

APPENDIX B

SUPPLEMENTARY INFORMATION

The tables and graphs in this Appendix provide historical and statistical data on enrollment, tuition and room and board rates, financial aid, faculty, staff, selected expenditures, and the endowment. The short summaries below serve as an introduction to the schedules and point out interesting trends or historical occurrences.

SCHEDULE 1 – STUDENT ENROLLMENT

Bolstered by a large freshman class, undergraduate enrollment in 2007/08 was the largest in the past decade. The number of TGRs (Terminal Graduate Registration) increased markedly in the late 1990s, primarily because changes in Federal policy requiring payment of the tuition of Research Assistants directly from research contracts and grants provided a strong incentive for eligible graduate students to register as TGRs. There was an increase of 45 TGRs in 2007/08, while the number of non-TGR graduate students decreased in 2007/08 by 60 students.

SCHEDULE 2 – FRESHMAN STUDENT APPLY/ADMIT/MATRICULATE STATISTICS

The number of applicants for the present freshman class increased again to 23,958, the largest pool in Stanford's history. Only 10.3% of applicants were accepted, as Stanford has become increasingly selective over the past ten years. Stanford's yield rate is very strong and among the highest in the country, at nearly 70%.

SCHEDULE 3 – GRADUATE STUDENT APPLY/ADMIT/ENROLL STATISTICS

The number of applicants to Stanford's graduate and professional programs rose 6.5%, from 31,583 in 2006/07 to 33,623 in 2007/08. Stanford's graduate programs admitted only 12.9% of all applicants, the lowest rate in the past decade. The yield for graduate admits jumped significantly in 2004 and has averaged just under 55% since then.

SCHEDULE 4 – GRADUATE STUDENT SUPPORT

Stanford supports its graduate students and postdoctoral fellows with a variety of fund sources. Teaching assistants and research assistants earn salaries as part of their appointment and most also receive an allowance applied against their tuition charges as part of their compensation.

Graduate Fellows receive grants that cover some or all of their tuition charges, and many receive stipends that help cover living expenses. Postdoctoral students, over two-thirds of whom reside in the School of Medicine, also receive salaries as part of their appointment. Many also receive living expense stipends.

Grants and contracts cover much of the research assistant expenses, while university and school unrestricted (or general use) funds and expendable and endowment funds restricted specifically to graduate student aid cover the remaining expenses.

SCHEDULE 5 – TUITION AND ROOM & BOARD RATES

The 2008/09 total cost of Undergraduate Tuition plus Room & Board is projected to increase by 3.5%. In real terms, the average annual increase over the past decade has been 2.3%. These results are due to the university committing (in the early 1990s) to restraining tuition growth, which continues today, despite marginally increased budget pressure.

SCHEDULE 6 – TUITION AND FEE INCOME

Total tuition income is expected to increase by 3.9% in 2008/09. While the undergraduate tuition rate will increase by 3.5% next year, the TGR rate is being held flat and the School of Medicine is increasing its tuition by 4.25%.

SCHEDULE 7 – UNDERGRADUATE FINANCIAL AID BY SOURCE OF FUNDS AND TYPE OF AID

This schedule shows the total amount of financial aid from all sources (including non-need based scholarship

aid for athletics) awarded to undergraduate students. The last row shows Stanford tuition plus room and board. Total scholarships and grants increased by almost 9% in 2006/07, due mainly to a 27% increase in gifts and endowment income. The Stanford unrestricted funds portion of scholarships and grants has dropped to its lowest level since 2000/01. Loan amounts have decreased for the last three years, while the work component, by far the smallest component of financial aid, has also decreased from 2005/06 to 2006/07.

SCHEDULE 8 – UNDERGRADUATE FINANCIAL AID: NEEDS AND SOURCES, INCLUDING PARENTAL AND STUDENT CONTRIBUTIONS

This schedule shows the total needs and sources of support for undergraduate students who receive need-based financial aid. The total needs are driven by the growth in the student budget and by the number of students on aid. The total student budget will increase 4.2% in 2008/09, but total needs will increase by 9.5% due to 152 more students expected to receive need-based aid. Significant enhancements in the financial aid program, aimed at helping middle-income families, will result in more students qualifying for aid and a considerable drop in average family contribution. The substantially higher costs of the program will be met with increases in endowment income and president's funds

SCHEDULE 9 – STUDENTS HOUSED ON CAMPUS

The percent of undergraduates housed on-campus has been about 90% for most of the past decade, several percentage points higher than the level during the mid-1990s due to a tighter and more expensive local rental market. The percent of graduate students housed by Stanford grew rapidly from 1997/98 through 2002/03, coincident with the availability of subsidized off-campus housing. Stanford has (over several years) begun to eliminate the off-campus subsidized housing program and the gradual results (dropping to 130 graduate student accommodations being subsidized) are evident in 2007/08, largely because local rents have eased and more graduate housing has been built on-campus.

SCHEDULE 10 – TOTAL PROFESSORIAL FACULTY

The total professoriate has increased by 22 (less than 1.2%) since last year. The number of tenure-line faculty has increased by 46 in the last five years (slightly more than 3%), while the non-tenure line faculty (consisting mostly of Medical Center Line faculty) has increased by 40 (7.4%) over the same period.

SCHEDULE 11 – DISTRIBUTION OF TENURED, NON-TENURED, AND NON-TENURE LINE PROFESSORIAL FACULTY

This schedule provides a disaggregated view of the data in Schedule 10 over the last three years. Schedule 11 shows that the total number of tenured faculty in the formula schools has increased by only 19 in the past three years, and the number of non-tenure faculty has increased by 4. The number of non-tenure line faculty has increased by 2.

SCHEDULE 12 – NUMBER OF NON-TEACHING EMPLOYEES

This schedule shows the number of regular (defined in the first footnote in the Schedule) non-teaching employees by activity. To maintain consistency in this data over time despite reorganizations, the activity categories have been defined broadly, and the table contains footnotes explaining various shifts across the categories or other changes over the period. The number of employees increased by 4.6% in 2007. Ignoring Medicine and SLAC, the new employees are fairly evenly scattered throughout the university, with the schools hiring 77 people (16% of the university new hires) and Land and Buildings hiring 45 people (9% of the university new hires).

SCHEDULE 13 – STAFF EMPLOYEES OUTSIDE MEDICINE AND SLAC

This graph shows the relative numbers and growth of staff employees who work in primarily academic versus administrative areas. Over the period shown, the number of academic and administrative staff grew an average of 3.9%. The number of employees in administrative areas increased by 4.6% in 2007. Employment in the schools and independent labs has increased steadily each year, consistent with the steady growth in research.

SCHEDULE 14 – STAFF BENEFITS DETAIL

The fringe benefits rates provide a mechanism to support the various components of non-salary compensation provided to employees. Stanford has four distinct fringe benefits rates for (1) regular benefits-eligible employees, which includes most faculty and staff, (2) postdoctoral research affiliates, (3) casual/temporary employees, and (4) graduate research and teaching assistants. Schedule 14 shows the programs and costs that contribute to the weighted average of the four individual benefits rates. Retirement programs and health insurance costs are the primary drivers of the benefits rates. Medical insurance costs have increased

dramatically in the past few years, and are expected to increase by about 3.0% in 2008/09, while reductions are led by Retirement Medical (budgeted to decrease by 15.1%) and Worker's Comp/LTD/Unemployment Insurance (budgeted to decrease by 18.1%).

SCHEDULE 15 – SPONSORED RESEARCH EXPENSE BY AGENCY AND FUND SOURCE

After peaking in 2004/05, direct expense from research sponsored by the federal government decreased again in 2006/07, this time by about 1%. Meanwhile, direct expense from research sponsored by non-federal sources increased 8.7% in 2006/07 over the previous year. Non-federal sponsored research typically makes up between 13%-17% of total sponsored research expense. This schedule does not include SLAC.

SCHEDULE 16 – PLANT EXPENDITURES

This schedule shows expenses from plant or borrowed funds for building or infrastructure projects related to various units. General Plant Improvement expenses are included in the "All Other" category. To the extent possible, expenditures for equipment are excluded from these calculations. Plant expenditures decreased by \$35.1 million in 2006/07 after some major projects

reached completion (such as the Stanford Stadium renovation and the acquisition of the Mid Point campus in Redwood City). The details behind these plant expenditures can be found in "Section 4, Capital Budget 3-Year Capital Plan".

SCHEDULE 17 – ENDOWMENT VALUE AND RATE OF RETURN

The rate of return for the endowment in 2006/07 was 20.7%. The nominal return on invested funds has been positive for all years in the table except for 2000/01 and 2001/02. The target payout rate is 5.5%.

SCHEDULE 18 – EXPENDABLE FUND BALANCES AT YEAR END

This schedule shows total fund balances (excluding sponsored research) by academic unit over the past decade. The large increase in Dean of Research a few years ago is due to Google funds, which leads with 22% average annual percent change, with the next largest percentage change in School of Education at 13.8%. When ignoring the Google funds, the School of Medicine shows the largest dollar growth over the decade, with Ending Fund Balance expected to grow \$235.4 million between 1998/99 and 2008/09.

SCHEDULE 1**STUDENT ENROLLMENT FOR AUTUMN QUARTER
1998/99 THROUGH 2007/08**

Year	Undergraduate			Graduate			TGR	Total
	Women	Men	Total	Women	Men	Total		
1998/99	3,281	3,310	6,591	2,253	4,312	6,565	988	14,144
1999/00	3,238	3,356	6,594	2,332	4,370	6,702	923	14,219
2000/01	3,243	3,305	6,548	2,405	4,348	6,753	947	14,248
2001/02	3,255	3,382	6,637	2,329	4,188	6,517	1,020	14,174
2002/03	3,301	3,430	6,731	2,305	4,109	6,414	1,194	14,339
2003/04	3,245	3,409	6,654	2,282	4,220	6,502	1,298	14,454
2004/05	3,250	3,503	6,753	2,363	4,408	6,771	1,321	14,845
2005/06	3,204	3,501	6,705	2,384	4,424	6,808	1,368	14,881
2006/07	3,240	3,449	6,689	2,389	4,492	6,881	1,320	14,890
2007/08	3,313	3,446	6,759	2,382	4,439	6,821	1,365	14,945

Source: Registrar's Office third week enrollment figures

SCHEDULE 2

FRESHMAN APPLY/ADMIT/ENROLL STATISTICS

FALL 1997 THROUGH FALL 2007

Year	Total Applications		Admissions		Enrollment	
	Number	Percent Change from Previous Year	Number	Percent of Applicants Admitted	Number	Percent of Admitted Applicants Enrolling
Fall 1997	16,842	2.2%	2,596	15.4%	1,648	63.5%
Fall 1998	18,885	12.1%	2,505	13.3%	1,606	64.1%
Fall 1999	17,919	(5.1%)	2,689	15.0%	1,749	65.0%
Fall 2000	18,363	2.5%	2,425	13.2%	1,599	65.9%
Fall 2001	19,052	3.8%	2,406	12.6%	1,615	67.1%
Fall 2002	18,599	(2.4%)	2,368	12.7%	1,639	69.2%
Fall 2003	18,628	0.2%	2,343	12.6%	1,640	70.0%
Fall 2004	19,172	2.9%	2,486	13.0%	1,648	66.3%
Fall 2005	20,195	5.3%	2,426	12.0%	1,633	67.3%
Fall 2006	22,333	10.6%	2,444	10.9%	1,648	67.4%
Fall 2007	23,958	7.3%	2,464	10.3%	1,723	68.9%

SCHEDULE 3**NEW GRADUATE STUDENT APPLY/ADMIT/ENROLL STATISTICS
FALL 1996 THROUGH FALL 2007**

Year	Total Applications		Admissions		Enrollment	
	Number	Percent Change from Previous Year	Number	Percent of Applicants Admitted	Number	Percent of Admitted Applicants Enrolling
Fall 1996	28,160	(0.9%)	4,335	15.4%	2,153	49.7%
Fall 1997	27,924	(0.8%)	4,480	16.0%	2,323	51.9%
Fall 1998	28,877	3.4%	4,601	15.9%	2,376	51.6%
Fall 1999	28,295	(2.0%)	4,525	16.0%	2,387	52.8%
Fall 2000	27,095	(4.2%)	4,422	16.3%	2,288	51.7%
Fall 2001	27,201	0.4%	4,271	15.7%	2,175	50.9%
Fall 2002	30,500	12.1%	4,202	13.8%	2,185	52.0%
Fall 2003	32,503	6.6%	4,443	13.7%	2,300	51.8%
Fall 2004	30,630	(5.8%)	4,361	14.2%	2,378	54.5%
Fall 2005	30,381	(0.8%)	4,356	14.3%	2,405	55.2%
Fall 2006	31,583	4.0%	4,323	13.7%	2,337	54.1%
Fall 2007	33,623	6.5%	4,352	12.9%	2,400	55.1%

SCHEDULE 4

GRADUATE STUDENT AND POSTDOC SUPPORT

[IN MILLIONS OF DOLLARS]

	2005/06				2006/07					
	General/School Fungible Funds ¹	Designated Funds	Restricted Student Aid Funds	Grants & Contracts	Total	General/School Fungible Funds ¹	Designated Funds	Restricted Student Aid Funds	Grants & Contracts	Total
Graduate Student Support										
Salaries										
Teaching Assistants	13.8	0.3	1.3	0.2	15.6	14.6	0.2	1.1	0.1	16.0
Research Assistants	5.8	4.4	7.5	33.1	50.8	4.6	6.1	8.8	32.2	51.6
Other Salaries	0.3	0.9	0.2	0.7	2.1	0.2	0.8	0.2	0.4	1.6
Benefits	0.6	(0.2)	0.5	1.2	2.1	0.4	0.0	0.7	1.2	2.3
Total Salaries & Benefits	20.5	5.5	9.4	35.2	70.6	19.8	7.1	10.7	33.9	71.5
Tuition Allowance	28.6	2.4	3.3	17.5	51.8	29.9	4.1	2.9	16.5	53.3
Fellowship Tuition	11.3	1.6	36.3	10.3	59.5	10.4	2.3	40.8	10.2	63.7
Stipends	6.1	1.3	18.1	14.6	40.1	7.0	1.7	19.0	14.9	42.6
Fees	1.3	1.9	2.1	1.3	6.5	1.1	1.9	3.0	1.1	7.2
Total Graduate Student Support	67.7	12.6	69.2	78.9	228.5	68.1	17.1	76.5	76.6	238.3
Percent of Total	29.6%	5.5%	30.3%	34.5%	100.0%	28.6%	7.2%	32.1%	32.2%	100.0%
Postdocs										
Salaries	0.4	5.4	4.9	28.7	39.3	0.3	6.0	5.6	28.9	40.7
Benefits	0.1	0.9	0.9	5.1	7.0	0.1	1.1	1.1	5.6	7.9
Tuition	0.3	0.2	0.3	0.0	0.7	0.2	0.1	0.4	0.0	0.6
Stipends	0.0	1.9	3.6	11.7	17.3	0.1	1.5	4.7	12.2	18.4
Total Postdoc Support	0.8	8.4	9.7	45.5	64.3	0.5	8.7	11.7	46.6	67.6
Percent of Total	1.2%	13.0%	15.1%	70.7%	100.0%	0.8%	12.9%	17.4%	68.9%	100.0%

¹ General/School fungible funds are General Funds and some Gift Funds and Endowed Funds that can be used for any purpose within a school

SCHEDULE 5

**UNDERGRADUATE TUITION AND ROOM & BOARD RATES
1980/81 THROUGH 2008/09**

Year	Undergraduate Tuition	Percent Change from Previous Year	Room & Board	Percent Change from Previous Year	Total Cost	Percent Change from Previous Year
1980/81	6,285	12.3%	2,636	12.0%	8,921	12.2%
1981/82	7,140	13.6%	2,965	12.5%	10,105	13.3%
1982/83	8,220	15.1%	3,423	15.4%	11,643	15.2%
1983/84	9,027	9.8%	3,812	11.4%	12,839	10.3%
1984/85	9,705	7.5%	4,146	8.8%	13,851	7.9%
1985/86	10,476	7.9%	4,417	6.5%	14,893	7.5%
1986/87	11,208	7.0%	4,700	6.4%	15,908	6.8%
1987/88	11,880	6.0%	4,955	5.4%	16,835	5.8%
1988/89	12,564	5.8%	5,257	6.1%	17,821	5.9%
1989/90	13,569	8.0%	5,595	6.4%	19,164	7.5%
1990/91	14,280	5.2%	5,930	6.0%	20,210	5.5%
1991/92	15,102	5.8%	6,160	3.9%	21,262	5.2%
1992/93	16,536	9.5%	6,314	2.5%	22,850	7.5%
1993/94	17,775	7.5%	6,535	3.5%	24,310	6.4%
1994/95	18,669	5.0%	6,796	4.0%	25,465	4.8%
1995/96	19,695	5.5%	7,054	3.8%	26,749	5.0%
1996/97	20,490	4.0%	7,337	4.0%	27,827	4.0%
1997/98	21,300	4.0%	7,557	3.0%	28,857	3.7%
1998/99	22,110	3.8%	7,768	2.8%	29,878	3.5%
1999/00	23,058	4.3%	7,881	1.5%	30,939	3.6%
2000/01	24,441	6.0%	8,030	1.9%	32,471	5.0%
2001/02	25,917	6.0%	8,304	3.4%	34,221	5.4%
2002/03	27,204	5.0%	8,680	4.5%	35,884	4.9%
2003/04	28,563	5.0%	9,073	4.5%	37,636	4.9%
2004/05	29,847	4.5%	9,500	4.7%	39,347	4.5%
2005/06	31,200	4.5%	9,932	4.5%	41,132	4.5%
2006/07	32,994	5.8%	10,367	4.4%	43,361	5.4%
2007/08	34,800	5.5%	10,808	4.3%	45,608	5.2%
2008/09	36,030	3.5%	11,182	3.5%	47,212	3.5%

Average Annual Tuition Increase, 1980/81-2006/07: 6.8%

Average Annual Tuition Increase, 1997/98-2006/07: 5.0%

Average Annual Tuition Real Increase¹, 1980/81-2006/07: 3.2%

Average Annual Tuition Real Increase¹, 1997/98-2006/07: 2.3%

Average Annual CPI Increase, 1980/81-2006/07: 3.4%

Average Annual CPI Increase, 1997/98-2006/07: 2.6%

¹ Real growth calculated using tuition adjusted to 2008 dollars using US Annual CPI-U values.

SCHEDULE 6

BREAKDOWN OF TUITION AND FEE INCOME**PROJECTED 2008/09 BUDGET**

[IN THOUSANDS OF DOLLARS]

	2007/08 Projected	2008/09 Budget	2007/08 to 2008/09 Change	
			Amount	Percentage
Tuition:				
Undergraduate	230,557	238,600	8,043	3.5%
Graduate	189,943	198,650	8,707	4.6%
Other ¹	16,708	16,859	151	0.9%
Summer	27,523	28,518	995	3.6%
Total Tuition	464,731	482,627	17,896	3.9%
Total Fees	9,825	10,267	442	4.5%
Total Tuition and Fee Income	474,556	492,894	18,338	3.9%

¹ "Other" includes TGR (Terminal Graduate Registration) students, post-doctoral fellows, and non-matriculated students.

SCHEDULE 7

UNDERGRADUATE FINANCIAL AID BY SOURCE OF FUNDS AND TYPE OF AID¹

1996/97 THROUGH 2005/06

[IN THOUSANDS OF DOLLARS]

	1997/98	1998/99	1999/00	2000/01	2001/02	2002/03	2003/04	2004/05	2005/06	2006/07
Scholarships and Grants										
Stanford Unrestricted Funds	12,201	13,420	8,954	4,568	10,349	13,561	13,848	14,281	12,672	4,982
Gifts and Endowment Income: Non-Athletic ²	22,526	23,235	26,871	35,660	35,711	38,317	41,357	43,749	47,983	61,026
Athletic Awards	8,232	8,614	8,874	9,842	10,627	11,331	11,809	12,687	13,393	14,999
Departmental Awards	1,743	2,016	2,238	3,263	3,766	3,853	4,712	4,783	4,937	5,823
Trademark Income								158	108	240
External Grants ³	15,541	15,343	16,713	16,383	17,824	20,431	21,361	21,367	18,361	19,102
Subtotal for Scholarships and Grants	60,243	62,629	63,649	69,717	78,278	87,493	93,087	97,025	97,453	106,174
Loans										
University Funds	787	600	666	612	9		22			
External Funds	12,791	12,354	11,279	9,987	11,159	11,690	12,544	12,271	11,549	10,761
Subtotal for Loans	13,578	12,953	11,946	10,599	11,168	11,690	12,567	12,271	11,549	10,761
Jobs										
University Funds ⁴	3,255	2,387	2,252	1,120	1,408	1,458	1,839	1,236	1,368	1,503
External Funds	691	859	476	736	686	871	1,724	2,014	2,417	2,172
Subtotal for Jobs	3,945	3,246	2,728	1,857	2,094	2,329	3,563	3,250	3,785	3,675
Grand Total	77,766	78,828	78,323	82,173	91,540	101,511	109,216	112,546	112,787	120,610
Stanford Tuition plus Room and Board	28,857	29,878	30,939	32,471	34,221	35,884	37,636	39,347	41,132	43,361

¹ Figures are actual expenses and are in thousands of dollars. The data include all funds awarded to undergraduate students administered through the Financial Aid Office, including aid that is not need-based.

² Includes support from the Stanford Fund.

³ All grants from Federal, state, or private sources.

⁴ Includes university match of funds from outside sources.

SCHEDULE 8

UNDERGRADUATE FINANCIAL AID
PROJECTED 2008/09 NEEDS AND SOURCES,
INCLUDING PARENTAL AND STUDENT CONTRIBUTIONS¹
 [IN THOUSANDS OF DOLLARS]

	2006/07 Actuals	2007/08 Projected	2008/09 Budget	2007/08 to 2008/09 Change	
				Amount	Percentage
Needs					
Tuition, Room & Board	118,009	125,464	136,530	11,066	8.8%
Books and Personal Expenses	9,721	10,145	11,995	1,849	18.2%
Travel	1,864	1,942	2,103	161	8.3%
Total Needs	129,595	137,551	150,627	13,076	9.5%
Sources					
Total Family Contribution (includes parent contribution for aided students, self-help, summer savings, assets, etc.)	50,824	50,041	41,294	(8,747)	(17.5%)
Endowment Income ²	49,679	67,001	76,379	9,378	14.0%
Expendable Gifts	1,230	600	600		
Stanford Fund/President's Funds	10,040	6,929	19,657	12,728	183.7%
Federal Grants	4,233	4,350	4,594	244	5.6%
California State Scholarships	3,683	3,955	3,200	(755)	(19.1%)
Outside Awards	4,366	4,100	4,330	230	5.6%
Department Sources	557	575	575		
Unrestricted Funds	4,982				
Total Sources	129,595	137,551	150,627	13,076	9.5%
Number of Students on Need-Based Aid	2,775	2,805	2,957	152	5.4%

¹ In this table, sources of aid other than the family contribution include only aid awarded to students who are receiving scholarship aid from Stanford. Thus, the sum of the amounts for scholarships and grants will not equal the figures in Schedule 7.

² Endowment income includes reserve funds and specifically invested funds.

SCHEDULE 9**STUDENTS HOUSED ON CAMPUS****1993/94 THROUGH 2007/08**

Year	Undergraduates Housed On-Campus	Percent of Undergraduates Housed On-Campus	Graduate Students Housed On-Campus	Graduate Students Housed in Off-Campus Subsidized Apartments	Percent of Graduate Students Housed by Stanford
1993/94	5,799	88%	3,069		41.3%
1994/95	5,734	87%	3,132		41.9%
1995/96	5,819	88%	3,090		41.4%
1996/97	5,749	88%	2,980		41.0%
1997/98	5,864	88%	3,320		44.6%
1998/99	5,917	90%	3,717	250	52.5%
1999/00	5,955	90%	3,408	584	52.4%
2000/01	5,969	91%	3,887	687	59.4%
2001/02	6,199	93%	3,748	932	62.1%
2002/03	6,138	91%	3,828	932	62.6%
2003/04	6,067	91%	4,013	632	59.6%
2004/05	6,046	90%	4,391	553	61.1%
2005/06	6,116	91%	4,218	430	58.8%
2006/07	6,050	90%	4,255	356	56.2%
2007/08	6,087	90%	4,421	130	55.6%

SCHEDULE 10

TOTAL PROFESSORIAL FACULTY¹**1977/78 THROUGH 2007/08**

	Professors	Associate Professors	Assistant Professors ²	Tenure Line Total	Non-Tenure Line Professors	Grand Total
1977/78	586	199	287	1,072	86	1,158 ³
1978/79	600	211	292	1,103	91	1,194
1979/80	620	210	286	1,116	94	1,210
1980/81	642	205	279	1,126	104	1,230
1981/82	661	200	294	1,155	103	1,258
1982/83	672	195	284	1,151	116	1,267
1983/84	682	195	286	1,163	129	1,292
1984/85	691	194	272	1,157	135	1,292
1985/86	708	191	261	1,160	135	1,295
1986/87	711	192	262	1,165	150	1,315
1987/88	719	193	274	1,186	149	1,335
1988/89	709	200	268	1,177	147	1,324
1989/90	715	198	265	1,178	146	1,324
1990/91	742	195	278	1,215	161	1,376
1991/92	756	205	263	1,224	182	1,406 ³
1992/93	740	209	245	1,194	214	1,408
1993/94	729	203	241	1,173	225	1,398
1994/95	724	198	252	1,174	256	1,430
1995/96	723	205	241	1,169	287	1,456
1996/97	731	205	239	1,175	313	1,488
1997/98	750	213	231	1,194	341	1,535
1998/99	758	217	237	1,212	383	1,595
1999/00	771	204	255	1,230	411	1,641
2000/01	764	198	268	1,230	440	1,670
2001/02	768	204	274	1,246	455	1,701
2002/03	771	202	259	1,232	481	1,713
2003/04	783	196	269	1,248	498	1,746
2004/05	792	193	280	1,265	514	1,779
2005/06	789	210	263	1,262	511	1,773
2006/07	807	210	261	1,278	529	1,807
2007/08	813	217	261	1,291	538	1,829

DATA SOURCE: PROVOST'S OFFICE

¹ Some appointments are coterminous with the availability of funds.² Assistant Professors subject to Ph.D. are included.³ Beginning in 1991/92, Medical Center Line and Senior Fellows in policy centers and institutes are included.

SCHEDULE 11

DISTRIBUTION OF TENURED, NON-TENURED, AND NON-TENURE LINE PROFESSORIAL FACULTY¹
2005/06 THROUGH 2007/08

School Unit or Program	2005/06				2006/07				2007/08			
	Tenured	Non- Tenured	Non- Tenure Line	Total	Tenured	Non- Tenured	Non- Tenure Line	Total	Tenured	Non- Tenured	Non- Tenure Line	Total
Earth Sciences	32	8	4	44	33	9	3	45	33	8	4	45
Education	35	8	3	46	34	8	4	46	36	6	4	46
Engineering	158	53	19	230	158	54	19	231	162	57	20	239
Humanities and Sciences	372	122	21	515	380	124	20	524	380	124	18	522
(Humanities)	(157)	(45)	(11)	(213)	(160)	(47)	(9)	(216)	(158)	(51)	(9)	(218)
(Natural Sciences & Math)	(117)	(30)	(4)	(151)	(122)	(28)	(6)	(156)	(122)	(28)	(5)	(155)
(Social Sciences)	(98)	(47)	(6)	(151)	(98)	(49)	(5)	(152)	(100)	(45)	(4)	(149)
Law	36	5	13	44	37	6	5	48	37	5	5	47
Other	5	1	13	19	7	1	12	20	9	1	14	24
Subtotal	638	197	63	898	649	202	63	914	657	201	65	923
Business	63	36	2	101	67	28	1	96	64	27	2	93
Medicine	238	58	443	739	244	60	462	766	251	62	468	781
SLAC	29	3	3	35	25	3	3	31	25	4	3	32
Total	968	294	511	1,773	985	293	529	1,807	997	294	538	1,829

¹ Population includes some appointments made part-time, "subject to Ph.D.," and coterminous with the availability of funds.

SCHEDULE 12

**NUMBER OF NON-TEACHING EMPLOYEES
AS OF DECEMBER 15 EACH YEAR¹
1998 THROUGH 2007**

Activity	1998	1999 ²	2000	2001	2002	2003	2004	2005	2006	2007
School of Medicine ²	2,039	2,194	2,260	2,421	2,471	2,819	2,910	2,973	3,020	3,146
Other Schools: Business, Earth Sciences, Education, Engineering, Humanities and Sciences, Law	1,353	1,350	1,375	1,493	1,506	1,576	1,641	1,705	1,764	1,841
Dept of Athletics, Physical Education and Recreation	110	117	131	128	123	127	130	141	147	151
Dean of Research	300	373	375	391	427	448	437	464	480	497
Stanford Linear Accelerator Center	1,271	1,287	1,286	1,385	1,415	1,432	1,496	1,456	1,512	1,604
Student Services: Student Affairs, Admissions & Financial Aid	240	249	237	257	248	266	261	265	291	294
Libraries ³	374	372	377	456	466	515	515	528	541	562
Administrative Systems/Information Technology	407	409	436	518	498	457	430	394	400	432
Office of Development	129	136	147	156	153	155	170	196	216	242
University Lands and Buildings ⁴	469	350	340	376	375	389	392	405	422	467
Residential and Dining Enterprises	323	331	338	373	404	488	521	508	531	534
Stanford Alumni Association ⁵	84	76	88	108	113	98	104	108	114	116
Stanford Management Company	49	53	54	63	69	62	62	66	69	58
Other Academic Hoover ³ , Learning Technology and Extended Education (through 2001/02), VPUE (1998/99-present) ⁶ VPGE (starting in 2006)	229	230	242	219	205	160	248	175	255	277
Administration Business Affairs, President's Office, Provost's Office, General Counsel, Press (until 2003/04), VP for Public Affairs (2003/04-present)	595	685	699	716	698	642	698	757	751	775
TOTAL	7,972	8,212	8,385	9,060	9,171	9,634	10,015	10,141	10,513	10,996
Percent Change	5.4%	1.9%	2.1%	8.1%	1.2%	5.0%	4.0%	1.3%	3.7%	4.6%

NOTES

¹ Does not include students, or employees working less than 50% time.

² Due to a programming change, 86 staff members not previously included in these counts are included in the 1999 numbers. This primarily affects the School of Medicine (20) and Administration (30). These are not new staff members.

³ The Hoover Libraries staff moved to the University Libraries organization in 2000/01. The Libraries also acquired Media Solutions, and the University Press in 2002/03.

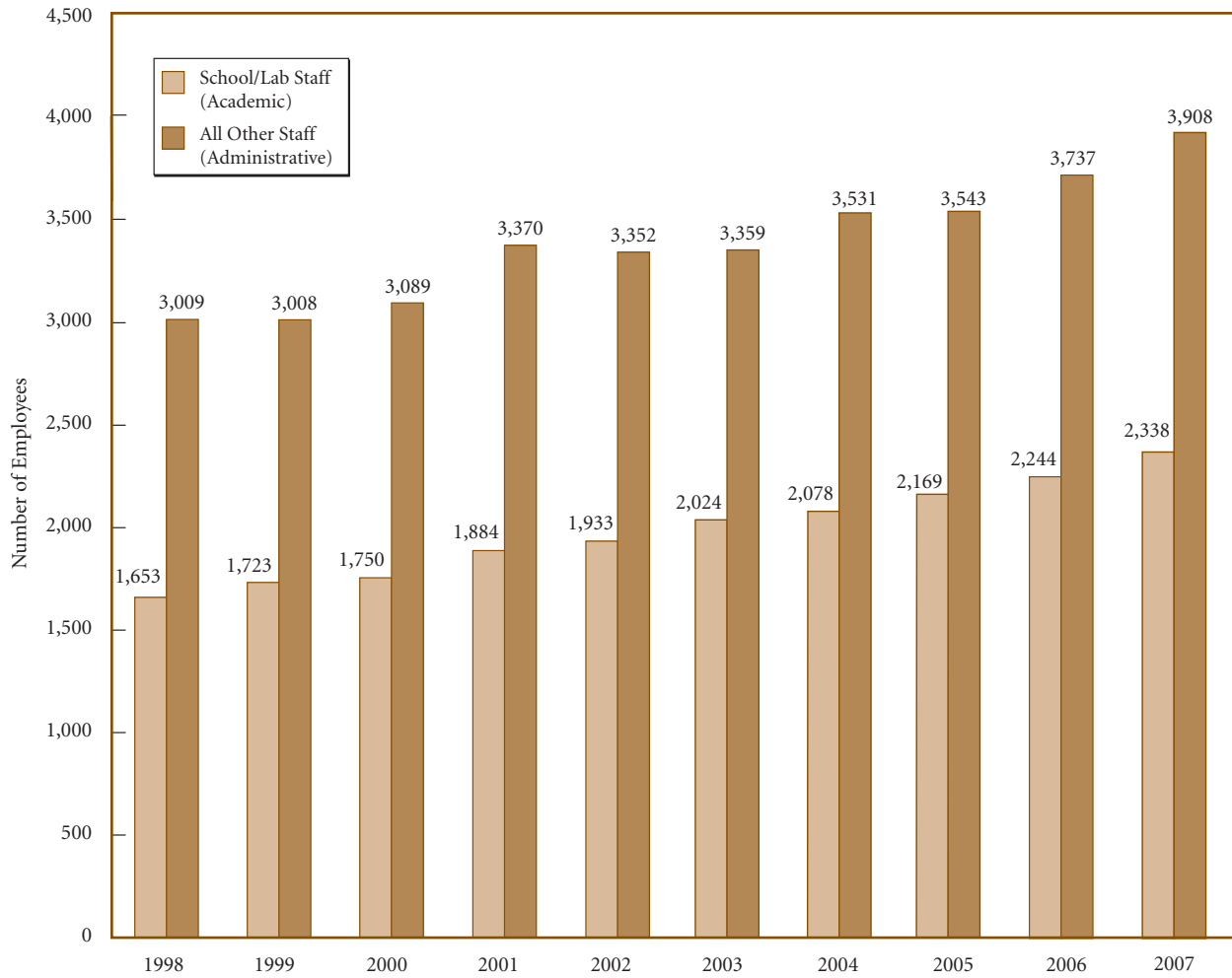
⁴ Lands and Buildings included Environmental Health and Safety, Public Safety and Procurement for 1994/95-1998/99 and Procurement again in 2001/02. Environmental Health and Safety moved to the Dean of Research, and Procurement and Public Safety moved to Business Affairs in 1999/00.

⁵ The Stanford Alumni Association was an outside organization prior to 1998/99.

⁶ Prior to 1998/99, VPUE staff were counted as part of H&S.

SCHEDULE 13

**STAFF EMPLOYEES IN UNITS OTHER THAN MEDICINE OR SLAC
1998 THROUGH 2007, AS OF DECEMBER 15 OF EACH YEAR**



SCHEDULE 14

2008/09 PROJECTED CONSOLIDATED BUDGET FRINGE BENEFITS DETAIL

[IN THOUSANDS OF DOLLARS]

Fringe Benefits Program	2005/06	2006/07	2007/08	2007/08	2008/09	2007/08 to 2008/09 Change	
	Actual Expenditures	Actual Expenditures	Negotiated Budget	Projected Year-End	Projected Budget	Amount	Percentage
Pension Programs							
University Retirement	83,084	89,418	88,483	89,123	94,661	5,538	6.2%
Social Security	72,420	82,794	87,140	88,328	93,793	5,465	6.2%
Faculty Early Retirement	6,108	8,787	7,877	7,776	8,126	350	4.5%
Other	528	558	672	802	653	(149)	(18.6%)
Total Pension Programs	162,140	181,557	184,172	186,029	197,233	11,204	6.0%
Insurance Programs							
Medical Insurance	71,774	71,473	86,356	90,736	99,810	9,074	10.0%
Retirement Medical	17,321	11,602	12,537	18,077	15,342	(2,735)	(15.1%)
Workers' Comp/LTD/ Unemployment Insurance	6,646	5,743	13,855	16,048	13,149	(2,899)	(18.1%)
Dental Insurance	9,874	10,674	11,647	11,341	12,380	1,039	9.2%
Group Life Insurance/Other	12,374	12,343	12,880	13,233	14,125	892	6.7%
Total Insurance Programs	117,989	111,835	137,275	149,435	154,806	5,371	3.6%
Miscellaneous Programs							
Severance Pay	3,595	3,818	3,467	13,533	4,030	(9,503)	(70.2%)
Sabbatical Leave	11,943	13,287	13,125	14,302	14,477	175	1.2%
Other	11,329	11,596	13,287	12,565	13,839	1,274	10.1%
Total Miscellaneous Programs	26,867	28,701	29,879	40,400	32,346	(8,054)	(19.9%)
Total Fringe Benefits Programs	306,996	322,093	351,326	375,864	384,385	8,521	2.3%
Carry-forward/Adjustment from Prior Year(s)	15,577	6,300	(6,702)	(6,702)	(9,699)	(2,997)	44.7%
Total with Carryforward/Adjustments	322,573	328,393	344,624	369,162	374,686	5,524	1.5%
Blended Fringe Benefits Rate	27.2%	25.7%	25.6%	27.0%	25.8%		

NOTE:

The university has four rates for 2008/09, and the single rate shown just above is the weighted average of those rates. The four rates are 28.0% for regular employees, which includes all faculty and staff with continuing appointments of half-time or more, 20.7% for post-doctoral scholars, 7.7% for contingent (casual or temporary) employees, and 4.6% for graduate teaching and research assistants.

SCHEDULE 15**SPONSORED RESEARCH EXPENSE BY AGENCY AND FUND SOURCE¹****2000/01 THROUGH 2006/07**

[IN THOUSANDS OF DOLLARS]

	2000/01	2001/02	2002/03	2003/04	2004/05	2005/06	2006/07
US Government							
Subtotal for US Government Agencies	391,156	432,967	488,110	545,525	577,623	542,316	537,232
Agency²							
DoD	49,246	52,571	55,381	55,421	59,958	60,037	58,600
DoE (Not including SLAC)	21,760	22,391	24,496	20,957	25,591	25,584	28,102
NASA	54,767	67,069	87,311	97,727	94,606	61,338	47,704
DoEd	3,618	2,278	1,123	2,006	1,922	1,280	1,246
HHS	204,461	227,167	256,049	299,235	317,604	322,937	331,206
NSF	39,112	41,580	44,070	56,593	63,083	58,544	60,874
Other US Sponsors ³	18,193	19,911	19,680	13,585	14,858	12,596	9,499
Direct Expense-US	287,865	319,559	364,036	405,342	427,900	396,225	392,153
Indirect Expense-US ⁴	103,291	113,408	124,074	140,183	149,598	146,091	145,089
Non-US Government							
Subtotal for Non-US Government	73,012	84,390	87,352	96,001	105,143	108,254	117,438
Direct Expense-Non US	59,209	68,519	72,632	77,088	85,814	89,086	96,799
Indirect Expense-Non US	13,803	15,871	14,719	18,914	19,329	19,168	20,638
Grand Totals-US plus Non-US							
Grand Total	464,168	517,356	575,461	641,526	682,766	650,570	654,669
Grand Total Direct	347,074	388,077	436,668	482,430	513,714	485,311	488,953
Grand Total Indirect	117,093	129,279	138,793	159,097	168,928	165,259	165,727
% of Total from US Government	84.3%	83.7%	84.8%	85.0%	84.6%	83.4%	82.1%

¹ Figures are only for sponsored research; sponsored instruction or other non-research sponsored activity is not included. In addition, SLAC expense is not included in this table.

² Agency figures include both direct and indirect expense. Agency names are abbreviated as follows:

DoD=Department of Defense
DoE=Department of Energy
DoEd=Department of Education
HHS=Health & Human Services
NASA=National Aeronautics and Space Administration
NSF=National Science Foundation

³ Prior to 2004, NSF contracts are included in the "Other" category

⁴ DLAM indirects are included in this figure.

SCHEDULE 16

PLANT EXPENDITURES BY UNIT¹

1999/00 THROUGH 2006/07

[IN THOUSANDS OF DOLLARS]

Unit	1999/00	2000/01	2001/02	2002/03	2003/04	2004/05	2005/06	2006/07
GSB	11,644	1,173	2,993	161		129	309	2,023
Earth Sciences	1,321	511	941	132	204	227	647	458
Education	297	587	(50)	128		583	2,626	1,934
Engineering	12,221	2,696	15,541	7,361	1,258	2,873	1,838	6,273
H&S	14,006	32,934	17,927	39,412	16,830	16,774	10,763	7,802
Law	156	1,838	6,586	1,475	2,319	1,429	992	19,595
Medicine	47,888	6,716	14,240	11,143	16,900	22,631	13,769	31,908
Libraries	8,937	3,267	6,483	11,485	3,809	332	1,131	219
Athletics	10,666	13,803	5,708	10,583	16,098	25,691	83,362	28,875
Residential & Dining Enterprises	57,206	29,195	40,255	35,434	14,144	10,308	14,054	17,568
All Other ²	143,075	140,327	154,837	135,229	53,744	61,105	165,127	142,782
Total	307,418	233,048	265,460	252,541	125,305	142,080	294,618	259,436

SOURCE: SCHEDULE G-5, CAPITAL ACCOUNTING

¹ Expenditures are from either Plant or borrowed funds, and are for building construction or improvements, or infrastructure.

² Includes General Plant Improvements expense.

SCHEDULE 17

ENDOWMENT MARKET VALUE AND RATE OF RETURN 1996/97 THROUGH 2006/07

Year	Market Value of the Endowment (in thousands) ¹	Annual Nominal Rate of Return	Annual Real Rate of Return
1996/97	4,667,002	23.4%	21.2%
1997/98	4,774,888	1.3%	0.3%
1998/99	6,226,695	34.8%	33.3%
1999/00	8,885,905	39.8%	37.9%
2000/01	8,249,551	(7.3%)	(9.6%)
2001/02	7,612,769	(2.6%)	(3.7%)
2002/03	8,613,805	8.8%	7.2%
2003/04	9,922,041	18.0%	15.4%
2004/05	12,205,035	19.5%	17.0%
2005/06 ²	14,084,676	19.5%	16.2%
2006/07	17,164,836	23.4%	20.7%

SOURCE: STANFORD UNIVERSITY ANNUAL FINANCIAL REPORT

¹ The real rate of return is the nominal rate less the rate of price increases, as measured by the Gross Domestic Product price deflator

² Beginning in 2005/06, living trusts are no longer included in the reported value of the endowment. The effect is to lower the market value for 2005/06 and beyond. For comparison, the restated value for 2005/06 would have been about \$14.7 million.

SCHEDULE 18

**EXPENDABLE FUND BALANCES AT YEAR-END:
1998/99 THROUGH 2008/09**
[IN MILLIONS OF DOLLARS]

	1998/99	1999/00	2000/01	2001/02	2002/03	2003/04	2004/05	2005/06	2006/07	Projected 2007/08	Plan 2008/09	Avg Annual % Change 1998/99-2008/09
Academic Units:												
Graduate School of Business	31.6	38.7	37.6	33.3	41.7	40.2	43.5	62.8	62.9	63.7	62.7	7.1%
School of Earth Sciences	14.4	18.9	21.3	22.8	23.7	26.1	26.0	24.1	24.8	23.6	20.0	3.3%
School of Education	7.1	8.6	9.3	10.1	10.6	15.7	18.3	18.1	22.7	25.0	26.1	13.8%
School of Engineering	104.7	109.0	112.3	114.3	122.4	130.0	149.0	153.9	162.4	180.6	198.7	6.6%
School of Humanities & Sciences	79.7	86.0	112.2	140.0	138.3	140.3	138.8	142.4	174.0	199.2	240.2	11.7%
School of Law	9.8	10.4	12.4	14.7	16.5	18.3	20.7	21.1	21.4	21.8	21.8	8.3%
School of Medicine	252.0	270.2	307.0	325.1	354.0	350.7	372.6	427.3	459.0	456.3	487.4	6.8%
VP for Undergraduate Education	5.4	7.4	9.2	9.2	11.1	10.6	15.0	19.1	17.2	16.5	14.6	10.5%
Dean of Research	51.1	40.5	51.2	62.0	65.3	72.2	84.3	422.4*	383.6	370.1	372.8	22.0%
VP for Graduate Education									20.0	25.2	27.2	
Hoover Institution	18.9	22.0	24.8	26.0	23.3	13.5	11.3	16.1	19.1	27.5	32.9	5.7%
University Libraries	4.6	4.8	7.4	8.0	6.5	9.5	4.0	10.0	9.0	8.0	6.3	3.2%
Total Academic Units	579.3	616.5	704.6	765.5	813.4	827.1	881.5	1,317.3	1,376.1	1,417.5	1,510.7	10.1%

* Includes \$336 million in proceeds from sale of Google equity



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