



Caltrain Strategic Plan Update

Local Policy Maker Group
May 22, 2014



Strategic Plan Update

- 10-year outlook (2014 – 2023)
- Policy framework
- Key questions to address:
 - What do we want to become?
 - How are we doing?
 - What's ahead of us?
 - What do we need to do?
 - How are we going to do it?



Schedule

- Kickoff (October 2013)
- Proposed guiding principles and goals (November 2013 – April 2014)
- Proposed objectives (May 2014 – June 2014)
- Draft plan to Board (August 2014, tentative)
- Final plan to Board (September 2014, tentative)

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Caltrain Challenges / Opportunities

- Increasing demand
- Capacity constraint
- Aging system
- Growing safety regulations
- Funding constraints

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Commitments

- Safety
- On-time, quality service
- State of good repair / maintenance
- Modernization
 - Advanced Signal System
 - Corridor Electrification and EMUs
 - Long range capacity improvements
- HSR/Caltrain Blended System

Plan Structure

Vision	Overarching direction
Guiding Principles	Broad value statements supporting the vision
Goals	Open-ended, aspirational statements supporting guiding principles
→ Objectives	Specific, measurable statements that support goals by describing desired outcomes



Stakeholder Outreach

Public Workshops		
San Francisco	Mission Creek Senior Center 225 Berry St., San Francisco	June 2, 6:00 – 8:00 pm
San Mateo County	Caltrain Office 1250 San Carlos Ave., San Carlos	June 4, 6:00 – 8:00 pm
Santa Clara County	Santa Clara Station museum 1001 Railroad Ave., Santa Clara	June 5, 6:00 – 8:00 pm
Other Public Venues		
<ul style="list-style-type: none">• LPMG meetings• JPB CAC meetings• JPB meetings		

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Draft Objectives

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Safety & Security



A Compliance & Best Practice

1. Safety and Security Plan
2. Cross departmental coordination
3. Collaboration with regulatory agencies
4. New modernized system requirements
5. Local responder coordination

B Safety Culture

1. Integrate into organization
2. Employee commitment
3. Local partnerships
4. Outreach and education
5. Public awareness of new electrified system

Safety & Security



C System Investment

1. Inform capital project development
2. Routine assessment and targeted investment
3. Advance grade separation projects

D Safeguard Security

1. Expand security
2. Integrate crime prevention into system design

Expanded and Enhanced Service



A Mobility needs

1. Maximize throughput
2. Increase peak-hour capacity
3. Manage peak demand / use off-peak capacity
4. Electrified service by 2019
5. Post-electrification capacity improvements (ie longer trains)

B Balance different markets

1. Seats and on-board accommodations
2. Service linked to ridership, land use and intermodal connections
3. Competitive with auto

Expanded and Enhanced Service



C Dependable Service

1. On-time performance
2. Intuitive schedule
3. User-friendly information
4. Prompt communication and recovery during service delays

D Comfort & Convenience

1. Maintain cleanliness
2. Technology conveniences

Infrastructure & Rolling Stock



A State of Good Repair

1. Best practices
2. Life-cycle based maintenance
3. Timely funding and implementation
4. Evolve organization for electrified system

B System Reliability

1. System flexibility and redundancy
2. Reliable service during construction
3. Strategies to reduce dwell time (ie level boarding)

Infrastructure & Rolling Stock



C Expand Capacity

1. Short term rolling stock investments
2. Modernization by 2019
3. Post-electrification core system improvements
4. Preserve rail corridor
5. Maintain service during construction

D Caltrain/HSR Blended Service

1. Do not preclude high speed rail
2. Support blended system planning
3. Consider community interests

Financial Sustainability



A Efficiency

1. Regional cost-efficiency targets
2. Caltrain performance targets
3. Cost containment practices

B Maximize Revenues

1. Expand existing streams
2. Explore new sources

C Stabilize and Expand Funding

1. Dedicated O&M funding
2. Increase funding
3. Stabilize member contributions
4. Leverage 3rd party funding
5. Funding for long-term improvements

Regional Transportation and Land Use



A Connectivity

1. El Camino BRT coordination
2. Prioritize intermodal connections
3. Improve customer wayfinding
4. Advance regional integration programs

B Alternative Access Modes

1. Implement Caltrain Access Policy
2. Implement Bike Access & Parking Program
3. Enhance first & last mile connections

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Regional Transportation and Land Use



C Transit Supportive Development

1. Adopt TOD Policy
2. Station area planning efforts
3. Link to system operation improvements

D Statewide Rail Integration

1. Support blended system with local considerations
2. Accommodate corridor tenants
3. JPB / CHSRA / TJPA roles and responsibilities

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Partnerships



A Openness & Fairness

1. Articulate goals / mutual initiatives
2. Create venues for participation
3. Stakeholder resource management

B Effective Participation

1. Well-defined processes
2. Improve public access to agency data

C Strengthen Partnerships

1. New areas of common interests
2. Implement joint projects



A Civil Rights

- 1. ADA
- 2. Title VI

B Environmental Footprint

- 1. Grow sustainable business practices
- 2. Consider in policy development
- 3. Electrification

C Inclusivity & Equity

- 1. Serve diverse corridor communities
- 2. Benefits and impacts
- 3. Service planning and policy decisions

Discussion

Website: www.caltrain.com/sp

Comments or questions: caltrainSP@caltrain.com