



ADOPTED BUDGET AND RESOURCE ALLOCATION PLAN

CITY OF SUNNYVALE, CALIFORNIA

Fiscal Year 2014/15

FREMONT HIGH SCHOOL

FIREBIRD
Marching Band



Sunnyvale,
California

Volume I: Summary

City of Sunnyvale
DIRECTORY OF CITY OFFICIALS
July 1, 2014

Jim Griffith
Mayor

Jim Davis
Vice Mayor
Gustav Larsson
Councilmember
Glenn Hendricks
Councilmember

David Whittum
Councilmember
Pat Meyering
Councilmember
Tara Martin-Milius
Councilmember

Deanna J. Santana
City Manager

Joan Borger
City Attorney

Robert Walker
Assistant City Manager
Grace Leung
Director of Finance
Kris Stadelman
Director of NOVA Workforce Services
Lisa Rosenblum
Director of Library and Community Services
Hanson Hom
Director of Community Development

Frank Grgurina
Director of Public Safety
David Jensen
Director of Information Technology
Kent Steffens
Director of Public Works
Teri Silva
Director of Human Resources
John Stufflebean
Director of Environmental Services

City of Sunnyvale

ADOPTED BUDGET and RESOURCE ALLOCATION PLAN
Fiscal Year 2014/15

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Volume I includes Budget Overview documents such as the City Manager’s Letter of Transmittal, budget summary, and twenty-year financial plans for all City funds. Detailed information on the operating and projects budget is included in Volumes II through III.

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Budget Supplements were called out separately in the recommended budget to draw a distinction between service levels provided in a baseline budget and recommended expansion or reduction of service levels. The adopted budget supplements are now incorporated in this budget document. For reference, the proposed budget supplements are provided in this volume.

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City of Sunnyvale

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Fiscal Year 2014/15**

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VOLUME II – OPERATING BUDGET

The budget document is organized by department, to allow users of the budget to easily identify expenditures by department and program. Each department detail includes the following:

- Narrative with Department Description, Programs and Services, Department Budget Summary, Budget Overview and Significant Changes, and Department Position Allocation
- Department Performance and Workload Indicators
- Detailed budgeted expenditures reports by program and activities

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The Projects Budget includes City-wide projects that cover major improvements, construction, acquisition, infrastructure renovation and replacement as well as special projects that capture one-time costs, and outside group funding projects. Detailed project information sheets for all projects are included in this volume. The project information sheet provides the project description, scope, evaluation and analysis, fiscal impact, project costs, operating costs, and revenues and cost savings over the life of the project.

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SUMMARY OF BUDGETED PERSONNEL HOURS

Overview

The City of Sunnyvale budgets by work hours, not by position. This enables staff to more accurately determine the amount of time required to provide a service. In order to manage the positions, staff develops a budgeted position allocation by Department after the adoption of the budget. Beginning in FY 2014/15, the City revised the level of productive hours per position to more accurately reflect current conditions. The budgeted position allocation calculates full-time (FTE) and part-time (PTE) equivalents using the following standards:

	FY 2011/12 – FY 2013/14	FY 2014/15
• Management Staff	1,850 hours equals one FTE	1,790 hours equals one FTE
• Non-management Staff	1,800 hours equals one FTE	1,760 hours equals one FTE
• Public Safety Officers	1,900 hours equals one FTE	1,835 hours equals one FTE
• Part-time Staff	1,090 hours equals one PTE	1,090 hours equals one PTE

Staffing Trends

The tables on the following pages show the budgeted position allocation for full-time and part-time positions, by Department, and by employment status on a City-wide basis. Two years of actual data, as well as the current and budget years' data are presented.

The values reflected in the Actual FY 2011/12 and Actual FY 2012/13 columns are actual, filled positions in each department/job category as of the end of the fiscal year. The values in the Current FY 2013/14 and Budget FY 2014/15 columns are the budgeted positions in each department/job category. As of July 1st, 2014, the City had 805 active employees. The difference between the actual positions and the budgeted positions is predominantly due to City-wide vacancies.

BUDGETED PERSONNEL HOURS
FY 2011/12 — FY 2014/15
Total Personnel by Department

	Actual FY 2011/12	Actual FY 2012/13	Current FY 2013/14	Budget FY 2014/15
Community Development	35	33	39	39
Environmental Services	105	107	115	117
Finance	44	45	49	49
Human Resources	16	14	17	17
Information Technology	16	18	21	22
Library and Community Services	93	88	100	100
NOVA Workforce Services	45	33	43	43
Office of the City Attorney	6	6	6	6
Office of the City Manager	18	17	18	18
Community Services	0	0	0	0
Public Safety	268	272	279	279
Public Works	167	157	180	180
Totals	814	790	867	870

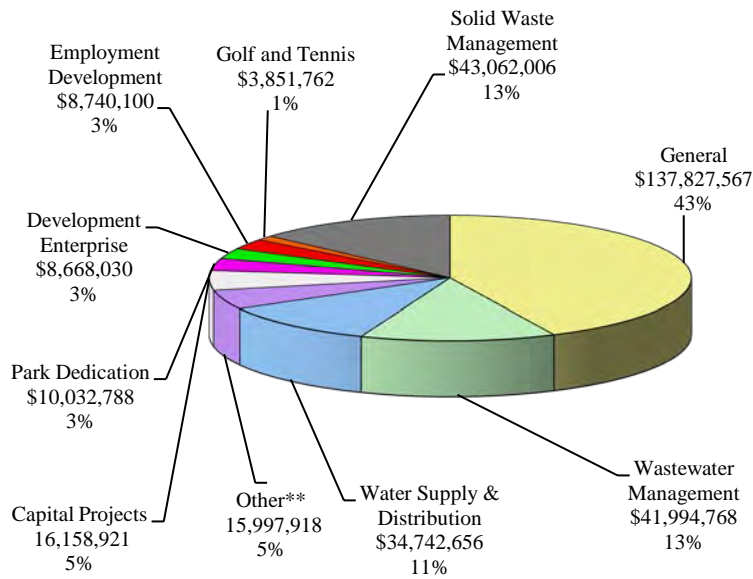
BUDGETED PERSONNEL HOURS
FY 2011/12 — FY 2014/15
Total Personnel by Employment Status

	Actual FY 2011/12	Actual FY 2012/13	Current FY 2013/14	Budget FY 2014/15
Management	84	88	92	94
Non-Management	488	475	531	528
Part-Time Staff	43	41	47	50
Public Safety Officers	199	186	197	198
Totals	814	790	867	870

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City of Sunnyvale FY 2014/15 Budget Financial Graphs

Graph 1.1 Revenues by Fund - All Funds*

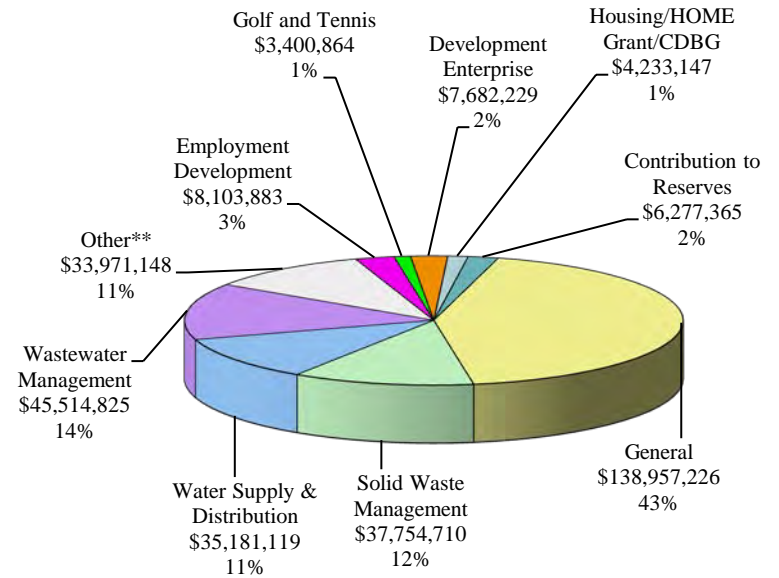


**Total Revenues
\$321,076,516**

*Excludes internal service fund charges and inter-fund transfers

**Other includes CDBG, Housing, Gas Tax, Youth and Neighborhood Services, Infrastructure, and Redevelopment Successor Agency Funds

Graph 1.2 Expenditures by Fund - All Funds*



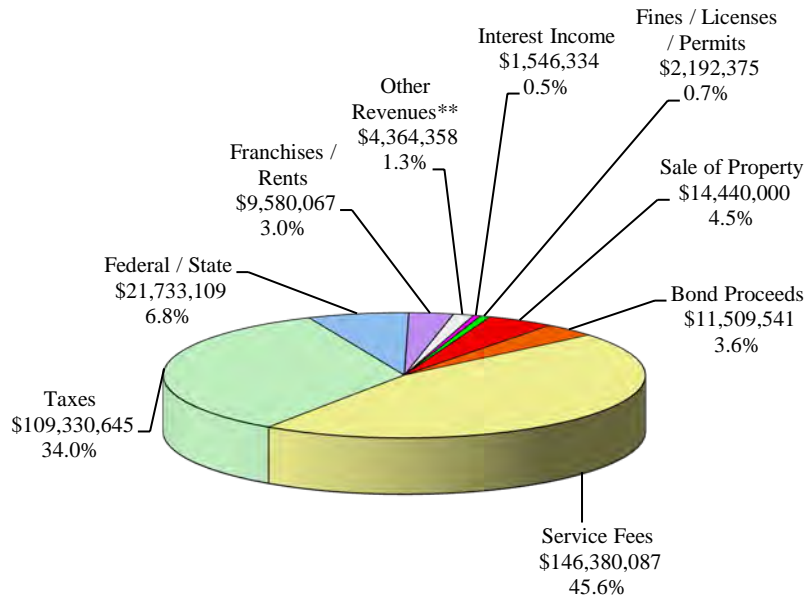
**Total Expenditures
\$321,076,516**

*Excludes internal service fund operating budgets and inter-fund transfers

**Other includes Gas Tax, Youth and Neighborhood Services, Park Dedication, Capital Projects, Infrastructure, and Redevelopment Successor Agency Funds

City of Sunnyvale FY 2014/15 Budget Financial Graphs

Graph 1.3 Revenues By Source - All Funds*

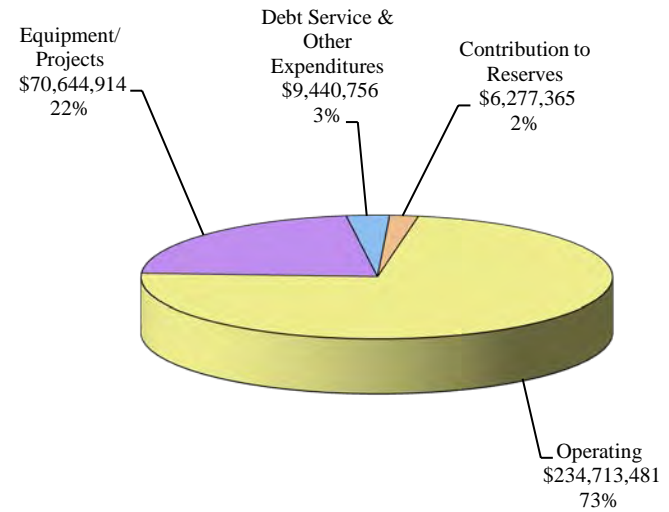


**Total Revenues
\$321,076,516**

*Excludes internal service fund charges and inter-fund transfers

**Other Revenues include Miscellaneous Revenues, SMaRT Station Reimbursement, and Other Agencies Contributions

Graph 1.4 Expenditures by Type - All Funds*

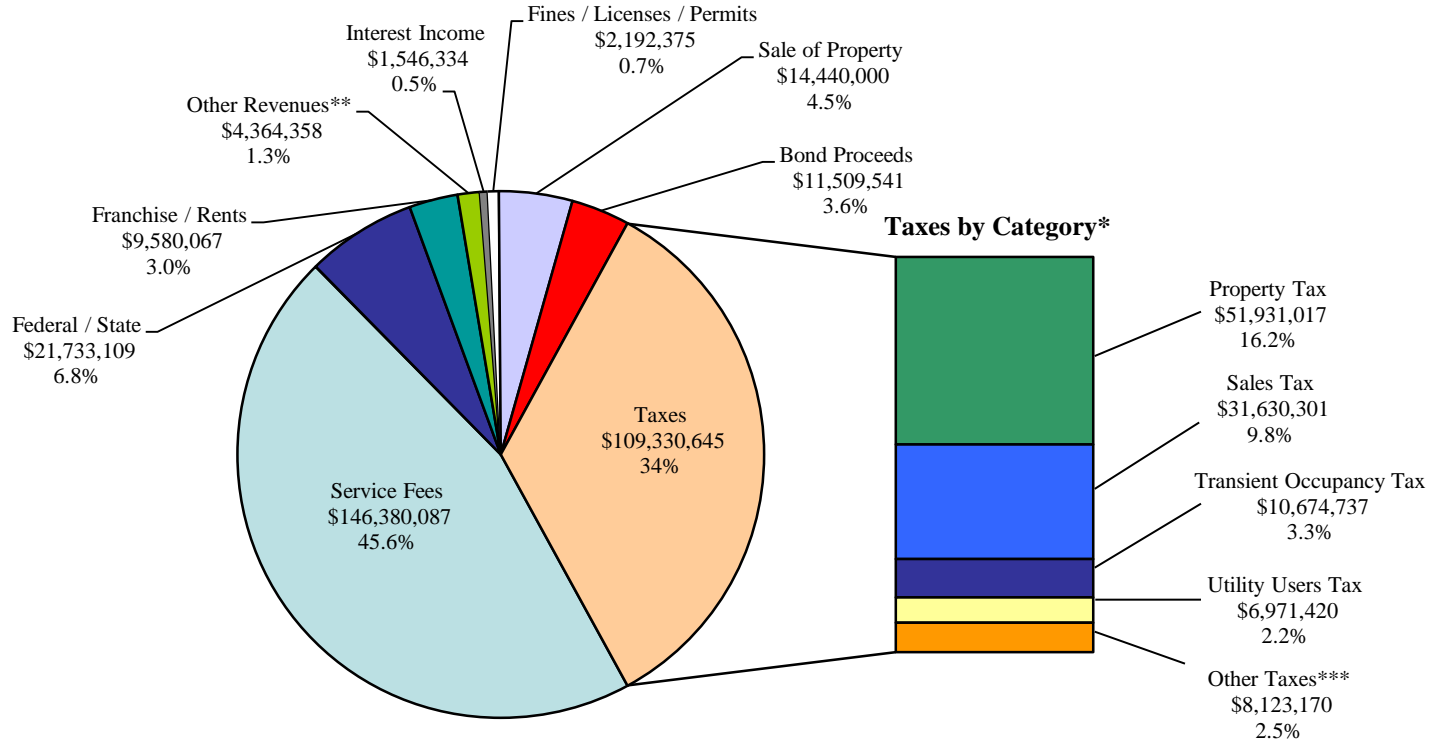


**Total Expenditures
\$321,076,516**

*Excludes internal service fund operating budgets and inter-fund transfers

**City of Sunnyvale
FY 2014/15 Budget
Financial Graphs**

Graph 1.5 Revenues by Source - Taxes by Category*



**Total Revenues
\$321,076,516**

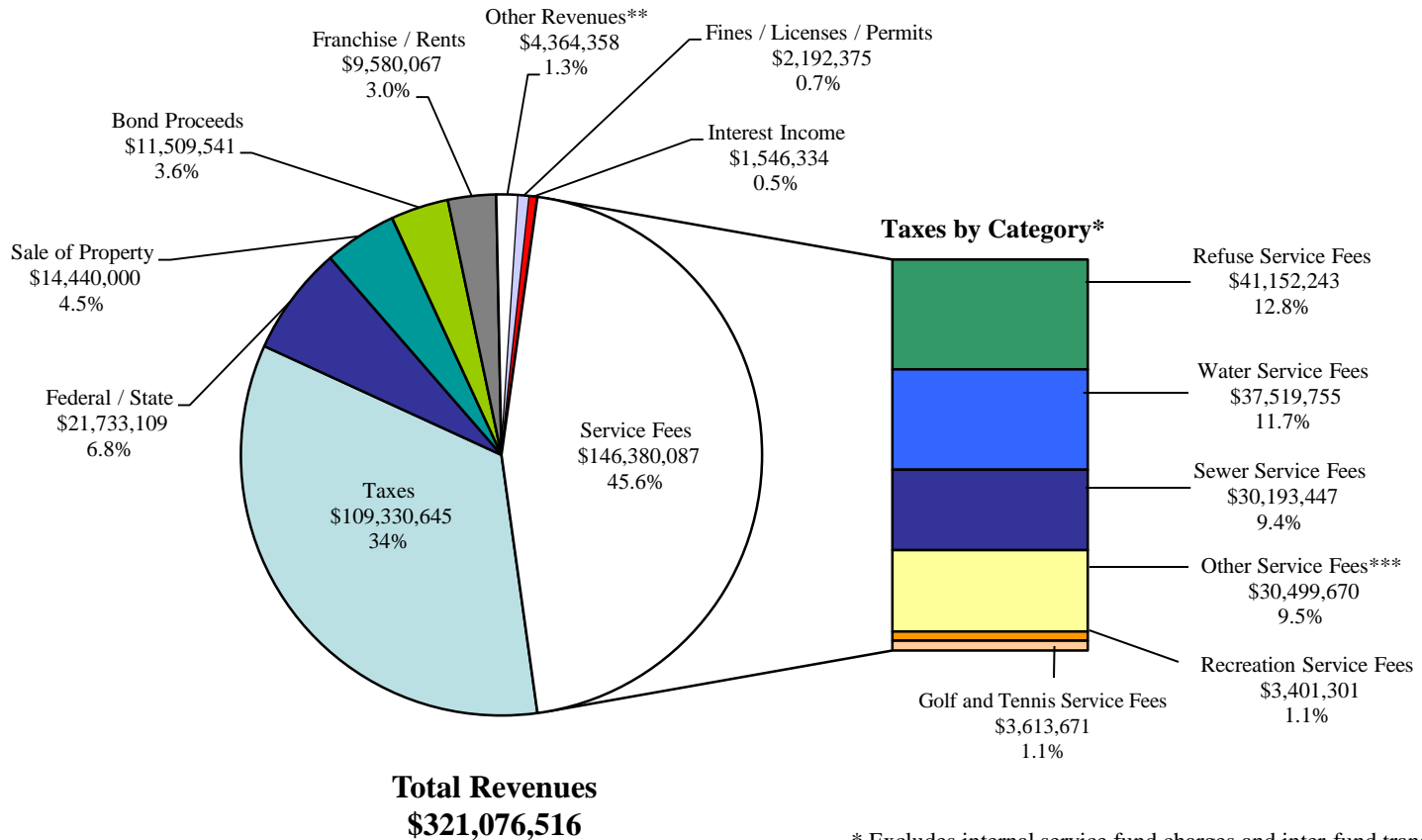
*Excludes internal service fund charges and inter-fund transfers

**Other Revenues include Miscellaneous Revenues, SMaRT Station Revenues, and Other Agencies Contributions

***Other Taxes include Gas Tax, Construction Tax, Business License Tax, and Real Property Transfer Tax

**City of Sunnyvale
FY 2014/15 Budget
Financial Graphs**

Graph 1.6 Revenues by Source – Service Fees by Category*



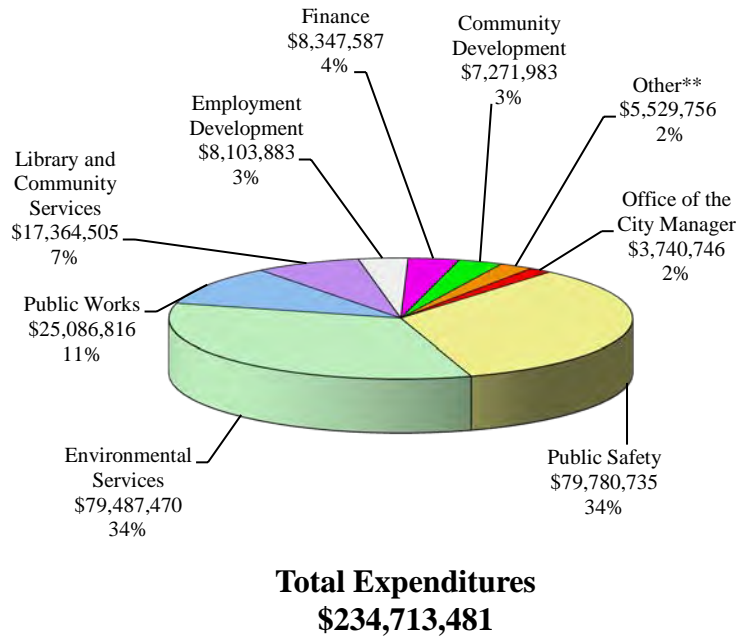
* Excludes internal service fund charges and inter-fund transfers

** Other Revenues include Miscellaneous Revenues, SMaRT Station Reimbursement and Other Agencies Contributions

*** Other Service Fees include Park Dedication Fee, Traffic Impact Fee, and Sense of Place Fee

City of Sunnyvale FY 2014/15 Budget Financial Graphs

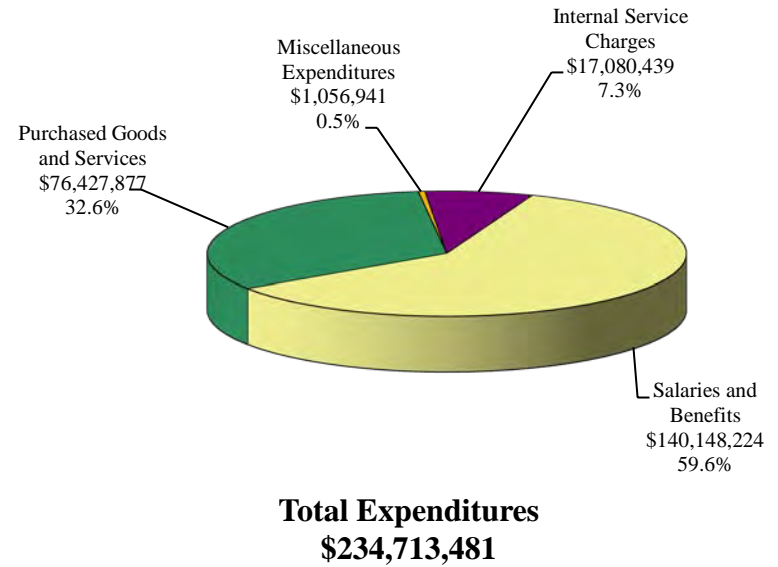
**Graph 1.7 Operating Expenditures by Department
- All Funds***



*Excludes internal service fund operating budgets and inter-fund transfers

**Other includes Office of the City Attorney and Human Resources

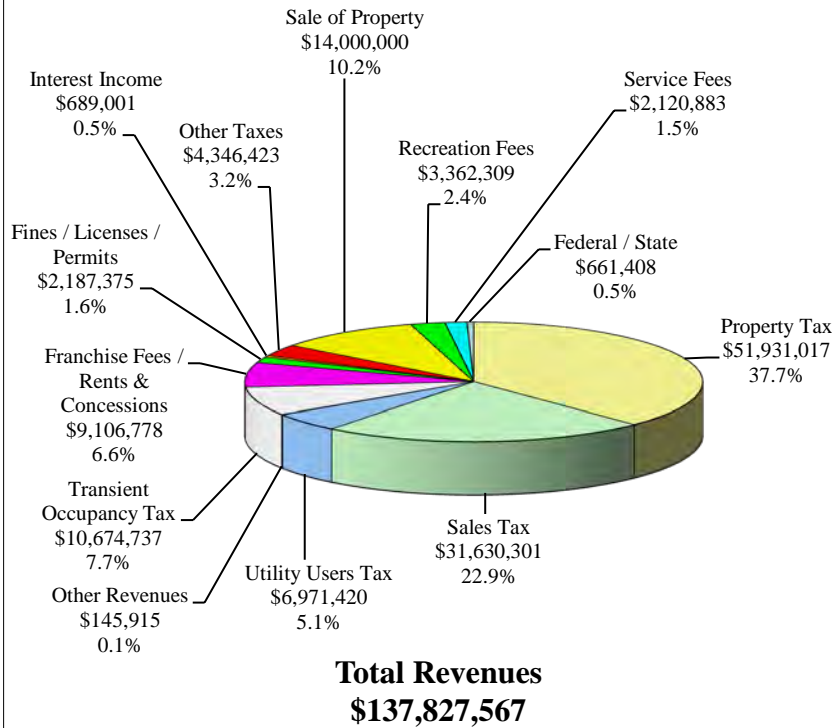
**Graph 1.8 Operating Expenditures by Character
- All Funds***



*Excludes internal service fund operating budgets and inter-fund transfers

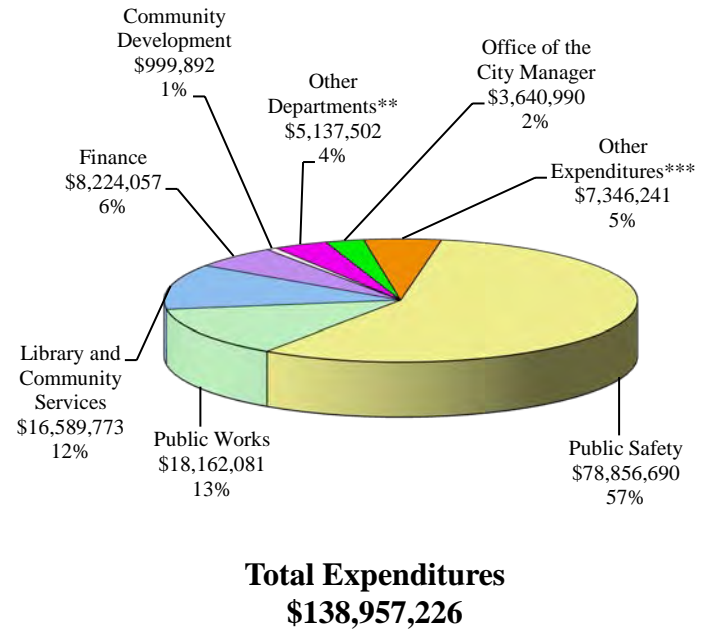
City of Sunnyvale FY 2014/15 Budget Financial Graphs

Graph 2.1 Revenues by Source - General Fund*



*Excludes internal service fund charges and inter-fund transfers

Graph 2.2 Expenditures by Department & Type - General Fund*



* Excludes internal service fund operating budgets and inter-fund transfers

** Other Departments include Office of the City Attorney and Human Resources

***Other Expenditures includes Projects Budget, Equipment, and Lease Payments

DEBT SERVICE

Overview

The City of Sunnyvale uses debt financing as a tool to maintain its long-term financial stability by paying for certain expenditures over time. Debt financing is also a tool for managing cashflow when large, one-time outlays are required as in the case of constructing a new building or large-scale upgrades to infrastructure. This section provides a summary of the City's debt service for the twenty-year planning horizon. Included is the Computation of Legal Debt Margin which calculates the City's debt limit as defined by the City Charter. Also included is the debt service schedule which represents the current bond issues for both the City and the Redevelopment Successor Agency. The City does not have any general obligation debt.

Debt Policies

Section 1308 of the City Charter limits the allowable bonded indebtedness of the City at 15% of the total assessed valuation of property within the City. However, Council's adopted policies limit the use of debt even further. Council's policy 7.1F Debt Management Policy details the city's approach to debt issuance. Key criteria include:

1. Total bonded indebtedness supported by General Fund revenues should not exceed 5% of assessed valuation of property within the City. Bond issues supported by the General Fund should be restricted to annual debt service of 5% of General Fund revenue.
2. Land based financings should maintain a minimum property value-to-debt ratio of 3:1, with exceptions made for special circumstances at Council's discretion.
3. Debt service should not affect the City's ability to meet future operating, capital and reserve requirements.

Issuer Credit Rating

Each entity that is allowed to issue bonds is rated on its ability to repay the debt. This rating is known as the Issuer Credit Rating (ICR), which is an independent gauge of the credit risk of the issuer. Credit risk is based on the issuer's solvency or ability to pay the interest and

principal. The greater the credit risk, the more interest the issuer has to pay to sell its bonds. Not only does the credit rating of the issuer determine the initial yield of the bond, but it can also affect bond prices in the secondary market if the issuer's credit rating changes.

There are five major services that rate bonds: Standard & Poors (S&P), Moody's Investors Service, Fitch, A.M. Best, and Dominion Bond Rating Service. Ratings range from AAA for the highest quality bonds to D, which are bonds in default. Standard & Poors completed a review of the City's overall credit worthiness in April 2009. This resulted in an upgrade in our "Issuer Credit Rating" to AAA, affording the City the highest possible underlying rating from S&P. In May 2012, this AAA rating was affirmed by S&P. The City also carries a Aaa "Issuer Rating" from Moody's, again the highest possible rating available. In January 2013 Moody's confirmed Sunnyvale's issuer rating as Aaa. While Moody's also downgraded the overall rating of the City's 2009 Variable Rate Demand Refunding Certificates of Participation (COPs) from Aa1 to Aa2, this downgrade was not specific to Sunnyvale, but part of Moody's overall assessment of all COPs in general. This downgrade does not reflect on the City's underlying credit strength, which Moody's concurrently affirmed at the Aaa rating.

Summary of FY 2014/15 Debt Service

The FY 2014/15 Budget includes \$10,324,775 in debt service payments (including agent fees). The level of debt associated with these payments is significantly below the legal maximum allowable of approximately \$4.4 billion and well below each of the three policy criteria outlined above. Each bond issuance is briefly described below. The twenty-year schedule for debt service payments are shown in the table on the following pages. It should be noted that future debt issuances are reflected in the twenty-year financial plan for planning and funding purposes. The potential issuances are discussed in detail under the detailed fund reviews preceding the Financial Plans.

Revenue Bonds

Water Distribution System and Wastewater Infrastructure. Revenue bonds were originally issued in 1992 to construct the City's recycled water system and sludge management facilities. In 2001, the bonds were refunded to reduce debt service costs. At that time, additional funds of \$12.5 million were borrowed to pay for additional wastewater infrastructure projects. Debt service payments were financed by water and wastewater revenues. In June 2010, the City issued \$59 million of water and wastewater revenue bonds. Approximately \$41 million in bond proceeds were provided and are being used to construct new water and wastewater infrastructure projects (including the initial work on a new water pollution control plant). The remaining amount, \$18 million, were used to refund the 2001 outstanding bonds, to pay issuance costs, and to provide a debt service reserve account for the 2010 bonds.

SMaRT Station. These bonds were issued for the original cost of the Sunnyvale Materials Recovery and Transfer (SMaRT) Station. This facility receives, sorts for recycling, and transports solid waste for the cities of Sunnyvale, Mountain View, and Palo Alto. The SMaRT Station's debt service is financed by the three cities in proportion to their original investment in the SMaRT station. Sunnyvale's share of the debt service is financed by solid waste revenues.

In 2003 the bonds were refinanced in the amount of \$20.6 million to reduce debt service costs. In 2007, the three cities approved a project to replace the Materials Recovery Facility equipment. This replacement project was funded by reserves of \$5.2 million in the Capital Equipment Replacement Fund, a cash contribution of \$2.2 million by Mountain View, and the issuance of \$8.1 million in revenue bonds by Palo Alto and Sunnyvale.

Redevelopment Successor Agency Tax Allocation Bonds and Certificates of Participation

Redevelopment District. The City's Redevelopment Successor Agency has two bond-financed projects pursuant to the 1976 Town Center development agreement. The financing obligation includes: the Central Core Redevelopment Project Tax Allocation Bonds (TABs) and Parking Facility Certificates of Participation (COPs).

The Central Core Redevelopment Project Tax Allocation Bonds

In 1977, tax allocation bonds were sold to fund the acquisition of property, relocation, demolition and public improvements within the Town Center project area. The bonds were twice refinanced. Debt service on 2003 TABs issuance is financed by property tax increment revenues from the Redevelopment Property Tax Trust Fund (RPTTF).

Parking Facility Certificates of Participation

In 1977 and 1978, two issues of lease revenue bonds were sold to construct a parking deck as part of the Town Center project. These bonds were first refinanced in 1992 and later refinanced in 1998 with COPs. The State Department of Finance has denied the repayment of the COPs debt service from the RPTTF because the payments are pledged by lease rental payments required by the City. The COPs were moved over to the General Fund in FY 2012/13.

Government Center Site Bond

Government Center Property. In 2001, variable rate certificates of participation (COPs) were issued to reimburse the City for the cost of acquiring the property located at 505 West Olive. The property, known as the Sunnyvale Office Center, is adjacent to the Civic Center and was purchased in anticipation of future space needs of the City. The 2001 COPs were insured by Ambac, a major bond insurer that has been significantly downgraded by the rating agencies. As a result, interest rates on the 2001 COPs increased multiple times.

In late FY 2008/09, the City issued Variable Rate Demand Refunding Certificates of Participation, Series 2009 A, to refund the 2001 COPs. The 2009 COPs are backed by an irrevocable bank letter of credit. City lease payments will reimburse the bank for monthly letter of credit draws by the trustee to pay holders of the refunding COPs. The annual payments increase each year through the twenty-year financial plan to account for potential interest rate increases over the long term. Debt service on this bond is financed by the interest on the reserve fund of the COPs and rental revenue from outside tenants and City operations.

CITY OF SUNNYVALE
Computation of Legal Debt Margin
June 30, 2014
Unaudited
(dollars in thousands)

Assessed Value	\$ 29,247,430
Add back: exempt real property	485,542
Total assessed value	<u>\$ 29,732,972</u>
Debt Limit -- 15% of Total Assessed Value	4,459,946
Amount of Debt Applicable to Limit:	
Total bonded debt	90,157
Less:	
Water and Wastewater Revenue Bonds	(55,574)
Solid Waste Revenue Bonds	<u>(12,388)</u>
Total Amount Applicable to Debt Limit	<u>22,195</u>
Legal Debt Margin	<u><u>\$ 4,437,751</u></u>

Note: Section 1308 of the City Charter of the City of Sunnyvale, California, states:

"The bonded indebtedness of the City may not in the aggregate exceed the the sum of fifteen (15%) percent of the total assessed valuation of property within the City, exclusive of any indebtedness that has been or may hereafter be incurred for the purposes of acquiring, constructing, extending, or maintaining municipally owned utilities, for which purposes a further indebtedness may be incurred by the issuance of bonds, subject to provisions of the State Constitution and of this Charter."

Source: City of Sunnyvale

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**CITY OF SUNNYVALE
DEBT SERVICE
JULY 1, 2013 TO JUNE 30, 2024**

	ACTUAL	CURRENT	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	FY 2013/2014 TO FY 2023/2024 TOTAL
BOND ISSUE	2012/2013	2013/2014	2014/2015	2015/2016	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024		
REVENUE BONDS:														
Water Revenue Bonds 2010														
Principal	745,000	780,000	810,000	845,000	890,000	925,000	455,000	470,000	495,000	520,000	545,000	575,000		7,310,000
Interest	1,136,500	1,099,250	1,069,800	1,033,300	991,050	951,550	914,550	896,350	872,850	848,100	822,100	794,850		10,293,750
Subtotal - Water Revenue Bond	1,881,500	1,879,250	1,879,800	1,878,300	1,881,050	1,876,550	1,369,550	1,366,350	1,367,850	1,368,100	1,367,100	1,369,850		17,603,750
Wastewater Revenue Bonds 2010														
Principal	1,210,000	1,255,000	1,305,000	1,375,000	1,440,000	1,515,000	1,010,000	1,060,000	1,115,000	1,165,000	1,230,000	1,290,000		12,470,000
Interest	1,652,125	1,603,725	1,553,525	1,488,275	1,419,525	1,347,525	1,271,775	1,221,275	1,168,275	1,112,525	1,054,275	992,775		13,240,700
Subtotal - Wastewater Revenue Bond	2,862,125	2,858,725	2,858,525	2,863,275	2,859,525	2,862,525	2,281,775	2,281,275	2,283,275	2,277,525	2,284,275	2,282,775		25,710,700
Solid Waste Revenue Refunding 2003														
Principal	1,440,000	1,520,000	1,605,000	1,695,000	1,790,000	1,890,000	0	0	0	0	0	0		8,500,000
Interest	505,300	425,700	339,763	249,013	153,175	51,975	0	0	0	0	0	0		1,724,925
Subtotal - Solid Waste Revenue	1,945,300	1,945,700	1,944,763	1,944,013	1,943,175	1,941,975	0	0	0	0	0	0		10,224,925
Solid Waste Revenue Refunding 2007														
Principal	520,000	540,000	560,000	585,000	610,000	635,000	660,000	685,000	715,000	745,000	0	0		5,735,000
Interest	240,981	219,677	197,568	174,555	150,538	125,515	99,488	72,455	44,317	14,973	0	0		1,340,067
Subtotal - Solid Waste Revenue	760,981	759,677	757,568	759,555	760,538	760,515	759,488	757,455	759,317	759,973	0	0		7,075,067
TOTAL REVENUE BONDS	7,449,906	7,443,352	7,440,656	7,445,143	7,444,288	7,441,565	4,410,813	4,405,080	4,410,442	4,405,598	3,651,375	3,652,625		60,614,442
REDEVELOPMENT AGENCY REVENUE BONDS:														
Central Core Project Refunding TABs 2003														
Principal	395,000	405,000	425,000	435,000	460,000	475,000	495,000	515,000	535,000	560,000	585,000	0		4,890,000
Interest	211,704	197,451	181,876	164,941	147,041	128,044	107,729	86,138	63,295	38,925	13,163	0		1,128,603
Agent Fee	1,975	2,100	2,100	2,100	2,100	2,100	2,100	2,100	2,100	2,100	2,100	0		21,000
Subtotal - Central Core Project Refunding	608,679	604,551	608,976	602,041	609,141	605,144	604,829	603,238	600,395	601,025	600,263	0		6,039,603
Parking Lease Refunding 1998														
Principal	710,000	745,000	780,000	820,000	860,000	905,000	950,000	1,035,000	1,095,000	1,150,000	1,250,000	0		9,590,000
Interest	496,523	460,689	422,750	382,750	340,750	296,625	250,250	200,625	147,375	91,250	31,250	0		2,624,314
Agent Fee	5,880	6,960	6,960	6,960	6,960	6,960	6,960	6,960	6,960	6,960	6,960	0		69,600
Subtotal - Parking Lease Refunding 1998	1,212,403	1,212,649	1,209,710	1,209,710	1,207,710	1,208,585	1,207,210	1,242,585	1,249,335	1,248,210	1,288,210	0		12,283,914
TOTAL REDEVELOPMENT AGENCY REVENUE BONDS	1,821,081	1,817,200	1,818,686	1,811,751	1,816,851	1,813,729	1,812,039	1,845,823	1,849,730	1,849,235	1,888,473	0		18,323,517
GOVERNMENT CENTER SITE BOND:														
Government Center Site 2009-A (COPs)														
Principal	510,000	535,000	555,000	575,000	605,000	630,000	655,000	680,000	710,000	740,000	770,000	800,000		6,455,000
Interest	20,980	379,634	363,584	346,934	329,684	311,534	292,634	272,984	252,584	231,284	209,084	185,984		2,989,939
Agent Fee and Letter of Credit	125,567	152,735	146,850	140,745	134,420	127,765	120,835	113,630	106,150	98,340	90,200	81,730		1,231,670
TOTAL GOVERNMENT CENTER SITE BOND	656,547	1,067,369	1,065,434	1,062,679	1,069,104	1,069,299	1,068,469	1,066,614	1,068,734	1,069,624	1,069,284	1,067,714		10,676,609
TOTAL	9,927,534	10,327,921	10,324,775	10,319,572	10,330,243	10,324,593	7,291,321	7,317,517	7,328,906	7,324,457	6,609,132	4,720,339		89,614,568

**CITY OF SUNNYVALE
DEBT SERVICE
JULY 1, 2024 TO JUNE 30, 2034**

BOND ISSUE	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	FY 2024/2025 TO FY 2033/2034	FY 2013/2014 TO FY 2033/2034
	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033	2033/2034	TOTAL	TOTAL
REVENUE BONDS:												
Water Revenue Bonds 2010												
Principal	605,000	635,000	670,000	705,000	740,000	780,000	820,000	860,000	910,000	955,000	7,680,000	14,990,000
Interest	764,663	732,900	699,563	664,388	627,375	588,525	547,575	504,525	459,375	411,600	6,000,488	16,294,238
Subtotal - Water Revenue Bond	1,369,663	1,367,900	1,369,563	1,369,388	1,367,375	1,368,525	1,367,575	1,364,525	1,369,375	1,366,600	13,680,488	31,284,238
Wastewater Revenue Bonds 2010												
Principal	1,355,000	1,430,000	1,510,000	740,000	780,000	820,000	865,000	910,000	955,000	1,005,000	10,370,000	22,840,000
Interest	925,050	853,913	778,838	699,563	660,713	619,763	576,713	531,300	483,525	433,388	6,562,763	19,803,463
Subtotal - Wastewater Revenue Bond	2,280,050	2,283,913	2,288,838	1,439,563	1,440,713	1,439,763	1,441,713	1,441,300	1,438,525	1,438,388	16,932,763	42,643,463
Solid Waste Revenue Refunding 2003												
Principal	0	0	0	0	0	0	0	0	0	0	0	8,500,000
Interest	0	0	0	0	0	0	0	0	0	0	0	1,724,925
Subtotal - Solid Waste Revenue	0	0	0	0	0	0	0	0	0	0	0	10,224,925
Solid Waste Revenue Refunding 2007												
Principal	0	0	0	0	0	0	0	0	0	0	0	5,735,000
Interest	0	0	0	0	0	0	0	0	0	0	0	1,340,067
Subtotal - Solid Waste Revenue	0	0	0	0	0	0	0	0	0	0	0	7,075,067
TOTAL REVENUE BONDS	3,649,713	3,651,813	3,658,400	2,808,950	2,808,088	2,808,288	2,809,288	2,805,825	2,807,900	2,804,988	30,613,251	91,227,693
REDEVELOPMENT AGENCY REVENUE BONDS:												
Central Core Project Refunding TABs 2003												
Principal	0	0	0	0	0	0	0	0	0	0	0	4,890,000
Interest	0	0	0	0	0	0	0	0	0	0	0	1,128,603
Agent Fee	0	0	0	0	0	0	0	0	0	0	0	21,000
Subtotal - Central Core Project Refunding	0	0	0	0	0	0	0	0	0	0	0	6,039,603
Parking Lease Refunding 1998												
Principal	0	0	0	0	0	0	0	0	0	0	0	9,590,000
Interest	0	0	0	0	0	0	0	0	0	0	0	2,624,314
Agent Fee	0	0	0	0	0	0	0	0	0	0	0	69,600
Subtotal - Parking Lease Refunding 1998	0	0	0	0	0	0	0	0	0	0	0	12,283,914
TOTAL REDEVELOPMENT AGENCY REVENUE BONDS	0	0	0	0	0	0	0	0	0	0	0	18,323,517
GOVERNMENT CENTER SITE BOND:												
Government Center Site 2009-A (COPs)												
Principal	835,000	870,000	905,000	945,000	985,000	1,025,000	1,065,000	0	0	0	6,630,000	13,085,000
Interest	161,984	136,934	110,834	84,715	58,107	29,440	31,950	0	0	0	613,963	3,603,902
Agent Fee and Letter of Credit	72,930	63,745	54,175	44,220	33,825	22,990	11,715	0	0	0	303,600	1,535,270
TOTAL GOVERNMENT CENTER SITE BOND	1,069,914	1,070,679	1,070,009	1,073,935	1,076,932	1,077,430	1,108,665	0	0	0	7,547,563	18,224,172
TOTAL	4,719,626	4,722,491	4,728,409	3,882,885	3,885,019	3,885,718	3,917,953	2,805,825	2,807,900	2,804,988	38,160,814	127,775,382

SUNNYVALE BUDGET GUIDE

UNDERSTANDING THE SUNNYVALE BUDGET

Sunnyvale's Budget and Long-Term Financial Plan provides a framework for a unique budget document that presents both the immediate short-term action plans and the long-term trends for the City. In this manner, the budget provides the reader with a comprehensive view of the City's current financial picture, staff assumptions for long-term trends, and the way we work to achieve and maintain financial stability using those assumptions. The following elements contained in this document are integral to understanding this year's budget:

- Twenty-Year Financial Plans
- Departmental Overviews
- Performance Based Operating Budget
- Projects Budget

Twenty-Year Resource Allocation Plan & Financial Planning

The Budget Document presents a twenty-year financial plan for the City's General Fund, as well as all other City funds. Twenty-year financial plans for other City funds are grouped into four categories: Special Revenue Funds, Capital and Infrastructure Funds, Enterprise Funds, and Internal Services and Other Funds. The General Fund is presented separately. It is the primary fund that accounts for many of the largest revenues, such as Property Tax and Sales Tax, and the most visible City services, such as police, fire, road maintenance, the library, and parks. For each category, detailed Fund Reviews are included before the Financial Plans. These reviews provide a summary of the funds, including explanations of major components and new developments for the current budget.

The Twenty-Year Resource Allocation Plan (RAP, or the long term-financial plan) is the backbone of the City's financial planning process. Each long-term financial plan lays out the revenues and expenditures by fiscal year. The financial plans include the prior year actual audited results and the current year budget, as well as projections for each of the coming twenty years. The City examines

its operating and project budgets in depth in alternating years. In addition, key factors are rigorously evaluated and updated annually.

On the revenue side, the current year budget is updated based on year-to-date revenue receipts. For ongoing revenues, staff works to estimate the next two years as accurately as possible and then analyzes historical information, economic cycles, and factors that can impact the revenue source, among other data, to project the revenue trend over the long term.

On the expenditure side, the operating budget is updated with Council-approved budget modifications that have occurred during the fiscal year. If significant project budgets are anticipated to be spent in future fiscal years, estimated carryover of project funds will be incorporated. All program budgets are rolled up annually by fund or sub-fund to the total amounts in the “Operations” line of the financial plans. From that base, inflation factors are applied to expenditures. Inflation factors are developed for each category of expenditures such as salaries, employee benefits, purchased goods and services, and equipment. Project budgets are also totaled annually by fund and reflected in the “Projects” line of the financial plans. In addition, project operating costs, if applicable, are shown separately on the financial plan.

A critical purpose of the long-term financial plan is its use as a tool for achieving and maintaining a structurally-balanced budget. A fundamental part of the financial plans is that they are, by policy, balanced to the twentieth year. In order for the budget to be balanced, not only must resources be available to meet requirements over the twenty-year planning period with all reserve requirements met per Council Policy, but service levels must also not be impacted.

A balanced budget enables the City to maintain service levels over the twenty-year planning horizon by ensuring reserves are used strategically. For example, a budget is not balanced for the long term when there are drawdown of reserves over a protracted length of time. Conversely, the build-up of reserves to the detriment of service levels also does not portray a balanced budget. The objective in utilizing a twenty-year planning horizon is to sustain service levels, in large part, by managing reserves so that reserve levels are increased in good times and drawn down in difficult financial times. Further, the City’s budget policy dictates that one-time revenues should not be used for ongoing expenditures, and all revenue estimates must be conservative, objective and reasonable.

The General Fund’s Budget Stabilization Fund is required by policy to be maintained at a minimum 15% of projected revenues for the first two years of the twenty-year planning period. The purpose of the Budget Stabilization Fund is to allow for sustainable service level fluctuations in the economy. By contrast, the General Fund Contingency Reserve can only be used for non-fiscal emergencies or disasters. The General Fund Contingency Reserve is required to be maintained at 15% of operating costs in the first year of the twenty-year plan and increased annually for projected increases in the Consumer Price Index.

The City’s balanced twenty-year plan allows decision makers to better understand the true impact of policy decisions, and effectively requires that decisions made today include a guarantee that resources will be available to maintain services in the future. More importantly,

this methodology incorporates both short- and long-term perspectives for planning revenues, operating requirements, and capital spending. It allows the cost of any policy decision to be measured in terms of long-range expenditure requirements, thereby raising “red flags” in areas where financial conditions may be significantly different in the future.

Departmental Overviews

To help the reader understand the proposed two-year operating budget, departmental overviews provide the context for the services and service levels provided. Leading off the section presenting each department’s program or set of programs, the departmental overviews describe the organizational structure for service delivery, factors that informed the development of the operating budget proposal, and significant changes in the proposed budget as compared to the current budget.

The departmental overviews also include performance and workload indicators for each of the programs managed by the department, as well as budgeted headcount. The performance indicators represent the goals and results staff hopes to achieve with the resources provided, while the workload indicators provide output and relevant statistical data. Additionally, they are linked to goals laid out in the City’s Consolidated General Plan. These indicators help explain why services are provided and the impacts of the level at which we provide them. As such, the indicators are an important component of the performance based budget structure.

Performance Based Operating Budget

Following the Departmental Overviews and Performance and Workload Indicators in the budget document are the City’s operating budget reports. The presentation of these operating reports mirrors the City’s operating structure. It is organized into programs, or services, and all expenditures are budgeted into activities, which break down the services into logical and manageable components. Where appropriate, work products are budgeted for activities. As a result, the budget presents information on the services the City provides, the cost of services and where logical, the planned amount of service. This budget structure focuses the City on identifying and quantifying the value created by the efficient/effective provision of City services. Community members can clearly see what services they are receiving and how much they cost, which also holds staff accountable.

Projects Budget

In the City of Sunnyvale, the term “project” refers to a non-operating activity. The City segregates each project into one of four possible categories: Capital, Infrastructure, Special, and Outside Group Funding. Capital projects are major expenditures related to construction, improvement or acquisition of capital assets. Infrastructure projects are inherently related to capital projects. After a capital project is complete, the City has an asset that must be maintained through the operating budget until the asset reaches a point

where maintenance costs exceed renovation/replacement costs. An infrastructure project is developed in order to provide future funds at the time that replacement or renovation is required. Special projects are one time only in nature and are set up to eliminate the impact such costs would have on operating programs. For example, the cost of service study for refuse services would be a special project. Outside group funding projects are essentially special projects; however, they are established to identify contributions made to local community-based organizations.

Each project is identified individually in the budget document including its estimated costs over the next twenty years. Projects also reflect anticipated outside revenues that will fund the project, such as grants and fees. In addition, project operating costs are budgeted for those ongoing operating costs that will need to be included in future years upon completion of a given project. Consideration of this information enables decision makers to evaluate the complete costs of proposed actions. This prevents the City from adding assets or activities that are not sustainable over the long term.

The projects budget also includes unfunded projects, which are desirable or pose a liability in the long term but do not have identified funding sources. In some cases, future grant funds may be available for all or a portion of the costs, but it is the City's policy not to recognize these revenue sources until they are actually available.

Projects related to long-range plans are also identified separately in their respective sections of the *Projects Budget* volume. Specifically, projects related to Traffic & Transportation that are part of long-range plans are listed in the *Traffic and Transportation* section of the *Projects Budget* volume.

BUDGET & FISCAL POLICIES

Two-Year Operating & Projects Budget

In recognition of the tremendous effort required to develop budgets, the City implemented a two-year operating budget in the early 1980's. Although the City reviews its budget on an annual basis, it only prepares a detailed operating budget each biennium. This means that operating budgets are not modified during the second year of the two-year budget. During the "off year" of the operating budget, the projects budget is reviewed in detail.

Types of Expenditures

There are four major types of expenditures in the City's spending plan: operating, equipment, capital improvements, and debt service. Operating expenditures are related to a program's base budget and include such items as general supplies, personnel costs, and equipment rental. Major equipment expenses like computer hardware or city-owned cars are provided for separately under a general services program. Capital improvements are expenditures which affect the economic vitality and quality of life in the community. A good example would be construction of a park or resurfacing a city street. Debt service allows an improvement to be made when it is needed rather than being delayed until funds are accumulated in the City's treasury. Debt service is used like a credit card — buying something today and paying for it over time. It may be used to finance, for example, a new community center building.

Cost Accounting

Cost accounting is a method of accounting that gathers together all the elements of cost incurred to accomplish a purpose, carry on an activity, or complete a unit of work. By using this financial technique, the City is able to assess the true cost of providing a service. The City's internal users of information management, fleet and equipment, and buildings are assessed rental rates through their programs for the use and eventual replacement of services and equipment. Employee benefits such as leave usage, retirement, and insurances also are recovered by charging the programs that use personnel services. The City also uses an allocation system to distribute administrative costs for services provided by departments such as Finance and Human Resources.

Basis of Budgeting

“Basis of budgeting” refers to the method used to recognize revenues and expenditures in the budget. For the City of Sunnyvale, the basis of budgeting is the same basis used for accounting. The modified accrual basis is followed in the Governmental and Agency Funds including the General Fund and special revenue funds like the Park Dedication Fund. Under this basis, revenues are recognized when they become “susceptible to accrual,” which means they are both measurable and available. Measurable means the amount of the transaction can be determined.

The City considers revenues to be available if they are collected within 60 days of the current fiscal year end for property tax and 90 days for other revenues, with the exception of the County back-fill (for the loss of sales tax and Motor Vehicle License Fees (VLF) revenues) for which the City adopts a seven-month availability period so that total sales tax and VLF revenues would be most consistent with revenues reported in years before the State sales tax flip and VLF swap. Expenditures generally are recorded when a liability is incurred except for debt service expenditures, which are recorded when payment is due.

Intergovernmental revenues (primarily grants) that are received as reimbursement for specific purposes or projects are recognized based on when the related expenditures are recorded. Intergovernmental revenues which have virtually unrestricted purpose and are revocable only for failure to meet prescribed compliance requirements are reflected as revenues at the time of receipt or earlier if availability criteria are met.

The accrual basis is used in the proprietary funds, which include enterprise funds and internal service funds. Revenues are recognized when earned and expenses are recognized when the related liabilities are incurred.

Comprehensive Annual Financial Report (CAFR)

The Comprehensive Annual Financial Report (CAFR) is prepared according to “generally accepted accounting principles” (GAAP). The City prepares its budget in accordance with GAAP with the following exceptions:

- Loans requiring the use of current resources need to be budgeted as expenditures; in the CAFR, the disbursement of loans is treated as a balance sheet item.
- Appropriated budgets are not always needed for all of the City’s funds. For example, a budget is not appropriated for the advance refunding of bonds because the resulting bond proceeds are deposited into escrow accounts and are considered restricted assets.

- Principal payments on long-term debt within the enterprise funds are applied to the outstanding liability in the CAFR, while such items are treated as expenses in the budget.
- Capital outlay within enterprise funds and internal service funds are capitalized as fixed assets in the CAFR, in contrast to their treatment as expenses in the budget.
- The budget does not record depreciation expenses.
- GAAP requires the reporting of investments at fair value. Because the City's policy is to hold investments to maturity, the changes in fair value are not reflected in the budget.

The CAFR shows fund expenditures and revenues on both a GAAP and budget basis for comparison purposes.

Budgetary Policy & Control

When the annual budget is adopted the City follows procedures that enact its policies. These procedures involve the City management, employees, the public, boards and commissions, and the City Council throughout the year. These interactions between policy and planning culminate in the establishment of new or revised General Plan goals and objectives. The budget must implement the policies contained in the General Plan. Therefore, both must be synchronized completely. The City operates on a July 1 through June 30 budget year. The budget schedule is detailed in a separate section below, which includes these interactions between policy and planning.

The City's budget is very detailed, ensuring that the City Council as the governing body is fully informed and in control of all aspects of the City's financial activities. Information is itemized by fund, by department, and by project. The budget includes equipment costs, operating costs, and debt service costs, as well as capital, infrastructure, and special projects for the ensuing budget year. The budget also contains detailed long-term financial plans with projections for expenditures, revenues, and reserves for an additional nineteen years.

During the budget year, for governmental and agency funds, the City Manager is authorized to reappropriate budgeted amounts between programs that are financed by the same fund and within the same department. Council approval is required if the reappropriation exceeds the thresholds outlined below:

Annual Program Budget	Reappropriation Threshold	Maximum Reappropriation Threshold (Annual)
≥ \$500,000	\$100,000 or 5%, whichever is greater	\$250,000
< \$500,000	\$50,000 or 50%, whichever is less	\$50,000

Council approval also is required for proprietary funds and internal services funds if the expenditures for the fiscal year exceed actual revenues plus the planned, annualized appropriation from Reserves.

Budgets are legally adopted for all governmental funds except for the Special Assessment Debt Service Fund. The Special Assessment Debt Service Fund does not have an adopted budget because the City is only required to make debt service payments in the event of a property owner’s default. Budgets are also adopted legally for all proprietary funds. Formal budgets are employed as a management control device for all funds in which a budget has been adopted. However, it serves as the primary means of spending control for the General Fund, special revenue funds, debt service funds, and capital project funds.

Budgets can be modified during the fiscal year if needed because of a legislative mandate, City Council or City Manager directive, or an unanticipated change in service level. Budget modifications cover one fiscal year only and must be approved by City Council. This allows management to focus on changes to the base budget during the next budget process.

Citizen Participation

Citizens have an opportunity to participate in the Twenty-Year Resource Allocation planning process through avenues such as Council-appointed boards and commissions, study sessions, and public hearings. Each winter, citizens are provided the opportunity to speak on proposed study and budget issues at a formal public hearing. Citizens may attend study sessions dealing with upcoming Council issues, as well as Council meetings which are scheduled on Tuesdays throughout the year. At the Council meetings, citizens are given an opportunity to speak during the public hearing period. In addition, a formal public hearing on the Recommended Budget is held annually in June.





























Budget Calendar

The City’s annual budget development process begins in September each year with the initial planning of the development cycle and culminates with the adoption of the budget by the City Council in June. In January, the City Council specifically discusses important

fiscal issues which may have short-term or long-term effects on how the City provides and maintains services to its citizens and customers. Consistent with City Charter, no later than 35 days prior to June 30th the City Manager submits a Recommended Budget to the City Council. The City Council holds a workshop on the Recommended Budget, which is open to the public. In June of each year the City Council also holds a public hearing, required by the City Charter. Prior to June 30 of each year, the budget as modified by the City Council is legally enacted by adoption of a budget resolution.

Below is a high-level calendar detailing key steps throughout the process. As noted previously, the City of Sunnyvale alternates years for developing operating budgets and projects budgets. The calendar below represents key milestones that take place regardless of whether the budget being developed is an operating budget or a projects budget. It also incorporates critical elements of budgetary policy and control, as discussed in a separate section above.

Budget Calendar

	Sept	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	June
Budget kick-off										
Departments develop budget proposals										
Budget Office and departments begin pre-reviews										
*Budgetary year-end report for previous fiscal year to Council										
City Manager reviews of department budgets										
Finalize internal services expenditures										
*Budget Issues Workshop/Fiscal Outlook Presentation										
*Budget Supplements from Workshop completed and approved										
Complete budget system updates										
Review revenue projections and service charges										
Develop 20-year Long-Term Financial Plans for all City funds										
Prepare and finalize transmittal letter										
Deliver Recommended Budget to Council										
*Budget Workshop by City Manager										
Recommended Budget public hearing										
*City Council adopts budget										

*These are milestones during the Budget Calendar that are related to Budgetary Policy & Control.

FISCAL POLICIES

Council Fiscal Policy applies the following guiding fiscal policies to the City's Budget and Resource Allocation Plan:

7.1A Budget Policies

A.1: Development of the Budget and Resource Allocation Plan

- A.1.1 The public will be encouraged to participate fully in the budget process.
- A.1.2 A Fiscal Issues Workshop will be held each year prior to preparation of the City Manager's Recommended Budget to consider budget issues for the upcoming Resource Allocation Plan.
- A.1.3 A balanced Twenty-Year Resource Allocation Plan shall be presented to the City Council annually.
- A.1.4 The Twenty-Year Resource Allocation Plan shall be prepared on a two-year Operating Budget cycle.
- A.1.5 The Operating Budget shall be approved annually with the second year approved in concept.
- A.1.6 A proposed budget shall be recommended to the City Council by the City Manager no less than thirty-five days before the beginning of the fiscal year, in accordance with the City Charter.
- A.1.7 At least one public hearing shall be held after the City Manager's Recommended Budget is presented to the Council in order to solicit public input before adoption.
- A.1.8 Boards and Commissions should review the annual budget as appropriate to their area of interest and make recommendations to the City Council.
- A.1.9 The City Council shall adopt the City Manager's Recommended Budget, with any changes desired, by resolution before June 30th of each year.
- A.1.10 Resources will be allocated in direct relation to General Plan goals.
- A.1.11 The Resource Allocation Plan shall be prepared by General Plan element to link city resources with the accomplishment of General Plan goals.

- A.1.12. New or expanded services should support the priorities reflected in the General Plan.
- A.1.13. All competing requests for City resources should be weighed within the formal annual budget process.
- A.1.14. Final actions on study items with significant financial impacts should be withheld until they can be made in the full context of the annual budget process.

A.2: Long-Term Financial Planning

- A.2.1. The City shall maintain a long-term fiscal perspective by annually preparing a Twenty-year Long-Term Financial Plan for each fund. Those funds which account for intergovernmental grants will only include known entitlements.
- A.2.2. Major financial decisions should be made in the context of the Twenty-Year Long-Term Financial Plan.
- A.2.3. Long-term financial planning should enable the current service level provided to be sustained over time through the strategic use of reserves.
- A.2.4. The Long-Term Financial Plans should be used to communicate the fiscal impact of City decisions to all stakeholders whenever possible.

A.3: Performance-Based Budget System

- A.3.1. The operating budget will be prepared and managed on a program basis.
- A.3.2. All costs attributable to a budgeted program will be fully reflected in program budgets (with the exception of capital costs of general-use public buildings and facilities).
- A.3.3. An emphasis should be placed on achieving maximum work productivity to ensure an optimal allocation of human and fiscal resources for Council approved services and programs.
- A.3.4. All operating programs must identify the service provided, the service level, and the resources necessary to accomplish the specific service level.
- A.3.5. A performance measurement system will be maintained and used to evaluate quality of service and to report results.

A.4: Budget Monitoring and Modification

- A.4.1. Expenditures for each department are legally limited to the amount authorized by the City Council in the Budget Resolution, plus subsequent changes individually approved by the City Council through Budget Modifications.
- A.4.2. The City's annual budget may be modified at any Council meeting by a majority vote of the City Council.
- A.4.3. The City's budget appropriation control shall be by program within the same fund for operating programs in the General Fund and Special Revenue Funds. For the Proprietary and Internal Service Funds, expenditures cannot exceed actual revenues plus the planned use of reserves.
- A.4.4. Appropriations for capital and special projects shall be limited to the amounts contained on the Budget Resolution for each project. All modifications to project budgets require Council approval.
- A.4.5. Budget reappropriations among programs within a Department and Fund may be authorized by the City Manager if service levels as approved by City Council are maintained.
- A.4.6. Any unexpended appropriations shall expire at fiscal year-end unless specifically reappropriated by the City Council for expenditure during the new fiscal year. (** per City Charter Article XIII Fiscal Administration Section 1305, amended November 28, 2007, approved appropriations for Capital Improvement Projects shall **not** lapse at the end of the fiscal year unless the Capital Improvement Project has been completed and closed out or the City Council takes affirmative action to modify the budget appropriation for the Capital Improvement Project*)

7.1B Revenue Policies

B.1: Revenue Base

- B.1.1. The City will maintain a diversified and stable revenue base, not overly dependent on any land use or external funding source.
- B.1.2. Taxes levied by the City will be used for the purpose of financing services performed for the common benefit.
- B.1.3. Taxes should be held at their lowest possible level, while maintaining Council-approved service levels.
- B.1.4. When considering a new tax or revenue source or an increase in an existing tax or revenue source, the following criteria should be considered:

- Community/voter acceptance
 - Competitiveness with surrounding communities
 - Efficiency of revenue collection and enforcement
 - Effectiveness in generating sufficient revenues in the short- and long-term to justify its establishment
 - Enhancement of revenue diversity to promote stability and provide protection from downturns in business cycles
 - Equity/Fairness in distribution of the revenue burden on various segments of the community
- B.1.5. Reliance on any restricted and/or inelastic sources of revenue will be avoided.
- B.1.6. One-time revenues should not be used for ongoing expenditures.
- B.1.7. Revenue should not be targeted for a specific program, unless a revenue source has been established for the sole purpose of financing a particular expenditure.
- B.1.8. Potential new revenue sources will be investigated periodically to ensure that the City's revenue base is stable and diversified.
- B.1.9. Donations, contributions, and sponsorships may be accepted if they are in accordance with City policy and General Plan priorities.

B.2: Revenue Forecasting and Monitoring

- B.2.1. All revenue estimates must be conservative, objective and reasonable.
- B.2.2. Revenue forecasts should be based on detailed information regarding historical performance and economic conditions whenever possible.
- B.2.3. At least ten years data for all tax revenue sources will be maintained.
- B.2.4. Revenues will be estimated for the budget year and for each planning year in the Twenty-year Resource Allocation Plan.
- B.2.5. Methods to maximize the accuracy of revenue forecasts will be established.
- B.2.6. Estimated revenues from grant sources will be projected only to the specific date on which the entitlement will end.

- B.2.7. Estimated intergovernmental revenues for which the City is eligible (but which are not guaranteed) will be forecast to assure that local matching funds will be available if the revenues are realized.

B.3: Revenue Collection

- B.3.1. The City will seek all possible Federal and State reimbursement for mandated projects and/or programs.
- B.3.2. An aggressive collection system for all accounts receivable, including utility receivables, will be utilized to assure that monies due to the City are received in a timely fashion.
- B.3.3. Monthly reviews and periodic audits of Transient Occupancy Tax returns will be conducted.
- B.3.4. Monthly reviews and periodic audits of all major locally administered revenue sources will be conducted.
- B.3.5. Periodic point-of-sale audits for Sales Tax will be conducted.

B.4: Grants and Intergovernmental Assistance

- B.4.1. The use of intergovernmental grant assistance for routine programs will be discouraged. Intergovernmental grants may be used for special projects which strengthen a program, have a definable starting and ending date, and do not expand a service in such a way as to require the substitution of local funds to continue part or all of the service once intergovernmental assistance ends.
- B.4.2. Intergovernmental assistance may only be used to establish or expand a program when the Twenty-Year Resource Allocation Plan meets the following conditions:
- The program is eliminated at the end of the intergovernmental funding period, or
 - The program continues with the requisite local funding in the Twenty-Year Resource Allocation Plan upon completion of intergovernmental funding
- B.4.3. A uniform grants application process must be utilized to assure that the City Council has the information necessary to make a decision regarding a potential intergovernmental grant. Staff should present to Council a Notice of Intent regarding a possible grant source which shall include at least the following information:
- The grant being pursued and the use to which it would be placed
 - The objectives or goals of the City which will be achieved through use of the grant

- The local match required, if any, plus the source of the local match
- The increased cost to be locally funded upon termination of the grant
- The ability of the City to administer the grant

B.5: User Fees

- B.5.1. User fees should be used to recover the cost of services that benefit specific segments of the community.
- B.5.2. User fees should be reviewed and adjusted at least annually to avoid sharp changes.
- B.5.3. User fees and charges should not exceed the City's full cost of providing the service.
- B.5.4. User fees should be established at a level which reflects the full cost of providing those services.
- B.5.5. The City Council may determine for any service whether a subsidy from the General Fund is in the public interest.
- B.5.6. User fees shall only be used when the cost of providing the service can be readily calculated and administered.
- B.5.7. User fees should be adopted by Council resolution and included in the Annual Fee Schedule.

7.1C Capital Improvement Policies

C.1: Capital Improvement Plan

- C.1.1 An updated Twenty-Year Capital Improvement Plan shall be prepared on a two-year budget cycle.
- C.1.2 The City shall fund only those Capital Improvement Projects that are consistent with the adopted Capital Improvement Plan, City priorities, and General Plan goals.
- C.1.3 High priority should be given to replacing capital improvements prior to the time that they have deteriorated to the point where they are hazardous, incur high maintenance costs, negatively affect property values, or no longer serve their intended purposes.
- C.1.4 New or expanded capital improvements should maximize value and avoid duplication whenever possible by partnering with other entities to pool resources or share facilities.

- C.1.5 Priority will be given to the repair and replacement of existing infrastructure as compared to the provision of new or expanded facilities.
- C.1.6 The decision on whether to repair or to replace an existing capital asset will be based on which alternative is most cost-effective or provides the best value to the City.
- C.1.7 The operating impact of proposed capital projects, including ongoing operating expenditures, capital outlay, debt service, and infrastructure replacement will be identified in the Capital Budget and considered in the selection of projects for funding.
- C.1.8 Staff will identify the estimated costs, potential funding sources, return on investment, project schedule and relationship to the General Plan for each capital project proposal before it is submitted to the Council for approval.
- C.1.9 Capital improvements should be maintained to the level required to adequately protect the City's capital investment and to minimize future maintenance and replacement costs.
- C.1.10 A Capital Projects Fund shall be used to account for major capital acquisition or construction projects associated with the General Fund and other governmental funds. The capital projects of the Utility Enterprise Funds shall be accounted for within the respective fund.
- C.1.11 The Infrastructure Renovation and Replacement Fund shall be used to account for projects related to the City's Long-Range Infrastructure Plan for the renovation and replacement of existing general City assets. Infrastructure projects related to the City's utilities shall be accounted for in the respective utility fund.

C.2: Funding

- C.2.1 Governmental capital improvements should be funded on a "pay-as-you-go" basis in most cases. Alternate financing strategies may be considered in light of the specific project and the consequences of each financing strategy.
- C.2.2 Development-related improvements such as sidewalks, curbs and gutters, street lights, and water and sewer lines should be funded by those directly benefiting from the improvements.

- C.2.3 The City will seek out and use intergovernmental funding sources for capital improvements, as is consistent with City priorities and General Plan goals.
- C.2.4 Funds for the replacement of City assets originally paid for by a developer should be included in the Capital Improvement Plan of the appropriate City fund.

C.3: Design and Evaluation

- C.3.1 The planning and design of capital improvements should be based on standards that minimize construction costs, while assuring acceptable useful life and reducing maintenance requirements. Value engineering processes will be utilized when necessary and appropriate.
- C.3.2 Budgeting for capital projects must reflect when the expenditures are scheduled to occur, using multi-year planning to ensure a reasonable time frame for projecting costs.
- C.3.3 Improvements should be designed with the following goals: to maximize energy efficiency, require minimal maintenance, create an efficient physical relationship for those working in the facility, provide adequate capacity for the projected useful life, and to have the ability to accommodate future expansion with minimum remodeling costs.

7.1D Land Policies

D.1: Acquisition, Disposition and Leasing of City-Owned Real Property

- D.1.1 A high priority will be given to acquiring undeveloped land needed to meet City goals before it is developed.
- D.1.2 Developed land should be acquired in reasonable proximity to the time the property is required for City purposes.
- D.1.3 Every effort shall be made to acquire property through negotiation, reserving the use of eminent domain for those circumstances when immediate possession is required and the property cannot be acquired through negotiation at a cost approximating market value.
- D.1.4 The purchase, sale or lease of real property where the purchase or sale price or lease cost is more than \$75,000, per the Sunnyvale Municipal Code, shall be approved by the City Council.

- D.1.5 The purchase, sale or lease of real property where the purchase or sales price or lease cost is less than \$75,000, per the Sunnyvale Municipal Code, shall be approved by the City Manager.
- D.1.6 The lease of city property which results in revenue to the City and the term is less than or equal to 55 years shall be approved by the City Manager.
- D.1.7 The lease of city property for a term longer than 55 years shall be authorized by the City Council by resolution following a public hearing.
- D.1.8 Property leased to outside entities should be based on market rents except when the Council finds that there is a public purpose for leasing at a lower rate.
- D.1.9 The net proceeds from the disposition of surplus City property owned by the General Fund shall be placed into the General Fund Reserve for Capital Improvements.
- D.1.10 Proceeds from the sale of land or facilities originally purchased with monies from a specific fund should be kept within that fund.

7.1E Reserve Policies

E.1: General Fund Reserves

- E.1.1 The General Fund Contingency Reserve will be maintained at 15% of operations costs in year one of the long-term plan, with annual increases based on projected increases in the Consumer Price Index. This reserve will only be utilized for non-fiscal emergencies or disasters as determined by Council.
- E.1.2 The sale of surplus property owned by the General Fund and any other one-time revenues shall be placed into a Reserve for Capital Improvement Projects to be used for capital improvement or expansion.
- E.1.3 The Twenty-Year Resource Allocation Plan (RAP) Reserve shall be used to levelize economic cycles and maintain stable service levels over the long term.

- E.1.4 The Budget Stabilization Fund will be a minimum of 15% of projected revenues for the first two years of the 20-year planning period. Beyond year two, the Budget Stabilization Fund will always have a balance of at least zero.
- E.1.5 The Service Level Set-Aside will be used to provide ongoing funds to increase service levels or add new services. Once used, this Set-Aside may be replenished according to economic conditions.
- E.1.6 Any other reserves may be established to segregate funds which are legally restricted to specific purposes.

Note: For additional user fee policies specific to the Utility Funds or the Golf and Tennis Fund, please see those sections under Enterprise Fund policies.

CITY BUDGET RESOLUTION AND APPROPRIATIONS LIMIT RESOLUTION

The City Council annually adopts by resolution the budget for the upcoming fiscal year. The report to the Mayor and Council presents a summary of major expenditure and revenue categories. This report also details any changes to the recommended budget.

In conjunction with the adoption of the budget, the City is required to establish an appropriation limit and spending limitation in accordance with Article XIII-B of the California Constitution. The City Council annually adopts by resolution the appropriation limit and spending limitation.

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RESOLUTION NO. 651-14

A RESOLUTION OF THE CITY COUNCIL OF THE CITY OF SUNNYVALE ADOPTING THE BUDGET OF THE CITY OF SUNNYVALE FOR THE FISCAL YEAR JULY 1, 2014 TO JUNE 30, 2015

WHEREAS, the proposed budget of the City of Sunnyvale for the fiscal year 2014-2015 was prepared and submitted to the City Council by the City Manager on May 1, 2014, which date was at least thirty-five (35) days prior to the beginning of the 2014-2015 fiscal year as required by Section 1302 of the Charter; and

WHEREAS, the City Council reviewed the proposed budget, and thereafter caused a public hearing to be held concerning the proposed budget on June 10, 2014; and

WHEREAS, upon conclusion of the public hearing the City Council further considered the proposed budget as provided for in Section 1304 of the Charter;

NOW, THEREFORE, BE IT RESOLVED BY THE CITY COUNCIL OF THE CITY OF SUNNYVALE THAT:

1. The budget of the City of Sunnyvale for the fiscal year beginning on July 1, 2014 and ending on June 30, 2015, as submitted to the City Council by the City Manager on May 1, 2014, and as amended by the City Council on June 24, 2014, is hereby approved and adopted as the budget of the City of Sunnyvale for the 2014-2015 fiscal year.
2. Expenditures of the City of Sunnyvale for the 2014-2015 fiscal year, appropriations to reserves and inter-fund transfers/loans shall be governed and controlled according to the amounts specified in this resolution for each of the classifications of the General Fund and Special Revenue Funds, and for the total thereof, it being intended that the expenditure of the total amount budgeted and appropriated by this resolution for each fund, reserve or department shall be limited only by the amount specified herein and in the budget for each of such classifications.
3. During the budget year, for governmental and agency funds, the City Manager is authorized to reappropriate budgeted amounts between programs that are financed by the same fund and within the same department, consistent with the following thresholds:
 - a. For programs where the annual program budget is equal to or greater than \$500,000, the City Manager may approve reappropriations between programs that do not exceed \$100,000 or 5% of the annual program budget, whichever is greater, up to a maximum of \$250,000.


- b. For programs where the annual program budget is less than \$500,000, the City Manager may approve reappropriations between programs that do not exceed \$50,000 or 50% of the annual program budget, whichever is less, up to a maximum of \$50,000.
4. The specified sums of money set forth opposite the names of the funds, reserves, departments and programs set forth in Exhibits A, B, C, and D, attached and incorporated by reference, are hereby appropriated to the funds, reserves, departments and programs based upon the adopted budget.
5. If the expenditures for the Proprietary Funds and Internal Services Funds for the fiscal year exceed actual revenues plus the planned appropriation from the Rate Stabilization Reserve Account or the Resource Allocation Plan Reserve Account, as the case may be, on an annualized basis, Council approval shall be required.
6. The budget estimates for the twenty-year period shown in the 2014-2015 to 2033-2034 Resource Allocation Plan are approved for financial planning purposes.
7. If the appropriations for the General Fund and Special Revenue Funds for the 2014-2015 fiscal year exceed the expenditures from the funds for the fiscal year, the excess shall be allocated to the Budget Stabilization Fund Account for the General Fund and to the Resource Allocation Plan Reserve Account for the Special Revenue Funds. If the expenditures from the General Fund and Special Revenue Funds for the 2014-2015 fiscal year exceed the appropriations for the funds for the fiscal year then the difference shall be deducted from the Budget Stabilization Fund Account for the General Fund and from the Resource Allocation Plan Reserve Account for the Special Revenue Funds. If the appropriations for the Proprietary Funds and Internal Services Funds for the fiscal year exceed the expenditures from the funds for the fiscal year, or if the expenditures from the funds for the fiscal year exceed the appropriations for the funds, the excess shall be allocated to or deducted from the Resource Allocation Plan Reserve Account or the Rate Stabilization Reserve Account, as the case may be.
8. A copy of the budget hereby adopted, certified by the City Clerk, shall be filed with the City Manager or designated representative, and a further copy so certified shall be placed and shall remain on file in the Office of the City Clerk where it shall be available for inspection. Copies of the certified budget shall be made available for the use of departments, offices and agencies of the City.

Adopted by the City Council at a regular meeting held on June 24, 2014, by the following vote:


AYES: GRIFFITH, DAVIS, WHITTUM, MARTIN-MILIUS, HENDRICKS, LARSSON
NOES: MEYERING
ABSTAIN: NONE
ABSENT: NONE
RECUSAL: NONE

ATTEST:

APPROVED:

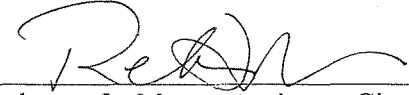


City Clerk
(SEAL)



Mayor

APPROVED AS TO FORM:



Rebecca L. Moon, Assistant City Attorney

EXHIBIT A

CITY OF SUNNYVALE
 APPROPRIATIONS
 GENERAL FUND, SPECIAL REVENUE FUNDS, ENTERPRISE FUNDS
 FY 2014/15 BUDGET

Program/Project Description	FUND/SUB-FUND										
	035.	070.	071.	110.	141.	175.	190.	210.	245.	255.	280.
	General	Housing	HOME	Community Development Block Grant	Park Dedication	Public Safety Forfeiture	Police Services Aug.	Employment Development	Parking District	Community Facilities District #3	Gas Tax
DEBT SERVICE											
RDA Debt Service											
Utility Revenue Bond - Water	0	0	0	0	0	0	0	0	0	0	0
Utility Revenue Bond - Sewer	0	0	0	0	0	0	0	0	0	0	0
Utility Revenue Bond - SMaRT*	0	0	0	0	0	0	0	0	0	0	0
Utility Revenue Bond - SMaRT *	0	0	0	0	0	0	0	0	0	0	0
Sunnyvale Office Center	0	0	0	0	0	0	0	0	0	0	0
TOTAL DEBT SERVICE	0	0	0	0	0	0	0	0	0	0	0

* Sunnyvale's share of SMaRT Station Debt Service appears in both the Solid Waste Management Fund and the SMaRT Station Operations Fund due to the interrelated nature of these funds.

CITY OF SUNNYVALE
 APPROPRIATIONS
 GENERAL FUND, SPECIAL REVENUE FUNDS, ENTERPRISE FUNDS
 FY 2014/15 BUDGET

Program/Project Description	FUND/SUB-FUND											All Funds FY 2014/15 Total
	295. Youth and Neighbor. Services	315/500. RDA Successor Agency	385. Capital Projects	460. Water Supply and Distribution	465. Wastewater Mgmt.	485. Solid Waste Mgmt.	490/100. SMaRT Station Operations	490/200. SMaRT Station Repl.	510. Development Enterprise	525. Golf and Tennis	610. Inf. Renov. and Repl.	
DEBT SERVICE												
RDA Debt Service	0	608,976	0	0	0	0	0	0	0	0	0	608,976
Utility Revenue Bond - Water	0	0	0	1,879,800	0	0	0	0	0	0	0	1,879,800
Utility Revenue Bond - Sewer	0	0	0	0	2,858,525	0	0	0	0	0	0	2,858,525
Utility Revenue Bond - SMaRT*	0	0	0	0	0	1,077,828	1,949,762	757,568	0	0	0	3,785,158
Utility Revenue Bond - SMaRT *	0	0	0	0	0	547,040	0	0	0	0	0	547,040
Sunnyvale Office Center	0	0	0	78,842	54,124	80,121	0	0	0	0	0	213,087
TOTAL DEBT SERVICE	0	608,976	0	1,958,642	2,912,649	1,704,989	1,949,762	757,568	0	0	0	9,892,586

* Sunnyvale's share of SMaRT Station Debt Service appears in both the Solid Waste Management Fund and the SMaRT Station Operations Fund due to their interrelated nature.

CITY OF SUNNYVALE
 APPROPRIATIONS
 GENERAL FUND, SPECIAL REVENUE FUNDS, ENTERPRISE FUNDS
 FY 2014/15 BUDGET

Program/Project Description	FUND/SUB-FUND										
	035. General	070. Housing	071. HOME	110. Community Development Block Grant	141. Park Dedication	175. Public Safety Forfeiture	190. Police Services Aug.	210. Employment Development	245. Parking District	255. Community Facilities District #3	280. Gas Tax
OPERATING PROGRAMS											
City Attorney											
750 Comprehensive Legal Services	1,404,685	0	0	0	0	0	0	0	0	0	0
Total City Attorney	1,404,685	0	0	0	0	0	0	0	0	0	0
City Manager											
723 Office of the City Manager	3,630,790	0	0	0	0	0	0	0	0	0	0
Total City Manager	3,630,790	0	0	0	0	0	0	0	0	0	0
Human Resources											
754 Human Resources	3,732,817	0	0	0	0	0	0	0	0	0	0
Total Human Resources	3,732,817	0	0	0	0	0	0	0	0	0	0
Community Development											
233 Building Safety	0	0	0	0	0	0	0	0	0	0	0
234 Planning	577,959	0	0	0	0	0	0	0	0	0	0
235 Housing and CDBG Program	0	797,666	90,050	418,278	0	0	0	0	0	0	0
237 Department Management	421,933	0	0	0	0	0	0	0	0	0	0
Total Community Development	999,892	797,666	90,050	418,278	0	0	0	0	0	0	0

* Does not include Indirect Cost Allocation for General Fund administrative support services for Funds 71 and 110; this expense is covered as a fund transfer

CITY OF SUNNYVALE
 APPROPRIATIONS
 GENERAL FUND, SPECIAL REVENUE FUNDS, ENTERPRISE FUNDS
 FY 2014/15 BUDGET

Program/Project Description	FUND/SUB-FUND											All Funds FY 2014/15 Total
	295. Youth and Neighbor. Services	315/500. RDA Successor Agency	385. Capital Projects	460. Water Supply and Distribution	465. Wastewater Mgmt.	485. Solid Waste Mgmt.	490/100. SMaRT Station Operations	490/200. SMaRT Station Repl.	510. Development Enterprise	525. Golf and Tennis	610. Inf. Renov. and Repl.	
OPERATING PROGRAMS												
City Attorney												
750 Comprehensive Legal Services	0	65,044	0	0	0	0	0	0	327,210	0	0	1,796,939
Total City Attorney	0	65,044	0	0	0	0	0	0	327,210	0	0	1,796,939
City Manager												
723 Office of the City Manager	0	0	0	0	0	0	0	0	99,756	0	0	3,730,546
Total City Manager	0	0	0	0	0	0	0	0	99,756	0	0	3,730,546
Human Resources												
754 Human Resources	0	0	0	0	0	0	0	0	0	0	0	3,732,817
Total Human Resources	0	0	0	0	0	0	0	0	0	0	0	3,732,817
Community Development												
233 Building Safety	0	0	0	0	0	0	0	0	3,140,491	0	0	3,140,491
234 Planning	0	0	0	0	0	0	0	0	1,825,607	0	0	2,403,566
235 Housing and CDBG Program	0	0	0	0	0	0	0	0	0	0	0	1,305,994
237 Department Management	0	0	0	0	0	0	0	0	0	0	0	421,933
Total Community Development	0	0	0	0	0	0	0	0	4,966,098	0	0	7,271,984

* Does not include Indirect Cost Allocation for General Fund administrative support services for Funds 71 and 110; this expense is covered as a fund transfer

CITY OF SUNNYVALE
 APPROPRIATIONS
 GENERAL FUND, SPECIAL REVENUE FUNDS, ENTERPRISE FUNDS
 FY 2014/15 BUDGET

Program/Project Description	FUND/SUB-FUND										
	035. General	070. Housing	071. HOME	110. Community Development Block Grant	141. Park Dedication	175. Public Safety Forfeiture	190. Police Services Aug.	210. Employment Development	245. Parking District	255. Community Facilities District #3	280. Gas Tax
Finance											
703 Budget Management	947,761	0	0	0	0	0	0	0	0	0	0
704 Purchasing	1,289,752	0	0	0	0	0	0	0	0	0	0
705 Financial Management and Analysis	881,339	0	0	0	0	0	0	0	0	0	0
706 Accounting and Financial Services	1,736,311	0	0	0	0	0	0	0	0	0	0
707 Treasury Services	1,087,210	0	0	0	0	0	0	0	0	0	0
708 Utility Billing	2,281,685	0	0	0	0	0	0	0	0	0	0
Total Finance	8,224,058	0	0	0	0	0	0	0	0	0	0
Library and Community Services											
527 Youth and Family Services	335,036	0	0	0	0	0	0	0	0	0	0
620 Library	8,262,295	0	0	0	0	0	0	0	0	0	0
626 Arts and Recreation Programs	7,992,442	0	0	0	0	0	0	0	0	0	0
Total Library and Community Services	16,589,773	0	0	0	0	0	0	0	0	0	0

CITY OF SUNNYVALE
 APPROPRIATIONS
 GENERAL FUND, SPECIAL REVENUE FUNDS, ENTERPRISE FUNDS
 FY 2014/15 BUDGET

Program/Project Description	FUND/SUB-FUND											All Funds FY 2014/15 Total	
	295. Youth and Neighbor. Services	315/500. RDA Successor Agency	385. Capital Projects	460. Water Supply and Distribution	465. Wastewater Mgmt.	485. Solid Waste Mgmt.	490/100. SMaRT Station Operations	490/200. SMaRT Station Repl.	510. Development Enterprise	525. Golf and Tennis	610. Inf. Renov. and Repl.		
Finance													
703 Budget Management	0	0	0	0	0	0	0	0	0	0	0	0	947,761
704 Purchasing	0	0	0	0	0	0	0	0	0	0	0	0	1,289,752
705 Financial Management and Analysis	0	123,529	0	0	0	0	0	0	0	0	0	0	1,004,868
706 Accounting and Financial Services	0	0	0	0	0	0	0	0	0	0	0	0	1,736,311
707 Treasury Services	0	0	0	0	0	0	0	0	0	0	0	0	1,087,210
708 Utility Billing	0	0	0	0	0	0	0	0	0	0	0	0	2,281,685
Total Finance	0	123,529	0	0	0	0	0	0	0	0	0	0	8,347,587
Library and Community Services													
527 Youth and Family Services	745,350	0	0	0	0	0	0	0	0	0	0	0	1,080,386
620 Library	0	0	0	0	0	0	0	0	0	0	0	0	8,262,295
626 Arts and Recreation Programs	0	0	0	0	0	0	0	0	29,383	0	0	0	8,021,825
Total Library and Community Services	745,350	0	0	0	0	0	0	0	29,383	0	0	0	17,364,506

CITY OF SUNNYVALE
 APPROPRIATIONS
 GENERAL FUND, SPECIAL REVENUE FUNDS, ENTERPRISE FUNDS
 FY 2014/15 BUDGET

Program/Project Description	FUND/SUB-FUND										
	035. General	070. Housing	071. HOME	110. Community Development Block Grant	141. Park Dedication	175. Public Safety Forfeiture	190. Police Services Aug.	210. Employment Development	245. Parking District	255. Community Facilities District #3	280. Gas Tax
Public Safety											
471 Police Services	29,231,829	0	0	0	0	2,129	229,693	0	0	0	0
472 Fire Services	26,880,869	0	0	0	0	0	0	0	0	0	0
473 Community Safety Services	4,101,921	0	0	0	0	0	0	0	0	0	0
474 Personnel and Training	1,807,557	0	0	0	0	0	0	0	0	0	0
475 Investigation Services	4,741,370	0	0	0	0	0	0	0	0	0	0
476 Communication Services	3,502,538	0	0	0	0	0	0	0	0	0	0
477 Public Safety Administrative Services	5,320,629	0	0	0	0	0	0	0	0	0	0
478 Records Management and Property Services	2,062,214	0	0	0	0	0	0	0	0	0	0
479 Fire Prevention Services	1,207,766	0	0	0	0	0	0	0	0	0	0
Total Public Safety	78,856,693	0	0	0	0	2,129	229,693	0	0	0	0

CITY OF SUNNYVALE
 APPROPRIATIONS
 GENERAL FUND, SPECIAL REVENUE FUNDS, ENTERPRISE FUNDS
 FY 2014/15 BUDGET

Program/Project Description	FUND/SUB-FUND											All Funds FY 2014/15 Total
	295. Youth and Neighbor. Services	315/500. RDA Successor Agency	385. Capital Projects	460. Water Supply and Distribution	465. Wastewater Mgmt.	485. Solid Waste Mgmt.	490/100. SMaRT Station Operations	490/200. SMaRT Station Repl.	510. Development Enterprise	525. Golf and Tennis	610. Inf. Renov. and Repl.	
Public Safety												
471 Police Services	0	0	0	0	0	0	0	0	0	0	0	29,463,651
472 Fire Services	0	0	0	0	0	0	0	0	0	0	0	26,880,869
473 Community Safety Services	0	0	0	0	0	0	0	0	0	0	0	4,101,921
474 Personnel and Training	0	0	0	0	0	0	0	0	0	0	0	1,807,557
475 Investigation Services	0	0	0	0	0	0	0	0	0	0	0	4,741,370
476 Communication Services	0	0	0	0	0	0	0	0	0	0	0	3,502,538
477 Public Safety Administrative Services	0	0	0	0	0	0	0	0	0	0	0	5,320,629
478 Records Management and Property Services	0	0	0	0	0	0	0	0	0	0	0	2,062,214
479 Fire Prevention Services	0	0	0	0	0	0	0	0	692,219	0	0	1,899,985
Total Public Safety	0	0	0	0	0	0	0	0	692,219	0	0	79,780,734

CITY OF SUNNYVALE
 APPROPRIATIONS
 GENERAL FUND, SPECIAL REVENUE FUNDS, ENTERPRISE FUNDS
 FY 2014/15 BUDGET

Program/Project Description	FUND/SUB-FUND										
	035. General	070. Housing	071. HOME	110. Community Development Block Grant	141. Park Dedication	175. Public Safety Forfeiture	190. Police Services Aug.	210. Employment Development	245. Parking District	255. Community Facilities District #3	280. Gas Tax
Public Works											
119 Transportation and Traffic Services	2,056,640	0	0	0	0	0	0	0	0	0	0
120 Pavement, Traffic Signs and Markings, Street Sweeping, and Roadside Easements	5,550,282 (2,025,000)	0	0	0	0	0	0	0	0	0	2,025,000
121 Street Lights	1,142,568	0	0	0	0	0	0	0	0	0	0
219 Street Tree Services	1,869,637	0	0	0	0	0	0	0	0	0	0
256 Downtown Parking Lot Maintenance	0	0	0	0	0	0	0	0	63,521	0	0
267 Neighborhood Parks and Open Space Management	8,972,221	0	0	0	0	0	0	0	44,712	0	0
308 Public Works Administration	595,735	0	0	0	0	0	0	0	0	0	0
310 Land Development - Engineering Services	0	0	0	0	0	0	0	0	3,441	0	0
647 Golf Course Operations	0	0	0	0	0	0	0	0	0	0	0
Total Public Works	18,162,083	0	0	0	0	0	0	0	111,674	0	2,025,000

CITY OF SUNNYVALE
 APPROPRIATIONS
 GENERAL FUND, SPECIAL REVENUE FUNDS, ENTERPRISE FUNDS
 FY 2014/15 BUDGET

Program/Project Description	FUND/SUB-FUND											All Funds FY 2014/15 Total
	295. Youth and Neighbor. Services	315/500. RDA Successor Agency	385. Capital Projects	460. Water Supply and Distribution	465. Wastewater Mgmt.	485. Solid Waste Mgmt.	490/100. SMaRT Station Operations	490/200. SMaRT Station Repl.	510. Development Enterprise	525. Golf and Tennis	610. Inf. Renov. and Repl.	
Public Works												
119 Transportation and Traffic Services	0	0	0	0	0	0	0	0	173,759	0	0	2,230,399
120 Pavement, Traffic Signs and Markings, Street Sweeping, and Roadside Easements	0	0	0	0	0	0	0	0	0	0	0	7,575,282 (2,025,000)
121 Street Lights	0	0	0	0	0	0	0	0	0	0	0	1,142,568
219 Street Tree Services	0	0	0	0	0	0	0	0	24,631	0	0	1,894,268
256 Downtown Parking Lot Maintenance	0	0	0	0	0	0	0	0	0	0	0	63,521
267 Neighborhood Parks and Open Space Management	0	0	0	0	0	0	0	0	0	0	0	9,016,933
308 Public Works Administration	0	0	0	0	0	0	0	0	0	0	0	595,735
310 Land Development - Engineering Services	0	0	0	0	0	0	0	0	1,188,807	0	0	1,192,248
647 Golf Course Operations	0	0	0	0	0	0	0	0	0	3,400,864	0	3,400,864
Total Public Works	0	0	0	0	0	0	0	0	1,387,197	3,400,864	0	25,086,818

CITY OF SUNNYVALE
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Program/Project Description	FUND/SUB-FUND										
	035. General	070. Housing	071. HOME	110. Community Development Block Grant	141. Park Dedication	175. Public Safety Forfeiture	190. Police Services Aug.	210. Employment Development	245. Parking District	255. Community Facilities District #3	280. Gas Tax
Environmental Services											
360 Water Resources	0	0	0	0	0	0	0	0	0	0	0
363 Solid Waste Management	0	0	0	0	0	0	0	0	0	0	0
364 SMaRT Station	0	0	0	0	0	0	0	0	0	0	0
365 Wastewater Management	0	0	0	0	0	0	0	0	0	0	0
366 Regulatory Programs	0	0	0	0	0	0	0	0	0	0	0
367 Wastewater Collection Systems	0	0	0	0	0	0	0	0	0	18,423	0
Total Environmental Services	0	0	0	0	0	0	0	0	0	18,423	0
<i>* Sunnyvale's share of SMaRT Station Operations appears in both the Solid Waste Management Fund and the SMaRT Station Operations Fund due to the interrelated nature of these funds.</i>											
NOVA Workforce Services*											
510 Employment Development	0	0	0	0	0	0	0	8,103,883	0	0	0
Total NOVA Workforce Services	0	0	0	0	0	0	0	8,103,883	0	0	0
<i>*Does not include Indirect Cost Allocation for General Fund administrative support services; this amount is captured as a fund transfer</i>											
TOTAL OPERATING PROGRAMS	131,600,791	797,666	90,050	418,278	0	2,129	229,693	8,103,883	111,674	18,423	2,025,000

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Program/Project Description	FUND/SUB-FUND											All Funds FY 2014/15 Total
	295. Youth and Neighbor. Services	315/500. RDA Successor Agency	385. Capital Projects	460. Water Supply and Distribution	465. Wastewater Mgmt.	485. Solid Waste Mgmt.	490/100. SMaRT Station Operations	490/200. SMaRT Station Repl.	510. Development Enterprise	525. Golf and Tennis	610. Inf. Renov. and Repl.	
Environmental Services												
360 Water Resources	0	0	0	28,424,451	0	0	0	0	149,023	0	0	28,573,474
363 Solid Waste Management	0	0	0	0	0	34,726,391	0	0	0	0	0	34,726,391
364 SMaRT Station	0	0	0	0	0	0	26,195,090	0	0	0	0	26,195,090
365 Wastewater Management	0	0	0	0	9,124,677	0	0	0	0	0	0	9,124,677
366 Regulatory Programs	0	0	0	26,017	4,460,145	12,830	0	0	6,053	0	0	4,505,045
367 Wastewater Collection Systems	0	0	0	0	2,514,171	0	0	0	25,290	0	0	2,557,884
Total Environmental Services	0	0	0	28,450,468	16,098,993	34,739,221	26,195,090	0	180,366	0	0	105,682,561
<i>* Sunnyvale's share of SMaRT Station Operations appears in both the Solid Waste Management Fund and the SMaRT Station Operations Fund due to the interrelated nature of these funds.</i>												
NOVA Workforce Services*												
510 Employment Development	0	0	0	0	0	0	0	0	0	0	0	8,103,883
Total NOVA Workforce Services	0	0	0	0	0	0	0	0	0	0	0	8,103,883
<i>*Does not include Indirect Cost Allocation for General Fund administrative support services; this amount is captured as a fund transfer</i>												
TOTAL OPERATING PROGRAMS	745,350	188,573	0	28,450,468	16,098,993	34,739,221	26,195,090	0	7,682,229	3,400,864	0	260,898,375

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Program/Project Description	FUND/SUB-FUND										
	035. General	070. Housing	071. HOME	110. Community Development Block Grant	141. Park Dedication	175. Public Safety Forfeiture	190. Police Services Aug.	210. Employment Development	245. Parking District	255. Community Facilities District #3	280. Gas Tax
PROJECTS											
801351 Sunnyvale Contribution to SMaRT Station Equipment Rep. Fund	0	0	0	0	0	0	0	0	0	0	0
803501 CDBG Housing Rehabilitation Revolving Loan Fund	0	0	0	500,000	0	0	0	0	0	0	0
805253 Sewer System Emergency Repair and Replacement	0	0	0	0	0	0	0	0	0	0	0
806351 Water Meters and Flow Devices for New Developments	0	0	0	0	0	0	0	0	0	0	0
811250 SMaRT Station Equipment Replacement	0	0	0	0	0	0	0	0	0	0	0
812701 Home Access, Paint, Emergency Repair, and Energy-Efficiency	0	0	0	65,000	0	0	0	0	0	0	0
816050 Minor Repair of City Bridges and Culverts	0	0	0	0	0	0	0	0	0	0	5,100
818550 Park Buildings - Rehabilitation	0	0	0	0	0	0	0	0	0	0	0
818700 Corporation Yard Buildings - Rehabilitation	0	0	0	0	0	0	0	0	0	0	0
819610 Public Safety Buildings - HVAC	0	0	0	0	0	0	0	0	0	0	0
819720 Outside Group Funding Support (GF)	100,000	0	0	0	0	0	0	0	0	0	0
819840 Police Services Equipment Acquisition	0	0	0	0	0	15,300	0	0	0	0	0
820000 Corporation Yard Buildings - HVAC Replacement	0	0	0	0	0	0	0	0	0	0	0

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Program/Project Description	FUND/SUB-FUND											All Funds FY 2014/15 Total
	295. Youth and Neighbor. Services	315/500. RDA Successor Agency	385. Capital Projects	460. Water Supply and Distribution	465. Wastewater Mgmt.	485. Solid Waste Mgmt.	490/100. SMaRT Station Operations	490/200. SMaRT Station Repl.	510. Development Enterprise	525. Golf and Tennis	610. Inf. Renov. and Repl.	
PROJECTS												
801351 Sunnyvale Contribution to SMaRT Station Equipment Rep. Fund	0	0	0	0	0	107,658	0	0	0	0	0	107,658
803501 CDBG Housing Rehabilitation Revolving Loan Fund	0	0	0	0	0	0	0	0	0	0	0	500,000
805253 Sewer System Emergency Repair and Replacement	0	0	0	0	51,000	0	0	0	0	0	0	51,000
806351 Water Meters and Flow Devices for New Developments	0	0	0	81,600	0	0	0	0	0	0	0	81,600
811250 SMaRT Station Equipment Replacement	0	0	0	0	0	0	0	88,345	0	0	0	88,345
812701 Home Access, Paint, Emergency Repair, and Energy-Efficiency	0	0	0	0	0	0	0	0	0	0	0	65,000
816050 Minor Repair of City Bridges and Culverts	0	0	0	0	0	0	0	0	0	0	0	5,100
818550 Park Buildings - Rehabilitation	0	0	0	0	0	0	0	0	0	0	306,345	306,345
818700 Corporation Yard Buildings - Rehabilitation	0	0	0	0	0	0	0	0	0	0	61,200	61,200
819610 Public Safety Buildings - HVAC	0	0	0	0	0	0	0	0	0	0	28,560	28,560
819720 Outside Group Funding Support (GF)	0	0	0	0	0	0	0	0	0	0	0	100,000
819840 Police Services Equipment Acquisition	0	0	0	0	0	0	0	0	0	0	0	15,300
820000 Corporation Yard Buildings - HVAC Replacement	0	0	0	0	0	0	0	0	0	0	87,720	87,720

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Program/Project Description	FUND/SUB-FUND										
	035. General	070. Housing	071. HOME	110. Community Development Block Grant	141. Park Dedication	175. Public Safety Forfeiture	190. Police Services Aug.	210. Employment Development	245. Parking District	255. Community Facilities District #3	280. Gas Tax
820130 Routine Resurfacing of City Owned Parking Lots	0	0	0	0	0	0	0	0	0	0	0
820180 Traffic Signal Controller Replacement	0	0	0	0	0	0	0	0	0	0	0
820190 Traffic Signal Hardware & Wiring	0	0	0	0	0	0	0	0	0	0	0
820270 Playground Equipment Replacement	0	0	0	0	0	0	0	0	0	0	0
820280 Park Furniture and Fixtures Replacement	0	0	0	0	0	0	0	0	0	0	0
820570 Minor Building Modifications	10,200	0	0	0	0	0	0	0	0	0	0
821001 City Owned Properties - Adjacent to Parks	0	0	0	0	15,000	0	0	0	0	0	0
821010 City Owned Properties - Downtown	21,420	0	0	0	0	0	0	0	0	0	0
822752 Storm Pump Station Number 1 Rehabilitation	0	0	0	0	0	0	0	0	0	0	0
822762 Storm Pump Station Number 2 Rehabilitation	0	0	0	0	0	0	0	0	0	0	0
823750 BMR Compliance Enforcement	0	10,200	0	0	0	0	0	0	0	0	0
824281 Leak Detection and Condition Assessment Program	0	0	0	0	0	0	0	0	0	0	0
824301 Rehabilitation of Digesters	0	0	0	0	0	0	0	0	0	0	0

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Program/Project Description	FUND/SUB-FUND											All Funds FY 2014/15 Total
	295. Youth and Neighbor. Services	315/500. RDA Successor Agency	385. Capital Projects	460. Water Supply and Distribution	465. Wastewater Mgmt.	485. Solid Waste Mgmt.	490/100. SMaRT Station Operations	490/200. SMaRT Station Repl.	510. Development Enterprise	525. Golf and Tennis	610. Inf. Renov. and Repl.	
820130 Routine Resurfacing of City Owned Parking Lots	0	0	0	0	0	0	0	0	0	0	30,754	30,754
820180 Traffic Signal Controller Replacement	0	0	0	0	0	0	0	0	0	0	179,061	179,061
820190 Traffic Signal Hardware & Wiring	0	0	0	0	0	0	0	0	0	0	357,000	357,000
820270 Playground Equipment Replacement	0	0	0	0	0	0	0	0	0	0	173,400	173,400
820280 Park Furniture and Fixtures Replacement	0	0	0	0	0	0	0	0	0	0	112,200	112,200
820570 Minor Building Modifications	0	0	0	0	0	0	0	0	0	0	0	10,200
821001 City Owned Properties - Adjacent to Parks	0	0	0	0	0	0	0	0	0	0	0	15,000
821010 City Owned Properties - Downtown	0	0	0	0	0	0	0	0	0	0	0	21,420
822752 Storm Pump Station Number 1 Rehabilitation	0	0	0	0	170,000	0	0	0	0	0	0	170,000
822762 Storm Pump Station Number 2 Rehabilitation	0	0	0	0	800,000	0	0	0	0	0	0	800,000
823750 BMR Compliance Enforcement	0	0	0	0	0	0	0	0	0	0	0	10,200
824281 Leak Detection and Condition Assessment Program	0	0	0	102,000	0	0	0	0	0	0	0	102,000
824301 Rehabilitation of Digesters	0	0	0	0	3,230,463	0	0	0	0	0	0	3,230,463

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Program/Project Description	FUND/SUB-FUND										
	035.	070.	071.	110.	141.	175.	190.	210.	245.	255.	280.
	General	Housing	HOME	Community Development Block Grant	Park Dedication	Public Safety Forfeiture	Police Services Aug.	Employment Development	Parking District	Community Facilities District #3	Gas Tax
824571 Project Management for Town Center Development Agreement	0	0	0	0	0	0	0	0	0	0	0
824741 Landfill "Constituents of Concern" Monitoring	0	0	0	0	0	0	0	0	0	0	0
824771 Primary Sedimentation Basin Renovation Design	0	0	0	0	0	0	0	0	0	0	0
825290 Pavement Rehabilitation	0	0	0	0	0	0	0	0	0	0	0
825301 Pressure Reducing Valve Replacement & Relocation for SCADA	0	0	0	0	0	0	0	0	0	0	0
825340 Street Lights Conduit Replacement	0	0	0	0	0	0	0	0	0	0	0
825391 Wolfe/Evelyn Plant Mechanical Reconstruction	0	0	0	0	0	0	0	0	0	0	0
825521 Pond Sediment Removal	0	0	0	0	0	0	0	0	0	0	0
825570 239 - 241 Commercial Street Property Maintenance	5,100	0	0	0	0	0	0	0	0	0	0
825610 Fair Oaks Avenue Overhead Bridge Repair	0	0	0	0	0	0	0	0	0	0	0
825751 Sewer Lift Stations Rebuild	0	0	0	0	0	0	0	0	0	0	0
825850 Swim Pools Infrastructure	0	0	0	0	0	0	0	0	0	0	0
825930 City Owned Properties - Downtown/388 Charles Street	0	6,742	0	0	0	0	0	0	0	0	0

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Program/Project Description	FUND/SUB-FUND											All Funds FY 2014/15 Total
	295. Youth and Neighbor. Services	315/500. RDA Successor Agency	385. Capital Projects	460. Water Supply and Distribution	465. Wastewater Mgmt.	485. Solid Waste Mgmt.	490/100. SMaRT Station Operations	490/200. SMaRT Station Repl.	510. Development Enterprise	525. Golf and Tennis	610. Inf. Renov. and Repl.	
824571 Project Management for Town Center Development Agreement	0	25,000	0	0	0	0	0	0	0	0	0	25,000
824741 Landfill "Constituents of Concern" Monitoring	0	0	0	0	0	22,624	0	0	0	0	0	22,624
824771 Primary Sedimentation Basin Renovation Design	0	0	0	0	5,899,541	0	0	0	0	0	0	5,899,541
825290 Pavement Rehabilitation	0	0	0	0	0	0	0	0	0	0	6,507,600	6,507,600
825301 Pressure Reducing Valve Replacement & Relocation for SCADA	0	0	0	122,400	0	0	0	0	0	0	0	122,400
825340 Street Lights Conduit Replacement	0	0	0	0	0	0	0	0	0	0	10,200	10,200
825391 Wolfe/Evelyn Plant Mechanical Reconstruction	0	0	0	1,576,583	0	0	0	0	0	0	0	1,576,583
825521 Pond Sediment Removal	0	0	0	0	1,982,000	0	0	0	0	0	0	1,982,000
825570 239 - 241 Commercial Street Property Maintenance	0	0	0	0	0	0	0	0	0	0	0	5,100
825610 Fair Oaks Avenue Overhead Bridge Repair	0	0	6,000,000	0	0	0	0	0	0	0	0	6,000,000
825751 Sewer Lift Stations Rebuild	0	0	0	0	890,000	0	0	0	0	0	0	890,000
825850 Swim Pools Infrastructure	0	0	0	0	0	0	0	0	0	0	40,800	40,800
825930 City Owned Properties - Downtown/388 Charles Street	0	0	0	0	0	0	0	0	0	0	0	6,742

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Program/Project Description	FUND/SUB-FUND										
	035. General	070. Housing	071. HOME	110. Community Development Block Grant	141. Park Dedication	175. Public Safety Forfeiture	190. Police Services Aug.	210. Employment Development	245. Parking District	255. Community Facilities District #3	280. Gas Tax
825961 SCVURPPP Contracting and Fiscal Agent	0	0	0	0	0	0	0	0	0	0	0
826290 FY 13-14 #18 Recruitment and Training for Sworn Officers	1,110,191	0	0	0	0	0	0	0	0	0	0
826300 FY 14-15 #20 Recruitment and Training for Sworn Officers	3,039,861	0	0	0	0	0	0	0	0	0	0
826530 County-Wide Homeless Count	0	8,732	0	0	0	0	0	0	0	0	0
826701 Town Center Investigation/Remediation of Hazmat (ADDOPA)	0	0	0	0	0	0	0	0	0	0	0
826730 Underground Overhead Utilities	0	0	0	0	0	0	0	0	0	0	0
826790 Sunnyvale Avenue Median from Iowa to Washington	0	0	0	0	0	0	0	0	0	0	0
826820 Town Center Traffic Signal Modifications	0	0	0	0	0	0	0	0	0	0	0
826850 Calabazas Creek Bridge at Old Mt. View-Alviso Rd	0	0	0	0	0	0	0	0	0	0	0
826900 Washington Avenue/Mathilda Avenue Intersection Widening	0	0	0	0	0	0	0	0	0	0	0
827020 Emergency Bypass Pumping	0	0	0	0	0	0	0	0	0	0	0
827090 Construction of a New WPCP	0	0	0	0	0	0	0	0	0	0	0
827180 Automation of Water Meter Reading	0	0	0	0	0	0	0	0	0	0	0
827550 Outside Group Funding Support [CDBG]	0	0	0	198,000	0	0	0	0	0	0	0
827560 Aerial Mapping and Settlement Analysis of the SV Landfill	0	0	0	0	0	0	0	0	0	0	0
828030 Annual Slurry Seal of City Streets	0	0	0	0	0	0	0	0	0	0	0
828110 Housing Trust Silicon Valley (HTSV) Contribution	0	200,000	0	0	0	0	0	0	0	0	0

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Program/Project Description	FUND/SUB-FUND											All Funds FY 2014/15 Total
	295. Youth and Neighbor. Services	315/500. RDA Successor Agency	385. Capital Projects	460. Water Supply and Distribution	465. Wastewater Mgmt.	485. Solid Waste Mgmt.	490/100. SMaRT Station Operations	490/200. SMaRT Station Repl.	510. Development Enterprise	525. Golf and Tennis	610. Inf. Renov. and Repl.	
825961 SCVURPPP Contracting and Fiscal Agent	0	0	0	0	51,107	0	0	0	0	0	0	51,107
826290 FY 13-14 #18 Recruitment and Training for Sworn Officers	0	0	0	0	0	0	0	0	0	0	0	1,110,191
826300 FY 14-15 #20 Recruitment and Training for Sworn Officers	0	0	0	0	0	0	0	0	0	0	0	3,039,861
826530 County-Wide Homeless Count	0	0	0	0	0	0	0	0	0	0	0	8,732
826701 Town Center Investigation/Remediation of Hazmat (ADDOPA)	0	100,000	0	0	0	0	0	0	0	0	0	100,000
826730 Underground Overhead Utilities	0	0	102,000	0	0	0	0	0	0	0	0	102,000
826790 Sunnyvale Avenue Median from Iowa to Washington	0	0	750,000	0	0	0	0	0	0	0	0	750,000
826820 Town Center Traffic Signal Modifications	0	0	744,914	0	0	0	0	0	0	0	0	744,914
826850 Calabazas Creek Bridge at Old Mt. View-Alviso Rd	0	0	5,253,088	0	0	0	0	0	0	0	0	5,253,088
826900 Washington Avenue/Mathilda Avenue Intersection Widening	0	0	336,814	0	0	0	0	0	0	0	0	336,814
827020 Emergency Bypass Pumping	0	0	0	0	1,713,503	0	0	0	0	0	0	1,713,503
827090 Construction of a New WPCP	0	0	0	0	576,131	0	0	0	0	0	0	576,131
827180 Automation of Water Meter Reading	0	0	0	204,000	0	0	0	0	0	0	0	204,000
827550 Outside Group Funding Support [CDBG]	0	0	0	0	0	0	0	0	0	0	0	198,000
827560 Aerial Mapping and Settlement Analysis of the SV Landfill	0	0	0	0	0	13,658	0	0	0	0	0	13,658
828030 Annual Slurry Seal of City Streets	0	0	0	0	0	0	0	0	0	0	211,303	211,303
828110 Housing Trust Silicon Valley (HTSV) Contribution	0	0	0	0	0	0	0	0	0	0	0	200,000

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	035. General	070. Housing	071. HOME	110. Community Development Block Grant	141. Park Dedication	175. Public Safety Forfeiture	190. Police Services Aug.	210. Employment Development	245. Parking District	255. Community Facilities District #3	280. Gas Tax
828140 CDBG Sidewalk Replacement	0	0	0	138,297	0	0	0	0	0	0	0
828150 Police Services Equipment - Cell Phones	0	0	0	0	0	45,390	0	0	0	0	0
828210 Inspection Data Mgmt and Handheld Data Entry Device Project	0	0	0	0	0	0	0	0	0	0	0
828400 Golf Buildings Renovations	0	0	0	0	0	0	0	0	0	0	0
828750 Tenant Based Rental Assistance (HOME)	0	0	278,182	0	0	0	0	0	0	0	0
829050 Rehabilitation of Two Water Wells (Serra and Westmoor)	0	0	0	0	0	0	0	0	0	0	0
829070 Lawrence Expressway Sanitary Sewer Rehabilitation	0	0	0	0	0	0	0	0	0	0	0
829080 Storm System Trash Capture Devices	0	0	0	0	0	0	0	0	0	0	0
829100 Sanitary Sewer Siphon Cleaning and Assessment	0	0	0	0	0	0	0	0	0	0	0
829140 Fire Station Electrical Systems and Roll Up Door Replacement	0	0	0	0	0	0	0	0	0	0	0
829150 Swim Buildings Infrastructure	0	0	0	0	0	0	0	0	0	0	0
829190 Community Center Comprehensive Infrastructure	0	0	0	0	0	0	0	0	0	0	0
829400 Sidewalk, Curb and Gutter Replacement	0	0	0	0	0	0	0	0	0	0	0

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Program/Project Description	FUND/SUB-FUND											All Funds FY 2014/15 Total
	295. Youth and Neighbor. Services	315/500. RDA Successor Agency	385. Capital Projects	460. Water Supply and Distribution	465. Wastewater Mgmt.	485. Solid Waste Mgmt.	490/100. SMaRT Station Operations	490/200. SMaRT Station Repl.	510. Development Enterprise	525. Golf and Tennis	610. Inf. Renov. and Repl.	
828140 CDBG Sidewalk Replacement	0	0	0	0	0	0	0	0	0	0	0	138,297
828150 Police Services Equipment - Cell Phones	0	0	0	0	0	0	0	0	0	0	0	45,390
828210 Inspection Data Mgmt and Handheld Data Entry Device Project	0	0	0	0	250,000	0	0	0	0	0	0	250,000
828400 Golf Buildings Renovations	0	0	0	0	0	0	0	0	0	0	408,000	408,000
828750 Tenant Based Rental Assistance (HOME)	0	0	0	0	0	0	0	0	0	0	0	278,182
829050 Rehabilitation of Two Water Wells (Serra and Westmoor)	0	0	0	1,455,540	0	0	0	0	0	0	0	1,455,540
829070 Lawrence Expressway Sanitary Sewer Rehabilitation	0	0	0	0	300,000	0	0	0	0	0	0	300,000
829080 Storm System Trash Capture Devices	0	0	0	0	765,296	0	0	0	0	0	0	765,296
829100 Sanitary Sewer Siphon Cleaning and Assessment	0	0	0	0	51,000	0	0	0	0	0	0	51,000
829140 Fire Station Electrical Systems and Roll Up Door Replacement	0	0	0	0	0	0	0	0	0	0	30,600	30,600
829150 Swim Buildings Infrastructure	0	0	0	0	0	0	0	0	0	0	20,400	20,400
829190 Community Center Comprehensive Infrastructure	0	0	0	0	0	0	0	0	0	0	43,860	43,860
829400 Sidewalk, Curb and Gutter Replacement	0	0	0	0	0	0	0	0	0	0	996,740	996,740

CITY OF SUNNYVALE
 APPROPRIATIONS
 GENERAL FUND, SPECIAL REVENUE FUNDS, ENTERPRISE FUNDS
 FY 2014/15 BUDGET

Program/Project Description	FUND/SUB-FUND										
	035. General	070. Housing	071. HOME	110. Community Development Block Grant	141. Park Dedication	175. Public Safety Forfeiture	190. Police Services Aug.	210. Employment Development	245. Parking District	255. Community Facilities District #3	280. Gas Tax
829430 WPCP Chlorine Conversion	0	0	0	0	0	0	0	0	0	0	0
829450 Recycled Water Inter-connect Santa Clara	0	0	0	0	0	0	0	0	0	0	0
829510 Emergency Medical Dispatch First Responder Incentive Funding 80,000		0	0	0	0	0	0	0	0	0	0
829560 Sunnyvale Workforce Development Program	0	0	0	322,000	0	0	0	0	0	0	0
830110 Sunnyvale-Saratoga Road Pedestrian Safety Signal	0	0	0	0	0	0	0	0	0	0	0
830180 Landfill Post-closure Erosion Prevention	0	0	0	0	0	0	0	0	0	0	0
830190 Repairs to the Primary Process	0	0	0	0	0	0	0	0	0	0	0
830200 Repairs to the Secondary Process	0	0	0	0	0	0	0	0	0	0	0
830210 Repairs to the Power Generation Facility	0	0	0	0	0	0	0	0	0	0	0
830220 Repairs to the Tertiary Process	0	0	0	0	0	0	0	0	0	0	0
830240 WPCP Program Management	0	0	0	0	0	0	0	0	0	0	0

CITY OF SUNNYVALE
 APPROPRIATIONS
 GENERAL FUND, SPECIAL REVENUE FUNDS, ENTERPRISE FUNDS
 FY 2014/15 BUDGET

Program/Project Description	FUND/SUB-FUND											All Funds FY 2014/15 Total
	295. Youth and Neighbor. Services	315/500. RDA Successor Agency	385. Capital Projects	460. Water Supply and Distribution	465. Wastewater Mgmt.	485. Solid Waste Mgmt.	490/100. SMaRT Station Operations	490/200. SMaRT Station Repl.	510. Development Enterprise	525. Golf and Tennis	610. Inf. Renov. and Repl.	
829430 WPCP Chlorine Conversion	0	0	0	0	1,518,000	0	0	0	0	0	0	1,518,000
829450 Recycled Water Inter-connect Santa Clara	0	0	0	900,000	0	0	0	0	0	0	0	900,000
829510 Emergency Medical Dispatch First Responder Incentive Funding	0	0	0	0	0	0	0	0	0	0	0	80,000
829560 Sunnyvale Workforce Development Program	0	0	0	0	0	0	0	0	0	0	0	322,000
830110 Sunnyvale-Saratoga Road Pedestrian Safety Signal	0	0	66,300	0	0	0	0	0	0	0	0	66,300
830180 Landfill Post-closure Erosion Prevention	0	0	0	0	0	255,000	0	0	0	0	0	255,000
830190 Repairs to the Primary Process	0	0	0	0	250,000	0	0	0	0	0	0	250,000
830200 Repairs to the Secondary Process	0	0	0	0	200,000	0	0	0	0	0	0	200,000
830210 Repairs to the Power Generation Facility	0	0	0	0	250,000	0	0	0	0	0	0	250,000
830220 Repairs to the Tertiary Process	0	0	0	0	200,000	0	0	0	0	0	0	200,000
830240 WPCP Program Management	0	0	0	0	2,550,000	0	0	0	0	0	0	2,550,000

CITY OF SUNNYVALE
 APPROPRIATIONS
 GENERAL FUND, SPECIAL REVENUE FUNDS, ENTERPRISE FUNDS
 FY 2014/15 BUDGET

Program/Project Description	FUND/SUB-FUND										
	035. General	070. Housing	071. HOME	110. Community Development Block Grant	141. Park Dedication	175. Public Safety Forfeiture	190. Police Services Aug.	210. Employment Development	245. Parking District	255. Community Facilities District #3	280. Gas Tax
830250 WPCP Master Plan	0	0	0	0	0	0	0	0	0	0	0
830270 ADA Curb Retrofit (CDBG)	0	0	0	200,000	0	0	0	0	0	0	0
830370 Lakewood Park Renovation and Enhancement	0	0	0	0	0	0	0	0	0	0	0
830480 Orchard Heritage Park	0	0	0	0	0	0	0	0	0	0	0
830520 Financial System Replacement Project Support	204,000	0	0	0	0	0	0	0	0	0	0
830570 Fire Training Tower Structural Inspection	0	0	0	0	0	0	0	0	0	0	0
830580 Emergency Generator Installation	0	0	0	0	0	0	0	0	0	0	0
830590 Corporation Yard Building Replacement Master Plan	0	0	0	0	0	0	0	0	0	0	0
830600 Lakewood Branch Library Facility	0	0	0	0	0	0	0	0	0	0	0
830900 Transportation and Traffic Services Staff Augmentation	125,000	0	0	0	0	0	0	0	0	0	0
830910 Zero Waste Strategic Plan	0	0	0	0	0	0	0	0	0	0	0
830920 Morse Court Rental Rehabilitation (HMF)	0	1,000,000	0	0	0	0	0	0	0	0	0
TOTAL PROJECTS	4,695,772	1,225,674	278,182	1,423,297	15,000	60,690	0	0	0	0	5,100
Council Set-Aside:											
829620 Downtown Association	30,000	0	0	0	0	0	0	0	0	0	0
829630 Council Set Aside (Balance)	35,000	0	0	0	0	0	0	0	0	0	0
829640 Care Management Enhancement	40,000	0	0	0	0	0	0	0	0	0	0
xxxxx Youth Commission	10,000	0	0	0	0	0	0	0	0	0	0
TOTAL COUNCIL SET-ASIDE	115,000	0	0	0	0	0	0	0	0	0	0

CITY OF SUNNYVALE
 APPROPRIATIONS
 GENERAL FUND, SPECIAL REVENUE FUNDS, ENTERPRISE FUNDS
 FY 2014/15 BUDGET

Program/Project Description	FUND/SUB-FUND											All Funds FY 2014/15 Total
	295. Youth and Neighbor. Services	315/500. RDA Successor Agency	385. Capital Projects	460. Water Supply and Distribution	465. Wastewater Mgmt.	485. Solid Waste Mgmt.	490/100. SMaRT Station Operations	490/200. SMaRT Station Repl.	510. Development Enterprise	525. Golf and Tennis	610. Inf. Renov. and Repl.	
830250 WPCP Master Plan	0	0	0	0	3,060,000	0	0	0	0	0	0	3,060,000
830270 ADA Curb Retrofit (CDBG)	0	0	0	0	0	0	0	0	0	0	0	200,000
830370 Lakewood Park Renovation and Enhancement	0	0	0	0	0	0	0	0	0	0	4,335,000	4,335,000
830480 Orchard Heritage Park	0	0	0	0	0	0	0	0	0	0	76,500	76,500
830520 Financial System Replacement Project Support	0	0	0	0	0	0	0	0	0	0	0	204,000
830570 Fire Training Tower Structural Inspection	0	0	0	0	0	0	0	0	0	0	55,000	55,000
830580 Emergency Generator Installation	0	0	0	0	0	0	0	0	0	0	351,900	351,900
830590 Corporation Yard Building Replacement Master Plan	0	0	0	0	0	0	0	0	0	0	204,000	204,000
830600 Lakewood Branch Library Facility	0	0	750,000	0	0	0	0	0	0	0	0	750,000
830900 Transportation and Traffic Services Staff Augmentation	0	0	0	0	0	0	0	0	0	0	0	125,000
830910 Zero Waste Strategic Plan	0	0	0	0	0	246,922	0	0	0	0	0	246,922
830920 Morse Court Rental Rehabilitation (HMF)	0	0	0	0	0	0	0	0	0	0	0	1,000,000
	0	125,000	14,003,116	4,442,123	24,758,041	645,862	0	88,345	0	0	14,628,143	66,394,345
Council Set-Aside Projects:												
829630 Downtown Association	0	0	0	0	0	0	0	0	0	0	0	30,000
829630 Council Set Aside (Balance)	0	0	0	0	0	0	0	0	0	0	0	35,000
829640 Care Management Enhancement	0	0	0	0	0	0	0	0	0	0	0	40,000
xxxxx Youth Commission	0	0	0	0	0	0	0	0	0	0	0	10,000
TOTAL COUNCIL SET-ASIDE	0	0	0	0	0	0	0	0	0	0	0	115,000

CITY OF SUNNYVALE
 APPROPRIATIONS
 GENERAL FUND, SPECIAL REVENUE FUNDS, ENTERPRISE FUNDS
 FY 2014/15 BUDGET

Program/Project Description	FUND/SUB-FUND										
	035. General	070. Housing	071. HOME	110. Community Development Block Grant	141. Park Dedication	175. Public Safety Forfeiture	190. Police Services Aug.	210. Employment Development	245. Parking District	255. Community Facilities District #3	280. Gas Tax
Budget Supplements:											
803700 Leadership Sunnyvale	6,000	0	0	0	0	0	0	0	0	0	0
830630 Dispute Resolution Services	45,000	0	0	0	0	0	0	0	0	0	0
xxxxxx Wolfe Road Corridor Traffic Improvement Study	250,000	0	0	0	0	0	0	0	0	0	0
xxxxxx Comprehensive Update of the Precise Plan for El Camino Real	80,000	0	0	0	0	0	0	0	0	0	0
xxxxxx Community Choice Aggregation Program	30,000	0	0	0	0	0	0	0	0	0	0
xxxxxx Las Palmas Park/Tennis Center Auxiliary Restroom	0	0	0	0	0	0	0	0	0	0	0
xxxxxx Captioning for Council Meeting Broadcasts	10,200	0	0	0	0	0	0	0	0	0	0
TOTAL BUDGET SUPPLEMENTS	421,200	0	0	0	0	0	0	0	0	0	0

CITY OF SUNNYVALE
 APPROPRIATIONS
 GENERAL FUND, SPECIAL REVENUE FUNDS, ENTERPRISE FUNDS
 FY 2014/15 BUDGET

Program/Project Description	FUND/SUB-FUND											All Funds FY 2014/15 Total
	295. Youth and Neighbor. Services	315/500. RDA Successor Agency	385. Capital Projects	460. Water Supply and Distribution	465. Wastewater Mgmt.	485. Solid Waste Mgmt.	490/100. SMaRT Station Operations	490/200. SMaRT Station Repl.	510. Development Enterprise	525. Golf and Tennis	610. Inf. Renov. and Repl.	
Budget Supplements:												
803700 Leadership Sunnyvale	0	0	0	0	0	0	0	0	0	0	0	6,000
830630 Dispute Resolution Services	0	0	0	0	0	0	0	0	0	0	0	45,000
xxxxxx Wolfe Road Corridor Traffic Improvement Study	0	0	0	0	0	0	0	0	0	0	0	250,000
xxxxxx Comprehensive Update of the Precise Plan for El Camino Real	0	0	0	0	0	0	0	0	0	0	0	80,000
xxxxxx Community Choice Aggregation Program	0	0	0	0	0	0	0	0	0	0	0	30,000
xxxxxx Las Palmas Park/Tennis Center Auxiliary Restroom	0	0	300,000	0	0	0	0	0	0	0	0	300,000
xxxxxx Captioning for Council Meeting Broadcasts	0	0	0	0	0	0	0	0	0	0	0	10,200
TOTAL BUDGET SUPPLEMENTS	0	0	300,000	0	0	0	0	0	0	0	0	721,200

CITY OF SUNNYVALE
 APPROPRIATIONS
 GENERAL FUND, SPECIAL REVENUE FUNDS, ENTERPRISE FUNDS
 FY 2014/15 BUDGET

Program/Project Description	FUND/SUB-FUND										
	035. General	070. Housing	071. HOME	110. Community Development Block Grant	141. Park Dedication	175. Public Safety Forfeiture	190. Police Services Aug.	210. Employment Development	245. Parking District	255. Community Facilities District #3	280. Gas Tax
Project Administration	454,765	0	0	0	655,077	0	0	0	0	0	143,778
Equipment	466,954	0	0	0	0	0	0	0	0	0	0
Lease Payments	1,202,750	0	0	0	0	0	0	0	0	0	0
GRAND TOTAL	138,957,232	2,023,340	368,232	1,841,575	670,077	62,819	229,693	8,103,883	111,674	18,423	2,173,878

CITY OF SUNNYVALE
 APPROPRIATIONS
 GENERAL FUND, SPECIAL REVENUE FUNDS, ENTERPRISE FUNDS
 FY 2014/15 BUDGET

Program/Project Description	FUND/SUB-FUND											All Funds FY 2014/15 Total
	295. Youth and Neighbor. Services	315/500. RDA Successor Agency	385. Capital Projects	460. Water Supply and Distribution	465. Wastewater Mgmt.	485. Solid Waste Mgmt.	490/100. SMaRT Station Operations	490/200. SMaRT Station Repl.	510. Development Enterprise	525. Golf and Tennis	610. Inf. Renov. and Repl.	
Project Administration	0	0	16,147	329,887	1,009,513	4,900	0	0	0	0	89,279	2,703,346
Equipment	0	0	0	0	427,615	0	0	0	0	0	0	894,569
Lease Payments	0	0	0	0	358,014	659,736	0	0	0	0	0	2,220,500
GRAND TOTAL	745,350	922,549	14,319,263	35,181,120	45,564,825	37,754,708	28,144,852	845,913	7,682,229	3,400,864	14,717,422	343,839,921

EXHIBIT B

CITY OF SUNNYVALE
 APPROPRIATIONS
 INTERNAL SERVICE FUNDS
 FY 2014/15 BUDGET

Program/Project Description	FUND/SUB-FUND							All Funds FY 2014/15 Total
	595/100. Fleet Services	595/200. Facilities Mgmt.	595/210. Sunnyvale Office Center	595/350. Technology Services	595/800. Project Management Services	640. Employee Benefits	645. Property Liability & Insur. Fund	
DEBT SERVICE								
Sunnyvale Office Center	0	0	638,747	0	0	0	0	638,747
TOTAL DEBT SERVICE	0	0	638,747	0	0	0	0	638,747
EQUIPMENT								
Equipment	2,501,967	349,859	0	2,698,119	0	0	0	5,549,945
TOTAL EQUIPMENT	2,501,967	349,859	0	2,698,119	0	0	0	5,549,945
OPERATING PROGRAMS								
Human Resources								
754 Human Resources	0	0	0	0	0	0	420,062	420,062
781 Employee Leave Benefits - Leave Earned	0	0	0	0	0	14,208,899	0	14,208,899
784 Retirement, Insurances, and Taxes	0	0	0	0	0	53,155,396	0	53,155,396
785 Workers' Compensation Excess Insurance, Cost of Claims, and Leave Hours Taken	0	0	0	0	0	3,944,256	0	3,944,256
787 City Liability and Property Insurance and Claim Costs	0	0	0	0	0	0	1,026,826	1,026,826
Total Human Resources	0	0	0	0	0	71,308,551	1,446,888	72,755,439
Information Technology								
746 Software Application Services and Support	0	0	0	6,949,480	0	0	0	6,949,480
Total Information Technology	0	0	0	6,949,480	0	0	0	6,949,480

CITY OF SUNNYVALE
 APPROPRIATIONS
 INTERNAL SERVICE FUNDS
 FY 2014/15 BUDGET

Program/Project Description	FUND/SUB-FUND							All Funds FY 2014/15 Total
	595/100. Fleet Services	595/200. Facilities Mgmt.	595/210. Sunnyvale Office Center	595/350. Technology Services	595/800. Project Management Services	640. Employee Benefits	645. Property Liability & Insur. Fund	
Office of the City Manager 748 Print, Copy, Bindery and Mail Services and Support	0	0	0	579,335	0	0	0	579,335
Total Office of the City Manager	0	0	0	579,335	0	0	0	579,335
Public Works 309 Capital Projects Administration	0	0	0	0	2,873,900	0	0	2,873,900
709 Facility Services	0	3,905,296	250,825	0	0	0	0	4,156,121
763 Provision of Vehicles and Motorized Equipment	3,364,594	0	0	0	0	0	0	3,364,594
Total Public Works	3,364,594	3,905,296	250,825	0	2,873,900	0	0	10,394,615
Finance 706 Accounting and Financial Services	0	0	0	0	48,789	0	0	48,789
Total Finance	0	0	0	0	48,789	0	0	48,789
TOTAL								
OPERATING PROGRAMS	3,364,594	3,905,296	250,825	7,528,816	2,922,689	71,308,551	1,446,888	90,727,659
PROJECTS								
824980 SOC Site Improvements	0	0	10,200	0	0	0	0	10,200
824780 Upgrading of Fuel Stations	58,752	0	0	0	0	0	0	58,752
830530 Capital Improvement Program Management System	0	0	0	0	25,500	0	0	25,500
TOTAL PROJECTS	58,752	0	10,200	0	25,500	0	0	94,452
Project Administration	2,606	1,058	0	4,872	0	0	0	8,536
Lease Payments	0	0	0	0	0	0	0	0
GRAND TOTAL	5,927,919	4,256,213	899,772	10,231,807	2,948,189	71,308,551	1,446,888	97,019,339

EXHIBIT C

CITY OF SUNNYVALE
 TRANSFERS TO/FROM
 ALL FUNDS *
 FY 2014/15 BUDGET

		TRANSFERS TO FUND/SUB-FUND										
		035.	295.	385.	460	510.	595.	595/210.	610.	640.	645.	All Funds
TRANSFERS FROM FUND/SUB-FUND		General	Youth and Neighborhood Services	Capital Projects	Water Supply and Distribution	Development Enterprise	General Services	Sunnyvale Office Center	Infrastructure Renovation and Replacement	Employee Benefits and Insurance	Liability and Property Insurance	FY 2014/15 Total
TRANSFERS												
035.	General	0	478,577	2,346,914	0	6,019,687	88,335	0	7,336,335	1,100,000	1,019,848	18,389,696
070.	Housing	62,104	0	0	0	0	0	0	0	0	0	62,104
071.	HOME Grant	6,819	0	0	0	0	0	0	0	0	0	6,819
110.	CDBG	29,526	0	0	0	0	0	0	0	0	0	29,526
141.	Park Dedication	0	0	300,000	0	0	0	0	5,509,875	0	0	5,809,875
175.	Asset Forfeiture	98,867	0	0	0	0	0	0	0	0	0	98,867
190.	Police Services Augment.	0	0	0	0	0	0	0	0	0	0	0
210.	Employment Development	331,662	0	0	0	0	0	0	0	0	0	331,662
245.	Parking District	8,785	0	0	0	0	0	0	0	0	0	8,785
255.	Community Facilities District No. 3	1,236	0	0	0	0	0	0	0	0	0	1,236
280.	Gas Tax	0	0	367,564	0	0	0	0	1,847,781	0	0	2,215,345
281.	Traffic Congestion Relief Fund	0	0	0	0	0	0	0	0	0	0	0
285.	Transportation Development Account	0	0	0	0	0	0	0	0	0	0	0
290.	VRF Local Road Improvement Program	0	0	0	0	0	0	0	797,394	0	0	797,394
295.	Youth and Neighborhood Services	0	0	0	0	0	0	0	0	0	0	0
315/500.	Redevelopment Successor Agency	13,068	0	0	0	0	0	0	0	0	0	13,068
385.	Capital Projects	13,110	0	499,466	0	0	0	0	0	0	0	512,576
460.	Water Supply and Distribution	3,128,979	0	0	0	0	56,540	0	35,011	0	198,292	3,418,822
465.	Wastewater Management	4,681,605	0	0	522,000	0	15,000	0	48,462	0	167,816	5,434,883

CITY OF SUNNYVALE
TRANSFERS TO/FROM
ALL FUNDS *
FY 2014/15 BUDGET

		TRANSFERS TO FUND/SUB-FUND										
		035.	295.	385.	460	510.	595.	595/210.	610.	640.	645.	All Funds
TRANSFERS FROM FUND/SUB-FUND		General	Youth and Neighborhood Services	Capital Projects	Water Supply and Distribution	Development Enterprise	General Services	Sunnyvale Office Center	Infrastructure Renovation and Replacement	Employee Benefits and Insurance	Liability and Property Insurance	FY 2014/15 Total
485.	Solid Waste Management	6,522,090	0	0	0	0	0	0	0	0	7,012	6,529,102
490.	SMaRT Station	<i>None.</i> 0	0	0	0	0	0	0	0	0	0	0
510.	Development Enterprise	371,091	0	0	0	0	21,000	0	0	0	0	392,091
525/100	Golf and Tennis Operations	350,142	0	0	0	0	0	0	0	0	41,541	391,683
560.	Patent Library	<i>None.</i> 0	0	0	0	0	0	0	0	0	0	0
595.	General Services	186,065	0	0	0	0	0	106,886	496,132	0	0	789,083
595/210.	Sunnyvale Office Center	258,446	0	0	0	0	0	0	0	0	0	258,446
610.	Infrastructure Renovation and Replacement	0	0	720,000	0	0	0	0	0	0	0	720,000
640.	Employee Benefits	<i>None.</i> 0	0	0	0	0	0	0	0	0	0	0
645.	Liability and Property Insurance	0	0	0	0	0	0	0	0	0	0	0
727.	Fremont Pool	7,339	0	0	0	0	0	0	0	0	0	7,339
730.	Dorolou Swirsky Youth Opportunity Fund	3,864	0	0	0	0	0	0	0	0	0	3,864
TOTAL TRANSFERS		16,074,797	478,577	4,233,944	522,000	6,019,687	180,875	106,886	16,070,990	1,100,000	1,434,509	46,222,265

* FUNDS WITH NO TRANSFERS ARE NOT SHOWN.
This Schedule Includes In-Lieu Transfers and Interfund Loans, but not Project Administration and Debt Service Transfers; Project Administration Charges and Debt Service are reflected in Exhibit A

EXHIBIT D

CITY OF SUNNYVALE
 APPROPRIATIONS TO/DEDUCTION FROM RESERVES
 ALL FUNDS *
 FY 2014/15 BUDGET AS COMPARED TO FY 2013/14 BUDGET

Reserve	FUND/SUB-FUND											
	035	070	071	110	141	175	210	245	255	280	290	385
	General	Housing	HOME Grant	Community Development Block Grant	Park Dedication	Asset Forfeiture	Employment Development	Parking District	Community Facilities District No. 3	Gas Tax	VRF Local Road Improvement Program	Capital Projects
20 Year RAP	0	0	0	(603,659)	0	0	304,555	63,618	0	(790,046)	0	0
Asset Forfeiture	0	0	0	0	0	44,461	0	0	0	0	0	0
Bond Proceeds	0	0	0	0	0	0	0	0	0	0	0	0
Budget Stabilization Fund	(8,996,626)	0	0	0	0	0	0	0	0	0	0	0
BMR In-Lieu	0	348,927	0	0	0	0	0	0	0	0	0	0
Capital Replacement	0	0	0	0	0	0	0	0	0	0	0	0
Capital Reserve	11,899,636	0	0	0	1,649,636	0	0	0	0	0	0	5,556,012
Contingency	(330,000)	0	0	0	0	0	0	0	0	0	0	0
Debt Service	0	0	0	0	0	0	0	0	0	0	0	0
Development Enterprise Reserve	(6,019,687)	0	0	0	0	0	0	0	0	0	0	0
Employee Leaves	0	0	0	0	0	0	0	0	0	0	0	0
Equipment Replacement	0	0	0	0	0	0	0	0	0	0	0	0
Equipment Replacement — KSUN (Restricted)	0	0	0	0	0	0	0	0	0	0	0	0
Future Land Use & Transportation Projects	0	0	0	0	0	0	0	0	0	0	0	5,015
HOME Grant	0	0	(2,940)	0	0	0	0	0	0	0	0	0
Housing Mitigation	0	5,723,939	0	0	0	0	0	0	0	0	0	0

CITY OF SUNNYVALE
 APPROPRIATIONS TO/DEDUCTION FROM RESERVES
 ALL FUNDS *
 FY 2014/15 BUDGET AS COMPARED TO FY 2013/14 BUDGET

Reserve	FUND/SUB-FUND											FY 2014/15 Total
	460	465	485	490/100	490/200	510	525/100	595	610	640	645	
	Water Supply and Distribution	Wastewater Management	Solid Waste Management	SMaRT Station	SMaRT Station Replacement	Development Enterprise	Golf and Tenni Operations	General Services	Infrastructure Renovation and Replacement	Employee Benefits	Liability and Property Insurance	
20 Year RAP			(1,284,663)	0	0	0	59,215	0	0	0	0	(2,250,980)
Asset Forfeiture	0	0	0	0	0	0	0	0	0	0	0	44,461
Bond Proceeds	(1,717,591)	0	0	0	0	0	0	0	0	0	0	(1,717,591)
Budget Stabilization Fund	0	0	0	0	0	0	0	0	0	0	0	(8,996,626)
BMR In-Lieu	0	0	0	0	0	0	0	0	0	0	0	348,927
Capital Replacement	0	0	0	0	124,215	0	0	0	0	0	0	124,215
Capital Reserve	(692,013)	(4,976,935)	0	0	0	0	0	0	0	0	0	13,436,336
Contingency	800,457	332,132	62,857	0	0	0	0	0	746,062	0	0	1,611,508
Debt Service	252	0	0	(938)	0	6,613,397	0	0	0	0	0	6,612,711
Development Enterprise Reserve	0	0	0	0	0	0	0	0	0	0	0	(6,019,687)
Employee Leaves	0	0	0	0	0	0	0	0	0	48,649	0	48,649
Equipment Replacement	0	0	0	0	0	0	0	(2,450,138)	0	0	0	(2,450,138)
Equipment Replacement — KSUN (Restricted)	0	0	0	0	0	0	0	223,908	0	0	0	223,908
Future Land Use & Transportation Projects	0	0	0	0	0	0	0	0	0	0	0	5,015
HOME Grant	0	0	0	0	0	0	0	0	0	0	0	(2,940)
Housing Mitigation	0	0	0	0	0	0	0	0	0	0	0	5,723,939

CITY OF SUNNYVALE
 APPROPRIATIONS TO/DEDUCTION FROM RESERVES
 ALL FUNDS *
 FY 2014/15 BUDGET AS COMPARED TO FY 2013/14 BUDGET

Reserve	FUND/SUB-FUND											
	035	070	071	110	141	175	210	245	255	280	290	385
	General	Housing	HOME Grant	Community Development Block Grant	Park Dedication	Asset Forfeiture	Employment Development	Parking District	Community Facilities District No. 3	Gas Tax	VRF Local Road Improvement Program	Capital Projects
Infrastructure Reserve	0	0	0	0	0	0	0	0	4,252	0	0	0
Insurance Rate Uncertainty	0	0	0	0	0	0	0	0	0	0	0	0
Land Acquisition	0	0	0	0	1,903,200	0	0	0	0	0	0	0
Legal Contingency	0	0	0	0	0	0	0	0	0	0	0	0
Liability and Property Insurance	0	0	0	0	0	0	0	0	0	0	0	0
PERS Rate Uncertainty	0	0	0	0	0	0	0	0	0	0	0	0
Reserve for RDA Payment	0	0	0	0	0	0	0	0	0	0	0	0
Rate Stabilization	0	0	0	0	0	0	0	0	0	0	0	0
RSA Fund Reserve	0	0	0	0	0	0	0	0	0	0	0	0
SB83 VRF Funds	0	0	0	0	0	0	0	0	0	0	46,479	0
Tech Surcharge Reserve (Restricted)	0	0	0	0	0	0	0	0	0	0	0	0
Workers' Compensation	0	0	0	0	0	0	0	0	0	0	0	0
Total	(3,446,677)	6,072,866	(2,940)	(603,659)	3,552,836	44,461	304,555	63,618	4,252	(790,046)	46,479	5,561,027

(*) FUNDS/RESERVES WITH NO CHANGES ARE NOT SHOWN.

CITY OF SUNNYVALE
 APPROPRIATIONS TO/DEDUCTION FROM RESERVES
 ALL FUNDS *
 FY 2014/15 BUDGET AS COMPARED TO FY 2013/14 BUDGET

Reserve	FUND/SUB-FUND											FY 2014/15 Total
	460	465	485	490/100	490/200	510	525/100	595	610	640	645	
	Water Supply and Distribution	Wastewater Management	Solid Waste Management	SMaRT Station	SMaRT Station Replacement	Development Enterprise	Golf and Tenni Operations	General Services	Infrastructure Renovation and Replacement	Employee Benefits	Liability and Property Insurance	
Infrastructure Reserve												
Insurance Rate Uncertainty	0	0	0	0	0	0	0	0	0	0	0	4,252
Land Acquisition	0	0	0	0	0	0	0	0	0	325,971	0	325,971
Legal Contingency	0	0	0	0	0	0	0	0	0	0	0	1,903,200
Liability and Property Insurance	0	0	0	0	0	0	0	0	0	0	140,000	140,000
PERS Rate Uncertainty	0	0	0	0	0	0	0	0	0	0	(145,912)	(145,912)
Reserve for RDA Payment	0	0	0	0	0	0	0	0	0	1,459,886	0	1,459,886
Rate Stabilization	0	0	0	0	0	0	0	0	0	0	0	0
RSA Fund Reserve	(1,726,393)	(4,359,437)	0	0	0	0	0	0	0	0	0	(6,085,830)
SB83 VRF Funds	0	0	0	0	0	0	0	0	0	0	0	0
Tech Surcharge Reserve (Restricted)	0	0	0	0	0	0	0	0	0	0	0	46,479
Workers' Compensation	0	0	0	0	0	0	0	48,378	0	0	0	48,378
	0	0	0	0	0	0	0	0	0	244,260	0	244,260
Total	(3,335,288)	(9,004,240)	(1,221,806)	(938)	124,215	6,613,397	59,215	(2,177,852)	746,062	2,078,766	(5,912)	4,682,391

(*) FUNDS/RESERVES WITH NO CHANGES ARE NOT SHOWN.

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RESOLUTION NO. 652-14

A RESOLUTION OF THE CITY COUNCIL OF THE CITY OF SUNNYVALE ESTABLISHING THE APPROPRIATIONS LIMIT FOR FISCAL YEAR 2014-2015 PURSUANT TO ARTICLE XIII B OF THE CALIFORNIA CONSTITUTION

WHEREAS, Article XIII B of the California Constitution (enacted with the passage of Proposition 4 in 1979; with modifications under Proposition 111, passed by the voters of California in June 1990; and implemented by California Government Code Sections 7900 *et seq.*), specifies that appropriations of governmental entities may increase by an amount adjusted by the cost of living and change in population from the prior year; and

WHEREAS, California Government Code Section 7910 provides for the annual establishment by local jurisdictions of their appropriations limit for each fiscal year, and further provides that upon establishment of such appropriations limit any judicial action or proceeding to attack, review, set aside, void, or annul such action by the City Council must be commenced within forty-five (45) days of the effective date of the resolution establishing the appropriations limit; and

WHEREAS, pursuant to Government Code Section 7910, in Report to Council (RTC) No.14-0323, dated June 10, 2014, the Director of Finance has computed the appropriations limit applicable to the City of Sunnyvale for the fiscal year 2014-2015 and transmitted the same to the City Council in RTC 14-0325, dated June 24, 2014; and

WHEREAS, documentation used in determining the appropriations limit has been made available to the public for a period of not less than fifteen (15) days prior to City Council consideration of this resolution.

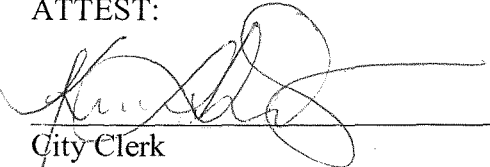
NOW, THEREFORE, BE IT RESOLVED BY THE CITY COUNCIL OF THE CITY OF SUNNYVALE AS FOLLOWS:

1. Pursuant to the appropriations limit formula set forth by Government Code Sections 7900-7914, the City Council does hereby establish the appropriations limit for fiscal year 2014-2015 for the City of Sunnyvale as \$187,740,565, as documented in Exhibit A, attached hereto and incorporated herein by reference as though fully set forth.
2. Pursuant to Government Code Section 7910, no judicial action or proceeding to attack, review, set aside, void, or annul the action of the City Council in establishing the appropriations limit for fiscal year 2014-2015 shall be brought unless such action or proceeding shall have been commenced within forty-five (45) days of the date of adoption of this resolution.

Adopted by the City Council at a regular meeting held on June 24, 2014, by the following vote:

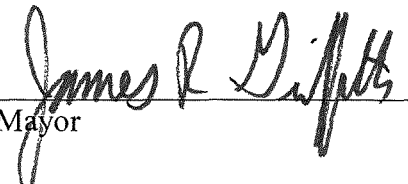
AYES: GRIFFITH, DAVIS, WHITTUM, MARTIN-MILIUS, HENDRICKS, LARSSON
NOES: MEYERING
ABSTAIN: NONE
ABSENT: NONE
RECUSAL: NONE

ATTEST:




City Clerk
(SEAL)

APPROVED:



Mayor

APPROVED AS TO FORM:



Rebecca L. Moon, Assistant City Attorney

EXHIBIT A

**CITY OF SUNNYVALE
APPROPRIATIONS LIMIT
FY 2014/15 Adopted Budget**

	<u>AMOUNT</u>	<u>SOURCE</u>
A. LAST YEAR'S LIMIT	\$ 185,392,477	Prior Year
B. ADJUSTMENT FACTORS		
1. Population (+1.50%)	1.0150	State Department of Finance
2. Inflation (-0.230%)	0.9977	State Department of Finance
	1.0127	(B1*B2)
Total Adjustment %	0.0127	(B1*B2-1)
C. ANNUAL ADJUSTMENT	\$ 2,348,088	(B*A)
D. OTHER ADJUSTMENTS:		
Lost Responsibility (-)	0	
Transfer to private (-)	0	
Transfer to fees (-)	0	
Assumed Responsibility (+)	0	
Sub-total	<u>0</u>	
E. TOTAL ADJUSTMENTS	\$ 2,348,088	(C+D)
F. THIS YEAR'S LIMIT	<u>\$ 187,740,565</u>	(A+E)

**CITY OF SUNNYVALE
CALCULATION OF APPROPRIATIONS LIMIT
FY 2014/15 Adopted Budget**

	FY 2013/2014	FY 2014/2015
Appropriations:		
035. General Fund	\$ 136,804,780	\$ 142,260,151
070. Housing Fund	1,727,580	1,885,444
071. Home Fund	2,558,541	375,051
110. Community Development Block Grant Fund	1,402,437	1,871,100
141. Park Dedication Fund	594,335	670,077
175. Public Safety Forfeiture Fund	149,773	161,686
190. Police Services Augmentation Fund	229,693	229,693
210. Employment Development Fund	7,360,796	8,435,545
245. Parking District Fund	219,566	120,459
280. Gas Tax Fund	2,198,533	2,173,878
295. Youth and Neighborhood Services Fund	739,514	745,350
385. Capital Projects Fund	3,126,770	14,818,729
610. Infrastructure Renovation and Replacement Fund	11,892,564	14,717,422
Total Appropriations	169,004,882	188,464,585
Appropriation Adjustments:		
Non-Tax Revenues	(66,101,359)	(88,193,089)
Qualified Capital Outlay	(2,955,000)	(5,049,664)
Total Appropriation Adjustments	(69,056,359)	(93,242,753)
Appropriations Subject to Limit	99,948,523	95,221,832
Growth Rate Factor	1.0755	1.0127
Total Allowable Appropriations Limit <i>(Prior Year Appropriations Limit x Growth Rate Factor)</i>	185,392,477	187,740,565
Amount Under (Over) Allowable Appropriations Limit	\$ 85,443,954	\$ 92,518,733

**CITY OF SUNNYVALE
CALCULATION OF APPROPRIATIONS LIMIT
FY 2014/15 Adopted Budget**

	<u>FY 2013/2014</u>	<u>FY 2014/2015</u>
Revenues:		
Tax Revenues:		
Property Tax	\$ 49,025,162	\$ 51,931,017
Sales Tax	33,643,158	31,630,301
Other Taxes	19,801,521	21,992,580
Non-Restricted State Shared Revenues	222,000	220,400
Interest Income	625,548	683,058
Total Tax Revenues	<u>103,317,388</u>	<u>106,457,356</u>
Non-Tax Revenues:		
Federal Grants	10,205,441	19,998,788
Restricted State Shared Revenues	4,712,075	3,572,845
State Grants/Reimbursements	105,684	367,425
Other Intergovernmental Contributions	675,654	1,831,447
Franchise Fees	6,559,287	6,790,144
Permits and Licenses	6,871,518	1,254,277
Service and Development Fees	16,089,232	27,825,049
Rents and Concessions	2,400,137	2,356,734
Fines and Forfeitures	1,115,936	933,098
Housing Loan Repayments	3,314,971	517,139
Miscellaneous	7,993,417	15,315,916
Inter-Fund Loan Repayments	5,657,788	6,864,358
Interest Income	400,219	565,869
Total Non-Tax Revenues	<u>66,101,359</u>	<u>88,193,089</u>
Total Revenues	<u>\$ 169,418,748</u>	<u>\$ 194,650,445</u>

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GENERAL FUND

The General Fund is used by the City to account for all financial resources except those required by law or practice to be accounted for in another fund. It supports many of the most visible and essential City services such as police, fire, road maintenance, libraries, and parks and open space maintenance. General government support functions are also included in this fund, and their costs are apportioned through the use of indirect administrative fees to other City funds. Because the General Fund receives the preponderance of its revenue from taxes, it has been the most affected by voter-approved initiatives and State legislative actions. As a result of such action over the past two decades, revenues to the General Fund are significantly less than they would have otherwise been. Additionally, the state of the regional economy has a direct effect on the General Fund.

The General Fund has a very close relationship with several other funds. Those funds are the Youth and Neighborhood Services Fund, the Gas Tax Fund, the Internal Service Funds, the Capital Projects Fund, and the Infrastructure Renovation and Replacement Fund. In each case, the condition of these funds has a direct bearing on the General Fund because the General Fund is a significant source of financial support. The relationship between these various funds, where appropriate, will be discussed as a part of the General Fund, as well as in the review of each of these individual funds.

• General Fund Revenues

Revenue Estimation Methodology

All revenue assumptions and projections are reviewed and revised each fiscal year. Further, considerable analysis is undertaken to identify the key elements that impact our major revenue sources so that the projection methodology is as reliable as possible over the long-term. Historical data underscores the fact that a significant swing in revenues can occur due to economic cycles, as these cycles have produced very different revenue yields to the City in a number of major categories. Projecting revenues based on the high point of the economic cycle could overstate the City's financial position significantly for future years and result in spending patterns that cannot be sustained. Conversely, projecting revenues from the lowest point of the economic cycle could understate the long-term financial position of the City and cause unnecessary service reductions.

Each revenue source has its unique characteristics that have been used to make projections. In general, actual revenue data and trend data for each major source are used to calculate projections for the next two years. For the balance of the financial plan, however, projections are based on the history of each revenue, modified for present circumstances. Following the adoption of each long-term financial plan, the major revenue sources are monitored throughout the budget year to detect any change in patterns or circumstances.

General Fund Major Revenue Sources

Five key sources generate over 77% of the City's General Fund revenues (excluding property sale proceeds). These sources are Property Tax, Sales Tax, Transient Occupancy Tax, Utility Users Tax/Franchise Fees, and Development-related taxes and fees. FY 2012/13 results for these top five sources were mixed. Property Tax and Transient Occupancy Tax ended the prior year up from FY 2011/12, while Sales Tax, Development-related revenue, and Utility Users Tax each decreased. The FY 2013/14 Adopted Budget projected moderate growth for Sales Tax, Transient Occupancy Tax, and Utility Users Tax, over expected FY 2012/13 results. Modest decreases were projected for Property Tax and Development-related taxes and fees; however the projections were still well above historical average. The shortfall of Sales Tax revenues in FY 2012/13, along with the general volatility of most of these revenue sources, are key issues in the revenue projection efforts and will be discussed in detail below.

As FY 2013/14 has unfolded, Transient Occupancy Tax and Development-related taxes and fees continue to exceed expectations, with Transient Occupancy Tax revenues expected to finish the year up 12.5% over FY 2012/13, and Development-related taxes and fees down only slightly from the record highs of the last two years. Property Tax revenues are also expected to exceed expectations, with the updated projection to be 1.5% over the initial 3% estimated growth. On the Sales Tax side, the City is projecting revenues to

decline by 1% in FY 2013/14. Initial estimates forecasted modest growth. As a result, the updated FY 2013/14 estimate is projected to be lowered by approximately \$2.5 million. Utility Users Tax/Franchise Fees are expected to be up slightly from FY 2012/13.

Our projections for FY 2014/15 and beyond vary based on the revenue source. Transient Occupancy Tax, historically a very volatile revenue source driven by business travel, is currently tracking at an elevated level and our projection for FY 2014/15 reflects a continuation of this for two more years, with modest growth based on historical average room rates and occupancy factored in thereafter. Development-related revenue is included in the General Fund projection in FY 2013/14. However, all Development-related revenues with the exception of Construction Tax, will move into the new Enterprise Development Fund for FY 2014/15 and will be discussed in that section. Property Tax is projected to experience healthy growth over the next three years before growth returns to more historical levels. Sales Tax is expected to be flat, with very modest growth going forward. Utility Users Tax/Franchise Fees are expected to show a modest increase in FY 2014/15 and then grow at an inflation factor moving forward.

Total General Fund revenue is projected to be down 2.8% in FY 2014/15. However, this does not reflect the true picture of overall revenue as Development-related revenue is shifted to a new fund. With Development-related revenues, one-time

events and transfers excluded, FY 2013/14 revenues are projected to be \$130 million. FY 2014/15 revenue, with the same exclusions, is projected to be \$130.7 million, a 0.5% increase.

The table below reflects projected sources of General Fund revenues for FY 2014/15 and compares those sources with the FY 2013/14 revised projections. Actual revenues for FY 2011/12 and FY 2012/13 are also included.

General Fund Revenues					
Revenue Source	2011/12 Actual	2012/13 Actual	2013/14 Revised Projection	2014/15 Proposed Projection	% Change 2014/15 over 2013/14
Property Tax	43,407,026	47,555,857	49,778,401	51,931,017	4.32%
Sales Tax	30,345,514	30,028,067	29,755,382	30,184,219	1.44%
Development-Related Revenue	13,968,981	12,883,207	12,500,000	2,009,127	-83.93%
Transient Occupancy Tax	7,777,583	9,016,052	10,136,188	10,674,737	5.31%
Utility Users Tax	6,830,496	6,549,144	6,774,352	6,971,420	2.91%
Franchises	6,372,876	6,461,568	6,652,483	6,790,144	2.07%
Inter-Fund Revenues	9,492,381	11,799,352	5,657,788	6,864,358	21.33%
Service Fees	3,372,219	6,612,964	6,434,814	5,483,192	-14.79%
Rents and Concessions	2,039,816	2,530,141	2,352,431	2,316,634	-1.52%
Other Revenue	8,576,907	11,228,955	9,870,860	7,465,201	-24.37%
In-Lieu Charges and Transfers	9,438,200	8,527,166	11,066,782	9,210,438	-16.77%
SUBTOTAL	141,621,999	153,192,473	150,979,481	139,900,487	-7.34%
Sale of Property	0	0	7,400,000	14,000,000	89.19%
TOTAL RESOURCES	141,621,999	153,192,473	158,379,481	153,900,487	-2.83%

In the following sections are detailed discussions of the City’s five major revenue sources, including explanations of the revenue forecasts for FY 2014/15 and beyond. Discussions of several other revenue sources of particular note follow.

Property Tax

Property Tax represents the largest source of General Fund revenue, estimated to be about 37% of all General Fund revenues in FY 2014/15. For each dollar of Property Tax paid by property owners in Sunnyvale, approximately \$0.17 is now allocated to the City of Sunnyvale. This amount is up from the previous \$0.13, which the City received prior to the implementation of the VLF Swap discussed below.

The City's Property Tax revenue consists of several categories. Secured Tax, which represents the vast majority of the overall Property Tax, is the tax on real property and the structures on that real property. Unsecured Tax represents the tax on appurtenances such as furniture, machinery, and equipment. Supplemental Tax is the result of reassessing the value of real property when there is a change of ownership or new construction is completed after the official lien date. Other sources of Property Tax revenue come from Unitary Tax, which is assessed by the State Board of Equalization on property such as utilities or railroad lines, and Tax Delinquencies.

Property Tax has also been the revenue most affected by voter initiatives and legislative actions. With approval of Proposition 13 in 1978, Property Tax revenues were reduced by two-thirds and thereafter limited to 2% annual increases or the Consumer Price Index (CPI), whichever is less. In the early 1990s, the State legislature permanently shifted a larger portion of the Property Tax to schools. This shift was made to the State's Educational Revenue Augmentation Fund (ERAF)

to backfill a portion of the State's obligation for school funding. This original "ERAF shift" results in an annual loss to the City of Sunnyvale of approximately \$9 million.

In FY 2004/05 and FY 2005/06 the State shifted an additional \$4.1 million over those two years from Sunnyvale Property Tax to the ERAF as part of a solution to its ongoing budget crisis (ERAF III). Also included in the State Budget deal with local governments in FY 2004/05 was a permanent redistribution of two of the City's revenue sources. Under this agreement, the Vehicle License Fee (VLF) rate for cities was permanently reduced from 2% to 0.65%. For FY 2004/05, the VLF that the City would have gotten at the 2% rate was calculated and this amount was added to our Property Tax base through transfers from the ERAF. In FY 2005/06, the City began to receive our portion of VLF revenues at the lower rate of 0.65%, while the Property Tax base was adjusted to reflect its new, permanent base.

Overall FY 2014/15 Property Tax revenues are expected to be up when compared to FY 2013/14, continuing the growth seen in the prior year. The outlook for Property Tax is positive, with expectations of increased assessed valuations in both the residential and commercial sectors driving revenue growth.

Secured Tax, which accounts for approximately 87% of total Property Tax revenue, has experienced strong growth in FY 2013/14 and is expected to increase significantly over the next two fiscal years. The residential market is expected to continue to be strong with an additional year of growth at the

accelerated rate that the City has experienced in FY 2013/14. Accelerated growth is also expected in the short term for the commercial sector. Substantial assessed value has been added to the City's Property Tax roll in FY 2013/14, and the City is forecasting continued strong demand for commercial leases and a significant increase of commercial building square footage in Sunnyvale. Overall, the combined residential and commercial growth rate is expected to be 4.8% in FY 2014/15, 5.1% in FY 2015/16, and 4.1% in FY 2016/17. After that, growth is expected to continue at the historical average of approximately 4% annually. This factors in 2% growth and the maximum 2% increase in CPI.

In addition, the Secured Property Tax base has been increased with the dissolution of the RDA. After the payment of enforceable obligations, the former property tax increment will be distributed as Property Tax to all applicable taxing agencies, and \$31.1 million has been programmed into the long-term financial plan to account for the City's expected allocation. In FY 2014/15, the distribution of the former property tax increment is expected to provide \$1.2 million in revenue to the City. This source of Property Tax revenue is impacted by one significant non-recurring item. Under normal circumstances, the City expects to receive a distribution of approximately \$1.2 million, however an additional \$1.8 million is forecasted in FY 2015/16. This is the City's share of \$14 million in loan repayments it had previously received from the RDA that the State Department of Finance has determined the City was not eligible to receive. As of the publishing of the FY 2014/15 Recommended Budget, this

issue has not been resolved. Based on a worst case scenario, the General Fund's long-term financial plan reflects a \$13.9 million payment to the State, with the City receiving its share of the distribution to the taxing agencies of that payment, which is expected to be \$1.8 million.

Two other important elements of Property Tax revenue are the Unsecured Property Tax and Supplemental Property Tax rolls. Unsecured Property Tax revenue increased in FY 2012/13 due to the strong demand for commercial and office space in Sunnyvale. This revenue source remains strong in FY 2013/14, up 1.3% to \$2.68 million, before returning to the historical average of \$2.5 million for FY 2014/15, and growing modestly from there.

The Supplemental Property Tax roll reflects properties that are sold or transferred after the official lien date. Supplemental assessments pick up the higher or lower value on the property immediately by using a floating lien date, and the added or reduced assessed value is placed on a separate Property Tax bill. Revenue from the supplemental roll is dependent strictly upon timing of sales and thus is difficult to forecast. Another factor that makes this revenue source difficult to forecast is the fact that it is a pooled revenue at the County level. All Supplemental Property Tax collected by the County is allocated to the cities based on a formula and not on transactions within each jurisdiction. As such, the significant valuation declines and foreclosures in other parts of the county have impacted the City of Sunnyvale's Supplemental Property Tax revenues. Over the past several years, this revenue source has recovered

from a record low in FY 2010/11 of \$175,000. The City received \$625,000 in FY 2011/12, \$598,000 in FY 2012/13, and is projected to receive \$692,000 for FY 2013/14. While Supplemental Property Tax is expected to increase to the historical average, beginning in FY 2014/15 the City will be impacted by an updated allocation basis for the Supplemental tax calculation from the County. Our projection revises the historical average of \$1.05 million down by 25% to prepare for the base adjustment, and forecasts Supplemental Property Tax revenues to be \$788,000 in FY 2014/15, and then increase modestly from there throughout the remainder of the long-term plan.

Another component of the City’s Property Tax is the administrative fee the County of Santa Clara charges to collect and distribute Property Tax. In FY 2006/07, counties throughout the State of California, including the County of Santa Clara, significantly increased their administrative fee for collecting and distributing Property Tax revenues to cities. State Revenue and Tax Code allows counties to collect an administrative fee equivalent to 1% of collections, and because two State actions, the “Triple Flip” and the Vehicle License Fee (VLF)/Property Tax swap, essentially increased the amount of Property Tax going to the cities, the counties asserted the significant increase in the administrative fee was warranted.

Widely challenged by cities throughout California, the issue came to resolution during FY 2012/13, as the California Supreme Court ruled that the counties’ interpretation of SB

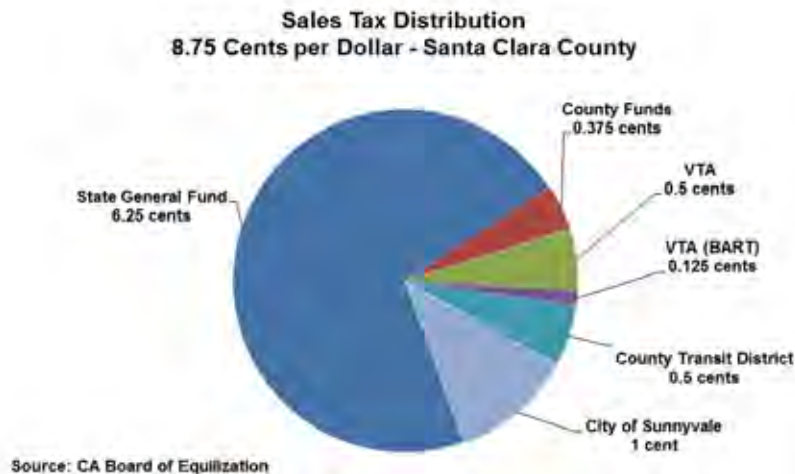
1096, which was the law implementing the Triple Flip and the VLF swap, was incorrect as it related to administrative fees. Specifically, the law stated the counties could collect actual costs to administer the Triple Flip and the VLF swap, but it did not state that the additional Property Tax revenue received by the cities could be counted toward the standard administrative fee.

The City of Sunnyvale received a \$1.2 million refund in FY 2012/13 for the inflated administrative fee it paid for the past six years. More importantly, the baseline Property Tax Administrative Fee for our 20-year plan has been reduced significantly. However, for FY 2013/14, the County estimates that administrative fees will increase 9% due to increased costs for the Assessors’ Office. In addition, the County is forecasting an additional 8% increase in administrative fees in FY 2014/15. Factoring this information, the City projects the FY 2013/14 administrative fee to be \$446,000, increasing 8% in FY 2014/15 to \$481,680.

Sales and Use Tax

Sales and Use Tax (Sales Tax) represents the second largest source of revenue to the General Fund. Sales Tax is expected to make up 21% of budgeted revenues in FY 2014/15. Sales and Use Tax also represents one of the General Fund’s most volatile revenue sources, with drastic swings over the past decade. Sales Tax was the General Fund’s largest revenue source in FY 2000/01, constituting 32% of total revenue at \$36.3 million. Following the bust in the technology industry, Sales Tax revenue plummeted to \$22.8 million by FY 2002/03.

Sales Tax rebounded over the following four fiscal years, reaching \$30.9 million in FY 2006/07, then dropped 4% in FY 2007/08 as the initial impact of the Great Recession began to be felt. This revenue source continued to slide in FY 2008/09, finishing at \$25.1 million, before rebounding again in recent years. FY 2010/11 revenues of \$29.2 million were a 15% increase over the previous year, and FY 2011/12 revenues of \$30.3 million were a 3.8% increase over the previous year. However, in FY 2012/13 the trend reversed again, with Sales Tax revenue declining 1% to \$30 million.



The graph above shows how Sales Tax dollars are distributed within Santa Clara County. The State receives the largest share of the eight and three-quarter cents per dollar of sales, while cities receive only one cent of the rate. There have been three increases to Sales Tax implemented in recent years, and

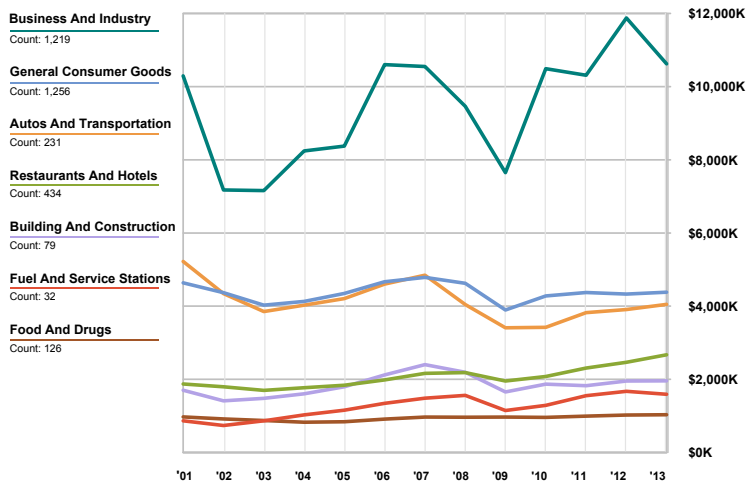
the increases have added a total of one-half cent to the Sales Tax. Measure B, which was approved by voters in 2008, added an eighth-cent Sales Tax to support the BART extension and became effective July 1, 2012. This additional eighth-cent will be effective for 30 years. In 2012, voters approved two additional Sales Tax measures. One was Proposition 30, a quarter-cent increase to the statewide base Sales Tax rate. This addition became effective on January 1, 2013 and is set to end on December 31, 2016. The other was Measure A, an eighth-cent increase to the portion of Sales Tax the County of Santa Clara receives for general County purposes. This addition became effective April 1, 2013 and is set to end on March 31, 2023. It is important to note that the City of Sunnyvale is not a beneficiary of either of these increases and continues to receive only 1% of all taxable sales.

Sales and Use Tax is composed of two different types - general retail sales and business-to-business sales. In Sunnyvale, as well as some other Silicon Valley cities, an unusually high proportion of overall Sales Tax has traditionally been business-to-business in nature. This sector currently constitutes about 40% of our aggregate, as opposed to the statewide average of approximately 17%. This makes our Sales Tax much more complicated and difficult to predict because it is often one-time in nature.

Specific year-over-year growth projections are developed by dividing Sales Tax receipts into five major categories that have similar economic characteristics: Business and Industry, General Consumer Goods, Autos and Transportation, County

Pool, and Other. The Other category includes Restaurants and Hotels, Building and Construction, Fuel and Service Stations, and Food and Drugs. As can be seen from the following graph listing Sunnyvale’s Sales Tax receipts by sector between 2001 and 2013, each category has a unique pattern:

**City of Sunnyvale
Sales Tax Receipts by Major Sector
(Calendar Year 2001 – 2013)**



While the majority of the sectors are relatively stable and experience swings within a narrow band, the business and industry sector, by its very nature, is highly volatile as can be seen above. This makes revenues in this area very unpredictable and forecasting future revenues very

challenging. As previously noted, in FY 2006/07, Sales Tax reached \$30.9 million. Two years later, by FY 2008/09, the Great Recession had taken its toll and Sales Tax had dropped to \$25.1 million, a 19% loss over two years. Sales Tax has recovered to nearly FY 2006/07 levels, as revenues of just over \$30 million were received in FY 2012/13.

Our revised Sales Tax estimate for FY 2013/14 is \$29.8 million, down slightly from the prior year. This decrease was caused by a negative adjustment in the Business and Industry category that was the result of a state audit. This adjustment will impact Sales Tax revenue over two years. Excluding the one-time adjustment, the sales tax base is projected to be up 1.3% in FY 2013/14. Modest growth is anticipated in the upcoming years, a function of sustained high activity in the Building/Construction and Auto/Transportation categories, as well as from increased projections on revenue received from the County pool. Pooled revenues are expected to increase as a percentage of the City’s overall Sales Tax revenue as e-commerce continues to become a larger and larger part of the economy. When transactions occur online for Sales Tax-eligible purchases, the 1% share received by cities instead goes into a County pool for distribution. For example, if a Sunnyvale resident goes to Target in Sunnyvale and purchases a television, the City receives 1% of the sale price in Sales Tax revenue. If that same Sunnyvale resident buys that television off of Target’s website, the 1% of the sale price instead goes to the County pool for distribution to all agencies, as the revenue from online purchases is tracked to the county where the customer is located rather than to a more precise location

due to the lack of detail in the seller’s tax return. The County pool is distributed based on each jurisdiction’s share of total taxable sales. For the last reporting period, Sunnyvale’s share of the pool was 7.9%. This increasing trend not only makes Sales Tax revenue more-and-more difficult to project, but it also means that a larger part of this significant revenue source has little to do with activity in Sunnyvale.

Because of the volatility of this revenue source, staff has built in more conservative growth projections than prior year budgets. Sales Tax revenues are expected to be slightly up in FY 2014/15 at \$30.2 million. The City expects to see continued recovery in the economy, especially in the local area, however, the increase in Sales Tax revenues will be offset by the state audit adjustment mentioned above. Growth is anticipated at a normal rate in FY 2015/16, reaching \$31.2 million, a 3.3% increase over the FY 2014/15 projection. In total, the revised projections pull \$42 million out of the fund over the twenty-year plan. Growth projections past FY 2015/16 are very modest, averaging 2.7% annually through FY 2023/24, which is only slightly above the inflation expectation during that time period. While it is not possible to predict the next slowdown or how that slowdown will impact Sales Tax revenues, the projections for future revenues reflect overall positive growth with the expectation that some years of growth will be offset by losses in other years due to economic fluctuations.

Further, following completion of the Town Center project, it is anticipated that the City will receive additional Sales Tax

revenue of approximately \$1.5 million per year. We begin showing a portion of these funds starting in FY 2016/17, with the full \$1.5 million being recognized in FY 2017/18.

Utility Users Tax and Franchise Fees

Utility Users Tax (UUT) and Franchise Fees represent the third largest source of General Fund revenue, generating about 10% of the total for FY 2014/15. Historically, these two revenue categories have been combined because one of the primary sources of revenue for both is the sale of electricity and gas. The City’s UUT rate is 2% on electricity, gas, and intrastate telephone providers, which is lower than the 3.7% average of those cities in Santa Clara County which have UUT. It is also lower than the UUT rate of 3.6% for Santa Clara County when weighted by population and significantly lower than the statewide average of 6%.

Approximately 64% of UUT revenue is derived from the sale of electricity, 26% is related to intrastate telephone usage, and 10% is derived from the sale of gas.

The single largest component of UUT revenues is the electric rates charged by Pacific Gas & Electric (PG&E). After experiencing a decline in FY 2012/13, staff anticipates FY 2013/14 revenues for this source to increase 6.3%, in-line with revenues from FY 2010/11. Staff researched the cause for the drop in FY 2012/13, including speaking with the City’s liaison from PG&E. While a specific cause was not able to be identified, it was assumed that this will not be a continuing trend. This revenue source is expected to grow

based on a factor that considers rising prices and increased utilization. However, the baseline revenue amount was reduced in comparison to the baseline set for the FY 2013/14 Adopted Budget. This adjustment to the baseline is to ensure conservatism in long term revenue growth given the increased emphasis of energy efficiency in buildings and new development as a counter-weighting factor when considering the impact of new development to this revenue source. Staff will continue to closely monitor UUT and will continue to be in communication with PG&E to better understand the overall trends that can affect UUT revenue related to PG&E's sale of electricity.

The City is expecting to receive approximately \$1.67 million in FY 2013/14 from UUT on intrastate telephone usage. This is roughly flat from the \$1.69 million received in FY 2012/13. The long-term viability of this revenue source is a concern. Despite explosive growth in the overall telecommunications industry, the City is not expected to benefit from increased UUT revenue, as the bulk of the growth is related to areas that are not included in the UUT calculation, such as data transmission. As a result, revenue projections for FY 2014/15 and beyond reflect the continued degradation of this revenue source at a rate of -0.5% annually.

The City receives a one-time franchise payment from PG&E each year which represents approximately 39% of all Franchise Fee revenue. The PG&E franchise rate is 1% of gross receipts. Statewide, franchise rates range from .5% to

2%. The City's other main franchise agreements are with our cable television providers and Specialty Solid Waste. For FY 2014/15, Franchise Fees are projected to increase by approximately 2% over the current FY 2013/14 projection. This represents a slight increase in revenues from nearly all of the companies with which the City has a franchise agreement. Projections for future years include modest year-over-year increases for this aggregate revenue source.

Development-related Revenues

The fourth largest revenue source in the General Fund in FY 2013/14 is Development-related revenue. As indicated above, this revenue is being moved into the newly created Development Enterprise Fund. Construction Tax is the only component of Development-related revenue that will remain in the General Fund because it is a tax. Construction tax returns have been very strong, an indication of the high level of development activity that the City has sustained for three consecutive years. For FY 2013/14, Construction tax revenue is expected to be approximately \$2.6 million. We anticipate that this historically high level will cool off, with a decreased but still elevated amount estimated for FY 2014/15 and the 7-year historical average of \$1.7 million planned, beginning in FY 2015/16.

Transient Occupancy Tax

Transient Occupancy Tax (TOT) represents the fifth largest revenue source of the General Fund, constituting nearly 7% of the total projected revenue for FY 2014/15.

TOT revenue is expected to finish at nearly \$10.1 million in FY 2013/14. This represents a 12.4% increase over FY 2012/13. This increase in TOT revenue is the result of two factors. Effective midway through the fiscal year, on January 1, 2014, the TOT tax rate increased from 9.5% to 10.5%. The second driving factor is business-related travel, the core business of Sunnyvale's hotels, which remains at a high level. As the economic recovery has continued and business travel has picked up, Sunnyvale hotels have benefited from increasing room rates and occupancy rates, which has positively impacted the City's TOT revenues.

Projections for future years consider a number of factors, including room rates, occupancy rates, and three new hotels that are expected to begin generating revenue. One hotel, which had been included in prior year projections, is expected to begin generating revenue during FY 2014/15. When all of these factors are considered together, FY 2014/15 is expected to be up 5.3% over FY 2013/14. Projections for both FY 2015/16 and FY 2016/17 reflect slight drops in room and occupancy rates to set them at a more sustainable level based on historical results. Offsetting this reduction in room and occupancy rates in FY 2016/17 is the inclusion of the two other new hotels into the long-term plan. When fully operational, these two new hotels are expected to bring in approximately \$1.1 million in net new TOT revenue annually. Beyond FY 2016/17, growth is expected to be relatively steady, reflecting primarily flat occupancy rates with modest annual increases in room rates. This revenue is volatile due to it being correlated

with business related travel, and the modest growth forecasted reflects that there will be ups and downs.

Other Revenue Highlights

The FY 2014/15 Recommended Budget includes certain other revenue sources which warrant some discussion.

Inter-Fund Revenues

Inter-Fund Revenues are primarily loan repayments to the General Fund from the other funds, including the utility funds. Year-to-year fluctuations in this revenue source are expected, as loan repayment schedules are not always on fixed amortization periods and often change based on cash considerations. For instance, the Inter-Fund Revenue in FY 2011/12 and FY 2012/13 reflect the loan repayments from the RDA fund that have been eliminated with the dissolution of the RDA.

Service Fees

This category includes revenue collections from fees charged for services provided by City operations. The majority of revenue in this category comes from the Recreation Division in the Department of Library and Community Services, the Community Development Department, the Department of Public Works and the Department of Public Safety. The high level in FY 2012/13 actuals and FY 2013/14 projected revenue is due to the strong Development-related results. For

FY 2014/15, fees related to development activities are not included in the General Fund.

Other Revenues

The Other Revenues category includes a variety of revenues, including some of our smaller taxes like Business License Tax, Proposition 172 Public Safety Sales Tax, and Real Property Transfer Tax; grants and other funds from government agencies; fines and forfeitures; interest income; and any other miscellaneous revenue.

In-Lieu Charges and Transfers

In-Lieu Charges and Transfers are primarily funds transferred into the General Fund from other City funds to pay for the cost of City-Wide administration, including the cost of the Department of Finance, the Human Resources Department, the Office of the City Manager, and the Office of the City Attorney. The in-lieu charges were up 5.6% in FY 2013/14 from FY 2012/13. The FY 2014/15 projection reflects the ongoing baseline for in-lieu transfers.

Sale of Property

This revenue item reflects the sale of some of the City's property. There are three sales and one/long-term lease of City property included in the General Fund's long-term financial plan for the FY 2014/15 Recommended Budget. These transactions include the long-term lease of the former armory site by affordable housing providers (\$7.4 million in FY 2013/14), the sale of the Raynor Activity Center (\$14

million in FY 2014/15) the sale of the homes the City owns in the downtown area (\$2.1 million in FY 2016/17), and the sale of the margarine plant (\$11.5 million in FY 2017/18) when the lease is set to expire.

Revenues from sale of property, as one-time funds, are best utilized for one-time capital needs. As such, these revenues are segregated into the Capital Improvement Projects Reserve. The sale proceeds from the Raynor Activity Center have been programmed for the Lakewood Branch Library project (\$11.5 million total, with \$750,000 in FY 2014/15, and the remainder in FY 2015/16 – FY 2017/18), and the Washington Pool Expansion project (\$2.37 million total, starting with \$371,423 in FY 2015/16, and the remainder in FY 2016/17 – FY 2017/18). The proceeds from the other sales have not been appropriated to any projects.

▪ General Fund Expenditures

The most significant change for FY 2014/15 General Fund budgeted expenditures is the move of approximately \$7.5 million in operating expenditures out of the General Fund and into the Development Enterprise Fund. All Development-related revenues and expenditures are moved to the Development Enterprise Fund to allow greater visibility to the relationship of total Development-related costs and offsetting fee-based revenue. The remaining General Fund recommended expenditures and other requirements for FY 2014/15, including budget supplements, projects, lease payments, equipment, and transfers total \$157.3 million. Of

this amount, operating expenditures are budgeted to be \$132.7 million, which is slightly down from the revised FY 2013/14 operating budget of \$133.8 million. However, considering the expenditures moved out to the Development Enterprise, expenditures are actually up over the prior year.

Personnel costs represent approximately 82% of the total General Fund operating expenditures. To better represent this in the General Fund's twenty-year plan, operating costs have been split into three categories: *Operations - Safety Salaries/Benefits, Operations – Misc. Salaries/Benefits, and Operations - Other.*

Both Miscellaneous and Safety Salaries/Benefits reflect a significant increase over the twenty-year plan. While salary assumptions have been maintained, employee benefit rates have increased due to higher retirement and medical costs. Retirement costs have increased primarily due to higher employer contribution rates. These rates have increased because of the recent CalPERS board adopted changes to its actuarial and demographic assumptions used to calculate employer contribution rates. Medical costs have increased due to anticipated medical premium increases from geographic pricing model changes by CalPERS and impacts from the Affordable Care Act, as well as projected increases in the number of City employees, as we are currently at historically low headcount levels. This is further discussed in this volume of the FY 2014/15 Budget Document under the *Financial Plans – Internal Service and Other Funds* section.

A portion of other General Fund operating costs also moved over to the Development Enterprise. In addition, savings of approximately \$1.0 million annually are realized in the FY 2014/15 General Fund's twenty-year plan. These are mainly a result of reductions in election costs, contract/service agreements, and legal services. Election cost savings of nearly \$390,000 are due to switching from an odd-year elections to even-year elections, which was approved by voters at the November 5, 2013 General Municipal Election. Contract/service agreement savings of \$225,000 are mainly due to the elimination of budgeted costs for service agreements that have not been spent. Lastly, approximately \$113,000 in legal services currently budgeted in the General Fund have moved to the Liability and Property Fund and increased, as the recent trend has shown increases in liability-related legal costs. The budget is moved to reflect all liability-related costs in one place.

It is important to note that each year a portion of the Public Works Pavement Operations program, which is accounted for in the General Fund, is supported by the Gas Tax Fund. The amount that is used for this purpose varies depending upon funds available and project requirements. In FY 2013/14 the support was budgeted at \$2.025 million, and this amount has been held flat for FY 2014/15 through the remaining first nine years of the plan. For the last ten years of the plan, it has been decreased to \$1.4 million annually. These pavement operations costs are netted out from the General Fund operations budget and reflected in the Gas Tax Fund.

Public Safety Recruitment Projects, Projects and Project Administration, and Project Operating Costs reflect General Fund expenditures related to capital, special, and Department of Public Safety recruitment projects. The content of these expenditures is discussed below in the *General Fund Projects* section.

The *Equipment* line item contains the appropriations for equipment for the Department of Public Safety and the Library and Community Services Department. These costs are up due to the adjustment to and addition of some public safety equipment. Specifically, the Department is replacing two compressors used to fill oxygen bottles for fire fighters that were not previously captured in the equipment fund. Additionally, the funding for the replacement of tasers in the last ten years of the plan moved over from the Asset Forfeiture Fund, as revised revenue projections for the Asset Forfeiture Fund are only able to absorb the partial replacement of tasers in the first ten years.

Lease payments in the amount of \$1,202,750 are included in the appropriation for FY 2014/15 as well. These payments fulfill the City's agreement with the former Redevelopment Agency to pay lease payments equal to the annual debt service on one of the downtown parking structures.

Council Service-Level Set Aside is an annual \$100,000 set aside for Council's use at its discretion for unplanned projects, services, or other initiatives that come up over the course of the fiscal year.

The FY 2014/15 General Fund Budget includes one-time funding for six budget supplements and ongoing funding for one budget supplement. Details on each of the supplements are included in the *Budget Supplement* section in this volume of the FY 2014/15 Recommended Budget. The total one-time expenditures budget for the six supplements in FY 2014/15 is \$396,200; the ongoing supplement is budgeted at \$10,200 annually.

Transfers to Other Funds reflects transfers from the General Fund to other funds for operating and capital project purposes. These include transfers to the Youth and Neighborhood Services Fund for support of Columbia Neighborhood Center, the Liability and Property Insurance Fund for the General Fund's share of claims and insurance, and the Capital and Infrastructure Project Funds to cover project expenditures. Approximately \$6 million is budgeted to be transferred to the new Development Enterprise Fund at the beginning of FY 2014/15. This is comprised of excess Development-related revenues collected over original projected revenues in FY 2012/13 and FY 2013/14. Original projected Development-related revenues remained in the General Fund through FY 2013/14, to coincide with Development-related operating expenses also budgeted in the Fund for FY 2013/14. Other major transfers budgeted for FY 2014/15 include a total of \$5.4 million to the Infrastructure Fund for the Pavement Rehabilitation project and the Sidewalk, Curb, and Gutter Replacement project, which has been increased by \$1 million to help work through some of the backlog of repairs over the next two years. An additional \$750,000 is planned to be

transferred to the Capital Projects Fund for the design work on the Lakewood Branch Library Facility project. Through FY 2017/18 an additional \$10.75 million is programmed to be transferred to fund the Lakewood Branch Library Facility project, for a total of \$11.5 million. As established in the FY 2012/13 Budget, the long-term financial plan for the General Fund reflects an annual transfer of \$1.5 million for investment in the City's administrative infrastructure. These funds are not set aside for a specific project or set of projects at this point but will accumulate in the Infrastructure Fund and be appropriated as projects are identified and prioritized. \$1.1 million is budgeted to be transferred to the Employee Benefits Fund in FY 2014/15 to provide additional reserves for the Retirement Benefits Sub-Fund to deal with increasing contribution rate volatility.

▪ **General Fund Projects**

The FY 2014/15 Recommended Budget for the General Fund includes \$4.7 million for capital, special, and outside group funding projects. The majority of this amount, nearly \$4.2 million in FY 2014/15, is in a special project for the recruitment and training of sworn public safety officers. This category of projects also represents the majority of General Fund project expenditures over the twenty-year plan, with \$56.4 million budgeted for this purpose. The practice of budgeting for the recruitment, selection, and training of new public safety officers in a series of recurring special projects rather than in the operating budget began in FY 2006/07. This methodology allows expenditures to fluctuate each year based

on the number of recruitments and allows for better monitoring and tracking of costs. It should be noted that the fixed costs associated with this activity, which include management oversight and other recruitment expenses, continue to be part of the Public Safety Department operating budget.

There are five other special projects proposed for FY 2014/15 totaling approximately \$435,000. These include \$204,000 for support of the financial system replacement project, \$125,000 for Transportation and Traffic Services Staff Augmentation (\$65,250 will be funded from the Development Enterprise Fund), and \$80,000 for Emergency Medical Dispatch First Responder Incentive Funding (funded by the Santa Clara County Emergency Medical Services Agency). There is also one ongoing capital project for \$10,200 a year for minor building modifications included in the FY 2014/15 general fund long term plan.

The FY 2014/15 Budget also contains \$100,000 for Outside Group Funding per Council policy. This amount is reflected as an ongoing project cost through the entire twenty-year financial plan.

Project Administration costs in the amount of \$455,765 are included in the General Fund appropriations for FY 2014/15. This reflects costs of Public Works staff for design and inspection of General Fund supported capital projects.

Often times, one-time capital projects will result in ongoing operational costs. The *Project Operating Costs* line reflects

the future operating costs of budgeted projects. The first set of operating costs arising from projects starts in FY 2015/16, with the majority of the total being attributable to the Orchard Gardens Park Expansion (\$13,525) and the maintenance of the pay parking systems downtown (\$57,076). The ongoing operating costs for the parking systems is expected to be fully offset by revenues, which are also programmed into the General Fund long-term financial plan. Another significant increase to project operating costs comes in FY 2018/19, when approximately \$265,000 is added annually to cover the ongoing costs of the Lakewood Branch Library. Additionally, starting in FY 2019/20, approximately \$116,000 is added annually to cover the ongoing costs of the Washington Pool Expansion project. These ongoing costs are expected to be partially offset by increased revenues at Washington Pool once expansion is complete.

▪ **General Fund Reserves**

One of the most powerful aspects of multi-year financial planning is its capability to recognize trends over time and begin at an early point to consider the necessary steps to alter the long-term forecasted position of a particular fund should that appear necessary. The reserves contained in the General Fund's long-term financial plan play a pivotal role in the City's multi-year planning strategy.

The City has established reserves in the General Fund that are restricted by prior policy or legal requirements to specific

uses. Most of the City's reserves are established in accordance with policies adopted by Council.

The General Fund has five reserves that are contained in the General Fund's long-term financial plan under the sub-heading, *Reserves*. The first is the *Contingencies Reserve*. By Council policy, this reserve must be equal to 15% of the operating budget in the first year of the long-term plan, in this case FY 2014/15, and then grow by the estimated change in the Consumer Price Index in each subsequent year. Prior to FY 2011/12, this reserve was set at 20% of General Fund operational expenditures annually; however, Council changed this reserve policy in 2011 to better reflect the intent and potential uses of this reserve. It is important to note that this reserve is not intended for normal unanticipated expenditures and is instead to be used for non-fiscal emergencies or disasters as determined by Council.

A second reserve in the General Fund mandated by Council policy is the *Budget Stabilization Fund*. The Budget Stabilization Fund functions to normalize service levels through economic cycles. In essence, the intent is for this fund to increase during periods of economic growth and to be drawn down during the low points of economic cycles to maintain stable service levels. Using the Budget Stabilization Fund prevents us from adding services at the top of the economic cycle that cannot be sustained while allowing us to maintain Council-approved services levels during economic downturns.

In August 2011, Council adopted a new policy governing the balance of the Budget Stabilization Fund. This policy requires that the Budget Stabilization Fund be maintained at no less than 15% of total projected revenues for the first two years of the 20-year plan and that it never go below \$0 in any year. For the FY 2014/15 Budget, the Budget Stabilization Fund balance is 25% of revenues in FY 2014/15 and 22% in FY 2015/16.

The FY 2014/15 Recommended Budget continues to maintain the short- and long-term balance. Over the twenty-year plan, *Total Available Resources* are down \$150 million, and *Total Expenditures* are down by approximately the same amount, or \$153 million. This results in an essentially unchanged budget stabilization reserve over the current budget, with an increase of \$3.8 million over the entire twenty-year plan. This overall net position is primarily attributable to the move of Development-related expenditures and revenues over to the newly established Development Enterprise Fund. It is clear that, over the long run, the General Fund has been subsidizing Development-related activities. The direct operating costs in the Development Enterprise Fund exceed the historical average level of Development revenues collected, creating a structural challenge for the Fund. Staff will work to closely monitor the status of the new Fund on both the revenue and expense side.

The Budget Stabilization Fund is also able to absorb the impact of annually funding a parks worker and a dispatcher starting in FY 2013/14 and a public safety officer in FY

2016/17, and is still projected to have a balance of \$13.9 million in the twentieth year. This strikes the right balance between ensuring the Budget Stabilization Fund is prudently and thoughtfully funded throughout the long-term plan, but that it is not so well-funded, especially in the latter years, that the City is not maximizing its current service delivery opportunities.

The third reserve in the General Fund is the *Reserve for Capital Improvement Projects*. Originally entitled the *Land Acquisition Reserve*, it was established in FY 1994/95 for the purpose of purchasing land or property in the downtown area with an emphasis on future income generation through economic development. In the past, it was used to purchase key parcels in the downtown area. In FY 2006/07 the reserve name was changed to *Reserve for Capital Improvement Projects* to reflect its expanded purpose. At the end of FY 2013/14, it is projected that the balance in this reserve will be \$15.4 million. This reflects the \$8 million in the reserve as of the end of FY 2012/13, as well as \$7.4 million in proceeds from the Armory Long Term Lease collected in FY 2013/14. In FY 2014/15, another \$14 million is projected from the sale of the Raynor Activity Center (RAC). The majority of the sale proceeds from the RAC will be spent on the new branch library located at Lakewood Park (\$11.5 million) and advancing the schedule of the Washington Pool Expansion Project by one year (\$2.37 million). The reserve is expected to increase with interest earnings and other sales of City property, as noted earlier.

The fourth reserve is the *Development Enterprise Reserve*. Approximately \$6 million is budgeted to be transferred from the General Fund to the Development Enterprise Fund in FY 2014/15 to fund Development-related activities. This initial transfer represents the actual Development-related revenue amounts collected over original revenue projections for FY 2012/13 and FY 2013/14. Starting in FY 2014/15, Development-related revenues are separately budgeted in the Development Enterprise Fund.

Finally, the \$13.9 million in *Reserve for RDA Payment* has been set aside, pending final determination of payments made to the City by the former Redevelopment Successor Agency (RDA) prior to the dissolution of the former RDA. The Successor Agency filed suit on May 23, 2013 challenging the California Department of Finance's (DOF) determination that the City is not entitled to reimbursement for all payments made related to the RDA's financing obligation associated to the Town Center development agreement. In response to this petition, on September 4, 2013, Santa Clara County Counsel on behalf of two affected taxing entities (the County Office of Education and Fremont Union High School District) filed a counter lawsuit against the Successor Agency, the City and DOF. Since DOF's determination on past payments contradicts the findings of the Due Diligence Review and the State Controller's Asset Transfer Review, which both determined that all payments made by the RDA to the City prior to the dissolution of the former RDA were allowable, the Successor Agency/City has not remitted the funds. Both lawsuits were heard on April 25, 2014. To prepare for the

worst case scenario, the \$13.9 million has been set aside and resolution is anticipated in FY 2015/16.

Total Reserves in the General Fund increase or decrease depending upon the relationship between *Total Current Resources* and *Total Current Requirements* in the long-term financial plan. Put simply, when revenues and resources are greater than expenditures and transfers, money is put into the reserves, and when expenses are higher, money is taken out. The relationship between these can be seen at the bottom of the plan in the rows marked *Total Current Resources*, *Total Current Requirements*, and *Difference*. It should be noted that Sunnyvale's Reserves are actual funds rather than estimated surpluses as is the case in the State Budget and some other local jurisdictions. The advantage of funded reserves includes the substantial interest earnings that are generated and added to annual revenues.

**CITY OF SUNNYVALE
035. GENERAL FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2013 TO JUNE 30, 2024**

	ACTUAL 2012/2013	CURRENT 2013/2014	BUDGET 2014/2015	PLAN 2015/2016	PLAN 2016/2017	PLAN 2017/2018	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	PLAN 2021/2022	PLAN 2022/2023	PLAN 2023/2024	FY 2013/2014 TO FY 2023/2024 TOTAL
RESERVES/FUND BALANCE, JULY 1	88,422,337	100,053,086	102,842,369	99,397,809	78,078,277	72,161,058	76,646,819	75,108,970	74,650,633	73,962,803	75,464,265	78,119,842	100,053,086
CURRENT RESOURCES:													
Property Tax	47,555,857	49,778,401	51,931,017	56,223,228	56,506,295	57,473,654	59,833,630	63,142,412	65,761,493	68,274,383	71,019,766	73,777,979	673,722,259
Sales Tax	30,028,067	29,755,382	30,184,219	31,214,509	32,518,671	33,904,045	34,751,646	35,794,195	36,868,021	37,974,062	39,113,284	40,286,682	382,364,716
Public Safety Sales Tax	1,393,357	1,402,328	1,446,082	1,460,543	1,475,148	1,504,651	1,542,268	1,588,536	1,636,192	1,685,278	1,735,836	1,787,911	17,264,772
Business License Tax	1,588,796	1,500,000	1,530,000	1,560,600	1,591,812	1,623,648	1,656,121	1,689,244	1,723,029	1,757,489	1,792,639	1,792,639	18,217,220
Other Taxes	4,000,022	3,925,113	2,816,423	2,581,351	2,632,978	2,685,638	2,739,351	2,794,138	2,850,020	2,907,021	2,965,161	3,024,464	31,921,659
Transient Occupancy Tax	9,016,052	10,136,188	10,674,737	9,508,503	10,304,946	10,599,470	10,901,652	11,182,708	11,470,646	11,700,059	11,934,060	12,172,741	120,585,710
Utility Users Taxes	6,549,144	6,774,352	6,971,420	7,172,718	7,320,553	7,472,976	7,630,121	7,792,125	7,959,129	8,131,279	8,308,724	8,491,619	84,025,014
Franchises	6,461,568	6,652,483	6,790,144	6,900,797	7,005,402	7,120,680	7,229,511	7,363,168	7,476,395	7,601,176	7,718,978	7,848,800	79,707,531
Rents and Concessions	2,530,141	2,352,431	2,316,634	2,348,946	2,330,084	2,392,622	2,306,295	2,342,995	2,403,139	2,441,321	2,480,266	2,543,838	26,258,571
Federal, State and Intergovernmental Revenue	2,777,928	2,408,648	661,408	686,117	612,054	618,111	624,288	630,589	637,016	643,571	650,258	655,321	8,827,381
Permits and Licenses	9,478,658	8,826,255	1,254,277	1,329,347	1,355,628	1,382,435	1,409,778	1,437,667	1,466,115	1,495,131	1,524,728	1,554,917	23,036,278
Fines and Forfeitures	1,039,075	832,699	933,098	1,093,051	1,158,232	1,180,828	1,203,987	1,227,722	1,252,044	1,276,968	1,302,504	1,328,668	12,789,802
Service Fees	8,561,412	8,826,499	5,483,192	5,509,058	5,612,377	5,716,914	5,815,114	5,990,939	6,103,206	6,209,284	6,327,379	6,434,904	68,028,867
Interest Income	507,798	522,746	544,451	719,929	1,360,629	2,042,264	1,943,006	1,891,998	1,827,371	1,838,874	1,898,253	2,043,308	16,632,830
Interest from Sale of Property	0	0	144,550	245,914	390,902	877,616	912,721	949,230	987,199	1,026,687	1,067,754	1,110,464	7,713,036
Inter-Fund Revenues	11,799,352	5,657,788	6,864,358	6,533,048	6,553,820	6,574,981	6,596,539	6,204,337	6,226,712	6,249,507	6,272,731	6,296,392	70,030,212
Miscellaneous Revenues	1,378,079	561,385	145,915	148,464	151,063	153,715	149,603	152,362	155,175	158,045	160,973	160,973	2,097,673
Sale of Property	0	7,400,000	14,000,000	0	2,150,000	11,474,036	0	0	0	0	0	0	35,024,036
In-Lieu Charges	8,072,122	8,516,876	8,892,008	9,057,371	9,272,970	9,492,880	9,717,189	9,945,985	10,179,355	10,417,395	10,660,194	10,907,849	107,060,072
Transfer From Other Funds	455,044	2,549,906	318,430	202,438	162,652	77,930	78,208	145,780	147,416	161,240	79,680	80,150	4,003,831
TOTAL CURRENT RESOURCES	153,192,473	158,379,481	153,902,365	144,495,931	150,466,217	164,369,093	157,041,027	162,266,127	167,129,673	171,948,770	177,013,169	182,299,620	1,789,311,471
TOTAL AVAILABLE RESOURCES	241,614,810	258,432,567	256,744,733	243,893,740	228,544,494	236,530,151	233,687,846	237,375,097	241,780,306	245,911,573	252,477,434	260,419,462	1,889,364,557
CURRENT REQUIREMENTS:													
Operations - Safety Salaries/Benefits	56,018,520	57,408,758	59,715,759	62,760,465	65,373,954	67,904,500	70,025,690	72,120,801	74,286,258	76,322,023	78,411,750	80,559,565	764,889,523
Operations - Misc. Salaries/Benefits	49,346,259	51,763,263	47,934,990	50,163,664	51,110,359	52,488,806	53,540,888	54,783,310	55,897,163	56,940,387	58,003,750	59,086,336	591,712,916
Operations - Other	24,918,202	26,653,764	25,985,238	26,494,206	27,278,997	27,567,951	28,292,888	29,036,979	29,800,732	30,584,669	31,389,326	32,215,252	315,300,002
Operations Transfer To Gas Tax Fund	(1,906,136)	(2,025,000)	(2,025,000)	(2,025,000)	(2,025,000)	(2,025,000)	(2,025,000)	(2,025,000)	(2,025,000)	(2,025,000)	(2,025,000)	(2,025,000)	(22,275,000)
Public Safety Recruitment Projects	1,556,990	3,436,264	4,150,052	5,540,708	2,500,847	2,484,979	2,484,979	2,484,979	2,484,979	2,484,979	2,484,979	2,484,979	33,022,723
Projects and Project Administration	3,785,557	7,124,698	1,491,485	887,985	171,432	381,552	191,482	427,214	492,601	220,216	214,415	160,929	11,764,008
Project Operating Costs	0	0	0	74,346	75,834	77,349	364,510	485,782	495,499	505,412	516,724	528,301	3,123,757
Equipment	245,842	594,710	466,954	206,090	211,773	214,159	301,001	265,722	969,540	171,581	510,806	243,742	4,156,080
Lease Payments	1,212,403	1,205,689	1,202,750	1,202,750	1,200,750	1,201,625	1,200,250	1,235,625	1,242,375	1,241,250	0	0	10,933,064
Payment to State - RDA Dissolution	0	0	0	13,965,842	0	0	0	0	0	0	0	0	13,965,842
Council Service Level Set Aside	0	0	35,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	935,000
TOTAL EXPENDITURES	135,177,637	146,162,146	138,957,228	159,371,057	145,998,946	150,395,920	154,476,689	158,915,412	163,744,147	166,545,517	169,606,750	173,354,104	1,727,527,914

**CITY OF SUNNYVALE
035. GENERAL FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2013 TO JUNE 30, 2024**

	ACTUAL 2012/2013	CURRENT 2013/2014	BUDGET 2014/2015	PLAN 2015/2016	PLAN 2016/2017	PLAN 2017/2018	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	PLAN 2021/2022	PLAN 2022/2023	PLAN 2023/2024	FY 2013/2014 TO FY 2023/2024 TOTAL
TRANSFERS TO OTHER FUNDS:													
Infrastructure Fund	905,963	5,565,687	5,836,335	1,053,493	667,820	527,144	767,307	548,441	777,812	570,598	1,378,660	593,650	18,286,947
Investment in City Facilities	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	16,500,000
Capital Projects Fund	803,407	408,776	2,346,914	2,063,633	6,539,094	5,668,847	110,408	0	0	0	0	0	17,137,672
Community Development Block Grant Fund	0	291,000	0	0	0	0	0	0	0	0	0	0	291,000
Youth and Neighborhood Services Fund	384,791	488,578	478,577	497,082	504,764	510,230	521,369	533,112	543,152	553,399	562,495	570,368	5,763,126
Golf and Tennis Fund	300,000	0	0	0	0	0	0	0	0	0	0	0	0
Development Enterprise Fund	0	0	6,019,687	0	0	0	0	0	0	0	0	0	6,019,687
General Services Fund	31,120	28,722	88,335	259,359	48,429	134,322	33,296	34,295	35,324	36,384	43,449	38,600	780,515
Employee Benefits Fund	1,550,000	310,841	1,100,000	0	0	0	0	0	0	0	0	0	1,410,841
Liability and Property Insurance Fund	908,806	834,448	1,019,848	1,070,840	1,124,383	1,146,870	1,169,807	1,193,204	1,217,068	1,241,409	1,266,237	1,291,562	12,575,676
TOTAL TRANSFERS TO OTHER FUNDS	6,384,087	9,428,052	18,389,696	6,444,407	10,384,490	9,487,412	4,102,187	3,809,052	4,073,356	3,901,790	4,750,842	3,994,180	78,765,464
TOTAL CURRENT REQUIREMENTS	141,561,724	155,590,198	157,346,924	165,815,463	156,383,436	159,883,332	158,578,876	162,724,464	167,817,503	170,447,308	174,357,592	177,348,283	1,806,293,378
RESERVES:													
Contingencies (15%)	19,256,527	20,070,118	19,741,648	20,185,835	20,690,481	21,207,743	21,737,937	22,281,385	22,838,420	23,409,380	23,994,615	24,594,480	24,594,480
Capital Improvement Projects	8,005,579	15,405,579	27,305,215	25,591,536	21,699,465	28,490,513	29,403,234	30,352,463	31,339,662	32,366,349	33,434,103	34,544,567	34,544,567
Development Enterprise Reserve	2,949,720	6,019,687	0	0	0	0	0	0	0	0	0	0	0
Reserve for RDA payment	13,965,842	13,965,842	13,965,842	0	0	0	0	0	0	0	0	0	0
Budget Stabilization Fund	55,875,418	47,381,143	38,385,104	32,300,906	29,771,112	26,948,563	23,967,800	22,016,785	19,784,722	19,688,536	20,691,125	23,932,132	23,932,132
SUB-TOTAL DESIGNATED RESERVES	100,053,086	102,842,369	99,397,809	78,078,277	72,161,058	76,646,819	75,108,970	74,650,633	73,962,803	75,464,265	78,119,842	83,071,179	83,071,179
TOTAL RESERVES	100,053,086	102,842,369	99,397,809	78,078,277	72,161,058	76,646,819	75,108,970	74,650,633	73,962,803	75,464,265	78,119,842	83,071,179	83,071,179
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Current Resources	153,192,473	150,979,481	139,757,815	144,250,017	147,925,315	152,017,440	156,128,306	161,316,897	166,142,475	170,922,083	175,945,415	181,189,155	
Total Current Requirements	141,561,724	155,590,198	157,346,924	165,815,463	156,383,436	159,883,332	158,578,876	162,724,464	167,817,503	170,447,308	174,357,592	177,348,283	
DIFFERENCE	11,630,749	(4,610,717)	(17,589,109)	(21,565,446)	(8,458,121)	(7,865,891)	(2,450,570)	(1,407,567)	(1,675,028)	474,775	1,587,823	3,840,872	

**CITY OF SUNNYVALE
035. GENERAL FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2024 TO JUNE 30, 2034**

	PLAN 2024/2025	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	PLAN 2032/2033	PLAN 2033/2034	FY 2024/2025 TO FY 2033/2034 TOTAL	FY 2013/2014 TO FY 2033/2034 TOTAL
RESERVES/FUND BALANCE, JULY 1	83,071,179	84,239,694	85,741,683	87,582,575	89,339,741	91,474,041	94,116,432	95,742,021	95,453,182	96,615,896	83,071,179	100,053,086
CURRENT RESOURCES:												
Property Tax	76,739,838	79,808,105	83,453,773	86,559,240	90,414,350	94,018,677	97,768,318	101,669,170	105,727,374	109,949,321	926,108,167	1,599,830,426
Sales Tax	41,905,481	43,167,246	44,467,014	45,805,929	47,185,171	48,605,954	50,069,532	51,577,192	53,130,263	54,730,113	480,643,892	863,008,608
Public Safety Sales Tax	1,841,548	1,896,795	1,953,699	2,012,310	2,072,679	2,134,859	2,198,905	2,264,872	2,332,818	2,402,803	21,111,287	38,376,060
Business License Tax	1,846,418	1,901,811	1,958,865	2,017,631	2,078,160	2,140,505	2,204,720	2,270,861	2,338,987	2,409,157	21,167,113	39,384,334
Other Taxes	3,115,198	3,208,654	3,304,914	3,404,061	3,506,183	3,611,369	3,719,710	3,831,301	3,946,240	4,064,627	35,712,259	67,633,918
Transient Occupancy Tax	12,537,924	12,914,061	13,301,483	13,700,528	14,111,543	14,534,890	14,970,936	15,420,065	15,882,666	16,359,146	143,733,243	264,318,953
Utility Users Taxes	8,691,860	8,959,479	9,237,894	9,527,526	9,828,814	10,142,216	10,468,203	10,807,270	11,159,928	11,526,711	100,349,901	184,374,915
Franchises	8,043,677	8,254,503	8,461,346	8,684,906	8,904,448	9,141,511	9,374,530	9,625,915	9,873,235	10,139,811	90,503,882	170,211,413
Rents and Concessions	2,605,129	2,668,222	2,758,248	2,825,221	2,894,164	2,991,468	3,064,648	3,139,985	3,245,188	3,325,152	29,517,425	55,775,996
Federal, State and Intergovernmental Revenue	670,703	681,397	692,412	703,757	682,109	694,145	706,542	719,311	732,463	746,010	7,028,849	15,856,230
Permits and Licenses	1,601,565	1,649,612	1,699,100	1,750,073	1,802,575	1,856,652	1,912,352	1,969,722	2,028,814	2,089,679	18,360,143	41,396,422
Fines and Forfeitures	1,366,294	1,405,072	1,445,034	1,486,218	1,528,658	1,572,393	1,617,462	1,663,903	1,711,759	1,761,071	15,557,864	28,347,666
Service Fees	6,618,366	6,794,448	6,969,502	7,158,021	7,350,457	7,560,649	7,766,534	7,967,924	8,183,125	8,409,988	74,779,015	142,807,882
Interest Income	2,499,955	2,499,516	2,504,032	2,504,650	2,518,450	2,563,559	2,544,720	2,418,249	2,371,162	2,407,855	24,832,147	41,464,977
Interest from Sale of Property	1,443,604	1,515,784	1,591,573	1,671,152	1,754,709	1,842,445	1,934,567	2,031,295	2,132,860	2,239,503	18,157,491	25,870,527
Inter-Fund Revenues	2,234,408	2,273,050	2,312,795	2,353,672	2,395,716	2,438,961	2,483,440	2,529,190	2,576,247	2,624,650	24,222,129	94,252,341
Miscellaneous Revenues	165,452	170,065	174,817	172,350	177,391	182,584	187,932	193,440	199,114	204,958	1,828,104	3,925,777
Sale of Property	0	0	0	0	0	0	0	0	0	0	0	35,024,036
In-Lieu Charges	11,270,564	11,644,162	12,028,968	12,425,317	12,832,150	13,252,590	13,685,643	14,131,687	14,591,113	15,064,321	130,926,515	237,986,587
Transfer From Other Funds	96,155	96,639	97,137	97,651	98,180	289,432	189,741	99,863	100,459	101,072	1,266,329	5,270,160
TOTAL CURRENT RESOURCES	185,294,139	191,508,620	198,412,605	204,860,210	212,135,908	219,574,859	226,868,433	234,331,217	242,263,816	250,555,947	2,165,805,755	3,955,117,226
TOTAL AVAILABLE RESOURCES	268,365,318	275,748,314	284,154,288	292,442,785	301,475,649	311,048,900	320,984,865	330,073,238	337,716,998	347,171,843	2,248,876,934	4,055,170,312
CURRENT REQUIREMENTS:												
Operations - Safety Salaries/Benefits	83,339,993	86,673,592	90,140,536	93,746,157	97,496,004	101,395,844	105,451,678	109,669,745	114,056,534	118,618,796	1,000,588,878	1,765,478,401
Operations - Misc. Salaries/Benefits	60,646,543	62,465,940	64,339,918	66,270,115	68,258,219	70,305,965	72,415,144	74,587,599	76,825,227	79,129,983	695,244,654	1,286,957,570
Operations - Other	33,068,810	33,945,265	34,845,239	35,769,371	36,718,317	37,692,753	38,693,371	39,720,884	40,776,023	41,859,541	373,089,574	688,389,576
Operations Transfer To Gas Tax Fund	(1,400,000)	(1,400,000)	(1,400,000)	(1,400,000)	(1,400,000)	(1,400,000)	(1,400,000)	(1,400,000)	(1,400,000)	(1,400,000)	(14,000,000)	(36,275,000)
Public Safety Recruitment Projects	2,484,979	2,484,979	2,484,979	2,484,979	2,484,979	2,484,979	2,484,979	2,484,979	2,484,979	2,484,979	24,849,789	57,872,512
Projects and Project Administration	123,474	276,987	119,617	132,688	120,217	590,372	601,340	123,262	289,034	276,618	2,653,608	14,417,616
Project Operating Costs	554,072	570,692	587,813	605,449	623,611	642,320	661,588	681,436	701,881	722,933	6,351,795	9,475,552
Equipment	297,399	348,222	273,310	673,329	381,793	284,931	752,532	202,457	581,021	200,196	3,995,189	8,151,269
Lease Payments	0	0	0	0	0	0	0	0	0	0	0	10,933,064
Payment to State - RDA Dissolution	0	0	0	0	0	0	0	0	0	0	0	13,965,842
Council Service Level Set Aside	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	1,000,000	1,935,000
TOTAL EXPENDITURES	179,215,270	185,465,677	191,491,411	198,382,089	204,783,141	212,097,164	219,760,632	226,170,361	234,414,699	241,993,046	2,093,773,488	3,821,301,403

**CITY OF SUNNYVALE
035. GENERAL FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2024 TO JUNE 30, 2034**

	PLAN 2024/2025	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	PLAN 2032/2033	PLAN 2033/2034	FY 2024/2025 TO FY 2033/2034 TOTAL	FY 2013/2014 TO FY 2033/2034 TOTAL
TRANSFERS TO OTHER FUNDS:												
Infrastructure Fund	1,456,473	942,779	1,505,266	1,075,137	1,513,639	1,062,601	1,639,568	4,534,978	2,689,468	1,374,474	17,794,383	36,081,330
Investment in City Facilities	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	15,000,000	31,500,000
Capital Projects Fund	0	84,060	0	0	0	0	0	0	0	0	84,060	17,221,732
Community Development Block Grant Fund	0	0	0	0	0	0	0	0	0	0	0	291,000
Youth and Neighborhood Services Fund	583,429	602,148	620,292	640,138	660,591	681,670	703,392	725,779	748,849	772,625	6,738,913	12,502,038
Golf and Tennis Fund	0	0	0	0	0	0	0	0	0	0	0	0
Development Enterprise Fund	0	0	0	0	0	0	0	0	0	0	0	6,019,687
General Services Fund	40,144	41,749	43,419	52,016	46,962	48,841	50,794	52,826	62,890	57,137	496,779	1,277,295
Employee Benefits Fund	0	0	0	0	0	0	0	0	0	0	0	1,410,841
Liability and Property Insurance Fund	1,330,309	1,370,218	1,411,325	1,453,664	1,497,274	1,542,193	1,588,458	1,636,112	1,685,196	1,735,752	15,250,501	27,826,177
TOTAL TRANSFERS TO OTHER FUNDS	4,910,355	4,540,954	5,080,302	4,720,955	5,218,467	4,835,304	5,482,213	8,449,695	6,686,403	5,439,987	55,364,636	134,130,100
TOTAL CURRENT REQUIREMENTS	184,125,625	190,006,631	196,571,713	203,103,044	210,001,608	216,932,468	225,242,845	234,620,056	241,101,102	247,433,033	2,149,138,125	3,955,431,503
RESERVES:												
Contingencies (15%)	25,332,315	26,092,284	26,875,052	27,681,304	28,511,743	29,367,095	30,248,108	31,155,552	32,090,218	33,052,925	33,052,925	33,052,925
Capital Improvement Projects	35,988,171	37,503,954	39,095,527	40,766,679	42,521,388	44,363,833	46,298,400	48,329,695	50,462,555	52,702,058	52,702,058	52,702,058
Development Enterprise Reserve	0	0	0	0	0	0	0	0	0	0	0	0
Reserve for RDA payment	0	0	0	0	0	0	0	0	0	0	0	0
Budget Stabilization Fund	22,919,209	22,145,444	21,611,995	20,891,758	20,440,910	20,385,504	19,195,513	15,967,935	14,063,123	13,983,827	13,983,827	13,983,827
SUB-TOTAL DESIGNATED RESERVES	84,239,694	85,741,683	87,582,575	89,339,741	91,474,041	94,116,432	95,742,021	95,453,182	96,615,896	99,738,810	99,738,810	99,738,810
TOTAL RESERVES	84,239,694	85,741,683	87,582,575	89,339,741	91,474,041	94,116,432	95,742,021	95,453,182	96,615,896	99,738,810	99,738,810	99,738,810
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0
Total Current Resources	183,850,536	189,992,836	196,821,033	203,189,058	210,381,199	217,732,414	224,933,866	232,299,922	240,130,956	248,316,444		
Total Current Requirements	184,125,625	190,006,631	196,571,713	203,103,044	210,001,608	216,932,468	225,242,845	234,620,056	241,101,102	247,433,033		
DIFFERENCE	(275,089)	(13,795)	249,320	86,014	379,591	799,946	(308,978)	(2,320,134)	(970,146)	883,411		

**035. GENERAL FUND
REVENUES BY SOURCE**

		ACTUAL	CURRENT	BUDGET	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	FY 2013/2014 TO FY 2023/2024 TOTAL
		2012/2013	2013/2014	2014/2015	2015/2016	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	
0150	Secured Tax	29,884,678	32,275,453	33,824,747	35,554,245	37,009,987	38,525,385	40,102,887	41,745,039	43,454,495	45,234,013	47,086,469	49,014,855	443,827,576
0152	Unitary Roll - AB454	398,601	399,350	407,337	415,484	423,793	432,269	440,915	449,733	458,728	467,902	477,260	486,805	4,859,577
0153	Property Tax in Lieu of VLF	11,418,636	12,417,419	12,788,700	13,442,601	13,992,998	14,565,951	15,162,384	15,783,260	16,429,583	17,102,396	17,802,786	18,531,884	168,019,960
0155	Tax Delinquencies	666,048	883,051	900,712	918,726	937,100	955,842	974,959	994,459	1,014,348	1,034,635	1,055,327	1,086,987	10,756,146
0156	Unsecured Tax	2,648,393	2,682,000	2,483,697	2,533,371	2,584,038	2,635,719	2,688,433	2,742,202	2,797,046	2,852,987	2,910,047	2,968,247	29,877,786
0157	Supplemental Roll	598,445	692,300	788,026	811,667	836,017	861,097	886,930	913,538	940,944	969,173	998,248	1,028,195	9,726,137
0159	Administrative Fees	779,689	(446,000)	(481,680)	(491,314)	(501,140)	(511,163)	(521,386)	(531,814)	(542,450)	(553,299)	(564,365)	(575,652)	(5,720,262)
0181	General Fund Share of Tax Increment	1,161,367	874,828	1,219,478	3,038,448	1,223,501	8,553	98,507	1,045,994	1,208,800	1,166,577	1,253,994	1,236,657	12,375,338
TOTAL PROPERTY TAXES		47,555,857	49,778,401	51,931,017	56,223,228	56,506,295	57,473,654	59,833,630	63,142,412	65,761,493	68,274,383	71,019,766	73,777,979	673,722,259
0300	Sales and Use Tax	30,028,067	29,755,382	30,184,219	31,214,509	31,768,671	32,404,045	33,214,146	34,210,570	35,236,887	36,293,994	37,382,814	38,504,298	370,169,536
0300	Additional Sales Tax - Downtown	0	0	0	0	750,000	1,500,000	1,537,500	1,583,625	1,631,134	1,680,068	1,730,470	1,782,384	12,195,180
TOTAL SALES AND USE TAXES		30,028,067	29,755,382	30,184,219	31,214,509	32,518,671	33,904,045	34,751,646	35,794,195	36,868,021	37,974,062	39,113,284	40,286,682	382,364,716
0301	Sales and Use Tax - Public Safety	1,393,357	1,402,328	1,446,082	1,460,543	1,475,148	1,504,651	1,542,268	1,588,536	1,636,192	1,685,278	1,735,836	1,787,911	17,264,772
TOTAL SALES AND USE TAX - PUBLIC SAFETY		1,393,357	1,402,328	1,446,082	1,460,543	1,475,148	1,504,651	1,542,268	1,588,536	1,636,192	1,685,278	1,735,836	1,787,911	17,264,772
0450	Business License Tax	1,588,796	1,500,000	1,530,000	1,560,600	1,591,812	1,623,648	1,656,121	1,689,244	1,723,029	1,757,489	1,792,639	1,792,639	18,217,220
TOTAL BUSINESS LICENSE TAX		1,588,796	1,500,000	1,530,000	1,560,600	1,591,812	1,623,648	1,656,121	1,689,244	1,723,029	1,757,489	1,792,639	1,792,639	18,217,220
0451	Construction Tax	2,724,864	2,643,589	2,009,127	1,691,897	1,725,735	1,760,249	1,795,454	1,831,363	1,867,991	1,905,350	1,943,457	1,982,327	21,156,540
0452	Real Property Transfer Tax	1,275,159	1,281,524	807,296	889,455	907,244	925,389	943,896	962,774	982,030	1,001,670	1,021,704	1,042,138	10,765,120
TOTAL OTHER TAXES		4,000,022	3,925,113	2,816,423	2,581,351	2,632,978	2,685,638	2,739,351	2,794,138	2,850,020	2,907,021	2,965,161	3,024,464	31,921,659
0453-01	Transient Occupancy Tax	9,005,676	10,136,188	10,674,737	9,508,503	10,304,946	10,599,470	10,901,652	11,182,708	11,470,646	11,700,059	11,934,060	12,172,741	120,585,710
0453-02	Transient Occupancy Tax Penalties	10,376	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL TRANSIENT OCCUPANCY TAX		9,016,052	10,136,188	10,674,737	9,508,503	10,304,946	10,599,470	10,901,652	11,182,708	11,470,646	11,700,059	11,934,060	12,172,741	120,585,710
0454-04	Utility User's Tax - Other Phone	469,334	360,980	359,175	357,379	355,592	353,814	352,045	350,285	348,534	346,791	345,057	343,332	3,872,985
0454-06	Utility User's Tax - Sprint	150,596	137,352	136,665	135,982	135,302	134,625	133,952	133,282	132,616	131,953	131,293	130,637	1,473,657

**035. GENERAL FUND
REVENUES BY SOURCE**

		PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	FY 2024/2025 TO FY 2033/2034 TOTAL	FY 2013/2014 TO FY 2033/2034 TOTAL
		2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033	2033/2034		
0150	Secured Tax	51,022,286	53,112,005	55,287,387	57,551,948	59,909,347	62,363,393	64,918,052	67,577,452	70,345,893	73,227,848	615,315,611	1,059,143,187
0152	Unitary Roll - AB454	496,542	506,472	516,602	526,934	537,473	548,222	559,186	570,370	581,778	593,413	5,436,991	10,296,568
0153	Property Tax in Lieu of VLF	19,290,867	20,080,963	20,903,447	21,759,648	22,650,950	23,578,793	24,544,677	25,550,162	26,596,873	27,686,503	232,642,883	400,662,843
0155	Tax Delinquencies	1,119,597	1,153,185	1,187,780	1,223,414	1,260,116	1,297,920	1,336,857	1,376,963	1,418,272	1,460,820	12,834,922	23,591,069
0156	Unsecured Tax	3,057,295	3,149,014	3,243,484	3,340,789	3,441,012	3,544,243	3,650,570	3,760,087	3,872,890	3,989,076	35,048,460	64,926,246
0157	Supplemental Roll	1,069,323	1,112,096	1,156,580	1,202,843	1,250,957	1,300,995	1,353,035	1,407,156	1,463,443	1,521,980	12,838,410	22,564,547
0159	Administrative Fees	(592,922)	(610,709)	(629,031)	(647,902)	(667,339)	(687,359)	(707,980)	(729,219)	(751,096)	(773,628)	(6,797,183)	(12,517,445)
0181	General Fund Share of Tax Increment	1,276,851	1,305,080	1,787,524	1,601,566	2,031,834	2,072,470	2,113,920	2,156,198	2,199,322	2,243,309	18,788,074	31,163,411
TOTAL PROPERTY TAXES		76,739,838	79,808,105	83,453,773	86,559,240	90,414,350	94,018,677	97,768,318	101,669,170	105,727,374	109,949,321	926,108,167	1,599,830,426
0300	Sales and Use Tax	40,065,169	41,267,124	42,505,138	43,780,292	45,093,701	46,446,512	47,839,907	49,275,105	50,753,358	52,275,958	459,302,265	829,471,801
0300	Additional Sales Tax - Downtown	1,840,311	1,900,121	1,961,875	2,025,636	2,091,470	2,159,442	2,229,624	2,302,087	2,376,905	2,454,154	21,341,627	33,536,807
TOTAL SALES AND USE TAXES		41,905,481	43,167,246	44,467,014	45,805,929	47,185,171	48,605,954	50,069,532	51,577,192	53,130,263	54,730,113	480,643,892	863,008,608
0301	Sales and Use Tax - Public Safety	1,841,548	1,896,795	1,953,699	2,012,310	2,072,679	2,134,859	2,198,905	2,264,872	2,332,818	2,402,803	21,111,287	38,376,060
TOTAL SALES AND USE TAX - PUBLIC SAFETY		1,841,548	1,896,795	1,953,699	2,012,310	2,072,679	2,134,859	2,198,905	2,264,872	2,332,818	2,402,803	21,111,287	38,376,060
0450	Business License Tax	1,846,418	1,901,811	1,958,865	2,017,631	2,078,160	2,140,505	2,204,720	2,270,861	2,338,987	2,409,157	21,167,113	39,384,334
TOTAL BUSINESS LICENSE TAX		1,846,418	1,901,811	1,958,865	2,017,631	2,078,160	2,140,505	2,204,720	2,270,861	2,338,987	2,409,157	21,167,113	39,384,334
0451	Construction Tax	2,041,796	2,103,050	2,166,142	2,231,126	2,298,060	2,367,002	2,438,012	2,511,152	2,586,487	2,664,081	23,406,908	44,563,448
0452	Real Property Transfer Tax	1,073,402	1,105,604	1,138,772	1,172,935	1,208,123	1,244,367	1,281,698	1,320,149	1,359,753	1,400,546	12,305,351	23,070,470
TOTAL OTHER TAXES		3,115,198	3,208,654	3,304,914	3,404,061	3,506,183	3,611,369	3,719,710	3,831,301	3,946,240	4,064,627	35,712,259	67,633,918
0453-01	Transient Occupancy Tax	12,537,924	12,914,061	13,301,483	13,700,528	14,111,543	14,534,890	14,970,936	15,420,065	15,882,666	16,359,146	143,733,243	264,318,953
0453-02	Transient Occupancy Tax Penalties	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL TRANSIENT OCCUPANCY TAX		12,537,924	12,914,061	13,301,483	13,700,528	14,111,543	14,534,890	14,970,936	15,420,065	15,882,666	16,359,146	143,733,243	264,318,953
0454-04	Utility User's Tax - Other Phone	341,615	339,907	338,207	336,516	334,834	333,160	331,494	329,836	328,187	326,546	3,340,303	7,213,288
0454-06	Utility User's Tax - Sprint	129,983	129,333	128,687	128,043	127,403	126,766	126,132	125,502	124,874	124,250	1,270,974	2,744,631

**035. GENERAL FUND
REVENUES BY SOURCE**

		ACTUAL	CURRENT	BUDGET	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	FY 2013/2014 TO FY 2023/2024 TOTAL
		2012/2013	2013/2014	2014/2015	2015/2016	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	
0454-07	Utility User's Tax - AT&T	834,404	998,618	993,625	988,657	983,714	978,795	973,901	969,031	964,186	959,365	954,569	949,796	10,714,256
0454-08	Utility User's Tax - Other Electric	223,385	232,320	241,613	251,278	258,816	266,580	274,578	282,815	291,300	300,039	309,040	318,311	3,026,689
0454-09	Utility User's Tax - PG&E Electric	3,977,329	4,136,422	4,301,879	4,473,954	4,608,172	4,746,418	4,888,810	5,035,474	5,186,539	5,342,135	5,502,399	5,667,471	53,889,672
0454-10	Utility User's Tax - PG&E Gas	517,469	535,580	560,217	582,625	594,278	606,164	618,287	630,653	643,266	656,131	669,254	682,639	6,779,092
0454-21	Utility User's Tax - Verizon	243,430	235,220	234,044	232,874	231,709	230,551	229,398	228,251	227,110	225,974	224,844	223,720	2,523,695
0454-22	Utility User's Tax - Other Gas	133,199	137,861	144,202	149,970	152,970	156,029	159,150	162,333	165,579	168,891	172,269	175,714	1,744,968
TOTAL UTILITY USERS TAXES		6,549,144	6,774,352	6,971,420	7,172,718	7,320,553	7,472,976	7,630,121	7,792,125	7,959,129	8,131,279	8,308,724	8,491,619	84,025,014
0600-01	Franchise - Air Products	36,458	36,458	37,552	38,679	39,452	40,241	41,046	41,867	42,704	43,558	44,430	45,318	451,305
0600-02	Franchise - Cal Water Service	23,883	24,361	24,848	25,345	25,852	26,369	26,896	27,434	27,983	28,542	29,113	29,696	296,438
0600-03	Franchise - Taxicab Service	8,424	8,329	4,600	8,330	4,248	8,667	4,420	9,017	4,598	9,381	4,784	9,760	76,134
0602	Franchise - Comcast Cable	1,168,427	1,172,000	1,183,720	1,183,720	1,183,720	1,183,720	1,183,720	1,183,720	1,183,720	1,183,720	1,183,720	1,183,720	13,009,200
0603	Franchise - PG&E	2,488,141	2,616,949	2,669,288	2,722,674	2,777,128	2,832,670	2,889,324	2,947,110	3,006,052	3,066,173	3,127,497	3,190,047	31,844,914
0604	Franchise - Specialty Garbage	1,726,163	1,766,037	1,811,953	1,848,192	1,885,156	1,922,859	1,961,316	2,000,543	2,040,553	2,081,364	2,122,992	2,165,452	21,606,417
0606	Host Fees - Garbage	750,033	768,384	783,752	799,427	815,416	831,724	848,359	865,326	882,632	900,285	918,291	936,656	9,350,252
0607	Franchise - ATT	260,039	259,964	274,430	274,430	274,430	274,430	274,430	288,152	288,152	288,152	288,152	288,152	3,072,872
TOTAL FRANCHISE FEES		6,461,568	6,652,483	6,790,144	6,900,797	7,005,402	7,120,680	7,229,511	7,363,168	7,476,395	7,601,176	7,718,978	7,848,800	79,707,531
0751-04	Rental - American Medical Response	0	0	0	0	0	19,873	20,270	20,676	21,089	21,511	21,941	22,380	147,742
0751-05	Rental - Cal West Automotive	1,302	15,600	15,600	15,600	16,068	16,068	16,068	16,068	16,068	16,068	16,068	16,068	175,344
0751-06	Rental - Excess City Land	53,009	15,400	0	0	0	0	0	0	0	0	0	0	15,400
0751-08	Rental - 5th Matador	27,700	27,700	27,700	27,700	27,700	13,850	0	0	0	0	0	0	124,650
0751-13	Rental - Raynor Artists	16,435	0	0	0	0	0	0	0	0	0	0	0	0
0751-14	Rental - Raynor Child Care	112,800	46,000	0	0	0	0	0	0	0	0	0	0	46,000
0751-17	Rental - Downtown Properties	66,600	69,025	51,000	53,550	0	0	0	0	0	0	0	0	173,575
0751-21	Rental - 239 Commercial Street	125,035	90,190	108,456	108,456	108,456	108,456	0	0	0	0	0	0	524,014
0751-23	Rental - Courthouse Parking	40,189	40,800	42,024	42,864	43,722	44,596	45,488	46,398	47,326	48,272	49,238	50,223	500,951
0751-24	Rental - Dental	26,280	28,080	28,922	29,500	30,090	30,692	31,306	31,932	32,571	33,222	33,887	34,564	344,768

**035. GENERAL FUND
REVENUES BY SOURCE**

											FY 2024/2025 TO FY 2033/2034 TOTAL	FY 2013/2014 TO FY 2033/2034 TOTAL	
		PLAN 2024/2025	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	PLAN 2032/2033	PLAN 2033/2034		
0454-07	Utility User's Tax - AT&T	888,344	883,902	879,483	875,085	870,710	866,356	862,025	857,714	853,426	849,159	8,686,204	19,400,460
0454-08	Utility User's Tax - Other Electric	331,043	344,285	358,057	372,379	387,274	402,765	418,875	435,631	453,056	471,178	3,974,542	7,001,231
0454-09	Utility User's Tax - PG&E Electric	5,894,170	6,129,937	6,375,134	6,630,139	6,895,345	7,171,159	7,458,005	7,756,325	8,066,578	8,389,241	70,766,033	124,655,705
0454-10	Utility User's Tax - PG&E Gas	703,118	724,211	745,938	768,316	791,365	815,106	839,559	864,746	890,689	917,409	8,060,457	14,839,548
0454-21	Utility User's Tax - Verizon	222,601	221,488	220,381	219,279	218,183	217,092	216,006	214,926	213,852	212,782	2,176,592	4,700,286
0454-22	Utility User's Tax - Other Gas	180,986	186,415	192,008	197,768	203,701	209,812	216,106	222,589	229,267	236,145	2,074,797	3,819,765
TOTAL UTILITY USERS TAXES		8,691,860	8,959,479	9,237,894	9,527,526	9,828,814	10,142,216	10,468,203	10,807,270	11,159,928	11,526,711	100,349,901	184,374,915
0600-01	Franchise - Air Products	46,678	48,078	49,520	51,006	52,536	54,112	55,736	57,408	59,130	60,904	535,107	986,412
0600-02	Franchise - Cal Water Service	30,586	31,504	32,449	33,423	34,425	35,458	36,522	37,617	38,746	39,908	350,638	647,076
0600-03	Franchise - Taxicab Service	4,978	10,154	5,179	10,564	5,388	10,991	5,606	11,435	5,832	11,897	82,024	158,158
0602	Franchise - Comcast Cable	1,183,720	1,183,720	1,183,720	1,183,720	1,183,720	1,183,720	1,183,720	1,183,720	1,183,720	1,183,720	11,837,200	24,846,400
0603	Franchise - PG&E	3,285,748	3,384,321	3,485,850	3,590,426	3,698,139	3,809,083	3,923,355	4,041,056	4,162,288	4,287,156	37,667,421	69,512,335
0604	Franchise - Specialty Garbage	2,230,415	2,297,328	2,366,247	2,437,235	2,510,352	2,585,662	2,663,232	2,743,129	2,825,423	2,910,186	25,569,210	47,175,626
0606	Host Fees - Garbage	964,756	993,699	1,023,510	1,054,215	1,085,841	1,118,417	1,151,969	1,186,528	1,222,124	1,258,788	11,059,847	20,410,100
0607	Franchise - ATT	296,796	305,700	314,871	324,317	334,047	344,068	354,390	365,022	375,972	387,252	3,402,434	6,475,306
TOTAL FRANCHISE FEES		8,043,677	8,254,503	8,461,346	8,684,906	8,904,448	9,141,511	9,374,530	9,625,915	9,873,235	10,139,811	90,503,882	170,211,413
0751-04	Rental - American Medical Response	23,052	23,743	24,455	25,189	25,945	26,723	27,525	28,351	29,201	30,077	264,261	412,003
0751-05	Rental - Cal West Automotive	16,550	17,047	17,558	18,085	18,627	19,186	19,762	20,354	20,965	21,594	189,728	365,072
0751-06	Rental - Excess City Land	0	0	0	0	0	0	0	0	0	0	0	15,400
0751-08	Rental - 5th Matador	0	0	0	0	0	0	0	0	0	0	0	124,650
0751-13	Rental - Raynor Artists	0	0	0	0	0	0	0	0	0	0	0	0
0751-14	Rental - Raynor Child Care	0	0	0	0	0	0	0	0	0	0	0	46,000
0751-17	Rental - Downtown Properties	0	0	0	0	0	0	0	0	0	0	0	173,575
0751-21	Rental - 239 Commercial Street	0	0	0	0	0	0	0	0	0	0	0	524,014
0751-23	Rental - Courthouse Parking	51,729	53,281	54,880	56,526	58,222	59,968	61,767	63,620	65,529	67,495	593,018	1,093,969
0751-24	Rental - Dental	35,601	36,669	37,770	38,903	40,070	41,272	42,510	43,785	45,099	46,452	408,130	752,898

**035. GENERAL FUND
REVENUES BY SOURCE**

		ACTUAL	CURRENT	BUDGET	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	FY 2013/2014 TO FY 2023/2024 TOTAL
		2012/2013	2013/2014	2014/2015	2015/2016	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	
0751-25	Rental - 715 San Conrado	19,200	6,400	0	0	0	0	0	0	0	0	0	0	6,400
0752-01	Rental - Indoor Sports Center	67,985	68,000	69,360	70,747	72,162	73,605	75,077	76,579	78,111	79,673	81,266	82,892	827,473
0752-03	Rental - Park Buildings	50,585	55,000	63,000	63,000	63,000	66,150	66,150	66,150	69,458	69,458	69,458	72,930	723,753
0752-04	Rental - Picnic Areas	125,465	115,000	120,750	120,750	120,750	126,788	126,788	126,788	133,127	133,127	133,127	139,783	1,396,776
0752-05	Rental - Performing Arts Center	132,923	127,000	133,000	135,660	138,373	141,141	143,963	146,843	149,780	152,775	155,831	158,947	1,583,313
0752-06	Rental - Recreation Center	83,775	95,000	95,000	95,000	95,000	99,750	99,750	99,750	104,738	104,738	104,738	109,974	1,103,437
0752-07	Rental - Athletic Fields	220,223	190,000	195,000	198,900	202,878	206,936	211,074	215,296	219,602	223,994	228,474	233,043	2,325,196
0752-09	Rental - Equipment	9,535	10,000	10,000	10,000	10,000	10,500	10,500	10,500	11,025	11,025	11,025	11,576	116,151
0752-10	Rental - Senior Center	124,875	100,000	105,000	105,000	105,000	110,250	110,250	110,250	115,763	115,763	115,763	121,551	1,214,588
0752-14	Rental - Creative Arts Center	0	1,000	1,000	1,020	1,040	1,061	1,082	1,104	1,126	1,149	1,172	1,195	11,950
0752-15	Rental - Banner Installations	1,200	1,000	1,000	1,020	1,040	1,040	1,040	1,040	1,040	1,040	1,040	1,040	11,343
0752-16	Rental - Non Profit Use - Park Buildings	34,846	35,000	36,750	36,750	36,750	38,588	38,588	38,588	40,517	40,517	40,517	42,543	425,106
0752-17	Rental - Non-Profit Use - Community Center	1,804	2,000	2,100	2,100	2,100	2,205	2,205	2,205	2,315	2,315	2,315	2,431	24,292
0754-02	Tower/Antenna Rental - Nextel	23,009	23,235	0	0	0	0	0	0	0	0	0	0	23,235
0754-04	Tower/Antenna Rental - Sprint	7,850	8,025	8,064	8,064	8,225	8,390	8,558	8,729	8,903	9,081	9,263	9,448	94,750
0754-05	Tower/Antenna Rental - Cingular	60,255	67,980	68,047	68,047	69,408	70,796	72,212	73,656	75,129	76,632	78,165	79,728	799,800
0754-06	Tower/Antenna Rental - T-Mobile	70,958	67,978	67,978	67,978	69,338	70,724	72,139	73,582	75,053	76,554	78,085	79,647	799,056
0754-07	Tower/Antenna Rental - Metro PCS	7,472	7,600	7,600	7,600	7,752	7,907	8,065	8,226	8,391	8,559	8,730	8,905	89,335
0755	Security Deposits Forfeited	0	90	0	0	0	0	0	0	0	0	0	0	90
0754-10	Tower/Antenna Rental - Clearwire	40,602	41,533	41,533	41,533	42,364	43,211	44,075	44,957	45,856	46,773	47,708	48,663	488,205
3606-42	SMART Station Rent	390,641	398,454	406,423	414,551	422,842	431,299	439,925	448,724	457,698	466,852	476,189	485,713	4,848,671
3607-43	Water Pollution Control Plant Rent	344,112	350,994	358,014	365,174	372,478	379,927	387,526	395,277	403,182	411,246	419,471	427,860	4,271,149
3610-42	Landfill Rent	243,477	248,347	253,313	258,380	263,547	268,818	274,195	279,679	285,272	290,978	296,797	302,733	3,022,058
TOTAL RENTS AND CONCESSIONS		2,530,141	2,352,431	2,316,634	2,348,946	2,330,084	2,392,622	2,306,295	2,342,995	2,403,139	2,441,321	2,480,266	2,543,838	26,258,571
0901	Federal Grants	39,434	0	0	0	0	0	0	0	0	0	0	0	0
0930	Bureau of Justice Grant	8,933	39,432	0	0	0	0	0	0	0	0	0	0	39,432

**035. GENERAL FUND
REVENUES BY SOURCE**

		PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	FY 2024/2025 TO FY 2033/2034 TOTAL	FY 2013/2014 TO FY 2033/2034 TOTAL
		2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033	2033/2034	TOTAL
0751-25	Rental - 715 San Conrado	0	0	0	0	0	0	0	0	0	0	6,400
0752-01	Rental - Indoor Sports Center	85,378	87,940	90,578	93,295	96,094	98,977	101,946	105,005	108,155	111,399	1,806,240
0752-03	Rental - Park Buildings	72,930	72,930	76,577	76,577	76,577	80,406	80,406	80,406	84,426	84,426	1,509,414
0752-04	Rental - Picnic Areas	139,783	139,783	146,772	146,772	146,772	154,111	154,111	154,111	161,817	161,817	2,902,626
0752-05	Rental - Performing Arts Center	163,716	168,627	173,686	178,897	184,263	189,791	195,485	201,350	207,390	213,612	3,460,130
0752-06	Rental - Recreation Center	109,974	109,974	115,473	115,473	115,473	121,247	121,247	121,247	127,309	127,309	2,288,163
0752-07	Rental - Athletic Fields	240,034	247,235	254,652	262,292	270,161	278,266	286,614	295,212	304,068	313,190	5,076,920
0752-09	Rental - Equipment	11,576	11,576	12,155	12,155	12,155	12,763	12,763	12,763	13,401	13,401	240,859
0752-10	Rental - Senior Center	121,551	121,551	127,628	127,628	127,628	134,010	134,010	134,010	140,710	140,710	2,524,023
0752-14	Rental - Creative Arts Center	1,231	1,231	1,231	1,268	1,268	1,268	1,306	1,306	1,306	1,345	24,709
0752-15	Rental - Banner Installations	1,072	1,104	1,137	1,171	1,206	1,242	1,280	1,318	1,357	1,398	23,628
0752-16	Rental - Non Profit Use - Park Buildings	42,543	42,543	44,670	44,670	44,670	46,903	46,903	46,903	49,249	49,249	883,408
0752-17	Rental - Non-Profit Use - Community Center	2,431	2,431	2,553	2,553	2,553	2,680	2,680	2,680	2,814	2,814	50,480
0754-02	Tower/Antenna Rental - Nextel	0	0	0	0	0	0	0	0	0	0	23,235
0754-04	Tower/Antenna Rental - Sprint	9,732	10,024	10,324	10,634	10,953	11,282	11,620	11,969	12,328	12,698	206,313
0754-05	Tower/Antenna Rental - Cingular	82,120	84,583	87,121	89,734	92,426	95,199	98,055	100,997	104,027	107,148	1,741,211
0754-06	Tower/Antenna Rental - T-Mobile	82,036	84,498	87,032	89,643	92,333	95,103	97,956	100,895	103,921	107,039	1,739,512
0754-07	Tower/Antenna Rental - Metro PCS	9,172	9,447	9,730	10,022	10,323	10,633	10,952	11,280	11,618	11,967	194,479
0755	Security Deposits Forfeited	0	0	0	0	0	0	0	0	0	0	90
0754-10	Tower/Antenna Rental - Clearwire	50,122	51,626	53,175	54,770	56,413	58,106	59,849	61,644	63,494	65,398	1,062,802
3606-42	SMART Station Rent	500,284	515,293	530,752	546,674	563,074	579,967	597,366	615,287	633,745	652,758	10,583,871
3607-43	Water Pollution Control Plant Rent	440,696	453,917	467,534	481,560	496,007	510,887	526,214	542,000	558,260	575,008	9,323,233
3610-42	Landfill Rent	311,815	321,169	330,805	340,729	350,951	361,479	372,323	383,493	394,998	406,848	6,596,668
TOTAL RENTS AND CONCESSIONS		2,605,129	2,668,222	2,758,248	2,825,221	2,894,164	2,991,468	3,064,648	3,139,985	3,245,188	3,325,152	55,775,996
0901	Federal Grants	0	0	0	0	0	0	0	0	0	0	0
0930	Bureau of Justice Grant	0	0	0	0	0	0	0	0	0	0	39,432

**035. GENERAL FUND
REVENUES BY SOURCE**

		ACTUAL	CURRENT	BUDGET	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	FY 2013/2014 TO FY 2023/2024 TOTAL
		2012/2013	2013/2014	2014/2015	2015/2016	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	
0938	ISTEA Grant	38,900	411,100	0	0	0	0	0	0	0	0	0	0	411,100
0955	Alternative Fuel User Tax Credit	8,675	0	0	0	0	0	0	0	0	0	0	0	0
0965-01	Homeland Security Grants	1,616,190	872,873	0	0	0	0	0	0	0	0	0	0	872,873
1110	Bus Shelter Advertising	6,924	6,110	6,110	6,110	6,110	6,110	6,110	6,110	6,110	6,110	6,110	6,110	67,210
1111	County of Santa Clara Reimbursement	84,174	161,474	80,000	80,000	0	0	0	0	0	0	0	0	321,474
1114	Other Agencies - Reimbursement	266,430	215,957	0	0	0	0	0	0	0	0	0	0	215,957
1117-04	Santa Clara Co VTA	7,047	0	0	0	0	0	0	0	0	0	0	0	0
1119-01	PCJPB Reimbursement - Multimodal	155,863	180,968	170,969	173,254	176,719	180,253	183,858	187,535	191,286	195,112	199,014	202,994	2,041,962
1121	Silicon Valley Council on Aging Grant	0	18,000	0	0	0	0	0	0	0	0	0	0	18,000
1122	Fremont Pool Cost Sharing	17,732	18,941	19,320	19,707	20,101	20,503	20,913	21,331	21,758	22,193	22,637	23,089	230,493
1123	Columbia Pool Cost Sharing	36,181	26,350	26,877	27,415	27,963	28,522	29,093	29,674	30,268	30,873	31,491	32,121	320,646
TOTAL FEDERAL & INTERGOVERNMENTAL REVENUES		2,286,484	1,951,205	303,276	306,485	230,892	235,388	239,974	244,651	249,422	254,288	259,251	264,314	4,539,146
1002-01	Office of Emergency Services	30,830	38,780	0	0	0	0	0	0	0	0	0	0	38,780
1012	Homeowner's Property Tax Relief	223,604	220,400	220,400	220,400	220,400	220,400	220,400	220,400	220,400	220,400	220,400	220,400	2,424,400
1014	Motor Vehicle License Fees	73,251	0	0	0	0	0	0	0	0	0	0	0	0
1017	Office of Traffic Safety	39,926	105,878	0	0	0	0	0	0	0	0	0	0	105,878
1018	POST Reimbursement	43,878	20,531	0	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	200,531
1025	Mandated Cost - SB 90	0	0	75,000	76,500	78,030	79,591	81,182	82,806	84,462	86,151	87,874	87,874	819,472
1025	Mandated Costs PY Reimbursement	35,311	37,607	33,333	33,333	33,333	33,333	33,333	33,333	33,333	33,333	33,333	33,333	370,937
1027	Miscellaneous State Grants	8,675	39	0	0	0	0	0	0	0	0	0	0	39
1034	Library Services and Tech Act	17,552	6,228	0	0	0	0	0	0	0	0	0	0	6,228
1036	Booking Fee Abatement	130	0	0	0	0	0	0	0	0	0	0	0	0
1041	State Tire Enforcement Grant	16,052	27,000	27,399	27,399	27,399	27,399	27,399	27,399	27,399	27,399	27,399	27,399	300,990
1044	Department of Corrections Reimbursement	2,235	980	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	20,980
TOTAL STATE SHARED REVENUE		491,444	457,443	358,132	379,632	381,162	382,723	384,314	385,938	387,594	389,283	391,006	391,006	4,288,235
1349	Certified Unified Program Agency	654,350	850,000	850,000	900,000	918,000	936,360	955,087	974,189	993,673	1,013,546	1,033,817	1,054,493	10,479,166

**035. GENERAL FUND
REVENUES BY SOURCE**

	PLAN 2024/2025	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	PLAN 2032/2033	PLAN 2033/2034	FY 2024/2025 TO FY 2033/2034 TOTAL	FY 2013/2014 TO FY 2033/2034 TOTAL	
0938	ISTEA Grant	0	0	0	0	0	0	0	0	0	0	411,100	
0955	Alternative Fuel User Tax Credit	0	0	0	0	0	0	0	0	0	0	0	
0965-01	Homeland Security Grants	0	0	0	0	0	0	0	0	0	0	872,873	
1110	Bus Shelter Advertising	6,110	6,110	6,110	6,110	6,110	6,110	6,110	6,110	6,110	61,100	128,310	
1111	County of Santa Clara Reimbursement	0	0	0	0	0	0	0	0	0	0	321,474	
1114	Other Agencies - Reimbursement	0	0	0	0	0	0	0	0	0	0	215,957	
1117-04	Santa Clara Co VTA	0	0	0	0	0	0	0	0	0	0	0	
1119-01	PCJPB Reimbursement - Multimodal	209,084	215,357	221,817	228,472	235,326	242,386	249,657	257,147	264,862	272,807	2,396,915	4,438,878
1121	Silicon Valley Council on Aging Grant	0	0	0	0	0	0	0	0	0	0	18,000	
1122	Fremont Pool Cost Sharing	23,782	24,496	25,230	25,987	26,767	27,570	28,397	29,249	30,127	31,030	272,636	503,128
1123	Columbia Pool Cost Sharing	33,084	34,077	35,099	36,152	37,236	38,354	39,504	40,689	41,910	43,167	379,272	699,918
TOTAL FEDERAL & INTERGOVERNMENTAL REVENUES		272,060	280,039	288,257	296,721	305,440	314,419	323,669	333,195	343,008	353,115	3,109,923	7,649,070
1002-01	Office of Emergency Services	0	0	0	0	0	0	0	0	0	0	38,780	
1012	Homeowner's Property Tax Relief	220,400	220,400	220,400	220,400	220,400	220,400	220,400	220,400	220,400	2,204,000	4,628,400	
1014	Motor Vehicle License Fees	0	0	0	0	0	0	0	0	0	0	0	
1017	Office of Traffic Safety	0	0	0	0	0	0	0	0	0	0	105,878	
1018	POST Reimbursement	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	250,000	450,531	
1025	Mandated Cost - SB 90	90,511	93,226	96,023	98,903	101,871	104,927	108,074	111,317	114,656	118,096	1,037,604	1,857,075
1025	Mandated Costs PY Reimbursement	33,333	33,333	33,333	33,333	0	0	0	0	0	0	133,332	504,269
1027	Miscellaneous State Grants	0	0	0	0	0	0	0	0	0	0	39	
1034	Library Services and Tech Act	0	0	0	0	0	0	0	0	0	0	6,228	
1036	Booking Fee Abatement	0	0	0	0	0	0	0	0	0	0	0	
1041	State Tire Enforcement Grant	27,399	27,399	27,399	27,399	27,399	27,399	27,399	27,399	27,399	273,990	574,980	
1044	Department of Corrections Reimbursement	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	20,000	40,980	
TOTAL STATE SHARED REVENUE		398,643	401,358	404,155	407,035	376,670	379,726	382,873	386,116	389,455	392,895	3,918,926	8,207,161
1349	Certified Unified Program Agency	1,086,128	1,118,712	1,152,273	1,186,842	1,222,447	1,259,120	1,296,894	1,335,801	1,375,875	1,417,151	12,451,243	22,930,409

**035. GENERAL FUND
REVENUES BY SOURCE**

		ACTUAL	CURRENT	BUDGET	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	FY 2013/2014 TO FY 2023/2024 TOTAL	
		2012/2013	2013/2014	2014/2015	2015/2016	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	
1350	Bicycle Licenses	84	0	0	0	0	0	0	0	0	0	0	0	
1351-01	Major Permit Application Fees	103,881	71,679	0	0	0	0	0	0	0	0	0	71,679	
1352-01	Minor Permit Application Fees	62,065	29,319	0	0	0	0	0	0	0	0	0	29,319	
1353	Permit - Bingo	250	0	0	0	0	0	0	0	0	0	0	0	
1354	Permit - Building	3,586,960	3,282,651	0	0	0	0	0	0	0	0	0	3,282,651	
1355	Permit - Electrical	907,308	775,228	0	0	0	0	0	0	0	0	0	775,228	
1356	Permit - Fire Prevention	2,104,572	1,964,749	0	0	0	0	0	0	0	0	0	1,964,749	
1358	Permit - Grading	62,200	38,757	0	0	0	0	0	0	0	0	0	38,757	
1359	Permit - Hazardous Materials	140,473	85,000	70,000	70,000	71,400	72,828	74,285	75,770	77,286	78,831	80,408	82,016	837,824
1360	Permit - Mechanical	712,476	671,304	0	0	0	0	0	0	0	0	0	0	671,304
1361	Permit - Miscellaneous	3,527	4,123	0	0	0	0	0	0	0	0	0	0	4,123
1362	Permit - Fire Operations	175,818	200,000	225,000	250,000	255,000	260,100	265,302	270,608	276,020	281,541	287,171	292,915	2,863,657
1363	Permit - Plumbing and Gas	820,704	717,972	0	0	0	0	0	0	0	0	0	0	717,972
1364	Permit - Sign	15,128	11,515	0	0	0	0	0	0	0	0	0	0	11,515
1365	Permit - Street Cut	822	0	0	0	0	0	0	0	0	0	0	0	0
1366	Permit - Temporary Building	820	2,551	0	0	0	0	0	0	0	0	0	0	2,551
1368	Permit - Transportation	16,662	15,289	15,289	15,289	15,289	15,289	15,289	15,289	15,289	15,289	15,289	15,289	168,179
1369	Permit - Art in Private Development	15,243	10,180	0	0	0	0	0	0	0	0	0	0	10,180
1370	Permit - Taxi Driver and Vehicle	57,902	62,000	62,000	62,000	63,240	64,505	65,795	67,111	68,453	69,822	71,219	72,643	728,787
1371	Permit - Misc. Public Safety	16,587	16,500	16,500	16,500	16,830	17,167	17,510	17,860	18,217	18,582	18,953	19,332	193,951
1372	Permit - Liquidambar Street	704	1,343	0	0	0	0	0	0	0	0	0	0	1,343
1373	Adult Entertainment Permits	15,988	12,389	12,000	12,000	12,240	12,485	12,734	12,989	13,249	13,514	13,784	14,060	141,445
1374	OCM Special Event Permit Fee	4,136	3,706	3,488	3,558	3,629	3,701	3,776	3,851	3,928	4,007	4,087	4,168	41,899
TOTAL PERMITS AND LICENSES		9,478,658	8,826,255	1,254,277	1,329,347	1,355,628	1,382,435	1,409,778	1,437,667	1,466,115	1,495,131	1,524,728	1,554,917	23,036,278
1502-01	Fines - Overdue Material - Circulation Desk	81,684	74,295	69,837	65,647	64,334	63,047	61,786	60,551	59,340	58,153	56,990	55,850	689,830
1502-02	Fines - Overdue/Lost & Damaged-Internet	164,042	173,194	183,586	194,601	200,439	206,452	212,646	219,025	225,596	232,364	239,335	246,515	2,333,752

**035. GENERAL FUND
REVENUES BY SOURCE**

		PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	FY 2024/2025 TO FY 2033/2034 TOTAL	FY 2013/2014 TO FY 2033/2034 TOTAL	
		2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033	2033/2034		
1350	Bicycle Licenses	0	0	0	0	0	0	0	0	0	0	0	
1351-01	Major Permit Application Fees	0	0	0	0	0	0	0	0	0	0	71,679	
1352-01	Minor Permit Application Fees	0	0	0	0	0	0	0	0	0	0	29,319	
1353	Permit - Bingo	0	0	0	0	0	0	0	0	0	0	0	
1354	Permit - Building	0	0	0	0	0	0	0	0	0	0	3,282,651	
1355	Permit - Electrical	0	0	0	0	0	0	0	0	0	0	775,228	
1356	Permit - Fire Prevention	0	0	0	0	0	0	0	0	0	0	1,964,749	
1358	Permit - Grading	0	0	0	0	0	0	0	0	0	0	38,757	
1359	Permit - Hazardous Materials	84,477	87,011	89,621	92,310	95,079	97,932	100,870	103,896	107,012	110,223	968,430	1,806,254
1360	Permit - Mechanical	0	0	0	0	0	0	0	0	0	0	0	671,304
1361	Permit - Miscellaneous	0	0	0	0	0	0	0	0	0	0	0	4,123
1362	Permit - Fire Operations	301,702	310,753	320,076	329,678	339,569	349,756	360,248	371,056	382,187	393,653	3,458,679	6,322,336
1363	Permit - Plumbing and Gas	0	0	0	0	0	0	0	0	0	0	0	717,972
1364	Permit - Sign	0	0	0	0	0	0	0	0	0	0	0	11,515
1365	Permit - Street Cut	0	0	0	0	0	0	0	0	0	0	0	0
1366	Permit - Temporary Building	0	0	0	0	0	0	0	0	0	0	0	2,551
1368	Permit - Transportation	15,748	16,220	16,707	17,208	17,724	18,256	18,804	19,368	19,949	20,547	180,529	348,708
1369	Permit - Art in Private Development	0	0	0	0	0	0	0	0	0	0	0	10,180
1370	Permit - Taxi Driver and Vehicle	74,822	77,067	79,379	81,760	84,213	86,739	89,342	92,022	94,782	97,626	857,752	1,586,539
1371	Permit - Misc. Public Safety	19,912	20,510	21,125	21,759	22,412	23,084	23,776	24,490	25,224	25,981	228,273	422,224
1372	Permit - Liquidambar Street	0	0	0	0	0	0	0	0	0	0	0	1,343
1373	Adult Entertainment Permits	14,482	14,916	15,364	15,825	16,299	16,788	17,292	17,811	18,345	18,895	166,017	307,461
1374	OCM Special Event Permit Fee	4,294	4,422	4,555	4,692	4,832	4,977	5,127	5,281	5,439	5,602	49,221	91,119
TOTAL PERMITS AND LICENSES		1,601,565	1,649,612	1,699,100	1,750,073	1,802,575	1,856,652	1,912,352	1,969,722	2,028,814	2,089,679	18,360,143	41,396,422
1502-01	Fines - Overdue Material - Circulation Desk	55,292	54,739	54,191	53,649	53,113	52,582	52,056	51,535	51,020	50,510	528,686	1,218,516
1502-02	Fines - Overdue/Lost & Damaged-Internet	253,910	261,527	269,373	277,454	285,778	294,351	303,182	312,277	321,646	331,295	2,910,796	5,244,548

**035. GENERAL FUND
REVENUES BY SOURCE**

		ACTUAL	CURRENT	BUDGET	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	FY 2013/2014 TO FY 2023/2024 TOTAL
		2012/2013	2013/2014	2014/2015	2015/2016	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	
1503	Fines - Parking	437,259	350,000	400,000	475,000	484,500	494,190	504,074	514,155	524,438	534,927	545,626	556,538	5,383,449
1504	Fines - Traffic and Criminal	301,780	180,000	225,000	300,000	350,000	357,000	364,140	371,423	378,851	386,428	394,157	402,040	3,709,039
1506	Juvenile Diversion	2,800	2,300	2,300	2,300	2,346	2,393	2,441	2,490	2,539	2,590	2,642	2,695	27,036
1507	Late Payment Penalties	1,947	25,000	25,500	26,010	26,530	27,061	27,602	28,154	28,717	29,291	29,877	30,475	304,218
1509	Returned Check Charge	6,488	5,760	5,875	5,993	6,113	6,235	6,360	6,487	6,617	6,749	6,884	7,022	70,095
1514	CUPA Fines	0	3,250	1,000	1,000	1,020	1,040	1,061	1,082	1,104	1,126	1,149	1,172	14,005
1516	Neighborhood Preservation Code Violations	43,075	18,900	20,000	22,500	22,950	23,409	23,877	24,355	24,842	25,339	25,845	26,362	258,379
TOTAL FINES AND FORFEITURES		1,039,075	832,699	933,098	1,093,051	1,158,232	1,180,828	1,203,987	1,227,722	1,252,044	1,276,968	1,302,504	1,328,668	12,789,802
1650	Administrative Request Fees	159,802	144,410	0	0	0	0	0	0	0	0	0	0	144,410
1652	Demolition Fees	38,821	34,685	0	0	0	0	0	0	0	0	0	0	34,685
1653	Energy Plan Check Fees	190,717	242,889	0	0	0	0	0	0	0	0	0	0	242,889
1654	Environmental Review Fees	136,049	147,071	0	0	0	0	0	0	0	0	0	0	147,071
1655	Legislative Actions	66,648	4,119	0	0	0	0	0	0	0	0	0	0	4,119
1667-01	General Plan Maintenance Fees	756,907	734,310	528,718	469,971	479,369	488,957	498,736	508,711	518,885	529,263	539,848	550,645	5,847,412
1670	Plan Check Fees	1,718,910	2,114,111	0	0	0	0	0	0	0	0	0	0	2,114,111
1673-01	Subdivision Map Filing Fees - Planning	86,995	73,480	0	0	0	0	0	0	0	0	0	0	73,480
1677	State Certified Access Specialist Fee	3,606	3,569	3,500	3,500	3,500	0	0	0	0	0	0	0	14,069
1676	Special Inspection Reimbursement	15,614	13,250	0	0	0	0	0	0	0	0	0	0	13,250
TOTAL COMMUNITY DEVELOPMENT FEES		3,174,068	3,511,894	532,218	473,471	482,869	488,957	498,736	508,711	518,885	529,263	539,848	550,645	8,635,495
1801-01	Business License Processing-New Applications	17,597	15,300	15,606	15,918	16,236	16,561	16,892	17,230	17,575	17,926	18,285	18,651	186,181
1801-02	Business License Processing - Renewals	3,089	0	0	0	0	0	0	0	0	0	0	0	0
3100-05	Internet & Phone Credit Card Fee	285	6	0	0	0	0	0	0	0	0	0	0	6
3101	Notary Fee	140	30	0	0	0	0	0	0	0	0	0	0	30
TOTAL FINANCE FEES		21,111	15,336	15,606	15,918	16,236	16,561	16,892	17,230	17,575	17,926	18,285	18,651	186,217
2102	Library- Lost/Damaged Materials	12,616	9,473	8,905	8,371	8,455	8,539	8,625	8,711	8,798	8,886	8,975	9,065	96,802

**035. GENERAL FUND
REVENUES BY SOURCE**

	PLAN 2024/2025	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	PLAN 2032/2033	PLAN 2033/2034	FY 2024/2025 TO FY 2033/2034 TOTAL	FY 2013/2014 TO FY 2033/2034 TOTAL
1503 Fines - Parking	573,234	590,431	608,144	626,389	645,180	664,536	684,472	705,006	726,156	747,941	6,571,489	11,954,938
1504 Fines - Traffic and Criminal	414,101	426,524	439,320	452,500	466,075	480,057	494,458	509,292	524,571	540,308	4,747,206	8,456,245
1506 Juvenile Diversion	2,776	2,859	2,945	3,033	3,124	3,218	3,314	3,414	3,516	3,622	31,820	58,855
1507 Late Payment Penalties	31,389	32,331	33,301	34,300	35,329	36,389	37,480	38,605	39,763	40,956	359,841	664,059
1509 Returned Check Charge	7,232	7,449	7,673	7,903	8,140	8,384	8,636	8,895	9,162	9,437	82,911	153,005
1514 CUPA Fines	1,207	1,243	1,280	1,319	1,358	1,399	1,441	1,484	1,529	1,575	13,835	27,839
1516 Neighborhood Preservation Code Violations	27,153	27,968	28,807	29,671	30,561	31,478	32,422	33,395	34,397	35,429	311,281	569,660
TOTAL FINES AND FORFEITURES	1,366,294	1,405,072	1,445,034	1,486,218	1,528,658	1,572,393	1,617,462	1,663,903	1,711,759	1,761,071	15,557,864	28,347,666
1650 Administrative Request Fees	0	0	0	0	0	0	0	0	0	0	0	144,410
1652 Demolition Fees	0	0	0	0	0	0	0	0	0	0	0	34,685
1653 Energy Plan Check Fees	0	0	0	0	0	0	0	0	0	0	0	242,889
1654 Environmental Review Fees	0	0	0	0	0	0	0	0	0	0	0	147,071
1655 Legislative Actions	0	0	0	0	0	0	0	0	0	0	0	4,119
1667-01 General Plan Maintenance Fees	567,164	584,179	601,704	619,756	638,348	657,499	677,224	697,540	718,467	740,020	6,501,901	12,349,312
1670 Plan Check Fees	0	0	0	0	0	0	0	0	0	0	0	2,114,111
1673-01 Subdivision Map Filing Fees - Planning	0	0	0	0	0	0	0	0	0	0	0	73,480
1677 State Certified Access Specialist Fee	0	0	0	0	0	0	0	0	0	0	0	14,069
1676 Special Inspection Reimbursement	0	0	0	0	0	0	0	0	0	0	0	13,250
TOTAL COMMUNITY DEVELOPMENT FEES	567,164	584,179	601,704	619,756	638,348	657,499	677,224	697,540	718,467	740,020	6,501,901	15,137,396
1801-01 Business License Processing-New Applications	19,210	19,786	20,380	20,991	21,621	22,270	22,938	23,626	24,335	25,065	220,223	406,404
1801-02 Business License Processing - Renewals	0	0	0	0	0	0	0	0	0	0	0	0
3100-05 Internet & Phone Credit Card Fee	0	0	0	0	0	0	0	0	0	0	0	6
3101 Notary Fee	0	0	0	0	0	0	0	0	0	0	0	30
TOTAL FINANCE FEES	19,210	19,786	20,380	20,991	21,621	22,270	22,938	23,626	24,335	25,065	220,223	406,440
2102 Library- Lost/Damaged Materials	9,246	9,431	9,619	9,812	10,008	10,208	10,412	10,621	10,833	11,050	101,240	198,042

**035. GENERAL FUND
REVENUES BY SOURCE**

	ACTUAL 2012/2013	CURRENT 2013/2014	BUDGET 2014/2015	PLAN 2015/2016	PLAN 2016/2017	PLAN 2017/2018	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	PLAN 2021/2022	PLAN 2022/2023	PLAN 2023/2024	FY 2013/2014 TO FY 2023/2024 TOTAL
2105 Miscellaneous Library Charges	2,773	2,556	2,607	2,659	2,712	2,766	2,822	2,878	2,936	2,994	3,054	3,115	31,101
TOTAL LIBRARY AND COMMUNITY SERVICES FEES	15,389	12,029	11,512	11,030	11,167	11,306	11,446	11,589	11,734	11,880	12,029	12,180	127,902
2310 Recreation Credit (Net)	5,765	0	0	0	0	0	0	0	0	0	0	0	0
2347 Senior Adult Services	2,889	0	0	0	0	0	0	0	0	0	0	0	0
2351 Vending	3,000	6,000	6,000	6,000	6,300	6,300	6,300	6,300	6,300	6,300	6,300	6,615	68,715
2357 Youth Basketball League	128,445	131,013	133,633	136,306	139,032	141,813	144,649	147,542	150,493	153,503	156,573	159,704	1,594,260
2359 Adult Basketball	64,717	65,280	65,933	66,592	67,258	67,931	68,610	69,296	69,989	70,689	71,396	72,110	755,083
2360 Adult Volleyball	35,992	36,720	37,087	37,458	37,833	38,211	38,593	38,979	39,369	39,762	40,160	40,562	424,734
2361 Adult Drop-In Sports	39,378	38,500	40,000	40,400	40,804	41,212	41,624	42,040	42,461	42,885	43,314	43,747	456,989
2364 Youth Sports Classes	243,426	270,300	275,000	280,500	286,110	291,832	297,669	303,622	309,695	315,889	322,206	328,650	3,281,473
2365 Adult Sports Activities	110,974	107,100	109,242	111,427	113,655	115,928	118,247	120,612	123,024	125,485	127,994	130,554	1,303,269
2367 Youth Sports Camp	131,339	138,500	141,000	143,820	146,696	149,630	152,623	155,675	158,789	161,965	165,204	168,508	1,682,411
2370 Special Events HOTS	12,508	13,060	13,060	13,060	14,060	14,060	14,060	15,060	15,060	15,060	16,060	16,060	158,660
2375 Gymnastics - Youth	395,710	320,000	328,800	338,664	348,824	359,289	370,067	381,169	392,604	404,383	416,514	429,009	4,089,324
2381 Swim Pool Rentals	21,856	24,488	24,488	24,488	24,488	24,488	24,488	24,488	24,488	24,488	24,488	24,488	269,368
2383 Washington Pool Adult Swim Lessons	18,957	18,500	18,872	19,061	19,251	19,444	19,638	19,835	20,033	20,233	20,436	20,640	215,943
2385 Special Interest - Youth	42,844	50,000	83,106	84,768	86,463	88,193	89,957	91,756	93,591	95,463	97,372	99,319	959,988
2388 Visual Arts - Youth	56,808	57,222	58,366	59,533	60,724	61,938	63,177	64,441	65,730	67,044	68,385	69,753	696,313
2391 Visual Arts - Adult	14,996	13,525	13,796	14,072	14,353	14,640	14,933	15,232	15,537	15,847	16,164	16,487	164,587
2392 Dance Classes - Child	79,018	79,000	99,117	101,099	103,121	105,184	107,287	109,433	111,622	113,854	116,131	118,454	1,164,303
2393 Dance Classes - Adult	86,281	87,000	90,000	91,800	93,636	95,509	97,419	99,367	101,355	103,382	105,449	107,558	1,072,475
2394 Drama - Youth	50,347	45,000	17,231	17,576	17,927	18,286	18,651	19,024	19,405	19,793	20,189	20,593	233,675
2396 Cultural Arts Theater Tickets	29,304	28,800	28,800	28,800	28,800	30,528	30,528	30,528	30,528	32,360	32,360	32,360	334,391
2397 Preschool Programs	245,279	234,978	297,432	303,381	309,448	315,637	321,950	328,389	334,957	341,656	348,489	355,459	3,491,775
2401 Neighborhood Recreation	299,793	364,010	358,571	365,742	373,057	380,518	388,129	395,891	403,809	411,885	420,123	428,526	4,290,262
2406 Senior Adults Dances	3,449	2,640	2,640	2,640	2,640	3,960	4,158	4,366	4,584	4,813	5,054	5,054	42,550

**035. GENERAL FUND
REVENUES BY SOURCE**

	PLAN 2024/2025	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	PLAN 2032/2033	PLAN 2033/2034	FY 2024/2025 TO FY 2033/2034 TOTAL	FY 2013/2014 TO FY 2033/2034 TOTAL
2105 Miscellaneous Library Charges	3,209	3,305	3,404	3,506	3,612	3,720	3,832	3,947	4,065	4,187	36,787	67,887
TOTAL LIBRARY AND COMMUNITY SERVICES FEES	12,455	12,736	13,024	13,318	13,620	13,928	14,244	14,567	14,898	15,237	138,026	265,929
2310 Recreation Credit (Net)	0	0	0	0	0	0	0	0	0	0	0	0
2347 Senior Adult Services	0	0	0	0	0	0	0	0	0	0	0	0
2351 Vending	6,615	6,615	6,615	6,946	7,293	7,293	7,293	7,293	7,658	7,658	71,278	139,993
2357 Youth Basketball League	164,495	169,430	174,513	179,748	185,141	190,695	196,416	202,308	208,378	214,629	1,885,754	3,480,013
2359 Adult Basketball	74,273	76,501	78,796	81,160	83,595	86,103	88,686	91,346	94,087	96,909	851,457	1,606,540
2360 Adult Volleyball	41,779	43,032	44,323	45,653	47,022	48,433	49,886	51,382	52,924	54,512	478,945	903,679
2361 Adult Drop-In Sports	53,147	53,147	53,147	53,147	53,147	62,547	62,547	62,547	62,547	62,547	578,474	1,035,463
2364 Youth Sports Classes	338,510	348,665	359,125	369,899	380,996	392,426	404,199	416,325	428,814	441,679	3,880,637	7,162,111
2365 Adult Sports Activities	134,471	138,505	142,660	146,940	151,348	155,889	160,565	165,382	170,344	175,454	1,541,559	2,844,828
2367 Youth Sports Camp	173,563	178,770	184,133	189,657	195,347	201,207	207,244	213,461	219,865	226,461	1,989,709	3,672,119
2370 Special Events HOTS	16,060	17,060	17,060	17,060	18,060	18,060	18,060	19,060	19,060	19,060	178,600	337,260
2375 Gymnastics - Youth	441,880	455,136	468,790	482,854	497,340	512,260	527,627	543,456	559,760	576,553	5,065,656	9,154,979
2381 Swim Pool Rentals	24,488	24,488	24,488	24,488	24,488	24,488	24,488	24,488	24,488	24,488	244,880	514,248
2383 Washington Pool Adult Swim Lessons	21,259	21,897	22,554	23,231	23,927	24,645	25,385	26,146	26,931	27,738	243,713	459,656
2385 Special Interest - Youth	102,299	105,368	108,529	111,785	115,138	118,593	122,150	125,815	129,589	133,477	1,172,743	2,132,730
2388 Visual Arts - Youth	71,845	74,001	76,221	78,507	80,863	83,288	85,787	88,361	91,012	93,742	823,626	1,519,940
2391 Visual Arts - Adult	16,982	17,492	18,016	18,557	19,114	19,687	20,278	20,886	21,512	22,158	194,681	359,268
2392 Dance Classes - Child	122,008	125,668	129,438	133,321	137,321	141,440	145,683	150,054	154,556	159,192	1,398,681	2,562,984
2393 Dance Classes - Adult	110,785	114,109	117,532	121,058	124,690	128,430	132,283	136,252	140,339	144,549	1,270,027	2,342,502
2394 Drama - Youth	21,210	21,847	22,502	23,177	23,873	24,589	25,326	26,086	26,869	27,675	243,154	476,828
2396 Cultural Arts Theater Tickets	32,360	32,360	34,301	34,301	34,301	34,301	34,301	36,359	36,359	36,359	345,304	679,695
2397 Preschool Programs	366,123	377,106	388,419	400,072	412,074	424,436	437,169	450,285	463,793	477,707	4,197,185	7,688,960
2401 Neighborhood Recreation	441,381	454,623	468,261	482,309	496,779	511,682	527,032	542,843	559,129	575,902	5,059,942	9,350,204
2406 Senior Adults Dances	5,206	5,206	5,362	5,362	5,523	5,523	5,688	5,688	5,859	5,859	55,276	97,825

**035. GENERAL FUND
REVENUES BY SOURCE**

		ACTUAL	CURRENT	BUDGET	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	FY 2013/2014 TO FY 2023/2024 TOTAL
		2012/2013	2013/2014	2014/2015	2015/2016	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	
2407	Senior Adult Programs	115,683	127,500	130,000	132,600	135,252	137,957	140,716	143,531	146,401	149,329	152,316	155,362	1,550,964
2408	Senior Adult Trips	117,075	120,000	120,000	120,000	120,000	120,000	120,000	120,000	120,000	120,000	120,000	120,000	1,320,000
2409	Senior Adult Special Events	7,263	7,915	8,070	8,231	8,643	8,816	9,257	9,442	9,914	10,112	10,618	10,830	101,847
2410	Therapeutic Services Program	8,222	9,000	20,000	20,400	20,808	21,224	21,649	22,082	22,523	22,974	23,433	23,902	227,994
2411	Senior Center Membership	72,266	83,500	89,900	89,900	89,900	98,890	98,890	98,890	108,779	108,779	108,779	108,779	1,084,986
2412	Senior Adult Lunch Program	22,659	21,000	25,812	25,812	25,812	25,812	25,812	25,812	25,812	25,812	25,812	25,812	279,120
2413	Teen Programs Co-OP	44,988	46,000	46,500	46,500	46,500	46,500	46,500	46,500	46,500	46,500	46,500	46,500	511,000
2417	Registration Service Fees	11,519	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	110,000
2418	Fremont Pool User Fees	46,312	50,000	51,250	52,531	53,845	55,191	56,294	57,420	58,569	59,740	60,935	60,935	616,710
2422	Elementary After School and Summer Programs	46,402	32,785	56,893	58,600	58,600	58,600	58,600	60,358	60,358	60,358	62,169	62,169	629,488
2423	Pottery - Adult	144,252	160,600	163,812	167,088	170,430	173,839	177,315	180,862	184,479	188,168	191,932	195,771	1,954,296
2424	Music - Child	132,475	132,472	135,291	137,997	140,757	143,572	146,443	149,372	152,360	155,407	158,515	161,685	1,613,871
2425	Music - Adult	13,609	14,000	15,670	15,983	16,303	16,629	16,962	17,301	17,647	18,000	18,360	18,727	185,582
2455	Teen Programs	35,476	31,000	36,725	37,460	38,209	38,973	39,752	40,547	41,358	42,185	43,029	43,890	433,129
2465	Columbia Co-Op Sports	34,447	36,000	36,500	36,500	36,500	36,500	36,500	36,500	36,500	36,500	36,500	36,500	401,000
2484	Washington Pool Swim Lessons	100,977	102,230	104,274	106,359	108,487	110,656	112,870	115,127	117,429	119,778	122,174	124,617	1,244,001
2485	SMS Pool Swim Lessons	37,462	37,837	37,000	37,740	38,495	39,265	40,050	40,851	41,668	42,501	43,351	44,218	442,977
2486	Columbia Pool Swim Lessons	13,253	13,386	13,500	13,770	14,045	14,326	14,613	14,905	15,203	15,507	15,817	16,134	161,207
2490	Washington Pool Drop-In Swim	15,875	15,600	16,000	16,000	16,000	16,000	16,000	16,800	16,800	16,800	16,800	16,800	179,600
xxxx	Washington Pool Expansion - Add'l Revenue	0	0	0	0	0	0	0	63,400	63,400	63,400	63,400	63,400	317,000
2491	SMS Pool Drop-In Swim	1,272	1,176	1,250	1,250	1,250	1,250	1,250	1,563	1,563	1,563	1,563	1,563	15,239
2492	Columbia Pool Drop-In Swim	1,411	1,350	1,688	1,688	1,688	1,688	1,688	2,110	2,110	2,110	2,110	2,110	20,340
	TOTAL RECREATION FEES	3,146,014	3,184,987	3,362,309	3,423,597	3,486,005	3,560,219	3,623,919	3,756,418	3,832,794	3,902,262	3,974,474	4,043,914	40,150,898
2750	Abandoned Vehicles	178,170	190,610	192,000	194,000	197,880	201,838	205,874	209,992	214,192	218,476	222,845	227,302	2,275,008
2751	Animal Control Fees	110,074	105,000	105,000	105,000	107,100	109,242	111,427	113,655	115,928	118,247	120,612	123,024	1,234,236
2754	Emergency Response	29,666	28,344	28,911	29,489	30,079	30,680	31,294	31,920	32,558	33,210	33,874	34,551	344,910

**035. GENERAL FUND
REVENUES BY SOURCE**

												FY 2024/2025 TO FY 2033/2034 TOTAL	FY 2013/2014 TO FY 2033/2034 TOTAL
	PLAN 2024/2025	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	PLAN 2032/2033	PLAN 2033/2034			
2407	Senior Adult Programs	160,023	164,824	169,768	174,861	180,107	185,510	191,076	196,808	202,712	208,794	1,834,483	3,385,447
2408	Senior Adult Trips	120,000	120,000	120,000	120,000	120,000	120,000	120,000	120,000	120,000	120,000	1,200,000	2,520,000
2409	Senior Adult Special Events	11,155	11,490	11,834	12,189	12,555	12,932	13,320	13,719	14,131	14,555	127,879	229,727
2410	Therapeutic Services Program	24,619	25,357	26,118	26,902	27,709	28,540	29,396	30,278	31,186	32,122	282,228	510,223
2411	Senior Center Membership	119,657	119,657	119,657	131,623	131,623	131,623	144,785	144,785	144,785	159,263	1,347,456	2,432,442
2412	Senior Adult Lunch Program	25,812	25,812	25,812	25,812	25,812	25,812	25,812	25,812	25,812	25,812	258,120	537,240
2413	Teen Programs Co-OP	46,500	46,500	46,500	46,500	46,500	46,500	46,500	46,500	46,500	46,500	465,000	976,000
2417	Registration Service Fees	10,300	10,609	10,927	11,255	11,593	11,941	12,299	12,668	13,048	13,439	118,078	228,078
2418	Fremont Pool User Fees	62,763	64,646	66,585	68,583	70,640	72,759	74,942	77,191	79,506	81,891	719,507	1,336,217
2422	Elementary After School and Summer Programs	62,169	62,169	64,034	64,034	64,034	65,955	65,955	65,955	65,955	67,933	648,189	1,277,677
2423	Pottery - Adult	201,644	207,693	213,924	220,341	226,952	233,760	240,773	247,996	255,436	263,099	2,311,618	4,265,914
2424	Music - Child	166,536	171,532	176,678	181,978	187,438	193,061	198,852	204,818	210,963	217,291	1,909,147	3,523,017
2425	Music - Adult	19,289	19,868	20,464	21,078	21,710	22,361	23,032	23,723	24,435	25,168	221,126	406,708
2455	Teen Programs	45,206	46,563	47,960	49,398	50,880	52,407	53,979	55,598	57,266	58,984	518,241	951,370
2465	Columbia Co-Op Sports	36,500	36,500	36,500	36,500	36,500	36,500	36,500	36,500	36,500	36,500	365,000	766,000
2484	Washington Pool Swim Lessons	128,356	132,206	136,172	140,258	144,465	148,799	153,263	157,861	162,597	167,475	1,471,453	2,715,454
2485	SMS Pool Swim Lessons	45,545	46,911	48,319	49,768	51,261	52,799	54,383	56,015	57,695	59,426	522,122	965,099
2486	Columbia Pool Swim Lessons	16,618	17,116	17,630	18,159	18,703	19,265	19,842	20,438	21,051	21,682	190,504	351,711
2490	Washington Pool Drop-In Swim	17,640	17,640	17,640	17,640	17,640	18,522	18,522	18,522	18,522	18,522	180,810	360,410
xxxx	Washington Pool Expansion - Add'l Revenue	63,400	63,400	63,400	63,400	63,400	63,400	63,400	63,400	63,400	63,400	634,000	951,000
2491	SMS Pool Drop-In Swim	1,953	1,953	1,953	1,953	1,953	2,441	2,441	2,441	2,441	2,441	21,973	37,211
2492	Columbia Pool Drop-In Swim	2,638	2,638	2,638	2,638	2,638	3,297	3,297	3,297	3,297	3,297	29,672	50,012
	TOTAL RECREATION FEES	4,169,060	4,276,108	4,389,299	4,514,102	4,631,491	4,764,199	4,900,465	5,030,149	5,161,109	5,311,904	47,147,885	87,298,783
2750	Abandoned Vehicles	234,121	241,145	248,379	255,830	263,505	271,410	279,553	287,939	296,577	305,475	2,683,935	4,958,943
2751	Animal Control Fees	126,715	130,516	134,432	138,465	142,619	146,897	151,304	155,843	160,519	165,334	1,452,645	2,686,881
2754	Emergency Response	35,588	36,655	37,755	38,888	40,054	41,256	42,494	43,768	45,081	46,434	407,973	752,883

**035. GENERAL FUND
REVENUES BY SOURCE**

		ACTUAL	CURRENT	BUDGET	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	FY 2013/2014 TO FY 2023/2024 TOTAL
		2012/2013	2013/2014	2014/2015	2015/2016	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	
2756	False Burglar Alarm Fees	218,171	180,000	180,000	180,000	180,000	180,000	180,000	180,000	180,000	180,000	180,000	180,000	1,980,000
2760	Police Contract Overtime	39,081	24,568	75,000	75,000	76,500	78,030	79,591	81,182	82,806	84,462	86,151	87,874	831,165
2763	Vehicle Release Fee	128,363	128,085	130,647	133,260	135,925	138,643	141,416	144,245	147,129	150,072	153,073	156,135	1,558,630
2765	Other DPS	32,187	25,000	25,000	30,000	30,600	31,212	31,836	32,473	33,122	33,785	34,461	35,150	342,639
2766	False Alarm Fee - Fire Alarm	44,550	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	550,000
2767	Fire Contract Reimbursement	0	19,052	0	0	0	0	0	0	0	0	0	0	19,052
2769	Civil Subpoena Fees	1,507	471	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	10,471
2770	DPS Alarm Permit Fees	167,889	170,000	175,000	180,000	183,600	187,272	191,017	194,838	198,735	202,709	206,763	210,899	2,100,833
2772-01	Fire Inspection Fees	275,013	282,823	288,479	294,249	300,134	306,137	312,259	318,505	324,875	331,372	338,000	344,760	3,441,593
TOTAL PUBLIC SAFETY FEES		1,236,048	1,203,953	1,251,037	1,271,998	1,292,818	1,314,054	1,335,715	1,357,809	1,380,346	1,403,333	1,426,779	1,450,695	14,688,537
2355	Baylands Picnic Reservation	67,485	65,000	65,000	65,000	68,250	68,250	68,250	71,663	71,663	71,663	75,246	75,246	765,229
2356	Baylands Vehicle Entry Fee	87,107	90,000	90,000	90,000	94,500	94,500	94,500	99,225	99,225	99,225	104,186	104,186	1,059,548
2900	Engineering Fees	746,529	690,000	0	0	0	0	0	0	0	0	0	0	690,000
2901	Mathilda/237 Maintenance	38,928	31,500	33,200	33,700	33,700	33,700	33,700	33,700	33,700	33,700	33,700	33,700	368,000
2904	Street Tree Fees	13,112	20,050	20,600	20,600	21,012	21,432	21,861	22,298	22,744	23,199	23,663	24,136	241,595
2909	Temporary Traffic Controls	4,725	1,750	1,750	1,785	1,821	1,857	1,894	1,932	1,971	2,010	2,050	2,091	20,912
2912	Parking Meter Fees	0	0	99,960	101,959	103,998	106,078	108,200	110,364	112,571	114,823	117,119	119,461	1,094,534
TOTAL PUBLIC WORKS FEES		968,782	898,300	310,510	313,044	323,281	325,818	328,405	339,182	341,874	344,619	355,964	358,820	4,239,817
TOTAL SERVICE FEES		8,561,412	8,826,499	5,483,192	5,509,058	5,612,377	5,716,914	5,815,114	5,990,939	6,103,206	6,209,284	6,327,379	6,434,904	68,028,867
3355	Interest	507,798	522,746	544,451	719,929	1,360,629	2,042,264	1,943,006	1,891,998	1,827,371	1,838,874	1,898,253	2,043,308	16,632,830
xxxx	Interest - Sale of Property	0	0	144,550	245,914	390,902	877,616	912,721	949,230	987,199	1,026,687	1,067,754	1,110,464	7,713,036
TOTAL INTEREST INCOME		507,798	522,746	689,001	965,843	1,751,531	2,919,880	2,855,727	2,841,227	2,814,569	2,865,561	2,966,008	3,153,772	24,345,866
xxxx	Reimbursement From County - Lease Payments	985,324	0	0	0	0	0	0	0	0	0	0	0	0
3601	Water Loan Repayment	351,700	351,700	351,700	0	0	0	0	0	0	0	0	0	703,400
3601/3602	Sewer Loan Repayment	1,264,381	1,264,380	1,264,380	1,264,380	1,264,380	1,264,380	1,264,380	850,216	850,216	850,216	850,216	850,216	11,837,360

**035. GENERAL FUND
REVENUES BY SOURCE**

												FY 2024/2025 TO FY 2033/2034 TOTAL	FY 2013/2014 TO FY 2033/2034 TOTAL
		PLAN 2024/2025	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	PLAN 2032/2033	PLAN 2033/2034		
2756	False Burglar Alarm Fees	180,000	180,000	180,000	180,000	180,000	180,000	180,000	180,000	180,000	180,000	1,800,000	3,780,000
2760	Police Contract Overtime	90,511	93,226	96,023	98,903	101,871	104,927	108,074	111,317	114,656	118,096	1,037,604	1,868,769
2763	Vehicle Release Fee	160,819	165,644	170,613	175,731	181,003	186,433	192,026	197,787	203,721	209,832	1,843,609	3,402,239
2765	Other DPS	36,204	37,290	38,409	39,561	40,748	41,971	43,230	44,527	45,862	47,238	415,041	757,680
2766	False Alarm Fee - Fire Alarm	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	500,000	1,050,000
2767	Fire Contract Reimbursement	0	0	0	0	0	0	0	0	0	0	0	19,052
2769	Civil Subpoena Fees	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	10,000	20,471
2770	DPS Alarm Permit Fees	217,226	223,742	230,455	237,368	244,489	251,824	259,379	267,160	275,175	283,430	2,490,249	4,591,082
2772-01	Fire Inspection Fees	355,102	365,756	376,728	388,030	399,671	411,661	424,011	436,731	449,833	463,328	4,070,852	7,512,444
TOTAL PUBLIC SAFETY FEES		1,487,286	1,524,974	1,563,793	1,603,777	1,644,961	1,687,379	1,731,071	1,776,073	1,822,425	1,870,168	16,711,907	31,400,444
2355	Baylands Picnic Reservation	75,246	79,008	79,008	79,008	82,958	87,106	87,106	87,106	91,462	91,462	839,469	1,604,698
2356	Baylands Vehicle Entry Fee	104,186	109,396	109,396	109,396	114,865	120,609	120,609	120,609	126,639	126,639	1,162,342	2,221,890
2900	Engineering Fees	0	0	0	0	0	0	0	0	0	0	0	690,000
2901	Mathilda/237 Maintenance	33,700	33,700	33,700	33,700	33,700	33,700	33,700	33,700	33,700	33,700	337,000	705,000
2904	Street Tree Fees	24,860	25,606	26,374	27,165	27,980	28,820	29,684	30,575	31,492	32,437	284,995	526,590
2909	Temporary Traffic Controls	2,154	2,219	2,285	2,354	2,425	2,497	2,572	2,649	2,729	2,811	24,695	45,607
2912	Parking Meter Fees	123,045	126,736	130,538	134,454	138,488	142,643	146,922	151,330	155,870	160,546	1,410,571	2,505,105
TOTAL PUBLIC WORKS FEES		363,191	376,664	381,301	386,077	400,417	415,375	420,593	425,969	441,891	447,594	4,059,073	8,298,890
TOTAL SERVICE FEES		6,618,366	6,794,448	6,969,502	7,158,021	7,350,457	7,560,649	7,766,534	7,967,924	8,183,125	8,409,988	74,779,015	142,807,882
3355	Interest	2,499,955	2,499,516	2,504,032	2,504,650	2,518,450	2,563,559	2,544,720	2,418,249	2,371,162	2,407,855	24,832,147	41,464,977
xxxx	Interest - Sale of Property	1,443,604	1,515,784	1,591,573	1,671,152	1,754,709	1,842,445	1,934,567	2,031,295	2,132,860	2,239,503	18,157,491	25,870,527
TOTAL INTEREST INCOME		3,943,558	4,015,300	4,095,605	4,175,802	4,273,159	4,406,004	4,479,287	4,449,544	4,504,022	4,647,358	42,989,638	67,335,504
xxxx	Reimbursement From County - Lease Payments	0	0	0	0	0	0	0	0	0	0	0	0
3601	Water Loan Repayment	0	0	0	0	0	0	0	0	0	0	0	703,400
3601/3602	Sewer Loan Repayment	850,216	850,216	850,216	850,216	850,216	850,216	850,216	850,216	850,216	850,216	8,502,156	20,339,516

**035. GENERAL FUND
REVENUES BY SOURCE**

		ACTUAL	CURRENT	BUDGET	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	FY 2013/2014 TO FY 2023/2024 TOTAL	
		2012/2013	2013/2014	2014/2015	2015/2016	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	
3601-90/96	General Services Loan Repayment	177,373	0	0	0	0	0	0	0	0	0	0	0	
3602-42	Refuse Loan Repayment	3,388,304	2,913,002	4,099,556	4,099,556	4,099,556	4,099,556	4,099,556	4,099,556	4,099,556	4,099,556	4,099,556	4,099,556	
3602-90/96	Gen Services - Interest	12,416	0	0	0	0	0	0	0	0	0	0	0	
3604	Sunnyvale Office Center	253,354	255,887	258,446	261,030	263,641	266,277	268,940	271,629	274,345	277,089	279,860	282,658	
3605	Power Generation Facility	855,705	872,819	890,275	908,081	926,243	944,767	963,663	982,936	1,002,595	1,022,647	1,043,100	1,063,962	
xxxx	Redevelopment Agency	4,510,795	0	0	0	0	0	0	0	0	0	0	0	
TOTAL INTERFUND REVENUES		11,799,352	5,657,788	6,864,358	6,533,048	6,553,820	6,574,981	6,596,539	6,204,337	6,226,712	6,249,507	6,272,731	6,296,392	70,030,212
1214	Contributions	18,526	300,000	0	0	0	0	0	0	0	0	0	0	300,000
1216	Miscellaneous Grants - Other	7,870	30,875	0	0	0	0	0	0	0	0	0	0	30,875
3801-01	Personal Property Sale	24,409	14,386	9,260	9,445	9,634	9,826	10,023	10,223	10,428	10,636	10,849	10,849	115,559
2764	Unclaimed Property	7,643	63	0	0	0	0	0	0	0	0	0	0	63
2774	DPS Property Revenue	13,698	1,984	0	0	0	0	0	0	0	0	0	0	1,984
4100	Miscellaneous Revenues	4,171	5,463	5,306	5,412	5,520	5,631	5,743	5,858	5,975	6,095	6,217	6,217	63,438
4102	Damage to City Property	100,854	53,600	106,121	108,243	110,408	112,616	114,869	117,166	119,509	121,899	124,337	124,337	1,213,106
4104	Jury Duty Reimbursement	150	45	0	0	0	0	0	0	0	0	0	0	45
4114	Cash Overage & Shortage	(87)	(468)	0	0	0	0	0	0	0	0	0	0	(468)
4116-02	Photocopies - Public Safety	116	0	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	10,000
4116-04	Photocopies - Other Departments	5,611	4,111	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	24,111
4117-01	Printed Material Sales	951	476	634	646	659	672	686	700	714	728	742	742	7,399
4117-05	Printed Material Sale - PW/Plans & Specs	9,509	4,439	6,105	6,227	6,352	6,479	6,608	6,741	6,875	7,013	7,153	7,153	71,145
4120	Litigation Settlement Proceeds	1,139,897	54,282	0	0	0	0	0	0	0	0	0	0	54,282
4121	Miscellaneous Reimbursement	6,782	76,376	0	0	0	0	0	0	0	0	0	0	76,376
4123-03	Bankruptcy Recovery - Other	38	263	0	0	0	0	0	0	0	0	0	0	263
4460-02	Repayments - Conway Property Owners	37,940	15,490	15,490	15,490	15,490	15,490	8,674	8,674	8,674	8,674	8,674	8,674	129,494
TOTAL MISCELLANEOUS		1,378,079	561,385	145,915	148,464	151,063	153,715	149,603	152,362	155,175	158,045	160,973	160,973	2,097,673

**035. GENERAL FUND
REVENUES BY SOURCE**

	PLAN 2024/2025	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	PLAN 2032/2033	PLAN 2033/2034	FY 2024/2025 TO FY 2033/2034 TOTAL	FY 2013/2014 TO FY 2033/2034 TOTAL
3601-90/96 General Services Loan Repayment	0	0	0	0	0	0	0	0	0	0	0	0
3602-42 Refuse Loan Repayment	0	0	0	0	0	0	0	0	0	0	0	43,908,562
3602-90/96 Gen Services - Interest	0	0	0	0	0	0	0	0	0	0	0	0
3604 Sunnysvale Office Center	288,312	294,078	299,959	305,959	312,078	318,319	324,686	331,179	337,803	344,559	3,156,932	6,116,734
3605 Power Generation Facility	1,095,880	1,128,757	1,162,620	1,197,498	1,233,423	1,270,426	1,308,539	1,347,795	1,388,229	1,429,875	12,563,041	23,184,129
xxxx Redevelopment Agency	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL INTERFUND REVENUES	2,234,408	2,273,050	2,312,795	2,353,672	2,395,716	2,438,961	2,483,440	2,529,190	2,576,247	2,624,650	24,222,129	94,252,341
1214 Contributions	0	0	0	0	0	0	0	0	0	0	0	300,000
1216 Miscellaneous Grants - Other	0	0	0	0	0	0	0	0	0	0	0	30,875
3801-01 Personal Property Sale	11,175	11,510	11,855	12,211	12,577	12,954	13,343	13,743	14,156	14,580	128,103	243,662
2764 Unclaimed Property	0	0	0	0	0	0	0	0	0	0	0	63
2774 DPS Property Revenue	0	0	0	0	0	0	0	0	0	0	0	1,984
4100 Miscellaneous Revenues	6,403	6,595	6,793	6,997	7,207	7,423	7,646	7,875	8,112	8,355	73,408	136,846
4102 Damage to City Property	128,068	131,910	135,867	139,943	144,141	148,465	152,919	157,507	162,232	167,099	1,468,151	2,681,257
4104 Jury Duty Reimbursement	0	0	0	0	0	0	0	0	0	0	0	45
4114 Cash Overage & Shortage	0	0	0	0	0	0	0	0	0	0	0	(468)
4116-02 Photocopies - Public Safety	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	10,000	20,000
4116-04 Photocopies - Other Departments	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	20,000	44,111
4117-01 Printed Material Sales	765	788	811	836	861	886	913	940	969	998	8,766	16,165
4117-05 Printed Material Sale - PW/Plans & Specs	7,368	7,589	7,816	8,051	8,292	8,541	8,797	9,061	9,333	9,613	84,463	155,608
4120 Litigation Settlement Proceeds	0	0	0	0	0	0	0	0	0	0	0	54,282
4121 Miscellaneous Reimbursement	0	0	0	0	0	0	0	0	0	0	0	76,376
4123-03 Bankruptcy Recovery - Other	0	0	0	0	0	0	0	0	0	0	0	263
4460-02 Repayments - Conway Property Owners	8,674	8,674	8,674	1,313	1,313	1,313	1,313	1,313	1,313	1,313	35,213	164,707
TOTAL MISCELLANEOUS	165,452	170,065	174,817	172,350	177,391	182,584	187,932	193,440	199,114	204,958	1,828,104	3,925,777

**035. GENERAL FUND
REVENUES BY SOURCE**

		ACTUAL	CURRENT	BUDGET	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	FY 2013/2014 TO FY 2023/2024 TOTAL	
		2012/2013	2013/2014	2014/2015	2015/2016	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	
3800	Real Property Sale	0	0	0	0	2,150,000	11,474,036	0	0	0	0	0	0	13,624,036
xxxx	Armory Long-Term Lease	0	7,400,000	0	0	0	0	0	0	0	0	0	0	7,400,000
xxxx	Raynor Activity Center Sale	0	0	14,000,000	0	0	0	0	0	0	0	0	0	14,000,000
TOTAL SALE OF PROPERTY		0	7,400,000	14,000,000	0	2,150,000	11,474,036	0	0	0	0	0	0	35,024,036
4400	Transfers In	8,527,166	11,066,782	9,210,438	9,259,809	9,435,622	9,570,810	9,795,398	10,091,765	10,326,771	10,578,635	10,739,874	10,987,999	111,063,903
TOTAL TRANSFERS IN		8,527,166	11,066,782	9,210,438	9,259,809	9,435,622	9,570,810	9,795,398	10,091,765	10,326,771	10,578,635	10,739,874	10,987,999	111,063,903
FUND TOTAL		153,192,473	158,379,481	153,902,365	144,495,931	150,466,217	164,369,093	157,041,027	162,266,127	167,129,673	171,948,770	177,013,169	182,299,620	1,789,311,471

**035. GENERAL FUND
REVENUES BY SOURCE**

		PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	FY 2024/2025 TO FY 2033/2034 TOTAL	FY 2013/2014 TO FY 2033/2034 TOTAL	
		2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033	2033/2034	TOTAL	TOTAL
3800	Real Property Sale	0	0	0	0	0	0	0	0	0	0	0	13,624,036
xxxx	Armory Long-Term Lease	0	0	0	0	0	0	0	0	0	0	0	7,400,000
xxxx	Raynor Activity Center Sale	0	0	0	0	0	0	0	0	0	0	0	14,000,000
TOTAL SALE OF PROPERTY		0	0	0	0	0	0	0	0	0	0	0	35,024,036
4400	Transfers In	11,366,719	11,740,801	12,126,105	12,522,968	12,930,329	13,542,022	13,875,383	14,231,551	14,691,572	15,165,393	132,192,844	243,256,747
TOTAL TRANSFERS IN		11,366,719	11,740,801	12,126,105	12,522,968	12,930,329	13,542,022	13,875,383	14,231,551	14,691,572	15,165,393	132,192,844	243,256,747
FUND TOTAL		185,294,139	191,508,620	198,412,605	204,860,210	212,135,908	219,574,859	226,868,433	234,331,217	242,263,816	250,555,947	2,165,805,755	3,955,117,226

SPECIAL REVENUE FUNDS

Special Revenue Funds are used to account for the proceeds of specific revenue sources that are legally restricted or earmarked for particular functions or activities of government. In many cases, a Special Revenue Fund has been set up in response to legal requirements established by a granting agency or another level of government.

▪ Housing Fund

The Housing Fund is comprised primarily of Housing Mitigation Fees and Below-Market-Rate Housing (“BMR”) fees and fines. Expenditures are for operations related to developing affordable housing, managing the City’s below-market-rate housing program, and for capital and special projects that produce new affordable housing.

Housing Mitigation

Housing Mitigation Fees are development impact fees paid by developers of large new employment-generating developments, pursuant to S.M.C. 19.22.035, in order to maintain or improve the City’s jobs/housing balance. These fees are used to provide additional affordable housing in the City. Housing Mitigation Fees and accrued interest are maintained in this sub-fund of the Housing Fund.

Revenue projections are based on a number of factors, including: current projects in the pipeline, historical collections, total development square footage eligible to pay this fee, and the current and projected per square foot Housing Mitigation Fee. Due to the recent surge of development activity in the City, \$4.4 million in Housing Mitigation Fees are expected in FY 2013/14, which represents a \$2.4 million increase over the \$2.0 million originally budgeted. For FY 2014/15, revenue of \$6.8 million is projected based on three large, commercial development projects that have received planning approval. Beginning in FY 2015/16 the revenue projection is revised downward to the six-year average of \$2.5 million per year. This historical average is notably higher than the baseline used in the prior year due to the peak levels in recent years. Over the twenty year plan, total revenue from Housing Mitigation Fees is estimated to be up by \$15.1 million over the prior year’s plan.

This revenue stream has allowed the City to assist a number of important housing projects. The most notable of these projects include the provision of over \$5 million to assist in the development of affordable apartments for seniors, and over \$8 million for the development of 124 low-income rental housing units at the City’s Armory site. Assistance to affordable housing developments is provided in the form of a loan, with payments amortized, deferred, or based on residual receipts of the project’s anticipated operating cash flow. Interest rates

vary and are set forth in each loan agreement. Payments received on these loans are consistent with City policy for the use of Housing Mitigation funds, and are deposited into this fund and re-used for additional housing activities.

By the end of FY 2013/14, the Housing Mitigation Program will receive a \$748,000 loan repayment on a loan made to Habitat for Humanity and a \$530,373 loan repayment related to a loan made for the Aster Park Apartments property. During the first ten years of the planning period, staff projects the program will receive another \$1.7 million in loan repayments, which includes payments on loans made for the Garland and Tenaka Place sites.

Interest income on the reserve balances in this sub-fund continues to accrue and is available for future housing projects.

In FY 2012/13, Council approved the sale of two City-owned properties to Habitat for Humanity (Habitat). The Housing Mitigation Fund funded this project in FY 2013/14 with a bridge loan to Habitat for \$870,000, which will be paid back at \$748,000 when the homes are resold to the home buyers, using the sales proceeds. The difference of \$122,000 is the City assistance from Housing Mitigation Reserves needed to make the project financially feasible. Project expenditures total approximately \$15.0 million for FY 2013/14, consisting primarily of the Charities and Mid Pen Affordable Housing projects at the Armory site, \$5 million for the Homestead Park

(Final Phase) project, \$880,000 for the bridge loan to Habitat mentioned above, and \$500,000 for the 1st Time Homebuyer Loans Program. The other notable project includes a \$250,000 for a contribution to the Housing Trust Fund of Santa Clara County. In FY 2014/15 there is \$1.0 million budgeted for the Morse Court Rental Rehabilitation project.

By the end of FY 2014/15 the Housing Mitigation Reserve is expected to have balance of approximately \$18.9 million. These funds are available for future affordable housing projects in the City when they are identified. A placeholder entitled *Future Housing Projects* is included in the long-term financial plan for such projects.

Below Market Rate (BMR) Housing

The BMR Program, as set forth in SMC Chapter 19.67, is primarily intended to generate affordable housing directly, through mandatory development requirements applied to most new housing developments. This is a land use/zoning tool used nationally to guarantee a minimum level of affordable housing even in higher cost areas, known as “inclusionary zoning.” The Municipal Code requires that developers sell 12.5% of all new homes in subdivision and condominium developments to lower and moderate income households at affordable prices established by the BMR program guidelines and SMC Chapter 19.67. The BMR Program has specific eligibility requirements and income limits for prospective buyers of BMR homes.

Revenues in the BMR Program include BMR In-Lieu fees, BMR application fees, revenues from BMR compliance and enforcement actions, payments on home buyer loans funded from the BMR program, and interest earnings. Expenditures include operating costs for administering and monitoring the BMR program, and a special project for BMR compliance enforcement.

The BMR Housing Program has a BMR Reserve for the deposit of BMR In-Lieu Fees which are paid by developers in accordance with project-specific developer agreements, in lieu of providing actual BMR homes for sale, and/or to fulfill fractional BMR unit requirements. The fee revenues are intended to be used by the City to provide a comparable or greater number of affordable housing units elsewhere in the City. Since the Municipal Code was amended in 2012 to allow greater application of the in-lieu fee option, no projects have opted to pay in-lieu fees for the entire BMR obligation, so the fee revenues to date are not substantial enough to finance a stand-alone BMR housing project. However, based on developer agreements approved to date, a stream of smaller fractional in-lieu fee payments have begun to be received and this revenue source is projected to grow in the coming years. Once a significant amount of funds have accumulated in the reserve, staff will issue an RFP to solicit affordable housing proposals to utilize these funds for developing additional affordable units, based on the priorities established by the City in the Housing Element, Consolidated Plan, and/or various adopted land use plans such as station area plans and/or specific plans.

• HOME Grant Fund

HOME Investment Partnership Program grants from the federal government may be used to provide affordable housing to lower-income households. Eligible uses of HOME grant funds include acquisition, new construction, rehabilitation, tenant-based rental assistance, and down payment assistance. The activities must benefit low-income households with incomes at or below 80% of area median income. According to federal statutes, HOME grants must be committed to a specific project within two years and fully expended within five years of the grant award.

The recommended long-term financial plan for the HOME Grant Fund includes an estimated grant allocation for FY 2014/15 of \$309,091, and shows ongoing estimated HOME grant revenues of the same amount as a placeholder for future allocations. This is a decrease of 2% from the FY 2013/14 allocation, which is due to the current federal budget deficit and sequestration actions.

The City also receives loan repayments on loans that had been made with HOME grant funds for affordable housing. Approximately \$7.5 million in loan payments are expected throughout the twenty-year plan, including \$1.4 million for repayment on a loan made for the Aster Park Apartments property in FY 2013/14. These repayments will be utilized for future HOME projects, to be identified and approved by Council.

Funds in FY 2014/15 are primarily allocated to one special project, Tenant Based Rental Assistance, for \$278,182. Also included in the long-term financial plan is a line item for *Future HOME/Housing Projects* beginning in FY 2015/16. As specific projects are identified, they will be brought to Council for approval.

▪ **Community Development Block Grant (CDBG) Fund**

The Community Development Block Grant (CDBG) program is a federal program that allocates annual grants to larger cities and urban counties to develop viable communities by providing decent housing, a suitable living environment, and needed public services, principally for low- and moderate-income persons. The City receives an annual appropriation from the U.S. Department of Housing and Urban Development (HUD) based on a formula derived by community need.

Revenues for the Community Development Block Grant Fund come from grants and the repayment of commercial and residential loans. Primary expenditures are for operations, housing opportunities, capital projects, and most of the City’s outside group funding efforts.

[Community Development Block Grant \(CDBG\)](#)

The CDBG Program is funded by Community Development Block Grants from the federal government. The Housing

division staff estimates that the FY 2014/15 entitlement amount will be \$1,017,441. Since the City has received CDBG funds annually over a number of years, we are showing future grant receipts at the FY 2014/15 entitlement level throughout the twenty year financial plan. The estimated allocation is 4.3% less than the allocation from prior year. As the federal government continues to address its sizeable deficit, recent sequestration actions have impacted CDBG funding. However, staff believes the program will continue over the long term.

The CDBG and HOME grants must be spent in accordance with a five-year “Consolidated Plan,” a strategic plan and budget for use of these grants, submitted to HUD for approval every five years. The plan identifies a jurisdiction’s overall needs for affordable housing and other community development activities. HUD requires the City to submit annual updates during the intervening years of the Consolidated Plan, generally done in May of each year.

CDBG funds may be used for acquisition, rehabilitation, and preservation of existing affordable housing, certain types of public services and facilities, and elimination of blight. Capital and special projects funded with CDBG must implement the goals of the 2010-2015 Consolidated Plan. The City submits a performance report to HUD annually to report on its uses of the CDBG and HOME funds, and how these activities contribute toward achieving the goals of the Consolidated Plan.

Additionally, by regulation, up to 15% of the annual CDBG allocation plus prior year program income may be used for public (human) services. The FY 2014/15 Recommended Budget includes \$198,000 for granting to qualified human services providers or “sub-recipients”. Outside groups are allocated funds on a two-year cycle and FY 2014/15 is the second year of the current cycle.

CDBG funds may also be used for projects that benefit groups with special needs, such as senior or handicapped citizens, or for targeted geographical areas that meet certain income requirements. FY 2014/15 projects include \$65,000 for Home Access, Paint and Emergency Repair, and Energy-Efficiency, \$322,000 for the Sunnyvale Workforce Development Program, and \$338,000 for Americans with Disabilities Act (ADA) Curb Retrofits.

CDBG Revolving Loan

The CDBG Revolving Loan Fund allows the City to account for program income from housing loans made with CDBG funds and reuse those funds for the same purpose (housing rehabilitation), pursuant to HUD regulations. This Fund has two sources of revenue: loan payments on prior CDBG housing loans and transfers in from the CDBG Fund. The current CDBG loan portfolio includes approximately 140 loans with a total outstanding debt of over \$12.4 million. Staff projects \$250,000 in revenue for FY 2014/15 from the CDBG loan payments. Expenditures for FY 2014/15 include one project in the amount of \$500,000 to provide rehabilitation

loans to low-income residents and staff costs to administer the program.

▪ Park Dedication Fund

State law allows local communities to require developers of housing units to offset the impact of those new housing units on the City’s ratio of open space per 1,000 population by providing additional open space or paying a comparable fee. The Park Dedication Fund was established to meet statutory requirements regarding the accounting for Park Dedication Fees paid by developers. In general, the City collects park in-lieu fees for housing projects that do not dedicate land for use as parks or open space. This fee is calculated on an average fair market value per square foot as determined by the Community Development Department annually. In prior years, the fee was based on a park facility standard of 1.25 acres per 1,000 population. In November 2009, Council raised the standard to 3.0 acres per 1,000 population over a three-year period. In April 2011, Council moved to raise the standard to 5.0 acres per 1,000 population, also to be phased in over three years. In FY 2013/14 the standard is 4.25 acres per 1,000 population, and the fee is \$69 per square foot. For the FY 2014/15 Recommended Budget, Park Dedication Fees have been held flat at the current rate of \$69, pending completion of the land valuation study.

Park Dedication Fee revenues are accounted for in the Park Dedication Fund as legally required, and then available

resources are appropriated directly to projects in the fund or transferred to the Capital Projects Fund or the Infrastructure Fund for park-related projects.

Authorizing language in the State Quimby Act indicates that fees may be used to pay for “developing new or rehabilitating existing neighborhood or community park or recreational facilities.” Certain legal cases have clarified that park in-lieu fees may be used for parks or recreational facilities that are adjacent to the subdivision or multi-family development from which they are collected but may also be used for larger community parks and regional facilities that are reasonably available for use by the residents of the subdivision or development. Park Dedication Fees may not be used for operating or routine maintenance. For the last several years, Park Dedication Fees were also used to pay for golf course rehabilitation projects. In April 2011, however, Council acted to cease that practice for projects that were not already programmed to be funded in this manner, determining instead that golf course revenues associated with the Golf and Tennis Enterprise Fund would pay for these improvements.

Park in-lieu fees must be committed within a five-year period, and certain of these fees are subject to the Fee Mitigation Act, which requires specific review and findings every five years. The City conforms with both of these requirements.

It is estimated that \$5.9 million in Park Dedication Fees will be received during FY 2013/14. Based on current development projects in process, revenues for FY 2014/15

through FY 2016/17 are expected to be \$9.5 million annually. For FY 2017/18 through the end of the first ten years of the plan, revenues are held flat at \$7.6 million, based on the historical average of an additional 200 fee eligible dwelling units per year at the current fee of \$69 per square foot, and an estimated 5% increase in land value. These projections yield approximately \$81.5 million in revenue over the first ten years, and an additional \$84.4 million during the second ten years of the long-term plan.

In April 2013, Council approved the sale of three City-owned homes adjacent to Murphy Park on Jackson Street. These homes had originally been purchased in anticipation of expanding Murphy Park. However, the homes were not adjacent to each other, and the City was unable to acquire the remaining four homes along the block. These three homes, along with three homes near Orchard Gardens Park that are scheduled for demolition to facilitate that park’s expansion, had previously provided rental income to the Park Dedication Fund. The rental income from all six properties end in FY 2013/14, with the sale of two of the three Jackson Street homes for \$870,000; the sale of the third home is anticipated in FY 2014/15 for \$440,000.

The Park Dedication Fund provides funding for capital and infrastructure projects at community parks and recreational facilities. A total of \$103.9 million in transfers to the Capital and Infrastructure Funds is programmed throughout the long-term financial plan to ensure that park and recreational facilities are in good working condition and able to meet the

demands of increased public use. \$5.1 million is programmed for transfers to projects in FY 2014/15, the largest of which is \$4.3 million for the Lakewood Park Renovation and Enhancement project, which will provide a major renovation to the facility which was originally built in 1964. Other notable projects include \$306,000 for infrastructure repairs and renovations to existing park buildings, and \$408,000 for the repair and renovation of existing golf buildings at both the Sunnyvale and Sunken Gardens golf courses. Additionally, as part of the \$14 million in sale proceeds from the Raynor Activity Center in FY 2014/15, approximately \$2.4 million will fund the Washington Pool Expansion project. This will allow the project to be advanced by one year to FY 2015/16, and free up \$2.4 million from Park Dedication Fees for other park capital project needs or land acquisition.

A budget supplement of \$300,000 has also been programmed in FY 2014/15 for the design and construction of a restroom building to be installed at Las Palmas Park near the Sunnyvale Tennis Center. Staff has recommended approval based on current needs at both facilities. Operating costs are estimated to be \$11,000 annually and will be absorbed by the operating budget in the Neighborhood Parks and Open Space program.

The Capital Projects Reserve includes funds that have not yet been appropriated to projects. While significantly more Park Dedication Fee revenue is projected in this financial plan as compared to last year, because this is not a projects budget year, staff has not updated the twenty-year parks

capital projects plan. This will be done for the FY 2015/16 Recommended Budget.

In addition to the Capital Projects Reserve, the twenty-year plan includes a second reserve fund that is specifically designated for Land Acquisition funds. This reserve collects twenty percent of the annual revenue from Park Dedication Fees and allocates the funds to acquire and develop new land for the purpose of parks, open space, trails and other recreational facilities. Proceeds from the sale of the Jackson Street properties are also placed in this reserve. In FY 2016/17 and FY 2017/18, funds in this reserve are earmarked for the Plaza del Sol Phase II project.

▪ **Asset Forfeiture Fund**

The Asset Forfeiture Fund was established to account for monies received through drug and other law enforcement activities as allowed under Federal and State asset forfeiture guidelines. For the FY 2014/15 Recommended Budget, current projected revenues of \$400,000 for FY 2013/14 and FY 2014/15 have been adjusted down to \$200,000 for each of the two years. These revenues are for the Department of Public Safety's participation in a regional task force operated by the Drug Enforcement Agency (DEA), and the original estimates were preliminary figures. Because these funds are received sporadically, future revenue is not budgeted. The purposes for which asset forfeiture can be used are limited, and funds are drawn down for new one-time expenses targeted

for law enforcement services. As this is done, caution should be used to assure that these expenses are ones that fit into the City's priorities and that do not lead to unnecessary future liabilities.

The FY 2014/15 Recommended Budget includes a continuing transfer to the General Fund to support juvenile diversion activities within the Police Services program. The City currently has an agreement with the County of Santa Clara to pay for the direct salary, excluding benefits, of one Deputy Probation Officer. For FY 2014/15, this amount is \$98,867. This transfer is reflected through FY 2016/17, at which point there are not enough funds to support this expenditure along with other priorities. At that time, the Public Safety Department will need to evaluate the juvenile diversion activities in relationship to other departmental priorities to determine whether to continue funding the program within the City's General Fund.

The FY 2014/15 Recommended Budget also includes \$45,390 for the Police Services Equipment - Cell Phones project, which supports the cost of specialized cellular phones used for police services. This project has been programmed to end in FY 2021/22, at which point the ending twenty-year reserve is unable to fund the project. It also reflects approximately \$373,000 budgeted in the Police Services Equipment Acquisition project for replacement of tasers every five years, starting in FY 2017/18. Due to limitations in Asset Forfeiture funding, the next replacement of tasers in FY 2022/23 reflects

only a partial amount (\$115,251) for the replacement in that year. The remaining budget for the replacement of tasers in FY 2022/23, and every five years thereafter throughout the twenty-year plan, is funded from the General Fund.

▪ **Police Services Augmentation Fund**

The Police Services Augmentation Fund accounts for two grant programs that provide monies for law enforcement purposes. The first is the Supplemental Law Enforcement Services (SLES) program established by the State, and the second is a smaller federal Edward Byrne Memorial Justice Assistance Grant from the Bureau of Justice Administration (BJA).

The State SLES monies constitute the major portion of this fund. The City first received the SLES grant in FY 1996/97. Over the years, the amounts of both grants have decreased or varied significantly. BJA decreased from a high of \$70,158 to a low of \$0 in FY 2011/12. SLES funding has also fluctuated over the years, with a high of nearly \$300,000 in FY 1996/97 and a low of \$100,000 in FY 2008/09 and again in FY 2010/11. After initially being eliminated, funding for FY 2011/12 was restored to a level of nearly \$230,000, which was the result of the State shifting Motor Vehicle License funds away from local agency general funds into the grants that provide SLES funding. This was intended to be a permanent shift, and as such, funding in the amount of \$229,693 has been programmed for the entire twenty-year plan starting with the

FY 2013/14 budget. The FY 2014/15 budget continues to keep funding at this same level of \$229,693 in the budget year and through the end of the twenty-year plan. Because of the stable funding, SLES monies will fund nearly one full-time officer for the Department of Public Safety, with the remaining cost being funded by the General Fund. This is in keeping with past use of these funds, which has been for staffing for most of the years. Because BJA funds are uncertain, they are not projected in the long-term plan and instead will be appropriated as they become available.

▪ **Employment Development Fund**

The City of Sunnyvale, as administrative entity for the North Valley (NOVA) Job Training Consortium, is required by legislation and regulations to account for the use of various federal and state funds and program revenues for the workforce development activities that are conducted for the consortium. The City established the Employment Development Fund to fulfill this obligation.

NOVA, formed in 1983, serves the cities of Cupertino, Los Altos, Milpitas, Mountain View, Palo Alto, Santa Clara and Sunnyvale. The City of Sunnyvale, through its NOVA Workforce Services Department, administers NOVA's programs on behalf of the consortium cities. NOVA has a wide variety of programs funded through various sources, with baseline funding originating from the federal government and passing through the State of California. A significant amount of additional grant money is received through competitive

grants from federal and state sources. Since July 1, 2000, the primary funding source for the NOVA Workforce Services Department has been federal Workforce Investment Act (WIA) appropriations and competitive grants.

The WIA dictates funding formulas whereby the allocation of funds provided by Congress to support the Act is distributed to the states. A primary factor of these formulas is the unemployment rate. These funds come in three targeted categories: Youth, Adult, and Dislocated Worker. Each of these categories serves a defined population.

The FY 2014/15 Recommended Budget is based on an estimate of grant resources for the year. In addition, NOVA's staffing level is based on an approach that budgets staffing only for its most stable funding resources, which are NOVA's allocated funding and its longest-funded competitive WIA grant, funded from the State's Additional Assistance pool. NOVA has a long history of being very competitive for additional federal and state resources and intends to submit several grant applications during the year. Any additional revenues and expenditures as a result of new grants obtained, including the need to budget casual staff for those short-term projects, will be reflected in a cumulative budget modification submitted each fiscal year. For the purposes of the City's FY 2014/15 Recommended Budget, NOVA has taken the total funding estimates as described and used these as the basis for NOVA's FY 2014/15 program and service levels. This budget incorporates guidance received from the state, which provided specific planning goals.

It is important to note that, as different grants come and go, various programs and activities operated by NOVA often have a short lifespan relative to programs operated by other City departments. Therefore, the current listings of programs that have been operated by NOVA during the last several years are not included in the budget document. Rather, a base funding level will be carried into the new fiscal year and the budget will be modified for planned activities, outcomes, and expenditures during the course of the year as new funding is secured and new contract goals and obligations are agreed upon.

In the past, the NOVA Workforce Services Fund’s long-term financial plan reflected grant revenues only for the immediate planning period. To recognize NOVA’s long tenure in the City, grant funding of \$8.7 million has been projected for FY 2014/15, and an average resource level of \$7 million per year has been programmed for the remaining 19 years of the twenty-year planning period.

• Parking District Fund

The Parking District Fund is a small fund that provides for the ongoing landscape and maintenance of downtown parking lots through assessments on property owners within the district. The Downtown Parking District includes all public parking in the downtown area, with the exception of the parking provided by the Sunnyvale Town Center.

The approval of Proposition 218 had a significant effect on the methodologies utilized to raise assessments to fund maintenance and operations within the Parking District. Proposition 218 not only deals with the approach and methodologies to be used for benefit assessments, but also the approval process. Essentially, after a method has been selected, a vote occurs by those who would be assessed, with votes weighted according to the amount of assessment. If this weighted majority does not approve the assessment, then it does not go forward.

For a number of years, the Parking District assessment was set by an election held every one or two years. In June 2009, the District property owners approved a long-term assessment methodology whereby the FY 2009/10 assessment rate was set as the base rate that would be adjusted annually by the previous year’s change in the Consumer Price Index going forward. For FY 2014/15, the special assessment is held flat to the FY 2013/14 assessment of \$180,307 for planning purposes. Total project costs of \$1.3 million are planned over the twenty-year plan to install gutters and rehabilitate existing pavement in the downtown lots, and for various maintenance activities, including periodic asphalt patching, slurry seals, curb painting, sign replacement, and re-striping as necessary.

Annual operations costs represent the ongoing maintenance of the Parking District by the City for personnel, utilities, materials, contractual services and other items necessary or

appropriate for the parking facilities and administration of the district and assessment.

It is anticipated the Parking District and assessment methodology will be reviewed after the redevelopment of the adjacent Town Center and Town and Country sites.

▪ **Gas Tax Fund**

The Gas Tax Fund is required by State law to account for Gas Taxes collected and allocated by the State. The State Gasoline Tax is a flat rate per gallon levied on gasoline and other motor fuels. Gas Tax is distributed to the State, cities, and counties on a formula based on population and the proportion of registered vehicles.

In March 2010 the legislature passed a bill that repealed the State Sales Tax on gasoline, which had been the funding source for Proposition 42, and replaced it with an increased excise tax on gasoline. In effect, this increased the Gas Tax rate to 35.3 cents per gallon. The intention was to replace the revenues expected from Proposition 42. As such, it includes an annual index which ensures that it will keep pace with the repealed sales tax revenue. It should be noted that only the State Sales Tax on gasoline was repealed; the local 1% rate remains intact. Starting with the adopted FY 2011/12 budget, revenues and expenditures that were formerly in the Traffic Congestion Relief Fund (Proposition 42) were incorporated into the Gas Tax Fund to reflect this legislation.

Combined Gas Tax revenues have been projected at approximately \$3.6 million each year throughout the twenty-year plan. Because these revenues are based on the number of gallons sold and not on the price of gasoline, no growth in revenue is projected. This is assumed because staff expects advancements in fuel economy to offset increases in population that will increase the total number of vehicles on the road.

In accordance with State law, the Gas Tax Fund receives interest earnings on any unspent cash balances. Gas Tax funds must be spent on maintenance and capital related to public streets and highways. The Gas Tax Fund works in tandem with the General Fund, with a set amount of funding for operations and remaining funds used to cover Gas Tax-eligible capital projects.

Operating expenses programmed for Public Works Department street maintenance in this Fund are approximately \$2 million annually for FY 2014/15 and the remainder of the first ten years of the long-term plan. Operating expenses covered by the Gas Tax Fund are \$1.4 million annually in the second ten years of the long-term plan. The reduced level reflects the slow decline in Gas Tax revenue that is anticipated over the long term.

The FY 2014/15 Recommended Budget for the Gas Tax Fund has transfers to the Capital and Infrastructure Funds of \$2.2 million. Of this amount, \$1.3 million is for the Pavement

Rehabilitation project and \$357,000 is for the Traffic Signal Hardware and Wiring project. Approximately \$300,000 is also programmed to be transferred to the Capital Projects Fund for the Calabazas Creek Bridge Replacement project to upgrade the safety of the structure. The Gas Tax Fund also transfers funds to replace the controls, LED arrays, and backup battery systems of traffic signals, as well as the replacement of street light conduit.

The project administration expenditure in the Gas Tax Fund represents the indirect charges for Engineering Services that are expected to be utilized in supporting capital projects that are funded from the Gas Tax Fund.

▪ **Transportation Development Act (TDA) Fund**

In FY 2003/04 a small special revenue fund was established to account for activities related to Transportation Development Act (TDA) funds. These funds were created by State legislation that annually returns to each region in the State ¼ of 1% of State Sales Tax revenues to be used for transportation projects. These funds are restricted for pedestrian and bicycle facilities and bicycle safety education programs and must be segregated for those purposes. The TDA, in accordance with Public Utilities Code Section 99245, must submit a report of a fiscal and compliance audit made by an independent auditor at the end of each fiscal year.

The FY 2014/15 Recommended Budget does not include any new appropriations; however, as TDA-eligible projects are identified, revenues will be recognized and appropriated to those projects. FY 2013/14 appropriations are primarily for the Residential and School Area Sidewalks project (\$133,000), the Duane Avenue Bicycle Lanes project (\$94,000), and the Mary Avenue Bike Lanes project (\$347,000).

▪ **Vehicle Registration Fee Fund**

In 2010, voters approved Measure B, which collects vehicle registration fees to pay for programs and projects that provide local transportation improvements. In FY 2012/13 the City of Sunnyvale established a special revenue fund to account for revenues received through the \$10 annual Vehicle Registration Fee (VRF) assessed to automobiles owned by residents of Santa Clara County.

In 2012, the VRF provided \$14.8 million to the County, and 80 percent of this amount was distributed to the cities based on population. In August 2012, the City of Sunnyvale received its first allocation of VRF funds in the amount of \$797,394. For FY 2014/15, the City has received \$843,000 in VRF funds, and it is expected that the City’s share will remain constant throughout the twenty-year planning period. In general, VRF funds are distributed based on each jurisdiction’s population in the county, and a small percentage is available based on a

competitive County-wide program. The remainder is reserved for Program Administration.

All VRF funds received from the County are programmed to be transferred to the Infrastructure Fund to provide funding for the Pavement Rehabilitation project.

▪ **Youth and Neighborhood Services Fund**

The Youth and Neighborhood Services Fund accounts for the revenues and ongoing operating program expenditures associated with the management and maintenance of the Columbia Neighborhood Center (CNC). On May 10, 1994, Council approved development of a neighborhood service center at Columbia Middle School to meet the health, social, recreational, and educational needs of North Sunnyvale residents (with an emphasis on serving disadvantaged youth) through a coordinated network of services. Advanced Micro Devices contributed \$1 million to the Columbia Neighborhood Center project, one-half of which Council used to establish the Youth Opportunity Fund (now renamed the Youth and Neighborhood Services Fund) to generate interest to help offset ongoing operating program expenditures.

The operating program expenditures for Columbia Neighborhood Center and related projects are accounted for in this fund, along with the associated program revenues. As outlined in the partnership agreement, the City is reimbursed by the Sunnyvale School District for a portion of the cost of services provided at the Columbia Neighborhood Center. For

FY 2014/15 this reimbursement is projected to be \$189,699 and considers the additional reimbursement related to the recently completed Center expansion. Other revenues to the Fund are recreation fees, rental fees for the facilities, interest earnings on the endowment, and an annual subsidy from the General Fund. For FY 2014/15, this subsidy is expected to be \$478,577.

Expenses included in this Fund are for the direct services provided at the CNC, including CNC operations, which is overseen by the Library and Community Services Department.

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**CITY OF SUNNYVALE
070. COMBINED HOUSING FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2013 TO JUNE 30, 2024**

	ACTUAL 2012/2013	CURRENT 2013/2014	BUDGET 2014/2015	PLAN 2015/2016	PLAN 2016/2017	PLAN 2017/2018	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	PLAN 2021/2022	PLAN 2022/2023	PLAN 2023/2024	FY 2013/2014 TO FY 2023/2024 TOTAL
RESERVE/FUND BALANCE, JULY 1	17,178,890	24,655,854	15,240,487	21,111,953	19,745,432	18,999,308	17,836,658	16,658,785	15,485,690	14,298,509	13,034,218	11,891,489	24,655,854
CURRENT RESOURCES:													
Housing Mitigation Fees	7,126,265	4,390,032	6,815,910	2,475,554	2,525,065	2,575,566	2,627,078	2,679,619	2,733,211	2,787,876	2,843,633	2,900,506	35,354,050
Housing Loan Repayments	1,407,881	1,660,171	215,245	196,520	253,871	253,871	253,871	253,871	253,871	253,871	253,871	253,871	4,102,904
Real Property Sale	0	0	0	0	700,000	0	0	0	0	0	0	0	700,000
Miscellaneous Reimbursement	1,500	0	0	0	0	0	0	0	0	0	0	0	0
Rental Income	17,100	17,100	17,100	17,100	0	0	0	0	0	0	0	0	51,300
BMR In-Lieu Fees	0	216,533	725,000	760,000	382,162	389,805	397,601	405,553	413,664	421,937	430,376	443,288	4,985,919
BMR Processing Fees	41,100	25,000	25,000	25,500	26,010	26,530	27,061	27,602	28,154	28,717	29,291	30,170	299,036
BMR Code Violation Revenues	0	10,000	5,000	5,100	5,202	5,306	5,412	5,520	5,631	5,743	5,858	6,034	64,807
Interest Income	105,009	112,840	153,655	256,023	487,603	724,194	678,892	633,773	588,112	539,485	546,915	530,148	5,251,640
TOTAL CURRENT RESOURCES	8,698,855	6,431,676	7,956,910	3,735,797	4,379,913	3,975,272	3,989,915	4,005,939	4,022,644	4,037,630	4,109,945	4,164,017	50,809,656
TOTAL AVAILABLE RESOURCES	25,877,745	31,087,530	23,197,397	24,847,750	24,125,345	22,974,580	21,826,573	20,664,724	19,508,334	18,336,139	17,144,163	16,055,506	75,465,510
CURRENT REQUIREMENTS:													
Operations	588,550	706,418	797,666	821,625	841,164	860,469	878,546	897,796	915,929	934,731	953,908	978,733	9,586,984
Special Projects	560,535	15,014,235	1,225,674	17,281	19,868	10,824	20,956	11,262	22,195	11,717	23,516	12,190	16,389,718
Future Housing Projects	0	0	0	4,200,000	4,200,000	4,200,000	4,200,000	4,200,000	4,200,000	4,200,000	4,200,000	4,200,000	37,800,000
Transfer To General Fund	0	70,000	0	0	0	0	0	0	0	82,016	0	0	152,016
General Fund In-Lieu	72,808	56,389	62,104	63,412	65,005	66,629	68,286	69,976	71,699	73,457	75,251	77,080	749,288
TOTAL CURRENT REQUIREMENTS	1,221,893	15,847,042	2,085,444	5,102,318	5,126,037	5,137,922	5,167,788	5,179,033	5,209,824	5,301,921	5,252,674	5,268,003	64,678,006
RESERVES:													
Housing Mitigation Reserve	22,817,329	13,223,123	18,745,662	16,992,876	16,214,419	14,980,157	13,730,630	12,485,782	11,226,897	9,890,997	8,676,797	7,470,602	7,470,602
BMR Reserve	1,838,525	2,017,364	2,366,291	2,752,556	2,784,889	2,856,501	2,928,155	2,999,908	3,071,612	3,143,221	3,214,692	3,316,901	3,316,901
TOTAL RESERVES	24,655,854	15,240,487	21,111,953	19,745,432	18,999,308	17,836,658	16,658,785	15,485,690	14,298,509	13,034,218	11,891,489	10,787,503	10,787,503
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

**CITY OF SUNNYVALE
070. COMBINED HOUSING FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2024 TO JUNE 30, 2034**

	PLAN 2024/2025	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	PLAN 2032/2033	PLAN 2033/2034	FY 2024/2025 TO FY 2033/2034 TOTAL	FY 2013/2014 TO FY 2033/2034 TOTAL
RESERVE/FUND BALANCE, JULY 1	10,787,503	10,988,251	11,285,268	11,690,030	11,157,705	10,664,228	10,244,707	9,765,472	9,475,244	9,243,739	10,787,503	24,655,854
CURRENT RESOURCES:												
Housing Mitigation Fees	2,928,942	3,016,810	3,107,315	3,200,534	3,296,550	3,395,447	3,497,310	3,602,229	3,710,296	3,821,605	33,577,040	68,931,090
Housing Loan Repayments	253,871	253,871	253,871	253,871	253,871	253,871	253,871	253,871	253,871	253,871	2,538,710	6,641,614
Real Property Sale	0	0	0	0	0	0	0	0	0	0	0	700,000
Miscellaneous Reimbursement	0	0	0	0	0	0	0	0	0	0	0	0
Rental Income	0	0	0	0	0	0	0	0	0	0	0	51,300
BMR In-Lieu Fees	456,586	470,284	484,392	498,924	513,892	529,308	545,188	561,543	578,390	595,741	5,234,248	10,220,167
BMR Processing Fees	31,075	32,008	32,968	33,957	34,976	36,025	37,106	38,219	39,365	40,546	356,244	655,280
BMR Code Violation Revenues	6,215	6,402	6,594	6,791	6,995	7,205	7,421	7,644	7,873	8,109	71,249	136,056
Interest Income	628,326	642,470	661,744	636,396	612,897	592,920	570,099	556,278	545,255	538,995	5,985,380	11,237,020
TOTAL CURRENT RESOURCES	4,305,016	4,421,844	4,546,883	4,630,473	4,719,181	4,814,776	4,910,995	5,019,784	5,135,050	5,258,868	47,762,871	98,572,527
TOTAL AVAILABLE RESOURCES	15,092,519	15,410,095	15,832,151	16,320,503	15,876,886	15,479,004	15,155,702	14,785,256	14,610,294	14,502,607	58,550,374	123,228,381
CURRENT REQUIREMENTS:												
Operations	999,470	1,029,390	1,029,974	1,060,818	1,092,545	1,125,234	1,158,904	1,193,574	1,229,264	1,266,072	11,185,245	20,772,229
Special Projects	25,046	12,932	26,809	13,720	28,706	14,555	30,733	15,442	32,905	16,382	217,230	16,606,948
Future Housing Projects	3,000,000	3,000,000	3,000,000	4,000,000	4,000,000	4,000,000	4,000,000	4,000,000	4,000,000	4,000,000	37,000,000	74,800,000
Transfer To General Fund	0	0	0	0	0	0	102,887	0	0	0	102,887	254,903
General Fund In-Lieu	79,752	82,505	85,339	88,260	91,406	94,509	97,704	100,996	104,386	107,878	932,736	1,682,024
TOTAL CURRENT REQUIREMENTS	4,104,268	4,124,827	4,142,122	5,162,798	5,212,657	5,234,298	5,390,228	5,310,012	5,366,555	5,390,332	49,438,098	114,116,104
RESERVES:												
Housing Mitigation Reserve	7,568,228	7,761,383	8,029,893	7,358,268	6,722,394	6,157,310	5,529,314	5,087,075	4,700,242	4,410,149	4,410,149	4,410,149
BMR Reserve	3,420,023	3,523,885	3,660,137	3,799,437	3,941,834	4,087,397	4,236,158	4,388,169	4,543,497	4,702,126	4,702,126	4,702,126
TOTAL RESERVES	10,988,251	11,285,268	11,690,030	11,157,705	10,664,228	10,244,707	9,765,472	9,475,244	9,243,739	9,112,275	9,112,275	9,112,275
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0

**CITY OF SUNNYVALE
071. HOME GRANT FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2013 TO JUNE 30, 2024**

	ACTUAL 2012/2013	CURRENT 2013/2014	BUDGET 2014/2015	PLAN 2015/2016	PLAN 2016/2017	PLAN 2017/2018	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	PLAN 2021/2022	PLAN 2022/2023	PLAN 2023/2024	FY 2013/2014 TO FY 2023/2024 TOTAL
RESERVE/FUND BALANCE, JULY 1	1,438,795	0	370,872	367,932	0	0	0	0	0	0	0	0	0
CURRENT RESOURCES:													
HOME Grant Allocations:													
HUD Program Year 2009	319,825	114,245	0	0	0	0	0	0	0	0	0	0	114,245
HUD Program Year 2010	79,203	603,790	0	0	0	0	0	0	0	0	0	0	603,790
HUD Program Year 2011	81,415	521,944	0	0	0	0	0	0	0	0	0	0	521,944
HUD Program Year 2012	0	320,568	0	0	0	0	0	0	0	0	0	0	320,568
HUD Program Year 2013	0	315,413	0	0	0	0	0	0	0	0	0	0	315,413
HUD Program Year 2014	0	0	309,091	0	0	0	0	0	0	0	0	0	309,091
Future HUD Allocations	0	0	0	309,091	309,091	309,091	309,091	309,091	309,091	309,091	309,091	309,091	2,781,819
Transfer From CDBG (RLF)	53,000	0	0	0	0	0	0	0	0	0	0	0	0
Housing Loan Repayments	0	1,489,006	51,894	55,000	55,000	55,000	55,000	55,000	55,000	118,816	118,816	142,363	2,250,896
Interest Income	3,642	3,461	11,126	14,717	0	0	0	0	0	0	0	0	29,304
TOTAL CURRENT RESOURCES	537,085	3,368,427	372,111	378,808	364,091	364,091	364,091	364,091	364,091	427,907	427,907	451,454	7,247,071
TOTAL AVAILABLE RESOURCES	1,975,880	3,368,427	742,983	746,741	364,091	364,091	364,091	364,091	364,091	427,908	427,908	451,455	7,247,071
CURRENT REQUIREMENTS:													
Operations	104,110	102,700	90,050	92,702	92,702	92,702	92,702	92,702	92,702	92,702	92,702	92,702	1,027,068
In-Lieu Charges	7,269	7,914	6,819	7,053	7,053	7,053	7,053	7,053	7,053	7,053	7,053	7,053	78,214
Special Projects	1,864,501	2,886,941	278,182	0	0	0	0	0	0	0	0	0	3,165,123
Future HOME/Housing Projects	0	0	0	646,985	264,336	264,336	264,336	264,336	264,336	328,152	328,152	351,699	2,976,669
TOTAL CURRENT REQUIREMENTS	1,975,880	2,997,555	375,051	746,741	364,091	364,091	364,091	364,091	364,091	427,908	427,908	451,455	7,247,073
RESERVES:													
HOME Reserve	0	370,872	367,932	0	0	0	0	0	0	0	0	0	0
TOTAL RESERVES	0	370,872	367,932	0	0	0	0	0	0	0	0	0	0
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

**CITY OF SUNNYVALE
071. HOME GRANT FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2024 TO JUNE 30, 2034**

	PLAN 2024/2025	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	PLAN 2032/2033	PLAN 2033/2034	FY 2024/2025 TO FY 2033/2034 TOTAL	FY 2013/2014 TO FY 2033/2034 TOTAL
RESERVE/FUND BALANCE, JULY 1	0	0	0	0	0	0	0	0	0	0	0	0
CURRENT RESOURCES:												
HOME Grant Allocations:												
HUD Program Year 2009	0	0	0	0	0	0	0	0	0	0	0	114,245
HUD Program Year 2010	0	0	0	0	0	0	0	0	0	0	0	603,790
HUD Program Year 2011	0	0	0	0	0	0	0	0	0	0	0	521,944
HUD Program Year 2012	0	0	0	0	0	0	0	0	0	0	0	320,568
HUD Program Year 2013	0	0	0	0	0	0	0	0	0	0	0	315,413
HUD Program Year 2014	0	0	0	0	0	0	0	0	0	0	0	309,091
Future HUD Allocations	309,091	309,091	309,091	309,091	309,091	309,091	309,091	309,091	309,091	309,091	3,090,910	5,872,729
Transfer From CDBG (RLF)	0	0	0	0	0	0	0	0	0	0	0	0
Housing Loan Repayments	2,429,075	110,909	110,909	110,909	253,452	110,909	1,308,959	642,909	110,909	110,909	5,299,853	7,550,750
Interest Income	0	0	0	0	0	0	0	0	0	0	0	29,304
TOTAL CURRENT RESOURCES	2,738,166	420,000	420,000	420,000	562,543	420,000	1,618,050	952,000	420,000	420,000	8,390,763	15,637,834
TOTAL AVAILABLE RESOURCES	2,738,166	420,000	420,000	420,000	562,543	420,000	1,618,050	952,000	420,000	420,000	8,390,763	15,637,834
CURRENT REQUIREMENTS:												
Operations	92,702	92,702	92,702	92,702	92,702	92,702	92,702	92,702	92,702	92,702	927,020	1,954,087
In-Lieu Charges	7,053	7,053	7,053	7,053	7,053	7,053	7,053	7,053	7,053	7,053	70,534	148,748
Special Projects	0	0	0	0	0	0	0	0	0	0	0	3,165,123
Future HOME/Housing Projects	2,638,411	320,245	320,245	320,245	462,788	320,245	1,518,295	852,245	320,245	320,245	7,393,205	10,369,874
TOTAL CURRENT REQUIREMENTS	2,738,166	420,000	420,000	420,000	562,543	420,000	1,618,050	952,000	420,000	420,000	8,390,759	15,637,832
RESERVES:												
HOME Reserve	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL RESERVES	0	0	0	0	0	0	0	0	0	0	0	0
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0

CITY OF SUNNYVALE
110. COMBINED COMMUNITY DEVELOPMENT BLOCK GRANT FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2013 TO JUNE 30, 2024

	ACTUAL 2012/2013	CURRENT 2013/2014	BUDGET 2014/2015	PLAN 2015/2016	PLAN 2016/2017	PLAN 2017/2018	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	PLAN 2021/2022	PLAN 2022/2023	PLAN 2023/2024	FY 2013/2014 TO FY 2023/2024 TOTAL
RESERVE/FUND BALANCE, JULY 1	1,051,125	726,872	687,223	83,564	249,296	463,772	449,365	602,818	588,039	573,261	492,219	529,362	726,872
CURRENT RESOURCES:													
CDBG Grant Allocations:													
HUD Program Year 2011	172,914	0	0	0	0	0	0	0	0	0	0	0	0
HUD Program Year 2012	706,071	290,499	0	0	0	0	0	0	0	0	0	0	290,499
HUD Program Year 2013	0	1,063,453	0	0	0	0	0	0	0	0	0	0	1,063,453
HUD Program Year 2013	0	0	1,017,441	0	0	0	0	0	0	0	0	0	1,017,441
Future HUD Allocations	0	0	0	1,017,441	1,017,441	1,017,441	1,017,441	1,017,441	1,017,441	1,017,441	1,017,441	1,017,441	9,156,969
Housing Loan Repayments	188,548	308,778	250,000	103,140	414,277	185,395	353,254	185,023	185,023	118,760	236,944	430,284	2,770,878
Transfer From General Fund	0	291,000	0	0	0	0	0	0	0	0	0	0	291,000
TOTAL CURRENT RESOURCES	1,067,533	1,953,731	1,267,441	1,120,581	1,431,718	1,202,836	1,370,695	1,202,464	1,202,464	1,136,201	1,254,385	1,447,725	14,590,241
TOTAL AVAILABLE RESOURCES	2,118,658	2,680,602	1,954,664	1,204,145	1,681,014	1,666,608	1,820,060	1,805,282	1,790,503	1,709,462	1,746,604	1,977,087	15,317,112
CURRENT REQUIREMENTS:													
Operations	403,165	437,583	418,278	430,078	430,078	430,078	430,078	430,078	430,078	430,078	430,078	430,078	4,726,562
Special Projects	423,517	579,829	887,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	1,916,829
Columbia Neighborhood Center Expansion	268,843	291,000	0	0	0	0	0	0	0	0	0	0	291,000
Public Facility/ADA Projects	0	450,297	338,297	0	0	300,000	0	0	300,000	0	0	300,000	1,688,594
Outside Group Funding Projects	216,436	204,500	198,000	198,000	198,000	198,000	198,000	198,000	198,000	198,000	198,000	198,000	2,184,500
Future CDBG Projects	0	0	0	244,433	506,827	206,827	506,827	506,827	206,827	506,827	506,827	206,827	3,399,049
Transfer To HOME Fund	53,000	0	0	0	0	0	0	0	0	0	0	0	0
Transfer To General Fund	26,825	30,170	29,526	32,338	32,338	32,338	32,338	32,338	32,338	32,338	32,338	32,338	350,734
TOTAL CURRENT REQUIREMENTS	1,391,786	1,993,380	1,871,100	954,849	1,217,243	1,217,243	1,217,243	1,217,243	1,217,243	1,217,243	1,217,243	1,217,243	14,557,268
RESERVES:													
20 Year RAP	726,872	687,223	83,564	249,296	463,772	449,365	602,818	588,039	573,261	492,219	529,362	759,844	759,844
TOTAL RESERVES	726,872	687,223	83,564	249,296	463,772	449,365	602,818	588,039	573,261	492,219	529,362	759,844	759,844
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

CITY OF SUNNYVALE
110. COMBINED COMMUNITY DEVELOPMENT BLOCK GRANT FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2024 TO JUNE 30, 2034

	PLAN 2024/2025	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	PLAN 2032/2033	PLAN 2033/2034	FY 2024/2025 TO FY 2033/2034 TOTAL	FY 2013/2014 TO FY 2033/2034 TOTAL
RESERVE/FUND BALANCE, JULY 1	759,844	767,771	686,729	1,103,908	1,339,096	1,513,386	1,399,533	1,285,681	1,171,828	1,057,976	759,844	726,872
CURRENT RESOURCES:												
CDBG Grant Allocations:												
HUD Program Year 2011	0	0	0	0	0	0	0	0	0	0	0	0
HUD Program Year 2012	0	0	0	0	0	0	0	0	0	0	0	290,499
HUD Program Year 2013	0	0	0	0	0	0	0	0	0	0	0	1,063,453
HUD Program Year 2013	0	0	0	0	0	0	0	0	0	0	0	1,017,441
Future HUD Allocations	1,017,441	1,017,441	1,017,441	1,017,441	1,017,441	1,017,441	1,017,441	1,017,441	1,017,441	1,017,441	10,174,410	19,331,379
Housing Loan Repayments	207,728	118,760	616,980	434,990	374,091	85,949	85,949	85,949	85,949	85,949	2,182,294	4,953,172
Transfer From General Fund	0	0	0	0	0	0	0	0	0	0	0	291,000
TOTAL CURRENT RESOURCES	1,225,169	1,136,201	1,634,421	1,452,431	1,391,532	1,103,390	1,103,390	1,103,390	1,103,390	1,103,390	12,356,704	26,946,945
TOTAL AVAILABLE RESOURCES	1,985,013	1,903,972	2,321,150	2,556,339	2,730,628	2,616,776	2,502,923	2,389,071	2,275,218	2,161,366	13,116,548	27,673,816
CURRENT REQUIREMENTS:												
Operations	430,078	430,078	430,078	430,078	430,078	430,078	430,078	430,078	430,078	430,078	4,300,779	9,027,340
Special Projects	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	500,000	2,416,829
Columbia Neighborhood Center Expansion	0	0	0	0	0	0	0	0	0	0	0	291,000
Public Facility/ADA Projects	0	0	300,000	0	0	300,000	0	0	300,000	0	900,000	2,588,594
Outside Group Funding Projects	198,000	198,000	198,000	198,000	198,000	198,000	198,000	198,000	198,000	198,000	1,980,000	4,164,500
Future CDBG Projects	506,827	506,827	206,827	506,827	506,827	206,827	506,827	506,827	206,827	506,827	4,168,270	7,567,319
Transfer To HOME Fund	0	0	0	0	0	0	0	0	0	0	0	0
Transfer To General Fund	32,338	32,338	32,338	32,338	32,338	32,338	32,338	32,338	32,338	32,338	323,376	674,111
TOTAL CURRENT REQUIREMENTS	1,217,243	1,217,243	1,217,243	1,217,243	1,217,243	1,217,243	1,217,243	1,217,243	1,217,243	1,217,243	12,172,425	26,729,694
RESERVES:												
20 Year RAP	767,771	686,729	1,103,908	1,339,096	1,513,386	1,399,533	1,285,681	1,171,828	1,057,976	944,123	944,123	944,122
TOTAL RESERVES	767,771	686,729	1,103,908	1,339,096	1,513,386	1,399,533	1,285,681	1,171,828	1,057,976	944,123	944,123	944,122
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0

**CITY OF SUNNYVALE
141. PARK DEDICATION FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2013 TO JUNE 30, 2024**

	ACTUAL 2012/2013	CURRENT 2013/2014	BUDGET 2014/2015	PLAN 2015/2016	PLAN 2016/2017	PLAN 2017/2018	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	PLAN 2021/2022	PLAN 2022/2023	PLAN 2023/2024	FY 2013/2014 TO FY 2023/2024 TOTAL
RESERVE/FUND BALANCE, JULY 1	14,617,770	19,405,476	7,508,654	11,061,490	14,912,576	18,131,744	14,948,997	20,967,664	27,501,357	32,650,570	32,834,138	40,099,492	19,405,476
CURRENT RESOURCES:													
Rental Income	77,835	37,450	0	0	0	0	0	0	0	0	0	0	37,450
Interest Income	90,286	101,761	76,788	183,921	441,872	574,385	805,872	1,057,168	1,255,214	1,262,275	1,534,651	1,266,201	8,560,108
Land Sale Proceeds	0	870,000	440,000	0	0	0	0	0	0	0	0	0	1,310,000
Park Dedication Fees	7,398,812	5,878,594	9,516,000	9,516,000	9,516,000	7,560,883	7,560,883	7,560,883	7,560,883	7,560,883	7,560,883	7,560,883	87,352,778
TOTAL CURRENT RESOURCES	7,566,933	6,887,805	10,032,788	9,699,921	9,957,872	8,135,268	8,366,755	8,618,051	8,816,097	8,823,158	9,095,534	8,827,084	97,260,336
TOTAL AVAILABLE RESOURCES	22,184,703	26,293,281	17,541,442	20,761,411	24,870,448	26,267,012	23,315,752	29,585,715	36,317,454	41,473,728	41,929,672	48,926,576	116,665,812
CURRENT REQUIREMENTS:													
Special Projects	16,251	24,319	15,000	0	0	0	0	0	0	0	0	0	39,319
Project Administration	548,236	579,266	655,077	999,395	1,061,508	1,346,896	1,093,385	444,584	430,236	1,057,263	186,358	1,098,016	8,951,984
Transfer To General Fund	98,140	26,860	0	0	0	0	0	0	0	0	0	0	26,860
Transfer To Capital Projects Fund	1,330,946	7,851,974	300,000	131,212	498,767	5,358,303	732,006	0	0	0	0	0	14,872,262
Transfer To Infrastructure/General	701,584	9,647,097	5,101,875	4,710,113	4,891,903	2,570,808	514,085	1,251,249	1,441,483	7,582,327	1,453,205	7,076,239	46,240,384
Transfer To Infrastructure/Golf and Tennis	84,071	655,112	408,000	8,115	286,526	2,042,008	8,612	388,526	1,795,166	0	190,617	550,742	6,333,424
TOTAL CURRENT REQUIREMENTS	2,779,227	18,784,627	6,479,952	5,848,835	6,738,704	11,318,015	2,348,088	2,084,359	3,666,885	8,639,590	1,830,180	8,724,997	76,464,232
RESERVES:													
Capital Projects Reserve	19,405,476	6,331,885	7,981,521	9,929,407	11,563,738	8,708,949	13,215,439	18,236,955	21,873,991	20,545,383	27,810,737	26,400,648	26,400,648
Land Acquisition Set-Aside (20%)	0	1,176,769	3,079,969	4,983,169	6,568,006	6,240,048	7,752,225	9,264,402	10,776,579	12,288,755	12,288,755	13,800,932	13,800,932
TOTAL RESERVES	19,405,476	7,508,654	11,061,490	14,912,576	18,131,744	14,948,997	20,967,664	27,501,357	32,650,570	32,834,138	40,099,492	40,201,580	40,201,580
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

**CITY OF SUNNYVALE
141. PARK DEDICATION FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2024 TO JUNE 30, 2034**

	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	FY 2024/2025 TO FY 2033/2034 TOTAL	FY 2013/2014 TO FY 2033/2034 TOTAL
	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033	2033/2034		
RESERVE/FUND BALANCE, JULY 1	40,201,580	39,828,497	44,074,760	53,018,068	53,606,770	58,709,321	65,615,879	69,859,365	74,344,671	78,891,504	40,201,580	19,405,476
CURRENT RESOURCES:												
Rental Income	0	0	0	0	0	0	0	0	0	0	0	37,450
Interest Income	1,896,595	2,098,798	2,524,670	2,552,703	2,795,682	3,124,566	3,326,636	3,540,222	3,756,738	4,348,361	29,964,971	38,525,079
Land Sale Proceeds	0	0	0	0	0	0	0	0	0	0	0	1,310,000
Park Dedication Fees	7,712,101	7,866,343	8,023,670	8,184,143	8,347,826	8,514,783	8,685,078	8,858,780	9,035,956	9,216,675	84,445,355	171,798,134
TOTAL CURRENT RESOURCES	9,608,696	9,965,141	10,548,340	10,736,846	11,143,508	11,639,349	12,011,714	12,399,002	12,792,694	13,565,036	114,410,326	211,670,663
TOTAL AVAILABLE RESOURCES	49,810,276	49,793,638	54,623,100	63,754,914	64,750,279	70,348,669	77,627,594	82,258,367	87,137,365	92,456,540	154,611,906	231,076,139
CURRENT REQUIREMENTS:												
Special Projects	0	0	0	0	0	0	0	0	0	0	0	39,319
Project Administration	789,764	673,058	213,878	1,215,847	722,703	1,107,694	854,649	1,278,947	761,595	793,872	8,412,006	17,363,990
Transfer To General Fund	0	0	0	0	0	0	0	0	0	0	0	26,860
Transfer To Capital Projects Fund	0	0	0	0	0	0	0	0	0	0	0	14,872,262
Transfer To Infrastructure/General	9,192,015	5,035,734	1,391,154	8,820,480	5,307,232	3,625,096	6,901,886	6,634,749	7,354,638	334,316	54,597,300	100,837,684
Transfer To Infrastructure/Golf and Tennis	0	10,087	0	111,817	11,023	0	11,694	0	129,627	12,778	287,026	6,620,450
TOTAL CURRENT REQUIREMENTS	9,981,779	5,718,879	1,605,032	10,148,144	6,040,958	4,732,790	7,768,229	7,913,696	8,245,860	1,140,966	63,296,332	139,760,565
RESERVES:												
Capital Projects Reserve	24,485,145	27,158,139	34,496,713	33,448,587	36,881,572	42,085,174	44,591,644	47,305,194	50,044,836	60,625,571	60,625,571	60,625,571
Land Acquisition Set-Aside (20%)	15,343,352	16,916,621	18,521,355	20,158,183	21,827,749	23,530,705	25,267,721	27,039,477	28,846,668	30,690,003	30,690,003	30,690,003
TOTAL RESERVES	39,828,497	44,074,760	53,018,068	53,606,770	58,709,321	65,615,879	69,859,365	74,344,671	78,891,504	91,315,574	91,315,574	91,315,574
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0

**CITY OF SUNNYVALE
175. ASSET FORFEITURE FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2013 TO JUNE 30, 2024**

	ACTUAL 2012/2013	CURRENT 2013/2014	BUDGET 2014/2015	PLAN 2015/2016	PLAN 2016/2017	PLAN 2017/2018	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	PLAN 2021/2022	PLAN 2022/2023	PLAN 2023/2024	FY 2013/2014 TO FY 2023/2024 TOTAL
RESERVES/FUND BALANCE, JULY 1	975,600	844,962	839,987	884,448	741,309	597,419	300,873	259,367	215,116	167,989	117,849	0	844,962
CURRENT RESOURCES:													
Asset Forfeitures	17,509	0	0	0	0	0	0	0	0	0	0	0	0
Asset Forfeiture Task Force Participation	0	200,000	200,000	0	0	0	0	0	0	0	0	0	400,000
Interest Income	5,161	3,981	6,148	9,152	14,571	11,572	9,976	8,274	6,461	4,533	0	0	74,667
TOTAL CURRENT RESOURCES	22,670	203,981	206,148	9,152	14,571	11,572	9,976	8,274	6,461	4,533	0	0	474,667
TOTAL AVAILABLE RESOURCES	998,270	1,048,943	1,046,135	893,600	755,881	608,991	310,848	267,640	221,577	172,522	117,849	0	1,319,629
CURRENT REQUIREMENTS:													
Operations - Audit	1,780	2,102	2,129	2,182	2,237	2,293	2,350	2,410	2,471	2,534	2,598	0	23,304
Capital Projects	62,836	112,695	60,690	46,298	47,224	305,825	49,132	50,115	51,117	52,139	115,251	0	890,486
Transfer To General Fund	88,692	94,160	98,867	103,811	109,001	0	0	0	0	0	0	0	405,839
TOTAL CURRENT REQUIREMENTS	153,307	208,957	161,686	152,291	158,462	308,118	51,482	52,524	53,588	54,673	117,849	0	1,319,629
RESERVES:													
Asset Forfeiture	844,962	839,987	884,448	741,309	597,419	300,873	259,367	215,116	167,989	117,849	0	0	0
TOTAL RESERVES	844,962	839,987	884,448	741,309	597,419	300,873	259,367	215,116	167,989	117,849	0	0	0
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

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**CITY OF SUNNYVALE
190. POLICE SERVICES AUGMENTATION FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2013 TO JUNE 30, 2024**

	ACTUAL 2012/2013	CURRENT 2013/2014	BUDGET 2014/2015	PLAN 2015/2016	PLAN 2016/2017	PLAN 2017/2018	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	PLAN 2021/2022	PLAN 2022/2023	PLAN 2023/2024	FY 2013/2014 TO FY 2023/2024 TOTAL
RESERVES/FUND BALANCE, JULY 1	272,582	29,080	0	0	0	0	0	0	0	0	0	0	29,080
CURRENT RESOURCES:													
SLES Fund (AB3229)	214,445	229,693	229,693	229,693	229,693	229,693	229,693	229,693	229,693	229,693	229,693	229,693	2,526,623
BJA Block Grant	28,682	0	0	0	0	0	0	0	0	0	0	0	0
Interest Income	922	229	0	0	0	0	0	0	0	0	0	0	229
TOTAL CURRENT RESOURCES	244,049	229,922	229,693	229,693	229,693	229,693	229,693	229,693	229,693	229,693	229,693	229,693	2,526,852
TOTAL AVAILABLE RESOURCES	516,631	259,002	229,693	229,693	229,693	229,693	229,693	229,693	229,693	229,693	229,693	229,693	2,555,932
CURRENT REQUIREMENTS:													
Operations	0	214,100	229,693	229,693	229,693	229,693	229,693	229,693	229,693	229,693	229,693	229,693	2,511,030
Special Projects	487,552	44,902	0	0	0	0	0	0	0	0	0	0	44,902
TOTAL CURRENT REQUIREMENTS	487,552	259,002	229,693	229,693	229,693	229,693	229,693	229,693	229,693	229,693	229,693	229,693	2,555,932
RESERVES:													
20 Year RAP	29,080	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL RESERVES	29,080	0	0	0	0	0	0	0	0	0	0	0	0
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

**CITY OF SUNNYVALE
190. POLICE SERVICES AUGMENTATION FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2024 TO JUNE 30, 2034**

	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	FY 2024/2025 TO FY 2033/2034 TOTAL	FY 2013/2014 TO FY 2033/2034 TOTAL
	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033	2033/2034		
RESERVES/FUND BALANCE, JULY 1	0	0	0	0	0	0	0	0	0	0	0	29,080

CURRENT RESOURCES:												
SLES Fund (AB3229)	229,693	229,693	229,693	229,693	229,693	229,693	229,693	229,693	229,693	229,693	2,296,930	4,823,553
BJA Block Grant	0	0	0	0	0	0	0	0	0	0	0	0
Interest Income	0	0	0	0	0	0	0	0	0	0	0	229
TOTAL CURRENT RESOURCES	229,693	229,693	229,693	229,693	229,693	229,693	229,693	229,693	229,693	229,693	2,296,930	4,823,782
TOTAL AVAILABLE RESOURCES	229,693	229,693	229,693	229,693	229,693	229,693	229,693	229,693	229,693	229,693	2,296,930	4,852,862

CURRENT REQUIREMENTS:												
Operations	229,693	229,693	229,693	229,693	229,693	229,693	229,693	229,693	229,693	229,693	2,296,930	4,807,960
Special Projects	0	0	0	0	0	0	0	0	0	0	0	44,902
TOTAL CURRENT REQUIREMENTS	229,693	229,693	229,693	229,693	229,693	229,693	229,693	229,693	229,693	229,693	2,296,930	4,852,862

RESERVES:												
20 Year RAP	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL RESERVES	0	0	0	0	0	0	0	0	0	0	0	0
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0
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**CITY OF SUNNYVALE
210. EMPLOYMENT DEVELOPMENT FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2013 TO JUNE 30, 2024**

	ACTUAL 2012/2013	CURRENT 2013/2014	BUDGET 2014/2015	PLAN 2015/2016	PLAN 2016/2017	PLAN 2017/2018	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	PLAN 2021/2022	PLAN 2022/2023	PLAN 2023/2024	FY 2013/2014 TO FY 2023/2024 TOTAL
RESERVE/FUND BALANCE, JULY 1	70,458	153,033	160,611	465,166	0	0	0	0	0	0	0	0	153,033
CURRENT RESOURCES:													
Federal Grant	7,535,812	7,400,000	8,740,100	7,000,000	7,000,000	7,000,000	7,000,000	7,000,000	7,000,000	7,000,000	7,000,000	7,000,000	79,140,100
Other Grants and Contributions	72,039	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL CURRENT RESOURCES	7,607,851	7,400,000	8,740,100	7,000,000	7,000,000	7,000,000	7,000,000	7,000,000	7,000,000	7,000,000	7,000,000	7,000,000	79,140,100
TOTAL AVAILABLE RESOURCES	7,678,309	7,553,033	8,900,711	7,465,166	7,000,000	7,000,000	7,000,000	7,000,000	7,000,000	7,000,000	7,000,000	7,000,000	79,293,133
CURRENT REQUIREMENTS:													
Operations	7,210,861	7,060,657	8,103,883	7,150,166	6,685,000	6,685,000	6,685,000	6,685,000	6,685,000	6,685,000	6,685,000	6,685,000	75,794,706
In-Lieu Charges	314,416	331,765	331,662	315,000	315,000	315,000	315,000	315,000	315,000	315,000	315,000	315,000	3,498,427
TOTAL CURRENT REQUIREMENTS	7,525,277	7,392,422	8,435,545	7,465,166	7,000,000	7,000,000	7,000,000	7,000,000	7,000,000	7,000,000	7,000,000	7,000,000	79,293,133
RESERVES:													
20 Year RAP	153,033	160,611	465,166	0	0	0	0	0	0	0	0	0	0
TOTAL RESERVES	153,033	160,611	465,166	0	0	0	0	0	0	0	0	0	0
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

**CITY OF SUNNYVALE
210. EMPLOYMENT DEVELOPMENT FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2024 TO JUNE 30, 2034**

	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	FY 2024/2025 TO FY 2033/2034 TOTAL	FY 2013/2014 TO FY 2033/2034 TOTAL
	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033	2033/2034		
RESERVE/FUND BALANCE, JULY 1	0	0	0	0	0	0	0	0	0	0	0	153,033

CURRENT RESOURCES:												
Federal Grant	7,000,000	7,000,000	7,000,000	7,000,000	7,000,000	7,000,000	7,000,000	7,000,000	7,000,000	7,000,000	70,000,000	149,140,100
Other Grants and Contributions	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL CURRENT RESOURCES	7,000,000	7,000,000	7,000,000	7,000,000	7,000,000	7,000,000	7,000,000	7,000,000	7,000,000	7,000,000	70,000,000	149,140,100

TOTAL AVAILABLE RESOURCES	7,000,000	7,000,000	7,000,000	7,000,000	7,000,000	7,000,000	7,000,000	7,000,000	7,000,000	7,000,000	70,000,000	149,293,133

CURRENT REQUIREMENTS:												
Operations	6,685,000	6,685,000	6,685,000	6,685,000	6,685,000	6,685,000	6,685,000	6,685,000	6,685,000	6,685,000	66,850,000	142,644,706
In-Lieu Charges	315,000	315,000	315,000	315,000	315,000	315,000	315,000	315,000	315,000	315,000	3,150,000	6,648,427
TOTAL CURRENT REQUIREMENTS	7,000,000	7,000,000	7,000,000	7,000,000	7,000,000	7,000,000	7,000,000	7,000,000	7,000,000	7,000,000	70,000,000	149,293,133

RESERVES:												
20 Year RAP	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL RESERVES	0	0	0	0	0	0	0	0	0	0	0	0

FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0
=====												

**CITY OF SUNNYVALE
245. PARKING DISTRICT FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2013 TO JUNE 30, 2024**

	ACTUAL 2012/2013	CURRENT 2013/2014	BUDGET 2014/2015	PLAN 2015/2016	PLAN 2016/2017	PLAN 2017/2018	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	PLAN 2021/2022	PLAN 2022/2023	PLAN 2023/2024	FY 2013/2014 TO FY 2023/2024 TOTAL
RESERVE/FUND BALANCE, JULY 1	610,457	618,960	476,930	540,548	391,236	391,612	460,426	350,961	411,725	274,610	326,077	376,473	618,960
CURRENT RESOURCES:													
Special Assessment	164,470	182,128	182,128	182,128	182,128	182,128	182,128	182,128	182,128	182,128	182,128	182,128	2,003,411
Administrative Fee	(1,645)	(1,821)	(1,821)	(1,821)	(1,821)	(1,821)	(1,821)	(1,821)	(1,821)	(1,821)	(1,821)	(1,821)	(20,034)
Interest Income	3,311	2,905	3,770	4,853	9,596	17,779	13,569	15,906	10,632	12,611	14,550	12,542	118,713
TOTAL CURRENT RESOURCES	166,136	183,212	184,077	185,160	189,903	198,086	193,876	196,213	190,939	192,918	194,857	192,849	2,102,090
TOTAL AVAILABLE RESOURCES	776,593	802,172	661,007	725,708	581,139	589,698	654,302	547,174	602,664	467,528	520,934	569,322	2,721,050
CURRENT REQUIREMENTS:													
In-Lieu Charges	12,768	12,680	8,785	8,970	9,195	9,425	9,659	9,898	10,142	10,391	10,645	10,903	110,695
Operations	124,555	110,536	111,674	114,723	116,660	119,847	122,548	125,551	128,379	131,060	133,816	136,631	1,351,423
Special Projects	1,700	0	0	0	0	0	0	0	0	0	0	0	0
Capital Projects	18,610	202,026	0	210,780	63,672	0	171,133	0	189,533	0	0	97,520	934,664
TOTAL CURRENT REQUIREMENTS	157,633	325,242	120,459	334,473	189,527	129,272	303,341	135,449	328,054	141,451	144,461	245,054	2,396,782
RESERVES:													
20 Year RAP	618,960	476,930	540,548	391,236	391,612	460,426	350,961	411,725	274,610	326,077	376,473	324,268	324,268
TOTAL RESERVES	618,960	476,930	540,548	391,236	391,612	460,426	350,961	411,725	274,610	326,077	376,473	324,268	324,268
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

**CITY OF SUNNYVALE
245. PARKING DISTRICT FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2024 TO JUNE 30, 2034**

	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	FY 2024/2025 TO FY 2033/2034 TOTAL	FY 2013/2014 TO FY 2033/2034 TOTAL
	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033	2033/2034		
RESERVE/FUND BALANCE, JULY 1	324,268	370,999	415,355	345,188	378,409	408,129	311,777	327,424	240,961	241,683	324,268	618,960
CURRENT RESOURCES:												
Special Assessment	182,128	182,128	182,128	182,128	182,128	182,128	182,128	182,128	182,128	182,128	1,821,283	3,824,694
Administrative Fee	(1,821)	(1,821)	(1,821)	(1,821)	(1,821)	(1,821)	(1,821)	(1,821)	(1,821)	(1,821)	(18,213)	(38,247)
Interest Income	17,753	19,866	16,524	18,106	19,521	14,933	15,678	11,561	11,595	6,434	151,971	270,684
TOTAL CURRENT RESOURCES	198,060	200,173	196,831	198,413	199,828	195,240	195,985	191,868	191,902	186,741	1,955,041	4,057,131
TOTAL AVAILABLE RESOURCES	522,328	571,172	612,186	543,601	578,237	603,369	507,762	519,292	432,863	428,424	2,279,309	4,676,091
CURRENT REQUIREMENTS:												
In-Lieu Charges	11,281	11,671	12,072	12,485	12,930	13,369	13,821	14,287	14,766	15,260	131,941	242,636
Operations	140,047	144,146	148,365	152,708	157,178	161,780	166,517	171,394	176,414	181,582	1,600,130	2,951,554
Special Projects	0	0	0	0	0	0	0	0	0	0	0	0
Capital Projects	0	0	106,562	0	0	116,443	0	92,651	0	98,294	413,950	1,348,614
TOTAL CURRENT REQUIREMENTS	151,329	155,817	266,998	165,192	170,108	291,592	180,338	278,331	191,180	295,136	2,146,022	4,542,804
RESERVES:												
20 Year RAP	370,999	415,355	345,188	378,409	408,129	311,777	327,424	240,961	241,683	133,288	133,288	133,288
TOTAL RESERVES	370,999	415,355	345,188	378,409	408,129	311,777	327,424	240,961	241,683	133,288	133,288	133,288
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0

**CITY OF SUNNYVALE
280. GAS TAX FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2013 TO JUNE 30, 2024**

	ACTUAL 2012/2013	CURRENT 2013/2014	BUDGET 2014/2015	PLAN 2015/2016	PLAN 2016/2017	PLAN 2017/2018	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	PLAN 2021/2022	PLAN 2022/2023	PLAN 2023/2024	FY 2013/2014 TO FY 2023/2024 TOTAL
RESERVE/FUND BALANCE, JULY 1	6,917,309	7,324,999	3,429,160	2,639,114	3,487,770	3,117,506	4,323,852	3,426,471	4,582,530	3,915,406	4,815,804	3,165,463	7,324,999
CURRENT RESOURCES:													
Gas Tax	3,246,768	3,560,301	3,572,845	3,572,845	3,572,845	3,572,845	3,572,845	3,572,845	3,572,845	3,572,845	3,572,845	3,572,845	39,288,751
Interest Income	37,068	42,479	26,332	75,987	120,489	176,259	182,317	187,389	196,976	201,550	186,845	178,558	1,575,181
Transfer From Wastewater Mgmt Fund	0	50,000	0	0	0	0	0	0	0	0	0	0	50,000
TOTAL CURRENT RESOURCES	3,283,837	3,652,780	3,599,177	3,648,832	3,693,334	3,749,104	3,755,162	3,760,234	3,769,821	3,774,395	3,759,690	3,751,403	40,913,932
TOTAL AVAILABLE RESOURCES	10,201,146	10,977,779	7,028,337	6,287,946	7,181,104	6,866,610	8,079,014	7,186,705	8,352,351	7,689,801	8,575,494	6,916,866	48,238,931
CURRENT REQUIREMENTS:													
Operations	1,906,136	2,025,000	2,025,000	2,025,000	2,025,000	2,025,000	2,025,000	2,025,000	2,025,000	2,025,000	2,025,000	2,025,000	22,275,000
Capital Projects	15,600	218,392	0	0	0	5,412	0	0	0	0	5,975	0	229,779
Infrastructure Projects	0	5,000	5,100	5,202	5,306	5,412	5,520	5,631	5,743	5,858	5,975	6,155	60,902
Project Administration	174,350	168,533	143,778	65,884	321,609	32,016	405,425	31,240	307,232	50,218	484,358	24,764	2,035,057
Transfer To General Services Fund	3,235	0	0	0	0	5,412	0	0	0	0	5,976	0	11,388
Transfer To Capital Projects/General	0	60,000	66,300	0	0	0	0	0	0	0	0	0	126,300
Transfer To Capital Projects/Gas Tax	148,290	1,097,392	301,264	0	0	0	0	0	0	0	0	0	1,398,656
Transfer To Infrastructure/General	628,535	3,974,302	1,847,781	704,090	1,711,683	469,506	2,216,598	542,304	2,098,970	792,921	2,882,747	467,790	17,708,692
TOTAL CURRENT REQUIREMENTS	2,876,146	7,548,619	4,389,223	2,800,176	4,063,598	2,542,758	4,652,543	2,604,175	4,436,945	2,873,997	5,410,031	2,523,709	43,845,774
RESERVES:													
20 Year RAP	7,324,999	3,429,160	2,639,114	3,487,770	3,117,506	4,323,852	3,426,471	4,582,530	3,915,406	4,815,804	3,165,463	4,393,157	4,393,157
TOTAL RESERVES	7,324,999	3,429,160	2,639,114	3,487,770	3,117,506	4,323,852	3,426,471	4,582,530	3,915,406	4,815,804	3,165,463	4,393,157	4,393,157
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

**CITY OF SUNNYVALE
280. GAS TAX FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2024 TO JUNE 30, 2034**

	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	FY 2024/2025 TO FY 2033/2034 TOTAL	FY 2013/2014 TO FY 2033/2034 TOTAL
	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033	2033/2034		
RESERVE/FUND BALANCE, JULY 1	4,393,157	3,365,021	5,112,643	3,182,353	4,484,473	2,241,015	3,917,537	1,290,869	3,085,390	223,586	4,393,157	7,324,999
CURRENT RESOURCES:												
Gas Tax	3,572,845	3,572,845	3,572,845	3,572,845	3,572,845	3,572,845	3,572,845	3,572,845	3,572,845	3,572,845	35,728,450	75,017,201
Interest Income	242,220	259,769	255,313	239,992	217,033	203,205	180,031	159,734	133,703	90,659	1,981,659	3,556,840
Transfer From Wastewater Mgmt Fund	0	0	0	0	0	0	0	0	0	0	0	50,000
TOTAL CURRENT RESOURCES	3,815,065	3,832,614	3,828,158	3,812,837	3,789,878	3,776,050	3,752,876	3,732,579	3,706,548	3,663,504	37,710,109	78,624,041
TOTAL AVAILABLE RESOURCES	8,208,222	7,197,635	8,940,801	6,995,190	8,274,351	6,017,065	7,670,413	5,023,448	6,791,938	3,887,090	42,103,266	85,949,040
CURRENT REQUIREMENTS:												
Operations	1,400,000	1,400,000	1,400,000	1,400,000	1,400,000	1,400,000	1,400,000	1,400,000	1,400,000	1,400,000	14,000,000	36,275,000
Capital Projects	0	0	0	6,927	0	0	0	0	8,031	0	14,958	244,737
Infrastructure Projects	6,339	6,530	6,725	6,927	7,135	7,349	7,570	7,797	8,031	0	64,403	125,305
Project Administration	340,260	24,928	690,000	57,786	623,537	65,495	639,175	41,140	556,387	564,060	3,602,768	5,637,825
Transfer To General Services Fund	0	0	0	6,860	0	0	0	0	7,953	0	14,813	26,201
Transfer To Capital Projects/General	0	0	0	0	0	0	0	0	0	0	0	126,300
Transfer To Capital Projects/Gas Tax	0	0	0	0	0	0	0	0	0	0	0	1,398,656
Transfer To Infrastructure/General	3,096,602	653,534	3,661,723	1,032,217	4,002,664	626,684	4,332,799	489,121	4,587,950	602,458	23,085,752	40,794,444
TOTAL CURRENT REQUIREMENTS	4,843,201	2,084,992	5,758,448	2,510,717	6,033,336	2,099,528	6,379,544	1,938,058	6,568,352	2,566,518	40,782,694	84,628,468
RESERVES:												
20 Year RAP	3,365,021	5,112,643	3,182,353	4,484,473	2,241,015	3,917,537	1,290,869	3,085,390	223,586	1,320,572	1,320,572	1,320,572
TOTAL RESERVES	3,365,021	5,112,643	3,182,353	4,484,473	2,241,015	3,917,537	1,290,869	3,085,390	223,586	1,320,572	1,320,572	1,320,572
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0

**CITY OF SUNNYVALE
285. TRANSPORTATION DEVELOPMENT ACT (TDA) FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2013 TO JUNE 30, 2024**

	ACTUAL 2012/2013	CURRENT 2013/2014	BUDGET 2014/2015	PLAN 2015/2016	PLAN 2016/2017	PLAN 2017/2018	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	PLAN 2021/2022	PLAN 2022/2023	PLAN 2023/2024	FY 2013/2014 TO FY 2023/2024 TOTAL
RESERVE/FUND BALANCE, JULY 1	0	(2,797)	0	0	0	0	0	0	0	0	0	0	(2,797)
CURRENT RESOURCES:													
TDA Per Capita Allocation	55,601	603,372	0	0	0	0	0	0	0	0	0	0	603,372
TOTAL CURRENT RESOURCES	55,601	603,372	0	0	0	0	0	0	0	0	0	0	603,372
TOTAL AVAILABLE RESOURCES	55,601	600,576	0	0	0	0	0	0	0	0	0	0	600,576
CURRENT REQUIREMENTS:													
Transfer To Capital Projects Fund	58,397	600,576	0	0	0	0	0	0	0	0	0	0	600,576
TOTAL CURRENT REQUIREMENTS	58,397	600,576	0	0	0	0	0	0	0	0	0	0	600,576
RESERVES:													
Transportation Development Act	(2,797)	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL RESERVES	(2,797)	0	0	0	0	0	0	0	0	0	0	0	0
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

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CITY OF SUNNYVALE
290. VRF LOCAL ROAD IMPROVEMENT PROGRAM FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2013 TO JUNE 30, 2024

	ACTUAL 2012/2013	CURRENT 2013/2014	BUDGET 2014/2015	PLAN 2015/2016	PLAN 2016/2017	PLAN 2017/2018	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	PLAN 2021/2022	PLAN 2022/2023	PLAN 2023/2024	FY 2013/2014 TO FY 2023/2024 TOTAL
RESERVE/FUND BALANCE, JULY 1	0	75,703	47,407	93,886	643,332	198,317	756,738	331,838	864,841	475,023	901,840	625,415	75,703
CURRENT RESOURCES:													
SB83 Revenue	797,394	843,220	843,220	843,220	843,220	843,220	843,220	843,220	843,220	843,220	843,220	843,220	9,275,420
Interest Income	1,309	272	653	7,942	4,837	29,105	12,763	33,263	18,270	34,686	24,054	39,973	205,819
TOTAL CURRENT RESOURCES	798,703	843,492	843,873	851,162	848,057	872,325	855,983	876,483	861,490	877,906	867,274	883,193	9,481,239
TOTAL AVAILABLE RESOURCES	798,703	919,195	891,280	945,048	1,491,389	1,070,643	1,612,721	1,208,321	1,726,331	1,352,929	1,769,114	1,508,608	9,556,942
CURRENT REQUIREMENTS:													
Transfer To Infrastructure Fund	723,000	871,788	797,394	301,716	1,293,072	313,905	1,280,883	343,480	1,251,308	451,089	1,143,699	469,313	8,517,647
TOTAL CURRENT REQUIREMENTS	723,000	871,788	797,394	301,716	1,293,072	313,905	1,280,883	343,480	1,251,308	451,089	1,143,699	469,313	8,517,647
RESERVES:													
SB83 VRF Funds	75,703	47,407	93,886	643,332	198,317	756,738	331,838	864,841	475,023	901,840	625,415	1,039,295	1,039,295
TOTAL RESERVES	75,703	47,407	93,886	643,332	198,317	756,738	331,838	864,841	475,023	901,840	625,415	1,039,295	1,039,295
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

CITY OF SUNNYVALE
290. VRF LOCAL ROAD IMPROVEMENT PROGRAM FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2024 TO JUNE 30, 2034

	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	FY 2024/2025 TO FY 2033/2034 TOTAL	FY 2013/2014 TO FY 2033/2034 TOTAL
	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033	2033/2034		
RESERVE/FUND BALANCE, JULY 1	1,039,295	811,150	1,221,089	1,025,253	1,421,676	1,260,091	1,635,357	1,517,356	1,878,688	1,799,650	1,039,295	75,703
CURRENT RESOURCES:												
SB83 Revenue	843,220	843,220	843,220	843,220	843,220	843,220	843,220	843,220	843,220	843,220	8,432,200	17,707,620
Interest Income	38,626	58,147	48,822	67,699	60,004	77,874	72,255	89,461	85,698	101,836	700,422	906,242
TOTAL CURRENT RESOURCES	881,846	901,367	892,042	910,919	903,224	921,094	915,475	932,681	928,918	945,056	9,132,622	18,613,862
TOTAL AVAILABLE RESOURCES	1,921,142	1,712,517	2,113,130	1,936,172	2,324,900	2,181,186	2,550,832	2,450,037	2,807,606	2,744,706	10,171,918	18,689,565
CURRENT REQUIREMENTS:												
Transfer To Infrastructure Fund	1,109,992	491,428	1,087,877	514,496	1,064,809	545,829	1,033,476	571,349	1,007,956	606,144	8,033,356	16,551,003
TOTAL CURRENT REQUIREMENTS	1,109,992	491,428	1,087,877	514,496	1,064,809	545,829	1,033,476	571,349	1,007,956	606,144	8,033,356	16,551,003
RESERVES:												
SB83 VRF Funds	811,150	1,221,089	1,025,253	1,421,676	1,260,091	1,635,357	1,517,356	1,878,688	1,799,650	2,138,562	2,138,562	2,138,562
TOTAL RESERVES	811,150	1,221,089	1,025,253	1,421,676	1,260,091	1,635,357	1,517,356	1,878,688	1,799,650	2,138,562	2,138,562	2,138,562
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0

**CITY OF SUNNYVALE
295. YOUTH AND NEIGHBORHOOD SERVICES FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2013 TO JUNE 30, 2024**

	ACTUAL 2012/2013	CURRENT 2013/2014	BUDGET 2014/2015	PLAN 2015/2016	PLAN 2016/2017	PLAN 2017/2018	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	PLAN 2021/2022	PLAN 2022/2023	PLAN 2023/2024	FY 2013/2014 TO FY 2023/2024 TOTAL
RESERVE/FUND BALANCE, JULY 1	510,217	510,217	521,727	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217
CURRENT RESOURCES:													
Sunnyvale School Dist. Reimbursement	120,385	188,285	189,699	194,305	197,515	202,370	207,346	212,445	217,673	223,030	228,522	234,151	2,295,340
Grants and Donations	0	11,510	0	0	0	0	0	0	0	0	0	0	11,510
Rents and Concessions	21,568	20,400	23,000	23,460	23,929	24,408	24,896	25,394	25,394	25,394	25,902	25,902	268,078
Recreation Fees	43,247	39,899	38,992	40,303	40,351	41,186	42,165	43,315	44,669	46,270	48,164	50,410	475,723
Interest Income	2,851	3,572	3,572	10,204	15,307	20,409	20,409	20,409	20,409	20,409	20,409	20,409	175,515
Transfer From General Fund	384,791	339,790	478,577	497,082	504,764	510,230	521,369	533,112	543,152	553,399	562,495	570,368	5,614,337
TOTAL CURRENT RESOURCES	572,841	603,455	733,840	765,353	781,866	798,602	816,184	834,674	851,297	868,502	885,491	901,240	8,840,503
TOTAL AVAILABLE RESOURCES	1,083,059	1,113,672	1,255,567	1,275,570	1,292,083	1,308,819	1,326,401	1,344,891	1,361,514	1,378,719	1,395,708	1,411,457	9,350,720
CURRENT REQUIREMENTS:													
Operations	572,841	591,945	745,350	765,353	781,866	798,602	816,184	834,674	851,297	868,502	885,491	901,240	8,840,503
Special Projects	0	11,510	0	0	0	0	0	0	0	0	0	0	11,510
TOTAL CURRENT REQUIREMENTS	572,841	591,945	745,350	765,353	781,866	798,602	816,184	834,674	851,297	868,502	885,491	901,240	8,840,503
RESERVES:													
Endowment Reserve	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217
TOTAL RESERVES	510,217	521,727	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

CITY OF SUNNYVALE
295. YOUTH AND NEIGHBORHOOD SERVICES FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2024 TO JUNE 30, 2034

	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	FY 2024/2025 TO FY 2033/2034 TOTAL	FY 2013/2014 TO FY 2033/2034 TOTAL
	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033	2033/2034		
RESERVE/FUND BALANCE, JULY 1	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217
CURRENT RESOURCES:												
Sunnyvale School Dist. Reimbursement	240,735	247,507	254,471	261,633	268,998	276,573	284,363	292,374	300,614	309,087	2,736,355	5,031,695
Grants and Donations	0	0	0	0	0	0	0	0	0	0	0	11,510
Rents and Concessions	26,679	27,479	28,304	29,153	30,027	30,928	31,856	32,812	33,796	34,810	305,842	573,920
Recreation Fees	51,923	53,480	55,085	56,737	58,440	60,193	61,999	63,858	65,774	67,747	595,236	1,070,960
Interest Income	25,511	25,511	25,511	25,511	25,511	25,511	25,511	25,511	25,511	25,511	255,109	430,623
Transfer From General Fund	583,429	602,148	620,292	640,138	660,591	681,670	703,392	725,779	748,849	772,625	6,738,913	12,353,250
TOTAL CURRENT RESOURCES	928,277	956,125	983,662	1,013,172	1,043,567	1,074,874	1,107,120	1,140,334	1,174,544	1,209,780	10,631,455	19,471,958
TOTAL AVAILABLE RESOURCES	1,438,494	1,466,342	1,493,879	1,523,389	1,553,784	1,585,091	1,617,337	1,650,551	1,684,761	1,719,997	11,141,672	19,982,175
CURRENT REQUIREMENTS:												
Operations	928,277	956,125	983,662	1,013,172	1,043,567	1,074,874	1,107,120	1,140,334	1,174,544	1,209,780	10,631,455	19,471,958
Special Projects	0	0	0	0	0	0	0	0	0	0	0	11,510
TOTAL CURRENT REQUIREMENTS	928,277	956,125	983,662	1,013,172	1,043,567	1,074,874	1,107,120	1,140,334	1,174,544	1,209,780	10,631,455	19,471,958
RESERVES:												
Endowment Reserve	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217
TOTAL RESERVES	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0

CAPITAL AND INFRASTRUCTURE PROJECTS FUNDS

Capital and Infrastructure Projects Funds are used for major capital acquisition, construction activities, and renovation or replacement of general City fixed assets. The City currently accounts for these activities in two funds: the Capital Projects Fund and the Infrastructure Renovation and Replacement Fund. Capital and Infrastructure projects related to the Utility Enterprise Funds are budgeted and accounted for within each individual utility fund.

▪ Capital Projects Fund

The Capital Projects Fund was established in FY 1997/98 to account for financial resources to be used for new or substantially enhanced assets or for major rehabilitation of capital facilities. These projects are funded by the General Fund, other governmental funds, or outside sources. Outside revenues into the Capital Projects Fund include federal and state grants, intergovernmental revenues, developer contributions, Traffic Impact and Mitigation Fees, and Sense of Place Fees.

The Capital Projects Fund is divided into distinct sub-funds that receive direct transfers from the funds that are responsible for particular projects. Each sub-fund records revenues, interest earnings, transfers and expenses separately.

General Assets Sub-Fund

The General Assets Sub-Fund is the largest Capital Projects sub-fund. In FY 2014/15 it accounts for \$8.4 million in appropriations to projects. Of this amount, \$6 million is planned for the Fair Oaks Ave Overhead Bridge renovation, with another \$13 million planned for FY 2015/16 for that project. The Lakewood Branch Library Facility is also accounted for in this Fund. A total of \$11.5 million is budgeted over the next four years for design and construction of the branch library. This project is contingent on the final sale of the Raynor Activity Center, and the recommended project budget has been adjusted to accommodate the sale timeline accordingly. Proceeds from the sale of the Raynor Activity Center are significant enough to also accelerate the funding of the Washington Pool Expansion project. The project was previously scheduled to begin in FY 2016/17, but has been accelerated to begin in FY 2015/16.

There are also a significant number of projects funded in FY 2013/14, that will not fully expend their appropriations, in FY 2013/14, and these unspent funds will be carried over into FY 2014/15. Projects that are currently underway include the Orchard Gardens Park Expansion project, which is funded by a \$869,000 transfer from the Park Dedication Fund, the Safe routes to School and Neighborhood Guided Bike Routes project which is funded by a federal grant, the installation of pay parking systems in the downtown area (funded by a \$95,000 transfer from the General Fund), the Hendy Avenue Complete Street Project, Downtown Streetscape

Improvements, and design work on the repair of the Fair Oaks Overhead Bridge. Beyond FY 2014/15, significant projects in this Sub-Fund include Downtown Wayfinding and Gateways, Downtown Murphy Avenue Streetscape Revitalization, and the Plaza Del Sol Phase II project.

Gas Tax Sub-Fund

The Gas Tax Sub-Fund accounts for capital projects funded partially or fully by Gas Tax revenues. There are no new appropriations in FY 2014/15. However, carryover from FY 2013/14 is expected for the design phase of the Calabazas Creek Bridge project, with construction scheduled for FY 2014/15.

Calabazas Creek Bridge Sub-Fund

A new Sub-Fund was established in the Capital Projects Fund in FY 2013/14 to account for \$565,000 received from the City of Santa Clara to fund its share of the Calabazas Creek Bridge renovation. The purpose of this Sub-Fund is to account for the interest allocation from the City of Santa Clara contribution that the City will be managing and administering.

Traffic Mitigation and Traffic Impact Fees Sub-Funds

The Cumulative Traffic Mitigation Fees and Traffic Impact Fees are accounted for in individual sub-funds of the Capital Projects Fund. Prior to the adoption of the Transportation Strategic Program in November 2003, an interim funding mechanism was implemented for transportation mitigation of major land development. This mechanism was known as

Cumulative Traffic Mitigation Fees. The Traffic Mitigation Sub-Fund was created in order to use Cumulative Traffic Mitigation Fees for capital projects that improve traffic capacity or alternative transportation facilities. Funds are allocated to projects of local or regional significance, depending upon the nature of traffic impacts identified in association with the land development. The adoption of the Transportation Strategic Program in November 2003 replaced the interim Cumulative Traffic Mitigation Fees.

The Traffic Mitigation Sub-Fund contains one capital project, Future Traffic Signal Construction/Modification, which is expected to be complete in FY 2013/14. Outside of the Future Traffic Signal Construction/Modification project, these funds have also been utilized to provide the local match for grant funding. Because these funds have been available, the City has been able to leverage significant grant dollars to several current traffic and transportation projects including the Old San Francisco Road/Sunnyvale Avenue Left Turn project, the Bicycle Lanes on Mathilda Avenue and Wildwood Avenue projects, the Safety Improvements at the intersections of Mathilda and Maude and Sunnyvale-Saratoga and Fremont projects, the Remington Drive and Bernardo Ave Traffic Signal, and Hedy Ave Street Improvements. It is estimated that the Traffic Mitigation Fund will have a balance of approximately \$716,000 available for grant matching purposes at the end of FY 2013/14.

The Traffic Impact Sub-Fund was created to account for the Traffic Impact Fee that was adopted in November 2003 to be

applied to traffic-generating development Citywide. As noted above, this Traffic Impact Fee replaced the interim Cumulative Traffic Mitigation Fee. The City began collecting Traffic Impact Fees on new developments in January 2004. Traffic Impact Fees are to be applied to a specific list of roadway capacity improvement projects that were identified using a Citywide transportation model. The Transportation Strategic Program consists of 11 projects totaling \$290 million. These projects are largely unfunded and will move into the City's twenty-year Projects Budget as funds are received and improvements are needed. A comprehensive listing of these projects can be found under *Traffic and Transportation in Volume II – Projects Budget of the FY 2014/15 Recommended Budget*.

As the local economy continues to recover, the City is seeing larger development projects that are generating significant Traffic Impact Fee revenue. \$3.5 million is anticipated in FY 2013/14 and \$5.6 million in FY 2014/15. Beginning in FY 2015/16, revenues are budgeted at the six year historical average of \$1.82 million annually, adjusted for inflation. For the twenty-year planning period, a total of approximately \$52 million in Traffic Impact Fee revenue is expected.

There are no new projects in the Traffic Impact Sub-Fund in FY 2014/15. Funds are currently appropriated to the design and construction of Interchange Improvements at Mathilda/237/101. The design phase is 50 percent funded by a grant from the VTA. Construction costs in the amount of \$16.5 million are planned for FY 2015/16. It is estimated

that the City's share of construction will be \$8.25 million. A project to improve the Washington Ave and Mathilda Ave intersection is also included in FY 2014/15. Beginning in FY 2015/16, funds have been set aside in a *Future Transportation Strategic Plan Projects* expenditure line item to reflect the fact that the purpose of these funds is to accumulate and be used for major roadway projects, as identified in the Transportation Strategic Program.

Sense of Place Sub-Fund

This Sub-Fund was established in the Capital Projects Fund in FY 2008/09 to formally account for projects funded by Sense of Place Fees. Sense of Place Fees have been collected in the City for several years as conditions of approval in certain Industrial-to-Residential areas. So far, the City has three land use areas subject to Sense of Place Fees. These are the Tasman/Fair Oaks Area, the Duane/Lawrence Expressway Industrial-to-Residential area, and the Fair Oaks Junction area. Dwelling units constructed in these areas are each subject to a Sense of Place Fee as a condition of approval.

Sense of Place Fee revenues are projected to total \$938,000 over the next three years through FY 2016/17, and then decrease to \$145,000 annually, adjusted for inflation, throughout the long-term plan. Approximately \$4 million is expected over the entire twenty-year planning period.

Staff believes that Sense of Place Fees could become more widespread in coming years. The fees would be required in areas where desired public improvements exceed the

requirements of other areas of the City. Developers are normally responsible for frontage improvements, and Sense of Place Fees would help pay for other amenities that are not project-specific and benefit the entire area (e.g. special signage, area entry treatments, aesthetic enhancements, etc.). Sense of Place Fees could also be required in areas with special land use or public improvement plans (Specific Plans, Precise Plans, Pedestrian and Bicycle area plans, etc.). Specific projects for future fee revenues have not yet been identified. Anticipated future expenditures are shown as *Future Sense of Place Projects* in the long-term plan.

State Infrastructure Bond Sub-Fund

An additional revenue source reflected in a Sub-Fund of the Capital Projects Fund beginning in FY 2008/09 is the State Infrastructure Bond (Proposition 1B) for Local Streets and Roads, which was passed by the voters in November 2006. These funds have been used for the Wolfe Road Caltrain Overcrossing project, a major sidewalk and curb reconstruction project, and on various slurry seal/street resurfacing projects. The City received two allocations of Proposition 1B funds of \$2.1 million for a total of \$4.2 million. With the final expenditures of these funds, the fund was closed at the end of FY 2012/13.

VTA Local Program Reserve Sub-Fund

A new Sub-Fund was established in the Capital Projects Fund in FY 2012/13 to account for a \$2 million VTA Local Program Reserve funds grant. This grant was awarded to provide 50%

of the funds for the design costs of the Mathilda/237/101 Interchange Improvement project. The entire project design budget, as well as the City's 50% share of the cost, is included in the Traffic Impact Fee Sub-Fund. The purpose of this Sub-Fund is to account for the interest allocation from the VTA grant funds that the City will be managing and administering.

▪ Infrastructure Renovation and Replacement Fund

The Infrastructure Renovation and Replacement Fund was introduced with the FY 1996/97 budget. Its purpose is to account for revenues and expenditures associated with the Long-Range Infrastructure Plan, which was established to fully fund the rehabilitation of the City's extensive physical infrastructure, except for utility assets, which are funded separately in the utility funds.

Similar to the Capital Projects Fund, this Fund is divided into distinct sub-funds that receive direct transfers from the funds that are responsible for the particular infrastructure projects. Each sub-fund records revenues, interest earnings, transfers and expenses separately. Currently, there are two sub-funds: General and Golf and Tennis. The General Sub-Fund accounts for the majority of City infrastructure projects. The Golf and Tennis Sub-Fund is specifically for golf and tennis projects, with funding predominantly from the Park Dedication Fund.

There are 22 projects in the General Sub-Fund recommended for funding in FY 2014/15 totaling \$14.2 million.

Approximately \$5.8 million will be funded by a transfer from the General Fund, \$4.4 million of which is associated Pavement Rehabilitation, a long-term project that enhances service levels for street maintenance. This project is discussed in more detail below. The FY 2014/15 budget also contains an additional \$1 million over two years for concrete and sidewalk replacement, bringing the total for the next two years to just over \$2 million. Strategies and funding to address the backlog of side walk repairs will be considered as part of the FY 2015/16 capital projects budget cycle. Another \$1.8 million is funded with Gas Tax funds, including \$1.3 million for pavement rehabilitation and the remainder for traffic-related projects. \$5.1 million is funded by the Park Dedication Fund, almost all of which is for the rehabilitation of parks and park amenities.

In the Golf and Tennis Sub-Fund, there is \$408,000 budgeted in FY 2014/15 for minor renovation of golf buildings. This fund provides for projects related to golf and tennis through FY 2033/34. It is then expected that the Golf and Tennis Enterprise Fund will fund its own infrastructure and capital projects. However, given the many challenges that the enterprise is facing, a discussion of the long-term funding model will begin in the next year.

As has been noted in the last two budget documents, the City's lack of ongoing funding to address the City's infrastructure needs remains a particular area of concern. The City has a vast and wide array of infrastructure assets to maintain, including buildings, streets, parks, sidewalks, and utility-

related infrastructure. These assets are an important part of the foundation of our service provision to the community. The City has long recognized the importance of maintaining these assets, as evidenced by the City policy of prioritizing the repair and replacement of existing infrastructure before the provision of new or expanded facilities. To this end, starting with the adopted FY 2011/12 Budget, the City has been setting aside funding for investment in its infrastructure. A total of \$47.7 million is currently earmarked for an investment in pavement rehabilitation, which provides the funding to return the City's Pavement Condition Index (PCI) to a level of 80, and then provides sufficient funding to maintain that level going forward. With the passage of Measure B in 2011, additional funding has become available annually for streets and roads improvements. This new funding stream allowed the City to reallocate an equivalent portion of infrastructure funding to other needs. Beginning in FY 2012/13, the reallocated portion provided additional annual funding for increases to tree trimming services and concrete rehabilitation. The FY 2014/15 budget maintains this commitment to infrastructure rehabilitation.

While these actions have made significant progress to funding the City's core infrastructure needs, there are still areas that need to be addressed, predominantly the rehabilitation and/or reconstruction of our administrative facilities such as City Hall, the City Hall Annex, the Department of Public Safety, the Library, and the Corporation Yard. While the exact needs, and the best way to fund these needs, are still being evaluated, the FY 2014/15 Recommended Budget continues to provide \$1.5

million per year from the General Fund, totaling \$30 million over twenty years, and increases a previous contribution from the General Services Fund by \$800,000 to begin to address the rehabilitation of the City's administrative facilities.

**CITY OF SUNNYVALE
385. COMBINED CAPITAL PROJECTS FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2013 TO JUNE 30, 2024**

	ACTUAL 2012/2013	CURRENT 2013/2014	BUDGET 2014/2015	PLAN 2015/2016	PLAN 2016/2017	PLAN 2017/2018	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	PLAN 2021/2022	PLAN 2022/2023	PLAN 2023/2024	FY 2013/2014 TO FY 2023/2024 TOTAL
RESERVE/FUND BALANCE, JULY 1	16,053,197	21,580,090	19,263,206	24,824,233	0	0	0	0	0	0	0	0	21,580,090
CURRENT RESOURCES:													
Federal Grants	1,916,051	13,190,147	9,732,156	11,444,400	0	0	0	0	0	0	0	0	34,366,703
Federal Economic Stimulus Grants	27,872	0	0	0	0	0	0	0	0	0	0	0	0
State Grants	500,405	92,322	0	0	0	0	0	0	0	0	0	0	92,322
State Infrastructure Bond Allocation	1,485,891	0	0	0	0	0	0	0	0	0	0	0	0
Contributions/Misc Revenues	260,095	55,270	0	76,469	519,843	541,216	0	0	0	0	0	0	1,192,798
Other Intergovernmental Revenues	2,356,762	1,210,644	488,622	0	0	0	0	0	0	0	0	0	1,699,266
Traffic Impact Fees	3,749,784	3,500,715	5,552,448	1,818,113	1,854,475	1,891,565	1,929,396	1,967,984	2,007,344	2,047,491	2,088,441	2,130,209	26,788,181
Sense of Place Fees	306,306	156,128	213,200	362,500	362,500	145,665	148,578	151,550	154,581	157,672	160,826	164,042	2,177,243
Interest Income	104,212	106,088	172,495	0	0	0	0	0	0	0	0	0	278,583
Transfer From General Fund	803,407	392,331	2,346,914	2,063,633	6,539,094	5,668,847	110,408	0	0	0	0	0	17,121,227
Transfer From Park Dedication Fund	1,330,946	7,851,974	300,000	131,212	498,767	5,358,303	732,006	0	0	0	0	0	14,872,262
Transfer From Gas Tax Fund	148,290	1,157,392	367,564	0	0	0	0	0	0	0	0	0	1,524,956
Transfer From Trans. Develop. Act Fund	58,397	600,575	0	0	0	0	0	0	0	0	0	0	600,575
Transfer From Cap. Proj/Calabazas Creek		66,177	499,466	0	0	0	0	0	0	0	0	0	565,643
Transfer From Cap. Proj/Traffic Mitigation	280,318	824,555	0	0	0	0	0	0	0	0	0	0	824,555
Transfer From Cap. Proj/Traffic Impact	0	425,360	0	0	0	0	0	0	0	0	0	0	425,360
Transfer From Cap. Proj/Sense of Place	103,897	67,205	0	0	0	0	0	0	0	0	0	0	67,205
Transfer From Cap. Proj/Prop 1B	25,494	0	0	0	0	0	0	0	0	0	0	0	0
Transfer From Cap. Proj/VTA Local Prgm Reserve	0	2,000,000	0	0	0	0	0	0	0	0	0	0	2,000,000
Transfer From Wastewater Mgmt Fund	18,857	135,946	0	0	0	0	0	563,081	0	0	0	0	699,027
Transfer From Water Supply & Dist. Fund	0	0	0	0	0	0	0	563,081	0	0	0	0	563,081
Transfer From Infrastructure/General Assets	64,577	497,135	720,000	1,560,600	0	0	0	0	0	0	0	0	2,777,735
TOTAL CURRENT RESOURCES	13,541,561	32,329,965	20,392,865	17,456,927	9,774,679	13,605,596	2,920,389	3,245,696	2,161,925	2,205,163	2,249,266	2,294,252	108,636,723
TOTAL AVAILABLE RESOURCES	29,594,759	53,910,056	39,656,071	42,281,160	9,774,680	13,605,596	2,920,389	3,245,696	2,161,925	2,205,163	2,249,267	2,294,252	130,216,814
CURRENT REQUIREMENTS:													
Capital Projects	5,774,436	31,140,720	14,303,116	23,526,314	7,557,704	11,568,366	842,414	1,126,162	0	0	0	0	90,064,796
Special Projects	222,745	109,979	0	0	0	58,451	0	0	0	0	64,535	0	232,965
General Administration In-Lieu Charges	11,975	12,853	13,110	13,372	13,639	13,912	14,190	14,474	14,763	15,206	15,663	16,132	157,314
Project Administration In-Lieu Charges	10,310	0	16,147	0	0	0	0	0	0	0	0	0	16,147
Future Projects	0	0	0	18,731,851	2,203,336	1,964,867	2,063,784	2,105,060	2,147,161	2,189,957	2,169,069	2,278,119	35,853,205
Transfer To Cap. Proj./General Assets	409,709	800,733	0	0	0	0	0	0	0	0	0	0	800,733
Transfer To Cap. Proj./Gas Tax	0	157,204	499,466	294	0	0	0	0	0	0	0	0	656,964
Transfer To Cap. Proj./Traffic Mitigation	0	425,360	0	0	0	0	0	0	0	0	0	0	425,360
Transfer To Cap. Proj./Traffic Impact	0	2,000,000	0	9,330	0	0	0	0	0	0	0	0	2,009,330
Transfer To Infrastructure Fund	1,585,493	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL CURRENT REQUIREMENTS	8,014,668	34,646,849	14,831,839	42,281,161	9,774,679	13,605,596	2,920,389	3,245,696	2,161,925	2,205,163	2,249,266	2,294,252	130,216,815
RESERVES:													
Capital Reserve	19,469,626	18,546,641	24,102,653	0	0	0	0	0	0	0	0	0	0
Future Land Use & Transportation Projects	2,110,464	716,565	721,580	0	0	0	0	0	0	0	0	0	0
TOTAL RESERVES	21,580,090	19,263,206	24,824,233	0	0	0	0	0	0	0	0	0	0
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

**CITY OF SUNNYVALE
385. COMBINED CAPITAL PROJECTS FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2024 TO JUNE 30, 2034**

	PLAN 2024/2025	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	PLAN 2032/2033	PLAN 2033/2034	FY 2024/2025 TO FY 2033/2034 TOTAL	FY 2013/2014 TO FY 2033/2034 TOTAL
RESERVE/FUND BALANCE, JULY 1	0	0	0	0	0	0	0	0	0	0	0	21,580,090
CURRENT RESOURCES:												
Federal Grants	0	0	0	0	0	0	0	0	0	0	0	34,366,703
Federal Economic Stimulus Grants	0	0	0	0	0	0	0	0	0	0	0	0
State Grants	0	0	0	0	0	0	0	0	0	0	0	92,322
State Infrastructure Bond Allocation	0	0	0	0	0	0	0	0	0	0	0	0
Contributions/Misc Revenues	0	0	0	0	0	0	0	0	0	0	0	1,192,798
Other Intergovernmental Revenues	0	0	0	0	0	0	0	0	0	0	0	1,699,266
Traffic Impact Fees	2,194,116	2,259,939	2,327,737	2,397,569	2,469,496	2,543,581	2,619,889	2,698,485	2,779,440	2,862,823	25,153,077	51,941,258
Sense of Place Fees	168,964	174,033	179,254	184,631	190,170	195,875	201,752	207,804	214,038	220,459	1,936,980	4,114,223
Interest Income	0	0	0	0	0	0	0	0	0	0	0	278,583
Transfer From General Fund	0	84,060	0	0	0	0	0	0	0	0	84,060	17,205,287
Transfer From Park Dedication Fund	0	0	0	0	0	0	0	0	0	0	0	14,872,262
Transfer From Gas Tax Fund	0	0	0	0	0	0	0	0	0	0	0	1,524,956
Transfer From Trans. Develop. Act Fund	0	0	0	0	0	0	0	0	0	0	0	600,575
Transfer From Cap. Proj/Calabazas Creek	0	0	0	0	0	0	0	0	0	0	0	565,643
Transfer From Cap. Proj/Traffic Mitigation	0	0	0	0	0	0	0	0	0	0	0	824,555
Transfer From Cap. Proj/Traffic Impact	0	0	0	0	0	0	0	0	0	0	0	425,360
Transfer From Cap. Proj/Sense of Place	0	0	0	0	0	0	0	0	0	0	0	67,205
Transfer From Cap. Proj/Prop 1B	0	0	0	0	0	0	0	0	0	0	0	0
Transfer From Cap. Proj/VTA Local Prgm Reserve	0	0	0	0	0	0	0	0	0	0	0	2,000,000
Transfer From Wastewater Mgmt Fund	0	0	0	0	0	0	0	0	0	0	0	699,027
Transfer From Water Supply & Dist. Fund	0	0	0	0	0	0	0	0	0	0	0	563,081
Transfer From Infrastructure/General Assets	0	0	0	0	0	0	0	0	0	0	0	2,777,735
TOTAL CURRENT RESOURCES	2,363,079	2,518,032	2,506,991	2,582,201	2,659,667	2,739,457	2,821,640	2,906,290	2,993,478	3,083,283	27,174,116	135,810,839
TOTAL AVAILABLE RESOURCES	2,363,079	2,518,032	2,506,991	2,582,201	2,659,667	2,739,457	2,821,641	2,906,290	2,993,478	3,083,283	27,174,117	157,390,930
CURRENT REQUIREMENTS:												
Capital Projects	0	84,060	0	0	0	0	0	0	0	0	84,060	90,148,856
Special Projects	0	0	0	74,087	0	0	0	0	85,888	0	159,975	392,940
General Administration In-Lieu Charges	16,132	16,616	17,115	17,628	18,157	18,702	19,263	19,841	20,436	21,049	184,941	342,255
Project Administration In-Lieu Charges	0	0	0	0	0	0	0	0	0	0	0	16,147
Future Projects	2,346,947	2,417,355	2,489,876	2,490,485	2,641,509	2,720,755	2,802,377	2,886,449	2,887,154	3,062,233	26,745,141	62,598,346
Transfer To Cap. Proj./General Assets	0	0	0	0	0	0	0	0	0	0	0	800,733
Transfer To Cap. Proj./Gas Tax	0	0	0	0	0	0	0	0	0	0	0	656,964
Transfer To Cap. Proj./Traffic Mitigation	0	0	0	0	0	0	0	0	0	0	0	425,360
Transfer To Cap. Proj./Traffic Impact	0	0	0	0	0	0	0	0	0	0	0	2,009,330
Transfer To Infrastructure Fund	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL CURRENT REQUIREMENTS	2,363,079	2,518,032	2,506,991	2,582,201	2,659,667	2,739,457	2,821,640	2,906,290	2,993,478	3,083,283	27,174,116	157,390,931
RESERVES:												
Capital Reserve	0	0	0	0	0	0	0	0	0	0	0	0
Future Land Use & Transportation Projects	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL RESERVES	0	0	0	0	0	0	0	0	0	0	0	0
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0

CITY OF SUNNYVALE
385/100. CAPITAL PROJECTS FUND/GENERAL ASSETS SUB-FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2013 TO JUNE 30, 2024

	ACTUAL 2012/2013	CURRENT 2013/2014	BUDGET 2014/2015	PLAN 2015/2016	PLAN 2016/2017	PLAN 2017/2018	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	PLAN 2021/2022	PLAN 2022/2023	PLAN 2023/2024	FY 2013/2014 TO FY 2023/2024 TOTAL
RESERVE/FUND BALANCE, JULY 1	(165,435)	(15,012)	0	0	0	0	0	0	0	0	0	0	(15,012)
CURRENT RESOURCES:													
Federal Grants	833,786	7,065,308	5,280,000	11,444,400	0	0	0	0	0	0	0	0	23,789,708
State Revenues	500,405	92,322	0	0	0	0	0	0	0	0	0	0	92,322
Contributions/Misc Revenues	253,830	50,000	0	76,469	519,843	541,216	0	0	0	0	0	0	1,187,528
Other Intergovernmental Revenues	356,762	1,133,623	0	0	0	0	0	0	0	0	0	0	1,133,623
Transfer From General Fund	803,407	392,331	2,346,914	2,063,633	6,539,094	5,668,847	110,408	0	0	0	0	0	17,121,227
Transfer From Park Dedication Fund	1,330,946	7,851,974	300,000	131,212	498,767	5,358,303	732,006	0	0	0	0	0	14,872,262
Transfer From Gas Tax Fund	0	60,000	66,300	0	0	0	0	0	0	0	0	0	126,300
Transfer From Trans. Develop. Act Fund	58,397	600,575	0	0	0	0	0	0	0	0	0	0	600,575
Transfer From Cap. Proj./Traffic Mitigation	280,318	733,528	0	0	0	0	0	0	0	0	0	0	733,528
Transfer From Cap. Proj./Traffic Impact	0	425,360	0	0	0	0	0	0	0	0	0	0	425,360
Transfer From Cap.Proj./Sense of Place	103,897	67,205	0	0	0	0	0	0	0	0	0	0	67,205
Transfer From Cap.Proj./Prop 1B	25,494	0	0	0	0	0	0	0	0	0	0	0	0
Transfer From Infras./General Assets	64,577	497,135	720,000	1,560,600	0	0	0	0	0	0	0	0	2,777,735
Transfer From Wastewater	18,857	135,946	0	0	0	0	0	563,081	0	0	0	0	699,027
Transfer From Water	0	0	0	0	0	0	0	563,081	0	0	0	0	563,081
TOTAL CURRENT RESOURCES	4,630,676	19,105,308	8,713,214	15,276,314	7,557,704	11,568,366	842,414	1,126,162	0	0	0	0	64,189,482
TOTAL AVAILABLE RESOURCES	4,465,241	19,090,296	8,713,214	15,276,314	7,557,704	11,568,366	842,414	1,126,162	0	0	0	0	64,174,470
CURRENT REQUIREMENTS:													
Capital Projects	4,433,808	18,983,138	8,713,214	15,276,314	7,557,704	11,568,366	842,414	1,126,162	0	0	0	0	64,067,312
Special Projects	46,445	107,157	0	0	0	0	0	0	0	0	0	0	107,157
TOTAL CURRENT REQUIREMENTS	4,480,253	19,090,295	8,713,214	15,276,314	7,557,704	11,568,366	842,414	1,126,162	0	0	0	0	64,174,469
RESERVES:													
Capital Reserve	(15,012)	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL RESERVES	(15,012)	0	0	0	0	0	0	0	0	0	0	0	0
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

CITY OF SUNNYVALE
385/100. CAPITAL PROJECTS FUND/GENERAL ASSETS SUB-FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2024 TO JUNE 30, 2034

	PLAN 2024/2025	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	PLAN 2032/2033	PLAN 2033/2034	FY 2024/2025 TO FY 2033/2034 TOTAL	FY 2013/2014 TO FY 2033/2034 TOTAL
RESERVE/FUND BALANCE, JULY 1	0	0	0	0	0	0	0	0	0	0	0	(15,012)
CURRENT RESOURCES:												
Federal Grants	0	0	0	0	0	0	0	0	0	0	0	23,789,708
State Revenues	0	0	0	0	0	0	0	0	0	0	0	92,322
Contributions/Misc Revenues	0	0	0	0	0	0	0	0	0	0	0	1,187,528
Other Intergovernmental Revenues	0	0	0	0	0	0	0	0	0	0	0	1,133,623
Transfer From General Fund	0	84,060	0	0	0	0	0	0	0	0	84,060	17,205,287
Transfer From Park Dedication Fund	0	0	0	0	0	0	0	0	0	0	0	14,872,262
Transfer From Gas Tax Fund	0	0	0	0	0	0	0	0	0	0	0	126,300
Transfer From Trans. Develop. Act Fund	0	0	0	0	0	0	0	0	0	0	0	600,575
Transfer From Cap. Proj./Traffic Mitigation	0	0	0	0	0	0	0	0	0	0	0	733,528
Transfer From Cap. Proj./Traffic Impact	0	0	0	0	0	0	0	0	0	0	0	425,360
Transfer From Cap.Proj./Sense of Place	0	0	0	0	0	0	0	0	0	0	0	67,205
Transfer From Cap.Proj./Prop 1B	0	0	0	0	0	0	0	0	0	0	0	0
Transfer From Infras./General Assets	0	0	0	0	0	0	0	0	0	0	0	2,777,735
Transfer From Wastewater	0	0	0	0	0	0	0	0	0	0	0	699,027
Transfer From Water	0	0	0	0	0	0	0	0	0	0	0	563,081
TOTAL CURRENT RESOURCES	0	84,060	0	0	0	0	0	0	0	0	84,060	64,273,542
TOTAL AVAILABLE RESOURCES	0	84,060	0	0	0	0	0	0	0	0	84,060	64,258,530
CURRENT REQUIREMENTS:												
Capital Projects	0	84,060	0	0	0	0	0	0	0	0	84,060	64,151,372
Special Projects	0	0	0	0	0	0	0	0	0	0	0	107,157
TOTAL CURRENT REQUIREMENTS	0	84,060	0	0	0	0	0	0	0	0	84,060	64,258,529
RESERVES:												
Capital Reserve	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL RESERVES	0	0	0	0	0	0	0	0	0	0	0	0
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0

**CITY OF SUNNYVALE
385/600. CAPITAL PROJECTS FUND/GAS TAX SUB-FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2013 TO JUNE 30, 2024**

	ACTUAL 2012/2013	CURRENT 2013/2014	BUDGET 2014/2015	PLAN 2015/2016	PLAN 2016/2017	PLAN 2017/2018	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	PLAN 2021/2022	PLAN 2022/2023	PLAN 2023/2024	FY 2013/2014 TO FY 2023/2024 TOTAL
RESERVE/FUND BALANCE, JULY 1	171,156	194,140	202	0	0	0	0	0	0	0	0	0	194,140
CURRENT RESOURCES:													
Federal Grants	1,035,870	6,124,839	4,452,156	0	0	0	0	0	0	0	0	0	10,576,995
Transfer From Gas Tax Fund	148,290	1,097,392	301,264	0	0	0	0	0	0	0	0	0	1,398,656
Transfer From Cap. Proj/Calabazas Creek	0	66,177	499,466	0	0	0	0	0	0	0	0	0	565,643
Transfer From Cap. Proj/Traffic Mitigation	0	91,027	0	0	0	0	0	0	0	0	0	0	91,027
TOTAL CURRENT RESOURCES	1,184,160	7,379,435	5,252,886	0	0	0	0	0	0	0	0	0	12,632,321
TOTAL AVAILABLE RESOURCES	1,355,316	7,573,575	5,253,088	0	0	0	0	0	0	0	0	0	12,826,461
CURRENT REQUIREMENTS:													
Capital Projects	1,161,176	7,573,373	5,253,088	0	0	0	0	0	0	0	0	0	12,826,461
TOTAL CURRENT REQUIREMENTS	1,161,176	7,573,373	5,253,088	0	0	0	0	0	0	0	0	0	12,826,461
RESERVES:													
Capital Reserve	194,140	202	0	0	0	0	0	0	0	0	0	0	0
TOTAL RESERVES	194,140	202	0	0	0	0	0	0	0	0	0	0	0
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

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CITY OF SUNNYVALE
385/940. CAPITAL PROJECTS FUND/CITY OF SANTA CLARA FOR CALABAZAS CREEK BRIDGE SUB-FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2013 TO JUNE 30, 2024

	ACTUAL 2012/2013	CURRENT 2013/2014	BUDGET 2014/2015	PLAN 2015/2016	PLAN 2016/2017	PLAN 2017/2018	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	PLAN 2021/2022	PLAN 2022/2023	PLAN 2023/2024	FY 2013/2014 TO FY 2023/2024 TOTAL
RESERVE/FUND BALANCE, JULY 1	0	0	11,138	294	0	0	0	0	0	0	0	0	0
CURRENT RESOURCES:													
City of Santa Clara Contributions	0	77,021	488,622	0	0	0	0	0	0	0	0	0	565,643
Interest Income	0	294	0	0	0	0	0	0	0	0	0	0	294
TOTAL CURRENT RESOURCES	0	77,315	488,622	0	0	0	0	0	0	0	0	0	565,937
TOTAL AVAILABLE RESOURCES	0	77,315	499,760	294	0	0	0	0	0	0	0	0	565,937
CURRENT REQUIREMENTS:													
Transfer To Cap. Proj./Gas Tax	0	66,177	499,466	294	0	0	0	0	0	0	0	0	565,937
TOTAL CURRENT REQUIREMENTS	0	66,177	499,466	294	0	0	0	0	0	0	0	0	565,937
RESERVES:													
Capital Reserve	0	11,138	294	0	0	0	0	0	0	0	0	0	0
TOTAL RESERVES	0	11,138	294	0	0	0	0	0	0	0	0	0	0
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

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CITY OF SUNNYVALE
385/950. CAPITAL PROJECTS FUND/TRAFFIC MITIGATION SUB-FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2013 TO JUNE 30, 2024

	ACTUAL 2012/2013	CURRENT 2013/2014	BUDGET 2014/2015	PLAN 2015/2016	PLAN 2016/2017	PLAN 2017/2018	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	PLAN 2021/2022	PLAN 2022/2023	PLAN 2023/2024	FY 2013/2014 TO FY 2023/2024 TOTAL
RESERVE/FUND BALANCE, JULY 1	2,504,340	2,110,464	716,565	721,580	0	0	0	0	0	0	0	0	2,110,464
CURRENT RESOURCES:													
Contribution from Developer	6,265	5,270	0	0	0	0	0	0	0	0	0	0	5,270
Federal Safe Routes To School Grant	46,395	0	0	0	0	0	0	0	0	0	0	0	0
Interest Income	13,234	9,595	5,016	0	0	0	0	0	0	0	0	0	14,611
TOTAL CURRENT RESOURCES	65,894	14,865	5,016	0	0	0	0	0	0	0	0	0	19,881
TOTAL AVAILABLE RESOURCES	2,570,234	2,125,329	721,580	721,580	0	0	0	0	0	0	0	0	2,130,345
CURRENT REQUIREMENTS:													
Capital Projects	179,452	584,209	0	0	0	0	0	0	0	0	0	0	584,209
Transfer To Cap. Proj./General Assets	280,318	733,528	0	0	0	0	0	0	0	0	0	0	733,528
Transfer To Cap. Proj./Gas Tax	0	91,027	0	0	0	0	0	0	0	0	0	0	91,027
Future Projects - Grant Matching Funds	0	0	0	721,580	0	0	0	0	0	0	0	0	721,580
TOTAL CURRENT REQUIREMENTS	459,770	1,408,764	0	721,580	0	0	0	0	0	0	0	0	2,130,345
RESERVES:													
Future Land Use and Transportation Projects	2,110,464	716,565	721,580	0	0	0	0	0	0	0	0	0	0
TOTAL RESERVES	2,110,464	716,565	721,580	0	0	0	0	0	0	0	0	0	0
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

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CITY OF SUNNYVALE
385/960. CAPITAL PROJECTS FUND/TRAFFIC IMPACT FEES SUB-FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2013 TO JUNE 30, 2024

	ACTUAL 2012/2013	CURRENT 2013/2014	BUDGET 2014/2015	PLAN 2015/2016	PLAN 2016/2017	PLAN 2017/2018	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	PLAN 2021/2022	PLAN 2022/2023	PLAN 2023/2024	FY 2013/2014 TO FY 2023/2024 TOTAL
RESERVE/FUND BALANCE, JULY 1	12,696,688	16,330,306	17,471,769	22,816,753	0	0	0	0	0	0	0	0	16,330,306
CURRENT RESOURCES:													
Traffic Impact Fees	3,749,784	3,500,715	5,552,448	1,818,113	1,854,475	1,891,565	1,929,396	1,967,984	2,007,344	2,047,491	2,088,441	2,130,209	26,788,181
Interest Income	82,419	81,782	158,607	0	0	0	0	0	0	0	0	0	240,389
Transfer From Cap. Proj/VTA Local Prgm Reserve	0	2,000,000	0	0	0	0	0	0	0	0	0	0	2,000,000
TOTAL CURRENT RESOURCES	3,832,203	5,582,497	5,711,055	1,818,113	1,854,475	1,891,565	1,929,396	1,967,984	2,007,344	2,047,491	2,088,441	2,130,209	29,028,570
TOTAL AVAILABLE RESOURCES	16,528,891	21,912,803	23,182,824	24,634,867	1,854,475	1,891,565	1,929,396	1,967,984	2,007,344	2,047,491	2,088,441	2,130,209	45,358,876
CURRENT REQUIREMENTS:													
Capital Projects	0	4,000,000	336,814	8,250,000	0	0	0	0	0	0	0	0	12,586,814
Special Projects	176,300	2,822	0	0	0	58,451	0	0	0	0	64,535	0	125,808
Future Transportation Strategic Plan Projects	0	0	0	16,371,495	1,840,836	1,819,202	1,915,206	1,953,510	1,992,580	2,032,284	2,008,243	2,114,077	32,047,434
General Administration In-Lieu Charges	11,975	12,853	13,110	13,372	13,639	13,912	14,190	14,474	14,763	15,206	15,663	16,132	157,314
Project Administration In-Lieu Charges	10,310	0	16,147	0	0	0	0	0	0	0	0	0	16,147
Transfer To Cap. Proj./Traffic Mitigation	0	425,360	0	0	0	0	0	0	0	0	0	0	425,360
TOTAL CURRENT REQUIREMENTS	198,585	4,441,035	366,071	24,634,867	1,854,475	1,891,565	1,929,396	1,967,984	2,007,344	2,047,491	2,088,441	2,130,209	45,358,877
RESERVES:													
Capital Reserve	16,330,306	17,471,769	22,816,753	0	0	0	0	0	0	0	0	0	0
TOTAL RESERVES	16,330,306	17,471,769	22,816,753	0	0	0	0	0	0	0	0	0	0
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

CITY OF SUNNYVALE
385/960. CAPITAL PROJECTS FUND/TRAFFIC IMPACT FEES SUB-FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2024 TO JUNE 30, 2034

	PLAN 2024/2025	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	PLAN 2032/2033	PLAN 2033/2034	FY 2024/2025 TO FY 2033/2034 TOTAL	FY 2013/2014 TO FY 2033/2034 TOTAL
RESERVE/FUND BALANCE, JULY 1	0	0	0	0	0	0	0	0	0	0	0	16,330,306
CURRENT RESOURCES:												
Traffic Impact Fees	2,194,116	2,259,939	2,327,737	2,397,569	2,469,496	2,543,581	2,619,889	2,698,485	2,779,440	2,862,823	25,153,077	51,941,258
Interest Income	0	0	0	0	0	0	0	0	0	0	0	240,389
Transfer From Cap. Proj/VTA Local Prgm Reserve	0	0	0	0	0	0	0	0	0	0	0	2,000,000
TOTAL CURRENT RESOURCES	2,194,116	2,259,939	2,327,737	2,397,569	2,469,496	2,543,581	2,619,889	2,698,485	2,779,440	2,862,823	25,153,077	54,181,647
TOTAL AVAILABLE RESOURCES	2,194,116	2,259,939	2,327,737	2,397,569	2,469,496	2,543,581	2,619,889	2,698,485	2,779,440	2,862,823	25,153,077	70,511,953
CURRENT REQUIREMENTS:												
Capital Projects	0	0	0	0	0	0	0	0	0	0	0	12,586,814
Special Projects	0	0	0	74,087	0	0	0	0	85,888	0	159,975	285,783
Future Transportation Strategic Plan Projects	2,177,983	2,243,323	2,310,622	2,305,854	2,451,339	2,524,879	2,600,626	2,678,645	2,673,116	2,841,774	24,808,161	56,855,595
General Administration In-Lieu Charges	16,132	16,616	17,115	17,628	18,157	18,702	19,263	19,841	20,436	21,049	184,941	342,255
Project Administration In-Lieu Charges	0	0	0	0	0	0	0	0	0	0	0	16,147
Transfer To Cap. Proj./Traffic Mitigation	0	0	0	0	0	0	0	0	0	0	0	425,360
TOTAL CURRENT REQUIREMENTS	2,194,116	2,259,939	2,327,737	2,397,569	2,469,496	2,543,581	2,619,889	2,698,485	2,779,440	2,862,823	25,153,077	70,511,953
RESERVES:												
Capital Reserve	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL RESERVES	0	0	0	0	0	0	0	0	0	0	0	0
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0

CITY OF SUNNYVALE
385/970. CAPITAL PROJECTS FUND/SENSE OF PLACE FEES SUB-FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2013 TO JUNE 30, 2024

	ACTUAL 2012/2013	CURRENT 2013/2014	BUDGET 2014/2015	PLAN 2015/2016	PLAN 2016/2017	PLAN 2017/2018	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	PLAN 2021/2022	PLAN 2022/2023	PLAN 2023/2024	FY 2013/2014 TO FY 2023/2024 TOTAL
RESERVE/FUND BALANCE, JULY 1	753,443	960,194	1,054,204	1,276,276	0	0	0	0	0	0	0	0	960,194
CURRENT RESOURCES:													
Sense of Place Fees	306,306	156,128	213,200	362,500	362,500	145,665	148,578	151,550	154,581	157,672	160,826	164,042	2,177,243
Interest Income	4,342	5,088	8,872	0	0	0	0	0	0	0	0	0	13,960
TOTAL CURRENT RESOURCES	310,648	161,216	222,072	362,500	362,500	145,665	148,578	151,550	154,581	157,672	160,826	164,042	2,191,202
TOTAL AVAILABLE RESOURCES	1,064,091	1,121,409	1,276,276	1,638,776	362,500	145,665	148,578	151,550	154,581	157,672	160,826	164,042	3,151,396
CURRENT REQUIREMENTS:													
Future Sense of Place Projects	0	0	0	1,638,776	362,500	145,665	148,578	151,550	154,581	157,672	160,826	164,042	3,084,191
Transfer To Cap. Proj./General Assets	103,897	67,205	0	0	0	0	0	0	0	0	0	0	67,205
TOTAL CURRENT REQUIREMENTS	103,897	67,205	0	1,638,776	362,500	145,665	148,578	151,550	154,581	157,672	160,826	164,042	3,151,396
RESERVES:													
Capital Reserve	960,194	1,054,204	1,276,276	0	0	0	0	0	0	0	0	0	0
TOTAL RESERVES	960,194	1,054,204	1,276,276	0	0	0	0	0	0	0	0	0	0
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

CITY OF SUNNYVALE
385/970. CAPITAL PROJECTS FUND/SENSE OF PLACE FEES SUB-FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2024 TO JUNE 30, 2034

	PLAN 2024/2025	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	PLAN 2032/2033	PLAN 2033/2034	FY 2024/2025 TO FY 2033/2034 TOTAL	FY 2013/2014 TO FY 2033/2034 TOTAL
RESERVE/FUND BALANCE, JULY 1	0	0	0	0	0	0	0	0	0	0	0	960,194
CURRENT RESOURCES:												
Sense of Place Fees	168,964	174,033	179,254	184,631	190,170	195,875	201,752	207,804	214,038	220,459	1,936,980	4,114,223
Interest Income	0	0	0	0	0	0	0	0	0	0	0	13,960
TOTAL CURRENT RESOURCES	168,964	174,033	179,254	184,631	190,170	195,875	201,752	207,804	214,038	220,459	1,936,980	4,128,182
TOTAL AVAILABLE RESOURCES	168,964	174,033	179,254	184,631	190,170	195,875	201,752	207,804	214,038	220,459	1,936,980	5,088,376
CURRENT REQUIREMENTS:												
Future Sense of Place Projects	168,964	174,033	179,254	184,631	190,170	195,875	201,752	207,804	214,038	220,459	1,936,980	5,021,171
Transfer To Cap. Proj./General Assets	0	0	0	0	0	0	0	0	0	0	0	67,205
TOTAL CURRENT REQUIREMENTS	168,964	174,033	179,254	184,631	190,170	195,875	201,752	207,804	214,038	220,459	1,936,980	5,088,376
RESERVES:												
Capital Reserve	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL RESERVES	0	0	0	0	0	0	0	0	0	0	0	0
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0

CITY OF SUNNYVALE
385/980. CAPITAL PROJECTS FUND/PROP 1B TRANSPORTATION BOND LOCAL STREETS AND ROADS SUB-FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2013 TO JUNE 30, 2024

	ACTUAL	CURRENT	BUDGET	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	FY 2013/2014 TO FY 2023/2024 TOTAL
	2012/2013	2013/2014	2014/2015	2015/2016	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	
RESERVE/FUND BALANCE, JULY 1	93,007	0	0	0	0	0	0	0	0	0	0	0	0

CURRENT RESOURCES:													
State Infrastructure Bond Allocation	1,485,891	0	0	0	0	0	0	0	0	0	0	0	0
Federal Economic Stimulus Grant	27,872	0	0	0	0	0	0	0	0	0	0	0	0
Interest Income	4,216	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL CURRENT RESOURCES	1,517,979	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL AVAILABLE RESOURCES	1,610,986	0	0	0	0	0	0	0	0	0	0	0	0

CURRENT REQUIREMENTS:													
Transfer To Cap. Proj./General Assets	25,494	0	0	0	0	0	0	0	0	0	0	0	0
Transfer To Infr./General Assets	1,585,493	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL CURRENT REQUIREMENTS	1,610,986	0	0	0	0	0	0	0	0	0	0	0	0

RESERVES:													
Capital Reserve	0	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL RESERVES	0	0	0	0	0	0	0	0	0	0	0	0	0
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0
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CITY OF SUNNYVALE
385/990. CAPITAL PROJECTS FUND/VTA LOCAL PROGRAM RESERVE SUB-FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2013 TO JUNE 30, 2024

	ACTUAL 2012/2013	CURRENT 2013/2014	BUDGET 2014/2015	PLAN 2015/2016	PLAN 2016/2017	PLAN 2017/2018	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	PLAN 2021/2022	PLAN 2022/2023	PLAN 2023/2024	FY 2013/2014 TO FY 2023/2024 TOTAL
RESERVE/FUND BALANCE, JULY 1	0	2,000,000	9,330	9,330	0	0	0	0	0	0	0	0	2,000,000
CURRENT RESOURCES:													
VTA Local Program Reserve	2,000,000	0	0	0	0	0	0	0	0	0	0	0	0
Interest Income	0	9,330	0	0	0	0	0	0	0	0	0	0	9,330
TOTAL CURRENT RESOURCES	2,000,000	9,330	0	0	0	0	0	0	0	0	0	0	9,330
TOTAL AVAILABLE RESOURCES	2,000,000	2,009,330	9,330	9,330	0	0	0	0	0	0	0	0	2,009,330
CURRENT REQUIREMENTS:													
Transfer To Cap. Proj./Traffic Impact	0	2,000,000	0	9,330	0	0	0	0	0	0	0	0	2,009,330
TOTAL CURRENT REQUIREMENTS	0	2,000,000	0	9,330	0	0	0	0	0	0	0	0	2,009,330
RESERVES:													
Capital Reserve	2,000,000	9,330	9,330	0	0	0	0	0	0	0	0	0	0
TOTAL RESERVES	2,000,000	9,330	9,330	0	0	0	0	0	0	0	0	0	0
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

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CITY OF SUNNYVALE
610. COMBINED INFRASTRUCTURE RENOVATION & REPLACEMENT FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2013 TO JUNE 30, 2024

	ACTUAL 2012/2013	CURRENT 2013/2014	BUDGET 2014/2015	PLAN 2015/2016	PLAN 2016/2017	PLAN 2017/2018	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	PLAN 2021/2022	PLAN 2022/2023	PLAN 2023/2024	FY 2013/2014 TO FY 2023/2024 TOTAL
RESERVE/FUND BALANCE, JULY 1	9,953,356	11,130,934	11,230,998	11,977,060	4,893,602	4,648,165	3,704,263	3,281,124	2,842,979	2,460,118	2,137,559	1,829,750	11,130,934
CURRENT RESOURCES:													
Sunnyvale School District Reimbursement	4,293	125,000	6,630	5,722	1,061	1,082	13,801	8,446	6,892	21,090	10,158	20,723	220,605
Developer Contributions	31,000	0	0	0	0	0	0	0	0	0	0	0	0
Interest Income	57,503	53,308	105,864	96,478	189,589	215,731	172,068	147,280	149,464	247,639	130,250	207,598	1,715,270
Transfer From General Fund	905,963	5,565,687	5,836,335	1,053,493	667,820	527,144	767,307	548,441	777,812	570,598	1,378,660	593,650	18,286,947
Transfer From General Fund/Infrastructure	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	16,500,000
Transfer From General Svcs./Infrastructure	0	30,206	262,315	294,106	327,824	370,909	408,359	346,380	384,425	423,403	463,300	474,028	3,785,255
Transfer From VRF Fund	723,000	871,788	797,394	301,716	1,293,072	313,905	1,280,883	343,480	1,251,308	451,089	1,143,699	469,313	8,517,647
Transfer From Gas Tax Fund	628,535	3,974,302	1,847,781	704,090	1,711,683	469,506	2,216,598	542,304	2,098,970	792,921	2,882,747	467,790	17,708,692
Transfer From Water Supply and Dist. Fund	8,024	13,395	35,011	6,180	6,303	6,430	18,979	6,689	6,823	6,960	7,099	8,463	122,332
Transfer From Solid Waste Mgmt Fund	0	0	0	0	0	10,404	0	0	0	0	0	1,704	12,108
Transfer From Wastewater Mgmt Fund	3,439	32,782	48,462	3,121	188,895	3,247	9,522	3,379	3,446	3,515	3,585	9,313	309,267
Transfer From General Services Fund	73,510	64,369	233,817	39,028	23,814	24,290	70,732	25,272	25,776	26,292	176,205	38,764	748,359
Transfer From Park Dedication Fund	785,655	10,302,209	5,509,875	4,718,228	5,178,429	4,612,816	522,697	1,639,775	3,236,649	7,582,327	1,643,822	7,626,981	52,573,808
Transfer From Capital Projects Fund	1,585,493	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL CURRENT RESOURCES	6,306,415	22,533,045	16,183,484	8,722,162	11,088,490	8,055,464	6,980,946	5,111,446	9,441,565	11,625,834	9,339,525	11,418,327	120,500,289
TOTAL AVAILABLE RESOURCES	16,259,770	33,663,980	27,414,482	20,699,222	15,982,092	12,703,630	10,685,209	8,392,570	12,284,543	14,085,952	11,477,084	13,248,077	131,631,223
CURRENT REQUIREMENTS:													
Projects (Street Recon and Resurfacing)	975,769	8,311,690	7,715,643	1,523,920	2,784,779	1,065,286	2,897,284	1,125,217	3,140,691	1,264,408	4,223,648	1,315,490	35,368,056
Infrastructure Projects	4,035,336	13,531,217	6,912,500	5,850,290	6,536,509	5,851,511	2,393,899	2,361,139	4,647,033	8,602,130	3,304,106	8,227,484	68,217,818
Future Infrastructure Projects	0	0	0	6,000,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	18,000,000
Future Facilities Infrastructure Projects	0	0	0	586,627	327,824	370,909	408,359	346,380	384,425	423,403	463,300	474,028	3,785,255
Transfer To Cap. Proj. Fund/Gen.Assets	64,577	497,135	720,000	1,560,600	0	0	0	0	0	0	0	0	2,777,735
Project Admin. In-Lieu Charges	53,154	92,940	89,279	284,184	184,815	211,660	204,543	216,856	152,277	158,452	156,280	171,899	1,923,184
TOTAL CURRENT REQUIREMENTS	5,128,836	22,432,981	15,437,422	15,805,621	11,333,927	8,999,366	7,404,085	5,549,592	9,824,426	11,948,393	9,647,334	11,688,901	130,072,047
RESERVES:													
Gen. Infrastructure Contingency Reserve	11,130,934	11,230,998	11,977,060	4,893,602	4,648,165	3,704,263	3,281,124	2,842,979	2,460,118	2,137,559	1,829,750	1,559,177	1,559,177
TOTAL RESERVES	11,130,934	11,230,998	11,977,060	4,893,602	4,648,165	3,704,263	3,281,124	2,842,979	2,460,118	2,137,559	1,829,750	1,559,177	1,559,177
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

CITY OF SUNNYVALE
610. COMBINED INFRASTRUCTURE RENOVATION & REPLACEMENT FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2024 TO JUNE 30, 2034

	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	FY 2024/2025	FY 2013/2014
	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033	2033/2034	TOTAL	TOTAL
RESERVE/FUND BALANCE, JULY 1	1,559,177	1,792,878	1,845,739	1,790,118	1,945,358	2,023,775	1,756,847	1,879,854	1,940,486	2,129,533	1,559,177	11,130,934
CURRENT RESOURCES:												
Sunnyvale School District Reimbursement	7,533	12,932	39,961	68,599	25,437	9,461	1,499	1,544	7,157	7,372	181,495	402,100
Developer Contributions	0	0	0	0	0	0	0	0	0	0	0	0
Interest Income	335,692	225,902	159,547	333,481	265,523	187,715	299,969	346,211	347,983	130,087	2,632,109	4,347,379
Transfer From General Fund	1,456,473	942,779	1,505,266	1,075,137	1,513,639	1,062,601	1,639,568	4,534,978	2,689,468	1,374,474	17,794,383	36,081,330
Transfer From General Fund/Infrastructure	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	15,000,000	31,500,000
Transfer From General Svcs./Infrastructure	485,004	496,234	507,723	519,478	531,504	543,807	556,395	569,274	582,450	595,931	5,387,800	9,173,055
Transfer From VRF Fund	1,109,992	491,428	1,087,877	514,496	1,064,809	545,829	1,033,476	571,349	1,007,956	606,144	8,033,356	16,551,003
Transfer From Gas Tax Fund	3,096,602	653,534	3,661,723	1,032,217	4,002,664	626,684	4,332,799	489,121	4,587,950	602,458	23,085,752	40,794,444
Transfer From Water Supply and Dist. Fund	8,128	8,204	9,173	9,510	9,211	9,331	9,439	10,575	11,995	12,355	97,921	220,253
Transfer From Solid Waste Mgmt Fund	935	728	1,759	1,897	1,140	955	744	1,957	3,552	3,659	17,326	29,434
Transfer From Wastewater Mgmt Fund	6,870	6,296	9,836	10,414	8,023	7,536	6,968	11,130	16,565	17,062	100,700	409,967
Transfer From General Services Fund	34,435	33,893	41,671	49,595	39,344	39,057	38,625	47,757	59,481	61,265	445,123	1,193,482
Transfer From Park Dedication Fund	9,192,015	5,045,821	1,391,154	8,932,297	5,318,255	3,625,096	6,913,580	6,634,749	7,484,265	347,094	54,884,326	107,458,134
Transfer From Capital Projects Fund	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL CURRENT RESOURCES	17,233,679	9,417,751	9,915,690	14,047,121	14,279,549	8,158,072	16,333,062	14,718,645	18,298,822	5,257,901	127,660,291	248,160,580
TOTAL AVAILABLE RESOURCES	18,792,855	11,210,629	11,761,429	15,837,239	16,224,907	10,181,847	18,089,908	16,598,499	20,239,308	7,387,434	129,219,467	259,291,514
CURRENT REQUIREMENTS:												
Projects (Street Recon and Resurfacing)	4,399,699	1,389,138	4,627,679	1,466,876	4,867,110	1,556,208	5,126,037	1,643,261	5,382,544	1,743,335	32,201,887	67,569,943
Infrastructure Projects	10,513,284	5,806,477	3,120,741	10,227,286	7,115,414	4,370,342	8,850,661	10,659,899	10,485,843	1,288,548	72,438,495	140,656,313
Future Infrastructure Projects	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	15,000,000	33,000,000
Future Facilities Infrastructure Projects	485,004	496,234	507,723	519,478	531,504	543,807	556,395	569,274	582,450	595,931	5,387,800	9,173,055
Transfer To Cap. Proj. Fund/Gen.Assets	0	0	0	0	0	0	0	0	0	0	0	2,777,735
Project Admin. In-Lieu Charges	101,990	173,041	215,168	178,241	187,104	454,644	176,961	285,579	158,938	165,674	2,097,340	4,020,524
TOTAL CURRENT REQUIREMENTS	16,999,977	9,364,890	9,971,311	13,891,881	14,201,132	8,425,001	16,210,054	14,658,013	18,109,775	5,293,488	127,125,521	257,197,568
RESERVES:												
Gen. Infrastructure Contingency Reserve	1,792,878	1,845,739	1,790,118	1,945,358	2,023,775	1,756,847	1,879,854	1,940,486	2,129,533	2,093,946	2,093,946	2,093,946
TOTAL RESERVES	1,792,878	1,845,739	1,790,118	1,945,358	2,023,775	1,756,847	1,879,854	1,940,486	2,129,533	2,093,946	2,093,946	2,093,946
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0

CITY OF SUNNYVALE
610/100. INFRASTRUCTURE RENOVATION & REPLACEMENT FUND/GENERAL SUB-FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2013 TO JUNE 30, 2024

	ACTUAL 2012/2013	CURRENT 2013/2014	BUDGET 2014/2015	PLAN 2015/2016	PLAN 2016/2017	PLAN 2017/2018	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	PLAN 2021/2022	PLAN 2022/2023	PLAN 2023/2024	FY 2013/2014 TO FY 2023/2024 TOTAL
RESERVE/FUND BALANCE, JULY 1	9,932,032	11,109,487	11,209,449	11,955,361	4,871,630	4,625,645	3,680,842	3,256,766	2,817,646	2,433,771	2,110,159	1,801,254	11,109,487
CURRENT RESOURCES:													
Sunnyvale School District Reimbursement	4,293	125,000	6,630	5,722	1,061	1,082	13,801	8,446	6,892	21,090	10,158	20,723	220,605
Developer Contributions	31,000	0	0	0	0	0	0	0	0	0	0	0	0
Transfer From General Fund/Infrastructure	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	16,500,000
Transfer From General Svcs./Infrastructure	0	30,206	262,315	294,106	327,824	370,909	408,359	346,380	384,425	423,403	463,300	474,028	3,785,255
Transfer From General Fund	905,963	5,565,687	5,836,335	1,053,493	667,820	527,144	767,307	548,441	777,812	570,598	1,378,660	593,650	18,286,947
Transfer From VRF Fund	723,000	871,788	797,394	301,716	1,293,072	313,905	1,280,883	343,480	1,251,308	451,089	1,143,699	469,313	8,517,647
Transfer From Park Dedication Fund	701,584	9,647,097	5,101,875	4,710,113	4,891,903	2,570,808	514,085	1,251,249	1,441,483	7,582,327	1,453,205	7,076,239	46,240,384
Transfer From Gas Tax Fund	628,535	3,974,302	1,847,781	704,090	1,711,683	469,506	2,216,598	542,304	2,098,970	792,921	2,882,747	467,790	17,708,692
Transfer From Water Supply and Dist. Fund	8,024	13,395	35,011	6,180	6,303	6,430	18,979	6,689	6,823	6,960	7,099	8,463	122,332
Transfer From Wastewater Mgmt Fund	3,439	32,782	48,462	3,121	188,895	3,247	9,522	3,379	3,446	3,515	3,585	9,313	309,267
Transfer From Solid Waste Mgmt Fund	0	0	0	0	0	10,404	0	0	0	0	0	1,704	12,108
Transfer From General Services Fund	73,510	64,369	233,817	39,028	23,814	24,290	70,732	25,272	25,776	26,292	176,205	38,764	748,359
Transfer From Capital Projects Fund	1,585,493	0	0	0	0	0	0	0	0	0	0	0	0
Interest Income	57,380	53,206	105,713	96,206	189,040	214,831	171,131	146,306	148,450	246,586	129,154	206,458	1,707,081
TOTAL CURRENT RESOURCES	6,222,220	21,877,832	15,775,333	8,713,775	10,801,415	6,012,556	6,971,397	4,721,946	7,645,385	11,624,781	9,147,812	10,866,445	114,158,676
TOTAL AVAILABLE RESOURCES	16,154,252	32,987,318	26,984,782	20,669,136	15,673,045	10,638,200	10,652,239	7,978,712	10,463,031	14,058,552	11,257,971	12,667,699	125,268,163
CURRENT REQUIREMENTS:													
Infrastructure Projects	3,951,265	12,876,104	6,504,500	5,842,175	6,249,983	3,809,503	2,385,287	1,972,613	2,851,867	8,602,130	3,113,489	7,676,742	61,884,393
Future Infrastructure Projects	0	0	0	6,000,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	18,000,000
Future Facilities Infrastructure Projects	0	0	0	586,627	327,824	370,909	408,359	346,380	384,425	423,403	463,300	474,028	3,785,255
Projects (Street Recon and Resurfacing)	975,769	8,311,690	7,715,643	1,523,920	2,784,779	1,065,286	2,897,284	1,125,217	3,140,691	1,264,408	4,223,648	1,315,490	35,368,056
Transfer To Cap. Proj. Fund/Gen. Assets	64,577	497,135	720,000	1,560,600	0	0	0	0	0	0	0	0	2,777,735
Project Admin In-Lieu Charges	53,154	92,940	89,279	284,184	184,815	211,660	204,543	216,856	152,277	158,452	156,280	171,899	1,923,184
TOTAL CURRENT REQUIREMENTS	5,044,765	21,777,869	15,029,422	15,797,506	11,047,401	6,957,358	7,395,473	5,161,066	8,029,260	11,948,393	9,456,717	11,138,159	123,738,623
RESERVES:													
Gen. Infrastructure Contingency Reserve	11,109,487	11,209,449	11,955,361	4,871,630	4,625,645	3,680,842	3,256,766	2,817,646	2,433,771	2,110,159	1,801,254	1,529,541	1,529,541
TOTAL RESERVES	11,109,487	11,209,449	11,955,361	4,871,630	4,625,645	3,680,842	3,256,766	2,817,646	2,433,771	2,110,159	1,801,254	1,529,541	1,529,541
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

CITY OF SUNNYVALE
610/100. INFRASTRUCTURE RENOVATION & REPLACEMENT FUND/GENERAL SUB-FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2024 TO JUNE 30, 2034

	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	FY 2024/2025 TO FY 2033/2034	FY 2013/2014 TO FY 2033/2034
	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033	2033/2034	TOTAL	TOTAL
RESERVE/FUND BALANCE, JULY 1	1,529,541	1,761,760	1,813,065	1,755,810	1,909,335	1,985,951	1,717,131	1,838,152	1,896,700	2,083,557	1,529,541	11,109,487
CURRENT RESOURCES:												
Sunnyvale School District Reimbursement	7,533	12,932	39,961	68,599	25,437	9,461	1,499	1,544	7,157	7,372	181,495	402,100
Developer Contributions	0	0	0	0	0	0	0	0	0	0	0	0
Transfer From General Fund/Infrastructure	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	15,000,000	31,500,000
Transfer From General Svcs./Infrastructure	485,004	496,234	507,723	519,478	531,504	543,807	556,395	569,274	582,450	595,931	5,387,800	9,173,055
Transfer From General Fund	1,456,473	942,779	1,505,266	1,075,137	1,513,639	1,062,601	1,639,568	4,534,978	2,689,468	1,374,474	17,794,383	36,081,330
Transfer From VRF Fund	1,109,992	491,428	1,087,877	514,496	1,064,809	545,829	1,033,476	571,349	1,007,956	606,144	8,033,356	16,551,003
Transfer From Park Dedication Fund	9,192,015	5,035,734	1,391,154	8,820,480	5,307,232	3,625,096	6,901,886	6,634,749	7,354,638	334,316	54,597,300	100,837,684
Transfer From Gas Tax Fund	3,096,602	653,534	3,661,723	1,032,217	4,002,664	626,684	4,332,799	489,121	4,587,950	602,458	23,085,752	40,794,444
Transfer From Water Supply and Dist. Fund	8,128	8,204	9,173	9,510	9,211	9,331	9,439	10,575	11,995	12,355	97,921	220,253
Transfer From Wastewater Mgmt Fund	6,870	6,296	9,836	10,414	8,023	7,536	6,968	11,130	16,565	17,062	100,700	409,967
Transfer From Solid Waste Mgmt Fund	935	728	1,759	1,897	1,140	955	744	1,957	3,552	3,659	17,326	29,434
Transfer From General Services Fund	34,435	33,893	41,671	49,595	39,344	39,057	38,625	47,757	59,481	61,265	445,123	1,193,482
Transfer From Capital Projects Fund	0	0	0	0	0	0	0	0	0	0	0	0
Interest Income	334,210	224,346	157,913	331,765	263,721	185,824	297,983	344,126	345,794	127,788	2,613,470	4,320,551
TOTAL CURRENT RESOURCES	17,232,197	9,406,108	9,914,056	13,933,588	14,266,724	8,156,181	16,319,382	14,716,560	18,167,006	5,242,824	127,354,626	241,513,302
TOTAL AVAILABLE RESOURCES	18,761,737	11,167,868	11,727,121	15,689,399	16,176,059	10,142,131	18,036,513	16,554,712	20,063,705	7,326,381	128,884,166	252,622,789
CURRENT REQUIREMENTS:												
Infrastructure Projects	10,513,284	5,796,390	3,120,741	10,115,469	7,104,391	4,370,342	8,838,967	10,659,899	10,356,216	1,275,770	72,151,469	134,035,862
Future Infrastructure Projects	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	15,000,000	33,000,000
Future Facilities Infrastructure Projects	485,004	496,234	507,723	519,478	531,504	543,807	556,395	569,274	582,450	595,931	5,387,800	9,173,055
Projects (Street Recon and Resurfacing)	4,399,699	1,389,138	4,627,679	1,466,876	4,867,110	1,556,208	5,126,037	1,643,261	5,382,544	1,743,335	32,201,887	67,569,943
Transfer To Cap. Proj. Fund/Gen. Assets	0	0	0	0	0	0	0	0	0	0	0	2,777,735
Project Admin In-Lieu Charges	101,990	173,041	215,168	178,241	187,104	454,644	176,961	285,579	158,938	165,674	2,097,340	4,020,524
TOTAL CURRENT REQUIREMENTS	16,999,977	9,354,803	9,971,311	13,780,064	14,190,109	8,425,001	16,198,360	14,658,013	17,980,148	5,280,710	126,838,495	250,577,118
RESERVES:												
Gen. Infrastructure Contingency Reserve	1,761,760	1,813,065	1,755,810	1,909,335	1,985,951	1,717,131	1,838,152	1,896,700	2,083,557	2,045,671	2,045,671	2,045,671
TOTAL RESERVES	1,761,760	1,813,065	1,755,810	1,909,335	1,985,951	1,717,131	1,838,152	1,896,700	2,083,557	2,045,671	2,045,671	2,045,671
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0

CITY OF SUNNYVALE
610/500. INFRASTRUCTURE RENOVATION & REPLACEMENT FUND/GOLF AND TENNIS SUB-FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2013 TO JUNE 30, 2024

	ACTUAL 2012/2013	CURRENT 2013/2014	BUDGET 2014/2015	PLAN 2015/2016	PLAN 2016/2017	PLAN 2017/2018	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	PLAN 2021/2022	PLAN 2022/2023	PLAN 2023/2024	FY 2013/2014 TO FY 2023/2024 TOTAL
RESERVE/FUND BALANCE, JULY 1	21,326	21,449	21,551	21,702	21,973	22,522	23,423	24,360	25,335	26,348	27,402	28,498	21,449

CURRENT RESOURCES:													
Interest Income	123	102	151	271	549	901	937	974	1,013	1,054	1,096	1,140	8,189
Transfer From Park Dedication Fund	84,071	655,112	408,000	8,115	286,526	2,042,008	8,612	388,526	1,795,166	0	190,617	550,742	6,333,424
TOTAL CURRENT RESOURCES	84,195	655,214	408,151	8,386	287,075	2,042,909	9,549	389,500	1,796,179	1,054	191,713	551,882	6,341,613
TOTAL AVAILABLE RESOURCES	105,520	676,663	429,702	30,088	309,048	2,065,431	32,972	413,861	1,821,514	27,402	219,115	580,380	6,363,062

CURRENT REQUIREMENTS:													
Infrastructure Projects	84,071	655,112	408,000	8,115	286,526	2,042,008	8,612	388,526	1,795,166	0	190,617	550,742	6,333,424
TOTAL CURRENT REQUIREMENTS	84,071	655,112	408,000	8,115	286,526	2,042,008	8,612	388,526	1,795,166	0	190,617	550,742	6,333,424

RESERVES:													
Comm.Rec.Infrast.Contingency Reserve	21,449	21,551	21,702	21,973	22,522	23,423	24,360	25,335	26,348	27,402	28,498	29,638	29,638
TOTAL RESERVES	21,449	21,551	21,702	21,973	22,522	23,423	24,360	25,335	26,348	27,402	28,498	29,638	29,638
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

CITY OF SUNNYVALE
610/500. INFRASTRUCTURE RENOVATION & REPLACEMENT FUND/GOLF AND TENNIS SUB-FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2024 TO JUNE 30, 2034

	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	FY 2024/2025 TO FY 2033/2034	FY 2013/2014 TO FY 2033/2034
	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033	2033/2034	TOTAL	TOTAL
RESERVE/FUND BALANCE, JULY 1	29,638	31,120	32,676	34,309	36,025	37,826	39,718	41,703	43,789	45,978	29,638	21,449
CURRENT RESOURCES:												
Interest Income	1,482	1,556	1,634	1,715	1,801	1,891	1,986	2,085	2,189	2,299	18,639	26,828
Transfer From Park Dedication Fund	0	10,087	0	111,817	11,023	0	11,694	0	129,627	12,778	287,026	6,620,450
TOTAL CURRENT RESOURCES	1,482	11,643	1,634	113,532	12,824	1,891	13,680	2,085	131,816	15,077	305,665	6,647,278
TOTAL AVAILABLE RESOURCES	31,120	42,763	34,309	147,842	48,849	39,718	53,397	43,789	175,605	61,055	335,303	6,668,727
CURRENT REQUIREMENTS:												
Infrastructure Projects	0	10,087	0	111,817	11,023	0	11,694	0	129,627	12,778	287,026	6,620,450
TOTAL CURRENT REQUIREMENTS	0	10,087	0	111,817	11,023	0	11,694	0	129,627	12,778	287,026	6,620,450
RESERVES:												
Comm.Rec.Infrast.Contingency Reserve	31,120	32,676	34,309	36,025	37,826	39,718	41,703	43,789	45,978	48,277	48,277	48,277
TOTAL RESERVES	31,120	32,676	34,309	36,025	37,826	39,718	41,703	43,789	45,978	48,277	48,277	48,277
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0

ENTERPRISE FUNDS

Utility Enterprise Funds and Utility Rate Process

The following across-the-board changes to current rates for the Water, Wastewater, and Solid Waste Utility enterprises are recommended for Council approval for FY 2014/15:

Utility	Rate Change
Water	5.0%
Wastewater	9.0%
Solid Waste	6.0%

Each increase and the contributing factors are discussed below. The major reasons for the required increases in rates are the continued and substantial rise in costs of purchased water, major wastewater infrastructure needs, particularly at the City’s Water Pollution Control Plant, and increases in the City’s cost for providing solid waste collection and disposal.

As a result of these increases, monthly costs associated with water, solid waste, and wastewater services for an average residential customer will increase by \$7.78 per month. It is important to note that even with these increases, Sunnyvale utility rates and services are competitive with our surrounding communities.

• Water Supply and Distribution Fund

The Water Supply and Distribution Fund (Water Fund) accounts for all revenues and expenses related to the City-operated water utility. Expenses include costs for wholesale water, capital and infrastructure project-related costs, debt service, and other operating costs. Revenues consist of service fees for water and recycled water, water-related public works and construction fees, and interest income. Once expenditure levels are developed, water rates are set to collect enough revenue to maintain a sustainable financial position. The annual review and use of long-range financial planning and projections help minimize utility rate swings.

The largest expense of the Water Fund is the cost of purchasing water. Sunnyvale currently receives water from four different sources, the San Francisco Public Utilities Commission (SFPUC), the Santa Clara Valley Water District (SCVWD), City-owned wells, and recycled water. The majority of supply is provided by the SFPUC and SCVWD, set by contracts. Only about half a percent will come from well water, which is adequate to keep the wells fresh and operating. Any remaining amount above the contractual minimums will come from recycled water. The total cost of water makes up 58% of the FY 2014/15 budget and is projected to stabilize at approximately 68% of budget within the first ten years of the Long-Term Financial Plan.

Overall the City’s water demand grew 11% in FY 2012/13 after several years of decline. Due to improvements in the plumbing code and water use efficiency, only moderate growth is expected each year over the next twenty years. Additionally, as the region is currently experiencing a drought, a reduction in demand is projected for FY 2013/14 and FY 2014/15. FY 2013/14 is a reduction of 4% from FY 2012/13, and FY 2014/15 projections are a reduction of 10% from the prior fiscal year. This anticipated reduction affects both the revenue and expenses of the Fund. To the extent that the City’s suppliers reduce their contractual minimums to accommodate decreased demand, the City is projecting savings from water purchases. However, buying less also translates to selling less, and therefore the financial plan anticipates a 10% revenue reduction as well. These are reflected as separate line items titled “drought reduction.”

The City is currently paying the SFPUC approximately \$1,096 per acre foot of water, including meter charges, and paying SCVWD \$780 per acre foot, including a treated water charge. The City is also paying approximately \$1.5 million in FY 2013/14 to the SFPUC for the Bay Area Water Supply and Conservation Agency (BAWSCA) Surcharge which makes up Sunnyvale’s share of the debt service on bonds issued by BAWSCA in FY 2012/13. BAWSCA issued the bonds on behalf of its 26 member agencies in its effort to restructure capital debt owed to the SFPUC for facilities constructed by the SFPUC that benefit the regional customers.

Both the SFPUC and the SCVWD provided wholesale rate projections for the next ten years. These projections are in the base rate for the long term rate projections in the twenty-year financial plan and are reflected in the table below. The projected increases in the table do not reflect changes in the BAWSCA Surcharge or any other costs related to purchasing water. Additionally, the SFPUC is projecting a rate decrease in FY 2020/21. It is the City’s practice not to recognize decreases, as they are unlikely to actually occur, and instead hold the rate flat for that year. The estimated decrease is significant enough that the rate is projected flat for two years.

Projected Increases in Base Wholesale Rates		
Fiscal Year	SFPUC	SCVWD
2014/15	20.2%	9.9%
2015/16	11.0%	9.8%
2016/17	0.3%	9.9%
2017/18	5.5%	9.9%
2018/19	12.4%	9.8%
2019/20	5.2%	9.8%
2020/21	0.0%	8.4%
2021/22	0.0%	5.8%
2022/23	1.6%	5.6%
2023/24	3.0%	5.5%

The SFPUC just announced it is considering lowering its rate for FY 2014/15 to approximately a 16% increase. If that

occurs, this will result in approximately one-time savings of \$600,000. These funds will be programmed in infrastructure projects or reserved to offset future rate increases as appropriate.

The projected well water total unit cost for FY 2014/15 is \$858 per acre foot, an increase of 8.7% over the current year unit cost of \$789. This cost includes a charge from SCVWD for pumping ground water from City wells (pump tax), as well as the power costs associated with running the pumps.

The City attempts to purchase water at the lowest possible cost. The City's water system allows the movement of water from one portion of the City to another, and this allows staff to monitor and adjust water purchases to utilize the most cost effective source, while still meeting our minimum contractual requirements for purchases. Despite these efforts and the drought-related supply reductions, the rate increases by the City's water suppliers result in the City's total purchased water costs for FY 2014/15 increasing by 5.5% in comparison to FY 2013/14.

Lastly, the City's Water Pollution Control Plant (WPCP) provides recycled water, which is wastewater that has been treated to very high standards. Recycled water is currently sold at 90% of water rates to encourage its use. In prior years, the City received a \$115 per acre foot rebate from SCVWD to encourage its use, but this ended in August 2009. Staff and SCVWD have ongoing discussions to partner in significant

capital improvement projects that may bring recycled water to more areas of the City.

Operations and Capital Expenses

The FY 2014/15 budget for the Water Fund includes approximately \$5.8 million for personnel and other costs related to operating and maintaining the water supply and distribution system. The Water Fund contains annual debt service of approximately \$2.0 million in FY 2014/15. This consists of two components, the majority of which is \$1.9 million for debt service on the City's 2010 Water Revenue Bonds. The remainder of the debt service is the Water Fund's portion of the Certificates of Participation issued in 2001 for purchase of the 505 West Olive Avenue Government Center property. This latter debt service ends in FY 2029/30. The Fund also has a small interfund loan repayment that terminates in FY 2014/15 for the purchase of the property adjacent to the Corporation Yard.

Like all municipalities in the state and the country, Sunnyvale's water storage and distribution systems are over fifty years old and in need of significant rehabilitation. The Environmental Services Department prioritizes projects to address this aging water utility infrastructure, as well as spend bond proceeds in a timely manner. Over the past few fiscal years, the highest priority was placed on water pipe replacements. By mid FY 2014/15, the City will complete almost \$10 million in accelerated replacements. The City will begin in FY 2014/15 to replace all the mechanical and electrical components of

the Wolfe-Evelyn Water Plant. The mechanical and electrical systems associated with this Plant were built in 1959 and are beyond their 40 year life expectancy. Staff will also continue addressing the most pressing needs of the City’s water storage tanks and water wells, as well as evaluating how to operate these facilities within the context of the overall distribution system.

Additionally, a renewed emphasis has been placed on the City’s recycled water production and distribution system. Funding for this effort crosses both the water utility and the wastewater utility. \$2.1 million has been budgeted for Sunnyvale’s share of a regional project that includes upgrades to the San Lucar Pump Station and extension of the recycled water system along Wolfe Road to Homestead Road. Sunnyvale is working with SCVWD to partner in funding this significant expansion of the recycled water system. If such an agreement is approved by Council, staff will return with suggested revisions to the projects budget that reflects the changes. No significant impacts on water rates are anticipated as a result of any revisions to the projects.

By City policy, the Water Fund maintains a Contingency Reserve of 25% of operations and a Rate Stabilization Reserve to normalize rates and provide for the effect of economic cycles. This Fund also contains reserves for revenue and debt funded projects to manage the naturally uneven flow of these funds against project expenditures.

▪ **Wastewater Management Fund**

The Wastewater Management Fund (Wastewater Fund) accounts for revenues and expenses related to the provision of the safe and reliable removal of wastewater from all residences and businesses in Sunnyvale. Wastewater rates also pay for half of the City’s street sweeping services, plus storm water management, non-point source pollution prevention and other critical public services.

The City owns and operates an extensive system for management of wastewater within City limits and in a small area in the northern portions of Cupertino and San Jose. The system includes approximately 283 miles of sewer pipes, a storm drainage system consisting of 330 miles of storm drainage pipes, and a 29.5 million gallon per day (MGD design capacity) Grade V Water Pollution Control Plant (WPCP). Operations include the transport of sewage to the treatment plant, wastewater treatment, recycled water production, industrial discharge inspection and enforcement, storm water management, and many other services related to wastewater.

Operations and Capital Expenses

The proposed FY 2014/15 operations expenses in the Wastewater Fund reflect personnel, chemicals, and other costs. Additionally, the City’s street sweeping program is funded equally by the Wastewater and Solid Waste Funds to reflect the benefits that street sweeping provides in clearing

litter and debris off the streets and preventing that debris from entering the storm drainage system.

The Wastewater Utility is facing even larger infrastructure challenges than the Water Utility and the FY 2014/15 Recommended Budget includes planned infrastructure expenditures of approximately \$384 million over twenty years. The most significant undertaking is the renovation of the City's WPCP, which constitutes 86% of the planned infrastructure costs (\$331 million). WPCP replacement costs are \$15 million greater than FY 2013/14 projections due in part to the addition of two full-time employees dedicated to this effort.

The most significant of the WPCP renovation projects to date is approximately \$51 million to design and construct new primary treatment facilities. This includes a new head works facility, which removes large debris from incoming sewage and pumps the sewage into new primary treatment tanks which, in turn, slow down the wastewater to settle out large solids. The current influent sewage pump station has reached the end of its useful life and the gas-powered influent engines will be non-compliant with air regulations effective January 2016. The City anticipates building the new head works and primary facilities at the current bio-solids drying operation location, adjacent to the current influent pump station. As a result, this project displaces the current bio-solids drying operations and will likely require alternate operation (such as vendor contracted drying operations) until new bio-solids facilities are constructed.

Additional WPCP renovation projects include \$29 million for Program Management Services and \$7 million for the WPCP Master Plan. These projects will fund the identification of future secondary and tertiary treatment processes, the development of conceptual designs for future projects within the reconstruction program, the preparation of the programmatic environmental impact report, and oversight of the implementation of the reconstruction program over the next 12 years. The remaining \$238 million will be appropriated to specific, related projects as they are identified.

Critical projects previously identified as necessary in the short-term to address the most advanced areas of WPCP deterioration, or where there is an increasing danger for failure remain in progress. These infrastructure needs fall primarily in two categories: 1) technology has not changed significantly since they were originally built and will therefore become part of the new plant, and 2) may be replaced again with different technology or processes as part of the larger WPCP replacement project, but will not last in the interim period. Examples include a project to replace the gaseous chlorine disinfection system with a much safer liquid hypochlorite system and the rehabilitation of the WPCP's digester facilities.

In addition to the work on the WPCP, replacement of sewer and storm pipe and facilities are a high priority. The wastewater collection system consists of approximately 613 miles of sewer and storm mains, and seven pump or lift stations. The system has five major sewer trunk lines that terminate at the WPCP, where sewage is treated.

The City's wastewater collection systems are in need of significant rehabilitation due to their age. The FY 2014/15 Recommended Budget includes approximately \$29 million in the first 10 years in projects related to sewer and storm water collection and an additional \$14 million of fully identified projects in the second 10 years of the plan. Major projects over the first 10 years include \$11 million for sewer and storm pipe improvements, \$7 million for rehabilitation of the Lawrence Expressway trunk line, \$6 million for sewer and storm pump and lift station rebuilds, and \$5 million for storm system trash capture devices installed throughout the storm water collection system to meet new permit requirements. This project, new in FY 2013/14, funds the installation of two devices every other year for 10 years.

The Wastewater Fund has two inter-fund loans advanced from the General Fund. The first loan was to finance the remodel of the primary facilities of the WPCP, expanding the capacity from 22.5 million gallons per day to 29.5 million gallons per day. The loan was made by the General Fund in FY 1980/81 for a total of \$10.7 million at 7% interest. The original term was for 20 years; however payments were periodically deferred or delayed to help balance cash needs in the Wastewater Fund. Regular payments have been made as scheduled since FY 2004/05. The second loan was made to assist the Wastewater Fund with cash flow issues by providing needed cash to stabilize rates. The loan was advanced in FY 1995/96 for a total of \$2.4 million at 7% interest. The term was for 20 years with ongoing payments also periodically

deferred until FY 2004/05. No changes have been made to the loan payoff schedule as part of the FY 2014/15 Recommended Budget.

Approximately \$3 million annual debt service payments are largely for the Wastewater Revenue Bonds, issued in 2010 for \$35 million, to refund the existing bonds and provide \$22.5 million in new funds for capital and infrastructure projects. Some bond proceeds are funding the initial efforts for the renovation of the WPCP. Future debt is reflected in the *New WPCP Debt Service* line item; the actual amount and structure of the financing will be determined as the plan is further defined. However, it is important to note that over time, the City will be issuing bonds to fund the WPCP renovation. At its completion, the City will be paying significant annual debt service, anticipated to be approximately \$23 million each year, almost 30% of the Fund's total expenses. This level of debt service will require multiple years of high single digit rate increases to fund. Debt service is also included for the Wastewater Fund's portion of the Certificates of Participation issued in 2001 for purchase of the 505 West Olive Avenue Government Center property.

In order to help the Solid Waste Management Fund with cash flow issues, the Wastewater Fund loaned the Solid Waste Fund \$2 million in FY 2011/12 at 4.5% interest. Payment is deferred to FY 2015/16 and then repaid over a seven-year period. This helps the Solid Waste Fund with cash it needed and helps the Wastewater Fund in the future as its cash needs increase to fund the new WPCP.

By City policy, the Wastewater Fund maintains a Contingency Reserve of 25% of operations and a Rate Stabilization Reserve to normalize rates and provide for the effect of economic cycles. This Fund also contains reserves for revenue and debt funded projects to manage the naturally uneven flow of these funds against project expenditures.

▪ Solid Waste Management Fund

The Solid Waste Management Fund (Solid Waste Fund) accounts for the revenues and expenses related to collection, recycling, and disposal of solid waste generated within the City of Sunnyvale. A private company, Bay Counties Waste Services, doing business in Sunnyvale as Specialty Solid Waste & Recycling (Specialty), has an exclusive franchise for collection of solid waste and recyclable materials through 2021, and these contract costs are reflected here. Operation of the Sunnyvale Materials Recovery and Transfer (SMaRT®) Station and disposal of refuse at the Kirby Canyon Landfill are captured in their own fund, but the City's share of these activities is reflected in the Solid Waste Fund.

The City's franchise with Specialty is the largest single expense within the Solid Waste Fund and makes up 45% of the total expenses in the FY 2014/15 Recommended Budget for the solid waste system. The City's payment for the following fiscal year is driven primarily by actual expenditures from the last full fiscal year, adjusted by various indexes as identified in the contract. The projected FY 2014/15 contractor payment is \$20 million, an increase of about \$530,000 or only 2.7% over

the current FY 2013/14 contractor payment. However, over the last four years the contractor payment has risen 15%, placing a significant strain on the Fund. The bulk of that increase was due to an accounting error made by Specialty regarding an incentive payment for extending the useful lives of equipment and inventory. This error resulted in an additional \$1 million dollars in FY 2012/13 than originally planned, and increased the base payment. This required a drawing down the Fund's reserves over the near term, driving proposed solid waste rates in the short term higher than planned.

The Solid Waste Fund has two inter-fund loans from the General Fund. The first loan provided a total of \$3.68 million during 1985, 1988 and 1989 for construction of a system to convert methane gas to a marketable form of energy. The second loan, for \$10.5 million, was to stabilize solid waste rates between FY 1994/95 and FY 1998/99. Both loans bear interest of 7%. No changes have been made to the loan payoff schedule as part of the FY 2014/15 Recommended Budget.

Additionally, in order to help with cash flow purposes, the Solid Waste Fund reflects a \$2 million loan made in FY 2011/12 from the Wastewater Fund at 4.5% interest. Payment is deferred to FY 2015/16 and then repaid over a seven year period. This helps the Solid Waste Fund with short term cash flow, and the Wastewater Fund with cash it needs in the future to fund the new WPCP.

Debt service expenditures reflect Sunnyvale's portion of the debt service for the original cost of the SMaRT Station facility

and replacement equipment, as well as the estimated portion of debt which will be issued in FY 2021/22 for a new materials recovery system. Debt service also includes the Solid Waste Fund's portion of the Certificates of Participation issued in 2001 for purchase of the 505 West Olive Avenue Government Center property.

The Fund also reflects a new project for implementing the City's Zero Waste policy. The project, which totals \$500,000 over two years, is only sufficient to begin implementation. It is anticipated that to fully implement Zero Waste, rates will need to increase significantly above current projections.

By fiscal policy, the Solid Waste Fund maintains a Contingency Reserve of 10% of operations. This is less than the 25% required for the Water and Wastewater Funds to reflect the fact that this operation has less City-owned infrastructure at risk for damage or disaster. The Fund also maintains a Rate Stabilization Reserve similar to the other utilities.

▪ **Sunnyvale Materials Recovery and Transfer (SMaRT) Station Fund**

The Sunnyvale Materials Recovery and Transfer (SMaRT) Station began operations in October 1993. The costs of building, maintaining, and operating the SMaRT Station are shared by the cities of Sunnyvale, Mountain View and Palo Alto as specified by a Memorandum of Understanding (MOU) among the cities. Operating costs and revenues from the sale

of recyclables are charged to or distributed to the cities based on the total tons of solid waste each community brings to the SMaRT Station for materials recovery, transfer, and disposal. At current garbage delivery rates, Sunnyvale is responsible for about half of the SMaRT Station operating expenditures and receives about half of the revenues earned by the cities from recyclables removed from the garbage. The capital cost of the SMaRT Station was financed by the sale of revenue bonds by Sunnyvale. The debt service on the bonds is shared among the three cities as specified in the MOU. The SMaRT Station MOU expires in FY 2021/22.

The SMaRT Station Operations Fund was established to account for operations at the facility. It receives revenue from charges to the cities of Sunnyvale (Solid Waste Fund), Mountain View, and Palo Alto, and from the sale of recyclables. Major operating cost components include the SMaRT Station operator contract and disposal fees and taxes collected by the Kirby Canyon Landfill. The Fund is managed so that annual revenues and expenditures are in balance and that no fund balance, with the exception of a small debt service reserve, is carried forward to the next year.

The SMaRT Station is operated by a private company under contract with the City. The City Council awarded the current agreement on February 13, 2007 to Bay Counties Waste Services, who began operations on January 1, 2008. To date, the City has issued seven-year operator agreements, and is currently completing a Request for Proposals (RFP) for a new

contract. The FY 2014/15 Recommended Budget includes additional funding in anticipation that the cost for this contract will increase.

The three cities that participate in the SMaRT Station have individual agreements with Kirby Canyon for landfill services that require payment for disposal of a minimum quantity of solid waste each year. This provision is commonly referred to as a “put or pay” requirement. In October 2012, the cities had the ability under the contract to modify the level of put or pay required, and Sunnyvale’s exercised its right, lowering its solid waste minimum quantity by the maximum allowable 10%. In December 2013, the City executed a Second Amendment to the Specialty franchise (RTC 13-300). In exchange for lengthening the franchise by ten years, the three cities will save between \$4 and \$7 million through reduced landfill costs between 2014 and 2021.

The SMaRT Station Replacement Fund provides for the replacement of City-owned SMaRT Station equipment. The three participating cities contribute to these efforts and to payment of debt service based on fixed percentages established by the SMaRT Station MOU. Debt service reflects payment through FY 2017/18 for debt issued for the original cost of the facility, and through FY 2021/22 for replacement of materials recovery facility equipment.

Staff projects that while most of the facility’s equipment and the overall SMaRT Station can be maintained in good working order through the term of the MOU, there will come

a point when the facility and equipment will need replacement or rehabilitation. In order to allow for the cost impact of this eventuality, funding is projected for a new materials recovery system and, any other improvements needed to the SMaRT Station Facility in FY 2021/22, with annual debt service of \$2 million. Funding is also provided for planning and inter-jurisdictional coordination in FY 2016/2017 through FY 2019/20. Funds for design and construction are scheduled for FY 2020/21 through FY 2022/23, either to replace the SMaRT Station or to implement some other solution for the management of solid waste and recyclables in the City. The recommended budget is based on the initial construction cost of the SMaRT Station. It is anticipated that the cost for the ultimate replacement will be refined during the planning phase of the project.

▪ **Development Enterprise Fund**

This new fund is being established for the FY 2014/15 Recommended Budget. In the past, development-related activities and associated revenues have been included in the General Fund across a range of operating activities, focused primarily within the Building and Planning divisions of the Community Development Department. As the level of development activity in the City increases and decreases in cycles, the City has created this new fund to better align development-related revenues and expenses.

In the FY 2013/14 Adopted Budget it was anticipated that the Development Enterprise Fund would be established for the

FY 2014/15 budget. A reserve was established in the General Fund to account for unplanned development-related revenue in FY 2012/13. These funds would then be transferred to the new fund. It is projected that the development revenues will exceed budget again in FY 2013/14, such that the Development Enterprise Reserve will reach just over \$6.0 million. At the beginning of FY 2014/15, staff projects that the Development Enterprise Fund will have a Transfer In from the General Fund of \$6,019,687.

Development-related revenue includes the major fees for permits and licenses that the City collects, as well as from Plan Check Fees and Engineering Fees. Over the past five years the General Fund has seen significant fluctuations in the amount of development-related revenue that has been received. When the recession hit in FY 2008/09, activity slowed considerably with revenues dropping all the way to \$5.2 million in FY 2009/10. The rebound, however, began in FY 2009/10 and continued to accelerate through FY 2011/12, with revenues approaching \$14 million. FY 2012/13 total development-related revenues came in at about \$12.8 million, and revenues for FY 2013/14 are expected to remain strong. Beginning in FY 2014/15, most of these revenues will be accounted for in the new Development Enterprise Fund. The one exception is Construction Tax; as a tax, it will remain in the General Fund. Staff is projecting that the anticipated level of activity will remain high, with FY 2014/15 revenues of \$8.62 million before returning to the historical average of \$7.35 million. It should be noted that this historical average has increased, with three consecutive years of record high development activity.

On the expenditures side, a specific set of operating activities that City staff perform in order to enable and support development in the City have been identified. As mentioned above, Building Safety and Planning activities in the Community Development Department make up approximately 64% of the total operating costs in this fund. Operations are also budgeted for the following activities: particular Fire Prevention and Hazardous Material Service program activities in the Department of Public Safety; development-related Transportation and Traffic Services and Land Development-Engineering Services in the Department of Public Works; as well as very specific operating activities in the Environmental Services Department, Department of Library and Community Services, Office of the City Attorney and Office of the City Manager that relate to supporting development in the City. To ensure a careful, methodological approach, identifying the direct costs was the focus for the first year. Over the next year, staff will identify the indirect costs that should be charged to this fund.

The *Program In-Lieu Charges* fund direct labor overhead costs of the Community Development Department management program. The full indirect cost to the fund is not yet included in the Fund. *Transfer to the General Fund* is to provide the portion of funding for the Transportation and Traffic Services Augmentation project that is attributable to development-related activity. The *Transfer to the General Services Fund* of \$21,000 is for the Fleet program to purchase a new car to be used for compliance inspections.

The direct operating costs in this Fund exceed the historical average level of development revenues collected, creating a structural challenge for the Fund. The operating expenses are predominantly fixed. However, some of the costs are variable and will fluctuate with the level of development activity. Fund balance will be drawn down, as intended, in years where the development revenue declines to the historical average or lower. However, the fee levels need to be reviewed and adjusted on an ongoing basis to ensure full cost recovery over the long term. This new fund enables visibility toward the actual revenue and expenses over time. Staff will work to closely monitor the status of the new fund on both the revenue and expense side, as the new fund comes into effect this year.

▪ **Golf and Tennis Operations Fund**

Beginning in FY 2012/13, golf and tennis operations have been operating as a stand-alone enterprise fund, with all activities intended to be self-supporting. With almost two years completed, the Fund continues to struggle, even after a transfer of \$300,000 from the General Fund in FY 2012/13. The transfer was necessary after the golf course restaurant operator abruptly terminated its operations at both golf courses. Not only did this reduce rental income, but rounds played decreased, reducing golf fee revenue as well.

The Fund began FY 2013/14 with a reserve balance of \$246,475. Revenue for the year has rebounded more slowly than anticipated after a new restaurant operator came in; FY

2013/14 revenues are anticipated to come in less than projected by 4.3%. As a result, most of the reserves will be drawn down by the end of FY 2013/14. FY 2014/15 revenues are projected to increase by 5.4%, which factors in increased rent, increases in green fees and growth in rounds played in the near term due to temporary closings of nearby courses and an influx of new employees to nearby companies. In addition, a new stream of revenue is expected starting in FY 2014/15 with the lease of a cell tower in Sunken Gardens. Over the long term, revenues are projected to grow at a rate of 2% over the first ten years, then under 2% over the long term. Staff is projecting very modest growth in revenue as the popularity of golf declines. Unless there is a change in the sport's popularity, the number of golf players is finite and the core group of golfers continues to age.

Over the past year, staff has made good progress in reducing the operating budget by restructuring the program and eliminating positions as vacancies occur. However, the slow growth in revenue is not keeping pace with expenditures, resulting in an ongoing structural deficit of \$100,000 throughout the twenty-year planning period. Staff continues to look for additional opportunities to reduce costs. To better evaluate the viability of the enterprise fund, in-lieu charges have been broken out into program and citywide charges to give more insight into what administrative overhead expenses would be directly affected by changes in the golf business and those expenditures of a Citywide nature that would remain in any scenario.

The modest increases in revenue relative to rising operations costs will cause the Golf and Tennis Fund to run a deficit in FY 2017/18 if no action is taken. Furthermore, in the longer term, existing capital improvement projects at the golf courses will only be funded by Park Dedication Fees until FY 2032/33. After this, golf and tennis revenues are expected to fund any new capital or infrastructure projects. Given the many challenges, staff continues to review golf course operations and staffing levels, and will explore all options for increasing revenues, implementing operational efficiencies, and developing a funding plan for capital and infrastructure improvements. A discussion of the long term viability of the golf course operations and the current funding model needs to also begin this year.

CITY OF SUNNYVALE
460. WATER SUPPLY AND DISTRIBUTION FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2013 TO JUNE 30, 2024

	ACTUAL 2012/2013	CURRENT 2013/2014	BUDGET 2014/2015	PLAN 2015/2016	PLAN 2016/2017	PLAN 2017/2018	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	PLAN 2021/2022	PLAN 2022/2023	PLAN 2023/2024	FY 2013/2014 TO FY 2023/2024 TOTAL
RESERVE/FUND BALANCE, JULY 1	25,308,484	20,147,945	17,567,900	14,232,613	14,372,673	16,203,602	17,236,237	15,534,843	13,200,195	14,050,525	15,764,944	16,682,314	20,147,945
CURRENT RESOURCES:													
Water Sales and Water Service Fees	33,724,459	33,758,928	35,446,875	37,219,218	39,080,179	41,034,188	43,085,898	44,809,333	46,601,707	48,465,775	49,919,748	51,417,341	470,839,191
Public Works Fees	687,359	584,563	354,756	319,048	325,429	331,938	338,577	345,348	352,255	359,300	366,486	373,816	4,051,518
Recycled Water	1,374,929	1,636,308	1,718,124	1,804,030	1,894,231	1,988,943	2,088,390	2,171,926	2,258,803	2,349,155	2,419,629	2,492,218	22,821,756
Miscellaneous Revenues	284,318	258,884	227,545	234,755	242,241	250,017	258,095	265,411	272,959	280,749	287,575	294,575	2,872,805
Interest Income	105,901	87,402	86,186	71,506	80,615	85,752	77,288	65,673	69,903	78,433	82,997	91,270	877,025
Transfer From Other Funds	116,568	174,000	522,000	503,897	0	0	0	0	0	0	0	0	1,199,897
Drought Reductions	0	0	(3,090,830)	0	0	0	0	0	0	0	0	0	(3,090,830)
TOTAL CURRENT RESOURCES	36,293,534	36,500,085	35,264,655	40,152,454	41,622,696	43,690,838	45,848,247	47,657,691	49,555,627	51,533,412	53,076,436	54,669,220	499,571,361
TOTAL AVAILABLE RESOURCES	61,602,018	56,648,030	52,832,555	54,385,067	55,995,369	59,894,439	63,084,485	63,192,534	62,755,822	65,583,936	68,841,380	71,351,534	519,719,306
CURRENT REQUIREMENTS:													
OPERATING REQUIREMENTS:													
Operations	5,762,358	5,961,637	5,817,800	5,979,068	6,102,069	6,250,204	6,297,687	6,449,101	6,590,854	6,727,974	6,868,014	7,011,270	70,055,678
Purchased Water	21,836,436	21,245,416	24,591,079	27,017,920	26,982,831	28,777,228	32,077,055	34,242,674	35,407,028	36,353,634	37,679,397	39,443,333	343,817,595
In-Lieu Charges	3,325,489	3,336,312	3,175,458	3,019,769	2,992,768	3,260,926	3,699,937	3,816,968	3,496,395	3,525,544	3,682,390	3,550,640	37,557,107
Drought Reductions	0	(139,945)	(1,958,410)	0	0	0	0	0	0	0	0	0	(2,098,355)
TOTAL OPERATING REQUIREMENTS	30,924,283	30,403,421	31,625,927	36,016,757	36,077,668	38,288,357	42,074,680	44,508,743	45,494,277	46,607,153	48,229,801	50,005,243	449,332,025
NON-OPERATING REQUIREMENTS:													
Interfund Loan Repayment	351,700	351,700	351,700	0	0	0	0	0	0	0	0	0	703,400
Debt Service	1,931,673	1,958,235	1,958,642	1,956,938	1,960,163	1,955,678	1,448,616	1,445,279	1,446,936	1,447,252	1,446,227	1,448,861	18,472,826
Transfer To Capital Projects Fund	0	0	0	0	0	0	0	563,081	0	0	0	0	563,081
Transfer To Employee Benefits Fund	0	33,790	0	0	0	0	0	0	0	0	0	0	33,790
Transfer To General Fund	0	0	130,000	0	0	0	0	23,086	23,548	0	0	0	176,634
Transfer To General Services Fund	3,235	32,500	56,540	0	3,555	25,554	0	0	0	0	5,976	0	124,125
Transfer To Infrastructure Fund	8,024	108,858	35,011	6,180	6,303	6,430	18,979	6,689	6,823	6,960	7,099	8,463	217,795
Transfer To Wastewater Fund	0	16,666	0	0	0	0	0	0	0	0	0	0	16,666
TOTAL NON-OPERATING REQUIREMENTS	2,294,632	2,501,749	2,531,893	1,963,118	1,970,021	1,987,662	1,467,595	2,038,135	1,477,307	1,454,212	1,459,302	1,457,324	20,308,317
CAPITAL AND INFRASTRUCTURE REQ.:													
Projects - Debt Funded	7,818,109	5,497,909	1,717,591	0	0	0	0	0	0	0	0	0	7,215,500
Projects - Revenue Funded	417,049	677,051	2,724,532	2,032,519	1,744,078	2,382,183	4,007,367	3,445,461	1,733,713	1,757,628	2,469,964	1,543,672	24,518,168
TOTAL CAPITAL AND INFRASTRUCTURE REQ.	8,235,158	6,174,960	4,442,123	2,032,519	1,744,078	2,382,183	4,007,367	3,445,461	1,733,713	1,757,628	2,469,964	1,543,672	31,733,668
TOTAL CURRENT REQUIREMENTS	41,454,073	39,080,130	38,599,942	40,012,393	39,791,767	42,658,202	47,549,642	49,992,339	48,705,298	49,818,992	52,159,067	53,006,238	501,374,011
RESERVES:													
Debt Service	1,008,708	1,008,192	1,008,444	1,008,651	1,009,552	1,007,764	754,819	755,166	755,827	756,418	756,940	757,394	757,394
Contingencies	6,899,699	6,801,763	7,602,220	8,249,247	8,271,225	8,756,858	9,593,686	10,172,944	10,499,471	10,770,402	11,136,853	11,613,651	11,613,651
Capital and Infrastructure Reserve	677,051	2,724,532	2,032,519	1,744,078	2,382,183	4,007,367	3,445,461	1,733,713	1,757,628	2,469,964	1,543,672	2,673,490	2,673,490
Bond Proceeds	7,215,500	1,717,591	0	0	0	0	0	0	0	0	0	0	0
Rate Stabilization Reserve	4,346,987	5,315,822	3,589,429	3,370,697	4,540,642	3,464,248	1,740,877	538,372	1,037,599	1,768,160	3,244,849	3,300,761	3,300,761
TOTAL RESERVES	20,147,945	17,567,900	14,232,613	14,372,673	16,203,602	17,236,237	15,534,843	13,200,195	14,050,525	15,764,944	16,682,314	18,345,295	18,345,295
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0
STATISTICS:													
Recommended Water Rate Increase			5.0%	5.0%	5.0%	5.0%	5.0%	4.0%	4.0%	4.0%	3.0%	3.0%	
Prior Year Water Rate Increase			5.0%	5.0%	5.0%	5.0%	5.0%	4.0%	4.0%	3.0%	3.0%	3.0%	

CITY OF SUNNYVALE
460. WATER SUPPLY AND DISTRIBUTION FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2024 TO JUNE 30, 2034

	PLAN 2024/2025	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	PLAN 2032/2033	PLAN 2033/2034	FY 2024/2025 TO FY 2033/2034 TOTAL	FY 2013/2014 TO FY 2033/2034 TOTAL
RESERVE/FUND BALANCE, JULY 1	18,345,295	19,151,512	16,932,761	17,768,304	18,242,130	19,764,880	21,463,289	22,707,279	22,398,931	20,571,440	18,345,295	20,147,945
CURRENT RESOURCES:												
Water Sales and Water Service Fees	53,004,690	54,376,027	55,782,848	57,226,073	58,706,643	60,225,526	61,783,712	63,073,301	64,389,814	65,733,813	594,302,447	1,065,141,637
Public Works Fees	385,031	396,582	408,479	420,733	433,355	446,356	459,747	472,844	487,029	500,923	4,411,078	8,462,597
Recycled Water	2,566,985	2,631,159	2,696,938	2,764,362	2,833,471	2,904,308	2,976,915	3,036,454	3,097,183	3,159,126	28,666,901	51,488,657
Miscellaneous Revenues	303,525	312,083	320,884	329,935	339,243	348,815	358,657	368,007	377,609	387,468	3,446,227	6,319,032
Interest Income	95,281	84,243	88,400	0	0	0	0	0	0	0	267,924	1,144,949
Transfer From Other Funds	0	0	0	0	0	0	0	0	0	0	0	1,199,897
Drought Reductions	0	0	0	0	0	0	0	0	0	0	0	(3,090,830)
TOTAL CURRENT RESOURCES	56,355,511	57,800,094	59,297,550	60,741,103	62,312,713	63,925,004	65,579,032	66,950,605	68,351,634	69,781,330	631,094,577	1,130,665,938
TOTAL AVAILABLE RESOURCES	74,700,807	76,951,605	76,230,311	78,509,407	80,554,843	83,689,884	87,042,321	89,657,884	90,750,565	90,352,770	649,439,872	1,150,813,883
CURRENT REQUIREMENTS:												
OPERATING REQUIREMENTS:												
Operations	7,186,646	7,397,968	7,615,527	7,839,508	8,070,101	8,307,501	8,551,910	8,624,972	8,878,672	8,955,940	81,428,746	151,484,424
Purchased Water	40,426,909	41,497,455	42,697,284	43,926,176	45,244,988	46,732,814	48,295,933	49,845,598	51,757,848	53,747,192	464,172,197	807,989,792
In-Lieu Charges	3,805,287	4,521,169	4,197,307	4,305,474	4,230,578	4,334,987	4,499,145	4,898,863	5,013,116	5,178,188	44,984,113	82,541,221
Drought Reductions	0	0	0	0	0	0	0	0	0	0	0	(2,098,355)
TOTAL OPERATING REQUIREMENTS	51,418,841	53,416,592	54,510,118	56,071,159	57,545,667	59,375,302	61,346,989	63,369,434	65,649,636	67,881,320	590,585,056	1,039,917,082
NON-OPERATING REQUIREMENTS:												
Interfund Loan Repayment	0	0	0	0	0	0	0	0	0	0	0	703,400
Debt Service	1,448,836	1,447,130	1,448,743	1,446,316	1,442,770	1,446,076	1,367,575	1,364,525	1,369,375	1,369,375	14,150,722	32,623,548
Transfer To Capital Projects Fund	0	0	0	0	0	0	0	0	0	0	0	563,081
Transfer To Employee Benefits Fund	0	0	0	0	0	0	0	0	0	0	0	33,790
Transfer To General Fund	0	0	0	0	0	30,131	31,035	0	0	0	61,166	237,800
Transfer To General Services Fund	0	0	0	6,860	0	0	0	0	7,953	0	14,813	138,938
Transfer To Infrastructure Fund	8,128	8,204	9,173	9,510	9,211	9,331	9,439	10,575	11,995	12,355	97,921	315,716
Transfer To Wastewater Fund	0	0	0	0	0	0	0	0	0	0	0	16,666
TOTAL NON-OPERATING REQUIREMENTS	1,456,964	1,455,334	1,457,916	1,462,686	1,451,981	1,485,538	1,408,049	1,375,100	1,389,323	1,381,730	14,324,622	34,632,939
CAPITAL AND INFRASTRUCTURE REQ.:												
Projects - Debt Funded	0	0	0	0	0	0	0	0	0	0	0	7,215,500
Projects - Revenue Funded	2,673,490	5,146,919	2,493,973	2,733,432	1,792,315	1,365,755	1,580,004	2,514,419	3,140,167	1,576,487	25,016,961	49,535,129
TOTAL CAPITAL AND INFRASTRUCTURE REQ.	2,673,490	5,146,919	2,493,973	2,733,432	1,792,315	1,365,755	1,580,004	2,514,419	3,140,167	1,576,487	25,016,961	56,750,629
TOTAL CURRENT REQUIREMENTS	55,549,295	60,018,845	58,462,007	60,267,277	60,789,963	62,226,595	64,335,042	67,258,953	70,179,126	70,839,537	629,926,639	1,131,300,650
RESERVES:												
Debt Service	758,055	758,679	759,274	760,070	761,458	762,059	762,059	762,059	762,059	762,059	762,059	762,059
Contingencies	11,903,389	12,223,856	12,578,203	12,941,421	13,328,772	13,760,079	14,211,961	14,617,643	15,159,130	15,675,783	15,675,783	15,675,783
Capital and Infrastructure Reserve	5,146,919	2,493,973	2,733,432	1,792,315	1,365,755	1,580,004	2,514,419	3,140,167	1,576,487	2,000,000	2,000,000	2,000,000
Bond Proceeds	0	0	0	0	0	0	0	0	0	0	0	0
Rate Stabilization Reserve	1,343,149	1,456,252	1,697,395	2,748,324	4,308,895	5,361,148	5,218,840	3,879,063	3,073,764	1,075,391	1,075,391	1,075,391
TOTAL RESERVES	19,151,512	16,932,761	17,768,304	18,242,130	19,764,880	21,463,289	22,707,279	22,398,931	20,571,440	19,513,233	19,513,233	19,513,233
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0
STATISTICS:												
Recommended Water Rate Increase	3.0%	2.5%	2.5%	2.5%	2.5%	2.5%	2.5%	2.0%	2.0%	2.0%		
Prior Year Water Rate Increase	3.0%	2.5%	2.5%	2.5%	2.5%	2.0%	2.0%	2.0%	2.0%	n/a		

**460. WATER SUPPLY AND DISTRIBUTION FUND
REVENUES BY SOURCE**

	ACTUAL 2012/2013	CURRENT 2013/2014	BUDGET 2014/2015	PLAN 2015/2016	PLAN 2016/2017	PLAN 2017/2018	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	PLAN 2021/2022	PLAN 2022/2023	PLAN 2023/2024	FY 2013/2014 TO FY 2023/2024 TOTAL
1507 Late Payment Penalties	86,792	84,397	88,617	93,048	97,700	102,585	107,715	112,023	116,504	121,164	124,799	128,543	1,177,095
3050 Water Connection Fees	477,367	449,827	210,632	179,419	183,007	186,668	190,401	194,209	198,093	202,055	206,096	210,218	2,410,625
3052 Water Hydrant Fees	2,594	1,932	2,500	2,550	2,601	2,653	2,706	2,760	2,815	2,872	2,929	2,988	29,306
3054 Water Meter Sales	178,044	113,014	125,850	120,990	123,410	125,878	128,396	130,963	133,583	136,254	138,979	141,759	1,419,076
3055 Water Meter Use Fees	4,633,523	4,325,475	4,541,749	4,768,836	5,007,278	5,257,642	5,520,524	5,741,345	5,970,999	6,209,839	6,396,134	6,588,018	60,327,838
3056 Water Sales - Metered	29,090,935	29,433,453	30,905,126	32,450,382	34,072,901	35,776,546	37,565,374	39,067,989	40,630,708	42,255,936	43,523,614	44,829,323	410,511,353
3057 Water Tapping Fees	29,355	19,790	15,774	16,089	16,411	16,739	17,074	17,416	17,764	18,119	18,482	18,851	192,511
3058 Water Turn On Fees	179,770	160,121	138,928	141,707	144,541	147,432	150,380	153,388	156,455	159,585	162,776	166,032	1,681,344
3060 Water Recycled	1,374,929	1,636,308	1,718,124	1,804,030	1,894,231	1,988,943	2,088,390	2,171,926	2,258,803	2,349,155	2,419,629	2,492,218	22,821,756
3089 Hydrant Meter Deposits Forfeited	2,146	2,198	0	0	0	0	0	0	0	0	0	0	2,198
3355 Interest Income	105,901	87,402	86,186	71,506	80,615	85,752	77,288	65,673	69,903	78,433	82,997	91,270	877,025
4100 Miscellaneous Revenues	15,610	12,168	0	0	0	0	0	0	0	0	0	0	12,168
4400 Transfer From Other Funds	116,568	174,000	522,000	503,897	0	0	0	0	0	0	0	0	1,199,897
xxxx Drought Reductions	0	0	(3,090,830)	0	0	0	0	0	0	0	0	0	(3,090,830)
FUND TOTAL	36,293,534	36,500,085	35,264,655	40,152,454	41,622,696	43,690,838	45,848,247	47,657,691	49,555,627	51,533,412	53,076,436	54,669,220	499,571,361

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**CITY OF SUNNYVALE
465. WASTEWATER MANAGEMENT FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2024 TO JUNE 30, 2034**

	PLAN 2024/2025	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	PLAN 2032/2033	PLAN 2033/2034	FY 2024/2025 TO FY 2033/2034 TOTAL	FY 2013/2014 TO FY 2033/2034 TOTAL
RESERVE/FUND BALANCE, JULY 1	29,562,573	31,389,312	35,319,735	36,007,748	38,555,255	37,135,478	37,148,113	34,486,710	33,111,023	30,374,517	29,562,573	40,614,663
CURRENT RESOURCES:												
Service Fees	53,718,549	54,524,328	55,342,192	56,172,325	57,014,910	57,870,134	58,738,186	59,619,259	60,513,548	61,421,251	574,934,681	1,008,391,753
Connection and Development Fees	844,766	870,109	896,213	923,099	950,792	979,316	1,008,695	1,038,956	1,070,125	1,102,229	9,684,300	20,312,540
Other Revenues	251,849	257,632	263,561	269,642	275,877	282,272	288,831	295,557	302,457	309,533	2,797,212	5,053,317
Interest Income	1,494,729	1,681,892	1,714,655	1,835,965	1,768,356	1,768,958	1,642,224	1,576,715	1,446,406	1,378,852	16,308,752	23,388,540
Transfer From Solid Waste Management Fund	0	0	0	0	0	0	0	0	0	0	0	2,791,108
Transfer From Water Fund	0	0	0	0	0	0	0	0	0	0	0	16,666
New WPCP Bond Proceeds	0	0	0	0	0	0	0	0	0	0	0	331,066,753
TOTAL CURRENT RESOURCES	56,309,894	57,333,961	58,216,621	59,201,031	60,009,936	60,900,680	61,677,936	62,530,487	63,332,535	64,211,865	603,724,945	1,391,020,676
TOTAL AVAILABLE RESOURCES	85,872,466	88,723,272	93,536,356	95,208,779	98,565,191	98,036,158	98,826,049	97,017,197	96,443,558	94,586,382	633,287,518	1,431,635,339
CURRENT REQUIREMENTS:												
OPERATING REQUIREMENTS:												
Operations	20,447,652	21,054,773	21,679,956	22,323,740	22,986,678	23,669,342	24,372,319	25,096,216	25,841,654	26,609,277	234,081,607	429,715,942
In-Lieu Charges and Fund Transfers	3,789,967	3,713,433	4,099,981	3,972,574	4,321,320	4,441,367	4,597,125	4,629,183	4,827,840	5,000,530	43,393,320	85,054,497
TOTAL CURRENT OPERATING REQUIREMENTS	24,237,619	24,768,206	25,779,937	26,296,314	27,307,998	28,110,709	28,969,445	29,725,398	30,669,494	31,609,808	277,474,927	514,770,438
NON-OPERATING REQUIREMENTS:												
Interfund Loan Repayment	850,216	850,216	850,216	850,216	850,216	850,216	850,216	850,216	850,216	850,216	8,502,156	20,339,515
Debt Service	2,334,401	2,338,302	2,343,193	1,492,373	1,492,470	1,493,000	1,441,713	1,441,300	1,438,525	1,438,525	17,253,803	45,843,887
New WPCP Debt Service	22,350,047	22,350,047	22,350,047	22,350,047	22,350,047	22,350,047	22,350,047	22,350,047	22,350,047	22,350,047	223,500,468	337,475,461
Water Pollution Control Plant Rent	440,696	453,917	467,534	481,560	496,007	510,887	526,214	542,000	558,260	575,008	5,052,084	9,323,233
Transfer To Water Supply and Distribution Fund	0	0	0	0	0	0	0	0	0	0	0	1,217,763
Wastewater Equipment Replacement	307,293	688,948	706,662	1,111,138	746,651	376,152	447,550	636,516	618,363	753,955	6,393,227	12,788,900
Transfer To General Fund (Power Generation Facility)	1,095,880	1,128,757	1,162,620	1,197,498	1,233,423	1,270,426	1,308,539	1,347,795	1,388,229	1,429,875	12,563,041	23,184,129
Transfer To Solid Waste Management Fund	0	0	0	0	0	0	0	0	0	0	0	12,155
TOTAL NON-OPERATING REQUIREMENTS	27,378,532	27,810,186	27,880,272	27,482,832	27,168,813	26,850,728	26,924,278	27,167,873	27,203,639	27,397,626	273,264,779	450,185,043
CAPITAL AND INFRASTRUCTURE REQ.:												
Projects - Debt Funded	0	0	0	0	0	0	0	0	0	0	0	9,685,391
Projects - Revenue Funded	2,867,003	825,145	3,868,400	2,874,378	6,952,902	5,926,608	8,445,616	7,012,903	8,195,908	6,623,056	53,591,919	96,617,912
Replacement of WPCP	0	0	0	0	0	0	0	0	0	0	0	324,962,188
Replacement of WPCP - Revenue Funded	0	0	0	0	0	0	0	0	0	0	0	6,458,474
TOTAL CAPITAL AND INFRASTRUCTURE REQ.	2,867,003	825,145	3,868,400	2,874,378	6,952,902	5,926,608	8,445,616	7,012,903	8,195,908	6,623,056	53,591,919	437,723,965
TOTAL CURRENT REQUIREMENTS	54,483,155	53,403,538	57,528,609	56,653,524	61,429,713	60,888,045	64,339,339	63,906,174	66,069,040	65,630,489	604,331,625	1,402,679,446
RESERVES:												
Debt Service	12,346,620	12,346,620	12,346,620	12,346,620	12,346,620	12,346,620	12,346,620	12,346,620	12,346,620	12,346,620	12,346,620	12,346,620
Contingencies	5,111,913	5,263,693	5,419,989	5,580,935	5,746,670	5,917,335	6,093,080	6,274,054	6,460,414	6,652,319	6,652,319	6,652,319
Capital and Infrastructure Reserve	825,145	3,868,400	2,874,378	6,952,902	5,926,608	8,445,616	7,012,903	8,195,908	6,623,056	5,000,000	5,000,000	5,000,000
Bond Proceeds	0	0	0	0	0	0	0	0	0	0	0	0
Rate Stabilization Reserve	13,105,634	13,841,022	15,366,760	13,674,798	13,115,580	10,438,541	9,034,107	6,294,441	4,944,428	4,956,954	4,956,954	4,956,954
TOTAL RESERVES	31,389,312	35,319,735	36,007,748	38,555,255	37,135,478	37,148,113	34,486,710	33,111,023	30,374,517	28,955,893	28,955,893	28,955,893
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0
STATISTICS:												
Sewer Rate Increase	4.0%	1.5%	1.5%	1.5%	1.5%	1.5%	1.5%	1.5%	1.5%	1.5%	1.5%	1.5%
Prior Year Sewer Rate Increase	4.0%	1.5%	0.5%	0.5%	0.5%	0.5%	0.0%	0.0%	0.0%	0.0%	n/a	

**465. WASTEWATER MANAGEMENT FUND
REVENUES BY SOURCE**

	ACTUAL 2012/2013	CURRENT 2013/2014	BUDGET 2014/2015	PLAN 2015/2016	PLAN 2016/2017	PLAN 2017/2018	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	PLAN 2021/2022	PLAN 2022/2023	PLAN 2023/2024	FY 2013/2014 TO FY 2023/2024 TOTAL
1114 Other Agencies - Reimbursement	50,000	50,000	51,107	52,130	53,172	54,236	55,320	56,427	57,555	58,706	59,881	61,078	609,613
1367 Permit - Waste Discharge	102,617	14,000	14,000	14,280	14,566	14,857	15,154	15,457	15,766	16,082	16,403	16,731	167,296
1507 Late Payment Penalties	56,055	69,636	64,226	69,364	74,913	80,531	86,571	93,064	99,578	104,059	108,742	113,635	964,319
3066 Sewer Fees - City	24,934,325	26,000,197	28,340,215	30,607,432	33,056,026	35,535,228	38,200,370	41,065,398	43,939,976	45,917,275	47,983,552	50,142,812	420,788,481
3067 Sewer Fees - Non-City	756,222	782,782	853,233	921,492	995,211	1,069,852	1,150,091	1,236,347	1,322,892	1,382,422	1,444,631	1,509,639	12,668,590
3068 Sewer Connection Fees	3,316,662	2,800,000	1,000,000	700,000	714,000	728,280	742,846	757,703	772,857	788,314	804,080	820,162	10,628,240
3090 Sales from PGF Electricity	40,708	40,000	42,240	44,352	45,239	46,144	47,067	48,008	48,968	49,948	50,947	51,965	514,877
3355 Interest Income	173,484	218,049	120,206	167,933	385,203	526,428	749,968	755,233	922,500	1,100,705	996,541	1,137,022	7,079,788
4121 Miscellaneous Remib	8,985	0	0	0	0	0	0	0	0	0	0	0	8,985
4400 Transfer From Water Fund	0	16,666	0	0	0	0	0	0	0	0	0	0	16,666
4400 Transfer From Solid Waste Mgmt Fund	0	16,666	0	462,407	462,407	462,407	462,407	462,407	462,407	0	0	0	2,791,108
4490 Bond Proceeds	0	0	11,509,541	14,374,082	62,633,020	48,292,382	9,710,202	32,527,795	51,141,714	64,039,148	11,851,382	24,987,486	331,066,753
FUND TOTAL	29,426,421	30,007,996	41,994,768	47,413,470	98,433,757	86,810,345	51,219,996	77,017,839	98,784,213	113,456,659	63,316,158	78,840,531	787,295,731

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**CITY OF SUNNYVALE
485. SOLID WASTE MANAGEMENT FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2013 TO JUNE 30, 2024**

	ACTUAL 2012/2013	CURRENT 2013/2014	BUDGET 2014/2015	PLAN 2015/2016	PLAN 2016/2017	PLAN 2017/2018	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	PLAN 2021/2022	PLAN 2022/2023	PLAN 2023/2024	FY 2013/2014 TO FY 2023/2024 TOTAL
RESERVE/FUND BALANCE, JULY 1	7,688,491	7,903,947	5,914,486	4,692,681	4,179,541	4,428,201	5,261,174	7,018,874	7,829,943	8,306,483	7,543,113	7,545,895	7,903,947
CURRENT RESOURCES:													
Rental Income	164,355	190,729	195,525	194,483	198,373	202,340	206,387	210,515	214,725	219,020	223,400	227,868	2,283,365
Service Fees	38,022,787	39,022,871	41,152,243	42,844,455	43,701,345	44,575,371	45,021,125	45,471,336	45,926,050	46,385,310	46,849,163	47,317,655	488,266,925
Miscellaneous Revenues	529,470	381,077	390,931	380,576	386,055	391,625	395,922	400,271	404,673	409,130	413,641	418,208	4,372,109
SMaRT Station Revenues	1,437,675	1,289,783	1,161,716	1,173,939	1,181,225	1,193,667	1,206,246	1,218,964	1,231,822	1,244,823	1,257,966	1,271,256	13,431,408
County Wide AB939 Fee	262,135	117,663	128,971	128,971	124,559	124,559	124,559	124,559	124,559	124,559	124,559	124,559	1,372,073
Interest Income	47,066	41,114	32,620	51,599	108,005	202,353	269,957	301,152	319,480	290,120	290,227	268,076	2,174,703
TOTAL CURRENT RESOURCES	40,463,488	41,043,237	43,062,006	44,774,024	45,699,561	46,689,915	47,224,196	47,726,797	48,221,309	48,672,961	49,158,956	49,627,621	511,900,584
TOTAL AVAILABLE RESOURCES	48,151,980	48,947,184	48,976,492	49,466,705	49,879,103	51,118,117	52,485,370	54,745,671	56,051,252	56,979,444	56,702,069	57,173,516	519,804,531
CURRENT REQUIREMENTS:													
Interfund Loan Repayment	3,388,304	2,913,002	4,099,556	4,504,300	4,504,300	4,504,300	4,504,300	4,504,300	4,504,300	4,504,300	4,099,556	4,099,556	46,741,770
Debt Service	1,626,964	1,706,788	1,704,989	1,705,802	1,706,531	1,705,866	628,774	627,167	628,671	1,734,339	1,186,036	1,186,010	14,520,974
Operations	2,301,552	2,523,475	2,617,764	2,626,226	2,698,936	2,766,292	2,829,146	2,898,235	2,964,625	3,029,954	3,096,755	3,165,139	31,216,546
Solid Waste Collection Contract	18,078,154	19,453,981	19,985,242	20,467,687	20,661,846	20,581,159	20,954,720	21,768,721	22,594,111	23,271,934	23,970,092	24,689,195	238,398,688
Special Projects	13,354	238,397	538,204	255,285	0	48,709	0	172,942	0	0	53,779	0	1,307,316
Infrastructure Projects	64,328	746,625	0	0	0	0	0	0	0	0	0	0	746,625
Project Administration	31,155	48,103	4,900	0	0	0	0	0	0	0	0	0	53,003
SMaRT Capital Replacement	110,560	107,658	107,658	109,811	167,287	225,913	230,431	178,486	82,920	84,578	86,270	87,995	1,469,008
In-Lieu Charges	2,206,287	2,390,011	2,429,546	2,480,934	2,543,418	2,606,930	2,671,713	2,737,792	2,805,192	2,873,940	2,944,063	3,015,589	29,499,128
SMaRT Expense Share (Sunnyvale)	11,793,257	12,133,192	12,136,216	12,464,187	12,482,193	12,707,252	12,933,291	13,280,538	13,402,451	13,179,456	12,946,637	13,171,614	140,837,028
Long Term Rent - SMaRT and Landfill	634,118	646,800	659,736	672,931	686,390	700,118	714,120	728,402	742,970	757,830	772,986	788,446	7,870,730
Transfer To General Fund	0	0	0	0	0	0	0	19,145	19,528	0	0	0	38,673
Transfer To Wastewater Fund	0	16,666	0	0	0	0	0	0	0	0	0	0	16,666
Transfer To Infrastructure Fund	0	0	0	0	0	10,404	0	0	0	0	0	0	10,404
Transfer To General Services Fund	0	108,000	0	0	0	0	0	0	0	0	0	0	108,000
TOTAL CURRENT REQUIREMENTS	40,248,033	43,032,698	44,283,811	45,287,163	45,450,902	45,856,943	45,466,495	46,915,729	47,744,769	49,436,331	49,156,175	50,203,543	512,834,559
RESERVES:													
Contingencies	3,217,296	3,411,065	3,473,922	3,555,810	3,584,298	3,605,470	3,671,716	3,794,749	3,896,119	3,948,134	4,001,348	4,102,595	4,102,595
20 Year RAP	4,686,650	2,503,421	1,218,758	623,731	843,904	1,655,703	3,347,159	4,035,193	4,410,364	3,594,978	3,544,546	2,867,377	2,867,377
TOTAL RESERVES	7,903,947	5,914,486	4,692,681	4,179,541	4,428,201	5,261,174	7,018,874	7,829,943	8,306,483	7,543,113	7,545,895	6,969,972	6,969,972
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0
STATISTICS:													
Refuse Rate Increase			6.0%	5.0%	2.0%	2.0%	1.0%	1.0%	1.0%	1.0%	1.0%	1.0%	
Prior Year Refuse Rate Increase			4.0%	4.0%	4.0%	3.0%	2.0%	1.0%	1.0%	1.0%	1.0%	1.0%	

**CITY OF SUNNYVALE
485. SOLID WASTE MANAGEMENT FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2024 TO JUNE 30, 2034**

	PLAN 2024/2025	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	PLAN 2032/2033	PLAN 2033/2034	FY 2024/2025 TO FY 2033/2034 TOTAL	FY 2013/2014 TO FY 2033/2034 TOTAL
RESERVE/FUND BALANCE, JULY 1	6,969,972	9,841,743	12,238,231	13,766,776	13,959,534	13,922,710	13,585,840	12,727,408	11,623,078	10,113,303	6,969,972	7,903,947
CURRENT RESOURCES:												
Rental Income	234,704	225,590	232,358	239,329	246,509	253,904	261,521	269,367	277,448	285,771	2,526,499	4,809,865
Service Fees	47,790,832	48,268,740	48,751,427	49,238,942	49,731,331	50,725,958	51,740,477	53,033,989	54,359,838	55,718,834	509,360,367	997,627,292
Miscellaneous Revenues	420,674	419,660	424,934	430,296	435,746	442,811	450,014	458,151	466,470	474,974	4,423,730	8,795,839
SMaRT Station Revenues	1,285,415	1,299,760	1,314,293	1,329,018	1,343,937	1,359,054	1,374,373	1,389,896	1,405,629	1,421,574	13,522,949	26,954,358
County Wide AB939 Fee	124,559	124,559	124,559	124,559	124,559	124,559	124,559	124,559	124,559	124,559	1,245,586	2,617,659
Interest Income	468,654	582,773	655,561	664,740	662,986	646,945	606,067	553,480	481,586	394,495	5,717,287	7,891,990
TOTAL CURRENT RESOURCES	50,327,538	50,923,782	51,505,832	52,029,582	52,547,767	53,555,930	54,559,710	55,832,142	57,118,229	58,422,906	536,823,418	1,048,724,002
TOTAL AVAILABLE RESOURCES	57,297,510	60,765,525	63,744,064	65,796,358	66,507,301	67,478,640	68,145,550	68,559,550	68,741,308	68,536,209	543,793,390	1,056,627,949
CURRENT REQUIREMENTS:												
Interfund Loan Repayment	0	0	0	0	0	0	0	0	0	0	0	46,741,770
Debt Service	1,185,892	1,186,058	1,186,115	1,186,064	1,183,776	1,182,217	1,184,409	1,105,600	1,105,600	1,105,600	11,611,331	26,132,305
Operations	3,248,838	3,105,840	3,197,988	3,292,877	3,390,587	3,491,202	3,594,810	3,701,499	3,811,360	3,924,489	34,759,490	65,976,036
Solid Waste Collection Contract	25,429,871	26,192,767	26,978,550	27,787,906	28,621,543	29,480,190	30,364,595	31,275,533	32,213,799	33,180,213	291,524,968	529,923,656
Special Projects	44,661	0	0	307,102	0	51,774	0	0	71,573	0	475,110	1,782,426
Infrastructure Projects	0	0	47,448	0	0	0	0	0	0	0	47,448	794,073
Project Administration	0	0	11,041	0	0	0	0	0	0	0	11,041	64,044
SMaRT Capital Replacement	90,635	93,354	96,155	99,040	102,011	105,071	108,223	111,470	114,814	118,258	1,039,031	2,508,039
In-Lieu Charges	3,120,093	3,227,732	3,338,601	3,452,795	3,575,841	3,697,173	3,822,146	3,950,869	4,083,453	4,220,014	36,488,717	65,987,845
SMaRT Expense Share (Sunnyvale)	13,521,957	13,885,081	14,259,098	14,821,861	14,794,891	14,942,576	15,348,318	15,766,233	16,196,685	16,640,050	150,176,750	291,013,778
Long Term Rent - SMaRT and Landfill	812,099	836,462	861,556	887,403	914,025	941,446	969,689	998,780	1,028,743	1,059,606	9,309,810	17,180,539
Transfer To General Fund	0	0	0	0	0	0	24,987	25,736	0	0	50,723	89,396
Transfer To Wastewater Fund	0	0	0	0	0	0	0	0	0	0	0	16,666
Transfer To Infrastructure Fund	1,721	0	735	1,777	1,916	1,151	964	752	1,977	3,589	14,582	24,986
Transfer To General Services Fund	0	0	0	0	0	0	0	0	0	0	0	108,000
TOTAL CURRENT REQUIREMENTS	47,455,767	48,527,294	49,977,288	51,836,825	52,584,591	53,892,800	55,418,142	56,936,471	58,628,004	60,251,819	535,509,001	1,048,343,559
RESERVES:												
Contingencies	4,220,067	4,318,369	4,443,564	4,590,264	4,680,702	4,791,397	4,930,772	5,074,326	5,222,184	5,374,475	5,374,475	5,374,475
20 Year RAP	5,621,676	7,919,862	9,323,212	9,369,269	9,242,008	8,794,443	7,796,635	6,548,752	4,891,119	2,909,915	2,909,915	2,909,915
TOTAL RESERVES	9,841,743	12,238,231	13,766,776	13,959,534	13,922,710	13,585,840	12,727,408	11,623,078	10,113,303	8,284,390	8,284,390	8,284,390
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0
STATISTICS:												
Refuse Rate Increase	1.0%	1.0%	1.0%	1.0%	1.0%	2.0%	2.0%	2.5%	2.5%	2.5%		
Prior Year Refuse Rate Increase	1.0%	1.0%	1.0%	1.0%	1.0%	1.0%	2.0%	2.0%	2.0%	2.0%		

**485. SOLID WASTE MANAGEMENT FUND
REVENUES BY SOURCE**

	ACTUAL 2012/2013	CURRENT 2013/2014	BUDGET 2014/2015	PLAN 2015/2016	PLAN 2016/2017	PLAN 2017/2018	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	PLAN 2021/2022	PLAN 2022/2023	PLAN 2023/2024	FY 2013/2014 TO FY 2023/2024 TOTAL
0751-06 Long Term Rent	164,355	190,729	195,525	194,483	198,373	202,340	206,387	210,515	214,725	219,020	223,400	227,868	2,283,365
0955 0955 Alternative Fuel User Tax Credit	110,319	0	0	0	0	0	0	0	0	0	0	0	0
1004 County Wide AB939 Fee	262,135	117,663	128,971	128,971	124,559	124,559	124,559	124,559	124,559	124,559	124,559	124,559	1,372,073
1027 Misc. State Grants/Reimbursements	5,552	0	0	0	0	0	0	0	0	0	0	0	0
1507 Late Payment Penalties	102,468	117,871	124,943	131,190	133,814	136,490	137,855	139,234	140,626	142,032	143,453	144,887	1,492,397
1508 Liquidated Damages	21,000	0	0	0	0	0	0	0	0	0	0	0	0
1519 Code Violations	5,031	0	0	0	0	0	0	0	0	0	0	0	0
2764 Unclaimed Property	12,893	0	0	0	0	0	0	0	0	0	0	0	0
2906 Battery/Oil/Paint Drop Off Fee	19,420	19,420	19,420	0	0	0	0	0	0	0	0	0	38,840
3061 Refuse Service Fees - City	36,955,570	38,022,871	40,304,243	42,319,455	43,165,845	44,029,161	44,469,453	44,914,148	45,363,289	45,816,922	46,275,091	46,737,842	481,418,320
3062 Refuse Service Fees - Specialty	1,067,217	1,000,000	848,000	525,000	535,500	546,210	551,672	557,189	562,761	568,388	574,072	579,813	6,848,605
3071 MRF Revenues - SMaRT	318,829	306,308	215,715	217,872	214,979	217,129	219,300	221,493	223,708	225,945	228,205	230,487	2,521,141
3080 Kirby Canyon SMaRT Operator	326,548	336,564	345,248	352,153	359,196	366,380	373,707	381,182	388,805	396,581	404,513	412,603	4,116,932
3083 Curbside	1,063,007	876,683	885,450	894,305	903,248	912,280	921,403	930,617	939,923	949,322	958,816	968,404	10,140,450
3084 Curbside Sales - General	187,160	189,032	190,922	192,831	194,760	196,707	198,674	200,661	202,668	204,694	206,741	208,809	2,186,498
3086 Yardwaste Sales - SMaRT	(270,709)	(229,773)	(284,696)	(290,390)	(296,198)	(302,122)	(308,164)	(314,327)	(320,614)	(327,026)	(333,567)	(340,238)	(3,347,114)
3091 Green Ticket Revenue	2,700	2,700	2,700	2,700	2,700	2,700	2,700	2,700	2,700	2,700	2,700	2,700	29,700
3355 Interest Income	47,066	41,114	32,620	51,599	108,005	202,353	269,957	301,152	319,480	290,120	290,227	268,076	2,174,703
3073-01 Sale of Garbage Tags - Retailer	7,548	7,000	7,000	7,000	7,000	7,000	7,000	7,000	7,000	7,000	7,000	7,000	77,000
3073-02 Sale of Garbage Tags - In House	2,968	500	500	500	500	500	500	500	500	500	500	500	5,500
4100 Miscellaneous Revenues	2,620	0	0	0	0	0	0	0	0	0	0	0	0
4105 Misc. Revenues - Special Events	2,703	0	0	0	0	0	0	0	0	0	0	0	0
4190 Third Party Compressed Natural Gas Sales	44,555	44,555	45,446	46,355	47,282	48,227	49,192	50,176	51,179	52,203	53,247	54,312	542,174
4400 Transfer From Wastewater Mgmt Fund	2,533	0	0	0	0	0	0	0	0	0	0	0	0
FUND TOTAL	40,463,489	41,043,237	43,062,006	44,774,024	45,699,561	46,689,915	47,224,196	47,726,797	48,221,309	48,672,961	49,158,956	49,627,621	511,900,584

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**CITY OF SUNNYVALE
490/100. SMaRT STATION FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2013 TO JUNE 30, 2024**

	ACTUAL 2012/2013	CURRENT 2013/2014	BUDGET 2014/2015	PLAN 2015/2016	PLAN 2016/2017	PLAN 2017/2018	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	PLAN 2021/2022	PLAN 2022/2023	PLAN 2023/2024	FY 2013/2014 TO FY 2023/2024 TOTAL
RESERVE/FUND BALANCE, JULY 1	1,950,017	1,950,017	1,950,017	1,949,079	1,948,330	1,946,240	0	0	0	0	0	0	1,950,017
CURRENT RESOURCES:													
MRF Revenue	620,165	593,128	417,705	421,882	416,281	420,444	424,648	428,895	433,184	437,516	441,891	446,310	4,881,884
Curbside Revenue	1,792,020	1,487,890	1,490,605	1,505,511	1,520,566	1,535,772	1,551,129	1,566,641	1,582,307	1,598,130	1,614,112	1,630,253	17,082,915
Yard Waste	(634,795)	(537,368)	(665,817)	(679,133)	(692,716)	(706,570)	(720,702)	(735,116)	(749,818)	(764,814)	(780,111)	(795,713)	(7,827,879)
Disposal Fees - PHW	637,226	651,716	668,531	681,901	695,539	709,450	723,639	738,112	752,874	767,932	783,290	798,956	7,971,941
Interest From the Fiscal Agent	89,299	78,000	77,990	77,961	77,927	0	0	0	0	0	0	0	311,878
Mountain View Expense Share	6,927,570	6,971,957	7,279,669	7,476,396	7,487,197	7,621,941	7,757,779	7,966,068	8,039,195	7,905,436	7,765,784	7,900,732	84,172,155
Palo Alto Expense Share	4,111,921	4,237,828	4,084,428	4,194,807	4,200,867	4,276,705	4,352,683	4,469,548	4,510,578	4,435,529	4,357,175	4,432,890	47,553,038
Sunnyvale Expense Share	11,793,257	12,133,192	12,136,216	12,464,187	12,482,193	12,707,252	12,933,291	13,280,538	13,402,451	13,179,456	12,946,637	13,171,614	140,837,028
Host Fees	750,033	768,384	783,752	799,427	815,416	831,724	848,359	865,326	882,632	900,285	918,291	936,656	9,350,252
Bond Reimbursement	1,769,201	1,872,000	1,870,834	1,870,303	1,870,248	0	0	0	0	0	0	0	7,483,385
TOTAL CURRENT RESOURCES	27,855,896	28,256,727	28,143,914	28,813,242	28,873,518	27,396,717	27,870,827	28,580,012	28,853,404	28,459,469	28,047,069	28,521,698	311,816,596
TOTAL AVAILABLE RESOURCES	29,805,913	30,206,744	30,093,931	30,762,320	30,821,848	29,342,957	27,870,827	28,580,012	28,853,404	28,459,469	28,047,069	28,521,698	313,766,613
CURRENT REQUIREMENTS:													
Debt Service	1,858,501	1,950,000	1,949,762	1,949,013	1,948,175	1,949,121	0	0	0	0	0	0	9,746,071
Operations	12,597,939	12,848,090	13,531,089	14,023,886	14,310,204	14,598,540	14,894,096	15,195,673	15,503,438	15,816,971	16,144,377	16,456,421	163,322,784
Landfill Fees and Taxes	10,062,573	10,494,887	9,969,225	10,111,504	9,862,143	10,004,476	10,149,656	10,297,740	10,448,786	9,703,450	8,925,220	9,048,815	109,015,903
Capital Projects	172,236	0	0	0	0	0	0	222,741	0	0	0	0	222,741
DISTRIBUTIONS:													
MRF Revenue:													
Sunnyvale	318,829	306,308	215,715	217,872	214,979	217,129	219,300	221,493	223,708	225,945	228,205	230,487	2,521,141
Mountain View	195,210	183,733	129,392	130,686	128,951	130,241	131,543	132,858	134,187	135,529	136,884	138,253	1,512,257
Palo Alto	106,126	103,088	72,598	73,324	72,351	73,074	73,805	74,543	75,289	76,042	76,802	77,570	848,487
Curbside Revenue:													
Sunnyvale	1,063,007	876,683	885,450	894,305	903,248	912,280	921,403	930,617	939,923	949,322	958,816	968,404	10,140,450
Mountain View	729,013	611,206	605,155	611,206	617,319	623,492	629,727	636,024	642,384	648,808	655,296	661,849	6,942,466
Yard Waste Revenue:													
Sunnyvale	(270,709)	(229,773)	(284,696)	(290,390)	(296,198)	(302,122)	(308,164)	(314,327)	(320,614)	(327,026)	(333,567)	(340,238)	(3,347,114)
Mountain View	(116,530)	(99,230)	(122,949)	(125,408)	(127,916)	(130,474)	(133,084)	(135,746)	(138,461)	(141,230)	(144,054)	(146,935)	(1,445,487)
Palo Alto	(247,556)	(208,366)	(258,172)	(263,335)	(268,602)	(273,974)	(279,454)	(285,043)	(290,744)	(296,558)	(302,490)	(308,539)	(3,035,277)
Disposal Fees - PHW:													
Sunnyvale	326,548	336,564	345,248	352,153	359,196	366,380	373,707	381,182	388,805	396,581	404,513	412,603	4,116,932
Mountain View	199,936	201,882	207,090	211,232	215,457	219,766	224,161	228,644	233,217	237,881	242,639	247,492	2,469,460
Palo Alto	110,742	113,270	116,193	118,517	120,887	123,305	125,771	128,286	130,852	133,469	136,138	138,861	1,385,548
Host Fees:													
Sunnyvale - General Fund	750,033	768,384	783,752	799,427	815,416	831,724	848,359	865,326	882,632	900,285	918,291	936,656	9,350,252
TOTAL CURRENT REQUIREMENTS	27,855,896	28,256,727	28,144,852	28,813,991	28,875,608	29,342,956	27,870,827	28,580,012	28,853,404	28,459,469	28,047,069	28,521,698	313,766,613
RESERVES:													
Debt Service	1,950,017	1,950,017	1,949,079	1,948,330	1,946,240	0	0	0	0	0	0	0	0
TOTAL RESERVES	1,950,017	1,950,017	1,949,079	1,948,330	1,946,240	0	0	0	0	0	0	0	0
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

**CITY OF SUNNYVALE
490/100. SMaRT STATION FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2024 TO JUNE 30, 2034**

	PLAN 2024/2025	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	PLAN 2032/2033	PLAN 2033/2034	FY 2024/2025 TO FY 2033/2034 TOTAL	FY 2013/2014 TO FY 2033/2034 TOTAL
RESERVE/FUND BALANCE, JULY 1	0	0	0	0	0	0	0	0	0	0	0	1,950,017
CURRENT RESOURCES:												
MRF Revenue	450,773	455,281	459,833	464,432	469,076	473,767	478,505	483,290	488,122	493,004	4,716,082	9,597,966
Curbside Revenue	1,646,555	1,663,021	1,679,651	1,696,447	1,713,412	1,730,546	1,747,852	1,765,330	1,782,983	1,800,813	17,226,610	34,309,526
Yard Waste	(819,584)	(844,172)	(869,497)	(895,582)	(922,449)	(950,123)	(978,627)	(1,007,985)	(1,038,225)	(1,069,372)	(9,395,616)	(17,223,494)
Disposal Fees - PHW	822,925	847,612	873,041	899,232	926,209	953,995	982,615	1,012,094	1,042,456	1,073,730	9,433,909	17,405,850
Interest From the Fiscal Agent	0	0	0	0	0	0	0	0	0	0	0	311,878
Mountain View Expense Share	8,110,879	8,328,691	8,553,038	8,890,600	8,874,423	8,963,009	9,206,385	9,457,063	9,715,261	9,981,205	90,080,554	174,252,709
Palo Alto Expense Share	4,550,798	4,673,006	4,798,882	4,988,279	4,979,202	5,028,905	5,165,457	5,306,106	5,450,974	5,600,188	50,541,797	98,094,834
Sunnyvale Expense Share	13,521,957	13,885,081	14,259,098	14,821,861	14,794,891	14,942,576	15,348,318	15,766,233	16,196,685	16,640,050	150,176,750	291,013,778
Host Fees	964,756	993,699	1,023,510	1,054,215	1,085,841	1,118,417	1,151,969	1,186,528	1,222,124	1,258,788	11,059,847	20,410,100
Bond Reimbursement	0	0	0	0	0	0	0	0	0	0	0	7,483,385
TOTAL CURRENT RESOURCES	29,249,058	30,002,219	30,777,556	31,919,484	31,920,605	32,261,092	33,102,474	33,968,658	34,860,381	35,778,406	323,839,933	635,656,530
TOTAL AVAILABLE RESOURCES	29,249,058	30,002,219	30,777,556	31,919,484	31,920,605	32,261,092	33,102,474	33,968,658	34,860,381	35,778,406	323,839,933	637,606,546
CURRENT REQUIREMENTS:												
Debt Service	0	0	0	0	0	0	0	0	0	0	0	9,746,071
Operations	16,945,718	17,454,089	17,977,712	18,517,043	18,595,741	18,662,495	19,222,369	19,799,041	20,393,012	21,004,802	188,572,021	351,894,805
Landfill Fees and Taxes	9,237,916	9,432,689	9,633,306	9,839,941	10,052,776	10,271,995	10,497,791	10,730,361	10,969,908	11,216,641	101,883,324	210,899,227
Capital Projects	0	0	0	343,755	0	0	0	0	0	0	343,755	566,496
DISTRIBUTIONS:												
MRF Revenue:												
Sunnyvale	232,792	235,120	237,471	239,845	242,244	244,666	247,113	249,584	252,080	254,601	2,435,516	4,956,657
Mountain View	139,635	141,032	142,442	143,867	145,305	146,758	148,226	149,708	151,205	152,717	1,460,896	2,973,153
Palo Alto	78,346	79,129	79,920	80,720	81,527	82,342	83,166	83,997	84,837	85,686	819,670	1,668,157
Curbside Revenue:												
Sunnyvale	978,088	987,869	997,747	1,007,725	1,017,802	1,027,980	1,038,260	1,048,642	1,059,129	1,069,720	10,232,962	20,373,411
Mountain View	668,467	675,152	681,904	688,723	695,610	702,566	709,592	716,688	723,854	731,093	6,993,649	13,936,114
Yard Waste Revenue:												
Sunnyvale	(350,445)	(360,959)	(371,787)	(382,941)	(394,429)	(406,262)	(418,450)	(431,003)	(443,934)	(457,252)	(4,017,462)	(7,364,576)
Mountain View	(151,343)	(155,884)	(160,560)	(165,377)	(170,338)	(175,449)	(180,712)	(186,133)	(191,717)	(197,469)	(1,734,984)	(3,180,471)
Palo Alto	(317,796)	(327,329)	(337,149)	(347,264)	(357,682)	(368,412)	(379,465)	(390,849)	(402,574)	(414,651)	(3,643,171)	(6,678,448)
Disposal Fees - PHW:												
Sunnyvale	424,981	437,731	450,863	464,388	478,320	492,670	507,450	522,673	538,353	554,504	4,871,933	8,988,865
Mountain View	254,917	262,564	270,441	278,554	286,911	295,518	304,384	313,515	322,921	332,608	2,922,333	5,391,793
Palo Alto	143,027	147,318	151,737	156,289	160,978	165,807	170,782	175,905	181,182	186,618	1,639,643	3,025,191
Host Fees:												
Sunnyvale - General Fund	964,756	993,699	1,023,510	1,054,215	1,085,841	1,118,417	1,151,969	1,186,528	1,222,124	1,258,788	11,059,847	20,410,100
TOTAL CURRENT REQUIREMENTS	29,249,058	30,002,219	30,777,556	31,919,484	31,920,605	32,261,092	33,102,474	33,968,658	34,860,381	35,778,406	323,839,933	637,606,546
RESERVES:												
Debt Service	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL RESERVES	0	0	0	0	0	0	0	0	0	0	0	0
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0

**CITY OF SUNNYVALE
490/200. SMaRT STATION REPLACEMENT FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2013 TO JUNE 30, 2024**

	ACTUAL 2012/2013	CURRENT 2013/2014	BUDGET 2014/2015	PLAN 2015/2016	PLAN 2016/2017	PLAN 2017/2018	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	PLAN 2021/2022	PLAN 2022/2023	PLAN 2023/2024	FY 2013/2014 TO FY 2023/2024 TOTAL
RESERVE/FUND BALANCE, JULY 1	2,898,162	3,344,645	2,437,833	2,562,048	2,591,441	2,457,263	2,312,695	2,475,743	2,591,191	2,777,737	4,330,491	4,643,965	3,344,645
CURRENT RESOURCES:													
Contribution - Mountain View	46,900	45,669	45,669	46,582	70,964	95,833	97,750	75,715	35,175	35,879	36,596	37,328	623,159
Contribution - Palo Alto	42,540	41,423	41,423	42,252	64,367	86,924	88,663	68,676	31,905	32,543	33,194	33,858	565,228
Contribution - Sunnyvale	110,560	107,658	107,658	109,811	167,287	225,913	230,431	178,486	82,920	84,578	86,270	87,995	1,469,008
Bond Reimbursement	762,461	759,677	757,568	759,555	760,538	760,515	759,488	757,455	759,317	2,000,000	2,000,000	2,000,000	12,074,113
Interest Income	12,466	16,946	17,810	31,993	59,933	88,950	95,221	99,661	106,836	166,557	178,614	188,420	1,050,941
Bond Proceeds	0	0	0	0	0	0	0	0	6,000,000	14,000,000	12,000,000	0	32,000,000
Liquidated Damages	600,000	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL CURRENT RESOURCES	1,574,926	971,373	970,128	990,193	1,123,089	1,258,135	1,271,552	1,179,993	7,016,153	16,319,557	14,334,674	2,347,601	47,782,449
TOTAL AVAILABLE RESOURCES	4,473,089	4,316,017	3,407,961	3,552,241	3,714,529	3,715,398	3,584,247	3,655,736	9,607,344	19,097,294	18,665,165	6,991,566	51,127,094
CURRENT REQUIREMENTS:													
Capital Replacement	365,103	1,118,508	88,345	201,245	496,728	642,188	349,017	307,090	6,070,290	12,007,485	12,021,200	92,641	33,394,738
2007 Solid Waste Bonds Debt Service	763,341	759,677	757,568	759,555	760,538	760,515	759,488	757,455	759,317	759,317	0	0	6,833,430
New SMaRT Station Debt Service	0	0	0	0	0	0	0	0	0	2,000,000	2,000,000	2,000,000	6,000,000
TOTAL CURRENT REQUIREMENTS	1,128,444	1,878,185	845,913	960,800	1,257,266	1,402,704	1,108,504	1,064,545	6,829,607	14,766,803	14,021,200	2,092,641	46,228,168
RESERVES:													
Debt Service Reserve	760,981	760,538	760,538	760,538	760,538	760,515	759,488	759,317	759,317	2,000,000	2,000,000	2,000,000	2,000,000
Capital Replacement	2,583,664	1,677,295	1,801,510	1,830,903	1,696,725	1,552,180	1,716,255	1,831,874	2,018,420	2,330,491	2,643,965	2,898,925	2,898,925
TOTAL RESERVES	3,344,645	2,437,833	2,562,048	2,591,441	2,457,263	2,312,695	2,475,743	2,591,191	2,777,737	4,330,491	4,643,965	4,898,925	4,898,925
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

**CITY OF SUNNYVALE
490/200. SMaRT STATION REPLACEMENT FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2024 TO JUNE 30, 2034**

	PLAN 2024/2025	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	PLAN 2032/2033	PLAN 2033/2034	FY 2024/2025 TO FY 2033/2034 TOTAL	FY 2013/2014 TO FY 2033/2034 TOTAL
RESERVE/FUND BALANCE, JULY 1	4,898,925	5,277,847	5,373,042	5,582,932	6,041,086	6,322,032	6,372,698	6,280,571	6,796,074	7,343,394	4,898,925	3,344,645
CURRENT RESOURCES:												
Contribution - Mountain View	38,448	39,601	40,789	42,013	43,273	44,572	45,909	47,286	48,705	50,166	440,761	1,063,920
Contribution - Palo Alto	34,874	35,920	36,997	38,107	39,251	40,428	41,641	42,890	44,177	45,502	399,786	965,014
Contribution - Sunnyvale	90,635	93,354	96,155	99,040	102,011	105,071	108,223	111,470	114,814	118,258	1,039,031	2,508,039
Bond Reimbursement	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	20,000,000	32,074,113
Interest Income	251,326	255,859	265,854	287,671	301,049	303,462	299,075	323,623	349,685	377,348	3,014,952	4,065,893
Bond Proceeds	0	0	0	0	0	0	0	0	0	0	0	32,000,000
Liquidated Damages	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL CURRENT RESOURCES	2,415,283	2,424,734	2,439,796	2,466,831	2,485,584	2,493,533	2,494,848	2,525,269	2,557,380	2,591,274	24,894,531	72,676,980
TOTAL AVAILABLE RESOURCES	7,314,208	7,702,581	7,812,837	8,049,763	8,526,669	8,815,564	8,867,546	8,805,840	9,353,454	9,934,669	29,793,456	76,021,625
CURRENT REQUIREMENTS:												
Capital Replacement	36,361	329,539	229,905	8,678	204,638	442,866	586,975	9,767	10,060	10,361	1,869,149	35,263,887
2007 Solid Waste Bonds Debt Service	0	0	0	0	0	0	0	0	0	0	0	6,833,430
New SMaRT Station Debt Service	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	20,000,000	26,000,000
TOTAL CURRENT REQUIREMENTS	2,036,361	2,329,539	2,229,905	2,008,678	2,204,638	2,442,866	2,586,975	2,009,767	2,010,060	2,010,361	21,869,149	68,097,318
RESERVES:												
Debt Service Reserve	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000
Capital Replacement	3,277,847	3,373,042	3,582,932	4,041,086	4,322,032	4,372,698	4,280,571	4,796,074	5,343,394	5,924,307	5,924,307	5,924,307
TOTAL RESERVES	5,277,847	5,373,042	5,582,932	6,041,086	6,322,032	6,372,698	6,280,571	6,796,074	7,343,394	7,924,307	7,924,307	7,924,307
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0

**CITY OF SUNNYVALE
510. DEVELOPMENT ENTERPRISE FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2013 TO JUNE 30, 2024**

	ACTUAL 2012/2013	CURRENT 2013/2014	BUDGET 2014/2015	PLAN 2015/2016	PLAN 2016/2017	PLAN 2017/2018	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	PLAN 2021/2022	PLAN 2022/2023	PLAN 2023/2024	FY 2013/2014 TO FY 2023/2024 TOTAL
RESERVE/FUND BALANCE, JULY 1	0	0	0	6,613,397	5,746,676	4,997,675	4,284,189	3,520,951	2,705,473	1,835,158	907,288	0	0
CURRENT RESOURCES:													
Development Revenues	0	0	8,622,058	7,352,569	7,536,383	7,724,792	7,917,912	8,115,860	8,318,757	8,526,725	8,739,894	8,958,391	81,813,341
Interest Income	0	0	45,972	70,947	143,667	199,907	171,368	140,838	108,219	73,406	36,292	0	990,615
Transfer From General Fund	0	0	6,019,687	0	0	0	0	0	0	0	0	0	6,019,687
TOTAL CURRENT RESOURCES	0	0	14,687,717	7,423,515	7,680,050	7,924,699	8,089,280	8,256,698	8,426,975	8,600,132	8,776,185	8,958,391	88,823,642
TOTAL AVAILABLE RESOURCES	0	0	14,687,717	14,036,912	13,426,726	12,922,375	12,373,468	11,777,649	11,132,449	10,435,289	9,683,473	8,958,391	88,823,642
CURRENT REQUIREMENTS:													
Operating Costs	0	0	7,682,229	7,913,028	8,110,854	8,313,625	8,521,466	8,734,502	8,952,865	9,176,687	9,406,104	9,641,256	86,452,616
Program In-Lieu Charges	0	0	305,841	311,958	318,197	324,561	331,052	337,673	344,426	351,315	358,341	365,508	3,348,872
Transfer To General Fund	0	0	65,250	65,250	0	0	0	0	0	0	0	0	130,500
Transfer To General Services Fund	0	0	21,000	0	0	0	0	0	0	0	0	0	21,000
Required Budgeted Savings	0	0	0	0	0	0	0	0	0	0	(80,972)	(1,048,373)	(1,129,346)
TOTAL CURRENT REQUIREMENTS	0	0	8,074,320	8,290,236	8,429,051	8,638,186	8,852,518	9,072,175	9,297,291	9,528,002	9,683,473	8,958,391	88,823,642
RESERVES:													
Development Enterprise Reserve	0	0	6,613,397	5,746,676	4,997,675	4,284,189	3,520,951	2,705,473	1,835,158	907,288	0	0	0
TOTAL RESERVES	0	0	6,613,397	5,746,676	4,997,675	4,284,189	3,520,951	2,705,473	1,835,158	907,288	0	0	0
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

**CITY OF SUNNYVALE
510. DEVELOPMENT ENTERPRISE FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2024 TO JUNE 30, 2034**

	PLAN 2024/2025	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	PLAN 2032/2033	PLAN 2033/2034	FY 2024/2025 TO FY 2033/2034 TOTAL	FY 2013/2014 TO FY 2033/2034 TOTAL
RESERVE/FUND BALANCE, JULY 1	0	0	0	0	0	0	0	0	0	0	0	0
CURRENT RESOURCES:												
Development Revenues	9,227,143	9,503,957	9,789,076	10,082,748	10,385,230	10,696,787	11,017,691	11,348,222	11,688,668	12,039,328	105,778,850	187,592,190
Interest Income	0	0	0	0	0	0	0	0	0	0	0	990,615
Transfer From General Fund	0	0	0	0	0	0	0	0	0	0	0	6,019,687
TOTAL CURRENT RESOURCES	9,227,143	9,503,957	9,789,076	10,082,748	10,385,230	10,696,787	11,017,691	11,348,222	11,688,668	12,039,328	105,778,850	194,602,492
TOTAL AVAILABLE RESOURCES	9,227,143	9,503,957	9,789,076	10,082,748	10,385,230	10,696,787	11,017,691	11,348,222	11,688,668	12,039,328	105,778,850	194,602,492
CURRENT REQUIREMENTS:												
Operating Costs	9,930,494	10,228,409	10,535,261	10,851,319	11,176,859	11,512,164	11,857,529	12,213,255	12,579,653	12,957,042	113,841,986	200,294,602
Program In-Lieu Charges	376,473	387,767	399,400	411,382	423,723	436,435	449,528	463,014	476,904	491,211	4,315,837	7,664,709
Transfer To General Fund	0	0	0	0	0	0	0	0	0	0	0	130,500
Transfer To General Services Fund	0	0	0	0	0	0	0	0	0	0	0	21,000
Required Budgeted Savings	(1,079,824)	(1,112,219)	(1,145,586)	(1,179,953)	(1,215,351)	(1,251,812)	(1,289,366)	(1,328,048)	(1,367,889)	(1,408,925)	(12,378,973)	(13,508,318)
TOTAL CURRENT REQUIREMENTS	9,227,143	9,503,957	9,789,076	10,082,748	10,385,230	10,696,787	11,017,691	11,348,222	11,688,668	12,039,328	105,778,850	194,602,492
RESERVES:												
Development Enterprise Reserve	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL RESERVES	0	0	0	0	0	0	0	0	0	0	0	0
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0

CITY OF SUNNYVALE
525/100. GOLF AND TENNIS OPERATIONS FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2013 TO JUNE 30, 2024

	ACTUAL 2012/2013	CURRENT 2013/2014	BUDGET 2014/2015	PLAN 2015/2016	PLAN 2016/2017	PLAN 2017/2018	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	PLAN 2021/2022	PLAN 2022/2023	PLAN 2023/2024	FY 2013/2014 TO FY 2023/2024 TOTAL
RESERVE/FUND BALANCE, JULY 1	287,367	246,475	30,224	89,439	100,632	162,603	1,150	86,270	159,380	234,618	307,762	378,275	246,475
CURRENT RESOURCES:													
Rents and Concessions - Tennis Center	106,256	124,851	111,255	116,256	121,256	126,256	131,256	136,256	141,256	146,256	151,256	156,256	1,462,410
Rents and Concessions - Golf	12,000	76,080	98,409	100,377	102,385	104,432	106,521	108,651	110,825	113,041	115,302	117,608	1,153,631
Golf Fees - Sunnyvale	1,919,133	1,949,974	2,042,766	2,063,495	2,104,722	2,146,774	2,189,666	2,233,417	2,278,043	2,323,561	2,369,989	2,417,346	24,119,753
Golf Fees - Sunken Gardens	680,445	672,473	697,902	704,882	718,953	733,305	747,945	762,877	778,108	793,643	809,489	825,652	8,245,228
Golf Cart Rentals	340,382	381,857	401,622	405,638	413,751	422,026	430,466	439,076	447,857	456,814	465,951	475,270	4,740,327
Driving Range Fees	202,121	220,022	231,410	233,724	238,398	243,166	248,030	252,990	258,050	263,211	268,475	273,845	2,731,323
Other Golf Revenue	239,732	228,130	239,971	242,297	247,143	252,086	257,128	262,270	267,515	272,866	278,323	283,890	2,831,618
Tower Lease Revenue	0	0	28,000	28,560	29,131	29,714	30,308	30,914	31,533	32,163	32,806	33,463	306,592
Transfer From General Fund	300,000	0	0	0	0	0	0	0	0	0	0	0	0
Interest Income	480	147	427	890	4,348	8,906	2,152	4,941	7,624	10,409	13,093	25,158	78,095
TOTAL CURRENT RESOURCES	3,800,549	3,653,534	3,851,762	3,896,119	3,980,087	4,066,665	4,143,472	4,231,393	4,320,810	4,411,964	4,504,684	4,608,487	45,668,977
TOTAL AVAILABLE RESOURCES	4,087,916	3,900,009	3,881,986	3,985,558	4,080,719	4,229,268	4,144,622	4,317,662	4,480,190	4,646,582	4,812,447	4,986,761	45,915,452
CURRENT REQUIREMENTS:													
Golf Course Operations	3,380,079	3,371,065	3,332,822	3,415,136	3,491,033	3,576,268	3,656,989	3,747,078	3,829,177	3,912,265	3,997,243	3,836,205	40,165,280
Tennis Center Operations	71,907	82,943	68,042	68,732	70,450	72,212	74,017	75,867	77,764	79,708	81,701	83,743	835,179
Program In-Lieu Charges	84,586	108,804	115,099	118,647	122,328	124,775	127,270	129,816	132,412	135,060	137,761	140,517	1,392,490
Citywide In-Lieu Charges	304,869	294,678	276,585	282,412	289,504	296,737	304,116	311,642	319,318	327,148	335,135	343,281	3,380,553
Project Operating	0	0	0	0	0	0	0	0	(4,855)	(4,953)	(5,052)	(5,153)	(20,013)
Transfers To Other Funds	0	12,294	0	0	44,802	260,126	0	0	0	0	0	0	317,222
Fiscal Strategies	0	0	0	0	(100,000)	(102,000)	(104,040)	(106,121)	(108,243)	(110,408)	(112,616)	(104,550)	(847,978)
TOTAL CURRENT REQUIREMENTS	3,841,441	3,869,785	3,792,547	3,884,926	3,918,116	4,228,118	4,058,352	4,158,282	4,245,572	4,338,820	4,434,172	4,294,042	45,222,733
RESERVES:													
20 Year RAP	246,475	30,224	89,439	100,632	162,603	1,150	86,270	159,380	234,618	307,762	378,275	692,719	692,719
TOTAL RESERVES	246,475	30,224	89,439	100,632	162,603	1,150	86,270	159,380	234,618	307,762	378,275	692,719	692,719
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

CITY OF SUNNYVALE
525/100. GOLF AND TENNIS OPERATIONS FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2024 TO JUNE 30, 2034

	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	FY 2024/2025 TO FY 2033/2034 TOTAL	FY 2013/2014 TO FY 2033/2034 TOTAL
	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033	2033/2034		
RESERVE/FUND BALANCE, JULY 1	692,719	979,916	1,236,104	1,447,117	1,616,959	1,743,589	1,810,405	1,820,761	1,769,951	1,641,414	692,719	246,475
CURRENT RESOURCES:												
Rents and Concessions - Tennis Center	161,256	166,256	171,256	176,256	181,256	186,256	191,256	196,256	201,256	206,256	1,837,560	3,299,970
Rents and Concessions - Golf	119,960	122,359	124,806	127,303	129,849	132,446	135,094	137,796	140,552	143,363	1,313,529	2,467,160
Golf Fees - Sunnyvale	2,464,194	2,513,513	2,563,717	2,614,924	2,667,156	2,720,432	2,774,874	2,830,303	2,886,840	2,944,508	26,980,460	51,100,213
Golf Fees - Sunken Gardens	842,161	858,999	876,174	893,693	911,567	929,798	948,394	967,362	986,709	1,006,444	9,221,302	17,466,530
Golf Cart Rentals	475,270	484,775	484,775	484,775	494,470	494,470	494,470	504,360	504,360	504,360	4,926,085	9,666,412
Driving Range Fees	282,060	282,060	282,060	290,522	290,522	290,522	299,238	299,238	299,238	299,238	2,914,698	5,646,021
Other Golf Revenue	288,576	293,357	298,233	303,206	310,262	315,436	320,714	326,098	331,589	337,190	3,124,660	5,956,278
Tower Lease Revenue	34,466	35,500	36,565	37,662	38,792	39,956	41,155	42,389	43,661	44,971	395,119	701,712
Transfer From General Fund	0	0	0	0	0	0	0	0	0	0	0	0
Interest Income	44,769	56,911	66,901	74,928	80,896	84,014	84,441	81,954	75,763	65,531	716,108	794,203
TOTAL CURRENT RESOURCES	4,712,712	4,813,731	4,904,488	5,003,270	5,104,770	5,193,331	5,289,637	5,385,756	5,469,968	5,551,860	51,429,521	97,098,499
TOTAL AVAILABLE RESOURCES	5,405,431	5,793,647	6,140,592	6,450,387	6,721,729	6,936,920	7,100,042	7,206,517	7,239,919	7,193,275	52,122,240	97,344,974
CURRENT REQUIREMENTS:												
Golf Course Operations	3,952,339	4,068,568	4,188,229	4,311,422	4,438,251	4,568,826	4,703,255	4,841,655	4,984,141	5,130,836	45,187,523	85,352,803
Tennis Center Operations	86,256	88,843	91,509	94,254	97,081	99,994	102,994	106,083	109,266	112,544	988,823	1,824,003
Program In-Lieu Charges	144,732	149,074	153,547	158,153	162,897	167,785	172,818	178,003	183,343	188,843	1,659,195	3,051,684
Citywide In-Lieu Charges	355,182	367,440	380,066	393,070	407,084	420,902	435,134	449,793	464,892	480,443	4,154,005	7,534,559
Project Operating	(5,307)	(5,466)	(5,630)	(5,799)	(5,973)	(6,153)	(6,337)	(6,527)	(6,723)	(6,925)	(60,840)	(80,853)
Transfers To Other Funds	0	0	0	0	0	0	0	0	0	0	0	317,222
Fiscal Strategies	(107,687)	(110,917)	(114,245)	(117,672)	(121,202)	(124,838)	(128,583)	(132,441)	(136,414)	(140,506)	(1,234,505)	(2,082,483)
TOTAL CURRENT REQUIREMENTS	4,425,515	4,557,543	4,693,475	4,833,428	4,978,139	5,126,515	5,279,281	5,436,566	5,598,505	5,765,235	50,694,201	95,916,934
RESERVES:												
20 Year RAP	979,916	1,236,104	1,447,117	1,616,959	1,743,589	1,810,405	1,820,761	1,769,951	1,641,414	1,428,039	1,428,039	1,428,039
TOTAL RESERVES	979,916	1,236,104	1,447,117	1,616,959	1,743,589	1,810,405	1,820,761	1,769,951	1,641,414	1,428,039	1,428,039	1,428,039
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0

**525/100 GOLF AND TENNIS OPERATIONS FUND
REVENUES BY CATEGORY**

	ACTUAL 2012/2013	CURRENT 2013/2014	BUDGET 2014/2015	PLAN 2015/2016	PLAN 2016/2017	PLAN 2017/2018	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	PLAN 2021/2022	PLAN 2022/2023	PLAN 2023/2024	FY 2013/2014 TO FY 2023/2024 TOTAL
0750-01 License Fee Tennis Center	106,256	106,251	111,255	116,256	121,256	126,256	131,256	136,256	141,256	146,256	151,256	156,256	1,443,810
0750-04 Lookout Rental	12,000	76,080	98,409	100,377	102,385	104,432	106,521	108,651	110,825	113,041	115,302	117,608	1,153,631
0752-08 Facilities Rent - Rec Tennis Co	0	18,600	0	0	0	0	0	0	0	0	0	0	18,600
0754-09 Tower/Antenna Rental - Verizon	0	0	28,000	28,560	29,131	29,714	30,308	30,914	31,533	32,163	32,806	33,463	306,592
TOTAL RENTS AND CONCESSIONS	118,256	200,931	237,664	245,193	252,772	260,402	268,085	275,822	283,613	291,460	299,364	307,326	2,922,633
1950-11 Sunnyvale Weekday	498,235	518,103	542,753	548,481	559,451	570,640	582,052	593,693	605,567	617,679	630,032	642,633	6,411,084
1950-12 Sunnyvale Weekday Twilight	256,295	259,108	272,519	275,245	280,750	286,365	292,092	297,934	303,893	309,971	316,170	322,493	3,216,540
1950-13 Sunnyvale Weekend/Holiday	630,771	640,308	671,761	678,478	692,048	705,889	720,006	734,406	749,095	764,076	779,358	794,945	7,930,370
1950-14 Sunnyvale W/E Holiday Twilight	189,726	190,855	200,734	202,741	206,796	210,932	215,150	219,453	223,842	228,319	232,886	237,543	2,369,252
1950-15 Sunnyvale S.A.C.	18,975	21,344	22,449	22,674	23,127	23,590	24,062	24,543	25,034	25,535	26,045	26,566	264,969
1950-16 Sunnyvale Golf Discount	172,900	159,975	168,256	169,938	173,337	176,803	180,340	183,946	187,625	191,378	195,205	199,109	1,985,913
1950-17 Sunnyvale 10-Play Card	33,705	19,757	20,779	20,987	21,407	21,835	22,272	22,717	23,171	23,635	24,107	24,590	245,256
1950-18 Smart Card Fee Sunnyvale	1,460	872	917	927	946	964	984	1,003	1,023	1,044	1,065	1,086	10,832
1950-19 Weekday Super Twilight	82,022	96,947	101,965	102,985	105,045	107,146	109,289	111,474	113,704	115,978	118,297	120,663	1,203,492
1950-20 Weekend Super Twilight	27,020	31,154	32,767	33,094	33,756	34,431	35,120	35,822	36,538	37,269	38,015	38,775	386,741
1951 SM Gift Certificates	1,752	6,599	2,118	2,139	2,139	2,139	2,139	2,139	2,139	2,139	2,139	2,139	27,968
1952 School Group Play	2,000	1,500	2,118	2,139	2,182	2,225	2,270	2,315	2,362	2,409	2,457	2,506	24,483
1954-01 Tournament Fee - Sunnyvale	4,272	3,452	3,630	3,667	3,740	3,815	3,891	3,969	4,049	4,130	4,212	4,296	42,852
1954-02 Tournament Fee - Sunken Gardens	687	739	777	785	801	817	833	850	867	884	902	920	9,173
1963-11 Sunken Garden Weekday	321,531	302,010	315,004	318,154	324,517	331,007	337,628	344,380	351,268	358,293	365,459	372,768	3,720,488
1963-12 Sunken Garden Weekday Twilight	0	8,046	8,462	8,547	8,718	8,892	9,070	9,252	9,437	9,625	9,818	10,014	99,881
1963-13 Sunken Garden Weekend/Holiday	261,525	239,196	246,577	249,043	254,024	259,104	264,286	269,572	274,964	280,463	286,072	291,794	2,915,095
1963-14 Sunken Garden Weekend Twilight	308	18,030	18,963	19,153	19,536	19,927	20,325	20,732	21,146	21,569	22,001	22,441	223,823

**525/100 GOLF AND TENNIS OPERATIONS FUND
REVENUES BY CATEGORY**

	ACTUAL 2012/2013	CURRENT 2013/2014	BUDGET 2014/2015	PLAN 2015/2016	PLAN 2016/2017	PLAN 2017/2018	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	PLAN 2021/2022	PLAN 2022/2023	PLAN 2023/2024	FY 2013/2014 TO FY 2023/2024 TOTAL
1963-15 Sunken Garden 10 Play	22,680	24,343	25,603	25,859	26,376	26,904	27,442	27,991	28,550	29,121	29,704	30,298	302,191
1963-16 Sunken Garden Golf Discount	63,184	69,062	74,740	75,487	76,997	78,537	80,107	81,710	83,344	85,011	86,711	88,445	880,150
1963-17 Sunken Garden Advantage Card	9,120	5,400	5,679	5,736	5,851	5,968	6,087	6,209	6,333	6,460	6,589	6,721	67,032
1963-18 Sunken Garden Smart Card Fee	1,070	735	773	781	797	813	829	845	862	880	897	915	9,126
1964 Sunken Gardens Gift Certificates	340	4,912	1,324	1,337	1,337	1,337	1,337	1,337	1,337	1,337	1,337	1,337	18,269
TOTAL GOLF FEES	2,599,578	2,622,447	2,740,668	2,768,377	2,823,675	2,880,079	2,937,611	2,996,294	3,056,150	3,117,204	3,179,478	3,242,998	32,364,981
1955 Golf Cart Rental	340,382	381,857	401,622	405,638	413,751	422,026	430,466	439,076	447,857	456,814	465,951	475,270	4,740,327
1956 Driving Range Fees	202,121	220,022	231,410	233,724	238,398	243,166	248,030	252,990	258,050	263,211	268,475	273,845	2,731,323
1957 Golf Miscellaneous Rentals	34,494	39,814	41,875	42,294	43,140	44,003	44,883	45,780	46,696	47,630	48,583	49,554	494,251
4114 Miscellaneous Golf Revenues	70	0	0	0	0	0	0	0	0	0	0	0	0
4175 Golf Merchandise Sales	185,207	180,432	189,771	191,669	195,502	199,412	203,401	207,469	211,618	215,850	220,167	224,571	2,239,863
4180 Golf Instruction	19,960	7,884	8,325	8,334	8,501	8,671	8,844	9,021	9,201	9,385	9,573	9,765	97,504
TOTAL GOLF AND TENNIS SHOP REVENUE	782,235	830,009	873,003	881,659	899,292	917,278	935,624	954,336	973,423	992,891	1,012,749	1,033,004	10,303,268
3355 Interest Income	480	147	427	890	4,348	8,906	2,152	4,941	7,624	10,409	13,093	25,158	78,095
TOTAL INTEREST INCOME	480	147	427	890	4,348	8,906	2,152	4,941	7,624	10,409	13,093	25,158	78,095
4400-03 Transfer From General Fund	300,000	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL TRANSFERS IN	300,000	0	0	0	0	0	0	0	0	0	0	0	0
FUND TOTAL	3,800,549	3,653,534	3,851,762	3,896,119	3,980,087	4,066,665	4,143,472	4,231,393	4,320,810	4,411,964	4,504,684	4,608,487	45,668,977

INTERNAL SERVICE FUNDS

The City utilizes internal service funds to account for the financing of goods and services provided by one department or agency to other departments or agencies of the City. There are three such funds that operate on a cost reimbursement basis: the General Services Fund, the Employee Benefits and Insurance Fund, and the Liability and Property Insurance Fund. These funds play an important role in the overall ability of the City to conduct business. The General Services Fund includes the City's Fleet Services, Facilities Management Services, Technology and Communication Services, Sunnyvale Office Center, and Project Management Services. The Employee Benefits Fund serves to capture the costs associated with employer provided benefits including pension costs, employee insurance plans, workers' compensation, and paid leave time. The Property and Liability Insurance Fund accounts for the costs related to the City's liability and property insurance.

Sunnyvale's full cost accounting methodology results in all the costs of these funds being charged back to user activities on a rental rate basis for general services, an additive rate basis for employee benefits, and a usage basis for liability and property insurance. Therefore, the total expenditures of these funds are not added to the overall budget, as they are already captured within the City's programs and funds.

The four other funds presented in this section include the Dorothea P. Swirsky Youth Opportunity Fund, the Fremont Pool Endowment (Trust) Fund, the Redevelopment Successor

Agency Fund, and the Community Facilities District No. 3 Fund. While these funds are not internal service funds, they are grouped with the internal service funds just for presentation purposes in the budget document. These are funds that separately account for assets that the City holds in a trustee or agency capacity and uses to benefit a specified purpose.

▪ General Services Fund

Fleet, Facilities, and Technology Services

The General Services Fund has three sub-funds that provide a wide range of important support services to programs within the City. These include Fleet, Facilities, and Technology Services. Funding for these services is recovered through rental rates charged to benefiting program operating budgets. The rental rates include not only the cost of operations, but also the cost of replacement for depreciable equipment. This assures the availability of funds to replace equipment at the most cost-effective time.

Aggregate rental rate increases for the combined General Services Fund activities in FY 2014/15 are 3.4%, which is flat to what had been projected for FY 2014/15 during last year's budget cycle. For the remainder of the front ten years of the plan, the average annual rental rate increase is 2.6%, which is up from the 2.4% average increase in the prior budget. This is primarily due to the addition of personnel and increases in maintenance and support costs in Information Technology

Services, and increases to the front ten years of the fleet equipment replacement schedule. In the final ten years of the long-term plan, rates are scheduled to increase 2.6% annually, which is slightly above the 2.4% annual increase estimated last year. This is mainly the result of increases to the Fleet replacement schedule and Information Technology equipment schedule. A more detailed narrative on changes in rental rates is provided in the sections below that cover the individual sub-funds.

Fleet Services Sub-Fund

The Fleet Services Program reflects the cost of ownership of City vehicles and equipment. A primary objective of Fleet Services is to provide rental rates that are competitive with those offered in the private sector.

The main source of funding within this sub-fund is derived from Fleet Services rentals to other programs, which is primarily based on specific vehicle usage. Fleet Services rental rates are scheduled to increase by 3.0% for FY 2014/15 and have an average annual increase of 3.3% for the duration of the first ten years of the long-term plan. These rates have increased relative to the prior year's budget mainly due to the shifting of high cost equipment from the back ten to the front ten years of the plan. Rate increases in the second ten years are set at 3.9% annually, equal to the same period in the prior year.

The *Sale of Property* line item of the Financial Plan represents the sale of surplus or replaced vehicles or pieces of equipment.

The projection for FY 2014/15 is based on historical averages for the surplus of vehicles and equipment. Increases are projected for FY 2015/16 and FY 2016/17 when two fire trucks are scheduled for replacement and staff anticipates some resale value from the old fire trucks.

The *Intrafund Loan Repayment* line item represents scheduled payments from the Facilities Services Sub-Fund. This loan was initially made in FY 1999/00 to alleviate cash flow issues experienced by the Facilities Services Sub-Fund. The initial terms of the loan were for a principal amount of \$1.6 million to be repaid over 10 years with final payment scheduled for FY 2015/16. In FY 2005/06, a large payment was made against the principal. Payments were then deferred several years due to insufficient reserves in the Facilities Sub-Fund. The current schedule restarted repayments in FY 2012/13 and continues through FY 2016/17.

The multiple transfer line items found within the *Current Resources* section of the financial plan through FY 2017/18 represent the funding mechanisms for the Upgrading of the City's Fuel Stations capital project. In addition, total transfers of \$71,540 have been programmed in FY 2014/15 from the Utilities Funds for adding a new truck to the fleet for the water program, and \$21,000 from the Development Enterprise Fund to acquire a car for the Community Development Department that will be used for inspections.

The two major current requirements deal with equipment replacement and operation of the Fleet Services program.

The *Equipment Replacement* line item fluctuates each year, as various items of equipment reach the end of their useful life and must be replaced. Overall equipment replacement expenditures are up approximately \$1.1 million in the first ten years of the twenty-year plan in comparison to the prior twenty-year plan. This is predominantly the result of increased costs for the replacements of assets that were deferred in prior years and for special purpose trucks. The replacement schedule for special purpose trucks increased 17% over the twenty year plan, driven by accelerating the replacement year for two aerial fire rigs as well as increasing the cost estimate for each by 42%. Cost escalations on the fire truck aerials are primarily due to significant manufacturing cost increases for the chassis, which include the frame rails and power train, as well as complex exhaust retrofits required to meet stringent Tier 4 emission standards. In addition to the new cars for the Utilities and Development Enterprise Fund mentioned above, there were also two cars added to the replacement schedule in FY 2014/15 for the Department of Public Safety.

Operations expenditures in FY 2014/15 are up slightly over the twenty year of the long-term plan compared to prior year, due to additional hours budgeted in the fleet operating program for a Golf Course Equipment Mechanic that had previously been budgeted in the Golf and Tennis Fund.

The *Equipment Replacement Reserve* represents the accumulation of annual rental rates received from City programs, net of replacements purchased during the current fiscal year, for future replacement of vehicles and equipment.

This reserve works in tandem with the Equipment Replacement line item under the *Current Requirements* section of the Sub-Fund. For example, when a large-value item is scheduled to be replaced such as a street sweeper or a fire apparatus, the equipment replacement reserve will be drawn down as funds are used to purchase the vehicle or apparatus. In this manner, operating programs do not experience large swings in expenditures due to fleet replacement.

Facilities Management Services Sub-Fund

The Facilities Management Program reflects the cost of maintaining City facilities, including costs for janitorial service, building maintenance, utilities, carpets and blinds, modular furniture, and building equipment.

The Facilities Management Sub-Fund has two rental rate revenue items, one relating to space rental and the other relating to equipment. Space rental charges are based upon the total square footage of building space throughout the City. This square footage is then divided amongst the various City programs, and operating charges are allocated out based on a program's proportion of the total square footage. The equipment rental accounts for replacement costs associated with modular furniture, carpet and blinds, and building maintenance equipment.

The aggregate rental rate for Facilities Management is scheduled to increase 3.0% for FY 2014/15, with annual increases declining to 2.5% starting in FY 2023/24. It should be noted that in FY 2017/18 of the plan, facility rental rates are

expected decrease by 6.4%, as Facilities Services will have paid off its loan to Fleet Services and funds will no longer need to be collected to cover that liability. This will result in a reduction in rental rates that will lower the base rental rate charged for the remainder of the plan years. Rental rate increases in the FY 2014/15 Recommended Budget are flat in comparison with what was programmed in the FY 2013/14 Adopted Budget. While there is uncertainty on a plan for rehabilitation or replacement of the City's large administrative facilities, limited funds have been expended on these facilities. This is not a realistic long-term plan and therefore rental rate increases have been set at an appropriate level. As a result, until plans are determined, additional revenue will be collected. Over the twenty years, a total of \$9.2 million in additional facility rental collections will be transferred to the Infrastructure Fund to increase funding for the future infrastructure needs of the City; this additional collection is shown as *Additional Transfer to Infrastructure* in the long-term plan.

The major current requirements deal with operation of the Facilities Services Program. The *Operations* line item increased slightly for FY 2014/15 in comparison to the FY 2013/14 budget, primarily due to the anticipated increase in the cost of utilities in the near future. PG&E has indicated to the City that they project rate increases of between 3% and 7% for the next two years. The FY 2014/15 budget for electricity

within the Facilities Subfund reflects a 12% increase from the prior year.

Equipment Replacement costs have been established based on the asset depreciation schedules for carpets and blinds, large equipment, and modular furniture. The FY 2014/15 long-term plan reflects slight savings over the 20-year plan for facilities-related equipment in comparison to the long-term plan from FY 2013/14. This is primarily the result of a continuing effort to replace only what is necessary as the future of all City facilities, including the Civic Center and Library, is being determined.

The *Interfund Loan Repayment* line item in the financial plan represents loan payments to the Fleet Services Sub-Fund, which are projected to be fully repaid in FY 2016/17. As was mentioned in the *Fleet Services* section, this loan was made to alleviate cash flow constraints of the Facilities Services Sub-Fund in FY 1999/00.

The *Transfer to Sunnyvale Office Center* line item in the long-term financial plan represents a transfer of rental rate revenues received from City programs currently housed at the 505 W. Olive Sunnyvale Office Center. These funds are collected in this sub-fund and then transferred to the Sunnyvale Office Center sub-fund to partially fund the facility management costs associated with that facility. Transfers are also made

to the General Fund to cover the cost of management and administrative support services for the Facilities program. Lastly, transfers to the Infrastructure Fund have been programmed for the Facilities Services' contribution to various capital projects, such as improvements at the Corporation Yard.

The *Equipment Reserve* represents the accumulation of annual equipment rental rates received from City programs, net of replacements purchased during the current fiscal year, for future replacement of modular furniture, carpets and blinds, and building maintenance equipment.

Technology and Communications Services Sub-Fund

The Technology and Communications Services Sub-Fund reflects the cost to operate and maintain the City's technology and communications program and infrastructure. This includes technology (hardware and software), communications, and office equipment. Information technology services, radio communications, and satellite copiers are provided by the Information Technology Department, while Print Shop and Mail Services are provided by the Office of the City Manager.

The aggregate rental rate increase for Technology and Communications Services is scheduled to be 3.8% in FY 2014/15 and then 2.5% annually for the remaining first ten years of the plan. These increases are unchanged from the 2.5% annual average projected for the first ten years of last year's plan. Increases average 2.0% annually in the second ten years of the plan, which is higher than the 1.5% annual

increases that was previously planned for the second ten years in last year's plan. This is due to increases in equipment replacement costs that are scheduled in the second ten years.

The *Cable PEG Channel Grant* line item reflects funds that are available for use for public or educational cable services. These funds are used to purchase equipment for the City's public access channel, KSUN. Funds that have not been programmed are collected in a restricted reserve titled *Restricted KSUN Equipment Reserve*. These revenues are allocated to the City based on the City's share of one percent of Comcast gross revenues.

A surcharge on development fees to pay for the costs of the technology needed to support the one-stop permit system was implemented in FY 2010/11. This surcharge is expected to recover about \$90,000 annually and will be placed in a *Restricted Technology Surcharge Reserve* in this Sub-Fund. It will be used to cover the cost of annual system maintenance on the City's permitting system, as well as to cover periodic major upgrades or replacement of the system.

The *Transfer from the General Fund* line item represents the General Fund support to cover the costs for the Information Technology Department to administer the City's cable television franchise agreements since the franchise fee revenue is collected in the General Fund.

The major current requirements of the Technology and Communications Services Sub-Fund deal with equipment

replacement and operation of the programs in the Information Technology Department and the Office of the City Manager. Equipment replacement for technology, communications, and office assets reflect the equipment replacement schedules for each type of equipment, and equipment replacement costs will fluctuate year-over-year based on the useful lives of the individual pieces of equipment on the replacement schedules. Overall, equipment replacement costs over the 20-year plan are slightly higher in comparison to last year's long-term plan, primarily due to hardware costs for installation of a fiber optic system system and higher replacement costs on software for the financial system.

Total operating costs for the Technology and Communications programs are up 1% in the FY 2014/15 long-term plan in comparison to the prior long-term plan. This is predominantly the result of increased Salary and Benefit expenses due to the addition of one net new position for a Programmer Analyst. The fiscal impact of the additional position is an annual expense of \$156,000, equating to an additional \$3.1 million in costs over the long term financial plan.

The Transfer to General Fund line has two main components. \$2.1 million is scheduled in FY 2013/14 to pay for the Silicon Valley Regional Communication System project. Transfers are also made to the General Fund to cover the cost of management and administrative support services for the Print Shop. Additionally, transfers to the Infrastructure Fund have been programmed throughout the long-term plan for the Technology and Communications Services' contribution to

various capital projects, including improvements at the City Hall Annex and the emergency generator installations.

The *Equipment Replacement Reserve* represents the accumulation of annual rental rates received from City programs, net of replacements purchased during the current fiscal year, for future replacement and maintenance of network infrastructure, central and desktop computers, communication equipment, software applications, office equipment, and mail and print shop equipment.

The *Restricted KSUN Equipment Reserve* reflects PEG Grant revenues that have been collected but not appropriated for specific expenditures. PEG Grant funds can only be utilized for the purchase of KSUN equipment.

The *Restricted Tech Surcharge Reserve* reflects funds collected from the Technology Surcharge that is added to development fees that have not been appropriated for specific expenditures. Funds are collected in this reserve to cover the cost of ongoing maintenance and eventual system replacement of the permit system.

[Sunnyvale Office Center Sub-Fund](#)

This sub-fund accounts for the activities of the Sunnyvale Office Center located at 505 W. Olive Avenue, across from the main City Hall. The Sunnyvale Office Center was purchased in April 2001 by the issuance of variable rate Certificates of Participation (COPs) to provide expansion opportunities for the Civic Center Complex. Activities included in this fund

are maintenance and operations of the office facility, capital projects, and debt service. Revenues to this sub-fund consist of rental from outside tenants and City operations, and interest on reserves.

When the sub-fund was established, it was projected that the existing office buildings would be operated and leased through FY 2005/06, when a long-term solution to the City's office space problem would be in place. Subsequently, plans for a new civic center complex were put on hold because of the City's financial situation. Currently, options for the development and implementation of a long-term solution to the City's office space issues are continuing to be explored. As such, the FY 2014/15 long-term financial plan continues to reflect the complex being operated for the entire twenty-year planning period. Increasing the length of operation causes the office complex to generate more net income than originally anticipated, and this allows the Sunnyvale Office Center Fund to give a rebate to the General Fund of about \$258,000 annually, increasing at the rate of growth in rental income, over the entire planning period.

Because of the age and general condition of the office buildings, some infrastructure improvements are programmed over the twenty-year planning period. These projects are necessary in order to keep the facility in working order.

The interest paid on our COPs is variable and based on market conditions, but since their issuance has averaged 3% annually.

More recently, interest rates have been extremely low, resulting in lower than projected debt service payments. The assumption for FY 2014/15 is that interest rates will increase but remain low at 1%, before returning to the 3% historical average in FY 2015/16. The remaining principal amount is \$13.4 million as of the end of FY 2013/14, with the balance scheduled to be fully repaid by 2031.

This Sunnyvale Office Center Sub-Fund has two reserves. The first is the required Debt Service Reserve, which maintains a balance of approximately \$1.2 million. The second reserve is the Capital Projects Reserve. This reserve was funded by an \$11 million transfer of surplus revenues from the General Fund in 2002. These funds were originally to be used to purchase the Office Center before the City decided to finance the purchase. The purpose of this reserve is to generate interest to offset debt service, as well as to fund ongoing capital improvements. The reserve balance at the end of FY 2013/14 is projected to be \$9.5 million.

[Project Management Sub-Fund](#)

The Project Management Sub-Fund represents project management services provided by staff within the Department of Public Works Capital Project Management Program. These services are associated with the various capital and infrastructure projects currently incorporated within the City's projects budget. The transfers into this fund represent a fund's proportionate share based on the current schedule of projects budgeted for a given year in that fund.

The Capital Project Management Program is responsible for administrative oversight efforts on all City projects that involve the development and management of construction contracts. Budgeting for project management administration is based upon the timing of projects by funding source over the twenty-year long-term plan. Major projects, such as the reconstruction of the Water Pollution Control Plant, and larger, grant-funded projects are excluded because program staff charge their time directly to these projects, which allows us to take advantage of eligible grant reimbursement opportunities for project administration charges.

Operations for the Project Administration Sub-Fund are budgeted to increase by approximately 2% in FY 2014/15. In FY 2012/13, the Program added three additional full-time positions and one additional full-time position was added in FY 2013/14, reflecting the emphasis the City is putting on the capital projects program to address the backlog of projects requiring this group's services. As budgeted project costs taper off starting in FY 2019/20, the budget for this program is reduced accordingly.

▪ **Employee Benefits and Insurance Fund**

The Employee Benefits and Insurance Fund provides a mechanism to cover expenditures related to pension costs, insurance plans, workers' compensation costs, and leave time while applying the principles of full-cost accounting. This is accomplished by charging an additive rate to staff salaries wherever personnel hours are budgeted and expended. To

better track and analyze expenditures, the Fund is separated into four sub-funds: Leaves, Retirement Benefits, Workers' Compensation, and Insurance and Other Benefits.

In general, the additive rate that is charged to cover the costs of employee benefits is calculated by determining the amount of the benefit to be accrued, and dividing that amount into total budgeted salaries. Depending on total hours worked over the course of the fiscal year, the Employee Benefits Fund may over-collect in some years and under-collect in other years in comparison to budgeted amounts. Annual rate adjustments take this into account, and reserves in this Fund are set to factor in year-over-year fluctuations. Combined reserves are projected to end FY 2013/14 at \$13.7 million, and build to a total of \$41.3 million at the end of the twenty-year plan. Over the twenty-year plan, the overall additive rate for Miscellaneous employees is on average 3.2% higher than the rate set in the prior plan; for Safety employees, the overall additive rate is 3.9% higher. This is primarily due to higher retirement and insurance costs, which are discussed in further detail below. With the strategic setting of rates over the twenty-year plan, the City is on track to pay off its Other Post-Employment Benefits (OPEB) liability by FY 2030/31, and maintain a reserve for potential increases to future retirement contribution rates, which is explained in detail in the *Retirement Benefits* section below.

Leaves Benefits

The Leaves program accounts for all City employees' leave time, including accrual of leave benefits earned but not taken.

This method of accruing for leave benefits as they are earned and recognizing the liability up-front is fiscally prudent, as it provides the City with adequate funding to pay off significant earned leave amounts at employee separations.

Beginning in FY 2014/15, Floating Holiday Leave and Management Administrative Leave will no longer be budgeted in the City's operating programs, but will be budgeted in the Leave Benefits sub-fund with all the other City leaves. Overall, this is an additional \$1 million per year in costs that has been factored into the overall leave additive rate, which increases the leave additive in FY 2014/15 by nearly 2% over FY 2013/14 rates. It should be noted, however, that the net impact to the City's total budget is flat since these leave hours have been removed from program operating budgets.

Interest income is generated from accrued leaves, which are held on the City's General Ledger until it is taken.

Retirement Benefits

Retirement Benefits consists of the costs for the City's retirement plans. By City Charter, Sunnyvale has contracted with the California Public Employees Retirement System (CalPERS) to provide retirement benefits for its employees. With the California Public Employees' Pension Reform Act of 2013 (PEPRA), effective January 1, 2013, the City now has three pension tiers for Miscellaneous and Safety employees. The first tier consists of existing employees who were employed with the City prior to December 23, 2012. These employees remain on the Miscellaneous 2.7% @ 55 plan, or

the Safety 3% @ 50 plan. The second tier consists of new employees that are existing CalPERS members who were hired after December 23, 2012 (Miscellaneous) and July 1, 2012 (Safety). These employees are on the Miscellaneous 2% @ 60 plan, or the Safety 3% @ 55 plan. Finally, the third tier consists of new members to CalPERS as of January 1, 2013. These employees are on the Miscellaneous 2% @ 62 plan, or the Safety 2% @ 50 plan.

The cost to fund the CalPERS retirement benefit is broken down into two contributions, the employer contribution and the employee contribution. For current Miscellaneous and Safety employees (tiers one and two), the employee contribution rate is set by law: 8% of pay for the Miscellaneous 2.7% @ 55 plan, 7% for the Miscellaneous 2% @ 60 plan, and 9% for the Safety 3% at 50 plan. For many years, the City has paid the employee contribution but employees have begun to pick up a part of their contribution in the last several years. For FY 2014/15, the City's contribution for the employee share will be 4% (Miscellaneous) and 8.25% (Safety) of pay. The FY 2014/15 Budget, consistent with the prior year budget, assumes tier one and two employees will contribute their full employee share by FY 2018/19 (Miscellaneous) and FY 2019/20 (Safety, excluding a 2.25% employee cost share paid by the City). It should be noted that these increases must be negotiated with the bargaining units. However, beginning on January 1, 2018, PEPRA allows a public agency to unilaterally require all members to pay up to 50% of the normal cost of their pension benefits, after bargaining in good faith and impasse procedures have completed. The employee

contribution rate can be increased up to 8% for miscellaneous members and 12% for Safety members. Tier three employees, under PEPR, must pay half their normal cost at the end of any existing contracts, or by January 1, 2018.

While the employee contribution rate is set by law, the employer contribution rate is adjusted annually by CalPERS through an actuarial analysis which considers demographic information and investment earnings. The contribution rates are applied against employee salaries (PERSable earnings) in order to calculate the dollar amounts the City must contribute.

Over the past decade, employer contribution rates have increased significantly, predominantly due to the significant market losses experienced in the early 2000s and in FY 2008/09. Other factors contributing to the sharp increase in contribution rates have been enhanced pension benefits for employees, applied retroactively, and changes in actuarial experience (i.e. employees retiring earlier at higher salaries and living longer in retirement). In March 2012, CalPERS lowered the long-term rate of return from 7.75% to 7.5%. In February 2014, the CalPERS board adopted future mortality improvements to be included in actuarial assumptions. The improved mortality assumptions will significantly increase the cost of pensions, impacting the contribution rates beginning in FY 2016/17.

As significantly as rates were increasing over the last several years, staff also realized they were not going up enough. CalPERS' actuarial methodology amortized investment gains

and losses over a rolling thirty-year period calculated on the actuarial value of assets. While this reduced fluctuations in employer rates, it also meant that the City not paying down our unfunded liability and in fact the liability was growing as the amortization schedule was reset every year. In order to more aggressively pay down the unfunded liability, the City has been paying CalPERS more than the required contribution with rates developed with the City's consulting actuary. For FY 2013/14, staff requested a "fresh start" with CalPERS that took all the unfunded liability to date and amortized it over a set number of years. For the City's Miscellaneous Plans it was 18 years and for the Safety Plans it was 28 years.

CalPERS also had concerns with their amortization and rate smoothing policies and in April 2013, changed its policies to employ a fixed thirty-year amortization period with increases and decreases in the rate spread directly over a five-year period. These policy changes will go into effect with the FY 2015/16 rates. With the City's consulting actuary, staff incorporated the estimated impacted of these changes, as well as the changes for mortality improvement, into the long-term financial plan last year. As a result, the City has already started to build to the anticipated increases in rates that will be coming over the next six years.

Because of the fresh start and CalPERS' new amortization and rate smoothing policies, the City no longer needs to contribute more than the required contribution. Therefore, the FY 2014/15 employer rates are set to the CalPERS required contribution. This rate is less than the estimated assumption

last year for FY 2014/15; however, rates over the long-term will be higher than last year’s assumptions. This is because the consulting actuary estimated the impacts of the policy changes being made by CalPERS which are now known and slightly different than estimated.

As the chart below shows, over the next six years (by FY 2019/20), this budget includes employer contribution rates that are estimated to increase 37% for Miscellaneous plans and 41% for Safety plans.

Fiscal Year	Employer Contribution Rate	Employee Contribution Rate Paid by City	Total City Paid
Miscellaneous			
FY 2014/15	23.0%	4%	27.0%
FY 2015/16	24.2%	3%	27.2%
FY 2016/17	27.3%	2%	29.3%
FY 2017/18	28.8%	1%	29.8%
FY 2018/19	30.2%	0%	30.2%
FY 2019/20	31.6%	0%	31.6%
Safety			
FY 2014/15	35.2%	8.25%	43.45%
FY 2015/16	37.3%	6.25%	43.55%
FY 2016/17	42.4%	5.25%	47.65%
FY 2017/18	44.9%	4.25%	49.15%
FY 2018/19	47.4%	3.25%	50.65%
FY 2019/20	49.7%	2.25%	51.95%

Projected City Paid Retirement Contribution Rate

While the new CalPERS policies set retirement plans on the appropriate funding path, they will also increase volatility on a year-to-year basis. Because of this volatility, as well as uncertainty about other possible future rate increases, staff has set the retirement additive rate slightly higher than the budgeted contribution rates over the twenty-year plan in order to build reserves.

The PERS Rate Uncertainty Reserve is budgeted to end with \$17 million over the twenty-year plan to mitigate for any further unanticipated increases to the contribution rates. While these are one-time funds that are gone once drawn down, they do allow large rate increases to be smoothed in over several years, which helps maintain stable operating costs.

Workers’ Compensation

Workers’ Compensation benefits are funded through the use of an additive rate that is applied to all staff salaries. This additive rate is based upon actual usage of the City’s Workers’ Compensation program. For this reason, the City charges a variable additive rate depending upon the classification of the employee. In other words, high-risk positions, such as a Public Safety Officer, are charged a higher rate than administrative employees.

Since FY 2004/05, the number of claims was on a decreasing trend, but began to increase beginning in FY 2012/13. In FY 2013/14, the expected number of claims is expected to be 143, which represents a 39% increase to the 103 claims submitted in FY 2012/13. While there is not one overriding reason for this increase in the number of claims, most injuries in FY 2013/14 to date occurred in the Department of Public Safety. As such, the Risk Management division is working closely with the Department of Public Safety to reduce the frequency and severity of workplace injuries.

In addition to the number of claims, the cost per claim has risen due to rising medical costs and severity of the claims. The FY 2014/15 Recommended Budget projects the cost of claims will be approximately \$2.3 million in FY 2014/15. The FY 2014/15 claims estimate is based upon the City's most recent actuarial analysis. Going forward, the long-term plan reflects a 2.5% annual increase in the cost of claims, which aligns with current actuarial assumptions.

Workers' compensation leave costs are projected throughout the long-term financial plan based on historical actual usage. Leave hours have fluctuated historically and underscore the importance of managing these leaves closely to minimize time off and ensure timely resolution of issues. With the adoption of the latest Sunnyvale Employees' Association (SEA) Memorandum of Understanding (MOU), Workers' Compensation leave usage will be minimal for most

miscellaneous employees. As such, beginning with FY 2014/15, ongoing projected leave hours are decreased significantly to reflect this minimal usage. Therefore, the majority of leave hours, 96%, are budgeted for Safety employees. The expense related to these leave hours increases with projected salary increases, weighted by employee group, throughout the twenty-year plan.

Because Workers' Compensation Insurance is based on total salary, the costs for this expense over the long term are increased in accordance with the assumed increase in salaries throughout the planning period. The cost of claims administration, which is performed by a third party administrator, is assumed to go up approximately 3% annually based on the contract.

Due to the continuing trend of increasing average claim costs, FY 2014/15 reserve requirements continue to remain at the level budgeted for in FY 2013/14. The Worker's Compensation reserve requirement is based on the most recent actuarial analysis, completed in December 2013, and has been set at \$13.5 million for FY 2014/15; this is relatively flat to the \$13.4 million reserve requirement in the FY 2013/14 budget. Similar to the FY 2013/14 budget, this reserve is gradually increased to that amount by FY 2017/18 to avoid a significant increase to additive rates for FY 2014/15. Actuarial valuations of the Workers' Compensation Program are conducted each year in order to satisfy the City's financial

reporting requirements, and future reserve amounts will be adjusted as appropriate.

Insurance and Other Benefits

The Insurance and Other Benefits Program includes costs for all the employee insurance plans including medical, dental, vision and life insurance. As with the other employee benefits programs, costs for their administration are contained in a Human Resources program in the General Fund and supported by indirect general administration overhead charges to the other funds.

The largest cost in this program is medical insurance for City employees, which is provided by CalPERS. Over the twenty-year plan, the cost for medical insurance is expected to be nearly \$12.1 million higher in the FY 2014/15 Recommended Budget compared to the prior long-term plan. This is primarily due to higher than historical medical cost increase assumptions in 2015 and 2016. A 10% increase is budgeted for both calendar years 2015 and 2016 (compared to a historical increase of 8%). These increases are built into this plan to account for anticipated medical premium increases, as well as projected increases in the number of City employees, as we are currently at historically low headcount levels. Medical premium increases are anticipated from geographic pricing model changes by CalPERS and impacts from the Affordable Care Act. Additionally, an anticipated increase in the number of employees over the next two years will result in more employees needing insurance coverage. Medical cost

increases are set lower after the two years to 8%, and then 5% beginning FY 2017/18 to the end of the twenty-year plan.

Conversely, the twenty-year plan projects a savings of \$8.5 million in retiree healthcare premiums. For calendar year 2014 premiums, CalPERS implemented a new risk adjustment process that eliminated premium differences that existed because of member health status. This resulted in a 33.5% decrease in premiums to a plan in which many retirees are enrolled. As this new risk adjustment process will remain in effect for future years, CalPERS does not anticipate the premiums will adjust back upward. The number of retirees is estimated to grow by an average of 25 new retirees each year in the twenty-year plan. Staff has taken steps to contain medical costs in recent years for both active and retired employees. Caps on City contributions were placed on both active and retired management employees beginning in FY 2007/08, and a 5% cap on increases to medical premiums is in effect for Sunnyvale Employees Association (SEA) retirees.

Managing retiree medical costs is particularly important with Governmental Accounting Standards Board (GASB) Statement No. 45, which requires the City to disclose our liability for other post-employment benefits (OPEB) such as retiree medical costs beginning with the year ended June 30, 2008. To address the growing long-term medical costs seen in our actuarial valuations for our retiree medical liability, the City began funding a retiree medical trust fund in FY 2010/11 with an initial \$32.6 million contribution. Through

FY 2013/14, the City has contributed a total of \$45.7 million to the trust. As of February 2014, the City has earned \$5.8 million on the contributions, and the trust has a market value of \$53.8 million. By contributing to a retiree medical trust fund, the City will derive many benefits, including the reduction of future employer OPEB costs, as the earnings generated from trust fund investments will eventually be utilized to offset ongoing costs for the retiree medical insurance. Additionally, it will prevent OPEB obligations from being a significant liability on our balance sheets.

As of the latest actuarial valuation dated June 30, 2012, the City's OPEB liability is expected to be 42% funded by the end of FY 2013/14 and remains on track to be fully paid off by FY 2030/31.

There is also an Insurance Rate Uncertainty Reserve that provides funds for several uncertainties, including unanticipated changes in premium costs and adjustments to the City's contribution costs. This assists in levelizing additive rates over the long term.

▪ **Liability and Property Insurance Fund**

This fund was established to separate out liability and property insurance costs from the Employee Benefits and Insurance Fund. Managing these costs in a separate fund provides better accountability of expenditures and allows the City to recover costs based on usage rather than on salary expenditures.

The Liability and Property Insurance Fund is funded through transfers from its dependent funds rather than on an additive rate basis. The transfers are based on liability claims experience in recent years for liability costs and City property valuations for property insurance related costs. Insurance coverage is applied to the maintenance of the City's infrastructure and covers the City against claims such as trip and fall, vehicle damage, and damage caused by City trees. Currently, the City participates in a risk pool administered by the California Joint Powers Risk Management Authority (CJPRMA), which provides insurance over the City's Self Insured Retention (SIR) level of \$500,000 per claim. City staff also currently participates on its Board of Directors. The total amount paid for liability claims under \$500,000 can vary significantly from year-to-year.

In the FY 2013/14 budget, a total of approximately \$346,000 was budgeted for legal costs in the Liability Fund (\$82,000 for tort litigation) and General Fund (\$264,000 for non-tort litigation). For the FY 2014/15 budget, the total budget for legal costs has increased to approximately \$564,000, with \$453,100 budgeted for tort litigation in the Liability Fund, and \$111,000 in the General Fund for non-tort litigation. The decrease in the non-tort litigation budget and the increase in the tort-litigation budget is based on actual expenditures in the past five years, resulting in a net increase of \$218,000. The \$453,100 budgeted in the Liability Fund for FY 2014/15 consists of an annual budget for tort litigation of \$313,100 and a one-time legal contingency of \$140,000. While actual

expenditures on tort litigation in the past five years have averaged \$313,100 a year, there can be significant variances in any single year. As such, a legal contingency of \$140,000 has been budgeted to help absorb cost overages in any given year. This is intended to be a lump sum appropriation to be used when legal costs exceed the \$310,000 annual budget, with the remaining amount to be carried over annually until it is completely expended.

The reserve in this fund meets the recommended actuarially acceptable funding level as provided in an actuarial review of the program completed in December 2013.

▪ **Community Facilities District No. 3 Fund**

In FY 2012/13, a new community facilities district (CFD) was formed. This new CFD (City of Sunnyvale Community Facilities District No. 3, Estates at Sunnyvale) will finance the maintenance and replacement of publicly-owned infrastructure and other improvements planned for in a 10-acre residential subdivision located at 770 Timberpine Avenue.

The developer contribution in FY 2012/13 totaled \$49,455. These were appropriated to a new project, Formation of Community Facilities District No. 3 to cover any non-contingent startup costs of forming the CFD, as well as the first six months of the annual operations, maintenance, and servicing costs of the bio-retention basins and associated facilities. Actual expenditures during FY 2012/13 totaled only \$21,907. This was primarily due to certain startup costs that

were budgeted in FY 2012/13 that were not incurred until FY 2013/14. Currently, the infrastructure has not been completed and it is anticipated that the facilities will be transferred to the City by the end of June 2014.

Ongoing annual operating costs of \$18,423 are included in the operating budget starting in FY 2014/15. These will be funded by annual assessment revenues, which will cover the annual operating cost and also provide for replacement costs scheduled in ten, thirty, and sixty year intervals. For the FY 2014/15 twenty-year plan, the reserves are strategically increased to cover two ten-year infrastructure replacement improvements, the first of which is planned for FY 2022/23 and the second in FY 2032/33.

▪ **Redevelopment Successor Agency Fund**

In an effort to balance its budget in 2011, the State of California adopted legislation to dissolve all redevelopment agencies. As a result, all redevelopment agencies, including the Sunnyvale Redevelopment Agency (RDA), were legally dissolved on February 1, 2012.

The City elected to serve as the Successor Agency to the former RDA, overseeing the wind down process, subject to the control of a newly established Sunnyvale Oversight Board. The Oversight Board consists of seven representatives made up of members from the City of Sunnyvale, the County of Santa Clara and local education and special districts within the Redevelopment Project Area. The actions of the Oversight

Board are overseen by the State Department of Finance (DOF) and are subject to disapproval or modification.

A critical piece of the wind down process is the determination of enforceable obligations for payment from the former property tax increment allocation. While Debt service obligations for the Central Core Redevelopment Project Tax Allocation Bonds (TABs) and the reimbursement of lease payments for the Parking Facility Certificates of Participation (COPs) are recognized as enforceable obligations in the Dissolution Law, DOF has denied the COPs payments because the payments are pledged by lease rental payments required by the City. The lease arrangement with the City is a typical financing arrangement for COPs where a repayment agreement provides the funds for the lease payments, which in turn are used for debt service payments. At this time, DOF has not recognized the RDA's repayment contract with the City as eligible for payment from property tax increment.

Obligations of the 2010 Amended Disposition and Development and Owner Participation Agreement (ADDOPA), the current development agreement for the Town Center project, are enforceable obligations. This includes cost sharing for the environmental remediation of the site and the property tax sharing agreement. As part of the ADDOPA, the RDA agreed to return to the developer up to \$4.5 million per year of property tax increment generated by the project plus 50% of any receipts above this amount, in return for construction of the public infrastructure (streets and parking structures), through FY 2025/26.

A final determination has not been made on the loan repayments to the General Fund. The Dissolution Law specifically excludes most types of agreements between a redevelopment agency and its sponsoring community as an enforceable obligation after it is dissolved. However, follow-up dissolution legislation adopted in June of 2012, may allow the City to recover some of the loan repayments. Because a determination has not been made at the time the budget was being prepared, the FY 2014/15 Recommended Budget does not include loan repayments.

On May 23, 2013, the Successor Agency filed suit challenging DOF's interpretation that the City is not entitled to reimbursement of loan payments related to the financing of the original Town Center parking facilities. In response, Santa Clara County Counsel on behalf of two school districts filed a counter lawsuit against the Successor Agency. As a result, \$14 million in repayments that were made to the City prior to dissolution of the RDA are at risk in addition to future repayments. Both lawsuits are scheduled to be heard together on April 25, 2014. The City's General Fund sets aside the full amount to be prepared for the worst case scenario.

The FY 2014/15 Recommended Budget presents a financial plan for the Redevelopment Successor Agency's approved enforceable obligations. The plan includes debt service payments for the TABs, amounts owing to the Housing Fund, funding for special projects related to wind down process, environmental remediation payments and projected property tax sharing payments (past accrued tax sharing payments and

on-going) under the terms of the ADDOPA. The developer is not eligible to receive tax sharing payments until a milestone is met, projected in FY 2017/18.

The financial plan also includes administrative expenses. The Dissolution Law allows for reimbursement of administrative expenses, up to a cap. It should also be noted that administrative expenses are the last in line to be reimbursed from the former property tax increment allocation. Therefore, if there are not enough funds to cover the administrative expenses, the General Fund would have to absorb these costs. Further, once the Redevelopment Successor Agency is fully wound down, all administrative costs that had previously been paid by tax increment will revert to the General Fund. These additional costs have been reflected in the General Fund long-term financial plan.

▪ **Fremont Pool Endowment (Trust) Fund**

The Fremont Pool Trust Fund was established by the City in FY 2002/03 to account for the receipt of monies raised by The Friends of Fremont Pool, a group of residents who lobbied City Council regarding the need for a new pool in Sunnyvale. The Fund has an Endowment Reserve balance of \$1,048,435 as of the fiscal year ending June 30, 2014. The basic premise of this fund is that the corpus, or principal, is never expended, but invested with the interest generated each year used to help offset the City’s cost of operating the 50-meter pool constructed in partnership with the Fremont Union High School District at Fremont High School. The City

has contracted with California Sports Center (CSC), which has operated the Fremont Pool under a license agreement since 2002. City staff conducted a competitive Request for Proposals (RFP) to select a provider for pool operations beginning September 2013 and found CSC to be the most qualified operator for continuing pool operations.

The City’s cost is determined by adding 50% of the cost of maintaining the pool itself (performed by the School District, which subsequently bills the City), 100% of the City’s cost of maintaining the public shower/locker facility, and staff costs related to oversight of the contract. The City’s projected cost for Fremont Pool maintenance for FY 2014/15 is \$207,311. Interest earnings on the Fremont Pool Trust Fund are projected to be \$7,339 and reflect the continued extremely low interest environment that we are currently experiencing. The Trust earnings pay approximately 3.5% of the City’s annual costs. Revenues from operation of the Fremont Pool are projected to be \$51,250 for FY 2014/15 or 24.7% of total cost. The General Fund makes up the difference. In addition to operations and maintenance costs, the City also funds a project for the City’s share of Fremont Pool infrastructure improvements.

It should also be noted that while the corpus of this fund may grow a bit in future years (assuming continued contributions), it is not expected to increase markedly over time. As a result, it is not expected to keep up with inflation and the purchasing power of the interest it generates will likely erode over time. In this context, it is critical to note the importance of allowing the pool’s operator to charge market rates for use of the pool.

It is also important to allow the operator to determine effective revenue-producing programming. The net revenue received by the City, and the interest generated by the Fremont Pool Trust Fund, are critical factors in allowing the pool to partially support itself financially.

For FY 2014/15, it is recommended that the full amount of interest earned from the Swirsky Trust (approximately \$3,864) be used toward youth at-risk programming in the Columbia Neighborhood service area, operated by the Department of Library and Community Services.

▪ **Dorolou P. Swirsky Youth Opportunity Fund**

In August 1993, City Council accepted Dorolou Swirsky’s intent to donate her house upon her death to provide an endowment to specifically address sports, recreational, social, cultural, and educational activities for disadvantaged youth living in Sunnyvale.

The Dorolou Swirsky Trust Estate was donated to the City upon her death in March 2000. The estate consisted of a single family home located at 1133 Hollenbeck Road. Following the donation, the City established the Swirsky Youth Opportunity Fund to account for the proceeds. Ms. Swirsky had taken a reverse mortgage on the property which the City paid upon her death using General Fund monies. The property was rented out until August 2003 with net proceeds used to help pay back the General Fund for the reverse mortgage.

In November 2003, Council approved a resolution authorizing the sale of 1133 Hollenbeck Road. The house was subsequently sold, the remainder of the General Fund advance was paid, and an endowment of \$526,595 was established.

**CITY OF SUNNYVALE
595. COMBINED GENERAL SERVICES FUND
FLEET/FACILITIES/TECHNOLOGY AND COMMUNICATIONS
LONG TERM FINANCIAL PLAN
JULY 1, 2013 TO JUNE 30, 2024**

	ACTUAL 2012/2013	CURRENT 2013/2014	BUDGET 2014/2015	PLAN 2015/2016	PLAN 2016/2017	PLAN 2017/2018	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	PLAN 2021/2022	PLAN 2022/2023	PLAN 2023/2024	FY 2013/2014 TO FY 2023/2024 TOTAL
RESERVES/FUND BALANCE, JULY 1	12,636,615	13,336,400	10,834,855	8,657,003	7,490,755	7,489,126	6,815,874	5,362,223	5,045,281	5,387,473	7,204,656	5,841,657	13,336,400
CURRENT RESOURCES:													
Intergovernmental Revenues	42,000	0	0	0	0	0	0	0	0	0	0	0	0
Equipment Rental	12,994,435	13,317,591	13,762,277	14,110,277	14,468,687	14,837,739	15,241,339	15,657,630	16,086,948	16,529,644	16,986,078	17,456,628	168,454,837
Facilities Rental	4,244,685	4,466,184	4,622,500	4,781,977	4,946,955	4,625,403	4,784,054	4,946,712	5,112,922	5,283,693	5,459,112	5,606,508	54,636,019
SUNGIS - Equipment and Maintenance	94,045	89,480	91,717	94,010	96,360	98,769	101,238	103,769	106,363	109,022	111,748	114,541	1,117,016
Utility Fees	28,546	0	0	0	0	0	0	0	0	0	0	0	0
Comcast PEG Channel Grant	234,150	231,704	231,704	231,704	231,704	231,704	231,704	231,704	231,704	231,704	231,704	231,704	2,548,744
Sale of Property	146,807	71,138	72,561	134,012	136,692	78,226	79,791	81,386	83,014	84,674	86,368	88,095	995,958
Miscellaneous Revenues	30,761	1,140	0	0	0	0	0	0	0	0	0	0	1,140
Interest Income	76,811	54,385	65,534	153,342	228,232	280,109	242,235	213,008	229,857	285,858	259,301	276,959	2,288,820
Intrafund Loan Repayment	500,000	500,000	500,000	500,000	444,292	0	0	0	0	0	0	0	1,944,292
Transfer From Other Funds	27,885	359,722	180,875	259,359	93,474	384,161	33,296	34,295	35,324	36,384	37,475	38,600	1,492,965
TOTAL CURRENT RESOURCES	18,420,121	19,091,343	19,527,168	20,264,681	20,646,396	20,536,110	20,713,657	21,268,504	21,886,132	22,560,979	23,171,786	23,813,035	233,479,790
TOTAL AVAILABLE RESOURCES	31,056,736	32,427,742	30,362,023	28,921,683	28,137,151	28,025,236	27,529,531	26,630,727	26,931,413	27,948,453	30,376,442	29,654,691	246,816,190
CURRENT REQUIREMENTS:													
Equipment Replacement	3,263,660	4,164,273	5,549,945	4,957,279	4,006,973	4,227,672	5,171,265	4,304,929	3,836,896	2,615,643	6,009,017	3,973,964	48,817,855
SUNGIS - Equipment and Maintenance	37,148	278,533	43,339	45,073	46,876	48,751	50,701	52,729	54,838	57,032	59,313	61,685	798,869
Operations	13,128,512	14,044,860	14,755,366	15,066,195	15,411,402	15,784,038	16,141,963	16,536,324	16,914,240	17,285,523	17,632,102	18,018,209	177,590,222
Capital Projects	42,940	100,000	58,752	228,888	71,632	405,912	0	0	0	0	0	0	865,184
Transfer To SV Office Center Sub-Fund	100,750	103,772	106,886	110,573	114,388	106,953	110,621	114,382	118,226	122,174	126,230	129,639	1,263,844
Intrafund Loan Repayment	500,000	500,000	500,000	500,000	444,292	0	0	0	0	0	0	0	1,944,292
General Fund Loan Repayment	189,789	0	0	0	0	0	0	0	0	0	0	0	0
Transfer To Other Funds	457,537	2,371,243	428,418	228,814	224,639	265,129	284,400	230,702	235,315	240,022	244,822	254,642	5,008,145
Additional Transfer To Infrastructure	0	30,206	262,315	294,106	327,824	370,909	408,359	346,380	384,425	423,403	463,300	474,028	3,785,255
TOTAL CURRENT REQUIREMENTS	17,720,336	21,592,887	21,705,020	21,430,928	20,648,025	21,209,363	22,167,308	21,585,446	21,543,940	20,743,797	24,534,785	22,912,168	240,073,666
RESERVES:													
Equipment Replacement	12,599,574	10,097,456	7,647,318	6,203,289	5,985,660	5,033,689	3,300,876	2,709,989	2,772,187	4,582,539	2,938,716	3,558,422	3,558,422
Restricted KSUN Equipment Reserve	530,293	719,920	943,828	1,172,673	1,339,189	1,567,890	1,796,515	2,019,420	2,247,890	2,202,729	2,431,118	2,659,423	2,659,423
Restricted Tech Surcharge Reserve	206,533	17,479	65,857	114,793	164,277	214,295	264,832	315,872	367,397	419,388	471,823	524,679	524,679
TOTAL RESERVES	13,336,400	10,834,855	8,657,003	7,490,755	7,489,126	6,815,874	5,362,223	5,045,281	5,387,473	7,204,656	5,841,657	6,742,524	6,742,524
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0
FY 2014/15 Rental Rate Increase			3.4%	2.8%	2.8%	0.2%	2.9%	2.9%	2.9%	2.9%	2.9%	2.8%	

CITY OF SUNNYVALE
595. COMBINED GENERAL SERVICES FUND
FLEET/FACILITIES/TECHNOLOGY AND COMMUNICATIONS
LONG TERM FINANCIAL PLAN
JULY 1, 2024 TO JUNE 30, 2034

	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	FY 2024/2025	FY 2013/2014
	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033	2033/2034	TOTAL	TOTAL
RESERVES/FUND BALANCE, JULY 1	6,742,524	6,241,338	7,217,830	7,464,575	6,286,536	6,514,621	6,835,206	8,389,316	10,329,725	10,391,059	6,742,524	13,336,400
CURRENT RESOURCES:												
Intergovernmental Revenues	0	0	0	0	0	0	0	0	0	0	0	0
Equipment Rental	17,920,318	18,397,683	18,889,168	19,395,233	19,916,353	20,453,018	21,005,739	21,575,042	22,161,475	22,765,601	202,479,629	370,934,466
Facilities Rental	5,746,670	5,890,337	6,037,596	6,188,535	6,343,249	6,501,830	6,664,376	6,830,985	7,001,760	7,176,804	64,382,143	119,018,162
SUNGIS - Equipment and Maintenance	117,978	121,517	125,163	128,917	132,785	136,768	140,872	145,098	149,451	153,934	1,352,482	2,469,498
Utility Fees	0	0	0	0	0	0	0	0	0	0	0	0
Comcast PEG Channel Grant	231,704	231,704	231,704	231,704	231,704	231,704	231,704	231,704	231,704	231,704	2,317,040	4,865,784
Sale of Property	88,959	91,628	94,377	97,208	100,124	103,128	106,222	109,408	112,691	116,071	1,019,814	2,015,772
Miscellaneous Revenues	0	0	0	0	0	0	0	0	0	0	0	1,140
Interest Income	340,911	368,111	387,002	341,256	350,611	351,792	427,811	513,260	528,464	496,992	4,106,210	6,395,030
Intrafund Loan Repayment	0	0	0	0	0	0	0	0	0	0	0	1,944,292
Transfer From Other Funds	40,144	41,749	43,419	45,156	46,962	48,841	50,794	52,826	54,939	57,137	481,968	1,974,934
TOTAL CURRENT RESOURCES	24,486,683	25,142,729	25,808,428	26,428,010	27,121,788	27,827,081	28,627,517	29,458,324	30,240,483	30,998,243	276,139,286	509,619,077
TOTAL AVAILABLE RESOURCES	31,229,207	31,384,067	33,026,258	33,892,585	33,408,323	34,341,702	35,462,724	37,847,640	40,570,208	41,389,302	282,881,810	522,955,476
CURRENT REQUIREMENTS:												
Equipment Replacement	5,552,985	3,841,227	4,631,585	6,395,102	5,054,008	5,032,680	3,937,912	3,697,224	5,646,163	7,001,318	50,790,204	99,608,060
SUNGIS - Equipment and Maintenance	64,153	389,082	401,421	72,163	75,050	78,052	81,174	84,421	87,797	91,309	1,424,621	2,223,491
Operations	18,488,494	19,036,295	19,600,440	20,181,418	20,779,737	21,395,917	22,030,493	22,684,020	23,357,064	24,050,214	211,604,093	389,194,315
Capital Projects	0	0	0	0	0	0	0	0	0	0	0	865,184
Transfer To SV Office Center Sub-Fund	132,880	136,202	139,607	143,097	146,674	150,341	154,100	157,952	161,901	165,948	1,488,701	2,752,545
Intrafund Loan Repayment	0	0	0	0	0	0	0	0	0	0	0	1,944,292
General Fund Loan Repayment	0	0	0	0	0	0	0	0	0	0	0	0
Transfer To Other Funds	264,353	267,197	280,908	294,791	306,730	305,699	313,333	325,024	343,774	352,774	3,054,583	8,062,728
Additional Transfer To Infrastructure	485,004	496,234	507,723	519,478	531,504	543,807	556,395	569,274	582,450	595,931	5,387,799	9,173,054
TOTAL CURRENT REQUIREMENTS	24,987,869	24,166,237	25,561,683	27,606,049	26,893,703	27,506,495	27,073,408	27,517,915	30,179,150	32,257,494	273,750,003	513,823,669
RESERVES:												
Equipment Replacement	2,781,466	3,797,425	4,174,110	2,711,437	2,654,023	2,695,502	3,962,389	5,969,909	5,742,320	4,193,307	4,193,307	4,193,307
Restricted KSUN Equipment Reserve	2,881,367	3,109,466	3,255,784	3,483,664	3,711,428	3,931,818	4,159,342	4,031,554	4,258,824	4,485,961	4,485,961	4,485,961
Restricted Tech Surcharge Reserve	578,504	310,939	34,680	91,435	149,170	207,887	267,585	328,262	389,915	452,540	452,540	452,540
TOTAL RESERVES	6,241,338	7,217,830	7,464,575	6,286,536	6,514,621	6,835,206	8,389,316	10,329,725	10,391,059	9,131,808	9,131,808	9,131,808
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0
FY 2014/15 Rental Rate Increase	2.6%	2.6%	2.6%	2.6%	2.6%	2.6%	2.7%	2.7%	2.7%	2.7%		

**CITY OF SUNNYVALE
595/100. GENERAL SERVICES FUND/FLEET SERVICES SUB-FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2013 TO JUNE 30, 2024**

	ACTUAL 2012/2013	CURRENT 2013/2014	BUDGET 2014/2015	PLAN 2015/2016	PLAN 2016/2017	PLAN 2017/2018	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	PLAN 2021/2022	PLAN 2022/2023	PLAN 2023/2024	FY 2013/2014 TO FY 2023/2024 TOTAL
RESERVES/FUND BALANCE, JULY 1	2,667,539	2,439,931	2,355,459	1,327,107	989,861	1,224,945	714,470	958,599	1,187,116	862,912	1,209,759	751,299	2,439,931
CURRENT RESOURCES:													
Fleet Services Rental	4,077,522	4,200,489	4,326,504	4,458,029	4,593,554	4,733,198	4,900,753	5,074,239	5,253,867	5,439,854	5,632,425	5,831,813	54,444,726
Interest Income	8,992	14,250	12,930	18,155	37,072	32,933	46,053	56,230	49,849	57,720	48,692	61,175	435,059
Sale of Property	146,370	71,138	72,561	134,012	136,692	78,226	79,791	81,386	83,014	84,674	86,368	88,095	995,958
Miscellaneous Revenue	1,183	0	0	0	0	0	0	0	0	0	0	0	0
Intrafund Loan Repayment From Facilities	500,000	500,000	500,000	500,000	444,292	0	0	0	0	0	0	0	1,944,292
Transfer From General Fund	0	0	58,752	228,888	17,044	96,582	0	0	0	0	0	0	401,266
Transfer From Water Supply and Dist. Fund	0	32,500	56,540	0	3,555	20,142	0	0	0	0	0	0	112,737
Transfer From Wastewater Mgmt Fund	0	190,500	15,000	0	1,798	10,190	0	0	0	0	0	0	217,488
Transfer From Solid Waste Fund	0	108,000	0	0	0	0	0	0	0	0	0	0	108,000
Transfer From Development Enterprise Fund	0	0	21,000	0	0	0	0	0	0	0	0	0	21,000
Transfer From Golf and Tennis Ops. Fund	0	0	0	0	35,816	202,955	0	0	0	0	0	0	238,771
Transfer From Facilities Mgmt Services Fund	0	0	0	0	3,876	21,965	0	0	0	0	0	0	25,841
TOTAL CURRENT RESOURCES	4,776,067	5,116,877	5,063,286	5,339,084	5,273,698	5,196,191	5,026,596	5,211,856	5,386,731	5,582,249	5,767,485	5,981,083	58,945,137
TOTAL AVAILABLE RESOURCES	7,443,606	7,556,808	7,418,745	6,666,192	6,263,559	6,421,135	5,741,067	6,170,455	6,573,847	6,445,161	6,977,245	6,732,382	61,385,068
CURRENT REQUIREMENTS:													
Equipment Replacement	1,730,548	1,882,916	2,501,967	1,922,884	1,360,232	1,588,204	955,107	1,099,409	1,732,678	1,163,823	2,058,722	1,164,762	17,430,704
Operations	3,177,715	3,208,244	3,364,594	3,436,849	3,514,892	3,606,062	3,693,370	3,788,990	3,881,417	3,972,802	4,066,472	4,162,005	40,695,696
Capital Projects	0	0	58,752	228,888	71,632	405,912	0	0	0	0	0	0	765,184
Transfer To General Services/Proj Admin	0	0	2,606	0	2,394	15,233	8,619	0	0	0	0	0	28,852
Transfer To Infrastructure Fund	26,366	35,974	94,008	16,605	16,937	17,276	49,915	17,974	18,333	18,700	19,074	22,957	327,753
Transfer To General Fund (In-Lieu)	69,046	74,216	69,711	71,105	72,527	73,978	75,457	76,967	78,506	80,076	81,677	83,311	837,531
TOTAL CURRENT REQUIREMENTS	5,003,675	5,201,349	6,091,638	5,676,331	5,038,614	5,706,665	4,782,468	4,983,339	5,710,934	5,235,402	6,225,946	5,433,035	60,085,720
RESERVES:													
Equipment Reserve	2,439,931	2,355,459	1,327,107	989,861	1,224,945	714,470	958,599	1,187,116	862,912	1,209,759	751,299	1,299,348	1,299,348
TOTAL RESERVES	2,439,931	2,355,459	1,327,107	989,861	1,224,945	714,470	958,599	1,187,116	862,912	1,209,759	751,299	1,299,348	1,299,348
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0
=====													
FY 2014/15 Rental Rate Increase			3.0%	3.0%	3.0%	3.0%	3.5%	3.5%	3.5%	3.5%	3.5%	3.5%	

CITY OF SUNNYVALE
595/100. GENERAL SERVICES FUND/FLEET SERVICES SUB-FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2024 TO JUNE 30, 2034

	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	FY 2024/2025 TO FY 2033/2034	FY 2013/2014 TO FY 2033/2034
	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033	2033/2034	TOTAL	TOTAL
RESERVES/FUND BALANCE, JULY 1	1,299,348	251,345	318,480	411,812	168,373	703,335	1,017,858	1,360,392	2,027,291	2,683,516	1,299,348	2,439,931
CURRENT RESOURCES:												
Fleet Services Rental	6,059,254	6,295,565	6,541,092	6,796,194	7,061,246	7,336,634	7,622,763	7,920,051	8,228,933	8,549,861	72,411,593	126,856,319
Interest Income	46,062	37,156	42,690	36,456	54,392	73,799	91,642	121,593	155,143	145,268	804,201	1,239,260
Sale of Property	88,959	91,628	94,377	97,208	100,124	103,128	106,222	109,408	112,691	116,071	1,019,814	2,015,772
Miscellaneous Revenue	0	0	0	0	0	0	0	0	0	0	0	0
Intrafund Loan Repayment From Facilities	0	0	0	0	0	0	0	0	0	0	0	1,944,292
Transfer From General Fund	0	0	0	0	0	0	0	0	0	0	0	401,266
Transfer From Water Supply and Dist. Fund	0	0	0	0	0	0	0	0	0	0	0	112,737
Transfer From Wastewater Mgmt Fund	0	0	0	0	0	0	0	0	0	0	0	217,488
Transfer From Solid Waste Fund	0	0	0	0	0	0	0	0	0	0	0	108,000
Transfer From Development Enterprise Fund	0	0	0	0	0	0	0	0	0	0	0	21,000
Transfer From Golf and Tennis Ops. Fund	0	0	0	0	0	0	0	0	0	0	0	238,771
Transfer From Facilities Mgmt Services Fund	0	0	0	0	0	0	0	0	0	0	0	25,841
TOTAL CURRENT RESOURCES	6,194,275	6,424,348	6,678,158	6,929,858	7,215,762	7,513,561	7,820,627	8,151,052	8,496,766	8,811,201	74,235,609	133,180,745
TOTAL AVAILABLE RESOURCES	7,493,622	6,675,693	6,996,638	7,341,670	7,384,135	8,216,897	8,838,485	9,511,444	10,524,058	11,494,716	75,534,956	135,620,677
CURRENT REQUIREMENTS:												
Equipment Replacement	2,863,844	1,847,183	1,938,714	2,388,831	1,755,589	2,127,716	2,256,323	2,104,655	2,297,923	3,658,093	23,238,870	40,669,575
Operations	4,272,389	4,399,390	4,530,189	4,664,900	4,803,640	4,946,532	5,093,699	5,245,271	5,401,379	5,562,161	48,919,551	89,615,247
Capital Projects	0	0	0	0	0	0	0	0	0	0	0	765,184
Transfer To General Services/Proj Admin	0	0	0	0	0	0	0	0	0	0	0	28,852
Transfer To Infrastructure Fund	20,235	22,256	24,887	25,799	24,990	25,313	25,608	28,690	32,537	26,401	256,716	584,469
Transfer To General Fund (In-Lieu)	85,810	88,385	91,036	93,767	96,580	99,478	102,462	105,536	108,702	111,963	983,721	1,821,252
TOTAL CURRENT REQUIREMENTS	7,242,278	6,357,213	6,584,826	7,173,297	6,680,800	7,199,039	7,478,093	7,484,153	7,840,542	9,358,619	73,398,859	133,484,579
RESERVES:												
Equipment Reserve	251,345	318,480	411,812	168,373	703,335	1,017,858	1,360,392	2,027,291	2,683,516	2,136,098	2,136,098	2,136,098
TOTAL RESERVES	251,345	318,480	411,812	168,373	703,335	1,017,858	1,360,392	2,027,291	2,683,516	2,136,098	2,136,098	2,136,098
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0
FY 2014/15 Rental Rate Increase	3.90%	3.90%	3.90%	3.90%	3.90%	3.90%	3.90%	3.90%	3.90%	3.90%		

CITY OF SUNNYVALE
595/200. GENERAL SERVICES FUND/FACILITIES MANAGEMENT SERVICES SUB-FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2013 TO JUNE 30, 2024

	ACTUAL	CURRENT	BUDGET	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	FY 2013/2014 TO FY 2023/2024 TOTAL
	2012/2013	2013/2014	2014/2015	2015/2016	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	TOTAL
RESERVES/FUND BALANCE, JULY 1	1,529,703	1,762,801	1,904,702	1,552,741	1,392,671	1,399,080	1,248,631	1,189,282	1,253,184	1,374,629	1,647,698	1,710,534	1,762,801
CURRENT RESOURCES:													
Facilities Rental	4,244,685	4,466,184	4,622,500	4,781,977	4,946,955	4,625,403	4,784,054	4,946,712	5,112,922	5,283,693	5,459,112	5,606,508	54,636,019
Equipment Rental	287,050	277,698	263,813	250,622	238,091	226,186	214,877	204,133	193,927	184,230	175,019	166,268	2,394,863
Utility Reimbursement Raynor	28,546	0	0	0	0	0	0	0	0	0	0	0	0
Interest Income	17,725	13,470	11,402	28,629	42,201	51,136	48,182	50,698	55,015	64,354	69,384	82,487	516,958
Miscellaneous Revenues	379	1,140	0	0	0	0	0	0	0	0	0	0	1,140
TOTAL CURRENT RESOURCES	4,578,384	4,758,492	4,897,715	5,061,228	5,227,247	4,902,725	5,047,113	5,201,543	5,361,863	5,532,277	5,703,514	5,855,263	57,548,980
TOTAL AVAILABLE RESOURCES	6,108,087	6,521,293	6,802,417	6,613,968	6,619,918	6,301,805	6,295,744	6,390,826	6,615,047	6,906,907	7,351,212	7,565,796	59,311,782
CURRENT REQUIREMENTS:													
Carpets and Blinds	58,592	23,500	97,812	143,170	27,250	216,220	99,952	0	212,484	14,020	148,820	38,488	1,021,716
Equipment Replacement	0	113,100	252,046	126,483	172,092	107,426	153,808	259,871	10,527	87,985	224,944	12,276	1,520,559
Modular Furniture	0	0	0	0	0	0	0	0	0	0	0	0	0
Operations	3,581,212	3,738,661	3,905,296	3,952,418	4,033,707	4,125,148	4,216,079	4,314,668	4,410,370	4,505,152	4,568,781	4,667,205	46,437,486
Intrafund Loan Repayment	500,000	500,000	500,000	500,000	444,292	0	0	0	0	0	0	0	1,944,292
Transfer To SV Office Ctr Fund	100,750	103,772	106,886	110,573	114,388	106,953	110,621	114,382	118,226	122,174	126,230	129,639	1,263,844
Transfer To Fleet Services Fund	0	0	0	0	3,876	21,965	0	0	0	0	0	0	25,841
Transfer To General Fund (In-Lieu)	86,391	92,742	86,083	87,805	89,561	91,352	93,179	95,042	96,943	98,882	100,860	102,877	1,035,325
Transfer To Project Administration	0	0	1,058	0	972	6,187	3,646	0	0	0	0	0	11,865
Transfer To Infrastructure Fund	18,341	14,609	38,180	6,742	6,877	7,014	20,817	7,298	7,443	7,592	7,744	9,322	133,638
Additional Transfer To Infrastructure	0	30,206	262,315	294,106	327,824	370,909	408,359	346,380	384,425	423,403	463,300	474,028	3,785,255
TOTAL CURRENT REQUIREMENTS	4,345,286	4,616,591	5,249,676	5,221,297	5,220,838	5,053,175	5,106,462	5,137,642	5,240,417	5,259,209	5,640,679	5,433,835	57,179,820
RESERVES:													
Equipment Reserve	1,762,801	1,904,702	1,552,741	1,392,671	1,399,080	1,248,631	1,189,282	1,253,184	1,374,629	1,647,698	1,710,534	2,131,962	2,131,962
TOTAL RESERVES	1,762,801	1,904,702	1,552,741	1,392,671	1,399,080	1,248,631	1,189,282	1,253,184	1,374,629	1,647,698	1,710,534	2,131,962	2,131,962
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0
FY 2014/15 Rental Rate Increase			3.0%	3.0%	3.0%	-6.4%	3.0%	3.0%	3.0%	3.0%	3.0%	2.5%	

CITY OF SUNNYVALE
595/200. GENERAL SERVICES FUND/FACILITIES MANAGEMENT SERVICES SUB-FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2024 TO JUNE 30, 2034

	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	FY 2024/2025	FY 2013/2014
	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033	2033/2034	TOTAL	TOTAL
RESERVES/FUND BALANCE, JULY 1	2,131,962	2,041,726	1,895,481	1,801,162	1,804,003	1,715,642	1,489,850	1,769,912	2,020,054	1,975,120	2,131,962	1,762,801
CURRENT RESOURCES:												
Facilities Rental	5,746,670	5,890,337	6,037,596	6,188,535	6,343,249	6,501,830	6,664,376	6,830,985	7,001,760	7,176,804	64,382,143	119,018,162
Equipment Rental	168,762	171,293	173,863	176,471	179,118	181,804	184,531	187,299	190,109	192,961	1,806,211	4,201,074
Utility Reimbursement Raynor	0	0	0	0	0	0	0	0	0	0	0	0
Interest Income	100,349	93,685	88,205	86,853	87,712	78,266	85,433	97,583	98,687	96,671	913,444	1,430,402
Miscellaneous Revenues	0	0	0	0	0	0	0	0	0	0	0	1,140
TOTAL CURRENT RESOURCES	6,015,781	6,155,315	6,299,663	6,451,859	6,610,079	6,761,901	6,934,340	7,115,868	7,290,556	7,466,435	67,101,797	124,650,778
TOTAL AVAILABLE RESOURCES	8,147,743	8,197,041	8,195,144	8,253,021	8,414,081	8,477,542	8,424,190	8,885,779	9,310,610	9,441,555	69,233,759	126,413,579
CURRENT REQUIREMENTS:												
Carpets and Blinds	193,394	89,694	0	38,457	303,641	213,667	14,937	51,408	341,680	81,380	1,328,258	2,349,973
Equipment Replacement	68,979	197,931	204,533	41,176	201,630	401,281	81,767	65,359	47,576	270,306	1,580,539	3,101,098
Modular Furniture	320,502	330,117	340,021	350,222	0	0	0	0	0	0	1,340,863	1,340,863
Operations	4,791,078	4,933,204	5,079,578	5,230,326	5,385,581	5,545,478	5,710,157	5,879,761	6,054,440	6,234,345	54,843,948	101,281,434
Intrafund Loan Repayment	0	0	0	0	0	0	0	0	0	0	0	1,944,292
Transfer To SV Office Ctr Fund	132,880	136,202	139,607	143,097	146,674	150,341	154,100	157,952	161,901	165,948	1,488,701	2,752,545
Transfer To Fleet Services Fund	0	0	0	0	0	0	0	0	0	0	0	25,841
Transfer To General Fund (In-Lieu)	105,963	109,142	112,417	115,789	119,263	122,841	126,526	130,322	134,232	138,259	1,214,752	2,250,077
Transfer To Project Administration	0	0	0	0	0	0	0	0	0	0	0	11,865
Transfer To Infrastructure Fund	8,216	9,036	10,104	10,475	10,147	10,277	10,397	11,649	13,212	13,212	106,725	240,363
Additional Transfer To Infrastructure	485,004	496,234	507,723	519,478	531,504	543,807	556,395	569,274	582,450	595,931	5,387,799	9,173,054
TOTAL CURRENT REQUIREMENTS	6,106,017	6,301,560	6,393,982	6,449,019	6,698,439	6,987,693	6,654,278	6,865,725	7,335,490	7,499,381	67,291,584	124,471,405
RESERVES:												
Equipment Reserve	2,041,726	1,895,481	1,801,162	1,804,003	1,715,642	1,489,850	1,769,912	2,020,054	1,975,120	1,942,174	1,942,174	1,942,174
TOTAL RESERVES	2,041,726	1,895,481	1,801,162	1,804,003	1,715,642	1,489,850	1,769,912	2,020,054	1,975,120	1,942,174	1,942,174	1,942,174
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0
FY 2014/15 Rental Rate Increase	2.5%	2.5%	2.5%	2.5%	2.5%	2.5%	2.5%	2.5%	2.5%	2.5%	2.5%	2.5%

CITY OF SUNNYVALE
595/350. GENERAL SERVICES FUND/TECHNOLOGY & COMMUNICATION SERVICES SUB-FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2013 TO JUNE 30, 2024

	ACTUAL	CURRENT	BUDGET	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	FY 2013/2014 TO FY 2023/2024 TOTAL
	2012/2013	2013/2014	2014/2015	2015/2016	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	TOTAL
RESERVES/FUND BALANCE, JULY 1	8,439,371	9,133,667	6,574,695	5,777,155	5,108,223	4,865,101	4,852,772	3,214,341	2,604,982	3,149,932	4,347,198	3,379,824	9,133,667
CURRENT RESOURCES:													
Equipment Rental Technology	6,558,535	6,737,423	7,006,920	7,182,373	7,362,220	7,546,570	7,735,536	7,929,234	8,127,782	8,331,302	8,539,918	8,753,758	85,253,036
Equipment Rental Comm. and Office	2,071,328	2,101,981	2,165,040	2,219,253	2,274,823	2,331,785	2,390,173	2,450,023	2,511,372	2,574,257	2,638,716	2,704,789	26,362,212
Miscellaneous Revenue	29,198	0	0	0	0	0	0	0	0	0	0	0	0
Cable PEG Channel Grant	234,150	231,704	231,704	231,704	231,704	231,704	231,704	231,704	231,704	231,704	231,704	231,704	2,548,744
Technology Surcharge (Development)	94,045	89,480	91,717	94,010	96,360	98,769	101,238	103,769	106,363	109,022	111,748	114,541	1,117,016
Sale of Property	437	0	0	0	0	0	0	0	0	0	0	0	0
Interest Income	50,094	26,665	41,202	106,558	148,959	196,040	148,000	106,080	124,993	163,784	141,225	133,297	1,336,803
Transfer From General Fund	27,885	28,722	29,583	30,471	31,385	32,327	33,296	34,295	35,324	36,384	37,475	38,600	367,862
TOTAL CURRENT RESOURCES	9,065,672	9,215,974	9,566,166	9,864,368	10,145,451	10,437,194	10,639,947	10,855,105	11,137,538	11,446,453	11,700,786	11,976,689	116,985,673
TOTAL AVAILABLE RESOURCES	17,505,044	18,349,642	16,140,861	15,641,523	15,253,674	15,302,295	15,492,720	14,069,446	13,742,520	14,596,385	16,047,985	15,356,513	126,119,340
CURRENT REQUIREMENTS:													
Equipment Technology	1,439,284	1,889,682	1,893,919	2,607,768	2,308,951	2,298,921	3,866,409	1,954,278	1,751,839	1,007,680	2,541,937	2,003,059	24,124,443
Equipment Communications and Office	19,942	212,998	796,404	154,114	73,262	13,897	92,910	982,572	126,133	65,270	1,031,279	751,981	4,300,820
KSUN Equipment	15,295	42,077	7,796	2,859	65,187	3,004	3,079	8,799	3,235	276,865	3,315	3,398	419,614
Permit System Equipment and Maintenance	37,148	278,533	43,339	45,073	46,876	48,751	50,701	52,729	54,838	57,032	59,313	61,685	798,869
Operations	6,369,585	7,097,955	7,485,476	7,676,929	7,862,803	8,052,828	8,232,513	8,432,666	8,622,453	8,807,568	8,996,850	9,188,999	90,457,040
Capital Projects	42,940	100,000	0	0	0	0	0	0	0	0	0	0	100,000
Transfer To General Fund	225,020	2,126,320	0	0	0	0	0	0	0	0	0	0	2,126,320
Transfer To General Fund (In-Lieu)	32,373	27,382	30,271	30,876	31,494	32,124	32,766	33,421	34,090	34,772	35,467	36,176	358,838
Transfer To General Services/Proj Admin	0	0	4,872	0	0	0	0	0	0	0	0	0	4,872
Transfer To Infrastructure Fund	0	0	101,629	15,681	0	0	0	0	0	0	0	0	117,310
General Fund Loan Repayment	189,789	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL CURRENT REQUIREMENTS	8,371,376	11,774,947	10,363,706	10,533,300	10,388,573	10,449,523	12,278,378	11,464,465	10,592,588	10,249,186	12,668,161	12,045,298	122,808,126
RESERVES:													
Equipment Reserve	8,396,842	5,837,296	4,767,470	3,820,757	3,361,635	3,070,588	1,152,994	269,689	534,645	1,725,082	476,883	127,112	127,112
Restricted KSUN Equipment Reserve	530,293	719,920	943,828	1,172,673	1,339,189	1,567,890	1,796,515	2,019,420	2,247,890	2,202,729	2,431,118	2,659,423	2,659,423
Restricted Tech Surcharge Reserve	206,533	17,479	65,857	114,793	164,277	214,295	264,832	315,872	367,397	419,388	471,823	524,679	524,679
TOTAL RESERVES	9,133,667	6,574,695	5,777,155	5,108,223	4,865,101	4,852,772	3,214,341	2,604,982	3,149,932	4,347,198	3,379,824	3,311,214	3,311,214
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0
=====													
FY 2014/15 Rental Rate Increase			3.8%	2.5%	2.5%	2.5%	2.5%	2.5%	2.5%	2.5%	2.5%	2.5%	

CITY OF SUNNYVALE
595/350. GENERAL SERVICES FUND/TECHNOLOGY & COMMUNICATION SERVICES SUB-FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2024 TO JUNE 30, 2034

	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	FY 2024/2025	FY 2013/2014
	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033	2033/2034	TOTAL	TOTAL
RESERVES/FUND BALANCE, JULY 1	3,311,214	3,948,267	5,003,869	5,251,600	4,314,160	4,095,644	4,327,499	5,259,013	6,282,380	5,732,423	3,311,214	9,133,667
CURRENT RESOURCES:												
Equipment Rental Technology	8,932,335	9,114,555	9,300,492	9,490,222	9,683,823	9,881,373	10,082,953	10,288,645	10,498,533	10,712,703	97,985,634	183,238,670
Equipment Rental Comm. and Office	2,759,967	2,816,270	2,873,722	2,932,346	2,992,166	3,053,206	3,115,491	3,179,047	3,243,900	3,310,076	30,276,191	56,638,403
Miscellaneous Revenue	0	0	0	0	0	0	0	0	0	0	0	0
Cable PEG Channel Grant	231,704	231,704	231,704	231,704	231,704	231,704	231,704	231,704	231,704	231,704	2,317,040	4,865,784
Technology Surcharge (Development)	117,978	121,517	125,163	128,917	132,785	136,768	140,872	145,098	149,451	153,934	1,352,482	2,469,498
Sale of Property	0	0	0	0	0	0	0	0	0	0	0	0
Interest Income	194,500	237,270	256,107	217,947	208,507	199,727	250,736	294,084	274,634	255,053	2,388,565	3,725,368
Transfer From General Fund	40,144	41,749	43,419	45,156	46,962	48,841	50,794	52,826	54,939	57,137	481,968	849,831
TOTAL CURRENT RESOURCES	12,276,627	12,563,065	12,830,607	13,046,293	13,295,947	13,551,619	13,872,550	14,191,404	14,453,161	14,720,607	134,801,880	251,787,554
TOTAL AVAILABLE RESOURCES	15,587,842	16,511,333	17,834,476	18,297,893	17,610,107	17,647,263	18,200,049	19,450,417	20,735,541	20,453,031	138,113,095	260,921,221
CURRENT REQUIREMENTS:												
Equipment Technology	1,943,642	1,328,107	1,934,013	2,493,364	2,589,978	940,987	1,516,065	1,080,774	1,664,210	2,752,878	18,244,020	42,368,462
Equipment Communications and Office	152,864	44,589	128,918	1,079,227	199,231	1,337,713	64,641	35,536	1,290,340	234,095	4,567,153	8,867,973
KSUN Equipment	9,760	3,605	85,386	3,825	3,940	11,314	4,180	359,492	4,434	4,567	490,502	910,116
Permit System Equipment and Maintenance	64,153	389,082	401,421	72,163	75,050	78,052	81,174	84,421	87,797	91,309	1,424,621	2,223,491
Operations	9,425,027	9,703,701	9,990,673	10,286,193	10,590,516	10,903,907	11,226,637	11,558,988	11,901,245	12,253,708	107,840,595	198,297,635
Capital Projects	0	0	0	0	0	0	0	0	0	0	0	100,000
Transfer To General Fund	0	0	0	0	0	0	0	0	0	0	0	2,126,320
Transfer To General Fund (In-Lieu)	37,261	38,379	39,530	40,716	41,938	43,196	44,492	45,827	47,202	48,618	427,159	785,997
Transfer To General Services/Proj Admin	0	0	0	1,154	0	0	0	0	0	0	1,154	6,026
Transfer To Infrastructure Fund	6,868	0	2,934	7,091	13,812	4,594	3,848	3,000	7,889	14,320	64,356	181,666
General Fund Loan Repayment	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL CURRENT REQUIREMENTS	11,639,575	11,507,463	12,582,876	13,983,733	13,514,464	13,319,764	12,941,036	13,168,037	15,003,117	15,399,495	133,059,559	255,867,685
RESERVES:												
Equipment Reserve	488,396	1,583,464	1,961,136	739,062	235,046	187,794	832,086	1,922,564	1,083,685	115,035	115,035	115,035
Restricted KSUN Equipment Reserve	2,881,367	3,109,466	3,255,784	3,483,664	3,711,428	3,931,818	4,159,342	4,031,554	4,258,824	4,485,961	4,485,961	4,485,961
Restricted Tech Surcharge Reserve	578,504	310,939	34,680	91,435	149,170	207,887	267,585	328,262	389,915	452,540	452,540	452,540
TOTAL RESERVES	3,948,267	5,003,869	5,251,600	4,314,160	4,095,644	4,327,499	5,259,013	6,282,380	5,732,423	5,053,536	5,053,536	5,053,536
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0
FY 2014/15 Rental Rate Increase	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%		

CITY OF SUNNYVALE
595/210. GENERAL SERVICES FUND/SUNNYVALE OFFICE CENTER SUB-FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2013 TO JUNE 30, 2024

	ACTUAL 2012/2013	CURRENT 2013/2014	BUDGET 2014/2015	PLAN 2015/2016	PLAN 2016/2017	PLAN 2017/2018	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	PLAN 2021/2022	PLAN 2022/2023	PLAN 2023/2024	FY 2013/2014 TO FY 2023/2024 TOTAL
RESERVES/FUND BALANCE, JULY 1	11,428,006	11,120,258	10,753,108	10,352,058	9,809,959	9,375,962	9,055,556	8,739,626	8,418,017	8,087,461	7,748,839	7,261,148	11,120,258
CURRENT RESOURCES:													
Facilities Rental	553,236	556,052	578,294	601,426	611,771	622,293	632,996	643,884	654,959	666,224	677,683	689,339	6,934,921
Interest Income	57,514	59,466	71,989	121,162	228,785	348,457	336,139	323,769	311,056	298,032	292,298	284,985	2,676,141
Security Deposit Revenue	525	0	0	0	0	0	0	0	0	0	0	0	0
Transfer From Gen. Svcs./Facilities Mgmt.	100,750	103,772	106,886	110,573	114,388	106,953	110,621	114,382	118,226	122,174	126,230	129,639	1,263,844
TOTAL CURRENT RESOURCES	712,024	719,290	757,168	833,161	954,944	1,077,703	1,079,757	1,082,036	1,084,241	1,086,431	1,096,212	1,103,963	10,874,906
TOTAL AVAILABLE RESOURCES	12,140,030	11,839,548	11,510,276	11,185,219	10,764,903	10,453,666	10,135,313	9,821,661	9,502,258	9,173,892	8,845,051	8,365,111	21,995,164
CURRENT REQUIREMENTS:													
Operations	211,355	234,358	250,825	253,682	259,405	265,569	271,972	278,724	285,464	292,264	299,229	306,363	2,997,856
Infrastructure Projects	4,853	20,000	10,200	10,404	10,612	10,824	0	0	0	0	0	0	62,040
Transfer To Debt Service	521,407	576,195	638,747	850,143	855,283	855,439	854,775	853,291	854,987	855,699	855,427	854,171	8,904,158
Transfer To Infrastructure Fund	28,803	0	0	0	0	0	0	0	0	0	149,387	0	149,387
Transfer To General Fund	253,354	255,887	258,446	261,030	263,641	266,277	268,940	271,629	274,346	277,089	279,860	282,659	2,959,803
TOTAL CURRENT REQUIREMENTS	1,019,772	1,086,440	1,158,218	1,375,260	1,388,941	1,398,110	1,395,687	1,403,644	1,414,797	1,425,052	1,583,903	1,443,193	15,073,245
RESERVES:													
Debt Service	1,230,536	1,230,536	1,230,536	1,230,536	1,230,536	1,230,536	1,230,536	1,230,536	1,230,536	1,230,536	1,230,536	1,230,536	1,230,536
Capital Projects	9,889,722	9,522,572	9,121,522	8,579,423	8,145,426	7,825,020	7,509,090	7,187,481	6,856,925	6,518,303	6,030,612	5,691,383	5,691,383
TOTAL RESERVES	11,120,258	10,753,108	10,352,058	9,809,959	9,375,962	9,055,556	8,739,626	8,418,017	8,087,461	7,748,839	7,261,148	6,921,919	6,921,919
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

CITY OF SUNNYVALE
595/210. GENERAL SERVICES FUND/SUNNYVALE OFFICE CENTER SUB-FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2024 TO JUNE 30, 2034

	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	FY 2024/2025	FY 2013/2014
	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033	2033/2034	TOTAL	TOTAL
RESERVES/FUND BALANCE, JULY 1	6,921,919	6,613,922	6,292,877	5,959,151	5,636,924	5,318,439	4,963,536	5,476,183	4,853,735	5,421,412	6,921,919	11,120,258
CURRENT RESOURCES:												
Facilities Rental	701,196	713,256	725,524	738,003	750,697	763,609	776,743	790,103	803,693	817,516	7,580,343	14,515,264
Interest Income	314,949	299,661	283,769	268,425	253,259	237,995	265,172	236,934	316,760	345,216	2,822,138	5,498,279
Security Deposit Revenue	0	0	0	0	0	0	0	0	0	0	0	0
Transfer From Gen. Svcs./Facilities Mgmt.	132,880	136,202	139,607	143,097	146,674	150,341	154,100	157,952	161,901	165,948	1,488,701	2,752,545
TOTAL CURRENT RESOURCES	1,149,024	1,149,119	1,148,900	1,149,525	1,150,630	1,151,945	1,196,015	1,184,989	1,282,354	1,328,681	11,891,182	22,766,088
TOTAL AVAILABLE RESOURCES	8,070,943	7,763,041	7,441,777	7,108,676	6,787,554	6,470,384	6,159,551	6,661,172	6,136,089	6,750,093	18,813,100	33,886,345
CURRENT REQUIREMENTS:												
Operations	312,778	319,543	326,659	334,129	341,954	350,137	358,682	367,593	376,873	386,530	3,474,877	6,472,733
Infrastructure Projects	0	0	0	0	0	0	0	0	0	0	0	62,040
Transfer To Debt Service	855,931	856,543	856,007	831,665	815,083	838,392	0	1,108,665	0	0	6,162,287	15,066,445
Transfer To Infrastructure Fund	0	0	0	0	0	0	0	0	0	0	0	149,387
Transfer To General Fund	288,312	294,078	299,959	305,959	312,078	318,319	324,686	331,179	337,803	344,559	3,156,932	6,116,736
TOTAL CURRENT REQUIREMENTS	1,457,021	1,470,164	1,482,626	1,471,753	1,469,115	1,506,848	683,368	1,807,437	714,677	731,089	12,794,096	27,867,341
RESERVES:												
Debt Service	1,230,536	1,230,536	1,230,536	1,230,536	1,196,183	1,138,105	1,108,665	0	0	0	0	0
Capital Projects	5,383,386	5,062,341	4,728,615	4,406,388	4,122,256	3,825,431	4,367,518	4,853,735	5,421,412	6,019,004	6,019,004	6,019,004
TOTAL RESERVES	6,613,922	6,292,877	5,959,151	5,636,924	5,318,439	4,963,536	5,476,183	4,853,735	5,421,412	6,019,004	6,019,004	6,019,004
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0

CITY OF SUNNYVALE
595/800. GENERAL SERVICES FUND/PROJECT MANAGEMENT SERVICES SUB-FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2013 TO JUNE 30, 2024

	ACTUAL 2012/2013	CURRENT 2013/2014	BUDGET 2014/2015	PLAN 2015/2016	PLAN 2016/2017	PLAN 2017/2018	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	PLAN 2021/2022	PLAN 2022/2023	PLAN 2023/2024	FY 2013/2014 TO FY 2023/2024 TOTAL
RESERVES/FUND BALANCE, JULY 1	0	0	0	0	0	0	0	0	0	0	0	0	0
CURRENT RESOURCES:													
Transfer From General Fund	486,331	262,411	454,765	431,086	33,230	268,131	77,791	31,709	22,266	23,671	93,619	45,813	1,744,492
Transfer From Park Dedication Fund	548,236	579,265	655,077	999,395	1,061,508	1,346,896	1,093,385	444,584	430,236	1,057,263	186,358	1,098,016	8,951,984
Transfer From Gas Tax Fund	177,585	168,533	143,778	65,884	321,609	37,428	405,425	31,240	307,232	50,218	490,334	24,764	2,046,444
Transfer From Transportation Impact Fund	10,310	0	16,147	0	0	0	0	0	0	0	0	0	16,147
Transfer From Water Supply and Dist. Fund	668,062	465,858	329,887	108,511	3,221	203,183	561,702	602,151	203,464	152,937	234,489	13,868	2,879,271
Transfer From Solid Waste Mgmt Fund	31,155	48,103	4,900	0	0	0	0	0	0	0	0	0	53,003
Transfer From Golf and Tennis Ops Fund	0	0	0	0	8,986	57,171	0	0	0	0	0	0	66,157
Transfer From Wastewater Mgmt Fund	599,411	1,056,597	1,009,513	882,262	1,215,320	769,867	596,878	201,498	443,124	147,230	484,389	299,639	7,106,317
Transfer From Gen. Services/Fleet	0	0	2,606	0	2,394	15,233	8,619	0	0	0	0	0	28,852
Transfer From Infrastructure Fund	53,154	92,940	89,279	284,184	184,815	211,660	204,543	216,856	152,277	158,452	156,280	171,899	1,923,184
Transfer From Gen. Svcs./Facilities Mgmt.	0	0	1,058	0	972	6,187	3,646	0	0	0	0	0	11,865
Transfer From Gen. Svcs./IT	0	0	4,872	0	0	0	0	0	0	0	0	0	4,872
TOTAL CURRENT RESOURCES	2,574,244	2,673,708	2,711,882	2,771,322	2,832,054	2,915,757	2,951,990	1,528,038	1,558,599	1,589,771	1,645,469	1,653,998	24,832,588
TOTAL AVAILABLE RESOURCES	2,574,244	2,673,709	2,711,882	2,771,323	2,832,055	2,915,757	2,951,990	1,528,038	1,558,599	1,589,771	1,645,469	1,653,998	24,832,588
CURRENT REQUIREMENTS:													
Operations	2,561,306	2,633,708	2,686,382	2,740,110	2,794,912	2,850,811	2,907,827	1,482,992	1,512,652	1,542,905	1,573,763	1,605,238	24,331,299
Special Projects	12,938	40,000	25,500	31,212	37,142	64,946	44,163	45,046	45,947	46,866	71,706	48,760	501,288
TOTAL CURRENT REQUIREMENTS	2,574,244	2,673,708	2,711,882	2,771,322	2,832,054	2,915,757	2,951,990	1,528,038	1,558,599	1,589,771	1,645,469	1,653,998	24,832,587
RESERVES:													
20 Year RAP	0	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL RESERVES	0	0	0	0	0	0	0	0	0	0	0	0	0
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

CITY OF SUNNYVALE
595/800. GENERAL SERVICES FUND/PROJECT MANAGEMENT SERVICES SUB-FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2024 TO JUNE 30, 2034

	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	FY 2024/2025	FY 2013/2014
	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033	2033/2034	TOTAL	TOTAL
RESERVES/FUND BALANCE, JULY 1	0	0	0	0	0	0	0	0	0	0	0	0
CURRENT RESOURCES:												
Transfer From General Fund	7,905	18,696	3,100	22,535	2,695	6,550	17,995	4,114	161,359	156,305	401,254	2,145,745
Transfer From Park Dedication Fund	789,764	673,058	213,878	1,215,847	722,703	1,107,694	854,649	1,278,947	761,595	793,872	8,412,006	17,363,990
Transfer From Gas Tax Fund	340,260	24,928	690,000	64,646	623,537	65,495	639,175	41,140	564,340	564,060	3,617,580	5,664,025
Transfer From Transportation Impact Fund	0	0	0	0	0	0	0	0	0	0	0	16,147
Transfer From Water Supply and Dist. Fund	147,073	737,871	285,171	267,496	43,126	6,550	25,493	275,640	243,786	242,225	2,274,431	5,153,701
Transfer From Solid Waste Mgmt Fund	0	0	11,041	0	0	0	0	0	0	0	11,041	64,044
Transfer From Golf and Tennis Ops Fund	0	0	0	0	0	0	0	0	0	0	0	66,157
Transfer From Wastewater Mgmt Fund	316,626	127,133	389,010	139,110	338,272	334,028	319,935	209,815	299,883	300,699	2,774,511	9,880,828
Transfer From Gen. Services/Fleet	0	0	0	0	0	0	0	0	0	0	0	28,852
Transfer From Infrastructure Fund	101,990	173,041	215,168	178,241	187,104	454,644	176,961	285,579	158,938	165,674	2,097,340	4,020,524
Transfer From Gen. Svcs./Facilities Mgmt.	0	0	0	0	0	0	0	0	0	0	0	11,865
Transfer From Gen. Svcs./IT	0	0	0	1,154	0	0	0	0	0	0	1,154	6,026
TOTAL CURRENT RESOURCES	1,703,618	1,754,726	1,807,368	1,889,029	1,917,437	1,974,960	2,034,208	2,095,234	2,189,901	2,222,835	19,589,317	44,421,905
TOTAL AVAILABLE RESOURCES	1,703,619	1,754,726	1,807,368	1,889,030	1,917,437	1,974,960	2,034,209	2,095,235	2,189,902	2,222,835	19,589,317	44,421,905
CURRENT REQUIREMENTS:												
Operations	1,653,395	1,702,997	1,754,087	1,806,709	1,860,911	1,916,738	1,974,240	2,033,467	2,094,471	2,157,306	18,954,322	43,285,621
Special Projects	50,223	51,729	53,281	82,320	56,526	58,222	59,968	61,767	95,430	65,529	634,995	1,136,283
TOTAL CURRENT REQUIREMENTS	1,703,618	1,754,726	1,807,368	1,889,029	1,917,437	1,974,960	2,034,208	2,095,234	2,189,901	2,222,835	19,589,317	44,421,904
RESERVES:												
20 Year RAP	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL RESERVES	0	0	0	0	0	0	0	0	0	0	0	0
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0

CITY OF SUNNYVALE
640. COMBINED EMPLOYEE BENEFITS FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2013 TO JUNE 30, 2024

	ACTUAL 2012/2013	CURRENT 2013/2014	BUDGET 2014/2015	PLAN 2015/2016	PLAN 2016/2017	PLAN 2017/2018	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	PLAN 2021/2022	PLAN 2022/2023	PLAN 2023/2024	FY 2013/2014 TO FY 2023/2024 TOTAL
RESERVE/FUND BALANCE, JULY 1	16,266,238	15,030,497	13,753,462	15,832,228	19,102,196	22,319,528	25,848,561	28,480,512	29,924,915	31,130,946	32,128,831	32,901,661	15,030,497
CURRENT RESOURCES:													
Employee Leaves	12,386,481	12,023,346	14,187,548	14,258,486	14,659,490	14,508,694	14,811,797	15,121,351	15,437,495	15,760,373	16,090,133	16,426,924	163,285,636
Miscellaneous PERS	15,308,894	14,656,551	15,534,016	17,001,033	17,397,620	18,087,640	18,422,406	19,026,366	19,529,949	19,863,539	20,204,423	20,550,157	200,273,700
Public Safety PERS	14,131,286	13,529,124	14,342,799	15,800,902	16,955,680	17,955,548	18,696,195	19,199,791	19,836,872	20,296,511	20,764,897	21,244,802	198,623,122
Workers' Compensation	3,066,953	3,479,095	4,100,842	4,129,787	4,067,571	3,968,794	3,823,717	3,935,504	4,050,198	4,167,876	4,288,616	4,412,682	44,424,682
Insurance and Incentives	19,672,435	21,386,661	23,953,060	25,629,775	27,167,561	28,525,939	29,381,717	30,263,169	30,868,432	31,485,801	32,115,517	32,757,827	313,535,459
Miscellaneous Revenues	126,389	0	0	0	0	0	0	0	0	0	0	0	0
Transfer From Other Funds	1,550,000	470,000	1,100,000	0	0	0	0	0	0	0	0	0	1,570,000
Interest Income	138,742	127,230	169,052	329,756	744,943	1,317,264	1,466,915	1,580,853	1,647,462	1,704,712	1,753,817	1,794,103	12,636,107
TOTAL CURRENT RESOURCES	66,381,181	65,672,007	73,387,318	77,149,739	80,992,866	84,363,880	86,602,748	89,127,034	91,370,407	93,278,812	95,217,403	97,186,495	934,348,707
TOTAL AVAILABLE RESOURCES	82,647,419	80,702,503	87,140,780	92,981,966	100,095,061	106,683,407	112,451,308	117,607,546	121,295,322	124,409,758	127,346,234	130,088,156	949,379,203
CURRENT REQUIREMENTS:													
Employee Leave Benefits	12,282,045	12,615,767	14,208,899	14,329,290	14,628,063	14,933,177	15,244,770	15,562,983	15,887,960	16,219,847	16,558,796	16,904,961	167,094,514
PERS Retirement Benefits	30,220,711	29,440,754	29,525,397	30,683,665	32,991,436	34,757,792	36,555,821	38,882,940	39,931,261	40,563,674	41,190,382	41,860,988	396,384,110
Workers' Compensation Program	3,069,377	2,992,020	3,944,256	4,045,142	4,148,648	4,254,843	4,363,797	4,475,584	4,590,278	4,707,956	4,828,696	4,952,762	47,303,982
Insurance Benefits	12,073,375	12,899,228	13,871,999	14,868,513	15,855,163	16,533,767	17,244,035	17,987,503	18,765,785	19,580,574	20,433,647	21,326,867	189,367,081
Retiree Medical	4,872,265	4,873,963	5,134,260	5,532,570	5,909,549	6,295,258	6,687,444	7,086,645	7,561,476	8,058,056	8,569,191	9,097,732	74,806,143
Transfer To OPEB Trust	5,099,148	4,127,310	4,623,740	4,420,590	4,242,674	4,060,010	3,874,929	3,686,976	3,427,617	3,150,819	2,863,861	2,563,982	41,042,508
TOTAL CURRENT REQUIREMENTS	67,616,922	66,949,041	71,308,552	73,879,771	77,775,533	80,834,847	83,970,797	87,682,630	90,164,376	92,280,926	94,444,574	96,707,291	915,998,338
RESERVES:													
Employee Leaves	(328,134)	(396,872)	(348,223)	(291,527)	0	0	0	0	0	0	0	0	0
PERS Rate Uncertainty	2,453,702	1,209,680	2,669,566	4,821,205	6,303,600	7,841,140	8,717,565	8,409,485	8,181,424	8,105,057	8,208,198	8,470,497	8,470,497
Workers' Compensation	11,979,166	12,524,959	12,769,219	13,013,479	13,257,740	13,502,000	13,502,000	13,502,000	13,502,000	13,502,000	13,502,000	13,502,000	13,502,000
Insurance Rate Uncertainty	925,763	415,695	741,666	1,559,038	2,758,189	4,505,420	6,260,947	8,013,430	9,447,522	10,521,774	11,191,463	11,408,368	11,408,368
TOTAL RESERVES	15,030,497	13,753,462	15,832,228	19,102,196	22,319,528	25,848,561	28,480,512	29,924,915	31,130,946	32,128,831	32,901,661	33,380,865	33,380,865
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

CITY OF SUNNYVALE
640. COMBINED EMPLOYEE BENEFITS FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2024 TO JUNE 30, 2034

	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	FY 2024/2025 TO FY 2033/2034 TOTAL	FY 2013/2014 TO FY 2033/2034 TOTAL
	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033	2033/2034		
RESERVE/FUND BALANCE, JULY 1	33,380,865	34,599,656	36,141,257	37,685,323	38,981,613	39,939,984	40,380,551	40,197,876	41,918,277	42,340,432	33,380,865	15,030,497
CURRENT RESOURCES:												
Employee Leaves	16,812,076	17,332,494	17,869,167	18,422,608	18,993,347	19,581,931	20,188,923	20,814,907	21,460,483	22,126,271	193,602,206	356,887,842
Miscellaneous PERS	21,266,100	22,007,001	22,454,171	22,693,193	22,935,040	23,179,753	23,427,373	23,677,945	23,931,512	24,188,117	229,760,205	430,033,905
Public Safety PERS	22,164,253	22,857,021	23,561,925	24,283,940	24,992,641	25,596,879	26,217,338	27,114,839	27,697,852	28,295,588	252,782,276	451,405,398
Workers' Compensation	4,422,193	4,571,113	4,724,562	4,882,683	5,045,624	5,213,540	5,386,589	5,564,935	5,748,746	5,938,199	51,498,184	95,922,866
Insurance and Incentives	34,068,140	35,430,866	36,848,100	38,322,025	39,854,905	41,449,102	43,107,066	44,831,348	45,727,975	46,642,535	406,282,063	719,817,522
Miscellaneous Revenues	0	0	0	0	0	0	0	0	0	0	0	0
Transfer From Other Funds	0	0	0	0	0	0	0	0	0	0	0	1,570,000
Interest Income	2,284,516	2,363,920	2,460,018	2,556,810	2,641,801	2,710,501	2,753,934	2,766,848	2,875,576	2,920,074	26,333,996	38,970,103
TOTAL CURRENT RESOURCES	101,017,278	104,562,415	107,917,942	111,161,258	114,463,358	117,731,705	121,081,224	124,770,822	127,442,144	130,110,784	1,160,258,930	2,094,607,636
TOTAL AVAILABLE RESOURCES	134,398,143	139,162,072	144,059,199	148,846,581	153,444,971	157,671,689	161,461,775	164,968,698	169,360,421	172,451,216	1,193,639,795	2,109,638,133
CURRENT REQUIREMENTS:												
Employee Leave Benefits	17,427,548	17,966,431	18,522,122	19,095,152	19,686,067	20,295,432	20,923,830	21,571,861	22,240,145	22,929,323	200,657,910	367,752,425
PERS Retirement Benefits	42,957,391	44,107,417	45,307,458	46,561,468	47,876,844	49,247,148	50,709,047	49,885,719	51,142,298	52,447,903	480,242,693	876,626,803
Workers' Compensation Program	5,097,293	5,246,213	5,399,662	5,557,783	5,720,724	5,888,640	6,061,689	6,240,035	6,423,846	6,613,299	58,249,184	105,553,166
Insurance Benefits	22,304,690	23,328,842	24,401,564	25,525,205	26,702,229	27,935,223	29,226,897	30,580,098	31,997,809	33,483,162	275,485,718	464,852,800
Retiree Medical	9,659,414	10,318,029	11,018,451	11,763,002	12,554,339	13,395,275	14,288,784	15,238,017	16,246,305	17,317,176	131,798,793	206,604,936
Transfer To OPEB Trust	2,352,151	2,053,882	1,724,618	1,362,359	964,782	529,421	53,652	(465,308)	(1,030,415)	(1,644,808)	5,900,335	46,942,843
TOTAL CURRENT REQUIREMENTS	99,798,487	103,020,815	106,373,875	109,864,968	113,504,987	117,291,138	121,263,899	123,050,421	127,019,989	131,146,055	1,152,334,634	2,068,332,972
RESERVES:												
Employee Leaves	0	0	0	0	0	0	0	0	0	0	0	0
PERS Rate Uncertainty	9,366,985	10,591,939	11,830,173	12,837,346	13,530,050	13,736,036	13,358,502	14,933,493	16,167,234	17,011,397	17,011,397	17,011,397
Workers' Compensation	13,502,000	13,502,000	13,502,000	13,502,000	13,502,000	13,502,000	13,502,000	13,502,000	13,502,000	13,502,000	13,502,000	13,502,000
Insurance Rate Uncertainty	11,730,672	12,047,317	12,353,151	12,642,267	12,907,935	13,142,515	13,337,373	13,482,783	12,671,198	10,791,763	10,791,763	10,791,763
TOTAL RESERVES	34,599,656	36,141,257	37,685,323	38,981,613	39,939,984	40,380,551	40,197,876	41,918,277	42,340,432	41,305,161	41,305,161	41,305,161
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0

**CITY OF SUNNYVALE
645. LIABILITY & PROPERTY INSURANCE FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2013 TO JUNE 30, 2024**

	ACTUAL 2012/2013	CURRENT 2013/2014	BUDGET 2014/2015	PLAN 2015/2016	PLAN 2016/2017	PLAN 2017/2018	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	PLAN 2021/2022	PLAN 2022/2023	PLAN 2023/2024	FY 2013/2014 TO FY 2023/2024 TOTAL
RESERVE/FUND BALANCE, JULY 1	532,722	737,972	923,755	777,843	784,438	836,613	893,601	943,379	985,195	1,018,251	1,041,697	1,054,633	737,972
CURRENT RESOURCES:													
Transfer From Other Funds	1,357,500	1,328,250	1,434,510	1,506,236	1,581,547	1,613,178	1,645,442	1,678,351	1,711,918	1,746,156	1,781,079	1,816,701	17,843,367
Interest Income	5,552	5,669	6,466	9,723	19,611	33,465	35,744	37,735	39,408	40,730	41,668	42,185	312,404
TOTAL CURRENT RESOURCES	1,363,052	1,333,919	1,440,976	1,515,959	1,601,158	1,646,643	1,681,186	1,716,086	1,751,325	1,786,886	1,822,747	1,858,886	18,155,771
TOTAL AVAILABLE RESOURCES	1,895,774	2,071,892	2,364,731	2,293,801	2,385,597	2,483,256	2,574,787	2,659,465	2,736,521	2,805,137	2,864,444	2,913,519	18,893,744
CURRENT REQUIREMENTS:													
Liability Insurance	413,096	513,609	460,000	473,800	488,014	502,654	517,734	533,266	549,264	565,742	582,714	600,196	5,786,993
Liability Insurance - Rebate	(247,128)	(194,990)	0	0	0	0	0	0	0	0	0	0	(194,990)
Property Insurance	164,178	167,598	170,811	203,337	208,420	213,631	218,971	224,446	230,057	235,808	241,703	247,746	2,362,527
Fidelity Insurance	19,008	15,857	16,015	16,376	16,785	17,205	17,635	18,076	18,528	18,991	19,465	19,952	194,884
Legal Services	387,738	273,000	313,100	316,975	324,899	333,022	341,347	349,881	358,628	367,594	376,784	386,203	3,741,434
Liability Claims Paid	140,802	200,000	300,000	306,750	314,419	322,279	330,336	338,595	347,059	355,736	364,629	373,745	3,553,549
Administration	280,108	173,063	186,962	192,126	196,446	200,865	205,384	210,006	214,734	219,569	224,515	229,573	2,253,243
Legal Contingency	0	0	140,000	0	0	0	0	0	0	0	0	0	140,000
TOTAL CURRENT REQUIREMENTS	1,157,802	1,148,137	1,586,888	1,509,363	1,548,983	1,589,655	1,631,408	1,674,269	1,718,270	1,763,440	1,809,811	1,857,415	17,837,639
RESERVES:													
Liability and Property Insurance	737,972	923,755	777,843	784,438	836,613	893,601	943,379	985,195	1,018,251	1,041,697	1,054,633	1,056,104	1,056,104
TOTAL RESERVES	737,972	923,755	777,843	784,438	836,613	893,601	943,379	985,195	1,018,251	1,041,697	1,054,633	1,056,104	1,056,104
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

CITY OF SUNNYVALE
645. LIABILITY & PROPERTY INSURANCE FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2024 TO JUNE 30, 2034

	PLAN 2024/2025	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	PLAN 2032/2033	PLAN 2033/2034	FY 2024/2025 TO FY 2033/2034 TOTAL	FY 2013/2014 TO FY 2033/2034 TOTAL
RESERVE/FUND BALANCE, JULY 1	1,056,104	1,066,974	1,077,128	1,086,495	1,094,996	1,102,546	1,109,058	1,114,438	1,118,584	1,121,390	1,056,104	737,972
CURRENT RESOURCES:												
Transfer From Other Funds	1,871,202	1,927,338	1,985,158	2,044,713	2,106,054	2,169,236	2,234,313	2,301,342	2,370,382	2,441,494	21,451,231	39,294,597
Interest Income	52,805	53,349	53,856	54,325	54,750	55,127	55,453	55,722	55,929	56,069	547,386	859,790
TOTAL CURRENT RESOURCES	1,924,007	1,980,686	2,039,014	2,099,037	2,160,804	2,224,363	2,289,766	2,357,064	2,426,312	2,497,563	21,998,616	40,154,387
TOTAL AVAILABLE RESOURCES	2,980,111	3,047,660	3,116,143	3,185,533	3,255,799	3,326,909	3,398,824	3,471,502	3,544,895	3,618,953	23,054,721	40,892,360
CURRENT REQUIREMENTS:												
Liability Insurance	618,202	636,748	655,850	675,526	695,791	716,665	738,165	760,310	783,119	806,613	7,086,988	12,873,981
Liability Insurance - Rebate	0	0	0	0	0	0	0	0	0	0	0	(194,990)
Property Insurance	255,178	262,834	270,719	278,840	287,205	295,822	304,696	313,837	323,252	332,950	2,925,334	5,287,861
Fidelity Insurance	20,551	21,167	21,802	22,456	23,130	23,824	24,539	25,275	26,033	26,814	235,591	430,474
Legal Services	397,789	409,723	422,015	434,675	447,715	461,147	474,981	489,231	503,908	519,025	4,560,209	8,301,643
Liability Claims Paid	384,957	396,506	408,401	420,653	433,273	446,271	459,659	473,449	487,653	502,282	4,413,106	7,966,654
Administration	236,460	243,554	250,861	258,386	266,138	274,122	282,346	290,816	299,541	308,527	2,710,751	4,963,994
Legal Contingency	0	0	0	0	0	0	0	0	0	0	0	140,000
TOTAL CURRENT REQUIREMENTS	1,913,138	1,970,532	2,029,648	2,090,537	2,153,253	2,217,851	2,284,386	2,352,918	2,423,505	2,496,211	21,931,978	39,769,617
RESERVES:												
Liability and Property Insurance	1,066,974	1,077,128	1,086,495	1,094,996	1,102,546	1,109,058	1,114,438	1,118,584	1,121,390	1,122,743	1,122,743	1,122,743
TOTAL RESERVES	1,066,974	1,077,128	1,086,495	1,094,996	1,102,546	1,109,058	1,114,438	1,118,584	1,121,390	1,122,743	1,122,743	1,122,743
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0

**CITY OF SUNNYVALE
255. COMMUNITY FACILITIES DISTRICT NO. 3 (ESTATES AT SUNNYVALE) FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2013 TO JUNE 30, 2024**

	ACTUAL 2012/2013	CURRENT 2013/2014	BUDGET 2014/2015	PLAN 2015/2016	PLAN 2016/2017	PLAN 2017/2018	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	PLAN 2021/2022	PLAN 2022/2023	PLAN 2023/2024	FY 2013/2014 TO FY 2023/2024 TOTAL
RESERVE/FUND BALANCE, JULY 1	0	27,600	27,700	31,952	36,877	42,544	49,097	56,166	63,785	71,986	80,803	43,535	27,600
CURRENT RESOURCES:													
Assessment Revenue	0	23,595	23,595	24,302	25,032	25,783	26,556	27,353	28,173	29,018	29,889	30,786	294,081
Developer Contributions	49,445	0	0	0	0	0	0	0	0	0	0	0	0
Interest Income	62	100	316	723	1,239	1,888	2,160	2,453	2,769	3,108	1,674	1,993	18,424
TOTAL CURRENT RESOURCES	49,507	23,694	23,911	25,026	26,271	27,671	28,716	29,806	30,942	32,126	31,563	32,779	312,505
TOTAL AVAILABLE RESOURCES	49,507	51,295	51,611	56,978	63,148	70,215	77,813	85,972	94,727	104,112	112,366	76,314	340,106
CURRENT REQUIREMENTS:													
Operating Costs	21,907	22,423	18,423	18,839	19,310	19,793	20,288	20,795	21,315	21,848	22,394	22,954	228,381
In Lieu Charges	0	1,172	1,236	1,262	1,293	1,326	1,359	1,392	1,426	1,461	1,497	1,533	14,957
Infrastructure Projects	0	0	0	0	0	0	0	0	0	0	44,941	0	44,941
TOTAL CURRENT REQUIREMENTS	21,907	23,595	19,658	20,101	20,603	21,119	21,646	22,187	22,741	23,309	68,832	24,487	288,279
RESERVES:													
Infrastructure Replacement Reserve	27,600	27,700	31,952	36,877	42,544	49,097	56,166	63,785	71,986	80,803	43,535	51,826	51,826
TOTAL RESERVES	27,600	27,700	31,952	36,877	42,544	49,097	56,166	63,785	71,986	80,803	43,535	51,826	51,826
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

CITY OF SUNNYVALE
255. COMMUNITY FACILITIES DISTRICT NO. 3 (ESTATES AT SUNNYVALE) FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2024 TO JUNE 30, 2034

	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	FY 2024/2025 TO FY 2033/2034 TOTAL	FY 2013/2014 TO FY 2033/2034 TOTAL
	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033	2033/2034		
RESERVE/FUND BALANCE, JULY 1	51,826	60,639	69,999	79,933	90,472	101,642	113,478	126,013	139,282	90,509	51,826	27,600
CURRENT RESOURCES:												
Assessment Revenue	31,709	32,660	33,640	34,650	35,689	36,760	37,862	38,998	40,168	41,373	363,511	657,591
Developer Contributions	0	0	0	0	0	0	0	0	0	0	0	0
Interest Income	2,332	2,692	3,074	3,480	3,909	4,365	4,847	5,357	3,481	3,956	37,493	55,917
TOTAL CURRENT RESOURCES	34,041	35,353	36,715	38,129	39,598	41,124	42,709	44,355	43,649	45,329	401,003	713,509
TOTAL AVAILABLE RESOURCES	85,868	95,992	106,713	118,062	130,070	142,766	156,187	170,368	182,931	135,837	452,830	741,109
CURRENT REQUIREMENTS:												
Operating Costs	23,642	24,352	25,082	25,835	26,610	27,408	28,230	29,077	29,949	30,848	271,034	499,415
In Lieu Charges	1,587	1,641	1,698	1,756	1,819	1,880	1,944	2,009	2,077	2,146	18,557	33,514
Infrastructure Projects	0	0	0	0	0	0	0	0	60,396	0	60,396	105,337
TOTAL CURRENT REQUIREMENTS	25,229	25,993	26,780	27,591	28,428	29,288	30,174	31,086	92,423	32,994	349,987	638,266
RESERVES:												
Infrastructure Replacement Reserve	60,639	69,999	79,933	90,472	101,642	113,478	126,013	139,282	90,509	102,843	102,843	102,843
TOTAL RESERVES	60,639	69,999	79,933	90,472	101,642	113,478	126,013	139,282	90,509	102,843	102,843	102,843
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0

CITY OF SUNNYVALE
315/500. REDEVELOPMENT AGENCY FUND
REDEVELOPMENT SUCCESSOR AGENCY
LONG TERM FINANCIAL PLAN
JULY 1, 2013 TO JUNE 30, 2024

	ACTUAL 2012/2013	CURRENT 2013/2014	BUDGET 2014/2015	PLAN 2015/2016	PLAN 2016/2017	PLAN 2017/2018	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	PLAN 2021/2022	PLAN 2022/2023	PLAN 2023/2024	FY 2013/2014 TO FY 2023/2024 TOTAL
RESERVE/FUND BALANCE, JULY 1	4,114,201	1,294,002	617,546	617,546	617,546	617,546	617,546	617,546	617,546	617,546	617,546	0	1,294,002
CURRENT RESOURCES:													
Reimbursement From County	817,393	773,682	935,617	1,638,508	2,468,532	7,103,730	11,907,245	10,067,533	4,054,835	5,269,678	4,826,199	5,311,008	54,356,568
General Fund Contribution	9,941	0	0	0	0	0	0	0	0	0	0	0	0
Interest Income	1,857	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL CURRENT RESOURCES	829,191	773,682	935,617	1,638,508	2,468,532	7,103,730	11,907,245	10,067,533	4,054,835	5,269,678	4,826,199	5,311,008	54,356,568
TOTAL AVAILABLE RESOURCES	4,943,392	2,067,684	1,553,163	2,256,054	3,086,078	7,721,276	12,524,791	10,685,079	4,672,381	5,887,224	5,443,745	5,311,008	55,650,570
CURRENT REQUIREMENTS:													
RDA Administration	296,416	227,095	188,573	188,573	188,573	188,573	188,573	188,573	188,573	188,573	188,573	188,573	2,112,827
Debt Service	608,679	604,551	608,976	602,042	609,141	605,144	604,829	603,238	600,395	601,025	600,263	0	6,039,603
Payment To Developer	0	0	0	0	0	5,107,831	11,089,474	9,250,998	3,240,780	3,305,596	3,371,708	3,439,142	38,805,529
Payment to RSA Housing Fund	0	0	0	671,550	1,494,139	1,040,162	0	0	0	1,149,027	1,257,368	1,657,074	7,269,319
Capital Projects - Remediation	437,874	500,000	100,000	138,000	138,000	138,000	0	0	0	0	0	0	1,014,000
Special Projects - RDA Dissolution	0	30,035	0	0	0	0	0	0	0	0	0	0	30,035
Special Projects - Project Mgmt ADDOPA	0	65,551	25,000	25,000	25,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	210,551
Transfer To General Fund	971,689	0	0	0	0	0	0	0	0	0	0	0	0
Transfer To Debt Svc Fund Reserve	1,312,576	0	0	0	0	0	0	0	0	0	0	0	0
General Fund In-Lieu	22,157	22,905	13,068	13,343	13,678	14,020	14,369	14,724	15,087	15,457	15,834	16,219	168,704
TOTAL CURRENT REQUIREMENTS	3,649,391	1,450,137	935,617	1,638,508	2,468,532	7,103,730	11,907,245	10,067,533	4,054,835	5,269,678	5,443,745	5,311,008	55,650,569
RESERVES:													
Debt Service	617,546	617,546	617,546	617,546	617,546	617,546	617,546	617,546	617,546	617,546	0	0	0
RSA Fund Reserve	676,456	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL RESERVES	1,294,002	617,546	617,546	617,546	617,546	617,546	617,546	617,546	617,546	617,546	0	0	0
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

CITY OF SUNNYVALE
315/500. REDEVELOPMENT AGENCY FUND
REDEVELOPMENT SUCCESSOR AGENCY
LONG TERM FINANCIAL PLAN
JULY 1, 2024 TO JUNE 30, 2034

	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	FY 2024/2025 TO FY 2033/2034 TOTAL	FY 2013/2014 TO FY 2033/2034 TOTAL
	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033	2033/2034		
RESERVE/FUND BALANCE, JULY 1	0	0	0	0	0	0	0	0	0	0	0	1,294,002
CURRENT RESOURCES:												
Reimbursement From County	5,484,894	5,663,954	2,186,956	1,932,201	0	0	0	0	0	0	15,268,005	69,624,574
General Fund Contribution	0	0	0	0	0	0	0	0	0	0	0	0
Interest Income	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL CURRENT RESOURCES	5,484,894	5,663,954	2,186,956	1,932,201	0	0	0	0	0	0	15,268,005	69,624,574
TOTAL AVAILABLE RESOURCES	5,484,894	5,663,954	2,186,956	1,932,201	0	0	0	0	0	0	15,268,005	70,918,575
CURRENT REQUIREMENTS:												
RDA Administration	188,573	188,573	188,573	188,573	0	0	0	0	0	0	754,293	2,867,120
Debt Service	0	0	0	0	0	0	0	0	0	0	0	6,039,603
Payment To Developer	3,507,925	3,578,083	0	0	0	0	0	0	0	0	7,086,008	45,891,537
Payment to RSA Housing Fund	1,761,614	1,869,937	1,980,426	1,725,056	0	0	0	0	0	0	7,337,033	14,606,352
Capital Projects - Remediation	0	0	0	0	0	0	0	0	0	0	0	1,014,000
Special Projects - RDA Dissolution	0	0	0	0	0	0	0	0	0	0	0	30,035
Special Projects - Project Mgmt ADDOPA	10,000	10,000	0	0	0	0	0	0	0	0	20,000	230,551
Transfer To General Fund	0	0	0	0	0	0	0	0	0	0	0	0
Transfer To Debt Svc Fund Reserve	0	0	0	0	0	0	0	0	0	0	0	0
General Fund In-Lieu	16,782	17,361	17,957	18,572	0	0	0	0	0	0	70,672	239,376
TOTAL CURRENT REQUIREMENTS	5,484,894	5,663,954	2,186,956	1,932,201	0	0	0	0	0	0	15,268,005	70,918,574
RESERVES:												
Debt Service	0	0	0	0	0	0	0	0	0	0	0	0
RSA Fund Reserve	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL RESERVES	0	0	0	0	0	0	0	0	0	0	0	0
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0

**CITY OF SUNNYVALE
727. FREMONT POOL TRUST FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2013 TO JUNE 30, 2024**

	ACTUAL 2012/2013	CURRENT 2013/2014	BUDGET 2014/2015	PLAN 2015/2016	PLAN 2016/2017	PLAN 2017/2018	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	PLAN 2021/2022	PLAN 2022/2023	PLAN 2023/2024	FY 2013/2014 TO FY 2023/2024 TOTAL
RESERVE/FUND BALANCE, JULY 1	975,135	1,048,435	1,048,435	1,048,435	1,048,435	1,048,435	1,048,435	1,048,435	1,048,435	1,048,435	1,048,435	1,048,435	1,048,435
CURRENT RESOURCES:													
Restricted Cash Donations	73,348	0	0	0	0	0	0	0	0	0	0	0	0
Interest Income	5,648	5,154	7,339	13,105	26,211	41,937	41,937	41,937	41,937	41,937	41,937	41,937	345,371
TOTAL CURRENT RESOURCES	78,996	5,154	7,339	13,105	26,211	41,937	41,937	41,937	41,937	41,937	41,937	41,937	345,371
TOTAL AVAILABLE RESOURCES	1,054,131	1,053,589	1,055,774	1,061,540	1,074,645	1,090,372	1,090,372	1,090,372	1,090,372	1,090,372	1,090,372	1,090,372	1,393,806
CURRENT REQUIREMENTS:													
Transfer To General Fund/Fremont Pool	5,696	5,154	7,339	13,105	26,211	41,937	41,937	41,937	41,937	41,937	41,937	41,937	345,371
TOTAL CURRENT REQUIREMENTS	5,696	5,154	7,339	13,105	26,211	41,937	41,937	41,937	41,937	41,937	41,937	41,937	345,371
RESERVES:													
Endowment Reserve	1,048,435	1,048,435	1,048,435	1,048,435	1,048,435	1,048,435	1,048,435	1,048,435	1,048,435	1,048,435	1,048,435	1,048,435	1,048,435
TOTAL RESERVES	1,048,435	1,048,435	1,048,435	1,048,435	1,048,435	1,048,435	1,048,435	1,048,435	1,048,435	1,048,435	1,048,435	1,048,435	1,048,435
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

**CITY OF SUNNYVALE
727. FREMONT POOL TRUST FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2024 TO JUNE 30, 2034**

	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	FY 2024/2025 TO FY 2033/2034 TOTAL	FY 2013/2014 TO FY 2033/2034 TOTAL
	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033	2033/2034		
RESERVE/FUND BALANCE, JULY 1	1,048,435	1,048,435	1,048,435	1,048,435	1,048,435	1,048,435	1,048,435	1,048,435	1,048,435	1,048,435	1,048,435	1,048,435
CURRENT RESOURCES:												
Restricted Cash Donations	0	0	0	0	0	0	0	0	0	0	0	0
Interest Income	52,422	52,422	52,422	52,422	52,422	52,422	52,422	52,422	52,422	52,422	524,217	869,588
TOTAL CURRENT RESOURCES	52,422	52,422	52,422	52,422	52,422	52,422	52,422	52,422	52,422	52,422	524,217	869,588
TOTAL AVAILABLE RESOURCES	1,100,856	1,100,856	1,100,856	1,100,856	1,100,856	1,100,856	1,100,856	1,100,856	1,100,856	1,100,856	1,572,652	1,918,023
CURRENT REQUIREMENTS:												
Transfer To General Fund/Fremont Pool	52,422	52,422	52,422	52,422	52,422	52,422	52,422	52,422	52,422	52,422	524,217	869,588
TOTAL CURRENT REQUIREMENTS	52,422	52,422	52,422	52,422	52,422	52,422	52,422	52,422	52,422	52,422	524,217	869,588
RESERVES:												
Endowment Reserve	1,048,435	1,048,435	1,048,435	1,048,435	1,048,435	1,048,435	1,048,435	1,048,435	1,048,435	1,048,435	1,048,435	1,048,435
TOTAL RESERVES	1,048,435	1,048,435	1,048,435	1,048,435	1,048,435	1,048,435	1,048,435	1,048,435	1,048,435	1,048,435	1,048,435	1,048,435
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0

**CITY OF SUNNYVALE
730. DOROLOU SWIRSKY YOUTH OPPORTUNITY FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2013 TO JUNE 30, 2024**

	ACTUAL 2012/2013	CURRENT 2013/2014	BUDGET 2014/2015	PLAN 2015/2016	PLAN 2016/2017	PLAN 2017/2018	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	PLAN 2021/2022	PLAN 2022/2023	PLAN 2023/2024	FY 2013/2014 TO FY 2023/2024 TOTAL
RESERVE/FUND BALANCE, JULY 1	552,000	552,016	552,016	552,016	552,016	552,016	552,016	552,016	552,016	552,016	552,016	552,016	552,016
CURRENT RESOURCES:													
Interest Income	3,095	2,714	3,864	6,900	13,800	22,081	22,081	22,081	22,081	22,081	22,080	22,081	181,842
TOTAL CURRENT RESOURCES	3,095	2,714	3,864	6,900	13,800	22,081	22,081	22,081	22,081	22,081	22,080	22,081	181,842
TOTAL AVAILABLE RESOURCES	555,095	554,730	555,880	558,916	565,817	574,097	574,097	574,097	574,097	574,097	574,096	574,097	733,858
CURRENT REQUIREMENTS:													
Transfer To General Fund (Comm Rec.)	3,079	2,714	3,864	6,900	13,800	22,081	22,081	22,081	22,081	22,081	22,080	22,081	181,842
TOTAL CURRENT REQUIREMENTS	3,079	2,714	3,864	6,900	13,800	22,081	22,081	22,081	22,081	22,081	22,080	22,081	181,842
RESERVES:													
Endowment Reserve	552,016	552,016	552,016	552,016	552,016	552,016	552,016	552,016	552,016	552,016	552,016	552,016	552,016
TOTAL RESERVES	552,016	552,016	552,016	552,016	552,016	552,016	552,016	552,016	552,016	552,016	552,016	552,016	552,016
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

CITY OF SUNNYVALE
730. DOROLOU SWIRSKY YOUTH OPPORTUNITY FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2024 TO JUNE 30, 2034

	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	FY 2024/2025 TO FY 2033/2034 TOTAL	FY 2013/2014 TO FY 2033/2034 TOTAL
	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033	2033/2034		
RESERVE/FUND BALANCE, JULY 1	552,016	552,016	552,016	552,016	552,016	552,016	552,016	552,016	552,016	552,016	552,016	552,016
CURRENT RESOURCES:												
Interest Income	27,601	27,601	27,601	27,601	27,601	27,601	27,601	27,601	27,601	27,601	276,008	457,850
TOTAL CURRENT RESOURCES	27,601	27,601	27,601	27,601	27,601	27,601	27,601	27,601	27,601	27,601	276,008	457,850
TOTAL AVAILABLE RESOURCES	579,617	579,617	579,617	579,617	579,617	579,617	579,617	579,617	579,617	579,617	828,024	1,009,867
CURRENT REQUIREMENTS:												
Transfer To General Fund (Comm Rec.)	27,601	27,601	27,601	27,601	27,601	27,601	27,601	27,601	27,601	27,601	276,008	457,850
TOTAL CURRENT REQUIREMENTS	27,601	27,601	27,601	27,601	27,601	27,601	27,601	27,601	27,601	27,601	276,008	457,850
RESERVES:												
Endowment Reserve	552,016	552,016	552,016	552,016	552,016	552,016	552,016	552,016	552,016	552,016	552,016	552,016
TOTAL RESERVES	552,016	552,016	552,016	552,016	552,016	552,016	552,016	552,016	552,016	552,016	552,016	552,016
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**City of Sunnyvale
California**

For the Fiscal Year Beginning

July 1, 2013

Jeffrey R. Emer

Executive Director



Questions/Comments Please Contact:

Department of Finance
650 West Olive Avenue
P.O. Box 3707
Sunnyvale, CA 94086
or
Call (408) 730-7380

The Adopted FY 2014/15 Budget in its entirety may be viewed online at:
Budget.inSunnyvale.com