# APPENDIX B SUPPLEMENTARY INFORMATION

he tables and graphs in this Appendix provide historical and statistical data on enrollment, tuition and room and board rates, financial aid, faculty, staff, selected expenditures, the endowment, and fund balances. The short summaries below serve as an introduction to the schedules and point out interesting trends or historical occurrences.

# Schedule 1 - Student Enrollment for Autumn Quarter

2011/12 produced the largest undergraduate and graduate student body ever. Undergraduate enrollment continued to increase slowly, reaching a total of 6,927 students. Graduate student enrollment increased by a small margin to 8,796 students. Federal policy requiring research contracts and grants to directly pay for the tuition of Research Assistants continues to be an incentive for eligible graduate students to register as terminal graduate registrants (TGRs).

## Schedule 2 - Freshman Student Apply/ Admit/Enroll Statistics

The number of applicants for the present freshman class increased to 34,348 in 2011/12, the largest pool in Stanford's history. As Stanford has become increasingly selective over the past ten years, only 7.1% of applicants were accepted. Stanford's yield rate, at 70%, remains strong and is among the highest in the country.

# Schedule 3 - New Graduate Student Apply/ Admit/Enroll Statistics

The number of applicants to Stanford's graduate and professional programs rose 2%, to 38,750 in 2011/12. The admit rate for Stanford's graduate and professional programs continues to decline, and only 11.8% of all applicants were admitted this year. The yield rate for graduate admits was 57.5%, just a little over the averaged five-year yield of 55.5%.

# Schedule 4 - Postdoctoral Scholars by School and by Gender

The postdoctoral scholar population has been trending up across the university. Of 1,937 postdoctoral students, nearly two-thirds reside in the School of Medicine, although the growth rate dropped considerably in 2011/12 due to the termination of federal stimulus (ARRA) funds. Females also comprise a bigger share of the total scholars, 41% in 2011/12 as compared to 36% in 2001/02.

# Schedule 5 – Graduate Student and Postdoc Support

At Stanford, Teaching Assistants and Research Assistants earn salaries as part of their compensation and most also receive an allowance towards their tuition charges. Graduate Fellows receive grants that cover some or all of their tuition charges, and many receive stipends that help cover living expenses. Postdoctoral students receive salaries and benefits as part of their appointment, and many also receive living expense stipends.

Grants and contracts cover 28.5% of graduate student expenses and nearly 73% of postdoctoral scholar expenses. University and school unrestricted (or general use) funds, designated funds, and endowment funds restricted specifically to graduate student aid cover the remaining expenses. In 2010/11, the support to graduate students and postdoctoral scholars at Stanford increased 5.1% and 9.5% respectively.

# Schedule 6 - Graduate Enrollment by School and Degree

This table shows the trend of graduate student enrollment within each school and across degree programs. H&S and Engineering continued to have the largest graduate student cohort at Stanford. In 2011/12, approximately 64% of all graduate students fall into either H&S or Engineering. While most schools have been trending more or less upwards over the ten year span, Engineering added 675 students as the largest growth quantity-wise, and Earth Sciences increased its graduate student enrollment by 35% as the largest growth percentage-wise.

## Schedule 7 - Undergraduate Tuition and Room & Board Rates

The 2012/13 rate of undergraduate tuition is projected to increase to \$41,252 and the cost of room and board is projected to increase to \$12,721, with an average increase of 3.1% from the previous year. In real terms, the average annual increase over the past decade has been only 2%.

## Schedule 8 - Undergraduate Financial Aid by Source of Funds and Type of Aid

This schedule shows the total amount of all types of financial aid awarded to undergraduate students (including nonneed based scholarships for athletics). In 2010/11 4,544 students received Stanford scholarships and external grants totaling \$158.5 million. In addition, 947 students received approximately \$6.96 million in long-term loans, and another 525 students received a total \$1.2 million from the Federal Work-Study Program.

# Schedule 9 - Undergraduate Financial Aid Budget Needs and Sources

This schedule shows the total needs and sources of support for undergraduate students who receive need-based financial aid. The total needs are driven by the growth in the student budget and by the number of students on aid. The number of students on need-based aid will decrease by 1.3% in 2012/13, but total needs in dollars will increase by 1.7%. This increase is primarily driven by a 3.1% rise in combined tuition, room and board rates. The extra costs will primarily be met in 2012/13 with an increased total family contribution, new gifts restricted to the financial aid program, plus an addition of \$10.2 million in general funds.

# Schedule 10 – Majors with the Largest Number of Degrees Conferred

This schedule shows the twelve undergraduate majors that consistently granted the most degrees in the past nine years. Human Biology and Economics are on average the most popular across the nine year span, although Biology outpaced Economics in 2010/11. International Relations also demonstrated continued strength.

### Schedule 11 – Students Housed on Campus

The percent of undergraduates housed on-campus has been about 90% for the 19 years shown in this table. The percent of graduate students housed by Stanford grew rapidly from 1998/99 through 2002/03, coincident with the availability of subsidized off-campus housing. In recent years the subsidized off-campus housing program has been scaled back, and thus more graduate students are housed on-campus.

### Schedule 12 - Total Professorial Faculty

The total professoriate has increased by 31 (about 1.6%) to a total of 1,934 in 2011/12. The number of tenure-line faculty has increased by 59 in the last five years (about 4.7%), while the non-tenure line faculty, consisting mostly of Medical Center Line faculty, has increased by 46 (about 8.6%) over the same period.

# Schedule 13 - Distribution of Tenured, Non-Tenured, and Non-Tenure Line Faculty

This schedule provides a disaggregated view of the data in Schedule 12 over the last three years. It shows that the total number of tenured faculty has increased by 25 in the past three years, and the number of non-tenured faculty has decreased by 14. The number of non-tenure line faculty has also increased by 13 during the same period.

# Schedule 14 - Number of Non-Teaching Employees

This schedule shows the number of regular non-teaching employees by organization. To maintain consistency over time despite reorganizations, the activity categories have been defined broadly. The number of employees increased by 424 (3.7%) in 2011. In particular, School of Medicine added 116 employees due to continuously strong sponsored research activities; Office of Development added 25% more employees due to an organizational shift where the School of Medicine's 53-people development team was moved into Office of Development in fall 2011; and Student Services including VP for Student Affairs and Undergraduate Admissions & Financial Aid demonstrate a 13.5% growth primarily due to the transfer of Student Services Center from Business Affairs and additional Financial Aid staff serving increasing graduate student population.

## **Schedule 15 - Fringe Benefits Detail**

The fringe benefits rates provide a mechanism to support the various components of non-salary compensation provided to employees. Stanford has four distinct fringe benefits rates for (1) regular benefits-eligible employees, which includes most faculty and staff; (2) postdoctoral research affiliates; (3) casual/temporary employees; and (4) graduate research and teaching assistants. This schedule shows the programs and costs that contribute to the weighted average of the four individual benefits rates. Retirement programs and medical insurance costs are the primary drivers of the benefits rates. Overall, total fringe benefits program costs increased by 4.6% in 2010/11.

## Schedule 16 - Sponsored Research Expense by Agency and Fund Source

In 2010/11 direct expenses from research sponsored by the federal government increased for the second consecutive year, by \$45.5 million (about 11%). Meanwhile, direct expenses from research sponsored by non-federal sources increased by \$5.6 million (about 4%) over the previous year. Non-federal sponsored research has ranged between 15% and 26% of total sponsored research expense in the past seven years. This schedule does not include SLAC.

# Schedule 17 – Sponsored Research Contracts and Grants by School

This table presents the sponsored research revenue of various units over a span of seven years. School of Medicine revenue, as a percentage of campus-wide sponsored projects, stands with 60% in 2010/11, a rise from 51% of the revenue in 2004/05. Among other schools, recent major growth shows in the School of Education, the School of Humanities and Sciences, and the Dean of Research.

### Schedule 18 - Plant Expenditures by Unit

This schedule shows expenses from plant or borrowed funds for building or infrastructure projects related to various units. General Plant Improvement expenses are included in the "All Other" category. To the extent possible, expenditures for equipment are excluded from these figures. The total plant expenditures increased by \$20.9 million in 2010/11; however, the pace of growth dropped compared to the \$253.9 million increase from 2006/07 to 2008/09. Much of the increase is the finishing of the GSB Knight Management Center, the beginning of the Law School's Neukom Building, the renovation of the Earth Science's Geology Corner, and Athletic Staff Rental Housing. The details behind these plant expenditures can be found in "Section 4, Capital Budget 3-Year Capital Plan."

# Schedule 19 – Endowment Market Value and Merged Pool Rate of Return

The annual nominal rate of return for the merged pool in 2010/11 was 22.4%. The nominal return on invested funds has been positive for all years except for 2000/01 and 2001/02, and then in 2008/09 when the nominal return plummeted to negative 25.9% affected by the economic downturn. The target payout rate is 5.5% in 2010/11.

## Schedule 20 – Expendable Fund Balances at Year End

This schedule shows total expendable fund balances (excluding sponsored research) by academic unit over the past decade. The largest compounded annual growth expected in 2012/13 is found in School of Education at 13.4%, followed by School of Earth Sciences, Humanities & Sciences, and VP for Undergraduate Education, all with approximately 7.0%. The School of Medicine shows the largest dollar growth over the decade, with ending fund balances expected to grow \$258.8 million between 2002/03 and 2012/13.

# Schedule 21 – Academic Unit Expendable Fund Balances at Year End by Level of Control

This schedule shows total fund balances (excluding sponsored research) by the level of control within the academic units over the last three years along with the compound annual growth. Level of control indicates where the control over the usage of funds lies within the school and how high up or how far down within the school the decision over whether to use the funds are made. The dynamics of fund balance growth has varied by level of control among the schools.

# **STUDENT ENROLLMENT FOR AUTUMN QUARTER** 2002/03 through 2011/12

	UNE	DERGRADUATE			GRADUATE			TGR <sup>1</sup>		TOTAL	TOTAL
YEAR	WOMEN	MEN	TOTAL	WOMEN	MEN	TOTAL	WOMEN	MEN	TOTAL	GRADUATE	ALL
2002/03	3,301	3,430	6,731	2,305	4,109	6,414	467	727	1,194	7,608	14,339
2003/04	3,245	3,409	6,654	2,282	4,220	6,502	511	787	1,298	7,800	14,454
2004/05	3,250	3,503	6,753	2,363	4,408	6,771	529	792	1,321	8,092	14,845
2005/06	3,204	3,501	6,705	2,384	4,424	6,808	543	825	1,368	8,176	14,881
2006/07	3,240	3,449	6,689	2,389	4,492	6,881	522	798	1,320	8,201	14,890
2007/08	3,313	3,446	6,759	2,382	4,439	6,821	550	815	1,365	8,186	14,945
2008/09	3,384	3,428	6,812	2,450	4,509	6,959	548	821	1,369	8,328	15,140
2009/10	3,405	3,473	6,878	2,507	4,529	7,036	558	847	1,405	8,441	15,319
2010/11	3,334	3,553	6,887	2,635	4,678	7,313	597	869	1,466	8,779	15,666
2011/12	3,342	3,585	6,927	2,651	4,675	7,326	571	899	1,470	8,796	15,723

Source: Registrar's Office third week enrollment figures

 $^{1}\,$  Terminal Graduate Registration (TGR) allows students to register at a reduced tuition rate while they work on

a dissertation, thesis, or department project.

## **FRESHMAN APPLY/ADMIT/ENROLL STATISTICS** Fall 2002 through Fall 2011

	TOTAL AI	PPLICATIONS	ADN	NISSIONS	ENRO	LLMENT
YEAR	NUMBER	PERCENT CHANGE FROM PREVIOUS YEAR	NUMBER	PERCENT OF APPLICANTS ADMITTED	NUMBER	PERCENT OF ADMITTED APPLICANTS ENROLLING
Fall 2002	18,599	-2.4%	2,368	12.7%	1,639	69.2%
Fall 2003	18,628	0.2%	2,343	12.6%	1,640	70.0%
Fall 2004	19,172	2.9%	2,486	13.0%	1,648	66.3%
Fall 2005	20,195	5.3%	2,426	12.0%	1,633	67.3%
Fall 2006	22,333	10.6%	2,444	10.9%	1,648	67.4%
Fall 2007	23,958	7.3%	2,464	10.3%	1,723	69.9%
Fall 2008	25,299	5.6%	2,400	9.5%	1,703	71.0%
Fall 2009	30,429	20.3%	2,426	8.0%	1,694	69.8%
Fall 2010	32,022	5.2%	2,340	7.3%	1,674	71.5%
Fall 2011	34,348	7.3%	2,437	7.1%	1,707	70.0%

# NEW GRADUATE STUDENT APPLY/ADMIT/ENROLL STATISTICS

# Fall 2002 through Fall 2011

	TOTAL A	PPLICATIONS	ADMI	SSIONS	ENR	OLLMENT
YEAR ENTERING STANFORD	NUMBER	PERCENT CHANGE FROM PREVIOUS YEAR	NUMBER	PERCENT OF APPLICANTS ADMITTED	NUMBER	PERCENT OF ADMITTED APPLICANTS ENROLLING
Fall 2002	30,500	12.1%	4,202	13.8%	2,185	52.0%
Fall 2003	32,503	6.6%	4,443	13.7%	2,300	51.8%
Fall 2004	30,630	-5.8%	4,361	14.2%	2,378	54.5%
Fall 2005	30,381	-0.8%	4,356	14.3%	2,405	55.2%
Fall 2006	31,583	4.0%	4,323	13.7%	2,337	54.1%
Fall 2007	33,623	6.5%	4,352	12.9%	2,400	55.1%
Fall 2008	34,566	2.8%	4,350	12.6%	2,379	54.7%
Fall 2009	36,326	5.1%	4,419	12.2%	2,345	53.1%
Fall 2010	37,983	4.6%	4,580	12.1%	2,608	56.9%
Fall 2011	38,750	2.0%	4,570	11.8%	2,628	57.5%

## POST-DOCTORAL SCHOLARS BY SCHOOL AND BY GENDER<sup>1</sup> 2002/03 through 2011/12

By School	2002/03	2003/04	2004/05	2005/06	2006/07	2007/08	2008/09	2009/10	2010/11	2011/12
GSB	0	0	0	0	0	0	0	2	0	0
Earth Sciences	21	24	27	22	30	32	26	40	44	50
Education	9	8	4	5	10	10	10	11	9	9
Engineering	101	107	129	127	117	144	158	202	212	228
Humanities and Sciences	269	277	297	268	263	283	284	315	392	401
Law	0	1	1	1	0	0	1	1	0	2
Medicine	1,010	995	1,006	968	1,042	1,037	1,033	1,090	1,231	1,247
Total	1,410	1,412	1,464	1,391	1,462	1,506	1,512	1,661	1,888	1,937
By Gender										
Female	560	549	573	512	557	581	607	673	754	795

879

905

925

905

988

1,134

1,142

Data Source: Registrar's Office third week enrollment figures

Male

<sup>1</sup> The post-doctoral scholar population includes medical fellows in the School of Medicine.

850

863

891

GRADUATE STUDENT AND POSTDOC SUPPORT	ND POSTDO	C SUPPO	RT									
LIN MILLIUNS UF DULLARS J			2009/10					2010/11				
	GENERAL/SCHOOL FUNGIBLE	DESIGNATED	RESTRICTED STUDENT AID	GRANTS &	17 ±0 ±	GENERAL/SCHOOL FUNGIBLE	DESIGNATED	RESTRICTED STUDENT	GRANTS &	11202	2009/10 TO 2010/11 CHANGE	10 TO 2010/11 CHANGE
	FUNDY	FUNDS	FUNDS	CONIKACIS	IUIAL	-SUND-	FUNDS	AID FUNDS	CUNIKACIS	IUIAL	AMOUNI	PERCENI
Graduate Student Support												
Salaries												
Teaching Assistants	9.1	0.4	9.5	0.1	19.0	10.0	0.5	9.8	0.1	20.4	1.4	7.5%
Research Assistants	4.5	6.5	10.6	37.1	58.7	5.7	5.4	11.3	38.2	60.5	1.9	3.2%
Other Salaries	0.2	0.9	0.3	0.2	1.7	0.2	0.7	0.3	0.4	1.6	(0.1)	-6.8%
Benefits	2.5	3.9	4.9	3.5	14.9	2.7	4.2	5.1	3.5	15.5	9.0	3.7%
Total Salaries & Benefits	16.3	11.7	25.4	40.9	94.2	18.6	10.8	26.4	42.1	98.0	3.8	4.0%
Tuition Allowance	32.8	3.2	5.6	19.4	60.9	34.1	2.7	6.8	19.1	62.6	1.7	2.8%
Fellowship Tuition	14.8	3.2	53.8	8.2	80.0	15.7	3.3	57.5	8.3	64.9	4.9	6.1%
Stipends	11.5	2.3	21.7	14.8	50.3	12.7	2.4	23.7	15.9	54.6	4.4	8.7%
Total Graduate Student Support	75.4	20.3	106.5	83.3	285.5	81.2	19.2	114.4	85.4	300.2	14.7	5.1%
Percent of Total	28.6%	7.1%	37.3%	29.2%	100.0%	27.0%	6.4%	38.1%	28.5%	100.0%		
Postdocs												
Salaries	1.2	5.8	6.1	40.2	53.2	1.6	6.0	7.0	45.9	60.5	7.3	13.7%
Benefits	0.2	1.2	1.3	8.4	11.2	0.3	1.2	1.3	8.8	11.6	0.4	4.0%
Tuition	0.3	0.0	0.0	0.0	0.3	0.4	0.1	0.0	0.0	0.5	0.1	34.1%
Stipends	0.3	1.7	5.3	14.1	21.4	0.3	1.9	5.5	14.0	21.7	0.3	1.5%
Total Postdoc Support	2.0	8.7	12.7	62.8	86.2	2.6	9.2	13.8	68.8	94.4	8.2	9.5%
Percent of Total	2.3%	10.1%	14.7%	72.9%	100.0%	2.7%	9.7%	14.6%	72.9%	100.0%		
$^1$ General/School fungible funds are general funds and some Gift and	neral funds and so	me Gift and Er	ndowed funds t	:hat can be use	d for any purp	Endowed funds that can be used for any purpose within a school	-0					

# **SCHEDULE 5**

# **GRADUATE ENROLLMENT BY SCHOOL AND DEGREE**<sup>1</sup>

2002/03 through 2011/12

	2002/03	2003/04	2004/05	2005/06	2006/07	2007/08	2008/09	2009/10	2010/11	2011/12
Graduate School of Business	895	919	902	893	906	883	877	895	928	940
Doctorate	103	114	106	99	101	101	99	97	101	105
Masters	55	54	55	56	57	55	60	57	56	67
Professional	737	751	741	738	748	727	718	741	771	768
Earth Sciences	250	247	256	251	252	242	256	286	309	338
Doctorate	188	189	201	197	207	195	202	219	233	270
Masters	62	58	55	54	45	47	54	67	76	68
Education	332	314	335	366	348	333	346	335	365	355
Doctorate	182	173	178	175	174	174	178	166	181	171
Masters	150	141	157	191	174	159	168	169	184	184
Engineering	2,777	2,912	3,055	3,126	3,153	3,133	3,267	3,289	3,452	3,452
Doctorate	1,366	1,393	1,427	1,438	1,496	1,474	1,568	1,593	1,604	1,694
Masters	1,411	1,519	1,628	1,688	1,657	1,659	1,699	1,696	1,848	1,758
Humanities & Sciences	1,942	1,997	2,088	2,044	2,061	2,091	2,103	2,092	2,162	2,159
Doctorate	1,672	1,712	1,787	1,758	1,731	1,756	1,746	1,748	1,799	1,794
Masters	270	285	301	286	330	335	357	344	363	365
Law	597	577	567	586	600	593	586	590	636	631
Doctorate	55	63	58	63	67	61	60	52	80	79
Masters					1	1				
Professional	542	514	509	523	532	531	526	538	556	552
Medicine	814	834	889	910	881	911	893	954	927	921
Doctorate	335	360	397	404	404	433	422	434	427	428
Masters	29	30	45	47	37	34	35	62	59	64
Professional	450	444	447	459	440	444	436	458	441	429
University-wide	7,607	7,800	8,092	8,176	8,201	8,186	8,328	8,441	8,779	8,796
Doctorate	3,901	4,004	4,154	4,134	4,180	4,194	4,275	4,309	4,425	4,541
Masters	1,977	2,087	2,241	2,322	2,301	2,290	2,373	2,395	2,586	2,506
Professional	1,729	1,709	1,697	1,720	1,720	1,702	1,680	1,737	1,768	1,749

Data Source: Registrar's Office third week enrollment figures

<sup>1</sup> Includes doctoral (including Terminal Graduate Registration), masters, and professional students (i.e., JDs, MDs, MBAs). Excludes MLAs in Continuing Studies.

## **UNDERGRADUATE TUITION AND ROOM & BOARD RATES**

1981/82 through 2012/13

[IN DOLLARS]

		PERCENT CHANGE FROM		PERCENT CHANGE FROM		PERCENT CHANGE FROM
YEAR	UNDERGRADUATE TUITION	PREVIOUS YEAR	ROOM & BOARD	PREVIOUS YEAR	TOTAL COST	PREVIOUS YEAR
1981/82	7,140	13.6%	2,965	12.5%	10,105	13.3%
1982/83	8,220	15.1%	3,423	15.4%	11,643	15.2%
1983/84	9,027	9.8%	3,812	11.4%	12,839	10.3%
1984/85	9,705	7.5%	4,146	8.8%	13,851	7.9%
1985/86	10,476	7.9%	4,417	6.5%	14,893	7.5%
1986/87	11,208	7.0%	4,700	6.4%	15,908	6.8%
1987/88	11,880	6.0%	4,955	5.4%	16,835	5.8%
1988/89	12,564	5.8%	5,257	6.1%	17,821	5.9%
1989/90	13,569	8.0%	5,595	6.4%	19,164	7.5%
1990/91	14,280	5.2%	5,930	6.0%	20,210	5.5%
1991/92	15,102	5.8%	6,160	3.9%	21,262	5.2%
1992/93	16,536	9.5%	6,314	2.5%	22,850	7.5%
1993/94	17,775	7.5%	6,535	3.5%	24,310	6.4%
1994/95	18,669	5.0%	6,796	4.0%	25,465	4.8%
1995/96	19,695	5.5%	7,054	3.8%	26,749	5.0%
1996/97	20,490	4.0%	7,337	4.0%	27,827	4.0%
1997/98	21,300	4.0%	7,557	3.0%	28,857	3.7%
1998/99	22,110	3.8%	7,768	2.8%	29,878	3.5%
1999/00	23,058	4.3%	7,881	1.5%	30,939	3.6%
2000/01	24,441	6.0%	8,030	1.9%	32,471	5.0%
2001/02	25,917	6.0%	8,304	3.4%	34,221	5.4%
2002/03	27,204	5.0%	8,680	4.5%	35,884	4.9%
2003/04	28,563	5.0%	9,073	4.5%	37,636	4.9%
2004/05	29,847	4.5%	9,500	4.7%	39,347	4.5%
2005/06	31,200	4.5%	9,932	4.5%	41,132	4.5%
2006/07	32,994	5.8%	10,367	4.4%	43,361	5.4%
2007/08	34,800	5.5%	10,808	4.3%	45,608	5.2%
2008/09	36,030	3.5%	11,182	3.5%	47,212	3.5%
2009/10	37,380	3.7%	11,463	2.5%	48,843	3.5%
2010/11	38,700	3.5%	11,876	3.6%	50,576	3.5%
2011/12	40,050	3.5%	12,291	3.5%	52,341	3.5%
2012/13	41,252	3.0%	12,721	3.5%	52,973	3.1%
			TUITION	ROOM & BOARD	TOTAL	
	ase, 1981/82-2011/12: ase, 2002/03-2011/12:		6.2% 4.5%	5.1% 4.0%	5.9% 4.3%	

	TUITION	ROOM & BOARD	TOTAL	
Average Annual Increase, 1981/82-2011/12:	6.2%	5.1%	5.9%	
Average Annual Increase, 2002/03-2011/12:	4.5%	4.0%	4.3%	
Average Annual Real Increase <sup>1</sup> , 1981/82-2011/12:	3.2%	2.1%	2.9%	
Average Annual Real Increase <sup>1</sup> , 2002/03-2011/12:	2.1%	1.7%	2.0%	
Average Annual CPI Increase, 1981/82-2011/12:			3.0%	
Average Annual CPI Increase, 2002/03-2011/12:			2.3%	

<sup>1</sup> Real growth calculated using amounts adjusted to 2012 dollars using US Annual CPI-U (Consumer Price Index) values from US Bureau of Labor Statistics.

OF FUNDS <sup>1</sup>	
<b>D SOURCE</b>	
D ANI	
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ү түре	
AID B	
UNDERGRADUATE FINANCIAL AID BY TYPE OF AID AND SOURCE OF FUNDS <sup>1</sup>	2001/02 through 2010/11

2001/02 through 2010/11 [IN THOUSANDS OF DOLLARS]

LIN I HOUSANDS OF DOLLAKS										
	2001/02	2002/03	2003/04	2004/05	2005/06	2006/07	2007/08	2008/09	2009/10	2010/11
Stanford Scholarships										
Need-based Awards <sup>2</sup>										
Stanford Unrestricted Funds	10,664	14,010	14,277	14,663	12,927	5,539	266	4,310	26,829	36,269
Gifts and Endowment Income <sup>3</sup>	35,711	38,317	41,357	43,749	47,983	61,026	74,487	99,682	89,180	83,352
Athletic Awards	10,627	11,331	11,809	12,687	13,393	14,999	15,227	15,942	16,756	17,381
Total Stanford Scholarships	57,003	63,658	67,443	71,099	74,303	81,565	90,711	119,934	132,765	137,002
External Grants										
Federal	4,846	5,262	5,491	5,041	4,408	5,005	5,285	5,627	7,495	7,581
State	4,723	4,922	5,123	5,291	4,263	3,780	3,860	3,117	3,548	3,811
Other	8,256	10,248	10,747	11,035	9,690	10,317	10,070	10,216	10,304	10,085
Total External Grants	17,824	20,431	21,361	21,367	18,361	19,102	19,215	18,961	21,348	21,477
Loans										
Federal	8,475	8,955	9,956	9,815	8,656	7,876	6,545	4,447	5,396	5,083
Other	2,692	2,735	2,611	2,456	2,893	2,885	3,044	3,194	1,610	1,874
Total Loans	11,168	11,690	12,567	12,271	11,549	10,761	9,589	7,641	7,006	6,957
Federal Work-Study Earnings	587	648	925	1,201	1,485	1,150	1,022	1,078	1,227	1,212
Grand Total	86,581	96,426	102,296	105,938	105,698	112,579	120,537	147,614	162,345	166,647
<sup>1</sup> Figures are actual expenses and are in thousands of dollars. The data	lars. The data incl	lude all funds aw	arded to underg	include all funds awarded to undergraduate students						

ids of dollars. The data include all funds awarded to undergraduate students Figures are actual expenses and are in thousa

<sup>2</sup> Include endowed funds that are not need-based per donors' wishes. The amount is on average 260,000 annually. administered through the Financial Aid Office, including aid that is not need-based.

Thus, the figures in this schedule will not equal the sum of the amounts for Stanford funded need-based awards in Schedule 9.

<sup>3</sup> Includes support from the Stanford Fund.

### **NEEDS AND SOURCES**

for Undergraduates on Need-based Financial Aid

Including Parental and Student Contributions<sup>1</sup>

[IN THOUSANDS OF DOLLARS]

				2011/12 TC	0 2012/13
	2010/11	2011/12	2012/13	CHA	
	ACTUALS	PROJECTED	BUDGET	AMOUNT	PERCENT
Needs					
Tuition, Room & Board	168,664	177,679	180,809	3,130	1.8%
Books and Personal Expenses	17,175	17,742	17,968	226	1.3%
Travel	2,553	2,604	2,658	54	2.1%
Total Student Expenses	188,392	198,025	201,435	3,410	1.7%
Sources					
Total Family Contribution (Includes parent contribution for aided students, self-help,					
summer savings, assets, etc.)	53,027	56,826	57,700	874	1.5%
Stanford Fund/President's Funds	40,506	38,162	26,948	(11,214)	-29.4%
Department Sources	954	850	858	8	0.9%
Unrestricted Funds	10,407	13,849	24,068	10,219	73.8%
Endowment Income <sup>2</sup>	66,265	71,789	77,042	5,253	7.3%
Expendable Gifts	1,226	1,000	1,250	250	25.0%
Federal Grants	7,101	6,580	6,041	(539)	-8.2%
California State Scholarships	3,738	3,500	2,118	(1,382)	-39.5%
Outside Awards	5,168	5,469	5,410	(59)	-1.1%
Total Sources	188,392	198,025	201,435	3,410	1.7%
Number of Students on Need-Based Aid <sup>3</sup>	3,396	3,460	3,415	(45)	-1.3%

<sup>1</sup> In this table, sources of aid other than the family contribution include only aid awarded to students who are receiving scholarship aid from Stanford. Thus, the sum of the amounts for scholarships and grants will not equal the figures in Schedule 8.

<sup>2</sup> Endowment income includes reserve funds and specifically invested funds.

<sup>3</sup> These numbers are not in thousands.

	2002/03	2003/04	2004/05	2005/06	2006/07	2007/08	2008/09	2009/10	2010/11
Biology	128	131	141	156	151	131	97	100	121
Computer Science	150	111	108	82	70	66	65	86	87
Economics	158	171	194	164	143	165	162	141	120
Electrical Engineering	46	48	65	69	48	37	47	36	43
English	81	87	79	88	92	57	75	69	58
History	66	83	63	60	71	50	59	63	56
Human Biology	171	162	184	187	167	193	228	219	191
International Relations	120	90	97	91	87	107	102	108	103
Management Science	66	66	72	58	56	54	51	59	64
Mechanical Engineering	56	52	61	67	59	55	48	54	56
Political Science	109	91	111	113	103	96	71	74	72
Psychology	87	93	107	97	102	80	73	79	72

# MAJORS WITH THE LARGEST NUMBER OF BACCALAUREATE DEGREES CONFERRED<sup>1</sup> 2002/03 through 2010/11

Data Source: Registrar's Office

<sup>1</sup> Though fluctuations occur, this table lists majors that have been consistently popular over the last nine years.

# STUDENTS HOUSED ON CAMPUS

## 1993/94 through 2011/12

YEAR	UNDERGRADUATES HOUSED ON-CAMPUS	PERCENT OF UNDERGRADUATES HOUSED ON-CAMPUS	GRADUATE STUDENTS HOUSED ON-CAMPUS	GRADUATE STUDENTS HOUSED IN OFF-CAMPUS SUBSIDIZED APARTMENTS	PERCENT OF GRADUATE STUDENTS HOUSED BY STANFORD
1993/94	5,799	88%	3,069		41.3%
1994/95	5,734	87%	3,132		41.9%
1995/96	5,819	88%	3,090		41.4%
1996/97	5,749	88%	2,980		41.0%
1997/98	5,864	88%	3,320		44.6%
1998/99	5,917	90%	3,717	250	52.5%
1999/00	5,955	90%	3,408	584	52.4%
2000/01	5,969	91%	3,887	687	59.4%
2001/02	6,199	93%	3,748	932	62.1%
2002/03	6,138	91%	3,828	932	62.6%
2003/04	6,067	91%	4,013	632	59.6%
2004/05	6,046	90%	4,391	553	61.1%
2005/06	6,116	91%	4,218	430	56.8%
2006/07	6,050	90%	4,255	356	56.2%
2007/08	6,087	90%	4,421	130	55.6%
2008/09	6,160	90%	4,319	138	53.5%
2009/10	6,300	92%	4,650	0	55.1%
2010/11	6,257	91%	4,695	71	54.3%
2011/12	6,302	91%	4,700	68	54.2%

## **TOTAL PROFESSORIAL FACULTY<sup>1</sup>** 1977/78 through 2011/12

	PROFESSORS	ASSOCIATE PROFESSORS	ASSISTANT PROFESSORS <sup>2</sup>	TENURE LINE TOTAL	NON-TENURE LINE PROFESSORS	GRAND TOTAL
1977/78	586	199	287	1,072	86	1,158
1978/79	600	211	292	1,103	91	1,194
1979/80	620	210	286	1,116	94	1,210
1980/81	642	205	279	1,126	104	1,230
1981/82	661	200	294	1,155	103	1,258
1982/83	672	195	284	1,151	116	1,267
1983/84	682	195	286	1,163	129	1,292
1984/85	691	194	272	1,157	135	1,292
1985/86	708	191	261	1,160	135	1,295
1986/87	711	192	262	1,165	150	1,315
1987/88	719	193	274	1,186	149	1,335
1988/89	709	200	268	1,177	147	1,324
1989/90	715	198	265	1,178	146	1,324
1990/91	742	195	278	1,215	161	1,376
1991/92 <sup>3</sup>	756	205	263	1,224	182	1,406
1992/93	740	209	245	1,194	214	1,408
1993/94	729	203	241	1,173	225	1,398
1994/95	724	198	252	1,174	256	1,430
1995/96	723	205	241	1,169	287	1,456
1996/97	731	205	239	1,175	313	1,488
1997/98	750	213	231	1,194	341	1,535
1998/99	758	217	237	1,212	383	1,595
1999/00	771	204	255	1,230	411	1,641
2000/01	764	198	268	1,230	440	1,670
2001/02	768	204	274	1,246	455	1,701
2002/03	771	202	259	1,232	481	1,713
2003/04	783	196	269	1,248	498	1,746
2004/05	792	193	280	1,265	514	1,779
2005/06	789	210	263	1,262	511	1,773
2006/07	807	210	261	1,278	529	1,807
2007/08	813	217	261	1,291	538	1,829
2008/09	821	224	267	1,312	564	1,876
2009/10	836	233	270	1,339	571	1,910
2010/11	826	237	261	1,324	579	1,903
2011/12	839	246	265	1,350	584	1,934

Data Source: Provost's Office

 $^{1}\,$  Some appointments are coterminous with the availability of funds.

 $^{\rm 2}\,$  Assistant Professors subject to Ph.D. are included.

<sup>3</sup> Beginning in 1991/92, Medical Center Line and Senior Fellows in policy centers and institutes are included.

#### DISTRIBUTION OF TENURED, NON-TENURED, AND NON-TENURE LINE PROFESSORIAL FACULTY<sup>1</sup> 2009/10 through 2011/12

2009/10 through 2011/1	2											
		2009/1	0			2010/	11			201	1/12	
			NON-				NON-				NON	
SCHOOL UNIT		NON-	TENUR	E		NON-	TENUR	E		NON-	TENU	RE
OR PROGRAM	TENURED	TENURED	LINE	TOTAL	TENURED	TENURED	LINE	TOTAL	TENURE	D TENURED	) LINE	TOTAL
Earth Sciences	33	10	6	49	34	11	5	50	33	12	6	51
Education	39	11	4	54	38	9	6	53	39	9	7	55
Engineering	166	48	22	236	169	45	23	237	169	43	21	233
Humanities and Sciences	403	116	17	536	401	108	16	525	411	112	17	540
Humanities	(162)	(52)	(10)	(224)	(164)	(49)	(9)	(222)	(170)	(45)	(10)	(225)
Natural Sciences & Math	(129)	(26)	(5)	(160)	(124)	(26)	(4)	(154)	(128)	(29)	(5)	(162)
Social Sciences	(112)	(38)	(2)	(152)	(113)	(33)	(3)	(149)	(113)	(38)	(2)	(153)
Law	38	6	5	49	40	5	6	51	42	5	7	54
Other	0	0	11	11	0	0	13	13	0	0	11	11
Subtotal	679	191	65	935	682	178	69	929	694	181	69	944
Business	70	34	1	105	71	32	1	104	73	33	1	107
Medicine	254	74	500	825	250	75	506	831	261	70	511	842
SLAC	33	4	5	42	32	4	3	39	33	5	3	41
Total	1,036	303	571	1,910	1,035	289	579	1,903	1,061	289	584	1,934

<sup>1</sup> Population includes some appointments made part-time, "subject to Ph.D.," and coterminous with the availability of funds.

## NUMBER OF NON-TEACHING EMPLOYEES As of December 15 Each Year<sup>1</sup> 2002 through 2011

ORGANIZATION	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	CH	TO 2011 ANGE T PERCENT
School of Medicine	2,471	2,819	2,910	2,973	3,020	3,146	3,360	3,419	3,609	3,725	116	3.2%
Other Schools: Business, Earth Sciences, Education, Engineering, Humanities & Sciences, Law	1,506	1,576	1,641	1,705	1,764	1,841	1,940	1,828	1,834	1,910	76	4.1%
Dept of Athletics, Physical Education and Recreation	123	127	130	141	147	151	167	153	158	175	17	10.8%
Dean of Research	427	448	437	464	480	497	531	527	537	569	32	6.0%
Stanford Linear Accelerator Center	1,415	1,432	1,496	1,456	1,512	1,604	1,383	1,436	1,539	1,572	33	2.1%
Student Services: Student Affairs, Admissions & Financial Aid	248	266	261	265	291	294	303	286	282	320	38	13.5%
Libraries <sup>2</sup>	466	515	515	528	541	562	572	537	572	569	(3)	-0.5%
Administrative Systems/Information Technology Services	n 498	457	430	394	400	432	428	421	418	429	11	2.6%
Office of Development	153	155	170	196	216	242	280	249	251	314	63	25.1%
Land, Buildings and Real Estate	375	389	392	405	422	467	503	452	452	475	23	5.1%
Residential & Dining Enterprises	404	488	521	508	531	534	538	524	556	550	(6)	-1.1%
Stanford Alumni Association	113	98	104	108	114	116	124	111	114	107	(7)	-6.1%
Stanford Management Company	69	62	62	66	69	58	61	61	64	72	8	12.5%
Other Academic Hoover <sup>2</sup> , Learning Technology & Extended Education (through 2001/02), VPUE, VPGE (starting in 2006)	205	160	248	175	255	277	292	281	270	290	20	7.4%
Administration Business Affairs, President's Office, Provost's Office, General Counsel, Press (until 2003/04), VP for Public Affairs (2003/04-present)	698	642	698	757	751	775	785	770	755	758	3	0.4%
Total	9,171	9,634							11,411		424	3.7%
Percent Change	1.2%	5.0%	4.0%	1.3%	3.7%	4.6%	2.5%	-1.9%	3.2%	3.7%		0.770
	1.2.70	5.070	1.070	1.570	5.770	1.070	2.570	1.270	5.270	5.770		

Notes

<sup>1</sup> Does not include students, or employees working less than 50% time.

<sup>2</sup> The Hoover Libraries staff moved to the University Libraries organization in 2000/01. The Libraries also acquired Media Solutions, and the University Press in 2002/03.

## **FRINGE BENEFITS DETAIL**

2004/05 through 2010/11

[IN THOUSANDS OF DOLLARS]

Fringe Benefits Program	2004/05	2005/06	2006/07	2007/08	2008/09	2009/10	2010/11
Retirement Programs							
University Retirement	78,200	83,084	89,418	92,656	97,748	99,373	104,407
Social Security	70,387	72,420	82,794	87,460	92,586	93,704	97,920
Faculty Early Retirement	7,864	6,108	8,787	8,270	7,501	24,931	1,301
Other	4,120	528	558	418	364	468	332
Total Retirement Programs	160,571	162,140	181,557	188,804	198,199	218,476	203,960
Insurance Programs							
Medical Insurance	56,721	71,774	71,473	85,206	95,611	101,060	110,018
Retirement Medical	16,747	17,321	11,602	16,585	16,583	14,245	22,710
Worker's Comp/LTD/ Unemployment Ins	11,253	6,646	5,743	17,294	20,338	16,969	15,740
Dental Insurance	9,134	9,874	10,674	11,295	12,150	12,592	12,817
Group Life Insurance/Other	9,523	12,374	12,343	13,225	14,761	15,382	15,431
Total Insurance Programs	103,378	117,989	111,835	143,605	159,443	160,248	176,716
Miscellaneous Programs							
Severance Pay	6,339	3,595	3,818	11,839	16,189	2,948	6,096
Sabbatical Leave	12,551	11,943	13,287	14,047	15,689	14,187	14,360
Other	10,977	11,329	11,596	11,697	13,012	12,064	12,489
Total Miscellaneous Programs	29,867	26,867	28,701	37,583	44,890	29,199	32,945
Total Fringe Benefits Programs	293,816	306,996	322,093	369,992	402,532	407,923	413,621
Carry-forward/Adjustment from Prior Year(s)	13,606	15,577	6,300	(6,702)	(10,841)	985	14,096
Total With Carry-Forward/Adjustment	307,422	322,573	328,393	363,290	391,691	408,908	427,717
Weighted Average Fringe Benefits Rate	27.5%	27.2%	25.7%	26.4%	26.8%	27.7%	27.2%

Note:

The fringe rate at the bottom of the table is the weighted average of the four distinct fringe rates that are charged to (1) regular benefits-eligible employees, which includes all faculty and staff with continuing appointments of half-time or more; (2) post-doctoral scholars; (3) casual or temporary employees; and (4) graduate teaching and research assistants.

## SPONSORED RESEARCH EXPENSE BY AGENCY AND FUND SOURCE<sup>1</sup>

2004/05 through 2010/11

[IN THOUSANDS OF DOLLARS]

	2004/05	2005/06	2006/07	2007/08	2008/09	2009/10	2010/11
US Government <sup>2</sup>							
Department of Defense	59,958	60,037	58,600	56,439	58,447	58,153	71,627
Department of Energy (Not including SLAC)	25,591	25,584	28,102	23,160	16,110	20,458	24,338
National Aeronautics and Space Administration	94,606	61,338	47,704	39,092	24,214	24,988	22,471
Department of Education	1,922	1,280	1,246	1,359	2,757	2,757	4,921
Health & Human Services	317,604	322,937	331,206	324,737	317,534	395,209	446,906
National Science Foundation	63,083	58,544	60,874	60,920	59,397	71,645	68,856
Other US Sponsors	14,858	12,596	9,499	5,923	6,922	9,063	7,952
Sub-Total for US Government Agencies	577,623	542,316	537,232	511,629	485,381	582,274	647,071
Direct Expense-US	428,025	396,225	392,153	373,067	349,089	417,867	463,313
Indirect Expense-US <sup>3</sup>	149,598	146,091	145,089	138,562	136,292	164,407	183,758
Non-US Government							
Subtotal for Non-US Government	105,143	108,254	117,437	132,628	167,115	170,536	180,105
Direct Expense-Non US	85,814	89,086	96,799	108,586	136,551	140,618	146,174
Indirect Expense-Non US	19,329	19,168	20,638	24,042	30,564	29,918	33,931
Grand Totals-US plus Non-US							
Grand Total	682,766	650,570	654,669	644,257	652,496	752,810	827,176
Grand Total Direct	513,714	485,311	488,953	481,653	485,640	558,485	609,487
Grand Total Indirect	168,928	165,259	165,727	162,604	166,856	194,325	217,689
% of Total from US Government	84.6%	83.4%	82.1%	79.4%	74.4%	77.3%	78.2%

<sup>1</sup> Figures are only for sponsored research; sponsored instruction or other non-research sponsored activity is not included. In addition, SLAC expense is not included in this table.

<sup>2</sup> Agency figures include both direct and indirect expense.

<sup>3</sup> Department of Laboratory Animal Medicine indirects are included in this figure.

## SPONSORED RESEARCH CONTRACTS AND GRANTS BY SCHOOL<sup>1</sup>

2004/05 through 2010/11

[IN THOUSANDS OF DOLLARS]

School/Unit	2004/05	2005/06	2006/07	2007/08	2008/09	2009/10	2010/11
Graduate School of Business	860	538	1,539	774	511	925	1,265
School of Earth Sciences	18,156	12,527	13,997	11,708	9,188	10,035	12,675
School of Education	11,009	10,324	10,811	6,874	9,332	9,291	15,056
School of Engineering	101,268	112,867	110,132	116,039	122,938	136,999	135,921
School of Humanities and Sciences	75,122	68,833	69,382	71,144	72,075	74,733	77,342
School of Law	254	176	88	440	414	491	389
School of Medicine	347,893	347,292	362,295	358,599	365,911	433,863	498,174
Vice Provost and Dean of Research	125,358	93,269	81,801	73,484	67,168	78,637	82,265
Other <sup>2</sup>	2,845	4,743	4,627	5,195	4,958	7,835	4,088
Total	682,766	650,570	654,669	644,257	652,495	752,811	827,176

Source: Office of Research Administration, Sponsored Projects Report for the Year Ended August 31, 2011; page 3

<sup>1</sup> Figures are only for sponsored research; sponsored instruction or other non-research sponsored activity is not included. In addition, SLAC expense is not included in this table.

<sup>2</sup> Other Units include Hoover Institution, Stanford University Libraries, Undergraduate Admission and Financial Aid, Vice Provost for Student Affairs, President's Office, Public Affairs, and Continuing Studies and Summer Session.

# PLANT EXPENDITURES BY UNIT<sup>1</sup>

2003/04 through 2010/11

[IN THOUSANDS OF DOLLARS]

UNIT	2003/04	2004/05	2005/06	2006/07	2007/08	2008/09	2009/10	2010/11
GSB		129	309	2,023	17,902	69,038	116,731	295,433
Earth Sciences	204	227	647	458	771	2,197	2,950	5,117
Education		583	2,626	1,934	2	2,201	2,955	843
Engineering	1,258	2,873	1,838	6,273	28,169	55,430	55,976	19,198
H & S	16,830	16,774	10,763	7,802	8,796	11,255	14,419	7,930
Law	2,319	1,429	992	19,595	64,256	78,973	43,434	50,185
Medicine	16,900	22,631	13,769	31,908	57,759	134,165	104,880	31,731
Libraries	3,809	332	1,131	219	457	3	280	
Athletics	16,098	25,691	83,362	28,875	8,753	22,988	10,963	16,639
Residential &								
Dining Enterprises	14,144	10,308	14,054	17,568	13,101	31,135	21,773	14,288
All Other <sup>2</sup>	53,744	61,105	165,127	142,782	220,724	105,925	92,761	46,668
Total	125,305	142,080	294,618	259,436	420,692	513,313	467,123	488,032

Source: Schedule G-5, Capital Accounting

Expenditures are from either Plant or borrowed funds, and are for building construction or improvements, or infrastructure.
Includes General Plant Improvements expense.

# ENDOWMENT MARKET VALUE AND MERGED POOL RATE OF RETURN

2000/01 through 2010/11

		MERGED POOL (FOR 12	MONTHS ENDING JUNE 30)
	MARKET VALUE OF THE ENDOWMENT	ANNUAL NOMINAL	ANNUAL REAL
YEAR	(IN THOUSANDS) <sup>1</sup>	RATE OF RETURN	RATE OF RETURN <sup>2</sup>
2000/01	8,249,551	-7.3%	-9.6%
2001/02	7,612,769	-2.6%	-3.7%
2002/03	8,613,805	8.8%	7.2%
2003/04	9,922,041	18.0%	15.4%
2004/05	12,205,035	19.5%	17.0%
2005/06 <sup>3</sup>	14,084,676	19.5%	16.2%
2006/07	17,164,836	23.4%	20.7%
2007/08	17,214,373	6.2%	4.0%
2008/09	12,619,094	-25.9%	-27.1%
2009/10	13,851,115	14.4%	13.4%
2010/11	16,502,606	22.4%	20.0%

Source: Stanford University Annual Financial Report

<sup>1</sup> In addition to market value changes generated by investment returns, annual market value changes are affected by

the transfer of payout to support operations, new gifts, and transfers to other assets such as plant funds.

<sup>2</sup> The real rate of return is the nominal rate less the rate of price increases, as measured by the Gross Domestic Product price deflator.

<sup>3</sup> Beginning in 2005/06, living trusts are no longer included in the reported value of the endowment. The effect is to lower the market value

for 2005/06 and beyond. For comparison, the restated value for 2005/06 would have been about \$14.7 million.

EXPENDABLE FUND BALANCES AT YEAR-END:

2002/03 through 2012/13 [IN MILLIONS OF DOLLARS]

	2002/03	2003/04	2004/05	2005/06	2006/07	20 <i>0</i> 7/08	2008/09	2009/10	2010/11	PROJECTED 2011/12	2012/13	2002/03 TO 2012/13 COMPOUND CHANGE
Academic Units:												
Graduate School of Business	41.7	40.2	43.5	62.8	62.9	64.0	67.0	82.2	65.7	69.9	73.7	5.9%
School of Earth Sciences	23.7	26.1	26.0	24.1	24.8	30.5	37.9	42.3	46.8	46.8	46.7	7.0%
School of Education	10.6	15.7	18.3	18.1	22.7	25.1	32.2	35.5	38.2	38.3	37.4	13.4%
School of Engineering	122.4	130.0	149.0	153.9	162.4	184.6	199.7	202.5	219.6	224.3	229.0	6.5%
School of Humanities & Sciences	138.3	140.3	136.8	142.4	174.0	206.4	245.8	264.3	284.4	284.7	277.8	7.2%
School of Law	16.5	18.3	20.7	21.1	21.4	25.3	19.1	20.1	21.6	22.0	22.1	3.0%
School of Medicine	354.0	350.7	372.6	427.3	459.0	443.7	477.4	523.1	572.8	591.7	612.8	5.6%
VP for Undergraduate Education	11.1	10.6	15.0	19.1	17.2	17.3	19.9	22.0	22.1	22.1	22.1	7.1%
Dean of Research	65.3	72.2	84.3	106.4	93.0	105.1	108.2	111.2	119.2	124.9	123.9	6.6%
VP for Graduate Education					20.0	28.4	39.1	45.1	46.2	48.5	48.5	
Hoover Institution	23.3	13.5	11.3	16.1	19.1	35.5	35.2	38.7	40.2	39.1	38.6	5.2%
University Libraries	6.5	9.5	4.0	10.0	9.0	10.5	17.5	21.6	18.9	15.2	12.6	6.8%
Total Academic Units (excluding SLAC)	813.4	827.1	881.5 1	1,001.4	1,085.5	1,176.4	1,299.0	1,408.6	1,495.7	1,527.5	1,545.2	7.3%

## ACADEMIC UNIT EXPENDABLE FUND BALANCES

## By Level of Control

2008/09 through 2010/11

[IN MILLIONS OF DOLLARS]

	2008/09	2009/10	2010/11	3-YEAR COMPOUND ANNUAL GROWTH RATE
School of Earth Sciences	37.9	42.3	46.8	11.1%
School	17.4	21.6	22.8	14.6%
Department/Program	14.9	14.7	16.5	5.2%
Faculty/PI	5.6	5.9	7.5	15.7%
School of Education	32.2	35.5	38.2	8.9%
School	20.7	21.7	21.9	2.8%
Department/Program	8.2	9.9	11.6	19.2%
Faculty/PI	3.3	3.9	4.6	18.8%
School of Engineering	199.7	202.5	219.6	4.9%
School	58.0	54.6	58.5	0.4%
Department/Program	70.9	71.3	78.6	5.3%
Faculty/PI	70.8	76.6	82.5	8.0%
School of Humanities & Sciences	246.8	264.3	284.4	7.4%
School	100.8	107.0	120.6	9.4%
Department/Program	96.4	101.4	108.1	5.9%
Faculty/PI	49.6	55.9	55.7	6.0%
School of Law	19.1	20.1	21.6	6.4%
School	14.9	14.5	16.0	3.7%
Department/Program	4.2	5.6	5.1	11.3%
Faculty/PI	0.0	0.0	0.4	357.7%
School of Medicine	477.4	523.1	572.8	9.5%
School	152.8	179.3	202.4	15.1%
Department/Program	200.1	223.7	244.8	10.6%
Faculty/PI	124.5	120.1	125.6	0.4%
Vice Provost & Dean of Research	108.2	111.2	119.2	5.0%
VP/Dean	18.2	16.4	19.3	3.0%
Lab/Center/Institute	80.2	83.2	85.7	3.4%
Faculty/PI	9.8	11.6	14.3	20.4%
Graduate School of Business <sup>1</sup>	67.0	82.2	65.7	-1.0%
Hoover Institution <sup>1</sup>	35.2	38.7	40.2	6.8%
Vice Provost for Graduate Education <sup>1</sup>	39.1	45.1	46.2	8.7%
Vice Provost for Undergraduate Education <sup>1</sup>	19.9	22.0	22.1	5.5%
University Libraries <sup>1</sup>	17.5	21.6	18.9	4.0%
All Academic Units (excluding SLAC)				
School/Institution/VP	543.8	600.2	634.0	8.0%
Dept/Prog/Lab/Ctr/Institute	492.1	533.9	570.6	7.7%
Faculty/Pl	264.0	274.5	291.1	5.0%
Total All Academic Units (excluding SLAC)	1,299.9	1,408.6	1,495.7	7.3%

Source: Fund level of restriction as coded in financial system.

<sup>1</sup> Fund balances in these units are largely under the control of the Dean, Director, or Vice Provost.