



## PESD Cookstove Research

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## Low-Income Energy Research Platform

#### **Research Question**

What kinds of institutional arrangements (enterprises, business models, markets, policies, and laws/regulations) can allow delivery of modern energy services to the poor at scale and in a durable way?

#### Methods

Structured case studies

Qualitative surveys

Quantitative surveys

**Econometric modeling** 

# The Energy Transition

• 1.6 billion people without electricity



• 2.4 billion without "modern" fuels

# Harms of Status Quo

- Lack of energy directly impedes development
  - No lighting for education
  - No electricity for productive activities
  - Time spent on biomass collection (esp. by women)



- Serious climate impacts
- Negative health consequences of biomass burning

# Energy for the Poor: Health Impact



Source: GVEP 2009

Photo: Mark Thurber 2009

Estimated deaths from cooking-related indoor air pollution: 1.6 million/year (> malaria) Improved biomass cookstoves could significantly reduce

# Are Health Benefits Valued?



#### **Differentiated Barriers to Technology Diffusion**



### **Cookstove Dissemination Research**

Top-down: "Business models" for distribution

Bottom-up: Factors affecting household cooking choices

## **Cookstove Dissemination Research**

#### Top-down: "Business models" for distribution

# Bottom-up: Factors affecting household cooking choices

#### Survey of Cookstove Sellers in India

Organization	Years in stoves business	Approx. # of direct employees in stoves	Est. total # of stoves sold in India (as of June 2010)
Α	1	3	0
В	40	300	0 (sold 150,000 in Africa)
С	2	60	120,000
D	4	21	450,000
Е	11	2	450
F	1	Unknown	1000
G	2	5	5000
н	5	10	25,000
Ι	1	5	40
J	10	20-50	7000

How have business model factors affected ability to scale and to sustain business?

#### **Two Stove Companies That Have Scaled**

First Energy



- ~450,000 stoves sold
- Retrenchment period following detachment from BP in 2009
- Major challenge due to price increases in raw materials for biomass pellet fuel
- Increased pellet price in 2009



- ~150,000 stoves sold
- Business appears to be growing

#### Business Model Factor #1: Technology/Design

First Energy



Envirofit





Source: Wall Street Journal / First Energy

created.

Radical Innovation / Complex Incremental Innovation / Simple

#### Business Model Factor #2: Customer Targeting

	oorja	ENVIROFIT making the world fit for humanity
	First Energy	Envirofit
Household Location	Rural/Urban	Rural
Household Income	\$2-8/day	>\$7/day
Stove Price	\$20-35	\$20-30
Competing Fuels	Biomass / LPG	Biomass

#### Business Model Factor #3: Enterprise Financing



#### Business Model Factor #4: Sales Channel – Women Entrepreneurs



Photo by Mark Thurber

Source: Envirofit

#### Business Model Factor #4: Sales Channel – Store Fronts

First Energy



Envirofit





Photo by Mark Thurber



Source: Envirofit

#### Business Model Factor #5: Management Experience – Technology



#### Business Model Factor #5: Management Experience – Operations



#### Business Model Factor #5: Management Experience – Marketing



## **Cookstove Dissemination Research**

Top-down: "Business models" for distribution

Bottom-up: Factors affecting household cooking choices

#### 1000-Household Survey of Cooking Habits in Maharashtra and Karnataka

Villa	iges in Maharashtra		Village	s in Karnataka	
	Thopatewadi	1		Hanabar Hatti	1
Pune	Dhamani	2		Tarihal	2
	Rajgurunagar (Khed) (CT)	3	Belgaum	Raybag (TP)	3
Satara	Hol	4		Bail Hongal (TMC)	4
	Pande	5 Betad 6 Dharwad Bhandiy	Betadur	5	
lalaa	Sukhapuri	6	Dharwad	Bhandiwad	6
Jailia	Ambad (M Cl)	7		ges in Karnataka Hanabar Hatti Tarihal Raybag (TP) Bail Hongal (TMC) Betadur Bhandiwad Hubli Kakanur Kerur (TP) Hulgur	7
l atur	Patharwadi	8	Pagalkot	Kakanur	8
Latur	Dhamangaon	9	DagaikUt	Kerur (TP)	9
Noshila	Bramhan Wade	10	Image: Height in the second	10	
Nasnik	Nilgavhan	11			-
	Satana (M Cl)	12			
Sangli	Bhilwadi	13			
	Takali	14			
	Madhavnagar (CT)	15			

#### Information Collected by Survey

Usage of different kinds of stoves Perceived attributes of different kinds of stoves Stove costs **Fuel costs** Ease of fuel procurement Perceived health impacts of indoor smoke from stoves Awareness of improved biomass stoves Purchase/use of improved biomass stoves

#### **Research Questions to Address**

- How do perceived health effects of smoke affect choice of cooking mode?
- Which attributes of a stove are most valued?
- What demographic factors drive uptake and ongoing use of different types of stoves?
- What is the diffusion process for a particular improved biomass stove (Oorja)?
- How do fuel availability factors affect choice of cooking mode?

#### Survey Conducted March-May 2011

#### Traditional stove

Oorja



Photos by Himani Phadke

#### Initial Data Analysis: Income and Use of Traditional Chulha



#### Initial Data Analysis: Education and Use of Traditional Chulha



# Thank you.

Questions? Mark Thurber mthurber@stanford.edu

## **Business Model Factors**

Organization	Selected independent variables					Dependent variables	
	Technology and design	Target customers	External enterprise funding	Channel involvement	Management experience (operations and marketing)	Scale	Sustainability (if current trends continue)
A	Incremental	Household	Private	Unknown	Limited	TBD	Unknown
c	Incremental	Household (>\$7/day)	Donor	Significant	Significant	High	Likely
$\mathbf{D}^{\mathbf{h}}$	Radical	Household (\$2-8/day)	Private	Significant	Significant	High	Unlikely
Dhe	Radical	Household (\$2-8/day); commercial	Private	Significant	Significant	High	Likely
Е	Radical	Commercial	Limited	Limited	Limited	Low	Proven
F	Unknown	Household (\$3–7/day)	Private	Unknown	Limited	TBD	Unknown
G	Incremental	Household; commercial	Limited	Limited	Limited	Moderate	Possible
н	Incremental	Household ( > \$3/day)	Limited	Limited	Limited	Moderate	Possible
1	Incremental	Commercial	Limited	Unknown	Limited	TBD	Unknown
1	Incremental	Household	Donor	Limited	Limited	Moderate	Unlikely

## Manufacturing: Mass Production

First Energy





Photo by Mark Thurber

Envirofit (





Source: Envirofit

## Marketing: Attractive Packaging



Photo by Mark Thurber

Source: Envirofit

### Marketing: Product Demonstrations







Source: Envirofit

Source: First Energy

#### Marketing: Advertisements



Source: First Energy

Source: Envirofit