Stanford FACTS 2017



A LOOK AT STANFORD UNIVERSITY TODAY



ON THE COVER: THE SCIENCE AND ENGINEERING QUAD INSIDE FRONT COVER: STUDENT STAFF GREET FIRST-YEAR STUDENTS AT NEW STUDENT ORIENTATION 2016

STANFORD FACTS 2017

AN INTRODUCTION TO ONE OF THE GREAT AMERICAN UNIVERSITIES.

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VISIT STANFORD



tanford University's Visitor Information Services (VIS) at 295 Galvez St. welcomes more than 150,000 visitors to campus annually. VIS offers maps, information and daily campus tours, except during academic breaks and some holidays. Tours for prospective students are available through the Discover Stanford program. A trio of specialized tours focusing on the Humanities and Arts, the Science and Engineering Quadrangle, and Athletic Facilities and Recreational Opportunities are offered during select times of year. For tour reservations and information, call (650) 723-2560 or register at visit.stanford.edu.

STANFORD MEMORIAL CHURCH

The nondenominational Memorial Church, erected by Jane Stanford in memory of her husband, was dedicated in 1903 and remains the most prominent architectural feature of the Main Quadrangle. The mosaics covering the interior walls depict scenes from the Hebrew Bible. The stained glass windows depict scenes from the New Testament. The church features the Fisk-Nanney organ, which has 73 ranks and 4,332 pipes. Call (650) 723-3469 for docent-led tours.

HOOVER TOWER AND PAVILION

The 285-foot Hoover Tower was built in 1941 to celebrate Stanford's 50th anniversary. The observation deck offers views of the Santa Clara Valley and houses a carillon of 48 bells, the largest inscribed "For Peace Alone Do I Ring." The lobby features memorabilia of Herbert Hoover, the 31st U.S. president and a member of Stanford's Class of 1895. The adjacent pavilion exhibits items from the Hoover Institution Archives.

THE ANDERSON COLLECTION AT STANFORD UNIVERSITY

The Anderson Collection, which opened in 2014, features modern and contemporary American art spanning Abstract Expressionism, Bay Area Figuration, Color Field Painting and more. Artists include Richard Diebenkorn, Helen Frankenthaler, Joan Mitchell and Jackson Pollock. Open Wednesday-Monday. Free. anderson.stanford.edu

CANTOR ARTS CENTER AT STANFORD UNIVERSITY

The Cantor Arts Center's special exhibitions and permanent collection span the globe from Europe to Africa to the Americas to Asia, and the history of art from classical to contemporary. Open Wednesday–Monday. Free. museum.stanford.edu

BING CONCERT HALL, MEMORIAL AUDITORIUM AND ROBLE GYM

Bing Concert Hall is an 842-seat venue that opened in 2013 and hosts a wide range of music, dance and theater year-round, anchored by professional performances presented by Stanford Live. Stanford's largest indoor performance space is Memorial Auditorium, which is primarily used to present the university's largest musicals, dance shows and guest lectures. Roble Gym, reopened in 2016 after renovation, is home to the Department of Theater and Performance Studies and includes a dance studio and black box theater. live.stanford.edu and taps.stanford.edu.

OUTDOOR ART AND THE ARBORETUM

From Papua New Guinea sculptures and Alexander Calder's The Falcon on the south side of campus to Peter Wegner's site-specific works at the Graduate School of Business to the carved marble Angel of Grief in the arboretum, there are more than 85 outdoor works of art on the Stanford campus. Also in the arboretum is the Stanford family mausoleum and the Arizona Garden. The mausoleum holds the remains of Leland and Jane Stanford and their son, Leland Junior. The adjacent Arizona Garden features cacti and succulents that were planted in the 1880s. arts.stanford.edu/map.

CAMPUS ARCHITECTURE

Exceptional contemporary and historic architecture is evident across the Stanford campus. Among the notable 21st-century buildings are the James H. Clark Center for interdisciplinary research, the McMurtry Building for the arts, which opened in 2015, and Stanford Law School's Neukom Building. Earlier buildings of note include Hanna House, designed by Frank Lloyd Wright; Hoover Tower, a signature structure for the university; and Old Chemistry, which reopened this year as the Sapp Center for Science Teaching and Learning.

HANNA HOUSE

Frank Lloyd Wright's Hanna House was built in 1937. Its unique design is based on hexagonal geometry, with no right angles in the floor plan. Hanna House is closed for tours until fall 2017. Please check hannahousetours.stanford.edu for updated information about visiting.

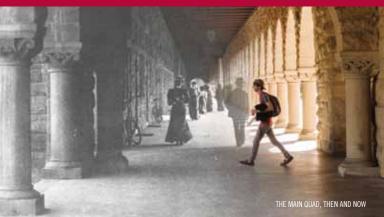
JASPER RIDGE BIOLOGICAL PRESERVE

Jasper Ridge Biological Preserve, located in the Santa Cruz foothills about 15 minutes from the main Stanford Campus, encompasses 1,200 acres and provides a natural laboratory for ecosystem research and teaching. Docent-led tours are offered to groups aligned with the preserve's mission "to contribute to the understanding of the Earth's natural systems through research, education, and protection of the preserve's resources." jrbp.stanford.edu/visit

THE DISH

The 150-foot-diameter radio telescope called the Dish, located in the Stanford foothills, was constructed in the 1960s to probe the scattering properties of the Earth's ionosphere. It weighs 300,000 pounds and is owned by SRI International. More than 600,000 people annually hike the four miles of service roads located within Stanford's 315-acre habitat reserve, where breeding ponds have been established to protect the threatened California tiger salamander. Access is limited to daylight hours and dogs are prohibited.

STANFORD UNIVERSITY HISTORY



he Leland Stanford Junior University was founded in 1885 by California Senator Leland Stanford and his wife, Jane, in memory of their only child, Leland Jr., who died of typhoid fever at 15. After his 1884 death, the Stanfords determined that they would use their wealth to do something for "other people's" children.

They decided to create a university, one that, from the outset, was untraditional: coeducational in a time when most private universities were all-male; nondenominational when most were associated with a religious organization; and avowedly practical, producing cultured and useful citizens when most were concerned only with the former. The Founding Grant states the university's objective is "to qualify its students for personal success, and direct usefulness in life" and its purpose "to promote the public welfare by exercising an influence in behalf of humanity and civilization."

Leland Stanford devoted to the university the fortune he had earned, first by supplying provisions to the '49ers mining for California gold and later as one of the "Big Four," whose Central Pacific Railroad laid tracks eastward to meet the Union Pacific and complete the transcontinental railway. Included in the Founding Grant was the Stanfords' Palo Alto Stock Farm for the breeding and training of trotting horses, 35 miles south of the family's San Francisco residence. The Stanfords stipulated that the land they conveyed to the university could not be sold. The campus still carries the nickname "the Farm."

The Stanfords engaged landscape architect Frederick Law Olmsted to design the campus. The Stanfords' collaboration with Olmsted and the architectural firm of Shepley, Rutan and Coolidge resulted in California Mission-inspired buildings of local sandstone with red-tiled roofs, surrounding a cloistered quadrangle with Memorial Church as its focus. The rectangular plan of the Main Quadrangle was designed to provide for expansion through a series of quadrangles developed laterally.



Stanford opened its doors on Oct. 1, 1891, and the university celebrated its 125th anniversary in 2016. Some 555 men and women students enrolled in the first year. Stanford's first president, David Starr Jordan, said to the Pioneer Class: "It is for us as teachers and students in the university's first year

to lay the foundations of a school which may last as long as human civilization.... It is hallowed by no traditions; it is hampered by none. Its finger posts all point forward."

PRESIDENTS OF STANFORD UNIVERSITY

1891–1913	David Starr Jordan
1913–1915	John Casper Branner
1916-1943	Ray Lyman Wilbur ¹
1943-1948	Donald B. Tresidder ²
1949-1968	J. E. Wallace Sterling ³
1968-1970	Kenneth S. Pitzer
1970-1980	Richard W. Lyman
1980-1992	Donald Kennedy
1992-2000	Gerhard Casper
2000-2016	John Hennessy
2016-	Marc Tessier-Lavigne

¹ Robert Eccles Swain served as acting president from 1929–1933.

² Alvin Eurich served as acting president between Tresidder and Sterling.

 $^{\rm 3}$ Robert J. Glaser served as acting president between Sterling and Pitzer.

HISTORIC MILESTONES

1824	March 9	Leland Stanford born
1828	Aug. 25	Jane Lathrop Stanford born
1861	Sept. 4	Leland Stanford elected governor of California
1868	May 14	Leland Stanford Jr. born
1869	May 10	Leland Stanford drives Gold Spike at Promontory, Utah, for the first transcontinental railroad
1872	May	Eadweard Muybridge performs first horse-in- motion experiments
1884	March 13	Leland Stanford Jr. dies in Italy at 15
1885	Jan. 28	Leland Stanford elected U.S. senator from California
	Nov. 11	Founding Grant of the university executed
1887	May 14	Cornerstone of the university laid
1891	March 22	David Starr Jordan becomes university's first president
	Oct. 1	Opening Day of the university; 555 students registered the first year



1892	March 19	Stanford wins first Big Game with Cal
	June 27	Hopkins Marine Station established on Monterey Bay
1893	June 21	Leland Stanford dies
1894	May 30	First PhD awarded
1895	May 29	Pioneer Class graduates, including Herbert Hoover
1896	April 4	First women's intercollegiate basketball game
1903	Jan. 25	Memorial Church dedicated
1905	Feb. 28	Jane Lathrop Stanford dies





	April 18	Great San Francisco Earthquake causes extensive damage	1943 1946	Sept. 1	Donald B. Tresidder becomes fourth president Creative Writing Program
1908	Oct. 30	Cooper Medical College acquired			founded by Wallace Stegner
	Dec. 18	School of Law organized	1947		School of Mineral Sciences
1913	May 23	School of Medicine organized			(now Earth, Energy and Environmental Sciences) organized
	Aug. 1	John Casper Branner becomes second president	1948	Sept. 1	Schools of Biological Sciences, Humanities,
1916	Jan. 1	Ray Lyman Wilbur becomes third president			Physical Sciences and Social Sciences merged into School of Humanities
1917	April 27	School of Education			and Sciences
1919	June 20	organized Hoover War Collection	1949	April 1	Wallace Sterling becomes fifth president
		(now Hoover Institution on War, Revolution and Peace) established	1951	Oct. 1	First research park lease signed with Varian Associates
	July 14	Main Library opens	1952	April 1	Douglas Whitaker
1920	January	First undergraduate			becomes first provost
1921	May 23	tuition charged Honor Code adopted		Nov. 6	Physics Professor Felix
1921	May 15	School of Engineering			Bloch becomes Stanford's first Nobel
19%9	Way 10	organized			laureate
	Sept. 30	Graduate Business School opens	1958	June 24	First overseas campus opened near Stuttgart,
1941	June	University's 50th anniversary celebrated and Hoover Tower dedicated	1962		Germany The radio telescope called the Dish begins operations

1967	Sept. 9	Stanford Linear Accelerator Center dedicated; now called SLAC National Accelerator	1999	January	The Leland Stanford Jr. Museum reopens as part of the Iris & B. Gerald Cantor Center for Visual Arts
1968	Sept. 12	Laboratory Inaugural session, Senate of the Academic Council	2000	May 2 Oct. 20	The foothills surrounding the Dish become a habitat conservation area
	Dec. 1	Kenneth Pitzer becomes		UCL. 20	John Hennessy becomes 10th president
1970	Sept. 24	sixth president Richard Lyman becomes	2005	Dec. 31	The Campaign for Undergraduate Education
1970	3ept. 24	seventh president			raises more than \$1 billion
1974	Feb. 11	B. Gerald Cantor donates his collection of Rodin sculptures	2011	April 15	Stanford earns its 100th NCAA national team athletic title
1980	Aug. 1	Donald Kennedy becomes eighth president	2012	Feb. 8	The Stanford Challenge fundraising campaign
1989	Oct. 17	Loma Prieta earthquake	0014	0	raises \$6.2 billion
1992	Sont 1	causes extensive damage Gerhard Casper becomes	2014	Sept. 21	The Anderson Collection at Stanford University opens
100%	36pt. 1	ninth president	2015	Sept. 21	Stanford launches its
1998	September	Stanford Alumni Association integrated			125th anniversary celebrations
		into the university	2016	Feb. 23	The Knight-Hennessy Scholars Program is announced
				0ct. 21	Marc Tessier-Lavigne becomes

11th president

GROWTH OF ACADEMIC COUNCIL AND STUDENT BODY

	UNDERGRADUATE Students	GRADUATE STUDENTS	ACADEMIC Council*
1900	1,055	114	75
1910	1,498	157	112
1920	2,165	283	150
1930	3,103	1,530	271
1940	3,460	1,782	309
1950	4,805	2,907	372
1960	5,648	4,208	619
1970	6,221	5,217	1,029
1980	6,630	6,236	1,230
1990	6,555	6,886	1,340
2000	6,548	7,700	1,368
2010	6,887	8,779	1,468
2011	6,927	8,796	1,492
2012	6,999	8,871	1,542
2013	6,980	8,897	1,583
2014	7,018	9,118	1,624
2015	6,994	9,128	1,651
2016	7,032	9,304	1,659

* Includes tenure-line faculty, non-tenure-line faculty and senior fellows at specified policy centers and institutes. Academic staff—teaching, center fellows and Medical Center-line faculty—are not members of the Academic Council.



THE UNDERGRADUATE PROGRAM

Students who derive pleasure from learning for its own sake thrive at Stanford. Academic excellence is the primary criterion for admission and the most important credential is the transcript. We seek students who have selected a rigorous academic program and achieved distinction in a range of areas.

With an approximate 4-to-1 student-to-faculty ratio, Stanford emphasizes close interaction with faculty. Stanford offers three undergraduate degrees: Bachelor of Arts, Bachelor of Sciences and Bachelor of Arts and Sciences. Each is designed to achieve balance between depth of knowledge acquired through specialization and breadth of knowledge gained through exploration. Three of Stanford's seven schools award undergraduate degrees: Humanities and Sciences; Earth, Energy & Environmental Sciences; and Engineering.

Undergraduates complete at least 180 units, including major courses, writing and rhetoric requirements, one year of a foreign language and offerings in the following areas:

Thinking Matters: One-quarter course in the freshman year.

Ways of Thinking, Ways of Doing: Eleven courses in eight subject areas, including aesthetic and interpretive inquiry, applied quantitative reasoning, creative expression, engaging diversity, ethical reasoning, formal reasoning, scientific method and analysis and social inquiry.

Among many distinctive Stanford undergraduate programs are:

Stanford in Washington and **Stanford in New York**: Through these distinctive programs, students can live and learn in two of the most world's most dynamic cities.

Introductory Seminars: These are small freshman and sophomore seminars. More than 2,300 students enroll in over 200 seminars annually.

Undergraduate Research: Stanford believes learning is enhanced by participation in research. In 2015–16, about \$5.5

million was allocated for grant programs benefiting about 1,041 projects.

Bing Overseas Studies Program: Stanford offers study opportunities in Australia, Berlin, Cape Town, Florence, Istanbul, Kyoto, Madrid, Oxford, Paris, and Santiago. Also offered are Overseas Seminars in various locations and faculty-initiated programs in Oaxaca. In 2015–16, 984 students—53 percent of the average class year—studied abroad with Stanford.

MAJOR FIELDS OF UNDERGRADUATE STUDY

School of Earth, Energy & Environmental Sciences Earth Systems Energy Resources Engineering Geological Sciences Geoohysics

School of Engineering

Aeronautics and Astronautics Architectural Design* Atmosphere/Energy* Bioengineering Biomechanical Engineering* **Biomedical Computation*** Chemical Engineering Civil and Environmental Engineering Computer Science Electrical Engineering Engineering Physics* Environmental Systems Engineering Management Science and Engineering Materials Science and Engineering Mechanical Engineering Product Design*

School of Humanities and Sciences African and African American Studies American Studies Anthropology Archaeology Art History Art Practice (Studio) Asian American Studies Biology Chemistry Chicana/o-Latina/o Studies Classics Communication Comparative Literature **Comparative Studies in** Race and Ethnicity Fast Asian Studies Economics English Feminist. Gender and Sexuality Studies Film and Media Studies French German Studies History Human Biology Iberian and Latin American Cultures

International Relations Italian Jewish Studies Linguistics Mathematical and Computational Science Mathematics Music Native American Studies Philosophy Philosophy and Religious Studies Physics Political Science Psychology Public Policy **Religious Studies** Science, Technology and Society Slavic Languages and Literatures Sociology Spanish Symbolic Systems Theater and Performance Studies Urban Studies

Stanford also offers 14 joint bachelor of arts and sciences majors that combine computer science with humanities subjects.

* Majors with an asterisk earn a B.S. in engineering with the subject as a subplan.



TOP 5 UNDERGRADUATE DEGREES

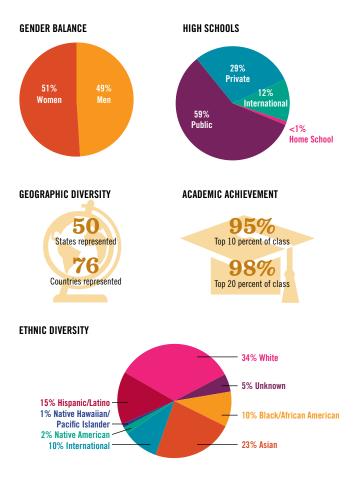
Computer Science Human Biology Biology Economics Engineering

TOP 5 UNDERGRADUATE MAJORS

Computer Science Human Biology Engineering Mechanical Engineering Science, Technology and Society

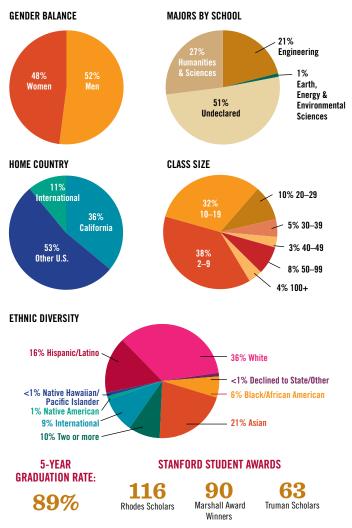
THE CLASS OF 2020

- 43,997 applications
- 2,118 admitted
- 1,739 matriculated
- 5% acceptance rate



ALL UNDERGRADUATES, FALL 2016

7,032 students matriculated.



UNDERGRADUATE FINANCIAL AID 2015–16

Stanford is committed to a need-blind admission policy for U.S. citizens and permanent residents. Students are admitted without regard to their ability to pay. Stanford tuition is free for families with incomes under \$125,000, and tuition, room and board are free for families with incomes below \$65,000. In recent years, more than 80 percent of undergraduate students received financial support from a variety of internal and external sources.

Total students receiving s assistance from a variety sources, including need-t athletic scholarships, out research grants and assis	5,872	
Total students receiving f toward cost of attendance and external sources:	4,602	
Total students enrolled (4	6,870	
Percent of students receiv financial assistance:	85%	
Percent of students receiv toward cost:	67%	
Percent of students receiv scholarship from Stanford	47%	
Percent of students receiv	16%	
Scholarship Aid Long-Term Loans Term-Time Jobs	\$177,466,029 \$6,902,375 \$5,862,465	93.3% 3.6% 3.1%
Total	\$190,230,869	

SOURCES OF SCHOLARSHIP AID 2015-16

Stanford General Funds	\$17,308,344
Current Gifts-Nonathletic	\$21,296,180
Endowment Income-Nonathletic	\$95,626,740
Trademark Income	\$59,350
Athletic Awards	\$22,726,727
Department Awards	\$622,637
Federal Pell Grants	\$4,727,261
Federal Supplemental Grants	\$1,084,210
Other Federal Grants	\$1,111,248
State Grants	\$2,686,509
Other External Awards	\$10,176,823
Total	\$177,466,029

UNDERGRADUATE STUDENT BUDGET 2016–17

Tuition Required Fees: Vaden Health Center	\$47,331
(applies only to students living on campus)	\$609
Room and Board	\$14,601
Books (estimated)	\$1,455
Personal (estimated)	\$2,700
Stanford one-time Orientation Fee,	
which applies only to freshmen and transfers	\$688
Health Insurance (estimated, 12 months)	\$4,968
Total	\$66,696
The median per student cumulative undergraduate indebtedness for students earning undergraduate degrees between July 1, 2015, and June 30, 2016,	
and receiving financial aid	\$14,599
Percent of graduates with debt	21%



GRADUATE STUDIES AT STANFORD



n Stanford's first year, 1891, 39 men and 12 women from 19 states registered in graduate standing, representing one of the first opportunities for graduate study on the West Coast.

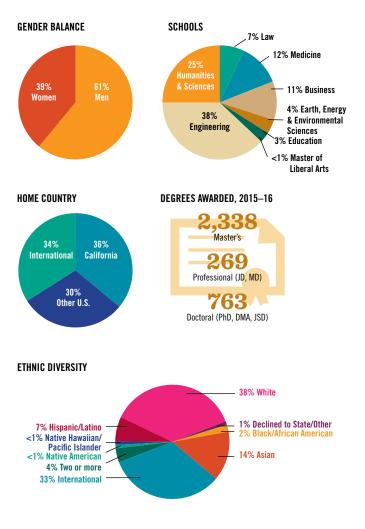
Today, 9,304 students in more than 90 departments and programs are pursuing post-baccalaureate degrees in all seven of Stanford's schools: Business; Earth, Energy & Environmental Sciences; Education; Engineering; Humanities and Sciences; Law; and Medicine. Exchange programs with the University of California, Berkeley and the University of California, San Francisco enable graduate students to take courses not offered at Stanford.

About 82 percent of Stanford graduate students receive financial assistance, aside from loans from Stanford or external sources. About 64 percent of graduate students live in subsidized housing. The Office of the Vice Provost for Graduate Education administers seven fellowship programs to support graduate student study.

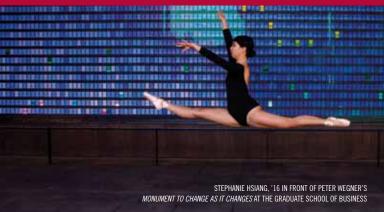
The Knight-Hennessy Scholars program is a new graduate-level scholarship aimed at preparing the next generation of global leaders to address the increasingly complex challenges facing the world. Starting in fall 2018, Knight-Hennessy Scholars will annually select up to 100 high-achieving students with demonstrated leadership and civic commitment, who will receive full funding to pursue a graduate education at Stanford.

GRADUATE STUDENTS, FALL 2016

9,304 matriculated



SCHOOLS AND PROGRAMS



DEGREES

Stanford offers the following degrees: BA, BS, BAS, MA, MS, PhD, DMA, MD, MBA, JD, JSD, JSM, LLM, MFA, MLS, MLA, MPP, ENG

GRADUATE SCHOOL OF BUSINESS

Dean: Jonathan Levin

The Stanford Graduate School of Business, established in 1925, offers the two-year MBA program with 834 students; one-year MSx for Experienced Leaders program with 91 students; PhD program with 132 students in residence; six-week residential Stanford Executive Program for senior executives; some 60 Executive Education courses; Stanford Ignite, a parttime program in innovation and entrepreneurship; and joint MBA degrees with law, electrical engineering, computer science, environment and resources, public policy and education. There are about 33,000 GSB alumni worldwide. The 125 faculty members include three Nobel laureates. Visit gsb.stanford.edu.

SCHOOL OF EARTH, ENERGY & ENVIRONMENTAL SCIENCES

Dean: Pamela Matson

Understanding how the planet works and helping solve the resource and environmental challenges facing humanity are the focus of research and teaching in the School of Earth, Energy & Environmental Sciences. The school's strengths include subsurface processes and their relationship to energy and water resources, natural hazards and the evolution of Earth, as well as outer envelope processes—the "life support system" of oceans, land, atmosphere and climate. The school has 65 faculty, 137 undergraduate and 403 graduate students. It awards BS, MS, Engineer and PhD degrees. Visit earth.stanford.edu.

GRADUATE SCHOOL OF EDUCATION

Dean: Daniel Schwartz

The Graduate School of Education enrolls about 400 graduate students and is preparing the next generation of education scholars, policymakers, entrepreneurs, executives and school leaders. The GSE's 61 faculty draw from a variety of disciplines to produce scholarship that shapes teaching and learning worldwide; they translate research into practice through partnerships with schools, nonprofits and governments. The GSE offers the Doctor of Philosophy, Master of Arts and Master of Arts with teaching credential, as well as three joint degrees in public policy, law and business. It also offers an undergraduate program. The GSE celebrates its Centennial in 2017. Visit ed.stanford.edu.

SCHOOL OF ENGINEERING

Dean: Persis Drell through January 31, 2017 More than 5,000 graduate and undergraduate students are enrolled in the School of Engineering. The school focuses on seeking solutions to important global problems and educating leaders who will make the world a better place by using the power of engineering principles, techniques and systems. The school has nine departments, more than 250 faculty members and more than 80 laboratories, centers, institutes and programs. The school's hub is the Jen-Hsun Huang Engineering Center. Visit engineering.stanford.edu.

SCHOOL OF HUMANITIES AND SCIENCES

Dean: Richard Saller

The School of Humanities and Sciences is Stanford's largest school, enrolling 57 percent of declared undergraduates. The school enrolls 2,400 graduate students and 2,140 undergraduate students in more than 50 departments and interdisciplinary degree programs that span the humanities, arts, languages and literatures, social sciences, mathematics and the physical and life sciences. The school has more than 570 faculty members. Its graduate programs lead to Doctor of Philosophy, Doctor of Musical Arts, Master of Arts, Master of Science, Master of Public Policy or Master of Fine Arts degrees. Visit humsci.stanford.edu.

LAW SCHOOL

Dean: M. Elizabeth Magill

Stanford Law School combines classic and innovative legal education, with about 70 faculty members and 180 new JD students annually. The student-to-faculty ratio is 7.3 to 1. The school offers 21 joint degree programs in areas ranging from bioengineering to business to public policy. Eleven clinics allow students to undertake the roles of practicing lawyers, and 25 academic programs and centers and about 20 policy practicums offer opportunities for research and policy work. Visit law.stanford.edu.

SCHOOL OF MEDICINE

Dean: Lloyd Minor

The School of Medicine, the oldest medical school in the western United States, encourages intellectual diversity in students interested in developing a scholarly, investigative approach to problems in medicine and science and using discoveries to transform patient care. The school has 1,017 full-time faculty, including seven Nobel laureates; 1,247 postdoctoral scholars; 487 MD students; 617 PhD and MS candidates; and 1,161 residents and clinical fellows. Faculty deliver care at Stanford Health Care and Lucile Packard Children's Hospital, where medical students also gain experience. In 2016, faculty received over \$603 million for sponsored research. Visit med.stanford.edu.

OTHER ACADEMIC PROGRAMS

STANFORD CONTINUING STUDIES

Dean: Charles Junkerman

Continuing Studies offers approximately 550 courses per year, attracting more than 16,000 students. Courses range from liberal arts and sciences to creative writing to professional and personal development, offered both on-campus and online. All Continuing Studies courses are open to adult students everywhere. Also offered is the Master of Liberal Arts Program for adults. The MLA program, taught by Stanford faculty, takes four to five years to complete. Call (650) 725-2650.

PRE-COLLEGIATE STUDIES

Pre-Collegiate Studies serves 5,000 academically talented middle and high school students from around the world. There are five year-round programs: Stanford Online High School (grades 7–12), University-Level Online Math and Physics, Math Circles, Humanities Circle and Science Circles. Summer programs are High School Summer College, Pre-Collegiate Summer Institutes, Stanford University Mathematics Camp, Summer Humanities Institute, Stanford Medical Youth Science Program, Stanford Sports Business Academy and Stanford Arts Institute. There are two annual conferences: Discovering Medicine @ Stanford and Stanford Science Conference. Call (650) 721-9400.

PROFESSOR CARLA SHATZ, DIRECTOR OF STANFORD BIO-X

THE STANFORD FACULTY

avid Starr Jordan was appointed president in March 1891, and by June his first faculty—15 men of "youth and scholarly promise"—had accepted appointments. Jordan sought professors who combined abilities for teaching and research, and he wrote, "Mr. Stanford wants me to get the best. He wants no ornamental or idle professors."

Today, Stanford has 2,180 members of the professoriate faculty. There are 583 faculty members appointed to endowed chairs.

STANFORD'S FALL 2016 COMMUNITY OF SCHOLARS INCLUDES:

20 Nobel laureates are currently members of the Stanford community.

31 Stanford faculty have won the Nobel Prize since the university's founding.

31 MacArthur Fellows

4 National Humanities Medal recipients 4 Pulitzer Prize winners

19 National Medal of Science recipients

National Medal of Technology recipient

288 American Academy of Arts and Sciences members Z Fields Medal winners

171 National Academy of Sciences members

109 National Academy of Engineering members

76 National Academy of Medicine members 27 National Academy of Education members

49 American Philosophical Society members

4 Wolf Foundation Prize winners

2 Presidential Medal of Freedom winners

1 National Medal of Arts Winner

FACULTY PROFILE, FALL 2016

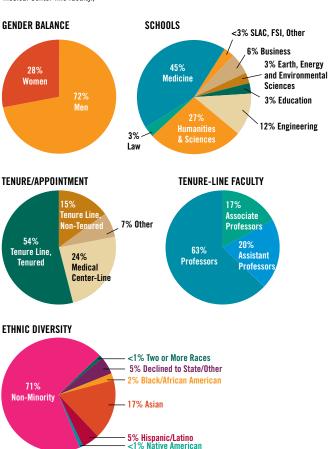
2,180 Faculty (Includes tenure-line and non-tenure-line faculty, senior fellows and center fellows at specified policy centers and institutes, and Medical Center-line faculty.)

99%

Of faculty hold

highest degree in

their field



RESEARCH AND INNOVATION



tanford research is remarkable in both its breadth and depth. Stanford research programs reflect the expertise, creativity and initiative of the faculty who set the research agenda. Stanford faculty have a long tradition of engaging with their colleagues and students within Stanford's seven schools and working across disciplines.

There are more than 6,009 externally sponsored projects throughout the university, with the total budget for sponsored projects at \$1.6 billion during 2016–17, including the SLAC National Accelerator Laboratory. Of these projects, the federal government sponsors approximately 81 percent, including SLAC. In addition, nearly \$277 million in support comes from nonfederal funding sources.

NATIONAL RESEARCH PROGRAMS WITH CENTERS AT STANFORD

Departments of Plant Biology and Global Ecology of the Carnegie Institution for Science

National Bureau of Economic Research

INDEPENDENT LABORATORIES, CENTERS AND INSTITUTES

There are 18 independent laboratories, centers and institutes that provide a physical and intellectual intersection between schools and disciplines. These institutes are in line with



Stanford's longstanding tradition of crossing boundaries to tackle large problems, engaging faculty and their students in collaborations that range from international and economic studies to studies on the environment, energy and health.

Center for Advanced Study in the Behavioral Sciences (CASBS) Center for the Study of Language and Information (CSLI) Stanford Chemistry, Engineering and Medicine for Human Health (ChEM-H) E. L. Ginzton Laboratory Freeman Spogli Institute for International Studies at Stanford (FSI) Geballe Laboratory for Advanced Materials (GLAM) Kavli Institute for Particle Astrophysics and Cosmology (KIPAC) Precourt Institute for Energy PULSE Institute for Ultrafast Energy Science Stanford Bio-X Stanford Center on Longevity (SCL) Stanford Humanities Center (SHC) Stanford Institute for Economic Policy Research (SIEPR) Stanford Institute for Materials and Energy Sciences (SIMES) Stanford Neurosciences Institute (SNI) Stanford Woods Institute for the Environment The Stanford Center for Clinical and Translational Research and Education (Spectrum) W. W. Hansen Experimental Physics Laboratory (HEPL)

OTHER SPECIAL RESEARCH CENTERS

SLAC NATIONAL ACCELERATOR LABORATORY

SLAC National Accelerator Laboratory is a U.S. Department of Energy national laboratory operated by Stanford. Research at SLAC addresses questions in chemistry, materials and energy sciences, bioscience, fusion energy science, high-energy physics, cosmology, advanced accelerator development and other fields. More than 2,700 scientists worldwide use the lab's facilities each year, and more than 700 scientific papers are published annually based on research at SLAC—research that has earned four Nobel prizes.

HOOVER INSTITUTION ON WAR, REVOLUTION AND PEACE

The Hoover Institution, devoted to the study of domestic and international affairs, was founded in 1919 by Herbert Hoover, a member of Stanford's Pioneer Class of 1895 and the 31st U.S. president. One of the first "think tanks" in the United States, the institution has more than 100 resident scholars/specialists.

TECHNOLOGY LICENSING

Stanford's Office of Technology Licensing (OTL) brings technology created at Stanford to market. In 2015–16 Stanford received \$94.22 million in gross royalty revenue from 779 technologies. Forty-eight of the inventions generated \$100,000 or more in royalties. Seven inventions generated \$1 million or more. In 2015–16, OTL concluded 141 new licenses.

Among the inventions licensed by OTL:

Antibody therapies: In the 1980s, Leonard Herzenberg, Vernon Oi and Sherie Morrison invented a technique for producing functional antibodies, enabling treatments for such conditions as autoimmune diseases and cancer.

Bioplastics: Researchers in Craig Criddle's laboratory developed a method of producing bioplastics from municipal, agricultural and food waste materials.

Data analytics: Visualization software created in the laboratory of Patrick Hanrahan helps anyone working with large amounts of data to quickly analyze, visualize and share information.

Digital music: John Chowning developed FM sound synthesis for digitally generating sounds in the late 1960s, leading to the music synthesizer.

Disease management: The Stanford Patient Education Research Center creates programs for chronic health problems, including arthritis and HIV/AIDS, that have been licensed to more than 500 organizations in 17 countries.

DSL: In the 1980s, John Cioffi and his students discovered how to use traditional phone lines for high-speed data transmission, resulting in patents used in asymmetric digital subscriber lines.

Google: The world's most popular search engine got its start at Stanford in 1996 when Sergey Brin and Larry Page developed the page-rank algorithm while graduate students.

Recombinant DNA: This ubiquitous tool for molecular biology was developed in 1973 by Stanley Cohen and Herbert Boyer to enable scientists to perform genetic engineering by combining pieces of DNA from different organisms.

Refocus Photography: Ren Ng, Patrick Hanrahan, Marc Levoy and Mark Horowitz invented a camera that captures an entire light field with an array of thousands of sensors.

Tuberculosis test: Gary Schoolnik and his colleagues developed a diagnostic test for tuberculosis that can distinguish between patients who have been vaccinated and those who have the disease.

INNOVATION

A 2012 study estimated that companies formed by Stanford entrepreneurs generate world revenues of \$2.7 trillion annually and have created 5.4 million jobs since the 1930s. Stanford alumni and faculty have created 39,900 companies since the 1930s, which, if gathered collectively into an independent nation, would constitute the world's 10th largest economy. Frederick Terman, provost from 1955 to 1965, is called the "academic architect" of the high-technology region known as Silicon Valley. Among the companies Stanford faculty and alumni have helped create:

Atheros
Communications
Charles Schwab &
Company
Cisco Systems
Cypress
Semiconductor
Dolby Laboratories
eBay
E*Trade
Electronic Arts
Gap
Goodreads
Google
Hewlett-Packard
Company

- IDEO Instagram Intuit Intuitive Surgical Kiva LinkedIn Logitech MIPS Technologies Netflix Nike NVIDIA Odwalla One Kings Lane Orbitz Rambus
- Silicon Graphics StubHub Sun Microsystems SunPower Corp. Taiwan Semiconductor Tesla Motors Trader Joe's Varian VMware Whole Earth Catalog Yahoo Zillow



LIBRARIES AND COMPUTING



xploration, investigation and knowledge creation occur across 20 campus libraries. Stanford Libraries has more than 9.5 million physical volumes in its collection, and more than one million scholarly items available via the Stanford Digital Repository that are produced by Stanford scholars or collected by librarians.

A treasure trove of material relating to the history of science and technology, including the Apple Computer archive, the Hewlett-Packard papers, and collections spanning the 21st-century gaming industry, are housed in the Department of Special Collections alongside the archives of famous literary figures like John Steinbeck and Allen Ginsberg.

The new David Rumsey Map Center is located on the fourth floor of Green Library. The first-of-its-kind map center is fully integrated with technology and Geographic Information System (GIS) software, offering state-of-the-art research facilities and methods.

Stanford Libraries has agreements and services with academic institutions around the globe, further expanding access to informational resources. For more information visit library.stanford. edu or searchworks.stanford.edu and follow @StanfordLibs on Twitter and Facebook.

STANFORD UNIVERSITY PRESS

Founded in 1925, Stanford University Press publishes approximately 130 books a year across the humanities, social sciences, law and business. Our books inform scholarly debate, generate global and cross-cultural discussion, and bring award-winning scholarship to the wider reading public. At the leading edge of both print and digital dissemination of innovative research, with more than 3,000 books currently in print, SUP is a publisher of ideas that matter, books that endure.

COMPUTING

Stanford houses one of the most extensive computing environments of any university worldwide.

SUNet, the Stanford University Network, includes 258,400 active devices with Internet protocol addresses. SUNet transports 100 terabytes of incoming data and 95 terabytes of data outgoing between Stanford and the Internet each day. Stanford has 49,600 email accounts and delivers about 1.6 million incoming mail messages daily.

Students are not required to own computers at Stanford, although an estimated 99 percent own at least a laptop and/or other mobile device such as a smartphone. In addition, about 1,000 public computers provide access to hundreds of software and courseware packages, including in every campus residence. Public computers had more than 366,000 logins and were in use about 250,000 hours by 14,000 unique users during 2015–16.

Stanford has been a leader in computer use, research and instruction and the evolution of MOOCs, or "massive open online courses," as well as flipped classes and technology-rich learning spaces. More than 6 million people have enrolled in Stanford's free online courses since they were first offered in 2011.

NOTABLE DATES:

1953	High-speed electronic calculator installed on campus	1987	First residential computing program established at Stanford
1956	First computer installed	1988	Stanford's network is one of the
1957	First faculty member specializing		first to connect to the Internet
	in computers hired	1991	SLAC creates the first U.S. website
1965	Computer Science Department founded	2005	Stanford is the first university to launch a public site on iTunes U
1968	Computer mouse, hypertext linking debuted at Stanford	2013	Stanford engineers build computer using carbon nanotubes

FRESHMEN CELEBRATE AT A FOOTBALL HOME GAME

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GLUE

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A s of autumn 2016, 6,538 undergraduate and 5,971 graduate students live in university-provided housing. Housing is guaranteed for four years for entering freshmen. About 97 percent of all undergraduates registered and residing at the home campus live in campus housing.

The undergraduate housing system includes 81 diverse facilities. About 25 percent of students join one of the 15 fraternities or 14 sororities recognized on campus. Housing is offered by six fraternities and three sororities.

About 66 percent of graduate students eligible for housing live in university-provided housing designed for single students, couples and families with children. New graduate students are guaranteed housing their first year at Stanford when they apply by the spring deadline.

STUDENT ORGANIZATIONS

There are over 625 registered student organizations at Stanford. The student newspaper is the *Stanford Daily*. The Associated Students of Stanford University is the representative government for Stanford undergraduate and graduate students. Stanford offers seven community centers: Asian American Activities Center, Black Community Services Center, El Centro Chicano y Latino, LGBT Community Resources Center, Native American Cultural Center, Women's Community Center and The Markaz: Resource Center.

HAAS CENTER FOR PUBLIC SERVICE

The Haas Center for Public Service is the hub of Cardinal Service, a university-wide initiative to elevate and expand service as a distinctive feature of a Stanford education. The center engages students through service, scholarship and community partnerships, offering connections to more than 100 service-related student organizations and signature Stanford service programs, 130 community-engaged learning Cardinal Courses, and more than 450 Cardinal Quarter full-time service opportunities offered locally, nationally and globally with Stanford support.

CAMPUS SAFETY

The Stanford University Department of Public Safety (SUDPS) provides law enforcement, security, safety, crime prevention and emergency services on campus 24 hours a day. The department is comprised of sworn and non-sworn personnel. Sworn officers are reserve deputy sheriffs with the Santa Clara County Sheriff's Office and are empowered to enforce the law in the State of California pursuant to Penal Code 836. SUDPS produces the Stanford Safety, Security and Fire Report in compliance with the Jeanne Clery Disclosure of Campus Security Policy and Campus Crime Statistics Act. The business phone number is (650) 723-9633.

GETTING AROUND

There are about 13,000 bikes on the Stanford campus daily, and Stanford has been named a Platinum-level "Bicycle Friendly University." Freshmen may not bring cars to campus, but the free Marguerite includes 86 buses in a 27-route system, and freshmen can access car sharing and rental cars on campus.

TRADITIONS

Big Game is the annual football game against the University of California, Berkeley Golden Bears. It is preceded by Gaieties, a student-produced musical follies.

Fountain hopping involves touring and partaking of Stanford's main campus fountains.

The **Wacky Walk** occurs during the first minutes of graduation, when undergraduates forgo the traditional march and run into Stanford Stadium, often in costume.



STANFORD'S ARCHERY CLUB IS AMONG 32 CLUB SPORTS TEAMS

1



tanford has won the Directors' Cup, which honors the most successful program in NCAA Division I sports, the last 22 years. For 41 years in a row, Stanford has won at least one national championship—the longest streak in the nation. In 2015–16, Stanford claimed NCAA titles in men's soccer and women's tennis while also taking home the U.S. Collegiate championship in synchronized swimming and the IRA National championship in lightweight rowing.

The Department of Athletics offers 36 varsity sports—20 for women, 16 for men (sailing is a co-ed sport). Also offered are 32 club sports. Stanford offers about 300 athletic scholarships. About 900 students participate in intercollegiate sports.

Stanford employs some 100 coaches and assistants. The university maintains one million gross feet of indoor facilities and 94 acres of outdoor fields. Among Stanford's facilities are the 50,000-seat Stanford Stadium; the 18-hole Stanford Golf Course; the 7,233-seat Maples Pavilion; the 4,000-seat Sunken Diamond; the 17-court Taube Family Tennis Stadium; and the 2,500-seat, four-pool Avery Aquatic Complex.

WOMEN'S VARSITY SPORTS

Baskethall Beach Volleyball Cross Country Fencing Field Hockey Golf **Gymnastics** Lacrosse Lightweight Rowing Rowing Sailing Soccer Softhall Squash Swimming and Diving Synchronized Swimming Tennis Track and Field Vollevball Water Polo

MEN'S VARSITY SPORTS

Baseball Basketball Cross Country Fencing Football Golf **Gymnastics** Rowing Sailing Soccer Swimming and Diving Tennis Track and Field Volleyball Water Polo Wrestling

HOME OF CHAMPIONS

134 Total National Championships (#2 ranking)

1111 Total NCAA Championships (#2 ranking) **41** Consecutive years with at least one national team championship (#1 ranking)



529 Individual national champions

270 Olympic medals won by Stanford-affiliated athletes 159 NCAA Postgraduate Scholars

12 Stanford scholarathletes who have been Rhodes Scholars

THE CARDINAL

Cardinal has been the color of Stanford athletic teams since 1892. In 1930, Stanford officially adopted the Indian symbol and nickname for its teams. In 1972, the Indian mascot was dropped at the request of Native American students. Today, Stanford teams are called the Cardinal.



STANFORD CAMPUS



tanford University is located on 8,180 acres in the center of the San Francisco Peninsula. Stanford is a self-sustaining community featuring 49 miles of roads, two separate water systems, three dams, three open water reservoirs, 88 miles of water mains and a post office. Stanford's Central Energy Facility utilizes heat recovery and thermal storage to maximize efficiency in the university's heating and cooling systems. Stanford provides or contracts for its own fire, police and other services. Stanford owns 35 acres in Redwood City that will open as a campus of the university in 2019.

The main Stanford campus is located in six different governmental jurisdictions:

4,017 acres in unincorporated Santa Clara County

2,701 acres in unincorporated San Mateo County 1,161 acres in Palo Alto

114 acres in Woodside

111 acres in Menlo Park

76 acres in Portola Valley



buildings at Stanford that incorporate more than 15.7 million square feet.

About 65 percent of these buildings are larger than

5,000 square feet and account for more than 15 million square feet of the total.



The Stanford campus also encompasses the 70-acre Stanford Shopping Center, built in 1955, which houses more than

> 140 retail stores.



The 700-acre Stanford Research Park, created in 1951, is home to over



The inner campus includes about

1.1M

square feet of shrubs, 143,000 linear feet of groundcovers, 1.3 million square feet of green areas and 2,700 automatic irrigation valves.



There are more than **43.000**

trees on the Stanford campus, with the native California Coast Live Oak the most common.

There are more than

800 different species of plants.



ifi 92%

of undergraduates live on campus, as do about 52 percent of graduate students and 37 percent of faculty members.



There are

owner-occupied housing units for faculty on campus, as well as

650 rental units for faculty and staff.

Stanford, excluding the hospitals, provides more than

19,300 parking spaces.



Employee drive-alone rate has been reduced from 72 percent in 2002 to

50% in 2016. Transit ridership is up from 8 to 26 percent.

SUSTAINABLE STANFORD

Stanford University prioritizes sustainability in the stewardship of its lands and operation of its facilities:

The Stanford Energy System Innovations program reduces campus greenhouse gas emissions by

and decreases potable water use by 18 percent, exceeding all state, national and international greenhouse gas reduction targets.





kilowatt-hours of electricity per year—about 23 percent of the university's annual electricity consumption.



The recycling program diverts **66%**

of waste from landfills.



There are

electric vehicle-charging stations on campus.

65% of Stanford's electricity comes from renewable sources.



Designated a Platinum-Level "Bicycle Friendly University," Stanford boasts more than

13,000

bikes on campus daily, 12 miles of bike lanes and more than 19,000 bike parking spaces. Twelve percent of university commuters bike to work.



Ridership on the free Marguerite bus system increased to

3.11V1 in 2015, up 24 percent from 2014.

In 2015, **50%** of employees commuted via alternative transportation. About

of Stanford food is sustainably sourced from local farms and manufacturers or is thirdparty certified.

49%

reduction in domestic water use has been achieved since FY 2001, despite the addition of more than 2.5 million gross square feet.



THE TRANSPORTATION PROGRAM INCLUDES:

the free 86-bus, 27-route Marguerite system running 23 electric buses, five diesel-electric hybrid buses and 58 vans and buses;

> the 9,500+ member Commute Club;

free transit for employees on Caltrain, VTA and Dumbarton Express, and free or discounted transit for students and employees on AC Transit's Line U and ACE train;

Zipcar car sharing;

commute planning;

charter services;

and a bike program.

STANFORD MEDICINE

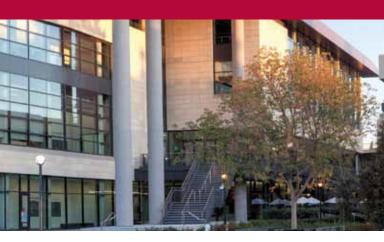


Stanford Medicine encompasses the Stanford School of Medicine, Stanford Health Care and the Lucile Packard Children's Hospital.

Stanford Medicine is leading the biomedical revolution in precision health, the goal of which is to anticipate and prevent disease in the healthy and precisely diagnose and treat disease in the ill. Innovations include the first synthesis of biologically active DNA in a test tube, the first construction of a recombinant DNA molecule containing DNA from two different species, discovery of immune response genes, development of the microarray technology and the expansion of optogenetics. The first successful adult human heart transplant in the country and the first combined heart-lung transplant in the world were performed at Stanford.

STANFORD HEALTH CARE

Stanford Health Care is a leading academic health system, delivering clinical innovation across its inpatient services, specialty health centers, physician offices, virtual care offerings and health plan programs. As the only Level I trauma center between San Francisco and San Jose, Stanford Health Care provides compassionate, coordinated care, personalized for the unique needs of every patient. With 613 licensed beds, 49 operating rooms, nearly 1,600 faculty physicians and more than 1,100 residents and fel-



lows, Stanford Health Care is committed to providing the highest quality care to patients and their families. In 2015, Stanford Health Care partnered with ValleyCare Health System, a leading community hospital system in the East Bay's Tri-Valley region, to become Stanford Health Care–ValleyCare. Stanford Health Care is also building a new 824,000-square-foot hospital facility that will transform the way that patient care is delivered. The new Stanford Hospital will open in 2018.

LUCILE PACKARD CHILDREN'S HOSPITAL STANFORD

Lucile Packard Children's Hospital Stanford is at the core of Stanford Children's Health and the top-ranked children's hospital in Northern California. Established in 1991, the 302-bed hospital, in collaboration with a network of 100 Stanford Children's Health locations throughout the U.S. western region, provides care for nearly 500,000 patient visits a year. The hospital has 1,027 medical staff, 3,827 employees and 981 volunteers. The hospital is undergoing a 149-bed expansion, opening in late fall 2017, which will create the most technologically advanced and environmentally friendly hospital for children and expectant mothers in America.

FINANCES



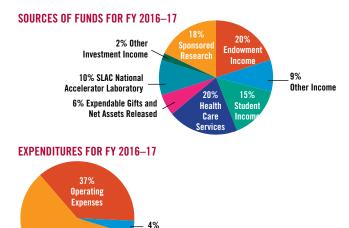
n 2016–17, Stanford is a \$5.9 billion enterprise. This figure represents the university's consolidated budget for operations, a compilation of all annual operating and restricted budgets that support teaching, scholarship and research, including the budgets of all schools and administrative areas and the SLAC National Accelerator Laboratory. It does not include the \$774 million capital budget and excludes the budget for Stanford Health Care and Lucile Packard Children's Hospital.

ENDOWMENT

Stanford's \$22.4 billion endowment (as of August 31, 2016) provides an enduring source of financial support for fulfillment of the university's mission of teaching, learning and research. Almost 75 percent of the endowment is designated by donors for a specific purpose. There are more than 8,000 endowed university funds.

Each year, a portion of investment return from the endowment is used to support annual operating expenses. The remainder of the return is reinvested in the endowment to maintain its purchasing power over time. The Stanford Management Company (SMC) was established in 1991 to manage Stanford's financial and real estate assets. SMC is a division of the university with oversight by a board of directors appointed by the university Board of Trustees.





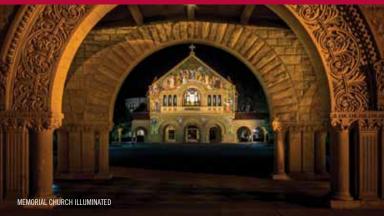
FUNDRAISING

Salaries and Benefits

Stanford University reported \$951.1 million in philanthropic gifts during the fiscal year that ended August 31, 2016, reflecting the financial support of more than 80,000 donors.

Deht Service

UNIVERSITY ADMINISTRATION



Stanford University is a trust with corporate powers under the laws of the State of California. The university is a tax-exempt entity under section 501(c)3 of the Internal Revenue Code. Under the provisions of the Founding Grant, the Board of Trustees (with a maximum membership of 38) is custodian of the endowment and all the properties of Stanford University. The board administers the invested funds, sets the annual budget and determines policies for operation and control of the university. Among the powers given to the trustees by the Founding Grant is the power to appoint a president. The board delegates broad authority to the president to operate the university and to the faculty on certain academic matters. The formal legal name is "The Board of Trustees of the Leland Stanford Junior University."

ACCREDITATION

Stanford University is accredited by the Accrediting Commission of Senior Colleges and Universities of the Western Association of Schools and Colleges.

BOARD OF TRUSTEES (AS OF DECEMBER 2016)

Fred W. Alvarez, Partner, Jones Day, Palo Alto, CA

Mary T. Barra, Chief Executive Officer, General Motors, Detroit, MI

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RoAnn Costin, President, Wilderness Point Investments, Cambridge, MA

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Dipanjan Deb, CEO & Co-Founder, Francisco Partners, San Francisco, CA

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Ronald B. Johnson, Founder & CEO, Enjoy, Menlo Park, CA

Tonia G. Karr, San Francisco, CA

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Srinija Srinivasan, Palo Alto, CA

Thomas F. Steyer, Founder, NextGen Climate, San Francisco, CA

Gene T. Sykes, Global Co-Head of M&A & Chairman, Goldman Sachs Group, Inc., Los Angeles, CA

Marc Tessier-Lavigne, President, Stanford University, Stanford, CA

Vaughn C. Williams, Retired Partner, Skadden Arps Slate Meagher & Flom, New York, NY

STANFORD ADMINISTRATION

Marc Tessier-Lavigne, President

John Etchemendy, Provost through January 31, 2017

Persis Drell, Provost as of February 1, 2017

David Demarest, Vice President for Public Affairs

Harry Elam, Vice President for the Arts Lisa Lapin, Vice President for University Communications

Randall S. Livingston, Vice President for Business Affairs and Chief Financial Officer

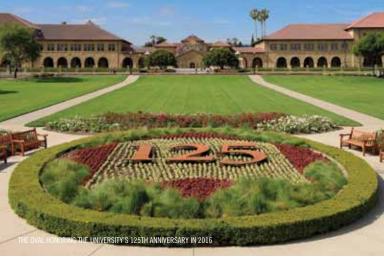
William J. Madia, Vice President, SLAC National Accelerator Laboratory

Robert Reidy, Vice President for Land, Buildings and Real Estate Martin Shell, Vice President for Development

Howard Wolf, Vice President for Alumni Affairs and President, Stanford Alumni Association

Elizabeth Zacharias, Vice President for Human Resources

Debra Zumwalt, Vice President and General Counsel



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Persis Drell, Dean, School of Engineering *through January 31, 2017*

Harry Elam, Senior Vice Provost for Education and Vice Provost for Undergraduate Education

Thomas Gilligan, Director, Hoover Institution on War, Revolution and Peace Patricia Gumport, Vice Provost for Graduate Education

Chi-Chang Kao, Director, SLAC National Accelerator Laboratory

M. Elizabeth Magill, Dean, School of Law

Pamela Matson, Dean, School of Earth, Energy & Environmental Sciences Lloyd Minor, Dean, School of Medicine

Richard Saller, Dean, School of Humanities & Sciences

Jonathan Levin, Dean, Graduate School of Business

Daniel Schwartz, Dean, Graduate School of Education

STAFF

In 2016

staff members supported teaching, learning and research at Stanford. This includes:

7,928 managerial and professional staff



1,010 service and maintenance staff employees at the SLAC National Accelerator Laboratory

For more information about working at Stanford, visit jobs.stanford.edu.

STANFORD ALUMNI

he Stanford Alumni Association was established in 1892 by the university's first graduating class. In 2016, there are 221,826 Stanford alumni living in all 50 states, plus the District of Columbia. There are alumni in 158 countries and territories worldwide.

ACADEMIC LEADERS

William Brody, Salk Institute president Nancy Cantor, Rutgers-Newark chancellor Michael Drake, The Ohio State University president Pamela Eibeck, University of the Pacific president Vartan Gregorian, Carnegie Corporation president Fr. William Leahy, Boston College president Peter Salovey, Yale president L.Rafael Reif, MIT president

ARTS AND Entertainment

Andre Braugher, actor Sterling K. Brown, actor Jennifer Connelly, actress Issa Rae. actress Sigourney Weaver, actress Richard Diebenkorn.* artist Robert Motherwell.* artist Gretchen Carlson. broadcaster Dave Fleming, broadcaster Ted Koppel, broadcaster Rachel Maddow, broadcaster Jessica Mendoza, broadcaster David Lang, composer David Chase, director Alexander Payne. director Jav Roach. director Fred Savage, actor/director

Jon Nakamatsu, pianist David Brown,* producer Gale Anne Hurd, producer Edward Pressman, producer Richard Zanuck,* producer

ATHLETICS

BASEBALL Jack McDowell Mike Mussina

FOOTBALL

John Elway Toby Gerhart Andrew Luck John Lynch Jim Plunkett Richard Sherman

BASKETBALL

Brook Lopez Robin Lopez Chiney Ogwumike Nneka Ogwumike

GOLF

Tom Watson Michelle Wie Tiger Woods

OLYMPIANS

Jennifer Azzi Janet Evans Julie Foudy Eric Heiden Bob Mathias* Pablo Morales Summer Sanders Kerri Strug Jenny Thompson Kerri Walsh TENNIS

Bob Bryan Mike Bryan John McEnroe

SOCCER Christen Press Adam Jahn

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Larry Page, Google Azim Premji, Wipro Charles R. Schwab, Charles Schwab Corp. Debbie Sterling, GoldieBlox Kevin Systrom, Instagram Peter Thiel, PayPal Jerry Yang, Yahoo

CREATIVE WRITING

NOVELISTS Michael Cunningham Jeffrey Eugenides Allegra Goodman Yaa Gyasi Alice Hoffman Ken Kesey* Nicole Krauss N. Scott Momaday Vikram Seth John Steinbeck* Scott Turow Tobias Wolff

PLAYWRIGHTS David Henry Hwang Mark Medoff

POETS LAUREATE Robert Hass Robert Pinsky

GOVERNMENT

Herbert Hoover,* U.S. president

SUPREME COURT JUSTICES Stephen Breyer Anthony Kennedy Sandra Day O'Connor William Rehnquist*

U.S. SENATORS

Cory Booker Dianne Feinstein Jeff Merkley Ron Wyden **Max Baucus,** Ambassador to China **Mark Lippert,** Ambassador to South Korea

Julian Castro, U.S. Secretary of Housing and Urban Development

Penny Pritzker, U.S. Secretary of Commerce Susan Rice, U.S. National

Security Adviser

NOBEL PRIZE WINNERS

Eric Cornell, physics Dudley Herschbach, chemistry Roger Kornberg, chemistry K. Barry Sharpless, chemistry Richard E. Taylor, physics Carl Wieman, physics Al Roth, economics Oliver E. Williamson, economics

SCIENCE AND ENGINEERING INVENTORS

Vinton Cerf, Internet protocol John Chowning, synthesizer Ray Dolby,* noise-reduction system Ted Hoff, microprocessor Ted Maiman*, laser Brad Parkinson, GPS Brent Townshend, 56K modem Sally Ride,* first U.S. woman in space

AND MORE

Stewart Brand, Internet pioneer Paul Draper, vintner Matt Flannery, Kiva Atul Gawande, surgeon Jessica Jackley, Kiva Robert Mondavi,* vintner Jeff Raikes, The Raikes Foundation Blake Ross, Mozilla Firefox developer Jeffrey Skoll, Skoll Foundation Edward Tufte, statistician

* deceased





UNIVERSITY MOTTO AND SEAL

"Die Luft der Freiheit weht" is Stanford's unofficial motto and translates as "the wind of freedom blows." The phrase is a quote from Ulrich von Hutten, a 16th-century humanist. Stanford's first president, David Starr Jordan, embraced von Hutten's words and included them on his presidential seal. The motto is part of the university seal.

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DESIGN: ARTEFACT DESIGN, INC. PRINTER: WATERMARK PRESS, SAN FRANCISCO

PHOTOGRAPHY: LINDA A. CICERO; DAVID FREESE; JOHN HOLLEMAN; AARON KEHOE; CHEN RAN; TAMER SHABANI; Stanford Athletics, Stanford University Archives; Ian Terpin; Krystina Tran; Kinjal Vasavada; Alex Webb, Magnum Photos.

ON THE BACK COVER: END OF DAY AT THE DISH





