Final Report

Department of Veterans Affairs and Brentwood School

Performance Audit of the Brentwood School Compliance with the Lease Agreement for Certain Real Property and Facilities at the West Los Angeles VA Campus

September 2018

Submitted by:

BCA Watson Rice LLP

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Attachment I: Stakeholder Feedback Correspondence

A. Executive Summary

The United States Department of Veterans Affairs (VA) and Brentwood School (BWS or Lessee) contracted with BCA Watson Rice LLP (BCAWR) to conduct an audit of BWS's performance of its obligations under a lease agreement (Lease) between the BWS and the VA. The audit period was from November 4, 2016 through October 31, 2017. The Lease was executed in recognition of the VA's goal to revitalize the VA's West Los Angeles Campus into a welcoming and vibrant community for Veterans of the Greater Los Angeles area, and help end Veteran homelessness in Greater Los Angeles.

The primary objective of the audit was to assess and report on the Lessee's compliance with key obligations under the Lease regarding certain property, facilities and athletic fields on the VA's West Los Angeles Campus. These obligations included monetary rent consideration, educational activities and learning projects, insurance coverage, and in-kind consideration (both monetary and non-monetary) comprised of four (4) primary components. The audit also included reaching out to Veterans' groups and other key stakeholders to solicit views and opinions regarding the Lessee's obligations under the Lease.

Overall, we found that during the audit period of November 4, 2016 through October 31, 2017, BWS complied with or exceeded its key obligations under the Lease. Moreover, based on our review of BWS' documented support and services provided and feedback received from Veterans groups and key stakeholders, the support and services provided by BWS during Year 1 of the Lease has indeed benefitted Veterans within the greater Los Angeles area. Feedback received from Veterans groups and other key stakeholders were very positive about the relationship between BWS and the Veterans community. Monetarily, we found that BWS paid its monthly rents of \$70,833.33 per month (\$850,000 annually) and the agreed upon Annual Rent Differential of \$98,597.49 in accordance with the terms of the Lease. BWS provided the VA with annual inkind consideration valued at \$1,316,603, which is \$398,603 more than the aggregate approximate in-kind consideration annual value of \$918,000 specified in the Lease. The additional in-kind consideration provided by BWS is primarily attributable to capital improvement costs of \$307,872 incurred by BWS for sports field and facility lighting systems. BWS also maintained required insurance coverage and provided education assistance and counseling in accordance with the Lease terms and requirements.

In addition to the in-kind consideration provided by BWS, BWS also employed seven Veterans during the audit period. Collectively, these seven Veterans earned \$189,663 in wages during the audit period.

B. Background

The United States Department of Veterans Affairs has jurisdiction and control of certain real property and facilities known as the West Los Angeles Campus (Property), in Los Angeles, California which provides services and benefits to the nation's Veterans. As a result of *the Valentini v. McDonald* litigation, the VA and BWS entered into a lease agreement effective as of November 4, 2016 (Lease), for the lease of certain premises comprised of athletic fields, complex, and facilities located on the 22.06 Acre Site of the Property in the County of Los Angeles, State of California.

Valentini v. McDonald was a class action lawsuit against the Department of Veterans Affairs Secretary Robert McDonald and the director of the VA Greater Los Angeles Healthcare System on behalf of homeless and disabled veterans. The lawsuit, filed in 2011 contended that the VA benefits programs discriminates against veterans who are homeless as a result of their severe mental disabilities because they cannot access the medical, mental health and other services to which they are entitled.

In January 2015, the VA Secretary and attorneys representing homeless veterans in Los Angeles announced an agreement to lead the launch of a new master plan for the West Los Angeles VA Campus to serve veterans in need. Under the agreement, the Secretary and plaintiffs' representatives were to develop a written plan to help end veteran homelessness in the Greater Los Angeles area. The plan was to focus on serving veterans, particularly homeless veterans, women veterans, aging veterans and veterans that are severely disabled. The plan was to include input from the veterans' community and other stakeholders, including the local community.

Part of the plan included the parties entering into the Lease regarding the Property in recognition of the VA's goal to revitalize the Property into a welcoming and vibrant community for veterans of the Greater Los Angeles area, and help end veteran homelessness in Greater Los Angeles. Under the Lease, the Lessee will provide to VA use of the Property for the benefit of Veterans and their families including, without limitation, services and programs that principally benefit Veterans and their families for the following purposes: the promotion of health and wellness; education; vocational training, skills building or other training related to employment; and peer activities, socialization or physical recreation. Access to the facilities shall be prioritized based on the order of chronically homeless, aging, and female Veterans.

C. Objectives, Scope and Methodology

The audit period was from November 4, 2016 (effective date of the lease agreement) through October 31, 2017. The primary objective of the audit was to assess and report on the Lessee's performance with respect to compliance with key obligations under the Lease regarding the Property and its use.

The scope of the audit included evaluating the Lessee's compliance with the following key Lease requirements:

- Annual Rent In exchange for BWS' continued use of the athletic fields, complex, and facilities located on the Property, BWS shall pay annual rent to VA in the amount of \$850,000.00 in equal monthly cash installments (currently, \$70,833.33), plus an "Annual Rent Differential" (the difference between the Pre-Paid Rent subtracted from the monthly cash installment of Annual Rent prorated for any partial months).
- **Insurance Coverage** BWS shall maintain property, liability and workers compensation insurance in accordance with the Lease.
- In-Kind Consideration BWS shall provide VA with annual in-kind consideration valued at \$918,000.00/year based on the total appraisal value of \$1.76 million less the \$850,000 paid in rent. The annual in-kind consideration agreed upon by VA and BWS is comprised of the following four (4) primary components:
 - Category A Operation, maintenance, and upkeep of the Property;
 - Category B Special programs and events benefitting Veterans and their families (the "Category B Consideration");
 - Category C Capital costs and improvements relating to activities on the 22.06 Acre Site to benefit Veterans and their families; and
 - Category D Athletic, recreational, and educational programs and activities to benefit Veterans and their families (the "Category D Consideration").

It must be noted that per the lease agreement Attachment A – Value of Annual In-Kind Consideration, the estimated value of in-kind consideration for each category is designed to be flexible and can be adjusted based on the needs and preferences of Veterans. Moreover, the allocation of in-kind consideration funding will be reviewed by VA and BWS on a quarterly basis.

To accomplish the audit objectives, our approach and methodology included the following:

- 1. Reviewed and analyzed the Lease Agreement to obtain an understanding of the purpose of the Agreement and the BWS's obligations under the Agreement.
- 2. Conducted an entrance conference with VA and BWS representatives to discuss the scope and timing of the audit and visited certain areas and facilities at the Property.

- 3. Obtained Evidence of Property Insurance document and Certificate of Liability Insurance for the Property.
- Obtained and reviewed a list of rents paid including copies of supporting rent checks payable to VA
 Greater Los Angeles Health Care to determine whether BWS complied with the Lease rent terms
 and conditions.
- 5. To determine whether BWS complied with its obligations regarding the operation, maintenance and upkeep of the property, we obtained and reviewed BWS general ledger and staff payroll records, utility bills, banks statements, notes to financial statements, and check copies.
- 6. To determine whether BWS complied with its obligations to initiate and host special programs, activities and events benefitting Veterans and their families, we obtained and reviewed flyers, notifications, and announcements for activities and events, photos of events and activities, and BWS general ledger data and copies of vendor invoices.
- 7. To determine whether BWS complied with its obligations to make capital improvements on the Property relating to activities to benefit Veterans and their families, we obtained and reviewed a May 2017 contract with a lighting company and associated check copies for the cost of installing a lighting system at the football field, tennis courts and swimming pool.
- 8. To determine whether BWS complied with its obligations to offer and host athletic, recreational, and educational programs and activities to benefit Veterans and their families including transportation services, we obtained and reviewed:
 - Announcements and emails concerning for events and activities,
 - Photos of events and activities
 - Educational and recreational program sign-in sheets
 - BWS General ledger records, vendor invoices and payroll records
 - Athletic event schedule for the VA/BWS recreational facilities
 - Scholarship documentation (including student lists, and enrollment agreement and costs)
 - Lists of volunteer sign-ups
- 9. Sought feedback and input from stakeholders including the California congressional delegation, the former Plaintiffs in the Valentini v. McDonald lawsuit, Veteran Service Organizations, and Veterans.

D. Detailed Audit Results

Based on our audit of BWS's performance regarding compliance with its obligations under the Lease, we found that BWS fully complied with its obligations regarding:

- Annual rental consideration
- Adequate insurance coverage
- The operation, maintenance, and upkeep of the property
- Special programs and events benefitting Veterans and their families
- Capital costs and improvements relating to activities on the Property to benefit Veterans and their families
- Athletic, recreational, and educational programs and activities to benefit Veterans and their families

Annual Rent

Based on our audit, we verified that BWS paid the required monthly rents of \$70,833.33 per month (\$850,000 annually) and the agreed upon Annual Rent Differential of \$98,597.49 in accordance with the terms of the Lease.

Insurance Coverage

Based on our audit, we verified that BWS maintained adequate insurance coverage in accordance with the terms and requirements of the Lease.

In-Kind Consideration

The categories of in-kind consideration (except Category C) include separate components with individual estimated values and standards of valuation for each component. The categories are designed to be a flexible menu of options that can be adjusted based on the needs and preferences of Veterans. The in-kind offerings, programs, opportunities and activities are all part of the Veterans Center for Recreation and Education (VCRE) at BWS.

For comparison purposes, the standards of valuation and estimated values are detailed in the schedule below along with the audited value of actual in-kind consideration provided by BWS.

Schedule of In-Kind Consideration Provided by BWS

Estimated Value of

Audited

	In-Kind Consideration (a		n-Kind sideration
Category A -Operations, Maintenance & Upkeep		001	Sideration
Annual cost for routine upkeep of the Property For example, landscaping, maintenance, custodial, irrigation, and utilities for athletic fields, track, tennis courts, etc. (Paragraph 3)	\$ 170,587	\$	249,929
Repair and replacement costs related to facility refurbishment and minor enhancements for the Property, physical structures, grounds, lighting, and equipment on the Property (Paragraph 4)	\$ 348,000	\$	348,000
Category B - Special Programs and Events Benefiting Veterans and Families			
Use of Property by the VA for special Veterans events suich as Softball games, movie nights, concerts, BBQs, etc. (Paragraph 5)	\$ 15,000	\$	1,817
BWS initiated and hosted activities, opportunities, and events that include Veterans and their families such as movie screenings, special speakers, picnics or BBQs, among other options. (Paragraph 6)	\$ 30,000	\$	10,445
Category C - Capital Costs and Improvements			
Future improvements relating to activities on the Property and benefitting Veterans and their families. (Paragraph 7)	TBD	\$	307,872
Category D - Athletic and Educational Programs and Activities to Benefit Veterans and Their Families			
BWS to conduct Veteran Donation Drives within the school community centered around Veterans Day, Memorial Day, or other occasions relevant to the BWS curriculum. Collected items may include clothes, food, furniture, wheelchairs, etc. (Paragraph 8)	No cost to VA		
Management, coordination, communication, promotion, and organization of activities related to VCRE, including staffing needs such as, security, lifeguards, coaches, administrative support, etc. (Paragraph 9)	\$ 223,462	\$	229,060
BWS to supply athletic equipment and gear for use by Veterans and their Families during activities on the Property. (Paragraph 10)	\$ 2,500	\$	842
BWS to offer educational services to Veterans and their families including but not limited to courses, seminars, workshops, and clinics. Examples of offerings could include college counseling, General Equivalency Diploma (GED) preparation, adult education courses, sports clinics, nutrition seminars, computer literacy, and/or access to rehearsal or learning spaces. (Paragraph 11)	\$ 39,228	\$	13,200

	Estimated Value of In-Kind sideration (a)		Audited In-Kind nsideration
Transportation services, including cost of vehicle(s) and driver(s), that facilitate access to opportunities offered on the Property. (Paragraph 12)	\$ 82,458	\$	42,633
Scholarships- Summer at BWS & academic scholarships based on merit. Includes not less than 120 scholarship spots for Summer. (Paragraph 13)	\$ 164,000	\$	100,155
Website development and on-going maintenance/support to help communicate, coordinate, and facilitate access to offerings on the Property. (Paragraphs 14 & 15)	\$ 60,000	\$	12,650
BWS student activities and service learning projects directly benefitting Veterans	TBD	Invaluable and at no cost to VA	
TOTALS	\$ 1,135,235	\$	1,316,603

(a) Per Exhibit D of Lease Agreement

Below we provide detailed explanations of the in-kind consideration provided by BWS and the associated audited value of the in-kind consideration.

Category A

- Paragraph 3 BWS provided \$249,929 of in-kind consideration for routine upkeep and maintenance of the property including \$189,242 in payroll costs and \$60,687 in utilities expenses.
- Paragraph 4 BWS provided \$348,000 of in-kind consideration which included \$298,000 for property maintenance and \$50,000 for engaging a third party auditor to evaluate program effectiveness.

Category B

- Paragraph 5 BWS provided \$1,817 of in-kind consideration which included costs for a Veterans welcome lunch, food for softball and volleyball games held by BWS, and the New Directions play held at the BWS Theater.
- Paragraph 6 BWS provided \$10,445 of in-kind consideration including Move-In Kit costs and events such as NFL Meet and Greet/Fantasy Pro Football Camp video, VA lunch and the Day of Beauty event. BWS also hosted the third annual VAGLAHS Stand Down.

Category C

 Paragraph 7 - BWS provided \$307,872 of in-kind consideration for football field, pool and tennis court lighting systems.

Category D

- Paragraph 8 BWS conducted Veteran donation drives for Thanksgiving meals in November 2016, toys in December 2016 and toiletries in April of 2017. Other events held included:
 - On-going Veterans Hero's Garden project
 - On-going sports games and performances for Veterans to attend
 - Veterans Day assembly
 - Winter Shelter December 2016
 - Valentines Concert February 2017
 - Summer at Brentwood 2017 Service Learning
 - 2017 Service Learning Camp: Japanese Gardening Renovation
- Paragraph 9 BWS provided \$229,060.39 of in-kind consideration for staffing and personnel costs associated with the management, coordination, promotion, security, safety, and organization of activities for related to the VCRE.
- Paragraph 10 BWS provided \$842 of in-kind consideration for supplies for athletic programs.
- Paragraph 11 BWS provided \$13,200 of in-kind consideration for education services and counseling.
- Paragraph 12 BWS provided \$42,633 of in-kind consideration for transportation services which primarily was for the purchase of a vehicle (2017 Ford Transit Connect).
- Paragraph 13 BWS provided \$100,155 of in-kind consideration for 124 scholarships. This includes
 a full year scholarship for one student who is the daughter of a Veteran. The financial assistance
 value for this single scholarship was \$40,355. An additional \$59,800 was for 123 four and five day
 scholarships valued at \$100 per day.
- Paragraphs 14 and 15 BWS provided \$12,650 of in-kind consideration for video production and photography related to events such as Veterans Valentines Day, socks donation drive for Veterans, Veterans Stand Down, and BWS Magazine photos for the Middle School and Veteran Heroes Garden Project.

In addition to providing the in-kind consideration described above, BWS also employed seven Veterans during the audit period. Collectively these employees earned \$189,663 during the audit period.

Feedback from Stakeholders and Veteran Groups

We inquired and received feedback from stakeholders and Veteran groups regarding the Lessee's compliance with its obligations under the Lease and various aspects of the Property and its uses. Specific topics identified in the inquiries included access to the Veterans Center for Education & Recreational facilities on the Property, classes and clinics for Veterans, hosting activities and special events on the Property for Veterans and their families; conducting Veteran Donation Drives; providing free educational services for Veterans and their families: providing daily transportation services between the WLA Campus and the Property, and overall satisfaction with the operations, maintenance and upkeep of the Property.

We have included copies of all email correspondence received as an Attachment to this report. We have also included comments from stakeholders that BWS received directly prior to our audit engagement.

September 2018

BCA Watson Rice, LLP

ATTACHMENT CORRESPONDENCE RECEIVED FROM STAKEHOLDERS AND VETERANS GROUPS

From: Timothy

Sent: Friday, August 03, 2018 3:40 PM

To: Tom Kelly

Subject: Re: VA/Brentwood School Outreach

I am honored to have been identified as a key stakeholder to provide feedback and input. Just to tell you a little about myself, I am the Executive Director of the Brentwood Village Business Improvement District and the Executive Director of the Greater Los Angeles Fisher House Foundation and 2 of my daughters attend Brentwood School.

On Veterans' Day, Brentwood Lower School (Grades K-6) students write letters, illustrate cards, and draw pictures/posters with thanks to Veterans to be distributed Fisher House Guests and to patients in the main hospital building 500. When the Fisher House had special Veteran's Day concerts, both the upper and lower school participated in creating large format artwork, posters, etc showing their gratefulness and appreciation to our Veterans. Some students also were on stage helping with the pledge of allegiance at the beginning of the concerts. For of the events, the upper school students created to most amazing American Flag using multiple large format sections of craft paper to produce the most beautiful reproduction of our flag.

Mary Sidell, formerly of Brentwood School, was instrumental in getting Brentwood School board members and Brentwood School community to donate financially to the initial fundraising process to capitalize the building the Greater LA Fisher House. She also helped us gain celebrity endorsements/involvement in fundraising events for the Fisher House, including getting celebrities to sign a Harley Davidson motorcycle which was auctioned off for \$35,000. Without the help/leadership of Mary and the Brentwood School Community, I would not have been able to even begin the Greater LA Fisher House, as it was receiving a lot of negative press from the NIMBY neighbors and Brentwood Community Council/ BCC (of which I sat on the board of the BCC, but was not allowed to discuss or present the idea of Fisher House to the Community). The Greater LA Fisher House has saved our Fisher House Guests over \$19,000,000 over the last 8 years in lodging costs alone. In part, I have to thank to Brentwood School Community for backing me when most of the community would not.

In addition, Brentwood School has done the following Veteran-centric activities:

- Awarded close to 250 one-week VA scholarships to Summer at Brentwood over the past two summers
- Held clothing donation drives (among employees) for the past 2 Stand Downs (approx. 1,000 articles of clothing contributed to each)
- Coordinated volunteer sign up for last year's Stand Down (1,000+ volunteers)
- Provided meals for Veterans attending the past 2 Stand Downs
- Hosted a "Day of Beauty" for female Veterans last summer and this summer
- Loaned our Theater to New Directions for a drama and performance workshop for their residents
- Hosted volleyball and softball tournaments for Vets, as well as a tennis clinic
- Helped VA Work Therapy program set up and launch a computer lab to help Vets re-enter the work force
- Hired 8 Veterans and reach out to VA for possible referrals each time a position opens
- Arranged for student musicians to routinely perform at VA events (Stand Down, Holiday Events, Lincoln's Birthday, Memorial Day, etc.)

- Planted, maintained, harvested, and donated to Vets produce from 14 raised beds in the Heroes Garden at the golf course
- Offered daily access to the athletic facilities (known to Vets as the VCRE or Veterans Center for Recreation and Education), including supervised swim on the weekends with a licensed lifeguard

Many of the above activities I see first hand as I frequent the Brentwood School Upper Campus. From time to time, I speak with the Veteran community members as well as Veterans Service Organizations/ VSO's leaders, all with excellent feedback on the Veterans experience using the Brentwood School facility.

I hope this helps you with the audit.

If you have more questions, feel free to call or email.



From:

Rebecca

Sent:

Wednesday, August 01, 2018 8:04 AM

To:

Tom Kelly

Subject:

RE: VA/Brentwood School Outreach

Hi Tom,

My overall working experience with Brentwood School was positive. From the beginning of the partnership, Bernardo and Gennifer we welcoming and accommodating to any needs that myself; the VA Staff or the Veterans needed. I brought a group of Veterans to use the Brentwood recreation facilities, enclosed gym, tennis courts and track/football field weekly. They provided us with brand new equipment to engage in a game of basketball, volleyball, tennis, baseball, and football. The Veterans enjoyed being able to play a pick-up game every week and allowed them to really feel whole again in a positive sober environment. In the evenings, we began playing softball. Brentwood let us know when the field was not being used for their own students and allowed us to have access to the equipment and field without any issues. On occasion, I requested Brentwood to allow us to have a staff/patient game; either softball, volleyball or basketball. Gennifer and Bernardo were thrilled with the idea, worked closely with me to schedule a day and always provided a light snack or lunch and plenty of hydration for all participants. These games provided such a benefit to all staff and Veterans that participated, it was truly a highlight of the month.

At some time, I am unable to recall exactly when, but Brentwood school agreed to allowing a non-profit Veteran run organization have a small space to conduct workout sessions for Veterans throughout the week. Brentwood laid a concrete platform with shade, supplied free weights and a few other supplies requested from the organization. They would check in with the group daily and provided a positive experience.

Brentwood school also provided a few tennis clinics for the Veterans. They had a tennis coach come and teach a small group of the Veterans how to play tennis, a unique sports most of the Veterans had never played before. On Saturdays, they opened up their pool for the Veterans to use throughout the day with a lifeguard present. I always heard good things from the Veterans about this experience. While providing access to the variety of recreational facilities, the Veterans were also invited to attend numerous events taking place at the school. For example, Kareem Abdul Jabbar spoke one evening and the VA was given prime seating and tickets to attend.

The service provided by Brentwood school was always pleasant, communicative, and flexible. Bernardo and Gennifer were easy to speak with and always wanted to make sure the Veterans enjoyed themselves and the facility. If there were ever any issues, they were dealt with promptly and usually provided a solution.

Overall, I was always satisfied with the service and maintenance of the grounds. The campus is beautifully landscaped and well taken care. The lower baseball field was maintained properly as well as the rest of the recreational facilities.

All the best,



[&]quot;Not only can you not plan the impact you're going to have, you often won't recognize it when you're having it."

From:

Anabel

Sent:

Tuesday, July 24, 2018 12:19 PM

To:

Tom Kelly

Subject:

RE: VA/Brentwood School Outreach

BCA Watson Rice LLP

Tom Kelly, Director 2355 Crenshaw Blvd., Ste. 150 Torrance, CA 90501

Mr. Kelly,

I was introduced to Brentwood School staff when I worked at The Salvation Army Haven (Haven). The Haven provided shelter, housing assistance and job placement assistance to veterans in the West Los Angeles VA Campus. The Haven also operated a Community Care Licensed facility for veterans who required a higher level of care. On September 30, 2017 the Haven closed its facilities and transferred its programs to The Salvation Army Bell Shelter.

At Haven, I collaborated with Brentwood School staff member, James Hughes, to schedule weekly volunteer opportunities for students. Once a week about 10-15 students would assist our kitchen staff in serving dinner. On the week prior to Thanksgiving Day, Mr. Hughes would deliver bags filled with canned goods, grocery store gift cards, and ingredients to prepare a Thanksgiving meal. Mr. Hughes also forwarded flyers to our program managers about events taking place at Brentwood School, inviting veteran residents to attend. Staff would routinely post the flyers on our bulletin boards. Once the Haven closed I continued to collaborate with Mr. Hughes when I was transferred to work at The Salvation Army Westwood Transitional Village (WTV).

WTV provides temporary housing to homeless families. Out of its 40 apartments, 10 apartments are occupied by veteran families. Mr. Hughes works alongside of WTV's Director, Diane Good, to organize group tutoring sessions that are hosted by Brentwood School students. Mr. Hughes also assists in organizing donations for families during Thanksgiving and Christmas holidays. Throughout the year Brentwood School students, staff and parents visit WTV's Childhood Development Center to inquire about donation needs and volunteer opportunities.

If you have any additional questions please feel free to contact me.

Sincerely,



From:

Peter

Sent:

Thursday, July 19, 2018 3:18 PM

To:

Tom Kelly

Subject:

RE: VA/Brentwood School Outreach

Overall, we have had very positive experiences with Brentwood School. They have provided us with IT services for our VA computer/employment center and they have been actively engaged and interested in the hiring of our Veterans.



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From:

Heroes' Movement

Sent:

Wednesday, August 01, 2018 12:53 PM

To:

Tom Kelly

Subject:

Re: VA/Brentwood School Outreach

Heroes' Movement is a Veteran 501(c)(3) non-profit, we bridge the gap from therapy whether it's mental or physical to getting strong again through small group coached strength and conditioning sessions at no cost to Veterans.

Formed in 2015 in Santa Monica, we were floating around the gyms with no real home. In the summer of 2016 we were introduced to Gennifer Yoshimara and Victor Pesiri at Brentwood school. They generously had an outdoor gym built on the property Brentwood is renting from the VA. Now "the spot' is our home, we serve any Veteran of all ages and branches, most of the Veterans in our program come from the Dom and New Directions.

We are very grateful for Brentwood school's contribution and hope it's a lasting relationship with the VA.

Previously sent:

Marc

I can speak directly to what Brentwood has done and what it means for the Veterans at building 209. I would reference the move in assistance, the holiday meals, the bus, and the overall welcome they received.

Chaplain Dov

Keep the below in mind; they each meant a great deal to those residing at CALVET. I saw it all in person:

Recalling all the support at CALVET with musicians, artist rendering sketches of resident veterans that now line the hallways, helping at holidays, and your participation with Lincoln Birthday Ceremonies just last month, providing the Madrigal Singers and keyboardist.

I recall watching the sketching of *Sadie Sonnenreich - WWII, Millie Taylor - WWII, *Bill Fox - Korea, Paul Clement - WWII, Ron Boethin - Korea, *Jim Fitzgibbon - Vietnam, Manny Reza - Vietnam, *Rip Riley - WWII, and many more; me included - Vietnam.

Your students bring so much joy into these veterans'lives. Note the asterisks are of those now deceased whose sketches still adorn our CALVET hallways.

I served as President of the CALVET Resident Council when these program began; CALVET opened June 14, 2010



Once again, thank you for everything you have done. It has been a pleasure since day one to work with you.