



## Stanford Advanced Project Management Certificate

### Managing Without Authority (XAPM214)

#### Sample Agenda

##### Day 1

- 12:00- 1:00 Registration and Lunch Buffet  
1:30- 2:45 Introduction and Reading the Context  
*Presented by Stephen Barely and John Boose*  
2:45- 3:00 Break  
3:00- 5:00 Reading the Context- Frank Mason Case Study, *continued*  
*Presented by Stephen Barely and John Boose*  
5:30 Reception- Stanford University Campus

##### Day 2

- 7:30- 8:00 Continental Breakfast  
8:00- 9:45 Principles of Influence  
*Presented by John Boose*  
9:45- 10:00 Break  
10:00- 11:00 Building Credibility  
*Presented by Gregg Warnick*  
11:00- 12:00 Persuading Others  
*Presented by Gregg Warnick*  
12:00- 1:00 Lunch  
1:00- 3:00 Solving Problems  
*Presented by John Boose*  
3:00- 3:15 Break  
3:15- 5:00 Solving Problems, *continued*  
*Presented by John Boose*

##### Day 3

- 7:30- 8:00 Continental Breakfast  
8:00- 9:45 Building and Maintaining Networks  
*Presented by Gregg Warnick*  
9:45- 10:00 Break  
10:00- 12:00 Organizational Politics  
*Presented by John Boose*  
12:00- 1:00 Lunch  
1:00- 3:00 Influencing Up  
*Presented by Gregg Warnick*  
3:00- 3:15 Break  
3:15- 5:00 Putting it all Together- Elizabeth Best Case Study  
*Presented by Stephen Barley*