



DEPARTMENT OF THE TREASURY 011105
WASHINGTON, D.C. 20220

October 27, 1999

ACTION

ACTION

MEMORANDUM FOR SECRETARY SUMMERS

FROM: Neal S. Wolin *NSW*
Acting General Counsel

SUBJECT: Response to Letter from Kenneth L. Lay, Chairman and Chief
Executive Officer of Enron Corp.

ACTION-FORCING EVENT

[(b)(5)]

EXECUTIVE SECRETARIAT

0010000000571

[(b)(5)]

ATTACHMENTS

Dawson, Michael

From: Dawson, Michael
Sent: Monday, October 29, 2001 3:27 PM
To: Adams, Tim
Subject: Pippa

I called Pippa today to make sure she was OK (I've been trying to call her every Monday but this is only the second time I've called her). My view here is that it's better to find out where she's headed than to wait until she gets there.

She has the following issues:

[(b)(5)]

That's all.

Michael

Jaskowiak, Mark

From: Jaskowiak, Mark
Sent: Wednesday, November 07, 2001 12:00 PM
To: 'Robertson, Linda'
Subject: RE: Hello

Hang in there and stay fastened! Best of luck, of course, and hope the skies end up bluer than the forecast.

Cheers.

-----Original Message-----

From: Robertson, Linda [mailto:Linda.Robertson@enron.com]
Sent: Tuesday, November 06, 2001 4:25 PM
To: Mark.Jaskowiak@do.treas.gov
Subject: RE: Hello

You are such a sweetie for thinking of me. Things are bad. Who knows what is next for me. And just when I thought I had found a home and was having fun. Oh well. Guess I get to start thinking about where to go next. I am ok for the moment. But my seatbelt is fastened.

-----Original Message-----

From: Mark.Jaskowiak@do.treas.gov [mailto:Mark.Jaskowiak@do.treas.gov]
Sent: Tuesday, November 06, 2001 2:11 PM
To: Robertson, Linda
Subject: Hello

...and hope you're surviving ok these days...

.....
This e-mail is the property of Enron Corp. and/or its relevant affiliate and may contain confidential and privileged material for the sole use of the intended recipient (s). Any review, use, distribution or disclosure by others is strictly prohibited. If you are not the intended recipient (or authorized to receive for the recipient), please contact the sender or reply to Enron Corp. at enron.messaging.administration@enron.com and delete all copies of the message. This e-mail (and any attachments hereto) are not intended to be an offer (or an acceptance) and do not create or evidence a binding and enforceable contract between Enron Corp. (or any of its affiliates) and the intended recipient or any other party, and may not be relied on by anyone as the basis of a contract by estoppel or otherwise. Thank you.
.....



DEPARTMENT OF THE TREASURY
WASHINGTON

Facsimile Transmittal
From

Office of Multilateral Development Banks (OASIA/IDB)
1500 Pennsylvania Avenue, N.W.
Room 3501 NY
Washington, D.C. 20220
(Fax # 202-622-1228)

Date: 6-23-99 Page 1 of 2 Page(s)

To: Milca Marik / Janice Mayer / M. Kaplan

Tel. # _____
FAX # _____

From: E. Stewart

Comments:
See attached letter from Enron.
Bill Schuech has agreed to meet with Enron
on Tuesday 6/29 at 10 am.
Please call me to discuss background.
Thank you.

cc Helia/je.

T. Siemens



June 21, 1999

Scott D. Reblitz
General Manager
Project Finance

Yes —
no —
other —

Enron International
1775 Eye Street, N.W., Suite 800
Washington, DC 20006
(202) 466-9152
Fax (202) 331-4717
sreblit@enron.com

Deputy Assistant Secretary William Schuerch (c/o Phyllis)
U.S. Department of Treasury
Washington, D.C.

Via Facsimile: (202)622-2536

Subject: Enron project efforts in Bangladesh and discussions with World Bank

Dear Deputy Assistant Secretary Schuerch:

Following John Hardy's call to your office today, we are looking forward to meeting you this Wednesday afternoon (time to be determined). In advance of that meeting, please find a brief summary of Enron's current efforts regarding a power project in Bangladesh and concerns related to recent discussions with the World Bank.

Enron is proposing a short-term power project (150 megawatts, natural gas for fuel, 5-year duration) to alleviate the critical power shortages Bangladesh faces over the next 3-5 years. Our efforts, going back some 12-18 months, advanced to the point of contract discussions with the Bangladesh Power Development Board—discussions which were halted when, in May, the World Bank issued a letter, urging the Bangladeshi's to reject short-term, emergency power projects such as Enron's. At its core, the World Bank argument against such projects is based on two premises: 1) the Bangladeshi's cannot afford the power being offered under short term contracts; and 2) efforts aimed at curing the short-term power supply problems distract the Bangladeshi's from implementing the longer-term sectoral reforms which the World Bank advocates.

While Enron is actually a strong supporter of the reforms the Bank is seeking, we do not look at those reforms as being mutually exclusive with our proposal. To date, our efforts to engage the Bank on potential solutions have achieved little—a status which is of growing concern as we see real economic and development impacts associated with our project. Furthermore, we see the power supply/demand imbalance continuing, even if events of the next 3-5 years aimed at increasing power capacity unfold precisely as planned.

Following recent meetings with personnel in the U.S. Executive Director's Office at the World Bank, we are now seeking to elevate the discussion and to voice our concerns in the hopes of moving the issue closer to a mutually agreeable solution. Again, we look forward to visiting with you Wednesday. Should you have any questions or need additional information in advance, feel free to contact me.

Sincerely,

Scott D. Reblitz
Scott D. Reblitz

Natural gas. Electricity. Endless possibilities.™

From: Truman Semans
To: WALSHH
Date: 6/22/99 2:56pm
Subject: IDA Bangladesh Haripur Power

[(b)(5)]

CC: CLAPPG, StewartEK, BEASLEYM

0050000001000

Davis, Michele

From: Adams, Tim
Sent: Tuesday, January 15, 2002 9:55 AM
To: Davis, Michele
Subject: FW: Congressional Hearings on Enron

from David

-----Original Message-----

From: Aufhauser, David
Sent: Tuesday, January 15, 2002 9:29 AM
To: Adams, Tim
Subject: RE: Congressional Hearings on Enron

tell them to report to me. thanks.

-----Original Message-----

From: Adams, Tim
Sent: Tuesday, January 15, 2002 7:10 AM
To: Duncan, John; Aufhauser, David
Subject: FW: Congressional Hearings on Enron

fyi

-----Original Message-----

From: Davis, Michele
Sent: Monday, January 14, 2002 7:32 PM
To: Adams, Tim
Cc: Nichols, Robert; Marien, John
Subject: RE: Congressional Hearings on Enron

yes, we'll make a staff assistant available to gather info as needed. Marie, whatever they need, please ask Sharon to do

-----Original Message-----

From: Adams, Tim
Sent: Monday January 14, 2002 6:05 PM
To: Davis, Michele
Cc: Nichols, Robert
Subject: Congressional Hearings on Enron

Michele -- to prepare for the onslaught of document requests and hearings, David Aufhauser and John Duncan are setting up a prep/response team. We need your help. Can you assign someone (or multiple somones) from your office to help us pull articles, build timelines, monitor the press, etc? Thanks

Nichols, Robert

From: Davis, Michele
Sent: Monday, January 14, 2002 7:32 PM
To: Adams, Tim
Cc: Nichols, Robert, Marien, John
Subject: RE: Congressional Hearings on Enron

yes, we'll make a staff assistant available to gather info as needed. Marie, whatever they need, please ask Sharon to do

-----Original Message-----

From: Adams, Tim
Sent: Monday January 14, 2002 6:05 PM
To: Davis, Michele
Cc: Nichols, Robert
Subject: Congressional Hearings on Enron

Michele -- to prepare for the onslaught of document requests and hearings, David Aufhuaser and John Duncan are setting up a prep/response team. We need your help. Can you assign someone (or multiple somones) from your office to help us pull articles, build timelines, monitor the press, etc? Thanks

[OUTSIDE SCOPE , (b)(6)]

August 17, 1998
Jon Smith

Michael Morey

Material you requested for FY '98 LD2

[OUTSIDE SCOPE , (b)(6)]

[OUTSIDE SCOPE , (b)(6)]

From: Todd Schneider
To: Dom13.DOPO8(DUPUYM), Treasury.DOPO(ABBOTTL, DOHNER...
Date: 8/9/99 4:53pm
Subject: Japan's assistance to Indonesia: Enron concerns -Forwarded -Forwarded -Reply

[(b)(5)]

>>> Robin Ritterhoff 08/06/99 03:26pm >>>

[(b)(5)]

CC: Dom13.DOPO8(ATKINSONC, BERGK, BUCKLEYG, DUYT, GAGN...

Sampliner, Gary

From: tcrawford@worldbank.org
Sent: Wednesday, July 25, 2001 5:27 PM
To: Gary.Sampliner@do.treas.gov
Cc: Greg.Christopoulos@do.treas.gov; Ivy.Kosmides@do.treas.gov;
Katerina.Sloniewsky@do.treas.gov; RecinosHG@state.gov
Subject: RE: MIGA/R2001-0047, Dominican Republic, guarantee to investments in Edenorte and Edesur

[(b)(5)]

Gary.Sampliner@do.treas.gov	To: Tcrawford@Worldbank.Org,
Recinoshg@State.Gov	cc: Greg.Christopoulos@Do.Treas.Gov,
Ivy.Kosmides@Do.Treas.Gov,	Katerina.Sloniewsky@Do.Treas.Gov
07/25/2001 04:51 PM	Subject: RE: MIGA/R2001-0047, Dominican
Republic, guarantee to	investments in Edenorte and Edesur

[(b)(5)]

-----Original Message-----
From: tcrawford@worldbank.org [mailto:tcrawford@worldbank.org]
Sent: Wednesday, July 25, 2001 4:48 PM
To: Recinos, Helen G
Cc: 'Gary.Sampliner@do.treas.gov'; 'Greg.Christopoulos@do.treas.gov';
'Ivy.Kosmides@do.treas.gov'; 'Katerina.Sloniewsky@do.treas.gov'
Subject: RE: MIGA/R2001-0047, Dominican Republic, guarantee to
investments in Edenorte and Edesur

[(b)(5)]

"Recinos,
Helen G" To:
"Greg.Christopoulos@Do.Treas.Gov" <Greg.Christopoulos@Do.Treas.Gov>,
<RecinosHG@state.gov>
"Katerina.Sloniewsky@Do.Treas.Gov" <Katerina.Sloniewsky@Do.Treas.Gov>,
"Gary.Sampliner@Do.Treas.Gov" <Gary.Sampliner@Do.Treas.Gov>,
07/25/2001
"Ivy.Kosmides@Do.Treas.Gov" <Ivy.Kosmides@Do.Treas.Gov>,
03:56 PM
"Tcrawford@Worldbank.Org" <Tcrawford@Worldbank.Org>
cc:
Subject: RE: MIGA/R2001-0047,
Dominican Republic, guarantee to investments in Edenorte and Edesur

I have forwarded your email to our investment office. [(b)(6)]
I haven't heard back from that office
yet. [(b)(5)]

-----Original Message-----
From: Greg.Christopoulos@do.treas.gov
[mailto:Greg.Christopoulos@do.treas.gov]
Sent: Wednesday, July 25, 2001 2:05 PM
To: RecinosHG@State.Gov; Katerina.Sloniewsky@do.treas.gov;
Gary.Sampliner@do.treas.gov; Ivy.Kosmides@do.treas.gov;
TCrawford@WorldBank.org
Subject: RE: MIGA/R2001-0047, Dominican Republic, guarantee to
investments in Edenorte and Edesur

[(b)(5)]

Helen -- please check with the State inv office. I sent Todd e-mail to Landberg and Tracton. I think **[(b)(6)]**

Thanks.

-----Original Message-----

From: Kosmides, Ivy
Sent: Wednesday, July 25, 2001 1:36 PM
To: Christopoulos, Greg
Cc: Todd Crawford
Subject: FW: MIGA/R2001-0047, Dominican Republic, guarantee to investments in Edenorte and Edesur

Greg... for you.

-----Original Message-----

From: tcrawford@worldbank.org [mailto:tcrawford@worldbank.org]
Sent: Wednesday, July 25, 2001 1:37 PM
To: ivy.kosmides@do.treas.gov
Subject: MIGA/R2001-0047, Dominican Republic, guarantee to investments in Edenorte and Edesur

Ivy - Would you forward this to Greg, please. For some reason, my machine won't communicate w/ him today. Don't understand why, as I believe I have his correct e-mail address. Thanks. T

----- Forwarded by Todd W. Crawford/Person/World Bank EDs on 07/25/2001 01:36 PM -----

Todd W.

Crawford	To:
Greg.Christopoulos@Do.Treas.Gov,	Katerina.Sloniewsky@Do.Treas.Gov,
Stephen.Altheim@Do.Treas.Gov,	Dirk.Joldersma@Do.Treas.Gov,
07/25/2001	
Recinoshg@State.Gov	cc:
12:00 PM	Barbara.Holloway@Do.Treas.Gov, Barbara Geiser
80112 EDS01	Subject: MIGA/R2001-0047,
Dominican Republic, guarantee to	investments in Edenorte and Edesur

Greg et al.

[(b)(5)]

[(b)(5)]

[(b)(6)]

. Barb will cover it for me, so please be sure you copy her with questions/instructions.

Many thanks.

Todd

Nickoloff, Peter

From: Carleton, Norman
Sent: Wednesday, August 29, 2001 11:15 AM
To: Fisher, Peter; Roseboro, Brian; Bair, Sheila; Nickoloff, Peter; Schultheiss, Heidi Lynne; DeMarco, Edward; Hughes, Gerry; Gross, Jared; Smith, Amy; Sutton, Gary; Ellett, Martha; Gabilondo, Jose; McInerney, Roberta; Lori Sanatamarena (E-mail)
Subject: Status of Retail Swap Study and the Enron Issue

[(b)(5)]

Any thoughts or recommendations? I will send around a separate note discussing the Enron issue in more detail.

DeMarco, Edward

From: Carleton, Norman
Sent: Tuesday, June 19, 2001 2:42 PM
To: Annette Nazareth (E-mail); Belinda Blaine (E-mail); Bob Colby (E-mail); Bob Zwirb (E-mail); David Wall; Diane Virzera; Eichner, Matthew; Elizabeth Fox (E-mail); Eric Hirschhorn (E-mail); Hammer, Viva; John Polise (E-mail); Joyce Hansen; Kathryn Dick (E-mail); Kevin Erickson (E-mail); Kurt Wilhelm (E-mail); Lori Sanatamorenna (E-mail); Miguel Browne; Nickoloff, Peter; Novey, Michael; Pat Parkinson (E-mail); Pat White; Schultheiss, Heidilynne
Cc: Gross, Jared; Elett, Martha; Sutton, Gary; Gabilondo, Jose; DeMarco, Edward; Hughes, Gerry
Subject: FW: Suggested Interviewees

-----Original Message-----

From: Zwirb, Robert S. [mailto:bwirb@CFTC.gov]
Sent: Tuesday, June 19, 2001 2:35 PM
To: 'Norman.Carleton@do.treas.gov'
Subject: Suggested Interviewees

[(b)(5)]

Enron

[(b)(5)]

Gross, Jared

From: Davis, Michele
Sent: Thursday, January 10, 2002 10:41 AM
To: Gross, Jared
Subject: RE: Press Guidance on POTUS announcement this morning re: pensions

yes - but that takes time.

-----Original Message-----

From: Gross, Jared
Sent: Thursday, January 10, 2002 10:23 AM
To: Davis, Michele
Subject: RE: Press Guidance on POTUS announcement this morning re: pensions

Thanks. Will the WH website have the text of the President's statement?

-----Original Message-----

From: Davis, Michele
Sent: Thursday, January 10, 2002 10:21 AM
To: Gross, Jared; Fisher, Peter; Bair, Sheila; Adams, Tim
Subject: FW: Press Guidance on POTUS announcement this morning re: pensions

fyi

-----Original Message-----

From: Davis, Michele
Sent: Thursday, January 10, 2002 10:20 AM
To: Holahan, Betsy
Cc: Nichols, Robert
Subject: Press Guidance on POTUS announcement this morning re: pensions

The President announced that the Secretary of the Treasury will convene two groups:

First group

analyze pension rules and regulations
recommend how to reform system to protect employees

Second group

analyze corporate disclosure rules
do stockholders have the knowledge they need

[(b)(5)]