

## **Compliance Guidelines for Tax-Exempt Bonds**

## **Purpose of the Guidelines**

The university borrows through the issuance of qualified 501(c)(3) tax-exempt bonds to finance capital projects. Investors in tax-exempt bonds (which include bonds, Variable Rate Demand Notes and tax-exempt commercial paper notes) are willing to accept a lower coupon because interest earned on tax-exempt bonds is exempt from taxation. This exemption translates into a lower cost of capital for the university. Various requirements must be satisfied, however, for tax-exempt bonds to maintain their tax-exempt status.

This document explains the guidelines and practices that Stanford follows to remain in compliance with rules relating to tax-exempt bonds. Compliance is required both upon the issuance of the bonds and during the post-issuance phase which extends through and beyond the life of the bonds. An exception to these Guidelines may only be authorized by the Compliance Coordinator, in consultation with the Tax Department and/or counsel, based on a determination that such exception will not jeopardize the tax-exempt status of the applicable bond issue.

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## Part I Roles and Responsibilities

#### Compliance Coordinator

The Compliance Coordinator, reports to the Director of Capital Accounting, and has primary responsibility for post-issuance compliance efforts. The Compliance Coordinator oversees various aspects of the compliance program and monitors and ensures that compliance tasks are performed in an appropriate and timely manner.

Examples of duties assigned to the Compliance Coordinator include:

- 1. Perform an annual tax-exempt bond compliance review which includes a review of most-recent-year private use and arbitrage compliance.
- 2. Prepare annual follow up surveys with schools and departments and review the results.
- 3. Delegate tasks to parties responsible for particular areas of compliance (See Exhibit A).
- 4. Ensure compliance with deadlines imposed by tax-exempt bond rules
  - Continuing annual disclosure
  - Arbitrage rebate calculations
  - Annual certificate of compliance
- 5. Ensure compliance with Tax Agreements (including the summary of post-issuance compliance procedures attached thereto in certain cases) and other tax-related documents (e.g., escrow agreement) entered into in connection with each issuance of tax-exempt bonds.

## **School and Department Responsibilities**

School or department senior finance officers have certain responsibilities with respect to capital projects and facilities financed with tax-exempt bonds. These individuals play a critical role in ensuring that their departments are in compliance with the Guidelines, as they are responsible for the accuracy and completeness of the information provided to the Compliance Coordinator regarding the utilization of space. In addition, they are responsible for ensuring that their departments retain records for the appropriate timeframe.

## **Departmental duties include:**

- 1. Maintain accurate space utilization data in iSpace.
- 2. Maintain information about the use of facility space and any naming rights.
- 3. Maintain appropriate records regarding the use of space.
- 4. Collaborate with LBRE on funding structures for capital projects to ensure sufficient equity contributions.
- 5. Complete the annual sub-certification required of Regional Tax Compliance Officers (RTCO).
- 6. Attend regular meetings with RTCO and Building Managers to re-educate, consult and inquire about tax exempt requirements.

## Part II Recordkeeping

The university seeks to comply with regulatory record retention requirements (<a href="http://adminguide.stanford.edu/34\_4.pdf">http://adminguide.stanford.edu/34\_4.pdf</a>). Good record retention and documentation provide evidence of compliance and are the foundation of a successful bond compliance program.

#### Records to be maintained

- Bond transcripts
- Offering documents
- Documentation evidencing expenditure of bond proceeds
- Documents evidencing use of bond-financed projects, such as management contracts and research agreements
- Documents evidencing sources of payment or security for the bond
- Minutes and resolutions
- Allocation of bond proceeds
- Monitoring of private use
- Arbitrage rebate compliance
- Continuing annual disclosure

A more complete list of compliance records to be maintained can be found here:  $(See\ Exhibit\ B)$ 

The university seeks to retain records relating to each tax-exempt bond issue for the life of the bond issue, plus the life of any issue that refunds (directly or indirectly) that issue, plus six years.

## Part III Arbitrage Compliance

Arbitrage arises when proceeds from a bond issue are invested and the yield on the investments is greater than the yield on the bonds. The Internal Revenue Code contains two separate sets of requirements relating to arbitrage, yield restriction and rebate, which must be satisfied to ensure that the bonds do not lose tax-exempt status.

#### **Yield Restriction**

1. Yield restriction - the arbitrage rules generally prohibit proceeds of a bond issue from being invested in a yield in excess of the bond yield.

#### Rebate

2. Rebate— even if an exception to yield restriction applies, if arbitrage is earned on an issue, the excess earnings must be remitted to the U.S. Treasury Department unless an exception to rebate applies.

The university uses an outside vendor to perform rebate (and, as applicable, yield reduction) calculations. The vendor performs rebate calculations annually based on the bond issue date, and again at the time all bond proceeds have been spent (or at the time that the bond issue is retired, if earlier). The vendor also measures the university's bond proceeds spending rate to determine whether an applicable "spending exception" to rebate is satisfied. The Compliance Coordinator is responsible for a) obtaining and supplying relevant investment and spending data to the vendor to allow them to perform these calculations and b) coordinating with the vendor and the bond issuer to ensure that any rebate owed is paid to the U.S. Treasury Department (and Form 8038-T filed) by the deadline applicable to the computation period in question.

The university is responsible for ensuring, in coordination with counsel, and underwriters that any guaranteed investment contracts or investments purchased for a yield-restricted escrow relating to tax-exempt bond proceeds are acquired in compliance with the "three bid" safe harbor procedure set forth in IRS regulations, and that a qualified bidding agent or broker be engaged to conduct such procedure in coordination with the university and its counsel.

Gifts that bear a nexus to the bond-financed portion of a project may be subject to yield restriction if not spent within 30 days of receipt. The Office of Development ("OOD") is responsible for accurately documenting gifts related to capital projects. The Debt Analyst in Capital Accounting reviews the gifts received for capital projects and identifies projects that are financed with tax-exempt debt and require a pay down of the tax-exempt debt. Capital Accounting notifies appropriate individuals and departments in the university to make arrangements for the pay down of tax-exempt debt within the 30 day period, as required.

## **Part IV Expenditures and Assets**

#### **Allocation of Proceeds**

Allocation of bond proceeds to capital projects is an important element in the ongoing compliance effort. The default methodology used for making an allocation of bond proceeds is "specific tracing," meaning the proceeds are deemed to be spent on the expenditures to which they are traceable. The Compliance Coordinator prepares an allocation certificate (*See Exhibit C*) to memorialize the expenditure of bond proceeds (and other funding sources, if any) on the projects. The Compliance Coordinator reviews and updates fields as necessary on a regular basis, until the bond proceeds are fully allocated and all projects have been fully funded.

Typically the university allocates equity or taxable debt to the portion of a project used for private use (if any exists), to minimize the private use of the bond, as documented in the allocation certificate.

## **Expenditure Policy**

Applicable uses of university debt are documented in Administrative Guide 53, <a href="http://adminguide.stanford.edu/53.pdf">http://adminguide.stanford.edu/53.pdf</a>. Debt issuances must be approved by the Board of Trustees. The university will only use tax-exempt debt to finance or reimburse capital project expenditures that are included in the approved Tax Equity Fiscal Responsibility Act notice (TEFRA).

#### **Intent to Reimburse**

The Board of Trustees has delegated the authority to declare the university's official intent to reimburse itself for pre-issuance expenditures to the Chief Financial Officer on April 7, 2003. (*See Exhibit D*). This declaration is intended to satisfy the requirements of Treasury Regulation Section 1.150-2 and allows the university to finance capital project expenditures from internal sources and then reimburse itself for these expenditures with proceeds from subsequently issued bonds. Funding sources for capital projects approved by the Board of Trustees are documented in a funding plan/agreement; if the project anticipates tax-exempt debt, the agreement reiterates the university's intent to reimburse itself.

Capital projects that are not documented in a funding plan/agreement that utilize debt are generally approved by a Form 1, https://form1.stanford.edu/. This approval process identifies the funding sources and obtains both project and funding approval at the same time. There is a presumption that if a debt funding

source is identified, it will reimburse internal funds that may have been used for the initial expenditure payment.

Approximately every 60 days the Compliance Coordinator reviews capital projects funded with debt to ensure that the amount declared for reimbursement from tax-exempt debt does not exceed the designated limit by the Intent to Reimburse. If it is determined that the projected tax-exempt debt will exceed the originally stated amount, a revised Intent to Reimburse is prepared and signed by the Chief Financial Officer.

#### Part V Private Use

#### **Definition**

Private Use (PU) means the use of bond-financed property in a trade or business by any person other than a 501(c)(3) or state or local governmental entity, or by a 501(c)(3) entity in an unrelated trade or business. PU is measured separately for each outstanding bond issue and is limited to 5% for qualified 501(c)(3) bonds. Because bond issuance costs are considered to be PU, the allowable PU of bond-financed projects is reduced by the proceeds spent on issuance costs.

## **Examples of Private Use**

- 1. Leases of university property to non-university entities
- 2. Noncompliant management or service contracts (e.g., food service contracts) *See Exhibit E*
- 3. Noncompliant corporate sponsored research agreements *See Exhibit F* unrelated trade or business activities
- 4. Transfer of ownership to a private user (note that such arrangements are prohibited; the 5% private use allowance does not apply)
- 5. Naming rights arrangements with a private user

Note: According to IRS regulations, activities are only PU if they are carried out in tax-exempt bond financed space.

## **Monitoring Private Use**

It is the university's general policy not to engage in private use in tax-exempt financed facilities. It is also the university's current practice to finance capital projects with a layer of non tax-exempt debt including university funds or taxable debt.

The Compliance Coordinator in consultation with the Tax Department will make the final determination of whether a potential PU is allowable. Full information must be gathered prior to decision-making, including the details and location of the (proposed) activity, the financing structures of the facilities in question, and information about other potential PU in those facilities. Departments a required to share all information regarding the use of tax-exempt bond financed capital projects. The Compliance Coordinator/Tax Department may approve the potential PU activity only if:

- 1. The capital project has enough equity (i.e., non tax-exempt debt) to allow the potential PU to be fully allocable to equity.
- 2. Any allocation of potential PU to equity must not use up a majority of the equity funding available for that project.

At the time of tax-exempt bond issuance, the university assesses and quantifies any potential PU in capital projects, and confirms that the equity contributions to the respective projects will be sufficient to cover such PU.

After issuance, the university, led by the Compliance Coordinator, reviews tax-exempt bond-financed capital projects annually, and calculates PU per project <u>AND</u> per bond issue. The Compliance Coordinator utilizes the use of facilities questionnaire (*See Exhibit G*), or similar process, to track all PU activity by location. At least annually, the Compliance Coordinator prepares a spreadsheet calculating PU by project and by bond issue.

#### **Remedial Action**

Each department using tax-exempt debt is responsible for notifying Capital Accounting before there is a change in use of the project or facility financed with tax-exempt debt. In the event such a change in use may result in excessive PU for a bond issue, the university may avail itself of rules under Treasury Regulation section 1.141-12 which provide for "remedial action" by redemption or defeasance of nonqualified bonds. Remedial action, when properly taken, preserves the tax exemption of interest on the bonds. Failure to meet remedial action may result in significant penalties which will be borne by the school or department.

In limited circumstances, remedial action may be taken by applying disposition proceeds to other qualifying capital expenditures.

The university will seek the advice of borrower and/or bond counsel in the event remedial action may be required. To the extent a potential violation of PU rules arises that cannot be corrected through remedial action, or in the event of a potential arbitrage violation, the university will seek the advice of borrower and/or bond counsel concerning its alternatives, which may include approaching the Internal Revenue Service under the voluntary closing agreement program (VCAP).

## **Related Web Content**

Tax Compliance at Stanford

**Capital Accounting** 

 $http://www.stanford.edu/group/fms/fingate/staff/capitalequip/index.html \\ Admin guide 53$ 

http://adminguide.stanford.edu/53.pdf

# **Appendix**

# **Exhibit A - Post-Issuance Compliance and Responsible Persons**

	Ref.	Responsible Office	Responsible Person
GENERAL			
Serve as compliance coordinator for borrower's post-issuance compliance efforts	II.D	Controllers Office	Tax Debt Compliance Analyst
Communicate with outside counsel	II.D	Treasurer/Controller's Office	Treasurer/ Tax Director
Handle IRS inquiries	II.D	Controllers Office	Tax Director
Do you provide training or educational resources to personnel that are responsible for ensuring compliance with the post-issuance private use limitations for bond financed property	II.E	Treasurer/Controller's Office	Treasurer/Tax Debt Compliance Analyst
Maintain centralized information site (such as an internal website) that includes compliance materials and inform responsible persons of its location	II.D	Controllers Office	Tax Debt Compliance Analyst
Prepare a Master Compliance Spreadsheet showing important deadlines and keep it updated	II.D	Controllers Office	Tax Debt Compliance Analyst
INITIAL COMPLIANCE REVIEW			
Coordinate Initial Compliance Review	III	Controllers Office	Tax Debt Compliance Analyst
Determine compliance with private use rules; take corrective action as appropriate	III.A	Controllers Office	Tax Director/ Tax Debt Compliance Analyst
Determine compliance with arbitrage rules; take corrective action as appropriate	III.B	Controllers Office	Tax Debt Compliance Analyst

	Ref.	Responsible Office	Responsible Person
	<u>1101.</u>	responsible office	responsible reason
ANNUAL FOLLOW-UP SURVEYS			
Coordinate Annual Follow-Up Surveys	IV	Controllers Office	Tax Debt Compliance Analyst
Identify any changes in compliance with private use rules; take correction action as appropriate	IV.A	Controllers Office	Tax Debt Compliance Analyst
Distribute confirmation forms to responsible persons; follow up as necessary	IV.B	Controllers Office	Tax Debt Compliance Analyst
Identify new responsible persons as necessary	IV.B	Controllers Office	Tax Debt Compliance Analyst
Allocation of bond proceeds and equity/taxable debt to expenditures			
Make sure records are created showing actual expenditure of bond proceeds and taxable debt or equity on projects	V.A.3	Controllers Office	Director of Capital Accounting
Prepare an allocation certificate showing total expenditures of bond proceeds and equity or taxable debt on each project	V.A.3	Controllers Office	Tax Debt Compliance Analyst
To the extent bond proceeds are reimbursing original advances from equity, make sure allocation of proceeds to such reimbursements is recorded, records of original advances	V.A.4	Controllers Office	Director of Capital Accounting
are maintained, and other tax rules regarding reimbursements are followed Elect "undivided portion" methodology for any project to which equity or taxable debt is applied	V.A.5	Controllers Office	Tax Debt Compliance Analyst
Make sure expenditures are consistent with borrower's expectations as reflected in tax certificate and other bond documents	V.A.7	Controllers Office	Tax Debt Compliance Analyst

Allocation of bond proceeds to investments	Ref.	Responsible Office	Responsible Person
Make sure records are created showing the actual expenditure of bond proceeds to acquire investments	V.B.2	SMC	Manager
If investments of bond proceeds are to be altered, discuss with counsel in advance	V.B.3	SMC	Manager
Monitor spend-down of new money bond proceeds			
- Create spend-down spreadsheet and keep updated	V.C.3(a)-(b)	Controllers Office	Director of Capital Accounting
Take steps to accelerate spending, if necessary	V.C.3(c)	Controllers Office	Director of Capital Accounting
Take appropriate measures if spending exception not satisfied	V.C.3(d)	Controllers Office/Treasurer	Treasurer/Director of Capital Accounting
Make sure yield restriction rules are satisfied, if applicable	V.C.3(e)	Controllers Office	Treasurer/Director of Capital Accounting
Make sure records are created showing the timing of expenditures of bond proceeds on the projects	V.C.3(f)	Controllers Office	Director of Capital Accounting
Monitor compliance with rebate rules			
Retain and coordinate with rebate computation firm	V.D.2(a)-(b)	Controllers Office	Tax Debt Compliance Analyst
Keep track of deadlines for payment of rebate	V.D.2(c)	Controllers Office	Tax Deht Compliance Analyst
Coordinate payment of rebate and filing of Form 8038-T	V.D.2(d)	Controllers Office	Director of Capital Accounting
Screen potential arrangements for private use	VE 2(a)	LBRE	VP.
Review arrangements transferring ownership	V.E.2(a)	LBKE	V P
Review new or renewal lease agreements	V.E.2(b)	LBRE	VP

1			
	Ref.	Responsible Office	Responsible Person
Review new or renewal management or service contracts	V.E.2(c)	Procurement Office	Contracts Manager
Review new or renewal sponsored research and clinical trial agreements	V.E.2(d)	Office of Research Administration	Director
Review potential unrelated business arrangements	V.E.2(e)	Provost	Provost
Review new or renewal joint venture, partnership or LLC agreements	V.E.2(f)	Provost	Provost
Review new or renewal naming rights agreements	V.E.2(g)	OOD	Director
If arrangement would give rise to private use, take appropriate action	V.E.5(d)	Controller's Office	Debt Compliance Analyst/Legal Counsel
Avoid the creation of sinking funds			
- Make sure no sinking fund is created	V.F, VIII.B.3, III.B.2	Controller's Office	Director of Capital Accounting
Structure fundraising campaigns			
Make sure general fundraising materials do not solicit donations for "bricks and mortar" of bond-financed facilities or debt service for such facilities	V.G, VIII.B.4, III.B.3	OOD	Director
Bring any situations where gifts are restricted to "bricks and mortar" or debt service on bond-financed facilities to attention of compliance coordinator	V.G, VIII.B.4, III.B.3	OOD	Director
Bring any proposed "naming rights" arrangements with respect to bond-financed facilities to attention of compliance coordinator	V.G, VIII.B.4, III.B.3	OOD	
racing to attend of complained coordinator			Director
FORM 990/SCHEDULE K REPORTING			
Provide answers to bond-related questions on Form 990 and, once effective, Schedule K	VII	Controller's Office	Tax Director and Tax Debt Compliance Analyst

# **Exhibit B - Compliance Records to be Maintained**

ENTIRE BOND TRANSCRIPT (Includes)	LOCATION	Responsible Office				
Minutes of Board Resolutions	CEFA Bond Book	Controllers Office				
Official Statement	CEFA Bond Book	Controllers Office				
Declaration of Official Intent	CEFA Bond Book	Controllers Office				
Loan Indenture	CEFA Bond Book	Controllers Office				
Tax Regulatory Agreement	CEFA Bond Book	Controllers Office				
Underwriter's Certificate	CEFA Bond Book	Controllers Office				
Credit enhancement documents	CEFA Bond Book	Controllers Office				
Bond counsel opinion	CEFA Bond Book	Controllers Office				
Borrower counsel opinion	CEFA Bond Book	Controllers Office				
Escrow Agreement	CEFA Bond Book	Controllers Office				
• 501 (c)(3) Determination Letter	CEFA Bond Book	Controllers Office				
TEFRA documents	CEFA Bond Book	Controllers Office				
IRS Form 8038 with Evidence of filing	CEFA Bond Book	Controllers Office				
Verification report	CEFA Bond Book	Controllers Office				
Audited Financial Statements	CEFA Bond Book	Controllers Office				
TAX RELATED DOCUMENTS						
ARBITRAGE RELATED DOCUMENTS						
Arbitrage Rebate Analysis	Bond Logistix Report	Controllers Office				
• Form 8038-T and/or 8038-R	Tax Department	Tax Compliance				
Computation of bond yield	CEFA Bond Book	Controllers Office				
DOCUMENTATION OF EXPENDITURES						
Records of actual expenditures of bond proceeds	Capital Accounting	Controller's Office				

Record of original expenditures of equity to be reimbursed that are subsequently to be reimbursed with bond proceeds	Capital Accounting	Controller's Office
Draw schedule for new money bond issuance	Capital Accounting	Controller's Office
Placed in service dates of bond financed projects	Capital Accounting	Controller's Office
Depreciation schedules for bond-financed projects	Capital Accounting	Controller's Office
Allocations of bond proceeds to issuance costs	Capital Accounting	Controller's Office
<ul> <li>List of all bond financed projects</li> <li>List of all bond financed projects, organized by outstanding issue</li> </ul>	Capital Accounting Capital Accounting	Controller's Office Controller's Office
<ul> <li>Annual private use calculations</li> <li>Spend down spreadsheet</li> <li>Allocation Certificate</li> <li>Contracts entered into for construction, renovation or purchase of bond-financed facilities</li> </ul>	Capital Accounting Capital Accounting Capital Accounting Procurement/ Project Manager for respective School	Controller's Office Controllers Office Controllers Office Schools/Project Managers
DOCUMENTATION OF INVESTMENT OF BOND PROCEEDS		
<ul> <li>Investment Contracts</li> <li>Trustee Statements</li> <li>Financial Derivatives along with qualified hedge identification documents</li> </ul>	Bond Holder Relations CEFA Bond Book Bond Holder Relations	Treasurer Controllers Office Treasurer
Credit Enhancement Transactions	Bond Holder Relations	Treasurer

<ul> <li>Investment bidding documents:(GICs or portfolios of escrow securities)</li> </ul>	Bond Holder Relations	Treasurer
DOCUMENTATION OF USE OF BOND FINANCED PROJECTS		
Management and service contracts	Procurement/Respective Schools	Controllers Office
Research Agreements	OSR	OSR
Clinical Trial Agreements	OSR	OSR
• Leases and subleases	Procurement/Respective Schools	Procurement/Respective Schools
Naming Rights Agreements	OOD	OOD
• All Form 990's beginning with 2008	Tax Department	Tax Compliance
• Documentation of unrelated trade or business activities in bond financed property	Tax Department	Tax Compliance
• Documents related to any joint ventures, partnerships or LLC agreements	Office of General Counsel	Controllers Office/Treasurer
OTHER DOCUMENTS		
Documents relating to the changes inuse of bond financed projects	Capital Accounting	Controller's Office
• Records showing source of debt service payments	Capital Accounting	Controller's Office
• Expected useful life of bond financed projects	Capital Accounting	Controller's Office

## **Exhibit C - Allocation Certificate**

### **Schedule to Allocation Certificate**

Leland Stanford University CEFA Series

											If "1	No":
Project	Project Name	Amt. of bond financing	Other Tax- Exempt Bonds	Amt. of equity or taxable debt financing (if any)	Source of equity/taxable debt financing (if any)	Source of Other Tax- Exempt Debt	Total Cost to Date +++	Placed- in- service date ***	Date of listing this project on this schedule	Is this project being listed on this schedule within the Permitted Allocation Period? (If "Yes," this listing constitutes an allocation of proceeds/equity/taxable debt to the project)	Date (or date range) of original allocation of bond proceeds and equity/taxabl e debt to this project:	Form of original allocation (e.g., "records of actual expenditures, " "prior allocation certificate," "tax certificate for issue"):

Internal Cap Spreadsheet is source document for "Placed in Service Date". This schedule originates at the date of issuance of the bond and is updated

\*\*\* monthly until the bond

proceeds have been

utilized.

Total Cost to Date is taken from the Oracle +++ 195 Report.

### **Exhibit D - Authorization To Reimburse**

Source: Excerpted from Confidential Minutes of the Meeting of the Board of Trustees of The Leland Stanford Junior University, Report of the Committee on Finance, April 7, 2003

#### **Authorization to Reimburse**

**RESOLVED,** that the Board delegates to the Chief Financial Officer or his designee the authority to declare official intent to reimburse projects with tax-exempt debt when such reimbursement is within Board-established limits and/or guidelines. Nothing in this resolution shall delegate the authority of the Board to authorize the issuance of debt.

#### Background:

The University at times funds capital project expenditures temporarily with funds from sources other than tax-exempt debt, including internal funds (such as equity or reserves) and taxable commercial paper, prior to issuing tax-exempt debt. The University then later reimburses or refunds the original payment source with tax-exempt debt. IRS regulations allow the University to reimburse the prior expenditures with tax-exempt debt if the board or authorized individuals have declared the University's intent to do so before the expenditures are made or within sixty (60) days after such expenditures were made. The regulations give the University latitude to declare such intent in any reasonable form. The University has done so typically in board or committee resolutions and accompanying background narratives.

The failure to declare intent to reimburse on a timely basis could negatively impact the ability to take advantage of tax-exempt financing options such as tax-exempt commercial paper. Therefore, an efficient method of declaring reimbursement intent is an important aspect of the University's debt financing program. IRS regulations permit the declaration to reimburse to be made by action of an appropriate representative of the University as well as by resolution. Staff proposes a resolution of the Board delegating to the Chief Financial Officer or his designee the authority to identify capital expenditures intended to be reimbursed with tax-exempt debt when such reimbursement is within Board-established limits and/or guidelines.

Source: Excerpted from Confidential Minutes of the Meeting of the Board of Trustees of The Leland Stanford Junior University, Report of the Committee on Finance, April 7, 2003

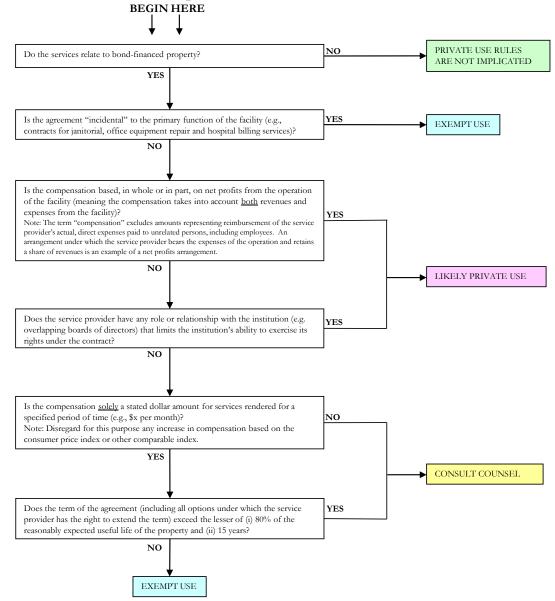
Staff believes delegation to the Chief Financial Officer or his designee is appropriate and efficient because adequate safeguards exist to ensure compliance with Board resolutions if a delegation model is approved, and the delegation option eliminates the need for individual construction reimbursement authorizations, which, if omitted, require expedited Board approval to avoid foreclosing tax-exempt financing options.

This resolution does not result in any obligation to issue additional debt, nor does it delegate the authority to issue additional debt, only the exercise of discretion regarding when tax-exempt debt is used.

## **Exhibit E - Management and Service Contact Compliance Flow Chart**

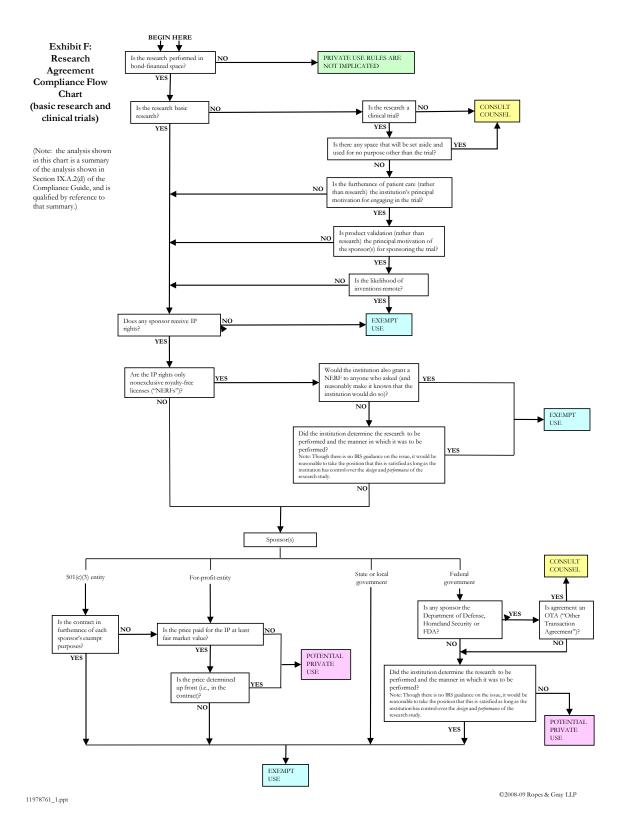
Exhibit E:
Management
and Service
Contract
Compliance
Flow Chart

(Note: the analysis shown in this chart is a summary of the analysis shown in Section VIII.A.2(c)(iv) of the Compliance Guide, and is qualified by reference to that summary).



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## **Exhibit F - Research Agreement Compliance Flow Chart**



# **Exhibit G - Use of Facilities Questionnaire**

# Use of Facilities Questionnaire

### **FACILITY OVERVIEW**

Fiscal Year Be	ginning:
Name of Perso	on Completing this Form:
Date Complete	ed:
below. For ea	Please list each facility under your oversight/management in the chart below ("Facility") and, for the fiscal year indicated above, provide the information described ach Facility for which you respond "yes" or "don't know" to any question in columns C through H, please complete all of the charts in the "Detailed e" worksheet attached to this "Facility Overview" worksheet. Please return these forms to no later than
Column A Column B Column C Column D  Column E Column F Column G Column H	Indicate the name of the Facility.  Describe the primary uses of the Facility (e.g., clinical space, research, labs, offices).  Indicate whether any portion of the Facility is leased to a third party.  Indicate whether there are any parties that provide management or other services with respect to the Facility. Examples of such arrangements include agreements with physician groups, building management providers, IT providers, and food service providers. If the Facility's only service contracts are limited to janitorial, security, pest control or equipment repair services, check "no."  Indicate whether any portion of the Facility, such as dorm rooms, lobby space or an auditorium, is rented to third parties on a short-term or periodic basis.  Indicate whether the Facility contains space in which research sponsored by a third party is performed.  Indicate whether the Facility is, or contains, a parking garage where spaces are used by persons other than the Institution's employees, patients, students or visitors Indicate whether the answers indicated in columns C through G would have been different at any point since 1997. For example, if the Facility is not currently subject to a management or service contract but previously was so subject, indicate "yes" in column H.

A	В	С		D		E		F		(	<b>3</b>		Н	
Name of	Facility Uses of		Leases?		Management or Service Contracts? Short-Term or Periodic Rentals?		Sponsored Research?		Parking Garage Used by Third Parties?		Changes Since 1997?			
Facility	Facility	Yes	No	Yes	No	Yes	No	Yes	No	Yes	No	Yes	Don't know	No