# RECOMMENDED BUDGET AND RESOURCE ALLOCATION PLAN

d015 -

Fiscal Year 2013/2014 Twenty-Year Financial Plan

Volume I: Summary & Operating Budget

Budget Summary

#### **Revenue Sources:**

Reserves	\$12,545,6
Special Assessment	188,831
Sense of Place Fee	200,000
HOME Grant	295,000
Other Agencies Contributions	474,777
Community Development Block Grant	916,844
Fines and Forfeitures	1,125,936
SMaRT Station Revenues	1,231,020
Reimbursement from County	1,232,697
Interest Income	1,337,121
Federal Grants	1,505,966
Traffic Impact Fee	1,738,358
State Shared Revenues	1,818,104
Housing Mitigation Fee	2,000,000
Rents and Concessions	2,788,054
Recreation Service Fees	3,322,799
State Highway Users Tax (Gas Tax)	3,621,655
Golf and Tennis Fees	3,625,350
Park Dedication Fee	4,018,248
Miscellaneous Revenues	4,206,071
Other Taxes	4,258,300
Other Fees and Services	4,645,063
Franchise Fees	6,559,287
Permits and Licenses	6,871,518
Utility Users Tax	6,954,918
Workforce Investment Act Grant	7,400,000
Sale of Property	7,840,000
Transient Occupancy Tax	8,588,303
Wastewater Management Service Fees	27,322,979
Sales Tax	33,643,158
Water Supply and Distribution Fees	35,181,928
Refuse Collection and Disposal Service Fees	38,650,034

\$285,133,155

#### **Total Revenue Sources\***

\* Excludes internal service fund revenues.

#### **EXPENDITURES:**

Operating Budget:		
Office of the City Attorney		\$1,937,706
Office of the City Manager		\$4,139,741
Community Development Department	2 922 200	
Building Safety	2,823,399	
Planning Housing and CDBG Program	2,314,538 1,234,548	
Community Development Department Management	414,037	
Total Community Development Department	414,037	\$6,786,523
Total Community Development Department		\$0,780,525
NOVA Workforce Services Department		\$7,029,031
Finance Department		
Utility Billing	2,253,114	
Accounting and Financial Services	1,787,057	
Purchasing	1,256,691	
Treasury Services	1,073,702	
Financial Management and Analysis	968,855	
Budget Management	677,382	
Total Finance Department		\$8,016,800
Human Resources Department		\$3,576,685
Library and Community Services Department		
Arts and Recreation Programs and Operation of Recreation Facilities	8,240,695	
Library	8,074,706	
Youth, Family and Child Care Resources	1,077,569	
Total Library and Community Services Department		\$17,392,971
Public Safety Department		
Police Services	27,040,599	
Fire Services	26,636,206	
Public Safety Administrative Services	5,554,526	
Investigation Services	5,488,323	
Community Safety Services	3,555,860	
Communication Services	3,119,392	
Records Management and Property Services	1,965,845	
Fire Prevention Services	1,770,725	
Personnel and Training Services	1,616,379	
Total Public Safety Department		\$76,747,854

## **Operating Budget: (Continued)**

Public Works Department		
Neighborhood Parks and Open Space Management	8,801,206	
Pavement, Traffic Signs and Markings, Street Sweeping, and Roadside Easement	4,957,092	
Golf Course Operations	3,495,391	
Transportation and Traffic Services	1,985,115	
Street Tree Services	1,905,048	
Land Development - Engineering Services	1,141,053	
Street Lights	1,082,571	
Public Works Administration	711,215	
Concrete Maintenance	391,658	
Downtown Parking Lot Maintenance	64,668	
Total Public Works Department		\$24,535,017
Environmental Services Department		
Solid Waste Management*	33,320,606	
Water Resources	27,251,916	
Wastewater Management	10,153,625	
Regulatory Programs	2,141,670	
Sanitary Sewer Collection System	2,040,443	
Storm Water Collection System	455,979	
Total Environmental Department		\$75,364,238
Total Operating Budget**		\$225,526,565

\* Solid Waste Management includes the City's share of SMaRT Station operating expenditures.

\*\* Excludes internal service fund operating budget.

Projects Budget:	
Capital Projects	\$4,227,253
Special Projects	\$7,130,818
Infrastructure Projects	\$35,163,874
Outside Group Funding	\$274,300
Council Service Level Set-Aside	\$39,000
Project Administration	\$2,673,707
Total Projects Budget	\$49,508,952
Other Expenditures:	
Debt Service	\$7,182,908
Lease Payments	\$2,203,483
Equipment	\$604,124
Budget Supplements	\$107,123
Total Other Expenditures	\$10,097,638
Total Expenditures	\$285,133,155
Total Recommended Budget	\$285,133,155

Financial Plan -General Fund

# **GENERAL FUND**

The General Fund is used by the City to account for all financial resources except those required by law or practice to be accounted for in another fund. It supports many of the most visible and essential City services such as police, fire, road maintenance, libraries, and parks and open space maintenance. General government support functions are also included in this fund, and their costs are apportioned through the use of in-lieu fees to other City funds. Because the General Fund receives the preponderance of its revenue from taxes, it has been the most affected by voter-approved initiatives and State legislative actions. As a result of such action over the past two decades, revenues to the General Fund are significantly less than they would have otherwise been. Additionally, the state of the regional economy has a direct effect on the General Fund.

The General Fund has a very close relationship with several other funds. Those funds are the Youth and Neighborhood Services Fund, the Gas Tax Fund, the Internal Service Funds, the Capital Projects Fund, and the Infrastructure Renovation and Replacement Fund. In each case, the condition of these funds has a direct bearing on the General Fund because the General Fund is a significant source of financial support. The relationship between these various funds, where appropriate, will be discussed as a part of the General Fund, as well as in the review of each of these individual funds.

# General Fund Revenues

## Revenue Estimation Methodology

All revenue assumptions and projections are reviewed and revised each fiscal year. Further, considerable analysis is undertaken to identify the key elements that impact our major revenue sources so that the projection methodology is as reliable as possible over the long-term. Historical data underscores the fact that a significant swing in revenues can occur due to economic cycles, as these cycles have produced very different revenue yields to the City in a number of major categories. Projecting revenues based on the high point of the economic cycle could overstate the City's financial position significantly for future years and could result in spending patterns that cannot be sustained. Conversely, projecting revenues from the lowest point of the economic cycle could understate the long-term financial position of the City and cause unnecessary service reductions.

Each revenue source has its unique characteristics that have been used to make projections. In general, estimates of actual revenue and trend data for each major source are used to calculate projections for the next two years. For the balance of the financial plan, however, projections are based on the history of each revenue, modified for present circumstances. Following the adoption of each long-term financial plan, the major revenue sources are monitored throughout the budget year to detect any change in patterns or circumstances.

# **General Fund Major Revenue Sources**

Five key sources generate nearly 78% of the City's General Fund revenues (excluding property sale proceeds). These sources are Property Tax, Sales Tax, Transient Occupancy Tax, Utility Users Tax/Franchise Fees, and developmentrelated taxes and fees. The FY 2012/13 Adopted Budget projected growth for each of these revenue sources, except development-related taxes and fees, over expected FY 2011/12 results. Because development-related taxes and fees were expected to come in at a level that was well above normal and not considered sustainable, original projections for FY 2012/13 for these revenue sources were reduced, although the reduced projection was still approximately \$2 million above historical averages. When final FY 2011/12 revenues were received, results were better than expected for all major revenue sources, including development-related revenues and fees, which exceeded updated estimates by 12%, and Transient Occupancy Tax, which exceeded updated estimates by 6%.

As FY 2012/13 has unfolded, Transient Occupancy Tax and development-related taxes and fees have continued to exceed expectations, with Transient Occupancy Tax revenues expected to finish the year up nearly 14% over FY 2011/12, and development-related taxes and fees down only slightly from the previous year's near record high. Property Tax revenues are also expected to exceed expectations, although some Property Tax revenue in FY 2012/13 will be one-time

revenue. Excluding the one-time portion, Property Tax is expected to be up nearly 7%. While Sales Tax is also expected to grow by just over 2% in FY 2012/13, the growth is not as high as was originally projected, as the updated FY 2012/13 estimate is approximately \$450,000 lower than the original estimate. Utility Users Tax/Franchise Fees are expected to be down slightly from FY 2011/12.

Our projections for FY 2013/14 and beyond vary based on the revenue source. For development-related taxes and fees and Transient Occupancy Tax, which are both currently tracking above a sustainable level, FY 2013/14 projections reflect a reduction in revenues towards an updated baseline amount, with modest growth factored in thereafter. Property Tax is projected to experience healthy growth over the next three years before growth returns to more historical levels. Sales Tax growth is also expected to be strong in FY 2013/14, with modest growth projected thereafter. Utility Users Tax/ Franchise Fees are expected to rebound in FY 2013/14 and then also see modest annual growth from there.

The table on the following page reflects projected sources of General Fund revenues for FY 2013/14 and compares those sources with the FY 2012/13 revised projections. Actual revenues for FY 2010/11 and FY 2011/12 are also included.

Revenue Source	2010/11 Actual	2011/12 Actual	2012/13 Revised Projection	2013/14 Proposed Projection	% Change 2013/14 over 2012/13
Property Tax	42,356,100	43,407,026	49,362,825	49,025,162	-0.68%
Sales Tax	29,228,078	30,345,514	31,039,146	32,236,373	3.86%
Development-Related Revenue	7,306,662	13,968,981	13,500,000	9,000,000	-33.33%
Transient Occupancy Tax	6,589,448	7,777,583	8,856,790	8,588,303	-3.03%
Utility Users Tax	6,805,668	6,830,496	6,568,703	6,954,918	5.88%
Franchises	6,246,832	6,372,876	6,402,284	6,559,287	2.45%
Inter-Fund Revenues	11,293,118	9,492,381	10,814,027	5,657,789	-47.68%
Service Fees	2,617,962	3,372,219	6,546,172	6,182,170	-5.56%
Rents and Concessions	2,012,835	2,039,816	2,538,767	2,362,637	-6.94%
Other Revenue	9,042,608	8,576,907	11,218,642	8,422,907	-24.92%
In-Lieu Charges and Transfers	9,192,356	9,438,200	10,895,200	8,713,960	-20.02%
SUBTOTAL	132,691,667	141,621,999	157,742,556	143,703,509	-8.90%
Sale of Property	0	0	8,000,000	7,400,000	-7.50%
TOTAL RESOURCES	132,691,667	141,621,999	165,742,556	151,103,509	-8.83%

In the following sections are detailed discussions of the City's five major revenue sources, including explanations of the revenue forecasts for FY 2013/14 and beyond. Discussions of several other revenue sources of particular note follow.

# Property Tax

Property Tax represents the largest source of General Fund revenue, estimated to be about 34% of all General Fund revenues in FY 2013/14. For each dollar of Property Tax paid by property owners in Sunnyvale, approximately \$0.17 is now allocated to the City of Sunnyvale. This amount is up from the previous \$0.13, which the City received prior to the implementation of the VLF Swap discussed below.

The City's Property Tax revenue consists of several categories. Secured Tax, which represents the vast majority of the overall Property Tax, is the tax on real property and the structures on that real property. Unsecured Tax represents the tax on appurtenances such as furniture, machinery, and equipment. Supplemental Tax is the result of reassessing the value of real property when there is a change of ownership or new construction is completed after the official lien date. Other sources of Property Tax revenue come from Unitary Tax, which is assessed by the State Board of Equalization on property such as utilities or railroad lines, and Tax Delinquencies.

Property Tax has also been the revenue most affected by voter initiatives and legislative actions. With approval of Proposition 13 in 1978, Property Tax revenues were reduced by two-thirds and thereafter limited to 2% annual increases or the Consumer Price Index (CPI), whichever is less. In the early 1990s, the State legislature permanently shifted a larger portion of the Property Tax to schools. This shift was made to the State's Educational Revenue Augmentation Fund (ERAF) to backfill a portion of the State's obligation for school funding. This original "ERAF shift" results in an annual loss to the City of Sunnyvale of approximately \$9 million.

In FY 2004/05 and FY 2005/06 the State shifted an additional \$4.1 million over those two years from Sunnyvale Property Tax to the ERAF as part of a solution to its ongoing budget crisis (ERAF III). Also included in the State Budget deal with local governments in FY 2004/05 was a permanent redistribution of two of the City's revenue sources. Under this agreement, the Vehicle License Fee (VLF) rate for cities was permanently reduced from 2% to 0.65%. For FY 2004/05, the VLF that the City would have gotten at the 2% rate was calculated and this amount was added to our Property Tax base through transfers from the ERAF. In FY 2005/06, the City began to receive our portion of VLF revenues at the lower rate of 0.65%, while the Property Tax base was adjusted to reflect its new, permanent base.

Overall FY 2013/14 Property Tax revenues are expected to be down slightly when compared to FY 2012/13; however, that is the result of two non-recurring items that occurred in FY 2012/13 that will be discussed in more detail later in this section. Overall, the outlook for Property Tax is positive, with expectations of increased assessed valuations in both the residential and commercial sectors driving revenue growth.

Secured Tax, which accounts for approximately 90% of total Property Tax revenue, is expected to increase significantly over the next three fiscal years. While the residential market is expected to continue its generally steady growth pattern, the commercial sector is expected to rebound sharply over the next three years as substantial assessed value is added to the City's Property Tax roll due to the strong demand for commercial leases and the significant increase of commercial building square footage in Sunnyvale. Overall, the combined residential and commercial growth rate is expected to be 5.1% in FY 2013/14, 5.5% in FY 2014/15, and 5.5% in FY 2015/16. After that, growth is expected to continue at the historical average of approximately 4% annually.

In addition, the Secured Property Tax base has been increased with the dissolution of the RDA. After the payment of enforceable obligations, the former property tax increment will be distributed as Property Tax to all applicable taxing agencies, and \$29.7 million has been programmed into the long-term financial plan to account for the City's expected allocation. In FY 2012/13, the distribution of the former property tax increment is expected to provide \$3 million in revenue to the City; however, this is one of the two non-recurring items mentioned previously. Under normal circumstances, the City would have expected to receive a distribution of approximately \$1.2 million in former tax increment in FY 2012/13. The additional \$1.8 million is the City's share of \$14 million in loan repayments it had previously received from the RDA that the State Department of Finance has determined the City was not eligible to receive. As of the publishing of the FY 2013/14 Recommended Budget, this issue has not been resolved. Based on what the City knows at this time, the General Fund's long-term financial plan reflects a \$14 million payment to the State, with the City receiving its share of the

distribution to the taxing agencies of that payment, which is expected to be \$1.8 million.

Two other important elements of Property Tax revenue are the Unsecured Property Tax and Supplemental Property Tax rolls. Due to the strong demand for commercial and office space in Sunnyvale, which should increase the need for the business property that generates Unsecured Property Tax, this revenue source is expected to be higher than average for FY 2013/14, at \$2.6 million, before returning to a more historical average in FY 2014/15 and growing modestly from there.

The Supplemental Property Tax roll reflects properties that are sold or transferred after the official lien date. Supplemental assessments pick up the higher or lower value on the property immediately by using a floating lien date, and the added or reduced assessed value is placed on a separate Property Tax bill. Revenue from the supplemental roll is dependent strictly upon timing of sales and thus is difficult to forecast. Another factor that makes this revenue source difficult to forecast is the fact that it is a pooled revenue at the County level. Therefore, all Supplemental Property Tax collected by the County is allocated to the cities based on a formula and not on transactions within each jurisdiction. As such, the significant valuation declines and foreclosures in other parts of the county have impacted the City of Sunnyvale's Supplemental Property Tax revenues. Over the past several years, the City has seen a sharp drop in Supplemental revenues, with revenues going

from \$1.3 million in FY 2007/08 to \$175,000 in FY 2010/11. Supplemental Tax began to rebound in FY 2011/12, as the City received \$625,000 in revenue. FY 2012/13 is expected to be slightly up from FY 2011/12, but going forward Supplemental Tax is projected to recover to its historical average of approximately \$1 million by FY 2013/14 and then increase modestly from there throughout the remainder of the long-term plan.

Another component of the City's Property Tax, the administrative fee the County of Santa Clara charges to collect and distribute Property Tax, warrants mention because of a court ruling in FY 2012/13 that resulted in a refund of a portion of the last six years' fees, as well as a reduced fee going forward.

In FY 2006/07, counties throughout the State of California, including the County of Santa Clara, significantly increased their administrative fee for collecting and distributing Property Tax revenues to cities. State Revenue and Tax Code allows counties to collect an administrative fee equivalent to 1% of collections, and because two State actions, the "Triple Flip" and the Vehicle License Fee (VLF)/Property Tax swap, essentially increased the amount of Property Tax going to the cities, the counties asserted the significant increase in the administrative fee was warranted.

Widely challenged by cities throughout California, the issue came to resolution during FY 2012/13, as the California

Supreme Court ruled that the counties' interpretation of SB 1096, which was the law implementing the Triple Flip and the VLF swap, was incorrect as it related to administrative fees. Specifically, the law stated the counties could collect actual costs to administer the Triple Flip and the VLF swap, but it did not state that the additional Property Tax revenue received by the cities could be counted toward the standard administrative fee.

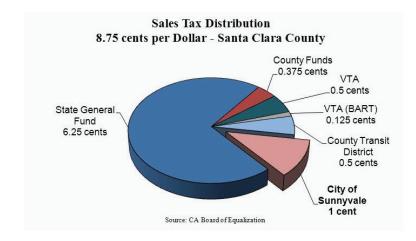
The City of Sunnyvale received a \$1.2 million refund in FY 2012/13 for the inflated administrative fee it paid for the past six years. More importantly, the baseline Property Tax Administrative Fee for our 20-year plan has been reduced significantly, as our updated FY 2012/13 administrative fee is expected to be \$402,000, which is much lower than the \$700,000 paid by the City in FY 2011/12.

# Sales and Use Tax

Sales and Use Tax (Sales Tax) represents the second largest source of revenue to the General Fund. Sales Tax is expected to make up 22% of budgeted revenues in FY 2013/14.

Sales and Use Tax also represents one of the General Fund's most volatile revenue sources, with drastic swings over the past decade. In FY 2000/01, Sales Tax was the General Fund's largest revenue source, constituting 32% of total revenue at \$36.3 million. Following the bust in the technology industry, Sales Tax revenue plummeted to \$22.8 million by FY 2002/03. Over the next four fiscal years Sales Tax rebounded, hitting

\$30.9 million in FY 2006/07. Revenues then dropped 4% in FY 2007/08 as the initial impact of the Great Recession began to be felt, and then continued to slide in FY 2008/09, finishing that fiscal year at \$25.1 million. Revenues began to rebound again in FY 2009/10, finishing at \$25.4 million. Substantial growth was realized in FY 2010/11, as revenues finished at \$29.2 million, a 15% increase over the previous year. Growth continued in FY 2011/12, with revenues finishing at \$30.3 million, a 3.8% increase over the previous year. FY 2012/13 is expected to be up 2.3%, with revenues projected to be just over \$31 million.



The graph above shows how Sales Tax dollars are distributed within Santa Clara County. The State receives the largest share of the eight and three-quarter cents per dollar of sales, while cities receive only one cent of the rate. There have been three increases to the Sales Tax implemented over the past year, and the increases have added a total of one-half cent to the Sales Tax. Measure B, which was approved by voters in 2008, added an eighth-cent Sales Tax to support the BART extension and became effective July 1, 2012. This additional eighth-cent will be effective for 30 years. In 2012, voters approved two additional Sales Tax measures. One was Proposition 30, a quarter-cent increase to the statewide base Sales Tax rate. This addition became effective on January 1, 2013 and is set to end on December 31, 2016. The other was Measure A, an eighth-cent increase to the portion of Sales Tax the County of Santa Clara receives for general County purposes. This addition became effective April 1, 2013 and is set to end on March 31, 2023. It is important to note that the City of Sunnyvale is not a beneficiary of any of these increases and continues to receive only 1% of all taxable sales.

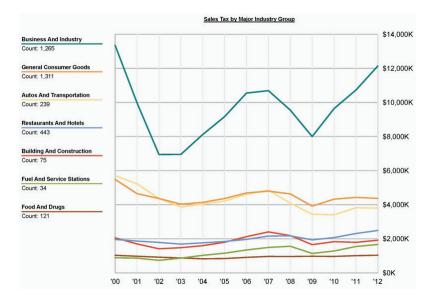
Sales and Use Tax is composed of two different types - general retail sales and business-to-business sales. In Sunnyvale, as well as some other Silicon Valley cities, an unusually high proportion of overall Sales Tax has traditionally been business-to-business in nature. This sector currently constitutes about 40% of our aggregate, as opposed to the statewide average of approximately 20%. This makes our Sales Tax much more complicated and difficult to predict because it is often one-time in nature.

As previously noted, our revised Sales Tax estimate for FY 2012/13 is \$31 million. This is up approximately 2.3%, or nearly \$700,000, compared to our actual receipts for FY 2011/12. This growth is a function of increased activity

across all of the major categories of Sales Tax, as well as from increased projections on revenue received from the County pool. Pooled revenues are expected to continue to be a significant portion of the City's overall Sales Tax revenue as e-commerce continues to become a larger-and-larger part of the economy. When transactions occur online for Sales Taxeligible purchases, the 1% share received by cities instead goes into a County pool for distribution. For example, if a Sunnyvale resident goes to the Best Buy in Sunnyvale and purchases a camera, the City receives 1% of the sale price in Sales Tax revenue. If that same Sunnyvale resident buys that camera off of Best Buy's website, the 1% of the sale price instead goes to the County pool for distribution to all agencies, as the revenue from online purchases is tracked to the county where the customer is located rather than to a more precise location due to the lack of detail in the seller's tax return The County pool is distributed based on each jurisdiction's share of total taxable sales. For the last reporting period, Sunnyvale's share of the pool was 8.5%. This increasing trend not only makes Sales Tax revenue more-and-more difficult to project, but it also means that a larger part of this significant revenue source has little to do with activity in Sunnyvale.

Specific year-over-year growth projections are developed by dividing Sales Tax receipts into four major categories that have similar economic characteristics: Business and Industry, General Consumer Goods, Autos and Transportation, and Other. The Other category includes Restaurants and Hotels, Building and Construction, Fuel and Service Stations, and Food and Drugs. As can be seen from the following graph listing Sunnyvale's Sales Tax receipts by sector between 2000 and 2012, each category has a unique pattern:

# City of Sunnyvale Sales Tax Receipts by Major Sector (Calendar Year 2000– 2012)



While the majority of the sectors are relatively stable and experience swings within a narrow band, the business and industry sector, by its very nature, is highly volatile as can be seen above. This makes revenues in this area very unpredictable and forecasting future revenues very challenging, as evidenced by the extreme volatility Sales Tax revenues have seen over the past six years. As previously noted, in FY 2006/07, Sales Tax reached \$30.9 million. Two years later, by FY 2008/09, the Great Recession had taken its toll and Sales Tax had dropped to \$25.1 million, a 19% loss over two years. Just four years later, however, Sales Tax has fully recovered to its FY 2006/07 amount, as revenues are expected to be just over \$31 million in FY 2012/13. Based on the expected continued recovery in the economy, especially in the local area, Sales Tax revenues are expected to continue to grow at a better than normal rate in FY 2013/14, reaching \$32.2 million, a 3.9% increase over FY 2012/13.

Due to the volatile nature of the City's Sales Tax and the significant impact that economic slowdowns or downturns can have on it, growth projections past FY 2013/14 are very modest, averaging 2.25% annually through FY 2022/23, which is less than the inflation expectation during that time period. While it is not possible to predict the next slowdown or how that slowdown will impact Sales Tax revenues, the projections for future revenues reflect overall positive growth with the expectation that some years of growth will be offset by losses in other years due to economic fluctuations.

Further, following completion of the Town Center project, it is anticipated that the City will receive additional Sales Tax revenue of approximately \$1.5 million per year. We begin showing a portion of these funds starting in FY 2016/17, with the full \$1.5 million being recognized in FY 2017/18.

## **Utility Users Tax and Franchise Fees**

Utility Users Tax (UUT) and Franchise Fees combined represent the third largest source of General Fund revenue, generating about 9% of the total for FY 2013/14. Historically, these two revenue categories have been combined because one of the primary sources of revenue for both is sale of electricity and gas. The City's UUT rate is 2% on electricity, gas, and intrastate telephone providers, which is lower than the 3.7% average of those cities in Santa Clara County which have UUT. It is also lower than the UUT rate of 3.6% for Santa Clara County when weighted by population and significantly lower than the statewide average of 6%.

Approximately 64% of UUT revenue is derived from the sale of electricity, 25% is related to intrastate telephone usage, and 11% is derived from the sale of gas.

The single largest component of UUT revenues is the electric rates charged by Pacific Gas & Electric (PG&E). FY 2012/13 revenues for this source are expected to be 2.8% below FY 2011/12, which puts FY 2012/13 revenues more in line with revenues from FY 2010/11. Staff has researched the cause for this drop, including speaking with the City's liaison from PG&E. While a specific cause was not able to be identified, it is also not assumed that this will be a continuing trend. As commercial development continues and the new square footage gets occupied, electric usage is expected to go up, even with more energy-efficient buildings. Going forward, this revenue source is expected to grow based on a factor that

considers rising prices and increased utilization. While staff does not believe the drop in revenue in FY 2012/13 will be a continuing trend, the baseline revenue amount from which growth is projected starting in FY 2013/14 was reduced in comparison to the baseline set for the FY 2012/13 Adopted Budget. This revenue source will continue to be closely monitored and staff will continue to be in communication with PG&E to better understand the overall trends that can affect UUT revenue related to PG&E's sale of electricity.

The City is expecting to receive approximately \$1.6 million in FY 2012/13 from UUT on intrastate telephone usage. This is down approximately \$155,000 from FY 2011/12; however, this is entirely related to an overpayment refund related to prior reporting periods. Non-withstanding this one-time refund payment, revenues in this area are expected to meet expectations. With that said, the long-term viability of this revenue source remains a concern. Despite explosive growth in the overall telecommunications industry, the City is not expected to benefit from increased UUT revenue, as the bulk of the growth is related to areas that are not included in the UUT calculation, such as data transmission. As a result, revenue projections for FY 2013/14 and beyond reflect the continued degradation of this revenue source at a rate of -0.5% annually.

The City receives a one-time franchise payment from PG&E each year which represents approximately 39% of all Franchise Fee revenue. The PG&E franchise rate is 1% of

gross receipts. Statewide, franchise rates range from .5% to 2%. The City's other main franchise agreements are with our cable television providers and Specialty Solid Waste. For FY 2013/14 Franchise Fees are projected to increase by approximately 2.5% over the current FY 2012/13 projection. This represents a slight increase in revenues from nearly all of the companies with which the City has a franchise agreement. Projections for future years include modest year-over-year increases for this aggregate revenue source.

## Construction-Related Revenue

Construction-related revenues are the fourth largest source of General Fund revenues, constituting approximately 6% of the total for FY 2013/14. Included in this category are Construction Tax, Building Permits, and developmentrelated fees and charges. For FY 2013/14 constructionrelated revenues are expected to be approximately \$9 million, which is a decrease of approximately 33% over expected FY 2012/13 revenues. However, it is important to note that both FY 2011/12 and FY 2012/13 are considered to be years with unusually high activity, with a number of major developments getting underway. Like Sales Tax, development-related revenues have been highly volatile over the past six years, coming in at \$14 million in FY 2007/08 as the result of the downtown redevelopment, and then plunging to \$5.2 million in FY 2009/10 when overall development ground to a halt after the global economic meltdown. Recovery in this area has been swift and emphatic. Revenues in FY 2010/11 grew to \$7.3 million, which was a 40% increase over FY 2009/10,

and then jumped to nearly \$14 million again in FY 2011/12. Activity has remained strong throughout FY 2012/13, and revenues are expected to reach \$13.5 million. Growth is expected to taper off starting in FY 2013/14, with revenues expected to drop to \$9 million. In FY 2014/15, revenues are projected to be at their historical baseline of \$7 million, growing annually from there at a relatively modest rate to consider the overall volatility of this revenue source.

## Transient Occupancy Tax

Transient Occupancy Tax (TOT) represents the fifth largest revenue source of the General Fund, constituting nearly 6% of the total for FY 2013/14.

TOT revenue is expected to finish at nearly \$8.9 million in FY 2012/13. This represents a 14% increase over FY 2011/12. This increase in TOT revenue is primarily the result of an increase in business-related travel, which is the core business of Sunnyvale's hotels. As the economic recovery has continued and business travel has picked up, Sunnyvale hotels have benefited from increasing room rates and occupancy rates, which has positively impacted the City's TOT revenues.

Projections for future years consider a number of factors, including room rates, occupancy rates, and two new hotels that are expected to begin generating revenue during FY 2014/15. When all of these factors are considered together, FY 2013/14 is expected to be slightly down from FY 2012/13, as room and occupancy rates are not expected to remain at their current levels. Projections for both FY 2013/14 and

FY 2014/15 reflect slight drops in room and occupancy rates to set them at a more sustainable level based on historical results. Offsetting this reduction in room and occupancy rates in FY 2014/15 is the inclusion of two new hotels into the longterm plan. When fully operational, these two new hotels are expected to bring in approximately \$900,000 in net new TOT revenue annually. Beyond FY 2014/15, growth is expected to be relatively steady, reflecting primarily flat occupancy rates with modest annual increases in room rates.

# **Other Revenue Highlights**

The FY 2013/14 Recommended Budget includes certain other revenue sources which warrant some discussion.

# Inter-Fund Revenues

Inter-Fund Revenues are primarily loan repayments to the General Fund from the other funds, including the utility funds and the former Redevelopment Agency. Year-to-year fluctuations in this revenue source are expected, as loan repayment schedules are not always on fixed amortization periods and often change based on cash considerations. For instance, the FY 2013/14 loan repayment from the Solid Waste Fund was adjusted down to relieve cash flow issues in that fund. Annual payments going forward were also adjusted downward slightly, and an additional year was added to the amortization schedule to cover the reduction in the annual payment amount. This loan is now scheduled to be paid off in FY 2023/24.

# Service Fees

This category includes revenue collections from fees charged for services provided by City operations. The majority of revenue in this category comes from the Recreation Division of the Department of Library and Community Services, the Community Development Department, the Department of Public Works and the Department of Public The significant increase between FY 2011/12 Safety. actuals and the updated projection for FY 2012/13 is the inclusion of recreation-related revenue into the General Fund, which corresponds with the incorporation of the recreation operation's expenditures into the General Fund. For FY 2013/14, this category of revenues is expected to be down nearly 6% from FY 2012/13, which is due reduced expectations for service fees that are tied to development activity.

## Other Revenues

The Other Revenues category includes a variety of revenues, including some of our smaller taxes like Business License Tax, Proposition 172 Public Safety Sales Tax, and Real Property Transfer Tax; grants and other funds from government agencies; fines and forfeitures; interest income; and any other miscellaneous revenue. In FY 2012/13, this category of revenues is expected to be up nearly 31% over FY 2011/12; however, this is almost entirely attributable to one-time events, including the receipt of grant revenues related to the Silicon Valley Regional Communication System project, a multi-jurisdictional project being driven by the Department

of Public Safety and the Information Technology Department. Revenues for FY 2013/14 reflect what is expected to be the ongoing baseline for these other sources of revenue.

# In-Lieu Charges and Transfers

In-Lieu Charges and Transfers are primarily funds transferred into the General Fund from other City funds to pay for the cost of City-wide administration, including the cost of the Department of Finance, the Human Resources Department, the Office of the City Manager, and the Office of the City Attorney. The increase in FY 2012/13 is due to a one-time transfer from the General Services Fund/Technology and Communication Services Sub-Fund to cover the City's share of the Silicon Valley Regional Communication System project. The FY 2013/14 projection reflects the ongoing baseline for in-lieu transfers. The reduction in the in-lieu charge from FY 2011/12 is the result of the recreation operation moving into the General Fund, as there is now no charge for City-wide administration to the former Community Recreation Fund.

# Sale of Property

This revenue item reflects the sale of some of the City's property. There are three sales/long-term leases of City property included in the General Fund's long-term financial plan for the FY 2013/14 Recommended Budget. These transactions include the long-term lease of the former armory site by affordable housing providers (\$7.4 million in FY 2013/14), the sale of the homes the City owns on Charles Street (\$2.1 million in FY 2016/17), and the sale of

the margarine plant (\$11.5 million in FY 2017/18) when the lease is set to expire. The sale of the Raynor Activity Center was included in the FY 2012/13 Adopted budget. Originally that sale was estimated to generate \$9 million in revenue; however, that estimate has been revised down to \$8 million. The sale process is underway and revenue from this sale is anticipated by the end of FY 2012/13. Revenues from sale of property, as one-time funds, are best utilized for onetime capital needs. As such, these revenues are segregated into the Capital Improvement Projects Reserve. Only the sale proceeds from the Raynor Activity Center have been recommended for appropriation to a specific project, as the FY 2013/14 Recommended Budget utilizes those proceeds for design and construction of a branch library on the Lakewood School and Park site.

# General Fund Expenditures

General Fund recommended expenditures and other requirements for FY 2013/14, including budget supplements, projects, lease payments, equipment, and transfers total \$146.6 million. Operating expenditures for FY 2013/14 are budgeted to be \$135 million, which is an increase of 3.9% above the revised FY 2012/13 Budget. This increase is the result of a number of factors, including the addition of four new positions into General Fund operations, an additional \$475,000 annually in tree trimming into the Department of Public Works that had previously been in the projects budget, one-time personnel cost savings that will occur in FY 2012/13, and increased costs for salaries and benefits.

Personnel costs represent approximately 82% of the total General Fund operating expenditures, and to better represent this in the General Fund's 20-year plan, operating costs have been split into three categories: Public Safety Salaries and Benefits, Miscellaneous Employees Salaries and Benefits, and Other Operations. This adjustment will allow users of the document to better identify the drivers of change in the City's operating expenditures.

It is important to note that each year a portion of the Public Works Pavement Operations program, which is accounted for in the General Fund, is supported by the Gas Tax Fund. The amount that is used for this purpose varies depending upon funds available and project requirements. In FY 2012/13 the support was budgeted at \$2.025 million, and this amount has been held flat for FY 2013/14. These pavement operations costs are netted out from the General Fund operations budget and reflected in the Gas Tax Fund.

The FY 2013/14 Recommended Budget includes funding for five budget supplements in the General Fund. Details on each of the supplements are included in the *Budget Supplement* section of *Volume I* of the FY 2013/14 Recommended Budget document. The total expenditure budget for the five supplements in FY 2013/14 is 57,125.

*Public Safety Recruitment Projects*, Projects and Project Administration, and *Project Operating Costs* reflect General Fund expenditures related to capital, special, and Department of Public Safety recruitment projects. The content of these expenditures is discussed below in the General Fund Projects section.

The *Equipment* line item contains the appropriations for equipment for the Department of Public Safety and the Library and Community Services Department.

Lease payments in the amount of \$1,205,689 are included in the appropriation for FY 2013/14 as well. These payments fulfill the City's agreement with the former Redevelopment Agency to pay lease payments equal to the annual debt service on one of the downtown parking structures.

*Council Service-Level Set Aside* is an annual \$100,000 set aside for Council's use at its discretion for unplanned projects, services, or other initiatives that come up over the course of the fiscal year. For FY 2013/14, the set aside is budgeted at \$39,000, with the other \$61,000 allocated to two special projects. One of the projects is to fund enhanced Care Management Services in the Recreation Division of the Library and Community Services Department (\$40,000), and the other is the Council Retreat project (\$21,000).

*Transfers to Other Funds* reflects transfers from the General Fund to other funds for operating and capital project purposes. These include transfers to the Youth and Neighborhood Services Fund for support of Columbia Neighborhood Center, the Liability and Property Insurance Fund for the General Fund's share of claims and insurance, and the Capital and Infrastructure Project Funds to cover project expenditures.

Major transfers for capital and infrastructure projects in FY 2013/14 include \$1.45 million to the Capital Projects Fund for the design work on the Lakewood Branch Library Facility project and \$1.7 million to the Infrastructure Fund for the Pavement Rehabilitation project. In addition, FY 2013/14 marks the second consecutive year that the General Fund will transfer \$1.5 million to the Infrastructure Fund for future infrastructure investment. This is reflected in the line item Investment in City Facilities. As was the case in the FY 2012/13 Budget, the long-term financial plan for the General Fund in the FY 2013/14 Recommended Budget plans for an annual transfer of \$1.5 million for investment in the City's administrative infrastructure. These funds are not set aside for a specific project or set of projects at this point but will accumulate in the Infrastructure Fund and will be appropriated as projects are identified and prioritized.

# General Fund Projects

The recommended FY 2013/14 Budget for the General Fund includes \$3.1 million for capital, special, and outside group funding projects. The majority of this amount, \$2.5 million in FY 2013/14, is for in a special project for the recruitment and training of sworn public safety officers. This category of projects also represents the majority of General Fund project expenditures over the 20-year plan, with \$54 million budgeted for this purpose. The practice of budgeting for the recruitment, selection, and training of new public safety officers in a series of recurring special projects rather than in the operating budget began in FY 2006/07. This methodology allows

expenditures to fluctuate each year based on the number of recruitments and allows for better monitoring and tracking of costs. It should be noted that the fixed costs associated with this activity, which include management oversight and other recruitment expenses, continue to be part of the Public Safety Department operating budget.

There are seven other special projects proposed for FY 2013/14 totaling \$437,000. These include \$200,000 for support of the financial system replacement project, \$40,000 (from the Council Set Aside) for enhanced care management services, \$80,000 for enhanced emergency medical dispatch first responder capabilities (grant funded), \$70,000 for updates to the General Plan, \$21,000 for a Council retreat, and \$26,000 for maintenance on City-owned properties. One capital project for minor building modifications is proposed for FY 2013/14 in the amount of \$15,000.

The recommended FY 2013/14 Budget also contains \$100,000 for Outside Group Funding as per Council policy. In future years, an ongoing \$100,000 is reflected throughout the 20-year financial plan.

Project Administration costs in the amount of \$262,411 are included in the General Fund appropriations for FY 2013/14. This reflects costs of Public Works staff for design and inspection of General Fund supported capital projects included here and in the Capital and Infrastructure Projects Funds.

Often times, one-time capital projects will result in ongoing operational costs. The Project Operating Costs line reflects the future operating costs of budgeted projects. The first set of operating costs arising from projects starts in FY 2014/15, with the majority of the total being attributable to the new branch library on the Lakewood School and Park site (\$242,000) and the maintenance of the pay parking systems downtown (\$55,000). The ongoing operating costs for the parking systems is expected to be fully offset by revenues, which are also programmed into the General Fund longterm financial plan. Another significant increase to project operating costs comes in FY 2020/21, when \$116,000 is added to cover the ongoing costs from the Washington Pool Expansion project. These ongoing costs are expected to be partially offset by increased revenues at Washington Pool once expansion is complete.

# General Fund Reserves

One of the most powerful aspects of multi-year financial planning is its capability to recognize trends over time and begin at an early point to consider the necessary steps to alter the long-term forecasted position of a particular fund should that appear necessary. The reserves contained in the General Fund's long-term financial plan play a pivotal role in the City's multi-year planning strategy.

The City has established reserves in the General Fund that are restricted by prior policy or legal requirements to specific uses. Most of the City's reserves are established in accordance with policies adopted by Council.

The General Fund has four reserves that are contained in the General Fund's long-term financial plan under the sub-heading, *Reserves*.

The first is the *Contingencies Reserve*. By Council policy, this reserve must be equal to 15% of the operating budget in the first year of the long-term plan, in this case FY 2013/14, and then grow by the estimated change in the Consumer Price Index in each subsequent year. Prior to FY 2011/12, this reserve was set at 20% of General Fund operational expenditures annually; however, Council changed this reserve policy in 2011 to better reflect the intent and potential uses of this reserve. It is important to note that this reserve is not intended for normal unanticipated expenditures and is instead to be used for non-fiscal emergencies or disasters as determined by Council.

A second reserve in the General Fund mandated by Council policy is the *Budget Stabilization Fund*. The Budget Stabilization Fund functions to levelize service levels through economic cycles. In essence, the intent is for this fund to increase during periods of economic growth and to be drawn down during the low points of economic cycles to maintain stable service levels. Using the Budget Stabilization Fund prevents us from adding services at the top of the economic cycle that cannot be sustained while allowing us to maintain Council-approved services levels during economic downturns.

In August 2011, Council adopted a new policy governing the balance of the Budget Stabilization Fund. This policy requires that the Budget Stabilization Fund be maintained at no less than 15% of total projected revenues for the first two years of the 20-year plan and that it never go below \$0 in any year. For the recommended FY 2013/14 Budget, the Budget Stabilization Fund balance is 31% of revenues in FY 2013/14 and 26% in FY 2014/15.

The FY 2013/14 Recommended Budget maintains the shortand long-term balance that was established with the FY 2012/13 Adopted Budget. With additions to the revenue base and a lower than anticipated salary baseline for the Department of Public Safety, the Budget Stabilization Fund was able to absorb the impact of adding four additional positions into the operations, including two public safety officers, as well as continue to make planned contributions for investment in City infrastructure (\$1.5 million annually) and maintain the \$100,000 annual Council Service Level Set Aside. The Budget Stabilization Fund reflects all of these items and is still projected to have a balance of approximately \$10.5 million in the twentieth year. This strikes the right balance between ensuring the Budget Stabilization Fund is prudently and thoughtfully funded throughout the long-term plan, but that it is not so well-funded, especially in the latter years, that the City is not maximizing its current service delivery opportunities.

The third reserve in the General Fund is the *Reserve for* Capital Improvement Projects. Originally entitled the Land

Acquisition Reserve, it was established in FY 1994/95 for the purpose of purchasing land or property in the downtown area with an emphasis on future income generation through economic development. In the past, it was used to purchase key parcels in the downtown area. In FY 2006/07 the reserve name was changed to Reserve for Capital Improvement Projects to reflect its expanded purpose. At the end of FY 2012/13, it is projected that the balance in this reserve will be \$16 million. This reflects the \$8 million in the reserve as of the end of FY 2011/12, as well as the expected \$8 million in proceeds from the sale of the Raynor Activity Center. Of this amount, approximately \$10.5 million is programmed to be spent from this reserve over the next three fiscal years for four projects: Lakewood Branch Library Facility, Downtown Wayfinding and Gateways, Sunnyvale Avenue Median from Iowa to Washington, and Town Center Traffic Signal Modifications. The reserve is expected in increase with interest earnings and other sales of City property, including the sale of the Charles Street homes, which is planned for FY 2016/17, and the sale of the Margarine Plant, which is scheduled in FY 2017/18.

The final reserve is the *Development Enterprise Reserve*. In order to better account for the revenues and expenditures related to the City's overall development activity, the City is planning on moving all related revenues and expenditures into an enterprise fund starting in FY 2014/15. This will allow greater visibility to the total costs and offsetting fee-based revenue for development-related activity. To establish an initial reserve for this new fund, the amount of

revenue collected for development-related taxes and fees above the original projection plus the \$933,760 in additional revenue recognized early in FY 2012/13 through a budget modification, will be placed into this reserve. Based on an updated projection of \$13.5 million for development-related taxes and fees, this reserve is expected to end FY 2012/13 at nearly \$3.6 million. These funds are programmed for transfer to the new enterprise fund when it is established on July 1, 2014.

Total Reserves in the General Fund increase or decrease depending upon the relationship between *Total Current Resources* and *Total Current Requirements* in the long-term financial plan. Put simply, when revenues and resources are greater than expenditures and transfers, money is put into the reserves, and when expenses are higher, money is taken out. The relationship between these can be seen at the bottom of the plan in the rows marked *Total Current Resources, Total Current Requirements*, and *Difference*. It should be noted that Sunnyvale's Reserves are actual funds rather than <u>estimated</u> surpluses as is the case in the State Budget and some other local jurisdictions. The advantage of funded reserves includes the substantial interest earnings that are generated and added to annual revenues.

#### CITY OF SUNNYVALE 035. GENERAL FUND LONG TERM FINANCIAL PLAN JULY 1, 2012 TO JUNE 30, 2023

													TO
	ACTUAL	CURRENT	BUDGET	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN		FY 2022/2023
	2011/2012	2012/2013	2013/2014	2014/2015	2015/2016	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	TOTAL
RESERVES/FUND BALANCE, JULY 1	76,124,667	88,422,337	88,201,346	92,671,719	72,594,485	67,928,221	67,914,676	77,809,473	77,014,012	77,613,018	78,342,592	81,127,166	88,422,337
CURRENT RESOURCES:													
Property Tax	43,407,026	49,362,825	49,025,162	51,432,227	54,028,696	56,105,791	56,928,475	59,464,995	62,731,267	65,149,952	67,676,541	70,394,444	642,300,373
Sales Tax	30,345,514	31,039,146	32,236,373	32,881,100	33,209,911	34,292,010	35,712,851	36,613,172	37,711,567	38,842,915	40,008,201	41,208,447	393,755,693
Public Safety Sales Tax	1,296,209	1,354,538	1,406,785	1,434,920	1,449,269	1,463,762	1,493,037	1,530,363	1,576,274	1,623,562	1,672,269	1,722,437	16,727,219
Business License Tax	1,504,737	1,540,000	1,500,000	1,530,000	1,560,600	1,591,812	1,623,648	1,656,121	1,689,244	1,723,029	1,757,489	1,792,639	17,964,581
Other Taxes	3,983,475	3,796,232	2,758,300	2,361,700	2,416,383	2,472,345	2,529,617	2,588,231	2,648,217	2,709,609	2,772,439	2,836,741	29,889,815
Transient Occupancy Tax	7,777,583	8,856,790	8,588,303	8,729,100	8,794,156	8,910,993	9,179,954	9,456,793	9,693,213	9,935,543	10,183,932	10,438,530	102,767,307
Utility Users Taxes	6,830,496	6,568,703	6,954,918	7,161,556	7,315,252	7,473,864	7,637,539	7,806,427	7,980,683	8,160,466	8,345,941	8,537,276	83,942,624
Franchises	6,372,876	6,402,284	6,559,287	6,731,938	6,893,428	7,048,713	7,219,476	7,383,866	7,564,446	7,738,482	7,929,451	8,113,707	79,585,078
Rents and Concessions	2,039,816	2,538,767	2,362,637	2,382,045	2,425,619	2,383,057	2,433,951	2,343,800	2,388,395	2,433,860	2,480,211	2,527,466	26,699,809
Federal, State & Intergovernmental Revenue	1,323,143	2,654,732	1,277,713	703,297	709,484	635,795	642,232	648,798	655,495	662,326	669,294	676,401	9,935,566
Permits and Licenses	9,567,824	9,765,597	6,871,518	5,725,336	5,860,474	5,998,841	6,140,515	6,285,574	6,434,100	6,586,177	6,741,891	6,901,329	73,311,353
Fines and Forfeitures	1,194,633	1,093,439	1,115,936	1,136,161	1,156,904	1,178,175	1,199,985	1,222,344	1,245,264	1,268,757	1,292,835	1,317,510	13,227,312
Service Fees	6,204,307	8,975,203	7,904,183	7,423,545	7,565,138	7,711,330	7,864,853	8,015,355	8,168,766	8,401,258	8,559,140	8,724,403	89,313,176
Interest Income	522,240	456,887	529,611	450,716	1,187,317	1,679,745	2,104,937	2,036,841	2,028,373	2,019,445	2,081,513	2,219,044	16,794,429
Interest from Sale of Property	0	56,000	97,615	51,800	149,036	285,900	851,597	885,661	921,088	957,931	996,249	1,036,098	6,288,976
Inter-Fund Revenues	9,492,381	10,814,027	5,657,789	6,864,358	6,533,048	6,553,820	6,574,981	6,596,539	6,204,337	6,226,712	6,249,508	6,272,731	74,547,851
Miscellaneous Revenues	321,539	1,572,185	143,417	145,915	148,464	151,063	153,715	149,603	152,362	155,175	158,045	160,973	3,090,917
Sale of Property	0	8,000,000	7,400,000	0	0	2,130,818	11,474,036	0	0	0	0	0	29,004,854
In-Lieu Charges	8,760,458	8,081,948	8,516,876	8,783,119	9,031,090	9,258,415	9,407,334	9,634,682	9,850,868	10,049,319	10,254,506	10,462,664	103,330,821
Transfers From Other Funds	677,742	2,813,252	197,084	132,493	151,795	175,402	72,411	78,209	145,781	147,416	161,241	79,682	4,154,766
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TOTAL CURRENT RESOURCES	141,621,999	165,742,556	151,103,506	146,061,328	150,586,065	157,501,651	171,245,144	164,397,375	169,789,740	174,791,936	179,990,696	185,422,524	1,816,632,521
TOTAL AVAILABLE RESOURCES	217,746,665	254,164,893	239,304,852	238,733,047	223,180,550	225,429,872	239,159,820	242,206,848	246,803,752	252,404,954	258,333,288	266,549,690	1,905,054,858
CURRENT REQUIREMENTS:													
Operations - Safety Salaries/Benefits	55,511,661	55,103,574	57,408,757	60,344,397	62,742,578	64,582,551	66,786,917	68,515,629	70,403,523	72,337,076	74,347,799	76,313,035	728,885,837
Operations - Misc. Salaries/Benefits	44,504,196	51,744,028	52,968,227	55,118,947	57,009,529	58,168,418	59.325.803	60.558.574	61.873.297	62,968,225	64.113.067	65.212.393	649,060,509
Operations - Other	22,161,276	24,994,661	26,640,361	27,225,016	27,938,561	28,672,479	29,008,486	29,770,237	30,551,988	31,354,364	32,177,911	33,023,192	321,357,256
Operations Transfer To Gas Tax Fund	(1,898,474)	(1,900,000)	(2,025,000)	(2,025,000)	(2,025,000)	(2,025,000)	(2,025,000)	(2,025,000)	(2,025,000)	(2,025,000)	(2,025,000)	(2,025,000)	(22,150,000)
Budget Supplements	0	0	57,125	0	0	0	0	0	0	0	0	0	57,125
Public Safety Recruitment Projects	0	2,496,025	2,497,138	2,210,891	2,245,430	2,290,338	2,336,145	2,382,868	2,430,525	2,479,136	2,528,719	2,579,293	26,476,508
Projects and Project Administration	1,416,640	8,829,265	814.411	1,205,242	782,931	153.319	260,635	150,038	424,700	490,835	218,341	207.471	13,537,187
Project Operating Costs	0	0	0	323,197	335,516	342,226	349,071	372,613	378,038	501,606	511,638	521,871	3,635,777
Equipment	251,521	501,911	336,965	240,812	182,189	216,525	239,632	247,466	212,759	766,504	340,184	354,185	3,639,132
Lease Payments	1.205.118	239,564	1.205.689	1,202,750	1,202,750	1,200,750	1,201,625	1,200,250	1,235,625	1,242,375	1,241,250	0	11,172,628
Payment to State - RDA Dissolution	0	13,968,895	0	1,202,750	0	1,200,750	0	0	1,255,625	1,242,375	1,211,250	0	13,968,895
Council Service Level Set Aside	0	30,925	39,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	969,925
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TOTAL EXPENDITURES	123,151,938	, ,	139,942,673	145,946,253	150,514,485	153,701,607	157,583,314	, ,	165,585,455	170,215,120	173,553,909	176,286,440	1,750,610,779

FY 2012/2013

#### CITY OF SUNNYVALE 035. GENERAL FUND LONG TERM FINANCIAL PLAN JULY 1, 2012 TO JUNE 30, 2023

ACTUAL	CURRENT	BUDGET	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	FY 2022/2023
2011/2012	2012/2013	2013/2014	2014/2015	2015/2016	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	TOTAL
570.950	4,252,938	2,218,712	5,336,335	553,493	667,820	527,144	767,307	548,441	777.812	570,598	1.378,660	17,599,260
0	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	16,500,000
32,672	1,047,359	1,620,000	8,272,814	942,210	106,121	108,243	110,408	0	0	0	0	12,207,155
364,289	514,476	488,578	510,692	518,995	527,431	533,536	545,362	558,755	570,317	581,443	592,979	5,942,563
4,522,471	0	0	0	0	0	0	0	0	0	0	0	0
0	300,000	0	0	0	0	0	0	0	0	0	0	300,000
0	0	0	3,566,240	0	0	0	0	0	0	0	0	3,566,240
27,073	31,120	28,722	88,335	259,359	48,429	134,322	33,296	34,295	35,324	36,384	43,449	773,036
654,935	758,806	834,448	917,893	963,788	963,788	963,788	963,788	963,788	963,788	963,788	963,788	10,221,451
6,172,390	9,954,699	6,690,460	20,192,309	4,737,845	3,813,589	3,767,032	3,920,161	3,605,279	3,847,242	3,652,213	4,478,876	68,659,705
129,324,328	165,963,547	146,633,133	166,138,562	155,252,330	157,515,196	161,350,347	165,192,836	169,190,734	174,062,361	177,206,123	180,765,316	1,819,270,484
18,041,799	19,491,339	20,248,852	20,704,451	21,222,062	21,752,614	22,296,429	22,853,840	23,425,186	24,010,815	24,611,086	25,226,363	25,226,363
8,005,579	16,012,410	22,055,025	13,936,011	13,246,877	15,663,595	27,989,228	28,874,890	29,795,978	30,753,909	31,750,157	32,786,256	32,786,256
0	3,566,240	3,566,240	0	0	0	0	0	0	0	0	0	0
62,374,959	49,131,356	46,801,602	37,954,023	33,459,281	30,498,467	27,523,816	25,285,283	24,391,854	23,577,868	24,765,923	27,771,755	27,771,755
88,422,337	88,201,346	92,671,719	72,594,485	67,928,221	67,914,676	77,809,473	77,014,012	77,613,018	78,342,592	81,127,166	85,784,374	85,784,374
0	0	0	0	0	0	0	0	0	0	0	0	0
141,621,999	157,686,556	143,605,891	146,009,528	150,437,029	155,084,933	158,919,511	163,511,714	168,868,652	173,834,005	178,994,448	184,386,426	
129,324,328	165,963,547	146,633,133	166,138,562	155,252,330	157,515,196	161,350,347	165,192,836	169,190,734	174,062,361	177,206,123	180,765,316	
12,297,671	(8,276,991)	(3,027,242)	(20,129,034)	(4,815,301)	(2,430,263)	(2,430,836)	(1,681,122)	(322,083)	(228,357)	1,788,325	3,621,110	
	2011/2012 570,950 0 32,672 364,289 4,522,471 0 0 27,073 654,935 6,172,390 129,324,328 18,041,799 8,005,579 0 62,374,959 88,422,337 0 141,621,999 129,324,328	$\begin{array}{c ccccc} 2011/2012 & 2012/2013 \\ \hline & 2012/2013 \\ \hline & 570,950 & 4,252,938 \\ 0 & 1,500,000 \\ 32,672 & 1,047,359 \\ 364,289 & 514,476 \\ 4,522,471 & 0 \\ 0 & 300,000 \\ 0 & 0 \\ 0 & 0 \\ 27,073 & 31,120 \\ 654,935 & 758,806 \\ \hline & 6,172,390 & 9,954,699 \\ 129,324,328 & 165,963,547 \\ \hline & 18,041,799 & 19,491,339 \\ 8,005,579 & 16,012,410 \\ 0 & 3,566,240 \\ 62,374,959 & 49,131,356 \\ \hline & 88,422,337 & 88,201,346 \\ \hline & 0 & 0 \\ \hline & & 0 \\ \hline & & & 0 \\ 141,621,999 & 157,686,556 \\ 129,324,328 & 165,963,547 \\ \hline \end{array}$	$\begin{array}{c ccccccccccccccccccccccccccccccccccc$	$\begin{array}{c c c c c c c c c c c c c c c c c c c $	$\begin{array}{c c c c c c c c c c c c c c c c c c c $	2011/2012         2012/2013         2013/2014         2014/2015         2015/2016         2016/2017         2017/2018         2018/2019         2019/2020         2020/2021           570.950         4.252.938         2.218,712         5,336,335         553,493         667,820         527,144         767,307         548,441         777,812           0         1,500,000         1,500,000         1,500,000         1,500,000         1,500,000         1,500,000         1,500,000         1,500,000         1,500,000         1,500,000         1,500,000         1,500,000         1,500,000         1,500,000         1,500,000         0	2011/2012         2012/2013         2013/2014         2014/2015         2015/2016         2016/2017         2017/2018         2018/2019         2019/2020         2020/2021         2021/2022           570,950         4.252,938         2,218,712         5,336,335         553,493         667,820         527,144         767,307         548,441         777,812         570,598           0         1.500,000         1.500,000         1.500,000         1.500,000         1.500,000         1.500,000         1.500,000         0<	2011/2012         2012/2013         2013/2014         2014/2015         2015/2016         2016/2017         2017/2018         2018/2019         2019/2020         2022/2021         2021/2022         2022/2023           570,950         4,252,938         2,218,712         5,336,335         553,493         667,820         527,144         767,307         548,441         777,812         570,598         1,378,660           364,289         1,500,000         0				

FY 2012/2013 TO

#### CITY OF SUNNYVALE 035. GENERAL FUND LONG TERM FINANCIAL PLAN JULY 1, 2023 TO JUNE 30, 2033

				JUL	11,202510	J J UI (12 30, 2	1055					
												FY 2012/2013
											ТО	TO
	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN		
	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033	TOTAL	TOTAL
RESERVES/FUND BALANCE, JULY 1	85,784,374	91,472,758	92,344,198	93,418,137	94,230,256	95,589,053	96,705,845	97,687,905	97,568,945	95,188,359	85,784,374	88,422,337
CURRENT RESOURCES:												
Property Tax	73,139,674	76,035,339	79,048,301	82,415,018	85,896,017	89,586,794	93,141,520	96,839,092	100,685,300	104,686,159	881,473,215	1,523,773,588
Sales Tax	42,444,701	43,718,042	45,029,583	46,380,470	47,771,884	49,205,041	50,681,192	52,201,628	53,767,677	55,380,707	486,580,924	880,336,617
Public Safety Sales Tax	1,774,111	1,827,334	1,882,154	1,938,618	1,996,777	2,056,680	2,118,381	2,181,932	2,247,390	2,314,812	20,338,189	37,065,408
Business License Tax	1,846,418	1,901,811	1,958,865	2,017,631	2,078,160	2,140,505	2,204,720	2,270,861	2,338,987	2,409,157	21,167,113	39,131,695
Other Taxes	2,921,844	3,009,499	3,099,784	3,192,778	3,288,561	3,387,218	3,488,834	3,593,499	3,701,304	3,812,343	33,495,664	63,385,479
Transient Occupancy Tax	10,751,686	11,074,237	11,406,464	11,748,658	12,101,117	12,464,151	12,838,076	13,223,218	13,619,914	14,028,512	123,256,033	226,023,340
Utility Users Taxes	8,734,647	8,938,233	9,148,219	9,364,795	9,588,158	9,818,509	10,056,058	10,301,018	10,553,610	10,814,063	97,317,310	181,259,934
Franchises	8,328,638	8,537,154	8,764,992	8,986,335	9,227,912	9,462,866	9,719,013	9,968,414	10,240,012	10,504,745	93,740,082	173,325,160
Rents and Concessions	2,603,290	2,681,351	2,761,754	2,844,606	2,929,906	3,017,764	3,108,297	3,201,506	3,297,511	3,396,437	29,842,422	56,542,232
Federal, State & Intergovernmental Revenue	692,274	703,474	715,010	726,892	705,798	718,403	731,387	744,760	758,535	772,723	7,269,257	17,204,823
Permits and Licenses	7,108,369	7,321,620	7,541,269	7,767,507	8,000,532	8,240,548	8,487,764	8,742,397	9,004,669	9,274,809	81,489,485	154,800,838
Fines and Forfeitures	1,353,617	1,390,833	1,429,193	1,468,729	1,509,478	1,551,475	1,594,757	1,639,363	1,685,333	1,732,706	15,355,484	28,582,796
Service Fees	8,994,999	9,243,169	9,500,194	9,767,307	10,037,140	10,318,220	10,616,049	10,903,634	11,205,411	11,525,742	102,111,866	191,425,042
Interest Income	2,938,141	2,908,256	2,888,986	2,846,120	2,829,437	2,796,588	2,764,603	2,664,629	2,440,527	2,291,633	27,368,920	44,163,350
Interest from Sale of Property	1,346,928	1,414,274	1,484,988	1,559,238	1,637,199	1,719,059	1,805,012	1,895,263	1,990,026	2,089,527	16,941,516	23,230,492
Inter-Fund Revenues	6,309,622	2,248,007	2,287,029	2,327,163	2,368,442	2,410,899	2,454,568	2,499,484	2,545,683	2,593,202	28,044,099	102,591,950
Miscellaneous Revenues	165,452	170,065	174,817	172,350	177,391	182,584	187,932	193,440	199,114	204,958	1,828,104	4,919,020
Sale of Property	0	0	0	0	0	0	0	0	0	0	0	29,004,854
In-Lieu Charges	10,749,532	11,064,320	11,388,361	11,721,929	12,065,303	12,418,775	12,759,733	13,134,299	13,519,880	13,916,800	122,738,933	226,069,754
Transfers From Other Funds	96,156	96,640	97,139	97,652	98,181	98,726	289,995	190,320	100,460	101,073	1,266,344	5,421,110
TOTAL CURRENT RESOURCES	192,300,097	194,283,657	200,607,101	207,343,796	214,307,393	221,594,804	229,047,891	236,388,759	243,901,342	251,850,108	2,191,624,950	4,008,257,472
TOTAL AVAILABLE RESOURCES	278,084,472	285,756,415	292,951,299	300,761,933	308,537,648	317,183,858	325,753,736	, ,	341,470,288	347,038,467	2,277,409,325	4,096,679,809
CURRENT REQUIREMENTS:												
Operations - Safety Salaries/Benefits	78,853,346	82,007,479	85,287,779	88,699,290	92,247,261	95,937,152	99,774,638	103,765,623	107,916,248	112,232,898	946,721,714	1,675,607,551
Operations - Misc. Salaries/Benefits	67,528,745	69,554,607	71,641,245	73,790,483	76,004,197	78,284,323	80,632,853	83,051,838	85,543,393	88,109,695	774,141,379	1,423,201,888
Operations - Other	33,901,600	34,803,667	35,730,035	36,681,369	37,658,350	38,661,677	39,692,069	40,750,266	41,837,028	42,953,134	382,669,195	704,026,451
Operations Transfer To Gas Tax Fund	(1,400,000)	(1,400,000)	(1,400,000)	(1,400,000)	(1,400,000)	(1,400,000)	(1,400,000)	(1,400,000)	(1,400,000)	(1,400,000)	(14,000,000)	(36,150,000)
Budget Supplements	0	0	0	0	0	0	0	0	0	0	0	57,125
Public Safety Recruitment Projects	2,656,672	2,736,372	2,818,463	2,903,017	2,990,108	3,079,811	3,172,205	3,267,371	3,365,392	3,466,354	30,455,765	56,932,273
Projects and Project Administration	157,857	123,023	277,226	119,568	131,636	120,207	594,656	604,712	123,161	276,562	2,528,606	16,065,794
Project Operating Costs	537,527	563,669	580,579	597,996	615,936	634,414	653,447	673,050	693,242	714,039	6,263,900	9,899,677
Equipment	211,766	287,083	261,710	297,260	262,765	261,265	476,671	717,436	175,032	310,795	3,261,783	6,900,915
Lease Payments	0	0	0	0	0	0	0	0	0	0	0	11,172,628
Payment to State - RDA Dissolution	0	0	0	0	0	0	0	0	0	0	0	13,968,895
Council Service Level Set Aside	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	1,000,000	1,969,925
TOTAL EXPENDITURES	182,547,513	188,775,900	195,297,037	201,788,984		215,678,848	223,696,538	- , ,	238,353,496	- , ,	2,133,042,343	3,883,653,122

#### CITY OF SUNNYVALE 035. GENERAL FUND LONG TERM FINANCIAL PLAN JULY 1, 2023 TO JUNE 30, 2033

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											FY 2023/2024	FY 2012/2013
											ТО	TO
	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	FY 2032/2033	FY 2032/2033
	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033	TOTAL	TOTAL
TRANSFERS TO OTHER FUNDS:												
Infrastructure Fund	908,742	1,459,763	952,021	1,520,018	1,085,673	1,528,478	1,073,022	1,655,638	4,579,434	2,715,826	17,478,615	35,077,875
Investment in City Facilities	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	15,000,000	31,500,000
Capital Projects Fund	0	0	84,885	0	0	0	0	0	0	0	84,885	12,292,040
Youth and Neighborhood Services Fund	604,508	624,044	645,088	666,858	688,170	711,291	734,981	758,519	783,684	809,765	7,026,908	12,969,472
Community Recreation Fund	0	0	0	0	0	0	0	0	0	0	0	0
Golf and Tennis Fund	0	0	0	0	0	0	0	0	0	0	0	300,000
Development Enterprise Fund	0	0	0	0	0	0	0	0	0	0	0	3,566,240
General Services Fund	38,974	40,533	42,154	43,840	52,522	47,418	49,315	51,287	53,339	63,503	482,885	1,255,921
Liability and Property Insurance Fund	1,011,977	1,011,977	1,011,977	1,011,977	1,011,977	1,011,977	1,011,977	1,011,977	1,011,977	1,011,977	10,119,770	20,341,221
TOTAL TRANSFERS TO OTHER FUNDS	4,064,201	4,636,317	4,236,126	4,742,694	4,338,342	4,799,164	4,369,294	4,977,421	7,928,433	6,101,071	50,193,063	118,852,768
TOTAL CURRENT REQUIREMENTS	186,611,714	193,412,217	199,533,163	206,531,677	212,948,595	220,478,012	228,065,832	236,507,718	246,281,929	252,864,548	2,183,235,406	4,002,505,890
RESERVES:												
Contingencies (15%)	25,983,154	26,762,648	27,565,528	28,392,494	29,244,269	30,121,597	31,025,245	31,956,002	32,914,682	33,902,122	33,902,122	33,902,122
Capital Improvement Projects	34,133,184	35,547,458	37,032,447	38,591,684	40,228,884	41,947,943	43,752,955	45,648,218	47,638,245	49,727,772	49,727,772	49,727,772
Development Enterprise Reserve	0	0	0	0	0	0	0	0	0	0	0	0
Budget Stabilization Fund	31,356,420	30.034.091	28,820,162	27,246,078	26,115,901	24,636,305	22,909,705	19,964,725	14,635,433	10.544.025	10,544,025	10,544,025
Dudget blueningun i und												
TOTAL RESERVES	91,472,758	92,344,198	93,418,137	94,230,256	95,589,053	96,705,845	97,687,905	97,568,945	95,188,359	94,173,919	94,173,919	94,173,919
EIND DALANCE HINE 20			0	0			0	0				
FUND BALANCE, JUNE 30		0										
Total Current Resources	190,953,169	192,869,383	199,122,113	205,784,559	212,670,193	219,875,745	227,242,879	234,493,496	241,911,316	249,760,581		
Total Current Requirements	186,611,714	193,412,217	199,533,163	206,531,677	212,948,595	220,478,012	228,065,832	236,507,718	246,281,929	252,864,548		
DIFFERENCE	4,341,455	(542,834)	(411,050)	(747,119)	(278,402)	(602,268)	(822,953)	(2,014,222)	(4,370,613)	(3,103,967)		
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ТО ACTUAL CURRENT BUDGET PLAN PLAN PLAN PLAN PLAN PLAN PLAN PLAN PLAN FY 2022/2023 2011/2012 2012/2013 2013/2014 2014/2015 2015/2016 2016/2017 2017/2018 2018/2019 2019/2020 2020/2021 2021/2022 2022/2023 TOTAL 40,852,477 0150 Secured Tax 28,626,302 29,751,478 31,264,215 32,975,138 34,791,326 36,216,539 37,700,187 39,244,667 42,526,215 44,268,588 46,091,027 415,681,857 0152 Unitary Roll - AB454 394,120 401.700 409,734 417,929 426.287 434.813 443,509 452.379 461,427 470.656 480.069 489.670 4.888.173 0153 Property Tax in Lieu of VLF 11,008,469 11,418,636 11,999,226 12,655,879 13,352,933 13,899,931 14,469,355 15,062,128 15,679,206 16,321,588 16,990,312 17,689,765 159,538,959 0155 Tax Delinquencies 856.884 865.736 883.051 900.712 918.726 937.100 955.842 974,959 994,459 1.014.348 1.034.635 1.055.327 10.534.895 156 Unsecured Tax 2,284,358 2,522,000 2,600,000 2,481,685 2,531,318 2,581,945 2,633,583 2,686,255 2,739,980 2,794,780 2,850,675 2,907,689 29,329,910 Supplemental Roll 1,068,465 1,089,835 1,133,864 1,179,672 1,203,266 1,227,331 1,251,878 1,276,915 12,364,398 0157 624,456 665,000 1,111,631 1,156,541 (699,170) 779,717 (410,040)(418, 241)(435,138) (443,840) (452,717)(461,772) (471,007) (480,427) (490,036) (3,710,107)0159 Administrative Fees (426,606) 181 General Fund Share of Tax Increment 311,607 2.958.558 1,210,511 1,329,291 1,323,080 1.336.736 13,297 317,651 1,262,224 1.266.042 1.280.812 1.374.086 13.672.288 TOTAL PROPERTY TAXES 43,407,026 49,362,825 49,025,162 51,432,227 54,028,696 56,928,475 62,731,267 65,149,952 70,394,444 642,300,373 56,105,791 59,464,995 67,676,541 30,345,514 33,542,010 37,203,824 0300 Sales and Use Tax 31,039,146 32,236,373 32,881,100 33,209,911 34,212,851 35,068,172 36,120,217 38,319,938 39,469,536 383,303,078 0300 Additional Sales Tax - Downtown 0 0 0 0 0 750,000 1,500,000 1,545,000 1,591,350 1,639,091 1,688,263 1,738,911 10,452,615 TOTAL SALES AND USE TAXES 30,345,514 31,039,146 32,236,373 32,881,100 33,209,911 34,292,010 35,712,851 36,613,172 37,711,567 38,842,915 40,008,201 41,208,447 393,755,693 0301 Sales and Use Tax - Public Safety 1,296,209 1,354,538 1,406,785 1,434,920 1,449,269 1,463,762 1,493,037 1,530,363 1,576,274 1,623,562 1,672,269 1,722,437 16,727,219 TOTAL SALES AND USE TAX - PUBLIC SAFETY 1,296,209 1,354,538 1,406,785 1,434,920 1,449,269 1,463,762 1,493,037 1,530,363 1,576,274 1,623,562 1,672,269 1,722,437 16,727,219 0450 1,504,737 1,540,000 1,500,000 1,530,000 1,560,600 1,591,812 1,623,648 1,656,121 1,689,244 1,723,029 1,757,489 1,792,639 17,964,581 Business License Tax TOTAL BUSINESS LICENSE TAX 1,504,737 1,540,000 1,500,000 1,530,000 1,560,600 1,591,812 1,623,648 1,656,121 1,689,244 1,723,029 1,757,489 1,792,639 17,964,581 0451 Construction Tax 3,058,607 2,754,232 1,903,384 1,489,686 1,526,928 1,565,101 1,604,229 1,644,335 1,685,443 1,727,579 1,770,769 1,815,038 19,486,723 0452 Real Property Transfer Tax 924,868 1,042,000 854,916 872,014 889,455 907,244 925,389 943,896 962,774 982,030 1,001,670 1,021,704 10,403,092 TOTAL OTHER TAXES 3,983,475 3,796,232 2,758,300 2,361,700 2,416,383 2,472,345 2,529,617 2,588,231 2,648,217 2,709,609 2,772,439 2,836,741 29,889,815 0453-01 Transient Occupancy Tax 7,772,454 8,852,154 8,588,303 8,729,100 8,794,156 8,910,993 9,179,954 9,456,793 9,693,213 9,935,543 10,183,932 10,438,530 102,762,671 0 0 0 0 0 0453-02 Transient Occupancy Tax Penalties 5,129 4,636 0 0 0 0 0 4.636 8,856,790 TOTAL TRANSIENT OCCUPANCY TAX 7,777,583 8,588,303 8,729,100 8,794,156 8,910,993 9,179,954 9,456,793 9,693,213 9,935,543 10,183,932 10,438,530 102,767,307

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FY 2012/2013

		REVENUES BY SOURCE									EX 2012/2012		
		PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	PLAN 2032/2033	FY 2023/2024 TO FY 2032/2033 TOTAL	FY 2012/2013 TO FY 2032/2033 TOTAL
0150	Secured Tax	47,979,601	49,945,627	51,992,285	54,122,885	56,340,872	58,649,834	61,053,507	63,555,777	66,160,694	68,872,471	578,673,553	994,355,410
0152	Unitary Roll - AB454	499,463	509,453	519,642	530,035	540,635	551,448	562,477	573,727	585,201	596,905	5,468,986	10,357,159
0153	Property Tax in Lieu of VLF	18,414,601	19,169,163	19,954,672	20,772,397	21,623,662	22,509,843	23,432,374	24,392,747	25,392,516	26,433,298	222,095,273	381,634,232
0155	Tax Delinquencies	1,086,987	1,119,597	1,153,185	1,187,780	1,223,414	1,260,116	1,297,920	1,336,857	1,376,963	1,418,272	12,461,090	22,995,985
156	Unsecured Tax	2,994,920	3,084,767	3,177,310	3,272,630	3,370,808	3,471,933	3,576,091	3,683,373	3,793,875	3,907,691	34,333,398	63,663,308
0157	Supplemental Roll	1,317,776	1,359,945	1,403,463	1,448,374	1,494,722	1,542,553	1,591,915	1,642,857	1,695,429	1,749,682	15,246,716	27,611,114
0159	Administrative Fees	(504,737)	(519,879)	(535,475)	(551,540)	(568,086)	(585,128)	(602,682)	(620,763)	(639,386)	(658,567)	(5,786,242)	(9,496,349)
181	General Fund Share of Tax Increment	1,351,062	1,366,666	1,383,220	1,632,457	1,869,990	2,186,195	2,229,919	2,274,517	2,320,008	2,366,408	18,980,442	32,652,730
TOTAL	PROPERTY TAXES	73,139,674	76,035,339	79,048,301	82,415,018	85,896,017	89,586,794	93,141,520	96,839,092	100,685,300	104,686,159	881,473,215	1,523,773,588
0300	Color on Little Theorem	40.652.622	41 972 221	42 120 428	44 422 210	45 75 ( 010	47 128 600	49 542 551	40.000.007	51 409 702	52 042 756	466 049 017	949 251 205
0300	Sales and Use Tax Additional Sales Tax - Downtown	40,653,622	41,873,231 1,844,811	43,129,428 1,900,155	44,423,310 1,957,160	45,756,010 2,015,875	47,128,690 2,076,351	48,542,551 2,138,641	49,998,827 2,202,801	51,498,792 2,268,885	53,043,756 2,336,951	466,048,217 20,532,707	849,351,295 30,985,322
	SALES AND USE TAXES	42,444,701	43,718,042	45,029,583	46,380,470	47,771,884	49,205,041	50,681,192	52,201,628	53,767,677	55,380,707	486,580,924	880,336,617
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0301	Sales and Use Tax - Public Safety	1,774,111	1,827,334	1,882,154	1,938,618	1,996,777	2,056,680	2,118,381	2,181,932	2,247,390	2,314,812	20,338,189	37,065,408
TOTAL	SALES AND USE TAX - PUBLIC SAFETY	1,774,111	1,827,334	1,882,154	1,938,618	1,996,777	2,056,680	2,118,381	2,181,932	2,247,390	2,314,812	20,338,189	37,065,408
0450	Business License Tax	1,846,418	1,901,811	1,958,865	2,017,631	2,078,160	2,140,505	2,204,720	2,270,861	2,338,987	2,409,157	21,167,113	39,131,695
TOTAL	BUSINESS LICENSE TAX	1,846,418	1,901,811	1,958,865	2,017,631	2,078,160	2,140,505	2,204,720	2,270,861	2,338,987	2,409,157	21,167,113	39,131,695
0451	Construction Tax	1,869,489	1,925,574	1,983,341	2,042,841	2,104,126	2,167,250	2,232,267	2,299,236	2,368,213	2,439,259	21,431,595	40,918,318
0452	Real Property Transfer Tax	1,052,355	1,083,926	1,116,443	1,149,937	1,184,435	1,219,968	1,256,567	1,294,264	1,333,092	1,373,084	12,064,069	22,467,161
TOTAL	OTHER TAXES	2,921,844	3,009,499	3,099,784	3,192,778	3,288,561	3,387,218	3,488,834	3,593,499	3,701,304	3,812,343	33,495,664	63,385,479
0453-01	Transient Occupancy Tax	10,751,686	11,074,237	11,406,464	11,748,658	12,101,117	12,464,151	12,838,076	13,223,218	13,619,914	14,028,512	123,256,033	226,018,704
0453-02	Transient Occupancy Tax Penalties	0	0	0	0	0	0	0	0	0	0	0	4,636
TOTAL	TRANSIENT OCCUPANCY TAX	10,751,686	11,074,237	11,406,464	11,748,658	12,101,117	12,464,151	12,838,076	13,223,218	13,619,914	14,028,512	123,256,033	226,023,340
0454-03	Utility User's Tax - NSC	0	0	0	0	0	0	0	0	0	0	0	0

													FY 2012/2013
	ACTUAL 2011/2012	CURRENT 2012/2013	BUDGET 2013/2014	PLAN 2014/2015	PLAN 2015/2016	PLAN 2016/2017	PLAN 2017/2018	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	PLAN 2021/2022	PLAN 2022/2023	TO FY 2022/2023 TOTAL
0454-04 Utility User's Tax - Other Phone	361,852	362,794	360,980	359,175	357,379	355,592	353,814	352,045	350,285	348,534	346,791	345,057	3,892,446
0454-06 Utility User's Tax - Sprint	95,779	146,853	146,119	145,388	144,661	143,938	143,218	142,502	141,790	141,081	140,375	139,673	1,575,598
0454-07 Utility User's Tax - AT&T	1,036,566	849,867	998,618	993,625	988,657	983,714	978,795	973,901	969,031	964,186	959,365	954,569	10,614,328
0454-08 Utility User's Tax - Other Electric	210,846	216,592	225,256	234,266	241,294	248,533	255,989	263,668	271,579	279,726	288,118	296,761	2,821,781
0454-09 Utility User's Tax - PG&E Electric	4,145,871	4,030,574	4,227,652	4,396,758	4,528,661	4,664,521	4,804,456	4,948,590	5,097,048	5,249,959	5,407,458	5,569,681	52,925,357
0454-10 Utility User's Tax - PG&E Gas	602,501	580,981	610,030	640,532	659,748	679,540	699,927	720,924	742,552	764,829	787,774	811,407	7,698,244
0454-21 Utility User's Tax - Verizon	272,701	251,491	250,234	248,982	247,737	246,498	245,266	244,040	242,819	241,605	240,397	239,195	2,698,265
0454-22 Utility User's Tax - Other Gas	103,617	129,551	136,029	142,830	147,115	151,528	156,074	160,756	165,579	170,546	175,663	180,933	1,716,605
TOTAL UTILITY USERS TAXES	6,830,496	6,568,703	6,954,918	7,161,556	7,315,252	7,473,864	7,637,539	7,806,427	7,980,683	8,160,466	8,345,941	8,537,276	83,942,624
0600-01 Franchise - Air Products	36,458	36,458	38,678	39,452	40,241	41,045	41,866	42,704	43,558	44,429	45,317	46,224	459,971
0600-02 Franchise - Cal Water Service	22,231	23,883	24,361	24,848	25,345	25,852	26,369	26,896	27,434	27,983	28,542	29,113	290,625
0600-03 Franchise - Taxicab Service	9,015	4,913	9,195	4,149	9,566	4,317	9,953	4,491	10,355	4,672	10,773	4,861	77,246
0602 Franchise - Comcast Cable	1,151,363	1,165,679	1,158,521	1,159,726	1,159,726	1,159,726	1,159,726	1,159,726	1,159,726	1,159,726	1,159,726	1,159,726	12,761,734
0603 Franchise - PG&E	2,528,871	2,451,963	2,550,042	2,652,043	2,731,604	2,813,553	2,897,959	2,984,898	3,074,445	3,166,678	3,261,679	3,359,529	31,944,393
0604 Franchise - Specialty Garbage	1,674,261	1,726,162	1,766,037	1,819,018	1,873,589	1,929,796	1,987,690	2,047,321	2,108,741	2,172,003	2,237,163	2,304,278	21,971,797
0606 Host Fees - Garbage	713,082	738,359	752,489	767,539	782,890	798,548	814,519	830,809	847,425	864,374	881,661	899,294	8,977,907
0607 Franchise - ATT	237,595	254,867	259,964	265,164	270,467	275,876	281,394	287,022	292,762	298,617	304,590	310,681	3,101,404
TOTAL FRANCHISE FEES	6,372,876	6,402,284	6,559,287	6,731,938	6,893,428	7,048,713	7,219,476	7,383,866	7,564,446	7,738,482	7,929,451	8,113,707	79,585,078
0751-04 Rental - American Medical Response	0	0	0	0	0	0	19,873	20,270	20,676	21,089	21,511	21,941	125,361
0751-05 Rental - Cal West Automotive	0	6,078	12,360	12,360	12,607	12,859	13,117	13,379	13,646	13,919	14,198	14,482	139,005
0751-06 Rental - Excess City Land	28,402	44,609	0	0	0	0	0	0	0	0	0	0	44,609
0751-08 Rental - 5th Matador	27,700	27,700	27,700	27,700	27,700	27,700	13,850	0	0	0	0	0	152,350
0751-13 Rental - Raynor Artists	24,350	22,740	0	0	0	0	0	0	0	0	0	0	22,740
0751-14 Rental - Raynor Child Care	111,600	138,000	0	0	0	0	0	0	0	0	0	0	138,000
0751-17 Rental - Downtown Properties	66,600	66,000	66,000	66,000	66,000	0	0	0	0	0	0	0	264,000

FY 2012/2013

	REVENUES BY SOURCE											
											FY 2023/2024 TO	FY 2012/2013 TO
	PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	PLAN 2032/2033	FY 2032/2033 TOTAL	FY 2032/2033 TOTAL
0454-04 Utility User's Tax - Other Phone	343,332	341,615	339,907	338,207	336,516	334,834	333,160	331,494	329,836	328,187	3,357,089	7,249,535
0454-06 Utility User's Tax - Sprint	138,975	138,280	137,589	136,901	136,216	135,535	134,858	134,183	133,512	132,845	1,358,894	2,934,492
0454-07 Utility User's Tax - AT&T	949,796	945,047	940,321	935,620	930,942	926,287	921,656	917,047	912,462	907,900	9,287,078	19,901,405
0454-08 Utility User's Tax - Other Electric	305,664	314,834	324,279	334,007	344,028	354,348	364,979	375,928	387,206	398,822	3,504,095	6,325,876
0454-09 Utility User's Tax - PG&E Electric	5,736,772	5,908,875	6,086,141	6,268,726	6,456,787	6,650,491	6,850,006	7,055,506	7,267,171	7,485,186	65,765,661	118,691,018
0454-10 Utility User's Tax - PG&E Gas	835,749	860,821	886,646	913,245	940,643	968,862	997,928	1,027,866	1,058,702	1,090,463	9,580,925	17,279,169
0454-21 Utility User's Tax - Verizon	237,999	236,809	235,625	234,447	233,275	232,109	230,948	229,793	228,644	227,501	2,327,151	5,025,416
0454-22 Utility User's Tax - Other Gas	186,361	191,952	197,710	203,641	209,751	216,043	222,524	229,200	236,076	243,159	2,136,417	3,853,022
TOTAL UTILITY USERS TAXES	8,734,647	8,938,233	9,148,219	9,364,795	9,588,158	9,818,509	10,056,058	10,301,018	10,553,610	10,814,063	97,317,310	181,259,934
0600-01 Franchise - Air Products	47,611	49,039	50,510	52,025	53,586	55,194	56,849	58,555	60,312	62,121	545,801	1,005,772
0600-02 Franchise - Cal Water Service	29,987	30,886	31,813	32,767	33,750	34,763	35,806	36,880	37,986	39,126	343,763	634,389
0600-03 Franchise - Taxicab Service	11,319	5,107	11,776	5,314	12,252	5,528	12,747	5,752	13,261	5,984	89,038	166,284
0602 Franchise - Comcast Cable	1,159,726	1,159,726	1,159,726	1,159,726	1,159,726	1,159,726	1,159,726	1,159,726	1,159,726	1,159,726	11,597,260	24,358,994
0603 Franchise - PG&E	3,460,315	3,564,124	3,671,048	3,781,179	3,894,615	4,011,453	4,131,797	4,255,751	4,383,423	4,514,926	39,668,632	71,613,024
0604 Franchise - Specialty Garbage	2,373,406	2,444,608	2,517,946	2,593,485	2,671,289	2,751,428	2,833,971	2,918,990	3,006,560	3,096,757	27,208,441	49,180,238
0606 Host Fees - Garbage	926,273	954,061	982,683	1,012,164	1,042,529	1,073,805	1,106,019	1,139,199	1,173,375	1,208,576	10,618,684	19,596,591
0607 Franchise - ATT	320,002	329,602	339,490	349,675	360,165	370,970	382,099	393,562	405,369	417,530	3,668,463	6,769,867
TOTAL FRANCHISE FEES	8,328,638	8,537,154	8,764,992	8,986,335	9,227,912	9,462,866	9,719,013	9,968,414	10,240,012	10,504,745	93,740,082	173,325,160
0751-04 Rental - American Medical Response	22,600	23,278	23,976	24,695	25,436	26,199	26,985	27,795	28,629	29,487	259,080	384,441
0751-05 Rental - Cal West Automotive	14,916	15,364	15,825	16,299	16,788	17,292	17,811	18,345	18,895	19,462	170,997	310,002
0751-06 Rental - Excess City Land	0	0	0	0	0	0	0	0	0	0	0	44,609
0751-08 Rental - 5th Matador	0	0	0	0	0	0	0	0	0	0	0	152,350
0751-13 Rental - Raynor Artists	0	0	0	0	0	0	0	0	0	0	0	22,740
0751-14 Rental - Raynor Child Care	0	0	0	0	0	0	0	0	0	0	0	138,000
0751-17 Rental - Downtown Properties	0	0	0	0	0	0	0	0	0	0	0	264,000

													FY 2012/2013
-	ACTUAL 2011/2012	CURRENT 2012/2013	BUDGET 2013/2014	PLAN 2014/2015	PLAN 2015/2016	PLAN 2016/2017	PLAN 2017/2018	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	PLAN 2021/2022	PLAN 2022/2023	TO FY 2022/2023 TOTAL
0751-21 Rental - 239 Commercial Street	126,752	124,824	128,316	113,120	115,382	117,690	120,044	0	0	0	0	0	719,376
0751-23 Rental - Courthouse Parking	38,625	40,200	40,912	41,730	42,565	43,416	44,284	45,170	46,074	46,995	47,935	48,894	488,175
0751-24 Rental - Dental	24,120	25,290	28,080	30,324	30,930	31,549	32,180	32,824	33,480	34,150	34,833	35,529	349,169
0751-25 Rental - 715 San Conrado	19,200	19,200	19,776	20,172	20,575	0	0	0	0	0	0	0	79,722
0752-01 Rental - Indoor Sports Center	0	65,000	68,000	69,360	70,747	72,162	73,605	75,077	76,579	78,111	79,673	81,266	809,581
0752-03 Rental - Park Buildings	60,375	55,000	60,000	63,000	64,260	65,545	66,856	68,193	69,557	70,948	72,367	73,815	729,542
0752-04 Rental - Picnic Areas	112,135	115,000	107,100	108,171	109,253	110,345	111,449	112,563	113,689	114,826	115,974	117,134	1,235,503
0752-05 Rental - Performing Arts Center	0	126,250	127,000	129,540	132,131	134,773	137,469	140,218	143,023	145,883	148,801	151,777	1,516,865
0752-06 Rental - Recreation Center	0	90,000	92,000	92,920	93,849	94,788	95,736	96,693	97,660	98,636	99,623	100,619	1,052,524
0752-07 Rental - Athletic Fields	181,146	205,000	193,073	196,934	200,873	204,891	208,988	213,168	217,432	221,780	226,216	230,740	2,319,095
0752-09 Rental - Equipment	0	16,000	16,000	16,160	16,322	16,485	16,650	16,816	16,984	17,154	17,326	17,499	183,395
0752-10 Rental - Senior Center	0	120,000	122,400	115,575	117,887	120,244	122,649	125,102	127,604	130,156	132,759	135,415	1,369,791
0752-14 Rental - Creative Arts Center	0	1,000	1,020	1,040	1,061	1,082	1,104	1,126	1,149	1,172	1,195	1,219	12,169
0752-15 Rental - Banner Installations	0	800	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	10,800
0752-16 Rental - Non Profit Use - Park Buildings	50,801	40,000	40,800	41,616	42,448	43,297	44,163	45,046	45,947	46,866	47,804	48,760	486,749
0752-17 Rental - Non-Profit Use - Community Center	0	2,000	2,040	2,081	2,122	2,165	2,208	2,252	2,297	2,343	2,390	2,438	24,337
0754-02 Tower/Antenna Rental - Nextel	22,339	23,009	23,235	23,700	24,174	24,657	25,150	25,653	26,166	26,690	27,224	27,768	277,426
0754-04 Tower/Antenna Rental - Sprint	7,634	7,850	7,903	8,061	8,222	8,387	8,554	8,726	8,900	9,078	9,260	9,445	94,386
0754-05 Tower/Antenna Rental - Cingular	68,544	65,737	65,780	67,096	68,438	69,806	71,202	72,626	74,079	75,561	77,072	78,613	786,010
0754-06 Tower/Antenna Rental - T-Mobile	63,050	65,270	65,437	66,746	68,081	69,442	70,831	72,248	73,693	75,167	76,670	78,203	781,787
0754-07 Tower/Antenna Rental - Metro PCS	7,254	7,379	7,379	7,527	7,677	7,831	7,987	8,147	8,310	8,476	8,646	8,819	88,177
0754-10 Tower/Antenna Rental - Clearwire	39,040	40,602	41,533	42,364	43,211	44,075	44,957	45,856	46,773	47,708	48,663	49,636	495,377
755 Security Deposits Forfeited	1,100	0	0	0	0	0	0	0	0	0	0	0	0
3606-42 SMART Station Rent	382,982	390,641	398,453	406,423	414,551	422,842	431,299	439,925	448,723	457,698	466,852	476,189	4,753,595
3607-43 Water Pollution Control Plant Rent	337,364	344,112	350,994	358,014	365,174	372,478	379,927	387,526	395,276	403,182	411,245	419,470	4,187,397
3610-42 Landfill Rent	238,703	243,477	248,346	253,313	258,379	263,547	268,818	274,194	279,678	285,272	290,977	296,797	2,962,797
TOTAL RENTS AND CONCESSIONS	2,039,816	2,538,767	2,362,637	2,382,045	2,425,619	2,383,057	2,433,951	2,343,800	2,388,395	2,433,860	2,480,211	2,527,466	26,699,809

FY 2012/2013

						- Sound					FY 2023/2024 TO	FY 2012/2013 TO
-	PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	PLAN 2032/2033	FY 2032/2033 TOTAL	FY 2032/2033 TOTAL
0751-21 Rental - 239 Commercial Street	0	0	0	0	0	0	0	0	0	0	0	719,376
0751-23 Rental - Courthouse Parking	50,360	51,871	53,427	55,030	56,681	58,382	60,133	61,937	63,795	65,709	577,326	1,065,501
0751-24 Rental - Dental	36,595	37,693	38,824	39,989	41,188	42,424	43,697	45,008	46,358	47,749	419,524	768,693
0751-25 Rental - 715 San Conrado	0	0	0	0	0	0	0	0	0	0	0	79,722
0752-01 Rental - Indoor Sports Center	83,704	86,215	88,802	91,466	94,210	97,036	99,947	102,946	106,034	109,215	959,576	1,769,157
0752-03 Rental - Park Buildings	76,029	78,310	80,659	83,079	85,571	88,138	90,783	93,506	96,311	99,201	871,587	1,601,129
0752-04 Rental - Picnic Areas	120,648	124,267	127,995	131,835	135,790	139,864	144,060	148,381	152,833	157,418	1,383,091	2,618,594
0752-05 Rental - Performing Arts Center	156,330	161,020	165,851	170,826	175,951	181,229	186,666	192,266	198,034	203,975	1,792,149	3,309,013
0752-06 Rental - Recreation Center	103,638	106,747	109,949	113,248	116,645	120,144	123,749	127,461	131,285	135,224	1,188,089	2,240,613
0752-07 Rental - Athletic Fields	237,662	244,792	252,136	259,700	267,491	275,516	283,781	292,295	301,064	310,095	2,724,532	5,043,628
0752-09 Rental - Equipment	18,024	18,565	19,122	19,695	20,286	20,895	21,522	22,167	22,832	23,517	206,624	390,020
0752-10 Rental - Senior Center	139,477	143,661	147,971	152,410	156,983	161,692	166,543	171,539	176,685	181,986	1,598,947	2,968,738
0752-14 Rental - Creative Arts Center	1,256	1,256	1,256	1,293	1,293	1,293	1,332	1,332	1,332	1,372	13,014	25,183
0752-15 Rental - Banner Installations	1,030	1,061	1,093	1,126	1,159	1,194	1,230	1,267	1,305	1,344	11,808	22,608
0752-16 Rental - Non Profit Use - Park Buildings	50,223	51,729	53,281	54,880	56,526	58,222	59,968	61,767	63,620	65,529	575,745	1,062,494
0752-17 Rental - Non-Profit Use - Community Center	2,511	2,586	2,664	2,744	2,826	2,911	2,998	3,088	3,181	3,276	28,787	53,125
0754-02 Tower/Antenna Rental - Nextel	28,601	29,459	30,343	31,253	32,191	33,156	34,151	35,176	36,231	37,318	327,879	605,304
0754-04 Tower/Antenna Rental - Sprint	9,728	10,020	10,321	10,630	10,949	11,278	11,616	11,964	12,323	12,693	111,522	205,908
0754-05 Tower/Antenna Rental - Cingular	80,972	83,401	85,903	88,480	91,134	93,868	96,684	99,585	102,572	105,650	928,248	1,714,258
0754-06 Tower/Antenna Rental - T-Mobile	80,549	82,966	85,455	88,018	90,659	93,379	96,180	99,066	102,038	105,099	923,408	1,705,195
0754-07 Tower/Antenna Rental - Metro PCS	9,083	9,356	9,636	9,925	10,223	10,530	10,846	11,171	11,506	11,851	104,128	192,305
0754-10 Tower/Antenna Rental - Clearwire	51,125	52,659	54,238	55,866	57,541	59,268	61,046	62,877	64,763	66,706	586,089	1,081,466
755 Security Deposits Forfeited	0	0	0	0	0	0	0	0	0	0	0	0
3606-42 SMART Station Rent	490,474	505,189	520,344	535,955	552,033	568,594	585,652	603,222	621,318	639,958	5,622,740	10,376,335
3607-43 Water Pollution Control Plant Rent	432,054	445,016	458,366	472,117	486,281	500,869	515,895	531,372	547,313	563,733	4,953,018	9,140,415
3610-42 Landfill Rent	305,700	314,871	324,318	334,047	344,069	354,391	365,022	375,973	387,252	398,870	3,504,513	6,467,310
TOTAL RENTS AND CONCESSIONS	2,603,290	2,681,351	2,761,754	2,844,606	2,929,906	3,017,764	3,108,297	3,201,506	3,297,511	3,396,437	29,842,422	56,542,232

														FY 2012/2013 TO
		ACTUAL 2011/2012	CURRENT 2012/2013	BUDGET 2013/2014	PLAN 2014/2015	PLAN 2015/2016	PLAN 2016/2017	PLAN 2017/2018	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	PLAN 2021/2022	PLAN 2022/2023	FY 2022/2023 TOTAL
0901	Federal Grants	194,752	39,434	0	0	0	0	0	0	0	0	0	0	39,434
0930	Bureau of Justice Grant	14,279	8,933	0	0	0	0	0	0	0	0	0	0	8,933
0938	ISTEA Grant	0	9,700	444,300	0	0	0	0	0	0	0	0	0	454,000
0957	US Department of Energy	7,759	0	0	0	0	0	0	0	0	0	0	0	0
0965-01	Homeland Security Grants	482,898	1,515,156	130,027	0	0	0	0	0	0	0	0	0	1,645,183
1107	Library - CLSA Inter-Library Loan	5,401	0	0	0	0	0	0	0	0	0	0	0	0
1110	Bus Shelter Advertising	6,215	5,695	6,110	6,110	6,110	6,110	6,110	6,110	6,110	6,110	6,110	6,110	66,795
1111	County of Santa Clara Reimbursement	34,808	148,036	80,000	80,000	80,000	0	0	0	0	0	0	0	388,036
1114	Other Agencies - Reimbursement	25,575	226,800	0	0	0	0	0	0	0	0	0	0	226,800
1117	Santa Clara Co VTA	10,330	7,047	0	0	0	0	0	0	0	0	0	0	7,047
1119-01	PCJPB Reimbursement - Multimodal	149,594	176,570	180,968	184,587	188,279	192,044	195,885	199,803	203,799	207,875	212,032	216,273	2,158,114
1122	Fremont Pool Cost Sharing	0	18,570	18,941	19,320	19,707	20,101	20,503	20,913	21,331	21,758	22,193	22,637	225,973
1123	Columbia Pool Cost Sharing	0	26,350	26,350	26,877	27,415	27,963	28,522	29,093	29,674	30,268	30,873	31,491	314,875
TOTAL	FEDERAL & INTERGOVERNMENTAL	931,611	2,182,291	886,696	316,894	321,510	246,218	251,020	255,918	260,914	266,010	271,208	276,510	5,535,190
1002	Office of Emergency Services	0	30,830	30,000	0	0	0	0	0	0	0	0	0	60,830
1012	Homeowner's Property Tax Relief	226,290	222,000	222,000	222,000	222,000	222,000	222,000	222,000	222,000	222,000	222,000	222,000	2,442,000
1014	Motor Vehicle License Fees	0	73,251	0	0	0	0	0	0	0	0	0	0	73,251
1017	Office of Traffic Safety	15,179	40,017	0	0	0	0	0	0	0	0	0	0	40,017
1018	POST Reimbursement	35,511	21,041	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	221,041
1025	Mandated Cost - SB 90	0	0	0	75,000	76,500	78,030	79,591	81,182	82,806	84,462	86,151	87,874	731,597
1025	Mandated Costs PY Reimbursement	28,585	35,311	33,333	33,333	33,333	33,333	33,333	33,333	33,333	33,333	33,333	33,333	368,641
1027	Miscellaneous State Grants	36,663	8,711	31,184	0	0	0	0	0	0	0	0	0	39,895
1034	Library Services and Tech Act	20,936	5,280	18,500	0	0	0	0	0	0	0	0	0	23,780
1036	Booking Fee Abatement	130	0	0	0	0	0	0	0	0	0	0	0	0
1041	State Tire Enforcement Grant	25,145	32,500	32,500	32,500	32,500	32,500	32,500	32,500	32,500	32,500	32,500	32,500	357,500
1044	Department of Corrections Reimbursement	3,093	3,500	3,500	3,570	3,641	3,714	3,789	3,864	3,942	4,020	4,101	4,183	41,824
TOTAL	STATE SHARED REVENUE	391,532	472,441	391,017	386,403	387,974	389,577	391,212	392,880	394,581	396,316	398,085	399,890	4,400,376

FY 2012/2013

	<b>REVENUES BY SOURCE</b>									FY 2023/2024	FY 2012/2013	
	PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	PLAN 2032/2033	TO FY 2032/2033 TOTAL	TO FY 2032/2033 TOTAL
0901 Federal Grants	0	0	0	0	0	0	0	0	0	0	0	39,434
0930 Bureau of Justice Grant	0	0	0	0	0	0	0	0	0	0	0	8,933
0938 ISTEA Grant	0	0	0	0	0	0	0	0	0	0	0	454,000
0957 US Department of Energy	0	0	0	0	0	0	0	0	0	0	0	0
0965-01 Homeland Security Grants	0	0	0	0	0	0	0	0	0	0	0	1,645,183
1107 Library - CLSA Inter-Library Loan	0	0	0	0	0	0	0	0	0	0	0	0
1110 Bus Shelter Advertising	6,110	6,110	6,110	6,110	6,110	6,110	6,110	6,110	6,110	6,110	61,100	127,895
1111 County of Santa Clara Reimbursement	0	0	0	0	0	0	0	0	0	0	0	388,036
1114 Other Agencies - Reimbursement	0	0	0	0	0	0	0	0	0	0	0	226,800
1117 Santa Clara Co VTA	0	0	0	0	0	0	0	0	0	0	0	7,047
1119-01 PCJPB Reimbursement - Multimodal	222,761	229,444	236,327	243,417	250,720	258,241	265,988	273,968	282,187	290,653	2,553,706	4,711,820
1122 Fremont Pool Cost Sharing	23,316	24,015	24,736	25,478	26,242	27,029	27,840	28,676	29,536	30,422	267,290	493,263
1123 Columbia Pool Cost Sharing	32,435	33,408	34,411	35,443	36,506	37,602	38,730	39,891	41,088	42,321	371,836	686,711
TOTAL FEDERAL & INTERGOVERNMENTAL	284,622	292,978	301,584	310,448	319,578	328,982	338,668	348,645	358,921	369,505	3,253,932	8,789,122
1002 Office of Emergency Services	0	0	0	0	0	0	0	0	0	0	0	60,830
1012 Homeowner's Property Tax Relief	222,000	222,000	222,000	222,000	222,000	222,000	222,000	222,000	222,000	222,000	2,220,000	4,662,000
1014 Motor Vehicle License Fees	0	0	0	0	0	0	0	0	0	0	0	73,251
1017 Office of Traffic Safety	0	0	0	0	0	0	0	0	0	0	0	40,017
1018 POST Reimbursement	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	250,000	471,041
1025 Mandated Cost - SB 90	90,511	93,226	96,023	98,903	101,871	104,927	108,074	111,317	114,656	118,096	1,037,604	1,769,201
1025 Mandated Costs PY Reimbursement	33,333	33,333	33,333	33,333	0	0	0	0	0	0	133,332	501,973
1027 Miscellaneous State Grants	0	0	0	0	0	0	0	0	0	0	0	39,895
1034 Library Services and Tech Act	0	0	0	0	0	0	0	0	0	0	0	23,780
1036 Booking Fee Abatement	0	0	0	0	0	0	0	0	0	0	0	0
1041 State Tire Enforcement Grant	32,500	32,500	32,500	32,500	32,500	32,500	32,500	32,500	32,500	32,500	325,000	682,500
1044 Department of Corrections Reimbursement	4,308	4,438	4,571	4,708	4,849	4,995	5,144	5,299	5,458	5,621	49,390	91,214
TOTAL STATE SHARED REVENUE	407,652	410,497	413,426	416,444	386,220	389,421	392,719	396,115	399,614	403,217	4,015,326	8,415,702

														FY 2012/2013 TO
		ACTUAL 2011/2012	CURRENT 2012/2013	BUDGET 2013/2014	PLAN 2014/2015	PLAN 2015/2016	PLAN 2016/2017	PLAN 2017/2018	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	PLAN 2021/2022	PLAN 2022/2023	FY 2022/2023 TOTAL
1349	Cartified Unified Decomon Accord	223,107	237,665	242,418	247,267	252,212	257,256	262 401	267 640	273,002	278,462	284,032	289,712	2,892,078
	Certified Unified Program Agency							262,401	267,649					
1350	Bicycle Licenses	148 95,086	84 85,721	0 85,108	0 77,758	0 79,313	0 80,899	0 82,517	0 84,168	0 85,851	0 87,568	0 89,319	0 91,106	84 929,328
1351-01	5 II													
1352-01	A A	59,518	52,446	55,982	63,791	65,067	66,368	67,696	69,050	70,431	71,839	73,276	74,742	730,687
1353	Permit - Bingo	250	250	0	0	0	0	0	0	0	0	0	0	250
1354	Permit - Building	3,537,633	3,671,663	2,363,509	1,849,803	1,896,048	1,943,449	1,992,036	2,041,836	2,092,882	2,145,204	2,198,834	2,253,805	24,449,071
1355	Permit - Electrical	817,649	884,293	558,164	436,847	447,768	458,962	470,436	482,197	494,252	506,609	519,274	532,256	5,791,059
1356	Permit - Fire Prevention	2,152,393	2,163,725	1,414,619	1,107,153	1,134,832	1,163,203	1,192,283	1,222,090	1,252,642	1,283,958	1,316,057	1,348,958	14,599,519
1358	Permit - Grading	34,303	50,564	27,905	21,840	22,386	22,946	23,519	24,107	24,710	25,328	25,961	26,610	295,876
1359	Permit - Hazardous Materials	824,688	769,116	806,975	823,115	839,577	856,368	873,496	890,966	908,785	926,961	945,500	964,410	9,605,267
1360	Permit - Mechanical	728,414	746,058	483,339	378,286	387,743	397,437	407,373	417,557	427,996	438,696	449,663	460,905	4,995,052
1361	Permit - Miscellaneous	4,300	3,246	3,311	3,377	3,445	3,514	3,584	3,656	3,729	3,803	3,879	3,957	39,500
1362	Permit - Fire Operations	180,034	180,000	183,600	187,272	191,017	194,838	198,735	202,709	206,763	210,899	215,117	219,419	2,190,369
1363	Permit - Plumbing and Gas	793,923	783,551	516,940	404,583	414,698	425,065	435,692	446,584	457,749	469,192	480,922	492,945	5,327,920
1364	Permit - Sign	9,595	15,600	8,291	6,489	6,651	6,818	6,988	7,163	7,342	7,525	7,713	7,906	88,486
1365	Permit - Street Cut	(910)	0	0	0	0	0	0	0	0	0	0	0	0
1366	Permit - Temporary Building	4,376	1,283	1,837	1,438	1,474	1,511	1,549	1,587	1,627	1,668	1,709	1,752	17,435
1368	Permit - Transportation	13,916	15,948	14,940	14,940	14,940	14,940	14,940	14,940	14,940	14,940	14,940	14,940	165,348
1369	Permit - Art in Private Development	0	12,725	10,180	5,090	5,090	5,090	5,090	5,090	5,090	5,090	5,090	5,090	68,715
1370	Permit - Taxi Driver and Vehicle	57,667	58,000	60,404	61,612	62,844	64,101	65,383	66,691	68,025	69,385	70,773	72,188	719,407
1371	Permit - Misc. Public Safety	11,977	14,076	14,358	14,645	14,938	15,237	15,542	15,852	16,169	16,493	16,823	17,159	171,292
1372	Permit - Liquidambar Street	1,525	325	0	0	0	0	0	0	0	0	0	0	325
1373	Adult Entertainment Permits	15,022	15,988	16,308	16,634	16,967	17,306	17,652	18,005	18,365	18,732	19,107	19,489	194,553
1374	OCM Special Event Permit Fee	3,210	3,270	3,330	3,397	3,465	3,534	3,604	3,677	3,750	3,825	3,902	3,980	39,733
TOTAL	PERMITS AND LICENSES	9,567,824	9,765,597	6,871,518	5,725,336	5,860,474	5,998,841	6,140,515	6,285,574	6,434,100	6,586,177	6,741,891	6,901,329	73,311,353

		PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	PLAN 2032/2033	FY 2023/2024 TO FY 2032/2033 TOTAL	FY 2012/2013 TO FY 2032/2033 TOTAL
1349	Certified Unified Program Agency	298,404	307,356	316,576	326,074	335,856	345,932	356,310	366,999	378,009	389,349	3,420,864	6,312,942
1350	Bicycle Licenses	0	0	0	0	0	0	0	0	0	0	0	84
1351-01	Major Permit Application Fees	93,839	96,654	99,554	102,540	105,616	108,785	112,049	115,410	118,872	122,438	1,075,758	2,005,086
1352-01	Minor Permit Application Fees	76,984	79,293	81,672	84,122	86,646	89,245	91,923	94,680	97,521	100,446	882,533	1,613,220
1353	Permit - Bingo	0	0	0	0	0	0	0	0	0	0	0	250
1354	Permit - Building	2,321,419	2,391,062	2,462,794	2,536,678	2,612,778	2,691,161	2,771,896	2,855,053	2,940,705	3,028,926	26,612,473	51,061,544
1355	Permit - Electrical	548,223	564,670	581,610	599,058	617,030	635,541	654,607	674,246	694,473	715,307	6,284,766	12,075,825
1356	Permit - Fire Prevention	1,389,427	1,431,110	1,474,043	1,518,265	1,563,813	1,610,727	1,659,049	1,708,820	1,760,085	1,812,887	15,928,225	30,527,745
1358	Permit - Grading	27,408	28,230	29,077	29,950	30,848	31,774	32,727	33,709	34,720	35,762	314,204	610,080
1359	Permit - Hazardous Materials	993,342	1,023,142	1,053,837	1,085,452	1,118,015	1,151,556	1,186,102	1,221,686	1,258,336	1,296,086	11,387,554	20,992,821
1360	Permit - Mechanical	474,732	488,974	503,643	518,752	534,315	550,344	566,855	583,860	601,376	619,417	5,442,269	10,437,321
1361	Permit - Miscellaneous	4,076	4,198	4,324	4,454	4,587	4,725	4,867	5,013	5,163	5,318	46,722	86,223
1362	Permit - Fire Operations	226,002	232,782	239,765	246,958	254,367	261,998	269,858	277,953	286,292	294,881	2,590,855	4,781,223
1363	Permit - Plumbing and Gas	507,733	522,965	538,654	554,814	571,458	588,602	606,260	624,448	643,182	662,477	5,820,595	11,148,515
1364	Permit - Sign	8,143	8,388	8,639	8,899	9,165	9,440	9,724	10,015	10,316	10,625	93,355	181,841
1365	Permit - Street Cut	0	0	0	0	0	0	0	0	0	0	0	0
1366	Permit - Temporary Building	1,805	1,859	1,915	1,972	2,031	2,092	2,155	2,219	2,286	2,355	20,688	38,123
1368	Permit - Transportation	15,388	15,850	16,325	16,815	17,320	17,839	18,374	18,926	19,493	20,078	176,408	341,756
1369	Permit - Art in Private Development	5,243	5,400	5,562	5,729	5,901	6,078	6,260	6,448	6,641	6,841	60,102	128,817
1370	Permit - Taxi Driver and Vehicle	74,354	76,585	78,882	81,249	83,686	86,197	88,783	91,446	94,189	97,015	852,386	1,571,792
1371	Permit - Misc. Public Safety	17,674	18,204	18,750	19,313	19,892	20,489	21,104	21,737	22,389	23,060	202,612	373,904
1372	Permit - Liquidambar Street	0	0	0	0	0	0	0	0	0	0	0	325
1373	Adult Entertainment Permits	20,074	20,676	21,296	21,935	22,593	23,271	23,969	24,688	25,429	26,192	230,125	424,679
1374	OCM Special Event Permit Fee	4,099	4,222	4,349	4,479	4,614	4,752	4,894	5,041	5,193	5,348	46,991	86,724
	PERMITS AND LICENSES	7,108,369	7,321,620	7,541,269	7,767,507	8,000,532	8,240,548	8,487,764	8,742,397	9,004,669	9,274,809	81,489,485	154,800,838

													FY 2012/2013
	ACTUAL 2011/2012	CURRENT 2012/2013	BUDGET 2013/2014	PLAN 2014/2015	PLAN 2015/2016	PLAN 2016/2017	PLAN 2017/2018	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	PLAN 2021/2022	PLAN 2022/2023	TO FY 2022/2023 TOTAL
1502-01 Fines - Overdue Material - Circulation Desk	101,066	82,120	80,478	78,868	77,291	75,745	74,230	72,745	71,290	69,865	68,467	67,098	818,197
1502-02 Fines - Overdue/Lost & Damaged-Internet	153,004	156,885	161,592	166,440	171,433	176,576	181,873	187,330	192,950	198,738	204,700	210,841	2,009,359
1503 Fines - Parking	471,428	435,402	471,450	480,879	490,497	500,307	510,313	520,519	530,929	541,548	552,379	563,426	5,597,648
1504 Fines - Traffic and Criminal	409,561	337,725	344,480	351,369	358,396	365,564	372,876	380,333	387,940	395,699	403,613	411,685	4,109,679
1506 Juvenile Diversion	5,055	2,624	2,676	2,730	2,785	2,840	2,897	2,955	3,014	3,074	3,136	3,199	31,931
1507 Late Payment Penalties	26,499	31,000	25,000	25,500	26,010	26,530	27,061	27,602	28,154	28,717	29,291	29,877	304,743
1509 Returned Check Charge	5,355	5,647	5,760	5,875	5,993	6,113	6,235	6,360	6,487	6,617	6,749	6,884	68,720
1514 CUPA Fines	0	23,151	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	33,151
1516 Neighborhood Preservation Code Violations	21,565	17,885	22,500	22,500	22,500	22,500	22,500	22,500	22,500	22,500	22,500	22,500	242,885
1517 Fire Code Violations	1,100	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	11,000
TOTAL FINES AND FORFEITURES	1,194,633	1,093,439	1,115,936	1,136,161	1,156,904	1,178,175	1,199,985	1,222,344	1,245,264	1,268,757	1,292,835	1,317,510	13,227,312
1650 Alexister Devery Free	114.964	146.060	121 545	00.726	01.521	02.262	05 220	07 122	00.076	101.059	102.070	105 140	1 152 040
1650 Administrative Request Fees	114,864	146,060	131,545	89,736	91,531	93,362	95,229	97,133	99,076	101,058	103,079	105,140	1,152,949
1652 Demolition Fees	31,640	44,342	24,973	19,545	20,034	20,534	21,048	21,574	22,113	22,666	23,233	23,814	263,876
1653 Energy Plan Check Fees	293,677	240,821	174,880	136,870	140,292	143,799	147,394	151,079	154,856	158,727	162,695	166,763	1,778,176
1654 Environmental Review Fees	45,721	81,062	63,392	46,179	47,103	48,045	49,006	49,986	50,986	52,006	53,046	54,107	594,917
1655 Legislative Actions	35,905	60,361	48,133	36,679	37,413	38,161	38,924	39,703	40,497	41,307	42,133	42,976	466,288
1667-01 Plan Maintenance Fees	848,932	826,270	571,015	446,906	458,078	469,530	481,269	493,300	505,633	518,274	531,231	544,511	5,846,017
1670 Plan Check Fees	2,506,771	2,143,868	1,522,160	1,191,320	1,221,103	1,251,631	1,282,921	1,314,994	1,347,869	1,381,566	1,416,105	1,451,508	15,525,045
1673-01 Subdivision Map Filing Fees - Planning	74,413	72,545	73,480	77,187	78,731	80,306	81,912	83,550	85,221	86,925	88,664	90,437	898,958
1676 Special Inspection Reimbursement	16,935	12,990	13,250	13,515	13,785	14,061	14,342	14,629	14,921	15,220	15,524	15,835	158,072
TOTAL COMMUNITY DEVELOPMENT FEES	3,968,858	3,628,319	2,622,828	2,057,937	2,108,070	2,159,429	2,212,045	2,265,949	2,321,173	2,377,748	2,435,710	2,495,090	26,684,297
1901.01 Duciness Linears Descension Mars Applications	142 800	15,000	15 200	15 606	15,918	16,236	16 561	16,892	17,230	17,575	17,926	18,285	182,531
1801-01 Business License Processing-New Applications	143,890		15,300	15,606			16,561						
1801-02 Business License Processing - Renewals	116,477	0	0	0	0	0	0	0	0	0	0	0	0
3101 Notary Fee	40	120	0	0	0	0	0	0	0	0	0	0	120
TOTAL FINANCE FEES	260,407	15,120	15,300	15,606	15,918	16,236	16,561	16,892	17,230	17,575	17,926	18,285	182,651

				RI	EVENUES B	Y SOURCE						
											FY 2023/2024 TO	FY 2012/2013 TO
	PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	PLAN 2032/2033	FY 2032/2033 TOTAL	FY 2032/2033 TOTAL
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1502-01 Fines - Overdue Material - Circulation Desk	66,427	65,763	65,105	64,454	63,810	63,171	62,540	61,914	61,295	60,682	635,161	1,453,358
1502-02 Fines - Overdue/Lost & Damaged-Internet	217,166	223,681	230,392	237,304	244,423	251,755	259,308	267,087	275,100	283,353	2,489,570	4,498,929
1503 Fines - Parking	580,329	597,739	615,671	634,141	653,166	672,761	692,943	713,732	735,144	757,198	6,652,824	12,250,472
1504 Fines - Traffic and Criminal	424,035	436,756	449,859	463,355	477,255	491,573	506,320	521,510	537,155	553,270	4,861,090	8,970,768
1506 Juvenile Diversion	3,295	3,393	3,495	3,600	3,708	3,819	3,934	4,052	4,174	4,299	37,769	69,700
1507 Late Payment Penalties	30,774	31,697	32,648	33,627	34,636	35,675	36,745	37,848	38,983	40,153	352,785	657,528
1509 Returned Check Charge	7,091	7,303	7,522	7,748	7,980	8,220	8,466	8,720	8,982	9,252	81,285	150,005
1514 CUPA Fines	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	10,000	43,151
1516 Neighborhood Preservation Code Violations	22,500	22,500	22,500	22,500	22,500	22,500	22,500	22,500	22,500	22,500	225,000	467,885
1517 Fire Code Violations	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	10,000	21,000
TOTAL FINES AND FORFEITURES	1,353,617	1,390,833	1,429,193	1,468,729	1,509,478	1,551,475	1,594,757	1,639,363	1,685,333	1,732,706	15,355,484	28,582,796
1650 Administrative Request Fees	108,295	111,543	114,890	118,336	121,886	125,543	129,309	133,189	137,184	141,300	1,241,476	2,394,424
1652 Demolition Fees	24,528	25,264	26,022	26,803	27,607	28,435	29,288	30,166	31,071	32,004	281,187	545,063
1653 Energy Plan Check Fees	171,766	176,919	182,226	187,693	193,324	199,124	205,097	211,250	217,588	224,115	1,969,101	3,747,277
1654 Environmental Review Fees	55,730	57,402	59,124	60,897	62,724	64,606	66,544	68,541	70,597	72,715	638,879	1,233,796
1655 Legislative Actions	44,265	45,593	46,961	48,370	49,821	51,315	52,855	54,440	56,074	57,756	507,449	973,737
1667-01 Plan Maintenance Fees	560,847	577,672	595,002	612,852	631,238	650,175	669,680	689,771	710,464	731,778	6,429,478	12,275,495
1670 Plan Check Fees	1,495,053	1,539,905	1,586,102	1,633,685	1,682,695	1,733,176	1,785,171	1,838,727	1,893,888	1,950,705	17,139,107	32,664,152
1673-01 Subdivision Map Filing Fees - Planning	93,150	95,945	98,823	101,788	104,841	107,987	111,226	114,563	118,000	121,540	1,067,864	1,966,821
1676 Special Inspection Reimbursement	16,310	16,799	17,303	17,822	18,357	18,908	19,475	20,059	20,661	21,281	186,973	345,045
TOTAL COMMUNITY DEVELOPMENT FEES	2,569,943	2,647,041	2,726,452	2,808,246	2,892,493	2,979,268	3,068,646	3,160,706	3,255,527	3,353,192	29,461,514	56,145,811
1801-01 Business License Processing-New Applications	18,833	19,398	19,980	20,580	21,197	21,833	22,488	23,163	23,858	24,573	215,905	398,435
1801-02 Business License Processing - Renewals	0	0	0	0	0	0	0	0	0	0	0	0
3101 Notary Fee	0	0	0	0	0	0	0	0	0	0	0	120
TOTAL FINANCE FEES	18,833	19,398	19,980	20,580	21,197	21,833	22,488	23,163	23,858	24,573	215,905	398,555
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														FY 2012/2013 TO
		ACTUAL 2011/2012	CURRENT 2012/2013	BUDGET 2013/2014	PLAN 2014/2015	PLAN 2015/2016	PLAN 2016/2017	PLAN 2017/2018	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	PLAN 2021/2022	PLAN 2022/2023	FY 2022/2023 TOTAL
2102	Library- Lost/Damaged Materials	11,440	12,446	12,570	12,696	12,823	12,951	13,080	13,211	13,343	13,477	13,612	13,748	143,956
2105	Miscellaneous Library Charges	3,003	3,040	3,101	3,163	3,226	3,291	3,356	3,424	3,492	3,562	3,633	3,706	36,993
TOTAL	LIBRARY AND COMMUNITY SERVICES FEES	14,443	15,486	15,671	15,859	16,049	16,241	16,437	16,635	16,835	17,039	17,245	17,453	180,949
2347	Senior Adult Services	0	1,028	0	0	0	0	0	0	0	0	0	0	1,028
2351	Vending	0	6,000	6,000	6,000	6,000	6,300	6,300	6,300	6,300	6,300	6,615	6,615	68,730
2357	Youth Basketball League	0	129,570	132,161	134,804	137,500	140,250	143,055	145,916	148,835	151,811	154,848	157,945	1,576,696
2359	Adult Basketball	0	64,000	65,280	65,933	66,592	67,258	67,931	68,610	69,296	69,989	70,689	71,396	746,973
2360	Adult Volleyball	0	36,000	36,720	37,087	37,458	37,833	38,211	38,593	38,979	39,369	39,762	40,160	420,172
2361	Adult Drop-In Sports	0	40,000	40,500	40,905	41,314	41,727	42,144	42,566	42,992	43,421	43,856	44,294	463,720
2364	Youth Sports Classes	0	265,000	270,300	275,706	281,220	286,845	292,581	298,433	304,402	310,490	316,700	323,034	3,224,710
2365	Adult Sports Activities	0	105,000	107,100	109,242	111,427	113,655	115,928	118,247	120,612	123,024	125,485	127,994	1,277,715
2367	Youth Sports Camp	0	135,000	137,700	140,454	143,263	146,128	149,051	152,032	155,073	158,174	161,337	164,564	1,642,777
2370	Special Events HOTS	0	12,000	13,060	13,060	13,060	14,060	14,060	14,060	15,060	15,060	15,060	16,060	154,600
2375	Gymnastics - Youth	0	340,000	320,000	326,400	332,928	339,587	346,378	353,306	360,372	367,579	374,931	382,430	3,843,911
2381	Swim Pool Rentals	0	17,950	18,000	18,180	18,362	18,545	18,731	18,918	19,107	19,298	19,491	19,686	206,270
2383	Washington Pool Adult Swim Lessons	0	18,120	18,500	18,685	18,872	19,061	19,251	19,444	19,638	19,835	20,033	20,233	211,671
2385	Special Interest - Youth	0	65,000	66,300	67,626	68,979	70,358	71,765	73,201	74,665	76,158	77,681	79,235	790,967
2386	Special Interest - Adult	1,000	0	0	0	0	0	0	0	0	0	0	0	0
2388	Visual Arts - Youth	0	56,100	57,222	58,366	59,534	60,724	61,939	63,178	64,441	65,730	67,045	68,386	682,665
2391	Visual Arts - Adult	0	13,260	13,525	13,796	14,072	14,353	14,640	14,933	15,232	15,536	15,847	16,164	161,357
2392	Dance Classes - Child	0	98,135	100,095	102,097	104,139	106,222	108,346	110,513	112,723	114,978	117,277	119,623	1,194,147
2393	Dance Classes - Adult	0	93,000	94,860	96,757	98,692	100,666	102,680	104,733	106,828	108,964	111,144	113,366	1,131,691
2394	Drama - Youth	0	45,000	45,000	45,900	46,818	47,754	48,709	49,684	50,677	51,691	52,725	53,779	537,737
2396	Cultural Arts Theater Tickets	0	26,400	26,400	26,928	27,467	28,016	28,576	29,148	29,731	30,325	30,932	31,550	315,473
2397	Preschool Programs	0	240,841	263,639	268,912	274,290	279,776	285,371	291,079	296,900	302,838	308,895	315,073	3,127,614
2401	Neighborhood Recreation	0	342,350	349,197	356,181	363,305	370,571	377,982	385,542	393,253	401,118	409,140	417,323	4,165,960
2406	Senior Adults Dances	0	3,500	3,500	4,290	4,290	5,335	5,335	5,602	5,882	6,176	6,485	6,809	57,203

					RI	EVENUES B	Y SOURCE						
		PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	PLAN 2032/2033	FY 2023/2024 TO FY 2032/2033 TOTAL	FY 2012/2013 TO FY 2032/2033 TOTAL
2102	 Library- Lost/Damaged Materials	13,748	13,748	13,748	13,748	13,748	13,748	13,748	13,748	13,748	13,748	137,476	281,432
2105	Miscellaneous Library Charges	3,780	3,855	3,933	4,011	4,091	4,173	4,257	4,342	4,429	4,517	41,388	78,381
TOTAL	LIBRARY AND COMMUNITY SERVICES FEES	17,527	17,603	17,680	17,759	17,839	17,921	18,004	18,089	18,176	18,265	178,865	359,814
22.17	a ·	0	0		0		0	0	0	0	0	0	1.020
2347	Senior Adult Services	0	0	0	0	0	0	0	0	0	0	0	1,028
2351	Vending	6,615	6,615	6,615	6,946	7,293	7,293	7,293	7,293	7,658	7,658	71,278	140,008
2357	Youth Basketball League	162,683	167,563	172,590	177,768	183,101	188,594	194,252	200,080	206,082	212,264	1,864,978	3,441,674
2359	Adult Basketball	73,538	75,744	78,016	80,357	82,767	85,250	87,808	90,442	93,155	95,950	843,027	1,590,000
2360	Adult Volleyball	41,365	42,606	43,884	45,201	46,557	47,953	49,392	50,874	52,400	53,972	474,203	894,375
2361	Adult Drop-In Sports	53,694	53,694	53,694	53,694	53,694	63,094	63,094	63,094	63,094	63,094	583,943	1,047,662
2364	Youth Sports Classes	332,725	342,706	352,987	363,577	374,484	385,719	397,290	409,209	421,485	434,130	3,814,314	7,039,023
2365	Adult Sports Activities	131,834	135,789	139,863	144,059	148,381	152,832	157,417	162,139	167,004	172,014	1,511,332	2,789,047
2367	Youth Sports Camp	169,501	174,586	179,824	185,219	190,775	196,498	202,393	208,465	214,719	221,161	1,943,141	3,585,918
2370	Special Events HOTS	16,060	17,060	17,060	17,060	18,060	18,060	18,060	19,060	19,060	19,060	178,600	333,200
2375	Gymnastics - Youth	393,903	405,720	417,891	430,428	443,341	456,641	470,340	484,450	498,984	513,953	4,515,651	8,359,562
2381	Swim Pool Rentals	20,277	20,885	21,512	22,157	22,822	23,507	24,212	24,938	25,686	26,457	232,452	438,722
2383	Washington Pool Adult Swim Lessons	20,840	21,465	22,109	22,773	23,456	24,159	24,884	25,631	26,400	27,192	238,909	450,580
2385	Special Interest - Youth	81,612	84,060	86,582	89,179	91,855	94,610	97,449	100,372	103,383	106,485	935,586	1,726,553
2386	Special Interest - Adult	0	0	0	0	0	0	0	0	0	0	0	0
2388	Visual Arts - Youth	70,437	72,550	74,727	76,969	79,278	81,656	84,106	86,629	89,228	91,905	807,483	1,490,148
2391	Visual Arts - Adult	16,649	17,148	17,663	18,193	18,738	19,301	19,880	20,476	21,090	21,723	190,860	352,217
2392	Dance Classes - Child	123,211	126,908	130,715	134,637	138,676	142,836	147,121	151,535	156,081	160,763	1,412,481	2,606,629
2393	Dance Classes - Adult	116,767	120,270	123,879	127,595	131,423	135,366	139,426	143,609	147,918	152,355	1,338,608	2,470,299
2394	Drama - Youth	55,393	57,054	58,766	60,529	62,345	64,215	66,142	68,126	70,170	72,275	635,013	1,172,751
2396	Cultural Arts Theater Tickets	32,400	32,400	36,000	36,000	36,000	36,000	36,000	36,000	36,000	36,000	352,800	668,273
2397	Preschool Programs	324,525	334,261	344,289	354,617	365,256	376,214	387,500	399,125	411,099	423,432	3,720,318	6,847,932
2401	Neighborhood Recreation	429,842	442,738	456,020	469,700	483,791	498,305	513,254	528,652	544,512	560,847	4,927,662	9,093,621
2406	Senior Adults Dances	7,013	7,013	7,224	7,224	7,440	7,440	7,664	7,664	7,893	7,893	74,468	131,672

														FY 2012/2013 TO
		ACTUAL 2011/2012	CURRENT 2012/2013	BUDGET 2013/2014	PLAN 2014/2015	PLAN 2015/2016	PLAN 2016/2017	PLAN 2017/2018	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	PLAN 2021/2022	PLAN 2022/2023	FY 2022/2023 TOTAL
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2407	Senior Adult Programs	0	124,600	127,220	129,764	132,360	135,007	137,707	140,461	143,270	146,136	149,059	152,040	1,517,624
2408	Senior Adult Trips	0	120,000	120,000	122,400	124,848	127,345	129,892	132,490	135,139	137,842	140,599	143,411	1,433,967
2409	Senior Adult Special Events	0	7,232	7,915	8,620	8,792	9,232	9,417	9,887	10,085	10,590	10,801	11,341	103,913
2410	Therapeutic Services Program	0	10,000	10,200	10,404	10,612	10,824	11,041	11,262	11,487	11,717	11,951	12,190	121,687
2411	Senior Center Membership	0	83,000	83,000	91,300	91,300	91,300	100,430	100,430	100,430	110,473	110,473	110,473	1,072,609
2412	Senior Adult Lunch Program	0	24,000	20,460	22,320	22,320	24,552	24,552	27,007	27,007	29,708	29,708	32,679	284,313
2413	Teen Programs Co-OP	0	41,000	42,000	42,000	42,000	42,000	42,000	42,000	42,000	42,000	42,000	42,000	461,000
2417	Registration Service Fees	0	12,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	112,000
2418	Fremont Pool User Fees	0	45,387	48,000	48,960	49,939	50,938	51,957	52,996	54,056	55,137	56,240	57,364	570,974
2422	Elementary After School and Summer Programs	0	47,121	47,121	47,121	48,535	48,535	48,535	48,535	49,991	49,991	49,991	49,991	535,464
2423	Pottery - Adult	0	142,950	160,600	163,812	167,088	170,430	173,839	177,315	180,862	184,479	188,168	191,932	1,901,475
2424	Music - Child	0	130,040	132,638	135,291	137,997	140,757	143,572	146,443	149,372	152,359	155,407	158,515	1,582,389
2425	Music - Adult	0	14,172	14,455	14,744	15,039	15,340	15,647	15,959	16,279	16,604	16,936	17,275	172,450
2455	Teen Programs	0	31,275	32,215	32,859	33,516	34,187	34,871	35,568	36,279	37,005	37,745	38,500	384,020
2465	Columbia Co-Op Sports	0	34,800	35,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000	384,800
2484	Washington Pool Swim Lessons	0	94,638	119,749	122,144	124,587	127,079	129,620	132,213	134,857	137,554	140,305	143,111	1,405,856
2485	SMS Pool Swim Lessons	0	26,978	27,382	27,930	28,488	29,058	29,639	30,232	30,837	31,453	32,082	32,724	326,803
2486	Columbia Pool Swim Lessons	0	42,371	43,006	43,866	44,743	45,638	46,551	47,482	48,432	49,400	50,388	51,396	513,275
2490	Washington Pool Drop-In Swim	0	15,617	15,750	19,688	19,688	19,688	19,688	19,688	19,688	19,688	19,688	19,688	208,559
	Washington Pool Expansion - Add'l Revenue	0	0	0	0	0	0	0	0	0	63,400	63,400	63,400	190,200
2491	SMS Pool Drop-In Swim	0	1,250	1,000	1,250	1,250	1,250	1,250	1,250	1,250	1,250	1,250	1,250	13,500
2492	Columbia Pool Drop-In Swim	0	1,300	1,350	1,688	1,688	1,688	1,688	1,688	1,688	1,688	1,688	1,688	17,842
TOTAL	RECREATION FEES	1,000	3,202,985	3,284,120	3,358,470	3,419,371	3,484,871	3,555,860	3,621,942	3,689,005	3,831,339	3,898,856	3,971,687	39,318,506

					RI	EVENUES B	Y SOURCE					FY 2023/2024	FY 2012/2013
		PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	PLAN 2032/2033	TO FY 2032/2033 TOTAL	TO FY 2032/2033 TOTAL
2407	Senior Adult Programs	156,601	161,299	166,138	171,122	176,256	181,543	186,990	192,599	198,377	204,329	1,795,253	3,312,877
2408	Senior Adult Trips	147,713	152,145	156,709	161,410	166,253	171,240	176,378	181,669	187,119	192,733	1,693,369	3,127,336
2409	Senior Adult Special Events	11,682	12,032	12,393	12,765	13,148	13,542	13,948	14,367	14,798	15,242	133,916	237,829
2410	Therapeutic Services Program	12,556	12,932	13,320	13,720	14,131	14,555	14,992	15,442	15,905	16,382	143,936	265,624
2411	Senior Center Membership	121,520	121,520	121,520	133,672	133,672	133,672	147,040	147,040	147,040	161,744	1,368,440	2,441,049
2412	Senior Adult Lunch Program	35,679	35,679	38,679	38,679	41,679	41,679	44,679	44,679	47,679	47,679	416,787	701,100
2413	Teen Programs Co-OP	42,000	42,000	42,000	42,000	42,000	42,000	42,000	42,000	42,000	42,000	420,000	881,000
2417	Registration Service Fees	13,000	13,000	16,000	16,000	19,000	19,000	22,000	22,000	25,000	25,000	190,000	302,000
2418	Fremont Pool User Fees	59,085	60,858	62,684	64,564	66,501	68,496	70,551	72,668	74,848	77,093	677,348	1,248,321
2422	Elementary After School and Summer Programs	49,991	51,490	51,490	51,490	51,490	53,035	53,035	53,035	53,035	54,626	522,719	1,058,183
2423	Pottery - Adult	197,690	203,621	209,729	216,021	222,502	229,177	236,052	243,134	250,428	257,940	2,266,292	4,167,767
2424	Music - Child	163,270	168,168	173,213	178,410	183,762	189,275	194,953	200,802	206,826	213,030	1,871,709	3,454,098
2425	Music - Adult	17,793	18,327	18,877	19,443	20,027	20,627	21,246	21,884	22,540	23,216	203,980	376,431
2455	Teen Programs	39,655	40,845	42,070	43,332	44,632	45,971	47,350	48,771	50,234	51,741	454,599	838,619
2465	Columbia Co-Op Sports	35,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000	350,000	734,800
2484	Washington Pool Swim Lessons	147,404	151,827	156,381	161,073	165,905	170,882	176,009	181,289	186,728	192,329	1,689,827	3,095,683
2485	SMS Pool Swim Lessons	33,706	34,717	35,758	36,831	37,936	39,074	40,246	41,454	42,697	43,978	386,399	713,202
2486	Columbia Pool Swim Lessons	52,938	54,526	56,162	57,847	59,582	61,370	63,211	65,107	67,060	69,072	606,875	1,120,150
2490	Washington Pool Drop-In Swim	19,688	24,609	24,609	24,609	24,609	24,609	24,609	24,609	24,609	24,609	241,169	449,728
	Washington Pool Expansion - Add'l Revenue	63,400	63,400	63,400	63,400	63,400	63,400	63,400	63,400	63,400	63,400	634,000	824,200
2491	SMS Pool Drop-In Swim	1,250	1,563	1,563	1,563	1,563	1,563	1,563	1,563	1,563	1,563	15,313	28,813
2492	Columbia Pool Drop-In Swim	1,688	2,110	2,110	2,110	2,110	2,110	2,110	2,110	2,110	2,110	20,678	38,520
TOTAL	RECREATION FEES	4,104,193	4,220,504	4,341,715	4,468,941	4,594,689	4,727,365	4,872,337	5,002,481	5,142,094	5,295,397	46,769,717	86,088,223

														FY 2012/2013
		ACTUAL 2011/2012	CURRENT 2012/2013	BUDGET 2013/2014	PLAN 2014/2015	PLAN 2015/2016	PLAN 2016/2017	PLAN 2017/2018	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	PLAN 2021/2022	PLAN 2022/2023	TO FY 2022/2023 TOTAL
2750	Abandoned Vehicles	187,148	165,749	185,000	185,000	185,000	185,000	185,000	185,000	185,000	185,000	185,000	185,000	2,015,749
2751	Animal Control Fees	80,917	111,345	111,500	113,730	116,005	118,325	120,691	123,105	125,567	128,078	130,640	133,253	1,332,239
2752	Court Ordered Reimbursement	26	0	0	0	0	0	0	0	0	0	0	0	0
2754	Emergency Response	26,474	27,788	28,344	28,911	29,489	30,079	30,680	31,294	31,920	32,558	33,210	33,874	338,147
2756	False Burglar Alarm Fees	213,650	221,314	217,500	217,500	217,500	217,500	217,500	217,500	217,500	217,500	217,500	217,500	2,396,314
2760	Police Contract Overtime	21,006	25,879	26,397	26,925	27,463	28,012	28,573	29,144	29,727	30,321	30,928	31,546	314,914
2763	Vehicle Release Fee	114,699	125,574	128,085	130,647	133,260	135,925	138,644	141,417	144,245	147,130	150,073	153,074	1,528,074
2765-01	Other DPS - Address Search	464	550	561	572	584	595	607	619	632	644	657	670	6,693
2765-02	Other DPS - Copy of Incident Report	2,561	2,400	2,400	2,400	2,400	2,400	2,400	2,400	2,400	2,400	2,400	2,400	26,400
2765-03	Other DPS - Copy of Video Tape	213	190	194	197	201	205	209	214	218	222	227	231	2,309
2765-04	Other DPS- Violation Citation Correction	29,911	24,213	24,697	25,191	25,695	26,209	26,733	27,268	27,813	28,369	28,937	29,516	294,641
2765-05	Other DPS - Subpoena Duces Tecum	197	1,369	430	430	430	430	430	430	430	430	430	430	5,669
2765-06	Other DPS - Applicant Fingerprint Fee	95	0	0	0	0	0	0	0	0	0	0	0	0
2765-07	Other DPS - Photographs	2,259	2,148	2,191	2,235	2,280	2,325	2,372	2,419	2,468	2,517	2,592	2,670	26,216
2765-08	Other DPS - Copy of Audio Recording	202	700	714	728	743	758	773	788	804	820	837	853	8,518
2765-09	Other DPS - Crim. Hist. Clearance Letter	6,837	3,850	3,927	4,006	4,086	4,167	4,251	4,336	4,422	4,511	4,601	4,693	46,850
2766	False Alarm Fee - Fire Alarm	34,250	40,200	35,470	35,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000	390,670
2769	Civil Subpoena Fees	521	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	11,000
2770	DPS Alarm Permit Fees	142,062	149,500	152,490	155,540	158,651	161,824	165,060	168,361	171,729	175,163	178,666	182,240	1,819,223
2771	Extraordinary Public Safety Response	12,834	0	0	0	0	0	0	0	0	0	0	0	0
2772-01	Apartment Inspections - Fire	298,165	278,250	282,823	288,479	294,249	300,134	306,137	312,259	318,505	324,875	331,372	338,000	3,375,083
2773	Parent Project Class Fees	0	0	600	612	624	637	649	662	676	689	703	717	6,570
TOTAL	PUBLIC SAFETY FEES	1,174,491	1,182,019	1,204,323	1,219,103	1,234,659	1,250,525	1,266,709	1,283,217	1,300,055	1,317,229	1,334,772	1,352,667	13,945,279
2355	Baylands Picnic Reservation	58,300	62,000	63,240	64,505	65,795	67,111	68,453	69,822	71,219	72,643	74,096	75,578	754,460
2356	Baylands Vehicle Entry Fee	91,422	90,000	90,000	90,000	91,800	91,800	91,800	91,800	91,800	93,636	93,636	93,636	1,009,908
2900	Engineering Fees	574,678	725,000	557,000	450,000	459,000	468,180	477,544	487,094	496,836	506,773	516,909	527,247	5,671,583
2901	Mathilda/237 Maintenance	30,888	31,500	31,500	31,500	31,500	31,500	31,500	31,500	31,500	31,500	31,500	31,500	346,500
2904	Street Tree Fees	28,485	17,925	18,284	18,649	19,022	19,403	19,791	20,186	20,590	21,002	21,422	21,850	218,124

				RI	EVENUES B	Y SOURCE					EX 2022/2024	EV 2012/2012
	PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	PLAN 2032/2033	FY 2023/2024 TO FY 2032/2033 TOTAL	FY 2012/2013 TO FY 2032/2033 TOTAL
2750 Abandoned Vehicles	195,000	195,000	195,000	195,000	195,000	195,000	195,000	195,000	195,000	195,000	1,950,000	3,965,749
2751 Animal Control Fees	137,250	141,368	145,609	149,977	154,477	159,111	163,884	168,801	173,865	179,081	1,573,422	2,905,661
2752 Court Ordered Reimbursement	0	0	0	0	0	0	0	0	0	0	0	0
2754 Emergency Response	34,890	35,937	37,015	38,125	39,269	40,447	41,660	42,910	44,198	45,523	399,974	738,121
2756 False Burglar Alarm Fees	217,500	217,500	217,500	217,500	217,500	217,500	217,500	217,500	217,500	217,500	2,175,000	4,571,314
2760 Police Contract Overtime	32,493	33,468	34,472	35,506	36,571	37,668	38,798	39,962	41,161	42,396	372,493	687,407
2763 Vehicle Release Fee	157,666	162,396	167,268	172,286	177,455	182,778	188,262	193,910	199,727	205,719	1,807,467	3,335,541
2765-01 Other DPS - Address Search	691	711	733	755	777	801	825	849	875	901	7,917	14,609
2765-02 Other DPS - Copy of Incident Report	2,472	2,546	2,623	2,701	2,782	2,866	2,952	3,040	3,131	3,225	28,339	54,739
2765-03 Other DPS - Copy of Video Tape	238	245	253	260	268	276	284	293	302	311	2,731	5,039
2765-04 Other DPS- Violation Citation Correction	30,401	31,313	32,252	33,220	34,217	35,243	36,300	37,389	38,511	39,666	348,513	643,154
2765-05 Other DPS - Subpoena Duces Tecum	500	500	500	500	500	500	500	500	500	500	5,000	10,669
2765-06 Other DPS - Applicant Fingerprint Fee	0	0	0	0	0	0	0	0	0	0	0	0
2765-07 Other DPS - Photographs	2,750	2,833	2,918	3,005	3,095	3,188	3,284	3,382	3,484	3,588	31,527	57,743
2765-08 Other DPS - Copy of Audio Recording	879	905	932	960	989	1,019	1,049	1,081	1,113	1,147	10,076	18,594
2765-09 Other DPS - Crim. Hist. Clearance Letter	4,834	4,979	5,128	5,282	5,441	5,604	5,772	5,945	6,123	6,307	55,416	102,265
2766 False Alarm Fee - Fire Alarm	35,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000	350,000	740,670
2769 Civil Subpoena Fees	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	10,000	21,000
2770 DPS Alarm Permit Fees	187,707	193,338	199,138	205,112	211,266	217,604	224,132	230,856	237,781	244,915	2,151,849	3,971,072
2771 Extraordinary Public Safety Response	0	0	0	0	0	0	0	0	0	0	0	0
2772-01 Apartment Inspections - Fire	348,140	358,584	369,341	380,422	391,834	403,589	415,697	428,168	441,013	454,243	3,991,031	7,366,114
2773 Parent Project Class Fees	739	761	784	807	831	856	882	908	936	964	8,467	15,037
TOTAL PUBLIC SAFETY FEES	1,390,149	1,418,384	1,447,465	1,477,419	1,508,272	1,540,050	1,572,781	1,606,495	1,641,219	1,676,986	15,279,219	29,224,498
2355 Baylands Picnic Reservation	77,845	80,180	82,586	85,063	87,615	90,244	92,951	95,740	98,612	101,570	892,405	1,646,866
2356 Baylands Vehicle Entry Fee	96,445	99,338	102,319	105,388	108,550	111,806	115,160	118,615	122,174	125,839	1,105,635	2,115,543
2900 Engineering Fees	543,064	559,356	576,137	593,421	611,223	629,560	648,447	667,900	687,937	708,576	6,225,622	11,897,204
2901 Mathilda/237 Maintenance	31,500	31,500	31,500	31,500	31,500	31,500	31,500	31,500	31,500	31,500	315,000	661,500
2904 Street Tree Fees	22,506	23,181	23,877	24,593	25,331	26,091	26,873	27,680	28,510	29,365	258,006	476,130

													FY 2012/2013 TO
	ACTUAL 2011/2012	CURRENT 2012/2013	BUDGET 2013/2014	PLAN 2014/2015	PLAN 2015/2016	PLAN 2016/2017	PLAN 2017/2018	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	PLAN 2021/2022	PLAN 2022/2023	FY 2022/2023 TOTAL
2909 Temporary Traffic Controls	1,335	4,850	1,918	1,956	1,995	2,035	2,076	2,117	2,160	2,203	2,247	2,292	25,847
2912 Parking Meter Fees	0	0	0	99,960	101,959	103,998	106,078	108,200	110,364	112,571	114,823	117,119	975,073
TOTAL PUBLIC WORKS FEES	785,108	931,275	761,941	756,570	771,071	784,027	797,241	810,720	824,469	840,328	854,632	869,222	9,001,495
TOTAL SERVICE FEES	6,204,307	8,975,203	7,904,183	7,423,545	7,565,138	7,711,330	7,864,853	8,015,355	8,168,766	8,401,258	8,559,140	8,724,403	89,313,176
3355 Interest	522,240	456,887	529,611	450,716	1,187,317	1,679,745	2,104,937	2,036,841	2,028,373	2,019,445	2,081,513	2,219,044	16,794,429
Interest - Sale of Property	0	56,000	97,615	51,800	149,036	285,900	851,597	885,661	921,088	957,931	996,249	1,036,098	6,288,976
TOTAL INTEREST INCOME	522,240	512,887	627,226	502,516	1,336,353	1,965,645	2,956,534	2,922,503	2,949,461	2,977,376	3,077,761	3,255,143	23,083,405
3601-31 Redevelopment Agency Repayment	4,988,407	4,510,795	0	0	0	0	0	0	0	0	0	0	4,510,795
3601-42 Water Loan Repayment	351,700	351,700	351,700	351,700	0	0	0	0	0	0	0	0	1,055,100
3602-43 Sewer Loan Repayment	1,259,994	1,264,380	1,264,380	1,264,380	1,264,380	1,264,380	1,264,380	1,264,380	850,216	850,216	850,216	850,216	12,251,525
3601- General Services Loan Repayment	500,000	189,789	0	0	0	0	0	0	0	0	0	0	189,789
3602-42 Refuse Loan Repayment	1,300,000	3,388,304	2,913,002	4,099,556	4,099,556	4,099,556	4,099,556	4,099,556	4,099,556	4,099,556	4,099,556	4,099,556	43,197,310
3604 Sunnyvale Office Center	253,354	253,354	255,887	258,446	261,030	263,641	266,277	268,940	271,629	274,346	277,089	279,860	2,930,498
3605 Power Generation Facility	838,926	855,705	872,819	890,276	908,081	926,243	944,768	963,663	982,936	1,002,595	1,022,647	1,043,100	10,412,834
TOTAL INTERFUND REVENUES	9,492,381	10,814,027	5,657,789	6,864,358	6,533,048	6,553,820	6,574,981	6,596,539	6,204,337	6,226,712	6,249,508	6,272,731	74,547,851
1208 Restricted Cash Donations	495	0	0	0	0	0	0	0	0	0	0	0	0
1214 Contributions	0	250,000	0	0	0	0	0	0	0	0	0	0	250,000
1216 Miscellaneous Grants - Other	68,463	7,870	0	0	0	0	0	0	0	0	0	0	7,870
4460-02 Repayments - Conway Property Owners	13,164	31,257	15,490	15,490	15,490	15,490	15,490	8,674	8,674	8,674	8,674	8,674	152,077
3801-01 Personal Property Sale	7,899	8,900	9,078	9,260	9,445	9,634	9,826	10,023	10,223	10,428	10,636	10,849	108,302
2764 Unclaimed Property	11,508	66	0	0	0	0	0	0	0	0	0	0	66
2774 DPS Property Revenue	4,753	12,461	0	0	0	0	0	0	0	0	0	0	12,461
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4100 Miscellaneous Revenues	6,484	5,100	5,202	5,306	5,412	5,520	5,631	5,743	5,858	5,975	6,095	6,217	62,060
4102 Damage to City Property	130,994	102,000	104,040	106,121	108,243	110,408	112,616	114,869	117,166	119,509	121,899	124,337	1,241,209
4104 Jury Duty Reimbursement	261	75	0	0	0	0	0	0	0	0	0	0	75
4114 Cash Overage & Shortage	(397)	0	0	0	0	0	0	0	0	0	0	0	0

				R	EVENUES B	Y SOURCE						
											FY 2023/2024 TO	FY 2012/2013 TO
	PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	PLAN 2032/2033	FY 2032/2033 TOTAL	FY 2032/2033 TOTAL
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2909 Temporary Traffic Controls	2,360	2,431	2,504	2,579	2,657	2,736	2,819	2,903	2,990	3,080	27,060	52,907
2912 Parking Meter Fees	120,633	124,252	127,979	131,819	135,773	139,846	144,042	148,363	152,814	157,398	1,382,918	2,357,991
TOTAL PUBLIC WORKS FEES	894,353	920,239	946,901	974,363	1,002,649	1,031,783	1,061,792	1,092,701	1,124,537	1,157,328	10,206,646	19,208,141
TOTAL SERVICE FEES	8,994,999	9,243,169	9,500,194	9,767,307	10,037,140	10,318,220	10,616,049	10,903,634	11,205,411	11,525,742	102,111,866	191,425,042
3355 Interest	2,938,141	2,908,256	2,888,986	2,846,120	2,829,437	2,796,588	2,764,603	2,664,629	2,440,527	2,291,633	27,368,920	44,163,350
Interest - Sale of Property	1,346,928	1,414,274	1,484,988	1,559,238	1,637,199	1,719,059	1,805,012	1,895,263	1,990,026	2,089,527	16,941,516	23,230,492
TOTAL INTEREST INCOME	4,285,069	4,322,530	4,373,974	4,405,357	4,466,637	4,515,647	4,569,615	4,559,892	4,430,553	4,381,161	44,310,437	67,393,842
3601-31 Redevelopment Agency Repayment	0	0	0	0	0	0	0	0	0	0	0	4,510,795
3601-42 Water Loan Repayment	0	0	0	0	0	0	0	0	0	0	0	1,055,100
3602-43 Sewer Loan Repayment	850,216	850,216	850,216	850,216	850,216	850,216	850,216	850,216	850,216	850,216	8,502,156	20,753,681
3601- General Services Loan Repayment	0	0	0	0	0	0	0	0	0	0	0	189,789
	4,099,556	0	0	0	0	0	0	0	0	0	4,099,556	47,296,866
3604 Sunnyvale Office Center	285,457	291,166	296,990	302,929	308,988	315,168	321,471	327,900	334,459	341,148	3,125,676	6,056,174
3605 Power Generation Facility	1,074,393	1,106,625	1,139,824	1,174,018	1,209,239	1,245,516	1,282,881	1,321,368	1,361,009	1,401,839	12,316,711	22,729,546
TOTAL INTERFUND REVENUES	6,309,622	2,248,007	2,287,029	2,327,163	2,368,442	2,410,899	2,454,568	2,499,484	2,545,683	2,593,202	28,044,099	102,591,950
1208 Restricted Cash Donations	0	0	0	0	0	0	0	0	0	0	0	0
1214 Contributions	0	0	0	0	0	0	0	0	0	0	0	250,000
1216 Miscellaneous Grants - Other	0	0	0	0	0	0	0	0	0	0	0 0	7,870
4460-02 Repayments - Conway Property Owners	8,674	8,674	8,674	1,313	1,313	1,313	1,313	1,313	1,313	1,313	35,213	187,290
3801-01 Personal Property Sale	11,175	11,510	11,855	12,211	12,577	12,954	13,343	13,743	14,156	14,580	128,103	236,405
2764 Unclaimed Property	0	0	0	0	0	0	0	0	0	0	0	66
2774 DPS Property Revenue	0	0	0	0	0	0	0	0	0	0	0	12,461
4100 Miscellaneous Revenues	6,403	6,595	6,793	6,997	7,207	7,423	7,646	7,875	8,112	8,355	73,408	135,468
4102 Damage to City Property	128,068	131,910	135,867	139,943	144,141	148,465	152,919	157,507	162,232	167,099	1,468,151	2,709,360
4104 Jury Duty Reimbursement	0	0	0	0	0	0	0	0	0	0	0	75
4114 Cash Overage & Shortage	0	0	0	0	0	0	0	0	0	0	0	0

	ACTUAL 2011/2012	CURRENT 2012/2013	BUDGET 2013/2014	PLAN 2014/2015	PLAN 2015/2016	PLAN 2016/2017	PLAN 2017/2018	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	PLAN 2021/2022	PLAN 2022/2023	TO FY 2022/2023 TOTAL
4116-02 Photocopies - Public Safety	1,077	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	11,000
4116-04 Photocopies - Other Departments	2,180	3,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	23,000
4117-01 Printed Material Sales	608	609	621	634	646	659	672	686	700	714	728	742	7,411
4117-05 Printed Material Sale - PW/Plans & Specs	5,084	5,868	5,985	6,105	6,227	6,352	6,479	6,608	6,741	6,875	7,013	7,153	71,407
4120 Litigation Settlement Proceeds	0	1,139,897	0	0	0	0	0	0	0	0	0	0	1,139,897
4121 Miscellaneous Reimbursement	68,966	4,082	0	0	0	0	0	0	0	0	0	0	4,082
TOTAL MISCELLANEOUS	321,539	1,572,185	143,417	145,915	148,464	151,063	153,715	149,603	152,362	155,175	158,045	160,973	3,090,917
3800 Real Property Sale	0	8,000,000	0	0	0	2,130,818	11,474,036	0	0	0	0	0	21,604,854
Armory Long-Term Lease	0	0	7,400,000	0	0	0	0	0	0	0	0	0	7,400,000
TOTAL SALE OF PROPERTY	0	8,000,000	7,400,000	0	0	2,130,818	11,474,036	0	0	0	0	0	29,004,854
4400 Transfers In	9,438,200	10,895,200	8,713,960	8,915,612	9,182,885	9,433,817	9,479,745	9,712,891	9,996,649	10,196,735	10,415,747	10,542,346	107,485,587
TOTAL TRANSFERS IN	9,438,200	10,895,200	8,713,960	8,915,612	9,182,885	9,433,817	9,479,745	9,712,891	9,996,649	10,196,735	10,415,747	10,542,346	107,485,587
FUND TOTAL	141,621,999	165,742,556	151,103,506	146,061,328	150,586,065	157,501,651	171,245,144	164,397,375	169,789,740	174,791,936	179,990,696	185,422,524	1,816,632,521

				K	EVENUES I	SY SOURCE					FY 2023/2024 TO	FY 2012/2013 TO
	PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	PLAN 2032/2033	FY 2032/2033 TOTAL	FY 2032/2033 TOTAL
4116-02 Photocopies - Public Safety	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	10,000	21,000
4116-04 Photocopies - Other Departments	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	20,000	43,000
4117-01 Printed Material Sales	765	788	811	836	861	886	913	940	969	998	8,766	16,177
4117-05 Printed Material Sale - PW/Plans & Specs	7,368	7,589	7,816	8,051	8,292	8,541	8,797	9,061	9,333	9,613	84,463	155,869
4120 Litigation Settlement Proceeds	0	0	0	0	0	0	0	0	0	0	0	1,139,897
4121 Miscellaneous Reimbursement	0	0	0	0	0	0	0	0	0	0	0	4,082
TOTAL MISCELLANEOUS	165,452	170,065	174,817	172,350	177,391	182,584	187,932	193,440	199,114	204,958	1,828,104	4,919,020
3800 Real Property Sale	0	0	0	0	0	0	0	0	0	0	0	21,604,854
Armory Long-Term Lease	0	0	0	0	0	0	0	0	0	0	0	7,400,000
TOTAL SALE OF PROPERTY	0	0	0	0	0	0	0	0	0	0	0	29,004,854
4400 Transfers In	10,845,688	11,160,960	11,485,500	11,819,581	12,163,485	12,517,501	13,049,728	13,324,619	13,620,340	14,017,873	124,005,276	231,490,863
TOTAL TRANSFERS IN	10,845,688	11,160,960	11,485,500	11,819,581	12,163,485	12,517,501	13,049,728	13,324,619	13,620,340	14,017,873	124,005,276	231,490,863
FUND TOTAL	192,300,098	194,283,658	200,607,102	207,343,797	214,307,394	221,594,805	229,047,892	236,388,760	243,901,343	251,850,109	2,191,624,960	4,008,257,482

Financial Plans -Special Revenue Funds

# SPECIAL REVENUE FUNDS

Special Revenue Funds are used to account for the proceeds of specific revenue sources that are legally restricted or earmarked for particular functions or activities of government. In many cases, a Special Revenue Fund has been set up in response to legal requirements established by a granting agency or another level of government.

# Housing Fund

The Housing Fund is comprised primarily of Housing Mitigation Fees and Below-Market-Rate Housing ("BMR") fees and fines. Expenditures are for operations related to developing affordable housing, managing the City's below-market-rate housing program, and for capital and special projects that produce new affordable housing.

# **Housing Mitigation**

Housing Mitigation Fees are development impact fees paid by developers of large new employment-generating developments, pursuant to S.M.C. 19.22.035, in order to maintain or improve the City's jobs/housing balance. These fees are used to provide additional affordable housing in the City. Housing Mitigation Fees and accrued interest are maintained in this sub-fund of the Housing Fund.

Due to the recent surge of development activity in the City, \$7 million in Housing Mitigation Fees are expected in FY 2012/13, which represents a \$5 million increase over the \$2.1 million originally budgeted. During the first ten years of the long-term financial plan, Housing Mitigation Fees in the amount of \$21.9 million are projected to be received from anticipated industrial or office developments. During the second ten years, an additional \$28.2 million is projected. Revenue projections are based on a number of factors, including: current projects in the pipeline, historical collections, total development square footage eligible to pay this fee, and the current and projected per square foot Housing Mitigation Fee.

This revenue stream has allowed the City to assist a number of important housing projects. The most notable of these projects include the provision of over \$5 million to assist in the development of affordable apartments for seniors, and over \$8 million for the development of 124 low-income rental housing units at the City's Armory site. Assistance to affordable housing developments is provided in the form of a loan, with payments amortized, deferred, or based on residual receipts of the project's projected operating cash flow. Interest rates vary and are set forth in each loan agreement. Payments received on these loans are consistent with City policy for the use of Housing Mitigation funds, and are deposited into this fund and re-used for additional housing activities.

In FY 2012/13, the Housing Mitigation Program will receive a \$1 million loan repayment related to a \$5 million loan it made for the Fair Oaks Senior Housing property. During the first ten years of the planning period, staff projects the Program will receive another \$2.9 million in loan repayments, including payment in full of the \$450,000 loan for the Aster Park Apartments property. \$1.1 million in loan repayments is expected in the final ten years of the long-term plan.

Interest income on the reserve balances in this sub-fund continues to accrue and is available for future housing projects.

In FY 2012/13, Council approved the sale of two City-owned properties to Habitat for Humanity (Habitat). The Housing Mitigation Fund will fund this project with a bridge loan to Habitat for \$870,000, which will be paid back at \$748,000 when the homes are resold to the home buyers, using the sales proceeds. The difference of \$122,000 is the City assistance from Housing Mitigation Reserves needed to make the project financially feasible. Project expenditures total approximately \$862,000 for FY 2013/14, consisting mainly of \$500,000 for the 1st Time Homebuyer Loans Program. The other notable project includes a \$250,000 for a contribution to the Housing Trust Fund of Santa Clara County.

By the end of FY 2013/14 the Housing Mitigation Reserve is expected to have balance of approximately \$10.5 million. These funds are available for future affordable housing projects in the City when they are identified. A placeholder entitled *Future Housing Projects* is included in the long-term financial plan for such projects.

## Below Market Rate (BMR) Housing

The BMR Program does not generate funds for housing, but rather generates affordable housing directly, through mandatory development requirements applied to most new housing developments. This is a land use/zoning tool used nationally to guarantee a minimum level of affordable housing even in higher cost areas, known as "inclusionary zoning." The Municipal Code requires that developers sell 12.5% of all new homes in subdivision and condominium developments to lower and moderate income households at affordable prices established by the BMR program guidelines and SMC Chapter 19.66. The BMR Program has specific eligibility requirements and income limits for prospective buyers of BMR homes.

Revenues in the BMR Program include BMR application fees, revenues from BMR compliance and enforcement actions, payments on loans, and interest earnings. Expenditures include operating costs for administering and monitoring the BMR program, and a special project for BMR compliance enforcement.

The BMR Housing Program has a BMR In-Lieu Fee Reserve for deposit of "BMR In-Lieu Fees" received from developers of smaller projects "in lieu of" providing actual BMR homes for sale. This option is currently available only to developments of 19 or fewer new homes, pursuant to the Municipal Code. The fees are intended to be used by the City to provide a comparable amount of affordable housing elsewhere in the City. This reserve is reduced in future years of the planning period as the in-lieu fees received from the prior projects are expended. Staff anticipates receiving additional in-lieu fees from future projects, however, such events occur infrequently. Due to the recent surge in development in the City, BMR In-Lieu Fees were collected in FY 2011/12. The current BMR ordinance will likely be amended within the next few years, per Council direction to improve certain aspects of the program. After these amendments have been adopted, staff will adjust the in-lieu fee revenue projections accordingly.

# HOME Grant Fund

HOME Investment Partnership Program grants from the federal government may be used to provide affordable housing to lower-income households. Eligible uses of HOME grant funds include acquisition, new construction, rehabilitation, tenant-based rental assistance, and down payment assistance. The activities must benefit low-income households with incomes at or below 80% of area median income. According to federal statutes, HOME grants must be committed to a specific project within two years and fully expended within five years of the grant award.

The recommended long-term financial plan for the HOME Grant Fund includes an estimated grant allocation for FY 2013/14 of \$295,000, and shows ongoing estimated HOME grant revenues of the same amount as a placeholder for future allocations. This is a decrease of 8% from the FY 2012/13 allocation, which is due to the current federal budget deficit and sequestration actions.

Funds in FY 2013/14 are primarily allocated to three special projects totaling \$2.45 million. The projects are Tenant Based Rental Assistance (\$200,000), Armory Studios – Charities Housing (\$850,000), and Armory Studios – Mid-Peninsula Housing (\$1.4 million). Included in the long-term financial plan is a line item for *Future HOME/Housing Projects* beginning in FY 2014/15. As specific projects are identified, they will be brought to Council for approval.

Approximately \$10 million in loan payments are expected throughout the 20-year plan, including \$1.4 million for repayment for the Aster Park Apartments property in FY 2013/14. These repayments will be utilized for future HOME projects, to be identified and approved by Council.

# Community Development Block Grant (CDBG) Fund

The Community Development Block Grant (CDBG) program is a federal program that allocates annual grants to larger cities and urban counties to develop viable communities by providing decent housing, a suitable living environment, and needed public services, principally for low- and moderateincome persons. The City receives an annual appropriation from the U.S. Department of Housing and Urban Development (HUD) based on a formula derived by community need.

Revenues for the Community Development Block Grant Fund come from grants and the repayment of commercial and residential loans. Primary expenditures are for operations, housing opportunities, capital projects, and most of the City's outside group funding efforts.

# Community Development Block Grant (CDBG)

The CDBG Program is funded by Community Development Block Grants from the federal government. The Housing division staff estimates that the FY 2013/14 entitlement amount will be \$916,844. Since the City has received CDBG funds annually over a number of years, we are showing future grant receipts at the FY 2013/14 entitlement level throughout the 20-year financial plan. The estimated allocation is 8% less than the allocation from prior year. As the federal government grapples with a sizeable deficit, recent sequestration actions are projected to cut CDBG funds. However, staff believes the program will continue over the long term.

The CDBG and HOME grants must be spent in accordance with a five-year "Consolidated Plan," a strategic plan and budget for use of these grants, submitted to HUD approval every five years. The plan identifies a jurisdiction's overall needs for affordable housing and other community development activities. HUD requires the City to submit annual updates during the intervening years of the Consolidated Plan, generally done in May of each year. CDBG funds may be used for acquisition, rehabilitation, and preservation of existing affordable housing, certain types of public services and facilities, and elimination of blight. Capital and special projects funded with CDBG must implement the goals of the 2010-2015 Consolidated Plan. The City submits a performance report to HUD annually to report on its uses of the CDBG and HOME funds, and how these activities contribute toward achieving the goals of the Consolidated Plan.

Additionally, by regulation, up to 15% of the annual CDBG allocation plus prior year program income may be used for public (human) services. The FY 2013/14 Recommended Budget includes \$174,300 for granting to qualified human services providers or "sub-recipients".

CDBG funds may also be used for projects that benefit groups with special needs, such as senior or handicapped citizens, or for targeted geographical areas that meet certain income requirements. FY 2013/14 projects include \$80,000 for Home Access, Paint and Emergency Repair, and Energy-Efficiency, \$220,000 for the Sunnyvale Workforce Development Program, and \$343,155 for Americans with Disabilities Act (ADA) Curb Retrofits.

# CDBG Revolving Loan

The CDBG Revolving Loan Fund allows the City to account for program income from housing loans made with CDBG funds and reuse those funds for the same purpose (housing rehabilitation), pursuant to HUD regulations. This fund has one source of revenue: loan payments on prior CDBG housing loans. The current CDBG loan portfolio includes approximately 250 loans with a total outstanding debt of over \$10 million. Staff projects \$250,000 in revenue for FY 2013/14 from the CDBG loan payments. Expenditures for FY 2013/14 include one project in the amount of \$150,000 to provide rehabilitation loans to low-income residents.

# Park Dedication Fund

State law allows local communities to require developers of housing units to offset the impact of those new housing units on the City's ratio of open space per 1,000 population by providing additional open space or paying a comparable fee. The Park Dedication Fund was established to meet statutory requirements regarding the accounting for Park Dedication Fees paid by developers. In general, the City collects park in-lieu fees for housing projects that do not dedicate land for use as parks or open space. This fee is calculated on an average fair market value per square foot as determined by the Community Development Department annually. In prior years, the fee was based on a park facility standard of 1.25 acres per 1,000 population. In November 2009, Council raised the standard to 3.0 acres per 1,000 population over a three-year period. In April 2011, Council moved to raise the standard to 5.0 acres per 1,000 population, also to be phased in over three years. In FY 2013/14 the standard is 4.25 acres per 1,000 population, and the value used to calculate the fee

is assumed to be \$75.90 per square foot for the purpose of projecting revenues.

Park Dedication Fee revenues are accounted for in the Park Dedication Fund as legally required, and then available resources are appropriated directly to projects in the fund or transferred to the Capital Projects Fund or the Infrastructure Fund for park-related projects.

Authorizing language in the State Quimby Act indicates that fees may be used to pay for "developing new or rehabilitating existing neighborhood or community park or recreational facilities." Certain legal cases have clarified that park inlieu fees may be used for parks or recreational facilities that are adjacent to the subdivision or multi-family development from which they are collected but may also be used for larger community parks and regional facilities that are reasonably available for use by the residents of the subdivision or development. Park Dedication Fees may not be used for operating or routine maintenance. For the last several years, Park Dedication Fees were also used to pay for golf course rehabilitation projects. In April 2011, however, Council acted to cease that practice for projects that were not already programmed to be funded in this manner, determining instead that golf course revenues associated with the Golf and Tennis Enterprise Fund would pay for these improvements.

Park in-lieu fees must be committed within a five-year period, and certain of these fees are subject to the Fee Mitigation Act, which requires specific review and findings every five years. The City conforms with both of these requirements.

It is estimated that \$7 million in Park Dedication Fees will be received during FY 2012/13. Based on current development projects in process, revenues for FY 2013/14 are expected to be \$4 million. For FY 2014/15 and beyond, revenues are projected based on the addition of 200 fee eligible dwelling units per year. These projections yield approximately \$68.7 million in revenue over the first ten years and an additional \$84 million during the second ten years of the long-term plan.

In April 2013, Council approved the sale of three Cityowned homes adjacent to Murphy Park on Jackson Street. These homes had originally been purchased in anticipation of expanding Murphy Park. However, the homes were not adjacent to each other, and the City was unable to acquire the remaining four homes along the block. These three homes, along with three homes near Orchard Gardens Park that are scheduled for demolition to facilitate the park's expansion, had previously provided rental income to the Park Dedication Fund. The rental income from all six properties is scheduled to end in FY 2012/13. The long-term financial plan reflects the transfer of two of the Jackson Street properties to the Housing Mitigation Fund in FY 2012/13, and the sale of the third Jackson Street property in FY 2013/14.

The Park Dedication Fund provides funding for capital and infrastructure projects at community parks and recreational facilities. A total of \$113.5 million in transfers to the Capital and Infrastructure Funds is programmed throughout the long-term financial plan to ensure that park and recreational facilities are in good working condition and able to meet the demands of increased public use. Approximately \$7.3 million is programmed for transfers to projects in FY 2013/14, the largest of which is for infrastructure improvements at the Community Center (\$3.1 million). Other notable projects include \$1.7 million for infrastructure rehabilitation at parks and playgrounds, \$720,000 for improvements to community pools, and \$667,000 for the construction phase of the Orchard Gardens Park Expansion project. \$750,000 is programmed for the design phase of the Lakewood Park Renovation and Enhancement project, which is funded for a total of \$5.1 million between FY 2013/14 and FY 2014/15.

In addition to the Capital Projects Reserve, the twentyyear plan includes a second reserve fund that is specifically designated for Land Acquisition funds. This reserve collects twenty percent of the annual revenue from Park Dedication Fees and allocates the funds to acquire and develop new land for the purpose of parks, open space, trails and other recreational facilities. Proceeds from the sale of the Jackson Street properties are also placed in this reserve. In FY 2013/14, funds in this reserve will be used for the construction phase of the Orchard Gardens Park Expansion project. In FY 2016/17 and FY 2017/18, funds in this reserve are earmarked for the Plaza del Sol Phase II project.

# Asset Forfeiture Fund

The Asset Forfeiture Fund was established to account for monies received through drug and other law enforcement activities as allowed under Federal and State asset forfeiture guidelines. For the FY 2013/14 Recommended Budget, additional revenues of \$400,000 have been projected for both FY 2013/14 and FY 2014/15 from the Department of Public Safety's participation in a regional task force operated by the Drug Enforcement Agency (DEA). The purposes for which asset forfeiture can be used are limited, and funds are drawn down for new one-time expenses targeted for law enforcement services. As this is done, caution should be used to assure that these expenses are ones that fit into the City's priorities and that do not lead to unnecessary future liabilities.

The FY 2013/14 Recommended Budget includes a continuing transfer to the General Fund to support juvenile diversion activities within the Police Services program. The City currently has an agreement with the County of Santa Clara to pay for the direct salary, excluding benefits, of one Deputy Probation Officer. For FY 2013/14, this amount is \$103,029. This transfer is reflected through FY 2016/17, at which point there are not enough funds to support this expenditure along with other priorities. At that time, the Public Safety Department will need to evaluate the juvenile diversion activities in relationship to other departmental priorities to determine whether to continue funding the program within the City's General Fund.

The FY 2013/14 Recommended Budget also includes \$44,500 for the Police Services Equipment - Cell Phones project, which supports the cost of specialized cellular phones used for police services. This project has been programmed to end in FY 2020/21, at which point the ending twenty-year reserve is unable to fund the project. It also reflects an additional \$1 million budgeted in the Police Services Equipment Acquisition project for replacement of tasers starting in FY 2017/18. The funding of tasers is budgeted for replacement cycles that span over 4 years and costs approximately \$260,000 for each cycle.

# Police Services Augmentation Fund

The Police Services Augmentation Fund accounts for two grant programs that provide monies for law enforcement purposes. The first is the Supplemental Law Enforcement Services (SLES) program established by the State, and the second is a smaller federal Edward Byrne Memorial Justice Assistance Grant from the Bureau of Justice Administration (BJA).

The State SLES monies constitute the major portion of this fund. The City first received the SLES grant in FY 1996/97. Over the years, the amounts of both grants have decreased or varied significantly. BJA decreased from a high of \$70,158 to a low of \$0 in FY 2011/12. SLES funding has also fluctuated over the years, with a high of nearly \$300,000 in FY 1996/97 and a low of \$100,000 in FY 2008/09 and again in FY 2010/11. After initially being eliminated, funding for FY

2011/12 was restored to a level of nearly \$230,000, which was the result of the State shifting Motor Vehicle License funds away from local agency general funds into the grants that provide SLES funding. This was intended to be a permanent shift, and as such, funding in the amount of \$229,693 has been programmed for FY 2013/14 and the remaining 19 years. This funding will be utilized to fund nearly one full-time officer for the Department of Public Safety, with the remaining cost being funded by the General Fund. BJA funding was \$0 in FY 2011/12, and because BJA funds are uncertain, they are not projected in the long-term plan and instead will be appropriated as they become available.

# Employment Development Fund

The City of Sunnyvale, as administrative entity for the North Valley (NOVA) Job Training Consortium, is required by legislation and regulations to account for the use of various federal and state funds and program revenues for the workforce development activities that are conducted for the consortium. The City established the Employment Development Fund to fulfill this obligation.

NOVA, formed in 1983, serves the cities of Cupertino, Los Altos, Milpitas, Mountain View, Palo Alto, Santa Clara and Sunnyvale. The City of Sunnyvale, through its NOVA Workforce Services Department, administers NOVA's programs on behalf of the consortium cities. NOVA has a wide variety of programs funded through various sources, with baseline funding originating from the federal government and passing through the State of California. A significant amount of additional grant money is received through competitive grants from federal and state sources. Since July 1, 2000, the primary funding source for the NOVA Workforce Services Department has been federal Workforce Investment Act (WIA) appropriations and competitive grants.

The WIA dictates funding formulas whereby the allocation of funds provided by Congress to support the Act is distributed to the states. A primary factor of these formulas is the unemployment rate. These funds come in three targeted categories: Youth, Adult, and Dislocated Worker. Each of these categories serves a defined population.

The FY 2013/14 Recommended Budget is based on an estimate of grant resources for the year. In addition, NOVA's staffing level is based on an approach that budgets staffing only for its most stable funding resources, which are NOVA's allocated funding and its longest-funded competitive WIA grant, funded from the State's Additional Assistance pool. NOVA has a long history of being very competitive for additional federal and state resources and intends to submit several grant applications during the year. Any additional revenues and expenditures as a result of new grants obtained, including the need to budget casual staff for those short-term projects, will be reflected in a cumulative budget modification submitted each fiscal year. For the purposes of the City's FY 2013/14 Recommended Budget, NOVA has taken the total

funding estimates as described and used these as the basis for NOVA's FY 2013/14 program and service levels. This budget incorporates guidance received from the state, which provided specific planning goals addressing the likely affects to WIA of the federal budget sequestration.

It is important to note that, as different grants come and go, various programs and activities operated by NOVA often have a short lifespan relative to programs operated by other City departments. Therefore, the current listings of programs that have been operated by NOVA during the last several years are not included in the budget document. Rather, a base funding level will be carried into the new fiscal year and the budget will be modified for planned activities, outcomes, and expenditures during the course of the year as new funding is secured and new contract goals and obligations are agreed upon.

In the past, the NOVA Workforce Services Fund's long-term financial plan reflected grant revenues only for the immediate planning period. To recognize NOVA's long tenure in the City, a grant of \$7.4 million has been projected for FY 2013/14, \$6.5 million per year has been projected for FY 2014/15 – 2015/16, and an average grant of \$7 million per year has been programmed for the remaining 17 years of the 20-year planning period

# Parking District Fund

The Parking District Fund is a small fund that provides for the ongoing landscape and maintenance of downtown parking lots through assessments on property owners within the district. The Downtown Parking District includes all public parking in the downtown area, with the exception of the parking provided by the Sunnyvale Town Center.

The approval of Proposition 218 had a significant effect on the methodologies utilized to raise assessments to fund maintenance and operations within the Parking District. Proposition 218 not only deals with the approach and methodologies to be used for benefit assessments, but also the approval process. Essentially, after a method has been selected, a vote occurs by those who would be assessed, with votes weighted according to the amount of assessment. If this weighted majority does not approve the assessment, then it does not go forward.

For a number of years, the Parking District assessment was set by an election held every one or two years. In June 2009, the District property owners approved a long-term assessment methodology whereby the FY 2009/10 assessment rate was set as the base rate that would be adjusted annually by the previous year's change in the Consumer Price Index going forward. The long-term financial plan reflects this methodology over the twenty-year planning period. The special assessment for FY 2013/14 is projected to be \$166,428. It is anticipated the Parking District and assessment methodology will be reviewed after the redevelopment of the adjacent Town Center and Town and Country sites.

In addition to operations costs and annual funding to pay for the costs of calculating and implementing the assessments, the long-term financial plan for the Parking District Fund reflects a capital project to install gutters and rehabilitate existing pavement in the downtown lots.

# Gas Tax Fund

The Gas Tax Fund is required by State law to account for Gas Taxes collected and allocated by the State. The State Gasoline Tax is a flat rate per gallon levied on gasoline and other motor fuels. Gas Tax is distributed to the State, cities, and counties on a formula based on population and the proportion of registered vehicles.

In March 2010 the legislature passed a bill that repealed the State Sales Tax on gasoline, which had been the funding source for Proposition 42, and replaced it with an increased excise tax on gasoline. In effect, this increased the Gas Tax

rate to 35.3 cents per gallon. The intention was to replace the revenues expected from Proposition 42. As such, it includes an annual index which ensures that it will keep pace with the repealed sales tax revenue. It should be noted that only the <u>State</u> Sales Tax on gasoline was repealed; the local 1% rate remains intact. Starting with the adopted FY 2011/12 Budget, revenues and expenditures that were formerly in the Traffic Congestion Relief Fund (Proposition 42) were incorporated into the Gas Tax Fund to reflect this legislation.

Combined Gas Tax revenues have been projected at approximately \$3.6 million each year throughout the twentyyear plan. Because these revenues are based on the number of gallons sold and <u>not</u> on the price of gasoline, no growth in revenue is projected. This is assumed because staff expects advancements in fuel economy to offset increases in population that will increase the total number of vehicles on the road.

In accordance with state law, the Gas Tax Fund receives interest earnings on any unspent cash balances. Gas Tax funds must be spent on maintenance and capital related to public streets and highways. The Gas Tax Fund works in tandem with the General Fund, with a set amount of funding for operations and remaining funds used to cover Gas Taxeligible capital projects. Operating expenses programmed for Public Works Department street maintenance in this fund are approximately \$2 million annually for FY 2013/14 and the remainder of the first ten years of the long-term plan. Operating expenses covered by the Gas Tax Fund are \$1.4 million annually in the second ten years of the long-term plan. The reduced level reflects the slow decline in Gas Tax revenue that is anticipated over the long term.

The recommended FY 2013/14 Budget for the Gas Tax Fund has transfers to the Capital and Infrastructure Funds of \$1.3 million. Of this amount, \$642,000 is for the Pavement Rehabilitation project and \$350,000 is for the Traffic Signal Hardware and Wiring project. The Gas Tax Fund also transfers funds to replace the controls, LED arrays, and backup battery systems of traffic signals; as well as the replacement of street light conduit.

The project administration expenditure in the Gas Tax Fund represents the in-lieu charges for Engineering Services that are expected to be utilized in supporting capital projects that are funded from the Gas Tax Fund.

# Transportation Development Act (TDA) Fund

In FY 2003/04 a small special revenue fund was established to account for activities related to Transportation Development Act (TDA) funds. These funds were created by State legislation that annually returns to each region in the State <sup>1</sup>/<sub>4</sub>

of 1% of State Sales Tax revenues to be used for transportation projects. These funds are restricted for pedestrian and bicycle facilities and bicycle safety education programs and must be segregated for those purposes. The TDA, in accordance with Public Utilities Code Section 99245, must submit a report of a fiscal and compliance audit made by an independent auditor at the end of each fiscal year.

The recommended FY 2013/14 Budget does not include any new appropriations; however, as TDA-eligible projects are identified, revenues will be recognized and appropriated to those projects. Current appropriations include funds for the Residential and School Area Sidewalks project and the Duane Avenue Bicycle Lanes project.

# Vehicle Registration Fee Fund

In 2010, voters approved Measure B, which collects vehicle registration fees to pay for programs and projects that provide local transportation improvements. In FY 2012/13 the City of Sunnyvale established a special revenue fund to account for revenues received through the \$10 annual Vehicle Registration Fee (VRF) assessed to automobiles owned by residents of Santa Clara County.

In 2012, the VRF provided \$14.8 million to the County, and 80 percent of this amount was distributed to the cities based on population. In August 2012, the City of Sunnyvale received its first allocation of VRF funds in the amount of \$797,394.

It is expected that the City's share will remain constant throughout the twenty-year planning period. All VRF funds received from the County are programmed to be transferred to the Infrastructure Fund to provide funding for the Pavement Rehabilitation project.

# Youth and Neighborhood Services Fund

The Youth and Neighborhood Services Fund accounts for the revenues and ongoing operating program expenditures associated with the management and maintenance of the Columbia Neighborhood Center (CNC). On May 10, 1994, Council approved development of a neighborhood service center at Columbia Middle School to meet the health, social, recreational, and educational needs of North Sunnyvale residents (with an emphasis on serving disadvantaged youth) through a coordinated network of services. Advanced Micro Devices contributed \$1 million to the Columbia Neighborhood Center project, one-half of which Council used to establish the Youth Opportunity Fund (now renamed the Youth and Neighborhood Services Fund) to generate interest to help offset ongoing operating program expenditures.

The operating program expenditures for Columbia Neighborhood Center and related projects are accounted for in this fund; along with the associated program revenues. As outlined in the partnership agreement, the City is reimbursed by the Sunnyvale School District for a portion of the cost of services provided at the Columbia Neighborhood Center. For FY 2013/14 this reimbursement is projected to be \$188,285 and considers the additional reimbursement related to the recently completed Center expansion. Other revenues to the fund are recreation fees, rental fees for the facilities, interest earnings on the endowment, and an annual subsidy from the General Fund. For FY 2013/14, this subsidy is expected to be \$488,578.

Expenses included in this fund are for the direct services provided at the CNC, including CNC operations, which are now overseen by the Library and Community Services Department. It should be noted that expenses for Public Safety activities associated with CNC, which were formerly budgeted in the CNC program, were removed in FY 2010/11 and are now reflected in the Public Safety Department budget.

#### CITY OF SUNNYVALE 070. COMBINED HOUSING FUND LONG TERM FINANCIAL PLAN JULY 1, 2012 TO JUNE 30, 2023

	ACTUAL 2011/2012	CURRENT 2012/2013	BUDGET 2013/2014	PLAN 2014/2015	PLAN 2015/2016	PLAN 2016/2017	PLAN 2017/2018	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	PLAN 2021/2022	PLAN 2022/2023	TO FY 2022/2023 TOTAL
RESERVE/FUND BALANCE, JULY 1	13,057,267	17,178,890	10,051,906	12,078,013	9,737,846	9,538,290	10,087,240	10,132,980	10,108,460	10,103,503	10,116,775	10,096,834	17,178,890
CURRENT RESOURCES:													
Housing Mitigation Fees	1,703,851	7,046,257	2,000,000	2,040,000	2,080,800	2,122,416	2,164,864	2,208,162	2,252,325	2,297,371	2,343,319	2,390,185	28,945,699
Housing Loan Repayments	3,343,994	1,103,210	1,611,456	332,245	313,520	298,695	298,695	214,163	198,695	198,695	198,695	198,695	4,966,764
Real Property Sale	0	0	0	0	0	650,000	0	0	0	0	0	0	650,000
Miscellaneous Reimbursement	2,650	0	0	0	0	0	0	0	0	0	0	0	0
Rental Income	17,100	17,100	17,100	17,100	17,100	0	0	0	0	0	0	0	68,400
BMR In-Lieu Fees	135,000	0	0	0	0	0	0	0	0	0	0	0	0
State Housing Grant	1,671,204	0	0	0	0	0	0	0	0	0	0	0	0
BMR Processing Fees	38,025	29,500	25,000	25,500	26,010	26,530	27,061	27,602	28,154	28,717	29,291	29,877	303,243
BMR Code Violation Revenues	0	10,200	10,000	10,200	10,404	10,612	10,824	11,041	11,262	11,487	11,717	11,951	119,697
Interest Income	97,994	108,059	90,131	73,864	204,436	319,665	423,882	422,939	422,749	424,140	434,205	398,489	3,322,559
TOTAL CURRENT RESOURCES	7,009,819	8,314,326	3,753,687	2,498,909	2,652,270	3,427,918	2,925,326	2,883,906	2,913,185	2,960,410	3,017,227	3,029,197	38,376,362
TOTAL AVAILABLE RESOURCES	20,067,086	25,493,216	13,805,593	14,576,922	12,390,116	12,966,208	13,012,566	13,016,886	13,021,645	13,063,913	13,134,002	13,126,031	55,555,252
CURRENT REQUIREMENTS:													
Operations	635,103	671,713	729,581	754,901	774,320	790,436	806,078	823,206	841,111	857,796	874,861	891,886	8,815,890
Special Projects	2,177,431	14,712,414	871,610	25,674	17,281	26,883	10,824	20,956	11,262	22,195	11,717	23,516	15,754,332
Future Housing Projects	0	0	0	4,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	3,000,000	21,000,000
Transfer To General Fund	23,722	1,278	70,000	0	0	0	0	0	0	0	82,016	0	153,294
General Fund In-Lieu	51,939	55,905	56,389	58,501	60,225	61,649	62,684	64,264	65,770	67,147	68,573	70,020	691,126
TOTAL CURRENT REQUIREMENTS	2,888,195	15,441,310	1,727,580	4,839,076	2,851,826	2,878,968	2,879,586	2,908,427	2,918,142	2,947,138	3,037,168	3,985,422	46,414,642
RESERVES:													
Housing Mitigation Reserve	7,075,195	8,212,607	10,452,602	8,334,259	8,349,826	9,115,728	9,384,906	9,600,207	9,852,276	10,116,775	10,096,834	9,140,608	9,140,608
Onizuka Reserve	8,100,000	0	0	0	0	0	0	0	0	0	0	0	0
BMR Reserve	2,003,695	1,839,299	1,625,411	1,403,587	1,188,464	971,512	748,074	508,253	251,227	0	0	0	0
TOTAL RESERVES	17,178,890	10,051,906	12,078,013	9,737,846	9,538,290	10,087,240	10,132,980	10,108,460	10,103,503	10,116,775	10,096,834	9,140,608	9,140,608
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

## CITY OF SUNNYVALE 070. COMBINED HOUSING FUND LONG TERM FINANCIAL PLAN JULY 1, 2023 TO JUNE 30, 2033

FY 2023/2024 FY 2012/2013

	PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	PLAN 2032/2033	FT 2023/2024 TO FY 2032/2033 TOTAL	FT 2012/2013 TO FY 2032/2033 TOTAL
RESERVE/FUND BALANCE, JULY 1	9,140,608	8,459,663	7,944,870	7,632,659	6,538,488	5,672,692	5,019,333	4,519,143	4,361,240	4,490,101	9,140,608	17,178,890
CURRENT RESOURCES:												
Housing Mitigation Fees	2,461,891	2,535,747	2,611,820	2,690,174	2,770,880	2,854,006	2,939,626	3,027,815	3,118,649	3,212,209	28,222,818	57,168,517
Housing Loan Repayments	198,695	198,695	198,695	198,695	198,695	198,695	198,695	198,695	198,695	198,695	1,986,950	6,953,714
Real Property Sale	0	0	0	0	0	0	0	0	0	0	0	650,000
Miscellaneous Reimbursement	0	0	0	0	0	0	0	0	0	0	0	0
Rental Income	0	0	0	0	0	0	0	0	0	0	0	68,400
BMR In-Lieu Fees	0	0	0	0	0	0	0	0	0	0	0	0
State Housing Grant	0	0	0	0	0	0	0	0	0	0	0	0
BMR Processing Fees	30,774	31,697	32,648	33,627	34,636	35,675	36,745	37,848	38,983	40,153	352,785	656,028
BMR Code Violation Revenues	12,309	12,679	13,059	13,451	13,854	14,270	14,698	15,139	15,593	16,061	141,114	260,811
Interest Income	618,119	751,341	894,791	1,047,770	1,212,195	1,387,329	1,575,262	1,775,218	1,989,475	2,217,218	13,468,718	16,791,277
TOTAL CURRENT RESOURCES	3,321,788	3,530,159	3,751,013	3,983,717	4,230,260	4,489,975	4,765,027	5,054,715	5,361,396	5,684,336	44,172,385	82,548,747
TOTAL AVAILABLE RESOURCES	12,462,396	11,989,822	11,695,883	11,616,376	10,768,748	10,162,667	9,784,360	9,573,858	9,722,636	10,174,437	53,312,993	99,727,637
CURRENT REQUIREMENTS:												
Operations	918,410	945,580	973,710	972,174	1,001,041	1,030,871	1,061,483	1,092,986	1,125,509	1,158,951	10,280,715	19,096,605
Special Projects	12,309	25,169	13,059	26,940	13,854	28,845	14,698	30,880	15,593	33,061	214,408	15,968,740
Future Housing Projects	3,000,000	3,000,000	3,000,000	4,000,000	4,000,000	4,000,000	4,000,000	4,000,000	4,000,000	4,000,000	37,000,000	58,000,000
Transfer To General Fund	0	0	0	0	0	0	102,887	0	0	0	102,887	256,181
General Fund In-Lieu	72,014	74,203	76,455	78,774	81,161	83,618	86,148	88,752	91,432	94,191	826,748	1,517,874
TOTAL CURRENT REQUIREMENTS	4,002,733	4,044,952	4,063,224	5,077,888	5,096,056	5,143,334	5,265,216	5,212,618	5,232,534	5,286,203	48,424,758	94,839,400
RESERVES:												
Housing Mitigation Reserve	8.459.663	7.944.870	7.632.659	6,538,488	5.672.692	5.019.333	4,519,143	4,361,240	4,490,101	4,888,233	4,888,233	4.888.233
Onizuka Reserve	0	0	0	0	0	0	0	0	0	0	0	0
BMR Reserve	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL RESERVES	8,459,663	7,944,870	7,632,659	6,538,488	5,672,692	5,019,333	4,519,143	4,361,240	4,490,101	4,888,233	4,888,233	4,888,233
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0
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## CITY OF SUNNYVALE 071. HOME GRANT FUND LONG TERM FINANCIAL PLAN JULY 1, 2012 TO JUNE 30, 2023

	ACTUAL 2011/2012	CURRENT 2012/2013	BUDGET 2013/2014	PLAN 2014/2015	PLAN 2015/2016	PLAN 2016/2017	PLAN 2017/2018	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	PLAN 2021/2022	PLAN 2022/2023	FY 2012/2013 TO FY 2022/2023 TOTAL
RESERVE/FUND BALANCE, JULY 1	0	1,438,795	926,742	116,716	0	0	0	0	0	0	0	0	1,438,795
CURRENT RESOURCES: HOME Grant Allocations:													
HUD Program Year 2009	181,245	434,070	0	0	0	0	0	0	0	0	0	0	434,070
HUD Program Year 2010	0	682,993	0	0	0	0	0	0	0	0	0	0	682,993
HUD Program Year 2011	67,040	603,359	0	0	0	0	0	0	0	0	0	0	603,359
HUD Program Year 2012	0	320,568	0	0	0	0	0	0	0	0	0	0	320,568
HUD Program Year 2013	0	0	295,000	0	0	0	0	0	0	0	0	0	295,000
Future HUD Allocations	0	0	0	295,000	295,000	295,000	295,000	295,000	295,000	295,000	295,000	295,000	2,655,000
Transfer From CDBG (RLF)	0	53,000	0	0	0	0	0	0	0	0	0	0	53,000
Housing Loan Repayments	1,530,142	35,000	1,453,515	55,000	55,000	55,000	55,000	55,000	55,000	55,000	118,816	118,816	2,111,148
Interest Income	1,325	5,426	0	0	0	0	0	0	0	0	0	0	5,426
TOTAL CURRENT RESOURCES	1,779,752	2,134,417	1,748,515	350,000	350,000	350,000	350,000	350,000	350,000	350,000	413,816	413,816	7,160,564
TOTAL AVAILABLE RESOURCES	1,779,752	3,573,212	2,675,257	466,716	350,000	350,000	350,000	350,000	350,000	350,000	413,816	413,817	8,599,359
CURRENT REQUIREMENTS:													
Operations	87,460	103,304	100,882	100,882	100,882	100,882	100,882	100,882	100,882	100,882	100,882	100,882	1,112,124
In-Lieu Charges	5,749	7,341	7,659	8,040	8,040	8,040	8,040	8,040	8,040	8,040	8,040	8,040	87,363
Special Projects	247,748	2,535,825	2,450,000	0	0	0	0	0	0	0	0	0	4,985,825
Future HOME/Housing Projects	0	0	0	357,794	241,078	241,078	241,078	241,078	241,078	241,078	304,894	304,895	2,414,049
TOTAL CURRENT REQUIREMENTS	340,957	2,646,470	2,558,541	466,716	350,000	350,000	350,000	350,000	350,000	350,000	413,816	413,817	8,599,360
RESERVES:													
HOME Reserve	1,438,795	926,742	116,716	0	0	0	0	0	0	0	0	0	0
TOTAL RESERVES	1,438,795	926,742	116,716	0	0	0	0	0	0	0	0	0	0
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0
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## CITY OF SUNNYVALE 071. HOME GRANT FUND LONG TERM FINANCIAL PLAN JULY 1, 2023 TO JUNE 30, 2033

FY 2023/2024 FY 2012/2013

											TT 2025/2024 TO	TT 2012/2013 TO
	PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	PLAN 2032/2033	FY 2032/2033 TOTAL	FY 2032/2033 TOTAL
RESERVE/FUND BALANCE, JULY 1	0	0	0	0	0	0	0	0	0	0	0	1,438,795
CURRENT RESOURCES: HOME Grant Allocations:												
HUD Program Year 2009	0	0	0	0	0	0	0	0	0	0	0	434,070
HUD Program Year 2010	0	0	0	0	0	0	0	0	0	0	0	682,993
HUD Program Year 2011	0	0	0	0	0	0	0	0	0	0	0	603,359
HUD Program Year 2012	0	0	0	0	0	0	0	0	0	0	0	320,568
HUD Program Year 2013	0	0	0	0	0	0	0	0	0	0	0	295,000
Future HUD Allocations	295,000	295,000	295,000	295,000	295,000	295,000	295,000	295,000	295,000	295,000	2,950,000	5,605,000
Transfer From CDBG (RLF)	0	0	0	0	0	0	0	0	0	0	0	53,000
Housing Loan Repayments	2,962,708	2,115,327	178,649	178,649	321,192	300,899	178,649	1,376,749	178,649	178,649	7,970,124	10,081,272
Interest Income	0	0	0	0	0	0	0	0	0	0	0	5,426
TOTAL CURRENT RESOURCES	3,257,708	2,410,327	473,649	473,649	616,192	595,899	473,649	1,671,749	473,649	473,649	10,920,124	18,080,689
TOTAL AVAILABLE RESOURCES	3,257,708	2,410,327	473,649	473,649	616,192	595,899	473,649	1,671,749	473,649	473,649	10,920,124	19,519,484
CURRENT REQUIREMENTS:												
Operations	100,856	100,856	100,856	100,856	100,856	100,856	100,856	100,856	100,856	100,856	1,008,560	2,120,684
In-Lieu Charges	8,038	8,038	8,038	8,038	8,038	8,038	8,038	8,038	8,038	8,038	80,382	167,745
Special Projects	0	0	0	0	0	0	0	0	0	0	0	4,985,825
Future HOME/Housing Projects	3,148,814	2,301,433	364,755	364,755	507,298	487,005	364,755	1,562,855	364,755	364,755	9,831,178	12,245,227
TOTAL CURRENT REQUIREMENTS	3,257,708	2,410,327	473,649	473,649	616,192	595,899	473,649	1,671,749	473,649	473,649	10,920,120	19,519,480
RESERVES:												
HOME Reserve	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL RESERVES	0	0	0	0	0	0	0	0	0	0	0	0
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0
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## CITY OF SUNNYVALE 110. COMBINED COMMUNITY DEVELOPMENT BLOCK GRANT FUND LONG TERM FINANCIAL PLAN JULY 1, 2012 TO JUNE 30, 2023

	ACTUAL 2011/2012	CURRENT 2012/2013	BUDGET 2013/2014	PLAN 2014/2015	PLAN 2015/2016	PLAN 2016/2017	PLAN 2017/2018	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	PLAN 2021/2022	PLAN 2022/2023	TO FY 2022/2023 TOTAL
RESERVE/FUND BALANCE, JULY 1	1,196,129	1,051,125	815,209	579,616	381,883	288,574	506,402	495,348	652,155	640,734	629,312	551,627	1,051,125
CURRENT RESOURCES:													
CDBG Grant Allocations:	1 105 0 10	0	0	0	0	0	<u>_</u>	0	0	0	0	0	0
HUD Program Year 2010	1,137,962	0	0	0	0	0	0	0	0	0	0	0	0
HUD Program Year 2011	945,225 0	172,914 996,570	0	0	0	0	0	0	0	0	0	0	172,914
HUD Program Year 2012 HUD Program Year 2013	0	996,570 0	0 916.844	0	0	0	0	0	0	0	0	0	996,570 916,844
Future HUD Allocations	0	0	910,844	916.844	916.844	916,844	916.844	916.844	916.844	916.844	916,844	916,844	8.251.600
Housing Loan Repayments	494,241	245,000	250,000	104.658	103.140	414,277	185.395	353,254	185.023	185.023	118.760	236,944	2,381,474
Emergency Shelter Grants (ESG)	246	245,000	250,000	0	0	0	0	0	0	0	0	250,944	2,501,474
Transfer From CDBG	0	150,000	200,000	0	0	0	0	0	0	0	0	0	350,000
TOTAL CURRENT RESOURCES	2,577,675	1,564,484	1,366,844	1,021,502	1,019,984	1,331,121	1,102,239	1,270,100	1,101,871	1,101,871	1,035,608	1,153,792	13,069,420
TOTAL AVAILABLE RESOURCES	3,773,804	2,615,609	2,182,053	1,601,118	1,401,867	1,619,696	1,608,642	1,765,449	1,754,027	1,742,605	1,664,920	1,705,419	14,120,545
CURRENT REQUIREMENTS:													
Operations	495,808	466,617	404,085	404,085	404,085	404,085	404,085	404,085	404,085	404,085	404,085	404,085	4,507,467
Special Projects	608,960	635,481	450,000	100,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	1,585,481
Columbia Neighborhood Center Expansion	723,410	242,402	0	0	0	0	0	0	0	0	0	0	242,402
Public Facility/ADA Projects	681,163	0	343,155	0	0	300,000	0	0	300,000	0	0	300,000	1,243,155
Outside Group Funding Projects	181,966	217,437	174,300	174,300	174,300	174,300	174,300	174,300	174,300	174,300	174,300	174,300	1,960,437
Future CDBG Projects	0	0	0	508,645	452,703	152,703	452,703	452,703	152,703	452,703	452,703	152,703	3,230,266
Transfer To Revolving Loan Sub-Fund	0	150,000	200,000	0	0	0	0	0	0	0	0	0	350,000
Transfer To HOME Fund Transfer To General Fund	0 31,373	53,000 35,463	0 30,897	0 32,206	0 32,206	0 32,206	0 32.206	0 32,206	32,206	0 32,206	32,206	0 32,206	53,000 356,210
Transfer To General Fund	51,575	55,405	50,897	52,200	52,200	52,200	52,200	52,200	52,200	52,206	52,200	52,206	556,210
TOTAL CURRENT REQUIREMENTS	2,722,679	1,800,400	1,602,437	1,219,235	1,113,293	1,113,293	1,113,293	1,113,293	1,113,293	1,113,293	1,113,293	1,113,293	13,528,418
RESERVES:													
20 Year RAP	1,051,125	815,209	579,616	381,883	288,574	506,402	495,348	652,155	640,734	629,312	551,627	592,126	592,126
TOTAL RESERVES	1,051,125	815,209	579,616	381,883	288,574	506,402	495,348	652,155	640,734	629,312	551,627	592,126	592,126
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0
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## CITY OF SUNNYVALE 110. COMBINED COMMUNITY DEVELOPMENT BLOCK GRANT FUND LONG TERM FINANCIAL PLAN JULY 1, 2023 TO JUNE 30, 2033

				JUL	.1 1, 2025 10	JUNE 30, 203	55					
											FY 2023/2024	FY 2012/2013
											ТО	ТО
	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN		FY 2032/2033	FY 2032/2033
	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033	TOTAL	TOTAL
RESERVE/FUND BALANCE, JULY 1	592,126	825,961	837,240	759,551	1,180,082	1,418,623	1,596,265	1,485,766	1,375,266	1,264,766	592,126	1,051,125
CURRENT RESOURCES:												
CDBG Grant Allocations:												
HUD Program Year 2010	0	0	0	0	0	0	0	0	0	0	0	0
HUD Program Year 2011	0	0	0	0	0	0	0	0	0	0	0	172,914
HUD Program Year 2012	0	0	0	0	0	0	0	0	0	0	0	996,570
HUD Program Year 2013	0	0	0	0	0	0	0	0	0	0	0	916,844
Future HUD Allocations	916,844	916,844	916,844	916,844	916,844	916,844	916,844	916,844	916,844	916,844	9,168,444	17,420,044
Housing Loan Repayments	430,284	207,728	118,760	616,980	434,990	374,091	85,949	85,949	85,949	85,949	2,526,629	4,908,103
Emergency Shelter Grants (ESG)	0	0	0	0	0	0	0	0	0	0	0	0
Transfer From CDBG	0	0	0	0	0	0	0	0	0	0	0	350,000
TOTAL CURRENT RESOURCES	1,347,128	1,124,572	1,035,604	1,533,824	1,351,834	1,290,935	1,002,793	1,002,793	1,002,793	1,002,793	11,695,073	24,764,493
TOTAL AVAILABLE RESOURCES	1,939,254	1,950,533	1,872,844	2,293,376	2,531,917	2,709,559	2,599,059	2,488,559	2,378,059	2,267,559	12,287,199	25,815,618
CURRENT REQUIREMENTS:												
Operations	404,085	404,085	404,085	404,085	404.085	404,085	404,085	404,085	404,085	404,085	4,040,850	8,548,317
Special Projects	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	500,000	2,085,481
Columbia Neighborhood Center Expansion	0	0	0	0	0	0	0	0	0	0	0	242,402
Public Facility/ADA Projects	0	0	300,000	0	0	300,000	0	0	300,000	0	900,000	2,143,155
Outside Group Funding Projects	174,300	174,300	174,300	174,300	174,300	174,300	174,300	174,300	174,300	174,300	1,743,000	3,703,437
Future CDBG Projects	452,703	452,703	152,703	452,703	452,703	152,703	452,703	452,703	152,703	452,703	3,627,027	6,857,293
Transfer To Revolving Loan Sub-Fund	0	0	0	0	0	0	0	0	0	0	0	350,000
Transfer To HOME Fund	0	0	0	0	0	0	0	0	0	0	0	53,000
Transfer To General Fund	32,206	32,206	32,206	32,206	32,206	32,206	32,206	32,206	32,206	32,206	322,056	678,266
TOTAL CURRENT REQUIREMENTS	1,113,293	1,113,293	1,113,293	1,113,293	1,113,293	1,113,293	1,113,293	1,113,293	1,113,293	1,113,293	11,132,933	24,661,351
RESERVES:												
20 Year RAP	825,961	837,240	759,551	1,180,082	1,418,623	1,596,265	1,485,766	1,375,266	1,264,766	1,154,266	1,154,266	1,154,267
TOTAL RESERVES	825,961	837,240	759,551	1,180,082	1,418,623	1,596,265	1,485,766	1,375,266	1,264,766	1,154,266	1,154,266	1,154,267
10 MEREDERVED		057,240		1,100,002	1,410,023	1,390,203			1,204,700	1,134,200	1,134,200	1,134,207
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0

## CITY OF SUNNYVALE 141. PARK DEDICATION FUND LONG TERM FINANCIAL PLAN JULY 1, 2012 TO JUNE 30, 2023

	ACTUAL 2011/2012	CURRENT 2012/2013	BUDGET 2013/2014	PLAN 2014/2015	PLAN 2015/2016	PLAN 2016/2017	PLAN 2017/2018	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	PLAN 2021/2022	PLAN 2022/2023	TO FY 2022/2023 TOTAL
RESERVE/FUND BALANCE, JULY 1	11,705,456	14,617,771	9,042,062	5,620,445	4,815,719	6,276,716	7,240,859	7,620,707	9,341,399	14,544,879	19,027,256	18,574,234	14,617,771
CURRENT RESOURCES:													
Rental Income	98,095	77,605	0	0	0	0	0	0	0	0	0	0	77,605
Interest Income	86,808	39,113	39,070	33,476	123,073	210,899	221,962	272,080	423,637	554,192	540,997	729,619	3,188,118
Transfer From Housing Mitigation Fund	0	870,000	0	0	0	0	0	0	0	0	0	0	870,000
Landsale Proceeds	0	0	440,000	0	0	0	0	0	0	0	0	0	440,000
Park Dedication Fees	4,812,142	7,088,652	4,018,248	5,073,370	6,660,844	7,560,958	7,560,958	7,560,958	7,560,958	7,560,958	7,560,958	7,560,958	75,767,820
TOTAL CURRENT RESOURCES	4,997,045	8,075,370	4,497,318	5,106,846	6,783,917	7,771,857	7,782,920	7,833,038	7,984,595	8,115,150	8,101,955	8,290,577	80,343,543
TOTAL AVAILABLE RESOURCES	16,702,501	22,693,141	13,539,380	10,727,291	11,599,636	14,048,573	15,023,779	15,453,745	17,325,994	22,660,029	27,129,211	26,864,811	94,961,314
CURRENT REQUIREMENTS:													
Special Projects	23,452	25,500	15,070	0	0	0	0	0	0	0	0	0	40,570
Project Administration	429,140	737,343	579,265	478,524	963,630	493,793	517,148	510,877	409,334	396,124	973,401	171,494	6,230,933
Transfer To General Fund	0	125,000	0	0	0	0	0	0	0	0	0	0	125,000
Transfer To Capital Projects Fund	946,212	8,405,420	777,500	0	0	689,785	2,273,108	5,078,772	732,006	0	0	0	17,956,591
Transfer To Infrastructure/General	461,963	3,500,108	6,432,100	5,025,048	4,351,175	5,337,610	2,570,808	514,085	1,251,249	1,441,483	7,581,576	1,452,439	39,457,681
Transfer To Infrastructure/Golf and Tennis	223,963	857,708	115,000	408,000	8,115	286,526	2,042,008	8,612	388,526	1,795,166	0	190,617	6,100,278
TOTAL CURRENT REQUIREMENTS	2,084,730	13,651,079	7,918,935	5,911,572	5,322,920	6,807,714	7,403,072	6,112,346	2,781,115	3,632,773	8,554,977	1,814,550	69,911,053
RESERVES:													
Capital Projects Reserve	14,617,771	8,373,512	4,375,745	2,556,345	2,685,174	2,455,487	3,163,278	3,371,779	7,063,067	10,033,253	8,068,039	13,031,874	13,031,874
Land Acquisition Set-Aside (20%)	0	668,550	1,244,700	2,259,374	3,591,542	4,785,372	4,457,429	5,969,620	7,481,812	8,994,003	10,506,195	12,018,387	12,018,387
TOTAL RESERVES	14,617,771	9,042,062	5,620,445	4,815,719	6,276,716	7,240,859	7,620,707	9,341,399	14,544,879	19,027,256	18,574,234	25,050,261	25,050,261
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

## CITY OF SUNNYVALE 141. PARK DEDICATION FUND LONG TERM FINANCIAL PLAN JULY 1, 2023 TO JUNE 30, 2033

											ТО	FY 2012/2013 TO
	PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	PLAN 2032/2033	FY 2032/2033 TOTAL	FY 2032/2033 TOTAL
RESERVE/FUND BALANCE, JULY 1	25,050,261	24,761,010	23,266,167	26,335,923	33,903,455	33,063,994	36,601,051	41,813,585	44,181,586	46,688,609	25,050,261	14,617,771
CURRENT RESOURCES:												
Rental Income	0	0	0	0	0	0	0	0	0	0	0	77,605
Interest Income	721,194	677,655	767,066	987,479	963,029	1,066,050	1,217,871	1,286,842	1,359,862	1,429,014	10,476,062	13,664,180
Transfer From Housing Mitigation Fund	0	0	0	0	0	0	0	0	0	0	0	870,000
Landsale Proceeds	0	0	0	0	0	0	0	0	0	0	0	440,000
Park Dedication Fees	7,712,177	7,866,421	8,023,749	8,184,224	8,347,909	8,514,867	8,685,164	8,858,867	9,036,045	9,216,766	84,446,188	160,214,008
TOTAL CURRENT RESOURCES	8,433,371	8,544,076	8,790,815	9,171,703	9,310,938	9,580,917	9,903,035	10,145,709	10,395,907	10,645,780	94,922,250	175,265,793
TOTAL AVAILABLE RESOURCES	33,483,632	33,305,086	32,056,982	35,507,626	43,214,392	42,644,911	46,504,086	51,959,294	54,577,493	57,334,389	119,972,511	189,883,564
CURRENT REQUIREMENTS:												
Special Projects	0	0	0	0	0	0	0	0	0	0	0	40,570
Project Administration	1,020,869	735,259	625,768	199,377	1,130,528	673,463	1,029,866	796,352	1,189,087	713,931	8,114,499	14,345,433
Transfer To General Fund	0	0	0	0	0	0	0	0	0	0	0	125,000
Transfer To Capital Projects Fund	0	0	0	0	0	0	0	0	0	0	0	17,956,591
Transfer To Infrastructure/General	7,145,613	9,303,659	5,085,105	1,404,794	8,906,957	5,359,266	3,660,635	6,969,548	6,699,797	7,426,746	61,962,120	101,419,801
Transfer To Infrastructure/Golf and Tennis	556,141	0	10,186	0	112,913	11,131	0	11,808	0	130,898	833,077	6,933,355
TOTAL CURRENT REQUIREMENTS	8,722,623	10,038,918	5,721,059	1,604,171	10,150,398	6,043,860	4,690,501	7,777,708	7,888,884	8,271,575	70,909,696	140,820,750
RESERVES:												
Capital Projects Reserve	11,200,188	8,132,061	9,597,067	15,527,754	13,018,712	14,852,795	18,328,296	18,924,524	19,624,338	20,155,190	20,155,190	20,155,190
Land Acquisition Set-Aside (20%)	13,560,822	15,134,106	16,738,856	18,375,701	20,045,282	21,748,256	23,485,289	25,257,062	27,064,271	28,907,624	28,907,624	28,907,624
TOTAL RESERVES	24,761,010	23,266,167	26,335,923	33,903,455	33,063,994	36,601,051	41,813,585	44,181,586	46,688,609	49,062,814	49,062,814	49,062,814
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0

## CITY OF SUNNYVALE 175. ASSET FORFEITURE FUND LONG TERM FINANCIAL PLAN JULY 1, 2012 TO JUNE 30, 2023

	ACTUAL 2011/2012	CURRENT 2012/2013	BUDGET 2013/2014	PLAN 2014/2015	PLAN 2015/2016	PLAN 2016/2017	PLAN 2017/2018	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	PLAN 2021/2022	PLAN 2022/2023	TO FY 2022/2023 TOTAL
RESERVES/FUND BALANCE, JULY 1	1,086,875	975,600	745,337	1,002,533	1,239,988	1,099,304	958,313	843,116	765,237	681,999	652,990	676,270	975,600
CURRENT RESOURCES: Asset Forfeitures Asset Forfeiture Task Force Participation Interest Income	36,895 0 6,658	0 0 5,220	0 400,000 6,969	0 400,000 8,620	0 0 21,555	0 0 27,912	0 0 32,428	0 0 29,432	0 0 26,231	0 0 25,115	0 0 26,010	0 0 22,656	0 800,000 232,147
TOTAL CURRENT RESOURCES	43,553	5,220	406,969	408,620	21,555	27,912	32,428	29,432	26,231	25,115	26,010	22,656	1,032,147
TOTAL AVAILABLE RESOURCES	1,130,427	980,820	1,152,306	1,411,153	1,261,543	1,127,216	990,741	872,548	791,468	707,114	679,000	698,926	2,007,747
CURRENT REQUIREMENTS: Operations - Audit Capital Projects Transfer To General Fund	1,884 62,700 90,244	2,200 135,161 98,123	2,244 44,500 103,029	2,294 60,690 108,180	2,352 46,298 113,589	2,411 47,224 119,269	2,471 145,154 0	2,533 104,778 0	2,597 106,873 0	2,663 51,461 0	2,731 0 0	2,800 107,080 0	27,295 849,219 542,189
TOTAL CURRENT REQUIREMENTS	154,827	235,483	149,773	171,165	162,239	168,903	147,625	107,310	109,470	54,124	2,731	109,880	1,418,702
RESERVES: Federal Department of Justice Federal Department of Treasury State Department of Justice	264,117 623,333 88,151	228,343 440,783 76,211	338,703 550,787 113,044	455,474 632,497 152,018	445,522 505,087 148,696	436,718 375,838 145,758	384,221 330,659 128,236	348,731 300,116 116,391	491,058 0 190,941	470,170 0 182,820	486,932 0 189,337	424,128 0 164,917	424,128 0 164,917
TOTAL RESERVES	975,600	745,337	1,002,533	1,239,988	1,099,304	958,313	843,116	765,237	681,999	652,990	676,270	589,045	589,045
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

### CITY OF SUNNYVALE 175. ASSET FORFEITURE FUND LONG TERM FINANCIAL PLAN JULY 1, 2023 TO JUNE 30, 2033

				JULI	1, 2023 10	JUNE 30, 2	055				EV 2022/2024	FY 2012/2013
											F 1 2025/2024 TO	TO
	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	FY 2032/2033	FY 2032/2033
	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033	TOTAL	TOTAL
RESERVES/FUND BALANCE, JULY 1	589,045	550,327	507,626	468,362	488,467	379,135	319,057	253,604	191,337	197,057	589,045	975,600
CURRENT RESOURCES:												
Asset Forfeitures	0	0	0	0	0	0	0	0	0	0	0	0
Asset Forfeiture Task Force Participation	0	0	0	0	0	0	0	0	0	0	0	800,000
Interest Income	26,206	24,173	22,303	23,260	18,054	15,193	12,076	9,111	9,384	2,469	162,229	394,376
TOTAL CURRENT RESOURCES	26,206	24,173	22,303	23,260	18,054	15,193	12,076	9,111	9,384	2,469	162,229	1,194,376
TOTAL AVAILABLE RESOURCES	615,251	574,500	529,929	491,622	506,521	394,328	331,134	262,715	200,720	199,526	751,274	2,169,976
CURRENT REQUIREMENTS:												
Operations - Audit	2,885	2,972	3,062	3,155	3,251	3,350	3,451	3,556	3,663	3,774	33,119	60,414
Capital Projects	62,040	63,901	58,505	0	124,135	71,921	74,079	67,823	0	143,907	666,310	1,515,529
Transfer To General Fund	0	0	0	0	0	0	0	0	0	0	0	542,189
TOTAL CURRENT REQUIREMENTS	64,924	66,873	61,567	3,155	127,386	75,270	77,530	71,379	3,663	147,681	699,429	2,118,131
RESERVES:												
Federal Department of Justice	396,250	365,505	337,233	351,709	272,987	229,730	182,602	137,768	141,886	37,330	37,330	37,330
Federal Department of Treasury	0	0	0	0	0	0	0	0	0	0	0	0
State Department of Justice	154,077	142,122	131,129	136,758	106,148	89,328	71,002	53,569	55,171	14,515	14,515	14,515
TOTAL RESERVES	550,327	507,626	468,362	488,467	379,135	319,057	253,604	191,337	197,057	51,845	51,845	51,845
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0
-												

### CITY OF SUNNYVALE 190. POLICE SERVICES AUGMENTATION FUND LONG TERM FINANCIAL PLAN JULY 1, 2012 TO JUNE 30, 2023

	ACTUAL 2011/2012	CURRENT 2012/2013	BUDGET 2013/2014	PLAN 2014/2015	PLAN 2015/2016	PLAN 2016/2017	PLAN 2017/2018	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	PLAN 2021/2022	PLAN 2022/2023	TO FY 2022/2023 TOTAL
RESERVES/FUND BALANCE, JULY 1	62,657	272,582	0	0	0	0	0	0	0	0	0	0	272,582
CURRENT RESOURCES: SLES Fund (AB3229) Federal Economic Stimulus Grants BJA Block Grant Interest Income	230,021 0 0 757	229,693 13,347 15,335 1,497	229,693 0 0 0	2,526,623 13,347 15,335 1,497									
TOTAL CURRENT RESOURCES	230,778	259,872	229,693	229,693	229,693	229,693	229,693	229,693	229,693	229,693	229,693	229,693	2,556,802
TOTAL AVAILABLE RESOURCES	293,435	532,454	229,693	229,693	229,693	229,693	229,693	229,693	229,693	229,693	229,693	229,693	2,829,384
CURRENT REQUIREMENTS: Operations Special Projects	0 20,852	0 532,455	229,693 0	2,296,930 532,455									
TOTAL CURRENT REQUIREMENTS	20,852	532,455	229,693	229,693	229,693	229,693	229,693	229,693	229,693	229,693	229,693	229,693	2,829,385
RESERVES: 20 Year RAP	272,582	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL RESERVES	272,582	0	0	0	0	0	0	0	0	0	0	0	0
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

### CITY OF SUNNYVALE 190. POLICE SERVICES AUGMENTATION FUND LONG TERM FINANCIAL PLAN JULY 1, 2023 TO JUNE 30, 2033

				JULI	1, 2023 10	JUNE 30, 2	033				EV 2022/2024	FY 2012/2013
	PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	PLAN 2032/2033	TO FY 2032/2033 TOTAL	TO FY 2032/2033 TOTAL
RESERVES/FUND BALANCE, JULY 1	0	0	0	0	0	0	0	0	0	0	0	272,582
CURRENT RESOURCES: SLES Fund (AB3229) Federal Economic Stimulus Grants BJA Block Grant Interest Income	229,693 0 0 0	2,296,930 0 0 0	4,823,553 13,347 15,335 1,497									
TOTAL CURRENT RESOURCES	229,693	229,693	229,693	229,693	229,693	229,693	229,693	229,693	229,693	229,693	2,296,930	4,853,732
TOTAL AVAILABLE RESOURCES	229,693	229,693	229,693	229,693	229,693	229,693	229,693	229,693	229,693	229,693	2,296,930	5,126,314
CURRENT REQUIREMENTS: Operations Special Projects	229,693 0	2,296,930 0	4,593,860 532,455									
TOTAL CURRENT REQUIREMENTS	229,693	229,693	229,693	229,693	229,693	229,693	229,693	229,693	229,693	229,693	2,296,930	5,126,315
RESERVES: 20 Year RAP	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL RESERVES	0	0	0	0	0	0	0	0	0	0	0	0
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0

### CITY OF SUNNYVALE 210. EMPLOYMENT DEVELOPMENT FUND LONG TERM FINANCIAL PLAN JULY 1, 2012 TO JUNE 30, 2023

	ACTUAL 2011/2012	CURRENT 2012/2013	BUDGET 2013/2014	PLAN 2014/2015	PLAN 2015/2016	PLAN 2016/2017	PLAN 2017/2018	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	PLAN 2021/2022	PLAN 2022/2023	TO FY 2022/2023 TOTAL
RESERVE/FUND BALANCE, JULY 1	155,683	70,458	123,676	162,880	0	0	0	0	0	0	0	0	70,458
CURRENT RESOURCES: Federal Grant State Grant Other Grants and Contributions	8,101,909 2,535,567 27,915	7,772,500 0 65,076	7,400,000 0 0	6,500,000 0 0	6,500,000 0 0	7,000,000 0 0	77,172,500 0 65,076						
TOTAL CURRENT RESOURCES	10,665,392	7,837,576	7,400,000	6,500,000	6,500,000	7,000,000	7,000,000	7,000,000	7,000,000	7,000,000	7,000,000	7,000,000	77,237,576
TOTAL AVAILABLE RESOURCES	10,821,074	7,908,034	7,523,676	6,662,880	6,500,000	7,000,000	7,000,000	7,000,000	7,000,000	7,000,000	7,000,000	7,000,000	77,308,034
CURRENT REQUIREMENTS: Operations In-Lieu Charges	10,373,638 376,978	7,482,460 301,898	7,029,031 331,765	6,370,380 292,500	6,207,500 292,500	6,685,000 315,000	73,884,371 3,423,663						
TOTAL CURRENT REQUIREMENTS	10,750,616	7,784,358	7,360,796	6,662,880	6,500,000	7,000,000	7,000,000	7,000,000	7,000,000	7,000,000	7,000,000	7,000,000	77,308,034
RESERVES: 20 Year RAP	70,458	123,676	162,880	0	0	0	0	0	0	0	0	0	0
TOTAL RESERVES	70,458	123,676	162,880	0	0	0	0	0	0	0	0	0	0
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

### CITY OF SUNNYVALE 210. EMPLOYMENT DEVELOPMENT FUND LONG TERM FINANCIAL PLAN JULY 1, 2023 TO JUNE 30, 2033

				JULI	1,2023 10	JUNE 30, 2	033					
	PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	PLAN 2032/2033	FY 2023/2024 TO FY 2032/2033 TOTAL	FY 2012/2013 TO FY 2032/2033 TOTAL
RESERVE/FUND BALANCE, JULY 1	0	0	0	0	0	0	0	0	0	0	0	70,458
CURRENT RESOURCES: Federal Grant State Grant Other Grants and Contributions	7,000,000 0 0	70,000,000 0 0	147,172,500 0 65,076									
TOTAL CURRENT RESOURCES	7,000,000	7,000,000	7,000,000	7,000,000	7,000,000	7,000,000	7,000,000	7,000,000	7,000,000	7,000,000	70,000,000	147,237,576
TOTAL AVAILABLE RESOURCES	7,000,000	7,000,000	7,000,000	7,000,000	7,000,000	7,000,000	7,000,000	7,000,000	7,000,000	7,000,000	70,000,000	147,308,034
CURRENT REQUIREMENTS: Operations In-Lieu Charges	6,685,000 315,000	66,850,000 3,150,000	140,734,371 6,573,663									
TOTAL CURRENT REQUIREMENTS	7,000,000	7,000,000	7,000,000	7,000,000	7,000,000	7,000,000	7,000,000	7,000,000	7,000,000	7,000,000	70,000,000	147,308,034
RESERVES: 20 Year RAP	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL RESERVES	0	0	0	0	0	0	0	0	0	0	0	0
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0

### CITY OF SUNNYVALE 245. PARKING DISTRICT FUND LONG TERM FINANCIAL PLAN JULY 1, 2012 TO JUNE 30, 2023

	ACTUAL	CURRENT	BUDGET	PLAN	PLAN H	FY 2022/2023							
	2011/2012	2012/2013	2013/2014	2014/2015	2015/2016	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	TOTAL
RESERVE/FUND BALANCE, JULY 1	611,977	610,457	433,802	381,665	378,247	163,840	162,058	162,527	163,267	164,249	166,031	168,683	610,457
CURRENT RESOURCES:													
Special Assessment	154,466	165,404	166,428	171,372	175,657	180,048	184,549	189,163	193,892	198,739	203,708	208,800	2,037,760
Administrative Fee	(1,545)	(1,620)	(1,664)	(1,714)	(1,757)	(1,800)	(1,845)	(1,892)	(1,939)	(1,987)	(2,037)	(2,088)	(20,343)
Interest Income	3,702	3,107	2,665	2,641	3,247	4,773	6,322	6,352	6,392	6,462	6,566	6,711	55,238
TOTAL CURRENT RESOURCES	156,623	166,891	167,428	172,300	177,147	183,020	189,026	193,623	198,345	203,214	208,237	213,423	2,072,654
TOTAL AVAILABLE RESOURCES	768,600	777,348	601,231	553,965	555,394	346,861	351,083	356,150	361,612	367,463	374,268	382,107	2,683,112
CURRENT REQUIREMENTS:													
In-Lieu Charges	12,533	12,768	12,680	13,155	13,543	13,863	14,096	14,451	14,789	15,099	15,420	15,745	155,609
Operations	140,080	155,398	155,510	162,562	167,230	170,940	174,460	178,431	182,574	186,332	190,164	193,965	1,917,567
Special Projects	5,530	6,120	0	0	0	0	0	0	0	0	0	0	6,123
Capital Projects	0	169,260	51,376	0	210,780	0	0	0	0	0	0	0	431,416
TOTAL CURRENT REQUIREMENTS	158,143	343,546	219,566	175,717	391,554	184,803	188,557	192,883	197,363	201,432	205,585	209,711	2,510,716
RESERVES:													
20 Year RAP	610,457	433,802	381,665	378,247	163,840	162,058	162,527	163,267	164,249	166,031	168,683	172,396	172,396
TOTAL RESERVES	610,457	433,802	381,665	378,247	163,840	162,058	162,527	163,267	164,249	166,031	168,683	172,396	172,396
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

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FY 2012/2013 TO

### CITY OF SUNNYVALE 245. PARKING DISTRICT FUND LONG TERM FINANCIAL PLAN JULY 1, 2023 TO JUNE 30, 2033

FY 2023/2024 FY 2012/2013

											ТО	ТО
	PLAN 2023/2024	PLAN 2024/2025	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN 2031/2032		FY 2032/2033	
	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033	TOTAL	TOTAL
RESERVE/FUND BALANCE, JULY 1	172,396	179,764	187,515	195,670	204,252	213,285	222,795	232,806	243,349	254,451	172,396	610,457
CURRENT RESOURCES:												
Special Assessment	215,064	221,516	228,162	235,007	242,057	249,319	256,798	264,502	272,437	280,610	2,465,473	4,503,233
Administrative Fee	(2,151)	(2,215)	(2,282)	(2,350)	(2,421)	(2,493)	(2,568)	(2,645)	(2,724)	(2,806)	(24,655)	(44,998)
Interest Income	8,663	9,035	9,426	9,838	10,272	10,728	11,208	11,714	12,246	12,807	105,937	161,175
TOTAL CURRENT RESOURCES	221,577	228,336	235,306	242,495	249,908	257,553	265,438	273,571	281,959	290,611	2,546,755	4,619,410
TOTAL AVAILABLE RESOURCES	393,973	408,100	422,821	438,165	454,160	470,839	488,233	506,377	525,307	545,062	2,719,151	5,229,867
CURRENT REQUIREMENTS:												
In-Lieu Charges	16,194	16,686	17,192	17,714	18,250	18,803	19,372	19,957	20,560	21,180	185,908	341,517
Operations	198,015	203,899	209,959	216,199	222,625	229,241	236,055	243,071	250,296	257,737	2,267,098	4,184,665
Special Projects	0	0	0	0	0	0	0	0	0	0	0	6,124
Capital Projects	0	0	0	0	0	0	0	0	0	0	0	431,416
TOTAL CURRENT REQUIREMENTS	214,209	220,585	227,151	233,913	240,875	248,044	255,427	263,028	270,856	278,917	2,453,007	4,963,722
RESERVES:												
20 Year RAP	179,764	187,515	195,670	204,252	213,285	222,795	232,806	243,349	254,451	266,145	266,145	266,145
TOTAL RESERVES	179,764	187,515	195,670	204,252	213,285	222,795	232,806	243,349	254,451	266,145	266,145	266,145
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0

### CITY OF SUNNYVALE 280. GAS TAX FUND LONG TERM FINANCIAL PLAN JULY 1, 2012 TO JUNE 30, 2023

	ACTUAL 2011/2012	CURRENT 2012/2013	BUDGET 2013/2014	PLAN 2014/2015	PLAN 2015/2016	PLAN 2016/2017	PLAN 2017/2018	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	PLAN 2021/2022	PLAN 2022/2023	TO FY 2022/2023 TOTAL
RESERVE/FUND BALANCE, JULY 1	6,561,467	6,917,309	3,268,074	3,432,350	2,625,672	3,520,766	3,379,702	4,662,328	4,049,562	5,283,833	4,720,372	5,707,789	6,917,309
CURRENT RESOURCES: Gas Tax Interest Income Transfer From Wastewater Mgmt Fund	3,940,053 30,373 0	3,430,831 36,159 50,000	3,621,655 28,904 0	3,621,655 26,467 0	3,621,655 76,664 0	3,621,655 125,573 0	3,621,655 188,994 0	3,621,655 202,128 0	3,621,655 214,315 0	3,621,655 227,468 0	3,621,655 235,781 0	3,621,655 225,245 0	39,647,383 1,587,698 50,000
TOTAL CURRENT RESOURCES	3,970,426	3,516,990	3,650,559	3,648,122	3,698,319	3,747,228	3,810,649	3,823,783	3,835,970	3,849,123	3,857,436	3,846,900	41,285,081
TOTAL AVAILABLE RESOURCES	10,531,892	10,434,299	6,918,633	7,080,472	6,323,991	7,267,995	7,190,351	8,486,112	7,885,532	9,132,957	8,577,808	9,554,690	48,202,390
CURRENT REQUIREMENTS: Operations Capital Projects Infrastructure Projects Project Administration Transfer To General Services Fund Transfer To Capital Projects/General Transfer To Capital Projects/Gas Tax Transfer To Infrastructure/General	$1,898,474 \\ 0 \\ 0 \\ 137,914 \\ 0 \\ 0 \\ 1,003,434 \\ 574,761$	$\begin{array}{c} 2,025,000\\ 225,800\\ 10,200\\ 198,514\\ 3,235\\ 0\\ 1,357,866\\ 3,345,610\end{array}$	$\begin{array}{c} 2,025,000\\ 0\\ 5,000\\ 168,533\\ 0\\ 10,000\\ 0\\ 1,277,750\end{array}$	$\begin{array}{c} 2,025,000\\ 0\\ 5,100\\ 209,356\\ 0\\ 66,300\\ 301,264\\ 1,847,781\end{array}$	2,025,000 0 5,202 68,933 0 0 0 704,090	2,025,000 0 5,306 146,304 0 0 1,711,683	2,025,000 5,412 5,412 17,281 5,412 0 0 469,506	$\begin{array}{c} 2,025,000\\ 0\\ 5,520\\ 189,432\\ 0\\ 0\\ 0\\ 2,216,598 \end{array}$	$2,025,000 \\ 0 \\ 5,631 \\ 28,763 \\ 0 \\ 0 \\ 0 \\ 542,304$	$2,025,000 \\ 0 \\ 5,743 \\ 282,872 \\ 0 \\ 0 \\ 0 \\ 2,098,970$	$2,025,000 \\ 0 \\ 5,858 \\ 46,240 \\ 0 \\ 0 \\ 0 \\ 792,921$	$2,025,000 \\ 5,975 \\ 5,975 \\ 445,984 \\ 5,976 \\ 0 \\ 0 \\ 2,882,747$	22,275,000 237,187 64,947 1,802,211 14,623 76,300 1,659,130 17,889,960
TOTAL CURRENT REQUIREMENTS	3,614,583	7,166,225	3,486,283	4,454,801	2,803,225	3,888,293	2,528,023	4,436,550	2,601,698	4,412,585	2,870,019	5,371,657	44,019,357
RESERVES: 20 Year RAP TOTAL RESERVES	6,917,309	3,268,074	3,432,350	2,625,672	3,520,766	3,379,702	4,662,328	4,049,562	5,283,833	4,720,372	5,707,789	4,183,033	4,183,033
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

### CITY OF SUNNYVALE 280. GAS TAX FUND LONG TERM FINANCIAL PLAN JULY 1, 2023 TO JUNE 30, 2033

				JULY	1, 2025 10	JUNE 30, 2	033					
												FY 2012/2013
											TO	TO
	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	FY 2032/2033	FY 2032/2033
	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033	TOTAL	TOTAL
RESERVE/FUND BALANCE, JULY 1	4,183,033	6,210,831	5,319,898	7,211,742	5,453,373	6,914,023	4,850,800	6,707,480	4,276,840	6,269,960	4,183,033	6,917,309
CURRENT RESOURCES:												
Gas Tax	3,621,655	3,621,655	3,621,655	3,621,655	3,621,655	3,621,655	3,621,655	3,621,655	3,621,655	3,621,655	36,216,552	75,863,935
Interest Income	307,696	335,424	359,836	363,092	355,831	341,134	336,096	322,097	311,426	295,289	3,327,921	4,915,619
Transfer From Wastewater Mgmt Fund	0	0	0	0	0	0	0	0	0	0	0	50,000
TOTAL CURRENT RESOURCES	3,929,351	3,957,079	3,981,491	3,984,747	3,977,486	3,962,789	3,957,751	3,943,752	3,933,081	3,916,944	39,544,473	80,829,554
TOTAL AVAILABLE RESOURCES	8,112,384	10,167,910	9,301,390	11,196,489	9,430,859	10,876,812	8,808,551	10,651,233	8,209,921	10,186,904	43,727,506	87,746,863
CURRENT REQUIREMENTS:												
Operations	1,400,000	1,400,000	1,400,000	1,400,000	1,400,000	1,400,000	1,400,000	1,400,000	1,400,000	1,400,000	14,000,000	36,275,000
Capital Projects	0	0	0	0	6,927	0	0	0	0	8,031	14,958	252,145
Infrastructure Projects	6,155	6,339	6,530	6,725	6,927	7,135	7,349	7,570	7,797	8,031	70,558	135,505
Project Administration	23,024	314,711	23,177	638,769	53,720	576,973	60,894	591,546	38,250	514,658	2,835,720	4,637,931
Transfer To General Services Fund	0	0	0	0	6,927	0	0	0	0	8,031	14,958	29,581
Transfer To Capital Projects/General	0	0	0	0	0	0	0	0	0	0	0	76,300
Transfer To Capital Projects/Gas Tax	0	0	0	0	0	0	0	0	0	0	0	1,659,130
Transfer To Infrastructure/General	472,374	3,126,962	659,941	3,697,623	1,042,335	4,041,905	632,828	4,375,276	493,915	4,632,931	23,176,090	41,066,050
TOTAL CURRENT REQUIREMENTS	1,901,553	4,848,012	2,089,648	5,743,117	2,516,836	6,026,013	2,101,071	6,374,392	1,939,962	6,571,682	40,112,284	84,131,641
RESERVES:												
20 Year RAP	6,210,831	5,319,898	7,211,742	5,453,373	6,914,023	4,850,800	6,707,480	4,276,840	6,269,960	3,615,222	3,615,222	3,615,222
TOTAL RESERVES	6,210,831	5,319,898	7,211,742	5,453,373	6,914,023	4,850,800	6,707,480	4,276,840	6,269,960	3,615,222	3,615,222	3,615,222
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0

### CITY OF SUNNYVALE 285. TRANSPORTATION DEVELOPMENT ACT (TDA) FUND LONG TERM FINANCIAL PLAN JULY 1, 2012 TO JUNE 30, 2023

ACTUAL 2011/2012	CURRENT 2012/2013	BUDGET 2013/2014	PLAN 2014/2015	PLAN 2015/2016	PLAN 2016/2017	PLAN 2017/2018	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	PLAN 2021/2022	PLAN 2022/2023	TO FY 2022/2023 TOTAL
0	0	0	0	0	0	0	0	0	0	0	0	0
54,266 20,777	285,183 0	0 0	0 0	0 0	0 0	0 0	0 0	0 0	0 0	0 0	0 0	285,183 0
75,043	285,183	0	0	0	0	0	0	0	0	0	0	285,183
75,043	285,183	0	0	0	0	0	0	0	0	0	0	285,183
75,043	285,183	0	0	0	0	0	0	0	0	0	0	285,183
75,043	285,183	0	0	0	0	0	0	0	0	0	0	285,183
0	0	0	0	0	0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0	0	0	0	0	0
	2011/2012 0 54,266 20,777 75,043 75,043 75,043	2011/2012         2012/2013           0         0           54,266         285,183           20,777         0           75,043         285,183           75,043         285,183           75,043         285,183           75,043         285,183	2011/2012         2012/2013         2013/2014           0         0         0           54,266         285,183         0           20,777         0         0           75,043         285,183         0           75,043         285,183         0           75,043         285,183         0           75,043         285,183         0	2011/2012         2012/2013         2013/2014         2014/2015           0         0         0         0         0           54,266         285,183         0         0         0           75,043         285,183         0         0         0           75,043         285,183         0         0         0           75,043         285,183         0         0         0           75,043         285,183         0         0         0	2011/2012         2012/2013         2013/2014         2014/2015         2015/2016           0         0         0         0         0         0         0           54,266         285,183         0         0         0         0         0           54,266         285,183         0         0         0         0         0           75,043         285,183         0         0         0         0         0           75,043         285,183         0         0         0         0         0           75,043         285,183         0         0         0         0         0	2011/2012         2012/2013         2013/2014         2014/2015         2015/2016         2016/2017           0         0         0         0         0         0         0         0           54,266         285,183         0         0         0         0         0         0           54,266         285,183         0         0         0         0         0         0           75,043         285,183         0         0         0         0         0           75,043         285,183         0         0         0         0         0           75,043         285,183         0         0         0         0         0           75,043         285,183         0         0         0         0         0	2011/2012         2012/2013         2013/2014         2014/2015         2015/2016         2016/2017         2017/2018           0         0         0         0         0         0         0         0           54,266         285,183         0         0         0         0         0         0           54,266         285,183         0         0         0         0         0         0           75,043         285,183         0         0         0         0         0         0           75,043         285,183         0         0         0         0         0         0           75,043         285,183         0         0         0         0         0           75,043         285,183         0         0         0         0         0	2011/2012         2012/2013         2013/2014         2014/2015         2015/2016         2016/2017         2017/2018         2018/2019           0<	2011/2012         2012/2013         2013/2014         2014/2015         2015/2016         2016/2017         2017/2018         2018/2019         2019/2020           0	2011/2012         2012/2013         2013/2014         2014/2015         2015/2016         2016/2017         2017/2018         2018/2019         2019/2020         2020/2021           0 <td>2011/2012         2012/2013         2013/2014         2014/2015         2015/2016         2016/2017         2017/2018         2018/2019         2019/2020         2020/2021         2021/2022           0         &lt;</td> <td>2011/2012         2012/2013         2013/2014         2014/2015         2015/2016         2016/2017         2017/2018         2018/2019         2019/2020         2020/2021         2021/2022         2022/2023           0</td>	2011/2012         2012/2013         2013/2014         2014/2015         2015/2016         2016/2017         2017/2018         2018/2019         2019/2020         2020/2021         2021/2022           0         <	2011/2012         2012/2013         2013/2014         2014/2015         2015/2016         2016/2017         2017/2018         2018/2019         2019/2020         2020/2021         2021/2022         2022/2023           0

### CITY OF SUNNYVALE 290. VRF LOCAL ROAD IMPROVEMENT PROGRAM FUND LONG TERM FINANCIAL PLAN JULY 1, 2012 TO JUNE 30, 2023

FY 2012/2013

	ACTUAL 2011/2012	CURRENT 2012/2013	BUDGET 2013/2014	PLAN 2014/2015	PLAN 2015/2016	PLAN 2016/2017	PLAN 2017/2018	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	PLAN 2021/2022	PLAN 2022/2023	TO FY 2022/2023 TOTAL
RESERVE/FUND BALANCE, JULY 1	0	0	75,583	1,197	1,209	506,825	11,481	514,769	32,531	505,903	54,069	416,389	0
CURRENT RESOURCES: SB83 Revenue Interest Income	0 0	797,394 1,189	797,394 8	797,394 12	797,394 9,938	797,394 334	797,394 19,799	797,394 1,251	797,394 19,458	797,394 2,080	797,394 16,015	797,394 2,803	8,771,334 72,887
TOTAL CURRENT RESOURCES	0	798,583	797,402	797,406	807,332	797,728	817,193	798,645	816,852	799,474	813,409	800,197	8,844,221
TOTAL AVAILABLE RESOURCES	0	798,583	872,985	798,603	808,541	1,304,553	828,674	1,313,414	849,383	1,305,377	867,478	1,216,586	8,844,221
CURRENT REQUIREMENTS: Transfer To Infrastructure Fund	0	723,000	871,788	797,394	301,716	1,293,072	313,905	1,280,883	343,480	1,251,308	451,089	1,143,699	8,771,334
TOTAL CURRENT REQUIREMENTS	0	723,000	871,788	797,394	301,716	1,293,072	313,905	1,280,883	343,480	1,251,308	451,089	1,143,699	8,771,334
RESERVES: SB83 VRF Funds	0	75,583	1,197	1,209	506,825	11,481	514,769	32,531	505,903	54,069	416,389	72,887	72,887
TOTAL RESERVES	0	75,583	1,197	1,209	506,825	11,481	514,769	32,531	505,903	54,069	416,389	72,887	72,887
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

### CITY OF SUNNYVALE 290. VRF LOCAL ROAD IMPROVEMENT PROGRAM FUND LONG TERM FINANCIAL PLAN JULY 1, 2023 TO JUNE 30, 2033

PLAN 2023/2024         PLAN 2024/2025         PLAN 2025/2026         PLAN 2026/2027         PLAN 2027/2028         PLAN 2027/2028         PLAN 2028/2029         PLAN 2028/2029         PLAN 2031/2032         PLAN 2031/2032         PLAN 2031/2032         PLAN 2032/2033         FY 2012/2013 FV 2032/2033           RESERVE/FUND BALANCE, JULY 1         72,887         412.222         92.292         409,177         112.350         405,812         13.077         394,462         154,178         389,607         72,887         0           CURRENT RESOURCES: SB83 Revenue         797,394 <t< th=""><th></th><th></th><th></th><th></th><th>JULI</th><th>1, 2023 10</th><th>JUNE 30, 2</th><th>033</th><th></th><th></th><th></th><th></th><th></th></t<>					JULI	1, 2023 10	JUNE 30, 2	033					
2023/20242024/20252025/20262026/20272027/20282028/20292029/20302031/20312031/20322032/2033TOTALTOTALRESERVE/FUND BALANCE, JULY 172,887412,22292,292409,177112,350405,812133,077394,462154,178389,60772,8870CURRENT RESOURCES: SB83 Revenue Interest Income797,39412,210TOTAL CURRENT RESOURCES886,1361,213,166905,4231,210,892925,3521,208,325945,6421,197,786966,5571,193,7688,149,87016,921,204CURRENT REQUIREMENTS: Transfer To Infrastructure Fund473,9141,120,874496,2461,098,542519,5401,075,248551,1801,043,608576,95													
CURRENT RESOURCES: SB3 Revenue Interest Income         797,394         16,745,274           TOTAL CURRENT REQUIREMENTS:         473,914         1,120,874         496,246         1,098,542         519,540         1,075,248 <td></td>													
SB83 Revenue Interest Income         797,394 15,855         797,394 3,550         797,394 15,738         797,394 4,321         797,394 15,608         797,394 5,118         797,394 15,722         797,394 5,930         797,394 14,985         797,394 6,767         7,973,940 103,043         16,745,274 175,930           TOTAL CURRENT RESOURCES         813,249         800,944         813,132         801,715         813,002         802,512         812,566         803,324         812,379         804,161         8,076,983         16,921,204           TOTAL AVAILABLE RESOURCES         886,136         1,213,166         905,423         1,210,892         925,352         1,208,325         945,642         1,197,786         966,557         1,193,768         8,149,870         16,921,204           CURRENT REQUIREMENTS: Transfer To Infrastructure Fund         473,914         1,120,874         496,246         1,098,542         519,540         1,075,248         551,180         1,043,608         576,950         1,017,838         7,973,940         16,745,274           TOTAL CURRENT REQUIREMENTS: Transfer To Infrastructure Fund         473,914         1,120,874         496,246         1,098,542         519,540         1,075,248         551,180         1,043,608         576,950         1,017,838         7,973,940         16,745,274           RESERVES: SB33	RESERVE/FUND BALANCE, JULY 1	72,887	412,222	92,292	409,177	112,350	405,812	133,077	394,462	154,178	389,607	72,887	0
TOTAL AVAILABLE RESOURCES       886,136       1,213,166       905,423       1,210,892       925,352       1,208,325       945,642       1,197,786       966,557       1,193,768       8,149,870       16,921,204         CURRENT REQUIREMENTS: Transfer To Infrastructure Fund       473,914       1,120,874       496,246       1,098,542       519,540       1,075,248       551,180       1,043,608       576,950       1,017,838       7,973,940       16,745,274         TOTAL CURRENT REQUIREMENTS       473,914       1,120,874       496,246       1,098,542       519,540       1,075,248       551,180       1,043,608       576,950       1,017,838       7,973,940       16,745,274         RESERVES:       SB33 VRF Funds       412,222       92,292       409,177       112,350       405,812       133,077       394,462       154,178       389,607       175,930       175,930       175,930         TOTAL RESERVES       412,222       92,292       409,177       112,350       405,812       133,077       394,462       154,178       389,607       175,930       175,930       175,930       175,930       175,930       175,930       175,930       175,930       175,930       175,930       175,930       175,930       175,930       175,930       175,930       175	SB83 Revenue	,	· · ·	,	,		· · ·	· · ·	,	· · ·	,		
CURRENT REQUIREMENTS: Transfer To Infrastructure Fund       473,914       1,120,874       496,246       1,098,542       519,540       1,075,248       551,180       1,043,608       576,950       1,017,838       7,973,940       16,745,274         TOTAL CURRENT REQUIREMENTS       473,914       1,120,874       496,246       1,098,542       519,540       1,075,248       551,180       1,043,608       576,950       1,017,838       7,973,940       16,745,274         RESERVES:       8583 VRF Funds       412,222       92,292       409,177       112,350       405,812       133,077       394,462       154,178       389,607       175,930       175,930       175,930         TOTAL RESERVES       412,222       92,292       409,177       112,350       405,812       133,077       394,462       154,178       389,607       175,930       175,930       175,930         TOTAL RESERVES       412,222       92,292       409,177       112,350       405,812       133,077       394,462       154,178       389,607       175,930       175,930       175,930         TOTAL RESERVES       412,222       92,292       409,177       112,350       405,812       133,077       394,462       154,178       389,607       175,930       175,930       175,9	TOTAL CURRENT RESOURCES	813,249	800,944	813,132	801,715	813,002	802,512	812,566	803,324	812,379	804,161	8,076,983	16,921,204
Transfer To Infrastructure Fund       473,914       1,120,874       496,246       1,098,542       519,540       1,075,248       551,180       1,043,608       576,950       1,017,838       7,973,940       16,745,274         TOTAL CURRENT REQUIREMENTS       473,914       1,120,874       496,246       1,098,542       519,540       1,075,248       551,180       1,043,608       576,950       1,017,838       7,973,940       16,745,274         RESERVES:       SB83 VRF Funds       412,222       92,292       409,177       112,350       405,812       133,077       394,462       154,178       389,607       175,930       175,930       175,930         TOTAL RESERVES:       412,222       92,292       409,177       112,350       405,812       133,077       394,462       154,178       389,607       175,930       175,930       175,930         TOTAL RESERVES       412,222       92,292       409,177       112,350       405,812       133,077       394,462       154,178       389,607       175,930       175,930       175,930         TOTAL RESERVES       412,222       92,292       409,177       112,350       405,812       133,077       394,462       154,178       389,607       175,930       175,930       175,930    <	TOTAL AVAILABLE RESOURCES	886,136	1,213,166	905,423	1,210,892	925,352	1,208,325	945,642	1,197,786	966,557	1,193,768	8,149,870	16,921,204
RESERVES: SB83 VRF Funds       412,222       92,292       409,177       112,350       405,812       133,077       394,462       154,178       389,607       175,930       175,930       175,930         TOTAL RESERVES       412,222       92,292       409,177       112,350       405,812       133,077       394,462       154,178       389,607       175,930       175,930       175,930		473,914	1,120,874	496,246	1,098,542	519,540	1,075,248	551,180	1,043,608	576,950	1,017,838	7,973,940	16,745,274
SB83 VRF Funds       412,222       92,292       409,177       112,350       405,812       133,077       394,462       154,178       389,607       175,930       175,930       175,930         TOTAL RESERVES       412,222       92,292       409,177       112,350       405,812       133,077       394,462       154,178       389,607       175,930       175,930       175,930	TOTAL CURRENT REQUIREMENTS	473,914	1,120,874	496,246	1,098,542	519,540	1,075,248	551,180	1,043,608	576,950	1,017,838	7,973,940	16,745,274
		412,222	92,292	409,177	112,350	405,812	133,077	394,462	154,178	389,607	175,930	175,930	175,930
FUND BALANCE, JUNE 30         0	TOTAL RESERVES	412,222	92,292	409,177	112,350	405,812	133,077	394,462	154,178	389,607	175,930	175,930	175,930
	FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0

### CITY OF SUNNYVALE 295. YOUTH AND NEIGHBORHOOD SERVICES FUND LONG TERM FINANCIAL PLAN JULY 1, 2012 TO JUNE 30, 2023

	ACTUAL 2011/2012	CURRENT 2012/2013	BUDGET 2013/2014	PLAN 2014/2015	PLAN 2015/2016	PLAN 2016/2017	PLAN 2017/2018	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	PLAN 2021/2022	PLAN 2022/2023	TO FY 2022/2023 TOTAL
RESERVE/FUND BALANCE, JULY 1	705,335	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217
CURRENT RESOURCES: Sunnyvale School Dist. Reimbursement Rents and Concessions Recreation Fees Interest Income Transfer From General Services Transfer From General Fund	168,973 15,400 32,662 3,216 16,431 364,289	120,398 20,000 38,261 3,572 0 437,597	188,285 20,400 38,679 3,572 0 488,578	193,638 20,808 38,718 3,572 0 510,692	198,362 21,224 40,420 10,204 0 518,995	201,471 21,649 40,461 15,307 0 527,431	206,454 22,082 41,298 20,409 0 533,536	211,563 22,523 42,257 20,409 0 545,362	216,799 22,974 42,450 20,409 0 558,755	222,168 23,433 42,450 20,409 0 570,317	227,671 23,902 43,382 20,409 0 581,443	233,313 24,380 43,523 20,409 0 592,979	2,220,122 243,374 451,897 158,677 0 5,865,684
TOTAL CURRENT RESOURCES	600,971	619,828	739,514	767,427	789,205	806,318	823,779	842,113	861,386	878,777	896,807	914,603	8,939,756
TOTAL AVAILABLE RESOURCES	1,306,305	1,130,045	1,249,731	1,277,644	1,299,422	1,316,535	1,333,996	1,352,330	1,371,603	1,388,994	1,407,024	1,424,820	9,449,973
CURRENT REQUIREMENTS: Operations	796,088	619,828	739,514	767,427	789,205	806,318	823,779	842,113	861,386	878,777	896,807	914,603	8,939,756
TOTAL CURRENT REQUIREMENTS	796,088	619,828	739,514	767,427	789,205	806,318	823,779	842,113	861,386	878,777	896,807	914,603	8,939,756
RESERVES: Endowment Reserve	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217
TOTAL RESERVES	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

### CITY OF SUNNYVALE 295. YOUTH AND NEIGHBORHOOD SERVICES FUND LONG TERM FINANCIAL PLAN JULY 1, 2023 TO JUNE 30, 2033

				JULI	1, 2023 10	JUNE 30, 2	035				FY 2023/2024	FY 2012/2013
	PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	PLAN 2032/2033	TO FY 2032/2033 TOTAL	TO FY 2032/2033 TOTAL
RESERVE/FUND BALANCE, JULY 1	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217
CURRENT RESOURCES: Sunnyvale School Dist. Reimbursement Rents and Concessions Recreation Fees Interest Income Transfer From General Services Transfer From General Fund	239,821 25,111 43,749 25,511 0 604,508	246,512 25,865 44,930 25,511 0 624,044	253,392 26,641 45,289 25,511 0 645,088	260,466 27,440 45,524 25,511 0 666,858	267,739 28,263 46,890 25,511 0 688,170	275,218 29,111 47,139 25,511 0 711,291	282,907 29,984 47,535 25,511 0 734,981	290,814 30,884 48,817 25,511 0 758,519	298,944 31,810 49,233 25,511 0 783,684	307,304 32,765 49,513 25,511 0 809,765	2,723,117 287,873 468,619 255,109 0 7,026,908	4,943,239 531,247 920,516 413,786 0 12,892,593
TOTAL CURRENT RESOURCES	938,700	966,861	995,921	1,025,799	1,056,573	1,088,270	1,120,918	1,154,545	1,189,182	1,224,857	10,761,625	19,701,381
TOTAL AVAILABLE RESOURCES	1,448,917	1,477,078	1,506,138	1,536,016	1,566,790	1,598,487	1,631,135	1,664,762	1,699,399	1,735,074	11,271,842	20,211,598
CURRENT REQUIREMENTS: Operations	938,700	966,861	995,921	1,025,799	1,056,573	1,088,270	1,120,918	1,154,545	1,189,182	1,224,857	10,761,625	19,701,381
TOTAL CURRENT REQUIREMENTS	938,700	966,861	995,921	1,025,799	1,056,573	1,088,270	1,120,918	1,154,545	1,189,182	1,224,857	10,761,625	19,701,381
RESERVES: Endowment Reserve	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217
TOTAL RESERVES	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0

Financial Plans – Capital and Infrastructure Funds

# CAPITAL AND INFRASTRUCTURE PROJECTS FUNDS

Capital and Infrastructure Projects Funds are used for major capital acquisition, construction activities, and renovation or replacement of general City fixed assets. The City currently accounts for these activities in two funds: the Capital Projects Fund and the Infrastructure Renovation and Replacement Fund. Capital and Infrastructure projects related to the Utility Enterprise Funds are budgeted and accounted for within each individual utility fund.

# Capital Projects Fund

The Capital Projects Fund was established in FY 1997/98 to account for financial resources to be used for new or substantially enhanced assets or for major rehabilitation of capital facilities. These projects are funded by the General Fund, other governmental funds, or outside sources. Outside revenues into the Capital Projects Fund include federal and state grants, intergovernmental revenues, developer contributions, Traffic Impact and Mitigation Fees, and Sense of Place Fees.

The Capital Projects Fund is divided into distinct sub-funds that receive direct transfers from the funds that are responsible for particular projects. Each sub-fund records revenues, interest earnings, transfers and expenses separately.

# General Assets Sub-Fund

The General Assets Sub-Fund is the largest Capital Projects sub-fund. In FY 2013/14 it accounts for \$3.1 million in appropriations to projects. Of this amount, \$1.4 million is for the design of the Lakewood Branch Library Facility. An additional \$6.7 million is planned in FY 2014/15 for the construction phase. The design and construction of the Lakewood Branch Library Facility will be funded by proceeds from the sale of the Raynor Activity Center. Also in FY 2013/14, the construction phase of the Orchard Gardens Park Expansion project will be funded by a \$667,500 transfer from the Park Dedication Fund, and a federal grant will fund \$619,270 for the Safe Routes to School and Neighborhood Guided Bike Routes project. The installation of pay parking systems in the downtown area will be funded by a \$95,000 transfer from the General Fund, and this project is expected to generate revenues of approximately \$100,000 per year beginning in FY 2014/15.

There are also a significant number of currently funded projects that will not fully expend their appropriations in FY 2012/13, and these unspent funds will be carried over into FY 2013/14. Some of the major projects in this category include: Seven Seas Park, Hendy Avenue Complete Street Project, Downtown Streetscape Improvements, and design work on the repair of the Fair Oaks Overhead Bridge. Beyond FY 2013/14, significant projects in this sub-fund include the construction phase of the Fair Oaks Bridge repairs, improvements at Plaza del Sol, and the expansion of Washington Pool.

## Gas Tax Sub-Fund

The Gas Tax Sub-Fund accounts for capital projects funded partially or fully by Gas Tax revenues. There are no new appropriations in FY 2013/14; however, carryover from FY 2012/13 is expected for the design phase of the Calabazas Creek Bridge project, with construction scheduled for FY 2014/15.

## Traffic Mitigation and Traffic Impact Fees Sub-Funds

The Cumulative Traffic Mitigation Fees and Traffic Impact Fees are accounted for in individual sub-funds of the Capital Projects Fund. Prior to the adoption of the Transportation Strategic Program in November 2003, an interim funding mechanism was implemented for transportation mitigation of major land development. This mechanism was known as Cumulative Traffic Mitigation Fees. The Traffic Mitigation Sub-Fund was created in order to use Cumulative Traffic Mitigation Fees for capital projects that improve traffic capacity or alternative transportation facilities. Funds are allocated to projects of local or regional significance, depending upon the nature of traffic impacts identified in association with the land development. The adoption of the Transportation Strategic Program in November 2003 replaced the interim Cumulative Traffic Mitigation Fees.

The Traffic Mitigation Sub-Fund contains one capital project, Future Traffic Signal Construction/Modification, which is expected to be complete in FY 2013/14. Outside of the Future Traffic Signal Construction/Modification project, these funds have also been utilized to provide the local match for grant funding. Because these funds have been available, the City has been able to leverage significant grant dollars to several traffic and transportation projects including the Safe Routes to Schools initiatives, the Old San Francisco Road/ Sunnyvale Avenue Left Turn project, the Bicycle Lanes on Mathilda Avenue and Wildwood Avenue projects, and the Safety Improvements at the intersections of Mathilda and Maude and Sunnyvale-Saratoga and Fremont projects. It is estimated that the Traffic Mitigation Fund will have a balance of approximately \$743,000 available for grant matching purposes at the end of FY 2012/13.

The Traffic Impact Sub-Fund was created to account for the Traffic Impact Fee that was adopted in November 2003 to be applied to traffic-generating development Citywide. As noted above, this Traffic Impact Fee replaced the interim Cumulative Traffic Mitigation Fee. The City began collecting Traffic Impact Fees on new developments in January 2004. Traffic Impact Fees are to be applied to a specific list of roadway capacity improvement projects that were identified using a Citywide transportation model. The Transportation Strategic Program consists of 14 projects totaling \$184 million. These projects are largely unfunded and will move into the City's twenty-year Projects Budget as funds are received and improvements are needed. A comprehensive listing of these projects can be found under *Traffic and Transportation* in Volume II – Projects Budget of the FY 2013/14 Recommended Budget.

As the local economy continues to recover, the City is seeing larger development projects that are generating significant Traffic Impact Fee revenue, as evidenced by the \$3.3 million in revenue expected in FY 2012/13. Beginning in FY 2013/14, revenues are expected to be approximately \$1.74 million annually, adjusted for inflation. For the twenty-year planning period, a total of approximately \$43.6 million in Traffic Impact Fee revenue is expected.

There are no new projects in the Traffic Impact Sub-Fund in FY 2013/14. Funds are currently appropriated to a Lawrence Expressway Grade Separation Study and the design of Interchange Improvements at Mathilda/237/101. The design phase is 50 percent funded by a grant from the VTA. Construction costs in the amount of \$16.5 million are planned for FY 2015/16. It is estimated that the City's share of construction will be \$8.25 million. A project to update the Computerized Transportation Model is expected to be complete in 2013 and the model will be updated again every five years. Beginning in FY 2014/15, funds have been set aside in a *Future Transportation Strategic Plan Projects* expenditure line item to reflect the fact that the purpose of these funds is to accumulate and be used for major roadway projects, as identified in the Transportation Strategic Program.

# Sense of Place Sub-Fund

A new Sub-Fund was established in the Capital Projects Fund in FY 2008/09 to formally account for projects funded by Sense of Place Fees. Sense of Place Fees have been collected in the City for several years as conditions of approval in certain Industrial-to-Residential areas. So far, the City has three land use areas subject to Sense of Place Fees. These are the Tasman/Fair Oaks Area, the Duane/Lawrence Expressway Industrial-to-Residential area, and the Fair Oaks Junction area. Dwelling units constructed in these areas are each subject to a Sense of Place Fee as a condition of approval.

Sense of Place Fee revenues are projected at \$200,000 annually, adjusted for inflation, throughout the long-term plan. Approximately \$5 million is expected over the entire twenty-year planning period.

Staff believes that Sense of Place Fees could become more widespread in coming years. The fees would be required in areas where desired public improvements exceed the requirements of other areas of the City. Developers are normally responsible for frontage improvements, and Sense of Place Fees would help pay for other amenities that are not project specific and benefit the entire area (e.g. special signage, area entry treatments, aesthetic enhancements, etc.). Sense of Place Fees could also be required in areas with special land use or public improvement plans (Specific Plans, Precise Plans, Pedestrian and Bicycle area plans, etc.). In FY 2012/13, Sense of Place funds were appropriated to the Tasman/Fair Oaks Streetscape project and the Stevens Creek Trail Feasibility Study. Both of these projects are predominantly funded by grants, using Sense of Place Fees as the source for local matching funds. Specific projects for future fee revenues have not yet been identified. Anticipated future expenditures are shown as Future *Sense of Place Projects* in the long-term plan.

# State Infrastructure Bond Sub-Fund

An additional revenue source reflected in a Sub-Fund of the Capital Projects Fund beginning in FY 2008/09 is the State Infrastructure Bond (Proposition 1B) for Local Streets and Roads, which was passed by the voters in November 2006. These funds have been used for the Wolfe Road Caltrain Overcrossing project, a major sidewalk and curb reconstruction project, and on various slurry seal/street resurfacing projects. The City received two allocations of Proposition 1B funds of \$2.1 million for a total of \$4.2 million. With the final expenditures of these funds, staff anticipates this sub-fund will be closed out at the end of FY 2012/13.

# VTA Local Program Reserve Sub-Fund

A new Sub-Fund was established in the Capital Projects Fund in FY 2012/13 to account for the \$2 million VTA Local Program Reserve funds grant. This grant was awarded to provide 50 percent of the funds for the design costs of the Mathilda/237/101 Interchange Improvement project. The entire project design budget, as well as the City's 50% share of the cost, is included in the Traffic Impact Fee Sub-Fund. The purpose of this Sub-Fund is to account for the interest allocation from the VTA grant funds that the City will be managing and administering.

# Infrastructure Renovation and Replacement Fund

The Infrastructure Renovation and Replacement Fund was introduced with the FY 1996/97 budget. Its purpose is to account for revenues and expenditures associated with the Long-Range Infrastructure Plan, which was established to fully fund the rehabilitation of the City's extensive physical infrastructure. All infrastructure projects are accounted for in this fund except for utility assets, which are funded principally by the utility funds.

Similar to the Capital Projects Fund, this fund is divided into distinct sub-funds that receive direct transfers from the funds that are responsible for the particular infrastructure projects. Each sub-fund records revenues, interest earnings, transfers and expenses separately. Currently, there are two sub-funds: General and Golf and Tennis. The General Sub-Fund accounts for the majority of City infrastructure projects. The Golf and Tennis Sub-Fund is specifically for golf and tennis projects, with funding predominantly from the Park Dedication Fund. There are 25 projects in the General Sub-Fund recommended for funding in FY 2013/14 in the amount of \$11.7 million. Approximately \$2.2 million will be funded by a transfer from the General Fund. The major project in this category is Pavement Rehabilitation, a long-term project that enhances service levels for street maintenance. This project is discussed in more detail below. The General Fund also provides \$487,000 for concrete and sidewalk replacement. Another \$1.3 million is funded with Gas Tax funds, including \$642,000 for pavement rehabilitation and the remainder for traffic-related projects. \$6.4 million is funded by the Park Dedication Fund and includes \$3.1 million for the infrastructure rehabilitation at the Community Center, as well as \$2.4 million for the rehabilitation of park amenities and swim facilities. In the Golf and Tennis Sub-Fund, there is \$115,000 budgeted in FY 2013/14 for the replacement of the roofs at the Tennis Center and the design phase of renovations to the buildings at Sunnyvale Municipal Golf Course.

As has been noted in the last two budget documents, the City's lack of ongoing funding to address the City's infrastructure needs remains a particular area of concern. The City has a vast and wide array of infrastructure assets to maintain, including buildings, streets, parks, sidewalks, and utility-related infrastructure. These assets are an important part of the foundation of our service provision to the community. The City has long recognized the importance of maintaining these assets, as evidenced by the City policy of prioritizing the repair and replacement of existing infrastructure before the provision of new or expanded facilities. To this end, starting

with the adopted FY 2011/12 Budget, the City has been setting aside funding for investment in its infrastructure. A total of \$43 million is currently earmarked for an investment in pavement rehabilitation, which provides the funding to return the City's Pavement Condition Index (PCI) to a level of 80, and then provides sufficient funding to maintain that level going forward. With the passage of Measure B in 2011, an additional \$797,000 has become available annually for streets and roads improvements. This new funding stream allowed the City to reallocate an equivalent portion of infrastructure funding to other needs. Beginning in FY 2012/13, the reallocated portion provides additional annual funding for increases to tree trimming services and concrete rehabilitation.

While these actions have made significant progress to funding the City's core infrastructure needs, there are still areas that need to be addressed, predominantly the rehabilitation and/ or reconstruction of our administrative facilities such as City Hall, the City Hall Annex, the Department of Public Safety, the Library, and the Corporation Yard. While the exact needs, and the best way to fund these needs, are still being evaluated, the recommended FY 2013/14 Budget adds a total of \$30 million from the General Fund (in addition to the \$1.5 million contribution made in FY 2012/13), and \$7.8 million from the General Services Fund over the next twenty years to begin to address the rehabilitation of the City's administrative facilities.

### CITY OF SUNNYVALE 385. COMBINED CAPITAL PROJECTS FUND LONG TERM FINANCIAL PLAN JULY 1, 2012 TO JUNE 30, 2023

													FY 2012/2013
	ACTUAL	CURRENT	BUDGET	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	DIAN	TO FY 2022/2023
	2011/2012	2012/2013	2013/2014	2014/2015	2015/2016	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	TOTAL
RESERVE/FUND BALANCE, JULY 1	15,290,920	16,053,197	15,543,195	17,540,631	8,250,001	0	0	0	0	0	0	0	16,053,197
CURRENT RESOURCES:													
Federal Grants	8,303,468	14,486,927	619,270	9,930,559	11,444,400	0	0	0	0	0	0	0	36,481,156
Federal Economic Stimulus Grants	1,018,261	27,872	0	0	0	0	0	0	0	0	0	0	27,872
State Grants	127,273	592,727	0	0	0	0	0	0	0	0	0	0	592,727
State Infrastructure Bond Allocation	160,198	1,485,891	0	0	0	0	0	0	0	0	0	0	1,485,891
Contributions/Misc Revenues	0	250,425	50,000	0	76,469	519,843	0	0	0	0	0	0	896,737
Other Intergovernmental Revenues	1,423,425	3,244,562	0	301,265	0	0	0	0	0	0	0	0	3,545,827
Traffic Impact Fees	446,068	3,267,751	1,738,358	1,773,125	1,808,588	1,844,759	1,881,655	1,919,288	1,957,673	1,996,827	2,036,763	2,077,499	22,302,286
Sense of Place Fees	223,839	374,850	200,000	204,000	208,080	212,242	216,486	220,816	225,232	229,737	234,332	239,019	2,564,794
Interest Income	111,213	104,366	121,931	57,349	0	0	0	0	0	0	0	0	283,645
Transfer From General Fund	32,672	1,007,664	1,620,000	8,272,814	942,210	106,121	108,243	110,408	0	0	0	0	12,167,460
Transfer From Park Dedication Fund	946,212	8,405,420	777,500	0	0	689,785	2,273,108	5,078,772	732,006	0	0	0	17,956,591
Transfer From Gas Tax Fund	1,003,434	1,295,482	10,000	367,564	0	0	0	0	0	0	0	0	1,673,046
Transfer From Trans. Develop. Act Fund	75,042	285,182	0	0	0	0	0	0	0	0	0	0	285,182
Transfer From Cap. Proj/Traffic Mitigation	432,277	1,108,101	Ő	Õ	Õ	Ő	Ő	0	Õ	Ő	Õ	0	1,108,101
Transfer From Cap. Proj/Sense of Place	0	171,102	0	0	0	0	0	0	0	0	0	0	171,102
Transfer From Cap. Proj/Prop 1B	24,549	25,494	Ő	0	Ő	0	0	0	0	0	Ő	0	25,494
Transfer From Cap. Proj/VTA Local Prgm Reserve	21,019	2,000,000	Ő	Ő	0	Ő	Ő	Ő	Ő	Ő	Ő	Ő	2,000,000
Transfer From Wastewater Mgmt Fund	109,433	154,803	0	0	0	0	0	0	563,081	0	0	0	717,884
Transfer From Water Supply & Dist. Fund	0	0	0	0	0	0	0	0	563,081	0	0	0	563,081
Transfer From Infrastructure/General Assets	2.057	561,712	0	720.000	1.560.600	Ő	0	Ő	0	Ő	0	Ő	2,842,312
				720,000									
TOTAL CURRENT RESOURCES	14,439,421	38,850,330	5,137,059	21,626,676	16,040,347	3,372,750	4,479,492	7,329,284	4,041,074	2,226,564	2,271,095	2,316,517	107,691,188
TOTAL AVAILABLE RESOURCES	29,730,341	54,903,527	20,680,254	39,167,307	24,290,347	3,372,750	4,479,492	7,329,284	4,041,074	2,226,564	2,271,096	2,316,517	123,744,385
CURRENT REQUIREMENTS:													
Capital Projects	13,043,753	34,108,985	3,126,770	19,929,016	22,273,679	1,315,749	2,381,351	5,189,180	1,858,168	0	0	0	90,182,898
Special Projects	22,803	332,724	0	0	0	0	58,451	0	0	0	0	64,535	455,710
General Administration In-Lieu Charges	11,916	11,975	12,853	13,110	13,372	13,639	13,912	14,190	14,474	14,763	15,206	15,663	153,157
Project Administration In-Lieu Charges	9,340	16,458	0	40,493	0	0	0	0	0	0	0	0	56,951
Future Projects	0	0	0	10,934,690	2,003,296	2,043,362	2,025,778	2,125,914	2,168,432	2,211,801	2,255,889	2,236,320	28,005,481
Transfer To General Fund	9,500	0	0	0	0	0	0	0	0	0	0	0	0
Transfer To Cap. Proj./General Assets	456,826	1,213,670	0	0	0	0	0	0	0	0	0	0	1,213,670
Transfer To Cap. Proj./Gas Tax	0	91,027	0	0	0	0	0	0	0	0	0	0	91,027
Transfer To Cap. Proj./Traffic Impact	0	2,000,000	0	0	0	0	0	0	0	0	0	0	2,000,000
Transfer To Infrastructure Fund	123,006	1,585,493	0	0	0	0	0	0	0	0	0	0	1,585,493
TOTAL CURRENT REQUIREMENTS	13,677,144	39,360,333	3,139,623	30,917,309	24,290,347	3,372,750	4,479,492	7,329,284	4,041,074	2,226,564	2,271,095	2,316,517	123,744,387
RESERVES:													
Capital Reserve	13.548.857	14,800,228	16,842,813	8,250,001	0	0	0	0	0	0	0	0	0
Future Land Use & Transportation Projects	2,504,340	742,967	697.818	8,230,001	0	0	0	0	0	0	0	0	0
Future Land Use & Transportation Projects	2,304,340	/42,907	097,818										
TOTAL RESERVES	16,053,197	15,543,195	17,540,631	8,250,001	0	0	0	0	0	0	0	0	0
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0
:						=	=			=			

### CITY OF SUNNYVALE 385. COMBINED CAPITAL PROJECTS FUND LONG TERM FINANCIAL PLAN JULY 1, 2023 TO JUNE 30, 2033

											FY 2023/2024	FY 2012/2013
	PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	PLAN 2032/2033	TO FY 2032/2033 TOTAL	TO FY 2032/2033 TOTAL
- RESERVE/FUND BALANCE, JULY 1	0	0	0	0	0	0	0	0	0	0	0	16,053,197
CURRENT RESOURCES:												
Federal Grants	0	0	0	0	0	0	0	0	0	0	0	36,481,156
Federal Economic Stimulus Grants	0	0	0	0	0	0	0	0	0	0	0	27,872
State Grants	0	0	0	0	0	0	0	0	0	0	0	592,727
State Infrastructure Bond Allocation	0	0	0	0	0	0	0	0	0	0	0	1,485,891
Contributions/Misc Revenues	0	0	0	0	0	0	0	0	0	0	0	896,737
Other Intergovernmental Revenues	0	0	0	0	0	0	0	0	0	0	0	3,545,827
Traffic Impact Fees	2,139,824	2,204,018	2,270,139	2,338,243	2,408,390	2,480,642	2,555,061	2,631,713	2,710,665	2,791,985	24,530,681	46,832,966
Sense of Place Fees	246,189	253,575	261,182	269,017	277,088	285,401	293,963	302,782	311,865	321,221	2,822,282	5,387,076
Interest Income	0	0	0	0	0	0	0	0	0	0	0	283,645
Transfer From General Fund	0	0	84,885	0	0	0	0	0	0	0	84,885	12,252,345
Transfer From Park Dedication Fund	0	0	0	0	0	0	0	0	0	0	0	17,956,591
Transfer From Gas Tax Fund	0	0	0	0	0	0	0	0	0	0	0	1,673,046
Transfer From Trans. Develop. Act Fund	0	0	0	0	0	0	0	0	0	0	0	285,182
Transfer From Cap. Proj/Traffic Mitigation	0	0	0	0	0	0	0	0	0	0	0	1,108,101
Transfer From Cap. Proj/Sense of Place	0	0	0	0	0	0	0	0	0	0	0	171,102
Transfer From Cap. Proj/Prop 1B	0	0	0	0	0	0	0	0	0	0	0	25,494
Transfer From Cap. Proj/VTA Local Prgm Reserve	0	0	0	0	0	0	0	0	0	0	0	2,000,000
Transfer From Wastewater Mgmt Fund	0	0	0	0	0	0	0	0	0	0	0	717,884
Transfer From Water Supply & Dist. Fund	0	0	0	0	0	0	0	0	0	0	0	563,081
Transfer From Infrastructure/General Assets	0	0	0	0	0	0	0	0	0	0	0	2,842,312
TOTAL CURRENT RESOURCES	2,386,013	2,457,593	2,616,206	2,607,261	2,685,478	2,766,043	2,849,024	2,934,495	3,022,530	3,113,205	27,437,847	135,129,036
TOTAL AVAILABLE RESOURCES	2,386,013	2,457,593	2,616,206	2,607,261	2,685,479	2,766,043	2,849,024	2,934,495	3,022,530	3,113,206	27,437,848	151,182,233
- CURRENT REQUIREMENTS:												
Capital Projects	0	0	84.885	0	0	0	0	0	0	0	84,885	90,267,783
Special Projects	0	0	01,005	0	74,814	0	0	0	ů 0	86,730	161,544	617,254
General Administration In-Lieu Charges	16,132	16,616	17,115	17,628	18,157	18,702	19,263	19,841	20,436	21,049	184,941	338,097
Project Administration In-Lieu Charges	0	0	0	0	0	0	0	0	20,150	21,019	0	56,951
Future Projects	2,369,880	2,440,977	2,514,206	2,589,632	2,592,507	2,747,341	2,829,761	2,914,654	3,002,093	3,005,426	27,006,478	55,011,959
Transfer To General Fund	_,,0	_,,	_,0	_,0	0	_,, ,e 0	_,,0	0	0	0	0	0
Transfer To Cap. Proj./General Assets	0	0	0	0	0	0	0	0	0	Õ	0	1,213,670
Transfer To Cap. Proj./Gas Tax	0	0	0	0	0	0	Ő	0	0	Õ	Õ	91,027
Transfer To Cap. Proj./Traffic Impact	0	0	0	0	0	0	0	0	0	0	0	2,000,000
Transfer To Infrastructure Fund	0	0	0	0	0	0	0	0	0	0	0	1,585,493
- TOTAL CURRENT REQUIREMENTS	2,386,013	2,457,593	2,616,206	2,607,261	2,685,478	2,766,043	2,849,024	2,934,495	3,022,530	3,113,205	27,437,847	151,182,235
Capital Reserve	0	0	0	0	0	0	0	0	0	0	0	0
Future Land Use & Transportation Projects	0	0	0	0	0	0	0	0	0	0	0	0
- TOTAL RESERVES	0						0			0	0	0
			=		=		=	=				
FUND BALANCE, JUNE 30				=						0		0

FY 2023/2024 FY 2012/2013

### CITY OF SUNNYVALE 385/100. CAPITAL PROJECTS FUND/GENERAL ASSETS SUB-FUND LONG TERM FINANCIAL PLAN JULY 1, 2012 TO JUNE 30, 2023

	ACTUAL 2011/2012	CURRENT 2012/2013	BUDGET 2013/2014	PLAN 2014/2015	PLAN 2015/2016	PLAN 2016/2017	PLAN 2017/2018	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	PLAN 2021/2022	PLAN 2022/2023	TO FY 2022/2023 TOTAL
RESERVE/FUND BALANCE, JULY 1	(20,304)	(165,435)	0	0	0	0	0	0	0	0	0	0	(165,435)
CURRENT RESOURCES:													
Federal Grants	25,969	7,279,824	619,270	5,280,000	11,444,400	0	0	0	0	0	0	0	24,623,494
Federal Economic Stimulus Grants	947,000	0	0	0	0	0	0	0	0	0	0	0	0
State Revenues	127,273	592,727	0	0	0	0	0	0	0	0	0	0	592,727
Contributions/Misc Revenues	0	250,425	50,000	0	76,469	519,843	0	0	0	0	0	0	896,737
Other Intergovernmental Revenues	1,423,425	1,178,385	0	0	0	0	0	0	0	0	0	0	1,178,385
Transfer From General Fund	32,672	1,007,664	1,620,000	8,272,814	942,210	106,121	108,243	110,408	0	0	0	0	12,167,460
Transfer From Park Dedication Fund	946,212	8,405,420	777,500	0	0	689,785	2,273,108	5,078,772	732,006	0	0	0	17,956,591
Transfer From Trans. Develop. Act Fund	75,042	285,182	0	0	0	0	0	0	0	0	0	0	285,182
Transfer From Cap. Proj./Traffic Mitigation	432,277	1,017,074	0	0	0	0	0	0	0	0	0	0	1,017,074
Transfer From Cap.Proj./Sense of Place	0	171,102	0	0	0	0	0	0	0	0	0	0	171,102
Transfer From Cap.Proj./Prop 1B	24,549	25,494	0	0	0	0	0	0	0	0	0	0	25,494
Transfer From Infras./General Assets	2,057	561,712	0	720,000	1,560,600	0	0	0	0	0	0	0	2,842,312
Transfer From Wastewater	109,433	154,803	0	0	0	0	0	0	563,081	0	0	0	717,884
Transfer From Water	0	0	0	0	0	0	0	0	563,081	0	0	0	563,081
TOTAL CURRENT RESOURCES	4,145,909	20,929,812	3,076,770	14,339,114	14,023,679	1,315,749	2,381,351	5,189,180	1,858,168	0	0	0	63,113,823
TOTAL AVAILABLE RESOURCES	4,125,605	20,764,377	3,076,770	14,339,114	14,023,679	1,315,749	2,381,351	5,189,180	1,858,168	0	0	0	62,948,388
CURRENT REQUIREMENTS:													
Capital Projects	4,268,238	20,610,775	3,076,770	14,339,114	14,023,679	1,315,749	2,381,351	5,189,180	1,858,168	0	0	0	62,794,786
Special Projects	22,803	153,602	0	0	0	0	0	0	0	0	0	0	153,602
TOTAL CURRENT REQUIREMENTS	4,291,041	20,764,377	3,076,770	14,339,114	14,023,679	1,315,749	2,381,351	5,189,180	1,858,168	0	0	0	62,948,388
RESERVES:													
Capital Reserve	(165,435)	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL RESERVES	(165,435)	0	0	0	0	0	0	0	0	0	0	0	0
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	=	=	=	=	0	0
							=	=			=		

### CITY OF SUNNYVALE 385/100. CAPITAL PROJECTS FUND/GENERAL ASSETS SUB-FUND LONG TERM FINANCIAL PLAN JULY 1, 2023 TO JUNE 30, 2033

				JUL	1 1, 2025 10	JUNE 30, 20	55					
											FY 2023/2024	
											TO	TO
	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN			
	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033	TOTAL	TOTAL
RESERVE/FUND BALANCE, JULY 1	0	0	0	0	0	0	0	0	0	0	0	(165,435)
CURRENT RESOURCES:												
Federal Grants	0	0	0	0	0	0	0	0	0	0	0	24,623,494
Federal Economic Stimulus Grants	0	0	0	0	0	0	0	0	0	0	0	0
State Revenues	0	0	0	0	0	0	0	0	0	0	0	592,727
Contributions/Misc Revenues	0	0	0	0	0	0	0	0	0	0	0	896,737
Other Intergovernmental Revenues	0	0	0	0	0	0	0	0	0	0	0	1,178,385
Transfer From General Fund	0	0	84,885	0	0	0	0	0	0	0	84,885	12,252,345
Transfer From Park Dedication Fund	0	0	0	0	0	0	0	0	0	0	0	17,956,591
Transfer From Trans. Develop. Act Fund	0	0	0	0	0	0	0	0	0	0	0	285,182
Transfer From Cap. Proj./Traffic Mitigation	0	0	0	0	0	0	0	0	0	0	0	1,017,074
Transfer From Cap.Proj./Sense of Place	0	0	0	0	0	0	0	0	0	0	0	171,102
Transfer From Cap.Proj./Prop 1B	0	0	0	0	0	0	0	0	0	0	0	25,494
Transfer From Infras./General Assets	0	0	0	0	0	0	0	0	0	0	0	2,842,312
Transfer From Wastewater	0	0	0	0	0	0	0	0	0	0	0	717,884
Transfer From Water	0	0	0	0	0	0	0	0	0	0	0	563,081
TOTAL CURRENT RESOURCES	0	0	84,885	0	0	0	0	0	0	0	84,885	63,198,708
TOTAL AVAILABLE RESOURCES	0	0	84,885	0	0	0	0	0	0	0	84,885	63,033,273
CURRENT REQUIREMENTS:												
Capital Projects	0	0	84,885	0	0	0	0	0	0	0	84,885	62,879,671
Special Projects	0	0	0	0	0	0	0	0	0	0	0	153,602
TOTAL CURRENT REQUIREMENTS	0	0	84,885	0	0	0	0	0	0	0	84,885	63,033,273
RESERVES:												
Capital Reserve	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL RESERVES	0	0	0	0	0	0	0	0	0	0	0	0
FUND BALANCE, JUNE 30		0	0	0	0	0	0	0	0	0	0	0

### CITY OF SUNNYVALE 385/600. CAPITAL PROJECTS FUND/GAS TAX SUB-FUND LONG TERM FINANCIAL PLAN JULY 1, 2012 TO JUNE 30, 2023

	ACTUAL 2011/2012	CURRENT 2012/2013	BUDGET 2013/2014	PLAN 2014/2015	PLAN 2015/2016	PLAN 2016/2017	PLAN 2017/2018	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	PLAN 2021/2022	2022/2023	TO FY 2022/2023 TOTAL
RESERVE/FUND BALANCE, JULY 1	(402,279)	171,156	0	0	0	0	0	0	0	0	0	0	171,156
CURRENT RESOURCES:													
Federal Grants	8,277,499	7,160,708	0	4,650,559	0	0	0	0	0	0	0	0	11,811,267
Other Intergovernmental Revenues	0	66,177	0	301,265	0	0	0	0	0	0	0	0	367,442
Transfer From Gas Tax Fund	1,003,434	1,295,482	0	301,264	0	0	0	0	0	0	0	0	1,596,746
Transfer From Cap. Proj/Traffic Mitigation	0	91,027	0	0	0	0	0	0	0	0	0	0	91,027
TOTAL CURRENT RESOURCES	9,280,933	8,613,394	0	5,253,088	0	0	0	0	0	0	0	0	13,866,482
TOTAL AVAILABLE RESOURCES	8,878,654	8,784,550	0	5,253,088	0	0	0	0	0	0	0	0	14,037,638
CURRENT REQUIREMENTS: Capital Projects	8,707,499	8,784,549	0	5,253,088	0	0	0	0	0	0	0	0	14,037,637
TOTAL CURRENT REQUIREMENTS	8,707,499	8,784,549	0	5,253,088	0	0	0	0	0	0	0	0	14,037,637
RESERVES: Capital Reserve	171,156	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL RESERVES	171,156	0	0	0	0	0	0	0	0	0	0	0	0
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

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### CITY OF SUNNYVALE 385/950. CAPITAL PROJECTS FUND/TRAFFIC MITIGATION SUB-FUND LONG TERM FINANCIAL PLAN JULY 1, 2012 TO JUNE 30, 2023

	ACTUAL 2011/2012	CURRENT 2012/2013	BUDGET 2013/2014	PLAN 2014/2015	PLAN 2015/2016	PLAN 2016/2017	PLAN 2017/2018	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	PLAN 2021/2022	PLAN 2022/2023	TO FY 2022/2023 TOTAL
RESERVE/FUND BALANCE, JULY 1	2,973,516	2,504,340	742,967	697,818	0	0	0	0	0	0	0	0	2,504,340
CURRENT RESOURCES: Federal Safe Routes to School Grant Interest Income	0 17,850	46,395 13,994	0 4,851	0 0	0 0	0 0	0 0	0 0	0 0	0 0	0 0	0 0	46,395 18,845
TOTAL CURRENT RESOURCES	17,850	60,389	4,851	0	0	0	0	0	0	0	0	0	65,240
TOTAL AVAILABLE RESOURCES	2,991,366	2,564,729	747,818	697,817	0	0	0	0	0	0	0	0	2,569,580
CURRENT REQUIREMENTS: Capital Projects Transfer To Cap. Proj./General Assets Transfer To Cap. Proj./Gas Tax Transfer To General Fund Future Projects - Grant Matching Funds	45,249 432,277 0 9,500 0	713,661 1,017,074 91,027 0 0	50,000 0 0 0 0	0 0 0 0 697,817	0 0 0 0 0	763,661 1,017,074 91,027 0 697,817							
TOTAL CURRENT REQUIREMENTS	487,026	1,821,762	50,000	697,817	0	0	0	0	0	0	0	0	2,569,579
RESERVES: Future Land Use and Transportation Projects	2,504,340	742,967	697,818	0	0	0	0	0	0	0	0	0	0
TOTAL RESERVES	2,504,340	742,967	697,818	0	0	0	0	0	0	0	0	0	0
FUND BALANCE, JUNE 30	0	0	0	0	0	0	= 0	0	0	0	0	0	0

### CITY OF SUNNYVALE 385/960. CAPITAL PROJECTS FUND/TRAFFIC IMPACT FEES SUB-FUND LONG TERM FINANCIAL PLAN JULY 1, 2012 TO JUNE 30, 2023

	ACTUAL 2011/2012	CURRENT 2012/2013	BUDGET 2013/2014	PLAN 2014/2015	PLAN 2015/2016	PLAN 2016/2017	PLAN 2017/2018	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	PLAN 2021/2022	PLAN 2022/2023	TO FY 2022/2023 TOTAL
RESERVE/FUND BALANCE, JULY 1	12,192,849	12,696,688	13,838,534	15,672,988	8,250,000	0	0	0	0	0	0	0	12,696,688
CURRENT RESOURCES:													
Traffic Impact Fees	446,068	3,267,751	1,738,358	1,773,125	1,808,588	1,844,759	1,881,655	1,919,288	1,957,673	1,996,827	2,036,763	2,077,499	22,302,286
Interest Income	79,027	81,650	108,948	57,349	0	0	0	0	0	0	0	0	247,947
Transfer From Cap. Proj/VTA Local Prgm Reserve	0	2,000,000	0	0	0	0	0	0	0	0	0	0	2,000,000
TOTAL CURRENT RESOURCES	525,095	5,349,401	1,847,306	1,830,474	1,808,588	1,844,759	1,881,655	1,919,288	1,957,673	1,996,827	2,036,763	2,077,499	24,550,233
TOTAL AVAILABLE RESOURCES	12,717,944	18,046,089	15,685,840	17,503,462	10,058,588	1,844,759	1,881,655	1,919,288	1,957,673	1,996,827	2,036,763	2,077,499	37,246,921
CURRENT REQUIREMENTS:													
Capital Projects	0	4,000,000	0	336,814	8,250,000	0	0	0	0	0	0	0	12,586,814
Special Projects	0	179,122	0	0	0	0	58,451	0	0	0	0	64,535	302,108
Future Transportation Strategic Plan Projects	0	0	0	8,863,045	1,795,216	1,831,120	1,809,292	1,905,097	1,943,199	1,982,063	2,021,557	1,997,301	24,147,892
General Administration In-Lieu Charges	11,916	11,975	12,853	13,110	13,372	13,639	13,912	14,190	14,474	14,763	15,206	15,663	153,157
Project Administration In-Lieu Charges	9,340	16,458	0	40,493	0	0	0	0	0	0	0	0	56,951
TOTAL CURRENT REQUIREMENTS	21,256	4,207,555	12,853	9,253,462	10,058,588	1,844,759	1,881,655	1,919,288	1,957,673	1,996,827	2,036,763	2,077,499	37,246,922
- RESERVES <sup>:</sup>													
Capital Reserve	12,696,688	13,838,534	15,672,988	8,250,000	0	0	0	0	0	0	0	0	0
TOTAL RESERVES	12,696,688	13,838,534	15,672,988	8,250,000	0	0	0	0	0	0	0	0	0
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

### CITY OF SUNNYVALE 385/960. CAPITAL PROJECTS FUND/TRAFFIC IMPACT FEES SUB-FUND LONG TERM FINANCIAL PLAN JULY 1, 2023 TO JUNE 30, 2033

				JUL	1 1, 2025 10	JUNE 30, 20	33					
	PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	PLAN 2032/2033	FY 2023/2024 TO FY 2032/2033 TOTAL	FY 2012/2013 TO FY 2032/2033 TOTAL
 RESERVE/FUND BALANCE, JULY 1	0	0	0	0	0	0	0	0	0	0	0	12,696,688
	2,139,824 0 0	2,204,018 0 0	2,270,139 0 0	2,338,243 0 0	2,408,390 0 0	2,480,642 0 0	2,555,061 0 0	2,631,713 0 0	2,710,665 0 0	2,791,985 0 0	24,530,681 0 0	46,832,966 247,947 2,000,000
	2,139,824	2,204,018	2,270,139	2,338,243	2,408,390	2,480,642	2,555,061	2,631,713	2,710,665	2,791,985	24,530,681	49,080,914
TOTAL AVAILABLE RESOURCES	2,139,824	2,204,018	2,270,139	2,338,243	2,408,390	2,480,642	2,555,061	2,631,713	2,710,665	2,791,985	24,530,681	61,777,602
CURRENT REQUIREMENTS: Capital Projects Special Projects Future Transportation Strategic Plan Projects General Administration In-Lieu Charges Project Administration In-Lieu Charges	0 0 2,123,691 16,132 0	0 0 2,187,402 16,616 0	0 0 2,253,024 17,115 0	0 0 2,320,615 17,628 0	0 74,814 2,315,419 18,157 0	0 0 2,461,940 18,702 0	0 0 2,535,798 19,263 0	0 0 2,611,872 19,841 0	0 0 2,690,229 20,436 0	0 86,730 2,684,205 21,049 0	0 161,544 24,184,196 184,941 0	12,586,814 463,652 48,332,088 338,097 56,951
TOTAL CURRENT REQUIREMENTS	2,139,824	2,204,018	2,270,139	2,338,243	2,408,390	2,480,642	2,555,061	2,631,713	2,710,665	2,791,985	24,530,681	61,777,602
RESERVES: Capital Reserve	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL RESERVES	0	0	0	0	0	0	0	0	0	0	0	0
= FUND BALANCE, JUNE 30 =	0	0	0	0	0	0	0	0	0	0	0	0

### CITY OF SUNNYVALE 385/970. CAPITAL PROJECTS FUND/SENSE OF PLACE FEES SUB-FUND LONG TERM FINANCIAL PLAN JULY 1, 2012 TO JUNE 30, 2023

	ACTUAL 2011/2012	CURRENT 2012/2013	BUDGET 2013/2014	PLAN 2014/2015	PLAN 2015/2016	PLAN 2016/2017	PLAN 2017/2018	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	PLAN 2021/2022	PLAN 2022/2023	TO FY 2022/2023 TOTAL
RESERVE/FUND BALANCE, JULY 1	525,618	753,443	961,696	1,169,828	0	0	0	0	0	0	0	0	753,443
CURRENT RESOURCES: Sense of Place Fees Interest Income	223,839 3,986	374,850 4,506	200,000 8,132	204,000 0	208,080 0	212,242 0	216,486 0	220,816 0	225,232 0	229,737 0	234,332 0	239,019 0	2,564,794 12,638
TOTAL CURRENT RESOURCES	227,825	379,356	208,132	204,000	208,080	212,242	216,486	220,816	225,232	229,737	234,332	239,019	2,577,432
TOTAL AVAILABLE RESOURCES	753,443	1,132,798	1,169,828	1,373,828	208,080	212,242	216,486	220,816	225,232	229,737	234,332	239,019	3,330,874
CURRENT REQUIREMENTS: Future Sense of Place Projects Transfer To Cap. Proj./General Assets	0 0	0 171,102	0 0	1,373,828 0	208,080 0	212,242 0	216,486 0	220,816 0	225,232 0	229,737 0	234,332 0	239,019 0	3,159,772 171,102
TOTAL CURRENT REQUIREMENTS	0	171,102	0	1,373,828	208,080	212,242	216,486	220,816	225,232	229,737	234,332	239,019	3,330,874
RESERVES: Capital Reserve	753,443	961,696	1,169,828	0	0	0	0	0	0	0	0	0	0
TOTAL RESERVES	753,443	961,696	1,169,828	0	0	0	0	0	0	0	0	0	0
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

### CITY OF SUNNYVALE 385/970. CAPITAL PROJECTS FUND/SENSE OF PLACE FEES SUB-FUND LONG TERM FINANCIAL PLAN JULY 1, 2023 TO JUNE 30, 2033

				JUL	1 1, 2025 10	JUNE 30, 20	55					
	PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	PLAN 2032/2033	ТО	FY 2012/2013 TO FY 2032/2033 TOTAL
RESERVE/FUND BALANCE, JULY 1	0	0	0	0	0	0	0	0	0	0	0	753,443
CURRENT RESOURCES: Sense of Place Fees Interest Income	246,189 0	253,575 0	261,182 0	269,017 0	277,088 0	285,401 0	293,963 0	302,782 0	311,865 0	321,221 0	2,822,282 0	5,387,076 12,638
TOTAL CURRENT RESOURCES	246,189	253,575	261,182	269,017	277,088	285,401	293,963	302,782	311,865	321,221	2,822,282	5,399,714
TOTAL AVAILABLE RESOURCES	246,189	253,575	261,182	269,017	277,088	285,401	293,963	302,782	311,865	321,221	2,822,282	6,153,156
CURRENT REQUIREMENTS: Future Sense of Place Projects Transfer To Cap. Proj./General Assets	246,189 0	253,575 0	261,182 0	269,017 0	277,088 0	285,401 0	293,963 0	302,782 0	311,865 0	321,221 0	2,822,282 0	5,982,054 171,102
TOTAL CURRENT REQUIREMENTS	246,189	253,575	261,182	269,017	277,088	285,401	293,963	302,782	311,865	321,221	2,822,282	6,153,156
RESERVES: Capital Reserve	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL RESERVES	0	0	0	0	0	0	0	0	0	0	0	0
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0
	=											

### CITY OF SUNNYVALE 385/980. CAPITAL PROJECTS FUND/PROP 1B TRANSPORTATION BOND LOCAL STREETS & ROADS SUB-FUND LONG TERM FINANCIAL PLAN JULY 1, 2012 TO JUNE 30, 2023

	ACTUAL 2011/2012	CURRENT 2012/2013	BUDGET 2013/2014	PLAN 2014/2015	PLAN 2015/2016	PLAN 2016/2017	PLAN 2017/2018	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	PLAN 2021/2022	2022/2023	TO FY 2022/2023 TOTAL
RESERVE/FUND BALANCE, JULY 1	21,520	93,007	0	0	0	0	0	0	0	0	0	0	93,007
CURRENT RESOURCES: State Infrastructure Bond Allocation		1,485,891											1,485,891
Federal Economic Stimulus Grant	71,261	27.872	0	0	0	0	0	0	0	0	0	0	27,872
Interest Income	10,350	4,216	0	0	0	0	0	0	0	0	0	0	4,216
TOTAL CURRENT RESOURCES	241,809	1,517,979	0	0	0	0	0	0	0	0	0	0	1,517,979
TOTAL AVAILABLE RESOURCES	263,329	1,610,986	0	0	0	0	0	0	0	0	0	0	1,610,986
CURRENT REQUIREMENTS:													
Capital Projects	22,767	0	0	0	0	0	0	0	0	0	0	0	0
Transfer To Cap. Proj./General Assets	24,549	25,494	0	0	0	0	0	0	0	0	0	0	25,494
Transfer To Infr./General Assets	123,006	1,585,493	0	0	0	0	0	0	0	0	0	0	1,585,493
TOTAL CURRENT REQUIREMENTS	170,322	1,610,987	0	0	0	0	0	0	0	0	0	0	1,610,987
RESERVES:													
Capital Reserve	93,007	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL RESERVES	93,007	0	0	0	0	0	0	0	0	0	0	0	0
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

### CITY OF SUNNYVALE 385/990. CAPITAL PROJECTS FUND/VTA LOCAL PROGRAM RESERVE SUB-FUND LONG TERM FINANCIAL PLAN JULY 1, 2012 TO JUNE 30, 2023

	ACTUAL 2011/2012	CURRENT 2012/2013	BUDGET 2013/2014	PLAN 2014/2015	PLAN 2015/2016	PLAN 2016/2017	PLAN 2017/2018	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	PLAN 2021/2022	2022/2023	TO FY 2022/2023 TOTAL
RESERVE/FUND BALANCE, JULY 1	0	0	0	0	0	0	0	0	0	0	0	0	0
CURRENT RESOURCES: VTA Local Program Reserve	0	2,000,000	0	0	0	0	0	0	0	0	0	0	2,000,000
TOTAL CURRENT RESOURCES	0	2,000,000	0	0	0	0	0	0	0	0	0	0	2,000,000
TOTAL AVAILABLE RESOURCES	0	2,000,000	0	0	0	0	0	0	0	0	0	0	2,000,000
CURRENT REQUIREMENTS: Transfer To Cap. Proj./Traffic Impact	0	2,000,000	0	0	0	0	0	0	0	0	0	0	2,000,000
TOTAL CURRENT REQUIREMENTS	0	2,000,000	0	0	0	0	0	0	0	0	0	0	2,000,000
RESERVES: Capital Reserve	0	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL RESERVES	0	0	0	0	0	0	0	0	0	0	0	0	0
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

### CITY OF SUNNYVALE 610. COMBINED INFRASTRUCTURE RENOVATION & REPLACEMENT FUND LONG TERM FINANCIAL PLAN JULY 1, 2012 TO JUNE 30, 2023

													TO
	ACTUAL 2011/2012	CURRENT 2012/2013	BUDGET 2013/2014	PLAN 2014/2015	PLAN 2015/2016	PLAN 2016/2017	PLAN 2017/2018	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	PLAN 2021/2022	PLAN 2022/2023	FY 2022/2023 TOTAL
RESERVE/FUND BALANCE, JULY 1	10,292,616	9,953,356	10,402,425	11,256,456	7,176,839	4,926,633	4,830,553	3,995,261	3,697,092	3,293,467	2,941,182	2,650,907	9,953,356
CURRENT RESOURCES:													
Sunnyvale School District Reimbursement	8,555	3,919	125,000	6,630	5,722	1,061	1,082	13,801	8,446	6,892	21,090	10,158	203,801
Other Revenue - PG&E Rebate	16,139	0	0	0	0	0	0	0	0	0	0	0	0
Interest Income	66,668	84,513	105,290	72,229	150,358	238,206	226,924	188,067	164,607	167,966	267,369	151,264	1,816,792
Transfer From General Fund	570,950	4,252,938	2,218,712	5,336,335	553,493	667,820	527,144	767,307	548,441	777,812	570,598	1,378,660	17,599,260
Transfer From General Fund/Infrastructure	0	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	16,500,000
Transfer From General Svcs./Infrastructure	0	0	30,206	62,315	94,106	127,824	270,909	308,359	346,380	384,425	423,403	463,300	2,511,227
Transfer From SB83 Fund	0	723,000	871,788	797,394	301,716	1,293,072	313,905	1,280,883	343,480	1,251,308	451,089	1,143,699	8,771,334
Transfer From Gas Tax Fund	574,761	3,345,609	1,277,750	1,847,781	704,090	1,711,683	469,506	2,216,598	542,304	2,098,970	792,921	2,882,747	17,889,959
Transfer From Water Supply & Dist. Fund	0	8,024	13,395	35,011	6,180	6,303	6,430	18,979	6,689	6,823	6,960	7,099	121,893
Transfer From Solid Waste Mgmt Fund	0	0	0	0	0	0	10,404	0	0	0	0	0	10,404
Transfer From Wastewater Mgmt Fund	0	29,449	6,772	48,462	3,121	188,895	3,247	9,522	3,379	3,446	3,515	3,585	303,393
Transfer From General Services Fund	12,672	90,678	50,583	233,817	39,028	23,814	24,290	70,732	25,272	25,776	26,292	176,205	786,487
Transfer From Park Dedication Fund	685,927	4,357,817	6,547,100	5,433,048	4,359,290	5,624,136	4,612,816	522,697	1,639,775	3,236,649	7,581,576	1,643,056	45,557,960
Transfer From Capital Projects Fund	123,006	1,585,492	0	0	0	0	0	0	0	0	0	0	1,585,492
TOTAL CURRENT RESOURCES	2,058,679	15,981,439	12,746,596	15,373,022	7,717,104	11,382,814	7,966,657	6,896,945	5,128,773	9,460,067	11,644,813	9,359,773	113,658,001
TOTAL AVAILABLE RESOURCES	12,351,295	25,934,794	23,149,020	26,629,478	14,893,943	16,309,447	12,797,210	10,892,206	8,825,865	12,753,534	14,585,995	12,010,680	123,611,357
CURRENT REQUIREMENTS:				·									
Projects (Street Recon and Resurfacing)	330,006	2,932,360	3,904,160	7,215,643	1,023,920	2,784,779	1,065,286	2,897,284	1,125,217	3,140,691	1,264,408	4,223,648	31,577,396
Infrastructure Projects	1,885,196	11,973,130	7,895,464	6,835,673	5,491,352	6,982,216	5,851,511	2,393,899	2,361,139	4,647,033	8,601,379	3,303,340	66,336,136
Future Infrastructure Projects	0	0	0	4,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	16,500,000
Future Facilities Infrastructure Projects	0	0	0	92,521	94,106	127,824	270,909	308,359	346,380	384,425	423,403	463,300	2,511,227
Transfer To Cap. Proj. Fund/Gen.Assets	2,057	561,712	0	720,000	1,560,600	0	0	0	0	0	0	0	2,842,312
Project Admin. In-Lieu Charges	180,680	65,168	92,940	88,802	297,332	84,074	114,243	95,572	199,662	140,203	145,898	143,899	1,467,793
TOTAL CURRENT REQUIREMENTS	2,397,939	15,532,370	11,892,564	19,452,639	9,967,310	11,478,893	8,801,949	7,195,114	5,532,398	9,812,352	11,935,088	9,634,187	121,234,864
RESERVES:													
Gen. Infrastructure Contingency Reserve	9,953,356	10,402,425	11,256,456	7,176,839	4,926,633	4,830,553	3,995,261	3,697,092	3,293,467	2,941,182	2,650,907	2,376,493	2,376,493
TOTAL RESERVES	9,953,356	10,402,425	11,256,456	7,176,839	4,926,633	4,830,553	3,995,261	3,697,092	3,293,467	2,941,182	2,650,907	2,376,493	2,376,493
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

### CITY OF SUNNYVALE 610. COMBINED INFRASTRUCTURE RENOVATION & REPLACEMENT FUND LONG TERM FINANCIAL PLAN JULY 1, 2023 TO JUNE 30, 2033

	DI ANI	DI ANI	DI AN	DI ANI	DI AN	DI ANI	DI ANI	DI ANI	DI ANI	DI AN	TO	TO
	PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	PLAN 2032/2033	FY 2032/2033 TOTAL	TOTAL
RESERVE/FUND BALANCE, JULY 1	2,376,493	2,521,306	2,813,068	2,931,125	2,945,856	3,174,496	3,329,498	3,162,468	3,370,597	3,529,447	2,376,493	9,953,356
CURRENT RESOURCES:												
Sunnyvale School District Reimbursement	20,926	7,607	13,059	40,353	69,272	25,686	9,554	1,514	1,559	7,227	196,757	400,558
Other Revenue - PG&E Rebate	0	0	0	0	0	0	0	0	0	0	0	0
Interest Income	304,634	386,713	278,940	215,311	394,372	329,358	255,670	373,019	424,364	430,467	3,392,848	5,209,640
Transfer From General Fund	908,742	1,459,763	952,021	1,520,018	1,085,673	1,528,478	1,073,022	1,655,638	4,579,434	2,715,826	17,478,615	35,077,875
Transfer From General Fund/Infrastructure	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	15,000,000	31,500,000
Transfer From General Svcs./Infrastructure	474,028	485,004	496,234	507,723	519,478	531,504	543,807	556,395	569,274	582,450	5,265,897	7,777,124
Transfer From SB83 Fund	473,914	1,120,874	496,246	1,098,542	519,540	1,075,248	551,180	1,043,608	576,950	1,017,838	7,973,940	16,745,274
Transfer From Gas Tax Fund	472,374	3,126,962	659,941	3,697,623	1,042,335	4,041,905	632,828	4,375,276	493,915	4,632,931	23,176,090	41,066,049
Transfer From Water Supply & Dist. Fund	8,545	7,531	8,284	9,263	9,602	9,301	9,422	9,532	10,679	12,111	94,270	216,163
Transfer From Solid Waste Mgmt Fund	1,721	0	735	1,777	1,916	1,151	964	752	1,977	3,589	14,582	24,986
Transfer From Wastewater Mgmt Fund	9,405	3,804	6,358	9,932	10,515	8,102	7,609	7,036	11,239	16,727	90,727	394,120
Transfer From General Services Fund	39,147	28,451	34,226	42,082	50,086	39,731	39,438	39,005	48,228	60,069	420,463	1,206,950
Transfer From Park Dedication Fund	7,701,754	9,303,659	5,095,291	1,404,794	9,019,870	5,370,397	3,660,635	6,981,356	6,699,797	7,557,644	62,795,197	108,353,157
Transfer From Capital Projects Fund	0	0	0	0	0	0	0	0	0	0	0	1,585,492
TOTAL CURRENT RESOURCES	11,915,190	17,430,368	9,541,335	10,047,418	14,222,659	14,460,861	8,284,129	16,543,131	14,917,416	18,536,879	135,899,386	249,557,388
TOTAL AVAILABLE RESOURCES	14,291,683	19,951,674	12,354,402	12,978,543	17,168,516	17,635,357	11,613,627	19,705,599	18,288,013	22,066,326	138,275,879	259,510,743
CURRENT REQUIREMENTS:												
Projects (Street Recon and Resurfacing)	1,328,387	4,442,832	1,402,756	4,673,047	1,481,257	4,914,826	1,571,465	5,176,292	1,659,371	5,435,315	32,085,548	63,662,944
Infrastructure Projects	8,308,141	10,615,819	5,863,405	3,151,337	10,327,552	7,185,173	4,413,187	8,937,425	10,764,407	10,588,647	80,155,093	146,491,229
Future Infrastructure Projects	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	15,000,000	31,500,000
Future Facilities Infrastructure Projects	474,028	485,004	496,234	507,723	519,478	531,504	543,807	556,395	569,274	582,450	5,265,897	7,777,124
Transfer To Cap. Proj. Fund/Gen.Assets	0	0	0	0	0	0	0	0	0	0	0	2,842,312
Project Admin. In-Lieu Charges	159,821	94,951	160,883	200,579	165,733	174,356	422,700	164,891	265,514	148,991	1,958,419	3,426,212
TOTAL CURRENT REQUIREMENTS	11,770,377	17,138,606	9,423,278	10,032,686	13,994,020	14,305,859	8,451,159	16,335,003	14,758,566	18,255,403	134,464,957	255,699,821
RESERVES:												
Gen. Infrastructure Contingency Reserve	2,521,306	2,813,068	2,931,125	2,945,856	3,174,496	3,329,498	3,162,468	3,370,597	3,529,447	3,810,922	3,810,922	3,810,922
TOTAL RESERVES	2,521,306	2,813,068	2,931,125	2,945,856	3,174,496	3,329,498	3,162,468	3,370,597	3,529,447	3,810,922	3,810,922	3,810,922
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0
:												

FY 2023/2024 FY 2012/2013

TO TO

### CITY OF SUNNYVALE 610/100. INFRASTRUCTURE RENOVATION & REPLACEMENT FUND/GENERAL SUB-FUND LONG TERM FINANCIAL PLAN JULY 1, 2012 TO JUNE 30, 2023

CURRENT RESOURCES:         Sumvale School District Reimbursement         8,555         3,919         125,000         6,630         5,722         1,061         1,082         13,801         8,446         6,892         21,090         10,158           Transfer From General Fund/Infrastructure         0         1,500,000	TO 22/2023 TOTAL
Sunnyvale School District Reimbursement         8,555         3,919         125,000         6,630         5,722         1,061         1,082         13,801         8,446         6,892         21,090         10,158           Transfer From General Fund/Infrastructure         0         1,500,000	032,032
Transfer From General Fund       570,950       4,252,938       2,218,712       5,336,335       553,493       667,820       527,144       767,307       548,441       777,812       570,598       1,378,660       17,         Transfer From SB 83 Fund       0       723,000       871,788       797,394       301,716       1,293,072       313,905       1,280,883       343,480       1,251,308       451,089       1,143,699       8,         Transfer From Park Dedication Fund       461,964       3,500,109       6,432,100       5,025,048       4,351,175       5,337,610       2,570,808       514,085       1,251,249       1,441,483       7,581,576       1,452,439       39,         Transfer From Gas Tax Fund       574,761       3,345,609       1,277,750       1,847,781       704,090       1,711,683       469,506       2,216,598       542,304       2,098,970       792,921       2,882,747       17,         Transfer From Wastewater Mgmt Fund       0       8,024       13,395       35,011       6,180       6,303       6,430       18,957       6,689       6,823       6,960       7,099       7         Transfer From Solid Waste Mgmt Fund       0       0       0       0       0       0       0       0       0       0	203,801
Transfer From Gas Tax Fund       574,761       3,345,609       1,277,750       1,847,781       704,090       1,711,683       469,506       2,216,598       542,304       2,098,970       792,921       2,882,747       17,         Transfer From Water Supply & Dist. Fund       0       8,024       13,395       35,011       6,180       6,303       6,430       18,979       6,689       6,823       6,960       7,099         Transfer From Wastewater Mgmt Fund       0       29,449       6,772       48,462       3,121       188,895       3,247       9,522       3,379       3,446       3,515       3,585         Transfer From Solid Waste Mgmt Fund       0	511,227 599,260 771,334
Transfer From Solid Waste Mgmt Fund       0	57,682 89,959 21,893 603,393
Interest Income         66,413         84,364         105,139         72,078         149,922         237,539         226,008         187,115         163,617         166,937         266,299         150,150         1,           TOTAL CURRENT RESOURCES         1,834,461         15,123,582         12,631,445         14,964,871         7,708,553         11,095,621         5,923,733         6,887,381         4,739,257         7,663,872         11,643,743         9,168,042         107,	10,404 786,487 585,492
	0 809,169
TOTAL AVAILABLE RESOURCES         12,106,008         25,055,613         23,012,397         26,199,703         14,863,618         16,000,044         10,731,410         10,858,850         8,411,605         10,931,605         14,558,162         11,791,116         117,	50,101
	82,132
Future Infrastructure Projects         0         0         0         4,500,000         1	235,858 500,000 511,227
Projects (Street Recon and Resurfacing) 330,006 2,932,360 3,904,160 7,215,643 1,023,920 2,784,779 1,065,286 2,897,284 1,125,217 3,140,691 1,264,408 4,223,648 31,	577,396
	342,312 67,793
TOTAL CURRENT REQUIREMENTS       2,173,976       14,674,662       11,777,564       19,044,639       9,959,195       11,192,367       6,759,941       7,186,502       5,143,872       8,017,186       11,935,088       9,443,570       115,	34,586
RESERVES:	
Gen. Infrastructure Contingency Reserve 9,932,032 10,380,951 11,234,833 7,155,064 4,904,422 4,807,676 3,971,469 3,672,348 3,267,734 2,914,419 2,623,073 2,347,546 2,	47,546
TOTAL RESERVES         9,932,032         10,380,951         11,234,833         7,155,064         4,904,422         4,807,676         3,971,469         3,672,348         3,267,734         2,914,419         2,623,073         2,347,546         2,	47,546
FUND BALANCE, JUNE 30       0	0

### CITY OF SUNNYVALE 610/100. INFRASTRUCTURE RENOVATION & REPLACEMENT FUND/GENERAL SUB-FUND LONG TERM FINANCIAL PLAN JULY 1, 2023 TO JUNE 30, 2033

				JUL	r 1, 2025 IC	J JUNE 30, 4	2033					
											ТО	FY 2012/2013 TO
	PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	PLAN 2032/2033	FY 2032/2033 TOTAL	FY 2032/2033 TOTAL
RESERVE/FUND BALANCE, JULY 1	2,347,546	2,490,911	2,781,153	2,897,615	2,910,671	3,137,551	3,290,706	3,121,736	3,327,828	3,484,540	2,347,546	9,932,032
CURRENT RESOURCES: Sunnyvale School District Reimbursement	20,926	7,607	13,059	40,353	69,272	25,686	9,554	1,514	1,559	7,227	196,757	400,558
Transfer From General Fund/Infrastructure	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	15,000,000	31,500,000
Transfer From General Svcs./Infrastructure	474,028	485,004	496,234	507,723	519,478	531,504	543,807	556,395	569,274	582,450	5,265,897	7,777,124
Transfer From General Fund	908,742	1,459,763	952,021	1,520,018	1,085,673	1,528,478	1,073,022	1,655,638	4,579,434	2,715,826	17,478,615	35,077,875
Transfer From SB 83 Fund	473,914	1,120,874	496,246	1,098,542	519,540	1,075,248	551,180	1,043,608	576,950	1,017,838	7,973,940	16,745,274
Transfer From Park Dedication Fund	7,145,613	9,303,659	5,085,105	1,404,794	8,906,957	5,359,266	3,660,635	6,969,548	6,699,797	7,426,746	61,962,120	101,419,802
Transfer From Gas Tax Fund	472,374	3,126,962	659,941	3,697,623	1,042,335	4,041,905	632,828	4,375,276	493,915	4,632,931	23,176,090	41,066,049
Transfer From Water Supply & Dist. Fund Transfer From Wastewater Mgmt Fund	8,545 9,405	7,531 3,804	8,284 6,358	9,263 9,932	9,602 10,515	9,301 8,102	9,422 7,609	9,532 7,036	10,679 11,239	12,111 16,727	94,270 90,727	216,163 394,120
Transfer From Solid Waste Mgmt Fund	9,403 1,721	5,804 0	735	9,932	1,916	8,102 1,151	7,009 964	7,030	1,239	3,589	14,582	24,986
Transfer From General Services Fund	39,147	28,451	34,226	42,082	50,086	39,731	39,438	39,005	48,228	60,069	420,463	1,206,950
Transfer From Capital Projects Fund	0	0	0	0	0	0	0	0	0	0	0	1,585,492
Other Revenue - PG&E Rebate	0	0	0	0	0	0	0	0	0	0	0	0
Interest Income	303,186	385,193	277,344	213,635	392,613	327,511	253,730	370,983	422,226	428,221	3,374,642	5,183,811
TOTAL CURRENT RESOURCES	11,357,601	17,428,848	9,529,553	10,045,742	14,107,987	14,447,883	8,282,189	16,529,287	14,915,278	18,403,735	135,048,103	242,598,204
TOTAL AVAILABLE RESOURCES	13,705,147	19,919,760	12,310,706	12,943,357	17,018,658	17,585,433	11,572,895	19,651,023	18,243,106	21,888,275	137,395,649	252,530,236
CURRENT REQUIREMENTS:												
Infrastructure Projects	7,752,000	10,615,819	5,853,219	3,151,337	10,214,639	7,174,042	4,413,187	8,925,617	10,764,407	10,457,749	79,322,016	139,557,874
Future Infrastructure Projects	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	15,000,000	31,500,000
Future Facilities Infrastructure Projects	474,028	485,004	496,234	507,723	519,478	531,504	543,807	556,395	569,274	582,450	5,265,897	7,777,124
Projects (Street Recon and Resurfacing)	1,328,387	4,442,832	1,402,756	4,673,047	1,481,257	4,914,826	1,571,465	5,176,292	1,659,371	5,435,315	32,085,548	63,662,944
Transfer To Cap. Proj. Fund/Gen. Assets	0	0	0	0	0	0	0	0	0	0	0	2,842,312
Project Admin In-Lieu Charges	159,821	94,951	160,883	200,579	165,733	174,356	422,700	164,891	265,514	148,991	1,958,419	3,426,212
TOTAL CURRENT REQUIREMENTS	11,214,236	17,138,606	9,413,092	10,032,686	13,881,107	14,294,728	8,451,159	16,323,195	14,758,566	18,124,505	133,631,880	248,766,466
RESERVES:												
Gen. Infrastructure Contingency Reserve	2,490,911	2,781,153	2,897,615	2,910,671	3,137,551	3,290,706	3,121,736	3,327,828	3,484,540	3,763,770	3,763,770	3,763,770
TOTAL RESERVES	2,490,911	2,781,153	2,897,615	2,910,671	3,137,551	3,290,706	3,121,736	3,327,828	3,484,540	3,763,770	3,763,770	3,763,770
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0

### CITY OF SUNNYVALE 610/500. INFRASTRUCTURE RENOVATION & REPLACEMENT FUND/GOLF AND TENNIS SUB-FUND LONG TERM FINANCIAL PLAN JULY 1, 2012 TO JUNE 30, 2023

	ACTUAL 2011/2012	CURRENT 2012/2013	BUDGET 2013/2014	PLAN 2014/2015	PLAN 2015/2016	PLAN 2016/2017	PLAN 2017/2018	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	PLAN 2021/2022	PLAN F 2022/2023	TO Y 2022/2023 TOTAL
RESERVE/FUND BALANCE, JULY 1	21,071	21,326	21,475	21,625	21,777	22,212	22,878	23,794	24,745	25,735	26,765	27,835	21,326
CURRENT RESOURCES: Interest Income Transfer From Park Dedication Fund	256 223,963	149 857,708	150 115,000	151 408,000	436 8,115	666 286,526	915 2,042,008	952 8,612	990 388,526	1,029 1,795,166	1,071 0	1,113 190,617	7,623 6,100,278
TOTAL CURRENT RESOURCES	224,219	857,857	115,150	408,151	8,551	287,192	2,042,923	9,564	389,516	1,796,195	1,071	191,730	6,107,901
TOTAL AVAILABLE RESOURCES	245,289	879,183	136,625	429,777	30,327	309,404	2,065,802	33,357	414,261	1,821,931	27,835	219,566	6,129,227
CURRENT REQUIREMENTS: Infrastructure Projects	223,963	857,708	115,000	408,000	8,115	286,526	2,042,008	8,612	388,526	1,795,166	0	190,617	6,100,278
TOTAL CURRENT REQUIREMENTS	223,963	857,708	115,000	408,000	8,115	286,526	2,042,008	8,612	388,526	1,795,166	0	190,617	6,100,278
RESERVES: Comm.Rec.Infrast.Contingency Reserve	21,326	21,475	21,625	21,777	22,212	22,878	23,794	24,745	25,735	26,765	27,835	28,949	28,949
TOTAL RESERVES	21,326	21,475	21,625	21,777	22,212	22,878	23,794	24,745	25,735	26,765	27,835	28,949	28,949
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

#### CITY OF SUNNYVALE 610/500. INFRASTRUCTURE RENOVATION & REPLACEMENT FUND/GOLF AND TENNIS SUB-FUND LONG TERM FINANCIAL PLAN JULY 1, 2023 TO JUNE 30, 2033 FY 2023/2024 FY 2012/2013

	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN F	TO Y 2032/2033 F	TO Y 2032/2033
	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033	TOTAL	TOTAL
- RESERVE/FUND BALANCE, JULY 1	28,949	30,396	31,916	33,512	35,187	36,947	38,794	40,734	42,770	44,909	28,949	21,326
- CURRENT RESOURCES: Interest Income Transfer From Park Dedication Fund	1,447 556,141	1,520 0	1,596 10,186	1,676 0	1,759 112,913	1,847 11,131	1,940 0	2,037 11,808	2,139 0	2,245 130,898	18,206 833,077	25,828 6,933,355
TOTAL CURRENT RESOURCES	557,588	1,520	11,782	1,676	114,672	12,978	1,940	13,845	2,139	133,143	851,283	6,959,183
- TOTAL AVAILABLE RESOURCES	586,537	31,916	43,698	35,187	149,860	49,925	40,734	54,578	44,909	178,052	880,231	6,980,509
- CURRENT REQUIREMENTS: Infrastructure Projects	556,141	0	10,186	0	112,913	11,131	0	11,808	0	130,898	833,077	6,933,355
TOTAL CURRENT REQUIREMENTS	556,141	0	10,186	0	112,913	11,131	0	11,808	0	130,898	833,077	6,933,355
- RESERVES: Comm.Rec.Infrast.Contingency Reserve	30,396	31,916	33,512	35,187	36,947	38,794	40,734	42,770	44,909	47,154	47,154	47,154
TOTAL RESERVES	30,396	31,916	33,512	35,187	36,947	38,794	40,734	42,770	44,909	47,154	47,154	47,154
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0

Financial Plans -Enterprise Funds

# **ENTERPRISE FUNDS**

## **Utility Enterprise Funds and Utility Rate Process**

The following across-the-board changes to current rates for the Water, Wastewater, and Solid Waste Utility enterprises are being recommended for Council approval for FY 2013/14:

Utility	Rate Change
Water	5.0%
Wastewater	6.5%
Solid Waste	4.0%

Each increase and the factors contributing to the need for such increases are discussed below. The major reasons for the required increases in rates are the continued and substantial rise in costs of purchased water, major wastewater infrastructure needs, particularly at the City's Water Pollution Control Plant, and increases in the City's cost for providing solid waste collection and disposal.

As a result of these increases, monthly costs associated with water, solid waste, and wastewater services for an average residential customer will increase by \$4.94 per month. It is important to note that even with these rate changes, Sunnyvale residents enjoy utility rates and services that are competitive with surrounding communities.

## Water Supply and Distribution Fund

The Water Supply and Distribution Fund (Water Fund) accounts for all revenues and expenses related to the Cityoperated water utility. Expenses include costs for wholesale water, capital and infrastructure project-related costs, debt service, and other operating costs. Revenues consist of service fees for water and recycled water, water-related public works and construction fees, and interest income. Once expenditure levels are developed, then water rates must be set to collect enough revenue to maintain the fund in a sustainable financial position. The fact that Sunnyvale utilizes long-range financial planning and sets and projects 20 years of utility rates every year helps minimize rate swings.

The largest expense of the Water Fund is the cost of purchasing water. Sunnyvale currently receives water from four different sources. For FY 2013/14, approximately 50% is projected to come from the Hetch-Hetchy system operated by the San Francisco Public Utilities Commission (SFPUC), 45% from the Santa Clara Valley Water District (SCVWD), half a percent from well water, and the remaining amount from recycled water. The total cost of water makes up 61% of the budget in FY 2013/14 and is projected to stabilize at approximately 73% of budget within the first ten years of the Long-Term Financial Plan.

Over the last five years, citywide water demand has dropped by over 20%. With the economy beginning to grow again, and development activity picking up, water demand is projected to grow by approximately 3% for FY 2013/14 with moderate growth projected going forward over the next twenty years. Over the past several years, water sales have been dropping primarily as a result of a combination of wetter than normal weather, with rain extending well into the spring, and the economic downturn. In addition, years of improvements to the plumbing code and the addition of more water efficient fixtures are taking hold. As a result, the City is now at the point where water demand is hardening and equal to or less than the contractual minimums required by both of our wholesale contracts. In other words, the cost of water has become almost fixed. Although we project some modest growth, we anticipate being in this situation for the next several years.

The City is a member of the Bay Area Water Supply and Conservation Agency (BAWSCA), which represents the interests of 24 cities and water districts, and two private utilities, that purchase water wholesale (under a regional contract) from the San Francisco Public Utilities Commission (SFPUC). During FY 2012/13, BAWSCA and its member agencies undertook an effort to restructure capital debt owed to the SFPUC for facilities constructed by the SFPUC that benefit the regional customers. BAWSCA issued bonds on behalf of its member agencies which resulted in approximately \$8 million in savings over 10 years for the City's cost of water from San Francisco. This action changed how the City is billed for SFPUC water. There is still a consumption charge, however that is now lower. Sunnyvale's share of the debt service, which is based on water use, is reflected as a new charge of approximately \$1.53 million per year. Since it is anticipated that Sunnyvale will continue to purchase its minimum contractual amount for the foreseeable future, and other agencies shares will grow, Sunnyvale's share of capital debt should shrink over time, resulting in even larger savings.

An additional new development in purchased water expenses is the inclusion of a new surcharge by the SCVWD for the construction and operation of fluoridation facilities. Beginning in FY 2014/15 the SCVWD is planning to add a \$1 per acre foot surcharge that will escalate to \$14 per acre foot by FY 2021/22. This will fund the debt service for the construction of new facilities to fluoridate the water, as well as the additional ongoing operating costs that will be required to provide this new service.

Currently for FY 2012/13 the City is paying the SFPUC approximately \$1,276 per acre foot, including meter charges. Current charges for SCVWD purchased water are \$622 per acre foot plus a \$100 per acre foot treated water charge, for a total of \$722 per acre foot. Anticipated costs for SFPUC water for FY 2013/14 are \$1,211 per acre foot plus meter charges and the new BAWSCA surcharge. Total costs for SFPUC water are estimated to be up 6.8% over current year costs. Water from SCVWD is projected to cost \$780 per acre foot (an 8% increase).

Both the SFPUC and the SCVWD have provided staff with wholesale rate projections for the next ten years. These projections are reflected in the following table and have been utilized for the long term rate projections in the 20-year financial plan. The changes reflected in the table are in the base rate for each wholesale water provider. They do not reflect changes in the BAWSCA Surcharge or other costs related to the cost of purchasing water. Additionally, the SFPUC is projecting a rate decrease in FY 2020/21. As they are unlikely to actually occur, it has been the City's practice not to recognize decreases, and instead hold the rate flat for a year. This year, the estimated decrease is significant enough that we have held the rate flat for three years in our projections.

Projected 1	Projected Increases in Wholesale Rates												
Fiscal Year	SFPUC	SCVWD											
2013/14	-5.1%1	9.3%											
2014/15	16.9%	9.4%											
2015/16	5.8%	9.4%											
2016/17	0.9%	9.3%											
2017/18	13%	9.4%											
2018/19	11%	9.4%											
2019/20	5.1%	9.0%											
2020/21	0%	5.2%											
2021/22	0%	4.9%											
2022/23	0%	4.8%											

1. Percent down from prior year due to refinancing of capital debt.

The City also receives charges from the SCVWD for pumping ground water from City wells. The unit cost for well water is also influenced by the power costs associated with running the pumps. The projected well water total unit cost (tax plus power) for FY 2013/14 is \$789 per acre foot, an increase of 8.5% over the current year unit cost of \$727. Due to the projected difference in cost from our suppliers, staff attempts to purchase water at the lowest possible cost. The City's system allows the movement of water from one portion of the City to another and staff monitors and adjusts purchases based on demand and the ability to utilize the most cost effective source, balanced with our minimum contractual requirements for purchase. Considering all sources of potable water the City's total purchased water costs for FY 2013/14 are projected to be 5.5% higher than FY 2012/13.

Lastly, the City's Water Pollution Control Plant provides recycled water, which is wastewater that has been treated to very high standards. Recycled water is currently sold at 90% of water rates to encourage its use. In prior years, the City received a \$115 per acre foot rebate from the SCVWD to encourage use of recycled water, but this rebate stopped at the end of August 2009. Staff is engaged in ongoing discussions with the SCVWD with regards to partnering in some significant recycled water capital improvement projects that may bring recycled water to more areas of the City.

### **Operations and Capital Expenses**

The FY 2013/14 budget for the Water Fund also includes approximately \$6.1 million in costs for personnel and purchased goods related to City activities involved in operating and maintaining the water supply and distribution system. The Water Fund contains annual debt service of approximately \$1.96 million in FY 2013/14. This consists of two components. First, \$1.9 million is appropriated for payment of debt service on the City's 2010 Water Revenue Bonds. \$24 million in revenue bonds were issued to address capital and infrastructure needs of the water utility. Debt service also includes the Water Fund's portion of the Certificates of Participation issued in 2001 for purchase of the 505 West Olive Avenue Government Center property. This latter debt service, in the amount of about \$80,000, continues through FY 2029/30.

The City has been addressing its aging water utility infrastructure for several years now. Like all municipalities in the state and the country, Sunnyvale's water storage and distribution systems are over fifty years old and in need of significant rehabilitation. The Environmental Services Department has been working to prioritize capital and infrastructure projects with an emphasis on spending the bond proceeds in a timely manner. The highest priority has been placed on water pipe replacements. With approximately 350 miles of water lines, many in need of replacement, replacements have been accelerated, with almost \$8 million in replacements anticipated to be completed by mid FY 2013/14. As part of the prioritization of water utility projects, work on water storage tanks and water wells has been adjusted to address the most pressing needs in the near term, while providing an opportunity to best evaluate how to operate these facilities within the context of the overall distribution system.

Additionally, a renewed emphasis has been placed on the City's recycled water production and distribution system. Funding for this effort crosses both the water utility and the wastewater utility. \$2.1 million has been budgeted for Sunnyvale's share of a regional project that will include upgrades to the San Lucar Pump Station and extension of the recycled water system along Wolfe Road to Homestead Road. Sunnyvale is

working on an agreement with SCVWD to partner in funding this significant expansion of the recycled water system. If such an agreement is approved by Council, staff will return with suggested revisions to the projects budget that reflects the changes. It is anticipated that any revisions to the projects will not result in any significant impact on water rates.

The Water Supply and Distribution Fund by policy maintains a Contingency Reserve of 25% of operations and a Rate Stabilization Reserve to normalize rates and provide for the effect of economic cycles. This Fund also contains reserves for revenue funded projects and debt funded projects to manage the flow of these funds against project expenditures that are uneven by nature.

## Wastewater Management Fund

The Wastewater Management Fund accounts for revenues and expenses related to the provision of the safe and reliable removal of wastewater from all residences and businesses in Sunnyvale. Wastewater rates also pay for half of the City's street sweeping services, plus storm water management, nonpoint source pollution prevention and other critical public services.

The City owns and operates an extensive system for management of wastewater within City limits and in a small area in the northern portion of Cupertino and San Jose. The system includes approximately 283 miles of sewer pipes, a storm drainage system consisting of 330 miles of storm drainage pipes, and a 29.5 million gallon per day (MGD design capacity) Grade V Water Pollution Control Plant (WPCP). Operations include the transport of sewage to the treatment plant, wastewater treatment, recycled water production, industrial discharge inspection and enforcement, storm water management, and many other services related to wastewater.

### **Operations and Capital Expenses**

The proposed FY 2013/14 operations expense in the Wastewater Management Fund reflects personnel, chemicals, and other costs. Additionally, the City's street sweeping program is funded equally by the Wastewater and Solid Waste Funds to reflect the benefits that street sweeping provides in clearing litter and debris off the streets and preventing that debris from entering the storm drainage system.

The wastewater utility is facing even larger infrastructure challenges than the Water Utility. The most significant is the renovation of the City's Water Pollution Control Plant (WPCP). The recommended 2013/14 budget includes planned infrastructure expenditures of over \$377 million, \$316 million of which are related solely to the replacement of the WPCP. The proposed twenty-year financial plan includes a project as a placeholder to provide up to full replacement of the plant. As specific projects are identified, the financial impact will be netted out of the placeholder project and reflected as new projects.

The most significant of these projects is a \$58 million project to build new primary treatment facilities. This project includes the design and construction of a new head works facility, which will remove large debris from incoming sewage and pump the sewage into new primary treatment tanks which slow down the wastewater to settle out large solids. The current influent sewage pump station has reached the end of its useful life and the gas powered influent engines will no longer be in compliance with air regulations effective January 2016. New head works and primary facilities are anticipated to be built at the current bio-solids drying operation location, adjacent to the current influent pump station. As a result, this project displaces the current bio-solids drying operations and will likely require alternate solutions (such as contract drying operations) until new bio-solids facilities are constructed.

Additional new projects netted against the placeholder project include \$33.6 million for Program Management Services for oversight of the many aspects of the project, and \$7.1 million for the WPCP Master Plan. These projects will fund the identification of future secondary and tertiary treatment processes, the development of conceptual designs for future projects within the reconstruction program, the preparation of the programmatic environmental impact report, and oversight of the implementation of the reconstruction program over the next 12 years. Work also continues on certain critical projects which were previously identified as necessary in the short-term to address the most advanced areas of deterioration and are in increasing danger for failure. These projects fall primarily into two categories 1) projects in which technology has not changed significantly since they were originally built and will therefore become part of the new plant, and 2) projects that address infrastructure that may be replaced with different technology or processes, but that will not last the interim period and therefore must be repaired or replaced. Examples include a project to replace the gaseous chlorine disinfection system with a much safer liquid hypochlorite system and the rehabilitation of the WPCP's digester facilities.

The recommended FY 2013/14 budget also includes funding for new projects to rehabilitate the existing power generation systems, primary, secondary and tertiary treatment systems to keep them functioning until these elements are rebuilt as part of the reconstruction program in the next 12 years.

In addition to the work on the WPCP, a high priority has been placed on sewer and storm pipe and facility replacements. The wastewater collection system consists of approximately 613 miles of sewer and storm mains, and seven pump or lift stations. The system has five major sewer trunk lines that terminate at the WPCP where sewage is treated. The City's wastewater collection systems are in need of significant rehabilitation due to their age. The recommended FY 2013/14 Budget includes approximately \$19.7 million in the first 10 years in projects related to sewer and storm water collection and an additional \$15.1 million of fully identified projects in the second 10 years of the plan. Major projects over the first 10 years include \$7.5 million for sewer and storm pipe improvements, \$6.7 million for rehabilitation of the Lawrence Expressway trunk line, \$4.7 million for sewer and storm pupp and lift station rebuilds.

Additionally, \$4.5 million in new funding is also allocated for storm system trash capture devices. To meet new permit requirements, trash capture devices need to be installed throughout the storm water collection system. The project funds the installation of two devices every other year for 10 years.

The Wastewater Management fund has two inter-fund loans that were advanced from the General Fund. The first loan was to finance the remodel of the primary facilities of the WPCP, expanding the capacity from 22.5 million gallons per day to 29.5 million gallons per day. The loan was made by the General Fund in FY 1980/81 for a total of \$10.7 million at 7% interest. The original term was for 20 years, however payments were periodically deferred or delayed to help balance

cash needs in the fund. Regular payments have been made as scheduled since FY 2004/05. The second loan from the General Fund was made to assist the Wastewater Management Fund with cash flow issues by providing needed cash to stabilize rates. The loan was advanced in FY 1995/1996 for a total of \$2.4 million at 7% interest. The term was for 20 years with ongoing payments also periodically deferred until FY 2004/05. No changes have been made to the loan payoff schedule as part of the recommended FY 2013/14 Wastewater Management Fund Long-Term Financial Plan.

The debt service payments are largely for the Wastewater Revenue Bonds, issued in 2010 for \$35 million to refund the existing bonds and provide \$22.5 million in new funds for capital and infrastructure projects. As discussed earlier, some of the bond proceeds are funding the initial efforts for the renovation of the WPCP. As a placeholder, future debt has been reflected with debt service payments noted in the New WPCP Debt Service line item. The actual amount and structuring of the financing will be determined as the plan is further defined. However, it is important to note that over time, the City will be issuing bonds to fund this program. At its completion, the City will be paying significant annual debt service, anticipated to be approximately \$20 million each year, over 40% of the fund's total expenses. Debt service is also included for the Wastewater Fund's portion of the Certificates of Participation issued in 2001 for purchase of the 505 West Olive Avenue Government Center property.

In order to help the Solid Waste Management Fund with cash flow issues, the Wastewater Fund reflects a \$2 million loan to the Solid Waste Fund at 4.5% interest. Payment is deferred to FY 2015/16 and then repaid over a seven year period. This helps the Solid Waste Fund with cash it needs now and then helps the Wastewater Management Fund in the future as its cash needs increase to fund the new WPCP.

The Wastewater Management Fund by policy maintains a Contingency Reserve of 25% of operations and a Rate Stabilization Reserve to normalize rates and provide for the effect of economic cycles. This fund also contains reserves for revenue funded projects and debt funded projects to manage the flow of these funds against project expenditures that are uneven by nature.

## Solid Waste Management Fund

The Solid Waste Management Fund accounts for the revenues and expenses related to collection, recycling, and disposal of solid waste generated within the City of Sunnyvale. A private company, Bay Counties Waste Services, doing business in Sunnyvale as Specialty Solid Waste & Recycling (Specialty), has been issued an exclusive franchise for collection of solid waste and recyclable materials through 2021, and these contract costs are reflected here. Operations of the Sunnyvale Materials Recovery and Transfer (SMaRT®) Station and disposal of refuse at the Kirby Canyon Landfill are included in a separate fund, but the City's share of these activities is reflected in the Solid Waste Management Fund.

The City's contract with Specialty for the collection of solid waste and recyclables throughout the City is the largest single expense within the Solid Waste Fund. Specialty is paid on a monthly basis, but their payment is determined for each year based largely on formulas that take necessary and actual expenses in the last completed fiscal year and adjust them for inflation. Therefore, the contractor payment for the following fiscal year is driven primarily by actual expenditures from the last full fiscal year, adjusted by various indexes as identified in the contract.

The projected FY 2013/14 contractor payment is \$19.6 million, an increase of about \$2.5 million or 15% over the current FY 2012/13 contractor payment. The change is due to a combination of an error in Specialty's payment request for the previous year and volatility in the related item, an incentive payment that reflects savings produced by extending the lives of trucks and equipment. The volatility stems from recent sharp increases in the costs of new trucks at a time when a large portion of the collection truck fleet needs to be replaced. Staff is currently in discussion with Specialty regarding this issue. The Recommended Budget assumes that some agreement on amortizing the overall impact of this issue will be reached.

The Solid Waste Management Fund Long-Term Financial Plan reflects two inter-fund loans that were advanced from the General Fund. The first loan provided a total of \$3.68 million during 1985, 1988, and 1989 to construct a system to convert methane gas to a marketable form of energy. An additional \$10.5 million was advanced to stabilize solid waste rates between FY 1994/1995 and FY 1998/99. Both loans bear interest of 7%. The loans have since been combined. The recommended FY 2013/14 Budget reflects a change in repayment schedule, with payoff extended by one year to FY 2023/24. This helps smooth the impact from the loan and absorb the significant increase in collections cost discussed above.

Debt service reflects Sunnyvale's portion of the debt service for the original cost of the SMaRT Station facility and replacement equipment. Payments run through FY 2021/22. It is anticipated debt will be issued for a new materials recovery system and the estimated debt service for Sunnyvale's share has been budgeted starting FY 2021/22 as a placeholder. Debt service also includes the Solid Waste Fund's portion of the Certificates of Participation issued in 2001 for purchase of the 505 West Olive Avenue Government Center property.

Additionally, in order to help with cash flow purposes, the Solid Waste Management Fund reflects a \$2 million loan from the Wastewater Management Fund at 4.5% interest. Payment is deferred to FY 2015/16 and then repaid over a seven year

period. This helps the Solid Waste Fund with cash it needs now, and then helps the Wastewater Management Fund in the future as its cash needs increase to fund the new WPCP.

By fiscal policy, the Solid Waste Fund maintains a Contingency Reserve of 10% of operations. This is less than the 25% required for the other two utility enterprises to reflect that fact that this operation has less City-owned infrastructure at risk for damage or disaster. The Fund also maintains a Rate Stabilization Reserve similar to the other utilities.

### Sunnyvale Materials Recovery and Transfer (SMaRT) Station

The Sunnyvale Materials Recovery and Transfer (SMaRT) Station began operations in October 1993. The costs of building, maintaining, and operating the SMaRT Station are shared by the cities of Sunnyvale, Mountain View and Palo Alto as specified by a Memorandum of Understanding (MOU) among the cities. Operating costs and revenues from the sale of recyclables are charged to or distributed to the cities based on the total tons of solid waste each community brings to the SMaRT Station for materials recovery, transfer, and disposal. At current garbage delivery rates, Sunnyvale is responsible for about half of the SMaRT Station operating expenditures and receives about half of the revenues earned by the cities from recyclables removed from the garbage. The capital cost of the SMaRT Station was financed by the sale of revenue bonds by Sunnyvale. The debt service on the bonds is shared among the three cities as specified in the MOU.

The SMaRT Station Operations Fund was established to account for operations at the facility. It receives its revenue from charges to the cities of Sunnyvale (Solid Waste Management Fund), Mountain View, and Palo Alto and from the sale of recyclables. Major operating cost components include the contract with the SMaRT Station operator and disposal fees and taxes collected by the Kirby Canyon Landfill. The fund is managed so that annual revenues and expenditures are in balance and that no fund balance, with the exception of a small debt service reserve, is carried forward to the next year.

The SMaRT Station is operated by a private company under contract with the City. To date, the City has issued seven-year agreements. On February 13, 2007, the City Council awarded a seven-year contract for operation of the SMaRT Station to Bay Counties Waste Services, who began operations on January 1, 2008.

The three cities that participate in the SMaRT Station have individual agreements with Kirby Canyon for landfill services that require payment for disposal of a minimum quantity of solid waste each year. This provision is commonly referred to as a "put or pay" requirement. In October 2012, the cities had the ability under the contract to modify the level of put or pay required, and Sunnyvale's exercised its right, lowering its solid waste minimum quantity by the maximum allowable 10%. The SMaRT Station Replacement Fund provides for the replacement of City-owned SMaRT Station equipment. The three participating cities contribute to these replacement efforts and to payment of debt service based on fixed percentages established by the SMaRT Station MOU among the cities.

The recommended FY 2013/14 SMaRT Station Long-Term Financial Plan reflects debt service for the original cost of the facility through FY 2017/18 as well as debt service for replacement materials recovery facility equipment which runs through FY 2021/22.

Staff projects that while most of the facility's equipment and the overall SMaRT Station can be maintained in good working order through the term of the MOU, there will come a point when the facility and equipment will need replacement or rehabilitation. In order to allow for the cost impact of this eventuality, staff has projected funding for a new materials recovery system and any other improvements needed to the SMaRT Station Facility in FY 2021/22, with annual debt service of \$2 million. Funding is also provided for planning and inter-jurisdictional coordination in fiscal years 2016/2017 through 2019/20. Funds for design and construction are scheduled for fiscal years 2020/21 through 2022/23, either to replace the SMaRT Station or to implement some other solution for the management of solid waste and recyclables in the City. The recommended budget is based on the initial construction cost of the SMaRT Station. It is anticipated that the cost for the ultimate replacement will be refined during the planning phase of the project.

## Golf and Tennis Operations Fund

FY 2012/13 was the first year that the Golf and Tennis Fund, formerly known as the Community Recreation Fund, operated as a stand-alone fund without recreation operations. The transition took all recreation-related revenues and expenditures and incorporated them into the General Fund. As of July 1, 2012, golf and tennis operations have been operating as a true enterprise fund, with all activities intended to be selfsupporting.

The fund began the year with a reserve balance of \$287,367, which was the remaining balance after the Community Recreation Fund was dissolved. It was anticipated that this amount would be sufficient to keep golf and tennis operations self-supporting in FY 2012/13 based on original revenue and expenditure projections. However, in August 2012, the long-time operator of the restaurants at the golf courses terminated its operations with virtually no notice to the City. Although a new operator took over in the spring of 2013, this reduced the rental income for the Fund and, by staff estimates, contributed to a 10 percent decrease in rounds played at both courses. While staff has been able to reduce expenses by not filling vacancies, the reductions in revenue will cause the Golf and Tennis Fund to run a deficit in FY 2012/13 if no action is

taken. As such, a \$300,000 transfer from the General Fund will be requested via a budget modification in FY 2012/13 to cover the projected deficits for both FY 2012/13 and FY 2013/14.

Staff is projecting that golf course revenues will return to FY 2011/12 levels and then trend up slowly. However, operating expenses, which are budgeted at \$3.4 million annually, are also expected to increase, resulting in ongoing structural deficits throughout the twenty-year planning period. Furthermore, existing capital improvement projects at the golf courses will only be funded by Park Dedication Fees until FY 2032/33, and any new capital or infrastructure projects will require funding from golf and tennis revenues. To address these issues, staff has begun reviewing golf course operations and staffing levels, and will explore all options for increasing revenues, implementing operational efficiencies, and developing a funding plan for capital and infrastructure improvements. Changes resulting from this review will be incorporated into the recommended FY 2014/15 Budget.

#### CITY OF SUNNYVALE 460. WATER SUPPLY AND DISTRIBUTION FUND LONG TERM FINANCIAL PLAN JULY 1, 2012 TO JUNE 30, 2023

													ТО
	ACTUAL 2011/2012	CURRENT 2012/2013	BUDGET 2013/2014	PLAN 2014/2015	PLAN 2015/2016	PLAN 2016/2017	PLAN 2017/2018	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	PLAN 2021/2022	PLAN 2022/2023	FY 2022/2023 TOTAL
RESERVE/FUND BALANCE, JULY 1	23,894,808	26,418,997	16,384,808	17,331,673	14,082,893	14,882,427	16,955,051	17,288,877	15,493,831	13,346,743	14,163,708	15,824,698	26,418,997
CURRENT RESOURCES:													
Service Fees	30,939,839	32,151,360	33,758,928	35,446,874	37,219,218	39,080,179	41,034,188	43,085,897	44,809,333	46,601,707	47,999,758	49,439,751	450,627,193
Public Works Fees	333,086	348,465	299,500	305,490	311,600	317,832	324,188	330,672	337,286	344,031	350,912	357,930	3,627,906
Recycled Water	1,091,418	1,070,000	1,123,500	1,179,675	1,238,659	1,300,592	1,365,621	1,433,902	1,491,258	1,550,909	1,597,436	1,645,359	14,996,911
Miscellaneous Revenues	265,636	212,876	239,397	246,717	254,310	262,188	270,362	278,847	286,579	294,551	301,607	308,839	2,956,272
Interest Income Transfer From Other Funds	110,569	162,226	171,601	139,435	147,351	167,872	171,177 0	153,404	132,146	140,235	156,680 0	163,160	1,705,287
Transfer From Other Funds	33,744	18,103	174,000	522,000	503,897			0	0	0		0	1,218,000
TOTAL CURRENT RESOURCES	32,774,292	33,963,030	35,766,926	37,840,192	39,675,035	41,128,662	43,165,537	45,282,723	47,056,602	48,931,432	50,406,392	51,915,039	475,131,570
TOTAL AVAILABLE RESOURCES	56,669,099	60,382,027	52,151,735	55,171,864	53,757,928	56,011,089	60,120,588	62,571,600	62,550,433	62,278,176	64,570,100	67,739,736	501,550,568
CURRENT REQUIREMENTS:													
OPERATING REQUIREMENTS:													
Operations	4,941,008	6,030,836	5,966,042	6,143,602	6,321,895	6,458,467	6,582,560	6,626,464	6,762,935	6,882,029	7,005,875	7,126,622	71,907,326
Purchased Water	18,323,415	21,189,438	21,303,882	23,973,004	25,464,645	26,371,474	29,196,331	32,046,059	34,057,355	34,836,286	35,660,046	36,549,615	320,648,134
In-Lieu Charges	3,176,762	3,204,790	3,336,312	3,359,890	3,087,829	3,153,668	3,307,480	3,537,276	3,922,889	3,620,832	3,617,642	3,755,067	37,903,676
TOTAL OPERATING REQUIREMENTS	26,441,185	30,425,064	30,606,236	33,476,496	34,874,368	35,983,609	39,086,371	42,209,800	44,743,179	45,339,147	46,283,563	47,431,305	430,459,137
NON-OPERATING REQUIREMENTS:													
Interfund Loan Repayment	351,700	351,700	351,700	351,700	0	0	0	0	0	0	0	0	1,055,100
Debt Service	1,920,136	1,958,808	1,958,235	1,958,642	1,956,938	1,960,163	1,955,678	1,448,616	1,445,279	1,446,936	1,447,252	1,446,227	18,982,774
Transfer To Capital Projects Fund	0	0	0	0	0	0	0	0	563,081	0	0	0	563,081
Transfer To General Services Fund	0	3,235	32,500	0	0	3,555	25,554	0	0	0	0	5,976	70,820
Transfer To Infrastructure Fund	0	8,024	13,395	35,011	6,180	6,303	6,430	18,979	6,689	6,823	6,960	7,099	121,893
Budget Supplements	0	0	16,666	0	0	0	0	0	0	0	0	0	16,666
TOTAL NON-OPERATING REQUIREMENTS	2,271,836	2,321,767	2,372,496	2,345,353	1,963,118	1,970,021	1,987,662	1,467,595	2,015,049	1,453,759	1,454,212	1,459,302	20,810,334
CAPITAL AND INFRASTRUCTURE REQ.:													
Projects - Debt Funded	1,104,822	10,586,688	1,347,330	1,057,349	0	0	0	0	0	0	0	0	12,991,367
Projects - Revenue Funded	432,259	663,701	494,000	4,209,774	2,038,014	1,102,408	1,757,679	3,400,374	2,445,462	1,321,562	1,007,628	2,369,965	20,810,565
TOTAL CAPITAL AND INFRASTRUCTURE REQ.	1,537,081	11,250,389	1,841,330	5,267,123	2,038,014	1,102,408	1,757,679	3,400,374	2,445,462	1,321,562	1,007,628	2,369,965	33,801,932
TOTAL CURRENT REQUIREMENTS	30,250,102	43,997,219	34,820,062	41,088,972	38,875,500	39,056,038	42,831,711	47,077,769	49,203,690	48,114,468	48,745,402	51,260,571	485,071,403
RESERVES:													
Debt Service	1.007.381	1,007,737	1,008,192	1,008,444	1,008,651	1,009,552	1,007,764	754,819	755,166	755.827	756.418	756,940	756,940
Contingencies	5,816,106	6,805,068	6,817,481	7,529,152	7,946,635	8,207,485	8,944,723	9,668,131	10,205,072	10,429,579	10,666,480	10,919,059	10,919,059
Capital and Infrastructure Reserve	663,701	494,000	4,209,774	2,038,014	1,102,408	1,757,679	3,400,374	2,445,462	1,321,562	1,007,628	2,369,965	1,476,002	1,476,002
Bond Proceeds	12,991,367	2,404,680	1,057,350	0	0	0	0	0	0	0	0	0	0
Rate Stabilization Reserve	5,940,443	5,673,323	4,238,877	3,507,282	4,824,733	5,980,335	3,936,016	2,625,419	1,064,942	1,970,675	2,031,835	3,327,163	3,327,163
TOTAL RESERVES	26,418,997	16,384,808	17,331,673	14,082,893	14,882,427	16,955,051	17,288,877	15,493,831	13,346,743	14,163,708	15,824,698	16,479,165	16,479,165
FUND BALANCE, JUNE 30						 0		 0					0
TOND DALANCE, JUNE JU													
	10.0%	7.000	5.000	<b>F</b> 0 ***	F (***	5 0°1	F 0.44	F 0.01	1.0**	1.000	2.00	2.00	
Recommended Water Rate Increase Prior Year Water Rate Increase	18.0% 9.0%	7.0% 7.0%	5.0% 6.5%	5.0% 5.0%	5.0% 5.0%	5.0% 5.0%	5.0% 5.0%	5.0% 5.0%	4.0% 4.0%	4.0% 4.0%	3.0% 2.0%	3.0% 2.5%	
r nor i ear water kate increase	9.0%	7.0%	0.3%	5.0%	5.0%	5.0%	5.0%	5.0%	4.0%	4.0%	2.0%	2.3%	

#### CITY OF SUNNYVALE 460. WATER SUPPLY AND DISTRIBUTION FUND LONG TERM FINANCIAL PLAN JULY 1, 2023 TO JUNE 30, 2033

				JUI	AY 1, 2023 TO.	JUNE 30, 203	3					
											FY 2023/2024	FY 2012/2013
	DI AN	DI ANI	TO	TO								
	PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	PLAN 2032/2033	FY 2032/2033 TOTAL	FY 2032/2033 TOTAL
				2020/2027	2027/2028	2028/2029	2029/2030					IOTAL
RESERVE/FUND BALANCE, JULY 1	16,479,165	18,584,246	19,667,606	17,707,124	18,752,738	19,484,014	21,228,488	22,820,520	23,619,350	23,551,946	16,479,165	26,418,997
CURRENT RESOURCES:												
Service Fees	50,922,943	52,450,631	53,761,897	55,105,945	56,483,593	57,895,683	59,053,597	60,234,669	61,439,362	62,668,149	570,016,469	1,020,643,662
Public Works Fees	368,668	379,728	391,120	402,854	414,939	427,387	440,209	453,415	466,359	480,350	4,225,030	7,852,937
Recycled Water	1,694,720	1,745,561	1,789,201	1,833,931	1,879,779	1,926,773	1,965,309	2,004,615	2,044,707	2,085,601	18,970,197	33,967,108
Miscellaneous Revenues	318,104	327,647	336,821	346,253	355,952	365,925	375,455	385,242	395,294	405,617	3,612,310	6,568,582
Interest Income	184,002	194,729	175,318	185,671	192,911	210,183	225,946	233,855	233,188	226,672	2,062,475	3,767,762
Transfer From Other Funds	0	0	0	0	0	0	0	0	0	0	0	1,218,000
TOTAL CURRENT RESOURCES	53,488,437	55,098,297	56,454,356	57,874,653	59,327,174	60,825,951	62,060,515	63,311,796	64,578,910	65,866,389	598,886,480	1,074,018,050
TOTAL AVAILABLE RESOURCES	69,967,602	73,682,543	76,121,963	75,581,777	78,079,912	80,309,966	83,289,004	86,132,316	88,198,261	89,418,335	615,365,645	1,100,437,048
CURRENT REQUIREMENTS:												
OPERATING REQUIREMENTS:												
Operations	7,285,576	7,478,398	7,676,691	7,880,614	8,090,332	8,306,014	8,527,835	8,755,972	8,796,180	9,031,679	81,829,292	153,736,619
Purchased Water	37,500,228	38,470,988	39,534,417	40,718,148	41,937,179	43,252,908	44,732,348	46,287,368	47,095,011	47,999,881	427,528,475	748,176,610
In-Lieu Charges	3,664,145	3,890,762	4,545,468	4,233,984	4,322,387	4,235,433	4,350,046	4,490,683	4,817,825	4,908,760	43,459,491	81,363,167
TOTAL OPERATING REQUIREMENTS	48,449,949	49,840,147	51,756,575	52,832,746	54,349,898	55,794,356	57,610,229	59,534,023	60,709,016	61,940,319	552,817,259	983,276,395
NON-OPERATING REQUIREMENTS:												
Interfund Loan Repayment	0	0	0	0	0	0	0	0	0	0	0	1,055,100
Debt Service	1,448,861	1,448,836	1,447,130	1,448,743	1,448,782	1,446,863	1,447,984	1,367,575	1,364,525	1,369,375	14,238,674	33,221,448
Transfer To Capital Projects Fund	0	0	0	0	0	0	0	0	0	0	0	563,081
Transfer To General Services Fund	0	0	0	0	6,927	0	0	0	0	8,030	14,957	85,777
Transfer To Infrastructure Fund	8,545	7,531	8,284	9,263	9,602	9,301	9,422	9,532	10,679	12,111	94,270	216,163
Budget Supplements	0	0	0	0	0	0	0	0	0	0	0	16,666
TOTAL NON-OPERATING REQUIREMENTS	1,457,406	1,456,367	1,455,414	1,458,006	1,465,311	1,456,164	1,457,406	1,377,107	1,375,204	1,389,516	14,347,901	35,158,234
CAPITAL AND INFRASTRUCTURE REQ.:												
Projects - Debt Funded	0	0	0	0	0	0	0	0	0	0	0	12,991,367
Projects - Revenue Funded	1,476,002	2,718,423	5,202,849	2,538,287	2,780,688	1,830,958	1,400,849	1,601,835	2,562,095	3,194,670	25,306,656	46,117,221
TOTAL CAPITAL AND INFRASTRUCTURE REQ.	1,476,002	2,718,423	5,202,849	2,538,287	2,780,688	1,830,958	1,400,849	1,601,835	2.562.095	3,194,670	25,306,656	59,108,588
TOTAL CURRENT REQUIREMENTS	51,383,356	54,014,937	58,414,839	56,829,039	58,595,898	59,081,477	60,468,484	62,512,965	64,646,315	66,524,505	592,471,815	1,077,543,218
RESERVES:												
Debt Service	757,394	758,055	758,679	759,274	760,070	761,458	762,059	762,059	762,059	762,059	762,059	762,059
Contingencies	11,196,451	11,487,346	11,802,777	12,149,690	12,506,878	12,889,731	13,315,046	13,760,835	13,972,798	14,257,890	14,257,890	14,257,890
Capital and Infrastructure Reserve	2,718,423	5,202,849	2,538,287	2,780,688	1,830,958	1,400,849	1,601,835	2,562,095	3,194,670	2,000,000	2,000,000	2,000,000
Bond Proceeds	0	0	0	0	0	0	0	0	0	0	0	0
Rate Stabilization Reserve	3,911,978	2,219,355	2,607,380	3,063,085	4,386,108	6,176,451	7,141,580	6,534,362	5,622,419	5,873,881	5,873,881	5,873,881
TOTAL RESERVES	18,584,246	19,667,606	17,707,124	18,752,738	19,484,014	21,228,488	22,820,520	23,619,350	23,551,946	22,893,830	22,893,830	22,893,830
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0
Recommended Water Rate Increase	3.0%	3.0%	2.5%	2.5%	2.5%	2.5%	2.0%	2.0%	2.0%	2.0%		
Prior Year Water Rate Increase	2.5%	2.5%	2.5%	2.5%	2.5%	2.5%	2.5%	2.5%	3.0%	n/a		

#### 460. WATER SUPPLY AND DISTRIBUTION FUND REVENUES BY SOURCE

						KE VENUES E	JI SOUKCE							FY 2012/2013
		ACTUAL 2011/2012	CURRENT 2012/2013	BUDGET 2013/2014	PLAN 2014/2015	PLAN 2015/2016	PLAN 2016/2017	PLAN 2017/2018	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	PLAN 2021/2022	PLAN 2022/2023	TO FY 2022/2023 TOTAL
1507	Late Payment Penalties	87,912	80,378	84,397	88,617	93,048	97,700	102,585	107,715	112,023	116,504	119,999	123,599	1,126,568
3050	Water Connection Fees	193,608	200,000	195,000	198,900	202,878	206,936	211,074	215,296	219,602	223,994	228,474	233,043	2,335,196
3052	Water Hydrant Fees	3,738	8,465	10,000	10,200	10,404	10,612	10,824	11,041	11,262	11,487	11,717	11,951	117,962
3054	Water Meter Sales	112,547	115,000	80,000	81,600	83,232	84,897	86,595	88,326	90,093	91,895	93,733	95,607	990,978
3055	Water Meter Use Fees	4,319,634	4,119,500	4,325,475	4,541,749	4,768,836	5,007,278	5,257,642	5,520,524	5,741,345	5,970,999	6,150,129	6,334,633	57,738,109
3056	Water Sales - Metered	26,620,205	28,031,860	29,433,453	30,905,126	32,450,382	34,072,901	35,776,546	37,565,373	39,067,988	40,630,708	41,849,629	43,105,118	392,889,084
3057	Water Tapping Fees	23,193	25,000	14,500	14,790	15,086	15,388	15,695	16,009	16,329	16,656	16,989	17,329	183,771
3058	Water Turn On Fees	178,816	132,498	155,000	158,100	161,262	164,487	167,777	171,133	174,555	178,046	181,607	185,239	1,829,705
3060	Water Recycled	1,091,418	1,070,000	1,123,500	1,179,675	1,238,659	1,300,592	1,365,621	1,433,902	1,491,258	1,550,909	1,597,436	1,645,359	14,996,911
3089	Hydrant Meter Deposits Forfeited	2,000	0	0	0	0	0	0	0	0	0	0	0	0
3355	Interest Income	110,569	162,226	171,601	139,435	147,351	167,872	171,177	153,404	132,146	140,235	156,680	163,160	1,705,287
4100	Miscellaneous Revenues	(3,092)	0	0	0	0	0	0	0	0	0	0	0	0
4400	Transfer From Other Funds	33,744	18,103	174,000	522,000	503,897	0	0	0	0	0	0	0	1,218,000
FUND '		32,774,292	33,963,030	35,766,926	37,840,192	39,675,035	41,128,662	43,165,537	45,282,723	47,056,602	48,931,432	50,406,392	51,915,039	475,131,570

#### CITY OF SUNNYVALE 465. WASTEWATER MANAGEMENT FUND LONG TERM FINANCIAL PLAN JULY 1, 2012 TO JUNE 30, 2023

													FY 2012/2013
	ACTUAL 2011/2012	CURRENT 2012/2013	BUDGET 2013/2014	PLAN 2014/2015	PLAN 2015/2016	PLAN 2016/2017	PLAN 2017/2018	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	PLAN 2021/2022	PLAN 2022/2023	TO FY 2022/2023 TOTAL
RESERVE/FUND BALANCE, JULY 1	43,822,347	41,130,956	31,328,305	12,307,129	57,742,719	33,471,130	7,837,124	54,876,710	33,476,996	12,849,199	57,809,720	36,850,742	41,130,956
CURRENT RESOURCES:													
Service Fees	24,676,239	25,026,878	26,782,979	28,796,889	31,100,640	33,588,691	36,107,843	38,815,931	41,727,126	44,648,025	46,657,186	48,756,759	402,008,948
Connection and Development Fees	1,217,814	540,000	540,000	550,800	561,816	573,052	584,513	596,204	608,128	620,290	632,696	645,350	6,452,849
Other Revenues	152,393	149,070	154,436	162,076	169,810	178,058	186,422	195,314	204,771	214,291	221,479	228,941	2,064,666
Interest Income	199,970	175,244	85,551	43,764	126,932	228,266	546,521	803,961	494,200	651,993	932,883	577,659	4,666,974
Transfer From Solid Waste Management Fund	0	0	0	0	462,407	462,407	462,407	462,407	462,407	462,407	0	0	2,774,442
New WPCP Bond Proceeds	0	0	0	59,096,979	0	0	79,530,524	0	0	69,062,568	0	0	207,690,071
TOTAL CURRENT RESOURCES	26,246,415	25,891,192	27,562,966	88,650,508	32,421,605	35,030,474	117,418,230	40,873,817	43,496,632	115,659,574	48,444,244	50,208,709	625,657,950
TOTAL AVAILABLE RESOURCES	70,068,762	67,022,148	58,891,271	100,957,637	90,164,324	68,501,604	125,255,355	95,750,527	76,973,628	128,508,773	106,253,964	87,059,451	666,788,906
CURRENT REQUIREMENTS: OPERATING REQUIREMENTS:													
Operations	13,653,699	14,593,504	14,770,465	15,500,722	15,947,667	16,290,270	16,621,021	16,988,512	17,375,978	17,712,628	18,079,233	18,430,715	182,310,714
In-Lieu Charges and Fund Transfers	3,710,863	3,561,790	3,942,792	3,628,207	3,938,765	3,718,722	3,430,562	3,356,408	3,910,662	3,636,626	3,394,920	3,768,993	40,288,448
TOTAL CURRENT OPERATING REQUIREMENTS	17,364,562	18,155,294	18,713,258	19,128,930	19,886,431	20,008,992	20,051,583	20,344,920	21,286,640	21,349,254	21,474,153	22,199,708	222,599,162
NON-OPERATING REQUIREMENTS:													
Interfund Loan Repayment	1,259,994	1,264,380	1,264,380	1,264,380	1,264,380	1,264,380	1,264,380	1,264,380	850,216	850,216	850,216	850,216	12,251,525
Debt Service	2,882,591	2,888,033	2,912,947	2,912,649	2,917,259	2,913,835	2,916,845	2,336,053	2,335,459	2,337,566	2,331,862	2,338,594	29,141,102
New WPCP Debt Service	0	0	0	0	2,996,176	2,999,926	2,999,926	6,330,810	9,084,443	13,934,662	13,940,412	13,933,662	66,220,017
Water Pollution Control Plant Rent	337,364	344,111	350,994	358,014	365,174	372,477	379,927	387,525	395,276	403,181	411,245	419,470	4,187,394
Transfer To Water Supply and Distribution Fund	33,744	0	174,000	522,000	503,897	0	0	0	0	0	0	0	1,199,897
Wastewater Equipment Replacement	347,452	445,572	267,159	153,252	136,562	143,928	117,265	177,505	166,543	145,421	177,264	124,531	2,055,003
Transfer To General Fund (Power Generation Facility)	838,926 2.030.042	855,705 14,688	872,819 0	890,275	908,080 0	926,242	944,767 0	963,662	982,936	1,002,594	1,022,646	1,043,099	10,412,825
Transfer To Solid Waste Management Fund Budget Supplements	2,030,042	14,688	16,666	0	0	0	0	0	0	0	0	0	14,688 16,666
TOTAL NON-OPERATING REQUIREMENTS	7,730,113	5,812,490	5,858,964	6,100,570	9,091,529	8,620,789	8,623,110	11,459,935	13,814,872	18,673,641	18,733,645	18,709,572	125,499,116
CAPITAL AND INFRASTRUCTURE REQ .:													
Projects - Debt Funded	2,920,882	7,890,179	6,118,196	0	0	0	0	0	0	0	0	0	14,008,375
Projects - Revenue Funded	922,249	2,085,880	7,893,724	10,335,418	3,265,834	5,504,498	2,840,595	2,375,519	874,555	2,471,490	933,321	2,810,356	41,391,190
Replacement of WPCP - Debt Funded	0	1,750,000	0	7,650,000	24,449,400	25,499,491	38,863,357	28,093,157	9,818,828	28,204,669	28,262,103	12,595,795	205,186,801
Replacement of WPCP - Revenue Funded	0	0	8,000,000	0	0	1,030,709	0	0	18,329,533	0	0	15,724,891	43,085,133
TOTAL CAPITAL AND INFRASTRUCTURE REQ.	3,843,131	11,726,059	22,011,920	17,985,418	27,715,234	32,034,698	41,703,952	30,468,676	29,022,917	30,676,159	29,195,424	31,131,043	303,671,499
TOTAL CURRENT REQUIREMENTS	28,937,806	35,693,843	46,584,142	43,214,918	56,693,194	60,664,479	70,378,645	62,273,530	64,124,429	70,699,053	69,403,222	72,040,322	651,769,777
RESERVES:													
Debt Service	1,458,629	1,458,629	1,458,629	1,458,629	2,956,717	2,958,386	2,958,386	4,337,002	5,713,818	8,138,928	8,141,803	8,138,428	8,138,428
Contingencies	3,413,425	3,648,376	3,692,616	3,875,181	3,986,917	4,072,567	4,155,255	4,247,128	4,343,994	4,428,157	4,519,808	4,607,679	4,607,679
Capital and Infrastructure Reserve	2,085,880	15,893,724	0	0	0	0	2,375,519	874,555	2,471,490	933,321	2,810,356	1,743,733	1,743,733
Bond Proceeds	15,758,375	6,118,196	0	51,446,979	25,499,491	0	40,667,167	9,818,828	0	40,857,899	12,595,795	0	0
Rate Stabilization Reserve	18,414,647	4,209,380	7,155,883	961,930	1,028,005	806,171	4,720,384	14,199,483	319,896	3,451,416	8,782,979	529,290	529,290
TOTAL RESERVES	41,130,956	31,328,305	12,307,129	57,742,719	33,471,130	7,837,124	54,876,710	33,476,996	12,849,199	57,809,720	36,850,742	15,019,129	15,019,129
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0
STATISTICS:													
Sewer Rate Increase	5.5%	5.5%	6.5%	7.0%	8.0%	8.0%	7.5%	7.5%	7.5%	7.0%	4.5%	4.5%	
Prior Year Sewer Rate Increase	5.5%	7.0%	6.5%	7.0%	8.0%	8.0%	7.5%	7.5%	7.5%	7.0%	4.0%	4.0%	

#### CITY OF SUNNYVALE 465. WASTEWATER MANAGEMENT FUND LONG TERM FINANCIAL PLAN JULY 1, 2023 TO JUNE 30, 2033

				JUI	LY 1, 2023 TO	JUNE 30, 203	3					
											FY 2023/2024	FY 2012/2013
	PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	PLAN 2032/2033	TO FY 2032/2033 TOTAL	TO FY 2032/2033 TOTAL
RESERVE/FUND BALANCE, JULY 1	15,019,129	46,906,173	24,699,081	19,109,769	25,336,357	29,558,079	32,134,839	34,390,184	34,391,111	35,316,912	15,019,129	41,130,956
CURRENT RESOURCES: Service Fees Connection and Development Fees	50,950,814 664,710	52,988,846 684,652	53,783,679 705,191	54,052,597 726,347	54,322,860 748,138	54,594,475 770,582	54,867,447 793,699	54,867,447 817,510	54,867,447 842,035	54,867,447 867,296	540,163,058 7,620,161	942,172,006 14,073,010
Other Revenues Interest Income Transfer From Solid Waste Management Fund	237,711 1,001,098 0	246,167 1,176,147 0	251,485 909,989 0	255,534 1,206,493 0	259,686 1,407,528 0	263,946 1,530,230 0	268,316 1,637,628 0	272,086 1,637,672 0	275,968 1,681,758 0	279,968 1,624,405 0	2,610,866 13,812,948 0	4,675,532 18,479,922 2,774,442
New WPCP Bond Proceeds	54,293,427	0	0	0	0	0	0	0	0	0	54,293,427	261,983,498
TOTAL CURRENT RESOURCES	107,147,760	55,095,812	55,650,344	56,240,971	56,738,212	57,159,232	57,567,090	57,594,715	57,667,209	57,639,116	618,500,460	1,244,158,411
TOTAL AVAILABLE RESOURCES	122,166,889	102,001,985	80,349,426	75,350,741	82,074,569	86,717,312	89,701,928	91,984,899	92,058,320	92,956,028	633,519,590	1,285,289,367
CURRENT REQUIREMENTS: OPERATING REQUIREMENTS:	10 004 125	10.466.160	10 000 046	10,460,550	20.027.108	20 (10 050	21 200 855	21,927,507	22.462.521	23.130.243	206.008.072	200 210 704
Operations In-Lieu Charges and Fund Transfers	18,904,125 3,707,170	19,466,160 3,813,154	18,909,946 3,737,336	19,460,559 4,086,434	20,027,108 3,958,327	20,610,050 4,248,374	21,209,855 4,386,188	21,827,506 4,487,663	4,471,994	4,681,168	206,008,072 41,577,809	388,318,786 81,866,257
TOTAL CURRENT OPERATING REQUIREMENTS	22,611,295	23,279,314	22,647,282	23,546,993	23,985,435	24,858,424	25,596,044	26,315,170	26,934,515	27,811,411	247,585,881	470,185,043
NON-OPERATING REQUIREMENTS: Interfund Loan Repayment	850,216	850,216	850,216	850,216	850,216	850,216	850,216	850,216	850,216	850,216	8,502,156	20,753,681
Debt Service	2,337,015	2,334,401	2,338,303	2,343,194	1,494,066	1,495,280	1,494,310	1,496,410	1,441,300	1,438,525	18,212,803	47,353,906
New WPCP Debt Service	17,674,321	17,677,046	17,673,184	17,668,259	18,517,534	18,516,384	18,517,334	18,515,384	18,515,796	18,518,571	181,793,813	248,013,830
Water Pollution Control Plant Rent	432,054	445,016	458,366	472,117	486,281	500,869	515,895	531,372	547,313	563,732	4,953,015	9,140,409
Transfer To Water Supply and Distribution Fund	0	0	0	0	0	0	0	0	0	0	0	1,199,897
Wastewater Equipment Replacement Transfer To General Fund (Power Generation Facility)	127,373 1,074,392	113,463 1,106,624	212,177 1,139,822	101,242 1,174,017	119,487 1,209,238	172,807 1,245,515	148,807 1,282,880	124,087 1,321,367	98,626 1,361,008	72,400 1,401,838	1,290,468 12,316,700	3,345,471 22,729,525
Transfer To Solid Waste Management Fund Budget Supplements	0 0	0 0	0 0	0 0	0 0	0 0	0 0	0 0	0 0	0 0	0 0	14,688 16,666
TOTAL NON-OPERATING REQUIREMENTS	22,495,370	22,526,765	22,672,068	22,609,045	22,676,820	22,781,070	22,809,442	22,838,835	22,814,258	22,845,282	227,068,955	352,568,071
CAPITAL AND INFRASTRUCTURE REQ.: Projects - Debt Funded	0	0	0	0	0	0	0	0	0	0	0	14,008,375
Projects - Revenue Funded	1,743,733	2,994,185	2,805,199	3,858,346	5,854,235	6,942,979	6,906,258	8,439,783	6,992,635	8,186,840	54,724,192	96,115,382
Replacement of WPCP - Debt Funded	28,410,318	25,883,108	0	0	0	0	0	0	0	0	54,293,427	259,480,228
Replacement of WPCP - Revenue Funded	0	2,619,531	13,115,108	0	0	0	0	0	0	0	15,734,639	58,819,772
TOTAL CAPITAL AND INFRASTRUCTURE REQ.	30,154,051	31,496,825	15,920,307	3,858,346	5,854,235	6,942,979	6,906,258	8,439,783	6,992,635	8,186,840	124,752,258	428,423,757
TOTAL CURRENT REQUIREMENTS	75,260,716	77,302,904	61,239,656	50,014,383	52,516,490	54,582,473	55,311,744	57,593,788	56,741,408	58,843,533	599,407,094	1,251,176,871
RESERVES:	10.00	10.00	10.00	10 01			10 = 1 =					
Debt Service	10,295,790	10,297,152	10,295,221	10,292,759	10,717,396	10,716,821	10,717,296	10,716,321	10,716,527	10,717,915	10,717,915	10,717,915
Contingencies	4,726,031	4,866,540	4,727,486	4,865,140	5,006,777	5,152,512	5,302,464	5,456,877	5,615,630	5,782,561	5,782,561	5,782,561
Capital and Infrastructure Reserve	2,994,185	2,805,199 0	3,858,346 0	5,854,235	6,942,979 0	6,906,258 0	8,439,783	6,992,635 0	8,186,840 0	5,000,000	5,000,000	5,000,000
Bond Proceeds Rate Stabilization Reserve	25,883,109 3,007,058	6,730,190	228,716	4,324,223	6,890,927	9,359,247	9,930,641	11,225,278	10,797,915	12,612,020	12,612,020	12,612,020
TOTAL RESERVES	46,906,173	24,699,081	19.109.769	25,336,357	29,558,079	32,134,839	34,390,184	34,391,111	35,316,912	34,112,495	34,112,495	34,112,495
FUND BALANCE, JUNE 30	46,906,173	24,699,081			29,558,079	32,134,839	34,390,184	34,391,111		34,112,495		
STATISTICS:												
Sewer Rate Increase	4.5%	4.0%	1.5%	0.5%	0.5%	0.5%	0.5%	0.0%	0.0%	0.0%		
Prior Year Sewer Rate Increase	3.0%	1.0%	1.0%	1.0%	1.0%	1.0%	1.0%	2.0%	2.0%	n/a		

#### 465. WASTEWATER MANAGEMENT FUND REVENUES BY SOURCE

		ACTUAL 2011/2012	CURRENT 2012/2013	BUDGET 2013/2014	PLAN 2014/2015	PLAN 2015/2016	PLAN 2016/2017	PLAN 2017/2018	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	PLAN 2021/2022	PLAN 2022/2023	FY 2012/2013 TO FY 2022/2023 TOTAL
1114	Other Agencies - Reimbursement	50,000	50,000	50,000	51,500	52,530	53,581	54,652	55,745	56,860	57,997	59,157	60,340	602,363
1367	Permit - Waste Discharge	15,668	14,000	14,000	14,280	14,566	14,857	15,154	15,457	15,766	16,082	16,403	16,731	167,296
1507	Late Payment Penalties	66,014	65,070	69,636	74,872	80,862	87,331	93,880	100,921	108,491	116,085	121,309	126,768	1,045,223
3066	Sewer Fees - City	24,015,849	24,291,871	26,000,197	27,959,312	30,196,057	32,611,741	35,057,622	37,686,943	40,513,464	43,349,407	45,300,130	47,338,636	390,305,378
3067	Sewer Fees - Non-City	714,030	735,007	782,782	837,577	904,583	976,950	1,050,221	1,128,988	1,213,662	1,298,618	1,357,056	1,418,124	11,703,570
3068	Sewer Connection Fees	1,217,814	540,000	540,000	550,800	561,816	573,052	584,513	596,204	608,128	620,290	632,696	645,350	6,452,849
3090	Sales from PGF Electricity	20,647	20,000	20,800	21,424	21,852	22,290	22,735	23,190	23,654	24,127	24,609	25,102	249,783
3355	Interest Income	199,970	175,244	85,551	43,764	126,932	228,266	546,521	803,961	494,200	651,993	932,883	577,659	4,666,974
4100	Miscellaneous	63	0	0	0	0	0	0	0	0	0	0	0	0
4400	Transfer From General Services Fund	0	0	0	0	462,407	462,407	462,407	462,407	462,407	462,407	0	0	2,774,442
4490	Bond Proceeds	0	0	0	59,096,979	0	0	79,530,524	0	0	69,062,568	0	0	207,690,071
xxxx	Bad Debt Expense	(53,640)	0	0	0	0	0	0	0	0	0	0	0	0
FUND '		26,246,415	25,891,192	27,562,966	88,650,508	32,421,605	35,030,474	117,418,230	40,873,817	43,496,632	115,659,574	48,444,244	50,208,709	625,657,950

#### CITY OF SUNNYVALE 485. SOLID WASTE MANAGEMENT FUND LONG TERM FINANCIAL PLAN JULY 1, 2012 TO JUNE 30, 2023

													TO
	ACTUAL 2011/2012	CURRENT 2012/2013	BUDGET 2013/2014	PLAN 2014/2015	PLAN 2015/2016	PLAN 2016/2017	PLAN 2017/2018	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	PLAN 2021/2022	PLAN 2022/2023	FY 2022/2023 TOTAL
RESERVE/FUND BALANCE, JULY 1	4,042,103	7,688,491	6,776,142	6,005,499	4,637,626	3,832,979	3,742,587	3,942,528	5,051,577	5,329,150	6,085,314	5,092,244	7,688,491
CURRENT RESOURCES:													
Rental Income	193.355	197,125	197.125	200,970	204.893	208,893	212,974	217.137	221,382	225,713	230,130	234,733	2.351.075
Service Fees	35,709,466	37,460,453	38,646,871	40,192,746	41,800,456	43,472,474	44,776,648	45,672,181	46,128,903	46,590,192	47,056,094	47,526,655	479,323,673
Miscellaneous Revenues	416,764	353,498	353,850	360,852	368,070	375,512	381,860	386,991	390,812	394,677	398,586	402,539	4,167,245
SMaRT Station Revenues	2,198,028	1,241,962	1,231,020	1,304,746	1,318,590	1,332,588	1,346,743	1,361,055	1,375,528	1,390,162	1,404,961	1,419,925	14,727,280
County Wide AB939 Fee	134,350	116,868	111,492	106,251	106,251	106,251	106,251	106,251	106,251	106,251	106,251	106,251	1,184,615
Landfill Gas Revenue	15,814	3,163	3,163	3,163	3,163	3,163	3,163	3,163	3,163	3,163	3,163	3,163	34,791
Interest Income	50,303	47,103	41,746	32,238	75,156	109,007	151,636	194,291	204,967	234,051	195,856	224,948	1,510,999
Transfer From Wastewater Mgmt Fund	2.030.042	47,105	41,740	0	0	0	0	0	204,507	0	175,850	0	0
Transier From wastewater Mgnit Fund	2,030,042												
TOTAL CURRENT RESOURCES	40,748,122	39,420,171	40,585,267	42,200,966	43,876,578	45,607,888	46,979,275	47,941,068	48,431,006	48,944,209	49,395,040	49,918,213	503,299,679
TOTAL AVAILABLE RESOURCES	44,790,225	47,108,663	47,361,409	48,206,465	48,514,204	49,440,866	50,721,862	51,883,597	53,482,582	54,273,359	55,480,354	55,010,457	510,988,170
CURRENT REQUIREMENTS:													
Interfund Loan Repayment	1,300,000	3,388,304	2,913,002	4,099,556	4,504,300	4,504,300	4,504,300	4,504,300	4,504,300	4,504,300	4,504,300	4,099,556	46,030,519
Debt Service	1,613,132	1,706,186	1,707,175	1,704,989	1,705,802	1,706,531	1,705,866	628,774	627,167	628.671	1,734,339	1.186.010	15.041.511
Operations	2,287,361	2,476,664	2,521,451	2,606,779	2,679,510	2,740,189	2,797,958	2,862,588	2,930,148	2,993,045	3,058,109	3,122,953	30,789,394
Solid Waste Collection Contract	16,128,558	17,078,686	19,053,084	19,618,748	20,201,263	20,801,133	21,418,876	22,055,025	22,710,131	22,703,771	23,384,884	24,086,431	233,112,033
Capital Projects	98,196	32,335	0	0	20,201,209	20,001,155	21,410,070	22,055,025	22,710,131	22,705,771	25,504,004	24,000,451	32,335
Special Projects	80,960	235,333	80,000	291,282	0	0	48,709	0	172,942	0	0	53,779	882,045
Infrastructure Projects	80,827	810,953	0,000	2)1,202	0	0	40,709	0	0	0	0	0	810,953
Project Administration	41,252	44,728	48,103	0	0	0	0	0	0	0	Ő	Ő	92,831
SMaRT Capital Replacement	104,316	110,560	112,771	115,027	117,327	174,954	233,733	238,407	178,486	82,920	84,578	86,270	1,535,034
In-Lieu Charges	2.586.263	2.206.287	2.390.011	2,480,336	2.553.188	2.613.364	2.657.115	2.723.908	2.787.528	2.845.725	2,906,008	2.967.163	29.130.633
SMaRT Expense Share (Sunnyvale)	12,159,186	11,608,367	11,758,846	11,992,386	12,246,904	12,471,418	12,702,255	13,104,898	13,495,183	13,667,114	13,958,062	12,786,664	139,792,097
Long Term Rent - SMaRT and Landfill	621,684	634,118	646,800	659,736	672,931	686,389	700,117	714,120	728,402	742,970	757,829	772,986	7,716,398
Transfer To General Fund	021,004	0	040,000	0	0/2,001	0	0	0	19,145	19.528	0	0	38,673
Transfer To Infrastructure Fund	0	0	0	0	0	0	10,404	0	0	0	0	0	10,404
Transfer To General Services	0	0	108,000	0	0	0	0	0	0	0	0	0	108,000
Budget Supplements	0	0	16,666	0	0	0	0	0	0	0	0	0	16,666
TOTAL CURRENT REQUIREMENTS	37,101,734	40,332,520	41,355,910	43,568,839	44,681,225	45,698,279	46,779,333	46,832,020	48,153,433	48,188,045	50,388,110	49,161,812	505,139,525
RESERVES:													
Debt Service	62,914	0	0	0	0	0	0	0	0	0	0	0	0
Contingencies	3,057,510	3,116,372	3,333,338	3,421,791	3,512,768	3,601,274	3,691,909	3,802,251	3,913,546	3,936,393	4,040,106	3,999,605	3,999,605
20 Year Resource Allocation Plan	4,568,067	3,659,771	2,672,161	1,215,835	320,211	141,313	250,620	1,249,326	1,415,604	2,148,921	1,052,139	1,849,041	1,849,041
TOTAL RESERVES	7,688,491	6,776,142	6,005,499	4,637,626	3,832,979	3,742,587	3,942,528	5,051,577	5,329,150	6,085,314	5,092,244	5,848,645	5,848,645
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0
STATISTICS: Refuse Rate Increase	6.0%	4.0%	4.0%	4.0%	4.0%	4.0%	3.0%	2.0%	1.0%	1.0%	1.0%	1.0%	
PRIOR YEAR STATISTICS: Refuse Rate Increase	6.0%	4.0%	3.0%	3.0%	3.0%	3.0%	2.5%	2.5%	2.5%	2.0%	1.0%	0.0%	

#### CITY OF SUNNYVALE 485. SOLID WASTE MANAGEMENT FUND LONG TERM FINANCIAL PLAN JULY 1, 2023 TO JUNE 30, 2033

				JUL	AY 1, 2023 TO	JUNE 30, 203	3					
											FY 2023/2024	FY 2012/2013
	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	TO FY 2032/2033	TO FY 2032/2033
	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033	TOTAL	TOTAL
RESERVE/FUND BALANCE, JULY 1	5,848,645	5,592,587	8,753,988	11,236,568	12,860,854	13,846,321	13,945,770	13,729,621	13,116,569	11,948,754	5,848,645	7,688,491
CURRENT RESOURCES:												
Rental Income	232,484	237,034	244,145	251,469	259,013	266,784	274,787	283,031	291,522	300,267	2,640,536	4,991,611
Service Fees	47,526,655	48,001,921	48,481,941	48,966,760	49,456,428	49,950,992	50,950,012	51,969,012	53,008,392	54,068,560	502,380,673	981,704,347
Miscellaneous Revenues	400,843	405,109	409,434	413,821	418,269	422,780	428,879	435,089	441,412	447,851	4,223,487	8,390,732
SMaRT Station Revenues	1,435,991	1,452,273	1,468,775	1,485,502	1,502,457	1,519,645	1,537,070	1,554,736	1,572,647	1,590,809	15,119,906	29,847,186
County Wide AB939 Fee	106,251	106,251	106,251	106,251	106,251	106,251	106,251	106,251	106,251	106,251	1,062,506	2,247,121
Landfill Gas Revenue	3,163	3,163	3,163	3,163	3,163	3,163	3,163	3,163	3,163	3,163	31,628	66,419
Interest Income	266,314	416,857	535,075	612,422	659,349	664,084	653,791	624,599	568,988	479,402	5,480,881	6,991,880
Transfer From Wastewater Mgmt Fund	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL CURRENT RESOURCES	49,971,700	50,622,607	51,248,784	51,839,388	52,404,930	52,933,699	53,953,952	54,975,880	55,992,375	56,996,303	530,939,616	1,034,239,296
TOTAL AVAILABLE RESOURCES	55,820,345	56,215,194	60,002,772	63,075,956	65,265,784	66,780,019	67,899,722	68,705,501	69,108,944	68,945,057	536,788,262	1,041,927,787
CURRENT REQUIREMENTS:												
Interfund Loan Repayment	4,099,556	0	0	0	0	0	0	0	0	0	4,099,556	50,130,074
Debt Service	1,185,892	1,186,058	1,186,115	1,186,064	1,183,776	1,182,217	1,184,409	1,105,600	1,105,600	1,105,600	11,611,331	26,652,842
Operations	3,065,646	3,135,278	3,228,217	3,323,917	3,422,461	3,523,933	3,628,420	3,736,012	3,846,802	3,960,885	34,871,568	65,660,962
Solid Waste Collection Contract	24,809,024	25,553,295	26,319,893	27,109,490	27,922,775	28,760,458	29,623,272	30,511,970	31,427,329	32,370,149	284,407,656	517,519,688
Capital Projects	0	0	0	0	0	0	0	0	0	0	0	32,335
Special Projects	0	45,099	0	0	62,345	247,768	52,281	0	0	72,275	479,768	1,361,813
Infrastructure Projects	0	0	0	47,914	0	0	0	0	0	0	47,914	858,867
Project Administration	0	0	0	10,293	0	0	0	0	0	0	10,293	103,124
SMaRT Capital Replacement	88,858	91,524	94,270	97,098	100,011	103,011	106,101	109,284	112,563	115,940	1,018,658	2,553,692
In-Lieu Charges	3,051,840	3,144,321	3,239,522	3,337,522	3,438,402	3,542,249	3,649,150	3,759,194	3,872,475	3,989,087	35,023,762	64,154,395
SMaRT Expense Share (Sunnyvale)	13,129,047	13,485,571	13,852,790	14,231,025	14,391,675	14,550,477	14,949,842	15,361,188	15,784,873	16,221,269	145,957,755	285,749,852
Long Term Rent - SMaRT and Landfill	796,176	820,061	844,663	870,002	896,103	922,986	950,675	979,195	1,008,571	1,038,828	9,127,260	16,843,658
Transfer To General Fund	0	0	0	0	0	0	24,987	25,736	0	0	50,723	89,396
Transfer To Infrastructure Fund	1,721	0	735	1,777	1,916	1,151	964	752	1,977	3,589	14,582	24,986
Transfer To General Services	0	0	0	0	0	0	0	0	0	0	0	108,000
Budget Supplements	0	0	0	0	0	0	0	0	0	0	0	16,666
TOTAL CURRENT REQUIREMENTS	50,227,758	47,461,206	48,766,204	50,215,102	51,419,463	52,834,250	54,170,101	55,588,932	57,160,190	58,877,621	526,720,827	1,031,860,352
RESERVES:												
Debt Service	0	0	0	0	0	0	0	0	0	0	0	0
Contingencies	4,100,372	4,217,414	4,340,090	4,466,443	4,573,691	4,683,487	4,820,153	4,960,917	5,105,900	5,255,230	5,255,230	5,255,230
20 Year Resource Allocation Plan	1,492,215	4,536,574	6,896,478	8,394,411	9,272,630	9,262,283	8,909,467	8,155,652	6,842,853	4,812,205	4,812,205	4,812,205
TOTAL RESERVES	5,592,587	8,753,988	11,236,568	12,860,854	13,846,321	13,945,770	13,729,621	13,116,569	11,948,754	10,067,435	10,067,435	10,067,435
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0
STATISTICS:	=							=				
Refuse Rate Increase	1.0%	1.0%	1.0%	1.0%	1.0%	1.0%	2.0%	2.0%	2.0%	2.0%		
PRIOR YEAR STATISTICS:												
Refuse Rate Increase	0.0%	0.0%	0.0%	0.0%	0.0%	1.5%	1.5%	2.0%	2.0%	0.0%		

#### 485. SOLID WASTE MANAGEMENT FUND REVENUES BY SOURCE

														TO
		ACTUAL 2011/2012	CURRENT 2012/2013	BUDGET 2013/2014	PLAN 2014/2015	PLAN 2015/2016	PLAN 2016/2017	PLAN 2017/2018	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	PLAN 2021/2022	PLAN 2022/2023	FY 2022/2023 TOTAL
0751-06 Long Te	erm Rent	193,355	197,125	197,125	200,970	204,893	208,893	212,974	217,137	221,382	225,713	230,130	234,733	2,351,075
0955 0955 Al	lternative Fuel User Tax Credit	61,223	0	0	0	0	0	0	0	0	0	0	0	0
1004 County	Wide AB939 Fee	134,350	116,868	111,492	106,251	106,251	106,251	106,251	106,251	106,251	106,251	106,251	106,251	1,184,615
1114 Other A	Agency Reimbursement	29,955	0	0	0	0	0	0	0	0	0	0	0	0
1507 Late Pag	syment Penalties	92,875	113,337	117,871	122,586	127,489	132,589	136,566	139,298	140,691	142,098	143,519	144,954	1,460,997
2906 Battery/	/Oil/Paint Drop Off Fee	20,150	20,150	20,150	20,150	20,150	20,150	20,150	20,150	20,150	20,150	20,150	20,150	221,650
3061 Refuse S	Service Fees - City	35,157,247	36,560,453	38,022,871	39,543,786	41,125,537	42,770,559	44,053,676	44,934,749	45,384,097	45,837,938	46,296,317	46,759,280	471,289,263
3062 Refuse S	Service Fees - Specialty	552,219	900,000	624,000	648,960	674,918	701,915	722,973	737,432	744,806	752,254	759,777	767,375	8,034,411
3071 MRF Re	evenues - SMaRT	406,499	309,232	345,608	409,700	413,797	417,935	422,114	426,335	430,599	434,905	439,254	443,646	4,493,125
3080 Kirby C	Canyon SMaRT Operator	295,149	302,116	309,101	315,283	321,589	328,020	334,581	341,272	348,098	355,060	362,161	369,404	3,686,684
3083 Curbsid	le	1,961,893	879,277	807,336	815,409	823,563	831,799	840,117	848,518	857,003	865,573	874,229	882,971	9,325,797
3084 Curbsid	de Sales - General	178,370	180,153	181,955	183,774	185,612	187,468	189,343	191,236	193,149	195,080	197,031	199,001	2,083,803
3086 Yardwa	aste Sales - SMaRT	(465,513)	(248,663)	(231,025)	(235,646)	(240,359)	(245,166)	(250,069)	(255,071)	(260,172)	(265,376)	(270,683)	(276,097)	(2,778,326)
3091 Green T	Ticket Revenue	15,814	3,163	3,163	3,163	3,163	3,163	3,163	3,163	3,163	3,163	3,163	3,163	34,791
3355 Interest	Income	50,303	47,103	41,746	32,238	75,156	109,007	151,636	194,291	204,967	234,051	195,856	224,948	1,510,999
3073-01 Sale of	Garbage Tags - Retailer	6,840	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	110,000
3073-02 Sale of	Garbage Tags - In House	840	500	500	500	500	500	500	500	500	500	500	500	5,500
4100 Miscella	aneous Revenues	3,595	5,983	0	0	0	0	0	0	0	0	0	0	5,983
4190 Third Pa	arty Compressed Natural Gas Sales	22,916	23,374	23,374	23,841	24,318	24,805	25,301	25,807	26,323	26,849	27,386	27,934	279,313
4400 Transfer	er From Wastewater Mgmt Fund	2,030,042	0	0	0	0	0	0	0	0	0	0	0	0
FUND TOTAL		40,748,122	39,420,171	40,585,267	42,200,966	43,876,578	45,607,888	46,979,275	47,941,068	48,431,006	48,944,209	49,395,040	49,918,213	503,299,679

#### CITY OF SUNNYVALE 490/100. SMaRT STATION FUND LONG TERM FINANCIAL PLAN JULY 1, 2012 TO JUNE 30, 2023

													ТО
	ACTUAL 2011/2012	CURRENT 2012/2013	BUDGET 2013/2014	PLAN 2014/2015	PLAN 2015/2016	PLAN 2016/2017	PLAN 2017/2018	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	PLAN 2021/2022	PLAN 2022/2023	FY 2022/2023 TOTAL
RESERVE/FUND BALANCE, JULY 1	1,947,816	1,950,017	1,950,071	1,950,071	1,949,133	1,948,384	1,946,294	0	0	0	0	0	1,950,017
CURRENT RESOURCES:													
MRF Revenue	804,386	612,838	684,311	811,214	819,326	827,519	835,794	844,152	852,594	861,120	869,731	878,428	8,897,027
Curbside Revenue	3,334,686	1,477,977	1,357,052	1,370,622	1,384,328	1,398,172	1,412,153	1,426,275	1,440,538	1,454,943	1,469,492	1,484,187	15,675,740
Yard Waste	(809,940)	(607,576)	(564,604)	(575,896)	(587,414)	(599,162)	(611,145)	(623,368)	(635,836)	(648,552)	(661,523)	(674,754)	(6,789,831)
Disposal Fees - PHW	591,174	598,734	612,026	624,266	636,752	649,487	662,476	675,726	689,240	703,025	717,086	731,427	7,300,245
Interest From the Fiscal Agent	89,294	78,012	78,028	77,990	77,961	77,927	0	0	0	0	0	0	389,918
Mountain View Expense Share	7,224,404	7,047,280	6,990,270	6,981,859	7,108,281	7,237,433	7,370,023	7,588,343	7,797,057	7,865,201	8,007,692	8,147,490	82,140,930
Palo Alto Expense Share	4,872,967	4,116,617	4,180,190	4,284,395	4,382,597	4,463,247	4,546,223	4,696,131	4,842,425	4,914,429	5,027,806	4,383,690	49,837,748
Sunnyvale Expense Share	12,159,186	11,608,367	11,758,846	11,992,386	12,246,904	12,471,418	12,702,255	13,104,898	13,495,183	13,667,114	13,958,062	12,786,664	139,792,097
Host Fees	713,082	738,359	752,489	767,539	782,890	798,548	814,519	830,809	847,425	864,374	881,661	899,294	8,977,907
Bond Reimbursement	1,858,028	1,872,288	1,872,672	1,870,834	1,870,303	1,870,248	0	0	0	0	0	0	9,356,345
TOTAL CURRENT RESOURCES	30,837,267	27,542,895	27,721,280	28,205,209	28,721,927	29,194,836	27,732,298	28,542,966	29,328,627	29,681,653	30,270,007	28,636,428	315,578,126
TOTAL AVAILABLE RESOURCES	32,785,083	29,492,912	29,671,351	30,155,279	30,671,060	31,143,219	29,678,592	28,542,966	29,328,627	29,681,653	30,270,007	28,636,428	317,528,142
CURRENT REQUIREMENTS:													
Debt Service	1,945,121	1,950,300	1,950,700	1,949,762	1,949,013	1,948,175	1,949,175	0	0	0	0	0	11,697,125
Operations	13,101,877	12,612,421	12,886,236	13,151,102	13,417,071	13,691,074	13,966,853	14,512,762	14,801,247	15,095,655	15,395,546	15,684,214	155,214,181
Landfill Fees and Taxes	11,154,679	9,987,607	10,043,071	10,107,537	10,320,711	10,483,114	10,648,765	10,876,610	11,110,677	11,351,089	11,598,013	9,633,630	116,160,826
Capital Projects	0	172,236	0	0	0	0	0	0	222,741	0	0	0	394,977
DISTRIBUTIONS:													
MRF Revenue:													
Sunnyvale	406,499	309,232	345,608	409,700	413,797	417,935	422,114	426,335	430,599	434,905	439,254	443,646	4,493,125
Mountain View	263,721	197,039	220,217	261,055	263,666	266,302	268,965	271,655	274,372	277,115	279,887	282,685	2,862,959
Palo Alto	134,166	106,567	118,486	140,459	141,863	143,282	144,715	146,162	147,623	149,100	150,591	152,097	1,540,943
Curbside Revenue:													
Sunnyvale	1,961,893	879,277	807,336	815,409	823,563	831,799	840,117	848,518	857,003	865,573	874,229	882,971	9,325,797
Mountain View	1,372,793	598,700	549,716	555,213	560,765	566,373	572,036	577,757	583,534	589,370	595,263	601,216	6,349,943
Yard Waste Revenue:													
Sunnyvale	(465,513)	(248,663)	(231,025)	(235,646)	(240,359)	(245,166)	(250,069)	(255,071)	(260,172)	(265,376)	(270,683)	(276,097)	(2,778,326)
Mountain View	(205,616)	(108,162)	(100,512)	(102,522)	(104,573)	(106,664)	(108,797)	(110,973)	(113,193)	(115,457)	(117,766)	(120,121)	(1,208,739)
Palo Alto	(138,810)	(250,805)	(233,067)	(237,728)	(242,483)	(247,332)	(252,279)	(257,324)	(262,471)	(267,720)	(273,075)	(278,536)	(2,802,820)
Disposal Fees - PHW:	295,149	302,116	309.101	315,283	321.589	328.020	334,581	341.272	348.098	355.060	362,161	369.404	2 (0( (0))
Sunnyvale Mountain View	191,482	192,504	196,955	200,894	204,912	328,020 209,010	213,190	341,272 217,454	348,098 221,803	226,239	230,764	235,379	3,686,684 2,349,105
Palo Alto	191,482	192,504	196,955	200,894 108,089	110,251	112,456	114,705	217,454 116,999	119,339	121,726	124,161	235,379 126,644	2,349,105
Host Fees:	104,345	104,114	105,970	108,089	110,231	112,430	114,705	110,999	119,339	121,720	124,101	120,044	1,204,430
Sunnyvale - General Fund	713,082	738,359	752,489	767,539	782,890	798,548	814,519	830,809	847,425	864,374	881,661	899,294	8,977,907
TOTAL CURRENT REQUIREMENTS	30,835,066	27,542,841	27,721,280	28,206,147	28,722,676	29,196,926	29,678,591	28,542,966	29,328,627	29,681,653	30,270,007	28,636,428	317,528,142
RESERVES:													
Debt Service	1,950,017	1,950,071	1,950,071	1,949,133	1,948,384	1,946,294	0	0	0	0	0	0	0
TOTAL RESERVES	1,950,017	1,950,071	1,950,071	1,949,133	1,948,384	1,946,294	0	0	0	0	0	0	0
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0
		=	=		=	=	=	=	=	=	=	:	

#### CITY OF SUNNYVALE 490/100. SMaRT STATION FUND LONG TERM FINANCIAL PLAN JULY 1, 2023 TO JUNE 30, 2033

				JUL	1 1, 2025 10	JUNE 30, 203	3					
											FY 2023/2024	FY 2012/2013
											ТО	ТО
	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	FY 2032/2033	FY 2032/2033
	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033	TOTAL	TOTAL
RESERVE/FUND BALANCE, JULY 1	0	0	0	0	0	0	0	0	0	0	0	1,950,017
CURRENT RESOURCES:												
MRF Revenue	887,213	896,085	905,046	914,096	923,237	932,469	941,794	951,212	960,724	970,331	9,282,206	18,179,233
Curbside Revenue	1,499,029	1,514,020	1,529,160	1,544,451	1,559,896	1,575,495	1,591,250	1,607,162	1,623,234	1,639,466	15,683,163	31,358,902
Yard Waste	(694,997)	(715,846)	(737,322)	(759,441)	(782,225)	(805,691)	(829,862)	(854,758)	(880,401)	(906,813)	(7,967,356)	(14,757,187)
Disposal Fees - PHW	753,370	775,971	799,251	823,228	847,925	873,363	899,564	926,550	954,347	982,977	8,636,546	15,936,791
Interest From the Fiscal Agent	0	0	0	0	0	0	0	0	0	0	0	389,918
Mountain View Expense Share	8,365,651	8,592,823	8,826,810	9,067,817	9,170,181	9,271,367	9,525,837	9,787,941	10,057,908	10,335,973	93,002,308	175,143,238
Palo Alto Expense Share	4,501,070	4,623,298	4,749,193	4,878,864	4,933,941	4,988,383	5,125,299	5,266,321	5,411,575	5,561,186	50,039,130	99,876,878
Sunnyvale Expense Share	13,129,047	13,485,571	13,852,790	14,231,025	14,391,675	14,550,477	14,949,842	15,361,188	15,784,873	16,221,269	145,957,755	285,749,852
Host Fees	926,273	954,061	982,683	1,012,164	1,042,529	1,073,805	1,106,019	1,139,199	1,173,375	1,208,576	10,618,684	19,596,591
Bond Reimbursement	0	0	0	0	0	0	0	0	0	0	0	9,356,345
TOTAL CURRENT RESOURCES	29,366,657	30,125,983	30,907,610	31,712,203	32,087,158	32,459,667	33,309,741	34,184,816	35,085,635	36,012,966	325,252,436	640,830,562
TOTAL AVAILABLE RESOURCES	29,366,657	30,125,983	30,907,610	31,712,203	32,087,158	32,459,667	33,309,741	34,184,816	35,085,635	36,012,966	325,252,436	642,780,579
CURRENT REQUIREMENTS:												
Debt Service	0	0	0	0	0	0	0	0	0	0	0	11,697,125
Operations	16,139,146	16,615,388	17,105,916	17,611,159	17,678,270	17,734,192	18,258,678	18,798,898	19,355,324	19,928,442	179,225,412	334,439,593
Landfill Fees and Taxes	9,856,622	10,086,304	10,322,877	10,566,546	10,817,526	11,076,035	11,342,300	11,616,552	11,899,032	12,189,986	109,773,781	225,934,606
Capital Projects	0	0	0	0	0	0	0	0	0	0	0	394,977
DISTRIBUTIONS:												
MRF Revenue:												
Sunnyvale	448,083	452,564	457,089	461,660	466,277	470,939	475,649	480,405	485,209	490,062	4,687,937	9,181,062
Mountain View	285,512	288,367	291,251	294,164	297,105	300,076	303,077	306,108	309,169	312,261	2,987,090	5,850,049
Palo Alto	153,618	155,154	156,705	158,272	159,855	161,454	163,068	164,699	166,346	168,009	1,607,179	3,148,122
Curbside Revenue:												
Sunnyvale	891,801	900,719	909,726	918,824	928,012	937,292	946,665	956,132	965,693	975,350	9,330,213	18,656,010
Mountain View	607,228	613,300	619,433	625,628	631,884	638,203	644,585	651,031	657,541	664,116	6,352,950	12,702,892
Yard Waste Revenue:												
Sunnyvale	(284,380)	(292,911)	(301,698)	(310,749)	(320,072)	(329,674)	(339,564)	(349,751)	(360,244)	(371,051)	(3,260,094)	(6,038,420)
Mountain View	(123,725)	(127,436)	(131,259)	(135,197)	(139,253)	(143,431)	(147,734)	(152,166)	(156,731)	(161,433)	(1,418,364)	(2,627,103)
Palo Alto	(286,892)	(295,499)	(304,364)	(313,495)	(322,900)	(332,587)	(342,564)	(352,841)	(363,427)	(374,329)	(3,288,899)	(6,091,718)
Disposal Fees - PHW:												
Sunnyvale	380,486	391,901	403,658	415,768	428,241	441,088	454,321	467,950	481,989	496,448	4,361,849	8,048,533
Mountain View	242,441	249,714	257,205	264,922	272,869	281,055	289,487	298,172	307,117	316,330	2,779,311	5,128,417
Palo Alto	130,443	134,357	138,387	142,539	146,815	151,219	155,756	160,429	165,242	170,199	1,495,386	2,759,841
Host Fees:	026 272	054.061	092 (92	1.012.174	1.042.520	1 072 805	1 100 010	1 120 100	1 172 275	1 200 576	10 (10 (04	10 506 501
Sunnyvale - General Fund	926,273	954,061	982,683	1,012,164	1,042,529	1,073,805	1,106,019	1,139,199	1,173,375	1,208,576	10,618,684	19,596,591
TOTAL CURRENT REQUIREMENTS	29,366,657	30,125,983	30,907,610	31,712,203	32,087,158	32,459,667	33,309,741	34,184,816	35,085,635	36,012,966	325,252,436	642,780,578
RESERVES:												
Debt Service	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL RESERVES	0	0	0	0	0	0	0	0	0	0	0	0
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0

#### CITY OF SUNNYVALE 490/200. SMaRT STATION REPLACEMENT FUND LONG TERM FINANCIAL PLAN JULY 1, 2012 TO JUNE 30, 2023

	ACTUAL 2011/2012	CURRENT 2012/2013	BUDGET 2013/2014	PLAN 2014/2015	PLAN 2015/2016	PLAN 2016/2017	PLAN 2017/2018	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	PLAN 2021/2022	PLAN 2022/2023	TO FY 2022/2023 TOTAL
RESERVE/FUND BALANCE, JULY 1	3,012,423	2,898,162	1,602,860	1,111,075	1,255,426	1,304,416	1,169,141	883,760	1,004,657	1,061,262	1,186,611	2,675,720	2,898,162
CURRENT RESOURCES:													
Contribution - Mountain View	44,252	46,900	47,838	48,795	49,771	74,216	99,150	101,133	75,715	35,175	35,879	36,596	651,167
Contribution - Palo Alto	40,136	42,540	43,391	44,259	45,144	67,317	89,933	91,732	68,676	31,905	32,543	33,194	590,633
Contribution - Sunnyvale	104,316	110,560	112,771	115,027	117,327	174,954	233,733	238,407	178,486	82,920	84,578	86,270	1,535,034
Bond Reimbursement	755,267	760,981	759,677	757,568	759,555	760,538	760,515	759,488	757,455	759,317	2,000,000	2,000,000	10,835,094
Interest Income	16,813	6,971	7,723	24,616	37,993	44,967	33,991	38,641	40,818	45,639	102,912	136,957	521,228
Bond Proceeds	0	0	0	0	0	0	0	0	0	6,000,000	14,000,000	12,000,000	32,000,000
Liquidated Damages	0	600,000	0	0	0	0	0	0	0	0	0	0	600,000
TOTAL CURRENT RESOURCES	960,784	1,567,952	971,400	990,264	1,009,790	1,121,991	1,217,322	1,229,401	1,121,150	6,954,956	16,255,912	14,293,017	46,733,156
TOTAL AVAILABLE RESOURCES	3,973,207	4,466,114	2,574,260	2,101,340	2,265,216	2,426,407	2,386,463	2,113,161	2,125,807	8,016,218	17,442,523	16,968,737	49,631,318
CURRENT REQUIREMENTS:													
Capital Replacement	316,939	2,102,273	703,508	88,345	201,245	496,728	742,188	349,017	307,090	6,070,290	12,007,485	12,092,641	35,160,811
2007 Solid Waste Bonds Debt Service	758,106	760,981	759,677	757,568	759,555	760,538	760,515	759,488	757,455	759,317	759,317	0	7,594,411
New SMaRT Station Debt Service	0	0	0	0	0	0	0	0	0	0	2,000,000	2,000,000	4,000,000
TOTAL CURRENT REQUIREMENTS	1,075,045	2,863,254	1,463,185	845,913	960,800	1,257,266	1,502,704	1,108,504	1,064,545	6,829,607	14,766,803	14,092,641	46,755,222
RESERVES:													
Debt Service Reserve	760,981	760,981	760,538	760,538	760,538	760,538	760,515	759,488	759,317	759,317	2,000,000	2,000,000	2,000,000
Capital Replacement	2,137,181	841,879	350,537	494,888	543,878	408,603	123,245	245,169	301,945	427,294	675,720	876,096	876,096
TOTAL RESERVES	2,898,162	1,602,860	1,111,075	1,255,426	1,304,416	1,169,141	883,760	1,004,657	1,061,262	1,186,611	2,675,720	2,876,096	2,876,096
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

#### CITY OF SUNNYVALE 490/200. SMaRT STATION REPLACEMENT FUND LONG TERM FINANCIAL PLAN JULY 1, 2023 TO JUNE 30, 2033

	JULT 1, 2023 TO JULE 30, 2033											
											FY 2023/2024	FY 2012/2013
											TO	TO
	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	FY 2032/2033	FY 2032/2033
	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033	TOTAL	TOTAL
RESERVE/FUND BALANCE, JULY 1	2,876,096	3,150,501	3,135,851	3,230,301	3,567,135	3,720,584	3,637,265	3,404,336	3,771,874	4,163,709	2,876,096	2,898,162
CURRENT RESOURCES:												
Contribution - Mountain View	37,694	38,825	39,990	41,189	42,425	43.698	45.009	46.359	47,750	49,182	432,119	1,083,286
Contribution - Palo Alto	34,190	35.215	36,272	37.360	38.481	39.635	40.824	42,049	43.311	44.610	391,948	982,580
Contribution - Sunnyvale	88,858	91,524	94,270	97,098	100,011	103,011	106,101	109,284	112,563	115,940	1,018,658	2,553,692
•												
Bond Reimbursement	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	20,000,000	30,835,094
Interest Income	150,024	149,326	153,824	169,864	177,171	173,203	162,111	179,613	198,272	218,154	1,731,562	2,252,790
Bond Proceeds	0	0	0	0	0	0	0	0	0	0	0	32,000,000
Liquidated Damages	0	0	0	0	0	0	0	0	0	0	0	600,000
TOTAL CURRENT RESOURCES	2,310,766	2,314,890	2,324,355	2,345,511	2,358,087	2,359,547	2,354,045	2,377,305	2,401,895	2,427,886	23,574,287	70,307,442
TOTAL AVAILABLE RESOURCES	5,186,862	5,465,391	5,460,206	5,575,812	5,925,222	6,080,131	5,991,310	5,781,641	6,173,769	6,591,595	26,450,383	73,205,605
CURRENT REQUIREMENTS:												
Capital Replacement	36,361	329,539	229,905	8.678	204,638	442,866	586,975	9,767	10.060	10,361	1,869,149	37,029,960
2007 Solid Waste Bonds Debt Service	50,501	0	229,905	0,078	204,038	442,800	0	9,707	10,000	10,501	1,809,149	7,594,411
	2 000 000	0		0	2 000 000	0	0	2.000.000	0	0	0	.,,
New SMaRT Station Debt Service	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	20,000,000	24,000,000
TOTAL CURRENT REQUIREMENTS	2,036,361	2,329,539	2,229,905	2,008,678	2,204,638	2,442,866	2,586,975	2,009,767	2,010,060	2,010,361	21,869,149	68,624,371
RESERVES:												
Debt Service Reserve	2.000.000	2,000,000	2,000,000	2.000.000	2.000.000	2.000.000	2.000.000	2.000.000	2,000,000	2,000,000	2.000.000	2,000,000
Capital Replacement	1,150,501	1,135,851	1,230,301	1,567,135	1,720,584	1,637,265	1,404,336	1,771,874	2,163,709	2,581,233	2,581,233	2,581,233
Capital Replacement			1,230,301		1,720,584	1,037,205		1,771,874	2,103,709	2,381,233		2,381,233
TOTAL RESERVES	3,150,501	3,135,851	3,230,301	3,567,135	3,720,584	3,637,265	3,404,336	3,771,874	4,163,709	4,581,233	4,581,233	4,581,233
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0
			=	=								

#### CITY OF SUNNYVALE 525/100. GOLF AND TENNIS OPERATIONS FUND LONG TERM FINANCIAL PLAN JULY 1, 2012 TO JUNE 30, 2023

	ACTUAL 2011/2012	CURRENT 2012/2013	BUDGET 2013/2014	PLAN 2014/2015	PLAN 2015/2016	PLAN 2016/2017	PLAN 2017/2018	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	PLAN 2021/2022	PLAN 2022/2023	TO FY 2022/2023 TOTAL
RESERVE/FUND BALANCE, JULY 1	3,439,854	287,367	261,452	179,973	94,467	151,101	170,682	6,069	59,808	104,470	156,069	208,377	287,367
CURRENT RESOURCES:													
Rents and Concessions - Tennis Center	104,723	101,250	106,312	111,628	116,628	121,628	126,628	131,628	136,628	141,628	146,628	151,628	1,392,214
Rents and Concessions - Golf	97,089	12,000	84,480	98,410	100,378	102,386	104,433	106,522	108,653	110,826	113,042	115,303	1,056,433
Golf Fees - Sunnyvale	2,056,068	1,879,001	2,076,631	2,138,928	2,181,665	2,225,257	2,269,722	2,315,075	2,361,335	2,408,521	2,456,651	2,505,743	24,818,528
Golf Fees - Sunken Gardens	703,314	678,129	710,348	731,659	746,266	761,165	776,362	791,863	807,674	823,802	840,251	857,030	8,524,550
Golf Cart Rentals	357,589	333,282	361,165	372,000	379,440	387,029	394,769	402,665	410,718	418,932	427,311	435,857	4,323,169
Driving Range Fees	190,425	193,902	195,841	198,099	202,061	206,102	210,224	214,429	218,717	223,092	227,553	232,105	2,322,125
Other Golf Revenue	283,221	222,365	281,365	289,846	295,643	301,556	307,587	313,739	320,013	326,414	332,942	339,601	3,331,070
Transfer From General Fund	0	300,000	0	0	0	0	0	0	0	0	0	0	300,000
Interest Income	17	418	1,251	657	2,963	6,134	9,226	2,300	4,018	5,816	7,824	9,965	50,572
TOTAL CURRENT RESOURCES	3,792,445	3,720,347	3,817,393	3,941,227	4,025,044	4,111,257	4,198,952	4,278,220	4,367,757	4,459,030	4,552,203	4,647,231	46,118,661
TOTAL AVAILABLE RESOURCES	7,232,299	4,007,714	4,078,845	4,121,199	4,119,511	4,262,358	4,369,634	4,284,289	4,427,565	4,563,500	4,708,272	4,855,609	46,406,029
CURRENT REQUIREMENTS:													
Golf Course Operations	3,434,368	3,304,449	3,442,448	3,552,167	3,654,544	3,730,656	3,803,975	3,890,496	3,981,431	4,063,824	4,149,300	4,233,779	41,807,066
Tennis Center Operations	90,885	52,358	52,943	54,267	55,623	57,014	58,439	59,900	61,398	62,933	64,506	66,119	645,499
In-Lieu Charges	273,230	389,455	403,482	420,299	433,243	442,603	449,408	459,797	469,692	478,744	488,120	497,632	4,932,475
Project Operating	0	0	0	0	0	0	0	0	0	(4,855)	(4,953)	(5,052)	(14,860)
Transfer To Recreation Operations Fund	3,146,449	0	0	0	0	0	0	0	0	0	0	0	0
Transfer To Other Funds	0	0	0	0	0	39,904	233,813	0	0	0	0	0	273,717
Fiscal Strategies	0	0	0	0	(175,000)	(178,500)	(182,070)	(185,711)	(189,426)	(193,214)	(197,078)	(201,020)	(1,502,020)
TOTAL CURRENT REQUIREMENTS	6,944,932	3,746,262	3,898,873	4,026,733	3,968,410	4,091,676	4,363,565	4,224,482	4,323,095	4,407,431	4,499,894	4,591,457	46,141,877
RESERVES:													
20 Year RAP	287,367	261,452	179,973	94,467	151,101	170,682	6,069	59,808	104,470	156,069	208,377	264,151	264,151
TOTAL RESERVES	287,367	261,452	179,973	94,467	151,101	170,682	6,069	59,808	104,470	156,069	208,377	264,151	264,151
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0
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#### CITY OF SUNNYVALE 525/100. GOLF AND TENNIS OPERATIONS FUND LONG TERM FINANCIAL PLAN JULY 1, 2023 TO JUNE 30, 2033

				JUL	1 1, 2023 10	JUNE 30, 20	155					
	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	FY 2023/2024 TO FY 2032/2033	FY 2012/2013 TO FY 2032/2033
	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033	TOTAL	TOTAL
RESERVE/FUND BALANCE, JULY 1	264,151	329,428	394,769	445,749	488,572	530,608	555,263	568,869	576,902	563,821	264,151	287,367
CURRENT RESOURCES:												
Rents and Concessions - Tennis Center	156,628	161,628	166,628	171,628	176,628	181,628	186,628	191,628	196,628	201,628	1,791,280	3,183,494
Rents and Concessions - Golf	118,762	122,325	125,995	129,775	133,668	137,678	141,808	146,062	150,444	154,958	1,361,474	2,417,907
Golf Fees - Sunnyvale	2,579,442	2,656,831	2,736,439	2,818,434	2,902,890	2,989,879	3,079,578	3,171,864	3,266,920	3,364,827	29,567,103	54,385,632
Golf Fees - Sunken Gardens	882,722	909,185	936,441	964,514	993,450	1,023,253	1,053,951	1,085,570	1,118,137	1,151,681	10,118,904	18,643,454
Golf Cart Rentals	435,857	448,933	448,933	448,933	462,401	462,401	462,401	476,273	476,273	476,273	4,598,678	8,921,847
Driving Range Fees	239,068	239,068	239,068	246,240	246,240	246,240	253,627	253,627	253,627	253,627	2,470,430	4,792,555
Other Golf Revenue	348,522	357,711	367,176	376,924	388,654	398,996	409,649	420,621	431,922	443,562	3,943,736	7,274,806
Transfer From General Fund	0	0	0	0	0	0	0	0	0	0	0	300,000
Interest Income	15,439	18,543	20,963	22,995	24,988	26,154	26,793	27,167	26,535	24,813	234,390	284,962
TOTAL CURRENT RESOURCES	4,776,441	4,914,224	5,041,641	5,179,443	5,328,918	5,466,229	5,614,434	5,772,812	5,920,485	6,071,368	54,085,995	100,204,657
TOTAL AVAILABLE RESOURCES	5,040,592	5,243,651	5,436,410	5,625,192	5,817,490	5,996,837	6,169,697	6,341,681	6,497,387	6,635,189	54,350,147	100,492,024
CURRENT REQUIREMENTS:												
Golf Course Operations	4,342,882	4,470,541	4,601,967	4,737,270	4,876,567	5,019,975	5,167,616	5,319,615	5,476,101	5,637,208	49,649,742	91,456,808
Tennis Center Operations	68,102	70,145	72,250	74,417	76,650	78,949	81,317	83,757	86,270	88,858	780,714	1,426,213
In-Lieu Charges	512,434	526,818	541,626	556,868	572,559	588,711	605,337	622,453	640,073	658,210	5,825,090	10,757,565
Project Operating	(5,204)	(5,360)	(5,520)	(5,686)	(5,857)	(6,032)	(6,213)	(6,400)	(6,592)	(6,789)	(59,653)	(74,513)
Transfer To Recreation Operations Fund	0	0	0	0	0	0	0	0	0	0	0	0
Transfer To Other Funds	0	0	0	0	0	0	0	0	0	0	0	273,717
Fiscal Strategies	(207,051)	(213,262)	(219,660)	(226,250)	(233,037)	(240,028)	(247,229)	(254,646)	(262,285)	(270,154)	(2,373,603)	(3,875,623)
TOTAL CURRENT REQUIREMENTS	4,711,164	4,848,883	4,990,661	5,136,620	5,286,881	5,441,574	5,600,828	5,764,779	5,933,567	6,107,332	53,822,290	99,964,167
RESERVES:												
20 Year RAP	329,428	394,769	445,749	488,572	530,608	555,263	568,869	576,902	563,821	527,857	527,857	527,857
TOTAL RESERVES	329,428	394,769	445,749	488,572	530,608	555,263	568,869	576,902	563,821	527,857	527,857	527,857
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0
	=			=								

#### 525/100. GOLF AND TENNIS OPERATIONS FUND REVENUES BY CATEGORY

													FY 2012/2013
	ACTUAL 2011/2012	CURRENT 2012/2013	BUDGET 2013/2014	PLAN 2014/2015	PLAN 2015/2016	PLAN 2016/2017	PLAN 2017/2018	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	PLAN 2021/2022	PLAN 2022/2023	TO FY 2022/2023 TOTAL
0750-01 License Fee Tennis Center	39,864	101,250	106,312	111,628	116,628	121,628	126,628	131,628	136,628	141,628	146,628	151,628	1,392,214
0750-02 Concessions - Tennis Center	9,953	0	0	0	0	0	0	0	0	0	0	0	0
0750-04 Lookout Rental	79,281	12,000	84,480	98,410	100,378	102,386	104,433	106,522	108,653	110,826	113,042	115,303	1,056,433
0750-05 Percent Over Gross Lookout	17,808	0	0	0	0	0	0	0	0	0	0	0	0
0752-08 Facilities Rent - Rec Tennis Co	54,906	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL RENTS AND CONCESSIONS	201,812	113,250	190,792	210,038	217,006	224,014	231,061	238,150	245,281	252,454	259,670	266,931	2,448,647
1950-11 Sunnyvale Weekday	530,191	508,498	535,493	551,558	562,589	573,841	585,318	597,024	608,965	621,144	633,567	646,238	6,424,234
1950-12 Sunnyvale Weekday Twilight	260,525	254,406	263,130	271,024	276,444	281,973	287,613	293,365	299,232	305,217	311,321	317,548	3,161,274
1950 -13 Sunnyvale Weekend/Holiday	668,099	617,547	674,780	695,023	708,923	723,102	737,564	752,315	767,362	782,709	798,363	814,330	8,072,018
1950-14 Sunnyvale W/E Holiday Twilight	195,062	180,019	197,013	202,923	206,981	211,121	215,344	219,650	224,043	228,524	233,095	237,757	2,356,470
1950-15 Sunnyvale S.A.C.	28,710	21,656	28,997	29,867	30,464	31,074	31,695	32,329	32,976	33,635	34,308	34,994	341,994
1950-16 Sunnyvale Golf Discount	227,080	174,685	229,351	236,231	240,956	245,775	250,690	255,704	260,818	266,034	271,355	276,782	2,708,382
1950-17 Sunnyvale 10-Play Card	35,280	32,524	35,633	36,702	37,436	38,185	38,948	39,727	40,522	41,332	42,159	43,002	426,171
1950-18 Smart Card Fee Sunnyvale	1,855	1,278	1,874	1,930	1,969	2,008	2,048	2,089	2,131	2,173	2,217	2,261	21,978
1950-19 Weekday Super Twilight	72,280	56,700	73,003	75,193	76,697	78,231	79,795	81,391	83,019	84,680	86,373	88,101	863,183
1950-20 Weekend Super Twilight	27,900	20,475	28,179	29,024	29,604	30,197	30,801	31,417	32,045	32,686	33,339	34,006	331,772
1951 SM Gift Certificates	1,972	3,916	1,992	2,051	2,051	2,051	2,051	2,051	2,051	2,051	2,051	2,051	24,367
1952 School Group Play	2,000	2,000	2,020	2,081	2,122	2,165	2,208	2,252	2,297	2,343	2,390	2,438	24,315
1954-01 Tournament Fee - Sunnyvale	5,115	5,297	5,166	5,321	5,427	5,536	5,647	5,760	5,875	5,992	6,112	6,234	62,367
1954-02 Tournament Fee - Sunken Gardens	882	656	891	918	936	955	974	994	1,014	1,034	1,054	1,076	10,502
1963-11 Sunken Garden Weekday	318,757	314,449	321,945	331,603	338,235	345,000	351,900	358,938	366,117	373,439	380,908	388,526	3,871,058
1963-12 Sunken Garden Weekday Twilight	1,850	0	1,869	1,925	1,964	2,003	2,043	2,084	2,125	2,168	2,211	2,255	20,647
1963-13 Sunken Garden Weekend/Holiday	268,291	259,749	270,974	279,103	284,685	290,379	296,186	302,110	308,152	314,315	320,602	327,014	3,253,269
1963-14 Sunken Garden Weekend Twilight	2,096	539	2,117	2,180	2,224	2,268	2,313	2,360	2,407	2,455	2,504	2,554	23,921

#### 525/100. GOLF AND TENNIS OPERATIONS FUND REVENUES BY CATEGORY

REVENUES DI CATEGORI													
	ACTUAL 2011/2012	CURRENT 2012/2013	BUDGET 2013/2014	PLAN 2014/2015	PLAN 2015/2016	PLAN 2016/2017	PLAN 2017/2018	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	PLAN 2021/2022	PLAN 2022/2023	FY 2012/2013 TO FY 2022/2023 TOTAL
- 1963-15 Sunken Garden 10 Play	23,395	20,790	23,629	24,338	24,825	25,321	25,828	26,344	26,871	27,409	27,957	28,516	281,827
1963-16 Sunken Garden Golf Discount	74,448	68,222	75,192	77,448	78,997	80,577	82,188	83,832	85,509	87,219	88,963	90,743	898,890
1963-17 Sunken Garden Advantage Card	11,305	11,638	11,418	11,761	11,996	12,236	12,481	12,730	12,985	13,245	13,510	13,780	137,780
1963-18 Sunken Garden Smart Card Fee	1,031	971	1,041	1,073	1,094	1,116	1,139	1,161	1,185	1,208	1,233	1,257	12,479
1964 Sunken Gardens Gift Certificates	1,259	1,115	1,272	1,310	1,310	1,310	1,310	1,310	1,310	1,310	1,310	1,310	14,177
TOTAL GOLF FEES	2,759,381	2,557,130	2,786,979	2,870,587	2,927,931	2,986,423	3,046,084	3,106,938	3,169,010	3,232,323	3,296,902	3,362,773	33,343,078
- 1955 Golf Cart Rental	357,589	333,282	361,165	372,000	379,440	387,029	394,769	402,665	410,718	418,932	427,311	435,857	4,323,169
1956 Driving Range Fees	190,425	193,902	195,841	198,099	202,061	206,102	210,224	214,429	218,717	223,092	227,553	232,105	2,322,125
1957 Golf Miscellaneous Rentals	34,643	33,745	34,989	36,039	36,760	37,495	38,245	39,010	39,790	40,586	41,397	42,225	420,281
4114 Miscellaneous Golf Revenues	(62)	0	0	0	0	0	0	0	0	0	0	0	0
4175 Golf Merchandise Sales	219,017	176,834	221,207	227,843	232,400	237,048	241,789	246,625	251,557	256,588	261,720	266,954	2,620,565
4176 Tennis Center Merchandise Sales	791	0	0	0	0	0	0	0	0	0	0	0	0
4180 Golf Instruction	24,920	11,786	25,169	25,964	26,483	27,013	27,553	28,104	28,666	29,240	29,824	30,421	290,224
- TOTAL GOLF & TENNIS SHOP REVENUE	827,322	749,549	838,371	859,945	877,144	894,687	912,581	930,832	949,449	968,438	987,806	1,007,563	9,976,364
4100 Miscellaneous Revenue	3,913	0	0	0	0	0	0	0	0	0	0	0	0
- TOTAL MISCELLANEOUS REVENUE	3,913	0	0	0	0	0	0	0	0	0	0	0	0
3355 Interest Income	17	418	1,251	657	2,963	6,134	9,226	2,300	4,018	5,816	7,824	9,965	50,572
TOTAL INTEREST INCOME	17	418	1,251	657	2,963	6,134	9,226	2,300	4,018	5,816	7,824	9,965	50,572
- 4400-03 Transfer From General Fund	0	300,000	0	0	0	0	0	0	0	0	0	0	300,000
TOTAL TRANSFERS	0	300,000	0	0	0	0	0	0	0	0	0	0	300,000
FUND TOTAL	3,792,445	3,720,347	3,817,393	3,941,227	4,025,044	4,111,257	4,198,952	4,278,220	4,367,757	4,459,030	4,552,203	4,647,231	46,118,661

Financial Plans – Internal Services and Other Funds

# **INTERNAL SERVICE FUNDS**

The City utilizes internal service funds to account for the financing of goods and services provided by one department or agency to other departments or agencies of the City. There are three such funds that operate on a cost reimbursement basis: the General Services Fund, the Employee Benefits and Insurance Fund, and the Liability and Property Insurance Fund. These funds play an important role in the overall ability of the City to conduct business. The General Services Fund includes the City's Fleet Services, Facilities Management Services, Technology and Communication Services, Sunnyvale Office Center, and Project Management Services. The Employee Benefits Fund serves to capture the costs associated with employer provided benefits including pension costs, employee insurance plans, workers' compensation, and paid leave time. The Property and Liability Insurance Fund accounts for the costs related to the City's liability and property insurance.

Sunnyvale's full cost accounting methodology results in all the costs of these funds being charged back to user activities on a rental rate basis for general services, an additive rate basis for employee benefits, and a usage basis for liability and property insurance. Therefore, the total expenditures of these funds are not added to the overall budget, as they are already captured within the City's programs and funds.

The four other funds presented in this section include the Dorolou P. Swirsky Youth Opportunity Fund, the Fremont Pool Endowment (Trust) Fund, the Redevelopment Successor Agency Fund, and the Community Facilities District No. 3 Fund. While these funds are not internal service funds, they are grouped with the internal service funds just for presentation purposes in the budget document. These are funds that separately account for assets that the City holds in a trustee or agency capacity and uses to benefit a specified purpose.

## General Services Fund

## Fleet, Facilities, and Technology Services

The General Services Fund has three sub-funds that provide a wide range of important support services to programs within the City. These include Fleet, Facilities, and Technology Services. Funding for these services is recovered through rental rates charged to benefiting program operating budgets. The rental rates include not only the cost of operations, but also the cost of replacement for depreciable equipment. This assures the availability of funds to replace equipment at the most cost-effective time.

Aggregate rental rate increases for the combined General Services Fund activities in FY 2013/14 are 2.9%, which is relatively flat to what had been projected for FY 2013/14 during last year's budget cycle. For the remainder of the first ten years of the plan, the average annual rental rate increase is 2.5%, which is up over the 2.1% average increase in the current budget. This is primarily due to the addition of personnel and increases in maintenance and support costs in

Information Technology Services, and increased utilities costs in Facilities Services. In the final ten years of the long-term plan, rates are scheduled to increase 2.4% annually, which is slightly below the 2.6% annual increase estimated last year. This is mainly the result of the higher baseline set in the first ten years of the plan. A more detailed narrative on changes in rental rates is provided in the sections below that cover the individual sub-funds.

### Fleet Services Sub-Fund

The Fleet Services Program reflects the cost of ownership of City vehicles and equipment. A primary objective of Fleet Services is to provide rental rates that are competitive with those offered in the private sector.

The main source of funding within this sub-fund is derived from Fleet Services rentals to other programs, which is primarily based on specific vehicle usage. Fleet Services rental rates are scheduled to increase by 3.0% for FY 2013/14 and then remain at an average increase of 3.0% for the duration of the first ten years of the long-term plan. Rate increases will be higher in the second ten years, at 3.9% annually. These rates are lower than scheduled rate increases in the prior year's budget, mainly due to the deferral of replacing several pieces of high-cost equipment over the twenty years, the shifting of projected expenditures for large generator replacements to the Infrastructure Fund, and slightly lower operational costs than had been planned in the FY 2012/13 budget. The *Sale of Property* line item of the Financial Plan represents the sale of surplus or replaced vehicles or pieces of equipment. The projection for FY 2013/14 and beyond is based on historical averages for the surplusing of vehicles and equipment.

The *Intrafund Loan Repayment* line item represents scheduled payments from the Facilities Services Sub-Fund. This loan was initially made in FY 1999/00 to alleviate cash flow issues experienced by the Facilities Services Sub-Fund. The initial terms of the loan were for a principal amount of \$1.6 million to be repaid over 10 years with final payment scheduled for FY 2015/16. In FY 2005/06, a large payment was made against the principal. Payments were then deferred several years due to insufficient reserves in the Facilities Sub-Fund. The FY 2013/14 long-term financial plan calls for repayments restarting in FY 2012/13 and continuing through FY 2016/17.

The multiple transfer line items found within the *Current Resources* section of the financial plan through FY 2017/18 represent the funding mechanisms for the Upgrading of the City's Fuel Stations capital project. In addition, total transfers of \$331,000 have been programmed in FY 2013/14 from the Utilities Funds for equipment, including a new sweeper for the Street Sweeping Program.

The two major current requirements deal with equipment replacement and operation of the Fleet Services program.

The *Equipment Replacement* line item fluctuates each year, as various items of equipment reach the end of their useful life and must be replaced. Overall equipment replacement expenditures are down approximately \$281,000 over the twenty-year plan in comparison to the current twenty-year plan. This is predominantly the result of planned deferrals of a few pieces of high-cost equipment.

*Operations* expenditures in FY 2013/14 are relatively flat in the first years of the long-term plan compared to prior year, and are down in the back ten years due to slightly lower operational costs in comparison to what had been planned in the FY 2012/13 budget.

The *Equipment Replacement Reserve* represents the accumulation of annual rental rates received from City programs, net of replacements purchased during the current fiscal year, for future replacement of vehicles and equipment. This reserve works in tandem with the *Equipment Replacement* line item under the *Current Requirements* section of the Sub-Fund. For example, when a large-value item is scheduled to be replaced such as a street sweeper or a fire apparatus, the equipment replacement reserve will be drawn down as funds are used to purchase the vehicle or apparatus.

### Facilities Management Services Sub-Fund

The Facilities Management Program reflects the cost of maintaining City facilities, including costs for janitorial

service, building maintenance, utilities, carpets and blinds, modular furniture, and building equipment.

The Facilities Management Sub-Fund has two rental rate revenue items, one relating to space rental and the other relating to equipment. Space rental charges are based upon the total square footage of building space throughout the City. This square footage is then divided amongst the various City programs, and operating charges are allocated out based on a program's proportion of the total square footage. The equipment rental accounts for replacement costs associated with modular furniture, carpet and blinds, and building maintenance equipment.

The aggregate rental rate for Facilities Management is scheduled to increase 3.1% for FY 2013/14, with annual increases declining to 2.5% starting in FY 2023/24. It should be noted that in FY 2017/18 of the plan, facility rental rates are expected decrease by 6.4%, as Facilities Services will have paid off its loan to Fleet Services and funds will no longer need to be collected to cover that liability. This will result in a reduction in rental rates that will lower the base rental rate charged for the remainder of the second ten years. Rental rate increases in the FY 2013/14 Recommended Budget are higher than increases currently programmed in the FY 2012/13 Adopted Budget. This is partially due to the anticipated increase in utilities costs; however, it is primarily due resetting rental rate levels. While there is uncertainty on

a plan for rehabilitation or replacement of the City's large administrative facilities, limited funds have been expended on these facilities. This is not a realistic long-term plan and therefore rental rate increases have been set at an appropriate level. As a result, until plans are determined, additional revenue will be collected. Over the twenty years, a total of \$7.8 million in additional facility rental collections will be transferred to the Infrastructure Fund to increase funding for the future infrastructure needs of the City; this additional collection is shown as *Additional Transfer to Infrastructure* in the long-term plan.

The major current requirements deal with operation of the Facilities Services Program. The *Operations* line item increased slightly for FY 2013/14 in comparison to the FY 2012/13 budget, primarily due to the anticipated increase in utilities costs in the near future. This increase was based on analysis that indicates gas and electric costs are expected to increase for the near future.

*Equipment Replacement* costs have been established based on the asset depreciation schedules for carpets and blinds, large equipment, and modular furniture. The FY 2013/14 long-term plan reflects slight savings over the 20-year plan for facilitiesrelated equipment in comparison to the long-term plan from FY 2012/13. This is primarily the result of a continuing effort to replace only what is necessary as the future of all City facilities, including the Civic Center and Library, is being studied. The *Interfund Loan Repayment* line item in the financial plan represents loan payments to the Fleet Services Sub-Fund, which are projected to be fully repaid in FY 2016/17. As was mentioned in the *Fleet Services* section, this loan was made to alleviate cash flow constraints of the Facilities Services Sub-Fund in FY 1999/00.

The *Transfer to Sunnyvale Office Center* line item in the longterm financial plan represents a transfer of rental rate revenues received from City programs currently housed at the 505 W. Olive Sunnyvale Office Center. These funds are collected in this sub-fund and then transferred to the Sunnyvale Office Center sub-fund to partially fund the facility management costs associated with that facility. Transfers are also made to the General Fund to cover the cost of management and administrative support services for the Facilities program. Lastly, transfers to the Infrastructure Fund have been programmed for the Facilities Services' contribution to various capital projects, such as improvements at the Corporation Yard.

The *Equipment Reserve* represents the accumulation of annual equipment rental rates received from City programs, net of replacements purchased during the current fiscal year, for future replacement of modular furniture, carpets and blinds, and building maintenance equipment.

## Technology and Communications Services Sub-Fund

The Technology and Communications Services Sub-Fund reflects the cost to operate and maintain the City's technology and communications program and infrastructure. This includes technology (hardware and software), communications, and office equipment. Information technology services, radio communications, and satellite copiers are provided by the Information Technology Department, while Print Shop and Mail Services are provided by the Office of the City Manager.

The aggregate rental rate increase for Technology and Communications Services is scheduled to be 2.7% for FY 2013/14, 3.7% in FY 2014/15 and then 2.5% annually for the remaining first ten years of the plan. These increases are higher than the 2.1% annual average projected for the first ten years of last year's plan, which is attributable to an increase in operating costs, described further below. Increases average 1.5% annually in the second ten years of the plan, which is lower than what was planned for the second ten years in last year's plan, which is due to the higher rental rate collections baseline that is set during the first ten years.

The *Cable PEG Channel Grant* line item reflects funds that are available for use for public or educational cable services. These funds are used to purchase equipment for the City's public access channel, KSUN. Funds that have not been programmed for use in purchasing equipment for KSUN are collected in a restricted reserve titled *Restricted KSUN Equipment Reserve*. These revenues are allocated to the City based on the City's share of one percent of Comcast gross revenues. Based on revenues to date in FY 2012/13, revenues are expected to increase \$1.2 million over the twenty-year plan compared to anticipated revenues in the prior year budget. These revenue projections align with Comcast Franchise Fee revenues, which are 5% of gross revenues.

A surcharge on development fees to pay for the costs of the technology needed to support the one-stop permit system was implemented in FY 2010/11. This surcharge is expected to recover about \$90,000 annually and will be placed in a *Restricted Technology Surcharge Reserve* in this sub-fund. It will be used to cover the cost of annual system maintenance on the City's permitting system, as well as to cover periodic major upgrades or replacement of the system.

The *Transfer from the General Fund* line item represents the General Fund support to cover the costs for the Information Technology Department to administer the City's cable television franchise agreements.

The major current requirements of the Technology and Communications Services Sub-Fund deal with equipment replacement and operation of the programs in the Information Technology Department and the Office of the City Manager. Equipment replacement for technology, communications, and office assets reflect the equipment replacement schedules for each type of equipment, and equipment replacement costs will fluctuate year-over-year based on the useful lives of the individual pieces of equipment on the replacement schedules. Overall, equipment replacement costs over the 20-year plan are slightly higher in comparison to last year's long-term plan, primarily due to the addition of a high-cost maintenance management system and higher replacement costs for the Department of Public Safety's CAD/RMS (Computed-Aided Dispatch) system.

Total operating costs for the Technology and Communications programs are up 2% in the FY 2013/14 long-term plan in comparison to the current long-term plan. This is predominantly the result of adding two full-time employees, as well as adding approximately \$180,000 annually for technology systems maintenance and support costs. In addition, \$100,000 has been budgeted in a capital project to replace the Customer Relationship Management System in FY 2013/14, with ongoing maintenance costs of \$20,000 annually for the remainder of the long-term plan.

Transfers are also made to the General Fund to cover the cost of management and administrative support services for the Print Shop. Additionally, transfers to the Infrastructure Fund have also been programmed throughout the long-term plan for the Technology and Communications Services' contribution to various capital projects, including improvements at the City Hall Annex and the emergency generator installations.

The *Equipment Replacement Reserve* represents the accumulation of annual rental rates received from City programs, net of replacements purchased during the current fiscal year, for future replacement and maintenance of network infrastructure, central and desktop computers, communication

equipment, software applications, office equipment, and mail and print shop equipment.

The *Restricted KSUN Equipment Reserve* reflects PEG Grant revenues that have been collected but not appropriated for specific expenditures. PEG Grant funds can only be utilized for the purchase of KSUN equipment.

The *Restricted Tech Surcharge Reserve* reflects funds collected from the Technology Surcharge that is added to development fees that have not been appropriated for specific expenditures. Funds are collected in this reserve to cover the cost of ongoing maintenance and eventual system replacement of the permit system.

## Sunnyvale Office Center Sub-Fund

This sub-fund accounts for the activities of the Sunnyvale Office Center located at 505 W. Olive Avenue, across from the main City Hall. The Sunnyvale Office Center was purchased in April 2001 by the issuance of variable rate Certificates of Participation (COPs) to provide expansion opportunities for the Civic Center Complex. Activities included in this subfund are maintenance and operations of the office facility, capital projects, and debt service. Revenues to this fund consist of rental from outside tenants and City operations, and interest on reserves.

When the fund was established, it was projected that the existing office buildings would be operated and leased through FY 2005/06, when a long-term solution to the City's

office space problem would be in place. Subsequently, plans for a new civic center complex were put on hold because of the City's financial situation. Currently, options for the development and implementation of a long-term solution to the City's office space issues are continuing to be explored. As such, the FY 2013/14 long-term financial plan continues to reflect the complex being operated for the entire twenty-year planning period. Increasing the length of operation causes the office complex to generate more net income than originally anticipated, and this allows the Sunnyvale Office Center Fund to give a rebate to the General Fund of about \$256,000 annually, increasing at the rate of growth in rental income, over the entire planning period.

Because of the age and general condition of the office buildings, some infrastructure improvements are programmed over the twenty-year planning period. These projects are necessary in order to keep the facility in working order.

The interest paid on our COPs is variable and based on market conditions, but since their issuance has averaged 3% annually. More recently, interest rates have been extremely low, resulting in lower than projected debt service payments. The assumption for FY 2013/14 and beyond is that annual rates will be closer to the historical average. The remaining principle amount is \$13.9 million as of the end of FY 2012/13, with the balance scheduled to be fully repaid by 2031.

This Sunnyvale Office Center Sub-Fund has two reserves. The first is the required Debt Service Reserve, which maintains a

balance of \$1.2 million. The second reserve is the Capital Projects Reserve. This reserve was funded by an \$11 million transfer of surplus revenues from the General Fund in 2002. These funds were originally to be used to purchase the Office Center before the City decided to finance the purchase. The purpose of this reserve is to generate interest to offset debt service, as well as to fund ongoing capital improvements. The reserve balance at the end of FY 2012/13 is projected to be \$9.8 million.

## Project Management Sub-Fund

The Project Management Sub-Fund represents project management services provided by staff within the Department of Public Works Capital Project Management Program. These services are associated with the various capital and infrastructure projects currently incorporated within the City's projects budget. The transfers into this fund represent a fund's proportionate share based on the current schedule of projects budgeted for a given year in that fund.

The Capital Project Management Program is responsible for administrative oversight efforts on all City projects that involve the development and management of construction contracts. Budgeting for project management administration is based upon the timing of projects by funding source over the 20-year long-term plan. Larger, grant-funded projects are excluded as to not skew a fund's proportionate share of project administration costs, and to take advantage of eligible grant reimbursement opportunities for project administration charges. Operations for the Project Administration Sub-Fund are budgeted to increase by approximately 6.7% in FY 2013/14, which is due to the addition of one full-time Civil Engineer. In FY 2012/13, the Program added three additional full-time positions, reflecting the emphasis the Department is putting on the capital projects program to address the backlog of projects requiring this group's services. As budgeted project costs taper off starting in FY 2016/17, the budget for this program is reduced accordingly.

# Employee Benefits and Insurance Fund

The Employee Benefits and Insurance Fund provides a mechanism to cover expenditures related to pension costs, insurance plans, workers' compensation costs, and leave time while applying the principles of full-cost accounting. This is accomplished by charging an additive rate to staff salaries wherever personnel hours are budgeted and expended. To better track and analyze expenditures, the Fund is separated into four sub-funds: Leaves, Retirement Benefits, Workers' Compensation, and Insurance and Other Benefits.

In general, the additive rate that is charged to cover the costs of employee benefits is calculated by determining the amount of the benefit to be accrued, and dividing that amount into total budgeted salaries. Depending on total hours worked over the course of the fiscal year, the Employee Benefits Fund may over-collect in some years and under-collect in other years in comparison to budgeted amounts. Annual rate adjustments take this into account, and reserves in this fund are set to factor in year-over-year fluctuations. Combined reserves are projected to end FY 2012/13 at \$13.6 million, and build to a total of \$39.4 million at the end of the 20-year plan. The overall additive rate charged to budgeted base salary costs for Miscellaneous and Safety employees for FY 2013/14 will remain unchanged from the rate set for FY 2013/14 in the prior year. With the strategic setting of rates over the 20-year plan, the City is able to maintain the long-term rates set last year and stay on track to pay off its Other Post-Employment Benefits (OPEB) liability by FY 2031/32, and maintain a reserve for potential increases to future CalPERS' retirement contribution rates, which is explained in detail in the *Retirement Benefits* section below.

## Leaves Benefits

The Leaves program accounts for all City employees' leave time, including accrual of leave benefits earned but not taken. This method of accruing for leave benefits as they are earned and recognizing the liability up-front is fiscally prudent, as it provides the City with adequate funding to pay off significant earned leave amounts at employee separations.

The budget for leave benefits for FY 2013/14 is 4% over FY 2012/13, primarily to adjust benefit costs to projected headcount in FY 2013/14, as the large amount of vacancies in the current City headcount will understate the base budget assumptions for the long-term plan. Interest income is generated from accrued leaves, which are held on the City's General Ledger until it is taken.

## **Retirement Benefits**

Retirement Benefits consists of the costs for the City's retirement plans. The California Public Employees' Pension Reform Act of 2013 (PEPRA), effective January 1, 2013, has been incorporated into the FY 2013/14 Recommended Budget. With the implementation of PEPRA, the City now has three pension tiers for Miscellaneous and Safety employees. The first tier consists of existing employees who were employed with the City prior to December 23, 2012. These employees remain on the Miscellaneous 2.7% @ 55 plan or the Safety 3% at 50 plan. The second tier consists of new employees that are existing CalPERS members who were hired after December 23, 2012 (Miscellaneous) and July 1, 2012 (Safety). These employees are on the Miscellaneous 2% @ 60 plan, or the Safety 3% @ 55 plan. Finally, the third tier consists of new members to CalPERS as of January 1, 2013. These employees are on the Miscellaneous 2% @ 62 plan or the Safety 2% @ 50 plan.

The cost of CalPERS retirement benefit is broken down into two contributions, the employer contribution and the employee contribution. With the implementation of PEPRA, the City will pay half the normal cost of the benefit for new employees (tier three) to the CalPERS retirement plan once existing contracts expire, except for the Sunnyvale Employees' Association (SEA), whose current contract already provides for PEPRA-eligible employees to pay half of the normal cost. For current Miscellaneous and Safety employees (tiers one and two), the City's contribution for the employee share will be 5% (Miscellaneous) and 8.25% (Safety) of pay in FY 2013/14. In the FY 2013/14 Recommended Budget, the employees' full contribution of the employee share for tier one and two employees will be phased in between the end of their current contracts and FY 2018/19 (Miscellaneous, whose total employee share is 8%) and FY 2019/20 (Safety, whose total employee share is 9%).

While the employee contribution rate is set by law, the employer contribution rate is adjusted annually by CalPERS through an actuarial analysis which considers demographic information and investment earnings. The contribution rates are applied against employee salaries (PERSable earnings) in order to calculate the dollar amounts the City must contribute.

Over the past decade, employer contribution rates have increased significantly, predominantly due to the significant market losses experienced in the early 2000s and in FY 2008/09. Other factors contributing to the sharp increase in contribution rates have been enhanced pension benefits for employees, applied retroactively, and changes in actuarial experience (i.e. employees retiring earlier at higher salaries and living longer in retirement). Going forward, employer contribution rates are expected to continue to rise, as the CalPERS Board recently approved a change in its amortization and smoothing policies. These changes reduce the amount of time investment gains and losses can be amortized from 15 years to 5 years, and requires losses to be amortized over a fixed 30-year period. Other changes under consideration include actuarial assumptions related to mortality and a potential change to the assumed rate of investment return (discount rate).

The changes to amortization and smoothing policies will begin to impact CalPERS' required contribution rates starting FY 2015/16 and will be phased in over a five-year period. The other changes under consideration would begin impacting rates in FY 2015/16 or FY 2016/17. Over the past several years, however, the City has been paying CalPERS more than its required contribution in an effort to minimize rate volatility and amortize our unfunded liability over a fixed period. The contribution rates the City has been paying and is planning to pay were developed by the City's consulting actuary and are intended to replicate the effect of the rate increases that CalPERS is expected to implement in the next several years. Contributing at the higher rate has meant the City has effectively "early implemented" the CalPERS' changes, which should result in lower long-term contribution rates, less rate volatility, and an accelerated amortization of the City's unfunded liability. The short- and long- term rates in the FY 2013/14 Recommended Budget reflect the impact of PEPRA, the recently approved change to the asset smoothing and amortization methodology, and the pending change to the assumptions related to annuitant mortality, which is expected to be considered in Spring 2014. The possible change to the assumed rate of investment return is not incorporated into the rates, as staff is less certain that change will be adopted; however, the PERS Rate Uncertainty Reserve has

been increased to \$16.4 million over the twenty-year plan to mitigate the potential impact to the City from this potential change. While these are one-time funds that do not impact the overall cost of the City's pension plan, they do allow large rate increases to be smoothed in over a several years, which helps maintain stable operating costs.

## Workers' Compensation

Workers' Compensation benefits are funded through the use of an additive rate that is applied to all staff salaries. This additive rate is based upon actual usage of the City's Workers' Compensation program. For this reason, the City charges a variable additive rate depending upon the classification of the employee. In other words, high-risk positions, such as a Public Safety Officer, are charged a higher rate than administrative employees.

Significant reductions have occurred in workers' compensation claims since FY 2002/03. This reduction was a result of staff efforts to reduce the controllable factors related to workers' compensation costs, such as injury prevention training and better management and follow-up with employees out on workers' compensation. Claims in FY 2012/13, based on year to date totals, are expected to number 100. This represents a 53% decrease since FY 2002/03.

While the number of claims has gone down, the cost per claim has risen due to rising medical costs and severity of the claims. The FY 2013/14 Recommended Budget projects

the cost of claims will be approximately \$2 million in FY 2013/14. This is a 17% increase over the actual FY 2011/12 amount and is 10% above the estimated FY 2012/13 amount. The FY 2013/14 claims estimate is based upon the City's most recent actuarial analysis. Going forward, the long-term plan reflects a relatively flat number of claims with a 2.5% annual increase in the cost of claims, which aligns with current actuarial assumptions.

Workers' compensation leave costs are projected throughout the long-term financial plan based on historical actual usage. Leave hours have fluctuated historically and underscore the importance of managing these leaves closely to minimize time off and ensure timely resolution of issues. FY 2013/14 leave hours are projected based on historical averages of workers' compensation leave, with the hours distributed amongst the different employee groups based on historical usage trends. These trends showed the heaviest use within the Department of Public Safety. The expense related to these leave hours increases with projected salary increases, weighted by employee group, throughout the twenty-year plan.

Because Workers' Compensation Insurance is based on total salary, the costs for this expense over the long term are increased in accordance with the assumed increase in salaries throughout the planning period. The cost of claims administration, which is performed by a third party administrator, is assumed to go up approximately 3% annually based on the contract.

Due to the recent increase in average claim costs, FY 2013/14 reserve requirements are significantly higher than they were in FY 2012/13. The Worker's Compensation reserve requirement is based on the most recent actuarial analysis, completed in December 2012, and has been set at \$13.4 million for FY 2013/14; this represents a \$1.9 million, or 17%, increase over the FY 2012/13 reserve requirement. Because this increase is so sharp, the reserve is gradually increased to that amount by FY 2017/18 to avoid a significant increase to additive rates for FY 2013/14. Actuarial valuations of the Workers' Compensation Program are conducted each year in order to satisfy the City's financial reporting requirements, and future reserve amounts will be adjusted as appropriate.

## Insurance and Other Benefits

The Insurance and Other Benefits Program includes costs for all the employee insurance plans including medical, dental, vision and life insurance. As with the other employee benefits programs, costs for their administration are contained in a Human Resources program in the General Fund and supported by in-lieu charges to the various funds.

The largest cost in this program is medical insurance for City employees, which is provided by CalPERS. The cost for medical insurance is expected to increase 8% in FY 2013/14. The total aggregate increase for providing medical insurance to City employees, however, is expected to be 11.5% in FY 2013/14, as it is anticipated that a decrease in the City's rate of vacant positions will result in more employees being covered.

In FY 2014/15 and FY 2015/16, medical costs are budgeted to increase at the rate of 8% annually. Starting in FY 2016/17 through the remainder of the 20-year plan, the rate increase is projected at 5% annually.

In addition to the increase in healthcare premiums discussed above, the growing number of retirees is continuing to impact the City's long-term medical costs. The number of retirees is estimated to grow by an average of 24 new retirees each year in the 20-year plan. Staff has taken steps to contain medical costs in recent years for both active and retired employees. Caps on City contributions were placed on both active and retired management employees beginning in FY 2007/08, and a 5% cap on increases to medical premiums is also effective for SEA retirees.

Managing retiree medical costs is particularly important with Governmental Accounting Standards Board (GASB) Statement No. 45, which requires the City to disclose our liability for other post-employment benefits (OPEB) such as retiree medical costs beginning with the year ended June 30, 2008. In preparation for this reporting requirement, actuarial valuations of our retiree medical liability were completed in 2003, updated in 2006, 2009, and again in 2011. To address the growing long-term medical costs seen in our valuations, the City began funding a retiree medical trust fund in FY 2010/11 with an initial \$32.6 million contribution. Through FY 2012/13, the City has contributed a total of \$41.6 million to the trust. By contributing to a retiree medical trust fund, the City will derive many benefits, including the reduction of future employer OPEB costs, as the earnings generated from trust fund investments will eventually be utilized to offset ongoing costs for the retiree medical insurance. Additionally, it will prevent OPEB obligations from being a significant liability on our balance sheets.

As of the latest actuarial valuation dated June 30, 2012, the City's OPEB liability is expected to be 42% funded by the end of FY 2013/14 and remains on track to be fully paid off by FY 2030/31. At that point, the City's expected growth in costs for retiree medical is anticipated to slow to a rate that is less than the City's current pay-as-you-go obligation. This is the result of the interest earnings from the trust contributions partially offsetting the total cost of retiree medical benefits, which will reduce the amount the City needs to contribute.

There is also an Insurance Rate Uncertainty Reserve that provides funds for several uncertainties, including unanticipated changes in premium costs and adjustments to the City's contribution costs. This assists in levelizing additive rates over the long term.

# Liability and Property Insurance Fund

This fund was established to separate out liability and property insurance costs from the Employee Benefits and Insurance Fund. Managing these costs in a separate fund provides better accountability of expenditures and allows the City to recover costs based on usage rather than on salary expenditures.

The Liability and Property Insurance Fund is funded through transfers from its dependent funds rather than on an additive rate basis. The transfers are based on liability claims experience in recent years for liability costs and City property valuations for property insurance related costs. Insurance coverage is applied to the maintenance of the City's infrastructure and covers the City against claims such as trip and fall, vehicle damage, and damage caused by City trees. Currently, the City participates in a risk pool administered by the California Joint Powers Risk Management Authority (CJPRMA), which provides insurance over the City's Self Insured Retention (SIR) level of \$500,000 per claim. City staff also currently participates on its Board of Directors. The total amount paid for liability claims under \$500,000 can vary significantly from year-to-year. As FY 2012/13 began to see the cost of claims paid return to historical levels, the budget for FY 2013/14 and beyond reflect historical average annual claims costs. Legal Services costs have been on a recent upward trend, and will be fully evaluated in the upcoming FY 2014/15 operating budget cycle. The reserve in this fund meets the recommended actuarially acceptable funding level as provided in an actuarial review of the program completed in December 2012.

# Community Facilities District No. 3 Fund

In FY 2012/13, a new community facilities district (CFD) was formed. This new CFD (City of Sunnyvale Community

Facilities District No. 3, Estates at Sunnyvale) will finance the maintenance and replacement of publicly-owned infrastructure and other improvements planned for in a 10-acre residential subdivision located at 770 Timberpine Avenue.

In FY 2012/13, the project's developer made a deposit with the City to cover any non-contingent costs of forming the CFD, as well as the first six months of the annual operations, maintenance, and servicing costs of the bio-retention basins and associated facilities. The City's obligation for the cost of maintenance and replacement of the publicly-owned infrastructure and other improvements will be fully funded by the special taxes levied and collected in the CFD. Any City costs associated with administering the CFD will also be paid from the special taxes.

Funds received in FY 2012/13 in the amount of \$49,445 were appropriated to a new project, Formation of Community Facilities District No. 3. Ongoing annual operating costs of \$23,595 are included in the operating budget starting in FY 2013/14.

# Redevelopment Successor Agency Fund

As part of Governor Brown's effort to deal with the State's budget deficit, the Governor proposed the elimination of redevelopment agencies (RDAs) in the FY 2011/12 State Budget. In June 2011, the State Legislature approved and the Governor signed two pieces of legislation: ABx1 26, which dissolved RDAs, and ABx1 27, which allowed RDAs to opt

into a voluntary alternative program to avoid the dissolution by making payments. The California Redevelopment Association and the League of California Cities challenged both pieces of legislation on constitutional grounds. In late December 2011, the State Supreme Court ruled that ABx1 26 was constitutional and ABx1 27 was not. As a result all RDAs, including the Sunnyvale Redevelopment Agency, were legally dissolved on February 1, 2012.

The City has elected to be the Successor Agency, overseeing the wind down of the RDA. An Oversight Board supervises the Successor Agency. It is made up of seven members as follows: two members appointed by the County board of supervisors, two appointed by the mayor, one from the largest special district determined by property tax share, one appointed by the county superintendent of education, and one appointed by the Chancellor of the California Community Colleges.

A critical piece of the wind-down process is the determination of enforceable obligations for payment from the former property tax increment allocation. Debt service obligations are recognized as enforceable obligations in ABx1 26, and the Sunnyvale Oversight Board has approved the debt service payments for the Central Core Redevelopment Project Tax Allocation Bonds (TABS) and the reimbursement of lease payments for the Parking Facility Certificates of Participation (COPs). However, the State Department of Finance (DOF) has denied the COPs debt service payments because the payments are pledged by lease rental payments required by the City. The lease arrangement with the City is a typical financing arrangement for COPs where a repayment agreement provides the funds for the lease payments, which in turn are used for debt service payments. At this time, the DOF has not recognized the RDA's repayment contract with the City as eligible for payment from property tax increment.

Obligations of the 2010 Amended Disposition and Development and Owner Participation Agreement (ADDOPA), the current development agreement for the Town Center project, are enforceable obligations. This includes cost sharing for the environmental remediation of the site and the property tax sharing agreement. As part of the ADDOPA, the RDA agreed to give the developer up to \$4.5 million per year of tax increment generated by the project plus 50% of any receipts above this amount, in return for construction by the developer of public streets and underground parking, through FY 2025/26.

A final determination has not been made on the loan repayments to the General Fund. ABx1 26 specifically excludes most types of agreements between a RDA and its sponsoring community as an enforceable obligation after a RDA is dissolved. At the beginning of FY 2011/12, the RDA owed approximately \$60 million to the General Fund, largely the result of the RDA's inability to raise sufficient tax increment revenue to repay the City for annual lease payments made by the City for debt obligations. In fact, the City continued to provide funding for many years following the passage of Proposition 13 to support RDA operations. In the FY 2011/12 Budget, the General Fund had anticipated a total of \$134 million over the 20-year financial plan in loan repayments and accrued interest.

AB 1484, follow-up dissolution legislation adopted in June of 2012, may allow the City to recover some of the loan repayments. A portion may also be recognized because it is directly tied to debt service obligations. However, because a determination has not been made at this time, the recommended FY 2013/14 Budget does not include loan repayments.

The recommended FY 2013/14 Budget presents a financial plan for the Redevelopment Successor Agency's enforceable obligations. The plan includes payments to the developer accrued from FY 2002/03 under the terms of the ADDOPA. The developer is not eligible for a payment until a milestone is met.

The financial plan also includes administrative expenses. ABx1 26 allows for reimbursement of administrative expenses, up to a cap. It should also be noted that administrative expenses are the last in line to be reimbursed from the former property tax increment allocation. Therefore, if there are not enough funds to cover the administrative expenses, the General Fund would have to absorb these costs. Further, once the Redevelopment Successor Agency is fully wound down, all administrative costs that had previously been paid by tax increment will

revert to the General Fund. These additional costs have been reflected in the General Fund long-term financial plan.

# Dorolou P. Swirsky Youth Opportunity Fund

In August 1993, City Council accepted Dorolou Swirsky's intent to donate her house upon her death to provide an endowment to specifically address sports, recreational, social, cultural, and educational activities for disadvantaged youth living in Sunnyvale.

The Dorolou Swirsky Trust Estate was donated to the City upon her death in March 2000. The estate consisted of a single family home located at 1133 Hollenbeck Road. Following the donation, the City established the Swirsky Youth Opportunity Fund to account for the proceeds. Ms Swirsky had taken a reverse mortgage on the property which the City paid upon her death using General Fund monies. The property was rented out until August 2003 with net rental proceeds used to help pay back the General Fund for the reverse mortgage.

In November 2003, Council approved a resolution authorizing the sale of 1133 Hollenbeck Road. The house was subsequently sold, the remainder of the General Fund advance was paid, and an endowment of \$526,595 was established.

For FY 2013/14, it is recommended that the full amount of interest earned from the Swirsky Trust (approximately \$3,864)

be used toward youth at-risk programming in the Columbia Neighborhood service area, operated by the Department of Library and Community Services.

# Fremont Pool Endowment (Trust) Fund

The Fremont Pool Trust Fund was established by the City in FY 2002/03 to account for the receipt of monies raised by The Friends of Fremont Pool, a group of residents who lobbied City Council regarding the need for a new pool in Sunnyvale. The Fund has an Endowment Reserve balance of \$975,135 as of the fiscal year ending June 30, 2012. The basic premise of this fund is that the corpus, or principal, is never expended, but invested with the interest generated each year used to help offset the City's cost of operating the 50-meter pool constructed in partnership with the Fremont Union High School District at Fremont High School. Since 2002 the City has contracted with California Sports Center, which has operated the Fremont Pool under a license agreement. The agreement expires in August 2013 and City staff is in the process of conducting a competitive Request for Proposals (RFP) to select a provider for pool operations beginning September 2013.

The City's cost is determined by adding 50% of the cost of maintaining the pool itself (performed by the School District, which subsequently bills the City), 100% of the City's cost of maintaining the public shower/locker facility, and staff costs

related to oversight of the contract. The City's projected cost for Fremont Pool maintenance for FY 2013/14 is \$212,080. Interest earnings on the Fremont Pool Trust Fund are projected to be \$7,339 and reflect the continued extremely low interest environment that we are currently experiencing. The Trust earnings pay approximately 3.5% of the City's annual costs. Revenues from operation of the Fremont Pool are projected to be \$48,000 for FY 2013/14 or 22.6% of total cost. The General Fund makes up the difference.

It should also be noted that while the corpus of this fund may grow a bit in future years (assuming continued contributions), it is not expected to increase markedly over time. As a result, it is not expected to keep up with inflation and the purchasing power of the interest it generates will likely erode over time. In this context, it is critical to note the importance of allowing the pool's operator to charge market rates for use of the pool. It is also important to allow the operator to determine effective revenue-producing programming. The net revenue received by the City, and the interest generated by the Fremont Pool Trust Fund, are critical factors in allowing the pool to partially support itself financially.

#### CITY OF SUNNYVALE 595. COMBINED GENERAL SERVICES FUND FLEET/FACILITIES/TECHNOLOGY AND COMMUNICATIONS LONG TERM FINANCIAL PLAN JULY 1, 2012 TO JUNE 30, 2023

	ACTUAL 2011/2012	CURRENT 2012/2013	BUDGET 2013/2014	PLAN 2014/2015	PLAN 2015/2016	PLAN 2016/2017	PLAN 2017/2018	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	PLAN 2021/2022	PLAN 2022/2023	TO FY 2022/2023 TOTAL
RESERVES/FUND BALANCE, JULY 1	11,822,245	12,636,616	7,639,023	6,994,285	5,401,467	6,895,241	8,972,238	8,982,775	9,288,164	8,413,085	8,622,772	10,737,165	12,636,616
CURRENT RESOURCES:													
Equipment Rental	12,594,305	13,073,508	13,423,113	13,867,911	14,216,456	14,575,353	14,944,830	15,325,125	15,716,486	16,119,166	16,533,431	16,959,554	164,754,933
Facilities Rental	4,255,438	4,315,153	4,466,184	4,622,500	4,781,977	4,946,955	4,625,403	4,784,054	4,946,712	5,112,921	5,283,693	5,459,112	53,344,663
SUNGIS - Equipment and Maintenance	81,211	87,297	89,480	91,717	94,010	96,360	98,769	101,238	103,769	106,363	109,022	111,748	1,089,771
Utility Fees	28,153	28,716	0	0	0	0	0	0	0	0	0	0	28,716
Comcast PEG Channel Grant	137,806	233,136	231,704	231,704	231,704	231,704	231,704	231,704	231,704	231,704	231,704	231,704	2,550,176
Sale of Property	32,003	57,063	58,204	59,368	60,556	61,767	63,002	64,262	65,547	66,858	68,196	69,559	694,383
Miscellaneous Revenues	808	8,064	0	0	0	0	0	0	0	0	0	0	8,064
Interest Income	82,168	83,574	52,537	43,039	141,144	266,041	359,177	380,248	351,592	359,206	421,777	376,060	2,834,395
Intrafund Loan Repayment	0	500,000	500,000	500,000	500,000	444,292	0	0	0	0	0	0	2,444,292
Transfer From Other Funds	167,073	27,885	359,722	88,335	259,359	93,474	384,161	33,296	34,295	35,324	36,384	37,475	1,389,711
TOTAL CURRENT RESOURCES	17,378,966	18,414,396	19,180,943	19,504,575	20,285,205	20,715,945	20,707,045	20,919,928	21,450,105	22,031,543	22,684,207	23,245,212	229,139,104
TOTAL AVAILABLE RESOURCES	29,201,211	31,051,012	26,819,966	26,498,859	25,686,672	27,611,186	29,679,283	29,902,703	30,738,269	30,444,628	31,306,979	33,982,377	241,775,720
CURRENT REQUIREMENTS:													
Equipment Replacement	2,267,229	6,651,549	4,759,843	5,319,875	2,611,348	2,280,097	3,988,488	3,887,178	5,225,496	4,324,965	2,662,581	6,742,240	48,453,659
SUNGIS - Equipment and Maintenance	0	42,436	43,709	45,020	46,821	48,694	50,642	52,667	54,774	56,965	59,244	61,613	562,586
Operations	12,911,090	13,334,894	14,043,228	14,548,021	14,953,687	15,311,127	15,600,703	15,958,959	16,333,627	16,681,709	17,041,630	17,400,618	171,208,203
Capital Projects	1,317	0	100,000	58,752	228,888	71,632	405,912	0	0	0	0	0	865,184
Transfer To SV Office Center Sub-Fund	98,137	100,750	103,772	106,886	110,573	114,388	106,953	110,621	114,382	118,226	122,174	126,230	1,234,955
Intrafund Loan Repayment	0	500,000	500,000	500,000	500,000	444,292	0	0	0	0	0	0	2,444,292
General Fund Loan Repayment	500,000	189,789	0	0	0	0	0	0	0	0	0	0	189,789
Transfer To Other Funds	786,822	2,592,572	244,923	456,524	246,008	240,894	272,901	296,755	250,525	255,566	260,782	266,077	5,383,526
Additional Transfer To Infrastructure	0	0	30,206	62,315	94,106	127,824	270,909	308,359	346,380	384,425	423,403	463,300	2,511,227
TOTAL CURRENT REQUIREMENTS	16,564,594	23,411,990	19,825,681	21,097,392	18,791,431	18,638,948	20,696,507	20,614,539	22,325,184	21,821,856	20,569,814	25,060,080	232,853,422
RESERVES:													
Equipment Replacement	12,175,543	6,954,485	6.035.110	4,171,925	5,389,729	7,253,371	6.989.417	7,017,588	5.870.463	5,802,198	7.902.074	5.811.120	5.811.120
Restricted KSUN Equipment Reserve	311,438	490,041	718,907	4,171,923 942,579	1,171,359	1,337,049	1,563,414	1,792,061	2,015,112	2,243,666	2,208,405	2,434,357	2,434,357
Restricted Tech Surcharge Reserve	149,636	194,497	240,267	286,964	334,152	381,818	429,945	478,515	527,510	2,245,000	626,686	676,821	676,821
Restricted Tech Surcharge Reserve	149,030	194,497	240,207	280,904	334,132	381,818	429,945	4/8,313	527,510	576,908	020,080	0/0,821	0/0,821
TOTAL RESERVES	12,636,616	7,639,023	6,994,285	5,401,467	6,895,241	8,972,238	8,982,775	9,288,164	8,413,085	8,622,772	10,737,165	8,922,298	8,922,298
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0
FY 2013/2014 Rental Rate Increase			2.9%	3.4%	2.7%	2.8%	0.2%	2.8%	2.8%	2.8%	2.8%	2.8%	

FY 2012/2013

#### CITY OF SUNNYVALE 595. COMBINED GENERAL SERVICES FUND FLEET/FACILITIES/TECHNOLOGY AND COMMUNICATIONS LONG TERM FINANCIAL PLAN JULY 1, 2023 TO JUNE 30, 2033

FY 2023/2024 FY 2012/2013

RESERVES/FUND BALANCE, JULY 1         8,922,298         10,576,045         11,062,723         11,897,556         11,414,535         10,773,855         10,961,397         11,630,055         13,665,705         15,285,579         8,922,298         12,633           CURRENT RESOURCES:         Equipment Rental         17,345,484         17,742,333         18,150,464         18,570,256         19,002,098         19,446,396         19,903,570         20,374,055         20,858,302         21,356,780         192,749,738         357,500           Facilities Rental         5,595,589         5,735,479         5,878,866         6,025,838         6,176,484         6,330,896         6,489,168         6,651,397         6,817,682         6,988,124         62,689,523         116,030           Uhitiy Fees         0	
CURRENT RESOURCES:         Equipment Rental         17,345,484         17,742,333         18,150,464         18,570,256         19,002,098         19,446,396         19,903,570         20,374,055         20,858,302         21,356,780         19,2749,738         357,500           Facilities Rental         5,595,589         5,735,479         5,878,866         6,025,838         6,176,484         6,330,896         6,489,168         6,651,397         6,817,682         6,988,124         62,689,523         116,003           Utility Fees         0	
Equipment Rental17,345,48417,742,33318,150,46418,50,25619,002,08519,446,39619,903,57020,374,05520,858,30221,356,780192,749,738357,506Facilities Rental5,595,5895,735,4795,878,8666,025,8386,176,4846,330,8966,489,1686,651,3976,817,6826,988,12462,689,523116,032SUNGIS - Equipment and Maintenance115,100118,553112,110125,773129,544133,433137,436141,559145,805150,180131,9492,409Utility Fees00<	8 12,636,616
Equipment Rental17,345,48417,742,33318,150,46418,50,25619,002,08519,446,39619,903,57020,374,05520,858,30221,356,780192,749,738357,506Facilities Rental5,595,5895,735,4795,878,8666,025,8386,176,4846,330,8966,489,1686,651,3976,817,6826,988,12462,689,523116,032SUNGIS - Equipment and Maintenance115,100118,553112,110125,773129,544133,433137,436141,559145,805150,180131,9492,409Utility Fees00<	
Facilities Rental       5,595,589       5,735,479       5,878,866       6,025,838       6,17,648       6,330,896       6,489,168       6,651,397       6,817,682       6,988,124       62,689,523       116,033         SUNGIS - Equipment and Maintenance       115,100       118,553       122,110       122,773       129,546       133,433       137,436       141,559       145,805       150,180       1,319,495       2,409       231,704       231,7	8 357,504,671
$ \begin{array}{c c c c c c c c c c c c c c c c c c c $	, ,
Utility Fees       0 <t< td=""><td>, ,</td></t<>	, ,
Concast PEG Channel Grant         231,704         231,7	· · ·
Sale of Property       71,646       73,796       76,010       78,290       80,639       83,058       85,549       88,116       90,759       93,482       821,344       1,515         Miscellaneous Revenues       0	
Miscellancous Revenues         0	
Intrafund Loan Repayment Transfer From Other Funds         0 </td <td>· · ·</td>	· · ·
Transfer From Other Funds       38,974       40,533       42,155       43,841       45,595       47,418       49,315       51,288       53,339       55,473       467,931       1,857         TOTAL CURRENT RESOURCES       23,922,167       24,499,448       25,098,260       25,654,446       26,213,952       26,831,178       27,471,100       28,208,642       28,948,112       29,661,910       266,509,217       495,648         TOTAL AVAILABLE RESOURCES       32,844,465       35,075,493       36,160,983       37,552,002       37,628,488       37,605,033       38,432,497       39,838,697       42,613,817       44,947,489       275,431,515       508,284         CURRENT REQUIREMENTS:       Equipment Replacement       3,419,264       4,639,966       4,299,433       4,920,973       5,646,093       4,837,595       4,444,859       3,240,211       3,770,286       4,855,795       44,074,474       92,524         SUNGIS - Equipment and Maintenance       64,078       66,641       69,307       712,589       74,962       77,961       81,079       84,322       87,695       91,203       1,409,837       1,977         Operations       17,896,686       18,407,044       18,967,826       19,546,658       20,144,161       20,726,388       21,250,806       21,798,275	6 8,978,541
TOTAL CURRENT RESOURCES       23,922,167       24,499,448       25,098,260       25,654,446       26,213,952       26,831,178       27,471,100       28,208,642       28,948,112       29,661,910       266,509,217       495,648         TOTAL AVAILABLE RESOURCES       32,844,465       35,075,493       36,160,983       37,552,002       37,628,488       37,605,033       38,432,497       39,838,697       42,613,817       44,947,489       275,431,515       508,284         CURRENT REQUIREMENTS:       Equipment Replacement       3,419,264       4,639,966       4,299,433       4,920,973       5,646,093       4,837,595       4,444,859       3,240,211       3,770,286       4,855,795       44,074,474       92,524         SUNGIS - Equipment and Maintenance       64,078       66,641       69,307       712,589       74,962       77,961       81,079       84,322       87,695       91,203       1,409,837       1,972         Operations       17,896,686       18,407,044       18,967,826       19,546,658       20,144,161       20,726,388       21,250,806       21,798,275       22,385,292       23,055,322       20,41,78,459       37,538         Capital Projects       0       0       0       0       0       0       0       0       0       0	0 2,444,292
TOTAL AVAILABLE RESOURCES       32,844,465       35,075,493       36,160,983       37,552,002       37,628,488       37,605,033       38,432,497       39,838,697       42,613,817       44,947,489       275,431,515       508,284         CURRENT REQUIREMENTS:       Equipment Replacement       3,419,264       4,639,966       4,299,433       4,920,973       5,646,093       4,837,595       4,444,859       3,240,211       3,770,286       4,855,795       44,074,474       92,524         SUNGIS - Equipment and Maintenance       64,078       66,641       69,307       712,589       74,962       77,961       81,079       84,322       87,695       91,203       1,409,837       1,972         Operations       17,896,686       18,407,044       18,967,826       19,546,658       20,144,161       20,726,388       21,250,806       21,798,275       22,385,292       23,055,322       204,178,459       37,586         Capital Projects       0 <td>1 1,857,641</td>	1 1,857,641
CURRENT REQUIREMENTS:       Equipment Replacement       3,419,264       4,639,966       4,299,433       4,920,973       5,646,093       4,837,595       4,444,859       3,240,211       3,770,286       4,855,795       44,074,474       92,528         SUNGIS - Equipment and Maintenance       64,078       66,641       69,307       712,589       74,962       77,961       81,079       84,322       87,695       91,203       1,409,837       1,977         Operations       17,896,686       18,407,044       18,967,826       19,546,658       20,144,161       20,726,388       21,250,806       21,798,275       22,385,292       23,055,322       204,178,459       375,386         Capital Projects       0       2,444       18,967,826       19,335       142,818       146,389       150,048       153,800       157,645       161,586       1,449,563       2,644	7 495,648,321
Equipment Relacement3,419,2644,639,9664,299,4334,920,9735,646,0934,837,5954,444,8593,240,2113,770,2864,855,79544,074,47492,526SUNGIS - Equipment and Maintenance64,07866,64169,307712,58974,96277,96181,07984,32287,69591,2031,409,8371,972Operations17,896,68618,407,04418,967,82619,546,65820,144,16120,726,38821,250,80621,798,27522,385,29223,055,322204,178,459375,386Capital Projects00000000000865Transfer To SV Office Center Sub-Fund129,386132,621135,936139,335142,818146,389150,048153,800157,645161,5861,449,5632,644Intrafund Loan Repayment000000002,444General Fund Loan Repayment000000002,444Greneral Fund Loan Repayment0000000002,444Greneral Fund Loan Repayment00000000000188Transfer To Other Funds284,978281,493294,691310,189327,121323,801331,843339,990358,046378,9803,231,1318,614	5 508,284,937
Equipment Relacement3,419,2644,639,9664,299,4334,920,9735,646,0934,837,5954,444,8593,240,2113,770,2864,855,79544,074,47492,526SUNGIS - Equipment and Maintenance64,07866,64169,307712,58974,96277,96181,07984,32287,69591,2031,409,8371,972Operations17,896,68618,407,04418,967,82619,546,65820,144,16120,726,38821,250,80621,798,27522,385,29223,055,322204,178,459375,386Capital Projects00000000000865Transfer To SV Office Center Sub-Fund129,386132,621135,936139,335142,818146,389150,048153,800157,645161,5861,449,5632,644Intrafund Loan Repayment000000002,444General Fund Loan Repayment000000002,444Greneral Fund Loan Repayment0000000002,444Greneral Fund Loan Repayment00000000000188Transfer To Other Funds284,978281,493294,691310,189327,121323,801331,843339,990358,046378,9803,231,1318,614	
SUNGIS - Equipment and Maintenance64,07866,64169,307712,58974,96277,96181,07984,32287,69591,2031,409,8371,972Operations17,896,68618,407,04418,967,82619,546,65820,144,16120,726,38821,250,80621,798,27522,385,29223,055,322204,178,459375,386Capital Projects00000000000865Transfer To SV Office Center Sub-Fund129,386132,621135,936139,335142,818146,389150,048153,800157,645161,5861,449,5632,644Intrafund Loan Repayment0000000002,244General Fund Loan Repayment00000000188Transfer To Other Funds284,978281,493294,691310,189327,121323,801331,843339,990358,046378,9803,231,1318,614	4 92,528,134
Operations         17,896,686         18,407,044         18,967,826         19,546,658         20,144,161         20,726,388         21,250,806         21,798,275         22,385,292         23,055,322         204,178,459         375,386           Capital Projects         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         865           Transfer To SV Office Center Sub-Fund         129,386         132,621         135,936         139,335         142,818         146,389         150,048         153,800         157,645         161,586         1,449,563         2,684           Intrafund Loan Repayment         0         0         0         0         0         0         0         20         20         0         2,444           General Fund Loan Repayment         0         0         0         0         0         0         0         0         0         284,978         3,231,131         8,614           Transfer To Other Funds         284,978         281,493         294,691         310,189         327,121         323,801         331,843         339,990         358,046         378,980	, ,
Capital Projects00000000000000000865Transfer To SV Office Center Sub-Fund129,386132,621135,936139,335142,818146,389150,048153,800157,645161,5861,449,5632,684Intrafund Loan Repayment0000000002,444General Fund Loan Repayment000000000189Transfer To Other Funds284,978281,493294,691310,189327,121323,801331,843339,990358,046378,9803,231,1318,614	, ,
Transfer To SV Office Center Sub-Fund129,386132,621135,936139,335142,818146,389150,048153,800157,645161,5861,449,5632,684Intrafund Loan Repayment0000000002,444General Fund Loan Repayment000000000189Transfer To Other Funds284,978281,493294,691310,189327,121323,801331,843339,990358,046378,9803,231,1318,614	, ,
Intrafund Loan Repayment00000002,444General Fund Loan Repayment000000000189Transfer To Other Funds284,978281,493294,691310,189327,121323,801331,843339,990358,046378,9803,231,1318,614	
General Fund Loan Repayment         0         189         0         0         0         0         0         0         0         0         189         0 <t< td=""><td></td></t<>	
Transfer To Other Funds         284,978         281,493         294,691         310,189         327,121         323,801         331,843         339,990         358,046         378,980         3,231,131         8,614	0 189,789
Additional Transfer To Infrastructure 474,028 485,004 496,234 507,723 519,478 531,504 543,807 556,395 569,274 582,450 5,265,897 7,77	1 8,614,657
	7 7,777,124
TOTAL CURRENT REQUIREMENTS 22,268,420 24,012,770 24,263,427 26,137,467 26,854,633 26,643,637 26,802,442 26,172,992 27,328,238 29,125,335 259,609,361 492,462	1 492,462,783
RESERVES:	
	6 10,998,096
	, ,
Restricted Tech Sulcharge Reserve 127,645 179,755 652,556 245,742 500,520 555,776 412,155 409,571 527,501 560,476 560,476 560	5 380,478
TOTAL RESERVES         10,576,045         11,062,723         11,897,556         11,414,535         10,773,855         10,961,397         11,630,055         13,665,705         15,822,154         15,	4 15,822,154
FUND BALANCE, JUNE 30         0	0 0
FY 2013/2014 Rental Rate Increase 2.3% 2.3% 2.4% 2.4% 2.4% 2.4% 2.4% 2.4% 2.4% 2.4	

#### CITY OF SUNNYVALE 595/100. GENERAL SERVICES FUND/FLEET SERVICES SUB-FUND LONG TERM FINANCIAL PLAN JULY 1, 2012 TO JUNE 30, 2023

	ACTUAL 2011/2012	CURRENT 2012/2013	BUDGET 2013/2014	PLAN 2014/2015	PLAN 2015/2016	PLAN 2016/2017	PLAN 2017/2018	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	PLAN 2021/2022	PLAN I 2022/2023	TO FY 2022/2023 TOTAL
RESERVES/FUND BALANCE, JULY 1	2,593,288	2,667,540	2,165,323	1,857,731	1,489,583	2,171,146	3,160,460	2,889,563	3,101,261	2,785,123	1,813,513	2,126,534	2,667,540
CURRENT RESOURCES: Fleet Services Rental Interest Income Sale of Property Miscellaneous Revenue Intrafund Loan Repayment From Facilities Transfer From General Fund Transfer From Water Supply & Dist. Fund Transfer From Wastewater Mgmt Fund	3,944,030 11,758 30,895 0 0 0 0 0 140,000	4,078,145 11,151 57,063 1,064 500,000 0 0 0	$\begin{array}{c} 4,200,489\\ 14,250\\ 58,204\\ 0\\ 500,000\\ 0\\ 32,500\\ 190,500\\ \end{array}$	4,326,504 13,496 59,368 0 500,000 58,752 0 0	4,456,299 47,022 60,556 0 500,000 228,888 0 0	4,589,988 95,317 61,767 0 444,292 17,044 3,555 1,798	4,727,687 115,524 63,002 0 96,582 20,142 10,190	4,869,518 129,743 64,262 0 0 0 0 0 0	5,015,604 123,466 65,547 0 0 0 0 0 0	5,166,072 92,714 66,858 0 0 0 0 0 0	5,321,054 93,030 68,196 0 0 0 0 0 0 0	5,480,685 91,984 69,559 0 0 0 0 0 0	52,232,044 827,697 694,383 1,064 2,444,292 401,266 56,197 202,488
Transfer From Solid Waste Fund Transfer From Golf & Tennis Ops. Fund Transfer From Gen. Svcs./Facilities Mgmt.	0 0 0	0 0 0	108,000 0 0	0 0 0	0 0 0	0 35,816 3,876	0 202,955 21,965	0 0 0	0 0 0	0 0 0	0 0 0	0 0 0	108,000 238,771 25,841
TOTAL CURRENT RESOURCES	4,126,683	4,647,423	5,103,943	4,958,120	5,292,765	5,253,452	5,258,048	5,063,523	5,204,617	5,325,644	5,482,279	5,642,229	57,232,044
TOTAL AVAILABLE RESOURCES	6,719,972	7,314,963	7,269,267	6,815,851	6,782,348	7,424,598	8,418,507	7,953,086	8,305,878	8,110,767	7,295,793	7,768,763	59,899,584
CURRENT REQUIREMENTS: Equipment Replacement Operations Capital Projects Transfer To General Services/Proj Admin Transfer To Infrastructure Fund Transfer To General Fund (In-Lieu)	933,028 3,060,404 0 0 0 58,999	1,899,029 3,155,199 0 26,366 69,046	2,093,102 3,208,244 0 0 35,974 74,216	1,807,503 3,282,596 58,752 6,535 94,008 76,874	907,946 3,378,720 228,888 0 16,605 79,043	628,598 3,465,047 71,632 1,089 16,937 80,835	1,477,248 3,538,149 405,912 8,222 17,276 82,138	1,088,242 3,625,514 0 4,027 49,915 84,127	1,699,964 3,716,796 0 0 17,974 86,021	2,388,249 3,802,919 0 18,333 87,754	1,168,989 3,892,022 0 18,700 89,549	1,713,766 3,981,421 0 0 19,074 91,370	16,872,637 39,046,626 765,184 19,873 331,162 900,970
TOTAL CURRENT REQUIREMENTS	4,052,431	5,149,640	5,411,536	5,326,268	4,611,202	4,264,138	5,528,945	4,851,825	5,520,755	6,297,254	5,169,259	5,805,631	57,936,452
RESERVES: Equipment Reserve	2,667,540	2,165,323	1,857,731	1,489,583	2,171,146	3,160,460	2,889,563	3,101,261	2,785,123	1,813,513	2,126,534	1,963,132	1,963,132
TOTAL RESERVES	2,667,540	2,165,323	1,857,731	1,489,583	2,171,146	3,160,460	2,889,563	3,101,261	2,785,123	1,813,513	2,126,534	1,963,132	1,963,132
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0
FY 2013/2014 Rental Rate Increase			3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	

FY 2012/2013 TO

#### CITY OF SUNNYVALE 595/100. GENERAL SERVICES FUND/FLEET SERVICES SUB-FUND LONG TERM FINANCIAL PLAN JULY 1, 2023 TO JUNE 30, 2033

FY 2023/2024 FY 2012/2013

											TO	TO
	PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	PLAN 2032/2033	FY 2032/2033 TOTAL	FY 2032/2033 TOTAL
RESERVES/FUND BALANCE, JULY 1	1,963,132	2,011,044	1,418,158	1,657,291	1,829,512	2,203,469	2,211,631	2,471,986	2,965,674	4,005,708	1,963,132	2,667,540
CURRENT RESOURCES:												
Fleet Services Rental	5,694,432	5,916,515	6,147,259	6,387,002	6,636,095	6,894,903	7,163,804	7,443,193	7,733,477	8,035,083	68,051,764	120,283,808
Interest Income	115,058	95,489	98,189	108,545	125,468	131,773	143,037	165,837	211,188	266,343	1,460,927	2,288,624
Sale of Property	71,646	73,796	76,010	78,290	80,639	83,058	85,549	88,116	90,759	93,482	821,344	1,515,728
Miscellaneous Revenue	0	0	0	0	0	0	0	0	0	0	0	1,064
Intrafund Loan Repayment From Facilities	0	0	0	0	0	0	0	0	0	0	0	2,444,292
Transfer From General Fund	0	0	0	0	0	0	0	0	0	0	0	401,266
Transfer From Water Supply & Dist. Fund	0	0	0	0	0	0	0	0	0	0	0	56,197
Transfer From Wastewater Mgmt Fund	0	0	0	0	0	0	0	0	0	0	0	202,488
Transfer From Solid Waste Fund	0	0	0	0	0	0	0	0	0	0	0	108,000
Transfer From Golf & Tennis Ops. Fund	0	0	0	0	0	0	0	0	0	0	0	238,771
Transfer From Gen. Svcs./Facilities Mgmt.	0	0	0	0	0	0	0	0	0	0	0	25,841
TOTAL CURRENT RESOURCES	5,881,136	6,085,800	6,321,458	6,573,837	6,842,202	7,109,734	7,392,391	7,697,146	8,035,424	8,394,908	70,334,035	127,566,079
TOTAL AVAILABLE RESOURCES	7,844,268	8,096,844	7,739,616	8,231,128	8,671,714	9,313,203	9,604,022	10,169,131	11,001,098	12,400,616	72,297,167	130,233,619
CURRENT REQUIREMENTS:										·		
Equipment Replacement	1,620,663	2,348,476	1,618,679	1,799,714	1,725,450	2,222,416	2,127,178	2,067,606	1,716,937	1,823,434	19,070,554	35,943,190
Operations	4,095,724	4,213,341	4,341,921	4,474,629	4,611,606	4,745,683	4,867,880	4,995,302	5,131,448	5,285,521	46,763,055	85,809,681
Capital Projects	0	0	0	0	0	0	0	0	0	0	0	765,184
Transfer To General Services/Proj Admin	0	0	0	0	0	0	0	0	0	0	0	19,873
Transfer To Infrastructure Fund	22,957	20,235	22,256	24,887	25,799	24,990	25,313	25,608	28,690	32,537	253,272	584,434
Transfer To General Fund (In-Lieu)	93,879	96,633	99,468	102,386	105,390	108,482	111,665	114,942	118,315	121,788	1,072,950	1,973,920
TOTAL CURRENT REQUIREMENTS	5,833,224	6,678,686	6,082,325	6,401,617	6,468,244	7,101,572	7,132,036	7,203,458	6,995,390	7,263,280	67,159,830	125,096,283
RESERVES:												
Equipment Reserve	2,011,044	1,418,158	1,657,291	1,829,512	2,203,469	2,211,631	2,471,986	2,965,674	4,005,708	5,137,336	5,137,336	5,137,336
TOTAL RESERVES	2,011,044	1,418,158	1,657,291	1,829,512	2,203,469	2,211,631	2,471,986	2,965,674	4,005,708	5,137,336	5,137,336	5,137,336
- FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0
=								2 000/	2 000/	2 0 00/		
FY 2013/2014 Rental Rate Increase	3.90%	3.90%	3.90%	3.90%	3.90%	3.90%	3.90%	3.90%	3.90%	3.90%		

### CITY OF SUNNYVALE 595/200. GENERAL SERVICES FUND/FACILITIES MANAGEMENT SERVICES SUB-FUND LONG TERM FINANCIAL PLAN JULY 1, 2012 TO JUNE 30, 2023

												1	TO
	ACTUAL 2011/2012	CURRENT 2012/2013	BUDGET 2013/2014	PLAN 2014/2015	PLAN 2015/2016	PLAN 2016/2017	PLAN 2017/2018	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	PLAN 2021/2022	PLAN 2022/2023	FY 2022/2023 TOTAL
RESERVES/FUND BALANCE, JULY 1	1,037,641	1,529,703	1,567,534	1,614,852	1,605,361	1,779,979	1,768,733	1,874,556	1,870,951	2,086,455	2,090,942	2,223,544	1,529,703
CURRENT RESOURCES:													
Facilities Rental	4,255,438	4,315,153	4,466,184	4,622,500	4,781,977	4,946,955	4,625,403	4,784,054	4,946,712	5,112,921	5,283,693	5,459,112	53,344,663
Equipment Rental	273,381	287,050	277,698	263,813	250,622	238,091	226,186	214,877	204,133	193,927	184,230	175,019	2,515,646
Utility Reimbursement Raynor	28,153	28,716	0	0	0	0	0	0	0	0	0	0	28,716
Interest Income	16,065	18,690	11,622	11,586	35,522	54,462	73,871	75,007	81,517	83,953	88,082	94,980	629,292
Miscellaneous Revenues	808	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL CURRENT RESOURCES	4,573,845	4,649,610	4,755,503	4,897,899	5,068,121	5,239,508	4,925,460	5,073,938	5,232,362	5,390,801	5,556,005	5,729,110	56,518,317
TOTAL AVAILABLE RESOURCES	5,611,485	6,179,313	6,323,037	6,512,751	6,673,482	7,019,487	6,694,193	6,948,494	7,103,313	7,477,256	7,646,947	7,952,655	58,048,020
CURRENT REQUIREMENTS:													
Carpets and Blinds	0	247,852	84,469	121,508	27,188	240,855	40,398	22,011	31,821	208,349	165,466	36,750	1,226,667
Equipment Replacement	0	74,600	143,724	123,913	99,444	163,662	143,925	294,883	100,164	158,948	100,847	212,379	1,616,489
Modular Furniture	0	0	0	0	0	0	0	0	0	0	0	0	0
Operations	3,602,734	3,583,846	3,738,662	3,855,871	3,956,676	4,047,524	4,122,492	4,214,021	4,309,320	4,399,264	4,492,018	4,584,876	45,304,569
Intrafund Loan Repayment	0	500,000	500,000	500,000	500,000	444,292	0	0	0	0	0	0	2,444,292
Transfer To SV Office Ctr Fund	98,137	100,750	103,772	106,886	110,573	114,388	106,953	110,621	114,382	118,226	122,174	126,230	1,234,955
Transfer To Fleet Services Fund	0	0	0	0	0	3,876	21,965	0	0	0	0	0	25,841
Transfer To General Fund (In-Lieu)	80,911	86,391	92,742	96,063	98,774	101,013	102,641	105,127	107,494	109,659	111,902	114,178	1,125,986
Transfer To Project Administration	0	0	0	2,654	0	442	3,340	1,704	0	0	0	0	8,140
Transfer To General Fund	300,000	0	0	0	0	0	0	0	0	0	0	0	0
Transfer To Infrastructure Fund	0	18,341	14,609	38,180	6,742	6,877	7,014	20,817	7,298	7,443	7,592	7,744	142,657
Additional Transfer To Infrastructure	0	0	30,206	62,315	94,106	127,824	270,909	308,359	346,380	384,425	423,403	463,300	2,511,227
TOTAL CURRENT REQUIREMENTS	4,081,783	4,611,779	4,708,185	4,907,390	4,893,503	5,250,754	4,819,637	5,077,543	5,016,858	5,386,314	5,423,403	5,545,457	55,640,823
RESERVES:													
Equipment Reserve	1,529,703	1,567,534	1,614,852	1,605,361	1,779,979	1,768,733	1,874,556	1,870,951	2,086,455	2,090,942	2,223,544	2,407,197	2,407,197
TOTAL RESERVES	1,529,703	1,567,534	1,614,852	1,605,361	1,779,979	1,768,733	1,874,556	1,870,951	2,086,455	2,090,942	2,223,544	2,407,197	2,407,197
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0
FY 2013/2014 Rental Rate Increase			3.1%	3.0%	3.0%	3.0%	-6.4%	3.0%	3.0%	3.0%	3.0%	3.0%	

FY 2012/2013

### CITY OF SUNNYVALE 595/200. GENERAL SERVICES FUND/FACILITIES MANAGEMENT SERVICES SUB-FUND LONG TERM FINANCIAL PLAN JULY 1, 2023 TO JUNE 30, 2033

											FY 2023/2024 TO	FY 2012/2013 TO
	PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	PLAN 2032/2033	FY 2032/2033 TOTAL	FY 2032/2033 TOTAL
RESERVES/FUND BALANCE, JULY 1	2,407,197	2,517,280	2,350,431	1,977,188	1,792,254	2,038,176	1,669,475	1,757,112	2,014,873	2,189,591	2,407,197	1,529,703
CURRENT RESOURCES:												
Facilities Rental	5,595,589	5,735,479	5,878,866	6,025,838	6,176,484	6,330,896	6,489,168	6,651,397	6,817,682	6,988,124	62,689,523	116,034,186
Equipment Rental	177,644	180,309	183,013	185,759	188,545	191,373	194,244	197,157	200,115	203,116	1,901,274	4,416,920
Utility Reimbursement Raynor	0	0	0	0	0	0	0	0	0	0	0	28,716
Interest Income	120,255	115,345	99,512	87,975	98,318	87,762	86,467	96,792	106,082	112,293	1,010,801	1,640,093
Miscellaneous Revenues	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL CURRENT RESOURCES	5,893,488	6,031,133	6,161,391	6,299,571	6,463,346	6,610,031	6,769,879	6,945,347	7,123,879	7,303,534	65,601,599	122,119,916
TOTAL AVAILABLE RESOURCES	8,300,686	8,548,413	8,511,822	8,276,759	8,255,601	8,648,206	8,439,354	8,702,458	9,138,752	9,493,124	68,008,796	123,649,619
CURRENT REQUIREMENTS:												
Carpets and Blinds	18,148	238,500	263,414	14,150	41,910	427,466	19,053	41,646	92,034	0	1,156,321	2,382,988
Equipment Replacement	14,156	48,772	186,841	206,757	64,077	266,617	215,757	29,411	60,511	185,105	1,278,002	2,894,491
Modular Furniture	304,543	312,156	319,960	327,959	0	0	0	0	0	0	1,264,618	1,264,618
Operations	4,716,508	4,851,957	4,998,914	5,150,533	5,306,970	5,461,046	5,603,760	5,752,302	5,910,200	6,086,707	53,838,897	99,143,466
Intrafund Loan Repayment	0	0	0	0	0	0	0	0	0	0	0	2,444,292
Transfer To SV Office Ctr Fund	129,386	132,621	135,936	139,335	142,818	146,389	150,048	153,800	157,645	161,586	1,449,563	2,684,518
Transfer To Fleet Services Fund	0	0	0	0	0	0	0	0	0	0	0	25,841
Transfer To General Fund (In-Lieu)	117,314	120,756	124,298	127,945	131,698	135,563	139,540	143,635	147,850	152,189	1,340,787	2,466,773
Transfer To Project Administration	0	0	0	0	0	0	0	0	0	0	0	8,140
Transfer To General Fund	0	0	0	0	0	0	0	0	0	0	0	0
Transfer To Infrastructure Fund	9,322	8,216	9,036	10,104	10,475	10,147	10,277	10,397	11,649	13,212	102,835	245,492
Additional Transfer To Infrastructure	474,028	485,004	496,234	507,723	519,478	531,504	543,807	556,395	569,274	582,450	5,265,897	7,777,124
TOTAL CURRENT REQUIREMENTS	5,783,405	6,197,982	6,534,634	6,484,505	6,217,425	6,978,731	6,682,242	6,687,585	6,949,161	7,181,248	65,696,920	121,337,742
RESERVES:												
Equipment Reserve	2,517,280	2,350,431	1,977,188	1,792,254	2,038,176	1,669,475	1,757,112	2,014,873	2,189,591	2,311,876	2,311,876	2,311,876
TOTAL RESERVES	2,517,280	2,350,431	1,977,188	1,792,254	2,038,176	1,669,475	1,757,112	2,014,873	2,189,591	2,311,876	2,311,876	2,311,876
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0
FY 2013/2014 Rental Rate Increase	2.5%	2.5%	2.5%	2.5%	2.5%	2.5%	2.5%	2.5%	2.5%	2.5%		

FY 2023/2024 FY 2012/2013

#### CITY OF SUNNYVALE 595/210. GENERAL SERVICES FUND/SUNNYVALE OFFICE CENTER SUB-FUND LONG TERM FINANCIAL PLAN JULY 1, 2012 TO JUNE 30, 2023

	ACTUAL	CURRENT	BUDGET	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN I	TO FY 2022/2023
	2011/2012	2012/2013	2013/2014	2014/2015	2015/2016	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	TOTAL
RESERVES/FUND BALANCE, JULY 1	11,646,011	11,428,006	11,046,499	10,440,811	9,847,618	9,376,913	8,984,248	8,657,588	8,335,361	8,007,562	7,670,992	7,326,414	11,428,006
CURRENT RESOURCES:													
Facilities Rental	546,109	550,788	582,044	592,044	602,227	612,585	623,122	633,840	644,742	655,831	667,112	678,586	6,842,920
Interest Income	66,531	63,039	72,633	68,483	183,943	261,801	333,150	320,590	307,983	295,038	281,785	262,282	2,450,729
Transfer From Gen. Svcs./Facilities Mgmt	. 98,137	100,750	103,772	106,886	110,573	114,388	106,953	110,621	114,382	118,226	122,174	126,230	1,234,955
TOTAL CURRENT RESOURCES	710,878	714,577	758,449	767,412	896,743	988,774	1,063,225	1,065,051	1,067,107	1,069,095	1,071,071	1,067,099	10,528,605
TOTAL AVAILABLE RESOURCES	12,356,888	12,142,583	11,804,948	11,208,223	10,744,361	10,365,688	10,047,473	9,722,639	9,402,469	9,076,658	8,742,063	8,393,513	21,956,611
CURRENT REQUIREMENTS:													
Operations	215,745	218,172	234,355	239,612	245,871	251,904	257,344	263,563	269,986	276,333	282,860	289,485	2,829,485
Infrastructure Projects	12,944	20,400	20,000	10,200	10,404	10,612	10,824	0	0	0	0	0	82,440
Transfer To Debt Service	446,291	558,188	853,895	852,347	850,143	855,283	855,439	854,775	853,291	854,987	855,699	855,427	9,099,475
Transfer To Infrastructure Fund	549	45,971	0	0	0	0	0	0	0	0	0	149,387	195,358
Transfer To General Fund	253,354	253,354	255,887	258,446	261,030	263,641	266,277	268,940	271,629	274,346	277,089	279,860	2,930,498
TOTAL CURRENT REQUIREMENTS	928,882	1,096,084	1,364,137	1,360,605	1,367,448	1,381,440	1,389,885	1,387,278	1,394,906	1,405,666	1,415,648	1,574,159	15,137,257
RESERVES:													
Debt Service	1,230,536	1,230,536	1,230,536	1,230,536	1,230,536	1,230,536	1,230,536	1,230,536	1,230,536	1,230,536	1,230,536	1,230,536	1,230,536
Capital Projects	10,197,470	9,815,963	9,210,275	8,617,082	8,146,377	7,753,712	7,427,052	7,104,825	6,777,026	6,440,456	6,095,878	5,588,818	5,588,818
TOTAL RESERVES	11,428,006	11,046,499	10,440,811	9,847,618	9,376,913	8,984,248	8,657,588	8,335,361	8,007,562	7,670,992	7,326,414	6,819,354	6,819,354
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

FY 2012/2013

#### CITY OF SUNNYVALE 595/210. GENERAL SERVICES FUND/SUNNYVALE OFFICE CENTER SUB-FUND LONG TERM FINANCIAL PLAN JULY 1, 2023 TO JUNE 30, 2033

				JUL	11,2023 10	JUNE 30, 20	55					
											FY 2023/2024	
											ТО	ТО
	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN		FY 2032/2033	
	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033	TOTAL	TOTAL
RESERVES/FUND BALANCE, JULY 1	6,819,354	6,515,029	6,197,722	5,867,564	5,524,739	5,193,273	4,867,102	4,505,803	3,846,792	4,376,851	6,819,354	11,428,006
CURRENT RESOURCES:												
Facilities Rental	690,258	702,130	714,207	726,491	738,987	751,697	764,626	777,778	791,156	804,764	7,462,092	14,305,013
Interest Income	310,240	295,130	279,408	263,083	247,299	233,403	218,964	188,984	267,019	293,625	2,597,153	5,047,882
Transfer From Gen. Svcs./Facilities Mgmt.	129,386	132,621	135,936	139,335	142,818	146,389	150,048	153,800	157,645	161,586	1,449,563	2,684,518
TOTAL CURRENT RESOURCES	1,129,884	1,129,881	1,129,551	1,128,909	1,129,104	1,131,489	1,133,638	1,120,561	1,215,819	1,259,974	11,508,808	22,037,413
TOTAL AVAILABLE RESOURCES	7,949,238	7,644,910	7,327,273	6,996,472	6,653,843	6,324,761	6,000,741	5,626,364	5,062,611	5,636,825	18,328,162	33,465,419
CURRENT REQUIREMENTS:												
Operations	294,580	300,090	306,176	312,797	319,917	327,408	335,075	343,006	351,302	360,099	3,250,450	6,079,935
Infrastructure Projects	0	0	0	0	0	0	0	0	0	0	0	82,440
Transfer To Debt Service	854,171	855,931	856,543	856,007	831,665	815,083	838,392	1,108,665	0	0	7,016,458	16,115,933
Transfer To Infrastructure Fund	0	0	0	0	0	0	0	0	0	0	0	195,358
Transfer To General Fund	285,457	291,166	296,990	302,929	308,988	315,168	321,471	327,900	334,459	341,148	3,125,676	6,056,174
TOTAL CURRENT REQUIREMENTS	1,434,209	1,447,188	1,459,709	1,471,733	1,460,570	1,457,659	1,494,938	1,779,571	685,760	701,246	13,392,584	28,529,840
RESERVES:												
Debt Service	1,230,536	1,230,536	1,230,536	1,230,536	1,196,183	1,138,105	1,108,665	0	0	0	0	0
Capital Projects	5,284,493	4,967,186	4,637,028	4,294,203	3,997,090	3,728,997	3,397,138	3,846,792	4,376,851	4,935,579	4,935,579	4,935,579
TOTAL RESERVES	6,515,029	6,197,722	5,867,564	5,524,739	5,193,273	4,867,102	4,505,803	3,846,792	4,376,851	4,935,579	4,935,579	4,935,579
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0
:							:					

#### CITY OF SUNNYVALE 595/350. GENERAL SERVICES FUND/TECHNOLOGY & COMMUNICATION SERVICES SUB-FUND LONG TERM FINANCIAL PLAN JULY 1, 2012 TO JUNE 30, 2023

	ACTUAL 2011/2012	CURRENT 2012/2013	BUDGET 2013/2014	PLAN 2014/2015	PLAN 2015/2016	PLAN 2016/2017	PLAN 2017/2018	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	PLAN 2021/2022	PLAN 2022/2023	TO FY 2022/2023 TOTAL
RESERVES/FUND BALANCE, JULY 1	8,191,316	8,439,373	3,906,166	3,521,702	2,306,523	2,944,116	4,043,045	4,218,657	4,315,952	3,541,507	4,718,317	6,387,087	8,439,373
CURRENT RESOURCES: Equipment Rental Technology	6,062,838	6,244,723	6,432,065	6,689,347	6,856,581	7,027,996	7,203,696	7,383,788	7,568,383	7,757,593	7,951,533	8,150,321	79,266,026
Equipment Rental Comm. and Office Miscellaneous Revenue	2,314,056 0	2,463,590 7,000	2,512,861 0	2,588,247 0	2,652,954 0	2,719,278 0	2,787,260 0	2,856,942 0	2,928,366 0	3,001,575 0	3,076,614 0	3,153,529 0	30,741,216 7,000
Cable PEG Channel Grant Technology Surcharge (Development)	137,806 81,211	233,136 87,297	231,704 89,480	231,704 91,717	231,704 94,010	231,704 96,360	231,704 98,769	231,704 101.238	231,704 103,769	231,704 106,363	231,704 109,022	231,704 111,748	2,550,176 1,089,771
Sale of Property Interest Income	1,108 54,345	0 53,732	0 26,665	0	0 58,600	0	0	0	0 146,609	0 182,539	0 240,665	0 189.096	0
Transfer From General Fund	27,073	27,885	28,722	29,583	30,471	31,385	32,327	33,296	34,295	35,324	36,384	37,475	357,148
TOTAL CURRENT RESOURCES	8,678,437	9,117,363	9,321,497	9,648,556	9,924,319	10,222,985	10,523,537	10,782,466	11,013,126	11,315,098	11,645,922	11,873,873	115,388,743
TOTAL AVAILABLE RESOURCES	16,869,753	17,556,736	13,227,662	13,170,257	12,230,842	13,167,101	14,566,582	15,001,123	15,329,078	14,856,605	16,364,239	18,260,960	123,828,116
CURRENT REQUIREMENTS:				• • • • • • • •								• • • • • • •	
Equipment Technology Equipment Communications and Office	1,043,261 109,589	3,937,589 437,946	2,381,769 53,941	2,400,449 858,470	1,480,854 92,992	1,106,775 74,191	2,104,595 216,982	2,319,755 159,229	2,423,165 961,729	1,463,006 103,263	843,683 116,630	2,831,916 1,941,678	23,293,557 5,017,053
KSUN Equipment	181,351	54,533	2,838	8,032	2,924	66.015	5,339	3,057	8,652	3,150	266,966	5,752	427,256
Permit System Equipment and Maintenance	0	42,436	43,709	45,020	46.821	48.694	50.642	52.667	54,774	56,965	59,244	61.613	562.586
Operations	6,247,952	6,595,849	7,096,322	7,409,553	7,618,291	7,798,557	7,940,062	8,119,423	8,307,512	8,479,526	8,657,591	8,834,322	86,857,008
Capital Projects	1,317	0	100,000	0	0	0	0	0	0	0	0	0	100,000
Transfer To Community Recreation Fund	61,536	0	0	0	0	0	0	0	0	0	0	0	0
Transfer To Youth & Neighborhood Fund	16,431	0	0	0	0	0	0	0	0	0	0	0	0
Transfer To General Fund	242,359	2,360,056	0	0	0	0	0	0	0	0	0	0	2,360,056
Transfer To General Fund (In-Lieu)	14,462	32,373 0	27,382	28,363	29,163	29,824 0	30,305	31,039	31,738	32,377	33,039	33,711 0	339,314
Transfer To General Services/Proj Admin Transfer To Infrastructure Fund	12,123	0	0	12,218 101,629	15,681	0	0	0	0	0	0	0	12,218 117,310
General Fund Loan Repayment	500,000	189,789	0	101,029	15,081	0	0	0	0	0	0	0	189,789
TOTAL CURRENT REQUIREMENTS	8,430,380	13,650,571	9,705,961	10,863,734	9,286,726	9,124,056	10,347,925	10,685,172	11,787,571	10,138,288	9,977,153	13,708,991	119,276,148
RESERVES:													
Equipment Reserve	7,978,300	3,221,628	2,562,527	1,076,980	1,438,605	2,324,178	2,225,298	2,045,376	998,884	1,897,743	3,551,995	1,440,791	1,440,791
Restricted KSUN Equipment Reserve	311,438	490,041	718,907	942,579	1,171,359	1,337,049	1,563,414	1,792,061	2,015,112	2,243,666	2,208,405	2,434,357	2,434,357
Restricted Tech Surcharge Reserve	149,636	194,497	240,267	286,964	334,152	381,818	429,945	478,515	527,510	576,908	626,686	676,821	676,821
TOTAL RESERVES	8,439,373	3,906,166	3,521,702	2,306,523	2,944,116	4,043,045	4,218,657	4,315,952	3,541,507	4,718,317	6,387,087	4,551,969	4,551,969
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0
FY 2013/2014 Rental Rate Increase			2.7%	3.7%	2.5%	2.5%	2.5%	2.5%	2.5%	2.5%	2.5%	2.5%	

FY 2012/2013 TO

#### CITY OF SUNNYVALE 595/350. GENERAL SERVICES FUND/TECHNOLOGY & COMMUNICATION SERVICES SUB-FUND LONG TERM FINANCIAL PLAN JULY 1, 2023 TO JUNE 30, 2033

											TT 2023/2024 TO	TO
	PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	PLAN 2032/2033	FY 2032/2033 TOTAL	
RESERVES/FUND BALANCE, JULY 1	4,551,969	6,047,720	7,294,133	8,263,076	7,792,769	6,532,210	7,080,290	7,400,958	8,685,159	9,090,281	4,551,969	8,439,373
CURRENT RESOURCES:												
Equipment Rental Technology	8,272,576	8,396,665	8,522,615	8,650,454	8,780,211	8,911,914	9,045,593	9,181,277	9,318,996	9,458,781	88,539,082	167,805,108
Equipment Rental Comm. and Office	3,200,832	3,248,844	3,297,577	3,347,041	3,397,247	3,448,206	3,499,929	3,552,428	3,605,714	3,659,800	34,257,618	64,998,834
Miscellaneous Revenue	0	0	0	0	0	0	0	0	0	0	0	7,000
Cable PEG Channel Grant	231,704	231,704	231,704	231,704	231,704	231,704	231,704	231,704	231,704	231,704	2,317,040	4,867,216
Technology Surcharge (Development)	115,100	118,553	122,110	125,773	129,546	133,433	137,436	141,559	145,805	150,180	1,319,495	2,409,266
Sale of Property	0	0	0	0	0	0	0	0	0	0	0	0
Interest Income	288,356	346,216	399,251	382,225	324,101	338,739	344,854	407,895	433,250	407,531	3,672,418	5,049,823
Transfer From General Fund	38,974	40,533	42,155	43,841	45,595	47,418	49,315	51,288	53,339	55,473	467,931	825,078
TOTAL CURRENT RESOURCES	12,147,543	12,382,516	12,615,411	12,781,038	12,908,404	13,111,414	13,308,831	13,566,150	13,788,809	13,963,468	130,573,583	245,962,326
TOTAL AVAILABLE RESOURCES	16,699,511	18,430,236	19,909,545	21,044,114	20,701,173	19,643,624	20,389,121	20,967,108	22,473,967	23,053,749	135,125,552	254,401,699
CURRENT REQUIREMENTS:												
Equipment Technology	1,418,228	1,306,623	1,900,007	2,365,692	2,540,616	1,593,447	840,474	1,015,616	1,541,921	2,268,408	16,791,032	40,084,589
Equipment Communications and Office	40,200	375,934	7,036	124,345	1,267,534	323,885	1,231,642	81,978	20,479	527,096	4,000,130	9,017,183
KSUN Equipment	3,326	9,506	3,494	82,357	6,507	3,763	10,755	3,954	338,404	51,752	513,818	941,074
Permit System Equipment and Maintenance	64,078	66,641	69,307	712,589	74,962	77,961	81,079	84,322	87,695	91,203	1,409,837	1,972,424
Operations	9,084,454	9,341,746	9,626,991	9,921,496	10,225,586	10,519,658	10,779,166	11,050,671	11,343,645	11,683,095	103,576,507	190,433,515
Capital Projects	0	0	0	0	0	0	0	0	0	0	0	100,000
Transfer To Community Recreation Fund	0	0	0	0	0	0	0	0	0	0	0	0
Transfer To Youth & Neighborhood Fund	0	0	0	0	0	0	0	0	0	0	0	0
Transfer To General Fund	0	0	0	0	0	0	0	0	0	0	0	2,360,056
Transfer To General Fund (In-Lieu)	34,637	35,653	36,699	37,776	38,884	40,025	41,199	42,408	43,653	44,934	395,868	735,182
Transfer To General Services/Proj Admin	0	0	0	0	1,062	0	0	0	0	0	1,062	13,281
Transfer To Infrastructure Fund	6,868	0	2,934	7,091	13,812	4,594	3,848	3,000	7,889	14,320	64,356	181,666
General Fund Loan Repayment	0	0	0	0	0	0	0	0	0	0	0	189,789
TOTAL CURRENT REQUIREMENTS	10,651,791	11,136,102	11,646,468	13,251,345	14,168,963	12,563,334	12,988,163	12,281,949	13,383,687	14,680,808	126,752,611	246,028,758
RESERVES:												
Equipment Reserve	2,657,142	3,629,445	4,317,375	4,284,537	2,744,197	3,008,864	3,052,226	4,051,440	4,505,152	3,548,883	3,548,883	3,548,883
Restricted KSUN Equipment Reserve	2,662,735	2,884,934	3,113,143	3,262,491	3,487,687	3,715,628	3,936,577	4,164,328	4,057,627	4,237,580	4,237,580	4,237,580
Restricted Tech Surcharge Reserve	727,843	779,755	832,558	245,742	300,326	355,798	412,155	469,391	527,501	586,478	586,478	586,478
TOTAL RESERVES	6,047,720	7,294,133	8,263,076	7,792,769	6,532,210	7,080,290	7,400,958	8,685,159	9,090,281	8,372,941	8,372,941	8,372,941
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0
FY 2013/2014 Rental Rate Increase	1.5%	1.5%	1.5%	1.5%	1.5%	1.5%	1.5%	1.5%	1.5%	1.5%		

FY 2023/2024 FY 2012/2013

### CITY OF SUNNYVALE 595/800. GENERAL SERVICES FUND/PROJECT MANAGEMENT SERVICES SUB-FUND LONG TERM FINANCIAL PLAN JULY 1, 2012 TO JUNE 30, 2023

FY 2012/2013

												1	TO
	ACTUAL 2011/2012	CURRENT 2012/2013	BUDGET 2013/2014	PLAN 2014/2015	PLAN 2015/2016	PLAN 2016/2017	PLAN 2017/2018	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	PLAN 2021/2022	PLAN 1 2022/2023	FY 2022/2023 TOTAL
- RESERVES/FUND BALANCE, JULY 1	0	0	0	0	0	0	0	0	0	0	0	0	0
- CURRENT RESOURCES:													
Transfer From General Fund	188,945	495,865	262,411	784,522	451,032	15,117	147,214	36,347	29,195	20,500	21,796	86,675	2,350,674
Transfer From Park Dedication Fund	429,139	737,343	579,265	478,524	963,630	493,793	517,148	510,877	409,334	396,124	973,401	171,494	6,230,933
Transfer From Gas Tax Fund	137,914	198,514	168,533	209,356	68,933	146,304	22,693	189,432	28,763	282,872	46,240	451,960	1,813,599
Transfer From Transportation Impact Fund	9,340	16,458	0	40,493	0	0	0	0	0	0	0	0	56,951
Transfer From Water Supply & Dist. Fund	336,964	448,664	465,858	367,731	2,377	1,466	112,158	262,451	554,408	187,332	140,821	216,385	2,759,651
Transfer From Solid Waste Mgmt Fund	41,252	44,728	48,103	0	0	0	0	0	0	0	0	0	92,831
Transfer From Golf & Tennis Ops. Fund	0	0	0	0	0	4,088	30,858	0	0	0	0	0	34,946
Transfer From Wastewater Mgmt Fund	663,898	461,613	1,056,597	775,683	1,043,746	574,059	418,025	278,887	185,522	407,990	135,566	446,486	5,784,174
Transfer From Gen. Services/Fleet	0	0	0	6,535	0	1,089	8,222	4,027	0	0	0	0	19,873
Transfer From Infrastructure Fund	180,680	65,168	92,940	88,802	297,332	84,074	114,243	95,572	199,662	140,203	145,898	143,899	1,467,793
Transfer From Gen. Svcs./Facilities Mgmt.	0	0	0	2,654	0	442	3,340	1,704	0	0	0	0	8,140
Transfer From Gen. Svcs./IT	0	0	0	12,218	0	0	0	0	0	0	0	0	12,218
- TOTAL CURRENT RESOURCES	1,988,133	2,468,353	2,673,708	2,766,518	2,827,050	1,320,432	1,373,901	1,379,297	1,406,883	1,435,021	1,463,721	1,516,899	20,631,784
TOTAL AVAILABLE RESOURCES	1,988,133	2,468,353	2,673,709	2,766,517	2,827,050	1,320,432	1,373,902	1,379,298	1,406,884	1,435,021	1,463,722	1,516,899	20,631,784
- CURRENT REQUIREMENTS:													
Operations	1,988,133	2,468,353	2,633,708	2,741,018	2,795,838	1,283,290	1,308,955	1,335,134	1,361,837	1,389,074	1,416,855	1,445,193	20,179,255
Special Projects	0	0	40,000	25,500	31,212	37,142	64,946	44,163	45,046	45,947	46,866	71,706	452,528
- TOTAL CURRENT REQUIREMENTS	1,988,133	2,468,353	2,673,708	2,766,518	2,827,050	1,320,432	1,373,901	1,379,297	1,406,883	1,435,021	1,463,721	1,516,899	20,631,783
- RESERVES:													
20 Year RAP	0	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL RESERVES	0	0	0	0	0	0	0	0	0	0	0	0	0
- FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

### CITY OF SUNNYVALE 595/800. GENERAL SERVICES FUND/PROJECT MANAGEMENT SERVICES SUB-FUND LONG TERM FINANCIAL PLAN JULY 1, 2023 TO JUNE 30, 2033

				301	1 1, 2023 10	JUNE 30, 20	55						
	FY 2023/2024 FY 2 TO												
	PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	PLAN 2032/2033	FY 2032/2033 TOTAL	FY 2032/2033 TOTAL	
- RESERVES/FUND BALANCE, JULY 1	0	0	0	0	0	0	0	0	0	0	0	0	
- CURRENT RESOURCES:			·	·			·						
Transfer From General Fund	42,594	7,302	17,383	2,890	21,385	2,512	6,090	16,628	3,825	148,617	269,223	2,619,898	
Transfer From Park Dedication Fund	1,020,869	735,259	625,768	199,377	1,130,528	673,463	1,029,866	796,352	1,189,087	713,931	8,114,499	14,345,433	
Transfer From Gas Tax Fund	23,024	314,711	23,177	638,769	60,647	576,973	60,894	591,546	38,250	522,689	2,850,678	4,664,277	
Transfer From Transportation Impact Fund	0	0	0	0	0	0	0	0	0	0	0	56,951	
Transfer From Water Supply & Dist. Fund	12,893	136,923	686,027	265,836	249,262	40,188	6,089	23,754	256,273	225,885	1,903,130	4,662,781	
Transfer From Solid Waste Mgmt Fund	0	0	0	10,293	0	0	0	0	0	0	10,293	103,124	
Transfer From Golf & Tennis Ops. Fund	0	0	0	0	0	0	0	0	0	0	0	34,946	
Transfer From Wastewater Mgmt Fund	278,586	294,774	118,201	362,636	129,885	315,225	310,558	298,112	195,073	278,470	2,581,520	8,365,695	
Transfer From Gen. Services/Fleet	0	0	0	0	0	0	0	0	0	0	0	19,873	
Transfer From Infrastructure Fund	159,821	94,951	160,883	200,579	165,733	174,356	422,700	164,891	265,514	148,991	1,958,419	3,426,212	
Transfer From Gen. Svcs./Facilities Mgmt.	0	0	0	0	0	0	0	0	0	0	0	8,140	
Transfer From Gen. Svcs./IT	0	0	0	0	1,062	0	0	0	0	0	1,062	13,281	
- TOTAL CURRENT RESOURCES	1,537,786	1,583,920	1,631,437	1,680,380	1,758,501	1,782,715	1,836,198	1,891,283	1,948,021	2,038,584	17,688,825	38,320,609	
TOTAL AVAILABLE RESOURCES	1,537,787	1,583,920	1,631,437	1,680,380	1,758,502	1,782,716	1,836,198	1,891,283	1,948,022	2,038,584	17,688,825	38,320,609	
- CURRENT REQUIREMENTS:	·		·	·	·	·	·						
Operations	1,488,548	1,533,205	1,579,201	1,626,577	1,675,374	1,725,635	1,777,405	1,830,727	1,885,648	1,942,218	17,064,538	37,243,793	
Special Projects	49,238	50,715	52,236	53,803	83,127	57,080	58,793	60,556	62,373	96,366	624,287	1,076,815	
- TOTAL CURRENT REQUIREMENTS	1,537,786	1,583,920	1,631,437	1,680,380	1,758,501	1,782,715	1,836,198	1,891,283	1,948,021	2,038,584	17,688,825	38,320,608	
- RESERVES:	·		·	·	······	·	·		·				
20 Year RAP	0	0	0	0	0	0	0	0	0	0	0	0	
TOTAL RESERVES	0	0	0	0	0	0	0	0	0	0	0	0	
- FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	
=						:							

### CITY OF SUNNYVALE 640. COMBINED EMPLOYEE BENEFITS FUND LONG TERM FINANCIAL PLAN JULY 1, 2012 TO JUNE 30, 2023

													TO
	ACTUAL 2011/2012	CURRENT 2012/2013	BUDGET 2013/2014	PLAN 2014/2015	PLAN 2015/2016	PLAN 2016/2017	PLAN 2017/2018	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	PLAN 2021/2022	PLAN 2022/2023	FY 2022/2023 TOTAL
RESERVE/FUND BALANCE, JULY 1	19,509,737	16,266,238	13,603,017	13,329,167	14,832,826	17,834,618	19,880,639	22,666,596	25,555,508	28,394,655	30,568,892	32,120,474	16,266,238
CURRENT RESOURCES:													
Employee Leaves	12,074,009	11,891,351	12,501,684	13,126,768	13,783,106	13,919,950	13,526,239	13,809,918	14,099,666	14,358,848	14,697,901	15,006,664	150,722,094
Miscellaneous PERS	13,923,722	15,243,939	15,512,180	15,754,142	16,306,945	16,506,933	16,883,180	16,999,456	17,500,843	17,814,703	18,135,359	18,377,359	185,035,038
Public Safety PERS	13,778,021	14,071,329	14,725,593	15,119,583	15,682,487	16,387,762	17,085,509	17,561,747	17,924,390	18,407,577	18,902,123	19,317,240	185,185,340
Workers' Compensation	3,550,402	2,954,138	3,478,196	4,032,253	4,344,208	4,003,540	4,294,237	3,674,158	3,781,350	3,891,316	4,004,131	4,119,869	42,577,396
Insurance and Incentives	17,965,629	19,158,076	22,772,481	25,049,729	26,302,216	27,222,793	28,583,933	30,013,130	30,763,458	31,224,910	31,693,283	32,168,683	304,952,693
Miscellaneous Revenues	334,815	113,235	0	0	0	0	0	0	0	0	0	0	113,235
Transfer From Other Funds	0	1,550,000	0	0	0	0	0	0	0	0	0	0	1,550,000
Interest Income	193,631	162,938	190,074	410,166	765,700	1,157,226	1,346,775	1,469,775	1,597,142	1,759,536	1,822,060	1,896,707	12,578,099
TOTAL CURRENT RESOURCES	61,820,229	65,145,005	69,180,208	73,492,641	77,184,662	79,198,204	81,719,873	83,528,185	85,666,848	87,456,891	89,254,857	90,886,522	882,713,894
TOTAL AVAILABLE RESOURCES	81,329,966	81,411,243	82,783,224	86,821,809	92,017,488	97,032,822	101,600,511	106,194,780	111,222,356	115,851,546	119,823,748	123,006,996	898,980,132
CURRENT REQUIREMENTS:													
Employee Leave Benefits	12,638,033	12,506,283	13,049,913	13,228,615	13,505,712	13,788,726	14,077,788	14,373,030	14,674,587	14,982,598	15,297,205	15,618,552	155,103,009
PERS Retirement Benefits	28,953,899	29,894,371	30,176,792	30,981,953	31,331,039	33,054,032	33,544,768	33,912,641	34,715,204	35,733,933	36,665,905	37,563,261	367,573,899
Workers' Compensation Program	3,253,357	3,437,532	3,701,443	3,807,388	3,904,172	4,003,458	4,105,310	4,209,798	4,316,990	4,426,956	4,539,771	4,655,509	45,108,327
Insurance Benefits	11,598,223	11,968,368	13,054,910	13,896,491	14,786,940	15,413,732	16,069,627	16,756,036	17,474,438	18,226,384	19,013,506	19,837,510	176,497,943
Retiree Medical	4,724,140	4,902,524	5,343,690	5,775,314	6,101,877	6,435,296	6,777,027	7,094,753	7,476,173	7,892,082	8,330,890	8,826,857	74,956,483
Transfer To OPEB Trust	3,896,076	5,099,148	4,127,310	4,299,221	4,553,129	4,456,940	4,359,394	4,293,014	4,170,309	4,020,700	3,855,999	3,642,172	46,877,337
TOTAL CURRENT REQUIREMENTS	65,063,728	67,808,226	69,454,057	71,988,983	74,182,869	77,152,184	78,933,916	80,639,272	82,827,701	85,282,654	87,703,275	90,143,862	866,116,999
RESERVES:													
Employee Leaves	(490,022)	(1,044,170)	(1,504,855)	(1,345,704)	(671,452)	0	0	0	0	0	0	0	0
PERS Rate Uncertainty	2,669,270	2,655,741	2,735,312	2,681,790	3,420,636	3,398,125	3,957,971	4,764,852	5,665,475	6,380,441	7,007,235	7,418,862	7,418,862
Workers' Compensation	11,789,603	11,489,943	11,347,125	11,651,420	12,324,484	12,694,301	13,391,000	13,391,000	13,391,000	13,391,000	13,391,000	13,391,000	13,391,000
Insurance Rate Uncertainty	2,297,386	501,504	751,586	1,845,320	2,760,949	3,788,212	5,317,625	7,399,656	9,338,181	10,797,451	11,722,239	12,053,272	12,053,272
TOTAL RESERVES	16,266,238	13,603,017	13,329,167	14,832,826	17,834,618	19,880,639	22,666,596	25,555,508	28,394,655	30,568,892	32,120,474	32,863,133	32,863,133
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

FY 2012/2013

### CITY OF SUNNYVALE 640. COMBINED EMPLOYEE BENEFITS FUND LONG TERM FINANCIAL PLAN JULY 1, 2023 TO JUNE 30, 2033

FY 2023/2024 FY 2012/2013

											FY 2023/2024 TO	FY 2012/2013 TO
	PLAN	FY 2032/2033	FY 2032/2033									
	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033	TOTAL	TOTAL
RESERVE/FUND BALANCE, JULY 1	32,863,133	34,529,777	36,352,072	38,370,865	40,419,041	42,284,704	43,542,965	44,061,097	43,089,571	42,491,074	32,863,133	16,266,238
CURRENT RESOURCES:												
Employee Leaves	15,322,047	15,797,415	16,287,673	16,793,292	17,314,759	17,852,577	18,407,264	18,979,356	19,569,407	20,177,985	176,501,776	327,223,870
Miscellaneous PERS	19,204,340	19,696,054	20,197,908	20,610,749	20,924,914	21,422,589	21,934,663	22,554,169	23,081,793	23,501,196	213,128,376	398,163,414
Public Safety PERS	20,089,930	20,774,853	21,483,385	22,108,707	22,641,713	23,384,170	24,152,189	25,055,983	26,671,038	27,245,594	233,607,563	418,792,902
Workers' Compensation	4,230,727	4,375,614	4,524,950	4,678,878	4,837,544	5,001,101	5,169,705	5,343,518	5,522,709	5,770,438	49,455,185	92,032,581
Insurance and Incentives	33,777,117	35,128,202	36,533,330	37,994,663	39,514,449	40,304,738	41,110,833	41,110,833	41,110,833	41,110,833	387,695,831	692,648,523
Miscellaneous Revenues	0	0	0	0	0	0	0	0	0	0	0	113,235
Transfer From Other Funds	0	0	0	0	0	0	0	0	0	0	0	1,550,000
Interest Income	2,424,084	2,531,638	2,647,732	2,774,433	2,903,411	3,024,096	3,115,270	3,170,324	3,151,810	3,152,891	28,895,689	41,473,788
TOTAL CURRENT RESOURCES	95,048,245	98,303,775	101,674,978	104,960,722	108,136,792	110,989,271	113,889,925	116,214,184	119,107,589	120,958,938	1,089,284,419	1,971,998,313
TOTAL AVAILABLE RESOURCES	127,911,379	132,833,552	138,027,051	143,331,587	148,555,833	153,273,975	157,432,889	160,275,281	162,197,160	163,450,011	1,122,147,552	1,988,264,551
CURRENT REQUIREMENTS:												
Employee Leave Benefits	16,102,975	16,602,564	17,117,801	17,649,182	18,197,218	18,762,438	19,345,386	19,946,626	20,566,738	21,206,322	185,497,250	340,600,259
PERS Retirement Benefits	38,785,520	40,003,701	41,223,381	42,448,341	43,695,973	44,962,034	46,273,232	47,616,577	48,299,461	49,837,307	443,145,529	810,719,428
Workers' Compensation Program	4,900,277	5,045,164	5,194,500	5,348,428	5,507,094	5,670,651	5,839,255	6,013,068	6,192,259	6,439,988	56,150,685	101,259,012
Insurance Benefits	20,742,130	21,689,455	22,681,543	23,720,556	24,808,760	25,948,532	27,142,363	28,392,871	29,702,798	31,075,022	255,904,031	432,401,974
Retiree Medical	9,388,764	10,034,723	10,715,943	11,434,041	12,190,690	12,987,627	13,826,645	14,714,601	15,690,165	16,726,631	127,709,830	202,666,314
Transfer To OPEB Trust	3,461,935	3,105,873	2,723,017	2,311,997	1,871,392	1,399,729	944,912	501,966	(745,334)	(1,237,543)	14,337,944	61,215,281
TOTAL CURRENT REQUIREMENTS	93,381,601	96,481,480	99,656,186	102,912,546	106,271,129	109,731,010	113,371,793	117,185,710	119,706,086	124,047,728	1,082,745,269	1,948,862,268
RESERVES:												
Employee Leaves	0	0	0	0	0	0	0	0	0	0	0	0
PERS Rate Uncertainty	8,298,554	9,180,687	10,097,634	10,873,630	11,287,966	11,697,089	12,095,564	12,693,917	14,781,983	16,430,566	16,430,566	16,430,566
Workers' Compensation	13,391,000	13,391,000	13,391,000	13,391,000	13,391,000	13,391,000	13,391,000	13,391,000	13,391,000	13,391,000	13,391,000	13,391,000
Insurance Rate Uncertainty	12,840,223	13,780,385	14,882,231	16,154,411	17,605,738	18,454,876	18,574,533	17,004,654	14,318,091	9,580,718	9,580,718	9,580,718
TOTAL RESERVES	34,529,777	36,352,072	38,370,865	40,419,041	42,284,704	43,542,965	44,061,097	43,089,571	42,491,074	39,402,284	39,402,284	39,402,284
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0

## CITY OF SUNNYVALE 645. LIABILITY & PROPERTY INSURANCE FUND LONG TERM FINANCIAL PLAN JULY 1, 2012 TO JUNE 30, 2023

FY 2012/2013

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	ACTUAL	CURRENT	BUDGET	PLAN	FY 2022/2023								
	2011/2012	2012/2013	2013/2014	2014/2015	2015/2016	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	TOTAL
RESERVE/FUND BALANCE, JULY 1	844,907	532,722	814,569	908,492	1,079,602	1,293,393	1,591,435	1,865,292	2,113,013	2,332,540	2,521,709	2,678,237	532,722
CURRENT RESOURCES:													
Transfer From Other Funds	1,050,000	1,207,500	1,328,250	1,434,510	1,506,236	1,581,547	1,581,547	1,581,547	1,581,547	1,581,547	1,581,547	1,581,547	16,547,326
Interest Income	6,808	6,058	8,203	9,267	11,120	51,736	63,657	74,612	84,521	93,302	100,868	107,129	610,472
TOTAL CURRENT RESOURCES	1,056,808	1,213,558	1,336,453	1,443,777	1,517,355	1,633,283	1,645,205	1,656,159	1,666,068	1,674,849	1,682,416	1,688,677	17,157,798
TOTAL AVAILABLE RESOURCES	1,901,715	1,746,280	2,151,022	2,352,269	2,596,957	2,926,676	3,236,640	3,521,451	3,779,080	4,007,389	4,204,124	4,366,913	17,690,520
CURRENT REQUIREMENTS:													
Liability Insurance	493,890	413,096	460,000	473,800	488,014	502,654	517,734	533,266	549,264	565,742	582,714	600,196	5,686,480
Liability Insurance - Rebate	(325,479)	(247,128)	0	0	0	0	0	0	0	0	0	0	(247,128)
Property Insurance	162,640	164,178	167,462	170,811	174,227	177,712	182,154	186,708	191,376	196,160	201,064	206,091	2,017,943
Fidelity Insurance	19,537	16,543	16,874	17,211	17,556	17,907	18,354	18,813	19,284	19,766	20,260	20,766	203,333
Legal Services	183,496	80,710	82,324	83,971	85,650	87,363	89,547	91,786	94,081	96,433	98,843	101,314	992,022
Liability Claims Paid	721,493	310,590	316,802	323,138	329,601	336,193	344,597	353,212	362,043	371,094	380,371	389,880	3,817,520
Administration	113,416	193,722	199,068	203,736	208,517	213,412	218,960	224,653	230,494	236,486	242,635	248,944	2,420,628
TOTAL CURRENT REQUIREMENTS	1,368,993	931,711	1,242,529	1,272,667	1,303,564	1,335,241	1,371,348	1,408,439	1,446,540	1,485,680	1,525,888	1,567,192	14,890,798
RESERVES:													
Liability and Property Insurance	532,722	814,569	908,492	1,079,602	1,293,393	1,591,435	1,865,292	2,113,013	2,332,540	2,521,709	2,678,237	2,799,722	2,799,722
TOTAL RESERVES	532,722	814,569	908,492	1,079,602	1,293,393	1,591,435	1,865,292	2,113,013	2,332,540	2,521,709	2,678,237	2,799,722	2,799,722
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

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## CITY OF SUNNYVALE 645. LIABILITY & PROPERTY INSURANCE FUND LONG TERM FINANCIAL PLAN JULY 1, 2023 TO JUNE 30, 2033

FY 2023/2024 FY 2012/2013

		<b>DT</b> + 1 <b>T</b>	<b>DT</b> 4 <b>D T</b>	<b>DT</b> 4 <b>D</b> T	<b>PT</b> 1.11	<b>DT</b> 437	<b>PT</b> 1.11	<b>DT</b> 4 <b>D</b> T	<b>DT</b> 137		ТО	
	PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	PLAN 2032/2033	FY 2032/2033 TOTAL	FY 2032/2033 TOTAL
RESERVE/FUND BALANCE, JULY 1	2,799,722	2,986,125	3,133,423	3,238,206	3,296,853	3,305,516	3,260,108	3,156,290	2,989,458	2,754,726	2,799,722	532,722
CURRENT RESOURCES:												
Transfer From Other Funds	1,660,625	1,660,625	1,660,625	1,660,625	1,660,625	1,660,625	1,660,625	1,660,625	1,660,625	1,660,625	16,606,246	33,153,573
Interest Income	139,986	149,306	156,671	161,910	164,843	165,276	163,005	157,814	149,473	137,736	1,546,021	2,156,493
TOTAL CURRENT RESOURCES	1,800,611	1,809,931	1,817,296	1,822,535	1,825,467	1,825,900	1,823,630	1,818,439	1,810,098	1,798,361	18,152,268	35,310,066
TOTAL AVAILABLE RESOURCES	4,600,333	4,796,056	4,950,719	5,060,741	5,122,320	5,131,416	5,083,738	4,974,729	4,799,555	4,553,086	20,951,990	35,842,788
CURRENT REQUIREMENTS:												
Liability Insurance	618,202	636,748	655,850	675,526	695,791	716,665	738,165	760,310	783,119	806,613	7,086,988	12,773,468
Liability Insurance - Rebate	0	0	0	0	0	0	0	0	0	0	0	(247,128)
Property Insurance	212,274	218,642	225,201	231,957	238,916	246,083	253,466	261,070	268,902	276,969	2,433,479	4,451,422
Fidelity Insurance	21,389	22,031	22,692	23,373	24,074	24,796	25,540	26,306	27,095	27,908	245,204	448,537
Legal Services	104,354	107,484	110,709	114,030	117,451	120,975	124,604	128,342	132,192	136,158	1,196,300	2,188,322
Liability Claims Paid	401,577	413,624	426,033	438,814	451,978	465,538	479,504	493,889	508,705	523,967	4,603,628	8,421,148
Administration	256,412	264,105	272,028	280,189	288,594	297,252	306,170	315,355	324,815	334,560	2,939,479	5,360,107
TOTAL CURRENT REQUIREMENTS	1,614,207	1,662,634	1,712,513	1,763,888	1,816,805	1,871,309	1,927,448	1,985,271	2,044,829	2,106,174	18,505,077	33,395,876
RESERVES:												
Liability and Property Insurance	2,986,125	3,133,423	3,238,206	3,296,853	3,305,516	3,260,108	3,156,290	2,989,458	2,754,726	2,446,912	2,446,912	2,446,912
TOTAL RESERVES	2,986,125	3,133,423	3,238,206	3,296,853	3,305,516	3,260,108	3,156,290	2,989,458	2,754,726	2,446,912	2,446,912	2,446,912
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0

## CITY OF SUNNYVALE 255. COMMUNITY FACILITIES DISTRICT NO. 3 (ESTATES AT SUNNYVALE) FUND LONG TERM FINANCIAL PLAN JULY 1, 2012 TO JUNE 30, 2023

	ACTUAL 2011/2012	CURRENT 2012/2013	BUDGET 2013/2014	PLAN 2014/2015	PLAN 2015/2016	PLAN 2016/2017	PLAN 2017/2018	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	PLAN 2021/2022	PLAN 2022/2023	TO FY 2022/2023 TOTAL
RESERVE/FUND BALANCE, JULY 1	0	0	60	535	9,724	19,425	29,848	41,226	53,314	66,145	79,758	94,190	0
CURRENT RESOURCES: Assessment Revenue Developer Contributions Interest Income	0 0 0	23,595 25,850 60	24,067 0 4	24,608 0 96	25,223 0 381	25,854 0 869	26,500 0 1,586	27,163 0 2,051	27,842 0 2,544	28,538 0 3,068	29,251 0 3,623	29,982 0 2,413	292,622 25,850 16,694
TOTAL CURRENT RESOURCES	0	49,505	24,070	24,704	25,604	26,723	28,086	29,213	30,386	31,605	32,874	32,396	335,166
TOTAL AVAILABLE RESOURCES	0	49,505	24,130	25,239	35,328	46,149	57,934	70,439	83,699	97,751	112,632	126,585	335,166
CURRENT REQUIREMENTS: Operating Costs Infrastructure Projects	0 0	0 49,445	23,595 0	15,515 0	15,903 0	16,300 0	16,708 0	17,126 0	17,554 0	17,993 0	18,442 0	18,904 44,941	178,039 94,386
TOTAL CURRENT REQUIREMENTS	0	49,445	23,595	15,515	15,903	16,300	16,708	17,126	17,554	17,993	18,442	63,844	272,425
RESERVES: Infrastructure Replacement Reserve	0	60	535	9,724	19,425	29,848	41,226	53,314	66,145	79,758	94,190	62,741	62,741
TOTAL RESERVES	0	60	535	9,724	19,425	29,848	41,226	53,314	66,145	79,758	94,190	62,741	62,741
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

FY 2012/2013

#### CITY OF SUNNYVALE 255. COMMUNITY FACILITIES DISTRICT NO. 3 (ESTATES AT SUNNYVALE) FUND LONG TERM FINANCIAL PLAN JULY 1, 2023 TO JUNE 30, 2033

				JULI	1, 2023 10	JUNE 30, 2	055				FY 2023/2024	
	PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	PLAN 2032/2033	TO FY 2032/2033 TOTAL	TO FY 2032/2033 TOTAL
RESERVE/FUND BALANCE, JULY 1	62,741	77,119	92,427	108,715	126,032	144,430	163,966	184,695	206,679	229,980	62,741	0
CURRENT RESOURCES: Assessment Revenue Developer Contributions Interest Income	30,882 0 2,966	31,808 0 3,555	32,763 0 4,181	33,746 0 4,847	34,758 0 5,555	35,801 0 6,306	36,875 0 7,104	37,981 0 7,949	39,120 0 8,845	40,294 0 7,379	354,027 0 58,688	646,649 25,850 75,382
TOTAL CURRENT RESOURCES	33,848	35,363	36,944	38,593	40,313	42,107	43,978	45,930	47,966	47,673	412,715	747,882
TOTAL AVAILABLE RESOURCES	96,589	112,482	129,371	147,308	166,345	186,537	207,944	230,625	254,644	277,653	475,457	747,882
CURRENT REQUIREMENTS: Operating Costs Infrastructure Projects	19,471 0	20,055 0	20,656 0	21,276 0	21,914 0	22,572 0	23,249 0	23,946 0	24,665 0	25,405 60,396	223,209 60,396	401,248 154,782
TOTAL CURRENT REQUIREMENTS	19,471	20,055	20,656	21,276	21,914	22,572	23,249	23,946	24,665	85,801	283,605	556,030
RESERVES: Infrastructure Replacement Reserve	77,119	92,427	108,715	126,032	144,430	163,966	184,695	206,679	229,980	191,851	191,851	191,851
TOTAL RESERVES	77,119	92,427	108,715	126,032	144,430	163,966	184,695	206,679	229,980	191,851	191,851	191,851
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0

#### CITY OF SUNNYVALE 315/500. REDEVELOPMENT AGENCY FUND REDEVELOPMENT SUCCESSOR AGENCY LONG TERM FINANCIAL PLAN JULY 1, 2012 TO JUNE 30, 2023

	ACTUAL 2011/2012	CURRENT 2012/2013	BUDGET 2013/2014	PLAN 2014/2015	PLAN 2015/2016	PLAN 2016/2017	PLAN 2017/2018	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	PLAN 2021/2022	PLAN 2022/2023	FY 2022/2023 TOTAL
RESERVE/FUND BALANCE, JULY 1	2,674,867	4,114,201	2,589,360	2,597,825	1,930,886	1,930,886	1,930,886	1,930,886	1,930,886	1,930,886	1,930,886	1,930,886	4,114,201
CURRENT RESOURCES: Tax Increment Reimbursement From County	5,713,710 1,810,332	0 817,393	0 1,232,697	0 896,373	0 1,968,199	0 2,126,175	0 7,172,975	0 13,154,302	0 8,206,110	0 4,684,679	0 4,862,102	0 4,442,108	0 49,563,113
Lease Payments Interest Income	1,205,118 2,387	0 0	0 0	0 0	0	0	0 0	0	0 0	0 0	0 0	0	0
TOTAL CURRENT RESOURCES	8,731,547	817,393	1,232,697	896,373	1,968,199	2,126,175	7,172,975	13,154,302	8,206,110	4,684,679	4,862,102	4,442,108	49,563,113
TOTAL AVAILABLE RESOURCES	11,406,414	4,931,594	3,822,057	3,494,198	3,899,085	4,057,061	9,103,861	15,085,188	10,136,996	6,615,565	6,792,988	6,372,994	53,677,314
- CURRENT REQUIREMENTS: RDA Administration	309,701	268.843	227.095	227.095	227.095	227.095	227,095	227.095	227,095	227.095	227,095	227,095	2,539,791
Debt Service	1,819,720	1,580,418	604,551	608,976	602,042	609,141	605,144	604,829	603,238	600,395	601,025	0	7,019,759
Payment To Developer Loan Repayments	0 4,988,406	0 0	0 0	0	0 0	0	6,207,831 0	12,289,474 0	6,950,998 0	3,240,780 0	3,305,596 0	3,371,708 0	35,366,387 0
Payment to RSA Housing Fund	0	0	0	579,337	991,157	1,142,034	0	0	391,875	583,504	695,481	810,400	5,193,788
Capital Projects - Remediation Special Projects - Redevelopment Dissolution	121,062 1,529	405,230 25,035	339,681 5,000	100,000 0	100,000 0	100,000 0	100,000 0	0	0 0	0 0	0 0	0 0	1,144,911 30,035
Special Projects - Project Mgmt ADDOPA Transfer To RDA Debt Svc Fund	26,040	40,551 0	25,000	25,000	25,000	25,000	10,000	10,000	10,000	10,000	10,000	10,000 1,930,887	200,551 1,930,887
General Fund In-Lieu	25,755	22,157	22,905	22,905	22,905	22,905	22,905	22,905	22,905	22,905	22,905	22,905	251,207
TOTAL CURRENT REQUIREMENTS	7,292,213	2,342,234	1,224,232	1,563,313	1,968,199	2,126,175	7,172,975	13,154,302	8,206,110	4,684,679	4,862,102	6,372,995	53,677,315
RESERVES:													
Debt Service Other	1,930,886 2,183,315	1,930,886 658,474	1,930,886 666,939	1,930,886 0	0 0	0 0							
TOTAL RESERVES	4,114,201	2,589,360	2,597,825	1,930,886	1,930,886	1,930,886	1,930,886	1,930,886	1,930,886	1,930,886	1,930,886	0	0
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

FY 2012/2013 TO

#### CITY OF SUNNYVALE 315/500. REDEVELOPMENT AGENCY FUND REDEVELOPMENT SUCCESSOR AGENCY LONG TERM FINANCIAL PLAN JULY 1, 2023 TO JUNE 30, 2033

	PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	PLAN 2032/2033	FY 2023/2024 TO FY 2032/2033 TOTAL	FY 2012/2013 TO FY 2032/2033 TOTAL
 RESERVE/FUND BALANCE, JULY 1	0	0	0	0	0	0	0	0	0	0	0	4,114,201
 CURRENT RESOURCES:												
Tax Increment	0	0	0	0	0	0	0	0	0	0	0	0
Reimbursement From County	4,926,498	5,114,449	5,306,155	3,671,874	2,265,721	0	0	0	0	0	21,284,697	70,847,810
Lease Payments	0	0	0	0	0	0	0	0	0	0	0	0
Interest Income	0	0	0	0	0	0	0	0	0	0	0	0
	4,926,498	5,114,449	5,306,155	3,671,874	2,265,721	0	0	0	0	0	21,284,697	70,847,810
TOTAL AVAILABLE RESOURCES	4,926,498	5,114,449	5,306,155	3,671,874	2,265,721	0	0	0	0	0	21,284,697	74,962,011
 CURRENT REQUIREMENTS:												
RDA Administration	227,095	227,095	227,095	227,095	227,095	0	0	0	0	0	1,135,474	3,675,264
Debt Service	0	0	0	0	0	0	0	0	0	0	0	7,019,759
Payment To Developer	3,439,142	3,507,925	3,578,083	0	0	0	0	0	0	0	10,525,150	45,891,537
Loan Repayments	0	0	0	0	0	0	0	0	0	0	0	0
Payment to RSA Housing Fund	1,227,356	1,346,524	1,468,073	3,421,874	2,015,721						9,479,548	14,673,336
Capital Projects - Remediation	0	0	0	0	0	0	0	0	0	0	0	1,144,911
Special Projects - Redevelopment Dissolution	0	0	0	0	0	0	0	0	0	0	0	30,035
Special Projects - Project Mgmt ADDOPA	10,000	10,000	10,000	0	0	0	0	0	0	0	30,000	230,551
Transfer To RDA Debt Svc Fund	0	0	0	0	0	0	0	0	0	0	0	1,930,887
General Fund In-Lieu	22,905	22,905	22,905	22,905	22,905	0	0	0	0	0	114,525	365,732
	4,926,498	5,114,449	5,306,156	3,671,874	2,265,721	0	0	0	0	0	21,284,697	74,962,012
 RESERVES:												
Debt Service	0	0	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL RESERVES	0	0	0	0	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0	0	0	0	0
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### CITY OF SUNNYVALE 727. FREMONT POOL TRUST FUND LONG TERM FINANCIAL PLAN JULY 1, 2012 TO JUNE 30, 2023

	ACTUAL 2011/2012	CURRENT 2012/2013	BUDGET 2013/2014	PLAN 2014/2015	PLAN 2015/2016	PLAN 2016/2017	PLAN 2017/2018	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	PLAN 2021/2022	PLAN 2022/2023	FY 2022/2023 TOTAL
RESERVE/FUND BALANCE, JULY 1	915,087	975,135	1,048,483	1,048,483	1,048,483	1,048,483	1,048,483	1,048,483	1,048,483	1,048,483	1,048,483	1,048,483	975,135
CURRENT RESOURCES: Restricted Cash Donations Interest Income	60,000 5,912	73,348 6,406	0 7,339	0 7,339	0 20,970	0 31,454	0 41,939	0 41,939	0 41,939	0 41,939	0 41,939	0 41,939	73,348 325,145
TOTAL CURRENT RESOURCES	65,912	79,754	7,339	7,339	20,970	31,454	41,939	41,939	41,939	41,939	41,939	41,939	398,493
TOTAL AVAILABLE RESOURCES	980,999	1,054,889	1,055,822	1,055,822	1,069,452	1,079,937	1,090,422	1,090,422	1,090,422	1,090,422	1,090,422	1,090,422	1,373,627
- CURRENT REQUIREMENTS: Transfer To Comm. Rec/Fremont Pool Transfer To General Fund/Fremont Pool	5,864 0	0 6,406	0 7,339	0 7,339	0 20,970	0 31,454	0 41,939	0 41,939	0 41,939	0 41,939	0 41,939	0 41,939	0 325,145
TOTAL CURRENT REQUIREMENTS	5,864	6,406	7,339	7,339	20,970	31,454	41,939	41,939	41,939	41,939	41,939	41,939	325,145
- RESERVES: Endowment Reserve	975,135	1,048,483	1,048,483	1,048,483	1,048,483	1,048,483	1,048,483	1,048,483	1,048,483	1,048,483	1,048,483	1,048,483	1,048,483
TOTAL RESERVES	975,135	1,048,483	1,048,483	1,048,483	1,048,483	1,048,483	1,048,483	1,048,483	1,048,483	1,048,483	1,048,483	1,048,483	1,048,483
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

FY 2012/2013 TO

#### CITY OF SUNNYVALE 727. FREMONT POOL TRUST FUND LONG TERM FINANCIAL PLAN JULY 1, 2023 TO JUNE 30, 2033

	PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	PLAN 2032/2033	FY 2023/2024 TO FY 2032/2033 TOTAL	FY 2012/2013 TO FY 2032/2033 TOTAL
RESERVE/FUND BALANCE, JULY 1	1,048,483	1,048,483	1,048,483	1,048,483	1,048,483	1,048,483	1,048,483	1,048,483	1,048,483	1,048,483	1,048,483	975,135
CURRENT RESOURCES: Restricted Cash Donations Interest Income	0 52,424	0 524,241	73,348 849,386									
TOTAL CURRENT RESOURCES	52,424	52,424	52,424	52,424	52,424	52,424	52,424	52,424	52,424	52,424	524,241	922,734
TOTAL AVAILABLE RESOURCES	1,100,907	1,100,907	1,100,907	1,100,907	1,100,907	1,100,907	1,100,907	1,100,907	1,100,907	1,100,907	1,572,724	1,897,869
CURRENT REQUIREMENTS: Transfer To Comm. Rec./Fremont Pool Transfer To General Fund/Fremont Pool	0 52,424	0 524,241	0 849,386									
TOTAL CURRENT REQUIREMENTS	52,424	52,424	52,424	52,424	52,424	52,424	52,424	52,424	52,424	52,424	524,241	849,386
RESERVES: Endowment Reserve	1,048,483	1,048,483	1,048,483	1,048,483	1,048,483	1,048,483	1,048,483	1,048,483	1,048,483	1,048,483	1,048,483	1,048,483
TOTAL RESERVES	1,048,483	1,048,483	1,048,483	1,048,483	1,048,483	1,048,483	1,048,483	1,048,483	1,048,483	1,048,483	1,048,483	1,048,483
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0

### CITY OF SUNNYVALE 730. DOROLOU SWIRSKY YOUTH OPPORTUNITY FUND LONG TERM FINANCIAL PLAN JULY 1, 2012 TO JUNE 30, 2023

	ACTUAL 2011/2012	CURRENT 2012/2013	BUDGET 2013/2014	PLAN 2014/2015	PLAN 2015/2016	PLAN 2016/2017	PLAN 2017/2018	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	PLAN 2021/2022	PLAN 2022/2023	FY 2012/2013 TO FY 2022/2023 TOTAL
RESERVE/FUND BALANCE, JULY 1	551,971	552,000	552,000	552,000	552,000	552,000	552,000	552,000	552,000	552,000	552,000	552,000	552,000
CURRENT RESOURCES: Interest Income	3,515	3,864	3,864	3,864	11,040	16,560	22,080	22,080	22,080	22,080	22,080	22,080	171,672
TOTAL CURRENT RESOURCES	3,515	3,864	3,864	3,864	11,040	16,560	22,080	22,080	22,080	22,080	22,080	22,080	171,672
TOTAL AVAILABLE RESOURCES	555,486	555,864	555,864	555,864	563,040	568,560	574,080	574,080	574,080	574,080	574,080	574,080	723,672
CURRENT REQUIREMENTS: Transfer To Community Recreation Fund Transfer To General Fund	3,486 0	0 3,864	0 3,864	0 3,864	0 11,040	0 16,560	0 22,080	0 22,080	0 22,080	0 22,080	0 22,080	0 22,080	0 171,672
TOTAL CURRENT REQUIREMENTS	3,486	3,864	3,864	3,864	11,040	16,560	22,080	22,080	22,080	22,080	22,080	22,080	171,672
RESERVES: Endowment Reserve	552,000	552,000	552,000	552,000	552,000	552,000	552,000	552,000	552,000	552,000	552,000	552,000	552,000
TOTAL RESERVES	552,000	552,000	552,000	552,000	552,000	552,000	552,000	552,000	552,000	552,000	552,000	552,000	552,000
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

### CITY OF SUNNYVALE 730. DOROLOU SWIRSKY YOUTH OPPORTUNITY FUND LONG TERM FINANCIAL PLAN JULY 1, 2023 TO JUNE 30, 2033

	PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	PLAN 2032/2033	FY 2023/2024 TO FY 2032/2033 TOTAL	FY 2012/2013 TO FY 2032/2033 TOTAL
RESERVE/FUND BALANCE, JULY 1	552,000	552,000	552,000	552,000	552,000	552,000	552,000	552,000	552,000	552,000	552,000	552,000
CURRENT RESOURCES: Interest Income	27,600	27,600	27,600	27,600	27,600	27,600	27,600	27,600	27,600	27,600	276,000	447,672
TOTAL CURRENT RESOURCES	27,600	27,600	27,600	27,600	27,600	27,600	27,600	27,600	27,600	27,600	276,000	447,672
TOTAL AVAILABLE RESOURCES	579,600	579,600	579,600	579,600	579,600	579,600	579,600	579,600	579,600	579,600	828,000	999,672
- CURRENT REQUIREMENTS: Transfer To Community Recreation Fund Transfer To General Fund	0 27,600	0 276,000	0 447,672									
TOTAL CURRENT REQUIREMENTS	27,600	27,600	27,600	27,600	27,600	27,600	27,600	27,600	27,600	27,600	276,000	447,672
RESERVES: Endowment Reserve	552,000	552,000	552,000	552,000	552,000	552,000	552,000	552,000	552,000	552,000	552,000	552,000
TOTAL RESERVES	552,000	552,000	552,000	552,000	552,000	552,000	552,000	552,000	552,000	552,000	552,000	552,000
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0

Community Condition Indicators

The Community Condition Indicators (CCI) have been presented as an integral part of the City's budget for many years. The CCI is a measurement tool used to evaluate the General Plan by presenting the community conditions that require some form of direct or indirect service provided by the City. On May 8, 2007, the CCI report was modified to support and address the issue of growth and its potential effect on the economic vitality and quality of life in Sunnyvale. The underlying data was not modified, only how the data is presented.

Data is included as available for the 1990 census, the 2000 census, the 2010 census and each year following.

## **Balanced Growth Index**

The Balanced Growth Index (BGI) was developed in 2007 to monitor the City's growth and measure whether that growth is being achieved in a balanced manner. Currently, the BGI presents the first seven years, or 35.0 percent, of the 20-year planning horizon. The index's profile will be extended each year by adding the annual incremental growth from the preceding year. The profile is based on the assumption that Sunnyvale was in a balanced state in 2005. This assumption is supported by the high level of satisfaction expressed in the 2005 Resident Satisfaction Survey. Data show responses indicating adequate functioning of utilities, a satisfactory level of service in traffic operations, and a lack of severe overcrowding in the schools.



## HOW TO USE THE CITY OF SUNNYVALE'S BALANCED GROWTH PROFILE

The first two rows in the profile are the major drivers of growth, population and jobs. The population growth over 20 years is projected to be 18,000; the average annual population increase would be 5% of the 20 year total, or 900. Since the population between 2005 and 2006 grew by only 819, the population growth bar on the profile falls short of what would be expected in 2006 at an average annual growth rate.

However, by 2009, the population had increased to 138,826, almost 35% of the projected population growth, exceeding the average annual growth rate. The opposite is true of jobs, where the average annual increase was less than projected, which is consistent with an economy in a recession.

A similar process is used to create each of the bars in the profile. With regard to supporting infrastructure and facilities (park, utility and transportation), capacity improvements necessary to support the expected growth will be determined based on several infrastructure plans. The Transportation Strategic Program is completed and the Water Utility Master Plan was adopted in 2010; however the companion Sanitary Sewer Master Plan is expected in 2013. The Parks and Open Space capacity improvements plan is being prepared. These infrastructure improvement plans will include the estimated cost for capacity improvements. The cost for each improvement will be compared to the total program to determine the proportion (%) of the total program that the improvement represents. As each improvement is constructed (and therefore capacity is realized), the bar on the chart will be extended by the appropriate percentage of that program.

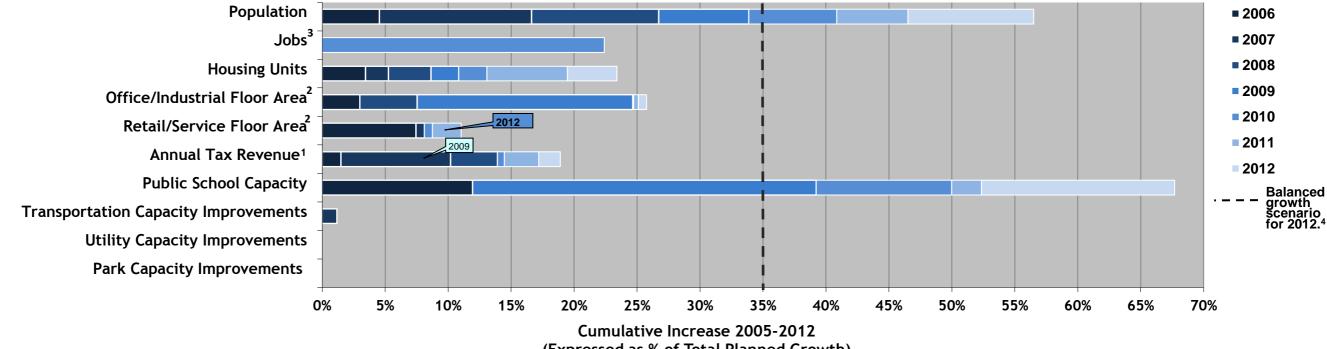
It should be noted, particularly with regard to transportation capacity improvements, that many of the capacity improvements that will be made over the next 20 years will be initiated and funded by State, regional, and county agencies, not by the City of Sunnyvale. Even though the traffic model utilized by the Transportation Strategic Program takes into account these planned regional improvements, only improvements funded in whole or in part by the City of Sunnyvale are included in the Balanced Growth Profile. The Profile assumes that the other jurisdictions are proceeding with planned capacity improvements at a reasonable pace in accordance with their plans.

If all elements were growing in a balanced manner, all of the bars in the profile would be of equal length every year, extending exactly to the then current year. In reality, this will not always be the case. An imbalance in a single year does not signify a problem. An imbalance over multiple years, however, should be of some concern to decision-makers, who may want to consider modifications of development policy to achieve a more balanced growth. As the Sunnyvale Community Vision is updated in the future, or as functional element updates result in different projected goals for 2025, the Balanced Growth Profile must be recalibrated to reflect revised projected increases.

Following are two versions of the Balanced Growth Profile. The first is the traditional annual profile, which includes the City's population, public school and infrastructure capacity improvements, tax revenue, estimated jobs and constructed housing units and nonresidential floor area as of December 31, 2012. The second version provides a snapshot of possible future conditions and includes approved, but *not yet built*, housing units and nonresidential floor area developments as of 2012.

## 2012 BALANCED GROWTH PROFILE- COMPLETED PROJECTS

			Total Planned							:	2012 Increment
			Growth Net							2012 Increment	(% of Total
	Base Year	GOAL FOR	Increase 2005							Increase (actual	Planned
Balanced Growth Indices	2005	2025	to 2025	2007 Actual	2008 Actual	2009 Actual	2010 Actual	2011 Actual	2012 Actual	since 2011)	Growth)
Park Capacity Improvements		n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Utility Capacity Improvements		n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Transportation Capacity Improvements		46,884,000	46,884,000	547,970	547,970	0	0	0	0	0	0%
Public School Capacity	5,373	6,729	1,356	5,535	5,535	5,905	6,051	6,083	6,291	208	15%
Annual Tax Revenue <sup>1</sup>	72,271,030	174,748,212	102,477,182	82,731,078	86,536,989	80,080,423	80,640,616	83,447,216	85,189,946	1,742,730	2%
Retail/Service Floor Area <sup>2</sup>	5,784,000	7,500,000	2,200,000	5,962,662	5,962,662	5,962,662	5,976,840	6,027,052	6,005,338	-21,714	-1%
Office/Industrial Floor Area 2	30,100,000	37,700,000	7,600,000	30,327,927	30,673,881	31,973,881	31,979,928	32,009,556	32,058,721	49,165	1%
Housing Units	54,800	61,900	7,100	55,174	55,414	55,570	55,730	56,183	56,462	279	4%
Jobs 3	73,630	92,650	19,020	n/a	n/a	n/a	77,890	n/a	n/a	n/a	n/a
Population	132,725	150,725	18,000	135,721	137,538	138,826	140,081	141,099	142,896	1,797	10%



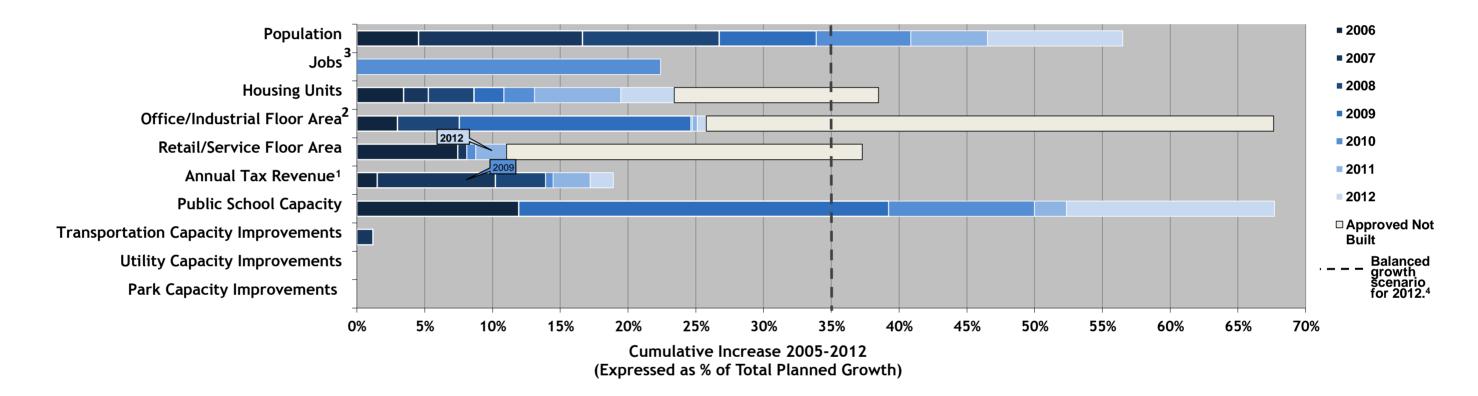
## (Expressed as % of Total Planned Growth)

### Notes

- 1. FY 2004/2005 is the base year for the Balanced Growth Index. All revenues are converted to FY 2004/2005 dollars for comparison purposes.
- 2. This index only represents constructed net new floor area, and does not reflect tenant improvements to existing floor area or approved projects that have not been built.
- 3. Data has been modified resulting in a decrease in base year, projections, and current year estimates. There is a significant challenge in finding reliable estimates of Sunnyvale jobs. This version of the Balanced Growth Profile provides Association of Bay Area Governments (ABAG) data from most recent publications while staff explores a more reliable annual estimate of jobs. Data for 2011 or 2012 is not yet available.
- 4. In a "balanced growth scenario" each profiled item would increase 5% each year. Cumulative "balanced growth" to the end of 2012 would be 35%.

## 2012 BALANCED GROWTH PROFILE INCLUDING NONRESIDENTIAL FLOOR AREA AND HOUSING UNITS APPROVED BUT NOT YET BUILT IN 2012

Balanced Growth Indices	Base Year 2005		Total Planned Growth Net Increase 2005 to 2025	2007 Actual	2008 Actual	2009 Actual	2010 Actual	2011 Actual		2012 Increment Increase (actual since 2011)	2012 Increment (% of Total Planned Growth)	2012 Approved NOT BUILT
Park Capacity Improvements		n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Utility Capacity Improvements		n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Transportation Capacity Improvements		46,884,000	46,884,000	547,970	547,970	0	0	0	0	0	0%	n/a
Public School Capacity	5,373	6,729	1,356	5,535	5,535	5,905	6,051	6,083	6,291	208	15%	n/a
Annual Tax Revenue <sup>1</sup>	72,271,030	174,748,212	102,477,182	82,731,078	86,536,989	80,080,423	80,640,616	83,447,216	85,189,946	1,742,730	2%	n/a
Retail/Service Floor Area	5,784,000	7,500,000	2,200,000	5,962,662	5,962,662	5,962,662	5,976,840	6,027,052	6,005,338	50,212	-1%	577,306
Office/Industrial Floor Area	30,100,000	37,700,000	7,600,000	30,327,927	30,673,881	31,973,881	31,979,928	32,009,556	32,058,721	29,628	1%	3,181,294
Housing Units	54,800	61,900	7,100	55,174	55,414	55,570	55,730	56,183	56,462	279	4%	1,071
Jobs 3	73,630	92,650	19,020	n/a	n/a	n/a	77,890	n/a	n/a	n/a	n/a	n/a
Population	132,725	150,725	18,000	135,721	137,538	138,826	140,081	141,099	142,896	1,797	10%	n/a



### Notes

1. FY 2004/2005 is the base year for the Balanced Growth Index. All revenues are converted to FY 2004/2005 dollars for comparison purposes.

2. This index only represents net new floor area, and does not reflect tenant improvements to existing floor area.

3. Data has been modified resulting in a decrease in base year, projections, and current year estimates. There is a significant challenge in finding reliable estimates of Sunnyvale jobs. This version of the Balanced Growth Profile provides Association of Bay Area Governments (ABAG) data from most recent publications while staff explores a more reliable annual estimate of jobs. Data for 2011 or 2012 is not yet available.

4. In a "balanced growth scenario" each profiled item would increase 5% each year. Cumulative "balanced growth" to the end of 2012 would be 35%.

#	INDICATOR	1990	2000	2005	2006	2007	2008	2009	2010	2011	2012	SOURCE/NOTES FOR 2012
	POPULATION											
	Number											
1	• Total	117,229	131,760	132,725	133,544	135,721	136,352	138,826	140,081	141,099	142,896	CA Dept of Finance (Decennial Census used every 10 years, CA Dept of Finance used in the interim)
2	Under 18 years (%)	19.2	20.4	22.6	16.5	21.1	22.1	23.6	22.4	22.4	n/a	2011 updated with 2011 American
3	□ 19 – 64 years (%)	70.4	69	61	72.7	68.9	66.8	66.1	66.4	66.9	n/a	Community Survey 1-Year
4	□ 65 years and older (%)	10.4	10.6	16.4	10.8	10	11.1	10.3	11.2	10.7	n/a	Estimates; 2012 American Community Survey 1-Year Estimates
5	<ul> <li>Average household size</li> </ul>	2.42	2.49	2.42	2.43	2.63	2.54	2.72	2.61	2.68	n/a	not yet available
6	Sunnyvale public school enrollment	n/a	n/a	n/a	12,128	12,725	12,320	13,404	13,700	14,031	14,343	CA Dept of Education
7	• Sunnyvale private school enrollment	n/a	n/a	n/a	4,079	4,025	3,811	3,802	3,726	n/a	3,858	Econ Dev (OCM); Not able to obtain 2011 data from all private schools
	Ethnicity/Origin											
8	Caucasian (%)	71.6	53.3	45.9	45.8	45.8	43.0	40.8	43.0	47.3	n/a	
9	<ul> <li>Asian / Pacific Islander (%)</li> </ul>	19.3	32.6	40.1	36.5	39.9	39.1	42.0	41.4	41.7	n/a n/a	
10	African-American (%)	3.4	2.2	3.8	3.9	2.8	1.8	1.4	2.0	1.3	n/a	2011 updated with 2011 American
11	• Other (%)	5.7	11.9	10.2	13.8	11.5	16.1	15.7	13.6	9.7	n/a	Community Survey 1-Year Estimates; 2012 American
12	• Foreign Born (%)	22.5	39.4	43.7	41.8	46.3	43.7	42.9	42.2	45.5	n/a	Community Survey 1-Year Estimates not yet available
13	Hispanic Origin (%)	13.2	15.5	16.6	18.1	13.8	16.1	18.8	18.9	20.4	n/a	
	Education											
14	<ul> <li>High school graduate or higher</li> <li>(%)</li> </ul>	87.1	89.4	90.2	90	90.7	90.4	89.5	92.7	91.6	n/a	2011 updated with 2011 American Community Survey 1-Year
15	Bachelor degree or higher (%)	37.1	50.8	54.4	52.2	58.3	55.1	55.5	56.7	58.9	n/a	Estimates; 2012 American Community Survey 1-Year Estimates
16	• Graduate degree (%)	n/a	21.9	24.3	24.4	27	26.3	25.9	26.5	30.1	n/a	not yet available

#	INDICATOR	1990	2000	2005	2006	2007	2008	2009	2010	2011	2012	SOURCE/NOTES FOR 2012
	Income											
17	• Median household income (\$)	46,403	74,409	74,449	79,926	87,417	89,543	88,364	95,582	93,836	n/a	2011 updated with 2011 American Community Survey 1-Year
18	<ul> <li>Population below poverty (%)</li> </ul>	2.5	3.8	5.4	8.2	5.0	4.3	6.8	8.0	8.5	n/a	Estimates; 2012 American Community Survey 1-Year Estimates not yet available
	Community											
	Active neighborhood/business											
19	associations	n/a	n/a	n/a	28	30	27	26	25	25	27	LCS
20	• Residents rating city good place to live (%)	n/a	92	94	n/a	93	92	87	n/a	92	n/a	National Citizen Survey; Available
21	• Residents rating public services good to excellent (%)	n/a	92	89	n/a	82	85	83	n/a	85	n/a	every 2 years from 2009
22	• Part I crimes	n/a	n/a	2,220	<b>2,1</b> 70	2,070	2,040	2,130	2,444	2,150	2,752	DPS; Calendar Year as reported to DOJ
23	• Average emergency police response time (minutes)	n/a	n/a	4:19	4:06	4:17	4:38	4:41	4:35	4:57	4:47	DPS; Fiscal Year
	ECONOMY											
	Jobs											
24	• Total number	n/a	99,290	73,630	n/a	n/a	n/a	n/a	77,890	n/a	n/a	There is a significant challenge in finding reliable estimates of Sunnyvale jobs. Data has been modified using Association of Bay Area Governments (ABAG) 2009 Projections data while staff explores a more reliable annual estimate of jobs. 2011 and 2012 data not yet available
	Employment											
25	Labor Force	n/a	n/a	n/a	n/a	n/a	75,700	74,900	74,600	76,600	78,600	Annual average; Source: EDD Labor
	Employed Residents	n/a	n/a	n/a	n/a	n/a	71,800	67,800	67,400	70,200	73,000	Market Info Div
	• Unemployed (% of labor force)	2.6	4.3	4.1	3.9	4.3	5.1	9.4	9.6	8	7.1	
26	• Jobs/employed resident	n/a	n/a	n/a	n/a	n/a	n/a	n/a	1.2	n/a	n/a	#24 divided by #25 Employed Residents

#	INDICATOR	1990	2000	2005	2006	2007	2008	2009	2010	2011	2012	SOURCE/NOTES FOR 2012
27	• Employed residents working in Sunnyvale (%)	n/a	23	n/a	n/a	n/a	n/a	n/a	25.8	26.6	n/a	2011 updated with 2011 American
28	• Employed residents in service jobs (%)	n/a	8.9	13.5	n/a	n/a	7.8	10.9	10.6	12.2	n/a	Community Survey 1-Year Estimates; 2012 American Community Survey 1-Year Estimates
29	• Employed residents in management/professional jobs (%)	n/a	59.5	56.4	n/a	n/a	60.1	59.6	57.1	59.4	n/a	not yet available
	Retail											
30	• Retail & restaurant sales volume (\$ in millions)	n/a	158.6	137.9	153.7	163.9	152.6	129.2	137.6	147.7	149.4	Changed to more reliable source for sales, HDL Business License
31	• Sales/sq. ft. (\$)	n/a	51.2	23.9	25.8	27.5	25.6	21.7	23.0	24.5	35.5	Database, and corrected 2005-2010 data.
	Hospitality											
32	Total Number of Hotel Rooms	n/a	3,835	3,851	3,930	3,923	3,378	3,394	3,290	3,290	3,290	Econ Dev; Calendar Year. Corrected data for 2010
33	• Average hotel occupancy (%)	n/a	n/a	n/a	72	63.27	64	57.6	62.2	71.2	72.1	Econ Dev; Calendar Year. Average from major hotels: Grand Hotel, Sheraton, Wild Palms, Domain, Larkspur Landing
	Real Estate											
34	<ul> <li>Total assessed value (\$ in billions)</li> </ul>	n/a	n/a	19.23	20.71	22.67	24.73	25.90	25.62	25.93	26.90	SCC Assessor's Annual Report
35	• Vacant office, industrial, R&D (%)	11.7	2	15.4	12.2	13.6	17.1	20.6	18.8	n/a	8.8	CBRE, CPS & Colliers annual reports
	<ul> <li>Vacant office (%)</li> </ul>	n/a	n/a	n/a	n/a	9.7	13	19	18.6	16.4	7.0	Separated Office from Industrial/R&D, now using Grubb
	<ul> <li>Vacant industrial/R&amp;D (%)</li> </ul>	n/a	n/a	n/a	12.2	11.1	13.8	15.3	13	12.8	9.8	& Ellis Commercial Reports
36	• Average office/industrial rent (\$/sq. ft.)	0.71	3.47	1.34	1.48	2.09	2.77	1.93	1.76	n/a	2.03	CBRE, CPS & Colliers annual reports
	□ Average office rent (\$/sq. ft.)	n/a	n/a	n/a	n/a	2.89	2.87	2.52	2.57	2.51	3.54	Separated Office from
	<ul> <li>Average industrial/R&amp;D rent (\$/sq. ft.)</li> </ul>	n/a	n/a	n/a	1.48	1.32	1.32	1.10	1.08	1.17	0.51	Industrial/R&D, now using Grubb & Ellis Commercial Reports

#	INDICATOR	1990	2000	2005	2006	2007	2008	2009	2010	2011	2012	SOURCE/NOTES FOR 2012
37	<ul> <li>Average apartment rent (3 bedroom) (\$)</li> </ul>	n/a	2,600	2,200	1,822	2,138	2,380	2,093	2,209	2,456	2,662	RealFacts V/R-2013 Survey
38	• Housing rental vacancy rate (%)	n/a	n/a	2.99	2.37	2.72	4.7	5.1	3.4	3.5	3.9	RealFacts V/R-2013 Survey
39	<ul> <li>Median single-family detached home price (\$)</li> </ul>	n/a	618,000	790,000	835,000	850,538	901,000	585,000	800,000	780,000	865,000	2011: MLS listings via
40	• Median single-family attached home (townhouse/condo) price (\$)	n/a	390,000	545,000	555,000	565,468	562,000	585,000	481,000	<b>457,5</b> 00	518,000	scc.REreport.com
41	<ul> <li>Valuation of new construction permitted (\$ in millions)</li> </ul>	16.3	235.9	115.1	101.4	335.7	280.3	66.7	121.3	190.4	224.6	CDD SunGIS
	Tax Base											
42	• Property tax revenue (\$ in millions)	15.8	18.7	29.5	32	35.8	39.95	42.26	43.7	42.4	43.4	
43	• Sales tax revenue (\$ in millions)	21.5	30	24.9	28.4	30.8	29.71	25.07	25.43	29.2	30.3	FIN; FY 11/12
44	• Transient occupancy tax revenue (\$ in millions)	3.6	9.8	5.1	5.6	6.4	7.35	5.69	5.58	6.6	7.8	
	PHYSICAL CITY											
	Land Use											
45	Land area (sq. mi.)	22.81	22.82	22.86	22.86	22.86	22.86	22.86	22.86	22.86	22.86	
46	<ul> <li>Developable land area (sq. mi.)</li> </ul>	15.46	15.46	15.46	15.46	15.46	15.46	15.46	15.46	15.46	15.46	
47	<ul> <li>Vacant land area (%)</li> </ul>	0.8	0.8	0.8	0.8	0.8	0.8	0.8	1	0.6	0.7	CDD SunGIS
48	Residential area (%)	n/a	52.7	n/a	52.4	52.6	55	55	52.8	53.7	53.7	CDD SunGIS
49	<ul> <li>Office/industrial land area(%)</li> </ul>	n/a	24.2	n/a	26.2	26	25.2	25.2	25.1	25.2	25.2	
50	Retail/service land area (%)	n/a	7.5	n/a	6.8	6.8	6.5	6.5	6.5	6.5	6.5	
51	<ul> <li>City parks and open space</li> <li>(%)</li> </ul>	n/a	7.4	n/a	7.4	7.4	7.4	7.4	7.4	7.4	7.4	Per Open Space Subelement 1.14 sq. mi.
52	• Other (%)	n/a	7.4	n/a	7	7	5.7	5.7	7.4	6.7	6.6	CDD SunGIS
	Transportation											
53	• Vehicle miles traveled in weekday (millions of miles)	n/a	2.31	2.23	2.25	2.28	2.21	1.83	1.97	2.28	1.86	DPW Traffic
54	<ul> <li>Intersections not meeting LOS standards</li> </ul>	1	1	0	0	n/a	0	n/a	0	n/a	0	DPW Traffic; CMP intersections monitoring conducted every 2 years

#	INDICATOR	1990	2000	2005	2006	2007	2008	2009	2010	2011	2012	SOURCE/NOTES FOR 2012
55	• Transit boardings/de-boardings per day	n/a	25,122	19,451	19,824	22,428	<b>24,5</b> 80	21,647	22,405	22,158	n/a	VTA & Caltrain; not yet available
56	• Miles of streets	300	300	300	300	300	300	300	300	300	300	DPW Traffic
57	<ul> <li>Miles of bikeways</li> </ul>	n/a	65	79	79	82.9	83.1	83.8	84.2	85.2	87.9	
	Housing											
58	Total housing units	n/a	53,474	54,802	55,045	55,174	55,414	55,570	55,730	56,183	56,462	
59	Single-family detached	n/a	21,091	21,228	21,265	21,274	21,297	21,321	21,348	21,357	21,372	
60	Single-family attached	n/a	4,755	5,123	5,240	5,613	5,830	5,962	6,095	6,223	6,395	CDD SunGIS (2011 data corrected
61	• Mobile Homes	n/a	4,056	3,989	3,989	3,960	3,960	3,960	3,960	3,960	3,960	for certain housing types. Total units
62	Duplexes	n/a	1,598	1,598	1,598	1,598	1,598	1,598	1,598	1,598	1,598	is same)
63	<sup>•</sup> Three or more attached units	n/a	20,949	21,681	21,704	21,480	21,480	21,480	21,480	21,672	21,856	
64	Specialty units	n/a	1,025	1,183	1,249	1,249	1,249	1,249	1,249	1,373	1,373	
65	• Owner occupied (%)	48.9	47.6	49.1	50.2	48.9	52.3	49.6	48.0	47.0	n/a	2011 updated with 2011 American Community Survey 1-Year Estimates; 2012 American Community Survey 1-Year Estimates not yet available
66	• Over 20 years old (%)	n/a	83	88	88	88	90	90	90	92	92	CDD SunGIS
67	Total affordable units	n/a	n/a	1,465	1,452	1,452	1,412	1,412	1,342	1,509	1,556	CDD Housing Div
68	<ul> <li>New units receiving building permits</li> </ul>	n/a	504	199	276	305	360	118	853	490	217	CDD SunGIS
69	<ul> <li>Intended for ownership</li> </ul>	n/a	57	199	276	305	360	118	109	211	217	CDD SufiGIS
70	□ Rental	n/a	447	0	0	0	0	0	744	279	0	
	Office/Industrial											
71	• Total floor area (sq. ft. in millions)	n/a	27.8	30.1	30.3	30.3	30.7	32.0	32.0	32.0	32.0	CDD SunGIS; Town Center Bldg A (Apple), 303 W ECR; Demolitions on Taylor & Kifer
72	□ Class A (%)	n/a	n/a	n/a	17.2	n/a	n/a	n/a	n/a	n/a	n/a	Econ Dev
73	• New floor area permitted (sq. ft.)	n/a	660,975	151,200	146,368	2,780,657	831,705	675	29,278	774,098	1,070,523	Building permits; CDD SunGIS
74	• No. of patents received	413	3,034	2,899	3,626	3,177	3,177	3,556	4,795	5,017	5,448	U.S. Patent and Trademark Office; Calendar Year
			ļ			I						
	Retail/Services											

#	INDICATOR	1990	2000	2005	2006	2007	2008	2009	2010	2011	2012	SOURCE/NOTES FOR 2012
75	• Total floor area (sq. ft. in millions)	n/a	3.1	5.78	5.95	5.96	5.96	5.96	5.98	6.03	6.01	CDD SunGIS; Demolition on Mathilda Ave in Moffett Park
76	• Floor area/capita (sq. ft.)	n/a	n/a	43.5	44.6	43.9	43.7	42.9	42.7	42.7	42.0	#75 divided by #1
77	• New floor area permitted (sq. ft.)	n/a	0	240,000	8,000	5,000	293,000	229,494	127,838	0	12,000	Building permits; CDD SunGIS
	Environment											
78	Sunny days	n/a	n/a	300	300	292	293	293	272	286	293	www.wunderground.com
79	• Average rainfall (in.)	n/a	13.12	13.06	8.15	6.42	9.42	10.25	11.12	10.75	17.36	ESD/SCVWD
80	• Days ozone standard exceeded	n/a	n/a	1	3	0	0	0	0	0	0	BAAQMD
81	• Recycled solid waste (%)	18	56	61	63	63	63	65	67	66	n/a	Calrecycle: data available in
	• Disposal per resident (lbs/day)	n/a	n/a	n/a	n/a	4	4	3.5	3.3	3.4	n/a	September of each year; 2011
	• Disposal per person employed within the city (lbs/day)	n/a	n/a	n/a	n/a	6.3	6.5	6.5	6.3	5.8	n/a	updated
82	• Number of street trees	n/a	36,341	37,000	37,000	37,000	36,935	36,889	36,889	37,000	37,000	Approximate; DPW Trees
83	<ul> <li>Average daily water consumption/capita (gal.)</li> </ul>	n/a	161	180	139	153.18	153.7	145.42	130.71	127.15	128.60	ESD
84	<ul> <li>Average daily electric energy use/capita (kwh)</li> </ul>	n/a	n/a	n/a	33.16	71.6	81.1	79.7	78.6	80.2	78.3	ESD/PG&E Whole City
85	• Average daily gas use/capita (therms)	n/a	n/a	n/a	n/a	1.9	2.9	2.8	2.8	2.9	2.9	ESD/PG&E Whole City
86	<ul> <li>Average daily landings at Moffett</li> <li>Federal Airfield</li> </ul>	n/a	33	25	25	26	23	19	15	17	n/a	Moffett Airfield

Budget Supplements

	FY 2	2013/14 Budge	et Supj	plement	S	
Budget Supp. No.	Description	Fund	One- Time	On- Going	20-Year Impact	City Manager's Recommendation
1.	Funding for Neighborhood Grants	General Fund	Х		\$6,125	Yes
2.	Funding for Community Events Grants	General Fund	х		\$10,000	Yes
3.	Funding for Leadership Sunnyvale	General Fund	Х		\$6,000	Yes, contingent upon target success metric being met
4.	Power Purchase Agreements for Alternative Energy Allocation	Water, Wastewater, and Solid Waste Funds	Х		\$50,000	Yes
4.	Ecodistrict Feasibility and Incentives	General Fund	Х		\$50,000	Defer
4.	Pilot Bicycle Boulevard Project on East-West and North-South Routes	Grant Funding	х		\$60,000	Yes, contingent upon grant funding
4.	Community Solar Array System	General Fund	Х		\$15,000	Yes
4.	Feasibility of Establishing a Community Animal Farm for Children at the Sunnyvale Landfill	Park Dedication Fund	Х		\$10,000	No action required: project included in FY 2013/14 Recommended Budget
4.	Protecting Burrowing Owl Habitat on City Facilities	Grant Funding	х		\$25,000	Yes, contingent upon grant funding
4.	Community and Operational Greenhouse Gas Inventory	Grant Funding	х		\$30,000	Yes, contingent upon grant funding
4.	Community Solar Program	Grant Funding	Х		\$20,000	Yes, contingent upon grant funding
5.	Funding for Dispute Resolution Services	General Fund	Х		\$20,000	Yes

## **BUDGET SUPPLEMENT NO: 1**

## SUBJECT: Funding for Neighborhood Grants

## BUDGET SUPPLEMENT REQUEST SUMMARY

This supplement would provide one-time FY 2013/14 funding to support neighborhood projects and events through Council-approved grants. Should funding be approved, general guidelines for acting on specific requests for financial support of neighborhood projects and events would be implemented in accordance with criteria approved on February 26, 2013, during the Council discussion with the Community Event and Neighborhood Grant Distribution Subcommittee (Agenda Item #6). Approval of this request would allocate \$6,125 from the General Fund.

## BACKGROUND

In August 2005, Council approved a City-sponsored neighborhood grant program, providing grants to groups of residents or neighborhood associations. To date, the program has funded more than 60 neighborhood events and projects, each focusing on one of four areas: improving communication and participation within a neighborhood; building bridges between different cultural groups; improving the physical condition of the neighborhood; or enhancing neighborhood pride and identity.

Examples of neighborhood activities that have been funded include:

- Communication tools among neighbors (e.g. flyers and website startup);
- Refreshments/materials for a block party, potluck activity celebrating the diversity of the neighborhood, National Night Out event, etc.;
- New neighbor welcoming kits (e.g. tote bags with local/city info);
- Neighborhood association cultural event celebrations.

Applicant	Project/Event	Gran	t Award
Cherryhill Neighborhood Association	Project: Broadening Our Base	\$	500
Cumberland South Neighborhood Association	Event: July 4 <sup>th</sup> Parade and Party		475
SNAIL Neighborhood Association	Project: Holiday Bows		500
Stevens Creek Neighborhood Association	Project & Event: 2012 Operations		500
Valley Forge Neighborhood Group	Event: Block Party		500
TOTAL		\$	2,475

The FY 2012/13 neighborhood grant awards were as follows:

## EXISTING POLICY

**General Plan Goal CV-1:** Community Participation and Engagement - Achieve a community in which all community members are well informed about local issues, city programs and services, are actively involved in shaping the quality of life and participate in local community and government activities.

## DISCUSSION

Interest in the neighborhood grant program continues to grow as neighborhood association officers discuss potential projects during quarterly neighborhood association meetings and with residents in their neighborhoods. Should funds be approved, neighborhood grant funding applications will be considered via a competitive application process facilitated by Council's Community Events and Neighborhood Grant Distribution Subcommittee. The subcommittee will bring its funding recommendation back to the full Council for approval. Administrative tasks, including: marketing the program, receiving applications, notifying grant awardees, and processing reimbursements will be performed by staff in the Department of Library and Community Services.

## SERVICE LEVEL IMPACT

Council approval of this supplement provides funds for FY 2013/14 only. Renewal is considered by Council annually. This is a reimbursement-based grant program, and all projects must be completed by the end of the fiscal year. All neighborhood groups are eligible to apply. Approval of this budget supplement will result in an increased level of service to the community by providing opportunities for financial support for neighborhood projects and events.

## FISCAL IMPACT

This supplement proposes \$6,125 in total grant funding for FY 2013/14 only. Associated administration costs are absorbed in the Department of Library and Community Services. The neighborhood grant program is brought to Council annually. This process enables Council to allocate funding for the upcoming year's budget based on the current economic and financial environment.

## ALTERNATIVES

- 1. Approve the budget supplement for \$6,125 to fund neighborhood projects and events, to be reviewed on an annual basis.
- 2. Approve a budget supplement for a different amount to fund neighborhood projects and events.
- 3. Do not approve a budget supplement to fund neighborhood projects and events.

4. Other direction as provided by Council.

## STAFF RECOMMENDATION

Staff recommends Alternative 1. Approve the budget supplement for \$6,125 to fund neighborhood projects and events, to be reviewed on an annual basis.

Reviewed by:

Kisa & Mosenble

Lisa Rosenblum, Director of Library and Community Services Prepared by: Nathan Truitt, Program Coordinator

Reviewed by:

Grace K. Leung, Director of Finance

## **City Manager's Recommendation**

Approve Budget Supplement for funding

[] Do Not Approve Budget Supplement for funding

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Gary M. Luebbers City Manager

## **BUDGET SUPPLEMENT NO: 2**

## SUBJECT: Funding for Community Events Grants

## BUDGET SUPPLEMENT REQUEST SUMMARY

This supplement would provide one-time FY 2013/14 funding to support community-initiated special events through Council-approved grants. Should funding be approved, general guidelines for acting on specific requests for financial support of community events would be implemented in accordance with criteria approved on February 26, 2013, during the Council discussion with the Community Event and Neighborhood Grant Distribution Subcommittee (Agenda Item #6). Approval of this request would allocate \$10,000 from the General Fund.

## BACKGROUND

The Community Event Grant Program was launched in FY 2001/02, with Council approval of \$25,000 for community event grant support. The funding supported events taking place within Sunnyvale, which were free and open to the public and had attendance of 500 people or more. The Community Event Grant Program was discontinued during the 2003 budget reductions. The program was re-introduced in FY 2008/09. Over the last three fiscal years, the following funds have been approved for community event grants:

- FY 2010/11: \$12,250
- FY 2011/12: \$10,000
- FY 2012/13: \$16,600

The FY 2012/13 community event grant awards were as follows:

TOTAL		\$ 16,600
Sunnyvale Historical Society and Museum Association	Centennial Celebration	7,400
Sunnyvale Downtown Association (SDA)	Holiday Tree Lighting Jazz & Beyond Summer Series Music & Market	1,000 4,000 2,500
India Community Center	Sevathon	700
Crosswalk Community Church	Community Trick or Treat Community Easter Egg Hunt	\$ 500 500
Applicant	Event(s)	Grant Award

## EXISTING POLICY

Council Policy 7.2.18 Special Events

General Plan Goal CV-1: Community Participation and Engagement - Achieve a community in which all community members are well informed about local

issues, city programs and services, are actively involved in shaping the quality of life and participate in local community and government activities.

## DISCUSSION

Sunnyvale has a long tradition of supporting special events; with both Council and staff working to support community-building initiatives. Should funds be approved, community event funding applications will be considered via a competitive application process facilitated by Council's Community Events and Neighborhood Grant Distribution Subcommittee. The subcommittee will bring its funding recommendation back to the full Council for approval. Administrative tasks, including: marketing the program, receiving applications, notifying grant awardees, and processing reimbursements will be performed by staff in the Department of Library and Community Services.

## SERVICE LEVEL IMPACT

Council approval of this supplement provides funds for FY 2013/14 only. Renewal is considered by Council annually. The Community Event Grant Program leverages resources to facilitate a service level the City could not provide on its own. Approval of this budget supplement will result in an increased level of service to the community by providing opportunities for financial support to conduct City-wide special events.

## FISCAL IMPACT

This supplement proposes \$10,000 in total grant funding for FY 2013/14 only. Associated administration costs are absorbed in the Department of Library and Community Services. The community event grant program is brought to Council annually. This annual process enables Council to allocate funding for the upcoming year's budget based on the current economic and financial environment.

## ALTERNATIVES

- 1. Approve the budget supplement for \$10,000 to fund City-wide community events, to be reviewed on an annual basis.
- 2. Approve a budget supplement for a different amount to fund City-wide community events.
- 3. Do not approve a budget supplement to fund City-wide community events.
- 4. Other direction as provided by Council.

## **STAFF RECOMMENDATION**

Staff recommends Alternative 1. Approve the budget supplement for \$10,000 to fund City-wide community events, to be reviewed on an annual basis.

Reviewed by:

Kisa & Rosenble

Lisa Rosenblum, Director of Library and Community Services Prepared by: Nathan Truitt, Program Coordinator

Reviewed by:

Grace K. Leung, Director of Finance

## **City Manager's Recommendation**

Approve Budget Supplement for funding

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Gáry M. Luebbers City Manager

## **BUDGET SUPPLEMENT NO: 3**

## SUBJECT: Funding for Leadership Sunnyvale

## BUDGET SUPPLEMENT REQUEST SUMMARY

Silicon Valley Leadership (SVL) is an independent, nonprofit community-based organization that has submitted an outside group funding request to continue providing Leadership Sunnyvale in FY 2013/14. Approval of this request would provide \$6,000 to SVL from the General Fund.

## BACKGROUND

Leadership Sunnyvale is a nine-month public affairs and leadership training program aimed at expanding participants' perspectives on issues affecting Sunnyvale, and developing the skills needed for effective civic and community leadership. For more than ten years the City has provided General Fund support to SVL for Leadership Sunnyvale in accordance with the City's Outside Group Funding guidelines. The City's past financial support for SVL and the number of Sunnyvale stakeholders served by the program are included in the following table:

Fiscal Year	City Funding	Total Number of SVL Participants
2012/13	\$6,000	12
2011/12	\$6,000	12
2010/11	\$6,000	18
2009/10	\$6,000	18
2008/09	\$8,000	22
2007/08	\$8,000	23
2006/07	\$8,323	19
2005/06	\$10,000	15
2004/05	\$7,000	22
2003/04	\$5,000	21

SVL is requesting \$6,000 in Outside Group Funding (OGF) for FY 2013/14, and anticipates enrolling 8-9 Sunnyvale stakeholders in the Leadership Sunnyvale program.

## EXISTING POLICY

### Council Policy 7.2.1 Community Engagement

- **Goal B:** Achieve a community in which all community members can be actively involved in shaping the quality of life and participate in local community and government activities.
- **Policy B.1:** Encourage community involvement in the development and implementation of City and community activities, programs and services.

## **Council Policy 7.2.4** - Relationships with Outside Groups

## DISCUSSION

In addition to this request, on February 12, 2013, Council approved an In-Kind Services Agreement between the City and SVL (see RTC 13-032, Approve In-Kind Services Agreement between the City of Sunnyvale and Silicon Valley Leadership to Provide Leadership Sunnyvale Training Program). The total estimated value of inkind services is \$4,620. In exchange, the City will receive a savings of \$800 per student in tuition and 50 volunteer hours, worth approximately \$1,209 (\$24.18/hr).

In-kind services include use of City facilities and City staff presentations at leadership classes. For more information on Leadership Sunnyvale, go to <u>www.leadershipsunnyvale.org</u>.

### SERVICE LEVEL IMPACT

SVL's leadership training is consistent with the City of Sunnyvale's Community Vision Goals and Policies. This service is not offered by the City, nor is it included in current budgeted service levels.

## FISCAL IMPACT

This Budget Supplement would allocate \$6,000 from the General Fund for SVL to continue Leadership Sunnyvale in FY 2013/14.

## ALTERNATIVES

- 1. Approve the SVL funding request for \$6,000 of Outside Group Funding for FY 2013/14.
- 2. Do not approve the SVL funding request for \$6,000 of Outside Group Funding for FY 2013/14.
- 3. Approve a reduced funding amount of Outside Group Funding for SVL for FY 2013/14.
- 4. Other direction as provided by Council.

## STAFF RECOMMENDATION

Staff recommends approval of funding contingent on the target success of 18 participants.

SVL has experienced declining enrollments over the past five years, and in FY 2012/13 did not meet its target performance measure of 18 participants. SVL leverages the City's Outside Group Funding support to provide leadership training for civic engagement that the City does not provide.

Reviewed by:

Robert Walker, Assistant City Manager Yvette Blackford, Senior Management Analyst

Reviewed by:

K. Leung, Director of Finance

### **City Manager's Recommendation**

[] Approve Budget Supplement for funding

[] Do Not Approve Budget Supplement for funding

Gary M. Luebbers City Manager

#### City of Sunnyvale Application for Special Agreement for Outside Group Funding for EV2013-14 (July 1, June 30)

for FY2013-14 (July 1- June 30)

	Silicon Valley Leadership	FEB 2 2 2013					
Organization:		City Manager's Offic					
Contact Person:	Benita Kent-Hibbard						
Title:	Board President						
Mailing Address:	PO Box 61435 Sunnyvale CA 94088						
Telephone/Fax:	408-742-7416						
Email:	exec@leadershipsunnyvale.org						
Proposed Program/Services Information	ation						
., .	Description: I to promote civic awareness and develop leadership s day 4 hour classes. This class would be the 29th year i						
of 28 graduating classes delivered. Th	is class will provide the tools, knowledge and relations mates will learn how local governments and non-profi	ships to help make a					
provide essential services and leaders	-						
	· · · · · · · · · · · · · · · · · · ·						

### 2. City of Sunnyvale General Plan Sub-Element Goal most appropriate to this service:

(see Sunnyvale General Plan page on City's Web site at: GeneralPlan.inSunnyvale.com

### Council Policy 7.2.1 Community Engagement

- Goal B: Achieve a community in which all community members can be actively involved in shaping the quality of life and participate in local community and government activities.
- Policy B.1: Encourage community involvement in the development and implementation of City and community activities, programs and services.

### Council Policy 7.2.4 - Relationships with Outside Groups

Leadership Sunnyvale fills the need to encourage the citizens of Sunnyvale to serve on boards and commissions. LS seek out people who are under represented on boards and commissions and thru scholarships train them to serve

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the city on boards and commissions.

# 3. Explain why delivering this service addresses a community need, and how your organization is the most logical, cost-effective service provider.

As a non-profit the sole function of the business is to help develop local residents and employees that can directly affect the success of the community. Many needs are addressed in the classes as well as great awareness and exposure to how the city effectively operates. It creates the relationships and contacts necessary for all aspects of the "community" to work together. As a not for profit the local businesses and community provide most of the funding which keeps tuition costs low compared to the professional speakers and hours delivered by the class.

Graduates of the Leadership Sunnyvale program have gone on to serve in the capacity of ...

- City Council & Mayors: 25
- Sunnyvale Boards & Commissions: 40+
- Sunnyvale Citizen, Business Person & Volunteer of the Year: 15+
- School District Boards & administration: 15+
- Regional Boards: 5+
- County offices: 5+
- Non-profit boards: 50+
- Service Organizations Boards: 50+

# 4. How has your organization demonstrated the capability to effectively provide this program (i.e. track record of service delivery, audited financial statements, strong management team, etc.)?

We survey our classes every time they meet. We take the feedback and adjust/revise classes accordingly. The program and material always receives top reviews. Our class typically spring boards many students to joining local organizations after their graduation. They find ways to contribute in local charities/boards/non-profits and even local government. As our program is a non-profit the biggest contribution anyway can give is their time. Our board has been able to recruit at least 2-3 class members a year to join the board. It is the most visual record of how strong our program is. Residents and local employees willing to dedicate time out of their lives to support our organization is proof the program is successful. Typically from our organization the board also becomes involved with local non-profits like Rotary, chamber of commerce, Sunnyvale community services, the historical society and other local charities.

The success of this program is evidenced by the fact that six of the current City Council members and four of the Planning Commissioners are graduates of Leadership Sunnyvale. Many more serve the community on non-profit boards, commissions and advisory boards.

5. Performance indicators: List and describe the specific services to be provided and quantifiable outcomes for measuring performance of each service.

Note: If program is funded, these outcomes will become the performance standards for quarterly reporting. At minimum, performance measures must include one productivity measure and one qualitative measure for each service provided.

Performance specifics that are measureable are attendance of participants. Secondly would be the delivery of all classes which is published on website and updated regularly. Final outcome would be number of participants overall for the class year.

Recruitment 18 class members for the class of 2013-2014

Program delivery community information days 9=72 hours of seminars

Program delivery leadership skills 7x1/2 days=28 hours of seminars

Fund raising \$30,000

### 6. Explain how each outcome will be measured:

Attendance is taken at all classes. Schedule is published and delivered every class. Class roster is finalized before first class is delivered.

- 7. Number of Sunnyvale residents to be served: 8-9 residents on average per class
- 8. Total amount requested from City of Sunnyvale: \$6,000.00
- 9. If the proposed services are funded by the City in the upcoming year, how would services be funded in future years <u>if City funding were unavailable</u>?

If funding were unavailable from the city we would have to find alternatives in the business community. Our primary funding for the program is local businesses. They are also a great source for candidates of the program. That is why it is vitally important to maintain the sharing of funding and involvement by the City. This program helps local residents and employees who work in Sunnyvale to become more aware of civic activities. While this is an alternative by having diversified sponsors it keeps the dollars from each source low. If the requests for funding dollars by source were to increase it would become more difficult to maintain funding.

### 10. Note other current sources, and amounts, of agency funding:

Fundraising events-\$1,500 Reconnect event-\$1,115 Dinner at the dump-\$2,500 Holiday letter-\$4,200 Other income-\$2,000 Scholarships-\$4,400 Sponsorships-\$19,500 Tuition-\$6,400

### Additional Questions

How often does your agency Board of Directors meet? \_\_\_\_\_ Annually \_\_\_\_\_ Quarterly \_\_\_\_\_ Monthly \_\_X\_\_\_\_ Weekly\_\_\_\_\_ Other (list: \_\_\_\_\_\_)

How many people does your organization serve annually? Class size averages 18 students

What percent are Sunnyvale residents? Class averages 40-50% residents

Does your organization have a non-discrimination policy? Yes we do not turn anyone away from the class. We also have a scholarship sponsorship program for those with financial hardships.

Does your organization comply with the Americans with Disabilities Act of 1990? Yes

Federal Employer Number \_\_\_\_77-0530856\_\_\_\_\_

Worker's Compensation Carrier \_\_\_\_\_State Farm\_\_\_\_\_ Policy Number PS00000065503

Term of current policy (start/end date): 04/10/2013-04/10/14

Surety Bond / Insurance Carrier	
Policy Number	
Term of current policy (start/end date):	

Liability Insurance Carrier \_\_\_\_\_State Farm\_\_\_\_ Policy Number \_\_\_\_\_97Q24639-1\_\_\_\_\_ Term of current policy (start/end date): \_\_\_\_11/2012-11/2013\_\_\_\_\_\_

 Amount of Liability Coverage
 \$\_\_\_2,000,000\_\_\_\_\_

 Property Damage (combined with liability)
 \$\_\_\_1,000,000\_\_\_\_\_

 Combined Single Limit
 \$\_\_\_2,000,000\_\_\_\_\_

Has an independent audit been performed on the proposing organization's accounting procedures within the last two years?

If yes, please name the auditor and submit a copy of the latest audit: see Attachment C

Authorized Signature: Board President

22/13

### APPLICATION ATTACHMENTS

Attach the following to your completed application:

- a) Articles of Incorporation
- b) Agency By-laws
- c) Most recent agency audit; Annual Income Statement from previous fiscal year.
- d) Current list of Board of Directors, including occupation of each and number of years on the Board
- e) A letter from the Internal Revenue Service (IRS) stating that the organization is tax exempt under Section 501(c)(3) or 101(b) of the IRS Code. The IRS letter must contain the proper name and address of the organization, or a copy of the change notice which has been forwarded to them  $\checkmark$
- f) A letter from the State of California stating that the organization is tax exempt

The complete original application must be submitted by 5 PM on February 22, 2013 to the appropriate department director or the Office of the City Manager, City of Sunnyvale, 456 W. Olive Avenue.

## **BUDGET SUPPLEMENT NO. 4**

## SUBJECT: Consideration of Funding for 2013 Priority Study Issues

## BUDGET SUPPLEMENT REQUEST SUMMARY

When Council adopted the 2013 Tentative Council Meeting Agenda Calendar, Council deferred taking action on eight priority study issues that require additional funding. As has been the case over the past several years, study issues that require additional funding are considered within the context of the City Manager's Recommended Budget in the form of this budget supplement. The eight study issues are: Power Purchase Agreements for Alternative Energy Allocation, Ecodistrict Feasibility and Incentives, Pilot Bicycle Boulevard Project on East-West and North-South Routes, Community Solar Array System, Feasibility of Establishing a Community Animal Farm for Children at the Sunnyvale Landfill, Protecting Burrowing Owl Habitat on City Facilities, Community and Operational Greenhouse Gas Inventory, and Community Solar Program.

## BACKGROUND

On February 26, 2013, Council adopted the 2013 Tentative Council Meeting Agenda Calendar and deferred taking action on eight priority study issues that require additional funding. The eight study issues are described in the Report to Council (RTC 13-042). This report is included with this supplement (Attachment A). Also included are the study issue papers for each issue (Attachments B-I).

## EXISTING POLICY

7.1A.1 Development of the Budget and Resource Allocation Plan

A.1.14 Final actions on study items with significant financial impacts should be withheld until they can be made in the full context of the annual budget process.

## DISCUSSION

While the City's budget is structurally balanced and a number of service levels have been restored over the past several years, the City must remain prudent in extending new spending commitments. Further, there are still many priority projects and services competing for these limited resources. As such, it is essential that any available funding goes to the highest priority initiatives, and it is with this perspective that funding recommendations are made with respect to the eight study issues that require funding.

### SERVICE LEVEL IMPACT

Funding any or all of these issues will not impact current service levels. However, because there are a number of competing service and project priorities, to the extent these studies are funded, other priority projects and services may not be able to receive funding.

## FISCAL IMPACT

The cost of each study issue, as well as staff's evaluation and recommendation, is as follows:

- Power Purchase Agreements for Alternative Energy Allocation The cost of this study, which would be limited to the utility sites only, is approximately \$50,000. If approved, costs will be split equally amongst the Water, Wastewater, and Solid Waste Funds. Staff recommends approving funding for this study.
- Ecodistrict Feasibility and Incentives This study issue will cost approximately \$50,000. While staff will attempt to secure grant funding to cover the cost of the study, it is not likely that grant funds will materialize, which would mean this study would need to be funded by the General Fund. It is recommended that moving forward on this study be deferred until the Climate Action Plan and Land Use and Transportation Element are finalized, as the results of these studies will impact the timing and the future funding of the Ecodistrict Feasibility and Incentives study.
- Pilot Bicycle Boulevard Project on East-West and North-South Routes -This issue will cost \$60,000 to study and is a good potential candidate for grant funding. It is recommended that this study only be completed if grant funding is secured.
- Community Solar Array System The cost of this study issue is approximately \$15,000. Staff does not anticipate grant funding being available, and as such General Fund monies would be required to proceed with the study. Because this issue is of high priority with Council and furthers the efforts to address the power issues in the Moffett Park area, staff recommends approving funding for this study.
- Feasibility of Establishing a Community Animal Farm for Children at the Sunnyvale Landfill – As a result of the interest in potential uses of the landfill site, including the possibility of establishing a community animal farm, a special project, Landfill Hills Recreational Master Plan, has been included in the FY 2013/14 Recommended Budget. This project, which is proposed to be funded by the Park Dedication Fund at a cost of

approximately \$110,000, will develop a long-term plan for recreational use of this area. Because this proposed project has been incorporated into the FY 2013/14 Recommended Budget, no action is required from Council on this particular item.

- Protecting Burrowing Owl Habitat on City Facilities This issue will cost \$25,000 to study and is a good potential candidate for grant funding. It is recommended that this study only be completed if grant funding is secured.
- Community and Operational Greenhouse Gas Inventory This issue will cost \$30,000 to study and is a good potential candidate for grant funding. It is recommended that this study only be completed if grant funding is secured.
- Community Solar Program- This issue will cost \$20,000 to study and is a good potential candidate for grant funding. It is recommended that this study only be completed if grant funding is secured.

## ALTERNATIVES

- 1. Approve the staff recommendations for funding, not funding, or deferring study issues as discussed in the Fiscal Impact section of this report.
- 2. Other actions as directed by Council.

## STAFF RECOMMENDATION

Staff recommends approval of Alternative No. 1: Approve the staff recommendations for funding, not funding, or deferring study issues as discussed in the Fiscal Impact section of this report.

Reviewed by:

Grace K. Leung, Director of Finance Prepared by: Drew Corbett, Assistant Director of Finance

## **City Manager's Recommendation**

Approve Budget Supplement for funding or further action as recommended by staff

[] Do Not Approve Budget Supplement for funding

[] Modify staff's recommendation

Tech Gary M. Luebbers

City Manager

## Attachments:

- A. RTC 13-042
- B. Study Issue ESD 13-05
- C. Study Issue DPW 13-10
- D. Study Issue DPW 13-11
- E. Study Issue DPW 13-13
- F. Study Issue DPW 13-15
- G. Study Issue ESD 12-01
- H. Study Issue ESD 12-04



## Council Meeting: February 26, 2013

### SUBJECT: Discussion and Possible Action Regarding Adoption of Council-ranked Study Issue Presentation Dates for 2013

### BACKGROUND

Council reviewed and took action on proposed 2013 study issues at its annual Study/Budget Issues Workshop on February 1, 2013. Since then, staff has assessed its ability to undertake the priority issues; this report presents, for Council consideration, the proposed start date and Council presentation date for items to be completed in 2013.

Council-approved presentation dates for study issues will be incorporated into the next posted version of the 2013 Tentative Council Meeting Agenda Calendar (Calendar).

### EXISTING POLICY

### Council Policy 7.3A.1 (Legislative Management – Goals and Policies)

Utilize the General Plan as the City's principal long-range planning tool; utilize the Resource Allocation Plan and Program Outcome Statements as the City's principal midrange planning tool; and utilize the Council Study Calendar as the City's principal shortrange planning tool.

### DISCUSSION

Since the February 1 workshop, staff has assessed its ability to undertake the priority issues, taking into consideration departmental workloads and available resources. The *Study Issues Priorities List by Department* (Attachment A) shows the Council ranking for each new issue and indicates the department's intended start date and Council presentation date for Council-ranked study issues. This year, all ranked issues are "above the line" and scheduled for study.

Every effort will be made to keep study issues on track to meet the approved Calendar; however, scheduled dates are tentative. To assist Councilmembers in responding to inquiries or concerns from constituents, staff will continue to advise Council of revisions to the Calendar. The Calendar is maintained and updated weekly on the City's website.

### Studies Revised at the Workshop

The following study issues were reviewed by Council at the Study/Budget Issues Workshop and, after Council discussion, resulted in staff action to amend, clarify or expand the scope of the studies. Changes are noted below:

CDD 13-08 Review General Plan Amendment Initiation Process - the scope of this study will be amended to include additional details (e.g., how many requests are received, granted and what fraction of the time the projects are approved).

ESD 13-01 Power Purchase Agreements for Alternative Energy Allocation – the scope of this study will be amended to include components of DPW 10-09 Reliable Electrical Power Options, which was dropped by Council.

DPW 13-11 Community Solar Array System – the scope of this study will be amended to include components of DPW 10-09 Reliable Electrical Power Options, which was dropped by Council.

DPS 13-01 Develop Plan to Address Traffic Flow and Parking Impacts from Future 49ers Stadium – the scope of this study will be amended to include additional points of interest.

## Study Issues without Designated Council Presentation Dates

The completion dates for three study issues noted in the *Study Issues Priorities List by Department* (Attachment A) are noted as To Be Determined (TBD) due to external factors or the need for additional City funding as noted below.

DPW 13-10 Pilot Bicycle Boulevard Project on East-West and North-South Routes and DPW 13-15 Protecting Burrowing Owl Habitat on City Facilities rely entirely, or in part, on grant funding. As such, a date for presentation to Council cannot be determined at this time. Staff is seeking the necessary grant funding and will update Council as appropriate regarding the status of relevant grant application processes.

## OCM 10-04C Civic Center Buildings: Renovate, Replace, or Relocate?

Staff's efforts are currently focused on the branch library project, including community outreach, development of a draft agreement with the Sunnyvale School District, and pursuit of the sale of Raynor Activity Center.

## FISCAL IMPACT

The eight study issues noted below require additional funding and, consistent with last year's practice, will be considered within the context of the City's overall fiscal situation as a budget supplement included in the City Manager's FY 2013/14 Recommended Budget.

- ESD 13-01 Power Purchase Agreements for Alternative Energy Allocation (cost of study: \$50,000)
- ESD 13-05 Ecodistrict Feasibility and Incentives (cost of study: \$50,000)
- DPW 13-10 Pilot Bicycle Boulevard Project on East-West and North-South Routes (cost of study: \$60,000)
- DPW 13-11 Community Solar Array System (cost of study: \$15,000)
- DPW 13-13 Feasibility of Establishing a Community Animal Farm for Children at the Sunnyvale Landfill (cost of study: \$10,000)
- DPW 13-15 Protecting Burrowing Owl Habitat on City Facilities (cost of study: \$25,000)
- ESD 12-01C Community and Operational Greenhouse Gas Inventory (cost of study: \$30,000)
- ESD 12-04C Community Solar Program (cost of study: \$20,000)

### PUBLIC CONTACT

Public contact was made by posting the Council agenda on the City's official-notice bulletin board outside City Hall, at the Sunnyvale Senior Center, Community Center and Department of Public Safety; and by making the agenda and report available at the Sunnyvale Public Library, the Office of the City Clerk and on the City's Web site.

### ALTERNATIVES

- 1) Council approves the Study Issues Priorities List by Department as submitted (Attachment A).
- 2) Council approves the Study Issues Priorities List by Department with modifications.
- 3) Other direction as approved by Council.

### RECOMMENDATION

Staff recommends Alternative No. 1) Council approves the Study Issues Priorities List by Department as submitted (Attachment A).

Reviewed by:

Robert Walker, Assistant City Manager Prepared by: Yvette Blackford, Senior Management Analyst

Approved by:

Gary M. Luebbers City Manager

### **Attachments**

A. Study Issues Priorities List by Department

### Study Issues Priorities List by Department

### ATTACHMENT A

### All Departments

### New - Above the line

Start Date	Council Meeting Date	Council Rank	Number	Title	Study Session Date	Lead Manager
3/14/2013	8/27/2013	1	CDD 13-12	Payday Lending Establishments		Trudi Ryan 730-7435
4/15/2013	9/24/2013	2	CDD 13-07	Large Family Day Care Locational Requirements		Trudi Ryan 730-7435
5/13/2013	10/22/2013	3	CDD 13-08	Review General Plan Amendment Initiation Process		Trudi Ryan 730-7435
6/13/2013	11/26/2013	4	CDD 13-13	Standards for Bird-safe Buildings		Trudi Ryan 730-7435
7/8/2013	12/10/2013	5	CDD 13-04	R-3 Height Requirements (non- townhomes)		Trudi Ryan 730-7435
7/1/2013	5/2014*	1	ESD 13-01	Power Purchase Agreements for Alternative Energy Allocation		Melody Tovar 730-7808
7/1/2013	12/2014*	2	ESD 13-05	Ecodistrict Feasibility and Incentives		Melody Tovar 730-7808
2/26/2013	11/19/2013	1	DPS 13-01	Develop Plan to Address Traffic Flow and Parking Impacts from Future 49ers Stadium		Daylon Pang 730-7139
TBD*	TBD*	1	DPW 13-15	Protecting Burrowing Owl Habitat on City Facilities	TBD⁺	Scott Morton 730- <b>7</b> 596
7/1/2013	9/24/2013*	2	DPW 13-11	Community Solar Array System		Manuel Pineda 730-7426
2/4/2013	7/23/2013	3	DPW 13-14	Feasibility of Establishing Additional Dog Parks and Alternatives in Sunnyvale's Park System		Scott Morton 730-7596
TBD*	TBD*	4	DPW 13-10	Pilot Bicycle Boulevard Project on East-West and North-South Routes		Jack Whitthaus 730-7330
7/1/2013	11/19/2013*	5	DPW 13-13	Feasiblity of Establishing a Community Animal Farm for Children at the Sunnyvale Landfill		Manuel Pineda 730-7426

### Study issues Priorities List by Department

### ATTACHMENT A

New - Below the line (none)

Continuing

Planned Completion Date	Number	Title	Lead Manager
5/21/2013	CDD 11-07C	Comprehensive Sign Code Revisions	Trudi Ryan 730-7435
4/2014	CDD 10-06C	Toolkit for Commercial/Residential Mixed Use Development	Trudi Ryan 730-7435
9/2014	CDD 08-11C	Preparation of Peery Park Specific Plan	Trudi Ryan 730-7435
12/10/2013*	ESD 12-04C	Community Solar Program	Melody Tovar 730-7808
12/2014*	ESD 12-01C	Community and Operational Greenhouse Gas Inventory	Melody Tovar 730-7808
5/21/2013	ESD 09-14C	Joint Powers Authority (JPA) Approach to Countywide Recycling & Waste Reduction Programs and Services	Mark Bowers 730-7421
TBD	OCM 10-04C	Civic Center Buildings: Renovate, Replace, or Relocate?	Robert Walker 730-7458

### 2013 Council Study Issue

## ESD 13-01 Power Purchase Agreements for Alternative Energy Allocation

Lead Department Environmental Services

History 1 year ago None 2 years ago None

### 1. What are the key elements of the issue? What precipitated it?

This study was proposed by the Sustainability Commission. The recommendation is for a study to evaluate the City's participation in a Power Purchase Agreement (PPA) to acquire alternative energy on City owned or controlled facilities. A PPA is an agreement with an alternative energy provider that sees the installation of alternative energy at no capital, operation or maintenance cost to the City. The City would then consume the power generated by the system at a predetermined, set rate and any excess would belong to the PPA provider to self on the open market.

In order to evaluate the viability and participate in a PPA, the City must perform site surveys to determine the alternative energy potential of a site. Site surveys can be submitted to PPA group buys that pool sites in order to increase the financial benefit to participating sites due to aggregation. Additionally, site surveys would facilitate a comparison between a PPA and the City self-financing an alternative energy system.

### 2. How does this relate to the General Plan or existing City Policy?

Policy 3.5.1 ENERGY

#### POLICY PURPOSE:

The City of Sunnyvale finds that the preservation of natural resources through the use of energy efficient activities is of great importance to the citizens and businesses of Sunnyvale.

It is the purpose of this Energy Policy to:

- Promote economic development
- Maintain a healthy environment
- Maximize limited natural resources
- Encourage alternative forms of transportation
- Encourage cost reduction in City operations

#### POLICY STATEMENT:

It is the policy of the City of Sunnyvale that the City will:

Minimize energy consumption in City operations

 Promote the development of alternative energy resources and support the enhancement of existing technologies

- Provide for efficient vehicular movement on City strests
- Promote alternative modes of transportation to the single-occupant gasoline powered

automobile such as mass transit, carpooling, bicycling and walking

Use energy efficient street light and traffic signal systems

Reduce energy consumption through Land Use and Community Design Policies

· Utilize alternative energy sources at the Sunnyvale Water Pollution Control Plant

### Support Installation of cost-effective energy efficiency measures in municipally owned buildings and facilities

· Support Federal, State, and other Local agency energy-related legislation when consistent with

this policy

• Support efforts to provide affordable, reliable, diverse, safe, and environmentally acceptable power to the citizens and businesses of Sunnyvale

3. Origin of issue

Board or Commission Sustainability Commission

4. Staff effort required to conduct study Moderate

Briefly explain the level of staff effort required This study would require a moderate level of effort. A consultant would be required to perform site surveys of designated City sites. There are multiple examples and opportunities for the City to participate in a PPA and much of the work is accomplished through collaboration with the organizing agency and the PPA service provider.

- 5. Multiple Year Project? No Planned Completion Year 2014
- 6. Expected participation involved in the study issue process?

Does Council need to approve a work plan? Does this issue require review by a Board/Commission?		No Yes
is a Council Study Session anticipated?		No

7. Briefly explain If a budget modification will be required to study this issue

Amount of budget modification required 50000

### Explanation

The budget estimated for this project is based on the cost of performing site surveys at City properties. It is estimated that a site survey costs about \$2,500 per site. Approximately 20 undetermined utility sites could be surveyed as part of this study and the location of these sites would ultimately be determined by staff. A limited amount of the cost would be a result of staff time during the procurement process. Funding for this study would come from Utility Funds.

8. Briefly explain potential costs of implementing study results, note estimated capital and operating costs, as well as estimated revenue/savings, include dollar amounts

Are there costs of implementation? Yes

### Explanation

The cost of implementing this study is directly related to the cost of performing site surveys. In order to participate in a PPA, sites must be surveyed in order to be eligible. The cost savings from a PPA is dependent on the size of the installation, size of the group buy and the alternative energy source implemented. On average, a PPA can yield a 15-30% energy cost savings per year. The typical term of a PPA is 20 years with options to purchase the system outright, typically after 7 years. There are no capital, operating or maintenance costs associated with a PPA. Those costs are the responsibility of the system provider who is guaranteed the City purchases the power generated at the negotiated price and any excess power is the possession of the system provider to sell on the open market. There may be minor costs associated with staff time to organize and administer a PPA.

# 9. Staff Recommendation

# Staff Recommendation Support

# If 'Support', 'Drop' or 'Defer', explain

Staff supports this study. A PPA represents a viable option to promote and use alternative energy with no upfront capital, operating or maintenance costs. The City also benefits from the reduction of greenhouse gases in the community. Due to the fixed prices of energy provided by a PPA, the City can predict energy costs for a minimum of 20 years into the future, based on the PPA agreement. Through the study, the City will also have the information necessary to evaluate whether it should pursue a PPA or to self-finance because the return on investment is within the City's parameters.

Reviewed by

11-13-12 Date epartment Director

Approved by 11-13-1

City Manager

# ESD 13-05 Ecodistrict Feasibility and Incentives

Lead Department Environmental Services

History 1 year ago None 2 years ago None

### 1. What are the key elements of the issue? What precipitated it?

An Ecodistrict is a neighborhood or district with a broad commitment to accelerate neighborhoodscale sustainability. Ecodistricts commit to achieving ambitious sustainability performance goals, guiding district investments and community action, and tracking the results over time. The aim of an Ecodistrict is to integrate objectives of sustainable development and planning and reduce the ecological footprint of a project.

This study issue would determine the feasibility of the Ecodistrict concept in Sunnyvale. The study would also identify and make recommendations for incentives the City can offer developers to implement strategies for enhancing neighborhood sustainability, such as energy and water management systems, green streets, and resource conservation, similar to how the City provides FAR incentives for LEED.

### 2. How does this relate to the General Plan or existing City Policy?

#### General Plan

#### Policy CC-1.4

Support measures which enhance the identity of special districts and residential neighborhoods to create more variety in the physical environment. (Previously Community Design Policy A.3)

#### Policy CC-1.4a

Encourage diversity and develop programs to emphasize the unique features of special districts

#### Policy CC-3.1

Place a priority on quality architecture and site design which will enhance the image of Sunnyvale and create a vital and attractive environment for businesses, residents and visitors, and be reasonably balanced with the need for economic development to assure Sunnyvale's economic prosperity (Previously Community Design Policy C.1)

#### Policy CC-3.2

Ensure site design is compatible with the natural and surrounding built environment. (Previously Community Design Policy C.2)

#### Policy LT-1.11

Protect regional environmental resources through local land use practices. (Previously LUTE Policy R1.11)

#### Policy LT -2.1

Recognize that the City is composed of residential, industrial and commercial neighborhoods, each with its own individual character; and allow change consistent with reinforcing positive neighborhood values. (Previously LUTE Policy C1.1)

3. Origin of issue

Council Member(s) Martin-Milius/Griffith

4. Staff effort required to conduct study Major

Briefly explain the level of staff effort required This study would require significant staff time to complete. The Ecodistrict concept is a fairly new and emerging concept with limited examples of implementation. Due to staff expertise and workload, it is anticipated that a consultant would be necessary to complete this study.

- 5. Multiple Year Project? Yes Planned Completion Year
- 6. Expected participation involved in the study issue process?

Does Council need to approve a work plan?NoDoes this issue require review by a Board/Commission?YesIf so, which?Board of Building Code Appeals,<br/>Heritage Preservation Commission,<br/>Planning Commission, Sustainability<br/>CommissionIs a Council Study Session anticipated?No

7. Briefly explain if a budget modification will be required to study this issue

Amount of budget modification required 50000

### Explanation

This study would in all likelihood require the services of an outside consultant. Depending on the scope of the study, it is anticipated that the cost to identify the feasibility for Sunnyvale and level of incentives necessary for a developer to implement an Ecodistrict would be in the ballpark of \$50,000. Funding would likely be from the General Fund.

8. Briefly explain potential costs of implementing study results, note estimated capital and operating costs, as well as estimated revenue/savings, include dollar amounts

Are there costs of implementation? Yes

### Explanation

Capital and operating costs could vary considerably. It is likely that options will be identified as a result of this study that will require additional, substantial funding, as well as operating costs in future years to implement the Ecodistrict concept. The implementation costs would be incurred through staff time to develop guidelines for the Ecodistrict strategy and unknown capital and operating costs associated with ongoing implementation and support if the City is an active participant in the strategy. The impact of this study would be realized in potential greenhouse gas reductions as a result of the sustainability measures implemented. This study would support measures identified in the Climate Action Plan, General Plan and Land Use and Tranpsortation Element. Costs associated with the implementation of this study issue would also be based on the incentives identified. Costs may be monetary or in the form of deviations from current development requirements, depending on the outcome of the study.

9. Staff Recommendation

# Staff Recommendation Defer

### If 'Support', 'Drop' or 'Defer', explain

Staff recommends deferring this study issue pending the outcome of the Climate Action Plan (CAP) and Land Use and Transportation Element (LUTE). The impact of implementing the CAP and LUTE is not clear. Staff believes it would be prudent to take up this study issue after their implementation when staff has the ability to more fully evaluate their impact on staff time and resources.

**Reviewed by** 

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Director artment

Date

10-15-12

Approved by

Øity Manager

10-16-12

# DPW 13-10 Pilot Bicycle Boulevard Project on East-West and North-South Routes

Lead Department Public Works

History 1 year ago None 2 years ago None

### 1. What are the key elements of the issue? What precipitated it?

This study would develop a plan for construction of north-south and east-west bicycle boulevards in two Sunnyvale corridors as a pilot project for evaluation of the impact of bicycle boulevard treatments. Roadway operations, maintenance, emergency vehicle access, community acceptance, and effectiveness for encouraging bicycling and improving bicycle safety could be potential evaluation measures. The outcome of the study would be consideration by the City Council of a pilot project to construct and evaluate bicycle boulevards.

### 2. How does this relate to the General Plan or existing City Policy?

LT-5.5d Maximize the provision of bicycle and pedestrian facilities.

### 3. Origin of issue

Board or Commission Bicycle and Pedestrian Advisory Commission

4. Staff effort required to conduct study Major

### Briefly explain the level of staff effort required

Work with BPAC to identify study corridors and design concepts, conduct neighborhood public outreach

- 5. Multiple Year Project? Yes Planned Completion Year 2014
- 6. Expected participation involved in the study issue process?

Does Council need to approve a work plan? Does this issue require review by a Board/Commission?		No
		Yes
If so, which?	Bicycle and Pedestrian Advisory Commission	
Is a Council Study Session anticipated?		No

### 7. Briefly explain if a budget modification will be required to study this issue

Amount of budget modification required 60000

### Explanation

Consultant services to design bike boulevard concepts and conduct community outreach efforts.

### 8. Briefly explain potential costs of implementing study results, note estimated

### capital and operating costs, as well as estimated revenue/savings, include dollar amounts

### Are there costs of implementation? Yes

### Explanation

This study could result in the approval of new capital projects. Depending upon the length of the bicycle boulevard corridors and the number of features incorporated into the project concepts, costs of a capital project could reach hundreds of thousands of dollars.

### 9. Staff Recommendation

### Staff Recommendation Support

### If 'Support', 'Drop' or 'Defer', explain

Staff recommends a support position subject to grant funding opportunities available for consulting services.

**Reviewed** by

Department Director

Date

Approved by

12

Manager

# DPW 13-11 Community Solar Array System

Lead Department Public Works

History 1 year ago None 2 years ago None

### 1. What are the key elements of the issue? What precipitated it?

The study will examine whether there is any benefit for the City to construct a large solar array and sell shares in the project to community members.

This issue came forward in 2012 as part of study issue ESD 12-04 *Community Solar Program* that was initiated by the Sustainability Commission. At the 2012 Budget and Study Issues Workshop, Council directed staff to remove the solar array system portion, section "B" of ESD 12-04 and combine it with study issue DPW 10-09 *Reliable Electircal Power Options*. Council felt the two issues were related and could be accomplished more efficiently under one study.

DPW 10-09 was not funded for study in 2012. However, significant progress by PG&E was made to address the key elements of DPW 10-09 (power reliability issues in the Moffett Park area). Therefore, study issue DPW 10-09 is recommended by staff to "Drop" for 2013. The feasibility study of a community solar array system is before Council as a stand alone study issue so that Council may consider and rank separately.

### 2. How does this relate to the General Plan or existing City Policy?

Council Policy 1.1.9 Sustainable Development and Green Buildings

### 3. Origin of issue

Board or Commission Sustainability Commission

4. Staff effort required to conduct study Moderate

Briefly explain the level of staff effort required Staff would work closely with a consultant firm needed to study the feasibility of a City owned and operated solar array.

- 5. Multiple Year Project? No Planned Completion Year 2013
- 6. Expected participation involved in the study issue process?

Does Council need to approve a work plan?NoDoes this issue require review by a Board/Commission?YesIf so, which?Sustainability CommissionIs a Council Study Session anticipated?No

7. Briefly explain if a budget modification will be required to study this issue

Amount of budget modification required 15000

Explanation

Consultant services would be needed to study the feasibility of a City or third party owned and operated solar array, including sight location, capital costs, operating cost, associated logistics, legal and regulatory issues.

8. Briefly explain potential costs of implementing study results, note estimated capital and operating costs, as well as estimated revenue/savings, include dollar amounts

# Are there costs of implementation? Yes

### Explanation

Construction and operation of a solar array would require a large capital outlay and ongoing operating cost. Cost could potentially be covered by the sale of shares to community members and would be based on the buy-in share price offered to the community. The study would prepare a cost recovery analysis to determine if the idea is economically viable.

### 9. Staff Recommendation

### Staff Recommendation Support

### If 'Support', 'Drop' or 'Defer', explain

Implementing a solar power system would reduce greenhouse gas emissions and has the potential to reduce long-term operating expenses for the City and other investors.

Reviewed by

Department Director

10-19-1 Date

Approved, by ltv Manager

# DPW 13-13 Feasibility of Establishing a Community Animal Farm for Children at the Sunnyvale Landfill.

### Lead Department Public Works

History 1 year ago None 2 years ago None

# 1. What are the key elements of the issue? What precipitated it?

This study issue was proposed by Council member Davis. The study would examine the general feasibility and costs associated with establishing a community venture featuring a venue where children from surrounding schools can come to a farm-like setting to interact with animals in a nurturing and learning environment.

It would specifically explore the feasibility of allowing Animal Assisted Happiness (AAH), a 501(C)(3) non -profit organization, leasing portions of "Recycle Hill" and "West Hill" at the Sunnyvale Landfill for the purpose of locating its operation and providing services. AAH is currently located in Morgan Hill and desires to relocate to Sunnyvale so that it is strategically positioned to provide services in Santa Clara County. Its mission is to serve children and adults with special needs through therapeutic animal interaction services. AAH has developed a proposal for the leasing and improvement of portions of the landfill and the operation of its programs. Phase I of the proposal calls for temporary use of "Recycle Hill" and includes the installation of perimeter fencing on the west side of the site, portable stalls for animals and portable buildings for the storage of supplies. At this stage only "small" animals would be used, such as miniature horses, pot belly plgs, dwarf goats and other smaller species. Phase II involves long-term improvements to "West Hill" including fencing, storage barn, round pens, riding arena, animal barns, office building, pasture, utilities and a parking lot. Programs would utilize small and large animals including horses. AAH submitted a proposal to the City in 2010 and was told that the topic was not a priority for study due to City resource issues.

The Sunnyvale Landfill was certified "closed" in 1994. Post-closure use of the landfill is governed by a State-approved Post-closure Maintenance Plan. Unlike the current pedestrian, cycling and bird watching uses at the landfill, the proposed use by AAH is not presently contemplated by this plan. Thus, implementing the AAH proposal would require (in addition to negotiation of a lease document) regulator approval of a revision of the Post-closure Plan and possibly interactions and approvals from the Regional Water Quality Control Board and Bay Area Air Quality Management District.

It should be noted that the Public Works Department (Parks Division) is planning to work with the Environmental Services Department (Solid Waste Division) on long range planning for recreational use of the landfill. In 2009, Council directed the Department of Community Services and Department of Public Works to work together to develop a long-term plan for the recreational use of the West Hill, Recycle Hill and South Hill portions of the landfill (RTC 09-183). At this point this broader study of future uses of the landfill has not been scheduled.

### 2. How does this relate to the General Plan or existing City Policy?

General Plan Goal LT-8 "Adequate and Balanced Open Space". Provide and maintain adequate and balanced open space and recreation facilities for the benefit of maintaining a healthy community based on community needs and the ability of the city to finance, construct, maintain and operate these facilities now and in the future.

General Plan Goal LT-9 "Regional Approach to Open Space". A regional approach to providing and preserving open space and providing open space and recreational services, facilities and amenities for the broader community.

Municipal Code 9.62.070 Conduct-Prohibited acts. No person in a park shall: (e)Lead, ride, drive or let loose any cattle, horse, mule, goat, sheep, swine, dog or fowl of any kind; provided that this shall not apply to dogs when led by a cord or chaig, not more than six feet long.

# 3. Origin of issue

Council Member(s) Davis, Spitaleri

# 4. Staff effort required to conduct study Moderate

# Briefly explain the level of staff effort required

Staff from the departments of Public Safety, Public Works, Community Development and Environmental Services would need to collaborate to determine the feasibility of this proposal with regard to; local, state and federal regulations governing the use of landfills, long range planning for the use of the landfill and municipal code restrictions concerning farm animals in parks. Environmental Services Department staff should complete a master plan for the landfill before considering its use for this proposal.

- 5. Multiple Year Project? Yes Planned Completion Year
- 6. Expected participation involved in the study issue process?

Does Council need to approve a work plan? Does this issue require review by a Board/Commission?		No Yes
Is a Council Study Session anticipated?		No

7. Briefly explain if a budget modification will be required to study this issue

Amount of budget modification required 10000

### Explanation

Cost is estimated for a consultant to develop a master plan for the landfill. The base cost of this study is approximately \$100,000. The incremental cost to include the AAH proposal as an additional alternative is approximately \$10,000.

8. Briefly explain potential costs of implementing study results, note estimated capital and operating costs, as well as estimated revenue/savings, include dollar amounts

### Are there costs of implementation? Yes

### Explanation

Leasing of the land could generate revenue but there may be costs related to landfill improvements and their use including utilities, regulatory requirements and secondary costs caused by increased use of the site.

### 9. Staff Recommendation

### Staff Recommendation Defer

### If 'Support', 'Drop' or 'Defer', explain

Defer until a master plan for the landfill is completed. Staff acknowledges that the AAH proposal

could be an appropriate and valuable use of the landfill property. However, in considering the AAH proposal the City should consider other potential uses of the property. Sports fields or other active recreation uses could be suitable for the landfill property and have not been studied at this point. This proposal which leases the land to a specific private group would also be best considered with an open competitive process. If the City determined the property was available for lease for recreational purposes, shouldn't it make the property available through a competitive request for proposal process? Decisions about the landfill property will inevitably have a long-lasting effect. Changing the current use of the landfill involves an update to the City's landfill post-closure plan which would require State approval. Once a use is established it will likely be there for many years even if other civic uses of the property were identified at a later point.

**Reviewed** by

Department Director

11-8-12

Date

City/Manager

Approved by

11-8.12

Date

# DPW 13-15 Protecting Burrowing Owl Habitat on City Facilities

Lead Department Public Works

History 1 year ago None 2 years ago None

### 1. What are the key elements of the Issue? What precipitated It?

This Study was proposed by Vice Mayor Whittum and would examine the general need, feasability and any costs associated with protecting the burrowing owl habitat on City facilities.

Historically, the habitat for burrowing owls in Sunnyvale has been generally located at the north end of the city on both city and Santa Clara County property. The areas on city-owned land include the Water Pollution Control Plant (WPCP), Landfill and adjacent levees. County owned property includes the Twin Creeks Softball Complex and Baylands Park that is operated and maintained by Sunnyvale. Baylands Park opened in 1994 and contains 105 acres of seasonal wetlands that are not accessible to the public and contain mitigated areas dedicated to the protection of several species of animals including the salt marsh harvest mouse and burrowing owls. In conjunction with the Army Corps of Engineers, 3 permanent owl nesting mounds were built in 1995 in a mitigated area and populated with pairs of owls that the California Department of Fish and Game relocated from a local site that was being developed by Cisco Corporation. Also in 1994, Sunnyvale constructed improvements of the open space at Fairwood School by agreement with the State of California required a burrowing owl nesting mound be built as a habitat protection measure. Unfortunately no owls have been sighted at this location since 1995.

The City makes special efforts to make the closed Sunnyvale Landfill hospitable to burrowing owls. The Environmental Services Department, along with assistance from a bioligist under City contract, monitors the number and location of owls at the landfill and WPCP. The bioligist makes recommendations to staff on how, when and where to carry out various activities so as to provide an attractive habitat for the owls.

Since 1998 there have been 22 nest burrows documented by city staff and an environmental consultant working for the City. They were distributed in the following amounts; 5 at the Landfill (West Hill), 5 at the WPCP, 3 at Twin Creeks and 9 at Baylands Park. Although some of the burrows remain intact, including the artifical mounds in the mitigated area at Baylands Park, the last successful documented nesting pairs of owls were at Baylands Park in 2001 and the WPCP in 2004. Sightings of burrowing owls in these areas reached a low point of a single sighting in 2008 and have steadily increased since that time with 16 sightings recorded in 2012.

The Department of Public Works/Parks Division has a wildlife and habitat management plan for all areas maintained by the City including Baylands Park, that provides for the protection of wildlife habitats including those used by burrowing owls. This plan is Implemented in conjunction with the Department of Environmental Services and provides guidance for maintaining the existing natural and man-made (nesting mounds) habitats and best management and maintenance practices to accomplish that goal. The plan is also utilized at Fairwood School currently and any other sites that burrowing owls may be sighted at in the future. In addition there is a wildlife and habitat management plan for the city's two golf courses (although no burrowing owl sightings have ever been reported by staff at either course) that has been certified by Audobon International as part of thier Wildlife International Cooperative Sanctuary Program.

This study would determine the extent of the burrowing owl habitat In Sunnyvale including a review of City-owned property at the landfill and wastewater treatment plant. It would evaluate the efficacy of the existing wildlife and habitat management plans and provide guidance for any additional efforts, and their related costs, that may be desired to provide additional burrowing owl habitat protection beyond the City's current programs.

# 2. How does this relate to the General Plan or existing City Policy?

General Plan Policy LT-8.2. Adopt management, maintenance and development practices that minimize negative impacts to the natural environment, such as supporting and enforcing the integrated pest managment system; and landscaping in ways which minimize the need for water.

# 3. Origin of issue

Council Member(s) Whittum, Martin-Milius

4. Staff effort required to conduct study Moderate

# Briefly explain the level of staff effort required

Staff from the departments of Public Works and Environmental Services would need to collaborate with California State Fish and Game and a consultant specializing in burrowing owl habitats to determine what additional efforts could be made for habitat protection and estimate related costs.

- 5. Multiple Year Project? Yes Planned Completion Year
- 6. Expected participation involved in the study issue process?

Does Council need to approve a work plan?		No
Does this issue require review by a Board/Commission?		Yes
If so, which?	Parks and Recreation Commission	
Is a Council Study Session anticipated?		Yes

7. Briefly explain if a budget modification will be required to study this issue

# Amount of budget modification required 0

# Explanation

The cost for the study is estimated at \$25,000 and would be contingent on grant funding. Cost is for a consultant to inspect and monitor habitat, evaluate current wildlife and habitat management plans and provide guidance on needed plan and habitat improvements and their related costs. However, staff does not expect such a study to find a need for significant change to the current habitat management policies and practices.

8. Briefly explain potential costs of implementing study results, note estimated capital and operating costs, as well as estimated revenue/savings, include dollar amounts

# Are there costs of implementation? Yes

### Explanation

Capital costs to construct or protect habitats are undetermined and could vary widely depending upon their number, size and complexity. Operating costs may increase depending upon the improvements.

9. Staff Recommendation

# Staff Recommendation Support

# If 'Support', 'Drop' or 'Defer', explain

Staff recommends "support", contingent on grant funding.

Sunnyvale currently has wildlife and habitat management plans in place to ensure that burrowing owl habitats are adequately protected and maintained while all applicable laws are followed. The Parks Division has an inclusive policy for volunteers and would welcome any assistance from the Santa Clara Valley Audobon Society and its members or any other persons Interested in helping to implement Sunnyvale's wildlife management program, including habitat protection. All potential activities proposed by the study issue request are consistent with current policies and operating practices. Staff supports considering enhancements to the current program if grant funding can be secured.

Reviewed by

Department Director

Approved by Date Manager

# ESD 12-01 Community and Operational Greenhouse Gas Inventory

Lead Department Environmental Services

History 1 year ago None 2 years ago None

### 1. What are the key elements of the issue? What precipitated it?

This study issue was initiated by the Sustainability Commission. Based on a recommendation from staff, it is now the combination of two study issues proposed by the Sustainability Commission to recommended the 1) study a method for tracking of all forms of energy and water use and recovery across City operations utilizing existing City resources to the extent practicable and 2) set up a process to perform a Community Greenhouse Gas (GHG) Inventory annually.

This study would consider options to accurately track and report data necessary to complete a greenhouse gas emissions inventory, of which energy and water are major components. It is appropriate to combine these study issues because the tool to collect information for a Community GHG would also support Operational data collection. The approach would also support the Climate Action Plan (CAP) goals and actions, and allow centralized data collection for direct reporting and measurement in relation to the CAP.

A number of cities and organizations track community and operational data necessary for GHG inventories using specialized software and/or in-house personnel. This study would identify in more detail:

- Current energy and water tracking procedures across operations
- Exisiting policies regarding City energy and water use
- Computer software programs that could provide consolidated, centralized data collection and reporting
- Various options regarding existing capabilities vs. external options to track this data and related costs.
- Current baseline information which the City can use to track progress in the future

2. How does this relate to the General Plan or existing City Policy?

Policy 3.1.1 Water Resources — Goals, Policies and Action Strategies

**GOAL A: Water Supply** – Acquire and manage water supplies so that existing and future reasonable demands for water, as projected in the 20-year forecast, are reliably met.

Policy A.1: Manage water supply to meet demands for potable water through the effective use of water supply agreements.

**GOAL B: Water Conservation** - Promote more efficient use of the City's water resources to reduce the demands placed on the City's water supplies

Administrative Policy Manual Chapter 6 - Facilities & Equipment Article 4 Section 1. Purpose. To reduce the level of energy consumption at City owned facilities or by City operated equipment, where possible, for conservation of energy related resources.

Council Policy 3.5.1 - Energy

It is the policy of the City of Sunnyvale that the City will:

- Minimize energy consumption in City operations
- Promote the development of alternative energy resources and support the enhancement of existing technologies
- Provide for efficient vehicular movement on City streets
- Promote alternative modes of transportation to the single-occupant gasoline powered automobile such as mass transit, carpooling, bicycling and walking
- Use energy efficient street light and traffic signal systems
- Reduce energy consumption through Land Use and Community Design Policies
- Utilize alternative energy sources at the Sunnyvale Water Pollution Control Plant
- Support installation of cost-effective energy efficiency measures in municipally owned buildings and facilities
- Support Federal, State, and other Local agency energy-related legislation when consistent with this policy
- Support efforts to provide affordable, reliable, diverse, safe, and environmentally acceptable power to the citizens and businesses of Sunnyvale

# Policy 3.7.1 Air Quality — Goals, Policies and Action Statements

Goal 3.7A. Improve Sunnyvale's Air Quality and reduce the exposure of its citizens to air pollutants.

Goal 3.7C. Make a contribution towards improving regional air quality.

### Policy 1.1.7 Environmental Quality Regulations

### POLICY PURPOSE:

The California Environmental Quality Act of 1970, as amended, ("CEQA") requires cities and other units of local government to adopt objectives, criteria and procedures for the evaluation of projects and the preparation of environmental impact reports.

### Policy 7.2.1 Community Engagement --- Goals, Policies and Action Strategies

GOAL A: ACHIEVE A COMMUNITY IN WHICH ALL COMMUNITY MEMBERS ARE WELL INFORMED ABOUT LOCAL ISSUES, CITY PROGRAMS AND SERVICES.

U.S. Mayors' Climate Protection Agreement - endorsed by City Council in September, 2007 (RTC 07-301):

- Strive to meet or beat the Kyoto Protocol targets in their own communities, through actions ranging from anti-sprawl land-use policies to urban forest restoration projects to public information campaigns;

- Urge their state governments, and the federal government, to enact policies and programs to meet or beat the greenhouse gas emission reduction target suggested for the United States in the Kyoto Protocol -- 7% reduction from 1990 levels by 2012; and

- Urge the U.S. Congress to pass the bipartisan greenhouse gas reduction legislation, which would establish a national emission trading system

### 3. Origin of issue

Board or Commission Sustainability Commission

4. Staff effort required to conduct study Moderate

Briefly explain the level of staff effort required

A consultant could be utilized to identify the necessary resources and scope of data to conduct a GHG inventory. This would reduce the amount of staff time to research what is available and the most efficient systems for data collection tools. Staff would evaluate the options provided by the consultant and initiate the RFP process which would facilitate the City's study. Since there is significant competition in this field the RFP process would likely yield proposals that include capabilities, capital and operating costs associated with resource tracking and providing the City the information necessary to decide further action.

- 5. Multiple Year Project? No Planned Completion Year 2012
- 6. Expected participation involved in the study issue process?

Does Council need to approve a work plan?NoDoes this issue require review by a Board/Commission?YesIf so, which?Sustainability CommissionIs a Council Study Session anticipated?No

7. Briefly explain if a budget modification will be required to study this issue

Amount of budget modification required 30000

#### Explanation

Financing is required for consultant services to identify software options, data collection scope and evaluate the feasibility of the options. \$30,000 to be appropriated from grant funds received.

8. Briefly explain potential costs of implementing study results, note estimated capital and operating costs, as well as estimated revenue/savings, include dollar amounts

Are there costs of implementation? Yes

#### Explanation

Staff does not have the tools to collect and monitor Community GHG measures. This study would identify the potential capital and operating costs incurred by the City if it were to conduct a greenhouse gas inventory annually. Various options and the costs associated with the purchase of an off-the-shelf or customized GHG tracking tool and operating expenses would be determined for ongoing staff support based on the identified option. The study would also identify any ancillary expenses including licensing and subscription fees, service agreements or other costs required for ongoing support to implement the study recommendation. Cost savings may be realized through the capacity of the City to conduct its own GHG analysis and avoid hiring a consultant to conduct the analysis in the future. Some savings may also be realized by having an increased ability to identify and target energy and cost savings opportunities identified through the tool. Costs may be reduced or offset through an RFP process. There are many vendors providing services related to this area who could submit proposals identifying the scope and cost of various GHG Inventory options.

9. Staff Recommendation

Staff Recommendation Support (Subject to grant funding)

### If 'Support', 'Drop' or 'Defer', explain

Staff supports the study contingent on grant funding. The study facilitates the City's efforts to evaluate data necessary to show compliance with Climate Action Plan goals and policies facilitating the CEQA streamlining process. By identifying the appropriate options the

City can also target areas that will achieve the greatest level of impact for cost savings and greenhouse gas reductions. The two original study issues have been combined because the data sets are similar, if not identical for each of the studies. It would therefore make more sense to identify one tool that could achieve the goals of both study issues. Staff also recommends that this study be conducted after the adoption of the CAP, since the CAP policies will better define the data collection needs of the tool.

Reviewed by

-() Date partment Director

Approved by Date City Mahager

### ESD 12-04 Community Solar Program

Lead DepartmentEnvironmental ServicesHistory1 year agoNone2 years agoNone

### 1. What are the key elements of the issue? What precipitated it?

This study issue was initiated by the Sustainability Commission to examine whether there is any benefit for the City to sponsor a community solar program for Sunnyvale residents.

While there are multiple options for such a program, the study would examine the following two options: A) A volume buying program open to community members who choose to join a pool to take advantage of volume buying discounts for solar technology. Volume discounts and savings are generally based on the size of the pool of participants, the more participants in the pool, the greater the discount; or B) The City would construct a large solar array and sell shares in the project to community members.

Many communities have adopted Community Solar Programs at various different levels. Some provide a financing mechanism, like the City of Berkeley's Berkeley First Program, while others have provided different resources including education, outreach and non-monetary support to encourage solar energy use in the community.

### 2. How does this relate to the General Plan or existing City Policy?

### Policy 1.1.9 Sustainable Development and Green Buildings

This policy is designed to encourage sustainable development throughout the City of Sunnyvale, to provide education and information to the community, and to serve as an acknowledgement by the City Council of the importance of sustainable development concepts and practices.

### POLICY STATEMENT

It is the policy of the City to encourage new and remodeled development within the City to incorporate sustainable design principles in the following disciplines:

- Sustainable Sites
- Water Efficiency
- Energy and Atmosphere Materials and Resources
- Indoor Environmental Quality

The City of Sunnyvale adopts the following policy statements in recognition of the importance of sustainable development:

### Private Development

- 1. Provide education and outreach to residents, businesses, and development community.
- New residential construction shall be encouraged to use the Alameda County Waste Management Authority's Home Remodeling: Green Building Guidelines for green building design and construction techniques.
- Provide incentives for industrial/office development to incorporate green building design practices.

### Policy 2.3.1 Housing and Community Revitalization – Goals and Policies

Neighborhood Quality

Goal F- Maintain sustainable neighborhoods with quality housing, infrastructure and open space that fosters neighborhood character and the health of residents.

• Policy F.6 Encourage use of sustainable and green building design in new and existing housing.

# 3. Origin of issue

Board or Commission Sustainability Commission

4. Staff effort required to conduct study Moderate

### Briefly explain the level of staff effort required

The level of staff support would be moderate. A consultant will be necessary to study the options and feasibility of a volume buying program or the sale of shares in a City owned and operated solar array. The study will address the costs and logistics associated with these program options, including the legal, financial, regulatory and implementation issues that may result from the City's sponsorship of either option.

- 5. Multiple Year Project? No Planned Completion Year 2013
- 6. Expected participation involved in the study issue process?

Does Council need to approve a work plan?		No
Does this issue require review by a Board/Commission?		Yes
If so, which?	Sustainability Commission	
Is a Council Study Session anticipated?		No

7. Briefly explain if a budget modification will be required to study this issue

### Amount of budget modification required 20000

### Explanation

Financing is required for consultant resources to complete the study. Staff will explore grant funding opportunties. \$20,000 to be appropriated from grant funds received.

# 8. Briefly explain potential costs of implementing study results, note estimated capital and operating costs, as well as estimated revenue/savings, include dollar amounts

### Are there costs of implementation? Yes

### Explanation

The cost of implementation will vary based on the selected option. Volume buying programs for residents currently exist in the marketplace. Costs associated with the City sponsoring a program may include the cost of outreach and education, level of agency sponsorhip and whether the City would coordinate a RFP process and facilitate recruitment of participants. The actual costs would be identified by the study. The cost for the City to construct a solar array and sell shares to community members would require a large capital outlay. Costs could be recovered based on the buy-in share price offered to community member. A result of the study would be a cost recovery analysis for this type of program. An option that will also be explored is opportunities to offset the cost of implementing either program through external funding, including grants and public/private/nonprofit funding opportunities.

9. Staff Recommendation (Subject to Grant Funding)

### Staff Recommendation Support

### If 'Support', 'Drop' or 'Defer', explain

Staff supports this study contingent on grant funding. Community Solar Programs are becoming popular in many communities and there is an increased interest in solar power from commercial and residential interests. The City has made an effort to attract green businesses of which solar is a major component. This study is consistent with the City's goals and has the potential to positively impact the community environmentally, socially and economically. Grant funding in the solar industry is becoming increasingly available.

**Reviewed** by

<u>\\-8-11</u> Date

Approved by 11-11-11

City Manager

Department Director

# **BUDGET SUPPLEMENT NO: 5**

# SUBJECT: Funding for Dispute Resolution Services

# BUDGET SUPPLEMENT REQUEST SUMMARY

This supplement would provide one-time FY 2013/14 funding for dispute resolution and mediation services by an entity qualified to provide such services. The focus of this service is on tenant/landlord disputes, but other types of community disputes would also be accommodated to the extent possible. Should funding be approved, staff would work with Purchasing to issue a request for proposals for contract services. Approval of this request would allocate \$20,000 from the General Fund for this purpose.

# BACKGROUND

For many years, the City funded dispute resolution services provided by an outside agency. These services were funded with General Funds. Most of the disputes handled were related to housing issues, primarily tenant/landlord disputes, however other types of cases were also handled, many of which were referred by Department of Public Safety staff, particularly in the Neighborhood Preservation Division, such as disputes between neighbors, or between residents and adjacent businesses. In 2009, a three-year services contract for these services ended. Staff then issued a request for proposals to select a provider to continue to provide these services, and received just one proposal from Project Sentinel, a non-profit agency that had been providing such services in the region for nearly forty years. However, at that time, Project Sentinel had some audit findings that prevented the agency from qualifying for a city contract. Shortly thereafter, the General Fund allocation for these services was discontinued during the 2010 budget reductions.

Since that time, and particularly in the last year or two, staff has received increasing number of requests from residents and other agencies for assistance with community disputes. Most of these requests relate to tenant/landlord disputes, due mainly to sharply increasing rents, with the remainder relating to disputes between other community members, such as between neighbors, resident/business issues, or issues with mobile home park managers and tenants. Although there is a community mediation program offered by the County of Santa Clara, in the last year or so they have reported to City staff that they do not have the capacity to handle the volume of calls they have been receiving in the past year or two from community members throughout the county.

# EXISTING POLICY

# General Plan, Housing Sub-Element

**Goal E** Promote equal housing opportunities for all residents, including Sunnyvale's special needs populations, so that residents can reside in the housing of their choice.

**Policy E.1** Support the provision of fair housing services and tenant/landlord mediation to residents.

# DISCUSSION

Sunnyvale has a long tradition of supporting tenant/landlord mediation and dispute resolution services to help local renters and landlords, as well as other community members, resolve disputes in an amicable manner, as much as possible. Some cases require the services of a professional attorney-mediator, which would also be provided if this proposal is approved. Administrative tasks, including: issuing a Request for Proposals in conjunction with Purchasing, management of the services contract, establishing performance goals and objectives for the contractor, approving a budget and compensation rates, and referring residents to the selected services provider, would be performed by staff in the Department of Community Development, Housing Division.

# SERVICE LEVEL IMPACT

Council approval of this supplement would fund this program for FY 2013/14 only. Renewal may be considered by Council in subsequent years if the need for this service continues to exist. A professional dispute resolution agency or firm would have the capacity and expertise to provide specialized dispute resolution and mediation services that City staff does not have the ability to provide directly. City staff can continue to provide general referrals to affordable housing resources and various informational resources available online. The requested supplement would be targeted to the specialized, professional dispute resolution and mediation services that can be provided only by trained professionals, such as attorney mediators and/or conflict resolution specialists with expertise in tenant/landlord law and in general conflict resolution.

Approval of this budget supplement would result in an increased level of service to the community by providing dispute resolution services which are frequently requested by many residents, as well as some property owners and related agencies, such as Sunnyvale Community Services and the Tri-County Division of the California Apartment Association, as well as Neighborhood Preservation staff. To support this program, staff activities include: adding the selected service provider's contact information to the City's website, making printed referral materials for the public and staff, drafting the scope of work and contract, and processing reimbursement requests.

# FISCAL IMPACT

This supplement proposes \$20,000 in total funding for FY 2013/14 only. Associated administrative costs would be absorbed by the Department of Community Development, Housing Division. This funding request may be brought to Council annually, or not, depending on the perceived level of need for this service, measured by the number of requests for service received by staff throughout the year. This annual process enables Council to allocate funding for the upcoming year's budget based on the current economic and financial environment, and the level of community need for this service.

# ALTERNATIVES

- 1. Approve the budget supplement for \$20,000 to fund dispute resolution and mediation services, to be reviewed on an annual basis.
- 2. Approve a budget supplement for a different amount to fund dispute resolution services.
- 3. Do not approve a budget supplement to fund these services.
- 4. Other direction as provided by Council.

# STAFF RECOMMENDATION

Staff recommends Alternative 1. Approve the budget supplement for \$20,000 to fund dispute resolution services to be provided by a qualified provider selected through a competitive bidding process, to be reviewed on an annual basis.

Reviewed by:

Hanson Hom, Director of Community Development Prepared by: Suzanne Isé, Housing Officer

Reviewed by:

Grace K. Leung, Director of Finance

# **City Manager's Recommendation**

N Approve Budget Supplement for funding

Gary M. Luebbers City Manager