population	132,725	150,725	18,000	135,721	137,538	138,826	140,081	141,099	142,896	1,797	10%

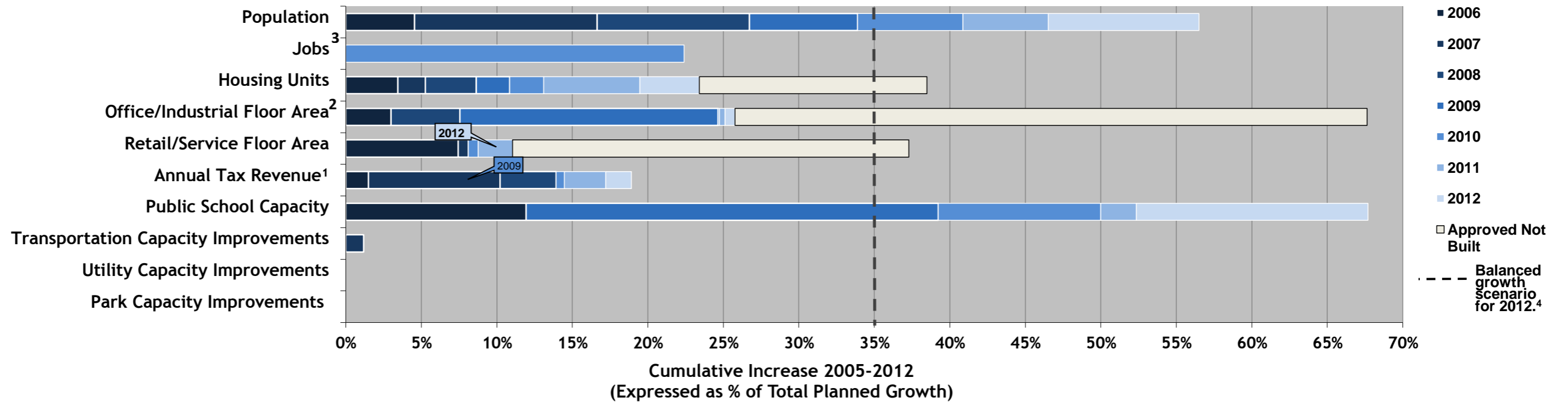


Notes

1. FY 2004/2005 is the base year for the Balanced Growth Index. All revenues are converted to FY 2004/2005 dollars for comparison purposes.
2. This index only represents constructed net new floor area, and does not reflect tenant improvements to existing floor area or approved projects that have not been built.
3. Data has been modified resulting in a decrease in base year, projections, and current year estimates. There is a significant challenge in finding reliable estimates of Sunnyvale jobs. This version of the Balanced Growth Profile provides Association of Bay Area Governments (ABAG) data from most recent publications while staff explores a more reliable annual estimate of jobs. Data for 2011 or 2012 is not yet available.
4. In a "balanced growth scenario" each profiled item would increase 5% each year. Cumulative "balanced growth" to the end of 2012 would be 35%.

2012 BALANCED GROWTH PROFILE INCLUDING NONRESIDENTIAL FLOOR AREA AND HOUSING UNITS APPROVED BUT NOT YET BUILT IN 2012

Balanced Growth Indices	Base Year 2005	GOAL FOR 2025	Total Planned Growth Net Increase 2005 to 2025	2007 Actual	2008 Actual	2009 Actual	2010 Actual	2011 Actual	2012 Actual	2012 Increment Increase (actual since 2011)	2012 Increment (% of Total Planned Growth)	2012 Approved NOT BUILT
Park Capacity Improvements		n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Utility Capacity Improvements		n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Transportation Capacity Improvements		46,884,000	46,884,000	547,970	547,970	0	0	0	0	0	0%	n/a
Public School Capacity	5,373	6,729	1,356	5,535	5,535	5,905	6,051	6,083	6,291	208	15%	n/a
Annual Tax Revenue ¹	72,271,030	174,748,212	102,477,182	82,731,078	86,536,989	80,080,423	80,640,616	83,447,216	85,189,946	1,742,730	2%	n/a
Retail/Service Floor Area	5,784,000	7,500,000	2,200,000	5,962,662	5,962,662	5,962,662	5,976,840	6,027,052	6,005,338	50,212	-1%	577,306
Office/Industrial Floor Area ²	30,100,000	37,700,000	7,600,000	30,327,927	30,673,881	31,973,881	31,979,928	32,009,556	32,058,721	29,628	1%	3,181,294
Housing Units	54,800	61,900	7,100	55,174	55,414	55,570	55,730	56,183	56,462	279	4%	1,071
Jobs ³	73,630	92,650	19,020	n/a	n/a	n/a	77,890	n/a	n/a	n/a	n/a	n/a
Population	132,725	150,725	18,000	135,721	137,538	138,826	140,081	141,099	142,896	1,797	10%	n/a



Notes

1. FY 2004/2005 is the base year for the Balanced Growth Index. All revenues are converted to FY 2004/2005 dollars for comparison purposes.
2. This index only represents net new floor area, and does not reflect tenant improvements to existing floor area.
3. Data has been modified resulting in a decrease in base year, projections, and current year estimates. There is a significant challenge in finding reliable estimates of Sunnyvale jobs. This version of the Balanced Growth Profile provides Association of Bay Area Governments (ABAG) data from most recent publications while staff explores a more reliable annual estimate of jobs. Data for 2011 or 2012 is not yet available.
4. In a "balanced growth scenario" each profiled item would increase 5% each year. Cumulative "balanced growth" to the end of 2012 would be 35%.

COMMUNITY CONDITION INDICATORS 2012

#	INDICATOR	1990	2000	2005	2006	2007	2008	2009	2010	2011	2012	SOURCE/NOTES FOR 2012
	POPULATION											
	Number											
1	• Total	117,229	131,760	132,725	133,544	135,721	136,352	138,826	140,081	141,099	142,896	CA Dept of Finance (Decennial Census used every 10 years, CA Dept of Finance used in the interim)
2	▫ Under 18 years (%)	19.2	20.4	22.6	16.5	21.1	22.1	23.6	22.4	22.4	n/a	2011 updated with 2011 American Community Survey 1-Year Estimates; 2012 American Community Survey 1-Year Estimates not yet available
3	▫ 19 – 64 years (%)	70.4	69	61	72.7	68.9	66.8	66.1	66.4	66.9	n/a	
4	▫ 65 years and older (%)	10.4	10.6	16.4	10.8	10	11.1	10.3	11.2	10.7	n/a	
5	• Average household size	2.42	2.49	2.42	2.43	2.63	2.54	2.72	2.61	2.68	n/a	
6	• Sunnyvale public school enrollment	n/a	n/a	n/a	12,128	12,725	12,320	13,404	13,700	14,031	14,343	CA Dept of Education
7	• Sunnyvale private school enrollment	n/a	n/a	n/a	4,079	4,025	3,811	3,802	3,726	n/a	3,858	Econ Dev (OCM); Not able to obtain 2011 data from all private schools
	Ethnicity/Origin											
8	• Caucasian (%)	71.6	53.3	45.9	45.8	45.8	43.0	40.8	43.0	47.3	n/a	2011 updated with 2011 American Community Survey 1-Year Estimates; 2012 American Community Survey 1-Year Estimates not yet available
9	• Asian / Pacific Islander (%)	19.3	32.6	40.1	36.5	39.9	39.1	42.0	41.4	41.7	n/a	
10	• African-American (%)	3.4	2.2	3.8	3.9	2.8	1.8	1.4	2.0	1.3	n/a	
11	• Other (%)	5.7	11.9	10.2	13.8	11.5	16.1	15.7	13.6	9.7	n/a	
12	• Foreign Born (%)	22.5	39.4	43.7	41.8	46.3	43.7	42.9	42.2	45.5	n/a	
13	• Hispanic Origin (%)	13.2	15.5	16.6	18.1	13.8	16.1	18.8	18.9	20.4	n/a	
	Education											
14	• High school graduate or higher (%)	87.1	89.4	90.2	90	90.7	90.4	89.5	92.7	91.6	n/a	2011 updated with 2011 American Community Survey 1-Year Estimates; 2012 American Community Survey 1-Year Estimates not yet available
15	• Bachelor degree or higher (%)	37.1	50.8	54.4	52.2	58.3	55.1	55.5	56.7	58.9	n/a	
16	• Graduate degree (%)	n/a	21.9	24.3	24.4	27	26.3	25.9	26.5	30.1	n/a	

COMMUNITY CONDITION INDICATORS 2012

#	INDICATOR	1990	2000	2005	2006	2007	2008	2009	2010	2011	2012	SOURCE/NOTES FOR 2012
	Income											
17	• Median household income (\$)	46,403	74,409	74,449	79,926	87,417	89,543	88,364	95,582	93,836	n/a	2011 updated with 2011 American Community Survey 1-Year Estimates; 2012 American Community Survey 1-Year Estimates not yet available
18	▫ Population below poverty (%)	2.5	3.8	5.4	8.2	5.0	4.3	6.8	8.0	8.5	n/a	
	Community											
19	• Active neighborhood/business associations	n/a	n/a	n/a	28	30	27	26	25	25	27	LCS
20	• Residents rating city good place to live (%)	n/a	92	94	n/a	93	92	87	n/a	92	n/a	National Citizen Survey; Available every 2 years from 2009
21	• Residents rating public services good to excellent (%)	n/a	92	89	n/a	82	85	83	n/a	85	n/a	
22	• Part I crimes	n/a	n/a	2,220	2,170	2,070	2,040	2,130	2,444	2,150	2,752	DPS; Calendar Year as reported to DOJ
23	• Average emergency police response time (minutes)	n/a	n/a	4:19	4:06	4:17	4:38	4:41	4:35	4:57	4:47	DPS; Fiscal Year
	ECONOMY											
	Jobs											
24	• Total number	n/a	99,290	73,630	n/a	n/a	n/a	n/a	77,890	n/a	n/a	There is a significant challenge in finding reliable estimates of Sunnyvale jobs. Data has been modified using Association of Bay Area Governments (ABAG) 2009 Projections data while staff explores a more reliable annual estimate of jobs. 2011 and 2012 data not yet available
	Employment											
25	• Labor Force	n/a	n/a	n/a	n/a	n/a	75,700	74,900	74,600	76,600	78,600	Annual average; Source: EDD Labor Market Info Div
	• Employed Residents	n/a	n/a	n/a	n/a	n/a	71,800	67,800	67,400	70,200	73,000	
	• Unemployed (% of labor force)	2.6	4.3	4.1	3.9	4.3	5.1	9.4	9.6	8	7.1	
26	• Jobs/employed resident	n/a	n/a	n/a	n/a	n/a	n/a	n/a	1.2	n/a	n/a	#24 divided by #25 Employed Residents

COMMUNITY CONDITION INDICATORS 2012

#	INDICATOR	1990	2000	2005	2006	2007	2008	2009	2010	2011	2012	SOURCE/NOTES FOR 2012
27	• Employed residents working in Sunnyvale (%)	n/a	23	n/a	n/a	n/a	n/a	n/a	25.8	26.6	n/a	2011 updated with 2011 American Community Survey 1-Year Estimates; 2012 American Community Survey 1-Year Estimates not yet available
28	• Employed residents in service jobs (%)	n/a	8.9	13.5	n/a	n/a	7.8	10.9	10.6	12.2	n/a	
29	• Employed residents in management/professional jobs (%)	n/a	59.5	56.4	n/a	n/a	60.1	59.6	57.1	59.4	n/a	
	Retail											
30	• Retail & restaurant sales volume (\$ in millions)	n/a	158.6	137.9	153.7	163.9	152.6	129.2	137.6	147.7	149.4	Changed to more reliable source for sales, HDL Business License Database, and corrected 2005-2010 data.
31	• Sales/sq. ft. (\$)	n/a	51.2	23.9	25.8	27.5	25.6	21.7	23.0	24.5	35.5	
	Hospitality											
32	• Total Number of Hotel Rooms	n/a	3,835	3,851	3,930	3,923	3,378	3,394	3,290	3,290	3,290	Econ Dev; Calendar Year. Corrected data for 2010
33	• Average hotel occupancy (%)	n/a	n/a	n/a	72	63.27	64	57.6	62.2	71.2	72.1	Econ Dev; Calendar Year. Average from major hotels: Grand Hotel, Sheraton, Wild Palms, Domain, Larkspur Landing
	Real Estate											
34	• Total assessed value (\$ in billions)	n/a	n/a	19.23	20.71	22.67	24.73	25.90	25.62	25.93	26.90	SCC Assessor's Annual Report
35	• Vacant office, industrial, R&D (%)	11.7	2	15.4	12.2	13.6	17.1	20.6	18.8	n/a	8.8	CBRE, CPS & Colliers annual reports
	▫ Vacant office (%)	n/a	n/a	n/a	n/a	9.7	13	19	18.6	16.4	7.0	Separated Office from Industrial/R&D, now using Grubb & Ellis Commercial Reports
	▫ Vacant industrial/R&D (%)	n/a	n/a	n/a	12.2	11.1	13.8	15.3	13	12.8	9.8	
36	• Average office/industrial rent (\$/sq. ft.)	0.71	3.47	1.34	1.48	2.09	2.77	1.93	1.76	n/a	2.03	CBRE, CPS & Colliers annual reports
	▫ Average office rent (\$/sq. ft.)	n/a	n/a	n/a	n/a	2.89	2.87	2.52	2.57	2.51	3.54	Separated Office from Industrial/R&D, now using Grubb & Ellis Commercial Reports
	▫ Average industrial/R&D rent (\$/sq. ft.)	n/a	n/a	n/a	1.48	1.32	1.32	1.10	1.08	1.17	0.51	

COMMUNITY CONDITION INDICATORS 2012

#	INDICATOR	1990	2000	2005	2006	2007	2008	2009	2010	2011	2012	SOURCE/NOTES FOR 2012
37	• Average apartment rent (3 bedroom) (\$)	n/a	2,600	2,200	1,822	2,138	2,380	2,093	2,209	2,456	2,662	RealFacts V/R-2013 Survey
38	• Housing rental vacancy rate (%)	n/a	n/a	2.99	2.37	2.72	4.7	5.1	3.4	3.5	3.9	RealFacts V/R-2013 Survey
39	• Median single-family detached home price (\$)	n/a	618,000	790,000	835,000	850,538	901,000	585,000	800,000	780,000	865,000	2011: MLS listings via scc.REreport.com
40	• Median single-family attached home (townhouse/condo) price (\$)	n/a	390,000	545,000	555,000	565,468	562,000		481,000	457,500	518,000	
41	• Valuation of new construction permitted (\$ in millions)	16.3	235.9	115.1	101.4	335.7	280.3	66.7	121.3	190.4	224.6	CDD SunGIS
	Tax Base											
42	• Property tax revenue (\$ in millions)	15.8	18.7	29.5	32	35.8	39.95	42.26	43.7	42.4	43.4	FIN; FY 11/12
43	• Sales tax revenue (\$ in millions)	21.5	30	24.9	28.4	30.8	29.71	25.07	25.43	29.2	30.3	
44	• Transient occupancy tax revenue (\$ in millions)	3.6	9.8	5.1	5.6	6.4	7.35	5.69	5.58	6.6	7.8	
	PHYSICAL CITY											
	Land Use											
45	• Land area (sq. mi.)	22.81	22.82	22.86	22.86	22.86	22.86	22.86	22.86	22.86	22.86	CDD SunGIS
46	▫ Developable land area (sq. mi.)	15.46	15.46	15.46	15.46	15.46	15.46	15.46	15.46	15.46	15.46	
47	♦ Vacant land area (%)	0.8	0.8	0.8	0.8	0.8	0.8	0.8	1	0.6	0.7	
48	♦ Residential area (%)	n/a	52.7	n/a	52.4	52.6	55	55	52.8	53.7	53.7	
49	♦ Office/industrial land area(%)	n/a	24.2	n/a	26.2	26	25.2	25.2	25.1	25.2	25.2	
50	♦ Retail/service land area (%)	n/a	7.5	n/a	6.8	6.8	6.5	6.5	6.5	6.5	6.5	
51	♦ City parks and open space (%)	n/a	7.4	n/a	7.4	7.4	7.4	7.4	7.4	7.4	7.4	Per Open Space Subelement 1.14 sq. mi.
52	♦ Other (%)	n/a	7.4	n/a	7	7	5.7	5.7	7.4	6.7	6.6	CDD SunGIS
	Transportation											
53	• Vehicle miles traveled in weekday (millions of miles)	n/a	2.31	2.23	2.25	2.28	2.21	1.83	1.97	2.28	1.86	DPW Traffic
54	• Intersections not meeting LOS standards	1	1	0	0	n/a	0	n/a	0	n/a	0	DPW Traffic; CMP intersections monitoring conducted every 2 years

COMMUNITY CONDITION INDICATORS 2012

#	INDICATOR	1990	2000	2005	2006	2007	2008	2009	2010	2011	2012	SOURCE/NOTES FOR 2012
75	• Total floor area (sq. ft. in millions)	n/a	3.1	5.78	5.95	5.96	5.96	5.96	5.98	6.03	6.01	CDD SunGIS; Demolition on Mathilda Ave in Moffett Park
76	• Floor area/capita (sq. ft.)	n/a	n/a	43.5	44.6	43.9	43.7	42.9	42.7	42.7	42.0	#75 divided by #1
77	• New floor area permitted (sq. ft.)	n/a	0	240,000	8,000	5,000	293,000	229,494	127,838	0	12,000	Building permits; CDD SunGIS
	Environment											
78	• Sunny days	n/a	n/a	300	300	292	293	293	272	286	293	www.wunderground.com
79	• Average rainfall (in.)	n/a	13.12	13.06	8.15	6.42	9.42	10.25	11.12	10.75	17.36	ESD/SCVWD
80	• Days ozone standard exceeded	n/a	n/a	1	3	0	0	0	0	0	0	BAAQMD
81	• Recycled solid waste (%)	18	56	61	63	63	63	65	67	66	n/a	Calrecycle: data available in September of each year; 2011 updated
	• Disposal per resident (lbs/day)	n/a	n/a	n/a	n/a	4	4	3.5	3.3	3.4	n/a	
	• Disposal per person employed within the city (lbs/day)	n/a	n/a	n/a	n/a	6.3	6.5	6.5	6.3	5.8	n/a	
82	• Number of street trees	n/a	36,341	37,000	37,000	37,000	36,935	36,889	36,889	37,000	37,000	Approximate; DPW Trees
83	• Average daily water consumption/capita (gal.)	n/a	161	180	139	153.18	153.7	145.42	130.71	127.15	128.60	ESD
84	• Average daily electric energy use/capita (kwh)	n/a	n/a	n/a	33.16	71.6	81.1	79.7	78.6	80.2	78.3	ESD/PG&E; Whole City
85	• Average daily gas use/capita (therms)	n/a	n/a	n/a	n/a	1.9	2.9	2.8	2.8	2.9	2.9	ESD/PG&E; Whole City
86	• Average daily landings at Moffett Federal Airfield	n/a	33	25	25	26	23	19	15	17	n/a	Moffett Airfield

**Budget
Supplements**

FY 2013/14 Budget Supplements

Budget Supp. No.	Description	Fund	One- Time	On- Going	20-Year Impact	City Manager's Recommendation
1.	Funding for Neighborhood Grants	General Fund	X		\$6,125	Yes
2.	Funding for Community Events Grants	General Fund	X		\$10,000	Yes
3.	Funding for Leadership Sunnyvale	General Fund	X		\$6,000	Yes, contingent upon target success metric being met
4.	Power Purchase Agreements for Alternative Energy Allocation	Water, Wastewater, and Solid Waste Funds	X		\$50,000	Yes
4.	Ecodistrict Feasibility and Incentives	General Fund	X		\$50,000	Defer
4.	Pilot Bicycle Boulevard Project on East-West and North-South Routes	Grant Funding	X		\$60,000	Yes, contingent upon grant funding
4.	Community Solar Array System	General Fund	X		\$15,000	Yes
4.	Feasibility of Establishing a Community Animal Farm for Children at the Sunnyvale Landfill	Park Dedication Fund	X		\$10,000	No action required: project included in FY 2013/14 Recommended Budget
4.	Protecting Burrowing Owl Habitat on City Facilities	Grant Funding	X		\$25,000	Yes, contingent upon grant funding
4.	Community and Operational Greenhouse Gas Inventory	Grant Funding	X		\$30,000	Yes, contingent upon grant funding
4.	Community Solar Program	Grant Funding	X		\$20,000	Yes, contingent upon grant funding
5.	Funding for Dispute Resolution Services	General Fund	X		\$20,000	Yes

BUDGET SUPPLEMENT NO: 1

May 3, 2013

SUBJECT: Funding for Neighborhood Grants

BUDGET SUPPLEMENT REQUEST SUMMARY

This supplement would provide one-time FY 2013/14 funding to support neighborhood projects and events through Council-approved grants. Should funding be approved, general guidelines for acting on specific requests for financial support of neighborhood projects and events would be implemented in accordance with criteria approved on February 26, 2013, during the Council discussion with the Community Event and Neighborhood Grant Distribution Subcommittee (Agenda Item #6). Approval of this request would allocate \$6,125 from the General Fund.

BACKGROUND

In August 2005, Council approved a City-sponsored neighborhood grant program, providing grants to groups of residents or neighborhood associations. To date, the program has funded more than 60 neighborhood events and projects, each focusing on one of four areas: improving communication and participation within a neighborhood; building bridges between different cultural groups; improving the physical condition of the neighborhood; or enhancing neighborhood pride and identity.

Examples of neighborhood activities that have been funded include:

- Communication tools among neighbors (e.g. flyers and website startup);
- Refreshments/materials for a block party, potluck activity celebrating the diversity of the neighborhood, National Night Out event, etc.;
- New neighbor welcoming kits (e.g. tote bags with local/city info);
- Neighborhood association cultural event celebrations.

The FY 2012/13 neighborhood grant awards were as follows:

Applicant	Project/Event	Grant Award
Cherryhill Neighborhood Association	<i>Project: Broadening Our Base</i>	\$ 500
Cumberland South Neighborhood Association	<i>Event: July 4th Parade and Party</i>	475
SNAIL Neighborhood Association	<i>Project: Holiday Bows</i>	500
Stevens Creek Neighborhood Association	<i>Project & Event: 2012 Operations</i>	500
Valley Forge Neighborhood Group	<i>Event: Block Party</i>	500
TOTAL		\$ 2,475

EXISTING POLICY

General Plan Goal CV-1: Community Participation and Engagement - Achieve a community in which all community members are well informed about local issues, city programs and services, are actively involved in shaping the quality of life and participate in local community and government activities.

DISCUSSION

Interest in the neighborhood grant program continues to grow as neighborhood association officers discuss potential projects during quarterly neighborhood association meetings and with residents in their neighborhoods. Should funds be approved, neighborhood grant funding applications will be considered via a competitive application process facilitated by Council's Community Events and Neighborhood Grant Distribution Subcommittee. The subcommittee will bring its funding recommendation back to the full Council for approval. Administrative tasks, including: marketing the program, receiving applications, notifying grant awardees, and processing reimbursements will be performed by staff in the Department of Library and Community Services.

SERVICE LEVEL IMPACT

Council approval of this supplement provides funds for FY 2013/14 only. Renewal is considered by Council annually. This is a reimbursement-based grant program, and all projects must be completed by the end of the fiscal year. All neighborhood groups are eligible to apply. Approval of this budget supplement will result in an increased level of service to the community by providing opportunities for financial support for neighborhood projects and events.

FISCAL IMPACT

This supplement proposes \$6,125 in total grant funding for FY 2013/14 only. Associated administration costs are absorbed in the Department of Library and Community Services. The neighborhood grant program is brought to Council annually. This process enables Council to allocate funding for the upcoming year's budget based on the current economic and financial environment.

ALTERNATIVES

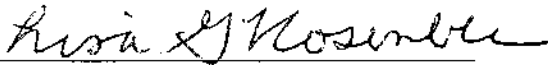
1. Approve the budget supplement for \$6,125 to fund neighborhood projects and events, to be reviewed on an annual basis.
2. Approve a budget supplement for a different amount to fund neighborhood projects and events.
3. Do not approve a budget supplement to fund neighborhood projects and events.

4. Other direction as provided by Council.

STAFF RECOMMENDATION

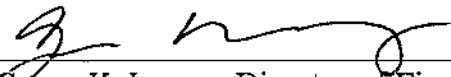
Staff recommends Alternative 1. Approve the budget supplement for \$6,125 to fund neighborhood projects and events, to be reviewed on an annual basis.

Reviewed by:



Lisa Rosenblum, Director of Library and Community Services
Prepared by: Nathan Truitt, Program Coordinator

Reviewed by:



Grace K. Leung, Director of Finance

City Manager's Recommendation

Approve Budget Supplement for funding

Do Not Approve Budget Supplement for funding



Gary M. Luebbbers
City Manager

BUDGET SUPPLEMENT NO: 2

May 3, 2013

SUBJECT: Funding for Community Events Grants

BUDGET SUPPLEMENT REQUEST SUMMARY

This supplement would provide one-time FY 2013/14 funding to support community-initiated special events through Council-approved grants. Should funding be approved, general guidelines for acting on specific requests for financial support of community events would be implemented in accordance with criteria approved on February 26, 2013, during the Council discussion with the Community Event and Neighborhood Grant Distribution Subcommittee (Agenda Item #6). Approval of this request would allocate \$10,000 from the General Fund.

BACKGROUND

The Community Event Grant Program was launched in FY 2001/02, with Council approval of \$25,000 for community event grant support. The funding supported events taking place within Sunnyvale, which were free and open to the public and had attendance of 500 people or more. The Community Event Grant Program was discontinued during the 2003 budget reductions. The program was re-introduced in FY 2008/09. Over the last three fiscal years, the following funds have been approved for community event grants:

- FY 2010/11: \$12,250
- FY 2011/12: \$10,000
- FY 2012/13: \$16,600

The FY 2012/13 community event grant awards were as follows:

Applicant	Event(s)	Grant Award
Crosswalk Community Church	<i>Community Trick or Treat</i>	\$ 500
	<i>Community Easter Egg Hunt</i>	500
India Community Center	<i>Sevathon</i>	700
Sunnyvale Downtown Association (SDA)	<i>Holiday Tree Lighting</i>	1,000
	<i>Jazz & Beyond</i>	4,000
	<i>Summer Series Music & Market</i>	2,500
Sunnyvale Historical Society and Museum Association	<i>Centennial Celebration</i>	7,400
TOTAL		\$ 16,600

EXISTING POLICY

Council Policy 7.2.18 Special Events

General Plan Goal CV-1: Community Participation and Engagement - Achieve a community in which all community members are well informed about local

issues, city programs and services, are actively involved in shaping the quality of life and participate in local community and government activities.

DISCUSSION

Sunnyvale has a long tradition of supporting special events; with both Council and staff working to support community-building initiatives. Should funds be approved, community event funding applications will be considered via a competitive application process facilitated by Council's Community Events and Neighborhood Grant Distribution Subcommittee. The subcommittee will bring its funding recommendation back to the full Council for approval. Administrative tasks, including: marketing the program, receiving applications, notifying grant awardees, and processing reimbursements will be performed by staff in the Department of Library and Community Services.

SERVICE LEVEL IMPACT

Council approval of this supplement provides funds for FY 2013/14 only. Renewal is considered by Council annually. The Community Event Grant Program leverages resources to facilitate a service level the City could not provide on its own. Approval of this budget supplement will result in an increased level of service to the community by providing opportunities for financial support to conduct City-wide special events.

FISCAL IMPACT

This supplement proposes \$10,000 in total grant funding for FY 2013/14 only. Associated administration costs are absorbed in the Department of Library and Community Services. The community event grant program is brought to Council annually. This annual process enables Council to allocate funding for the upcoming year's budget based on the current economic and financial environment.


ALTERNATIVES

1. Approve the budget supplement for \$10,000 to fund City-wide community events, to be reviewed on an annual basis.
2. Approve a budget supplement for a different amount to fund City-wide community events.
3. Do not approve a budget supplement to fund City-wide community events.
4. Other direction as provided by Council.

STAFF RECOMMENDATION

Staff recommends Alternative 1. Approve the budget supplement for \$10,000 to fund City-wide community events, to be reviewed on an annual basis.

Reviewed by:



Lisa Rosenblum, Director of Library and Community Services
Prepared by: Nathan Truitt, Program Coordinator

Reviewed by:



Grace K. Leung, Director of Finance

City Manager's Recommendation

- Approve Budget Supplement for funding
- Do Not Approve Budget Supplement for funding



Gary M. Luebbers
City Manager

BUDGET SUPPLEMENT NO: 3

May 3, 2013

SUBJECT: Funding for Leadership Sunnyvale

BUDGET SUPPLEMENT REQUEST SUMMARY

Silicon Valley Leadership (SVL) is an independent, nonprofit community-based organization that has submitted an outside group funding request to continue providing Leadership Sunnyvale in FY 2013/14. Approval of this request would provide \$6,000 to SVL from the General Fund.

BACKGROUND

Leadership Sunnyvale is a nine-month public affairs and leadership training program aimed at expanding participants' perspectives on issues affecting Sunnyvale, and developing the skills needed for effective civic and community leadership. For more than ten years the City has provided General Fund support to SVL for Leadership Sunnyvale in accordance with the City's Outside Group Funding guidelines. The City's past financial support for SVL and the number of Sunnyvale stakeholders served by the program are included in the following table:

Fiscal Year	City Funding	Total Number of SVL Participants
2012/13	\$6,000	12
2011/12	\$6,000	12
2010/11	\$6,000	18
2009/10	\$6,000	18
2008/09	\$8,000	22
2007/08	\$8,000	23
2006/07	\$8,323	19
2005/06	\$10,000	15
2004/05	\$7,000	22
2003/04	\$5,000	21

SVL is requesting \$6,000 in Outside Group Funding (OGF) for FY 2013/14, and anticipates enrolling 8-9 Sunnyvale stakeholders in the Leadership Sunnyvale program.

EXISTING POLICY

Council Policy 7.2.1 Community Engagement

- **Goal B:** Achieve a community in which all community members can be actively involved in shaping the quality of life and participate in local community and government activities.
- **Policy B.1:** Encourage community involvement in the development and implementation of City and community activities, programs and services.

Council Policy 7.2.4 - Relationships with Outside Groups

DISCUSSION

In addition to this request, on February 12, 2013, Council approved an In-Kind Services Agreement between the City and SVL (see RTC 13-032, *Approve In-Kind Services Agreement between the City of Sunnyvale and Silicon Valley Leadership to Provide Leadership Sunnyvale Training Program*). The total estimated value of in-kind services is \$4,620. In exchange, the City will receive a savings of \$800 per student in tuition and 50 volunteer hours, worth approximately \$1,209 (\$24.18/hr).

In-kind services include use of City facilities and City staff presentations at leadership classes. For more information on Leadership Sunnyvale, go to www.leadershipsunnyvale.org.

SERVICE LEVEL IMPACT

SVL's leadership training is consistent with the City of Sunnyvale's Community Vision Goals and Policies. This service is not offered by the City, nor is it included in current budgeted service levels.

FISCAL IMPACT

This Budget Supplement would allocate \$6,000 from the General Fund for SVL to continue Leadership Sunnyvale in FY 2013/14.

ALTERNATIVES

1. Approve the SVL funding request for \$6,000 of Outside Group Funding for FY 2013/14.
2. Do not approve the SVL funding request for \$6,000 of Outside Group Funding for FY 2013/14.
3. Approve a reduced funding amount of Outside Group Funding for SVL for FY 2013/14.
4. Other direction as provided by Council.

STAFF RECOMMENDATION

Staff recommends approval of funding contingent on the target success of 18 participants.

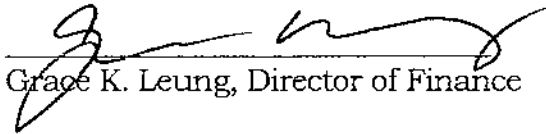
SVL has experienced declining enrollments over the past five years, and in FY 2012/13 did not meet its target performance measure of 18 participants. SVL leverages the City's Outside Group Funding support to provide leadership training for civic engagement that the City does not provide.

Reviewed by:



Robert Walker, Assistant City Manager
Yvette Blackford, Senior Management Analyst

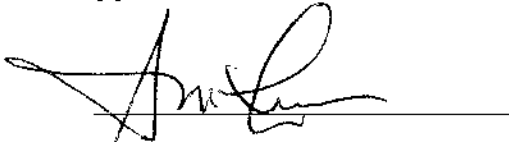
Reviewed by:


Grace K. Leung, Director of Finance

City Manager's Recommendation

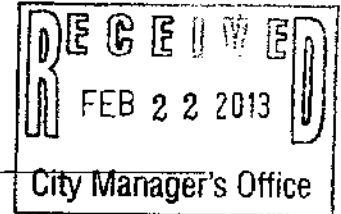
Approve Budget Supplement for funding

Do Not Approve Budget Supplement for funding



Gary M. Luebbers
City Manager

City of Sunnyvale
Application for Special Agreement for Outside Group Funding
for FY2013-14 (July 1- June 30)



Organization: Silicon Valley Leadership

Contact Person: Benita Kent-Hibbard

Title: Board President

Mailing Address: PO Box 61435 Sunnyvale CA 94088

Telephone/Fax: 408-742-7416

Email: exec@leadershipsunnyvale.org

Proposed Program/Services Information

1. Proposed Program and Services Description:

9 Month leadership program dedicated to promote civic awareness and develop leadership skills. Classes consist of 9 full day 8 hour classes and 7 half day 4 hour classes. This class would be the 29th year in operation with a total of 28 graduating classes delivered. This class will provide the tools, knowledge and relationships to help make a difference in our community. The classmates will learn how local governments and non-profits work together to provide essential services and leadership to our citizens.

2. City of Sunnyvale General Plan Sub-Element Goal most appropriate to this service:

(see Sunnyvale General Plan page on City's Web site at: *GeneralPlan.inSunnyvale.com*)

Council Policy 7.2.1 Community Engagement

- **Goal B:** Achieve a community in which all community members can be actively involved in shaping the quality of life and participate in local community and government activities.
- **Policy B.1:** Encourage community involvement in the development and implementation of City and community activities, programs and services.

Council Policy 7.2.4 - Relationships with Outside Groups

Leadership Sunnyvale fills the need to encourage the citizens of Sunnyvale to serve on boards and commissions. LS seek out people who are under represented on boards and commissions and thru scholarships train them to serve

the city on boards and commissions.

3. Explain why delivering this service addresses a community need, and how your organization is the most logical, cost-effective service provider.

As a non-profit the sole function of the business is to help develop local residents and employees that can directly affect the success of the community. Many needs are addressed in the classes as well as great awareness and exposure to how the city effectively operates. It creates the relationships and contacts necessary for all aspects of the "community" to work together. As a not for profit the local businesses and community provide most of the funding which keeps tuition costs low compared to the professional speakers and hours delivered by the class.

Graduates of the Leadership Sunnyvale program have gone on to serve in the capacity of...

- City Council & Mayors: 25
- Sunnyvale Boards & Commissions: 40+
- Sunnyvale Citizen, Business Person & Volunteer of the Year: 15+
- School District Boards & administration: 15+
- Regional Boards: 5+
- County offices: 5+
- Non-profit boards: 50+
- Service Organizations Boards: 50+

4. How has your organization demonstrated the capability to effectively provide this program (i.e. track record of service delivery, audited financial statements, strong management team, etc.)?

We survey our classes every time they meet. We take the feedback and adjust/revise classes accordingly. The program and material always receives top reviews. Our class typically spring boards many students to joining local organizations after their graduation. They find ways to contribute in local charities/boards/non-profits and even local government. As our program is a non-profit the biggest contribution anyway can give is their time. Our board has been able to recruit at least 2-3 class members a year to join the board. It is the most visual record of how strong our program is. Residents and local employees willing to dedicate time out of their lives to support our organization is proof the program is successful. Typically from our organization the board also becomes involved with local non-profits like Rotary, chamber of commerce, Sunnyvale community services, the historical society and other local charities.

The success of this program is evidenced by the fact that six of the current City Council members and four of the Planning Commissioners are graduates of Leadership Sunnyvale. Many more serve the community on non-profit boards, commissions and advisory boards.

5. Performance Indicators: List and describe the specific services to be provided and quantifiable outcomes for measuring performance of each service.

Note: If program is funded, these outcomes will become the performance standards for quarterly reporting. At minimum, performance measures must include one productivity measure and one qualitative measure for each service provided.

Performance specifics that are measureable are attendance of participants. Secondly would be the delivery of all classes which is published on website and updated regularly. Final outcome would be number of participants overall for the class year.

Recruitment 18 class members for the class of 2013-2014

Program delivery community information days 9=72 hours of seminars

Program delivery leadership skills 7x1/2 days=28 hours of seminars

Fund raising \$30,000

6. Explain how each outcome will be measured:

Attendance is taken at all classes. Schedule is published and delivered every class. Class roster is finalized before first class is delivered.

7. Number of Sunnyvale residents to be served: 8-9 residents on average per class

8. Total amount requested from City of Sunnyvale: \$6,000.00

9. If the proposed services are funded by the City in the upcoming year, how would services be funded in future years if City funding were unavailable?

If funding were unavailable from the city we would have to find alternatives in the business community. Our primary funding for the program is local businesses. They are also a great source for candidates of the program. That is why it is vitally important to maintain the sharing of funding and involvement by the City. This program helps local residents and employees who work in Sunnyvale to become more aware of civic activities. While this is an alternative by having diversified sponsors it keeps the dollars from each source low. If the requests for funding dollars by source were to increase it would become more difficult to maintain funding.

10. Note other current sources, and amounts, of agency funding:

- Fundraising events-\$1,500
- Reconnect event-\$1,115
- Dinner at the dump-\$2,500
- Holiday letter-\$4,200
- Other income-\$2,000
- Scholarships-\$4,400
- Sponsorships-\$19,500
- Tuition-\$6,400

Additional Questions

How often does your agency Board of Directors meet? _____ Annually _____ Quarterly _____ Monthly X
Weekly _____ Other (list: _____)

How many people does your organization serve annually? Class size averages 18 students

What percent are Sunnyvale residents? Class averages 40-50% residents

Does your organization have a non-discrimination policy? Yes we do not turn anyone away from the class. We also have a scholarship sponsorship program for those with financial hardships.

Does your organization comply with the Americans with Disabilities Act of 1990? Yes

Federal Employer Number 77-0530856

Worker's Compensation Carrier State Farm

Policy Number PS00000065503

Term of current policy (start/end date): 04/10/2013-04/10/14

Surety Bond / Insurance Carrier _____

Policy Number _____

Term of current policy (start/end date): _____

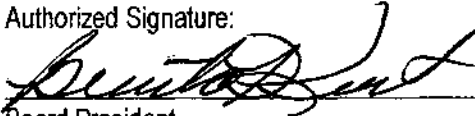
Liability Insurance Carrier _____ State Farm _____
Policy Number _____ 97Q24639-1 _____
Term of current policy (start/end date): _____ 11/2012-11/2013 _____

Amount of Liability Coverage \$ _____ 2,000,000 _____
Property Damage (combined with liability) \$ _____ 1,000,000 _____
Combined Single Limit \$ _____ 2,000,000 _____

Has an independent audit been performed on the proposing organization's accounting procedures within the last two years?
 Yes No

If yes, please name the auditor and submit a copy of the latest audit: see Attachment C

Authorized Signature:



Board President

2/22/13
Date

.....
APPLICATION ATTACHMENTS

Attach the following to your completed application:

- a) Articles of Incorporation
- b) Agency By-laws ✓
- c) Most recent agency audit; Annual Income Statement from previous fiscal year ✓
- d) Current list of Board of Directors, including occupation of each and number of years on the Board
- e) A letter from the Internal Revenue Service (IRS) stating that the organization is tax exempt under Section 501(c)(3) or 101(b) of the IRS Code. The IRS letter must contain the proper name and address of the organization, or a copy of the change notice which has been forwarded to them ✓
- f) A letter from the State of California stating that the organization is tax exempt

The complete original application must be submitted by 5 PM on February 22, 2013 to the appropriate department director or the Office of the City Manager, City of Sunnyvale, 456 W. Olive Avenue.

BUDGET SUPPLEMENT NO. 4

SUBJECT: Consideration of Funding for 2013 Priority Study Issues

BUDGET SUPPLEMENT REQUEST SUMMARY

When Council adopted the 2013 Tentative Council Meeting Agenda Calendar, Council deferred taking action on eight priority study issues that require additional funding. As has been the case over the past several years, study issues that require additional funding are considered within the context of the City Manager's Recommended Budget in the form of this budget supplement. The eight study issues are: Power Purchase Agreements for Alternative Energy Allocation, Ecodistrict Feasibility and Incentives, Pilot Bicycle Boulevard Project on East-West and North-South Routes, Community Solar Array System, Feasibility of Establishing a Community Animal Farm for Children at the Sunnyvale Landfill, Protecting Burrowing Owl Habitat on City Facilities, Community and Operational Greenhouse Gas Inventory, and Community Solar Program.

BACKGROUND

On February 26, 2013, Council adopted the 2013 Tentative Council Meeting Agenda Calendar and deferred taking action on eight priority study issues that require additional funding. The eight study issues are described in the Report to Council (RTC 13-042). This report is included with this supplement (Attachment A). Also included are the study issue papers for each issue (Attachments B-I).

EXISTING POLICY

7.1A.1 Development of the Budget and Resource Allocation Plan

- A.1.14 Final actions on study items with significant financial impacts should be withheld until they can be made in the full context of the annual budget process.

DISCUSSION

While the City's budget is structurally balanced and a number of service levels have been restored over the past several years, the City must remain prudent in extending new spending commitments. Further, there are still many priority projects and services competing for these limited resources. As such, it is essential that any available funding goes to the highest priority initiatives, and it is with this perspective that funding recommendations are made with respect to the eight study issues that require funding.

SERVICE LEVEL IMPACT

Funding any or all of these issues will not impact current service levels. However, because there are a number of competing service and project priorities, to the extent these studies are funded, other priority projects and services may not be able to receive funding.

FISCAL IMPACT

The cost of each study issue, as well as staff's evaluation and recommendation, is as follows:

- Power Purchase Agreements for Alternative Energy Allocation – The cost of this study, which would be limited to the utility sites only, is approximately \$50,000. If approved, costs will be split equally amongst the Water, Wastewater, and Solid Waste Funds. Staff recommends approving funding for this study.
- Ecodistrict Feasibility and Incentives – This study issue will cost approximately \$50,000. While staff will attempt to secure grant funding to cover the cost of the study, it is not likely that grant funds will materialize, which would mean this study would need to be funded by the General Fund. It is recommended that moving forward on this study be deferred until the Climate Action Plan and Land Use and Transportation Element are finalized, as the results of these studies will impact the timing and the future funding of the Ecodistrict Feasibility and Incentives study.
- Pilot Bicycle Boulevard Project on East-West and North-South Routes - This issue will cost \$60,000 to study and is a good potential candidate for grant funding. It is recommended that this study only be completed if grant funding is secured.
- Community Solar Array System – The cost of this study issue is approximately \$15,000. Staff does not anticipate grant funding being available, and as such General Fund monies would be required to proceed with the study. Because this issue is of high priority with Council and furthers the efforts to address the power issues in the Moffett Park area, staff recommends approving funding for this study.
- Feasibility of Establishing a Community Animal Farm for Children at the Sunnyvale Landfill – As a result of the interest in potential uses of the landfill site, including the possibility of establishing a community animal farm, a special project, Landfill Hills Recreational Master Plan, has been included in the FY 2013/14 Recommended Budget. This project, which is proposed to be funded by the Park Dedication Fund at a cost of

approximately \$110,000, will develop a long-term plan for recreational use of this area. Because this proposed project has been incorporated into the FY 2013/14 Recommended Budget, no action is required from Council on this particular item.

- Protecting Burrowing Owl Habitat on City Facilities – This issue will cost \$25,000 to study and is a good potential candidate for grant funding. It is recommended that this study only be completed if grant funding is secured.
- Community and Operational Greenhouse Gas Inventory - This issue will cost \$30,000 to study and is a good potential candidate for grant funding. It is recommended that this study only be completed if grant funding is secured.
- Community Solar Program-- This issue will cost \$20,000 to study and is a good potential candidate for grant funding. It is recommended that this study only be completed if grant funding is secured.

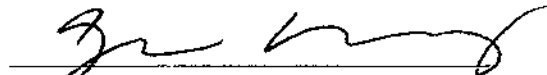
ALTERNATIVES

1. Approve the staff recommendations for funding, not funding, or deferring study issues as discussed in the Fiscal Impact section of this report.
2. Other actions as directed by Council.

STAFF RECOMMENDATION

Staff recommends approval of Alternative No. 1: Approve the staff recommendations for funding, not funding, or deferring study issues as discussed in the Fiscal Impact section of this report.

Reviewed by:

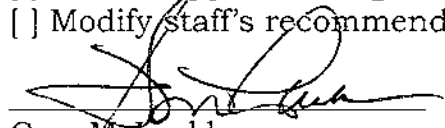


Grace K. Leung, Director of Finance

Prepared by: Drew Corbett, Assistant Director of Finance

City Manager's Recommendation

- Approve Budget Supplement for funding or further action as recommended by staff
 Do Not Approve Budget Supplement for funding
 Modify staff's recommendation



Gary M. Luebbers
City Manager

Attachments:

- A. RTC 13-042
- B. Study Issue ESD 13-05
- C. Study Issue DPW 13-10
- D. Study Issue DPW 13-11
- E. Study Issue DPW 13-13
- F. Study Issue DPW 13-15
- G. Study Issue ESD 12-01
- H. Study Issue ESD 12-04



Council Meeting: February 26, 2013

SUBJECT: Discussion and Possible Action Regarding Adoption of Council-ranked Study Issue Presentation Dates for 2013

BACKGROUND

Council reviewed and took action on proposed 2013 study issues at its annual Study/Budget Issues Workshop on February 1, 2013. Since then, staff has assessed its ability to undertake the priority issues; this report presents, for Council consideration, the proposed start date and Council presentation date for items to be completed in 2013.

Council-approved presentation dates for study issues will be incorporated into the next posted version of the 2013 Tentative Council Meeting Agenda Calendar (Calendar).

EXISTING POLICY

Council Policy 7.3A.1 (Legislative Management – Goals and Policies)

Utilize the General Plan as the City's principal long-range planning tool; utilize the Resource Allocation Plan and Program Outcome Statements as the City's principal mid-range planning tool; and utilize the Council Study Calendar as the City's principal short-range planning tool.

DISCUSSION

Since the February 1 workshop, staff has assessed its ability to undertake the priority issues, taking into consideration departmental workloads and available resources. The *Study Issues Priorities List by Department* (Attachment A) shows the Council ranking for each new issue and indicates the department's intended start date and Council presentation date for Council-ranked study issues. This year, all ranked issues are "above the line" and scheduled for study.

Every effort will be made to keep study issues on track to meet the approved Calendar; however, scheduled dates are tentative. To assist Councilmembers in responding to inquiries or concerns from constituents, staff will continue to advise Council of revisions to the Calendar. The Calendar is maintained and updated weekly on the City's website.

Studies Revised at the Workshop

The following study issues were reviewed by Council at the Study/Budget Issues Workshop and, after Council discussion, resulted in staff action to amend, clarify or expand the scope of the studies. Changes are noted below:

CDD 13-08 Review General Plan Amendment Initiation Process – the scope of this study will be amended to include additional details (e.g., how many requests are received, granted and what fraction of the time the projects are approved).

ESD 13-01 Power Purchase Agreements for Alternative Energy Allocation – the scope of this study will be amended to include components of *DPW 10-09 Reliable Electrical Power Options*, which was dropped by Council.

DPW 13-11 Community Solar Array System – the scope of this study will be amended to include components of *DPW 10-09 Reliable Electrical Power Options*, which was dropped by Council.

DPS 13-01 Develop Plan to Address Traffic Flow and Parking Impacts from Future 49ers Stadium – the scope of this study will be amended to include additional points of interest.

Study Issues without Designated Council Presentation Dates

The completion dates for three study issues noted in the *Study Issues Priorities List by Department* (Attachment A) are noted as To Be Determined (TBD) due to external factors or the need for additional City funding as noted below.

DPW 13-10 Pilot Bicycle Boulevard Project on East-West and North-South Routes and *DPW 13-15 Protecting Burrowing Owl Habitat on City Facilities* rely entirely, or in part, on grant funding. As such, a date for presentation to Council cannot be determined at this time. Staff is seeking the necessary grant funding and will update Council as appropriate regarding the status of relevant grant application processes.

OCM 10-04C Civic Center Buildings: Renovate, Replace, or Relocate?

Staff's efforts are currently focused on the branch library project, including community outreach, development of a draft agreement with the Sunnyvale School District, and pursuit of the sale of Raynor Activity Center.

FISCAL IMPACT

The eight study issues noted below require additional funding and, consistent with last year's practice, will be considered within the context of the City's overall fiscal situation as a budget supplement included in the City Manager's FY 2013/14 Recommended Budget.

- *ESD 13-01 Power Purchase Agreements for Alternative Energy Allocation*
(cost of study: \$50,000)
- *ESD 13-05 Ecodistrict Feasibility and Incentives*
(cost of study: \$50,000)
- *DPW 13-10 Pilot Bicycle Boulevard Project on East-West and North-South Routes*
(cost of study: \$60,000)
- *DPW 13-11 Community Solar Array System*
(cost of study: \$15,000)
- *DPW 13-13 Feasibility of Establishing a Community Animal Farm for Children at the Sunnyvale Landfill*
(cost of study: \$10,000)
- *DPW 13-15 Protecting Burrowing Owl Habitat on City Facilities*
(cost of study: \$25,000)
- *ESD 12-01C Community and Operational Greenhouse Gas Inventory*
(cost of study: \$30,000)
- *ESD 12-04C Community Solar Program*
(cost of study: \$20,000)

PUBLIC CONTACT

Public contact was made by posting the Council agenda on the City's official-notice bulletin board outside City Hall, at the Sunnyvale Senior Center, Community Center and Department of Public Safety; and by making the agenda and report available at the Sunnyvale Public Library, the Office of the City Clerk and on the City's Web site.

ALTERNATIVES

- 1) Council approves the Study Issues Priorities List by Department as submitted (Attachment A).
- 2) Council approves the Study Issues Priorities List by Department with modifications.
- 3) Other direction as approved by Council.

RECOMMENDATION

Staff recommends Alternative No. 1) Council approves the Study Issues Priorities List by Department as submitted (Attachment A).

Reviewed by:

Robert Walker, Assistant City Manager

Prepared by: Yvette Blackford, Senior Management Analyst

Approved by:

Gary M. Luebbers
City Manager

Attachments

- A. Study Issues Priorities List by Department

Study Issues Priorities List by Department

ATTACHMENT A

All Departments

New - Above the line

Start Date	Council Meeting Date	Council Rank	Number	Title	Study Session Date	Lead Manager
3/14/2013	8/27/2013	1	CDD 13-12	Payday Lending Establishments		Trudi Ryan 730-7435
4/15/2013	9/24/2013	2	CDD 13-07	Large Family Day Care Locational Requirements		Trudi Ryan 730-7435
5/13/2013	10/22/2013	3	CDD 13-08	Review General Plan Amendment Initiation Process		Trudi Ryan 730-7435
6/13/2013	11/26/2013	4	CDD 13-13	Standards for Bird-safe Buildings		Trudi Ryan 730-7435
7/8/2013	12/10/2013	5	CDD 13-04	R-3 Height Requirements (non-townhomes)		Trudi Ryan 730-7435
7/1/2013	5/2014*	1	ESD 13-01	Power Purchase Agreements for Alternative Energy Allocation		Melody Tovar 730-7808
7/1/2013	12/2014*	2	ESD 13-05	Ecodistrict Feasibility and Incentives		Melody Tovar 730-7808
2/26/2013	11/19/2013	1	DPS 13-01	Develop Plan to Address Traffic Flow and Parking Impacts from Future 49ers Stadium		Dayton Pang 730-7139
TBD*	TBD*	1	DPW 13-15	Protecting Burrowing Owl Habitat on City Facilities	TBD*	Scott Morton 730-7596
7/1/2013	9/24/2013*	2	DPW 13-11	Community Solar Array System		Manuel Pineda 730-7426
2/4/2013	7/23/2013	3	DPW 13-14	Feasibility of Establishing Additional Dog Parks and Alternatives in Sunnyvale's Park System		Scott Morton 730-7596
TBD*	TBD*	4	DPW 13-10	Pilot Bicycle Boulevard Project on East-West and North-South Routes		Jack Whitthaus 730-7330
7/1/2013	11/19/2013*	5	DPW 13-13	Feasibility of Establishing a Community Animal Farm for Children at the Sunnyvale Landfill		Manuel Pineda 730-7426

*Pending Budgetary Approval

Study Issues Priorities List by Department

ATTACHMENT A

New - Below the line
(none)

Continuing

Planned Completion Date	Number	Title	Lead Manager
5/21/2013	CDD 11-07C	Comprehensive Sign Code Revisions	Trudi Ryan 730-7435
4/2014	CDD 10-06C	Toolkit for Commercial/Residential Mixed Use Development	Trudi Ryan 730-7435
9/2014	CDD 08-11C	Preparation of Peery Park Specific Plan	Trudi Ryan 730-7435
12/10/2013*	ESD 12-04C	Community Solar Program	Melody Tovar 730-7808
12/2014*	ESD 12-01C	Community and Operational Greenhouse Gas Inventory	Melody Tovar 730-7808
5/21/2013	ESD 09-14C	Joint Powers Authority (JPA) Approach to Countywide Recycling & Waste Reduction Programs and Services	Mark Bowers 730-7421
TBD	OCM 10-04C	Civic Center Buildings: Renovate, Replace, or Relocate?	Robert Walker 730-7458

*Pending Budgetary Approval

2013 Council Study Issue

ESD 13-01 Power Purchase Agreements for Alternative Energy Allocation

Lead Department Environmental Services

History 1 year ago None 2 years ago None

1. What are the key elements of the issue? What precipitated it?

This study was proposed by the Sustainability Commission. The recommendation is for a study to evaluate the City's participation in a Power Purchase Agreement (PPA) to acquire alternative energy on City owned or controlled facilities. A PPA is an agreement with an alternative energy provider that sees the installation of alternative energy at no capital, operation or maintenance cost to the City. The City would then consume the power generated by the system at a predetermined, set rate and any excess would belong to the PPA provider to sell on the open market.

In order to evaluate the viability and participate in a PPA, the City must perform site surveys to determine the alternative energy potential of a site. Site surveys can be submitted to PPA group buys that pool sites in order to increase the financial benefit to participating sites due to aggregation. Additionally, site surveys would facilitate a comparison between a PPA and the City self-financing an alternative energy system.

2. How does this relate to the General Plan or existing City Policy?

Policy 3.5.1 ENERGY

POLICY PURPOSE:

The City of Sunnyvale finds that the preservation of natural resources through the use of energy efficient activities is of great importance to the citizens and businesses of Sunnyvale.

It is the purpose of this Energy Policy to:

- Promote economic development
- Maintain a healthy environment
- Maximize limited natural resources
- Encourage alternative forms of transportation
- Encourage cost reduction in City operations

POLICY STATEMENT:

It is the policy of the City of Sunnyvale that the City will:

- Minimize energy consumption in City operations
- **Promote the development of alternative energy resources and support the enhancement of existing technologies**
- Provide for efficient vehicular movement on City streets
- Promote alternative modes of transportation to the single-occupant gasoline powered automobile such as mass transit, carpooling, bicycling and walking
- Use energy efficient street light and traffic signal systems
- Reduce energy consumption through Land Use and Community Design Policies
- **Utilize alternative energy sources at the Sunnyvale Water Pollution Control Plant**
- **Support installation of cost-effective energy efficiency measures in municipally owned buildings and facilities**
- Support Federal, State, and other Local agency energy-related legislation when consistent with

this policy

- Support efforts to provide affordable, reliable, diverse, safe, and environmentally acceptable power to the citizens and businesses of Sunnyvale

3. Origin of issue

Board or Commission Sustainability Commission

4. Staff effort required to conduct study Moderate

Briefly explain the level of staff effort required

This study would require a moderate level of effort. A consultant would be required to perform site surveys of designated City sites. There are multiple examples and opportunities for the City to participate in a PPA and much of the work is accomplished through collaboration with the organizing agency and the PPA service provider.

5. Multiple Year Project? No Planned Completion Year 2014

6. Expected participation involved in the study issue process?

Does Council need to approve a work plan? No
Does this issue require review by a Board/Commission? Yes
If so, which? Sustainability Commission
Is a Council Study Session anticipated? No

7. Briefly explain if a budget modification will be required to study this issue

Amount of budget modification required 50000

Explanation

The budget estimated for this project is based on the cost of performing site surveys at City properties. It is estimated that a site survey costs about \$2,500 per site. Approximately 20 undetermined utility sites could be surveyed as part of this study and the location of these sites would ultimately be determined by staff. A limited amount of the cost would be a result of staff time during the procurement process. Funding for this study would come from Utility Funds.

8. Briefly explain potential costs of implementing study results, note estimated capital and operating costs, as well as estimated revenue/savings, include dollar amounts

Are there costs of implementation? Yes

Explanation

The cost of implementing this study is directly related to the cost of performing site surveys. In order to participate in a PPA, sites must be surveyed in order to be eligible. The cost savings from a PPA is dependent on the size of the installation, size of the group buy and the alternative energy source implemented. On average, a PPA can yield a 15-30% energy cost savings per year. The typical term of a PPA is 20 years with options to purchase the system outright, typically after 7 years. There are no capital, operating or maintenance costs associated with a PPA. Those costs are the responsibility of the system provider who is guaranteed the City purchases the power generated at the negotiated price and any excess power is the possession of the system provider to sell on the open market. There may be minor costs associated with staff time to organize and administer a PPA.


9. Staff Recommendation

Staff Recommendation Support

If 'Support', 'Drop' or 'Defer', explain

Staff supports this study. A PPA represents a viable option to promote and use alternative energy with no upfront capital, operating or maintenance costs. The City also benefits from the reduction of greenhouse gases in the community. Due to the fixed prices of energy provided by a PPA, the City can predict energy costs for a minimum of 20 years into the future, based on the PPA agreement. Through the study, the City will also have the information necessary to evaluate whether it should pursue a PPA or to self-finance because the return on investment is within the City's parameters.


Reviewed by



Department Director Date

11-13-12

Approved by



City Manager Date

11-13-12

ESD 13-05 Ecodistrict Feasibility and Incentives

Lead Department Environmental Services

History 1 year ago None 2 years ago None

1. What are the key elements of the issue? What precipitated it?

An Ecodistrict is a neighborhood or district with a broad commitment to accelerate neighborhood-scale sustainability. Ecodistricts commit to achieving ambitious sustainability performance goals, guiding district investments and community action, and tracking the results over time. The aim of an Ecodistrict is to integrate objectives of sustainable development and planning and reduce the ecological footprint of a project.

This study issue would determine the feasibility of the Ecodistrict concept in Sunnyvale. The study would also identify and make recommendations for incentives the City can offer developers to implement strategies for enhancing neighborhood sustainability, such as energy and water management systems, green streets, and resource conservation, similar to how the City provides FAR incentives for LEED.

2. How does this relate to the General Plan or existing City Policy?

General Plan

Policy CC-1.4

Support measures which enhance the identity of special districts and residential neighborhoods to create more variety in the physical environment. (Previously Community Design Policy A.3)

Policy CC-1.4a

Encourage diversity and develop programs to emphasize the unique features of special districts

Policy CC-3.1

Place a priority on quality architecture and site design which will enhance the image of Sunnyvale and create a vital and attractive environment for businesses, residents and visitors, and be reasonably balanced with the need for economic development to assure Sunnyvale's economic prosperity (Previously Community Design Policy C.1)

Policy CC-3.2

Ensure site design is compatible with the natural and surrounding built environment. (Previously Community Design Policy C.2)

Policy LT-1.11

Protect regional environmental resources through local land use practices. (Previously LUTE Policy R1.11)

Policy LT -2.1

Recognize that the City is composed of residential, industrial and commercial neighborhoods, each with its own individual character; and allow change consistent with reinforcing positive neighborhood values. (Previously LUTE Policy C1.1)

3. Origin of issue

Council Member(s) Martin-Milius/Griffith

4. Staff effort required to conduct study Major

Briefly explain the level of staff effort required

This study would require significant staff time to complete. The Ecodistrict concept is a fairly new and emerging concept with limited examples of implementation. Due to staff expertise and workload, it is anticipated that a consultant would be necessary to complete this study.

5. Multiple Year Project? Yes **Planned Completion Year**

6. Expected participation involved in the study issue process?

Does Council need to approve a work plan? No

Does this issue require review by a Board/Commission? Yes

If so, which? Board of Building Code Appeals,
Heritage Preservation Commission,
Planning Commission, Sustainability
Commission

Is a Council Study Session anticipated? No

7. Briefly explain if a budget modification will be required to study this issue

Amount of budget modification required 50000

Explanation

This study would in all likelihood require the services of an outside consultant. Depending on the scope of the study, it is anticipated that the cost to identify the feasibility for Sunnyvale and level of incentives necessary for a developer to implement an Ecodistrict would be in the ballpark of \$50,000. Funding would likely be from the General Fund.

8. Briefly explain potential costs of implementing study results, note estimated capital and operating costs, as well as estimated revenue/savings, include dollar amounts

Are there costs of implementation? Yes

Explanation

Capital and operating costs could vary considerably. It is likely that options will be identified as a result of this study that will require additional, substantial funding, as well as operating costs in future years to implement the Ecodistrict concept. The implementation costs would be incurred through staff time to develop guidelines for the Ecodistrict strategy and unknown capital and operating costs associated with ongoing implementation and support if the City is an active participant in the strategy. The impact of this study would be realized in potential greenhouse gas reductions as a result of the sustainability measures implemented. This study would support measures identified in the Climate Action Plan, General Plan and Land Use and Transportation Element. Costs associated with the implementation of this study issue would also be based on the incentives identified. Costs may be monetary or in the form of deviations from current development requirements, depending on the outcome of the study.

9. Staff Recommendation

Staff Recommendation Defer

If 'Support', 'Drop' or 'Defer', explain

Staff recommends deferring this study issue pending the outcome of the Climate Action Plan (CAP) and Land Use and Transportation Element (LUTE). The impact of implementing the CAP and LUTE is not clear. Staff believes it would be prudent to take up this study issue after their implementation when staff has the ability to more fully evaluate their impact on staff time and resources.

Reviewed by

Approved by



Department Director

10-15-12

Date



City Manager

10-16-12

Date

2013 Council Study Issue

DPW 13-10 Pilot Bicycle Boulevard Project on East-West and North-South Routes

Lead Department Public Works

History 1 year ago None 2 years ago None

1. What are the key elements of the issue? What precipitated it?

This study would develop a plan for construction of north-south and east-west bicycle boulevards in two Sunnyvale corridors as a pilot project for evaluation of the impact of bicycle boulevard treatments. Roadway operations, maintenance, emergency vehicle access, community acceptance, and effectiveness for encouraging bicycling and improving bicycle safety could be potential evaluation measures. The outcome of the study would be consideration by the City Council of a pilot project to construct and evaluate bicycle boulevards.

2. How does this relate to the General Plan or existing City Policy?

LT-5.5d Maximize the provision of bicycle and pedestrian facilities.

3. Origin of Issue

Board or Commission Bicycle and Pedestrian Advisory Commission

4. Staff effort required to conduct study Major

Briefly explain the level of staff effort required

Work with BPAC to identify study corridors and design concepts, conduct neighborhood public outreach

5. Multiple Year Project? Yes **Planned Completion Year** 2014

6. Expected participation involved in the study issue process?

Does Council need to approve a work plan? No

Does this issue require review by a Board/Commission? Yes

If so, which? Bicycle and Pedestrian Advisory Commission

Is a Council Study Session anticipated? No

7. Briefly explain if a budget modification will be required to study this issue

Amount of budget modification required 60000

Explanation

Consultant services to design bike boulevard concepts and conduct community outreach efforts.

8. Briefly explain potential costs of implementing study results, note estimated

capital and operating costs, as well as estimated revenue/savings, include dollar amounts

Are there costs of implementation? Yes

Explanation

This study could result in the approval of new capital projects. Depending upon the length of the bicycle boulevard corridors and the number of features incorporated into the project concepts, costs of a capital project could reach hundreds of thousands of dollars.

9. Staff Recommendation

Staff Recommendation Support

If 'Support', 'Drop' or 'Defer', explain

Staff recommends a support position subject to grant funding opportunities available for consulting services.

Reviewed by

Kent Steffens

Department Director

10-5-12

Date

Approved by

[Signature]

City Manager

10-9-12

Date

2013 Council Study Issue

DPW 13-11 Community Solar Array System

Lead Department Public Works

History 1 year ago None 2 years ago None

1. What are the key elements of the issue? What precipitated it?

The study will examine whether there is any benefit for the City to construct a large solar array and sell shares in the project to community members.

This Issue came forward in 2012 as part of study issue ESD 12-04 *Community Solar Program* that was initiated by the Sustainability Commission. At the 2012 Budget and Study Issues Workshop, Council directed staff to remove the solar array system portion, section "B" of ESD 12-04 and combine it with study issue DPW 10-09 *Reliable Electrical Power Options*. Council felt the two issues were related and could be accomplished more efficiently under one study.

DPW 10-09 was not funded for study in 2012. However, significant progress by PG&E was made to address the key elements of DPW 10-09 (power reliability issues in the Moffett Park area). Therefore, study issue DPW 10-09 is recommended by staff to "Drop" for 2013. The feasibility study of a community solar array system is before Council as a stand alone study issue so that Council may consider and rank separately.

2. How does this relate to the General Plan or existing City Policy?

Council Policy 1.1.9 Sustainable Development and Green Buildings

3. Origin of issue

Board or Commission Sustainability Commission

4. Staff effort required to conduct study Moderate

Briefly explain the level of staff effort required

Staff would work closely with a consultant firm needed to study the feasibility of a City owned and operated solar array.

5. Multiple Year Project? No **Planned Completion Year** 2013

6. Expected participation involved in the study issue process?

Does Council need to approve a work plan? No

Does this issue require review by a Board/Commission? Yes

If so, which? Sustainability Commission

Is a Council Study Session anticipated? No

7. Briefly explain if a budget modification will be required to study this issue

Amount of budget modification required 15000

Explanation

Consultant services would be needed to study the feasibility of a City or third party owned and operated solar array, including sight location, capital costs, operating cost, associated logistics, legal and regulatory issues.

8. Briefly explain potential costs of implementing study results, note estimated capital and operating costs, as well as estimated revenue/savings, include dollar amounts

Are there costs of implementation? Yes

Explanation

Construction and operation of a solar array would require a large capital outlay and ongoing operating cost. Cost could potentially be covered by the sale of shares to community members and would be based on the buy-in share price offered to the community. The study would prepare a cost recovery analysis to determine if the idea is economically viable.

9. Staff Recommendation

Staff Recommendation Support

If 'Support', 'Drop' or 'Defer', explain

Implementing a solar power system would reduce greenhouse gas emissions and has the potential to reduce long-term operating expenses for the City and other investors.

Reviewed by

Kent Stephens

Department Director

10-19-12

Date

Approved by

Steph

City Manager

10-22-12

Date

2013 Council Study Issue

DPW 13-13 Feasibility of Establishing a Community Animal Farm for Children at the Sunnyvale Landfill.

Lead Department Public Works

History **1 year ago** None **2 years ago** None

1. What are the key elements of the issue? What precipitated it?

This study issue was proposed by Council member Davis. The study would examine the general feasibility and costs associated with establishing a community venture featuring a venue where children from surrounding schools can come to a farm-like setting to interact with animals in a nurturing and learning environment.

It would specifically explore the feasibility of allowing Animal Assisted Happiness (AAH), a 501(C)(3) non-profit organization, leasing portions of "Recycle Hill" and "West Hill" at the Sunnyvale Landfill for the purpose of locating its operation and providing services. AAH is currently located in Morgan Hill and desires to relocate to Sunnyvale so that it is strategically positioned to provide services in Santa Clara County. Its mission is to serve children and adults with special needs through therapeutic animal interaction services. AAH has developed a proposal for the leasing and improvement of portions of the landfill and the operation of its programs. Phase I of the proposal calls for temporary use of "Recycle Hill" and includes the installation of perimeter fencing on the west side of the site, portable stalls for animals and portable buildings for the storage of supplies. At this stage only "small" animals would be used, such as miniature horses, pot belly pigs, dwarf goats and other smaller species. Phase II involves long-term improvements to "West Hill" including fencing, storage barn, round pens, riding arena, animal barns, office building, pasture, utilities and a parking lot. Programs would utilize small and large animals including horses. AAH submitted a proposal to the City in 2010 and was told that the topic was not a priority for study due to City resource issues.

The Sunnyvale Landfill was certified "closed" in 1994. Post-closure use of the landfill is governed by a State-approved Post-closure Maintenance Plan. Unlike the current pedestrian, cycling and bird watching uses at the landfill, the proposed use by AAH is not presently contemplated by this plan. Thus, implementing the AAH proposal would require (in addition to negotiation of a lease document) regulator approval of a revision of the Post-closure Plan and possibly interactions and approvals from the Regional Water Quality Control Board and Bay Area Air Quality Management District.

It should be noted that the Public Works Department (Parks Division) is planning to work with the Environmental Services Department (Solid Waste Division) on long range planning for recreational use of the landfill. In 2009, Council directed the Department of Community Services and Department of Public Works to work together to develop a long-term plan for the recreational use of the West Hill, Recycle Hill and South Hill portions of the landfill (RTC 09-183). At this point this broader study of future uses of the landfill has not been scheduled.

2. How does this relate to the General Plan or existing City Policy?

General Plan Goal LT-8 "Adequate and Balanced Open Space". Provide and maintain adequate and balanced open space and recreation facilities for the benefit of maintaining a healthy community based on community needs and the ability of the city to finance, construct, maintain and operate these facilities now and in the future.

General Plan Goal LT-9 "Regional Approach to Open Space". A regional approach to providing and preserving open space and providing open space and recreational services, facilities and amenities for the broader community.

Municipal Code 9.62.070 Conduct-Prohibited acts. No person in a park shall: (e)Lead, ride, drive or let loose any cattle, horse, mule, goat, sheep, swine, dog or fowl of any kind; provided that this shall not apply to dogs when led by a cord or chalg, not more than six feet long.

3. Origin of issue

Council Member(s) Davis, Spitaleri

4. Staff effort required to conduct study Moderate

Briefly explain the level of staff effort required

Staff from the departments of Public Safety, Public Works, Community Development and Environmental Services would need to collaborate to determine the feasibility of this proposal with regard to; local, state and federal regulations governing the use of landfills, long range planning for the use of the landfill and municipal code restrictions concerning farm animals in parks. Environmental Services Department staff should complete a master plan for the landfill before considering its use for this proposal.

5. Multiple Year Project? Yes **Planned Completion Year**

6. Expected participation involved in the study issue process?

Does Council need to approve a work plan? No
Does this issue require review by a Board/Commission? Yes
If so, which? Parks and Recreation Commission,
 Planning Commission
Is a Council Study Session anticipated? No

7. Briefly explain if a budget modification will be required to study this issue

Amount of budget modification required 10000

Explanation

Cost is estimated for a consultant to develop a master plan for the landfill. The base cost of this study is approximately \$100,000. The incremental cost to include the AAH proposal as an additional alternative is approximately \$10,000.

8. Briefly explain potential costs of implementing study results, note estimated capital and operating costs, as well as estimated revenue/savings, include dollar amounts

Are there costs of implementation? Yes

Explanation

Leasing of the land could generate revenue but there may be costs related to landfill improvements and their use including utilities, regulatory requirements and secondary costs caused by increased use of the site.

9. Staff Recommendation

Staff Recommendation Defer

If 'Support', 'Drop' or 'Defer', explain

Defer until a master plan for the landfill is completed. Staff acknowledges that the AAH proposal

could be an appropriate and valuable use of the landfill property. However, in considering the AAH proposal the City should consider other potential uses of the property. Sports fields or other active recreation uses could be suitable for the landfill property and have not been studied at this point. This proposal which leases the land to a specific private group would also be best considered with an open competitive process. If the City determined the property was available for lease for recreational purposes, shouldn't it make the property available through a competitive request for proposal process? Decisions about the landfill property will inevitably have a long-lasting effect. Changing the current use of the landfill involves an update to the City's landfill post-closure plan which would require State approval. Once a use is established it will likely be there for many years even if other civic uses of the property were identified at a later point.

Reviewed by

Kurt Steffens

Department Director

11-8-12

Date

Approved by

Gary Lunde

City Manager

11-8-12

Date

2013 Council Study Issue

DPW 13-15 Protecting Burrowing Owl Habitat on City Facilities

Lead Department Public Works

History 1 year ago None 2 years ago None

1. What are the key elements of the issue? What precipitated it?

This Study was proposed by Vice Mayor Whittum and would examine the general need, feasibility and any costs associated with protecting the burrowing owl habitat on City facilities.

Historically, the habitat for burrowing owls in Sunnyvale has been generally located at the north end of the city on both city and Santa Clara County property. The areas on city-owned land include the Water Pollution Control Plant (WPCP), Landfill and adjacent levees. County owned property includes the Twin Creeks Softball Complex and Baylands Park that is operated and maintained by Sunnyvale. Baylands Park opened in 1994 and contains 105 acres of seasonal wetlands that are not accessible to the public and contain mitigated areas dedicated to the protection of several species of animals including the salt marsh harvest mouse and burrowing owls. In conjunction with the Army Corps of Engineers, 3 permanent owl nesting mounds were built in 1995 in a mitigated area and populated with pairs of owls that the California Department of Fish and Game relocated from a local site that was being developed by Cisco Corporation. Also in 1994, Sunnyvale constructed improvements of the open space at Fairwood School by agreement with the Sunnyvale School District. During construction a burrowing owl was sighted at the park and the State of California required a burrowing owl nesting mound be built as a habitat protection measure. Unfortunately no owls have been sighted at this location since 1995.

The City makes special efforts to make the closed Sunnyvale Landfill hospitable to burrowing owls. The Environmental Services Department, along with assistance from a biologist under City contract, monitors the number and location of owls at the landfill and WPCP. The biologist makes recommendations to staff on how, when and where to carry out various activities so as to provide an attractive habitat for the owls.

Since 1998 there have been 22 nest burrows documented by city staff and an environmental consultant working for the City. They were distributed in the following amounts; 5 at the Landfill (West Hill), 5 at the WPCP, 3 at Twin Creeks and 9 at Baylands Park. Although some of the burrows remain intact, including the artificial mounds in the mitigated area at Baylands Park, the last successful documented nesting pairs of owls were at Baylands Park in 2001 and the WPCP in 2004. Sightings of burrowing owls in these areas reached a low point of a single sighting in 2008 and have steadily increased since that time with 16 sightings recorded in 2012.

The Department of Public Works/Parks Division has a wildlife and habitat management plan for all areas maintained by the City including Baylands Park, that provides for the protection of wildlife habitats including those used by burrowing owls. This plan is implemented in conjunction with the Department of Environmental Services and provides guidance for maintaining the existing natural and man-made (nesting mounds) habitats and best management and maintenance practices to accomplish that goal. The plan is also utilized at Fairwood School currently and any other sites that burrowing owls may be sighted at in the future. In addition there is a wildlife and habitat management plan for the city's two golf courses (although no burrowing owl sightings have ever been reported by staff at either course) that has been certified by Audobon International as part of their Wildlife International Cooperative Sanctuary Program.

This study would determine the extent of the burrowing owl habitat in Sunnyvale including a review of City-owned property at the landfill and wastewater treatment plant. It would evaluate the efficacy of the existing wildlife and habitat management plans and provide guidance for any additional efforts, and their related costs, that may be desired to provide additional burrowing owl habitat protection beyond the City's current programs.

2. How does this relate to the General Plan or existing City Policy?

General Plan Policy LT-8.2. Adopt management, maintenance and development practices that minimize negative impacts to the natural environment, such as supporting and enforcing the integrated pest management system; and landscaping in ways which minimize the need for water.

3. Origin of Issue

Council Member(s) Whittum, Martin-Milius

4. Staff effort required to conduct study Moderate

Briefly explain the level of staff effort required

Staff from the departments of Public Works and Environmental Services would need to collaborate with California State Fish and Game and a consultant specializing in burrowing owl habitats to determine what additional efforts could be made for habitat protection and estimate related costs.

5. Multiple Year Project? Yes **Planned Completion Year**

6. Expected participation involved in the study issue process?

Does Council need to approve a work plan? No
Does this issue require review by a Board/Commission? Yes
If so, which? Parks and Recreation Commission
Is a Council Study Session anticipated? Yes

7. Briefly explain if a budget modification will be required to study this issue

Amount of budget modification required 0

Explanation

The cost for the study is estimated at \$25,000 and would be contingent on grant funding. Cost is for a consultant to inspect and monitor habitat, evaluate current wildlife and habitat management plans and provide guidance on needed plan and habitat improvements and their related costs. However, staff does not expect such a study to find a need for significant change to the current habitat management policies and practices.

8. Briefly explain potential costs of implementing study results, note estimated capital and operating costs, as well as estimated revenue/savings, include dollar amounts

Are there costs of implementation? Yes

Explanation

Capital costs to construct or protect habitats are undetermined and could vary widely depending upon their number, size and complexity. Operating costs may increase depending upon the improvements.

9. Staff Recommendation

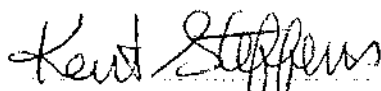
Staff Recommendation Support

If 'Support', 'Drop' or 'Defer', explain

Staff recommends "support", contingent on grant funding.

Sunnyvale currently has wildlife and habitat management plans in place to ensure that burrowing owl habitats are adequately protected and maintained while all applicable laws are followed. The Parks Division has an inclusive policy for volunteers and would welcome any assistance from the Santa Clara Valley Audobon Society and its members or any other persons interested in helping to implement Sunnyvale's wildlife management program, including habitat protection. All potential activities proposed by the study issue request are consistent with current policies and operating practices. Staff supports considering enhancements to the current program if grant funding can be secured.

Reviewed by



Department Director

1-15-13

Date

Approved by



City Manager

1-15-13

Date

2012 Council Study Issue

ESD 12-01 Community and Operational Greenhouse Gas Inventory

Lead Department Environmental Services

History 1 year ago None 2 years ago None

1. What are the key elements of the issue? What precipitated it?

This study issue was initiated by the Sustainability Commission. Based on a recommendation from staff, it is now the combination of two study issues proposed by the Sustainability Commission to recommended the 1) study a method for tracking of all forms of energy and water use and recovery across City operations utilizing existing City resources to the extent practicable and 2) set up a process to perform a Community Greenhouse Gas (GHG) Inventory annually.

This study would consider options to accurately track and report data necessary to complete a greenhouse gas emissions inventory, of which energy and water are major components. It is appropriate to combine these study issues because the tool to collect information for a Community GHG would also support Operational data collection. The approach would also support the Climate Action Plan (CAP) goals and actions, and allow centralized data collection for direct reporting and measurement in relation to the CAP.

A number of cities and organizations track community and operational data necessary for GHG inventories using specialized software and/or in-house personnel. This study would identify in more detail:

- Current energy and water tracking procedures across operations
- Existing policies regarding City energy and water use
- Computer software programs that could provide consolidated, centralized data collection and reporting
- Various options regarding existing capabilities vs. external options to track this data and related costs.
- Current baseline information which the City can use to track progress in the future

2. How does this relate to the General Plan or existing City Policy?**Policy 3.1.1 Water Resources — Goals, Policies and Action Strategies**

GOAL A: Water Supply – Acquire and manage water supplies so that existing and future reasonable demands for water, as projected in the 20-year forecast, are reliably met.

Policy A.1: Manage water supply to meet demands for potable water through the effective use of water supply agreements.

GOAL B: Water Conservation – Promote more efficient use of the City's water resources to reduce the demands placed on the City's water supplies

Administrative Policy Manual Chapter 6 - Facilities & Equipment Article 4

Section 1. Purpose. To reduce the level of energy consumption at City owned facilities or by City operated equipment, where possible, for conservation of energy related resources.

Council Policy 3.5.1 - Energy

It is the policy of the City of Sunnyvale that the City will:

- Minimize energy consumption in City operations
- Promote the development of alternative energy resources and support the enhancement of existing technologies
- Provide for efficient vehicular movement on City streets
- Promote alternative modes of transportation to the single-occupant gasoline powered automobile such as mass transit, carpooling, bicycling and walking
- Use energy efficient street light and traffic signal systems
- Reduce energy consumption through Land Use and Community Design Policies
- Utilize alternative energy sources at the Sunnyvale Water Pollution Control Plant
- Support installation of cost-effective energy efficiency measures in municipally owned buildings and facilities
- Support Federal, State, and other Local agency energy-related legislation when consistent with this policy
- Support efforts to provide affordable, reliable, diverse, safe, and environmentally acceptable power to the citizens and businesses of Sunnyvale

Policy 3.7.1 Air Quality — Goals, Policies and Action Statements

Goal 3.7A. Improve Sunnyvale's Air Quality and reduce the exposure of its citizens to air pollutants.

Goal 3.7C. Make a contribution towards improving regional air quality.

Policy 1.1.7 Environmental Quality Regulations

POLICY PURPOSE:

The California Environmental Quality Act of 1970, as amended, ("CEQA") requires cities and other units of local government to adopt objectives, criteria and procedures for the evaluation of projects and the preparation of environmental impact reports.

Policy 7.2.1 Community Engagement — Goals, Policies and Action Strategies

GOAL A: ACHIEVE A COMMUNITY IN WHICH ALL COMMUNITY MEMBERS ARE WELL INFORMED ABOUT LOCAL ISSUES, CITY PROGRAMS AND SERVICES.

U.S. Mayors' Climate Protection Agreement - endorsed by City Council in September, 2007 (RTC 07-301):

- Strive to meet or beat the Kyoto Protocol targets in their own communities, through actions ranging from anti-sprawl land-use policies to urban forest restoration projects to public information campaigns;
- Urge their state governments, and the federal government, to enact policies and programs to meet or beat the greenhouse gas emission reduction target suggested for the United States in the Kyoto Protocol -- 7% reduction from 1990 levels by 2012; and
- Urge the U.S. Congress to pass the bipartisan greenhouse gas reduction legislation, which would establish a national emission trading system

3. Origin of issue

Board or Commission Sustainability Commission

4. Staff effort required to conduct study Moderate

Briefly explain the level of staff effort required

A consultant could be utilized to identify the necessary resources and scope of data to conduct a GHG inventory. This would reduce the amount of staff time to research what is available and the most efficient systems for data collection tools. Staff would evaluate the options provided by the consultant and initiate the RFP process which would facilitate the City's study. Since there is significant competition in this field the RFP process would likely yield proposals that include capabilities, capital and operating costs associated with resource tracking and providing the City the information necessary to decide further action.

5. **Multiple Year Project?** No **Planned Completion Year** 2012

6. **Expected participation involved in the study Issue process?**

Does Council need to approve a work plan?	No
Does this issue require review by a Board/Commission?	Yes
If so, which?	Sustainability Commission
Is a Council Study Session anticipated?	No

7. **Briefly explain if a budget modification will be required to study this issue**

Amount of budget modification required 30000

Explanation

Financing is required for consultant services to identify software options, data collection scope and evaluate the feasibility of the options. \$30,000 to be appropriated from grant funds received.

8. **Briefly explain potential costs of implementing study results, note estimated capital and operating costs, as well as estimated revenue/savings, include dollar amounts**

Are there costs of implementation? Yes

Explanation

Staff does not have the tools to collect and monitor Community GHG measures. This study would identify the potential capital and operating costs incurred by the City if it were to conduct a greenhouse gas inventory annually. Various options and the costs associated with the purchase of an off-the-shelf or customized GHG tracking tool and operating expenses would be determined for ongoing staff support based on the identified option. The study would also identify any ancillary expenses including licensing and subscription fees, service agreements or other costs required for ongoing support to implement the study recommendation. Cost savings may be realized through the capacity of the City to conduct its own GHG analysis and avoid hiring a consultant to conduct the analysis in the future. Some savings may also be realized by having an increased ability to identify and target energy and cost savings opportunities identified through the tool. Costs may be reduced or offset through an RFP process. There are many vendors providing services related to this area who could submit proposals identifying the scope and cost of various GHG Inventory options.

9. **Staff Recommendation**

Staff Recommendation Support (Subject to grant funding)

If 'Support', 'Drop' or 'Defer', explain

Staff supports the study contingent on grant funding. The study facilitates the City's efforts to evaluate data necessary to show compliance with Climate Action Plan goals and policies facilitating the CEQA streamlining process. By identifying the appropriate options the

City can also target areas that will achieve the greatest level of impact for cost savings and greenhouse gas reductions. The two original study issues have been combined because the data sets are similar, if not identical for each of the studies. It would therefore make more sense to identify one tool that could achieve the goals of both study issues. Staff also recommends that this study be conducted after the adoption of the CAP, since the CAP policies will better define the data collection needs of the tool.

Reviewed by



Department Director

11-7-11

Date

Approved by



City Manager

11-8-11

Date

2012 Council Study Issue

ESD 12-04 Community Solar Program

Lead Department Environmental Services

History **1 year ago** None **2 years ago** None

1. What are the key elements of the issue? What precipitated it?

This study issue was initiated by the Sustainability Commission to examine whether there is any benefit for the City to sponsor a community solar program for Sunnyvale residents.

While there are multiple options for such a program, the study would examine the following two options: A) A volume buying program open to community members who choose to join a pool to take advantage of volume buying discounts for solar technology. Volume discounts and savings are generally based on the size of the pool of participants, the more participants in the pool, the greater the discount; or B) The City would construct a large solar array and sell shares in the project to community members.

Many communities have adopted Community Solar Programs at various different levels. Some provide a financing mechanism, like the City of Berkeley's Berkeley First Program, while others have provided different resources including education, outreach and non-monetary support to encourage solar energy use in the community.

2. How does this relate to the General Plan or existing City Policy?

Policy 1.1.9 Sustainable Development and Green Buildings

This policy is designed to encourage sustainable development throughout the City of Sunnyvale, to provide education and information to the community, and to serve as an acknowledgement by the City Council of the importance of sustainable development concepts and practices.

POLICY STATEMENT

It is the policy of the City to encourage new and remodeled development within the City to incorporate sustainable design principles in the following disciplines:

- Sustainable Sites
- Water Efficiency
- Energy and Atmosphere Materials and Resources
- Indoor Environmental Quality

The City of Sunnyvale adopts the following policy statements in recognition of the importance of sustainable development:

Private Development

1. Provide education and outreach to residents, businesses, and development community.
2. New residential construction shall be encouraged to use the Alameda County Waste Management Authority's Home Remodeling: Green Building Guidelines for green building design and construction techniques.
3. Provide incentives for industrial/office development to incorporate green building design practices.

Policy 2.3.1 Housing and Community Revitalization – Goals and Policies

Neighborhood Quality

Goal F- Maintain sustainable neighborhoods with quality housing, infrastructure and open space that fosters neighborhood character and the health of residents.

- Policy F.6 Encourage use of sustainable and green building design in new and existing housing.

3. Origin of issue

Board or Commission Sustainability Commission

4. Staff effort required to conduct study Moderate

Briefly explain the level of staff effort required

The level of staff support would be moderate. A consultant will be necessary to study the options and feasibility of a volume buying program or the sale of shares in a City owned and operated solar array. The study will address the costs and logistics associated with these program options, including the legal, financial, regulatory and implementation issues that may result from the City's sponsorship of either option.

5. Multiple Year Project? No **Planned Completion Year** 2013

6. Expected participation involved in the study issue process?

Does Council need to approve a work plan? No
Does this issue require review by a Board/Commission? Yes
If so, which? Sustainability Commission
Is a Council Study Session anticipated? No

7. Briefly explain if a budget modification will be required to study this issue

Amount of budget modification required 20000

Explanation

Financing is required for consultant resources to complete the study. Staff will explore grant funding opportunities. \$20,000 to be appropriated from grant funds received.

8. Briefly explain potential costs of implementing study results, note estimated capital and operating costs, as well as estimated revenue/savings, include dollar amounts

Are there costs of implementation? Yes

Explanation

The cost of implementation will vary based on the selected option. Volume buying programs for residents currently exist in the marketplace. Costs associated with the City sponsoring a program may include the cost of outreach and education, level of agency sponsorship and whether the City would coordinate a RFP process and facilitate recruitment of participants. The actual costs would be identified by the study. The cost for the City to construct a solar array and sell shares to community members would require a large capital outlay. Costs could be recovered based on the buy-in share price offered to community member. A result of the study would be a cost recovery analysis for this type of program. An option that will also be explored is opportunities to offset the cost of implementing either program through external funding, including grants and public/private/nonprofit funding opportunities.

9. Staff Recommendation (Subject to Grant Funding)

Staff Recommendation Support

If 'Support', 'Drop' or 'Defer', explain

Staff supports this study contingent on grant funding. Community Solar Programs are becoming popular in many communities and there is an increased interest in solar power from commercial and residential interests. The City has made an effort to attract green businesses of which solar is a major component. This study is consistent with the City's goals and has the potential to positively impact the community environmentally, socially and economically. Grant funding in the solar industry is becoming increasingly available.

Reviewed by



Department Director

11-8-11

Date

Approved by



City Manager

11-11-11

Date

BUDGET SUPPLEMENT NO: 5

May 3, 2013

SUBJECT: Funding for Dispute Resolution Services

BUDGET SUPPLEMENT REQUEST SUMMARY

This supplement would provide one-time FY 2013/14 funding for dispute resolution and mediation services by an entity qualified to provide such services. The focus of this service is on tenant/landlord disputes, but other types of community disputes would also be accommodated to the extent possible. Should funding be approved, staff would work with Purchasing to issue a request for proposals for contract services. Approval of this request would allocate \$20,000 from the General Fund for this purpose.

BACKGROUND

For many years, the City funded dispute resolution services provided by an outside agency. These services were funded with General Funds. Most of the disputes handled were related to housing issues, primarily tenant/landlord disputes, however other types of cases were also handled, many of which were referred by Department of Public Safety staff, particularly in the Neighborhood Preservation Division, such as disputes between neighbors, or between residents and adjacent businesses. In 2009, a three-year services contract for these services ended. Staff then issued a request for proposals to select a provider to continue to provide these services, and received just one proposal from Project Sentinel, a non-profit agency that had been providing such services in the region for nearly forty years. However, at that time, Project Sentinel had some audit findings that prevented the agency from qualifying for a city contract. Shortly thereafter, the General Fund allocation for these services was discontinued during the 2010 budget reductions.

Since that time, and particularly in the last year or two, staff has received increasing number of requests from residents and other agencies for assistance with community disputes. Most of these requests relate to tenant/landlord disputes, due mainly to sharply increasing rents, with the remainder relating to disputes between other community members, such as between neighbors, resident/business issues, or issues with mobile home park managers and tenants. Although there is a community mediation program offered by the County of Santa Clara, in the last year or so they have reported to City staff that they do not have the capacity to handle the volume of calls they have been receiving in the past year or two from community members throughout the county.

EXISTING POLICY

General Plan, Housing Sub-Element

Goal E Promote equal housing opportunities for all residents, including Sunnyvale's special needs populations, so that residents can reside in the housing of their choice.

Policy E.1 Support the provision of fair housing services and tenant/landlord mediation to residents.

DISCUSSION

Sunnyvale has a long tradition of supporting tenant/landlord mediation and dispute resolution services to help local renters and landlords, as well as other community members, resolve disputes in an amicable manner, as much as possible. Some cases require the services of a professional attorney-mediator, which would also be provided if this proposal is approved. Administrative tasks, including: issuing a Request for Proposals in conjunction with Purchasing, management of the services contract, establishing performance goals and objectives for the contractor, approving a budget and compensation rates, and referring residents to the selected services provider, would be performed by staff in the Department of Community Development, Housing Division.

SERVICE LEVEL IMPACT

Council approval of this supplement would fund this program for FY 2013/14 only. Renewal may be considered by Council in subsequent years if the need for this service continues to exist. A professional dispute resolution agency or firm would have the capacity and expertise to provide specialized dispute resolution and mediation services that City staff does not have the ability to provide directly. City staff can continue to provide general referrals to affordable housing resources and various informational resources available online. The requested supplement would be targeted to the specialized, professional dispute resolution and mediation services that can be provided only by trained professionals, such as attorney mediators and/or conflict resolution specialists with expertise in tenant/landlord law and in general conflict resolution.

Approval of this budget supplement would result in an increased level of service to the community by providing dispute resolution services which are frequently requested by many residents, as well as some property owners and related agencies, such as Sunnyvale Community Services and the Tri-County Division of the California Apartment Association, as well as Neighborhood Preservation staff. To support this program, staff activities include: adding the selected service provider's contact information to the City's website, making printed referral materials for the public and staff, drafting the scope of work and contract, and processing reimbursement requests.

FISCAL IMPACT

This supplement proposes \$20,000 in total funding for FY 2013/14 only. Associated administrative costs would be absorbed by the Department of Community Development, Housing Division. This funding request may be brought to Council annually, or not, depending on the perceived level of need for this service, measured by the number of requests for service received by staff throughout the year. This annual process enables Council to allocate funding for the upcoming year's budget based on the current economic and financial environment, and the level of community need for this service.

ALTERNATIVES

1. Approve the budget supplement for \$20,000 to fund dispute resolution and mediation services, to be reviewed on an annual basis.
2. Approve a budget supplement for a different amount to fund dispute resolution services.
3. Do not approve a budget supplement to fund these services.
4. Other direction as provided by Council.

STAFF RECOMMENDATION

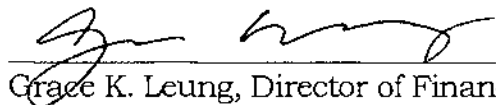
Staff recommends Alternative 1. Approve the budget supplement for \$20,000 to fund dispute resolution services to be provided by a qualified provider selected through a competitive bidding process, to be reviewed on an annual basis.

Reviewed by:



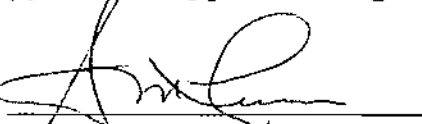
Hanson Hom, Director of Community Development
Prepared by: Suzanne Isé, Housing Officer

Reviewed by:


Grace K. Leung, Director of Finance

City Manager's Recommendation

- Approve Budget Supplement for funding
 Do Not Approve Budget Supplement for funding



Gary M. Luebbers
City Manager